

AMENDED IDP

2023 - 2027

LANGEBERG
MUNISIPALITEIT MUNICIPALITY MASIPALA

CLIENT SERVICE CHARTER

LANGEBERG
MUNISIPALITEIT **MUNICIPALITY** MASIPALA

Our aim is to create a safe and healthy environment for delivering sustainable quality services

PROVIDING SERVICE EXCELLENCE

We commit ourselves to values of dedication and commitment, service excellence, respect for human dignity, integrity, efficiency, effectiveness and accountability, and therefore we will:

- **Be friendly, enthusiastic and helpful;**
- **Listen and promptly respond to comments, suggestions and complaints;**
- **Be attentive and sensitive to individual needs and requirements;**
- **Provide information and explanations so decisions can be easily understood;**
- **Serve you as equal, irrespective of race, gender, colour, language, creed or sexual orientation;**
- **Be honest and transparent**
- **Employ competent staff to provide the best possible service**

OUR COMMITMENT

As a progressive, developmental and service delivery focused municipality we are committed to:

- **Ensure that, in keeping with the Constitution, we deliver quality basic services to all our citizens;**
- **Adhere to the Batho Pele Principles;**
- **Promote the spirit of Ubuntu;**
- **Partner with other government institutions, the private and community-based organisations to ensure better service delivery.**
- **Consult with our citizens about service levels and the quality of services to be rendered.**

WE ASK YOU

We believe that quality services can only be achieved in partnership with our community.

You can therefore help us by:

- Treating our staff with courtesy
- Taking good care of our facilities, materials, properties and equipment
- Observing our rules and policies
- Giving us constructive feedback.

MONITOR & REVIEW

Your feedback both good and bad is essential to enable us to maintain our levels of service

We will regularly monitor our performance against the Charter.

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ALD SW VAN EEDEN
EXECUTIVE MAYOR

CLLR JG STEENKAMP
DEPUTY MAYOR

CLLR P HESS
SPEAKER OF COUNCIL

CLLR C STEYN

CLLR DAT FELIX

CLLR JCJ COETZEE

CLLR RC HENN

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LIST OF ABBREVIATIONS

AQMP	Air Quality Management Plan
CWDM	Cape Winelands District Municipality
DCAS	Department of Cultural Affairs and Sport
DEADP	Department of Environmental Affairs and Development Planning
DHS	Department of Human Settlements
DLG	Department of Local Government
DM	District Municipality
DM	Disaster Management
DMA	Disaster Management Act (No. 57 of 2002)
DMP	Disaster Management Plan
DSD	Department of Social Development
DWA	Department of Water Affairs
EMT	Executive Management Team
EPWP	Extended Public Works Programme
GRAP	Generally Recognised Accounting Practice
HSP	Human Settlement Plan
ICT	Information and Communication Technology
IDP	Integrated Development Plan
IIF	Infrastructure Investment Framework
ITP	Integrated Transport Plan
IWMP	Integrated Waste Management Plan
IYM	In-year Monitoring
JOC	Joint Operations Centre
KPA	Key Performance Area
KPA	Key Performance Areas
KPI	Key Performance Indicator
LED	Local Economic Development
LTA	Local Tourism Associations
LUPO	Land Use Planning Ordinance
MBRR	Municipal Budget and Reporting Regulations
MFIP	Municipal Finance Improvement Programme

MIG	Municipal Infrastructure Grant
MMP	Maintenance Management Plan
NDHS	National Department Human Settlements
NDMF	National Disaster Management Framework
OMT	Operational Management Team
PDA	Previously Disadvantaged Area
PMP	Pavement Management Plan
PMS	Performance Management Systems
PSG	Provincial Strategic Goal
SDBIP	Service Delivery Budget Implementation Plan
SDF	Spatial Development Framework
SEDA	Small Enterprise Development Agency
SMME	Small Medium and Micro Enterprise
SOP	Standard Operating Procedure
SWMP	Storm water Management Plan
WDM	Water Demand Management
WSDP	Water Service Development Plan
WTW	Water Treatment Works
WWTW	Wastewater Treatment Works

CHAPTER 1

EXECUTIVE SUMMARY

IDP 2023-2027

MAYOR'S FOREWORD



This 2023/2024 IDP marks the start of Langeberg Municipality's development agenda for the next five years (2023-2024 to 2027-2028). As the Langeberg Municipality's principal strategic plan, it prioritises our area's most critical development needs and our organisation's most critical governance needs.

As such, the IDP has the following purpose:

- It enables Council to exercise oversight of the executive and administration.
- It provides the basis for scrutiny of operations
- It provides the basis for redesign of administrative operation
- It informs service delivery standards
- It informs operational efficiencies needed for effective service delivery to communities

Effective public participation is a set goal of this Council's development agenda. We constantly strive to create opportunities for our communities to fully participate in and have a voice and access into the affairs of this municipality. This IDP is testament of our commitment to harness participative challenges, and to improve inclusivity of all our communities in the running of this municipality. Broad participation across the municipal area was therefore captured and the issues and priorities raised by our communities, are reflected in this IDP.

The Langeberg Municipality's development agenda has its foundation in:

- our vision to create a safe and healthy environment for delivering sustainable quality services,
- our mission to create an efficient and cost-effective municipality for good governance, sustainable services, a safe and secure environment, sound financial management practices and a conducive environment for local economic development', and
- the following strategic objectives which direct and guide implementation thereof:

SO1	Ensure efficient administration for good governance
SO2	Provide infrastructure for sustainable and affordable basic services
SO3	Promote a safe and secure environment
SO4	Promote and facilitate investment and local economic development
SO5	Provide sustainable financial management

Particularly challenging for the foreseeable future, is most definitely a strained economy, a strained environment and maintaining past levels of well-being in general. Still reeling from the adversity and effects of COVID 19, constant global environmental challenges, as well as a raging European war, currently run havoc on global economies which negatively impact people around the world. This country, municipality and our communities are certainly not spared. Load shedding and the supply of electricity for economic development and job creation is a real threat to our region. To be relevant and drive positive, local change, this IDP therefore, must align, consider, prioritise, and mitigate accordingly. It is my sincere belief that implementation of this IDP would improve the outlook on our future and that its goals are achievable within our means and with the contribution and collaboration of all our communities.

SW VAN EEDEN
EXECUTIVE MAYOR

MUNICIPAL MANAGER'S OVERVIEW



Integrated development planning is the key tool for local government to cope with its role and function in terms of the SA Constitution and other applicable legislation. The IDP process is meant to arrive at decisions on issues such as municipal budget priorities, land management, social and economic development, and institutional transformation in a consultative, systematic, and strategic manner.

The Municipal Systems Act (Act 32 of 2000) provides that each new council must develop a 5-year Integrated Development Plan that links, integrates and coordinates plans and takes into account proposals for the development of the municipality.

Through various planning sessions we have developed five strategic objectives which lay the foundation of this integrated plan:

- Ensure efficient administration for good governance
- Provide infrastructure for sustainable and affordable basic services
- Promote a safe and secure environment
- Promote and facilitate investment and local economic development
- Provide sustainable financial management

Integrated Development Planning is owned by local leadership, municipal management, and community

The IDP drafting process allows for a condensed process of strategy development to craft and review the essential elements for a development strategy of the municipality.

The implementation of the IDP and tracking of progress is part of the monthly performance management by the management team of the municipality and the monthly reporting to council as linked to expenditure reporting.

The municipality considers how it will improve community ownership of the IDP through appropriate ward-based participation methods at sub-municipal level. This includes improving access to the participation process and information that impact on their development and being enabled to actively participate in municipal-wide or ward-based opportunities.

Relationship between the IDP, Budget, SDBIP, PMS and Risk Management

In terms of the Performance Management Guide for Municipalities, DPLG, 2001, the IDP process and performance management process must be seamlessly integrated. The IDP fulfils the planning stage of performance management. Performance management, on the other hand, is a management tool to facilitate the implementation of the IDP and as such forms an integral part of this IDP.

The budget attaches money to the IDP objectives which is monitored through the Service Delivery and Budget Implementation Plan (SDBIP). The budget makes the implementation of the IDP possible and the IDP provides the strategic direction for the budget.

The SDBIP provides the vital link between the executive mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that assists the executive mayor, councillors, municipal manager, senior managers, and community.

In accordance with Section 62 of the Municipal Finance Management Act (MFMA), risk management is one of management's core responsibilities and forms an integral part of the internal processes of a municipality. It is a

systematic process to identify, evaluate and address risks on a continuous basis before such risks can impact negatively on the service delivery capacity of the Municipality. Risk management provides reasonable assurance that the institution will be successful in achieving its goals and objectives. A risk register is included in this IDP.

Five-year cycle and annual revisions

This IDP must be adopted by the council and remains in force for a period of five years. It is drafted and reviewed annually in consultation with the local community as well as interested organs of state and other role players.

It guides and informs all planning and development, and all planning, management, and development decisions. The IDP forms the framework and basis for the municipality's medium term expenditure framework, annual budgets, and performance management system.

It seeks to promote integration by balancing the economic, ecological, and social pillars of sustainability without compromising the institutional capacity required in the implementation, and coordinate actions across sectors and spheres of government.

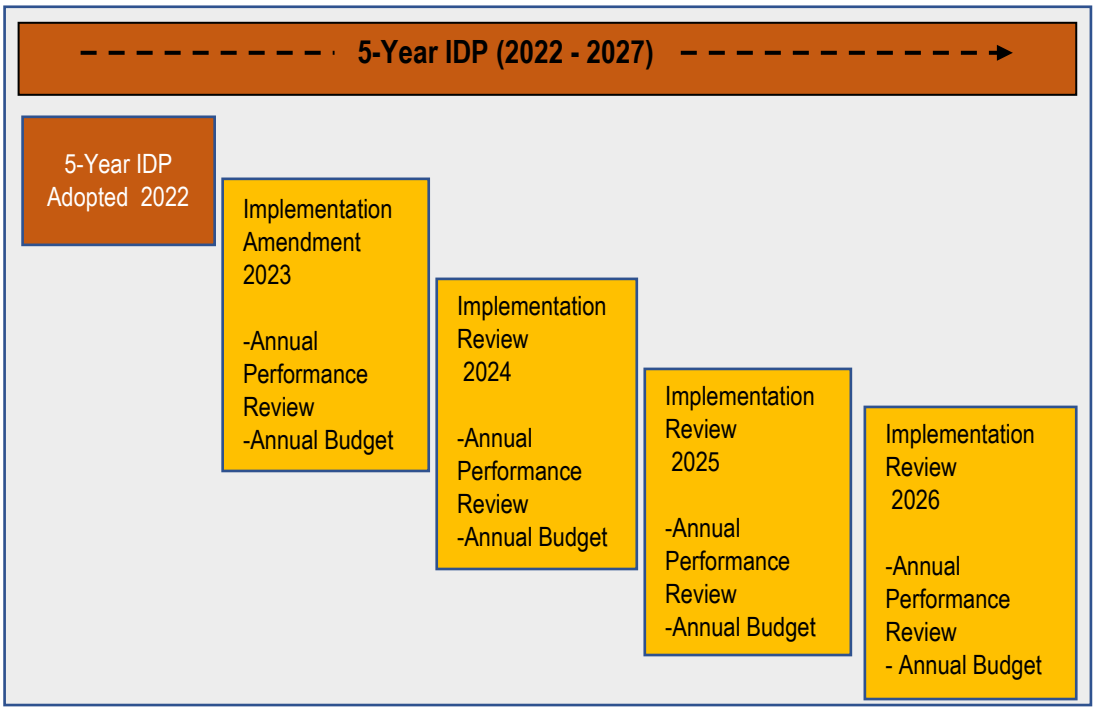
Methodology and process followed to develop the IDP

To understand the IDP process, the planning cycle, planning process, process plan, timelines, and community involvement in the IDP are explained below.

The Planning Cycle

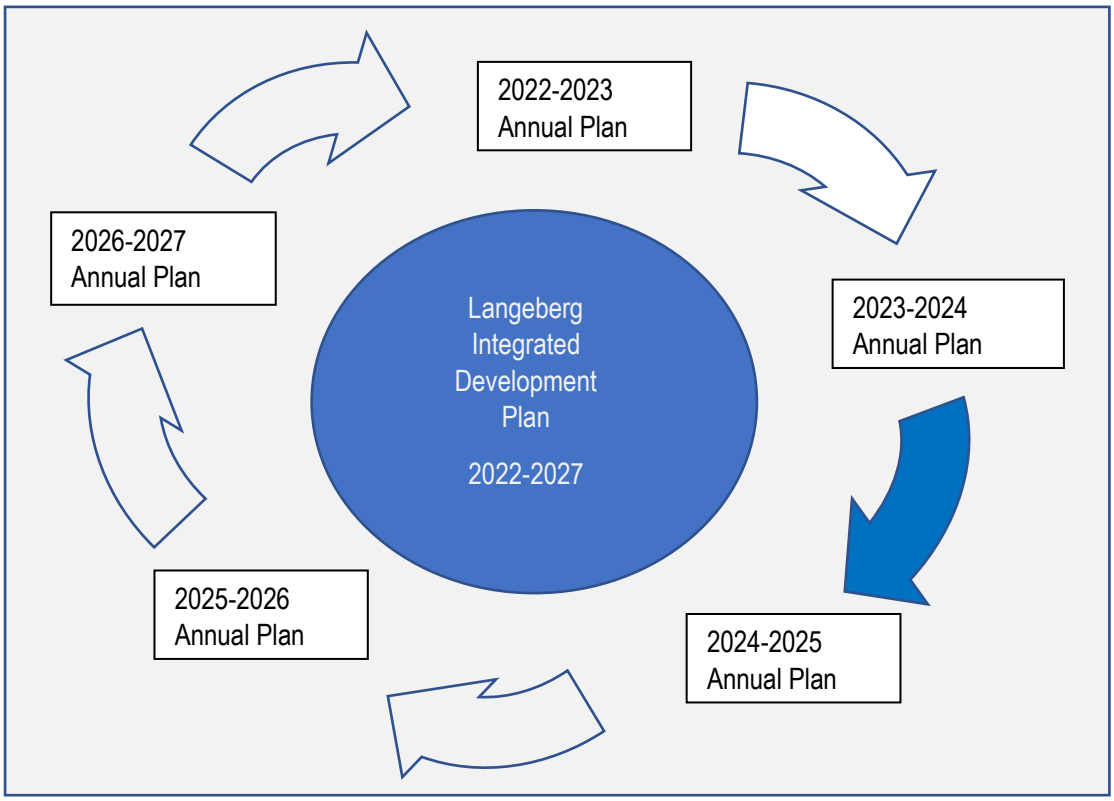
The diagram below illustrates the 5-year IDP and shows how the strategic direction for the consecutive annual plans is set. Each review updates the IDP with current information and provides the opportunity for further enhancement of its credibility as the all-inclusive strategic plan of the municipality.

Diagram 1: The 5-Year (2022-2027) Planning Cycle



This 2023 -2024 Integrated Development is the first amendment in the 5th generation IDP cycle which ends 2026-2027.

Diagram 2: Review Phases of the 2022-2027 Planning Cycle



The IDP will be reviewed annually to reflect the impact of successes and corrective measures taken to address challenges, changing internal and external circumstances, impacts on priority issues, outcomes, and outputs. The annual review will inform the municipality's financial and institutional planning and most importantly, the drafting of the annual budget.

The IDP Process Plan and Timeline

The process plan followed in the planning and drafting of this IDP, sets out the timeline for each step in the planning process, ensures that our planning process complies with legislation and that it aligns with the planning and budgeting cycles of other spheres of government. The approved process plan was made public on the municipal website.

Community Participation in the Planning Process

The Constitution of South Africa gives communities a right to be actively involved in the affairs of a municipality. A municipality must create and provide opportunities for this right to be exercised. Community Participation and stakeholder involvement in the IDP and Budget planning processes is formalised and coordinated in a structured manner. The dynamic nature of local, national, and global environments constantly presents the local sphere of government with new challenges and demands. Similarly, the needs and priorities of the communities of Langeberg Municipality also continuously change. The municipality commenced with a community participation process in September 2022. IDP inputs were sourced in each of the 12 wards and a survey was launched for all communities to participate in.

In my capacity as Municipal Manager I am committed to Council's vision and the strategic direction as set out in this 5th Generation IDP. To realise all our objectives, we need the collaboration, energy and resources of our residents, organised civil society and the private sector. Strategic partnerships with other spheres of government and non-

In my capacity as Municipal Manager I am committed to Council's vision and the strategic direction as set out in this 5th Generation IDP. To realise all our objectives, we need the collaboration, energy and resources of our residents, organised civil society and the private sector. Strategic partnerships with other spheres of government and non-governmental role-players are central to our aim to create an open and equal opportunity society for all our communities to participate in.

The draft IDP was submitted to council on 28 March 2023 and will be finally adopted by Council on 30 May 2023.



DP LUBBE
MUNICIPAL MANAGER

In my capacity as Municipal Manager I am committed to Council's vision and the strategic direction as set out in this 5th Generation IDP. To realise all our objectives, we need the collaboration, energy and resources of our residents, organised civil society and the private sector. Strategic partnerships with other spheres of government and non-governmental role-players are central to our aim to create an open and equal opportunity society for all our communities to participate in.

The draft IDP will be submitted to council on 28 March 2023 and finally for adoption by Council at the end of May 2023.

DP LUBBE
MUNICIPAL MANAGER

CHAPTER 2

MUNICIPAL ALIGNMENT

IDP 2023-2027

2.1. STRATEGIC DIRECTION OF COUNCIL

Strategic Direction of Council

VISION

To create a safe and healthy environment for delivering sustainable quality services

MISSION

An efficient and cost-effective municipality for good governance, sustainable services, safe and secure environment, sound financial management and a conducive environment for local economic development

STRATEGIC OBJECTIVES

1. Ensure efficient administration for good governance
2. Provide infrastructure for sustainable and affordable basic services
3. Promote a safe and secure environment
4. Promote and facilitate investment and local economic development
5. Provide sustainable financial management

2.2 STRATEGIC OBJECTIVES

Table 1

Strategic Objectives	PDO
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	• Elimination of Corruption • Adhere to Laws and Regulations • Law enforcement • Implement communication policy; • Internal communication on all human resource related matters and other relevant matters; • Develop standardised email signature for all municipal staff; • To improve customer care and current system to manage all public complaints; • Implement Local Government: Municipal Staff Regulation; • Improve public participation; • Establish Integrated Development Plan Committee; • Develop new Spatial Development Framework (SDF); • To ICT Governance Support within the municipality • To upgrade and maintain all municipal buildings • To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources • To align and review performance of the municipality in achieving the strategic objectives of the municipality • To facilitate and strengthen public participation towards deepen democracy • To create and maintain functional organisation that enables optimal performance by developing and retaining a skilled representative workforce

SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	• Review infrastructure master plans; • Research alternative source of electricity to supply municipal waste water treatment plant and water treatment plant; • Identify land and apply for Energy Information Administration (EIA); • Review energy demand plan; • Replace aged infrastructure; • Improve alternative ways to provide water to public during emergencies; • Develop measures to prevent contaminating the environment, street and houses; • Upgrade waste water treatment works; • Implement title deeds restoration projects; • Organise municipal summit with all role players; • Identify available land for municipal residents who don't qualify for governments grants; • Implement housing rent to own programmes; • Implement measure and develop policy to prevent illegal structures; • Implement public awareness programmes to report land invasion; • Establish informal settlement committee; • Review roads asset maintenance plan; • Review Langeberg cemetery policy; • To identify alternative municipal land fill sites; • To provide and maintain a continues supply of basic electricity • To provide and maintain a waste management services • To provide and maintain municipal roads and sidewalk • To provide and maintain sewerage services in the municipal area • To provide and maintain the distribution of water in the municipal area • To provide and maintain stormwater systems • To purchase vehicles and replace redundant fleet for the municipal area • To provide and maintain fire fighting and disaster management services • To provide and maintain recreational, sporting, educational and community facilities • To provide and maintain environmental services and cemeteries • To manage and provide access to affordable and low cost housing opportunities
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	• Establish neighbourhood watch, • Review law enforcement by law, • Establish municipal court to handle all related matters; • Adhere to Laws and Regulations • To promote safety and security within the municipal area • To improve environment and natural resources

	• To provide traffic and law enforcement services within the municipality
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	• Review land policy and perform land audit; • Establish of business forum; • Provide support on Local Tourism Associations (LTA's); • Development database of all business within the municipal area; • To create EPWP job opportunities; • Assist SMME's to apply for start-up funding; • Review Local Economic Development strategy; • Sign agreement with SEDA for skills development training; • Support establishment of vegetable gardens; • Develop incentive policy; • Implement youth development programmes; • To promote economic development in the area • To support the growth and development of the tourism sector • To work with private sectors to promote economic growth and encourage business investment • To work with private sector partners to promote social development programmes within the municipal area
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	• Improve budget process; • Review of indigent subsidy application process; Research alternative ways to perform meter readings; • To provide free basic services to qualifying indigents in the municipal area • To broaden and improve the revenue base of the municipality

2.3. NATIONAL AND PROVINCIAL PRIORITIES ALIGNED WITH LANGEBERG STRATEGIC OBJECTIVES

Table 2: Alignment of Government Priorities and Municipal Objectives

Miienium Development Goals	National Development Plan	Medium-Term Strategic Framework	National Outcomes	Western Cape Government: Vision-Inspired Priorities	CWDM - Strategic Objectives	Langeberg Strategic Objective
To eradicate extreme poverty and hunger	An economy that will create more jobs	Economic transformation and job creation	Decent employment through inclusive economic growth.	Growth and Jobs	SO 1: Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.	SO 4: Promote and facilitate investment and local economic development
	Improve and expand infrastructure	Economic transformation and job creation	An effective, competitive and responsive economic infrastructure network	Mobility & Spatial Transformation	SO 1: Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District. SO 2: Promoting sustainable	SO 2: Provide infrastructure for sustainable and affordable basic services
	Transition to a low-carbon economy		Vibrant, equitable and sustainable rural communities and food security	Growth and Jobs		

					infrastructure services and a transport system which fosters social and economic opportunities	
	Transform urban and rural spaces	Spatial integration, human settlements and local government				SO 4: Promote and facilitate investment and local economic development
Ensure environmental sustainability	Reverse the spatial effects of apartheid	Social cohesion and safe communities	Sustainable human settlements and improved quality of household life	Safe & Cohesive Communities	SO 1: Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.	SO 2: Provide infrastructure for sustainable and affordable basic services
		Spatial integration, human settlements and local government	Protection and enhancement of environ-mental assets and natural resources	Mobility & Spatial Transformation	SO 2: Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities	SO 3: Promote a safe and secure environment

Achieve universal primary education	Improve education and training	Education, skills and health	Improve the quality of basic education	Empowering People	SO 1: Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District	SO 3: Promote a safe and secure environment
			A skilled and capable workforce to support inclusive growth			SO 4: Promote and facilitate investment and local economic development
Reduce child mortality Improve maternal health Combat HIV/Aids, malaria, and other diseases	Provide quality healthcare for all	Education, skills and health	Improve health and life expectancy	Empowering People Safe & Cohesive Communities	SO 1: Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.	SO 3: Promote a safe and secure environment SO 1: Ensure efficient administration for good governance SO 5: Provide sustainable financial management
	Build safer communities	A capable, ethical and developmental state	All people in South Africa must feel protected and safe			
	Build a capacity state	A capable, ethical and developmental state Consolidating the social wage through reliable and quality basic services	A development-orientated public service and inclusive citizenship A responsive and accountable, effective	Innovation & Culture	SO 1: Creating an environment and forging partnerships that ensure social and economic development of all communities,	SO 1: Ensure efficient administration for good governance SO 5: Provide sustainable financial management
	Fight corruption and enhance accountability					

			and efficient local government system		including the empowerment of the poor in the Cape Winelands District.	
Promote gender equity and empower women Develop a global partnership for development	Transform society and unite the country	Social cohesion and safe communities A better Africa and	A better South Africa, a better Africa and a better world	Empowering People Safe & Cohesive Communities Innovation & Culture	SO 3 Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.	SO 1: Ensure efficient administration for good governance SO 3: Promote a safe and secure environment SO 5: Provide sustainable financial management

LANGEBERG MUNICIPALITY INTEGRATED ANNUAL MANAGEMENT PLAN (IMAP) – 2022-2027 HIGH LEVEL SUMMARY

Table 3: Langeberg Municipality Integrated Annual Management Plan (IMAP)

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Replace oil insulated switchgear	Engineering Services	4 (0)	9	4	0
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Replace copper overhead lines to prevent theft	Engineering Services	2km (0)	2km	2km	2km
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Replace Muiskraalkop Transformer	Engineering Services	1	1	0	0
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Repair and replace network (aging infrastructure)	Engineering Services	100% of breakages	100% of breakages	100% of breakages	100% of breakages
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Replace Miniature Substations(aging infrastructure)	Engineering Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Install 2nd Transformer at Noree Substation	Engineering Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Expand McGregor Substation with 2nd Transformer, High and Medium voltage switchgear	Engineering Services		0.5	0.5	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Update Electrical SCADA system	Engineering Services		1		

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Audit and replace prepaid electrical meters to minimize losses	Engineering Services	500	500	500	500
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Automated meter reading	Engineering Services	300	300	300	300
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Strengthen electrical infrastructure: various projects	Engineering Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Install solar infrastructure at municipal buildings	Engineering Services	1 (0)	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Wheeling	Engineering Services	1 policy & tariff			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Vehicle replacement	Engineering Services	1 (0)	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Procure Alternative Energy	Engineering Services	0%	0%	5%	5%
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Electrification INEP	Engineering Services	224 (0)	189		

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Energy Efficiency: Replace Streetlights with LED	Engineering Services	100	100	100	100
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Application for a new cell at Ashton Waste Disposal Facility.	Engineering Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Closure, decommissioning, rehabilitation, and construction of the McGregor Historical Waste Disposal Facility.	Engineering Services		0.5	0.5	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To identify alternative municipal land fill sites	Construction of a new waste cell at Ashton Waste Disposal Facility.	Engineering Services			0.5	0.5
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Upgrade roof of Robertson Transfer Station	Engineering Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Purchase a 2 Axle Single Bin Trailer	Engineering Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Apply for the closure, decommissioning and rehabilitation of Bessieskop Waste Disposal Facility – Montagu.	Engineering Services				1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Purchase skips for transfer stations in all areas	Engineering Services	76			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Installation of groundwater boreholes at Waste Disposal Facilities (Bonnievale, Montagu, Robertson, Mcgregor and Ashton	Engineering Services			9	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Supply and installation of concrete palisade fencing – Robertson Gruisgat	Engineering Services				1
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	Adhere to Laws and Regulations	Address health and safety non - compliance at transfer stations.	Engineering Services	4			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Purchase a Double Axle High Lifter Compactor (Replace CCD7295 – 2003 Model)	Engineering Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Upgrade McGregor Drop Off.	Engineering Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Purchase a Double Axle High Lifter Compactor (Replace CBR 3187 – 2007 Model)	Engineering Services				1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Review and update the collection schedule to ensure efficient and cost-effective waste collection through route optimisation, with the least possible unproductive travelling.	Engineering Services	1			
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Develop an Integrated Waste Management Master Plan.	Engineering Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	Adhere to Laws and Regulations	Develop an Emergency Response Plan as per specification of DEAP for all Waste Disposal Facilities.	Engineering Services			5	
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Develop the first Integrated Waste Management Plan	Engineering Services				1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Conduct external landfill audits as per landfill licence requirements.	Engineering Services	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Compilation of IWM Annual Report and Landfill Closure Provision Annual Report.	Engineering Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Conduct cost analysis study for the disposal and transportation of waste to the	Engineering Services	1			

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
		Regional Waste Disposal Facility in Worcester.					
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	Adhere to Laws and Regulations	Improve hazardous and Electronic Waste awareness by providing educational material to households to make them aware of the effect of household hazardous waste.	Engineering Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Promote waste minimisation and recycling by increasing recycling at households, businesses, and public entities.	Engineering Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	Adhere to Laws and Regulations	Manage illegal waste picking on landfill: Ashton Waste Disposal Facility.	Engineering Services				
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Develop an Organic Waste Diversion Plan	Engineering Services	1			
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Implement the Organic Waste Diversion Plan	Engineering Services		33%	33%	33%
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Improve waste education and public awareness	Engineering Services	1	1	1	1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Develop an Industry Waste Database with regular and accurate data reporting.	Engineering Services		1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Improve waste information management by implementing effective recyclables record keeping and ensure regular and accurate reporting.	Engineering Services			1	
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Establish a Waste Monitor Committee for all waste disposal facilities in accordance with waste disposal permits.	Engineering Services	1	1		5
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Strengthen EPWP programs in residential areas	Engineering Services	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Facilitate a hazardous waste collection day.	Engineering Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain municipal roads and sidewalk	Rehabilitate roads in Montagu industrial area	Engineering Services		2km		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain municipal roads and sidewalk	Rehabilitation of roads	Engineering Services	14km (0)	20km	20km	20km

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Replace water networks	Engineering Services	1km	5km	5km	5km
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To purchase vehicles and replace redundant fleet for the municipal area	Replace vehicles	Engineering Services	14 (0)	9	3	5
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain the distribution of water in the municipal area	Provide backup power at pumpstations and treatment plants	Engineering Services	4	11		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain sewerage services in the municipal area	Upgrade the Robertson WWTW	Engineering Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain the distribution of water in the municipal area	Upgrade McGregor WTW	Engineering Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain sewerage services in the municipal area	Implement the Water and Sewer Master Plan	Engineering Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain sewerage services in the municipal area	Upgrade of telemetry system in Langeberg Municipality	Engineering Services	1	1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To upgrade and maintain all municipal buildings	Build new stores in Bonnievale	Engineering Services		0.5	0.5	

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain sewerage services in the municipal area	Replace sewer and water pumps/motors	Engineering Services	5 (0)	10	20	30
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain sewerage services in the municipal area	Reline/re-sleeve siphon pipeline in Robertson	Engineering Services		1km	1km	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain sewerage services in the municipal area	Reline/re-sleeve/replace water pumpline between Ashton and Montagu	Engineering Services		2km		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To upgrade and maintain all municipal buildings	Upgrade civil stores in all towns	Engineering Services	1 (0)	1	1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain stormwater systems	Construction of diversion weir pump station and detention pond, Nkqubela	Engineering Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain stormwater systems	Review of Stormwater Master Plan	Engineering Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain stormwater systems	Implement Stormwater Master Plan in all 5 towns	Engineering Services	1	1	1	1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain the distribution of water in the municipal area	Rising of Dassieshoek Dam	Engineering Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain the distribution of water in the municipal area, To provide and maintain sewerage services in the municipal area	Water and Sewer Master Plans	Engineering Services	0.6	0.3	0.1	0.6
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain stormwater systems	Roads and Stormwater Master Plans	Engineering Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Air Conditioners - Fire Services	Community Services	2	2	3	0
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	PPE (Protective Personal Ensemble)	Community Services	2	2	2	2
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Furniture - Fire Station	Community Services	As per budget allocation	As per budget allocation	As per budget allocation	As per budget allocation
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Small equipment - Fire Services	Community Services	As per budget allocation	As per budget allocation	As per budget allocation	As per budge allocate
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Equipment - Fire Services	Community Services	As per budget allocation	As per budget allocation	As per budget allocation	As per budget allocation

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Equipment - Fire Services (Emergency Communication Equipment	Community Services	As per budget allocation	As per budget allocation	As per budget allocation	As per budget allocation
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Building of Robertson Fire Station	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Fencing of Robertson Fire Station	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Paving at Robertson Fire Station	Community Services		1	1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Establish a fire facility in Montagu/McGregor/ Bonnievale	Community Services			1	2
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Fire Extinguishers and Fire Hose Reels	Community Services	5	5	10	10
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To purchase vehicles and replace redundant fleet for the municipal area	Purchase of Firefighting Vehicles	Community Services			2	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Align resources to meet the standards and best practices as provided in the Western Cape Province	Community Services	1	1	1	1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
		and nationally					
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Review Disaster Management Plan	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Review Fire Protection Plan	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain fire fighting and disaster management services	Develop a Fire Protection By-law	Community Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To promote safety and security within the municipal area	Fire and Life Safety Education	Community Services	4	4	4	5
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To promote safety and security within the municipal area	Disaster Awareness Campaigns	Community Services	2	2	2	2
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To promote safety and security within the municipal area	Installation of smoke alarms	Community Services	5	5	10	10
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Fencing Project (Ashton, Zolani)	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Replace aged infrastructure	Fencing Project Bonnievale	Community Services			1	
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	Create EPWP job opportunities	Appointment of EPWP library assistant	Community Services	5	6	7	8

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Increase library membership	Community Services	50	60	70	80
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Develop a Library Seasonal Plan	Community Services	12800	12800	12800	12800
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Inter-library lending facilities for resources/information sharing	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Community Outreach Programs	Community Services	200	220	230	240
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	School/creche visits for block loans	Community Services	300	350	400	450
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	WIFI & ICT Services, ICT tutorials for Job Seekers, making CVs, online searches for vacancies, assistance with creating email accounts	Community Services	2000	2500	3000	3500
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Block loans at Old Age Homes and Correction Services	Community Services	80	100	120	140

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Library for the Blind Story-times	Community Services	5	5	5	5
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Library Activities; reading, crafts, talks, homework activities, school projects, block loans, board games, chess	Community Services	100	120	130	140
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Libby App for E-books & Audio Books for library members only	Community Services	40	45	50	55
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Prioritise upgrade/replacement of play park equipment	Community Services	35	35	35	35
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Prioritise replacement of horticultural equipment	Community Services	15 Brush cutters and 5 knapsack sprayers	12 Chainsaws and 4 leaf blowers	15 Brush cutters and 4 hedge trimmers	10 brush cutters and 4 chainsaws
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Expand Silo Cemetery	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To purchase vehicles and replace redundant fleet for the municipal area	Prioritise purchasing of truck canopies	Community Services	4			

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Prioritise Environmental Impact Assessment	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Provide access control for safety of hiking trails	Community Services		1	1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To purchase vehicles and replace redundant fleet for the municipal area	Purchase of digger loader	Community Services		1		1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Review available cemetery space	Community Services	16	16	16	16
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Implement alien invasive control project	Community Services	1	1	2	2
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	River clearing	Community Services	3	3	3	3
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Develop a gym/skateboard facility	Community Services		1	1	2
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Develop a gym facility	Community Services		3	5	4

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Development of River Maintenance Management Plan	Community Services		1	3	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	Review Langeberg cemetery policy;	Review of Pauper Burial Policy	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Review Tree Policy	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Mapping of biodiversity critical areas	Community Services	5%	5%	10%	10%
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Monitoring the compliance of nature reserves	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Development of Climate Change Framework	Community Services	80%	20%		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Implementation of Climate Change Framework	Community Services		80%	100%	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Promote Friends of the parks, trails, and nature reserves	Community Services	1	2	2	2

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Implement Arbor Day event	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain environmental services and cemeteries	Construction of boundary walls at Van Zyl & Happy Valley Sports Fields. Upgrade lighting at Happy Valley Sport Field	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Complete construction of boundary walls at Happy Valley & Van Zyl Street Sport Fields	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Construction of boundary walls at Montagu & McGregor Sport Fields	Community Services			1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Construction of boundary walls at Ashton, Zolani and Callie de Wet Sport Fields	Community Services			1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Callie de Wet roof refurbishment	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Refurbish pavilions Van Zyl Street, king Edward, Callie de Wet, Cogmanskloof	Community Services	1	1	1	1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Purchase cricket nets for King Edward Sport field	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Refurbish King Edward pavilion	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Extend Happy Valley Sport Field pavilion (on clubhouse side)	Community Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Install security fencing at pay point of swimming pool Upgrade lighting at McGregor Sport Field	Community Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Refurbish swimming pool pavilion.	Community Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Upgrade lighting at Callie de Wet Sort Field King Edward Sports Field McGregor Sport Field, Zolani sport field, Van Zyl street	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Resurface netball courts at Cogmanskloof, Callie de Wet, King Edward, and Happy Valley Sport Fields	Community Services	1		1	1

IMAP							
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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Refurbish floors Community halls – Robertson Civic Hall, Barnard Hall	Community Services		1	1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Boundary fence for Ashton Town Hall and Chris van Zyl Hall	Community Services			1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Upgrade kitchen and ablution facilities at Community Halls	Community Services		1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Purchase of appliances for community halls	Community Services	1	1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Construct new netball court at Zolani Sport Field	Community Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Design plan for McGregor seating pavilion	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Design of Zolani ablution facilities (under pavilion) Construct ablution (under pavilion)	Community Services	1	 1		

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Construct McGregor pavilion	Community Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Review of Preventative Maintenance Plan for facilities	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Implementation of Facilities Preventative Maintenance Plan	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Develop Community Facilities Masterplan	Community Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Cycling and skateboard	Community Services			1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Review of Policy for Free Use of Facilities	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Equipment purchases facilities	Community Services	1	1		

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Upgrade of appliances at Community halls	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Community hall upgrade and refurbishments (all halls)	Community Services		1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Assist with the establishment of a Langeberg Sports Council	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Facilitate Netball World Cup Activities (Fan Park)	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Upgrade cloakrooms and ablution sport Fields	Community Services	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain recreational, sporting, educational and community facilities	Drafting SOP for Community Facilities/ Caretakers Facilities attendants.	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low-cost housing opportunities	Robertson Heights planning phase (IRDP)	Community Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low-cost housing opportunities	Robertson Heights Implementation: 1st phase (205 Units) Land acquisition: Heyl Farm	Community Services			RH – 1st phase Heyl Acquisition	

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low-cost housing opportunities	Robertson Heights Implementation: 2nd phase (205 Units)	Community Services				1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	Land acquisition Zolani Portion of Farm 197	Community Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	Boekenhoutskloof (UISP) implementation: 1st phase (224 service sites) Uitzicht Planning	Community Services		1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	Boekenhoutskloof (UISP) implementation: 2nd phase(346 service sites) Construction of Uitzicht housing	Community Services			1	
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	Mandela Square (UISP)Planning Phase Strydom Street planning phase 14 Units (EHP)	Community Services	1	1		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	Kinga River Planning (Montagu planning)	Community Services				1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	Planning to alienate 15 FLISP sites (McGregor)	Community Services	Alienate 15 Flisp Units			

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	10 units IRDP (McGregor) Planning to alienate 15 FLISP sites (McGregor)	Community Services		10 IRDP units		
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low-cost housing opportunities	Update Human Settlements Plan	Community Services	1			
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To manage and provide access to affordable and low cost housing opportunities	Implement Title Deed Restoration Program (50)	Community Services	50	100	150	200
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Facilitate a local tourism expo in the Langeberg Municipal area	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Establish a picnic site in the Langeberg area	Strategy and Social Development				1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Market Route 62 and develop a brochure for the entire route	Strategy and Social Development		1	1	1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Create 3 large events, per annum, with all tourism stakeholders, which will benefit the entire region	Strategy and Social Development	3	3	3	3
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Provide Signage for scenic route from Robertson to Bonnievale	Strategy and Social Development	1			

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Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Record the history of all population groups in the Langeberg	Strategy and Social Development			1	
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Revitalize township tourism	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Roll out of the LED Strategy	Strategy and Social Development	1	1	1	1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Upgrade the Robertson Informal Trading area	Strategy and Social Development	1			
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Upgrade the Nkqubela Informal Trading area and Business Hive	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Provision of an Informal Trading area in Zolani and a Business Hive	Strategy and Social Development			1	
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Provide for Business Hives in Bonnievale and Ashton	Strategy and Social Development				1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Provision of informal trading area in Ashton	Strategy and Social Development			1	

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Facilitate an Artisan Training Programme through SEDA. Upskill unemployed youth to start businesses	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Develop a Crafter Programme. Link crafters to SEDA and assist with the marketing of products	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Introduce a mentorship programme with emerging SMME's and established businesses	Strategy and Social Development	1	1	1	1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Develop a safe truck stop	Strategy and Social Development				1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Facilitate development of a satellite college for students	Strategy and Social Development				1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Develop the Robertson Airfield as an economic hub	Strategy and Social Development				1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Establish an online portal for emerging businesses to register	Strategy and Social Development			1	

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To support the growth and development of the tourism sector	Develop the Transnet Property in Voortrekker Street, into a tourism attraction	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Provide land for commercial and industrial development	Strategy and Social Development	1	1	1	1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Create 1 new urban garden per annum per town. (5 in total)	Strategy and Social Development	5	5	5	5
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To promote economic development in the area	Ensure that all ECD facilities are registered	Strategy and Social Development	5	10	10	5
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain municipal roads and sidewalk	Erect a safe way for Nkqubela residents to cross the R60, either a bridge, sub-way or traffic calming measures	Strategy and Social Development				1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sector partners to promote social development programmes within the municipal area	Implement 10 effective social development programmes annually with all other stakeholders	Strategy and Social Development	10	10	10	10
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Work with DALRRD to obtain 1 farm in the Robertson area	Strategy and Social Development	1			
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Work with DALRRD to obtain 1 farm in the McGregor area	Strategy and Social Development	1			

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Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Work with DALRRD to obtain 1 farm in the Zolani area	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Work with DALRRD to obtain 1 farm in the Bonnievale area	Strategy and Social Development		1		
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Work with DALRRD to provide water on Rooilande, Skilpadshoogte and Gladdeklip, in McGregor	Strategy and Social Development			1	
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sectors to promote economic growth and encourage business investment	Work with DALRRD to provide water on municipal land in Keurkloof, Robertson	Strategy and Social Development				1
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To work with private sector partners to promote social development programmes within the municipal area	Establish a farmers market	Strategy and Social Development	1			
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To create EPWP job opportunities	Report on the number of EPWP job opportunities created within the Municipal area	Strategy and Social Development	350	400	450	500

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To create EPWP job opportunities	Identify jobs where people with disabilities can be employed	Strategy and Social Development	5	10	15	20
SO4: PROMOTE AND FACILITATE INVESTMENT AND LOCAL ECONOMIC DEVELOPMENT	To create EPWP job opportunities	Use the EPWP to train youth as life savers at municipal swimming pool	Strategy and Social Development	2	2	2	2
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration, and utilisation of resources	Amend the previous council's IDP	Strategy and Social Development	1			
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Review/Amend IDP document	Strategy and Social Development		1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Update NGO's and CBO's database	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Facilitate sessions with community to develop the new IDP	Strategy and Social Development	12	12	12	12
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Establish an IDP Forum	Strategy and Social Development	1			

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Participate in District and Provincial Coordinating Forum	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Facilitate establishment of IGR Forum	Strategy and Social Development		1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Participate in IGR Forum	Strategy and Social Development			1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To establish partnership with role players in all relevant sectors to improve cooperation, integration and utilisation of resources	Participate in community outreach programmes with other government departments	Strategy and Social Development	2	2	2	2
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To ICT Governance Support within the municipality	Upgrade High-Site infrastructure	Strategy and Social Development	1			
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To ICT Governance Support within the municipality	Installation of Standby Power Generators	Strategy and Social Development		2	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To ICT Governance Support within the municipality	Upgrade IT Core Infrastructure (Server, Storage and Networks)	Strategy and Social Development	95%	95%	95%	95%

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Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To ICT Governance Support within the municipality	Review all IT related policies and strategies	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To ICT Governance Support within the municipality	Develop a Smart City Strategy	Strategy and Social Development		1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To ICT Governance Support within the municipality	Implementation of a Smart City Strategy	Strategy and Social Development			1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Appoint the performance management system service provider (ensure compliance in term of section 31 of the LG: Municipal Systems Act)	Strategy and Social Development	1			
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Implement PMS system	Strategy and Social Development		1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To align and review performance of the municipality in achieving the strategic objectives of the municipality	Develop standard operating procedures for all departmental KPI's	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Review the performance management framework in line with all relevant Regulations	Strategy and Social Development		1		

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Implementation of Performance Management Framework	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Prepare Performance information for the Annual Report (Chapter 3)	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Ensure performance agreements are signed by all senior managers within the legislative timeframe	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To align and review performance of the municipality in achieving the strategic objectives of the municipality	Limit misstatement material findings in the Annual Report (Chapter 3- Annual Performance Report)	Strategy and Social Development	0	0	0	0
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To align and review performance of the municipality in achieving the strategic objectives of the municipality	Implementation recognition for staff of the month	Strategy and Social Development	6	6	6	6
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Intranet implementation - Electronic Leave forms -Internal News -Access to all internal policies *-(Hotspot for outside workers)*	Strategy and Social Development		1		

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Intranet implementation	Strategy and Social Development		1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Review Municipal website	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Policy and By Laws -Convert scanned documents to selectable text documents to enhance search functionality	Strategy and Social Development	1	1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Implementation of Communication Strategy	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Develop new maps -Zoomable town/ward/block maps	Strategy and Social Development	1			
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	SMS database and system: -Investigate and implement option to incorporate a block/map selection on systems -Update contact details of municipal account holders and POPIA consent to receive communications	Strategy and Social Development	1			

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				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Update SMS database and system	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Roll out digital marketing	Strategy and Social Development		1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Review Communication Strategy	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Implement five campaigns per financial year	Strategy and Social Development	5	5	5	5
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Create short format video content	Strategy and Social Development	3	3	3	3
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Update the Bulk Email Database per target audiences/organisations	Strategy and Social Development	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To facilitate and strengthen public participation towards deepen democracy	Internal Communication Forum	Strategy and Social Development	1	1	1	1
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain the distribution of water in the municipal area	Provide water to the formal residential properties that are	Financial Services	14500	15000	15000	15000

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
		connected to the municipal water infrastructure network					
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a continues supply of basic electricity	Provide electricity to the formal residential properties connected to the municipal electrical infrastructure network	Financial Services	16800	17000	17000	17000
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain sewerage services in the municipal area	Provide wastewater services (sanitation/sewerage) to the formal residential properties connected to the municipal waste water network service	Financial Services	14500	15000	15000	15000
SO2: PROVIDE INFRASTRUCTURE FOR SUSTAINABLE AND AFFORDABLE BASIC SERVICES	To provide and maintain a waste management services	Provide refuse removal once per week to formal residential properties which are billed for refuse removal	Financial Services	14500	15000	15000	15000
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To provide free basic services to qualifying indigents in the municipal area	Provide free basic water to indigent households	Financial Services	7000	7000	7000	7000
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To provide free basic services to qualifying indigents in the municipal area	Provide free basic electricity to indigent households	Financial Services	7000	7000	7000	7000
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To provide free basic services to qualifying indigents in the municipal area	Provide free basic sanitation to indigent households	Financial Services	7000	7000	7000	7000
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To provide free basic services to qualifying indigents in the municipal area	Provide free basic refuse removal to indigent households	Financial Services	7000	7000	7000	7000

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To broaden and improve the revenue base of the municipality	Financial viability measured in terms of the municipality's ability to meet its service debt obligations	Financial Services	30%	30%	30%	30%
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To broaden and improve the revenue base of the municipality	Financial viability measured in terms of the outstanding service debtors	Financial Services	12%	12%	12%	12%
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To broaden and improve the revenue base of the municipality	Financial viability measured in terms of the available cash to cover fixed operating expenditure	Financial Services	2.20	2.20	2.20	2.20
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Submit the Annual Financial Statements to the Auditor-General	Financial Services	1	1	1	1
SO5: PROVIDE SUSTAINABLE FINANCIAL MANAGEMENT	To broaden and improve the revenue base of the municipality	Achieve a debtor payment percentage	Financial Services	95%	95%	95%	95%
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Maintain the asset register in terms of GRAP standards (Less than four (4) material findings)	Financial Services	3	3	3	3
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Limit misstatements in the Annual Financial Statements (Less than four (4) material findings)	Financial Services	3	3	3	3
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Ensure annual budget is approved by council by the legislative deadline	Financial Services	1	1	1	1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Compile Risk-Based Audit Plan annually	Office of Municipal Manager	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Develop an action plan to address the top 10 municipal risks	Office of Municipal Manager	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Review of Enterprise Risk Management Framework	Office of Municipal Manager	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Implementation of Business Continuity Management Plan	Office of Municipal Manager	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Quarterly report on progress made with the implementation of the Risk Based Audit Plan (RBAP)	Office of Municipal Manager	4	4	4	4
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Internal and external anti-corruption awareness initiatives	Office of Municipal Manager	4	4	4	4
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Quarterly completion of Quality Assurance Reviews	Office of Municipal Manager	4	4	4	4
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Facilitate monthly ward committee meeting	Corporate Services	108	108	108	108

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To create and maintain functional organisation that enables optimal performance by developing and retaining a skilled representative workforce	Spend training budget to implement workplace skills	Corporate Services	1%	1%	1%	1%
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To create and maintain functional organisation that enables optimal performance by developing and retaining a skilled representative workforce	Limit staff vacancy in all budgeted posts	Corporate Services	15%	15%	15%	15%
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Number of people from EE target employed	Corporate Services	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Approve EE Plan	Corporate Services	1			
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To improve customer care and current system to manage all public complaints	Execution of customer survey	Corporate Services		1		1
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Purchase of movable speed cameras	Corporate Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Development of vehicle testing station in Robertson	Corporate Services		1		

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Investigate way to implement municipal court	Corporate Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Implementation of municipal court	Corporate Services				
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations Adhere to Laws and Regulations	Implementation of Municipal Staff Regulation	Corporate Services	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Review HR policies	Corporate Services	1		1	
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Appoint more law enforcement officers	Corporate Services	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Review of Language Policy	Corporate Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Optimal collection of fines issued for the financial year	Corporate Services	1	1	1	1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To create and maintain functional organisation that enables optimal performance by developing and retaining a skilled representative workforce	Develop succession planning for internal staff	Corporate Services		1		

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To create and maintain functional organisation that enables optimal performance by developing and retaining a skilled representative workforce	Implementation of succession planning	Corporate Services			1	
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	Adhere to Laws and Regulations	Development of the Safety Plan	Corporate Services	1			
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	Adhere to Laws and Regulations	Implementation of Safety Plan	Corporate Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Conduct law enforcement initiative programs	Corporate Services		1		
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	Adhere to Laws and Regulations	Conduct health and safety awareness campaigns within the Municipality	Corporate Services		1		
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	To create and maintain functional organisation that enables optimal performance by developing and retaining a skilled representative workforce	Conduct Financial and Health Wellness Program	Corporate Services		1		1
SO1: ENSURE EFFICIENT ADMINISTRATION FOR GOOD GOVERNANCE	Adhere to Laws and Regulations	Training of Frontline staff and Call Centre Operators on Batho Pele principles	Corporate Services	1		1	
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Road safety awareness education for the community	Corporate Services	1	1	1	1

IMAP							
Strategic Objective	**Predetermined Objective**	**Activity**	**Responsible Department**	**Target**			
				2023/24	**2024/25**	**2025/26**	**2026/27**
SO3: PROMOTE A SAFE AND SECURE ENVIRONMENT	To provide traffic and law enforcement services within the municipality	Law enforcement programs within in the municipality	Corporate Services		1		1

CHAPTER 3

SITUATION ANALYSIS

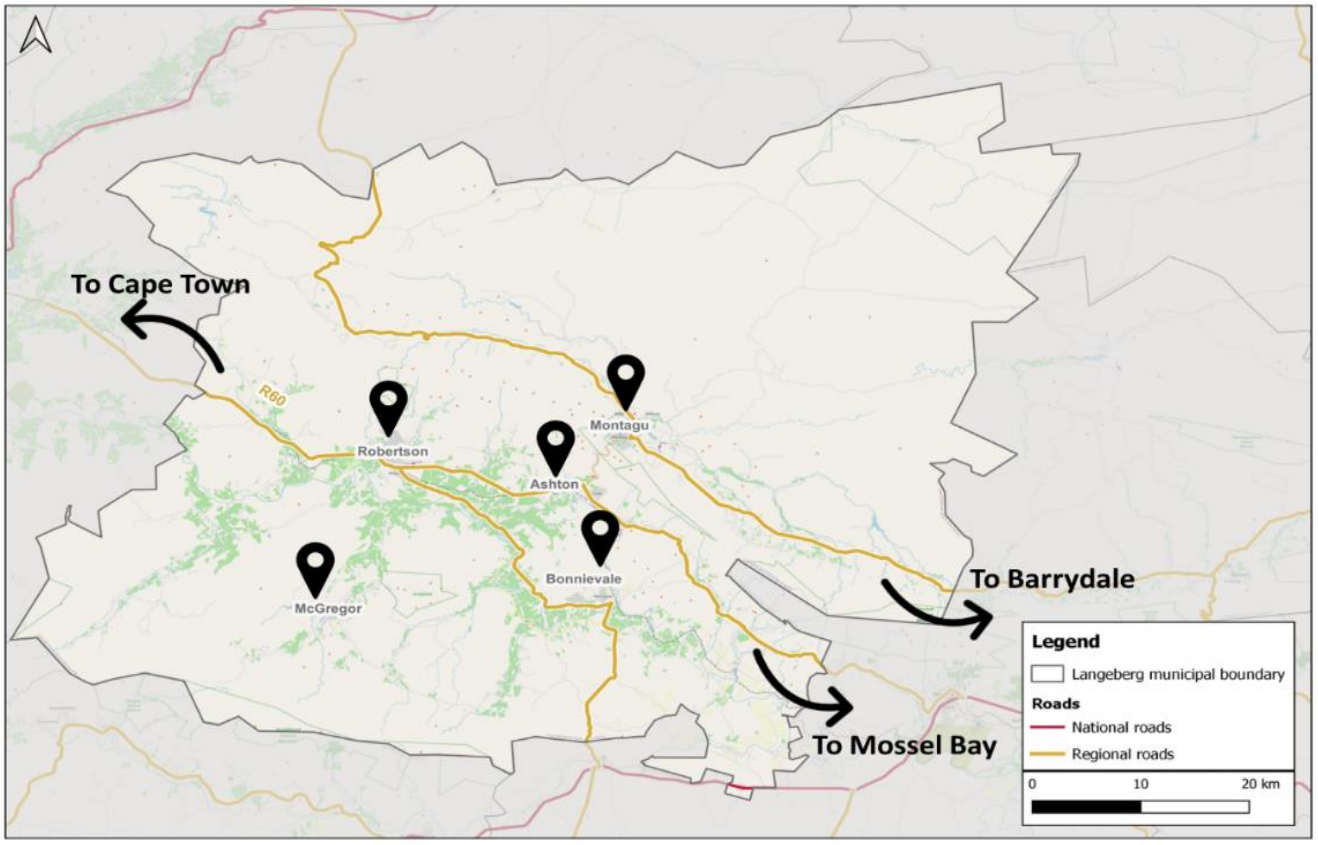
IDP 2023-2027

3. SITUATIONAL ANALYSIS

3.1 Geographic and Historic Reality

The Langeberg Municipality is located within the Cape Winelands District which also includes the municipalities Breede Valley (Worcester), Drakenstein (Paarl), Stellenbosch and Witzenberg (Ceres). Covering a total area of approximately 4 517.4 km^2, the Langeberg Municipality comprises of twelve (12) wards and five (5) main towns, namely Robertson, Montagu, Ashton, Bonnievale, and McGregor.

Figure 1: Langeberg Municipal Area



(Urban-Econ (Pty) Ltd, 2022)

Summary description of each of the five main towns in the municipality

3.1.1 ROBERTSON

History

Robertson was founded in 1853 and named after Dr William Robertson, a then Scottish Dutch Reformed Church minister at Swellendam. Robertson, now known as the valley of wine and roses, is one of the largest wine-producing regions in Republic and situated at the heart of Route 62 - the longest wine route in the world. Farming and wagon building were the town's original industries. However, after the Second Anglo-Boer War of 1899, the wagon building industry collapsed when the railways took over the transport of all goods.

Robertson subsequently became famous for its ostrich farming, but this industry collapsed as well shortly after World War I, and the farmers of the area turned to wine and fruit farming. Later, several successful racehorse stud farms were founded. Agriculture remains the mainstay of the town's economy.

Because of the area's relatively low rainfall, there is intensive irrigation. About 25 km of irrigation canals, leading from the Breede River, carry water that is pumped by electricity as far as Montagu. Robertson is South Africa's first irrigation district. Although the rural area is in extent much larger than the urban areas, the majority of the population reside in urban areas.

Tourism
You will be surprised by the warm welcome and relaxed hospitality which awaits you in this quaint country town. With spectacular scenery of Victorian buildings, jacaranda-lined streets, rose border vineyards, columns of red cannas, the majestic Langeberg Mountains and the Breede River, all form the backdrop to this delightful Cape Winelands town.

Only 1 ½ hours leisurely drive from Cape Town, a variety of diverse attractions and activities can be enjoyed for an unforgettable stay. From a Saturday morning village market to olive -, wine-, craft beer tastings, farm tours, nature reserves, bird watching sites, hiking trails, MTB routes, 4x4 routes, river rafting, a river boat cruise, horse riding to sky diving and many restaurants to choose from and local shops to browse.

3.1.2 MONTAGU

History
Montagu, once known as "Agter Cogman's Kloof", lies between the Keisie and Kingna Rivers. The only exit to the west was through Cogman's Kloof, and strong teams of horses or oxen were needed for the journey. John Montagu, the British Secretary of the Cape Colony based in Cape Town in the 1850s, envisaged the potential of the Cape Colony, but realised that it could never develop without efficient transport and communication.

Montagu was aided by pioneering road engineers to create passes through the mountain barriers. Through his efforts, the country developed agriculturally, and he became a popular figure. In Tribute to him the village was officially named Montagu in 1851 and he travelled there to "baptise" the town.

It is not known when the springs were discovered, but early trekkers followed the course of rivers and some camped in the vicinity of present-day Montagu. They drank the clear, strangely-flavoured water, found it wonderfully refreshing and traced its course through the kloof to where they discovered the hot springs. News of the healing waters spread quickly and many visitors began to visit the area. The springs form part of the now popular Montagu Baths.

Tourism
Montagu lies on the legendary Route 62, halfway between Cape Town and the Garden Route. The area is not only famous for its hot springs, muscadel and dried fruits, but its also the perfect retreat for eco, wellness and adventure sports, as well as golfing holidays. There are many wildlife reserves, game lodges, and all types of accommodation options to book your stay. Montagu is the perfect destination for rock climbing, kloofing and abseiling. Visit the Saturday morning market, take a Cadillac trip to the wine farms, taste olives, visit the dried fruit factory shops, go on a tractor or 4x4 trip and hike the Cogmanskloof or Bloupunt trail. Enjoy nature walks, bird watching, horse riding, and cave tours. Learn about medicinal herbs at the museum and take a historical building or ghost cycle tour. Relax at a wellness centre, stroll the many arts and craft shops and have a scrumptious lunch at one of the many farm stalls and restaurants.

3.1.3 ASHTON

History
With the completion of the railway line from Worcester to the coastal regions in 1887, the trading post on the Roodewal farm, became a railway station. Shortly afterwards it was renamed Ashton, in honour of Job Ashton, director and railway engineer of the New Cape Central Railways (Ltd). For several years the settlement consisted of only a railway station, warehouse, hotel, post office, butchery, a little school, one shop and a few houses.

During 1939 and 1940 extraordinary growth took place with the opening of the Langeberg Co-operative, one of South Africa's largest producers of canned fruits and fruit purees, resulting in the farmland being divided into plots. Development received a further boost with the establishment of a second canning factory in 1949. In 1956 Ashton gained municipal status and now host the administrative Head Office of the Langeberg Municipality.

Next to the Municipal Offices of the Langeberg Municipality in the Main Road of Ashton, the steam locomotive no 2010 class 14 CR, commissioned in 1919 and used on the Worcester-Mossel Bay rail section until 1983, still proudly depicts the town's history.

Tourism
The little village of Ashton is famous for its concrete tied-arch bridge and many fruit -, wine-, and racehorse stud farms and rose nurseries.

Do not miss a visit to the antique furniture shop and boutique wine shop with restaurant.
Enjoy the views of this beautiful part of the world, follow road markers to the panoramic vista viewpoint just outside of town or attempt one of the day walks in the surrounding foothills of Ashton, through local fynbos.

3.1.4 MCGREGOR

History
In the late 1700s the promise of fertile farming soil drew the first farmers to settle here. In the early 1800s a few houses were built to house labourers, and for use by the farming families when visiting town for church services, such as communion. These houses were called "Nagmaalhuisies", which can be roughly translated as communion houses.
The village of McGregor was laid out in 1861, the population then totalling 50. In 1894 a village management board was established and in 1907 the village became a municipality.

McGregor was originally known as Lady Grey but the name was changed in 1905 to avoid confusion with Lady Grey near Aliwal North. It was renamed in honour of the Rev Andrew McGregor who had been the Dutch Reformed Church minister of the Robertson District for 40 years.

During 1865 and 1880 an attempt was made to build a road through the mountains to connect McGregor with Greyton. However, due to financial and labour constraints, this tarred road from Robertson now come to an abrupt halt just outside the village. The "Road to Nowhere" has kept the village off the mainstream map of commercialism as the best kept secret in the Western Cape.

Tourism
The 19th century village dreams away in a quiet valley at the end of a road going no-where.
McGregor is a unique, eccentric, and therapeutic country village away from the crowds where you can step back in time and relax. Here life is slow, tranquil, and gentle.
The village, of beautiful preserved white-washed cottages nestle in half-wild gardens with water burbling down old stone irrigation channels, is home to a vibrant community of artists and craftsmen.
There are top-class art galleries, a pottery studio and quaint bespoke shops for you to visit. Explore the Saturday morning market, the donkey sanctuary, and Vrolijkheid nature reserve - for bird watching from hides. Enjoy 4x4 routes, mountain biking and hiking trails. Visit the museum and take on the heritage village walk or cycle route. Visit the surrounding wine, grappa and olive farms, enjoy holistic massage therapy at a spa or retreat centre and support the several fine country restaurants and delis on offer.

3.1.5 BONNIEVALE

History
The name Bonnievale means Beautiful Valley. Bonnievale, also known as the valley of cheese and wine, was founded by Christopher Forrest Rigg.
Rigg and his wife moved to Bonnievale in 1900. Their only surviving daughter, Mary Myrtle was born in 1903. Sadly in 1911 she contracted meningitis and on her deathbed, she asked her father to build her a small church. Mary Myrtle was buried in her favourite playground, the lucerne field near her home. Rigg kept his promise and built the small Norman-style church in

her memory. The date on the cornerstone is 1921, but the first Anglican service was only held in 1924. At the entrance above the main door there is a statuette in the likeness of Mary Myrtle, and in the background is a rose tree with seven roses, depicting the seven years of her life. The Mary Myrtle Rigg Church is the only church in the world known to be built at the request of a child.
Rigg was also responsible for the construction of the water channel scheme providing Bonnievale with water. Today, more than 100 years since completion, all of the east side and large sections of the west side of Bonnievale still use the water from these canals, which are much as they were when built by Rigg.

In 1902 a railway halt was constructed between Robertson and Swellendam and was called 'Vale'. In 1917, at Rigg's request, the halt received full railway station status and the name changed to Bonnievale. In 1922 a village management board was elected. The town received full municipal status in April 1953.

Tourism
Beautiful fruit and wine farms will line your way into town as you weave along the banks of the ever-flowing Breede River with the majestic Langeberg and Riviersonderend mountain ranges on either side.

Stay at one of the riverside camp sites or cottages. Browse the antique furniture shops, the museum and the old car display or go wine tasting and enjoy lunch at the local coffee shop or restaurants. Don't miss out on the most succulent steaks at the local butchery and a variety of locally produced award-winning cheese and butter from the factory outlets. The surrounding rural areas offer various 4x4 routes, mountain biking, walking trails to discover the fynbos, birds, waterfalls and rock formations. Or go swimming, fishing and rowing at the dams.

3.2 INSTITUTIONAL REALITY

For the purpose of participative and integrated development planning it is imperative that citizens are informed of the organisational needs of the municipality itself and the collaboration that exists between the various structures. This could help them to path and voice their own needs too. This overview therefore not only highlights Langeberg's current reality, organisational needs and key priorities, but it also provides a broad outlay of the functioning between political and institutional structures, office bearers, administration and the community.

3.2.1 Langeberg Municipal Council

Figure 2: Council Structure, Members and Political Alliance



3.2.2 Executive Mayoral Committee

Table 4: Executive Mayoral Committee

	COUNCILLORS		PARTY	PR/WARD
1	Executive Mayor	ALD S.W. Van Eeden (From 22 Nov 2022)	DA	Ward 8
2	Deputy Mayor	Cllr J.G. Steenkamp	VF	PR 1
3	Mayco Member	Cllr J.C.J. Coetzee	DA	Ward 11
4	Mayco Member	Cllr C. Steyn	DA	Ward 1
5	Mayco Member	Cllr D.A.T. Felix	DA	Ward 7
6	Mayco Member	Cllr R.C. Henn	VF	PR 2

3.2.3 Political Heads of Section 80 Committees

Figure 3: Political Heads of Section 80 Committees



3.2.4 Portfolio Committees

Table 5: Portfolio Committees

	PORTFOLIO COMMITTEE	CHAIRPERSON	PARTY	PR/WARD
1	Strategy and Social Development	Cllr J.G. Steenkamp	VF	PR 1
2	Corporate Services	Cllr C. Steyn	DA	Ward 1
3	Financial Services	Cllr D.A.T. Felix	DA	Ward 7
4	Engineering Services	Cllr J.C.J. Coetzee	DA	Ward 11
5	Community Services	Cllr R.C. Henn	VF	PR 2

3.2.5 Ward Committees and Community Participation

The municipality works together with Ward Committees in its public participation processes and reaches the community by disseminating information to them, by engaging with them in consultation and by allowing community inputs in municipal decision-making regarding service delivery, developing credible IDPs, policy formulation, budgeting processes and organisational performance. For this purpose, the Ward Committees of Langeberg Municipality hold various meetings with the community e.g. IDP Community Input Meetings, Ward Based Planning Sessions and ordinary Community Feedback Meetings. In addition to this, a number of Community Outreach Programmes are also to be rolled out in the different wards. The Council has twelve (12) Ward Committees. Each Ward Committee has ten members.

Table 6: Ward Committees and Chairpersons

	WARD COMMITTEE	CHAIRPERSON	PARTY
1	Ward 1, Robertson	Cllr C. Steyn	DA
2	Ward 2, Robertson (Nkqubela)	Cllr L. Gxowa	ANC
3	Ward 3, Robertson	Cllr P. Hess	DA
4	Ward 4, Bonnievale (Happy Valley)	Cllr J.J.S. Januarie	ANC
5	Ward 5, McGregor	Cllr M. Kraukamp	DA
6	Ward 6, Robertson	Cllr D.B. Janse	DA
7	Ward 7, Montagu	Cllr D.A.T. Felix	DA
8	Ward 8, Bonnievale	Ald S.W. Van Eeden	DA
9	Ward 9, Ashton	Cllr Y. Siegel	DA
10	Ward 10, Ashton (Zolani)	Cllr A. Ndongeni	ANC
11	Ward 11, Ashton (Rural)	Cllr J.C.J. Coetzee	DA
12	Ward 12, Montagu	Cllr C.J. Pokwas	DA

3.2.6 Community Liaison Workers

The Langeberg Municipality embraces the use of CLW's to strengthen an effective, participative democracy in the municipality.

Table 7: Community Liaison Workers and their Linkage to Wards

	COMMUNITY LIAISON WORKER	TOWN	WARD
1	Mr. Wiaan Booysen	Robertson	1 and 3
2	Mr. Johannes Jansen	Robertson and Nkqubela	2 and 6
3	Mr. Andries Willemse	McGregor	5
4	Ms. Siyamthanda Nentsa	Bonnievale	4 and 8
5	Ms. Nandipha Fikizolo	Zolani	10
6	Ms. Vuyolwethu Zweni	Ashton	9 & 11
7	Ms. Shani Pekeur	Montagu	7 & 12

3.2.7 Performance Management Committee

The Municipal Systems Act 32 of 2000 requires the Langeberg Municipality to establish a performance management system that is commensurate with its resources, best suited to its circumstances and in line with the priorities, objectives, indicators, and targets contained in this Integrated Development Plan. For the purpose of evaluating the performance of employees, an evaluation panel was established in terms of section 6.11 of the Performance Agreement.

Table 8: Performance Agreement Evaluation Panel

	PERFORMANCE MANAGEMENT EVANLUATION PANEL	
1	Mr. D.P. Lubbe	Municipal Manager
2	Alderman S.W. van Eeden	Executive Mayor
3	Portfolio Committee Councillors	Attend evaluations for representing portfolios.
4	Mr. A Mati	Chief Audit Executive
5	Municipal Manager	From another municipality
6	Mr. E Abrahams	Chairperson of the Audit and Performance Committee
7	Community Member	

3.2.8 Municipal Public Accounts (MPAC) Committees

In terms of the provision of Section 79 of the Local Government Municipal Structures Act, Act No. 117 of 1998, four (4) MPAC committee members were appointed to strengthen oversight within the municipality and to determine the institutional functionality of the Municipal Council in terms of effectiveness.

Table 9: MPAC Committee Members

	MUNICIPAL PUBLIC ACCOUNTS COMMITTEE		
1	Cllr D. September (Chairperson)	LIP	PR 1
2	Cllr B. Janse	DA	Ward 6
3	Cllr L. Prince	DA	PR 1
4	Cllr T. Coetzee	VF	PR 3
5	Cllr J.J. Januarie	ANC	Ward 4

3.2.9 Audit and Performance Committee

The Audit and Performance Committee is responsible for the oversight of internal financial control and internal audits, risk management, accounting policies, adequacy, reliability and accuracy of financial reporting and information, performance management, effective governance, performance evaluation and compliance with regulatory matters.

Table 10: Municipal Audit Committee Members

	MUNICIPAL AUDIT COMMITTEE	
1	Ms. K Talmakkies	Member of Committee & Chairperson
2	Mr. N Vumazonke	Member of Committee
3	Mr. O Valley	Member of Committee
4	Mr. S Maharaj	Member of Committee
5	Mr. A Njeza	Member of Committee
6	Mr. E Abrahams	Chairperson of the Audit and Performance Committee

3.2.10 Anti-Corruption and Anti-Fraud

The following institutional arrangements are in place for the detection of fraud:

- An Internal Audit Unit has been established.
- Fraud prevention policy and strategy has been established.
- Fraud prevention and response plan has been established.
- Management takes steps against fraudulent actions.
- The Directors and Internal Audit Department identify risks.
- A Fraud and Risk Management Committee has been established.
- An Audit and Performance Committee approves the Risk-based Internal Audit Plan.

3.2.11 Senior Management Team

The Senior Management Team is the key force behind achievement of the municipality's strategic goals. The macro structure of the administration follows below:

Figure 4: Senior Management Team



- Current Capacity
- Staff capacity as on 31 January 2023: 742 employees
- Section 57 appointments: 730 permanent appointments and 8 fixed term contracts
- Budgeted for vacant positions as on 31 January 2023: 50 positions.
- Vacancy rate as on 31 January 2023: 6.3% vacant positions
- Personnel turnover in the previous financial year: 47 left the organisation
- All Human Resource policies are in place and annually revised

Table 11: Employment Equity Statistics as on 31 January 2023

POST CATEGORY	MALE				FEMALE				TOTAL
	A	C	I	W	A	C	I	W	
Legislators, Senior Officials and Managers	6	3	0	9	0	4	0	1	23
Technicians & Associated Professionals	12	35	0	16	6	12	0	7	88
Clerks	10	12		3	30	82	0	19	156
Craft & Related Trades	44	132		8	8	12		0	204
Elementary Occupations	71	148		7	14	26	0	5	271
TOTAL	143	330	0	43	58	136	0	32	742
TOTAL PER RACE (Male and Female)	201	466	0	75					
TOTAL PER GENDER	516 Male				226 Female				

Skill Development Training

The Langeberg Municipality is responsible to annually complete a Workplace Skills Plan (WSP). The reason for the WSP is to outline how the Municipality will address the training and skills development to improve productivity of employees in the organisation.

The following information is an analysis of key components of the WSP for 2022/2023.

- **Employee Summary**
  The Municipality's employment profile referring to Annexure on the WSP, does not meet the key development and transformational imperatives. The municipality plan to always focus on their Human Resources Planning and Recruitment and Selection processes to improve on their key development & transformational imperatives.

- **Age Distribution**
  The age distribution of the municipality is the following referring to WSP:

Age	Represent
18-35	19%
36-55	71%
56-65	10%

The municipality's highest age group is between the age of 36 years – 55 years. This is a good standard because it means that it improves employee turnover. Employees in this age group is more skilled and experience at the municipality. They can share their knowledge and skills, but also mentor and coach other employees to improve productivity and deliver a service of excellence.

Qualification Profile

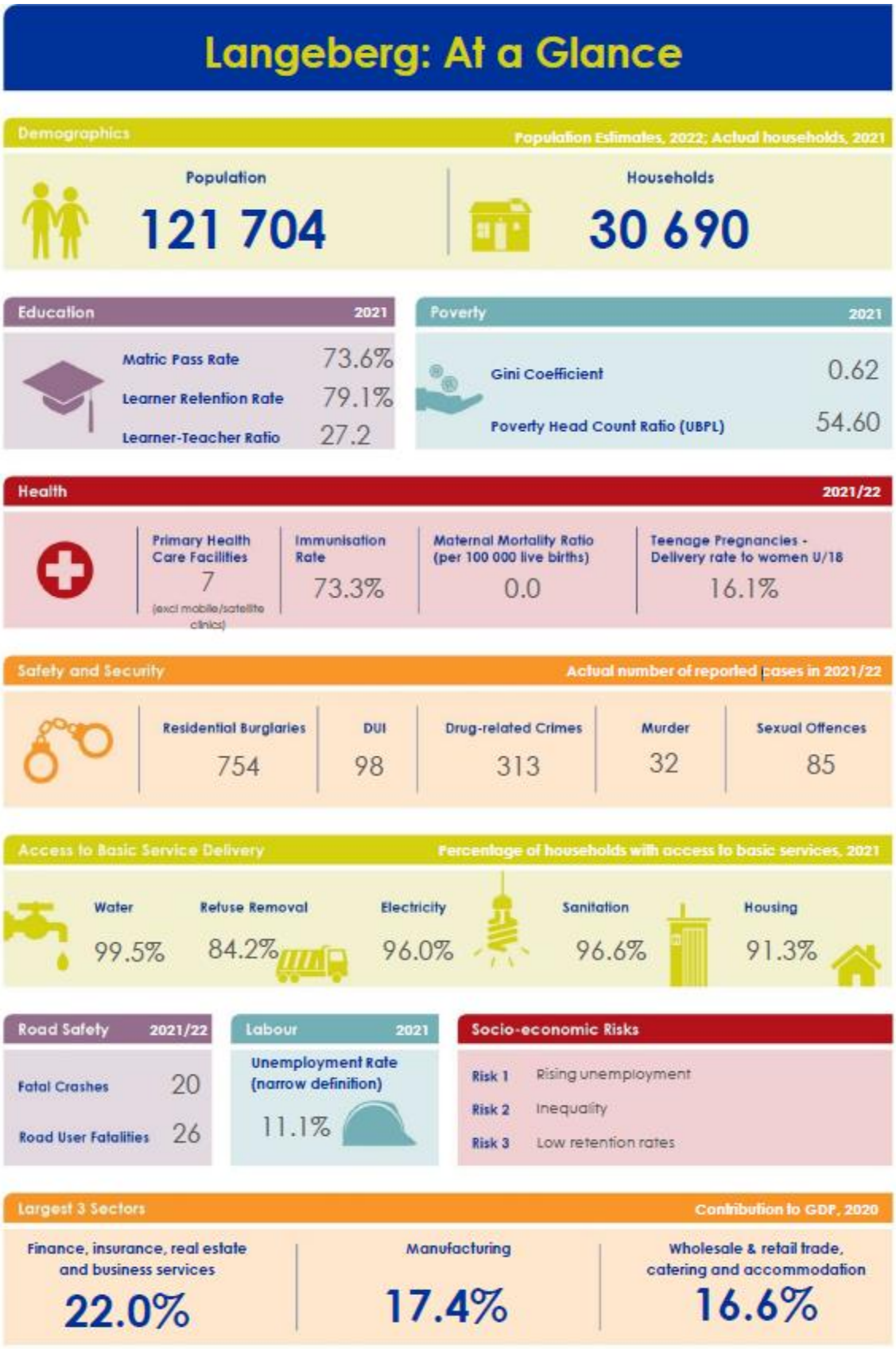
The analysis report of the WSP on the qualification profile part, employees have the opportunity to achieve the required qualifications and NQF levels as prescribed. Internal bursaries are available to our employees to educate themselves. We plan to make employees more aware of the internal bursaries. We also plan to make employees aware of Adult Basic Education Training with a NQF level lower than NQF 3 level. Development of our employees is a very important aspect of training in our organisation. Education, knowledge, and skills will assist our employees with development, performance, growth and to adhere to the vision, mission, and objectives of Langeberg municipality.

Training implemented 2022/2023

We trained employees to be good mentors and be strong administrators and also ensure that employees have the licence to drive the digger loader and BoMac. Our Electricity department received MV Cable Jointing, Truck mounted crane and Aerial Platform training. In our Solid Waste department, we trained our new employees on Waste Management Level 1. All departments are receiving training to meet the municipalities goals.

Langeberg Municipalitys' aim is to improve on Basic Service Delivery and Infrastructure Development, Good Governance and to train our employees with the necessary skills and knowledge to serve our community and to be in line with the objectives of the Integrated Development Plan (IDP). The municipality makes use of its own funding and Discretionary Grant from the LGSETA for the training and development of municipal employees.

3.3 STATUS OF THE AREA



3.3.1 Socio-Economic Profile

GDPR PERFORMANCE

R million (2020)	Trend (2016 – 2020)	Real GDPR growth 2021e
Primary Sector R1 012.3 (13.0%)	0.5	7.3
R998.9 million (12.8%) Agriculture, forestry & fishing	0.5	7.5
R13.4 million (0.2%) Mining & quarrying	1.9	-13.8
Secondary Sector R1 792.6 (23.0%)	-3.1	3.9
R1 357.7 million (17.4%) Manufacturing	-3.0	5.2
R138.5 million (1.8%) Electricity, gas & water	0.5	3.1
R296.4 million (3.8%) Construction	-4.8	-1.2
Tertiary Sector R5 003.3 (64.1%)	1.2	5.9
R1 299.6 million (16.6%) Wholesale & retail trade, catering & accommodation	-1.1	8.0
R608.3 million (7.8%) Transport, storage & communication	-1.1	6.2
R1 721.3 million (22.0%) Finance, insurance, real estate & business services	4.6	5.9
R605.4 million (7.8%) General government	0.8	-0.5
R768.7 million (9.8%) Community, social & personal services	0.7	7.7
R7 808.2 (100%) Total Langeberg	0.0	5.7

The Langeberg municipal area's GDPR was valued at R7.8 billion (current prices) in 2020 and is estimated to have increased by 5.7 per cent in 2021 in real terms. The positive growth of the municipal area's economy between 2020 and 2021 indicates the start of recovery from the economic pressure brought about by COVID-19. The finance sector was the leading contributor, with R1.7 billion in 2020, followed by the manufacturing sector with R1.4 billion and the trade sector with a R1.3 billion contribution. It is forecast that the GDPR will increase by 3.1 per cent in 2022 and will experience stagnant growth of 0.8 per cent in 2023.

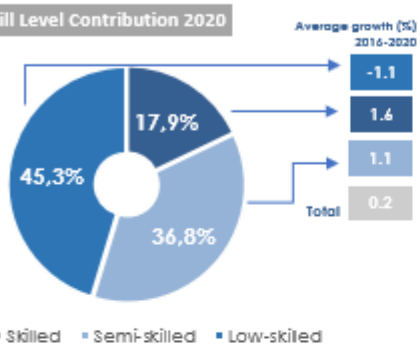
The manufacturing sector was the leading contributor towards GDPR in 2011, with 22.4 per cent, and in 2020 the finance sector was the leading contributor, with 23.0 per cent. The manufacturing sector mostly comprises agro-processing business, which produces wholesale food, beverages and tobacco, as well as fruit-processing plants in the Montagu region. The trade sector contributed 15.7 per cent towards GDPR in 2020, which was a contraction from its 16.1 per cent contribution in 2011. The municipal area is well known for its wine farms, which attract high volumes of tourists each year. The regulations during levels four and five of lockdown in 2020 impacted the wine farms significantly, as no trading was allowed.

The agriculture sector experienced an increase in GDPR contribution from 2011 to 2020. The agriculture sector contributed 12.8 per cent towards GDPR in the municipal area in 2020, making it one of the main economic sectors. One of the key agricultural activities in the municipal area is the crocodile farming in Bonnievale.

LABOUR MARKET PERFORMANCE

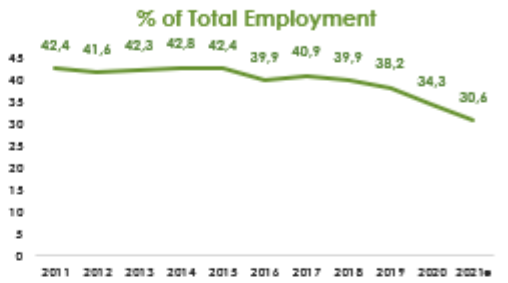
Formal employment 2020

Skill Level Contribution 2020



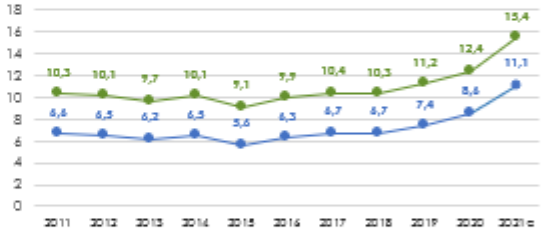
	Number of jobs 2020	Number of jobs 2021
skilled	5 626	5 738
Semi-skilled	11 549	11 599
Low-skilled	14 216	14 336
Total	31 391	31 673

Informal employment



	2019	2020	2021e
Number of jobs	20 238	16 384	13 942

Unemployment rate 2011 - 2021



Sectoral employment contribution 2020



	Employment		
	Average annual change 2016/2020	Number of jobs 2020	Net change 2021
Mining & quarrying	-1	16	-2
Agriculture, forestry & fishing	-710	12 522	-500
Construction	-24	2 225	-172
Electricity, gas & water	-1	98	-4
Manufacturing	-116	4 144	-268
Community, social & personal services	-159	7 452	-102
General government	10	1 706	19
Finance, insurance, real estate & business services	140	6 737	-199
Transport, storage & communication	-23	1 848	-201
Wholesale & retail trade, catering & accommodation	-102	11 027	-731
Total Langeberg	-987	47 775	-2 160

3.3.2 ECONOMY AND LABOUR MARKET PERFORMANCE

Formal and Informal Employment

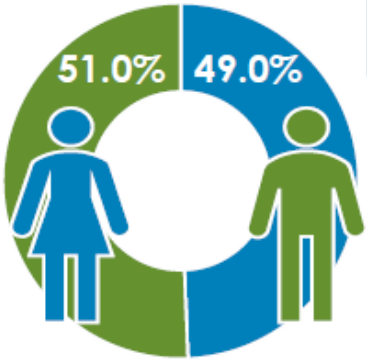
The municipal area had 47 775 employed workers in 2020, and this is expected to have decreased to 45 615 workers in 2021. The total share of formal employment was 65.7 per cent in 2020, with the majority of workers being low-skilled. The proportion of skilled employment in the municipal area was 17.9 per cent. The share of informal employment in the Langeberg municipality was 34.3 per cent in 2020. The agriculture sector was the leading contributor towards employment in the municipal area in 2011 as well as 2020. The agriculture sector is a labour-intensive sector, as it contributed 26.2 per cent towards employment in 2020. The trade sector improved its employment contribution by 0.8 per cent from 2011 to 2020, making it the second-largest contributor towards employment in 2020. The finance sector, which was the leading economic contributor in the municipal area in 2020, contributed 14.1 per cent towards employment. This was an increase of 3.3 per cent from its contribution in 2011. The manufacturing sector contributed 8.7 per cent towards employment in 2020, which was a contraction of 1.6 per cent from its contribution of 10.3 per cent in 2011.

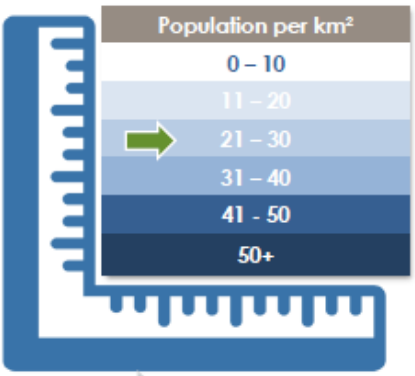
Between 2011 and 2020 a total of 4 505 jobs were created in the municipal area, with the majority of jobs created for semi-skilled workers (3 195 jobs), followed by low-skilled workers (1 793 jobs), and 1 691 skilled jobs were created in the same period. A total of 2 174 informal jobs were lost between 2011 and 2020.

Unemployment

The unemployment rate for 2020 was 8.6 per cent, and this is estimated to have increased to 11.1 per cent in 2021. It is estimated that job losses continued in 2021, with an estimated 2 160 net jobs lost. Formal labour showed the most resilience. It is estimated that 112 jobs were created for skilled workers in 2021, which was a recovery from the 77 jobs lost in 2020. An estimated 50 jobs were created for semi-skilled workers in 2021, and for low-skilled workers it is estimated that 120 jobs were created. Informal employment continued to contract, with a loss of 2 442 jobs in 2021.

DEMOGRAPHICS





Number of males per 100 females

	2022	2023	2024	2025	2026
Cape Winelands	**98.0**	**98.7**	**98.8**	**98.9**	**99.0**
Witzenberg	108.9	110.0	110.3	110.6	110.3
Drakenstein	97.6	98.4	98.5	98.6	98.9
Langeberg	95.7	96.2	96.3	96.3	96.3
Breede Valley	93.9	94.4	94.4	94.3	94.3
Langeberg	**96.1**	**96.9**	**97.0**	**97.1**	**97.4**

Current Population

2022
121 704

Estimated Population

2026
129 907

Household size

2022	3.9
2023	3.9
2024	3.8
2025	3.8
2026	3.8

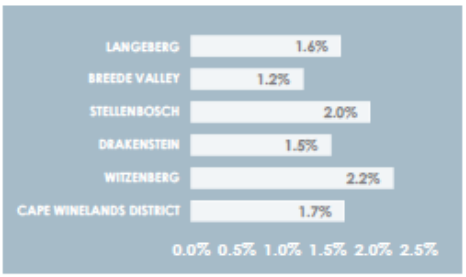
Population growth

	2022	2023	2024	2025	2026
Langeberg	**2.8**	**1.6**	**1.7**	**1.7**	**1.6**
Cape Winelands	2.7	1.8	1.6	1.6	1.6
Western Cape	2.9	1.8	1.7	1.7	1.6

Age cohorts

	Children: 0-14 Years	Working Age: 15-64 Years	Aged 65+ Years	Dependency Ratio
2022	34 654	79 265	7 784	53.5
2024	35 746	81 998	8 022	53.4
2026	36 883	84 679	8 346	53.4
	1.6%	1.7%	1.8%	

Population growth 2022 – 2026



3.3.3 DEMOGRAPHICS

Population

As of 2022, 13 per cent of the Cape Winelands' population resides in the Langeberg municipal area. The population of the municipal area totals 121 704 persons in 2022 and is estimated to be 129 907 persons by 2026. This equates to an estimated average annual growth rate of 1.6 per cent for the period. The estimated population growth rate of Langeberg is therefore on par with that of the Cape Winelands District which recorded a similar figure for the period under review.

Sex Ratio

The overall sex ratio (SR) depicts the number of males per 100 females in the population. The data indicates that as of 2022, there are more females than males in the Langeberg municipal area with a ratio of 51.0 per cent (females) to 49.0 per cent (males). The sex ratio is therefore 96.1, meaning that for every 100 women there are 96 men. The ratio increases slightly towards 2023 and remains unchanged from 2023 to 2026. This could be attributed to various factors such as the potential inflow of working males to the municipal area or an increase in female mortality rates.

Age Cohorts

The infographic also depicts the population composition of the municipal area per age cohort. These groupings are expressed as a dependency ratio which indicates those who are part of the workforce (Age 15 – 64) and those who are dependent on them (children or senior citizens). A higher dependency ratio implies greater pressure on social systems and the delivery of basic services. Between 2022 and 2026, the largest population growth was recorded in the 65+ age category of 1.8 per cent. This reflects possible improvements in life expectancy (an ageing population) or that more people are choosing the Langeberg municipal area as a retirement destination. Notable growth is also expected in the working age cohort (1.7 per cent), which results in an overall decrease in the dependency ratio towards 2026.

Household sizes

The average size of households is expected to remain relatively constant at 3.8 people per household from 2022 to 2026. Contributing factors to the trend of a constant average household size include, but are not limited to, lower fertility rates, ageing population, divorce, cultural patterns surrounding intergenerational co-residence, as well as socioeconomic factors that shape trends in employment, education, and housing markets.

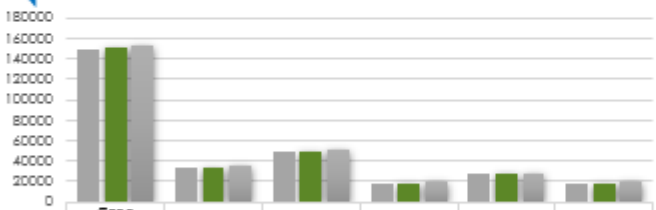
Population density

Population density is the measurement of the number of people that make up a population in a defined area. Factors affecting population density include economic, social, connectivity/location and accessibility factors. These figures improve responsiveness to rapid urbanization and assists municipalities with planning and budgeting for effective service delivery and combatting environmental risks. In 2022, the population density of the Langeberg municipal area was 27 persons per square kilometre. In order of highest to lowest, the various local municipal areas within the Cape Winelands District compare as follows:

- Stellenbosch 240 people/km^2
- Drakenstein 194 people/km^2
- Breede Valley 51 people/km^2
- **Langeberg 27 people/km**
- Witzenberg 14 people/km^2

EDUCATION

Learner enrolment



	Cape Winelands	Breede Valley	Drakenstein	Langeberg	Stellenbosch	Witzenberg
2019	148136	34062	49606	18474	27691	18503
2020	150128	34542	50186	18659	28033	18705
2021	152914	35092	51128	18988	28596	19112

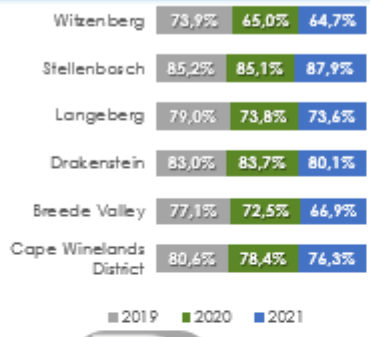
Educational facilities 2021

52
Number of schools

86.5%
Number of no-fee schools

Number of schools with libraries **17**

Education outcomes



Learner retention 2020 - 2021

	2019	2020	2021
Cape Winelands District	69.4%	67.2%	75.6%
Witzenberg	59.4%	65.4%	67.4%
Drakenstein	72.4%	66.4%	76.3%
Stellenbosch	75.5%	73.1%	79.1%
Breede Valley	69.8%	68.9%	80.8%
Langeberg	60.3%	58.3%	66.6%

Learner-Teacher Ratio 2019 - 2021

Cape Winelands	28.1	27.8	28.0
Langeberg	28.9	28.4	28.4
Witzenberg	28.0	27.8	28.6
Drakeinstein	28.2	27.7	28.0
Stellenbosch	26.7	26.8	27.2
Breede Valley	28.8	28.3	28.0



3.3.4 EDUCATION

Access to Education
Education is on one of the primary resources of change, its role is to help people acquire knowledge and skills, which can, in turn be used to acquire jobs.

Learner Enrolment
A total of 18 474 learners were enrolled in 2019 in the Municipal area and this number increased to 18 988 in 2021, thereby indicating an increase of 514 additional learners (2.7 per cent increase) enrolled over the period.

Learner Teacher Ratio
Learner teacher ratios are indicative of the capacity of schools to accommodate more learners. Learner-teacher ratio upper limits of 40:1 in ordinary primary schools and 35:1 in ordinary high schools are set by the Department of Education. Low learner-teacher ratios are associated with more interaction between teachers and learners which could contribute to better quality education. According to the 2021 Schools Realities Publications the learner teacher ratio is high for government only paid teachers meaning that teachers paid by government are faced with larger numbers of learners per teacher.

Although the learner teacher ratio remined relatively constant recording figures of 28.9 in 2019, 28.4 in both 2020 and 2021 respectively, it is still within the recommended range for learner-teacher ratios of 35:1-40:1, indicating least populous classrooms.

Learner Retention
The learner retention rate measures the proportion of learners in Grade 12 who were in Grade 10 two years prior. Learner retention rates can be affected by low socio- economic background, student attitudes towards education, critical thinking skills, study skills and other personal circumstances which can make it difficult for the learner to focus on education. Overcrowded classrooms are also blamed as being the corresponding reason behind learner dropout rates.

Although learner retention rate fluctuated in the Langeberg municipal area from 60.3 per cent in 2019 to 58.3 per cent in 2020 and eventually rising to 66.6 per cent in 2021, the variance of 33.4 per cent implies that more than one third of learners did not successfully complete their studies. Langeberg also ranks lowest in terms of Learner Retention Rates across the Cape Winelands District.

Education outcomes (Matric Pass Rates)
Education remains one of the key avenues through which the state is involved in the economy. In preparing individuals for future engagement in the labour market, policy choices and decisions in the sphere of education play a critical role in determining the extent to which future economic and poverty reduction plans can be realised. Langeberg's matric pass rate regressed steadily from 79.0 per cent in 2019, to 73.8 per cent and 73.6 per cent in 2020 and 2021, respectively. These figures remain below the district average of 76.3 per cent recorded in 2021.

Education Infrastructure/ Number of schools
The number of schools within Langeberg municipal area is recorded at 52 in 2021. A total of R136 million will be spent in the Langeberg municipal area across the MTREF period. This allocation will be used for new and replacement infrastructure at the Dagbreek LS and New Ashton HS.

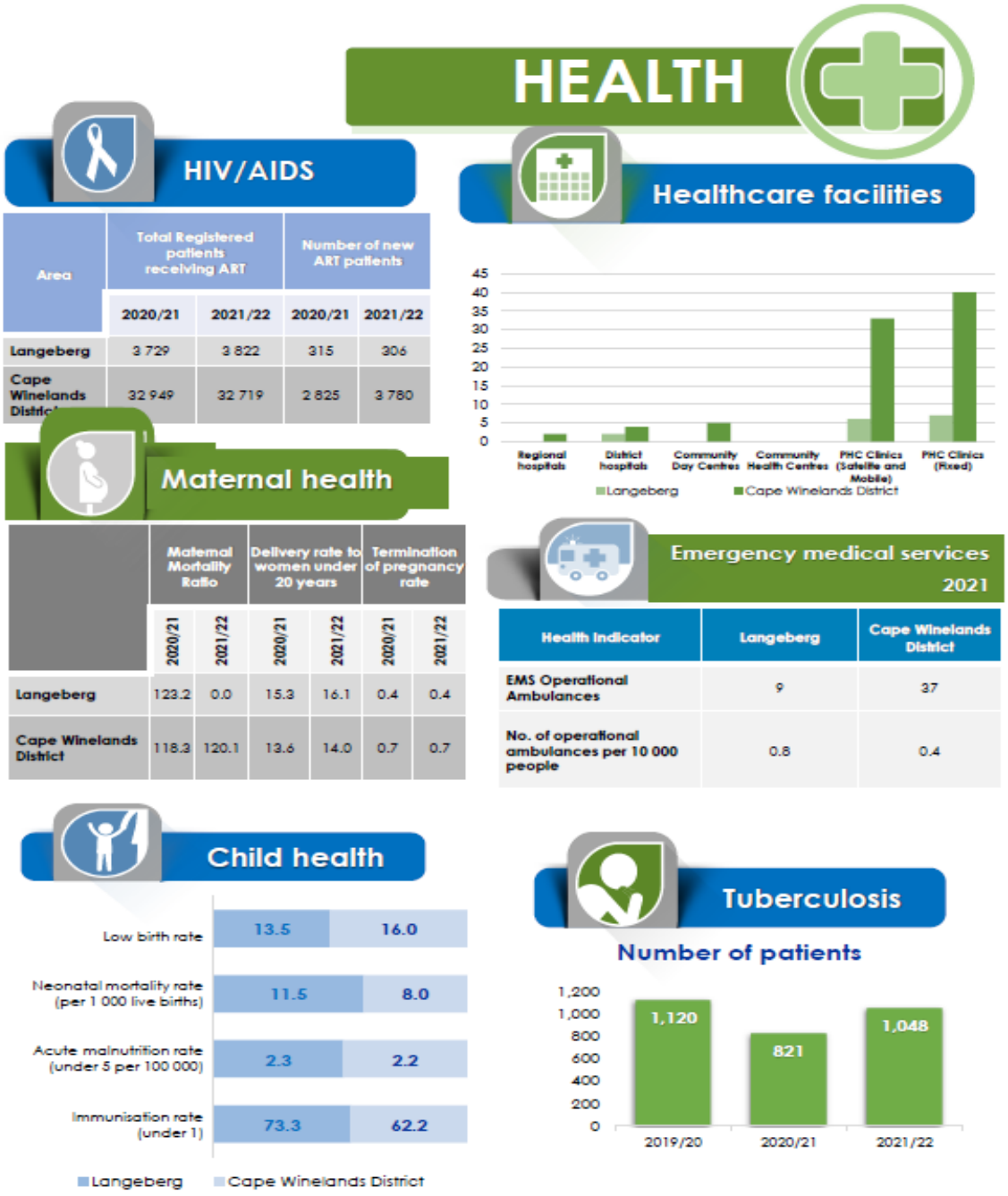
Number of No-fee Schools

The No-fee Schools policy abolishes school fees in the poorest 40 per cent of schools nationally for learners from Grade R to Grade 9. As per the policy schools that do not charge fees will be allocated a larger amount of funding from the national budget per learner to make up for the fees that would have been charged.

The proportion of no-fee schools in the Langeberg municipal area is recorded at 86.5 per cent in 2021.

Schools with Libraries and Media Centers

As mentioned previously, there were 52 schools in the Langeberg area in 2021 of which 17 (32.6 per cent) were equipped with libraries. The availability of library facilities within schools contributes towards narrowing the academic attainment gap by allowing students access to information which is in turn directly linked to improved education outcomes.



3.3.5 HEALTH

Healthcare facilities

In 2021, the Langeberg municipal area had 13 primary healthcare facilities, comprising of 7 fixed clinics, 0 community day centre and 6 mobile/satellite clinics. In addition to these primary healthcare facilities, there are 2 district hospitals, no regional hospitals as well as 8 ART treatment sites and 11 TB clinics. The municipal area has 13 out of the 78 (25.6 per cent) primary healthcare facilities within the Cape Winelands district in 2021/22.

HIV/AIDS & Tuberculosis

The number of clients (patients) that remain committed to their antiretroviral treatment (ART) plan in the Langeberg municipal area increased by 93 patients between 2020/21 and 2021/22. In total, 3 822 registered patients received antiretroviral treatment in the Langeberg municipal area in 2021/22. In turn, the number of new patients receiving ART decreased marginally from 315 in 2020/21 to 306 in 2021/22. There has been an annual increase of 21.7 per cent between 2020/21 (821) and 2021/22 (1 048) in the number of registered patients receiving TB treatment in the Langeberg municipal area which is substantial.

Child health

The immunisation coverage rate for children under the age of one in the municipal area regressed slightly from 76.3 per cent in 2020/21 to 73.3 per cent in 2021/22. The overall CWD rate also improved from 60.6 per cent to 62.2 per cent across the same period. The number of malnourished children under five years of age (severe acute malnutrition) per 100 000 people in the municipal area remained relatively constant shifting from 2.2 in 2020/21 to 2.3 in 2021/22. The Western Cape average shifted from 0.9 to 1.3. The CWD rate however regressed moving from 1.8 per cent to 2.2 per cent. The neonatal mortality rate (deaths per 1 000 live births before 28 days of life) for the municipal area increased from 9.9 in 2020/21 to 11.5 in 2021/22. The rate was notably above that of the CWD average of 8.0. A total of 13.5 per cent of all babies born in facility in the municipal area in 2021/22 weighed less than 2 500 grams indicating possible challenges with long-term maternal malnutrition and poor health care in pregnancy. This figure is below that of the Cape Winelands District (16.0 per cent) for the same period.

Maternal health

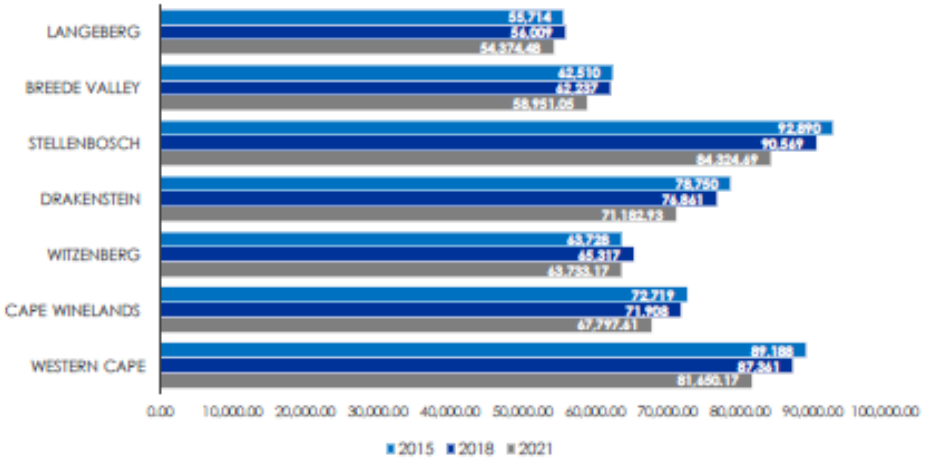
In 2020/21, the Langeberg municipal area recorded the third highest number of maternal deaths (123.2) and second highest number of teenage pregnancies (15.3 per cent) in the CWD, however no maternal deaths were recorded in 2021/22. The number of teenage pregnancies increased marginally between 2020/21 and 2021/22 (16.1 per cent), however the termination of pregnancy rate (0.4 per cent) remained unchanged across this period.

Emergency medical services

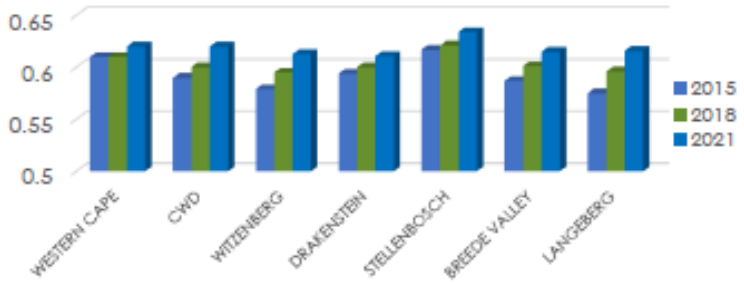
The provision of more operational ambulances can provide greater coverage of emergency medical services. The Langeberg municipal area had a total of 9 ambulances servicing the region, which translates to 0.8 ambulances per 10 000 people in 2021. This number only refers to Provincial ambulances and excludes all private service providers and remained unchanged between 2020/21 and 2021/22.

POVERTY

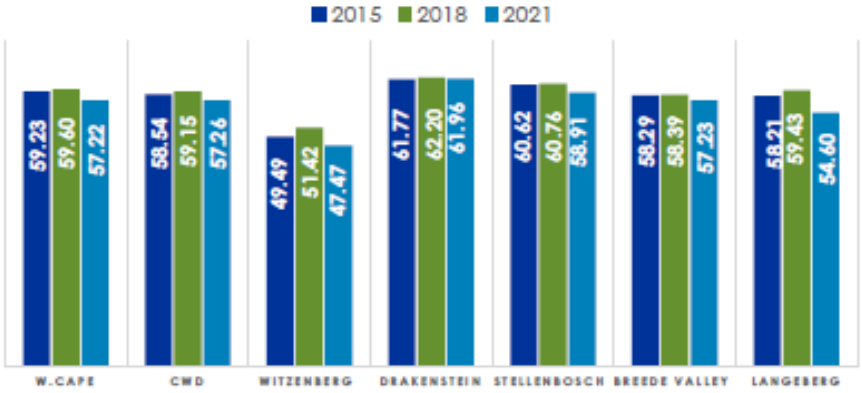
GDP per capita



Income inequality



Poverty Line



3.3.6 POVERTY

GDPR Per Capita

An increase in GDPR per capita, i.e., GDPR per person, is experienced only if the economic growth rate exceeds the population growth rate. At R67 798 in 2021, Cape Winelands District's real GDPR per capita is below that of the Western Cape's figure of R81 650 for the same period. However, Langeberg has displayed the lowest per capita income figures across the District (R54 374 in 2021).

This figure has stagnated somewhat when assessing the trend since 2015 (R55 714) and shows no immediate signs of abating. Of more of a concern is the stagnant Economic growth for the same period as well as the forecasted Economic growth figures. Upward pressure on population figures going forward will place further strain on the income potential of the municipality. Furthermore, the downward trend since 2019 (R56 009) indicates the negative impact the recent recessionary economic environment coupled with COVID-19 which restricted economic activity both regionally and globally, had on the municipality's economic outlook at household level.

Income Inequality

South Africa suffers among the highest levels of inequality in the world when measured by the commonly used Gini index. Inequality manifests itself through a skewed income distribution, unequal access to opportunities, and regional disparities.

The National Development Plan (NDP) has set a target of reducing income inequality in South Africa from a Gini coefficient of 0.7 in 2010 to 0.6 by 2030. Income inequality has increased in Cape Winelands District between 2015 (0.59) and 2021 (0.62). These disparities in income are certain to worsen across the ensuing MTREF given the potential aftereffects of the COVID-19 pandemic. Langeberg has displayed a similar trend to that of the District's trajectory with inequality levels worsening from 0.58 in 2015 to 0.62 in 2021.

Poverty Line

The Upper Bound Poverty Line (UBPL) head count ratio is the proportion of the population living below the UBPL i.e., that cannot afford to purchase adequate levels of food and non-food items. The UBPL in South Africa is R1 227 (in April 2019 prices) per person per month.

Poverty affects the social development of communities through lower life expectancy, malnutrition and food insecurity, higher exposure to crime and substance abuse, lower educational attainment and poor living conditions. The NDP aims to eliminate poverty by 2030.

In 2021, 54.60 per cent of Langeberg's population fell below the UBPL. This figure improved marginally from the 58.21 per cent and 59.43 per cent recorded for the periods 2015 and 2018, respectively. Langeberg along with Witzenberg (47.47 per cent in 2021) represent the lowest proportion of people living in poverty across the Cape Winelands District, while the Langeberg figure of 54.60 per cent is marginally below that of the District figure (57.26 per cent) recorded in 2021.

BASIC SERVICE DELIVERY

Total number of households

30 690	236 480
Langeberg	Cape Winelands District

Formal main dwelling

28 032	194 858
Langeberg	Cape Winelands District

91.3%

82.4%

85.7% Langeberg
68.9% Cape Winelands
House/brick structure on separate stand/yard

0.1% Langeberg
0.1% Cape Winelands
Traditional dwelling

4.7% Langeberg
12.3% Cape Winelands
Flat/simplex/duplex/ triplex or room/flat on shared property

0.4% Langeberg
0.6% Cape Winelands
Other/Unspecified

0.9% Langeberg
1.2% Cape Winelands
House/flat/room in backyard

5.9% Langeberg
6.1% Cape Winelands
Informal dwelling in backyard

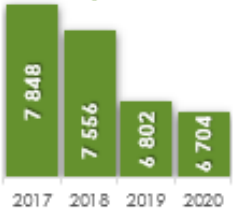
2.3% Langeberg
10.8% Cape Winelands
Informal dwelling not in backyard

Piped water inside dwelling/yard or communal/neighbor's tap	Electricity (incl. generator) as primary source of lighting	Flush/chemical toilet	Refuse removal at least once a week
Langeberg	Langeberg 96.0%	**Langeberg 96.6%**	**Langeberg 84.2%**
Cape Winelands 99.4%	**Cape Winelands 96.2%**	**Cape Winelands 96.6%**	**Cape Winelands 77.6%**

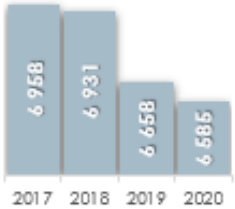
Free basic water



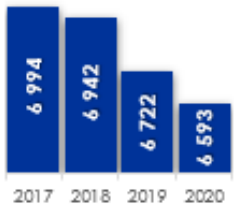
Free basic electricity



Free basic sanitation



Free basic refuse removal



3.3.7 BASIC SERVICE DELIVERY

The Constitution stipulates that every citizen has the right to access to adequate housing and that the state must take reasonable legislative and other measures within its available resources to achieve the progressive realisation of this right. Access to housing also includes access to services such as potable water, basic sanitation, safe energy sources and refuse removal services, to ensure that households enjoy a decent standard of living.

This section considers to what extent this has been achieved by reflecting on the latest available information from Quantec Research for 2021. The latest official statistics was collected by Statistics South Africa for the 2016 Community Survey; the 2021 Census will provide the updated official statistics. The information on free basic services is obtained from Statistics South Africa's Non-Financial Census of Municipalities survey findings.

Housing and Household Services

With a total of 30 690 households in the Langeberg municipal area, 91.3 per cent had access to formal housing. This is higher than the Cape Winelands District average of 82.4 per cent. The area also had a substantially lower proportion of informal dwellings, a total of 8.2 per cent compared with the District's total of 16.9 per cent.

Service access levels within the municipal area were generally on par with that of the District. For 2021, the access to piped water inside dwelling/yard or communal/neighbor's tap recorded a figure of 99.5 per cent, access to a flush or chemical toilet at 96.6 per cent, access to electricity (including a generator) for lighting at 96.0 per cent and the removal of refuse at least weekly by local authority at 84.2 per cent of households.

Free Basic Services

Municipalities also provide a package of free basic services to households who are financially vulnerable and struggle to pay for services. The number of households receiving free basic services in the Langeberg municipal area has declined sharply in 2020 across all categories. The stressed economic conditions is expected to exert additional pressure on household income, which will likely increase the demand for free basic services and in turn the number of indigent households. However, this is area specific and dependent on the qualifying criteria which is used.

SAFETY AND SECURITY



MURDER		2019/20	2020/21	2021/22
Actual Number	Langeberg	32	35	32
	Cape Winelands District	381	394	414
Per 100 000	Langeberg	27	30	27
	Cape Winelands District	41	42	43

SEXUAL OFFENCES		2019/20	2020/21	2021/22
Actual Number	Langeberg	106	95	85
	Cape Winelands District	1 012	790	806
Per 100 000	Langeberg	92	80	71
	Cape Winelands District	110	84	84





DRUG – RELATED OFFENCES		2019/20	2020/21	2021/22
Actual Number	Langeberg	491	331	313
	Cape Winelands District	7 933	5 903	5 729
Per 100 000	Langeberg	424	280	262
	Cape Winelands District	859	628	600

DRIVING UNDER THE INFLUENCE		2019/20	2020/21	2021/22
Actual Number	Langeberg	160	75	98
	Cape Winelands District	980	495	819
Per 100 000	Langeberg	138	63	81
	Cape Winelands District	106	53	86



Fatal Crashes	Langeberg	21	17	20
Road user Fatalities	Langeberg	33	27	26



RESIDENTIAL BURGLARIES		2019/20	2020/21	2021/22
Actual Number	Langeberg	884	821	754
	Cape Winelands District	5 529	4 884	4 273
Per 100 000	Langeberg	763	696	629
	Cape Winelands District	599	519	448

3.3.8 SAFETY AND SECURITY

Murder
Murder is defined as the unlawful and intentional killing of another person.

Within the Langeberg area, the number of murders remained relatively constant between 2019/20 – 2021/22 with a figure of 32 murders being recorded. This number marginally increased in 2020/21 to 35. Langeberg municipal area's murder rate (per 100 000 people) decreased from 30 in 2020/21 to 27 in 2021/22, the murder rate (per 100 000 people) for the Cape Winelands District increased from 42 to 43 for the same period.

Sexual Offences
Sexual offences include rape (updated to the new definition of rape to provide for the inclusion of male rape), sex work, pornography, public indecency and human trafficking.

In 2022, there were 85 sexual offences in the Langeberg area compared to 806 reported cases in the Cape Winelands District. The incidence of sexual offences (per 100 000 people) in Langeberg municipal area (71) was notably lower than that of the District (84) in 2021/22.

Drug-related Offences
Drug-related crimes refer to the situation where the perpetrator is found to be in possession of, under the influence of, or selling illegal drugs.

Drug-related crime within the Langeberg area decreased from 331 cases in 2020/21 to 313 cases in 2021/22. The Cape Winelands District's drug-related offences decreased sharply from 5 903 in 2020/21 to 5 729 in 2021/22. When considering the rate per 100 000 people, with 262 drug-related offences per 100 000 people in 2021/22, the Langeberg area's rate is considerably below the District's 600 per 100 000 population.

Driving under the influence (DUI)
A situation where the driver of a vehicle is found to be over the legal blood alcohol limit.

The number of cases of driving under the influence of alcohol or drugs in the Langeberg area increased from 75 in 2020/21 to 98 in 2021/22. This translates into a rate of 81 per 100 000 people in 2021/22, which is below the District's 86 per 100 000 people.

Road user fatalities
Road users that died in or during a crash i.e. drivers, cyclists, passengers, pedestrians.
The number of road user fatalities in the Langeberg area decreased from 27 in 2020/21 to 26 in 2021/22. While the number of fatal crashes increased from 17 to 20 for the same reference period.

Residential Burglaries
The unlawful entry of a residential structure with the intent to commit a crime, usually a theft.

The number of residential burglaries in the Langeberg area decreased from 821 in 2020/21 to 754 in 2021/22. Langeberg municipal area's rate of 629 per 100 000 population is notably above the district's 448 for 2021/22.

3.4 ADMINISTRATIVE REALITY

3.4.1 OFFICE OF THE MUNICIPAL MANAGER

Table 12: Office of the Municipal Manager: Functionality

Strategic Objectives	Risks	Projects/Programs mitigate risks
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens	Power failures in the municipal area.	• Appointment of service provider to assist with relocation and eviction services to prevent illegal land invasion. • Implementation of the municipality's Credit Control & Debt Collection Policy and Municipal By-law on Electricity Supply whereby the municipality sends out notices for the disconnection of electricity supply to households identified of providing electricity to other households by means of illegal connections. • Members of the community contact the Municipality's Call Centre to log complaints about power failures / outages. • Standby generators at some of the municipal facilities to address service delivery disruptions caused by loadshedding.
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens	Risk of flooding.	• Storm water master plans were developed and updated for all towns, except McGregor • Cleaning of storm water systems in the municipal area. • The municipality uses a high-pressure pipe cleaning machine to clean the channels. • Management ensures that all complaints received are attended by performing a reconciliation on complaints received and job cards for each complaint addressed. • Communities can report on a 24/7 basis, complaints and faults at the Call Centre.
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens	Underspending of capital budget.	• Annual procurement plan. • Quarterly targets on SDBIP to monitor performance. • Quarterly performance evaluations • Project Management Unit. • Contract register. • Timeframes have been set for bid committees.
An Efficient, Effective, Responsive & Accountable Administration	Compromised water and wastewater quality.	• Expansion of existing water and sanitation master plans to include analysis of water and wastewater treatment plants management, processes, capacities and compilation of comprehensive

		operation manuals. • Water & wastewater treatment training programmes included annually in the workplace skills plan (WSP). For monitoring in terms of the WSP, reporting is done to the Training Committee on a quarterly basis. • Compliance with SANS 241, Microbiological indicators. • Internal monitoring done at the treatment works to ensure compliance with the SANS standards. • Safeguarding of water and wastewater treatment works by means of attendants at treatment works and fencing. • The SANS standards are displayed at all treatment works for ease of reference when performing testing on water and wastewater samples. • Load shedding schedule. • Implementation of Water Services Development Plan (WSDP).
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens	Risk that the municipality is approaching a shortage of cemetery space in all towns.	• EIA permission has been received for the expansion of Ashton Silo's cemetery. • In instances where the walls in-between graves collapsed the municipality convert these graves into a trench for built-in graves. These graves will be used, whether for bricked out or pauper burials. • The remaining space provided for roads be utilized for digging of additional graves even if it requires digging by hand. • Revise budget for silos cemetery in Ashton during budget adjustment if necessary. • Tender has been advertised already to allow sufficient time if needed to re-advertise or to accommodate weather conditions without a delay in the project.
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens	Poor roads infrastructure .	• A Pavement Management System (PMS) plan providing an overview on the conditions of roads and recommendations was developed and approved. • Master plans are also in place and funding has been allocated for maintaining the roads.
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizen	Inability to respond to emergencies or to continue to respond to emergencies	• Mutual Aid Agreement with Cape Winelands District Municipality Fire Services (but does not guarantee response in times of need). • Staff that is knocking off in the morning is placed on standby for them to be called back if there is an emergency. • In a process of opening Robertson Fire Station but

		waiting for the finalization of the appointment of the Cadet Firefighters. • Revise budget for Fire Station in Robertson during budget adjustment if necessary.
Sound financial management: adherence to all laws and regulations applicable to Local government	Incorrect billing of consumers.	• Implementation of Rates and Tariff Policies. • Implementation of Zoning schemes. • Meter audit conducted
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizen	Vandalism of municipal properties.	• Temporary security personnel have been placed at all sport fields for a period of 12 months until June 2022 via Poverty alleviation, working after municipal hours. (Acts of vandalism and theft still occurs.) • Community & Stakeholder Involvement is undertaken frequently. • Additional EPWP security are appointed for Dirkie Uys swimming pool over weekends and public holidays. • Daily inspections of community facilities and recording of incidents to be reported to Supervisors / Manager. • Installation of PVC fencing at community facilities. • Continuous maintenance of facilities. Repairing cables stolen. Units are inspected regularly/ Handed over to beneficiaries as soon as possible.
Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens	Insufficient water supply.	• Cameras were placed at the Ashbury lower and Zolani pump stations, and reservoirs at Cogmanskloof. • Alarm system installed at the Zolani pump station which includes security patrols by the Secunet security company. • The municipality charges block tariffs to consumers based on their water consumption. • Water restrictions and penalties are imposed during drought conditions. Implement standard operating procedures for implementing water restrictions. • Communities can report on a 24/7 basis, complaints and faults at the Call Centre. • Implementation of Water Services Development Plan (WSDP). • Emergency replacements of burst pipes. • Repairs of pump stations. • Load shedding schedule.

3.4.2. DIRECTORATE: COMMUNITY SERVICES

Table 13: Directorate: Community Services Functionality

Problem Statement	Risks	Projects/Programs mitigate risks
Sports Facilities	Vandalism of infrastructure Theft at facilities	• Firmer Boundary walls erection • CCTV Cameras installation required. • Temporary workers guarding sport fields. • (Community buy in/ ownership emphasized with local clubs) • Registered security guarding facilities required.
Parks	Safety of play equipment	• Regular inspections
Cemeteries	Vandalism of graves and theft of fencing	• Grave owners must take ownership of the graves
Street Trees and pavement weeds	Overgrown trees in towns Root damage on sidewalks and properties Overgrown weeds on open spaces	• Regular inspections and root pruning. Spraying of weeds with herbicide
Environmental Control and nature conservation	Vandalism and theft Illegal harvesting of plants Poaching	• Collaborating with other organization such as Cape Nature and SAPS to prevent unauthorized access
Libraries	Vandalism, poor visibility of Municipal Law Enforcement officers at Municipal facilities there must be a collaboration with security service providers. Future library staff constraints due to operations funding may lead to minimized opening hours to the public.	• Neighborhood Watch Forums, Municipal Law Enforcement's visibility to work hand in hand with Security Service Providers to patrol Municipal facilities during the day because they do not work evening shifts. Service providers can do extra patrols during the night. • Community members must take ownership of the facilities because they are for their social and information benefit and must report offenders who are seen vandalizing the municipal property by sending message to Call Center to alert them of the act taking place or call SAPS.
Community Halls	Vandalism, Theft, Property /building	• Proper anti-scale fencing installed at all

	malicious damages	Community halls, alarm systems. Requires CCTV Cameras installation. • Social programs to encourage community ownership and pride.
Housing	Land Invasions on future developments identified on Housing pipeline Housing backlog of 9,242 housing units; Breakdown backlog per settlement is as follows: • Robertson - 2,786 • Bonnievale - 1,581 • McGregor - 537 • Ashton - 861 • Montague -1,146 • Nkqubela - 1,739 • Zolani - 592	• Apply for court interdict to prevent land invasion and allows municipality to act without an order.
Disaster Management and Fire Services	Radio Communication-Channels (e.g. Fire department to have 2 channels allocated to them) etc.	• Engineering directorate to take the lead

3.4.3 DIRECTORATE CORPORATE SERVICES

Table 14: Directorate: Corporate Services Functionality

Problem Statement	Risks	Projects/Programs mitigate risks
Human Resources To be able to provide proper staff establishment for the organization, the staff structure needs to be reviewed regularly. The workforces' numbers are very high and have a great need for training in order	Noncompliance to new Staff regulations	• Spend training budget to implement workplace skills • Limit staff vacancy in all budgeted posts • Approve EE plan • Implementation of municipal staff regulation • Review HR policies • Develop a succession planning for the internal staff • Conduct health and safety awareness campaigns within the municipality • Conduct Financial and health wellness program

Law Enforcement The increasing number of citizens and fast development of the area leads to more movement of vehicles and pedestrians on our roads. The services provided by the department includes law enforcement, licencing, traffic calming measures, enforcement of by-laws and policies.	Taxi violence Illegal taxis operating throughout the area Land invasion Speeding on municipal roads throughout area Effect of foreign nationals on municipal services and job opportunities in area	• Taxi/Bus/farm/vehicle drop off point terminals • Purchase of movable speed cameras • Investigate way to implement municipal court • Optimal collection of fines issued for the financial year • Development of the safety plan • Conduct law enforcement initiative programs • Road safety awareness education for the community • Joint operations with other government departments
Administration Documents received in the municipality must be properly dealt with and captured on the document management system. Eliminate duplication with the handling of documents	Renovation/ Maintenance of Municipal buildings Municipal communication received via letters and emails not registered on document system No Centralized vehicle management system Disputes in Municipality on medium of communication	• Maintenance of municipal buildings • ERP system for document management and vehicle management • Review of language policy to accommodate all 3 official languages
Governance Support The effectively execute institutional improvement and to give effect to the IDP challenges. High priority to optimize the organization. Poor attendance by members of the public at community meetings and insufficient feedback to the community on progress of the challenges identified in the IDP lead to growing mistrust towards the administration and council. It is important that high levels of cooperation exist between all three spheres of government, to ensure effective service delivery.	Service delivery protests Dissatisfaction by public and businesses on operations of Municipality Call centre inundated with service delivery complaints	• Facilitate monthly ward committee meetings • Execution of customer survey • Expand the capacity at call centre, investigate call log options

3.4.4 DIRECTORATE: FINANCIAL SERVICES

Table 15: Directorate: Financial Services Functionality

Key Responsibilities	Risks	Projects/Programs mitigate risks
Budget and Support Services Asset and Stores Management Auxiliary Services Financial Statements Financial Reporting Budgets	Improving the current turnaround time in populating financial information for financial reporting purposes. Network downfall causing not all requisition processed to reflect on the Promun System	• Upgrading of the PROMUN financial system to its full capacity, to timely generate financial information for improved financial reporting and population of Financial Statements • Regularly testing of the Network and reconciling all requisitions monthly
Income and Expenditure Income/ Revenue Credit Control Expenditure Payroll/ Salaries	Debt collection: Outstanding debts of more than 90 days are increasing. The high rate of staff turnover negatively affects productivity. Trained staff is lost - many within a short space of time. Implementation of manual capturing of timesheets on system	• Third Party Vending Project –on-going • Debt collection (long outstanding) by external service provider – on-going – Contract was terminated • Implementation of auxiliary services when • collecting debt – Implemented but we • experience some challenges with the • synchronization between the two systems but • we are working towards resolving the issue. • General Valuation – GV is already implemented currently working to complete the first Supplementary valuation.
Income and Expenditure Expenditure Payroll/ Salaries	The Manually handling of invoices is a hassle and causes difficulties in tracking the documents for approval and document management in general The Manually handling of timesheets is a hassle and causes difficulties in tracking the documents for approval and document management in general	• An automated electronic system should be implemented for the signing and verification of invoices. • Implementation of an electronic timesheet system, to import timesheet information electronically to R-data financial system

Supply Chain Management	Slow processing of requisitions during high volume periods (at the beginning of a financial year and before cut-off date for requisitions) Verification of false information supplied by suppliers	• Updating of the Suppliers Database to ensure that no duplicate suppliers are registered thereon • Ensure implementation of the SCM Policy i.t.o. actions taken against suppliers providing false information • Develop staff capacity, to give effect to all Supply Chain Management functions as prescribe in the SCM regulations • Develop efficiency on demand management.

3.4.5 DIRECTORATE: STRATEGY AND SOCIAL DEVELOPMENT

Table 16: Directorate: SSD Functionality

Problem Statement	Risks	Projects/Programs mitigate risks
LOCAL ECONOMIC DEVELOPMENT (LED) • **Arts and Culture Development** • **Extended Public Works Programme (EPWP)** The lack of suitable startup funding and formal facilities for emerging small businesses facilities	Funding for start up to assist SMME's Registration of businesses on CSD Mentoring to SMME's to ensure sustainability No proper infrastructure at informal trading area sites SEDA support not always regular to all towns Funding to train and to provide infrastructure to SMME's Land for industrial development for emerging businesses Development of more business hives for smaller trading areas in all towns Legalizing spaza shops and B & B's The lack of consistent contact details of SMME's and entrepreneurs Nkqubela residents crossing the R60 to access shops Informal Traders roaming around and selling on street	• Linking of SMME's to formal businesses. • Training provided to SMMEs • Bigger businesses mentoring and supporting smaller SMMEs • Attracting big brands to our area for industrial development • Upgrading of Informal Trading areas in all towns (SMME Booster Funding from DEDAT for the upgrading of the Montagu, Bonnievale and Robertson Informal Trading areas. • Future upgrading of remaining informal trading areas. (Zolani, Nkqubela, McGregor) • create business hubs in each town • Support Arts & Culture as a source of income to artist • Find funding alternatives for upcoming SMME's • Contractor Development Training Programme • Red Tape Reduction • Upgrading and regeneration of the CBDs in all towns • Train unemployed youth as car

	corners Monitoring of Business Licenses. EPWP participants should be employed for a minimum of 12 months Identify jobs where disabled persons could be employed	guards • Artisan training • Introduce mentorship programmes • Develop a safe, well controlled truck stop • Develop a satellite college for students • Develop the Transnet property in Robertson • Increasing the number of jobs created through the EPWP and manage and report on all EPWP projects • Develop a stronger relationship with WESGRO • Finalize Business License applications • Finalization of the LED Strategy
Tourism The lack of internal capacity and the lack of a shared vision to grow and market tourism in the Langeberg area	Transformation in the tourism sector to allow HDI to benefit. Tourism operating in "town silos" The effects of Covid on the tourism sector: foreign travelers restricted in visiting SA, businesses closing, job loses, wine sales prohibited, events postponed Splinter groups within the tourism sector causing uncertainty and negativity	• To actively support and increase the funding for the Local Tourism Associations. • Partner with government to access learnerships to address transformation in the tourism sector. • Design, print and distribute generic marketing material for the Langeberg Municipal area. • Place tourism advertisements in tourism related magazines • Attend tourism related expos • Attend the Cape Winelands LTA Meetings • Support to tourism related events • Unite tourism / RWV and other structures into one unified structure • Develop a stronger relationship with WESGRO on Tourism Matters • Continue monthly discussions with the Local Tourism Associations • Compilation of a Tourism Strategy • Erect a large yellow photographic frame to attract visitors • Train petrol attendants as tourism ambassadors to assist visitors • Erect a large map at the entrance to Robertson and Montagu to guide visitors

		• Arrange a local tourism expo • Market Route 62 • Develop a new tourism precinct around the new Ashton Bridge, steam train and Platform 62 • Revitalize township tourism • Record the history of all population groups
Social Development Those social evils, such as drug / alcohol abuse, unemployment, school dropouts, etc. are on the increase	That Langeberg will end up with a dysfunctional population which will become more reliant on social grants and rehabilitation facilities Lack of cooperation from other government departments in addressing basic services at rural schools: transport, water etc Lack of internal capacity The high number of foreigners working on farms	• To work closer with the Department: Social Development, Department: Health and other role-players to address social problems. • A signed agreement between the Department: Social Development and Langeberg Municipality to work together to address the social evils in the Langeberg Municipal area. • To continue supporting and providing administrative support to the Local Drug Action Committee, consisting of Government Departments and other stakeholders to address substance abuse • Continue to work with the Department: Social Development, Grassroots and other structures to register all ECD Facilities • To provide financial assistance to specific projects to deal with matters such as substance abuse, the disabled. • Continue with programmes to assist vegetable gardens, ECD facilities, FAS, Child Protection, elderly, parenting and Teenage Pregnancy projects etc, • Create 1 new urban vegetable garden per annum per town • Implement a driver's license programme for the youth through NYDA • Erect a safe way for Nkqubela residents to cross the R60
Events Management The processing and regulating of all	To get all event organizers to follow the correct procedures	• To support all local events and ensure they comply with all statutory

event applications for the Langeberg Municipal area	and follow application processes.	requirements. • To encourage events in the Langeberg so as to support the local economy
Rural Development	Lack of cooperation from other government departments in addressing basic services at rural schools: transport, water etc Lack of internal capacity The high number of foreigners working on farms	• To continue to liaise with the Department: Rural Development and Land Reform and the Department: Agriculture to address community development on farms • Continue to roll out programmes in the rural areas
Small Scale Farmers Assist in the facilitation of small scale farmers and land reform matter between the Department of Rural Development and Land Reform / Department of Agriculture and beneficiaries / small scale farmers	Lack of suitable Municipal land for small scale farmer development. No transformation in rural area for small scale farmers to become economically viable. Dis-jointed structures and no cooperation amongst the small-scale farmers	• To continue to liaise with the Department: Rural Development and Land Reform and the Department: Agriculture to address small scale farmer matters. • The completion of the Robertson Small Scale Farmer project • Profiling of small scale farmers by the DALRRD and possible interventions
Air Quality Deal with air quality, dust, odour and noise matters within the Langeberg Municipal area	Lack of capacity and expertise to effectively render the service. No specific data base of fuel burning appliances. No equipment and budget	• To continue working closely with the Department: Environmental Affairs and Development Planning and the Cape Winelands District Municipality about air quality, dust, odour and noise matters. • Deal with air quality, noise, dust and odour complaints and queries
ICT ICT continuity disruptions. There is high increase of traffic and dependence on the internet and connectivity infrastructure. The fact the municipality does not have a computer lab at the Disaster Recovery site. Users do not save information on share drives and back-ups can only be made from the share drives. IT systems, software and applications managed in isolation by user departments.	Lack of secondary fail over internet line Outdated IT infrastructure can hamper services delivery of the municipality. The current high levels of load shedding experienced across the country is placing strain on the Langeberg' s network availability and stability. Langeberg is taking steps to mitigate the impact on business	• **Infrastructure Upgrade** • The follow project and challenges forms part of our Risk Register, as recorded in the Risk Register. • **Machinery and Equipment Generators** • We embarked on installing generator at all critical municipal buildings to ensure network availability and stability. • **General ICT Needs** • The follow project and challenges

Inadequate management of vendor/third party systems	and Services Delivery. Risk of cybercrime.	forms part of our Risk Register, as recorded in the Risk Register. • Access control- USB, file sharing (downloads and uploads), content filtering, virtual meeting, email filtering • Strong password criteria • Anti-viruses • Patch management • Firewall • ICT security policy • Ongoing awareness • Implementation and monitoring of Hardware and Software upgrades
Communication Social media fake news. Community not actively involved in the affairs of the municipality Public ill-informed of Municipal services and responsibilities Low staff and citizen morale Negative perceptions in the public space - breaks public's trust and confidence in the integrity of government Language preferences and special needs of people who cannot read or write Limited internal communication. Departments tends to work in isolation (silo's) making it hard to access valuable public information to compile integrated, coordinated and proactive communication. Budget constraints limit the use of some communication tools, resources and equipment.	Information not widely available in the public space. Citizens not engaging around critical issues. Every employee of the Municipality is a communicator at all times with a risk to not provide accurate information. Environmental issues e.g. Drought, floods, fires. Health pandemic e.g. COVID-19. Other issues e.g. Loadshedding, riots can influence communication platforms. Communication department not being integrated into public participation planning and implementation.	• Utilize various communication platforms to reach every household / target audiences. • Ensure an up to date website with clear description of services, contact information and the required documents in terms of section 21A of the Municipal Systems Act. • Ensure effective public participation with clear engagement platforms and quality feedback mechanisms to and from residents. • Regular feedback on petitions and complaints. • Implement an up to date communication strategy to prioritise and organise communication activities that empower our communities with information that is reliable, timeous, clear and accessible, as per their constitutional right of Section 195(g), to ensure for a participatory community that can become actively involved in municipal matters. • Sufficiently budgeting for communication projects. • Communication a standing agenda point to identify what meeting decisions are to be communicated internally or to the public. Include a communication KPI for line departments.

Lack of accountability measures for what, when and how often the departments should communicate to		• Departmental projects or events should submit notice of such events to the Communication Department. • Conduct a communication audit, internally or externally. • Develop a distinct Business2Business and Corporate communication strategy aimed at investors and local business in the area. • Municipal communication officers are represented on the district and provincial government communication forums. • Foster healthy relationships with the media. • Have head of Communication representation in Management and Council meetings. • Conduct regular community satisfaction surveys. • Training of frontline staff with extensive induction, understanding of internal processes in terms of accurate and professional communication.
IDP The IDP department needs to Comply to all statutory requirements as stipulated in MSA. This Strategic Document that involves the society as a whole and	None compliance may lead to no allocation of funding to projects. Community needs not been included in the IDP and budgeted for. Community hostility and political intolerance in meetings Poor input and feedback from wards	• Compile and submit municipality's Integrated Development Plan • Ongoing implementation of the Public Participation Policy • Developing and maintaining a database of community information and contact details • Establishment of IDP Rep forum

3.3.6 DIRECTORATE: ENGINEERING SERVICES

Table 17: Directorate: Engineering Services Functionality

Problem Statement	Risks	Projects/Programs mitigate risks
CIVIL SERVICES **Network upgrade:** Replacement of outdated networks within the available budget **Water demand:** Reduction in water losses and management of existing water sources Water purification processes should always comply with SABS standards considering the capacity of plants, which means upgrading must take place regularly, via Master Plan **Water storage facilities:** Obtain new Raw Water sources is vital to comply with the growing water demand **Sanitation:** Replacement/ upgrading of networks and purification plants according to Master Plan. **Storm water and drainage:** Maintaining existing storm water network and drainage system through regular cleaning before and after heavy rains.	Insufficient water supply due to load shedding (low reservoirs cannot pump) Pollution due to load shedding (spillages of pumpstations and WWTW – power due to load shedding) Increased water losses due to old water infrastructure Insufficient capacity at the Civil Engineering offices due to vacant positions (2 x Snr Technicians) Huge backlog due to shortage of staff in the Civil Eng Offices	• Replacement of water networks • Replacement of vehicles • Provision of backup power at pumpstations and treatment plants • Upgrade of the Robertson WWTW • Upgrade McGregor WTW • Implementation of the water and sewer master plan • Upgrade of telemetry system in Langeberg Municipality • New stores in Bonnievale • Replacement of sewer and water pumps/motors • Reline/re-sleeve siphon pipeline in Robertson • Upgrading of civil stores in all towns • Rising of Dassieshoek Dam
ROADS Maintenance and resealing of tarred roads. Maintenance and tarring/paving of gravel roads – ensure availability of funding in Capital Budget Maintenance through filling of potholes, resealing and grading. Building of new roads	Cost of material and services Old equipment Insufficient capacity at the Civil Engineering offices due to vacant positions (2 x Snr Technicians) Huge backlog due to shortage of staff in the Civil Eng Offices	• • Rehabilitation of roads Montagu Industrial Area
ELECTRICITY Ensure KVA supply capacity at all substations in conjunction with ESKOM to supply electricity to new and existing developments	Eskom have limited capacity available. More capacity will come at a great cost to the Municipality. Eskom have a limited budget available for	• Replace oil insulated switchgear • Replace copper overhead lines to prevent theft • Replace Muiskraalkop Transformer No 1 • Repair and replace network

Increase Capacity: Regular upgrading of substations to comply with the notified maximum demand **Upgrade Networks**: Replacement of outdated electricity lines Reduction in electricity loss Electrifications of houses	upgrades. Insufficient funds to upgrade and replace equipment. Insufficient electrical capacity for new electrification	(aging infrastructure) • Replace Miniature Substations(aging infrastructure) • Upgrade Electrical SCADA system • Audit and Replace prepaid electrical meters to minimize losses • Automated Meter Reading • Solar at Municipal buildings • Wheeling • Vehicle replacement • Electrification INEP
PROJECT MANAGEMENT Manage the Project Management Unit of the Langeberg Municipality by directing and coordinating people and material resources throughout the life of a project by planning and managing to achieve set objectives including scope, cost, time and quality. This function requires the management and the provision of Project Management Services for capital/maintenance external funded projects.	Time frame of short-term projects Substandard work by contractors. Budget versus requirement constraints. Poor tender turnout for smaller projects. Non-compliance by inexperienced tenderers i.t.o supply chain and specific, special conditions of contracts.	
SOLID WASTE MANAGEMENT Proper Waste management is vital to contribute to mitigation widespread environmental degradation, biodiversity loss and a decrease in sustainable agricultural production. The municipality should devise strategies to promote waste reduction, re-use and recycling. The municipality faces a high level of waste production. The rural nature of the area and the distances between the urban and farming areas, cause difficulties for waste collection practices. Air, land and water pollution are worsened by, among others, illegal dumping. The landfill site at Ashton is nearing	Insufficient funds to implement these projects. Poor tender turnout for smaller projects. Non-compliance by inexperienced tenderers.	• Application for a New cell at Ashton Waste Disposal Facility • Upgrading of Robertson Transfer station – Roof • Purchase of Skips for Transfer Stations - Whole of Municipality • Attend to Health and Safety Non - compliance at Transfer stations • Review and update the collection schedule to ensure efficient and cost-effective waste collection through route optimisation with the least possible unproductive travelling • Conduct external landfill audits as per landfill license requirements • Compilation of IWM Annual

capacity.		Report and Landfill Closure Provision Annual Report • Conduct cost analysis study for the transportation and disposal of waste to the Regional Waste Disposal Facility in Worcester • Improve hazardous and Electronic Waste awareness by providing educational material to households to make them aware of the effect of household hazardous waste • Develop organic waste diversion plan • Improved waste education and public awareness • Strengthening of EPWP programs in the residential areas • Organise a hazardous waste collection day
TOWN PLANNING		

STATUS OF SECTOR PLANS

Table 18: Status of Sector Plans

NO.	SECTOR/MASTER PLAN	DATE APPROVED	DATE REVIEWED/AMENDED	SUPPORT REQUIRED
1.	Human Settlement Plan	2013	2018	Tender out to review and update in new financial year
2.	Air Quality Management Plan	2016	2023	
3.	Disaster Management Plan		10/02/2022	
4.	Spatial Development Framework	2015	2017	Busy with review
5.	Integrated Waste Management Plan	22 February 2022	22 February 2022	The 5th Generation (IWMP) - 2027.
6.	Local Economic Development Strategy		2023	Draft will be submitted to Council end March 2023
7.	Water Services Development Plan	December 2020	2024/25	
10.	Pavement Management System	2015	2025/26	
11.	Storm Water Master Plan	2015	2025/26	
12.	Integrated Transport Plan		30 September 2022	
13.	Electrical Master Plan	24 October 2022	30 June 2022	Next review 30 June 2025
14.	Electrical Implementation Plan	24 October 2022	30 June 2022	Next review 30 June 2025
15.	Infrastructure Growth Plan			
16.	Workplace Skills Plan		30 April 2023	

3.4 RESPONSE TO THE ENERGY CRISIS

The Municipal Electrical Infrastructure will require maintenance, repairs, replacement and upgrading over the next 5 – 10 years as indicated in the Electrical Master Plan. With the diminishing continuity of supply from Eskom, consumers are looking towards alternative energy to keep the lights on and industry operational.The Municipality has a bulk electrical supply shortage from Eskom.

The only available capacity on Eskom's network is 3 Megawatt which is being procured at a cost of approx. R17million. Eskom's network requires significant upstream strengthening at hundreds of millions of rands for more capacity to be made available to the Municipality.The Municipal Embedded Generation regulations have been updated to allow customers to install larger alternative energy systems than before. Our electricity tariffs make provision for customers to export energy into the Municipal grid at compensation while remaining a nett consumer of energy over a 12-month period.

The Wheeling of energy is being investigated and it is proposed to implement a framework, policy and tariff for wheeling in 2023/24. This will enable energy generators to transport (wheel) energy through the Municipal network to a consumer (or consumers) elsewhere in the Municipal grid. This will ensure that the Municipal Electrical Infrastructure assets are utilised effectively and to protect its revenue stream from energy trading.

Council also plans to embark on a process to procure energy from Independent Power Producers (IPP's) to reduce our reliance on Eskom as the sole supplier of energy. Council intends to procure the services of a team of experts (Transactional Advisors) to advise Council in making this long-term commitment with IPPs.

SHORT TERM PLAN

Alternative generation for Municipal facilities

- Water treatment works and pump stations
- Sewerage treatment works
- Procurement of generators to ensure continuity of service delivery R2m
- Ashton Main Office (disaster recovery site) equipped with a new 120kVA generator (old generator repurposed)
- Ashton sewer pump station: 130kVA
- Municipal Call Centre: 20kVA
- To ensure sustainability, a 3 year maintenance plan is included in the tender

Public / Private partnerships

- Lactalis: assisted Municipality with a 400kVA generator at the Bonnievale Water Treatment Works
- Tiger brands (Langeberg Foods / Ashton canning): assisted Municipality with 2 x 500kVA generators for the Rivers pumps and the Ashton Water Treatment Works. They possibly have another 250kVA available for further assistance

Budget for renewable alternative energy at Municipal offices
Approved Master Plan outlining renewable generation scenarios

3.5 DISASTER MANAGEMENT AND FIRE SERVICES

The Municipality has established Emergency Services for Fire, Rescue and Disaster Management. The Fire Station in Ashton (Covering the East side, e.g. Ashton, Montagu and Zolani and Bonnievale) and the satellite Fire Station in Robertson (Covering the west side, e.g. Nkqubela, Robertson North, McGregor and Robertson).
Lack of Fire Stations in order to cover the area in accordance with SANS 10090. Langeberg Municipality is a highly flood prone area in winter and experiences a high number of fires during summer.
High fire risk in informal settlement area, with some of these informal settlements built up the mountains

Completed Projects

- Purchase of 3 x Firefighting PPE's (Personal Protective Ensemble).
- Robertson Satellite Fire Station operating at 60% capacity as the 10 Cadet Firefighters have been appointed in August 2022
- 2000 smoke alarms, which were received through the CWDM and Santam partnership were installed in all the different informal settlements and some ECD's.
- Valuable equipment, which includes Firefighting PPE and Self-Contained Breathing Apparatus for the current staff, a trailer that can be used specifically for disaster management, etc. were also purchased through the Langeberg partnership with CWDM and Santam.
- New Fire Hose Reels and Fire Extinguishers were purchased and installed in the municipal buildings

Projects for 2023/24 Financial Year

- Building of the permanent Fire Station in Robertson, built in accordance with standards, regulations and legislation in progress
- Installation of more smoke alarms according to available budget is ongoing.
- Launching awareness campaigns in communities living in disaster prone areas.
- Assignment of primary and supporting role players for disaster risks.
- Capacity building of Fire Services in terms of personnel and firefighting equipment.
- Purchase of air conditioners for the new Fire Station
- Purchase of the 4 x 4 firefighting bakkie and utility vehicle

3.5.1 DISASTER MANAGEMENT

Preamble
Disasters, hazards, emergencies and their related risks are on the rise throughout South Africa. It is, therefore, imperative to be adequately prepared and switch from a more reactive to proactive approach. In order for this to materialize, a Disaster Management Plan is necessary. This document is the Langeberg Disaster Management Plan, which has been compiled in terms of Section 53(1) (a) of the Disaster Management Act (no. 57 of 2002).
Disaster management, as defined by the Disaster Management Act (no. 57 of 2002), is a continuous and integrated multi-sectoral, multi-disciplinary process of planning and implementation of measures. The collaborative nature of Disaster Management requires that all stakeholders work together. It is not always possible to eliminate a risk, however, by careful planning, mitigation, and preparedness with all stakeholders, it is possible to minimize the effects.

Purpose of the Disaster Management Plan
The main purpose of this plan is to increase the capacity of Langeberg municipality as a whole in order to prevent and deal with disaster. This plan, thus, seeks to achieve the following key outcomes:

- Integration of Disaster Risk Management into the strategic, operational planning and project implementation of all line functions and role players within the municipality.
- Integration of Disaster Management Mitigation strategies and projects within the plan;

- Submission of the Disaster Management Plan to the relevant Governmental structures, such as the Disaster Management Control Centres of CWDM, the Western Cape Province and the National Disaster Management Disaster Control Centre;
- An integrated, fast and efficient response to emergencies and disasters by all role-players.

The Disaster Management Plan is to be seen as an information guide to the relevant role players and should advise them on how to lead in the case of a disaster, to prevent or mitigate any negative effects due to an incident in the Langeberg Local Municipality.
The Disaster Management Act requires the Langeberg Local Municipality to regularly review and update its Municipal Disaster Management Plan in accordance with the Disaster Management Act, 57 of 2002 as amended – Section 48.

3.5.2 FIRE SERVICES

Fire Services are provided in terms of a Fire Protection Plan and SANS 10090. The service is provided in terms of the Fire Brigade Services Act, Act 99 of 1987 and all other related Legislations. The mission of the Fire Services is:

- To save lives
- Property conservation and
- To protect the environment which includes infrastructure and the rendering of the humanitarian services

To make sure a safe environment is realized by our community and visitors to the Langeberg area, phasing in of Firefighting personnel and equipment is done in accordance with the available budget.

Current reality
There are 26 Firefighting personnel who are committed in making sure that the mission of the Fire Services and the Langeberg Local Municipality is achieved. The Langeberg Local Municipality Fire Services strives to ensure that through the five “e’s” which are education, enforcement, economic incentives, engineering and emergency response, our community is safe.

The following key responsibilities of the fire services are performed:

- Fighting of structural fires (both formal and informal)
- Fighting of Mountain and veld fires in terms of a mutual aid agreement
- Attending to spillages (hazardous materials incidents)
- Fire and Life Safety Education
- Rescue services, which entails rescuing lives from different kinds of danger
- Support services to municipal and other organizations
- Fire pre-planning and preparedness plans
- Fire safety inspections

Challenges

- Distances from Fire Stations to certain areas
- Due to capacity, no specific section/division to specialize in certain functions that calls for specialization.
- Drought conditions leading to more fires
- Falling short of legislative requirements
- Informal settlement layouts which presents difficulty in terms of access for Fire Services
- Replacement of specialized vehicles in accordance with SANS 10090
- Fire Station layout and size

Practical Overview of Langeberg

The Local Municipality of Langeberg is sub-divided into two main areas for the purpose of Disaster Management, as can be seen by figure 8. The first area includes that of Robertson, McGregor and the adjacent rural areas and the second, which is the shaded area on the map, includes that of Ashton, Montagu and Bonnievale. Table 2 then gives a brief outline of each of the stated areas.

Langeberg Disaster Management Area

<table>
<tr><th>Area 1: Robertson, McGregor and Adjacent Rural Area</th><th>Area 2: Ashton, Montagu and Bonnievale</th></tr>
<tr><td>General Description of the Area:
Robertson is divided into the areas of Vinkrivier, Noree, Goree, Willem Nelsrivier, De Hoop, Le Chasseur/Agterkliphoogte and Klaas Voogdsrivier.
McGregor is divided by the Koningsrivier system.
Robertson district is divided ‘in two’ by the Breede River, which flows parallel to the mountain ranges of Langeberg and Riviersonderend.</td><td>General Description of the Area:
The area is subdivided into several valleys/mountainous areas, inlcuding Koo/Keisie, Pietersfontein, Baden and Rietrivier areas.
A confluence of the Keisie and Kingna river systems is situated at the western town boundary of Montagu.
Montagu is situated between Langeberg and Waboomsberg ranges.
Bonnievale is situated approximately 20km south of Ashton, adjacent to the Breede River.
The area is subdivided into the following sub-regions/communities: Wakkerstroom, Langverwacht/Angora, Boesmansrivier, Drew and Waboomsheuwel.
Montagu Karoo is situated to the north east and west of Montagu. The area is very sparsely populated and consists mostly of extensive farming and game reserve activities.</td></tr>
<tr><td colspan="2">Approximate Distances from Robertson and the main routes:
Ashton: 18km (R60)
Bonnievale: 28km (R317)
McGregor: 22km (Voortrekker Street)
Montagu: 28km (R62)
Surrounding municipalities and their distances from Robertson include:
Breede Valley: 50km north west
Swellendam: 72km east
Cape Agulhas: 110km south</td></tr>
<tr><td>Connection Routes:
R60 between Worcester and Swellendam
Route 317 connects Robertson to Bonnievale.
Various secondary routes (tar and dirt)</td><td>Connection Routes:
R317 between Robertson, Bonnievale and Stormsvlei
R60 between Worcester, Robertson, Ashton and Swellendam
R62 between Ashton, Montagu and Barrydale
The R318 connects Montagu to the N1, via Keisie/Koo
Various secondary routes (tar and dirt)</td></tr>
</table>

Railway Lines, Bridges and Connections • Railway Bridges: o Vink River (Steel construction) o Willemnels River (Concrete construction) o Zand River (Concrete construction) • Railway Lines o Main railway line between Worcester and Mosselbay (stretches for approximately 30km through the Robertson area and carries an amount of 3 goods/passenger trains daily - large number of hazardous loads are transported on this railway route)	**Railway Lines, Bridges and Connections** • Railway Bridges: Ashton • Railway Lines o Railway line between Ashton and Bonnievale Main railway line between Worcester and Mosselbay (stretches for approximately 20km through the Bonnievale area and carries approximately 3 goods/passenger trains daily - large number of hazardous loads are transported on this railway route
• Railway Line Crossings (unguarded): o Cape Lime o Rooiberg Cellars o Goree o Silver Strand Road o Nkqubela • Important Bridges: o Victoria bridge (between Robertson and McGregor over the Breede River) o Vink River bridge (on the R60 between Robertson and Worcester) o Vicinity of Vink River railway station (road bridge on the R60 over the main railway line) o Keisers River bridge (on the road from Robertson to McGregor) Road bridge (at Robertson railway station over the railway line and the Hoops River)	• Railway Line Crossings: o Two (2) at the Bonnievale urban area; the station and the Golf club. o Rural area at Drew Several on minor roads.
More Important Causeway and Secondary Bridges • Breede River: o "Rooibrug" in the vicinity of Goudmyn (R317) • Konings River: o Near the Konings River farm - Situated in the Konings River road (dirt road). • Houtbaais River: o Situated on the dirt road between McGregor and the Konings River. • Poesjesnels River: o Near Wansbek in the Le Chasseur & Agterkliphoogte road and the farm at Le Chasseur. • Willemnels River: o Causeway Bridge at Brandewynsdraai (Die Dros) o Causeway Bridge at the cemetry (en route to	**More Important Causeway and Secondary Bridges** • Bonnievale o Breede River bridge (near Parmalat factory, Die Plaat causeway in Angora Street at the urban fringe over Breede River) o Drew Causeway • Montagu o Van der Merwe Bridge: R62 (Lang Street) over Kingna Rivers o Voortrekkers Bridge: R62 (Lang Street) over confluence of Kingna and Keisie Rivers o Loftus Bridge: R62 rural over Cogmanskloof river o Boy Retief Bridge: R62 rural over Cogmanskloof river o Ashton Bridge: R62 rural over Cogmanskloof river o Cogmanskloof Bridge: R317 over

Wolfkloof) ○ Causeway Bridge at Dassieshoek Nature Reservation en route to the farm Die Laaitjie. • Hoops River ○ Causeway Bridge at the farm Roode Hoogteplaas. ○ Causeway Bridge in Johan de Jongh Avenue – near the correctional services facility ○ Bridge at Van Zyl Street ○ Bridge at Truter Street ○ Bridge at Church Street ○ Causeway bridge at Hoop Street ○ Bridge at Adderly Street ○ Causeway bridge at Constitution Street ○ Bridge at Voortrekker Street • Vink River ○ Bridge on R60 ○ Causeway bridge at the farm Goree ○ Causeway bridge at Rooiberg Cellar • Noree River ○ Causeway bridge at the farm Goree. • Droë River: ○ Paddy Street bridge – situated on the Keurkloof road • Causeway bridge in Doornbos Street (between Rolbos and Peper bos Streets)	Cogmanskloof river near farm Goudmyn ○ Keisie river bridge: R318 over Keisie River near the farm Drieberge ○ Koo Bridge: On R318 over Koo River, near the farm Concordia. ○ Langkloof River (DMA) has 22 causeways in the Ouberg Pass: situated to the northeast of Montagu The Touw River is situated on the northeastern most area of the DMA and flows in an eastern direction towards the Gourits *Most deep rural roads are inundated with causeways that are regularly flooded and could be deemed important for emergency services rendering during such incidents *Rural farms are dependent on aerial support during incidents.

Tabel 19: Identified hazards in order of perceived likelihood of occurrence

LANGEBERG MUNICIPALITY			
	LIKELY	**NORMAL**	**UNLIKELY**
Floods	22	0	0
Water management	21	1	0
Hazardous loads	17	3	0
Drought	16	4	0
Electricity theft	14	5	0
Economic vulnerability	11	10	1
Veld fire	10	9	0
Epidemics	9	10	0
Road infrastructure	7	13	4
Dangerous installations	4	16	2
Rapid development	4	3	14
Erosion	1	19	1
Structural fire	0	20	0
Bus accidents	0	18	3
Earthquakes	0	6	15
Nuclear spill-over	0	0	16

During the 2015/2016 financial year, the Cape Winelands District Municipality assisted the Langeberg Municipality with the completion of a Ward Based Risk Assessment.

The following disaster risks were identified as priority risks to be addressed by disaster risk reduction as well as preparedness plans:

- Human diseases
- Domestic Water Pollution
- Crime
- Riverine flooding
- Alcohol abuse
- Veld/Mountain fires
- Drug abuse
- Domestic solid waste pollution
- Traffic Accidents
- Dam Failure

Urgent Risk Reduction interventions require the immediate attention of senior management
Preparedness planning management responsibility must be specified

Identified Risks for Langeberg Municipality

Rating	Risk Probability
0	Minimum Risk
1	Low Risk
2	Medium Risk
3	High Risk

Category of identified risk	Name and Description	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	Ward 10	Ward 11	Ward 12	Priority rank
Biological hazard	Human diseases	2	2	2	3	3	1	2	3	3	2	1	2	1
Human induced hazard	Domestic Waste Water Pollution	2	2	1	3	1	2	2	1	3	3	3	3	1
Human induced hazard	Crime	2	2	2	3	2	1	2	2	2	2	1	1	2
Hydro-meteorological hazard	Riverine flooding	1	2	3	0	3	1	2	1	2	0	2	3	3
Human induced hazard	Alcohol abuse	1	2	2	3	2	1	1	2	2	2	1	1	3
Hydro-meteorological hazard	Veld Fires	1	2	1	1	1	3	2	3	2	0	1	1	4
Human induced hazard	Drug abuse	1	1	1	2	2	2	2	0	1	2	1	1	5
Human induced hazard	Domestic Solid Waste Pollution	2	2	2	1	0	2	1	0	0	3	2	1	5
Technological hazard	Traffic accidents	2	2	2	0	0	2	0	0	3	3	1	1	5
Technological hazard	Dam failure	1	1	0	0	3	3	1	2	1	1	1	1	6
Environmental degradation	Water pollution	0	2	0	1	2	3	0	3	1	0	3	0	6
Human induced hazard	Localised flooding due to blocked storm water drains	2	3	2	0	2	0	0	1	0	1	0	3	7

Category of identified risk	Name and Description	Ward1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	Ward 10	Ward 11	Ward 12	Priority rank
Technological hazard	Fires resulting from the use of candles, paraffin, illegal electricity cables	1	2	1	2	3	1	0	0	1	1	0	2	7
Biological hazard	Pests	1	1	1	1	1	1	1	1	1	1	1	1	8
Technological hazard	Transportation of hazardous materials	1	1	0	1	0	1	1	2	2	1	2	0	8
Human induced hazard	Illegal electricity cables	1	3	0	2	1	0	0	0	0	0	0	2	9
Biological hazard	Animals	0	1	0	1	2	0	1	3	0	0	1	0	9
Hydro-meteorological hazard	Drought	0	0	0	0	0	0	2	2	3	0	0	1	10
Human induced hazard	Public unrest	0	0	0	2	0	0	1	1	0	2	0	0	11
Human induced hazard	Open water sources	0	0	0	0	0	2	0	2	1	0	0	1	11
Technological hazard	High-risk installations	1	1	0	0	0	1	1	1	1	0	0	0	11
Environmental degradation	Air pollution	0	1	0	0	0	2	0	0	1	0	1	1	11
Human induced hazard	Xenophobia	0	0	2	2	0	0	0	1	0	0	0	0	12
Technological hazard	Load shedding	0	0	0	0	0	0	0	3	1	0	0	0	13

Category of identified risk	Name and Description	Ward1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	Ward 10	Ward 11	Ward 12	Priority rank
Technological hazard	Aircraft accidents	0	2	0	0	0	0	0	0	0	0	0	1	14
Hydro-meteorological hazard	Snowfalls	0	0	0	0	0	0	0	0	0	0	0	1	15
Hydro-meteorological hazard	Wind storms	0	0	0	0	0	0	0	0	0	0	0	1	15
Technological hazards	Structural Fires	0	0	0	1	0	0	0	0	0	0	0	0	15

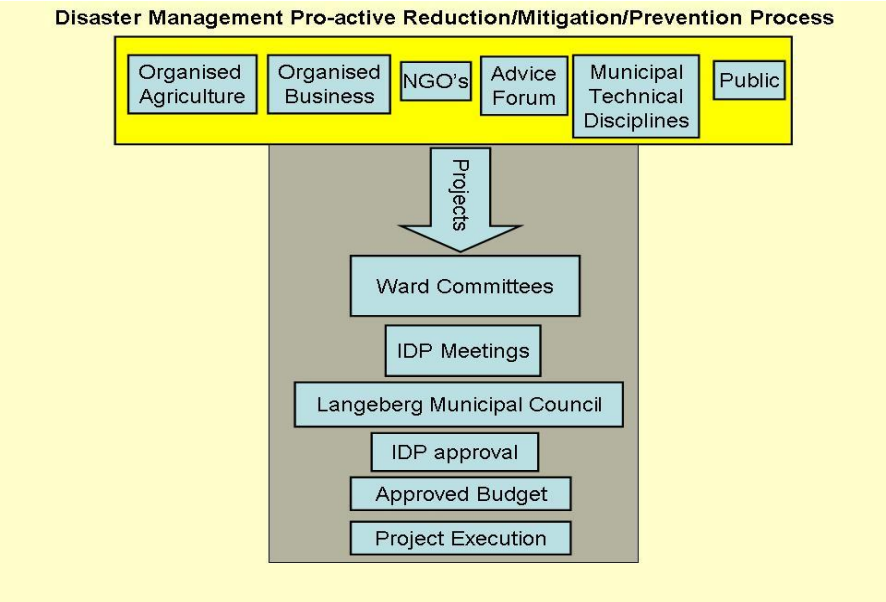
Government spheres responsible for the risks identified

Government spheres responsible for risks identified		
Hazard Identified	**Primary**	**Supportive**
Human diseases	National	All
Domestic waste water pollution	Local	All
Crime	National	Local
Riverine flooding	Local, Provincial	All
Alcohol abuse	Provincial	All
Veld fires	CWDM	All
Drug abuse	Provincial	All
Domestic solid waste pollution	Local	All
Traffic accidents	Local	All
Dam failure	National	Local
Water pollution	National	All
Localised flooding due to blocked storm water drains	Local	
Fires resulting from the use of candles, paraffin, illegal electricity cables	Local	All
Pests	Provincial	All
Transportation of hazardous materials	Local	All
Illegal electricity cables	Local	
Animals	Local	All
Drought	Local	All
Public unrest	National	All
Open water sources	Local	All
High-risk installations	Local	All
Air pollution	Local	All
Xenophobia	National	All
Load shedding	National	All
Aircraft accidents	Local	All
Snowfalls	Local	All
Wind storms	Local	All
Structural fires	Local	All

Disaster Risk Reduction

The following process is applied to mitigate Risks in the Langeberg Municipal area to ensure a pro-active response.

Diagram 3: Disaster Risk Reduction Process



Declaration of a state of disaster and disaster classification

When a disastrous event occurs in the area of the municipality and the Municipal Manager regards the situation as a disaster in terms of the Act, he/she must

- Initiate efforts to assess the magnitude and severity or potential magnitude and severity of the disaster;
- Alert Disaster Management role players in the municipal area that may be of assistance in the circumstances;
- Initiate the implementation of the disaster response plan or any contingency plans and emergency procedures that may be applicable in the circumstances; and
- Inform the Cape Winelands, National and the Western Cape Provincial Disaster Management Centres of the disaster and its initial assessment of the magnitude and severity or potential magnitude and severity of the disaster.

Irrespective of whether a local state of disaster has been declared or not, the municipality is primarily responsible for the co-ordination and management of local disasters that occur in its area.

Whether or not an emergency situation is determined to exist, municipal and other agencies may take such actions under this plan as may be necessary to protect the lives and property of the inhabitants of the municipality.

Recovery

During the recovery phase, the relevant role-players will be involved in order to share their expertise; ensuring a multidisciplinary approach to the situation at hand. This includes training, education and awareness which is vital in the establishing of effective future ward-based risk assessments.

Testing and review of the plan

The municipality will regularly review and update its plan, as required by Section 48 of the Disaster Management Act (No. 57 of 2002). The Disaster Management Advisory Forum shall be responsible for the review of the municipal disaster management plan on an annual basis.

Graphical Representation of Standard Procedure



2. Discipline Head or other person/instance reports incident to the Manager: Disaster Management

3. The Manager: Disaster Management reports incident to relevant role-players

Relevant Role Players:

- Langeberg Municipal Manager
- The Head: Disaster Operations (CWDM)
- Relevant Directors (Community Service)
- Relevant OMT members

4. Discipline heads arrange immediate size-up of incident regarding impact on particular discipline

Determine:

- Damage to infrastructure
- Life and property threatening situations
- Immediate mitigation operations
- Auxiliary resource needs
- Projected short- and long-term implications of incident
- Impact of incident on road and access for emergency transport and teams
- Any other aspect that needs immediate response

5. JOC is established

- Co-ordinates mitigation operations according to priorities for:
  - Early warning of potentially afflicted areas
  - Saving of lives
  - Emergency housing
  - Emergency rations
  - Other disaster management mitigation strategies
- Keeps record of all incidents/events and actions
- Informs all strategic role-players and control centres at least once per hour regarding developments

CHAPTER 4

SPATIAL DEVELOPMENT FRAMEWORK

IDP 2023-2027

A FRAMEWORK OF INTERRELATED SYSTEMS

There is always tension between the reality that life and all of its components function and are experienced as a single interrelated system, and the need to disaggregate these components for the purpose of research and teaching (hence the divisions at school into subjects and at university into faculties) and administration (compartmentalisation of government into departments and ministries). The last three to four decades have seen this tension emphasise separation to the extent that governments and educational institutions have become increasingly unable to address, cohesively, the various demands made of them.

However, a holistic approach can only be effective if it is carried as a golden thread through all the activities of government including background research, proposal formulation and implementation. This places a considerable challenge on the Langeberg SDF to go beyond the traditional rational comprehensive approach to spatial planning in order to avoid compartmentalisation and to support the achievement of holistic governance. This is done in the Langeberg SDF through the use of a "framework of interrelated systems", which recognises that activities in the Municipality occur as a multi-layered matrix in a single space - the geographical extent of the Municipality. Although there is clearly exchange outside the boundaries, e.g. imports and exports, fiscal transfers, energy transmission and cyclical and permanent migration, ultimately the Municipality depends on the resources within its boundaries.

Figure 3.1 illustrates this relationship by showing how the 26 layers of the matrix of the Municipal's analysis are all interrelated within the spatial extent of the Municipality, even though they may be separated for the purposes of research, implementation and management. At the macro level the layers can be grouped into three categories.

Bio-physical
Natural systems are the primary or foundational layer on which all of the others rest; acknowledging the natural capital base on which the other two set of layers must feed, in a sustainable way. Thus, geology, soils and climate form the basic geomorphological relationship which gives rise to hydrological, topographical and biodiversity patterns. Agriculture and mining are included in this sub-set due to their close relationship with the natural environment.

Socio-economic
Previous research (Gasson, 1998) shows a primary correlation between population distribution and the underlying resource pattern of natural environmental distribution, rather than with the pattern of the built environment. The pattern of the built environment is a derived rather than primary relationship. It is nothing more than a reflection of how the relationship between population requirements and natural resources is resolved. Therefore, the next set of layers resting on top of the natural systems layers relates to socio-economic trends.

Built
The final set of layers deal with the built environment, and the analysis that follows will show that it is with these layers and the patterns they follow that most problems with resource sustainability occur.

Planning, heritage and environmental policy are seen as three golden threads that have a transverse relationship with all the layers of the framework.

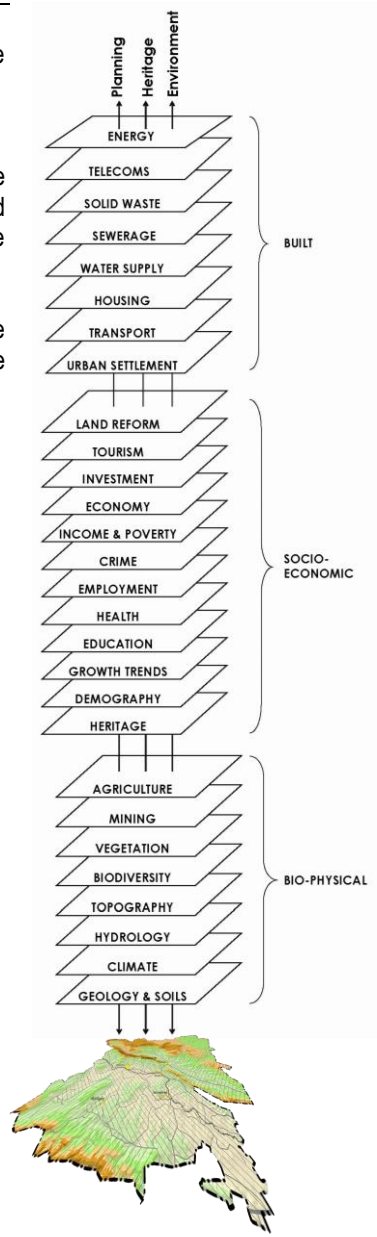


Figure 3.1.1 A Framework of Interrelated Systems

4.1 LAND

4.1.1 Geology and Soils

4.1.1.1 Geology

Figure 3.2.1.1 indicates the general pattern of the geology for the Langeberg Municipality. The municipality contains seven types of geological formations.

The majority of the municipality comprises of Shale and Arenite.

Shale is formed through the composition of clay minerals and quartz grains and usually has a typically grey colour. Shale usually forms in very slow moving waters and are most commonly found in lakes, lagoons, river deltas and floodplains. Arenite is sedimentary rock with sand grains of a medium nature. It is usually formed by erosion of other rocks or by sand deposits.

Deposits of Conglomerate are located between Robertson and Ashton. Conglomerate is a type of sedimentary rock but consists of round fragments (larger than sand) which are cemented together.

Sediment consists of deposits of minerals and organic materials which are transported through wind, water mass movement or glaciers.

Granite is formed from cooled magma and is an extremely hard formation.

Other formations found include: Phyllite and Tilite.

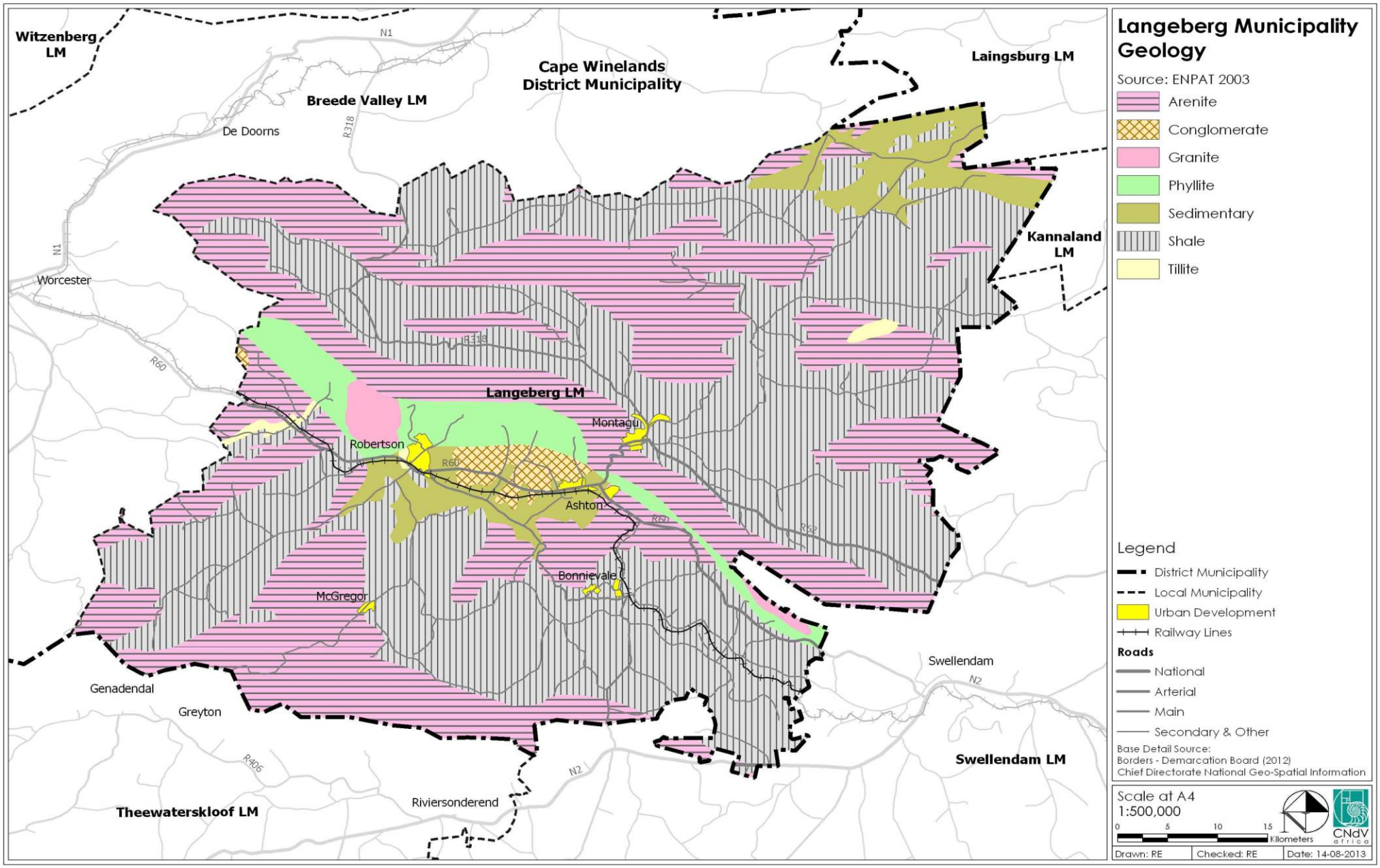


FIGURE 3.2.1.1 GEOLOGY (ENPAT)

4.1.1.1 Soils

Figure 3.2.1.2 shows the variation in soil depths in the Langeberg Municipality.

The areas with the greatest soil depths (more than 750mm deep) are located between Bonnievale and McGregor in the vicinity of the Vrolijkheid Nature Reserve. Soil depths surrounding the towns of Robertson, Montagu, McGregor, Ashton and Bonnievale are between 450mm and 750mm.

4.2.1.3 Percentage Clay

Figure 3.2.1.3 shows the percentage of clay in the soil throughout the municipal area. The majority of the municipality has a soil clay percentage of less than 15%. The areas around Robertson and Ashton have a clay percentage of between 15% and 35%.

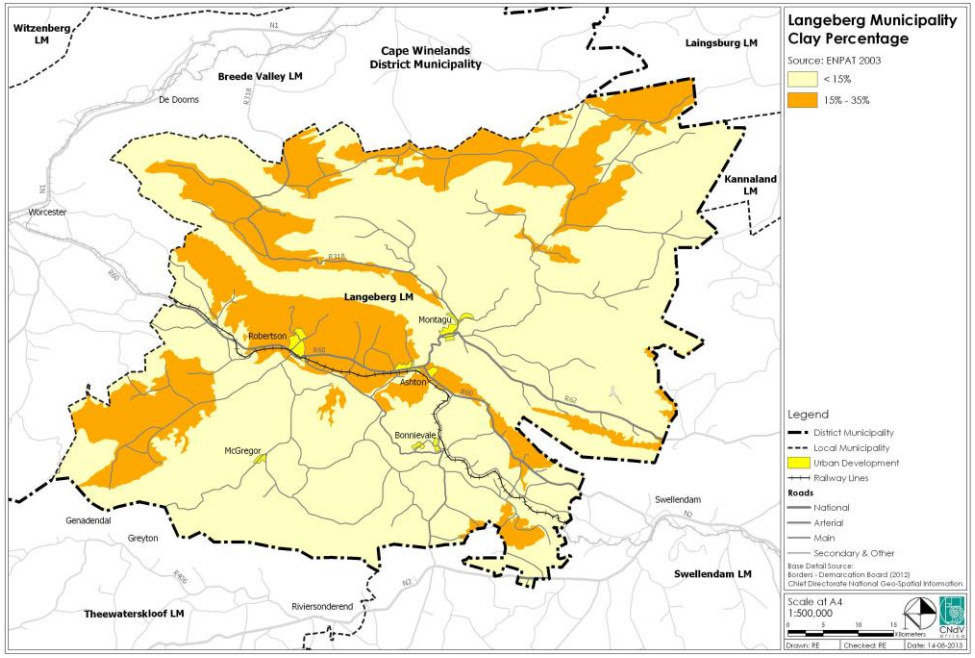


Figure 3.2.1.3 Clay Percentage

Implications for Langeberg Municipality

- The high clay content of the soil surrounding Robertson and Ashton is of concern for future urban development. Detailed geo-technical studies should be undertaken prior to development.
- It is important from an agricultural land use perspective that the soils with greater soil depths (located between McGregor and Bonnievale) should be protected from being converted to non-agricultural land uses. These include the areas generally underlined by shale formations, see Figure 3.2.1.1 and 3.2.8.1.

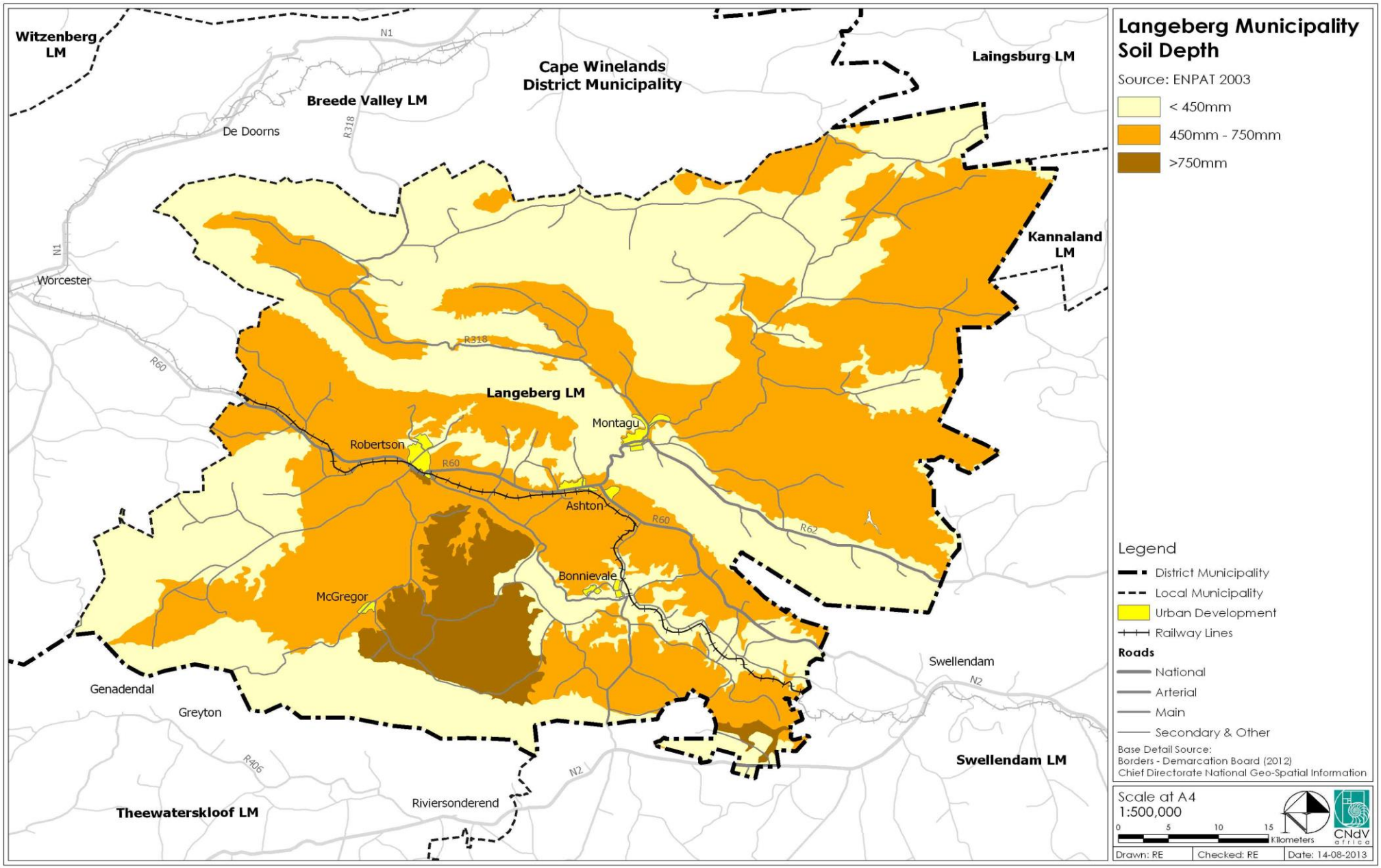


FIGURE 3.2.1.2 SOIL DEPTH

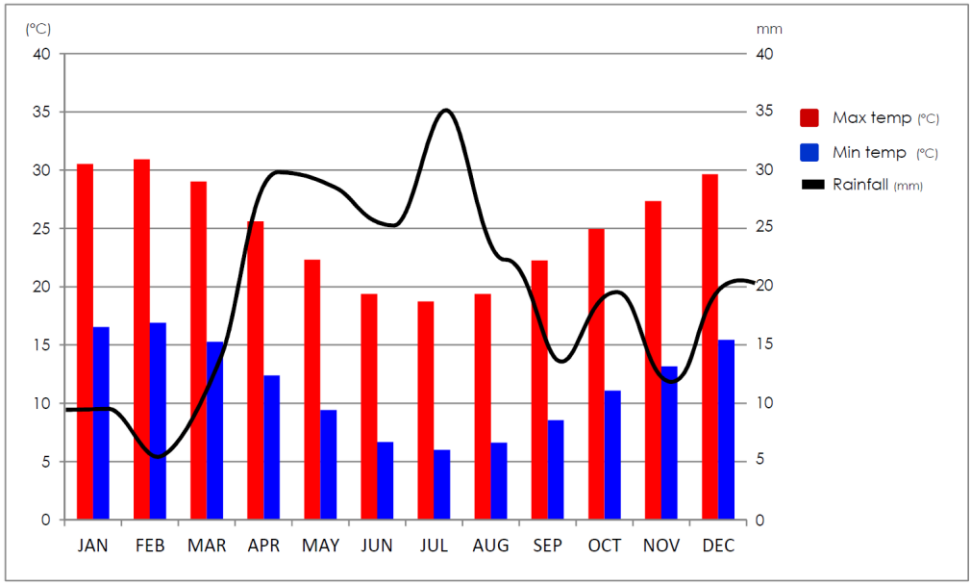
4.2.2 Climate

The weather data for Langeberg Municipality is obtained from a weather station near Robertson.

4.2.2.1 Temperature

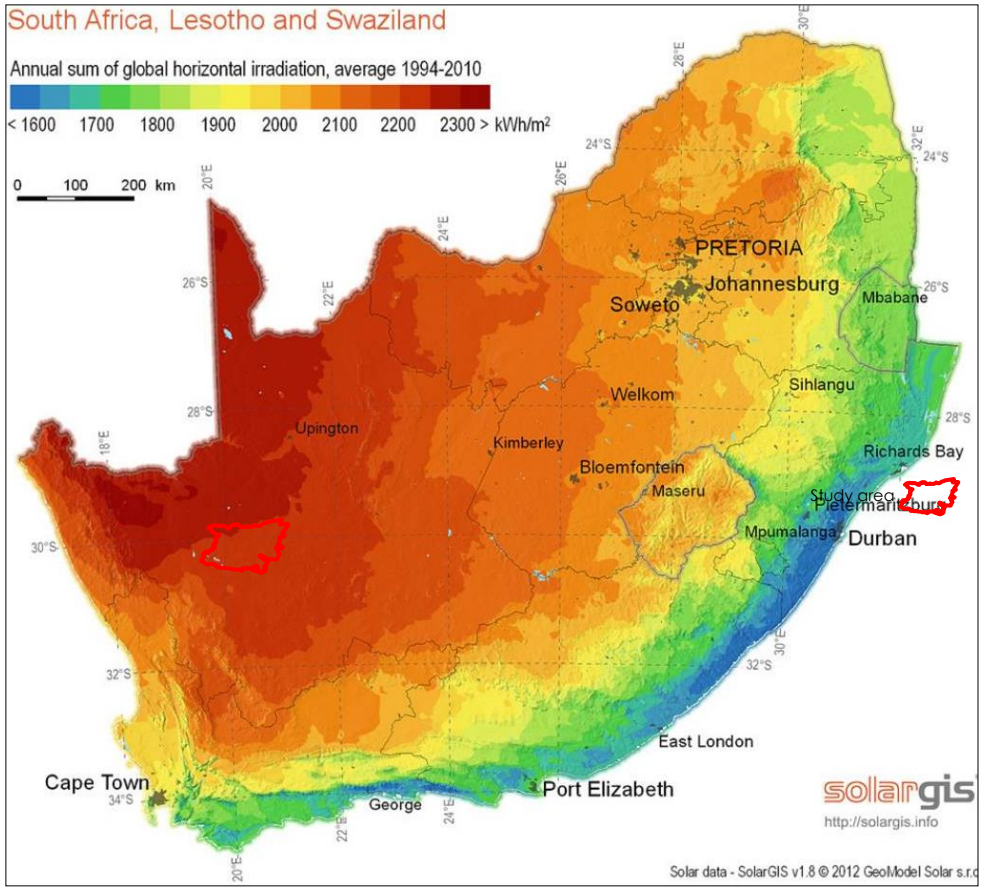
Figure 3.2.1.1a indicates the Mean Annual Temperature for the municipality. The figure shows that the majority of the municipality experiences temperatures of between 13- 17 degrees.

Graph 3.2.2.1 indicates the mean annual temperature as well as the annual rainfall per month. The lowest temperatures are experienced during July with the highest temperatures occurring in February. Rainfall is the lowest in Febraury and highest during June.



Graph 3.2.2.1 **Average Annual Temperature and Precipitation: Robertson, 1990-2006**
(source: Agricultural Research Council, 2013)

Figure 3.2.2.1c indicates the Annual sum of the global horizontal irradiation (1194 – 2010) for South Africa. The Langeberg Municipality falls in an area with intermediate levels estimated at between 2000 - 2100 kWh/m² (Solargis, 2012)



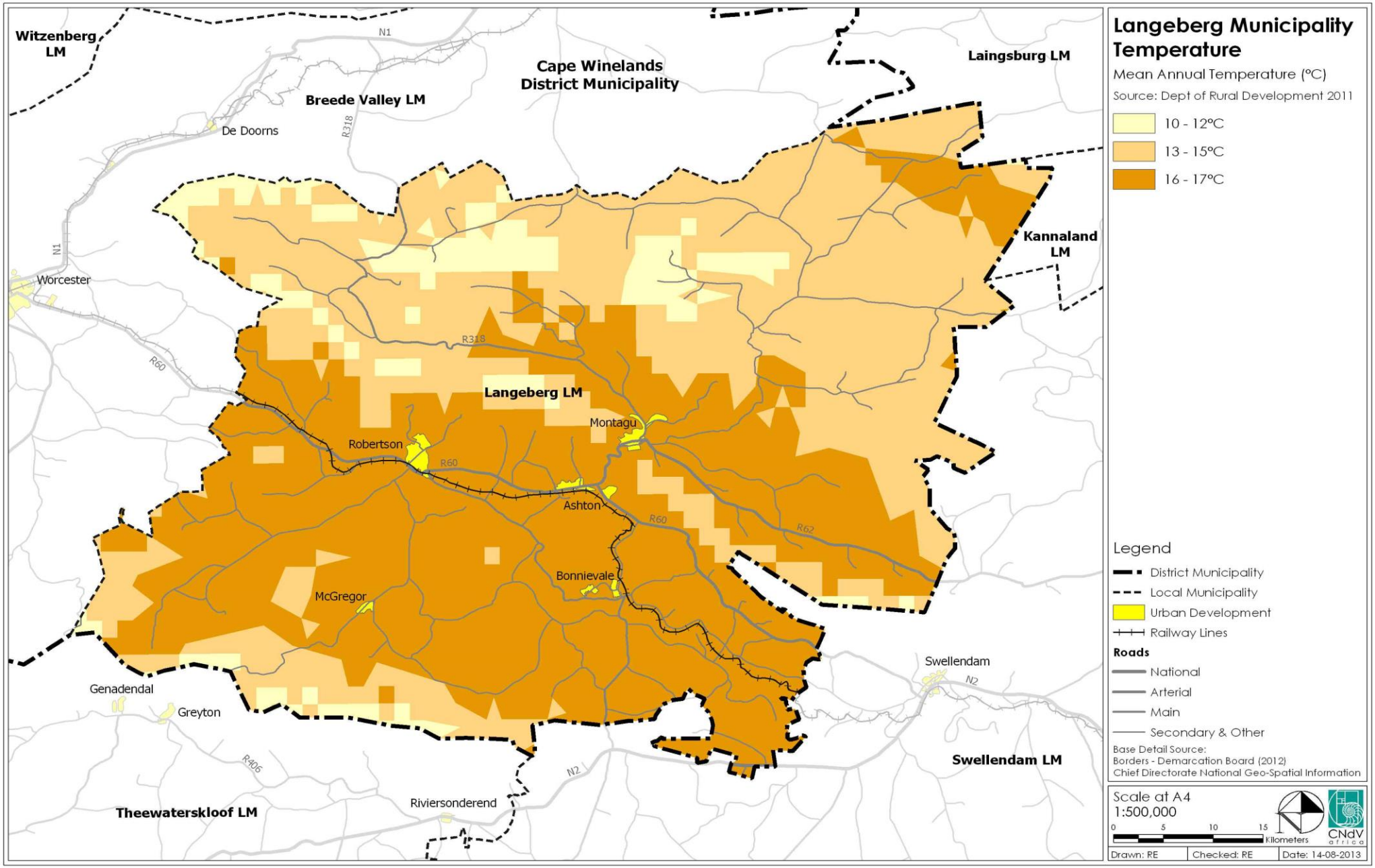


FIGURE 3.2.2.1A CLIMATE: TEMPERATURE

4.2.2.2 *Rainfall*

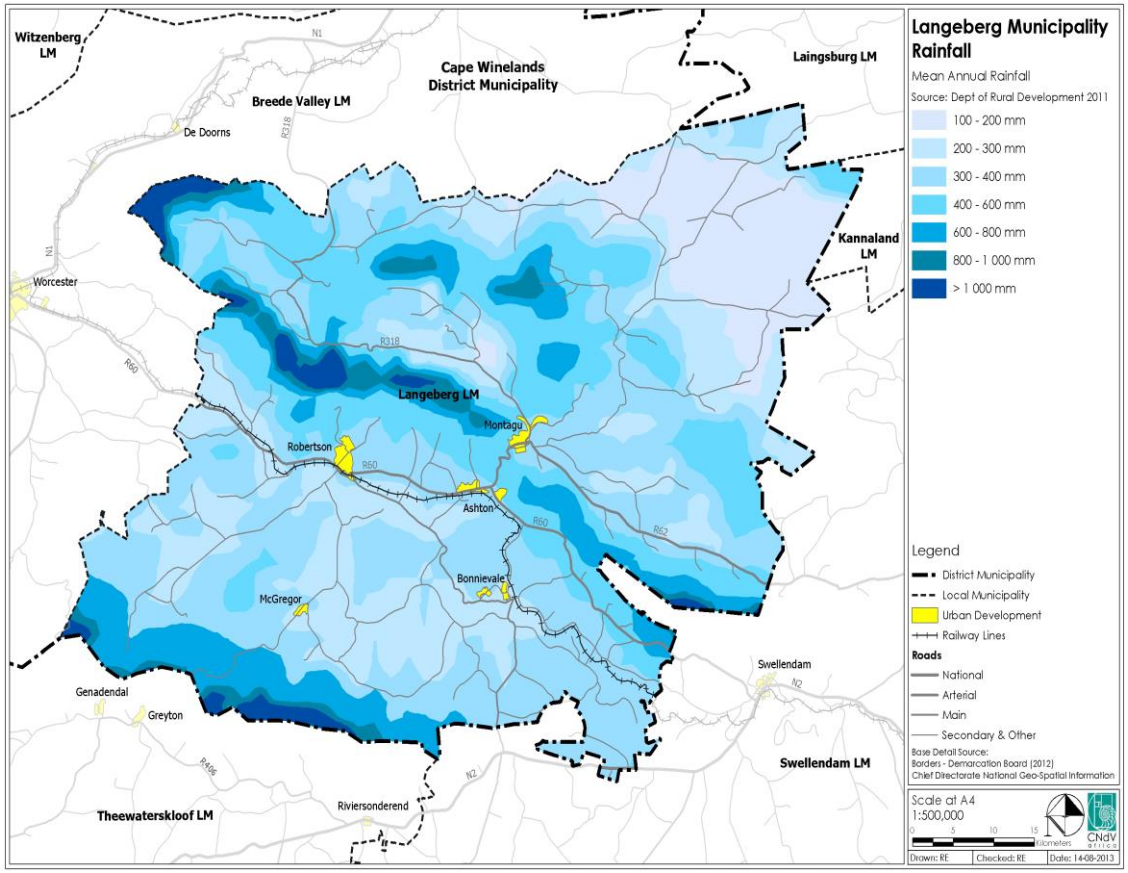
Graph 3.2.2.1 shows that the higher rainfall months are recorded between June, July and August. July is the highest rainfall month with approximately 35 mm of rainfall. The lowest rainfall months are between January and February.

Figure 3.2.2.2 shows the distribution of the mean annual rainfall throughout the municipality.

The figure shows that the highest rainfall is experienced along the Langeberg Mountains. Rainfall in this area is between 400mm to more than 1000mm a year.

High rainfall of more than 1000mm is experienced along the Riviersonderend Mountains in the south.

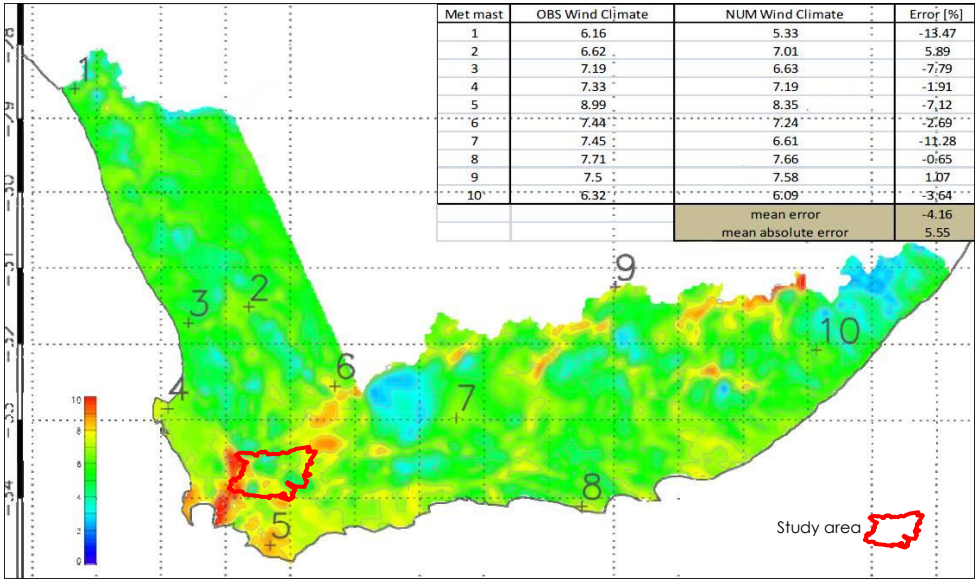
FIGURE 3.2.2.2 CLIMATE: RAINFALL



4.2.2.3 Wind

Figure 3.2.2.3 shows the average summer and winter wind speed and direction for Robertson. During summer the predominant wind speed is South East and in winter West North West.

Figure 3.2.2.4b indicates the estimated wind speeds for South Africa. The southern part of Langeberg Municipality along the Riviersonderend Mountains is estimated to have a mean annual wind speed of 8–9 m/s with most of the municipality being between 3-6m/s. This indicates that this region of the municipality has some potential for providing wind generated energy.



Met mast	OBS Wind Climate	NUM Wind Climate	Error [%]
1	6.16	5.33	-13.47
2	6.62	7.01	5.89
3	7.19	6.63	-7.79
4	7.33	7.19	-1.91
5	8.99	8.35	-7.12
6	7.44	7.24	-2.69
7	7.45	6.61	-11.28
8	7.71	7.66	-0.65
9	7.5	7.58	1.07
10	6.32	6.09	-3.64
		mean error	-4.16
		mean absolute error	5.55

Figure 3.2.2.4b **Estimated wind speeds for South Africa** (source: Wind Atlas for South Africa, 2012)

4.2.2.4 Wind and Solar Farm Siting Principles

CNdV africa prepared a Strategic Initiative to introduce Commercial Land based Wind Energy Development to the Western Cape in May 2006. The purpose of this study was to develop a regional methodology for wind energy site selection.

The study provided a number of site factors for locating wind energy projects. Even though no specific reference was made to solar farm siting some of the factors could be applied to solar farms.

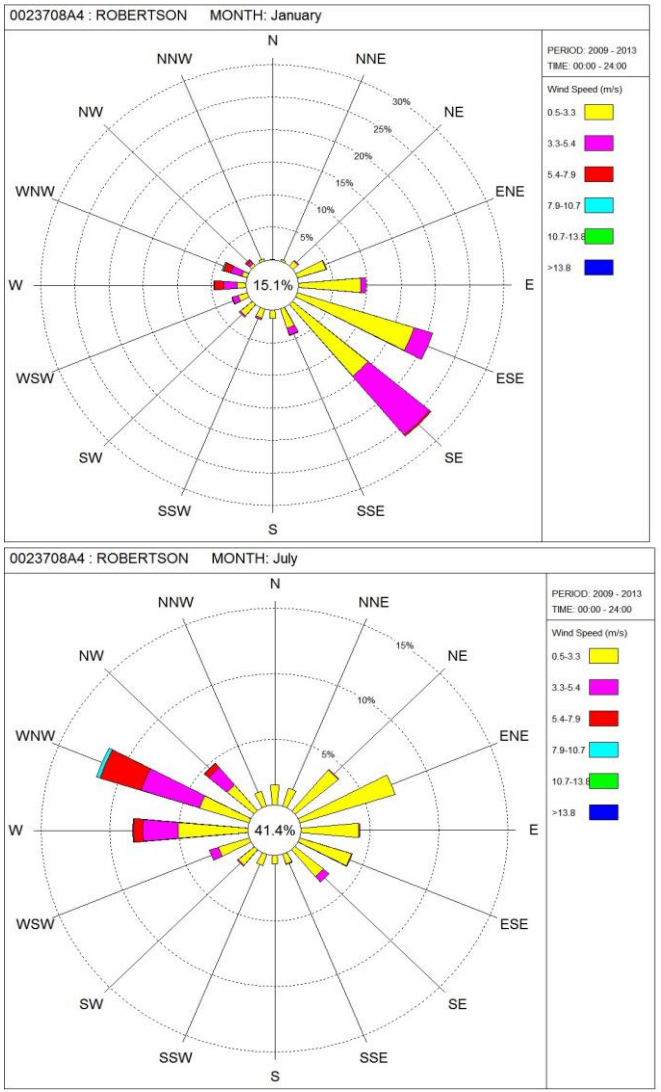


Figure 3.2.2.3a **Average Summer and Winter Wind Speed and Direction: Robertson** (source: Weather SA)

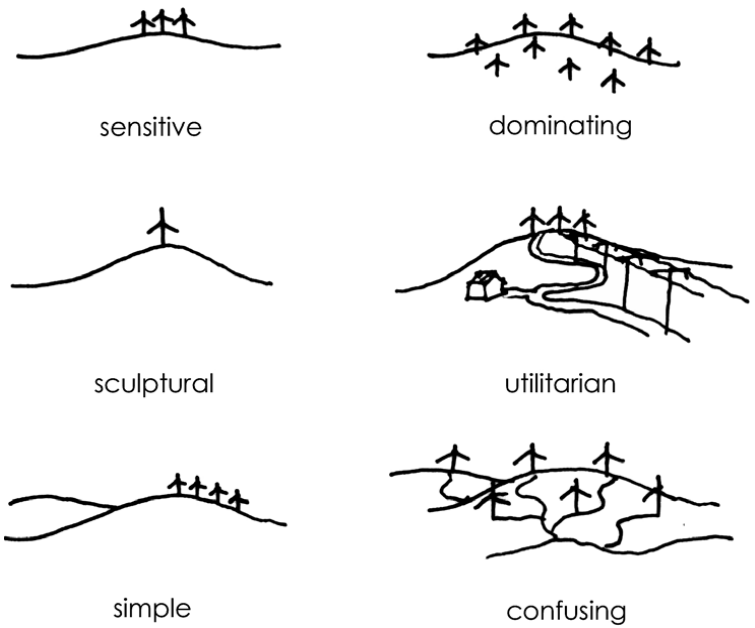


Figure 3.2.2.4c **Wind and Solar Farm Siting Principles** (source: Strategic Initiative to introduce Commercial Land based Wind Energy Development to the Western Cape, May 2006)

The report highlighted the following site factors as being important:

- **Slope**

Slope is a critical factor that influences numerous aspects of the design of wind farms. These include:

i. Wind Potential – slopes up to a certain gradient that are orientated towards prevailing wind directions tend to augment average wind speeds;
ii. Visibility – wind farms on slopes will have increased visibility;
iii. Road layout and design – slopes need to be considered in road layout to reduce the erosion potential of road run-off and rockfall and landslide potential;
iv. Tower foundation design – this needs to consider falls across the tower platform; and,
v. Revegetation – steep road verges and cuts will require revegetation to reduce sedimentation from run-off.

- **Geology**

Wind turbines impose large loads on tower foundations and hence highly stable underlying geology is essential. The existence of bedrock, subterranean voids and possible seismic activity needs to be investigated.

- **Soils**

The erosion potential of wind farms sites is determined by the combination of soils and climatic factors. Soil types need to be considered as these influence road construction and re-vegetation.

- **Rainfall**

Rainfall is a further factor that influences erosion and sedimentation that result in possible habitat and vegetation degradation. The rainfall of a specific site has a direct bearing on the road runoff, and runoff from steep slopes.

- **Surface Hydrology and Groundwater**

The hydrology of specific sites is influenced by all the factors set out above. Hydrology must be dealt with in detail as it is a critical determinant of ecosystem health. The design of roads and the treatment of runoff from roads and disturbed surfaces must consider the reduction of sedimentation and elimination of erosion potential into any river, stream or wetland systems on the project site. Geohydrology (groundwater) is an aspect of the hydrology of a site. It influences foundation design and the retention of wetland integrity if any are associated with the site.

- **Vegetation**

At the Regional Wind Plan level, sensitive vegetation types linked to valuable landscape types should ideally have been eliminated. However, at the site level, a detailed vegetation assessment should be carried out if the proposal is not in an agriculturally disturbed area (either crops or pasture land) to ensure that no rare species exist on the project site.

The vegetation assessment should include location and condition of:

- Extent of disturbed or alien vegetation
- Extent of any natural vegetation
- Indigenous and endemic species
- Rare and threatened species

- **Terrain Stability**

Terrain stability is an important design determinant that is a function of slope, underlying geology, soil type and rainfall and usually requires specialist inputs. The design process typically has the following stages:

i. Determination of rainfall data for the site (including extreme weather conditions)
ii. Determination of slopes by gradient classes
iii. Determination of natural watercourses
iv. Determination of rocky areas
v. Determination of soil type and permeability
vi. Determination of areas of potential erosion
vii. Determination of areas with high water table
viii. Terrain stability directly influences the design of tower and transmission pylon foundations and the design of service roads. (see Figure 3.2.2.4c)

Implications for Langberg Municipality

- The area generally has a high average temperature during summer months and very cold temperatures during winter. Therefore, the design of buildings needs to carefully consider insulation, orientation, materials and environmentally sensitive design linked to thermal characteristics and considerations.
- The Langeberg Municipality falls in a winter rainfall regime.
- Given the above, substantial efforts, should be made to implement rainwater harvesting not only in new development but also in existing buildings. This could help reduce water demand especially in the winter.
- The municipality has good potential in the western, central and north-eastern for the implementation of renewable energy projects with medium solar radiation and average wind speeds of 4 – 6m/s.
- The dominant winds are South East to West North West. The above wind direction should be taken into consideration in the design of layouts of settlements and buildings.
- The design and placement of wind and solar energy facilities should adhere to the amended zoning scheme regulations (Provincial Gazette 6894, P.N. 189/2011, 29 July 2011).

4.2.3 Climate change

The vision for Sustainable Energy Use in the Western Cape is for the province to have a "secure supply of quality, reliable, clean and safe energy, which delivers social, economic and environmental benefits to the Province's citizens, while also addressing the climate change challenges facing the region and the eradication of energy poverty" (White Paper for Sustainable Energy Use in the Western Cape, 2010).

The White Paper for Sustainable Energy Use in the Western Cape (2010) sets targets in respect of sustainable energy use for the province. It stipulates that 15% of electricity consumed in the Western Cape Province is to be sourced from renewable energy sources by 2014 – this has been measured against the 2006 Provincial consumption.

The policy framework recognises that in order to fulfil international commitments to sustainable development and climate change, the use of renewable energy as a source of electricity is to be promoted.

The Western Cape Climate Change Strategy (2008) identified a number of possible likely stress factors in the period 2030 – 2045 that could affect the province:

- An increase in the annual average temperature of at least 1 °C by 2050 (the Intergovernmental Panel on Climate Change (IPCC) Fourth Assessment Report released in February this year shows an expected increase of between 3 and 5 °C by 2100);
- Possible increase in the frequency and intensity of extreme events;
- An increase in conditions conducive to wildfires (higher temperatures and increased wind velocity);
- Reduced rainfall in the western parts of the Western Cape;
- Decreased water resources;
- Reduced soil moisture from an increase in temperature coupled with a decrease in average precipitation; and,
- Temperature impacts on crop activities – crop burn, drought, pests and microbes resulting in yield reductions, and loss of rural livelihoods.

The goals and objectives of this strategy, with specific reference to energy is to reduce the Provincial carbon footprint by means of air quality management; household fuel replacement; cleaner fuels for transport; energy efficiency and renewable energy – maximizing benefits through stimulating and subsidizing innovation in clean and renewable technologies.

Four vulnerable systems were identified:

- Natural systems – water, biodiversity, and coastal and marine systems and resources;
- Economic sectors – agriculture, tourism and fisheries;
- Economic resources and infrastructure – energy, transport, health and air quality; and,
- The built environment, livelihoods and disasters – social systems, extreme events (floods, fires).

As the rate of climate change accelerates it is expected that the Cape Winelands will experience an increase in temperatures and a reduction in rainfall. It is therefore important that the Municipality contributes to the efforts to reduce the emission of greenhouse gasses and thereby delay the impact of climate change.

New urban development needs to be planned with this in mind. The changes in the climate along with aspects such as the prevailing wind direction requires that new buildings, be they for offices, commercial or especially residential use, be designed with a view to ameliorate these impacts.

Appropriate thermal treatment of buildings need to be applied to ensure they maximise the use of natural energy and minimise the use of electricity. Appropriate treatment could for example include:

- Insulating outer walls, ceilings and windows to prevent heat/cool air loss;
- Constructing buildings with lighter coloured reflective roofs to reduce heat absorption in summer which will reduce reliance on air-conditioning;
- Insulating geysers with thermal blankets; and,
- Installing energy efficient lighting and appliances.

Implications for Langeberg Municipality

- Building orientations, architecture and materials used must be sensitive to aspects (i.e. north facing, south facing, etc.) in order to reduce unnecessary energy consumption.
- Implement rainwater harvesting throughout the municipality
- Educate residents on water saving measures and waste reduction through a municipal wide climate change programme.
- The landscapes that provide resilience to climate change need to be identified and protected, these are;
  - Kloofs, which provide important connectivity and provide both temperature and moisture refuges;
  - South facing slopes, see figure 3.2.4.1, which, similar to kloofs, provide refuge habitats;
  - Topographically diverse areas, which contain important altitude and climatic gradients which are important for climate change adaption as well as ensuring a range of micro-climates are protected; and,
  - Riverine corridors, which provide important connectivity in extensive arid environments, are also important.
- Given the expected impact of climate change on water resources the following could be implemented by the municipality:
  - artificial groundwater recharge and strict ground water management systems;
  - desalination of groundwater;
  - local water resource management and monitoring;
  - grey water recycling; and,
  - Tariff structures to reduce water consumption.
- There is a need to factor in waste water when planning for growth. For example, if a major industrial development is planned for a town, the infrastructure at the WWTWs should be considered.
- The proximity of landfill sites to water areas should be considered.

4.2.4.1 Topography and Landscape Character

Figure 3.2.4.1 shows the topography of the Langeberg Municipality.

The topography of the municipality is characterised by the Riviersonderend, Waboom and Langeberg Mountains which create great west-east spines with large valleys in between through the municipality. This mountain range has an average height of between 1000m to 1500m above mean sea level.

A. Landscape Character Types

These different landscape character types, based on elevation of the landscape, are identifiable, namely classic, romantic and cosmic. (source: Schultz, 1979)

Cosmic: A cosmic landscape comprises wide flat plains where any subdivisions tend to be geometric.

Classic: A classic landscape consists of clearly defined mountains and hills with near vertical plains.

Romantic: A romantic landscape is characterised by undulating rolling hills, often at the junction of classic and cosmic landscapes.

Subdivision alignments tend to be informed by landscape topography.

Two of these landscape types are noticeable in the municipality, namely classic and romantic.
The cliffs and the escarpments of Riviersonderend, Langeberg and Waboom Mountains give these areas a distinctive classic character.



Photo 3.2.4.1 View of the Langeberg mountain range towards Montagu

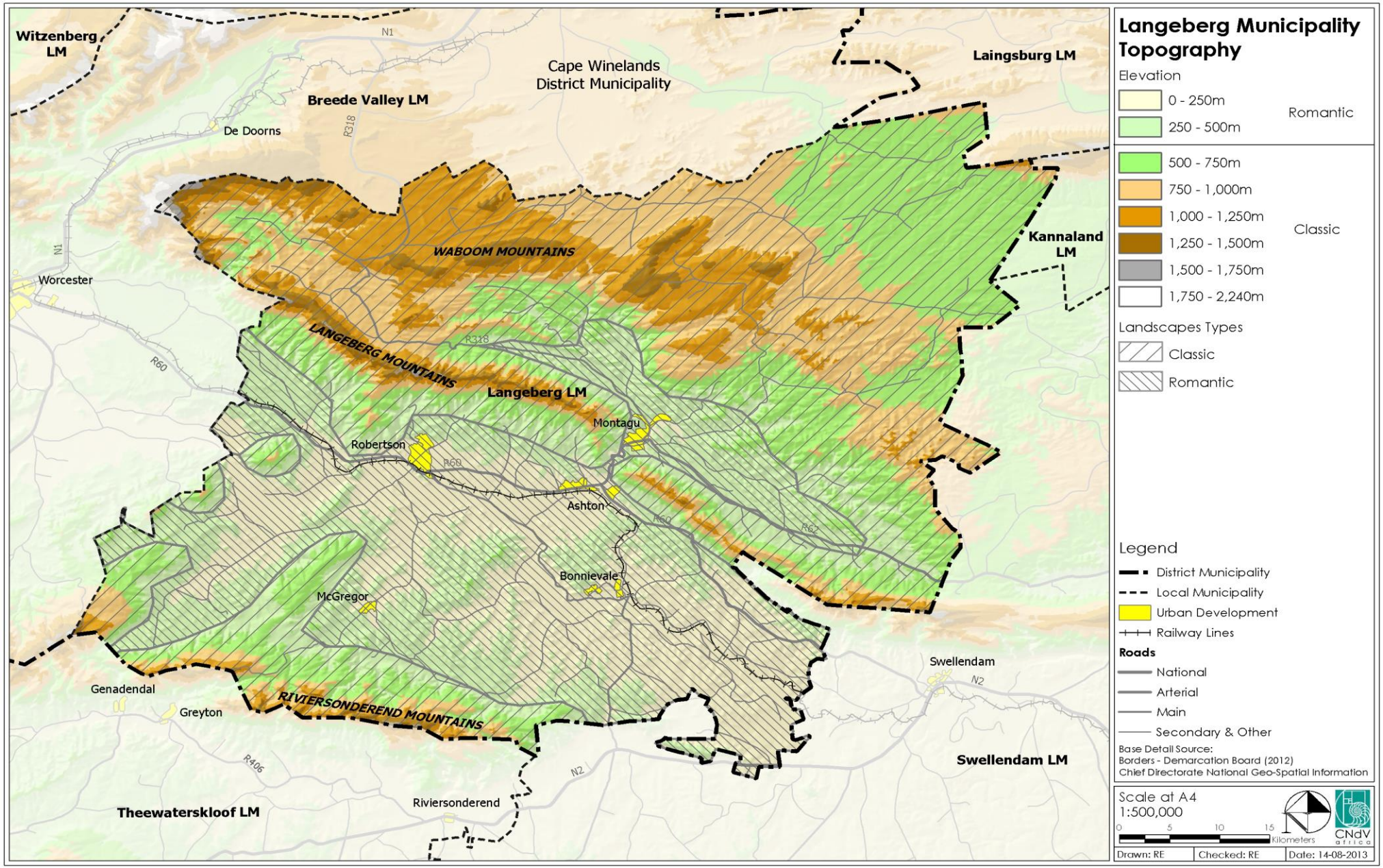


Figure 3.2.4.1 Topography

4.2.4.2 Slopes

Figure 3.2.4.2 shows that some parts of the municipality have slopes of more than 25% (1:4) largely along the Langerberg Mountains. Other areas with slopes greater than 1:4 are:

- North and south of Robertson;
- East of Bonnivale;
- North of Ashton; and,
- East of Montagu.

This would indicate the degree of constraint in extending urban development in these directions.

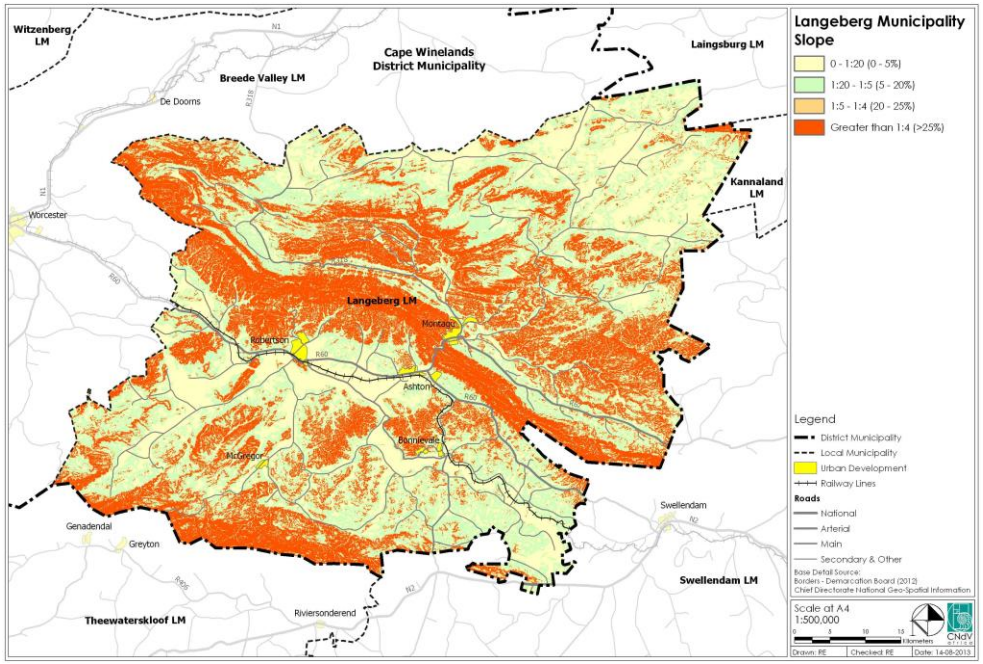


FIGURE 3.2.4.2 SLOPE

4.2.4.3 Aspect

Figure 3.2.4.3 shows the general aspects found within the municipality. There are major variations in the aspects across the municipality. A large number of north facing slopes are however found throughout the municipality.

Implications for Langeberg Municipality

- Settlement opportunities in the municipality should be diverted to the more level areas within the valleys, those areas with slopes of less than 1:4 as shown on Figure 3.2.4.2.
- Future urban development, particularly those for conventional housing (subsidy/lower income housing), should preferably be located on north facing slopes. North facing slopes provide more exposure to sunlight as appose to south facing slopes, see Figure 3.2.4.3.
- It is also important from a visual impact, founding condition and building costs perspectives, that no new developments be permitted on steep slopes (>1:4) and on the ridges of mountains.
- Care should be taken to also reduce the potential negative impact of urban development along the scenic corridors. It will be important to determine the non-negotiable scenic routes or corridors.
- Ensure that changes in land use maintain the integrity, authenticity and accessibility of significant cultural landscapes (WCPSDF, 2009).
- Integrate development within the urban area to combat urban sprawl and reduce negative visual impact on the cultural landscape (SRK Consulting, 2011).

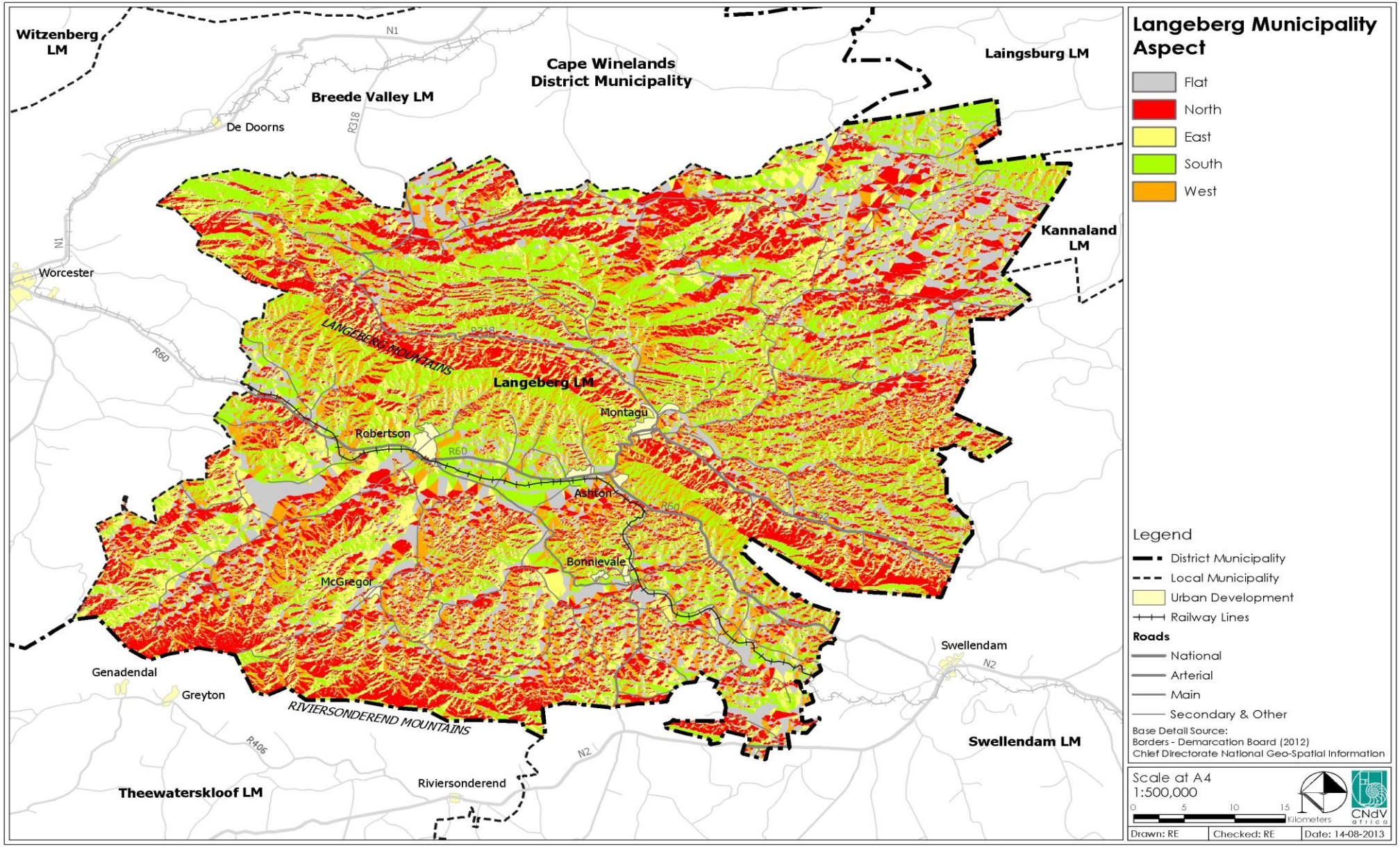


FIGURE 3.2.4.3 ASPECT

CNdV africa

4.2.5 Water Resources (Hydrology)

4.2.5.1 River networks

Figure 3.2.5.1 shows the distribution of the rivers and tributaries through the study area.

The major river through the area is the Breë River that flows in an east west direction. Other perennial rivers are the Koo River, Kinga River, Groot River, and the Korings River.

The main inland water bodies are the Keerom Dam in the north-west, the Pietersfontein Dam in the north and the Potjieskloof Dam in the east.

There are two catchment areas in the municipality: the Gourits Catchment Area (north) and the Breede Catchment Area (south).

There is two sub-catchments of the Breede in the north comprising the Koo River flowing north-west and the Keisie River flowing south-east.

4.2.5.2 Water quality status of the rivers

SANBI (SANBI, 2007) defines rivers based on whether their natural conditions have been modified and their ability to contribute to the river ecosystem.

Rivers that are classified Unmodified, Natural or Largely Natural with Few Modifications are considered intact and able to contribute towards river ecosystems. Previously these rivers would have been classified as Least Threatened. Modified Rivers would have been classified as Vulnerable and Largely Modified would have been Endangered.

Rivers that are classified as Seriously Modified or Critically/ Extremely Modified would have been previously classified as Critically Endangered.

Figure 3.2.5.2 shows the SANBI river conservation status of the rivers in the Langeberg Local Municipality. In terms of SANBI: National Freshwater Ecosystem Priority Areas (2007) the Breë River is classed as Moderately Modified. Seriously Modified tributaries are the Vink, Keisie and Touws Rivers.

Implications for Langeberg Municipality

- The SDF in the municipality needs to assist with the protection of the river systems and its immediately surrounding environment.
- The majority of the rivers in the municipality are in an acceptable state.
- Appropriate policies should be formulated to achieve the above goal which specifically addresses urban and agricultural development to ensure appropriate protection of rivers in the municipality.
- Proper management is required of the catchments and particular stream banks throughout the municipality.

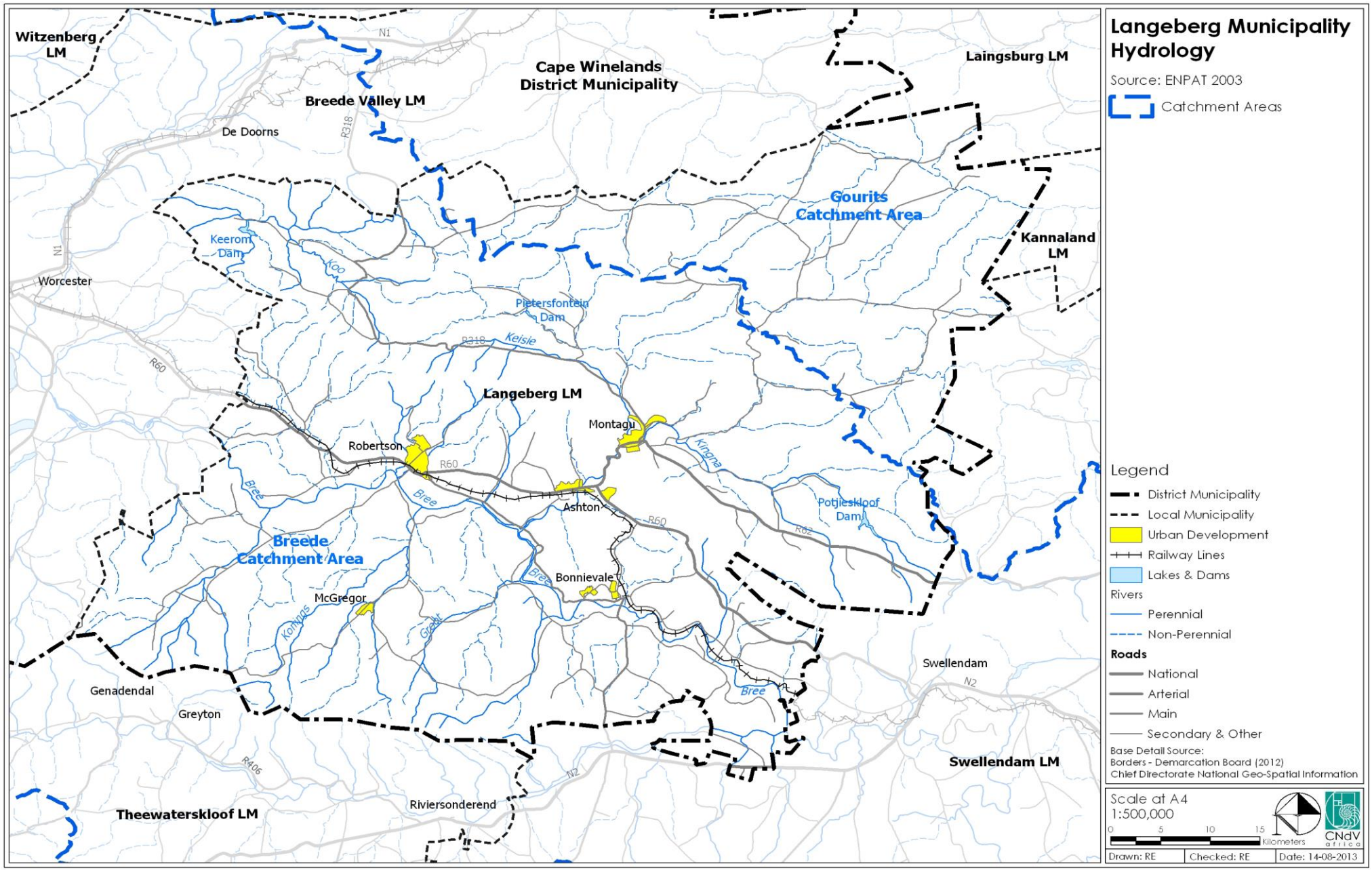


FIGURE 3.2.5.1 HYDROLOGY: RIVER SYSTEMS AND MAJOR DAMS

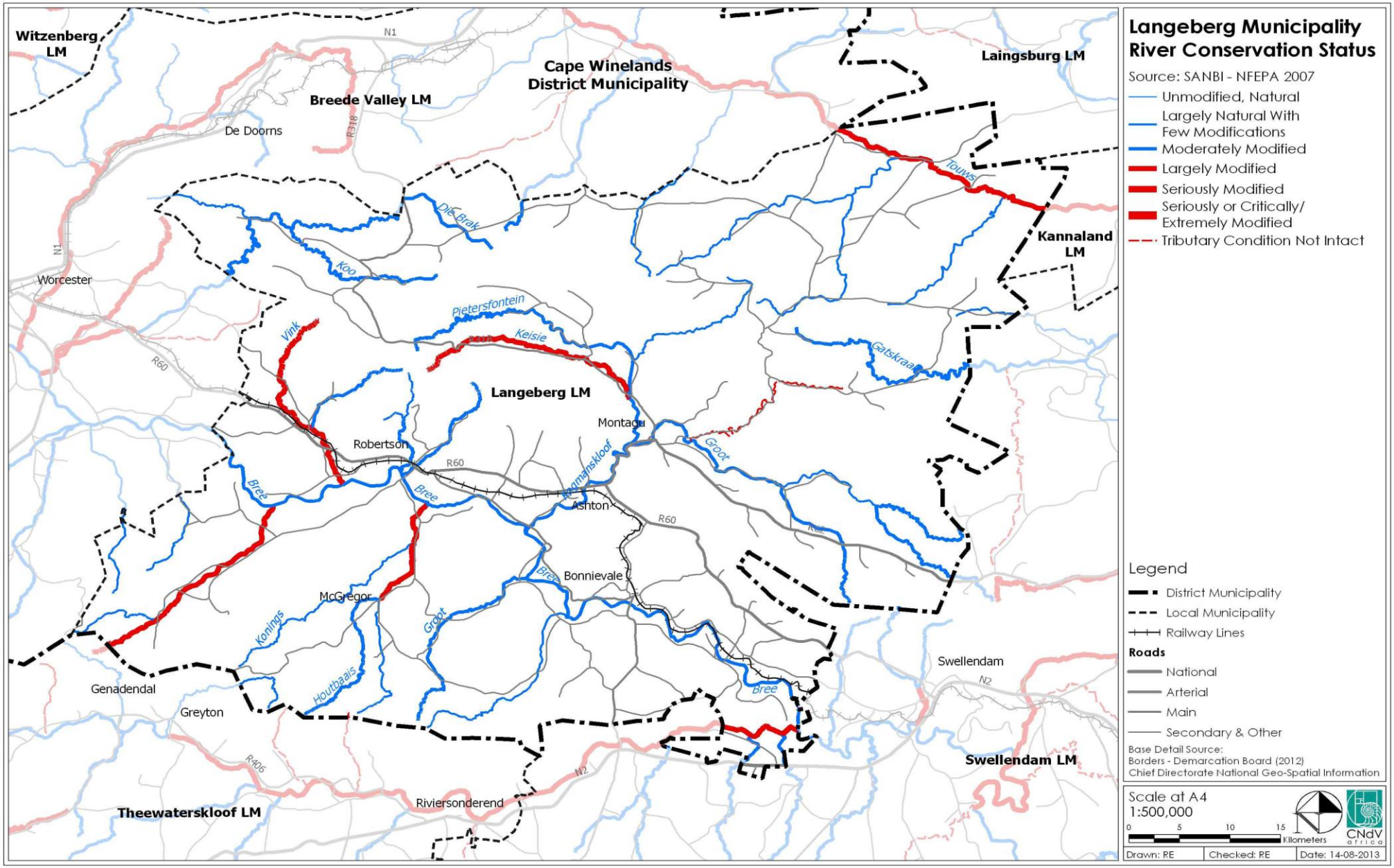


Figure 3.2.5.2 River Conservation Status

4.2.6 Biodiversity

The Biodiversity Sector Plan prepared for Witzenberg, Breede Valley and Langeberg Municipalities (2010) by Cape Nature and SANParks highlight those areas which are critical in conserving biodiversity.

As per this document biodiversity is defined as: 'Biodiversity encompasses the diversity of all living things (such as plants, animals, insects and micro-organisms), their habitats, and the processes and interactions by which they are sustained and allow them to persist over time.'

The report highlights the importance of protecting biodiversity as it provides humans with water, food, wood fuel, medicines, clean air, grazing for live stocks and safeguards us from flooding.

Biodiversity conservation is also important for combatting climate change. In this regard, Critical Biodiversity Areas (CBAs) and Ecological Support Areas (ESAs) have been developed to protect valuable areas.

Figure 3.2.6 indicates the location of Langeberg Municipality in relation to the Succulent Karoo biodiversity hotspot and the Cape Floristic Region (CFR). The Langerberg Municipality falls within both these areas.

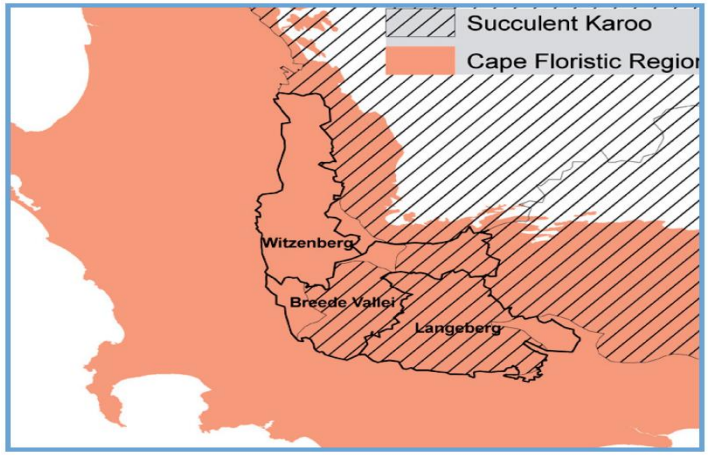


Figure 3.2.6 Biodiversity hotspots of the Witzenberg, Breede Valley and Langeberg Municipalities (source: Cape Nature 2010)

The Succulent Karoo biome exhibits the highest plant diversity for a semi-arid ecosystem in the world.

The Cape Floristic Region (CFR) is one of nine priority areas for biodiversity conservation in Southern Africa. The Langeberg Municipality falls wholly within this area.

The CFR contain a variety of 9000 vegetation types of which 6000 are found nowhere else in the world. The CFR also contains a high degree of animal diversity, lizards, amphibian and insect species.

3.2.6.1 Biomes

Figure 3.2.6.1 shows the different biomes that are present in the municipality:

- Azonal Vegetation (3.11%)
- Fynbos Biome (74.03%)
- Succulent Karoo Biome (22.86%)

Azonal vegetation is located south of Robertson, between Robertson and Ashton and around Bonnievale. McGregor, Robertson and Montagu are characterised by the surrounding Succulent Karoo biome. A large section of Succulent Karoo Biome can also be found in the north east of the municipality.

The majority of the municipality consist of Fynbos Biome.

3.2.6.2 Vegetation Types

Figure 3.2.6.2 shows the dominant vegetation types in the municipality:

- Shale Renosterveld (37.30%)
- Sandstone Fynbos (26.66%)
- Rainshadow Valley Karoo Bioregion (24.02%)
- Alluvium Renosterveld (5.13%)
- Alluvial Vegetation (2.34%)
- Quartzite Fynbos (1.66%)

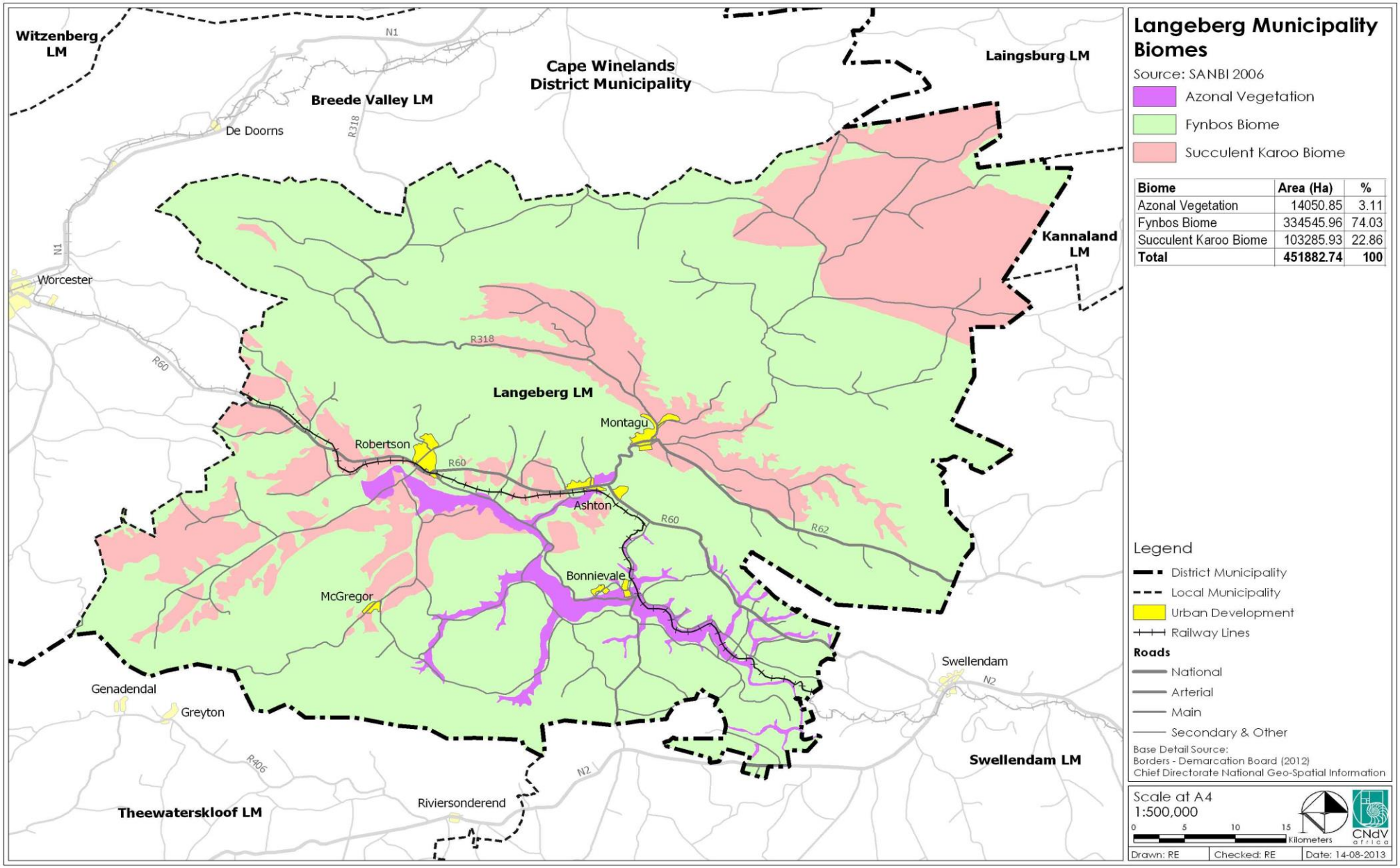
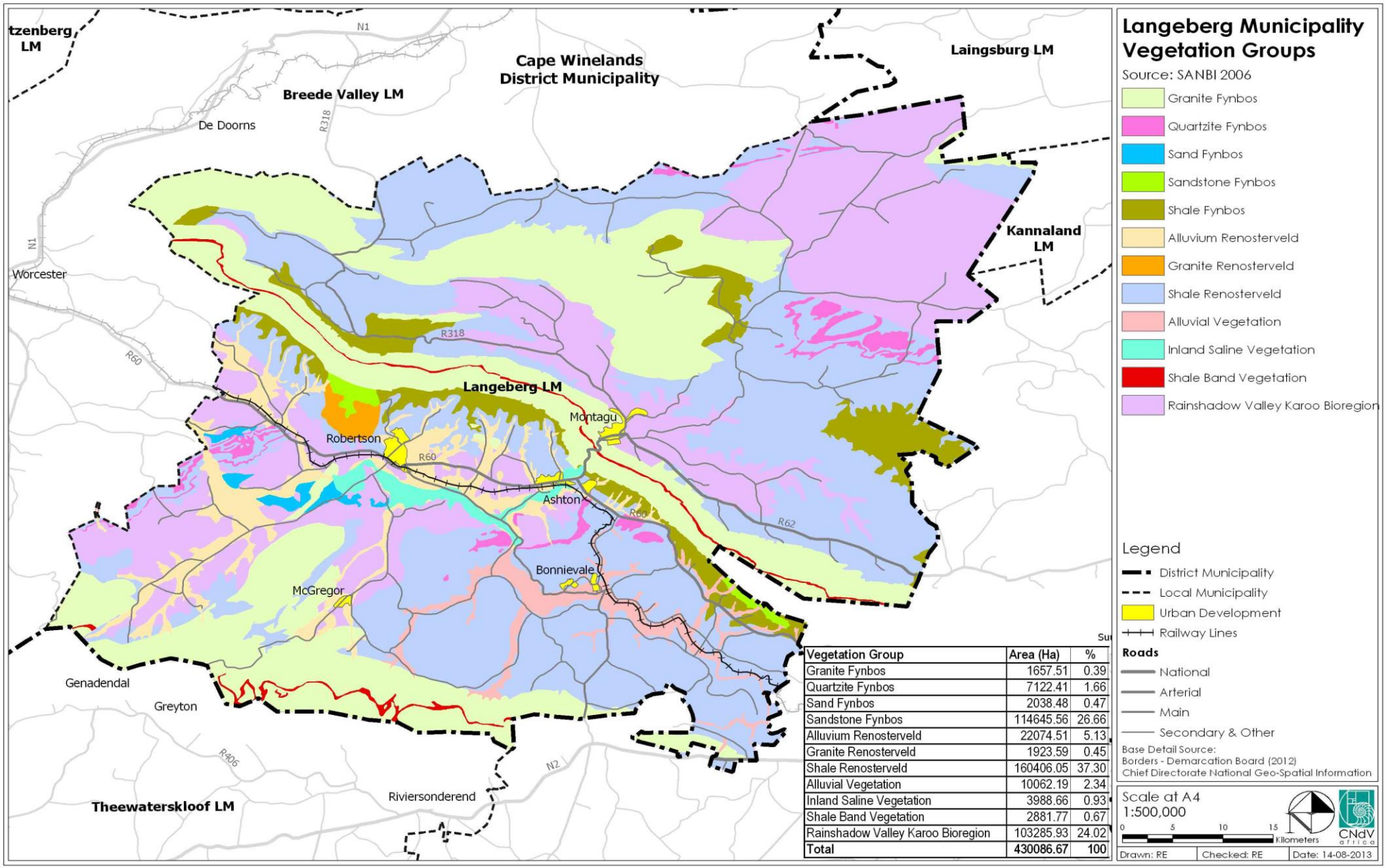


Figure 3.2.6.1 Vegetation: Biomes



Vegetation Group	Area (Ha)	%
Granite Fynbos	1657.51	0.39
Quartzite Fynbos	7122.41	1.66
Sand Fynbos	2038.48	0.47
Sandstone Fynbos	114645.56	26.66
Alluvium Renosterveld	22074.51	5.13
Granite Renosterveld	1923.59	0.45
Shale Renosterveld	160406.05	37.30
Alluvial Vegetation	10062.19	2.34
Inland Saline Vegetation	3988.66	0.93
Shale Band Vegetation	2881.77	0.67
Rainshadow Valley Karoo Bioregion	103285.93	24.02
Total	430086.67	100

FIGURE 3.2.6.2 VEGETATION GROUP

4.2.6.3 Vegetation status

Figure 3.2.6.3 presents the broad status of vegetation in the Municipality.

The Alluvial Vegetation and parts of the Shale Renosterveld in the south east have been classified as Critically Endangered. The surrounding Shale Renosterveld in this area is calssified as Vulnerable.

Vegetation types classified as Endangered include the Inland Saline Vegetation types south of Robertson and the Rainshadow Valley Karoo Bioregion and Alluvium Renosterveld in the south west.

To the north of Robertson and Ashton the Shale Renosterveld and Shale Fynbos have been identified as Vulnerable.

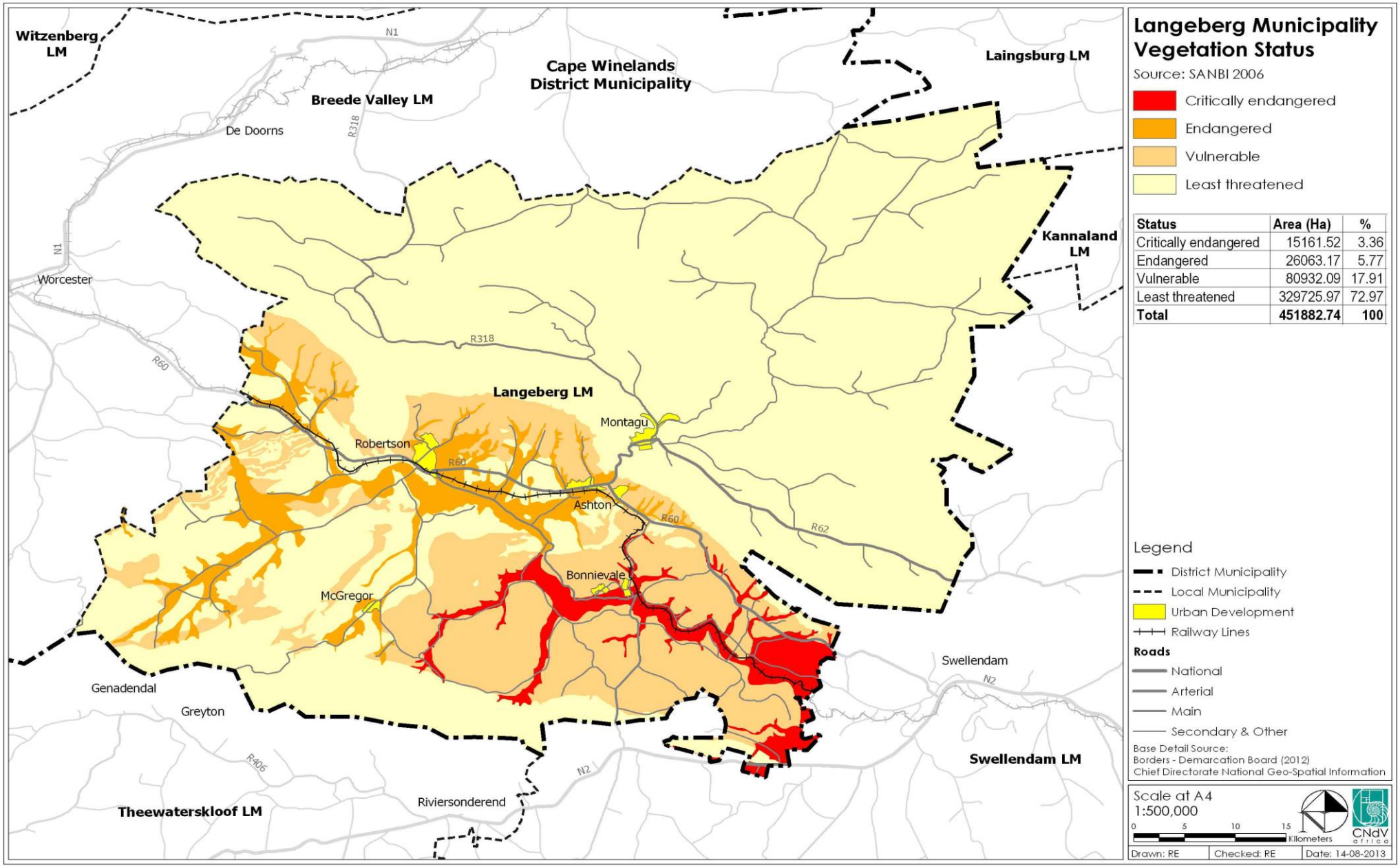


FIGURE 3.2.6.3 VEGETATION STATUS

4.2.6.4 Critical Biodiversity Areas

Figure 3.2.6.4 shows the Critical Biodiversity Areas (CBAs) in the Langeberg Municipality (DEA&DP, 2010).

The Critical Biodiversity Areas Map for the Langeberg Municipality shows approximately 26% has been identified as a CBA terrestrial and CBA aquatic while a little over 3% is already formally protected. ESA amount to approximately 16%, Other Natural Areas 40% and No Natural Remaining Areas and Urban Areas, 15%.

Implications for Langeberg Municipality

- In general, urban development is not compatible with conserving Fynbos or any other fire-prone vegetation type. To minimise the impacts of urban development in Fynbos, houses should be clustered within a fire-free zone and protected with an appropriate fire belt. Firebreaks must be clear within the development footprint, not in adjacent veld.
- Development in close proximity or within endangered vegetation types must be avoided and discouraged, see Figure 3.2.6.3.
- Strategies and management guidelines are to be developed as a priority to protect Critical Biodiversity Areas, see Figure 3.2.6.3, which receive no formal protection.
- For all types of development, footprints should be minimised. The focus should be on selecting alternatives that maximise the retention of indigenous habitats, species and ecological processes.
- Search and rescue is important for all development, especially when this may result in the irreversible loss of rare or threatened plant populations.
- If development is proposed within natural to near natural habitats, biodiversity offsets should be investigated where equal-sized or larger areas of the same vegetation type are secured for conservation by funding from the developers.
- Appropriate management of Critical biodiversity Areas in the municipality should be encouraged as a high priority.
- Agricultural activities should be managed to not negatively impact on Critical biodiversity Areas.
- Endangered and critically vegetation types should be carefully considered in spatial planning, land use decision making and environmental management.
- Critically Endangered and Endangered vegetation is generally found in the valleys of the Breede River and its tributaries. This is of concern for long term maintenance of water quality and quantity and measures to protect this riparian vegetation are required.

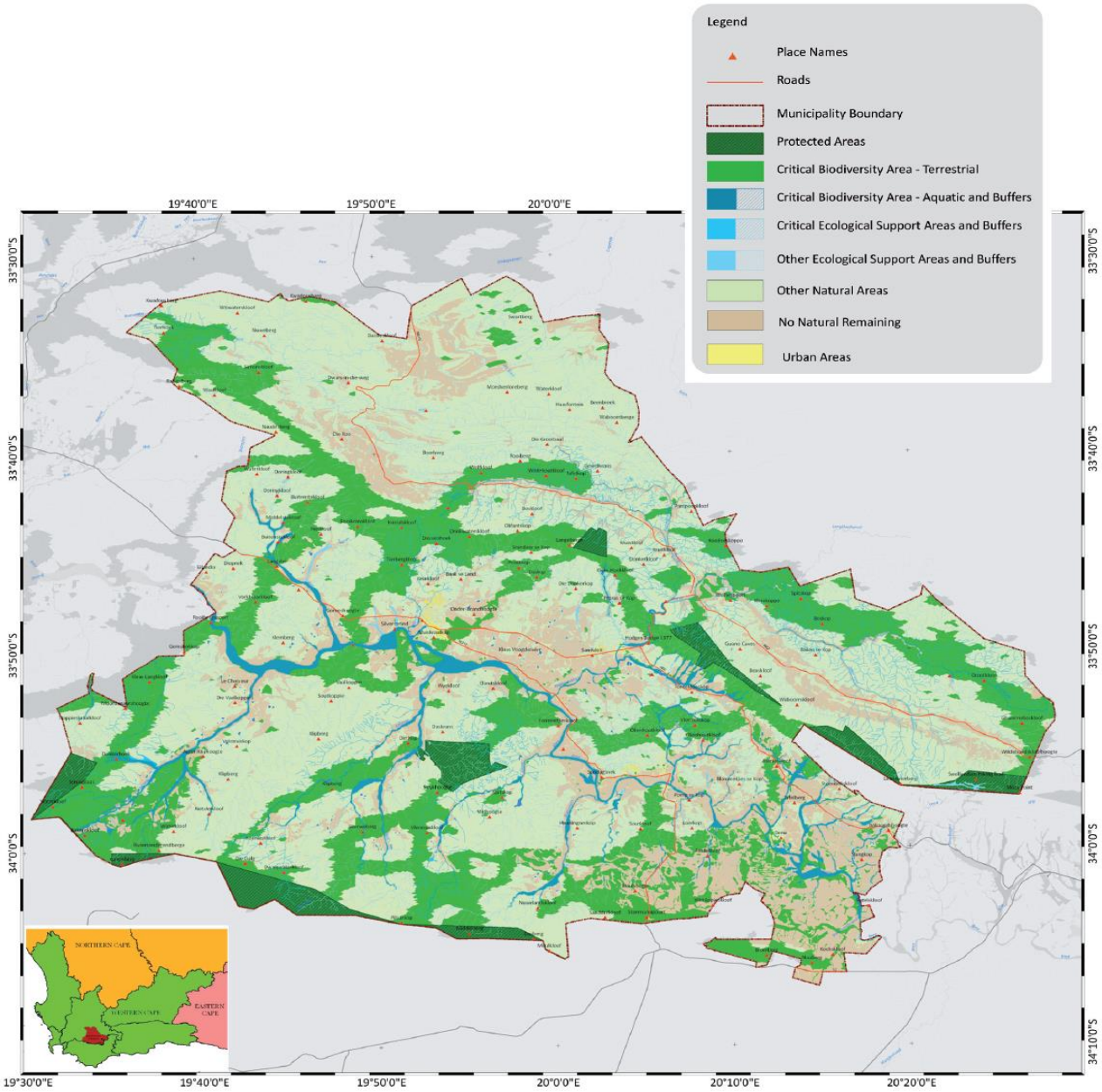


FIGURE 3.2.6.4 CRITICAL BIODIVERSITY AREAS (SOURCE: DEA&DP, 2010)

4.2.7 Biodiversity Conservation

4.2.7.1 Conservation

Figure 3.2.7.1 shows that 27.47% of the municipality is protected. These areas include:

Provincial:

- Anysberg Nature Reserve
- Vrolijkheid

Local:

- Dassieshoek Nature Reserve
- Montagu Mountain Nature Reserve

Forest Act Protected Area:

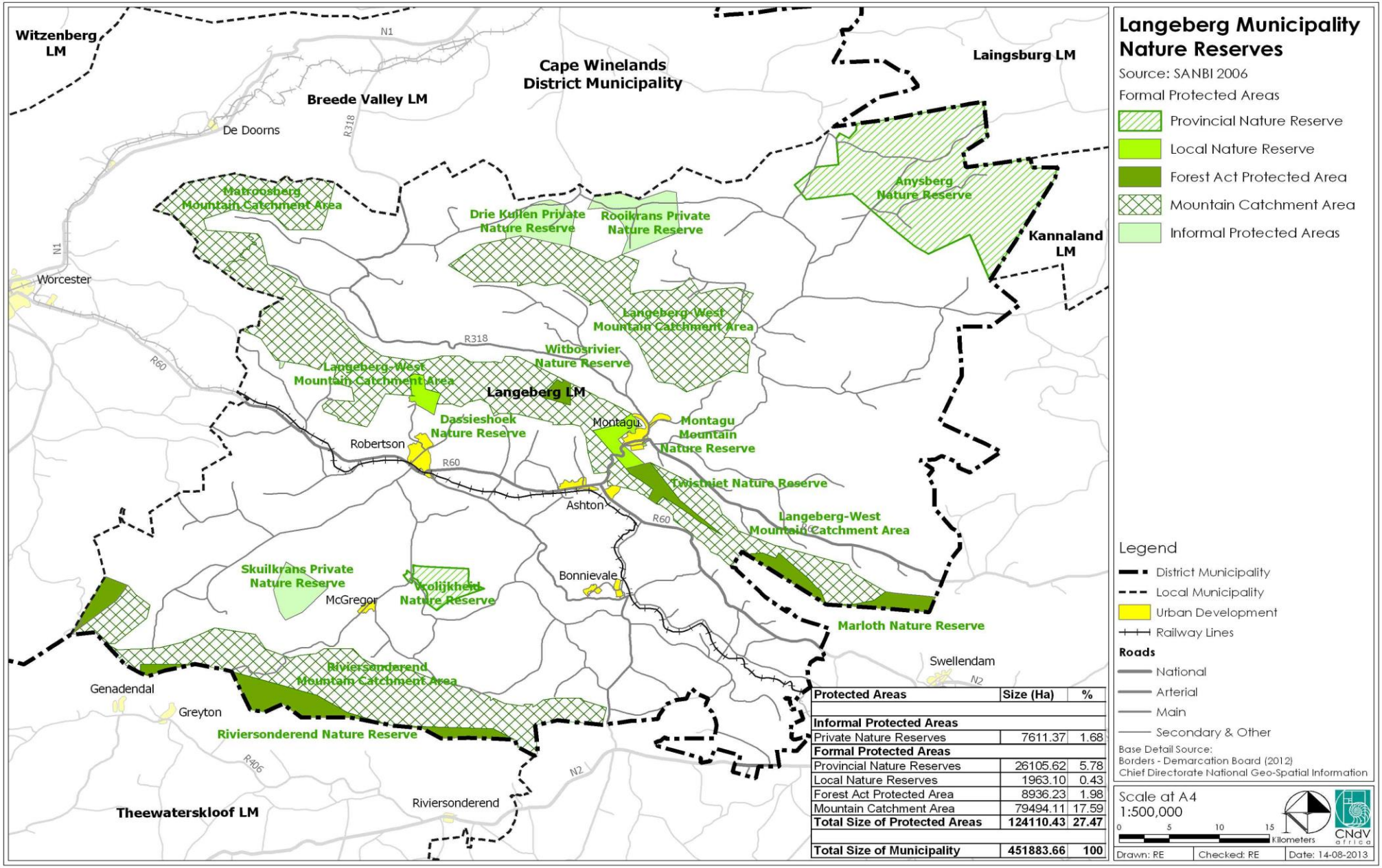
- Twistniet Nature Reserve
- Marloth Nature Reserve
- Witbosrivier Nature Reserve
- Riviersonderend Nature Reserve

Mountain Catchment Area:

- Matroosberg
- Langeberg-West
- Riviersonderend

Implications for Langeberg Municipality

- The SDF will need to include specific guidance on the management of these resources to ensure their longevity.
- Policies should be devised to ensure that the status of the areas currently identified as Endangered are improved, see Figure 3.2.6.3.
- No urban development should be permitted in the areas identified as CBAs or the Protected Areas, see 3.2.6.4.



Protected Areas	Size (Ha)	%
Informal Protected Areas		
Private Nature Reserves	7611.37	1.68
Formal Protected Areas		
Provincial Nature Reserves	26105.62	5.78
Local Nature Reserves	1963.10	0.43
Forest Act Protected Area	8936.23	1.98
Mountain Catchment Area	79494.11	17.59
Total Size of Protected Areas	**124110.43**	**27.47**
Total Size of Municipality	**451883.66**	**100**

FIGURE 3.2.7.1 RESERVES AND PROTECTED AREAS

4.2.8 Agriculture

This section of the report focuses on the role of the agricultural sector in the economy of Langeberg Local municipality, which forms part of the Cape Winelands District municipality, with reference to the broader Western Cape. The intention is to provide an overview of the trends in agriculture within the Langeberg municipal area and to establish the economic value of agriculture to the municipality, particularly with regard to the pressure of an urban edge.

4.2.8.1 Land Capability

Figure 3.2.8.1 shows the land capability based on the soil classification only.

This shows that soil suitable for arable agriculture are mostly located east of Robertson and east and west of Bonnievale. The majority (95.56%) of the municipality is suitable for grazing.

4.2.8.2 Agricultural Land Use Pattern

Figure 3.2.8.2 shows the different types of agricultural/farming practices in the municipality. The agricultural land use map shows that 17.36% of the land has been cultivated. These most intensely cultivated areas are located between Robertson and Ashton and also around and to the east of Bonnievale.

Table 3.2.8.2a shows the composition of permanent crops in the municipality. The largest of these crops are wine grapes, dry and table grapes. To a much lesser extent apples, apricots, pears, plums, peaches, olives and citrus are produced.

Item	%	Hectares
Apple	0.52%	138
Apricot	5.91%	1 558
Wine grapes	57.67%	15 210
Dry & Table Grapes	19.92%	5 254
Pear	1.66%	438
Plum	2.87%	758
Peaches	9.07%	2 393
Olives	0.69%	183
Citrus	1.68%	442
TOTAL	100.0%	26 374

Table 3.2.8.2a
Enterprise composition – Permanent crops (OABS, 2013)

Table 3.2.8.2b show the cash crops produced in the municipality. Tomato producing used to be on a much larger scale but whittled down to a few hectares due to increased labour costs. The processing of Sundried Tomatoes are still an ongoing activity. Other small scale cash crops produced, mostly for personal or local market purposes, in this area are the pumpkin variants, baby marrows and melons. 20 Hectares of Gooseberries have been planted recently.

Thirty-two (32) large vegetable gardens have been established on farms to provide nutritional food for families and to generate additional income by selling excess produce. Assistance to these farms is by way of seed, compost, insecticides, etc.

Item	%	Hectares
IRRIGATED		
Vegetables *	100.00%	1 000
TOTAL	100.00%	1 000

Table 3.2.8.2b Enterprise composition – Cash crops (OABS, 2013)

Montagu's Gift farm is a supplier of fruit and vegetables to some of the major supermarket groups - Baby marrows, butternuts, cabbage, carrots, cauliflower, chili peppers, grapes (wine grapes), lettuce, peaches, peppers, spinach and watermelon.



Photo 3.2.8.2 Cultivated land, Montagu

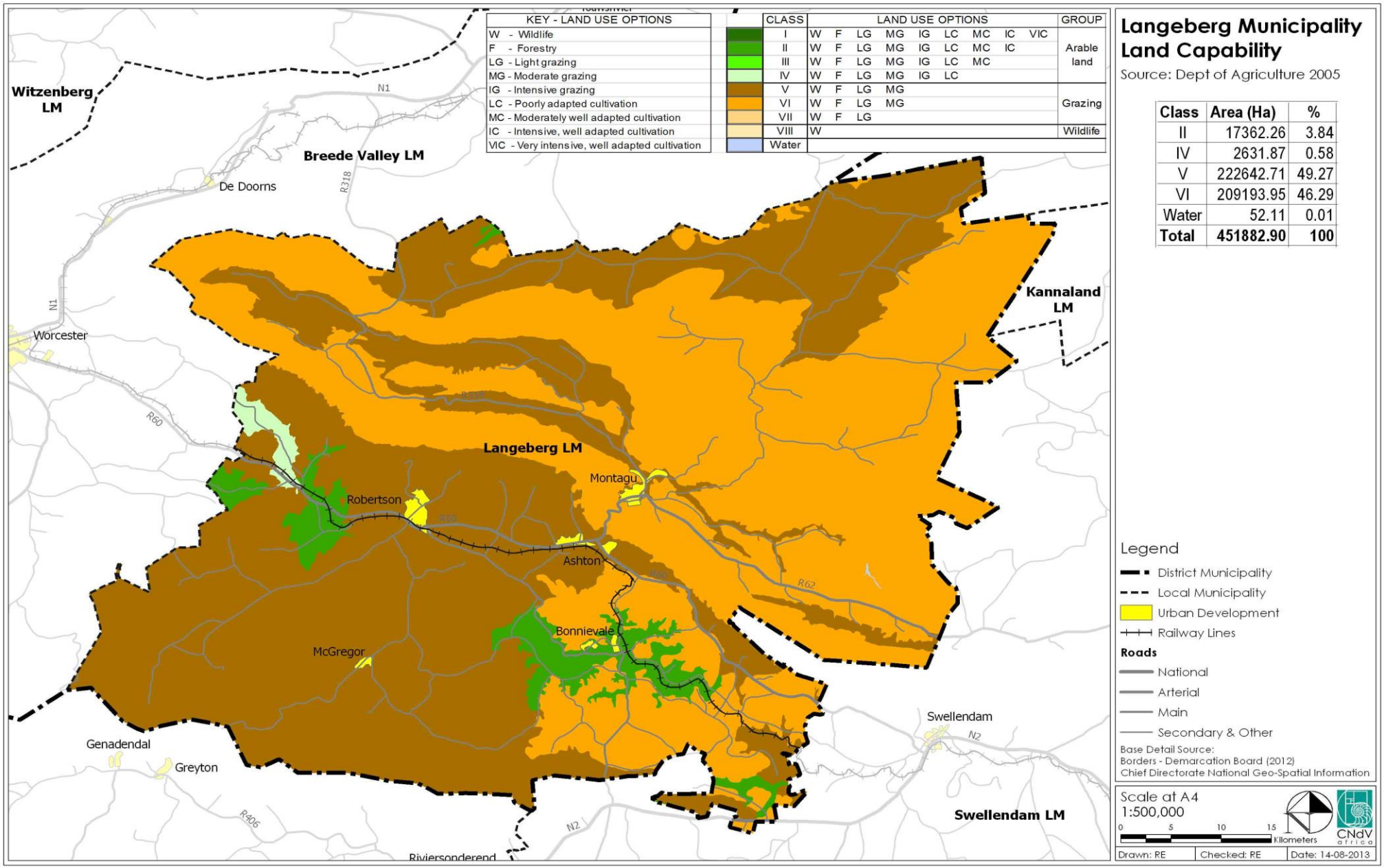


FIGURE 3.2.8.1 LAND CAPABILITY

Wheat, barley, oats, triticale, lupines, and ray are produced merely for animal feed.

Livestock	%	Quantity
Cattle (beef)	1.45%	1 161
Dairy	2.96%	2 371
Sheep	8.64%	6 920
Goats	0.94%	753
Pigs	0.87%	695
Horse	0.89%	715
Ostriches	5.99%	4 801
Poultry	78.26%	62 694
TOTAL	100.00%	80 110

Table 3.2.8.2c Enterprise composition – Livestock production (OABS, 2013)

The number of dairy cattle has been reduced drastically in this area the last few years resulting in milk being transported from the Overberg District to supply in the processing needs of the dairies in Bonnievale.

Milk is being transported from the Overberg region to milk processing companies (Parmalat and Mooi Valley) due to supply and demand – there is a shortage of local supply. Raw milk is "imported" from neighbouring districts to fulfil the demand of processing companies, which is a derivative of consumer demand. The extent of dairy farming in the Langeberg district decreased over the past 20 years, mainly due to the producers' inability to compete with subsidized imported dairy products.

Table 3.2.8.2d shows the total agricultural production income derived from each enterprise. The table indicates that wine grapes (46%) and peaches (22%) are the highest earning enterprises.

Enterprise	%	PI [R]
Apple	0%	2 484 000
Apricot	3%	56 088 000
Wine grapes	46%	760 500 000
Dry & Table Grapes	13%	210 160 000
Pear	4%	60 225 000
Plum	3%	47 754 000
Peaches	22%	358 950 000
Olives	1%	8 784 000
Citrus	2%	26 520 000
Vegetables *	4%	60 000 000
Cattle (beef)	0%	3 657 150
Dairy	2%	30 823 000
Sheep	0%	5 536 000
Goats	0%	677 700
Pigs	0%	6 950 000
Horse	0%	286 000
Ostriches	0%	7 201 500
Poultry	0%	1 567 350
TOTAL	100%	1 648 163 700

Table 3.2.8.2d Enterprise contribution to Langeberg district local agricultural production income (OABS, 2013)

3.2.8.1 Agricultural Land Values

Table 3.2.8.3 reflects the market value of different components of agricultural land in the Langeberg municipality;

	KOO		Montagu		Ashton		Robertson		Bonnievale	
ITEM	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum
Irrigation land & water	R 36 000	R 70 000	R 63 000	R 13 000	R 60 000	R 130 000	R 60 000	R 130 000	R 60 000	R 120 000
Dryland	R 6 000	R 9 000	R 6 000	R 11 000	R 11 000	R 15 000	R 11 000	R 17 000	R 13 000	R 17 000
Veld/Grazing	R 1 800	R 3 700	R 1 800	R 3 700	R 1 000	R 3 700	R 1 000	R 3 700	R 1 000	R 3 700
Decidiuos Fruit	R 120 000	R 144 000	R 130 000	R 190 000	R 165 000	R 220 000	R 160 000	R 200 000	R 160 000	R 200 000
Grapes	R 0	R 0	R 130 000	R 180 000	R 130 000	R 190 000	R 125 000	R 190 000	R 130 000	R 150 000

Table 3.2.8.3 Market value of farmland in full production per hectare (OABS, 2013)

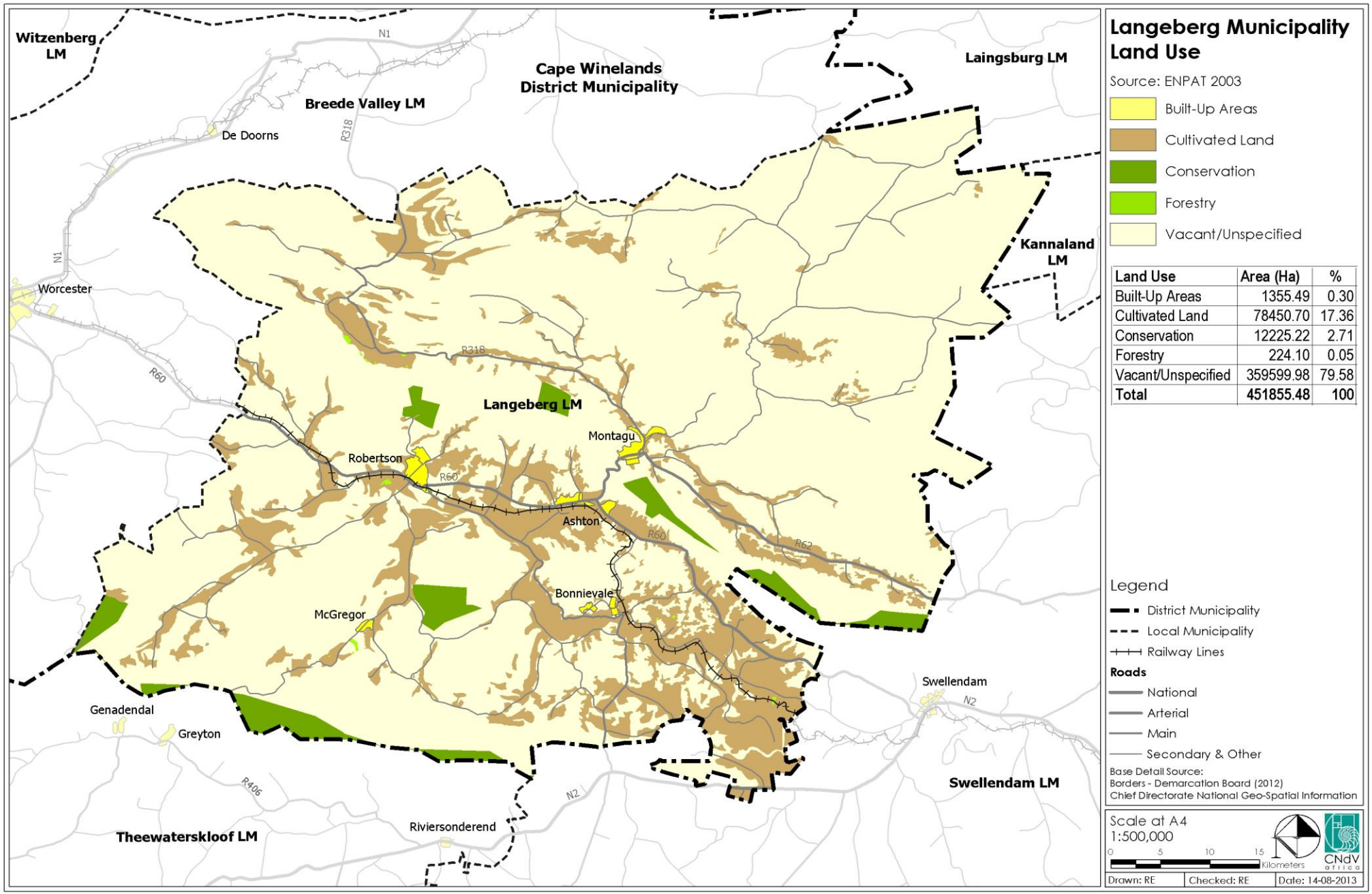


FIGURE 3.2.8.2 LAND USE

3.2.8.2 *Agriculture's Contribution to GVA*

Table 3.2.8.4 indicates the Agricultural sector's contributing to the GVA of the Langeberg Municipality. Between 2001 and 2011 the GVA contribution of the Agricultural sector grew by 0.41% (0.04% annually). In 2011 the sector contributed 17.83% to the total GVA of the municipality.

Economic sector	Gross Value Added				Growth for	Annual	Direction
(R' million)	2001	% of total	2011	% of total	Period	growth	of growth
Agriculture, hunting, forestry and fishing	596	29.60%	598	17.83%	0.41%	0.04%	
Mining and Quarrying	4	0.18%	9	0.27%	149.41%	8.66%	
Manufacturing	677	33.64%	1 149	34.25%	69.69%	4.92%	
Electricity, gas and water supply	17	0.85%	14	0.41%	-18.38%	-1.83%	
Construction	34	1.71%	100	3.00%	191.28%	10.21%	
Wholesale and retail	217	10.77%	413	12.30%	90.35%	6.03%	
Transport, storage and communication	70	3.47%	308	9.18%	341.29%	14.45%	
Finance, insurance, real estate and business	171	8.52%	389	11.61%	127.11%	7.74%	
Community, social and personal services	68	3.36%	109	3.24%	60.75%	4.41%	
Government Services	159	7.91%	265	7.91%	66.73%	4.76%	
Total	2 013	100.00%	3 354	100.00%			

Table 3.2.8.4 Sector contribution to GVA in 2001 and 2011 (source: MPBS, 2013)

3.2.8.3 *Types of Agricultural Businesses*

The following is a list of the most significant agri-businesses operating in the Langeberg Municipality:

- Anita Swart Consultancy (Food Safety Systems, HACCP / BRC / GLOBAL / EUROGAP)
- Bayes Equipment
- Bellair Natural Products (Halaal and Eurepgap Certified)
- Canning Fruit Producers' Association
- Capespan
- Everseason export agents
- Forest Timber Crating Company
- Kaap Agri
- Karoo Brew (Karoo Ale, Honey Ale, Bavarian styled "donkel" dark roasted ale)
- Kynoch
- La Montanara Cheesery
- La Priere Fruit Packers (decidious fruit farm where fruit is packed for export. The farm has both been Glopbalgap and BRC accredited by SABS auditors)
- Langeberg & Ashton Foods (PTY) Ltd
- Mirihof Olives And Olive Products (farm has 800 olive trees)
- Montagu Dried Fruit & Nuts, (is of the largest exporters of dried fruit in South Africa)
- Montagu Foods (an ultra-modern HACCP-accredited processing facility)
- Montagu Wine And Spirits Co
- Nexus
- Parmalat Cheese Factory (Bonnievale)
- Rosendal Spa (specialize in using products made from local wine grapes)
- Terason
- The Jam Factory (Kerkstraat 22 Jam, Roscherr's - Choice Grade - HACCP factory)
- The Wine Boutique
- Venchem Ltd.

3.2.8.4 *Enterprise Contribution to Agricultural Production*

Table 3.2.8.5 reflects the contributions of enterprises towards agricultural production income. The total agricultural production income for the Langeberg local municipality district was calculated on R1 648-million for the year 2012.

Long Term Crops	%	Hectares	Yield/ha	Unit	Price/Unit [R]	PI/ha [R]	GM %	GM/ha [R]	PI District [R]	GM District [R]
Apple	0.52%	138	15	tonne	1 200	18 000	30%	5 400	2 484 000	745 200
Apricot	5.91%	1 558	20	tonne	1 800	36 000	30%	10 800	56 088 000	16 826 400
Wine grapes	57.67%	15 210	20	tonne	2 500	50 000	30%	15 000	760 500 000	228 150 000
Dry & Table Grapes	19.92%	5 254	20	tonne	2 000	40 000	30%	12 000	210 160 000	63 048 000
Pear	1.66%	438	25	tonne	5 500	137 500	30%	41 250	60 225 000	18 067 500
Plum	2.87%	758	35	tonne	1 800	63 000	30%	18 900	47 754 000	14 326 200
Peaches	9.07%	2 393	25	tonne	6 000	150 000	30%	45 000	358 950 000	107 685 000
Olives	0.69%	183	8.0	tonne	6 000	48 000	30%	14 400	8 784 000	2 635 200
Citrus	1.68%	442	30.0	tonne	2 000	60 000	30%	18 000	26 520 000	7 956 000
TOTAL	100.00%	26 374							1 531 465 000	459 439 500
Cash Crops	%	Hectares	Yield/ha	Unit	Price/Unit [R]	PI/ha [R]	GM %	GM/ha [R]	PI District [R]	GM District [R]
IRRIGATED										
Vegetables *	100.00%	1 000	20	tonne	3 000	60 000	30%	18 000	60 000 000	18 000 000
TOTAL	100.00%	1 000							60 000 000	18 000 000
Livestock	%	Quantity	Yield/Unit	Unit	Price/Unit [R]	PI/unit [R]	GM %	GM/Unit [R]	PI District [R]	GM District [R]
Cattle (beef)	1.45%	1 161	70%	head	4 500	3 150	60%	1 890	3 657 150	2 194 290
Dairy	2.96%	2 371	200%	head	6 500	13 000	20%	2 600	30 823 000	6 164 600
Sheep	8.64%	6 920	80%	head	1 000	800	60%	480	5 536 000	3 321 600
Goats	0.94%	753	100%	head	900	900	60%	540	677 700	406 620
Pigs	0.87%	695	1000%	head	1 000	10 000	10%	1 000	6 950 000	695 000
Horse	0.89%	715	20%	head	2 000	400	30%	120	286 000	85 800
Ostriches	5.99%	4 801	100%	head	1 500	1 500	10%	150	7 201 500	720 150
Poultry	78.26%	62 694	100%	head	25	25	10%	3	1 567 350	156 735
TOTAL	100.00%	80 110							56 698 700	13 744 795
Grand total									1 648 163 700	491 184 295

Table 3.2.8.5a Agricultural production income generated and gross margin per enterprise (source: OABS, 2013)

Table 3.2.8.5b shows an average contribution obtainable from a typical farm.

	Total district	Average farm
Number of farms (commercial)	410	1
Total agricultural (ha)	323 579	789
Total arable (ha)	27 374	67
Jobs	10 760	26
GDP contribution	R 1 648 163 700	R 4 019 911
Export	R 193 174 740	R 471 158

Table 3.2.8.5b Average Farm Contribution (source: OABS, 2013)

4.2.8.5 Farmworkers

It is estimated that in 2012 10 760 farm labourers were employed in the Langeberg district. Yearly remunerations paid to farm labourers in the Langeberg district was calculated at R298-million (See table 3.2.8.7a)

	Number of Commercial Farm Units	Number of Labourers (Full-time and Part-Time)	Annual Remuneration	Total Remuneration
Langeberg	410	10 760	27 720	298 267 200

Table 3.2.8.7a **Number of farm labourers employed and remuneration** (source: OABS, 2013)

Year	Rand/hr	Rand/mnth	Annual Remuneration
1/3/2003	R 4.10	R 721.60	R 8 659.20
1/3/2004	R 4.47	R 786.72	R 9 440.64
1/3/2005	R 4.87	R 857.12	R 10 285.44
1/3/2006	R 5.10	R 897.60	R 10 771.20
1/3/2007	R 5.34	R 939.84	R 11 278.08
1/3/2008	R 5.59	R 983.84	R 11 806.08
1/3/2009	R 6.31	R 1 110.56	R 13 326.72
1/3/2010	R 6.74	R 1 186.24	R 14 234.88
1/3/2011	R 7.51	R 1 321.76	R 15 861.12
1/3/2012	R 7.71	R 1 356.96	R 16 283.52
1/3/2013	R 13.13	R 2 310.00	R 27 720.00

Table 3.2.8.7b **Minimum wages for farm labourers** (source: OABS, 2013)

4.2.8.6 Food Security

The Langeberg municipal area is well endowed in terms of its natural resources for the production of a number of agricultural produce and livestock farming. In terms of food security this area is a contributor in terms of not only the local supply within Langeberg but also as national supply.

- **Food and fibre sources – farm gate to shop**
  - The United Nations Food and Agriculture Organisation (FAO) have determined daily dietary requirements of approximately 2000 plant calories and 500 animal calories per day;
  - Upper income diets can increase this intake to 7 500 to 8000 plant and 2 500 animal calories per day;
  - 2 500 calories per day is adequate for a vegetarian diet.
  - Land requirements for plant and animal calories are 2000 calories per m² per annum for plant foods and only 200 calories per m² per annum for animal foods, i.e. producing animal protein requirements (10 times as much land as plant protein);
  - A community of 66340 (Census, 2011) requires the following land for its food and fibre needs depending on its diet and income status, see Table 3.2.8.7.

Land required for food security					
	Diet	**C/day**	**People**	**C/m²/year**	**Total Ha**
Upper Income	Plant	8000		2000	2568
	Animal	2500		200	8025
		Number of People	**17590**	**Sub-total**	**10593**
Lower Income	Plant	2000		2000	2925
	Animal	1000		200	14624
		Number of People	**80134**	**Sub-total**	**17549**
		Total	**97724**	**Total**	**28142**
All Vegetarian		2500	97724	2000	**4459**

Table 3.2.8.7 **Land required for food security: Langeberg Municipality** (source: Kilimakore Synergetics. A Study on the Revitalisation of Rural Towns in South Africa, May 2010)

Note: the impact of animal and plant food consumption vs an all vegetarian diet can be seen on the demand for agricultural land (± 28142ha's vs ± 4459 ha's).

- Approximately 17.36% of the land in the municipality, i.e. 78450ha is cultivated.
- It is estimated that 28142ha of land is required for food security in the Langeberg Municipality, see Table 3.2.8.7. In terms of dietary requirements for plants, 5493ha is required and 22649ha is required for animal foods. There is thus more than sufficient land available to supply for the needs of the current population of the municipality.

- There are indications that the current formal food and grocery distribution network, mainly in the form of corner shops, supermarkets and shopping centres, will come under increasing pressure as a result of food inflation and decreasing purchasing power among most income groups but particularly the poor.

- A separate informal marketing channel should be developed in the form of a network of farmers' markets which could allow prices at the farm gate to increase but retail prices to drop by circumventing the agents and middlemen and formal retailers in the distribution channels, see box below indicating distribution chain issues for small growers.

CASE STUDY: Lettuce Value Chain: Stellenbosch

Organic lettuce grown on Stellenbosch commonage:

Sold to packer at R7.15/kg Packer sells lettuce to retailers Retailers sell lettuce at R68/kg	28/3/2008 prices

Grower now sells direct at Stellenbosch market at R40/kg

Kelly C, 2008. Value Chain in Agriculture Service Industry

Implications for Langeberg Municipality

- The biggest constraint in expanding production is the availability of irrigation water and suitable land;
- Research on climatic changes and the impact thereof should be a priority, given the dependence of this area on agricultural production.
- Since labour cost is a major contributing factor to high production costs, farmers should target labour productivity as a major strategy to counter increasing labour costs.
- The increasing demand and trend of intensified production will have an impact on soil fertility. New farming methods, with a less hazardous impact on the environment e.g. Nature Farming, should be considered and implemented.
- The increase in food demand as well as exports will have a great impact on the municipality's ability to deliver high quality produce. Small scale farming possibilities for residents within the municipality should be encouraged to instil self-sufficiency.

3.2.8.5 Impact of Climate Change

Given the background of the Langeberg municipal area being predominantly dependent on agriculture and tourism as its economic base, the risks that climate change can potentially have on these agricultural production and tourism areas is of great concern. The main expected features of climate change is the raise in temperature, variability in precipitation, changes in precipitation patterns, changes in the growing season, changes in rainfall pattern, etc. Therefore, the aforementioned variables will definitely impact on the availability of water, for both rain-fed and irrigated agricultural production as well as the wild flowers season. Water availability is the most important limiting factor for crop production in the Langeberg area.

Furthermore, animal production will also be adversely affected in the light of dryer periods throughout the year. Given the extent of production in this area it could have implications in terms of food security.

In the Langeberg municipal area these trends are likely to result in the following:

- Increased competition for scarce water resources with limited scope for further water storage facilities, making irrigation of crops more costly.
- In addition, increased summer as well as winter temperatures results in crop damage

Other indirect impacts on rural livelihoods include:

- A loss of biodiversity and resultant loss of ecosystem services noted above (a 30% loss in species is projected in worst case scenario);
- Increased fire (due to increased temperature, likely spread of alien vegetation and loss of biodiversity) and flood (rainfall events is likely to be fewer but heavier) risks, impacting on crops, livestock, natural flora (wild flowers) and settlements.

Implications for Langeberg Municipality

- Regulate water demand especially for agricultural purposes;
- Develop more effective water management strategies;
- Improved technologies to be explored;
- The protection of ecological water reserves should be a priority;
- Monitoring biodiversity closely and eradicating alien vegetation should be undertaken; and'
- Evaluating livelihoods based on threatened resources.

Figure 3.2.9.1 shows the location of mining activities and mineral resources in the municipality.

There is one active mine in the municipality, the Langvlei Stratiform (Lime and Gypsum) Mine, located in the west.

Minerals found within the municipal boundaries are:

- Gold
- Tungsten
- Manganese

Implications for Langeberg Municipality

- Ensure that mines are rehabilitated topsoil is properly stockpiled and that the post mining platforms comply with the envisaged post mining use of the land.

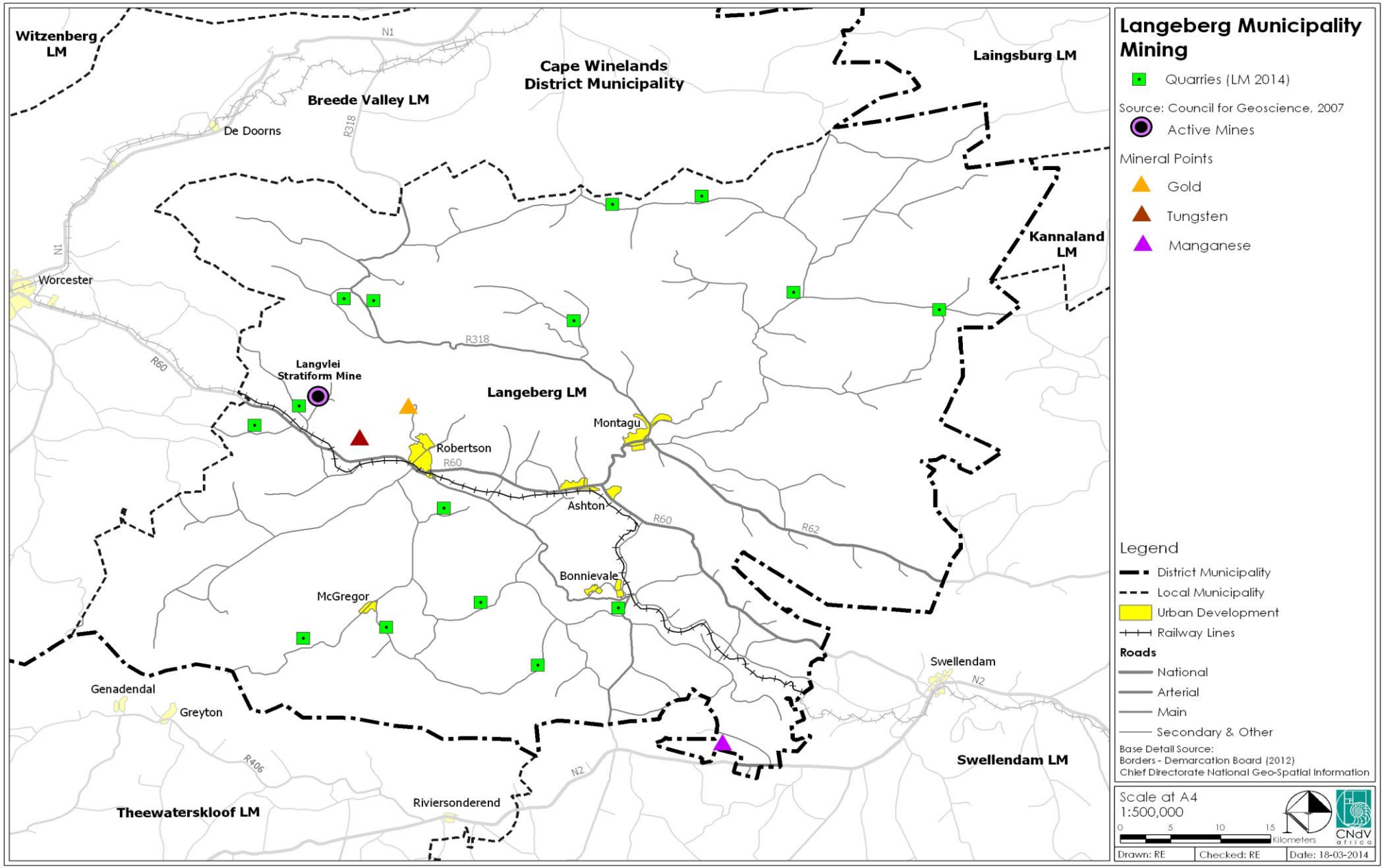


Figure 3.2.9.1 Mining

5.8 ROBERTSON (population: ± 28 000)



Figure 5.8.1.1 Robertson: Aerial photograph

5.8.1 SPATIAL ANALYSIS, see Figures 5.8.1.2

Sub-regional location

- Strategically located on the R60 between the N2 at Swellendam and the N1 in Worcester. This route is increasingly used as an alternative route to Cape Town by travelers along the N2/Garden Route;
- Robertson is fortunate that this route cuts through the western periphery of the town and does not bypass it, although this gives rise to the need for careful management of road freight traffic. This situation is unlikely to change due to the challenges of the surrounding topography; and,
- The rail line between Cape Town and George also passes through the western periphery of the town and again Robertson is well located as this line is likely to see increased traffic in the future as attention is turned to this mode for freight and even a high speed passenger link between these two areas.

Layout pattern

- The historic part of Robertson was laid out as a rectangular Voortrekker Rydorp with the long streets leading water from the Willem Nels river laid out perpendicular to the contours;
- The main routes of the town are Church street, terminating at the church and leading to Ashton, and Paul Kruger which led from the rail station, and intersects with Church street in front of the church;
- Robertson North developed during the apartheid area as a series of extensions with mainly curvilinear street grids on the hills to the north of the town. Its main access route is via a dogs-leg away from Paul Kruger, the more direct route to the north, along Wesley street;
- Nqubela to the south is also laid out as a series of extensions with curvilinear grids. The township is relative cut off from the rest of the town across the R60 and the rail line over two level crossings. It is likely that these unprotected level crossings cannot remain if the rail service is to be increased, even if controlled; and,
- Paddy street/Johan de Jongry avenue has become an important north south link between Robertson north and Nqubela. It intersects at the R60/R317 traffic circle at the important eastern gateway. The design of future development could either introduce Robertson as a unique and exciting Breede Valley tourist and service town or reduce it to a standard shopping mall and service station as found in most South Africa towns.

Urban quality

- Robertson's urban quality ranges from:
  - an increasingly exciting and edgy range of restaurants, wine and specialty retail shops along the upgraded and landscaped R60/Voortrekker road corridor parallel to the rail line;
  - a large but sometimes shabby and not well publicized group of heritage building in the town centre;
  - a Victorian and Art Deco shopping precinct with some out of character recent additions in a block bounded by Adderley, Paul Kruger, van Reenen and Reitz streets;
  - Robertson North's upgraded, in many cases substantially, subsidy housing from the 1960s and 1970s on relatively large plots and wide streets. The older areas have relatively mature trees and landscaping; and,
  - Nqubela comprises mainly small subsidy housing, some of which has been upgrading but much of which is relatively new. There are a significant number of informal dwellings and many of the streets are gravel.

Challenges and potential

- Approx. 80 hectares of land is required to house the existing backlog (gross 40 du/ha) and the demand for more middle income retail, commercial and industrial space can be anticipated, particularly if the town improves its appearance and urban management still further and realizes its potentials;
- Residential development immediately north of the Cactus Garden site will be constrained by the airfield safety approach zones and possibly in the future by the 55dba noise contour should air traffic increase substantially; and,
- These include the opportunity presented around the traffic circle to integrate Nqubela and present a new and exciting eastern entrance to the town if urban design, architecture, landscaping and engineering is properly managed.



R60/Voorterkker Road upgrading



Robertson North: Open space cnr Paddy/Wesley street



Nkquebela: Informal settlement

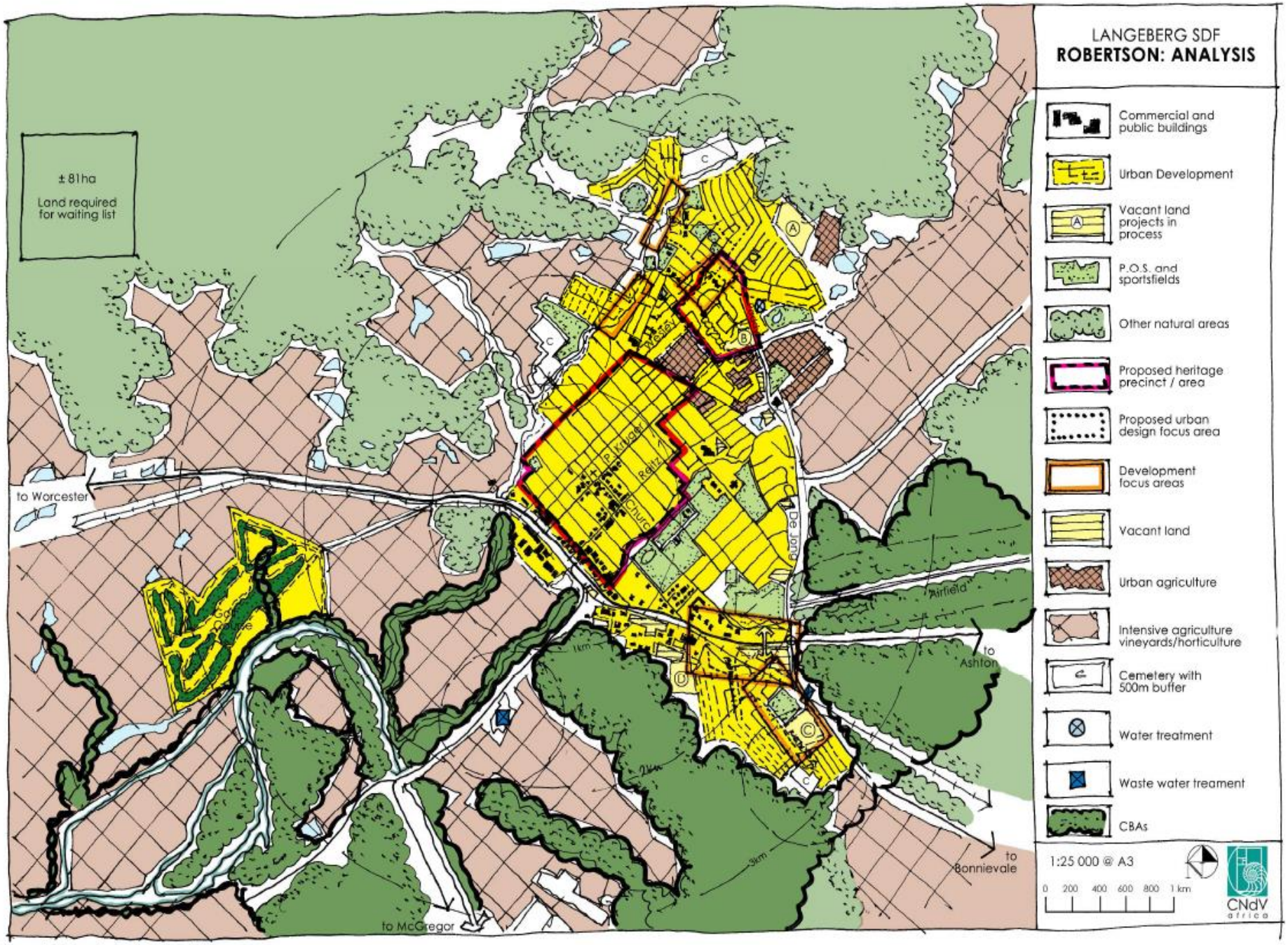


Figure 5.8.1.2 Robertson: Analysis

5.8.2 ROBERTSON: SPATIAL DEVELOPMENT FRAMEWORK, see Figure 5.8.2.1

General: Robertson is well placed In terms of the National Development Plan's (NDP) key economic drivers of agriculture, agri-industry and tourism and can expect considerable growth in the future, especially if the town is well managed spatially and aesthetically, and with respect to services, including "crime and grime". Due regard must be paid to the attractiveness of its townscapes for residents and visitors alike.

5.8.2.1 Core landscape areas

- Upgrade river corridors through the town as positive open spaces lined with pedestrian/cycle ways and street lights including two NDP Focus Areas along the upper reaches of the Droogte River in Robertson North;
- Retain Urban Culture (Urban Vineyards) as important heritage and sense of place elements in Robertson North. Investigate further urban agriculture opportunities, especially for community gardeners;
- Investigate necessary steps including offsets to realign CBAs impacting on proposed New Development Area 20; and,
- Investigate the agricultural potential of New Development Area 21 with respect to how much of this site can be used for urban development.

5.8.2.2 Urban Development

- Demand for urban development is expected in all economic sectors and income groups beginning with 80 ha required for waiting list;
- It is proposed that this should be accommodated as a series of integrated components in a number of smaller mixed use, mixed income projects including GAP (Flisp) housing and open market housing where appropriate, see section 5.4; and,
- 28 potential New Development Areas have been identified requiring further investigation. There have already been proposals made on some of them.

5.8.2.3 Heritage Areas

- Robertson has a large and intact resource of historic buildings sufficient to create a heritage precinct of provincial or even national significance on a scale of towns like Stellenbosch and Graaff Reinet; and,
- The centre of the town should be proclaimed a heritage precinct and a major campaign launched to encourage building owners and tenants to improve their buildings. This should be supported by the municipality upgrading the public realm; trees, sidewalks, street furniture, paving of intersections and facilities for NMT traffic.

5.8.2.4 Urban Restructuring

- Historically Robertson has accommodated growth by expanding on the northern and southern peripheries;
- This growth direction incurs significant costs in terms of rendering services, the distances that residents have to commute and the difficulty of creating economic opportunities and employment creation in such marginal locations;
- Therefore, it is proposed that the current NDP proposals around the Cactus Garden be elevated into a major urban restructuring program This would include:
  - Promoting and/or consolidating 3 nodes; 1)Voortrekker road as the western gateway; 2) Cactus garden and the traffic circle and its surrounds as the eastern gateway and a new node at the P Kruger/Johan de Jongry/Paddy street intersection;
  - Upgrade Johan de Jongry avenue as one of the major boulevarded mixed use activity routes of the town; and,
  - Upgrade Church street as a direct link from Cactus Garden to the historic retail core;
- Node 1: continue the upgrading and encourage buildings to have a contemporary high quality appearance;
- Node 2: This should be a major urban restructuring project attracting National Treasury finance for the public infrastructure. This should include a rail viaduct to raise the rail line over Burwa road and the R317. (1500m at 2%, 5.6m clearance over the roadways (SANRAL guidelines)) This will open up land at grade to Nqubela;
- Node 3: this should be a new node. This node is seen as having more potential than the Wesley/Paddy street T intersection as this can only accessed via a dogs leg and T intersection, because it is on the direct routes of P Kruger and Johan de Jongry. If possible the existing project on site B should be amended to take advantage of the potential of this intersection;
- It is extremely important that all the currently proposed and future projects for this area are guided by an overall urban design precinct plan covering architecture, landscaping, public facilities, road geometric design and signage; and,
- Stormwater management should be undertaken for NDA 16 as the site currently performs a stormwater retention function.



Robertson North: upper reach of Willem Nels River requiring upgrading as ecological corridor and user friendly public open space



Reitz street: Examples of buildings with heritage character



Section of rail line elevated to enable linkages from Nqubela (right) across to Cactus Garden site (left)

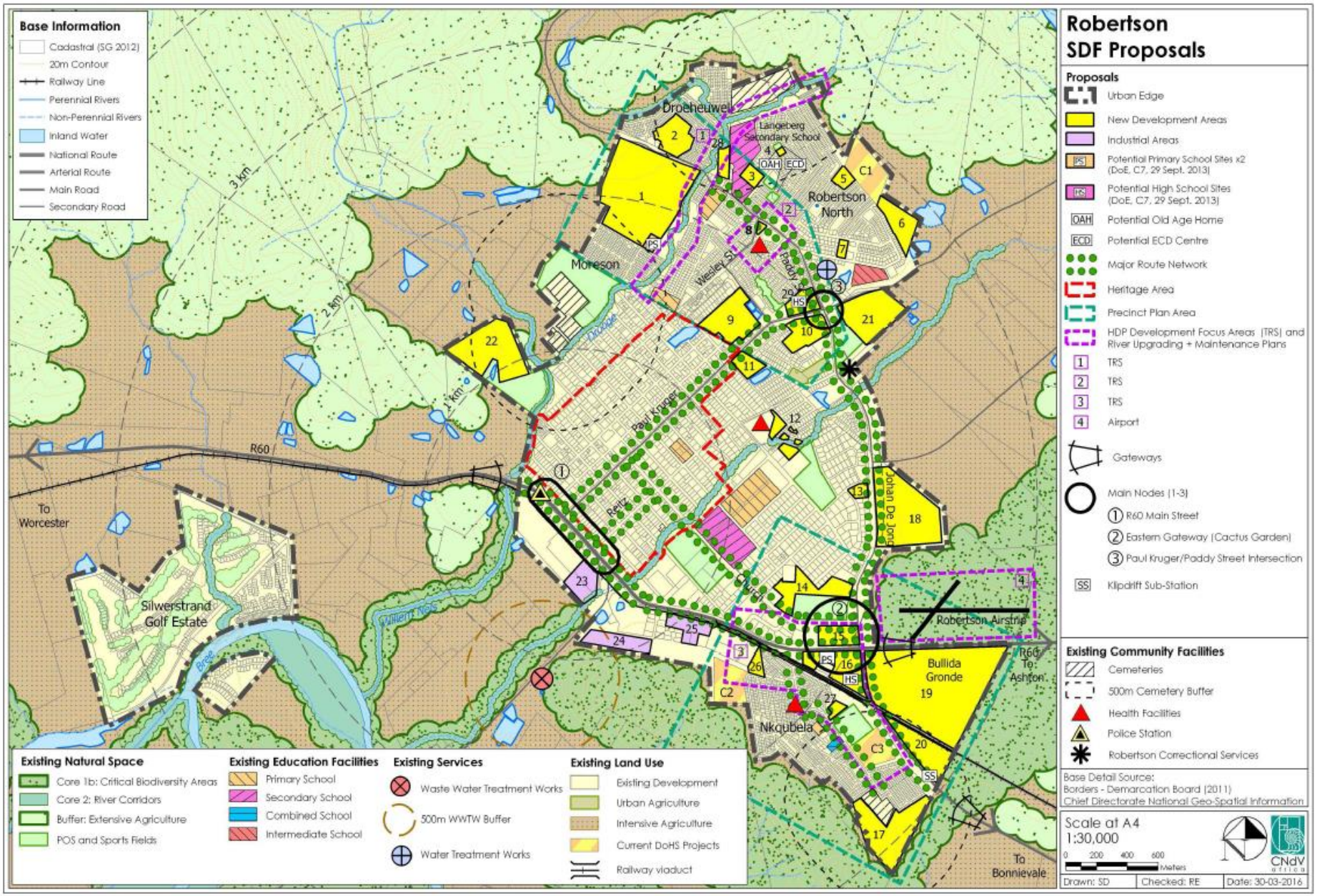


Figure 5.8.2.1 Robertson: Spatial Development Framework

5.9 MONTAGU (population: ± 15 100)

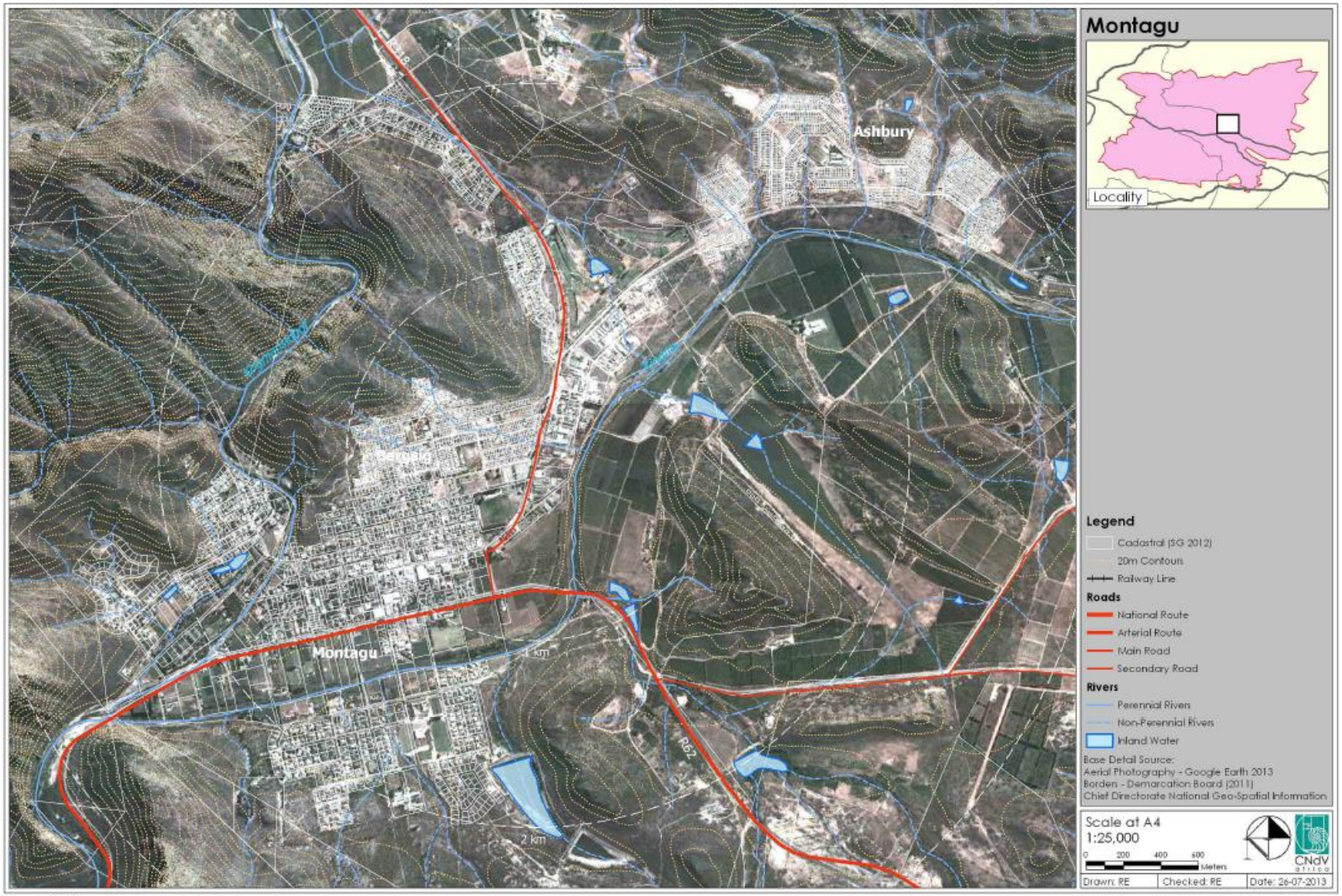


Figure 5.9.1.1 Montagu: Aerial photograph

5.9.1 SPATIAL ANALYSIS, see Figure 5.9.1.2

Sub-regional location

- Few towns in South Africa have such a dramatic location, The Breede River Valley entrance through the Kogmanskloof gorge passes under a spectacular "hole-in-the-wall" blasted by Andrew Geddes Bains in 1854; and,
- This location is the confluence of both river, Kogmanskloof, Keisies and Kingna river, and road systems; the R318 from the N1 national route passing through the Koo valley and the R62, passing through the Keisies river en route to Barrydale and the remainder of this well-known tourist route terminating in Uniondale some 400kms to the east.

Layout pattern

- The town is so constrained by the topography that this is the major determinant on the layout of the various extensions;
- Historically the town began as a Voortrekker Rydorp with long streets aligned perpendicular to the contours in the upper town and then similar to other "nagmal" settlements like Swellendam, Oudtshoorn and Mamre there is a strip of water erven through the centre of the town along which the river passes. There are two of these urban agriculture strips, both largely intact, along the Kogmanskloof river in the upper town and the Kingna river through the centre. They are a central part of the town's image and identity;
- This central layout continued to the south of the town but was only developed much later and comprises mostly modern residential buildings, many of which are laid out according to suburban principles rather than the geometry of the historic town. This layout, as well as the building styles, have compromised the performance, as different to the heritage, character of the original town. Performance character relates to how buildings enclose space and relate to the street as different to the age of their buildings materials and historic nature of their design (heritage character) It is interesting to note that the latest upmarket extensions, both designed on suburban principles, remain largely undeveloped. The recession obviously has a lot to do with this but it raises the question whether layouts and buildings more complementary to the existing heritage character of the town would have been more successful;
- Later additions to the town, beginning with Kogmanskoof extension abutting the historic town along Buitenkant, and increasingly with Ashbury, and the two Bergsig extensions overlooking the golf course and around the spa, are designed according to curvilinear suburban design principles; and,
- Currently Bath street is the major shopping street while Lang street is the main entrance and heritage route. There is pressure to locate more commercial activities along Lang street due to its better access to through traffic.

Urban quality

- The buildings in the older parts of town in both low and high income areas have a strong Victorian and Georgian character with buildings orientated onto streets which are lined with mature trees in many instances thus creating a high quality streets scape; and,
- In the newer extensions buildings are set back as far from the road as possible, streets are much wider and there are fewer if any street trees.

Challenges and potential

- Montagu is one of the three towns in the municipality that experienced growth over the past decade. Its attractiveness is likely to continue given the ever increasing tourism market which is likely to take another step up as the world comes out of recession. Montagu offers a high quality, unusual and authentic cultural tourism opportunity that can be elaborated by broadening the range of attractions, especially the cultural history of the wider community;
- Montagu has a waiting list of 1170 requiring ± 30 ha (gross 40du/ha) It is also likely to attract upmarket retirees and city migrants, especially if IT functionality is improved;
- It is fortunate in that notwithstanding its constraining topography it has significant vacant land in Ashbury and the southern part of the historic land. Care must be taken to ensure that all future development RDP, GAP and market housing is informed by a set of urban design and architectural principles. Removing large stands of gums could lead to rising groundwater problems and should be carefully investigated; and,



Lang street: heritage buildings and historic urban agriculture



Ashbury: Ficus ave formal and informal housing towards Kingna river



Bath street: nature of commercial shop fronts devoid of landscaping weaken positive urban design character

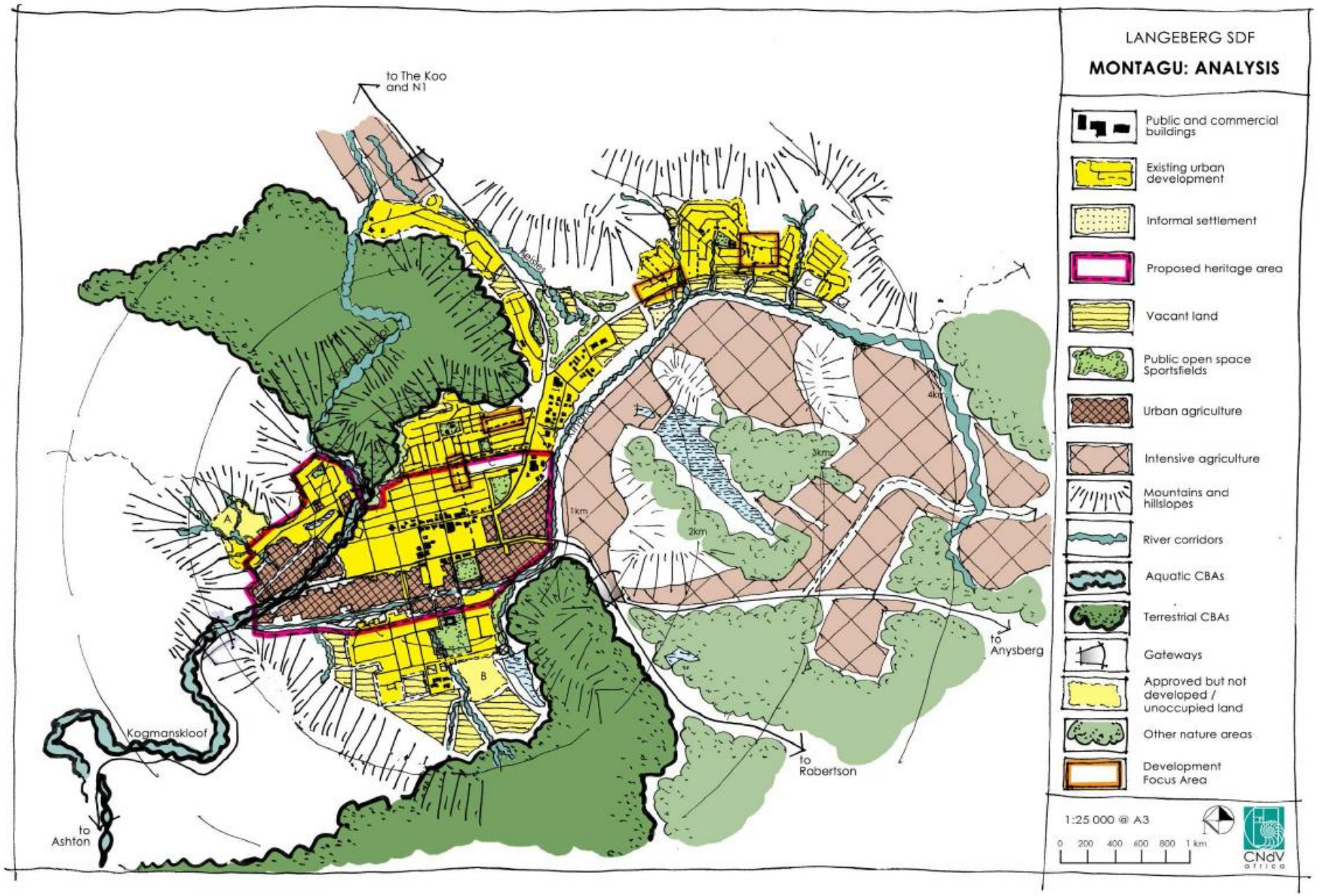


Figure 5.9.1.2 Montagu: Analysis

5.9.2 MONTAGU: SPATIAL DEVELOPMENT FRAMEWORK, see Figure 5.9.2.1

General: Montagu appears well placed to benefit from future growth in the tourism, retirement and big city markets as it is close to the Breede River Valley and its amenities in a location of outstanding natural and urban quality. The challenge will be to manage this growth without undermining the positive qualities of the settlement that create its attractions.

5.9.2.1 Core landscape areas

- Boulevarded network of primary streets that integrates the town from south of the Kingna river through to east Ashbury;
- Landscape Kogmanskloof, Kingna and Keisies river banks as ecological river corridors as positive public open spaces with walking and cycling trails where possible. Urban development and intensive agriculture should be more than 32m from banks;
- Protect and consolidate urban agricultural areas as important ecological and heritage resource including incentives to property owners – e.g. agricultural and not urban rates for those portions of properties under this use.

5.9.2.2 Urban Development

- ± 30 ha of land are required for the current waiting list comprising IRDP and FLISP (GAP) housing;
- If the town is managed successfully, e.g. urban quality is managed and improved, IT systems are improved, demand can also be expected from the middle and upper income groups;
- The town is fortunate in having relatively large amounts of vacant land. Among others these include:
  - ± 12 ha along the banks of the Kingna river in Ashbury. This land should be developed as mixed income, mixed use project with a significant GAP component. It abuts Ashbury main road making it a good location for small business and enjoys good views over the farmlands to the south. The flood line should be determined and there should be a single sided road abutting the river corridor which should be upgraded as a positive recreational open space;

5.9.2.3 Heritage Areas

- The existing Urban Conservation Area (Montagu Zoning Scheme) should be extended to include an area north of Mount street, including the Graaf street extension, linking to Buitenkant street, to the Kingna river, and van Riebeeck street in which the design and renovation of all buildings, not only those older than 60 years, conform to the guidelines, see Appendix A. Including all buildings will ensure that the urban quality of the precinct as a whole is improved. Experience elsewhere has shown that an overarching precinct approach has benefits for all stakeholders in terms of improving property values, business thresholds and tourism attractions; and,
- The heritage layout principles and design guidelines should be extended through to the new development areas. Recent seemingly unsuccessful developments have radically departed from the historic grid. While the infrastructure of Area A, see figure 5.9.2.1, has already been constructed, Area B should be encouraged to be redesigned as an extension of the historic grid layout.
- The historic grid layout should also inform the design of the layout of all the other potential New Development Areas in this area.

5.9.2.4 Urban Restructuring

- The primary restructuring element is to upgrade the main street network including Church, Du Toit, Lang, Bath, Mark, Buitenkant and Muskadel streets from south of the Kingna river to Ashbury as an interlinked system of high quality boulevards with a similar paving and tree planting theme. This type of upgrading can be implemented over time as an EPWP program. A similar program is currently underway in the Eastern Cape;
- A key issue here is the respective roles of Bath (main commercial strip) and Lang (tourist through route) streets where there is pressure from retailers to move their operations to Lang street, presumably to capture greater levels of passing trade due to the through tourist traffic. There is a danger that such a move could undermine the current tourist and heritage quality of this route, especially considering the nature of the current signage, parking and landscaping of the larger supermarket operations;



Kingna river crossing at Eyssen street: Photo suggests POS potential but serious need for river rehabilitation



South Kerk street: Dense stands of gum trees on vacant land



Graaf street: part of proposed heritage area: Layout and building typologies could serve as informants for new development schemes

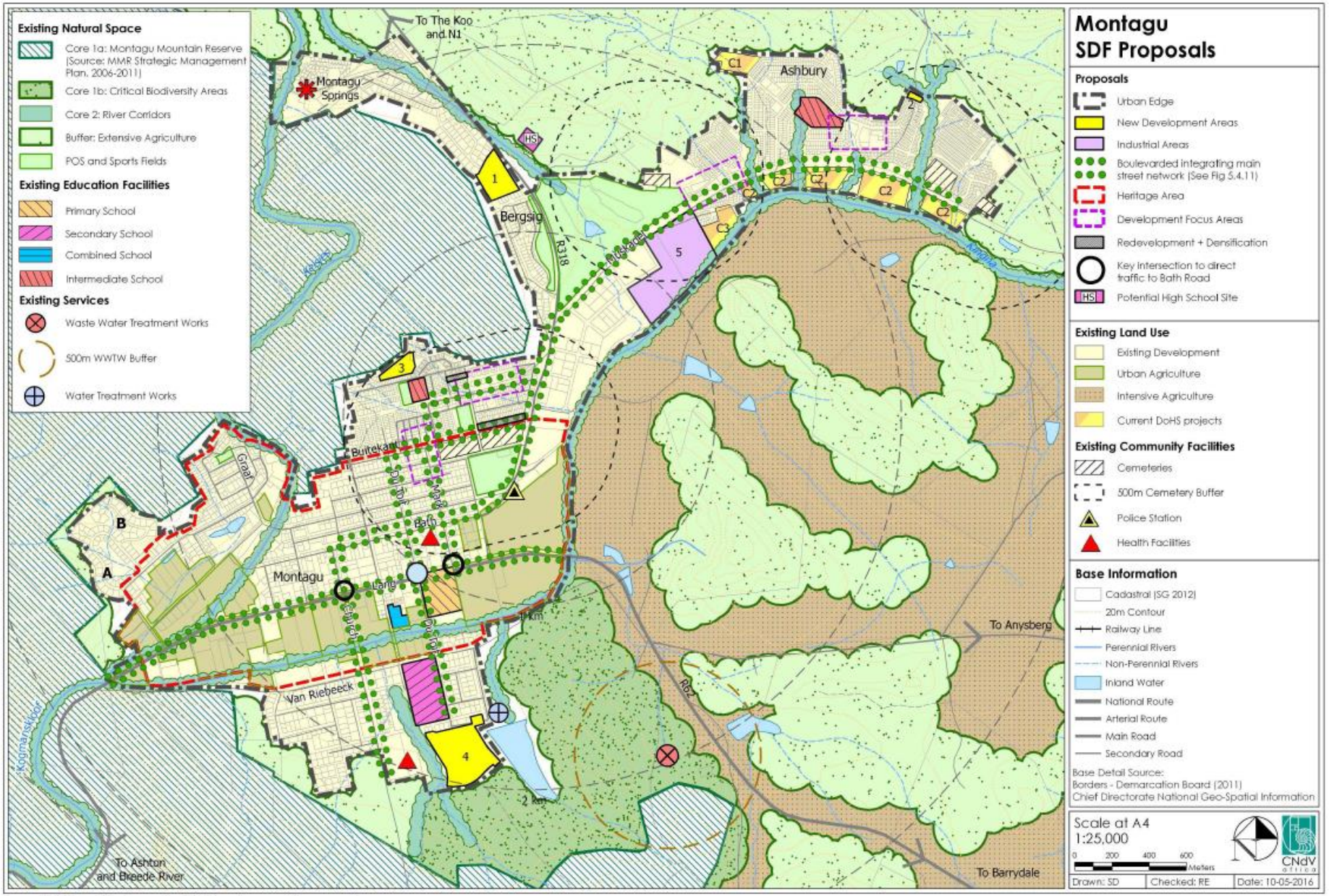


Figure 5.9.2.1 Montagu: Spatial Development Framework

5.10 ASHTON (population: ± 13 000)

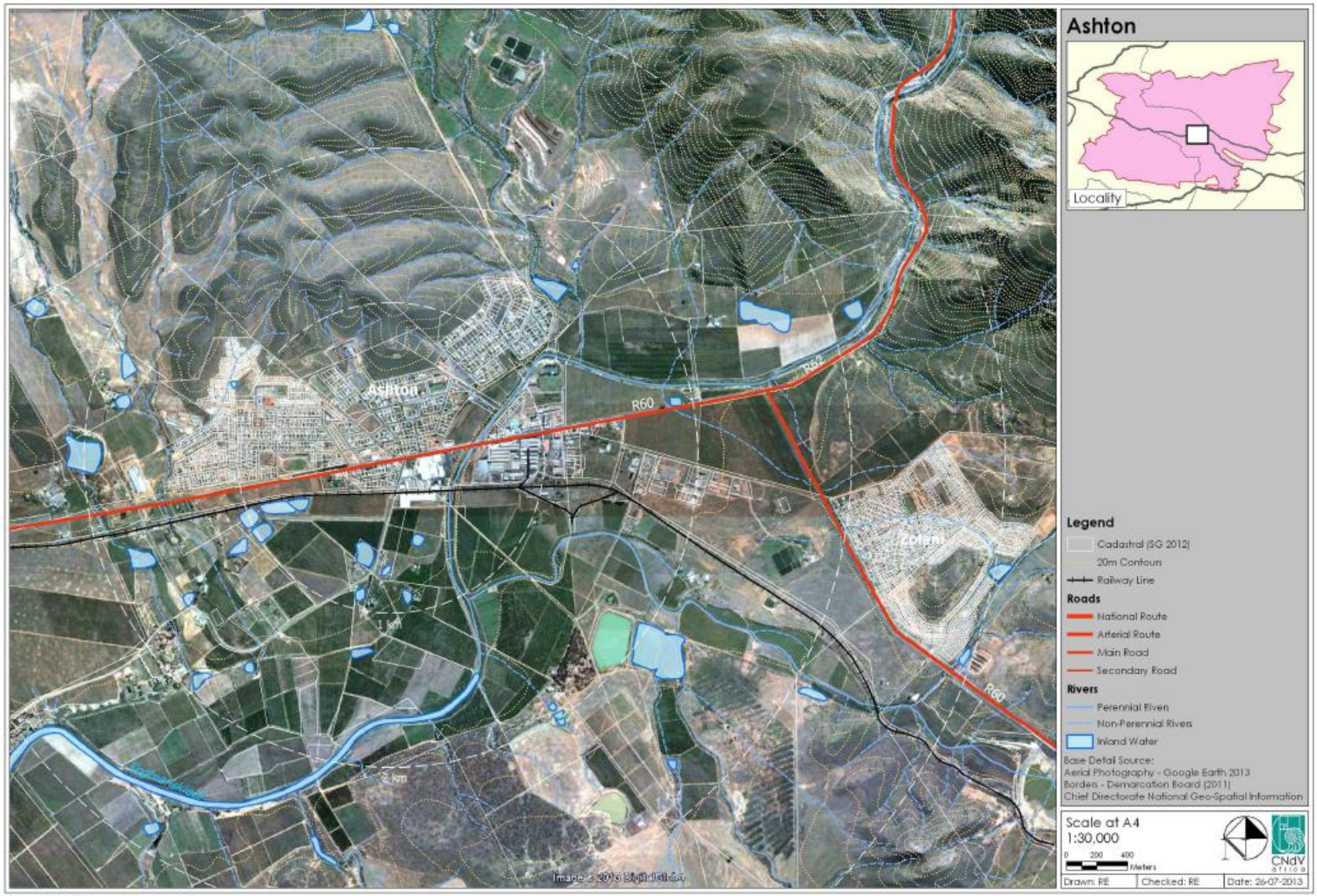


Figure 5.10.1.1 Ashton Aerial photograph

5.10.1 SPATIAL ANALYSIS, see Figure 5.10.1.2

General:

Sub-regional location

- Ashton is strategically located on the R60 route along which all traffic travelling between the N1 and the N2 has to pass;
- Between Ashton and Zolani this route intersects with the R62 to Montagu and the tourism route; and,
- All of this regional traffic has to pass through the town.

Layout pattern

- The town is very spread out with eastern most extensions in Zolani and western most extensions in Kogmanskloof, over 7kms apart;
- It is relatively young having only really developed in the 1940s when the canning factories were established and the original layout focused on the town hall;
- Ashton north is laid out on a curvilinear grid and has a significant number of plots still undeveloped in its northern section;
- At the same time Kogmanskloof was established for worker housing. Earlier extensions were laid out as a grid with later ones following a curvilinear street pattern. The Development Focus Area proposals identified a focus area along Bloekom and Jakaranda street either side of a square framed by Maroela and Karee streets. This square is currently occupied by an arbitrarily located shop and hall. A significant intervention will be required to realize the urban design potential inherent in this section of the layout;
- In the 1970s Zolani was developed as a separate stand-alone leapfrog township across the R60; and,
- It is situated between the overall municipal solid waste site and the waste water treatment works. The latter's 500m exclusion zone cuts off Zolani from the remainder of the town and makes it difficult to achieve urban integration. There is only a direct pedestrian link. The northern boundary of this pedestrian link is lined with a large vineyard.

Urban quality

- There are a number of commercial buildings in the main street still displaying Art Deco design elements distinctive of South rural commercial buildings constructed in the 1940s and 50s;
- Sections of the main street are treed creating an attractive appearance. Other sections are devoid of trees often where there are commercial buildings. Retail businesses in small towns often discourage trees because they can obscure signage. However both goals, creating a pleasant street scape that encourages travelers to stop as well as publicizing building signage can be achieved through careful design and sensitive placing of trees rather than omitting trees altogether; and,
- Kogmanskloof mainly comprises houses constructed through various subsidy schemes over the past decades with major upgrades in some cases. There have also been recent IRDP infill schemes and there are many backyard shacks. Peripheral streets are gravel.

Challenges and opportunities

- Ashton has a large housing waiting list of approximately 1 300. The investment to address this need can be seen as an opportunity to integrate the town with a series of well-located mixed income, mixed use projects;
- The main street's landscaping and buildings require significant upgrading in order to improve the impressions of the town and its attractiveness to passing trade;
- The opportunities created by exposure to passing trade for SMME businesses including periodic informal markets in well-designed facilities should be extended to the frontages of Kogmanskloof and Zolani along the R60. There is sufficient space in front of these settlements to install a single sided service road providing direct access without interfering with the access management requirements of regional through traffic along the R60;
- Ashton is one of only two towns in the municipality that has had a declining population in all ethnic groups between the 2001 and 2011 Censi yet it is well located, straddling the main regional routes between Robertson, Montagu and Swellendam; and,
- It also has a significant agricultural hinterland and agri-industrial resource base and is located in scenic surroundings.



Sections of high street along R60 require landscaping and building upgrading – Distinctive Art Deco interpretation of Cape Dutch gables hidden behind IBR hoardings on shop fronts



Kogmanskloof: Recent infill housing abutting R60. Could have mixed use/business potential if service road and access provided



Zolani: Typical street scene. Note how parapet on house in background echoes those on commercial building on main road, (see top)

5.10.2 ASHTON: DRAFT SPATIAL DEVELOPMENT FRAMEWORK, see Figure 5.10.2.1

5.10.2.1 Core landscape and agricultural areas

- Complete and extend a high quality landscaped and treed boulevard along the frontages of the CBD and Zolani along the R60 taking into account the need for signage advertising businesses to be visible.

5.10.2.2 Urban Development

- Although Ashton's population is currently declining there is a need to accommodate the housing waiting list. If the quality of the town improves as well as improved economic prospects there could be further growth;
- Future urban development should be located to support the Urban Restructuring proposals below;
- As a general rule intensive agriculture should not be converted to urban use and it is proposed that the vineyards north of Abatoir road not be used for this purpose except for a 100 metre strip along its northern boundary;
- This is because the vineyards lining the pedestrian link between Zolani and the CBD occupy such a key strategic location that a 100 metre strip abutting this link should be developed for IRDP, FLISP and commercial uses;
- The remainder of the vineyards abutting the R60/R62 intersection should be retained because of the rural character together with views of the surrounding mountains that they give this intersection; and,
- There is a similar opportunity with the land between the rail line and R60, see NDA 2.

5.10.2.3 Heritage Areas

- Although Ashton is not considered to have the same quality of heritage resources as Robertson, McGregor and Montagu it has some remnants of an Art Deco character along the main street. This could be built upon through the use of urban design and architectural guidelines as a theme to promote an improvement in the town's appearance and presentation to through travelers, visitors and residents.

5.10.2.4 Urban Restructuring

- Integrating Zolani with the remainder of Ashton requires a bold intervention. The current degree of separation is so extreme in terms of distance, location of inappropriate land uses such as a WWTW in between; and the intervening vineyards, that it will not be overcome by incremental additions to the periphery of each settlement component, even if these are in the direction of each other. Therefore the following is proposed:
  - Upgrade pedestrian link between the CBD and Zolani to a boulevarded urban street carrying vehicle traffic;
  - Celebrate the intersection with this upgraded street and Building Ave in Zolani across the R60 with tree planting, brick paving, pedestrian crossings and, if necessary, traffic signals. An overhead pedestrian bridge is not recommended because of the number of pedestrians that are likely to continue to cross at grade;
  - Even more strongly emphasize Zolani as the gateway to Ashton than the Development Focus Area project at the Mantlana/R60 intersection proposes by similarly treating this intersection. The operating speed limit should be reduced to 60km/h; and the Access Management Guidelines Roadside Development Environment along the R60 should be designated as Suburban or even Intermediate from this point on;
  - There should be a service road between the Mantlana and Building Ave intersections east of the R60. This will provide direct access so that local SMMEs are visually exposed to passing traffic on the R60 which can access their businesses via the two intersections and service road;



Zolani: current pedestrian link to CBD to be upgraded to high street



Zolani: space for boulevarded service road along R60



Kogmanskloof: section of already existing service road along R60 requiring landscaping, tree planting and urban design upgrading (colonnades etc.)

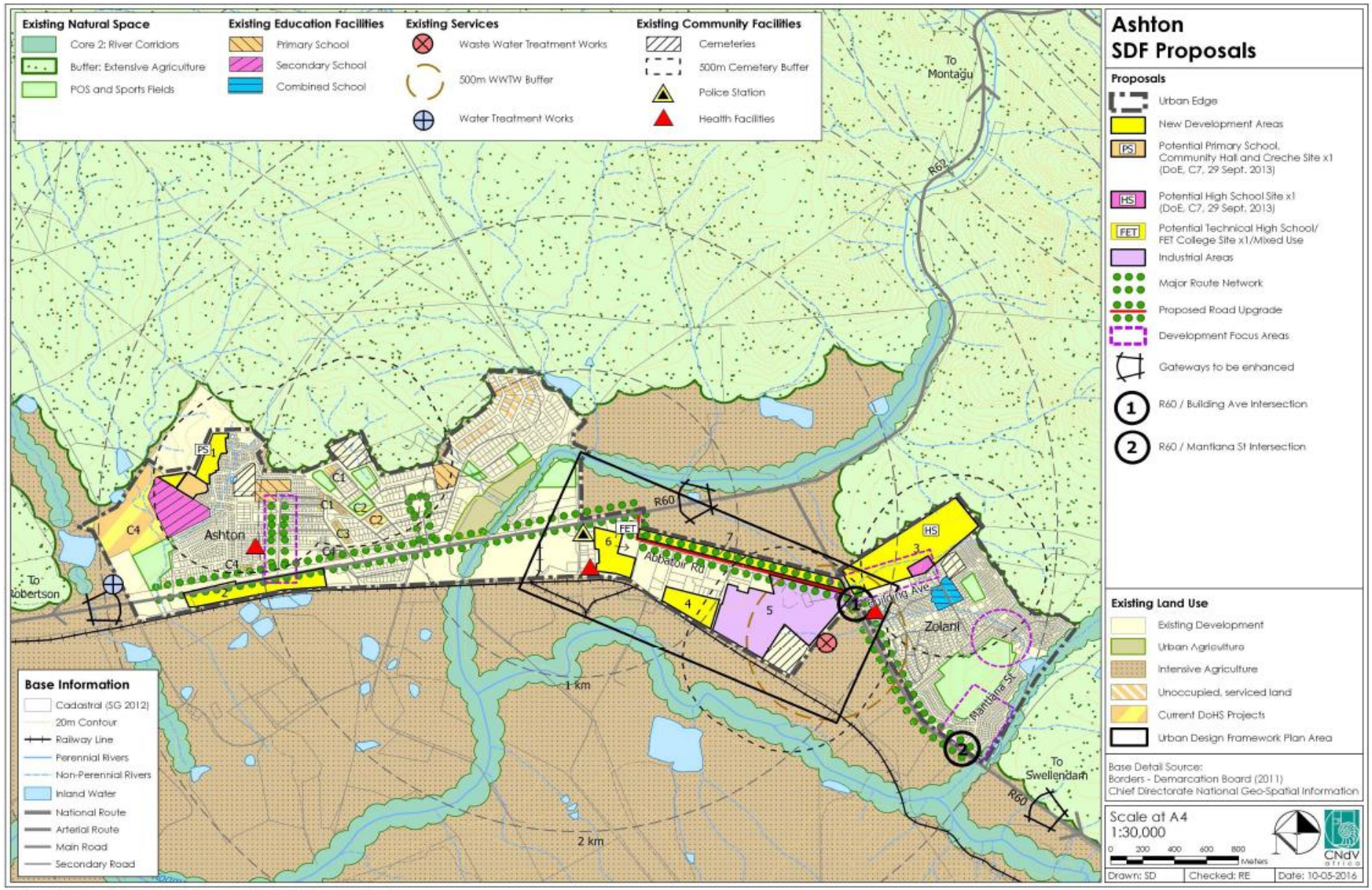


Figure 5.10.2.1 Ashton: Draft Spatial Development Framework

5.11 BONNIEVALE (population: ± 9 000)

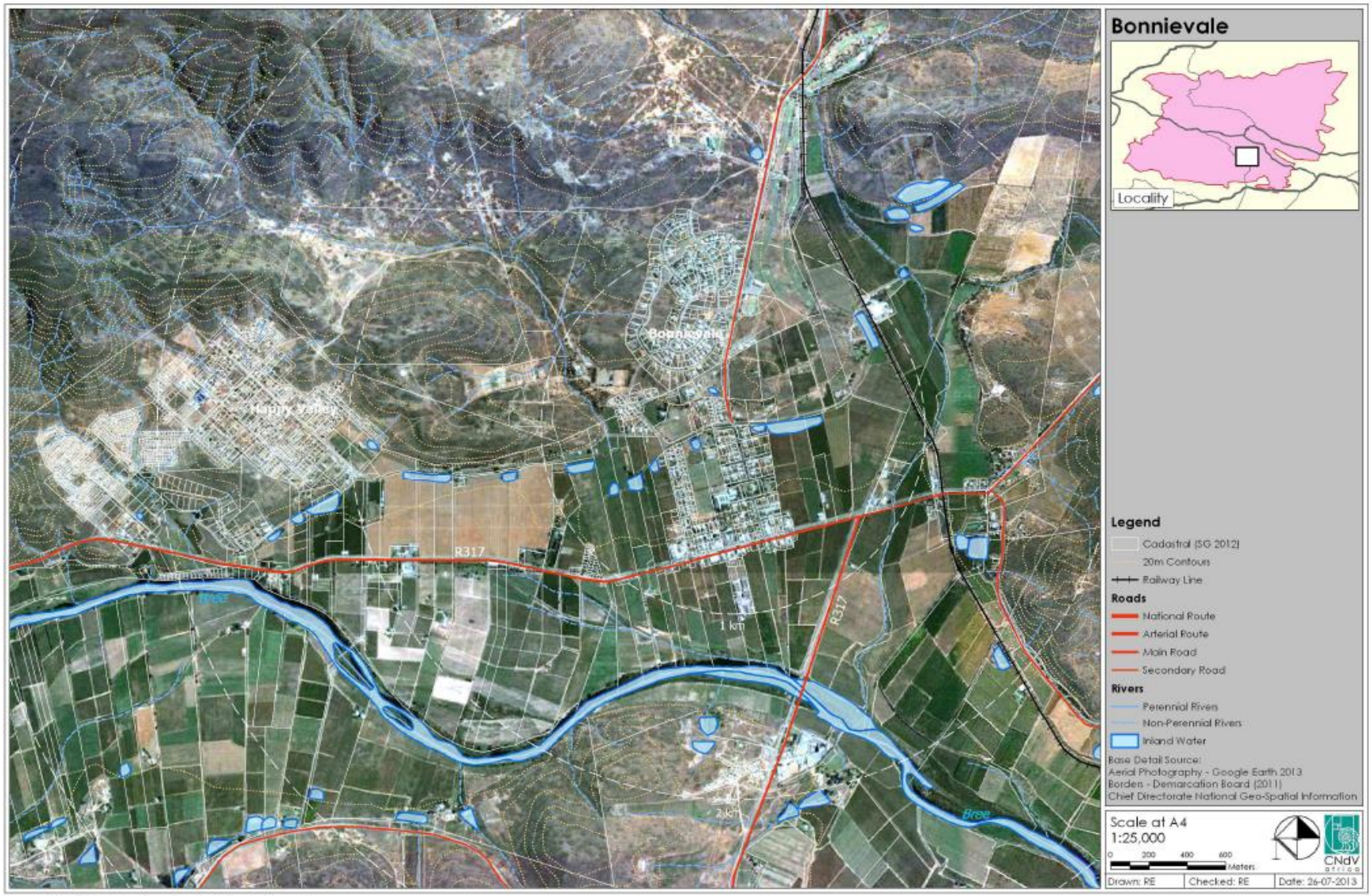


Figure 5.11.1.1 Bonnievale: Aerial photograph

5.11.1 SPATIAL ANALYSIS, see Figure 5.11.1.2

5.11.1.1 Sub-regional location

- The settlement owes its location primarily to the agricultural resources in its hinterland, mainly wine and dairy products. This high value farming area has received intensive investment in the form of irrigation infrastructure and agri-industries including wine cellars and the Parmalat dairy factory;
- The settlement is off the major regional route, the R60 but links to this route via MR 291 to Ashton, and MR 258 to Swellendam. The R317 links to Robertson in the north and then turns south off Bonnievale main road to Stormsriver and the N2 past the Parmalat factory; and,
- Bonnievale is thus more of a destination that has to attract business directly that being able to access large volumes of passing traffic.

5.11.1.2 Layout pattern

- The settlement is extremely fragmented and comprises the following:
  - CBD structured on the intersection of MR291 from Ashton and the R317 from Robertson;
  - north of the CBD a large plot, curvilinear, upmarket, partially developed township taking a single access off MR291;
  - Happy Valley, a low income township between 2 - 3.5kms from the CBD, and 500m back from the R317; whose earlier extensions are on a rectilinear grid and later extensions on a curvilinear layout;
  - Small informal settlement opposite Parmalat factory on the R317 to Stormsriver; and,
  - Brickfields informal settlement laid out with an informal street grid hidden in a valley ± 2.5kms from the CBD.

5.11.1.3 Urban quality

- Bonnievale's urban quality, like Ashton, also developed in the 1940s. It has very little of the heritage quality of the other settlements in the municipality;
- The main street generally comprises simple commercial buildings set back across road verges devoid of tree in most cases. In some instances retail business facing this road have improved the street scape with the addition of colonnades;
- The contemporary church provides a strong focal point and land mare feature;
- Happy Valley generally comprises subsidy housing from various government schemes over the past decades. These have been substantially upgraded in a few cases; and,
- Brickfields informal settlement is a typical shack settlement.

5.11.1.4 Challenges and potential

- Bonnievale's population decline may be due in part to the greater challenge of attracting business, especially tourism, to its relatively isolated location as well as the mediocre urban quality it presents compared to some of the other settlements in the municipality. These factors weaken its ability to cope with increasing mechanization and efficiencies in agriculture and agri-industry;
- In Happy Valley there are a number of vacant properties suitable for small scale infill schemes probably preferably in the GAP (FLISP) market. These could be developed by farmers whose staff want freehold tenure;
- Brickfields informal settlement appears to be inconveniently located in an area with little economic resource other than the brickfields for some residents. Others appear to work in town as shop assistants, farm and builders labourers or domestic workers. Living costs are likely to be low as residents will not pay rates; and,
- However, the location appears to suit residents' needs. Using better located land for their housing will require taking land out of agricultural production.



Bonnievale: Main Road with view of church



Bonnievale: view over Happy Valley



Bonnievale: Brickfields in formal settlement

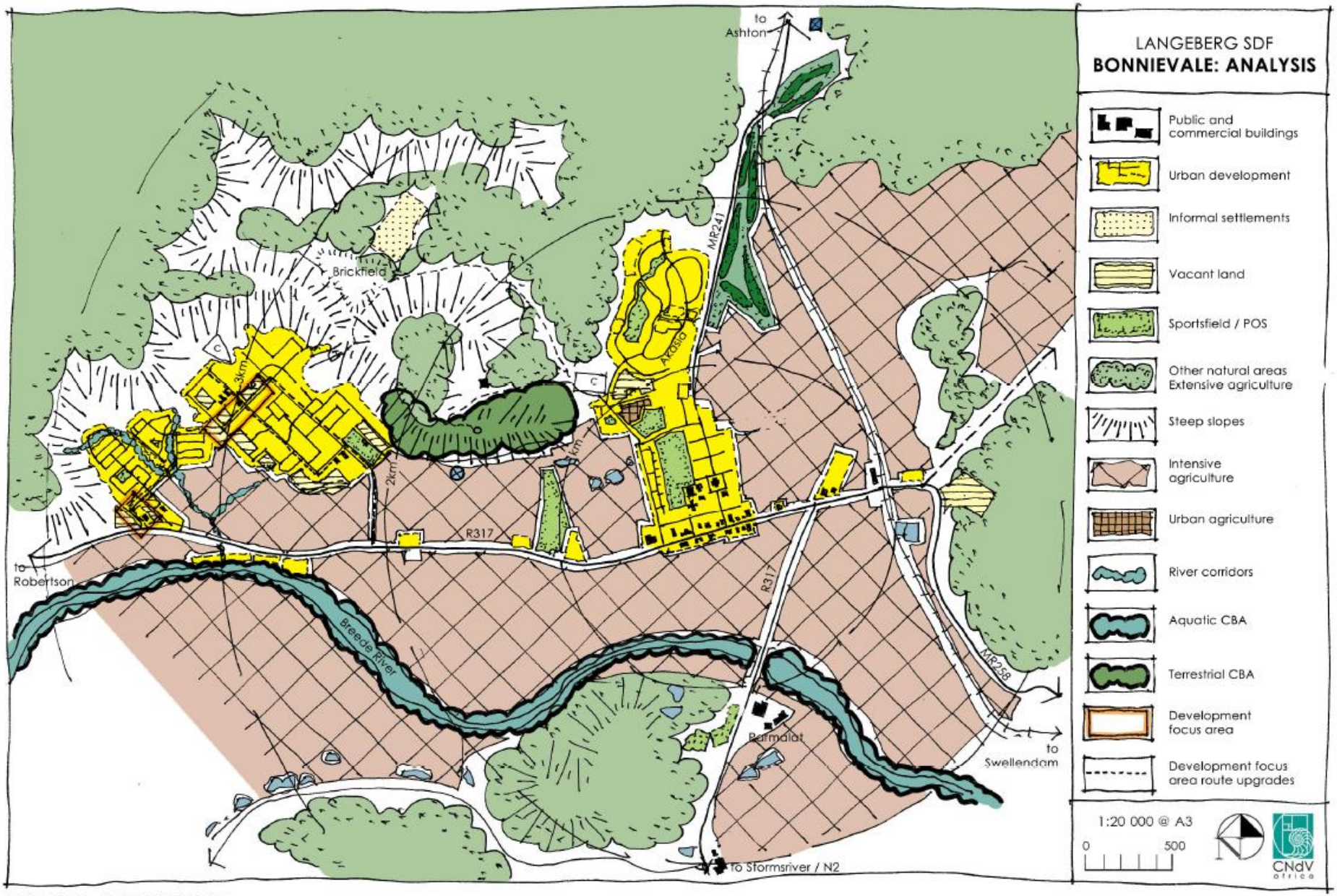


Figure 5.11.1.2 Bonnievale: Analysis

5.11.2 BONNIEVALE: SPATIAL DEVELOPMENT FRAMEWORK, see Figure 5.11.2.1

General: Bonnievale represents a significant spatial planning challenge due to its extremely fragmented layout interspersed with high quality intensive agriculture, much of it with expensive irrigation infrastructure. This resource has the ability to contribute to economic growth and employment creation for the long term if well managed and protected. Furthermore, some of this fragmentation is not due so much to apartheid but because residents seek to located themselves close to their source of livelihood, for example, the Brickfields and Parmalat communities. Therefore, it appears that a different spatial planning model to the integrated, sustainable and convenient framework usually and correctly promoted by planning and development policy is warranted in this case.

5.11.2.1 Core landscape areas

- Upgrade existing POS and sports fields;
- Create an interlinking and continuous treed and landscaped main street network;
- Protect the natural areas surrounding the settlement as incentivized private nature reserves such as promoted by Cape Nature' stewardship program; and,
- Designate and protect river corridors, including the Breede River aquatic CBA, by excluding urban development and ploughing for 32m from river and wetland banks.

5.11.2.2 Urban Development

- Bonnievale has 2400 names on the waiting list. (this requires 60 hectares of land at a gross density of 40 du/ha);
- Some of these names live in backyards in Happy Valley and there are a number of vacant sites here that should be investigated for an infill program to address some of this need;
- People already live in the Boukenhoutskloof and Parmalat settlements;
- Although the current location of these settlements does not comply with the various urban development principles and policy of the DFA, SPLUMA, PSDF and the Dept of Human Settlements for the reasons set out under General above it is proposed that Boukenhoutskloof and Parmalat settlements are green economy settlements using innovative off-grid sustainable technologies including rainwater harvesting, grey water recycling, solar HWCs, PV panels, enviro-loos, methane gas digesters and passive building design. The area around Boukenhoutskloof is large enough to accommodate food gardens providing adequate water can be found. Dwellings should be built using local materials, for example, the bricks made by the Boukenhoutskloof residents providing that they are of the required strength and quality;
- In line with the overall declining population of Bonnievale there does not seem to be much demand for further development in the rest of the market with the township next to the resort on the R317, west of the police station and the upmarket township overlooking the golf course remaining undeveloped;
- Erven 701, 702, part of Erf 754, 751, 759 and 863 to be investigated as alternative locations for the primary school;
- Urban Design Guidelines are needed relating to the desired standard of buildings (materials, colours, scale), aesthetics, set-backs from road, parking and access to ensure conformity with surrounding area. Uses which do not comply must not be permitted; and,
- Bonnievale's envisaged future role as a growing agri-industrial centre should be confined. There are many agricultural and tourism activities are based in the surrounding rural area, more than in the town itself. The town is a service centre for these activities as well as being a residential and retirement area.



Western gateway to Bonnievale, 1st Happy Valley entrance



Ring road to Happy Valley via Brickfields – trees can be planted prior to paving surface as part of EPWP project



Potential satellite sustainable eco-village site at eastern gateway on MR 258 from Swellendam

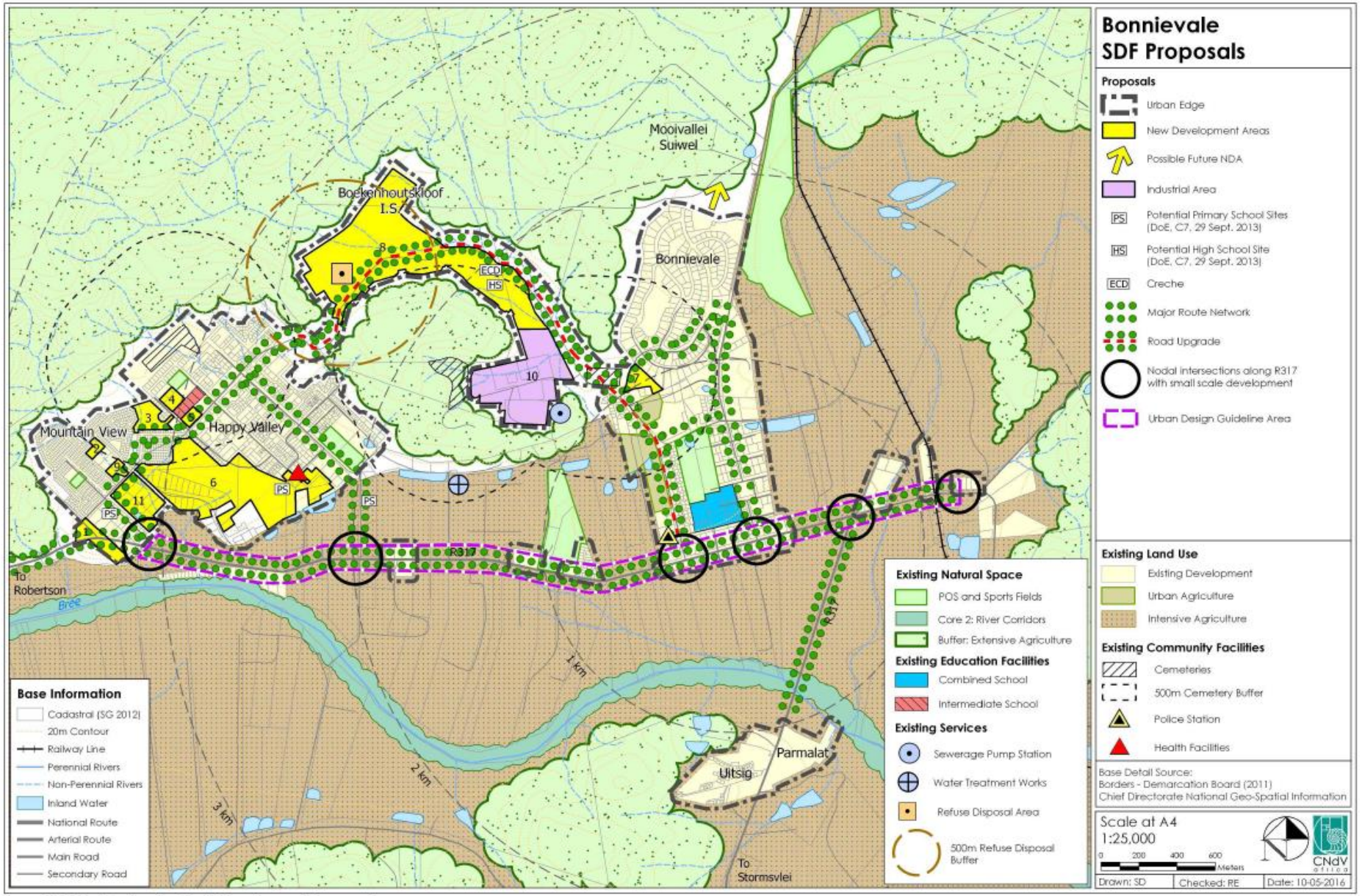


Figure 5.11.2.1 Bonnievale: Spatial Development Framework

5.12 MCGREGOR (population: ± 3 100)

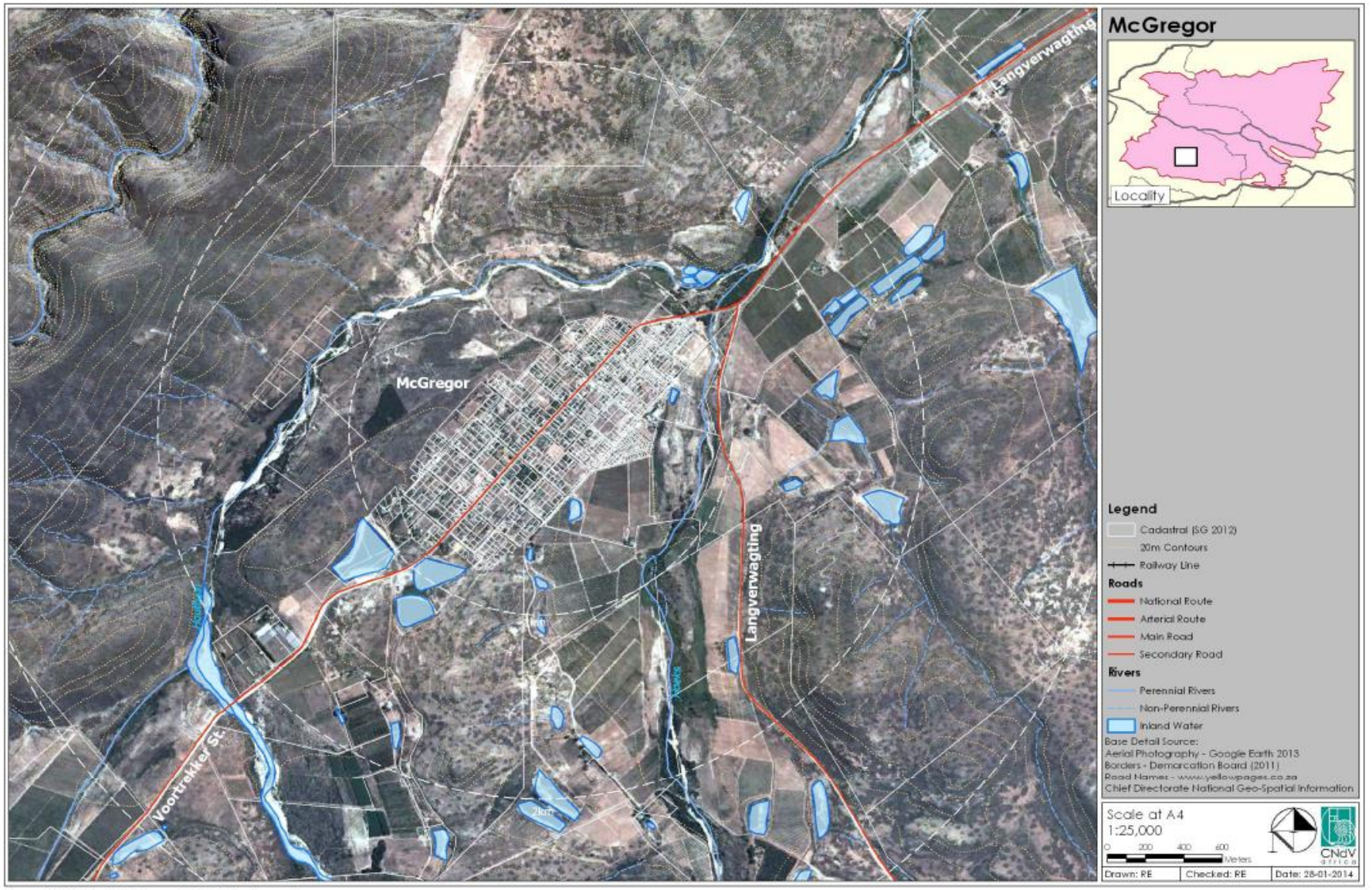


Figure 5.12.1.1 McGregor: Aerial photograph

5.12.1 SPATIAL ANALYSIS, see Figure 5.12.1.2

5.12.1.1 Sub-regional location

- Located approximately 20kms from Robertson, on a tarred road up the Houtbaais river valley. Originally a road was intended to connect through the Riviersonderend mountains to Greyton but this has never progressed beyond a popular hiking trail;
- Its proximity to Robertson means that it has never developed as an agricultural service centre and instead has remained as a rural holiday and tourism village for its upmarket residents and an agricultural dormitory centre for the low income residents many of whom work or used to work on nearby farms.

5.12.1.2 Layout pattern

- The town was deliberately located on less fertile land to the west of the Hoek River along which most of the farming took place. The current proposal to locate IRDP housing on vineyard blocks between the town and the Hoek River is counter to this approach. The cemeteries and a field are located to the west also on less fertile land;
- Historically, low income housing was well integrated into the overall settlement as it occupied and continues to do so the north eastern blocks on the same grid shared by the rest of the settlement;
- The town is laid out on the British pattern, i.e. grid pattern, with mostly square block. Water is lead down street side furrows from the dams at the top of the settlement. This is an extremely robust layout as it is able to accommodate a process of densification ;
- However, this has given rise to an urban management challenge in that the urban agricultural plots are seen as an essential part of the village's character and there is the notion of a threshold beyond which there should not be further subdivisions if this character is to be retained; and,
- There have been recent township extensions catering for IRDP (clip-ons to the original grid layout) and market housing (subdivisions within the original grid) The two upmarket ones at the bottom (A) and top (B) of the settlement have been approved but not developed. These include a site and service scheme.

5.12.1.3 Urban quality

- The village's urban quality consists of rows of simple, generally rectangular, small houses or a homestead of small buildings with either double pitched, often thatched or flat roofed set in treed streets. Most of the blocks, except in the north east corner have large open areas many of them used for urban agriculture;
- Unlike most government schools McGregor Primary School's architecture reinforces the architectural quality of the village and it has taken urban design considerations into account such as orientating the main building to an axis along Loop street thus linking it visually to Voortrekker main street; and,
- There are a few shops and offices along the lower (northern end) of the main street, Voortrekker street.

5.12.1.4 Challenges and potential

- Ideally, arable land under cultivation should be retained where possible. An average farm in the municipality comprises 67 ha of arable land, supports 26 jobs and contributes about R4m GVA and R0.5m to exports;
- Lower income population growth has led to a housing waiting list of 581;
- Area 1, ± 16 ha, see Figure 5.12.1.2, has been identified for a low income housing project;
- There would seem to be three options open to addressing the low income housing need:
  - Build a conventional IRDP scheme on the vineyards abutting Buitenkant street and take this land out of agricultural production; or,
  - Establish an off grid, alternative technology eco-village including food gardens, possibly catering for displaced or casual farm labour on the field between the cemeteries (0.8has = ± 24dus @ 30du/ha gross). This would require geo-tech, flood line and water supply investigations to check land suitability; or,
  - Continue with the infill approach that has created a number of labourers' houses on small plots clustered together in the Loop/Barry/Buitenkant area. There are a number of vacant plots in this vicinity which could be used for small infill schemes, 10 – 50 units at a time;
- All population groups increased over the period 2001 to 2011.



Long street: typical street scene



Loop street: view of primary school from Voortrekker street



Buitenkant street: site and service scheme with communal toilets

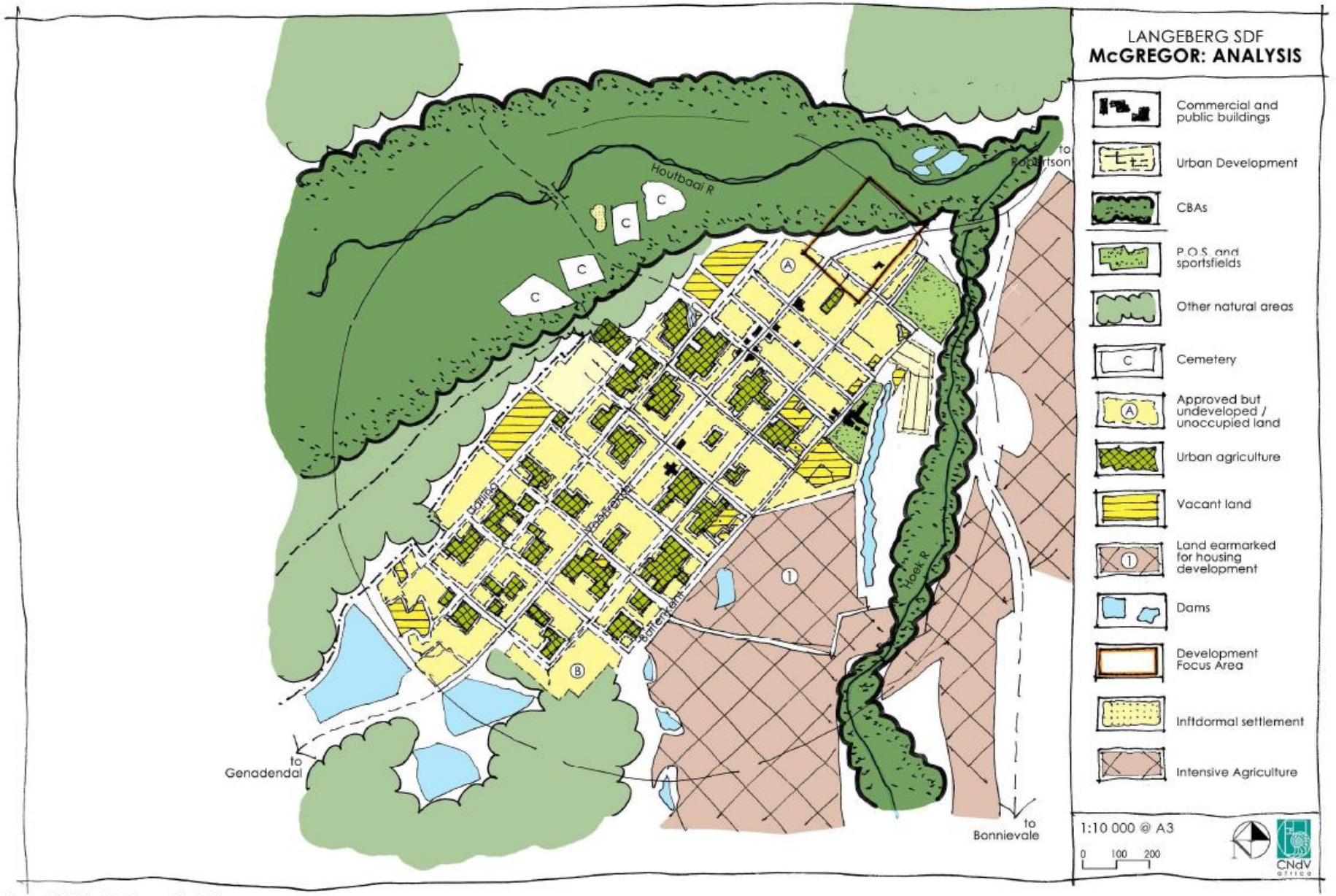


Figure 5.12.1.2 McGregor: Analysis

5.12.2 MCGREGOR: SPATIAL DEVELOPMENT FRAMEWORK, see Figure 5.12.2.1

5.12.2.1 Core landscape areas

- Boulevarded network of mains streets that help to integrate the various components of the village. Many of the streets are already well treed and this project should infill street trees where there are gaps. The network should be extended into the future township extensions so that they are part of a single integrated network;
- Public open space in the form of recreational kick-abouts should be incorporated into the new layouts as there is very little public open space other than the sportsfields in the north east corner;
- The aquatic CBAs along the Houtbaais and Hoek rivers should be protected. The extent of the Houtbaai river CBA should be amended if other investigations indicate that settlement on the field between the cemeteries is viable;
- The agricultural plots in the centre of the blocks are a key component of the character of the village as well as a significant productive landscape being used for food gardening in many instances;
- To protect this resource two minimum subdivision overlay zones are proposed:
  - Overlay Zone I: Most of the village west of a line along Long street from the entrance to the town cutting back midblock between Kantoor and Tindall streets through to Church street is not permitted to subdivide less than 1000m² with not more than 50% hardened surfaces; and,
  - Overlay Zone II: East of this line a minimum subdivision of 200m² (gross 30 du/ha) should be permitted with 50% minimum hard surfacing so that gardening is still encouraged on these smaller plots.
  - There should be 2 storey height restrictions on all properties.
- Retaining the urban agriculture usage should be incentivized using rates rebates or other measures.

5.12.2.2 Urban Development

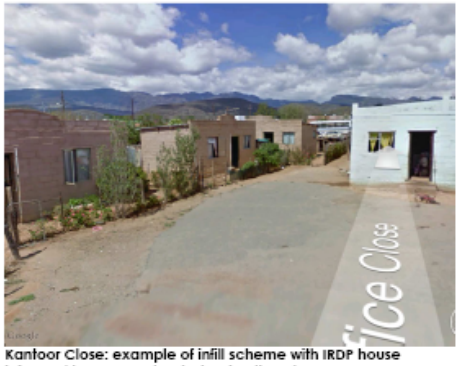
- It is likely that the village will continue to appeal to urban migrants, retirees and the B&B industry. This development can be accommodated in the proposed Overlay Zone I up to the parameters noted above. All buildings should be in keeping with the proposed heritage guidelines; and,
- Similarly, Overlay Zone II is intended to cater for the affordable and GAP (FLISP) housing market and possibly also IRDP housing in small (10 – 20 units) schemes. It is important that these units also generally follow the heritage guidelines, see Langebaan example, Including layouts whose design is based on extensions of the existing grid and not a totally separate curvilinear "Blue Book" planning layout.
- Erf 360 will be the focus of McGregor's SDF proposals. In the long term Swanepoel's farm could be considered for development, possibly in the next SDF review.
- High school children will have to continue to travel to Robertson as it is not viable to establish a high school in McGregor.

5.12.2.3 Heritage Areas

- Figure 5.12.2.1 shows the proposed heritage area. All new buildings and renovations within this area must be guided by the heritage guidelines. These should also inform new GAP (FLISP) and IRDP housing designs and layouts.

5.12.2.4 Urban Restructuring

- McGregor, due to its small size and development history, has remained fairly integrated with its residents all mainly living on the same settlement grid without the buffer areas seen separating communities in many other settlements. Care must be taken with the proposed new low income housing developments that these qualities are not lost;
- There are three options for accommodating future low income housing. These options are not mutually exclusive:
  - Option 1: further subdivision of existing blocks within the proposed Overlay Zone II area;
  - Option 2: development of New Development Area 8 as proposed in the IHSP and supported by provincial DHS. It is important that the layout and building design of this extension follows the guidelines mentioned above. This option requires taking developed vineyards out of production with associated loss of jobs and GVA; and,



Kantoor Close: example of infill scheme with IRDP house informed by vernacular design (Option 1)



Buitenkant street: Vineyards: proposed IRDP/FLSIP housing site (Option 2)


Cemeteries north of the village

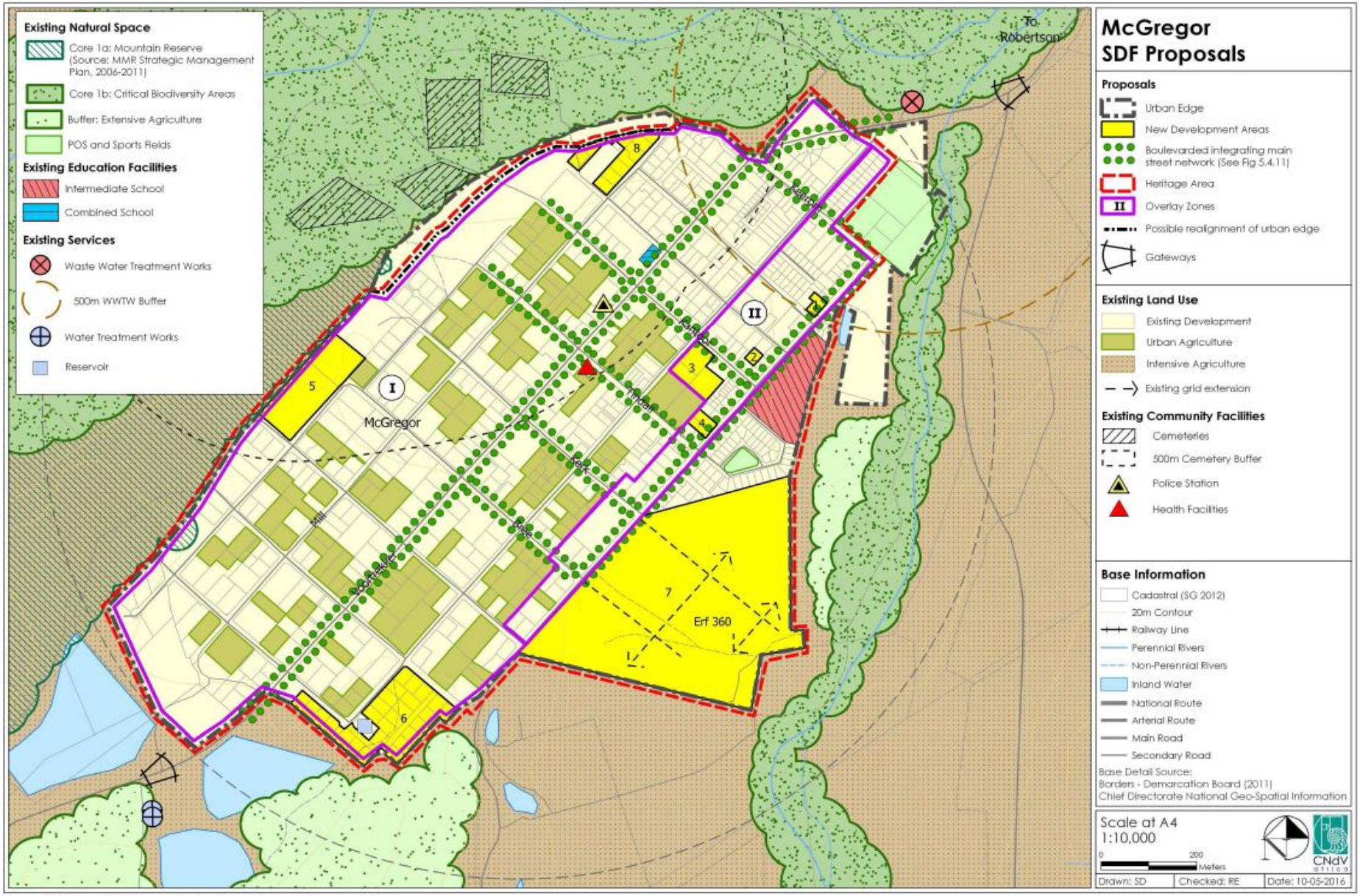


Figure 5.12.2.1 McGregor: Spatial Development Framework

CHAPTER 5

FINANCIAL PLAN

IDP 2023-2027

5. LONG TERM FINANCIAL PLAN

REPORT OVERVIEW – INTRODUCTION AND BACKGROUND

The Langeberg Local Municipality ("Langeberg" or "Langeberg LM") appointed INCA Portfolio Managers in 2015 to prepare a Long-Term Financial Plan - the report entitled *Langeberg Local Municipality Long Term Financial Plan: 2016 – 2025*; August 2015. Since then, the plan has been updated in October 2016 and May 2020 with the latest available information. This October 2021 Update aims to review the conclusions reached in 2015,2016 and 2020 based on the most recent information and report on the findings.

Based on the outcome of the model, and in consultation with the municipality, the objective of a Long-Term Financial Plan ("LTFP") is to recommend strategies and policies that will increase the probability of the municipality's and provide a basis for long-term financial sustainability into the future. This is achieved by forecasting future cash flows and affordable capital expenditure based on the municipality's historic performance and the environment in which it operates.

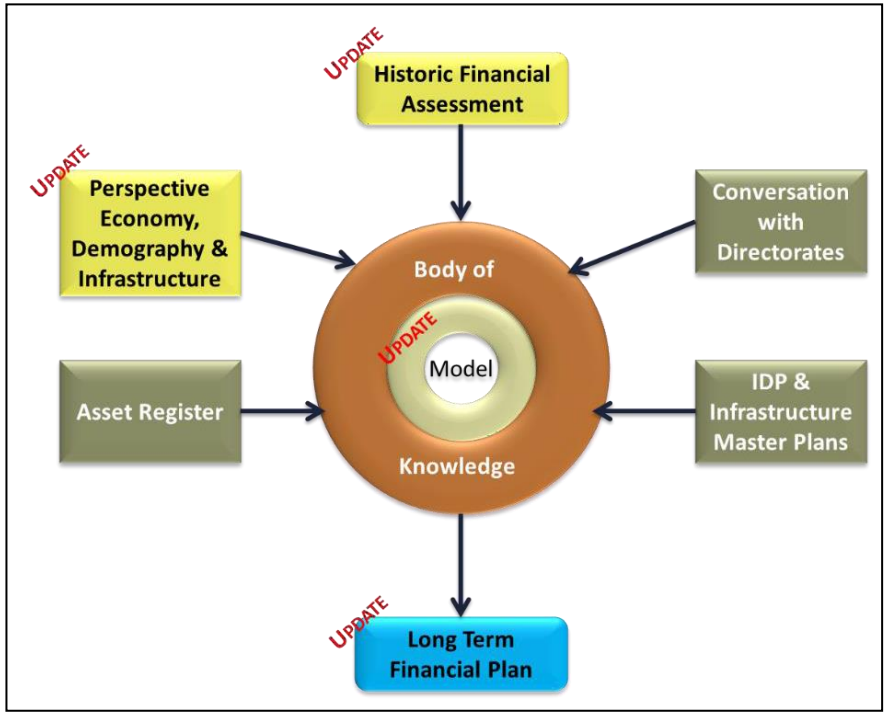
A summary of the demographic-, economic- and household infrastructure perspective was updated with the latest available information as published by iHS Global Insight. The historic financial analysis was updated with the information captured in the municipality's unaudited financial statements of 30 June 2021 along with the adopted MTREF budget for FY2022. IPM adapted its Long-Term Financial Model to include and project key effects of the COVID-19 pandemic. This adapted model was populated and run with this latest information, and the outcome thereof is reported herein. The model was re-calibrated against the municipality's MTREF for the 3 years from FY2022 to FY2024.

Our Update Reports normally do not include a renewed analysis of the Asset Register in estimating the capital demand (as was the case in the Long-Term Financial Plan), municipal documents (viz. IDP, Master Plans, etc.) and conversations with management. The conclusions reached in this report are complimentary to the recommendations made previously.

5.1 THE PLANNING PROCESS

The diagram below illustrates the steps in the process that were followed in drafting the LTFP and the steps taken during this 2021 "LTFP Update":

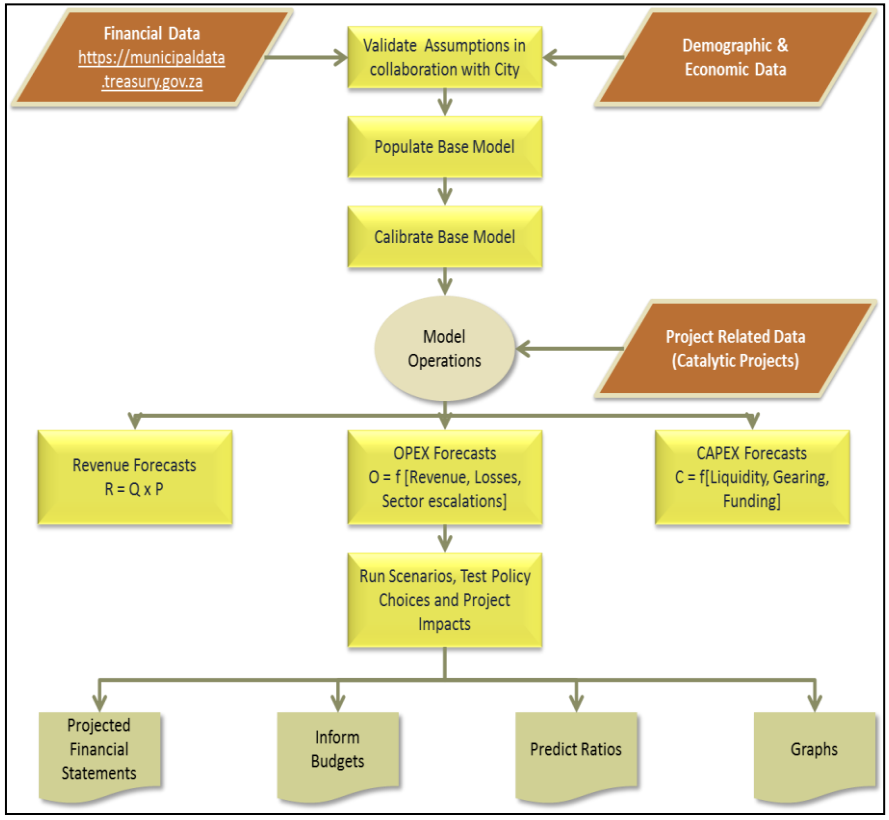
FIGURE 6: PLANNING PROCESS



The long-term financial model was populated with the latest information of Langeberg and used to make a base case financial forecast of the future financial performance, financial position, and cash flow of the municipality.

The diagram below illustrates the outline of the model.

FIGURE 7: FINANCIAL MODEL FRAMEWORK



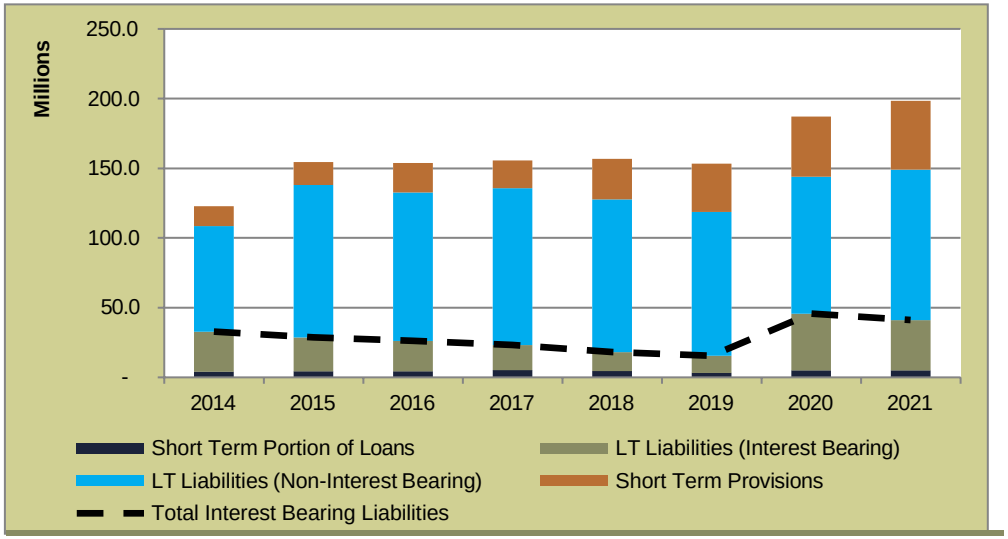
The model methodology remains the same and the capital budget as presented in the MTREF was utilised and forecasts of an affordable future capital expenditure ("CAPEX") were made.

5.2 UPDATED HISTORIC FINANCIAL ASSESSMENT

FINANCIAL POSITION

Langeberg LM's financial position remained stable as demonstrated by a 4% increase in Net Fixed Assets from R 777.6 million at FYE2020 to R 806.4 million at FYE2021. Accumulated Surplus, increased by 5% from R 753.7 million to R 790.7 million over the same period.

GRAPH 1: LONG TERM LIABILITIES: INTEREST BEARING VS NON-INTEREST

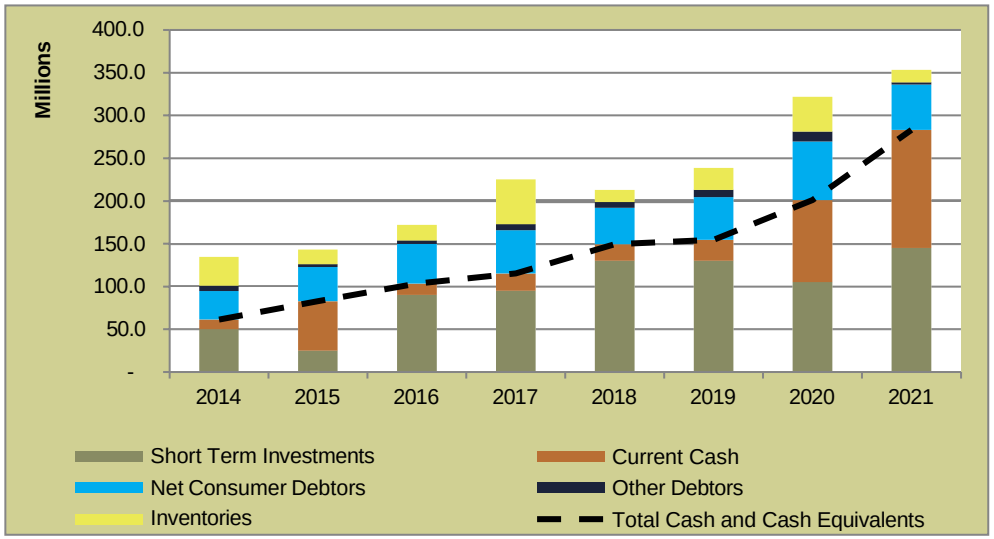


	2014	2015	2016	2017	2018	2019	2020	2021
Short Term Provisions	14.3	16.5	21.2	20.1	29.2	34.7	43.1	49.4
LT Liabilities (Interest Bearing)	28.6	24.4	21.9	17.9	13.5	12.2	40.6	36.1
LT Liabilities (Non-Interest Bearing)	75.9	109.2	106.4	112.6	109.7	103.2	98.4	108.0
Short Term Portion of Loans	4.1	4.3	4.2	5.1	4.5	3.2	5.0	4.9
Total Interest-Bearing Liabilities	32.7	28.7	26.2	23.0	18.0	15.4	45.6	41.0

GRAPH 1 indicates a decrease in Interest-Bearing Liabilities from R45.6 million as at FYE2020 to R41.0 million at FYE2021, as the municipality did not take up any borrowings in the current year as was the case in FY2020. The gearing ratio (5%) and debt service to total expense ratio (1.3%) remained well below their respective maximum National Treasury ("NT") limits of 45% and 8%.

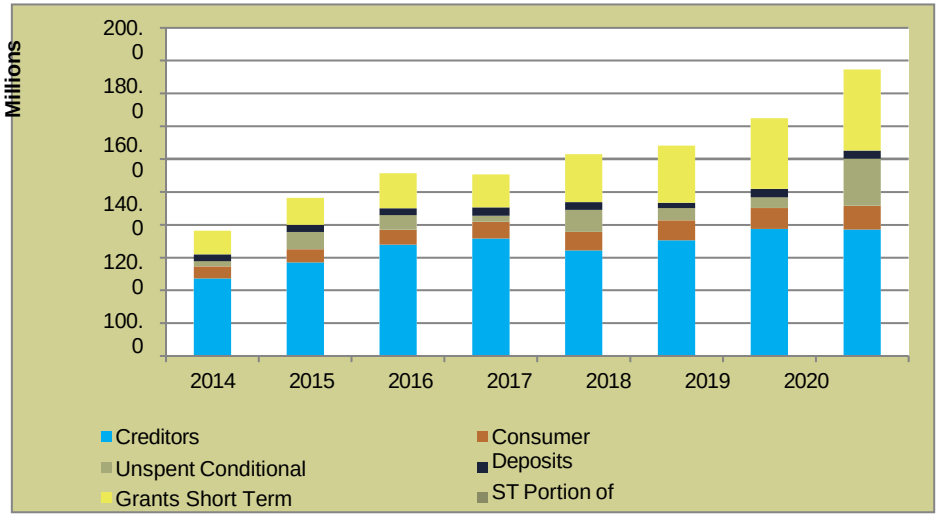
Non-Interest-Bearing Liabilities (provisions and employee benefit obligations) remained the major contributor to Non-Current Liabilities (71%).

GRAPH 2: CURRENT ASSETS



Current Assets increased by R42.8 million (13%) from R322.0 million as at FYE2020 to R364.9 million at FYE2021. This increase is mainly due to increases in the cash and cash equivalents balance (R82.1 million or 41%) and Other debtors (R2.4 million or 21%).Decreases were noted in net consumer debtors (R15.4 million or 23%); and inventories (R26.2 million or 64%). (See Graph 2)

GRAPH 3: CURRENT LIABILITIES



Current Liabilities (**GRAPH 3**) peaked at R174.6 million as at FYE2021 following an increase of R29.6 million (20%) from R145.0 million as at FYE2020. This increase is mainly driven by an increase in the unspent conditional grant of R22.2 million. An analysis of the pre-audited financial statements indicate that increase in the unspent grants was due to the "*late allocation of grant from Department of Water Services*".

Notwithstanding being the main contributor to the current liabilities balance, creditors remained relatively stable at R77.2 million for FYE2021, compared to the R77.5 million as at FYE2020. This marginal difference is evidenced in the creditors' payment period[3] of 29 days as at FYE2021, which is less than the NT recommended benchmark of 30 days.

The combined effect of the movements in Current Assets and Current Liabilities resulted in a current ratio of 2.09:1 as at FYE2021 (**TABLE 20**). This reflects a healthy financial/liquidity position relative to the minimum National Treasury (NT) benchmark of 1.5:1. This provides comfort that the municipality will be able to pay its current or short-term obligations as and when they fall due. The increased levels of cash also provide for a liquidity buffer to absorb unexpected cash outflows (financial shocks)

[3] The creditors payment period is determined by taking into consideration the "trade and other payables from exchange transactions" disclosed in the AFS which includes trade payables, payments received in advance, other payables, retentions and deposits.

in the short-to-medium term. The healthy liquidity position is further supported by a current ratio (excluding debtors greater than 30 days) of 2.02:1, which indicates the high level of liquidity in current assets.

GRAPH 4: LIQUIDITY RATIOS

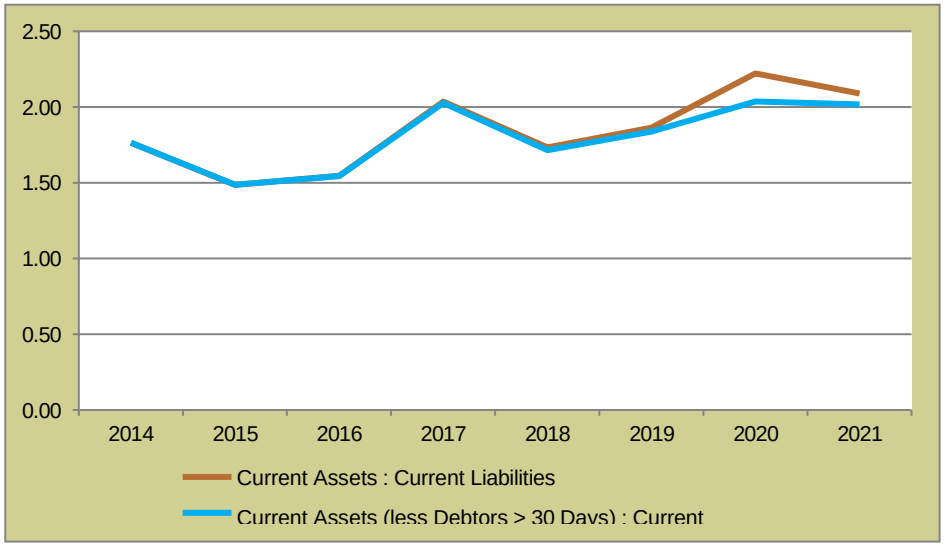
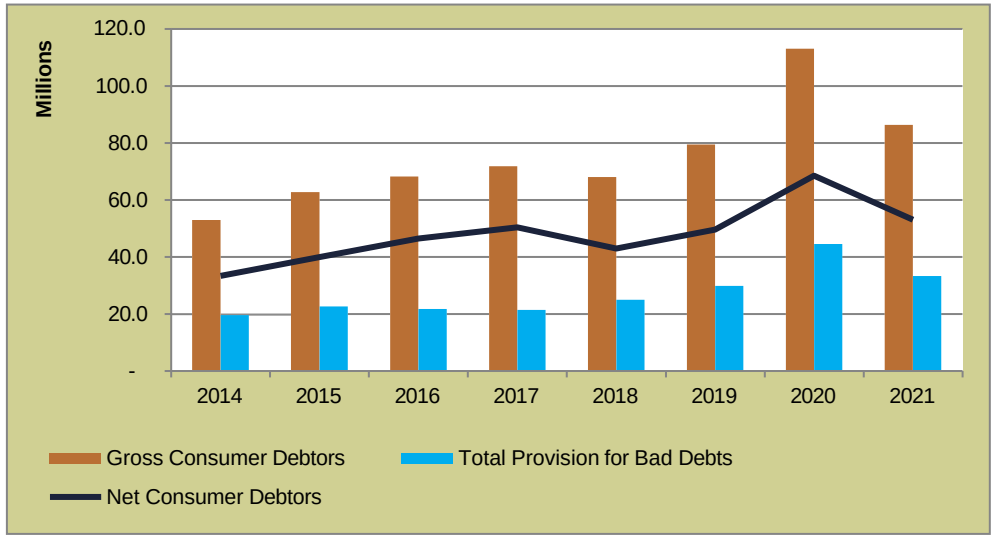


TABLE 20: LIQUIDITY RATIOS

	2014	2015	2016	2017	2018	2019	2020	2021
Current Assets: Current Liabilities	1.76	1.49	1.55	2.04	1.73	1.86	2.22	2.09
Current Assets (less Debtors > 30 Days): Current Liabilities	1.76	1.49	1.54	2.03	1.71	1.84	2.04	2.02

GRAPH 5: GROSS CONSUMER DEBTORS VS NET CONSUMER DEBTORS



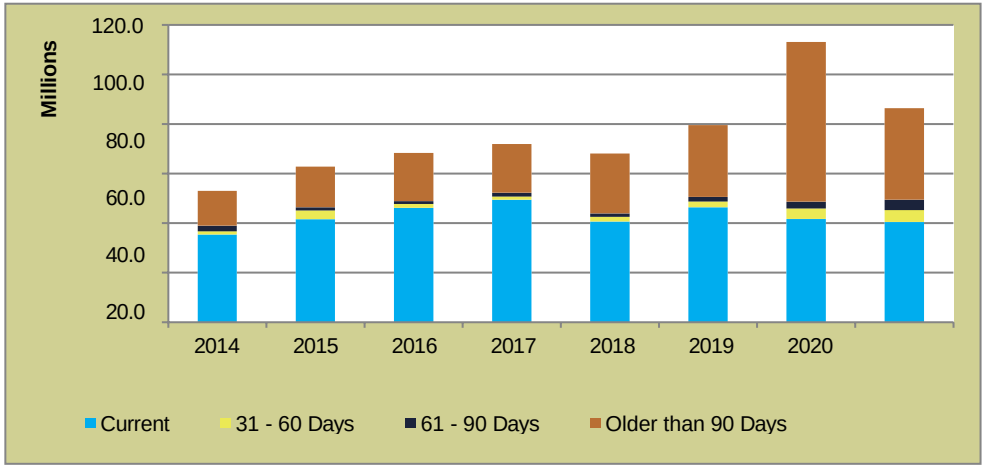
Gross consumer debtors decreased by 24% in FY2021 from R113.1 million at FYE2020. This decrease can be attributed to an improvement in the collection rate from 94% to 104% (higher than the NT benchmark of 95%), which resulted in a decrease in net debtors' days from 42 days to 31 days (NT norm: 30 days) over the same period. The deterioration in the FY2020 collection rate is an expected impact of COVID-19, but it should be noted that this deterioration in the collection rate (1 percentage point) compares favorably to 16.4 percentage points decline that was assumed in the COVID-19 impact assessment report (document titled: "*Langeberg Municipality: Impact of COVID-19 on Langeberg's Financial Sustainability*") prepared in May 2020 by IPM. The FY2021 collection also exceeded expectation, due to less impairment of debtors and lower than expected customers taking up payment arrangements that exceeded 12 months.

The provision for bad debts as at FYE2021 (R33.3 million) did not cover the gross consumer debtors greater than 90 days, which amounted to R37.0 million (NT recommendation being 100% cover) - see **TABLE** below.

TABLE 21: DEBTORS RATIOS

	2015	2016	2017	2018	2019	2020	2021
Increase in Billed Income p.a. (R'm)	43.5	48.0	34.6	(3.7)	60.6	72.6	27.0
% Increase in Billed Income p.a.	13%	13%	8%	-1%	13%	14%	5%
Gross Consumer Debtors Growth	18%	9%	5 %	-5%	17%	42%	-24%
Net debtors' days ratio	38	40	4 0	34	35	42	31
Payment Ratio / Collection Rate	96%	95%	96%	100 %	95%	94%	103%
Provision for bad debts as a % of consumer debtors	139 %	112 %	109%	104 %	103%	69%	90%

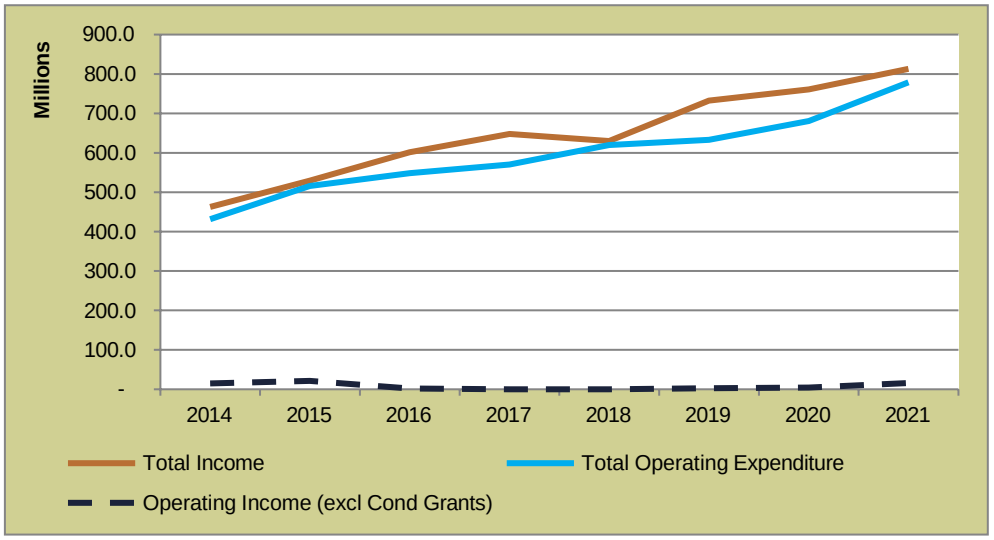
GRAPH 6: CONSUMER DEBTORS AGE ANALYSIS



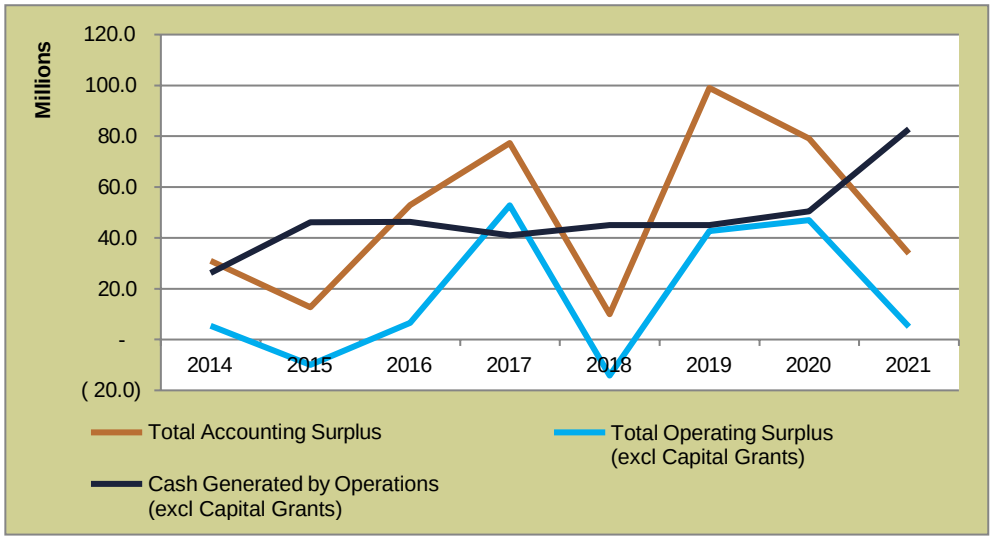
The age analysis of consumer debtors reflects a significant decrease in debtors greater than 90 days from R64.5 million at FYE2020 to R37.0 million at FYE2021.

This decrease highlights the municipality's strong credit control policies and procedures (collection rate of 104% for FY2021) that were put in place following the 2020 increase in the same group of debtors due to the impact of COVID-19. The age analysis was composed of 47% current and 53% older debtors.

GRAPH 7: TOTAL INCOME VS TOTAL EXPENDITURE



GRAPH 8: ANALYSIS OF SURPLUS



GRAPH 7: above indicates that total income continued to exceed total operating expenditure for FY2021.Total income increased by R52.6 million (7%) to R813.0 million, whereas total operating expenditure increased by R97.7 million (14%) to R779.1 million, over the previous year. This resulted in a decrease in total accounting surpluses from R79.1 million in FY2020 to R34.0 million in FY2021.

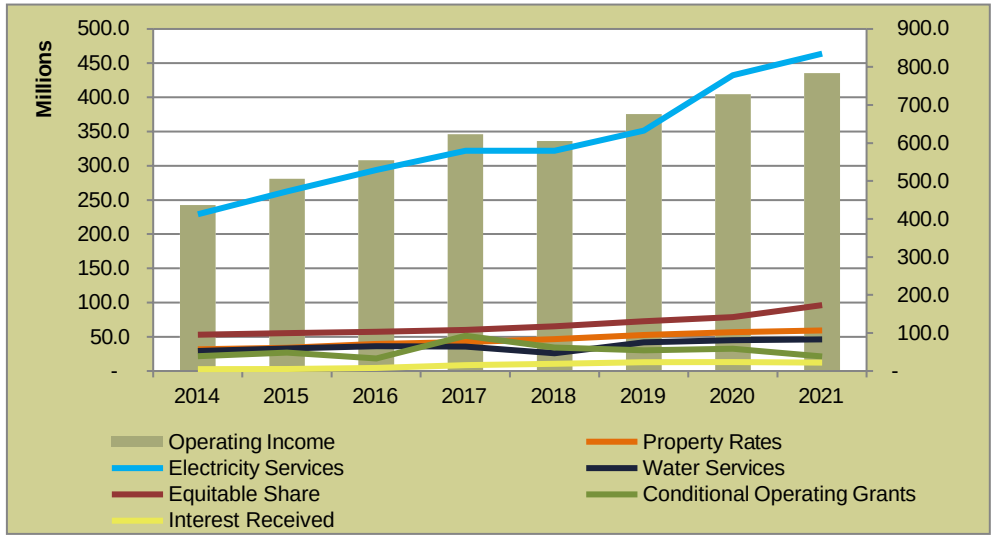
Excluding capital grants, Langeberg LM generated a total operating surplus of R5.1 million, being an 89% decrease from R47.1 million realised in FY2020.

As a direct result of the high collection rate achieved, the cash generated from operations increased from R50.4 million (FY2020) to R82.9 million (FY2021).

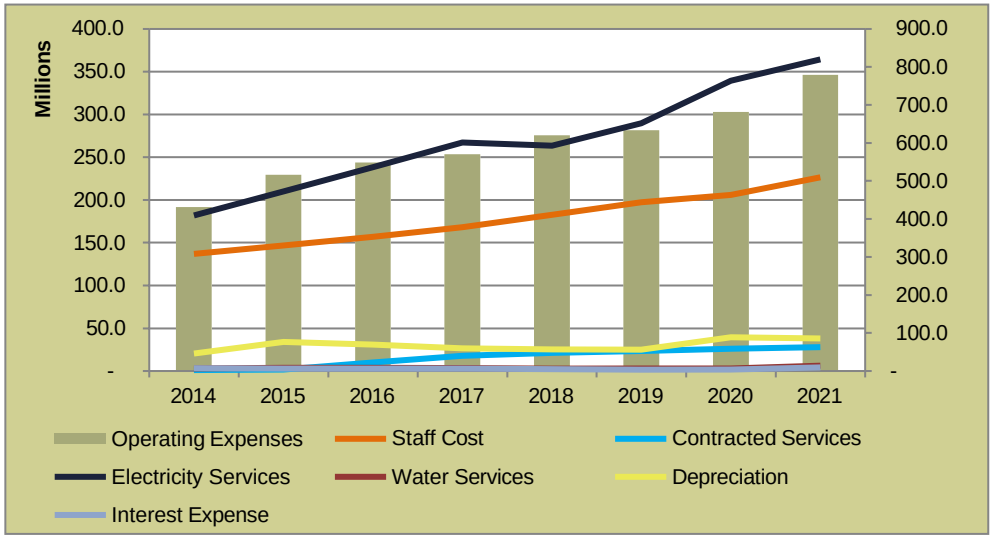
TABLE 22: ANALYSIS OF SURPLUS

	2014	2015	2016	2017	2018	2019	2020	2021
Total Accounting Surplus	31.0	12.8	52.9	77.3	10.0	99.1	79.1	34.0
Total Operating Surplus (excl Capital Grants)	5.5	(10.0)	6.6	52.8	(14.1)	42.7	47.1	5.1
Cash Generated by Operations (excl Capital Grants)	26.2	46.1	46.3	41.0	45.0	45.0	50.4	82.9

GRAPH 9: CONTRIBUTION PER INCOME SOURCE



GRAPH 10: CONTRIBUTION PER EXPENDITURE ITEM



Excluding Capital Grants, the three main revenue sources remain Electricity Services, Property Rates and Water Services: with a combined contribution of 73% to Operating Revenue in FY2021. Almost 59% is sourced from Electricity Services alone. The annual increase in these main revenue items was also above CPI, with revenue from Electricity Services having the highest increase (7%).

The increase in electricity services (7%) for FY2021 is marginally higher than the budgeted average tariff increase of 6.3% for the same year, which indicates a marginal increase in electricity consumption.

The annual increase in water services income (2%) in FY2021 was lower than the average tariff increases of 8%, indicating a decrease in the water consumption for the year.

Equitable Share contributed 12% to Operating Income in FY2021. This contribution has remained relatively constant since FY2018. Equitable Share increased by 12% (R17.3 million) in FY2021, the majority of which was utilized for funding COVID-19 expenditure of R11.45 million as disclosed in the pre-audit annual financial statements (AFS) for FY2021 "*Note 63: COVID-19 Expenditure*"

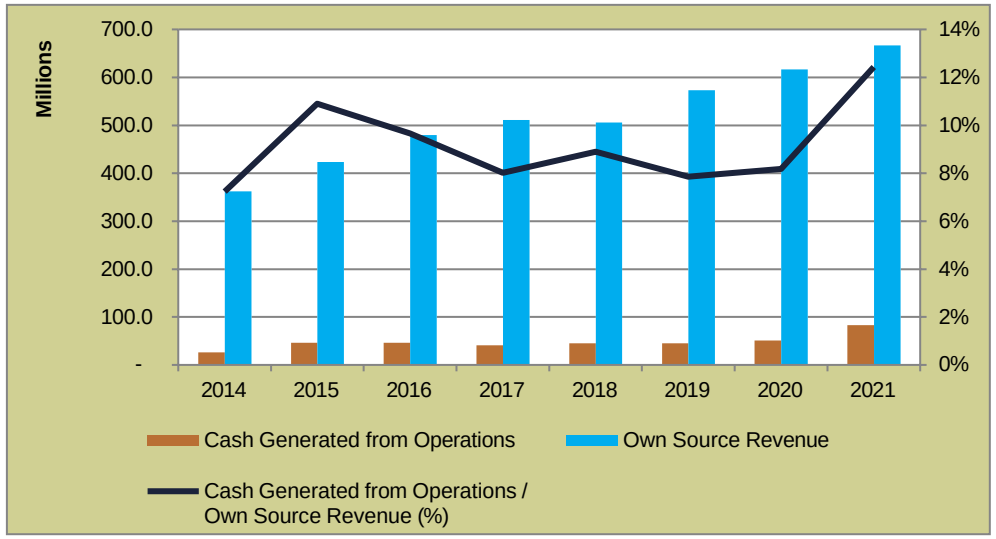
Electricity bulk purchases remained the largest operating expenditure item, with a contribution of 44% for FY2021. This expenditure item increased by 7% from FY2020, equivalent to the increase in electricity services revenue, resulting in the gross electricity surplus margin remaining at 21%.

Staff Costs increased by 10% from FY2020 to R226.5 million. Its contribution of 27% to operating expenditure remans within the NT norm range of 25% to 40%. Positive to note is that the Staff Costs contribution to Operating Expenditure has remained constant since FY2017. This should, however, also be considered against the backdrop of significant increases in bulk electricity tariffs in recent years. Notwithstanding an above CPI increase in Contracted Services of 7% from FY2020 to FY2021, its contribution to operating expenditure remained at 3% (NT norm range: 3% - 5%). Like Staff Costs, this contribution has remained constant since FY2017.Staff Costs and Contracted Services contribute a combined 30% to operating expenditure. Although this is still within the NT norm, an increase in this ratio of more than 40% should be avoided by Langeberg LM.

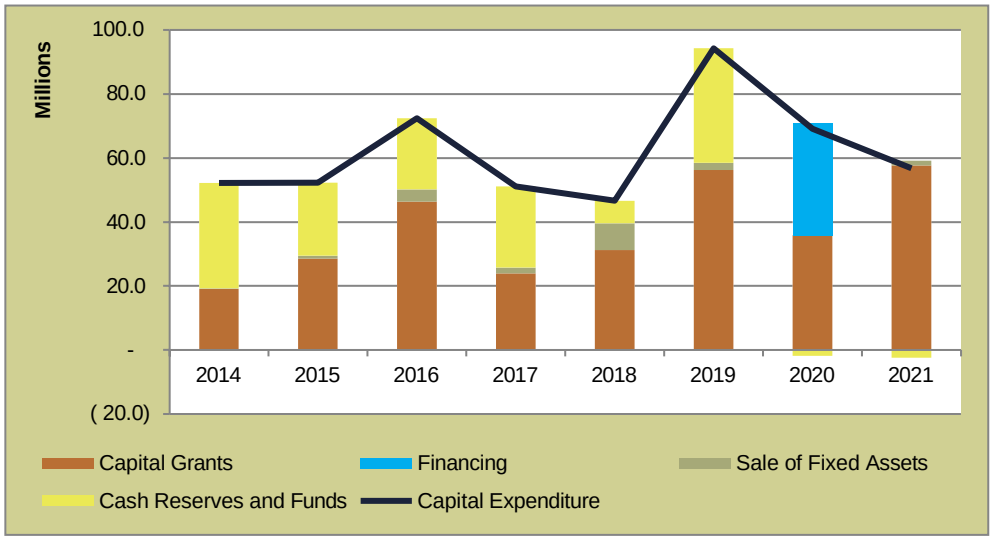
Electricity distribution losses increased from 4.19% in FY2020 to 5.00%. Over the same period, Water distribution losses decreased from 14.81% to 13.36%. Both remained below their respective maximum norm limits of 10% and 30%

CASH FLOW

GRAPH 11: CASH GENERATED FROM OPERATIONS/OWN SOURCE REVENUE



GRAPH 12: ANNUAL CAPITAL FUNDING MIX

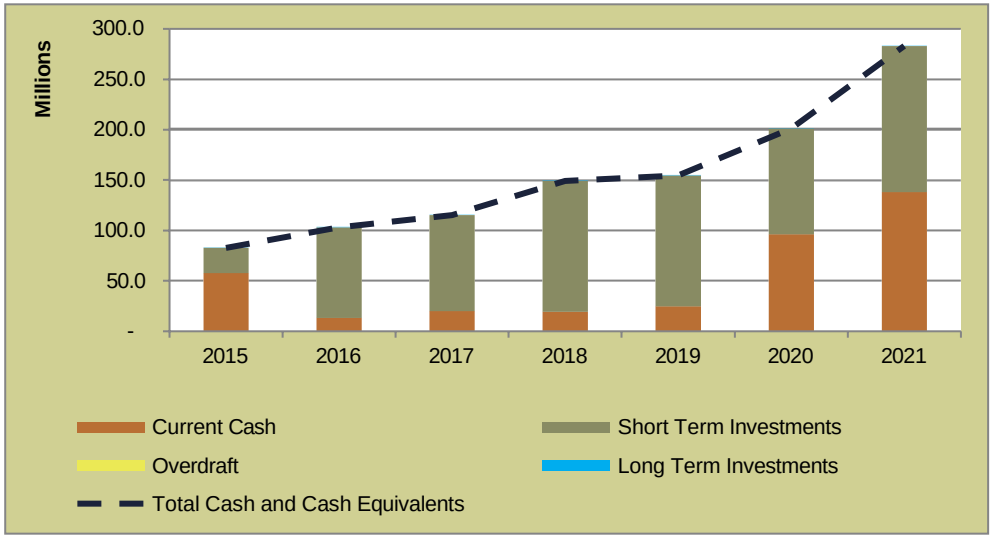


Cash generated from operations (excluding capital grants) increased by 64% from R50.4 million in FY2020 to R82.9 million in FY2021 mainly due to the improved collection rate over the period from 94% to 104%.

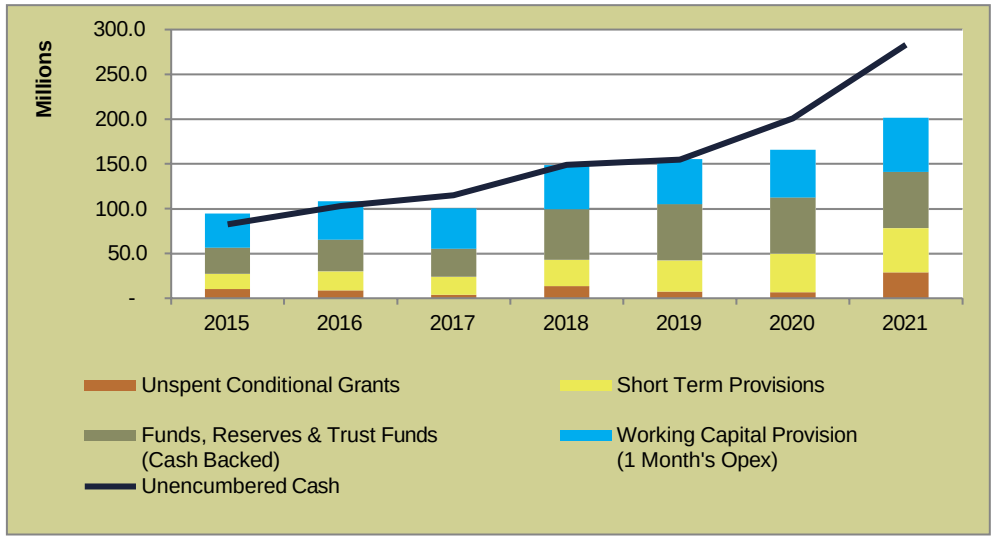
Capital expenditure as a percentage of budgeted capital expenditure (budget implementation indicator) amounted to 52% i.e., underspending in the capital budget.

The capital expenditure over the last two years decreased when compared to FY2019. Significant to note is the implementation of the recommendation stated in the update prepared by IPM in 2020, which recommended the municipality taking up borrowings to fund its capital expenditure instead of utilising its own cash resources. The FY2021 capital expenditure of R56.8 million was funded primarily through: capital grants. (See Graph 10). A significant portion of capital grants was, however unspent at year end.

GRAPH 13: CASH AND INVESTMENTS



GRAPH 14: MINIMUM LIQUIDITY REQUIRED



Cash and cash equivalents increased by R82.1 million (41%) from R201.0 million as at FYE2020 to R283.1 million as at FYE2021. This can be attributed to: 1) the improvement in the collection rate over the period (94% to 104%); 2) the municipality not having utilised its own cash resources to fund capital expenditure; and 3) the additional capital grant funds invested at year end on short term investments due to the underspending on capital expenditure. This resulted in an improvement in Langeberg LM's cash position whereby the cash balance net the statutory liquidity requirements of R201.6 million, was a cash surplus of R81.5 million; a significant improvement since FYE2019's cash deficit of R0.8 million.

Note: The statutory minimum liquidity requirements do not include debtors and creditors in determining the cash surplus/deficit. Should the net balance of debtors and creditors [4]of -R10.1 million be included, the cash surplus as at FYE2021 would reduce to R71.4 million.

It will be prudent to preserve and maintain these high liquidity levels to provide a buffer against any potential future financial.

TABLE 23: MINIMUM LIQUIDITY REQUIREMENTS

	2014	2015	2016	2017	2018	2019	2020	2021
Unspent Conditional Grants	3.3	10.5	8.9	3.8	13.7	7.4	6.6	28.8
Short Term Provisions	14.3	16.5	21.2	20.1	29.2	34.7	43.1	49.4
Funds, Reserves & Trust Funds (Cash Backed)	35.8	29.4	35.2	31.4	56.4	62.9	62.9	62.9
Total	**53.4**	**56.5**	**65.4**	**55.2**	**99.3**	**105.1**	**112.6**	**141.2**
Unencumbered Cash	61.2	82.6	103.1	115.1	149.1	154.7	201.0	283.1
Cash Coverage Ratio (excl Working Capital)	1.1	1.5	1.6	2.1	1.5	1.5	1.8	2.0
Working Capital Provision (1 Month's Opex)	33.0	38.4	42.9	45.3	49.5	50.5	53.1	60.4
Cash Coverage Ratio (incl Working Capital)	0.7	0.9	1.0	1.1	1.0	1.0	1.2	1.4
Minimum Liquidity Required	86.4	94.9	108.3	100.5	148.8	155.5	165.8	201.6
Cash Surplus/(Shortfall)	**(25.2**	**(12.2)**	**(5.3)**	**14.6**	**0.3**	**(0.8)**	**35.2**	**81.5**

[4] Net Consumer Debtors + Other Debtors + Current Portion of Long-Term Receivables – CreditorR53.1m + R14.0m + R0m – R77.2m = R10.1m

IPM SHADOW CREDIT SCORE

Langeberg Local Municipality was assessed for an IPM shadow credit score, to provide information to management and to council as to the current risk rating that Langeberg LM may receive from external lenders, which will determine cost of funding. Any improvements on the shadow credit rating over time will result in more affordable lending rates.

Based on the 2020 performance of Langeberg LM, the IPM credit model reflects a score of 6.5, which is comparable to a A- on a national ratings scale. The credit score is relatively high compared to other municipalities, and it is at an investment grade level, which means that Langeberg should be successful in accessing external borrowing at competitive rates.

The results obtained from the assessment, per module, are presented below:

Modules	2020 (5)
Financial	**3.4**
Institutional	**3.8**
Socio-Economic	**2.2**
Infrastructure	**3.8**
Environmental	**3.0**

From the assessment it is evident that the socio-economic environment continues to be Langeberg's main impediment in achieving higher credit scores. This is mainly linked to the low economic growth in the region which was exacerbated by the impact of COVID-19.

Any improvement in the institutional capacity of Langeberg LM will also have a positive impact on the credit score. Strong governance and prudent financial management remain key factors to be considered. The Auditor General's report, findings and recommendations need to be addressed annually and improved on year-on-year.

Supply of household infrastructure services remains strong, which also impacts positively on the municipality's ability to be environmentally sensitive and sustainable.

The score achieved on the financial module is driven by the strong liquidity position. By implementing the recommendations made in the LTFP update report and maintaining financial discipline and prudent financial management, Langeberg should be able to not only maintain, but even improve this score over time.

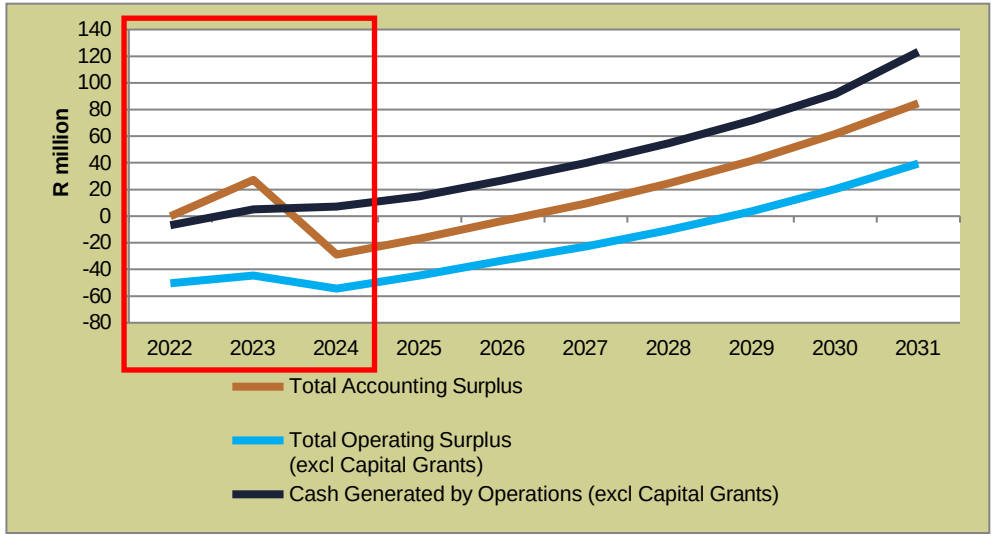
LONG TERM FINANCIAL MODEL OUTCOMES

CURRENT MTREF SCENARIO

Langeberg LM is faced with challenges and uncertainties regarding the income and expenditure patterns over the MTREF period - the main challenge being the impact of COVID-19, and the resultant lockdown which resulted in a shrinking economy that negatively impacted - household income, tourism, business, and employment. The municipal manager in the "*2019/2020 Annual Report"* stated the following operational and budgetary challenges that were experienced because of COVID-19:

- *Revenue collection being negatively affected by the sharp economic downturn on businesses and households. Some non-essential industries closed its businesses for an extended period and informal traders were unable to sell their products at designated areas.*
- *A direct increase in poverty and indigent support.*
- *Growing informal settlements and illegal land invasion, increasing demand for access to basic services.*
- *Municipal parks, community halls, sports facilities, public swimming pool, and libraries had to close, security services had to be put in place and no access or rental income could be generated.*
- *Supply chain and capital project processes had to be put on hold or were even cancelled.*
- *The Municipal Capital Budget was not spent as planned.*
- *Expenditure on salaries paid to personnel who could not work.*
- *Restricted public participation; and*
- *Additional and unplanned expenses towards protective equipment and sanitizing protocols*

GRAPH 15: CURRENT MTREF: ANALYSIS OF SURPLUS

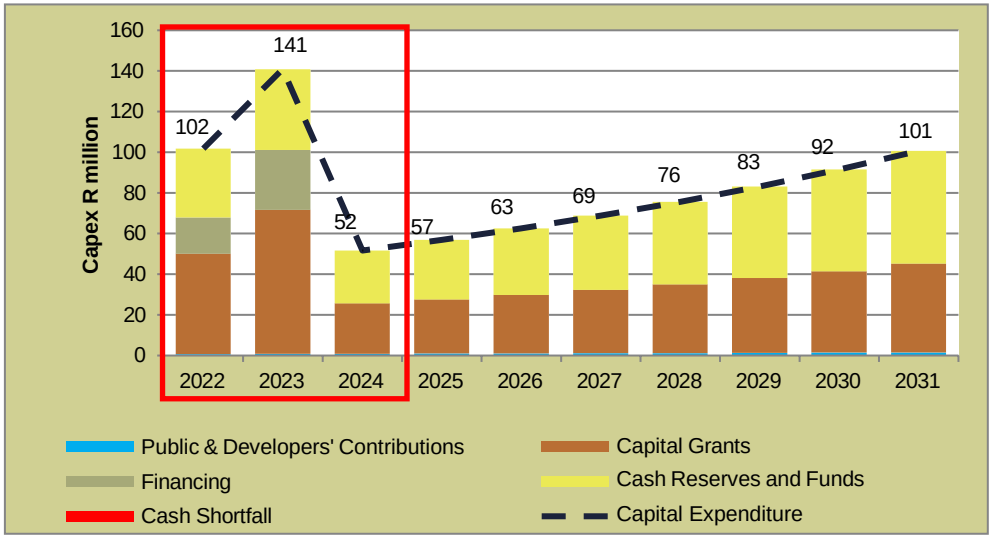


The current MTREF indicates that Langeberg will realise operating deficits throughout the MTREF period. This results in a budgeted decrease in profitability compared to operating surpluses that were realised for the past three years.

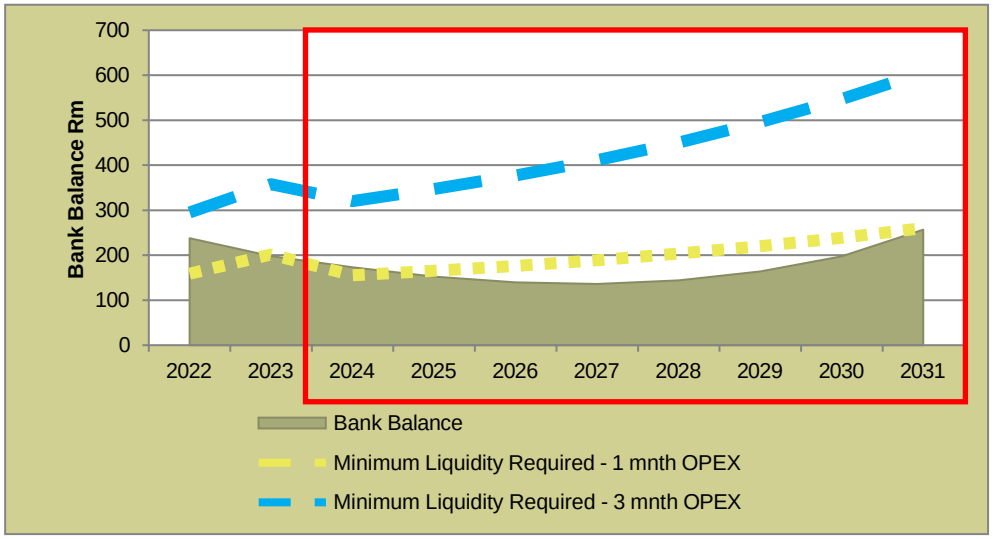
The budgeted low levels of profitability can mainly be attributed to the following significant movements when compared to actual FY2021 figures:

- Budgeted increase in employee related costs (by 27%) from R215.813 million recognised in FY2021 to R273.948 million budgeted for FY2022.
- Budgeted increase in contracted services (by 46%) from R28.013 million recognised in FY2021 to R40.889 million budgeted for FY2022.

GRAPH 16: CURRENT MTREF: CAPITAL FUNDING MIX



GRAPH 17: CURRENT MTREF: BANK BALANCE VS MINIMUM LIQUIDITY



The budgeted deterioration in profitability will impact the municipality's ability to generate cash from its operations despite the high collection rate assumed (MTREF expected collection rate of 96%). The utilisation of cash reserves for capital expenditure will further contribute to a significant decline in the cash balance. Therefore, the current MTREF capital funding mix appears sub-optimal.

During the current MTREF, the cash balance will not meet the minimum required levels over most of the planning period resulting in an unhealthy liquidity position whereby Langeberg LM may not being able to service its current obligations as and when it falls due (current liabilities exceed current assets).

This situation appears to be relatively unlikely, considering Langeberg LM's currently healthy financial position and forecasts made in the prior Long Term Financial Plan update. **It is our view that the budget may be conservatively prudent, considering the uncertainties faced, but that the municipality should be able to perform better in light of the current financial position and its financial performance in the past.** We recommend Langeberg LM review the MTREF budget during the 2021/22 adjustment budget process.

BASE CASE SCENARIO

To address the uncertainties in the MTREF, we analysed the MTREF budget in detail and made the following adjustments to arrive at the Base Case Scenario:

1. MTREF expected collection rate of 96% assumed to remain constant for the remainder of the planning period.

2. Adjust the MTREF capital funding mix by eliminating funding from cash resources from FY2023 onwards by taking up borrowings instead.

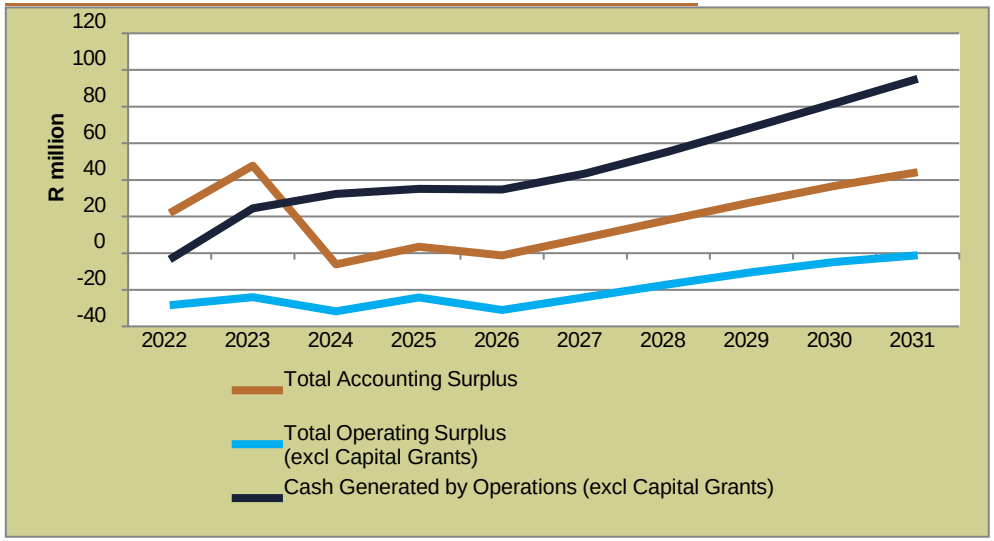
3. Reduce operating expenditure by R 20 million (approximately 2% of MTREF operating expenditure) permanently from FY2022 onwards.

4. Repairs and maintenance as a percentage of property, plant and equipment assumed to gradually increase to 8% by the end of the planning period, from the FY2021 rate of 2.9%,

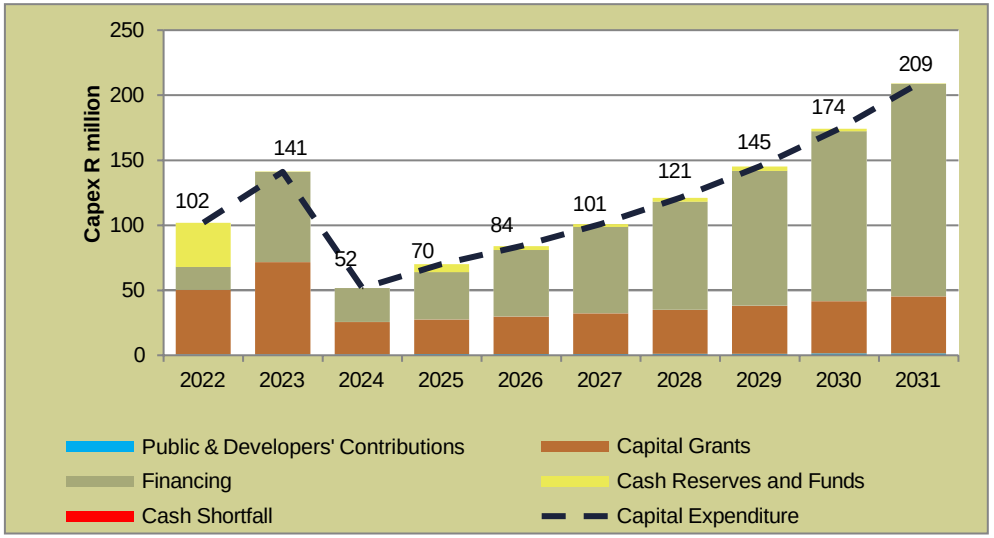
The annual borrowings proposed under this scenario consists of 10 year amortising loans at a fixed interest rate equal to 6% over CPI in any given year. Even at these levels of borrowings, the debt indicators of Langeberg LM remain at or below the maximum recommended norms.

Adjusting the funding mix, while preserving cash resources, yields a positive/improved financial outcome. As a result of these adjustments to the funding mix over the MTREF period, Langeberg is forecast to generate operating surpluses from FY2029 (see GRAPH 29

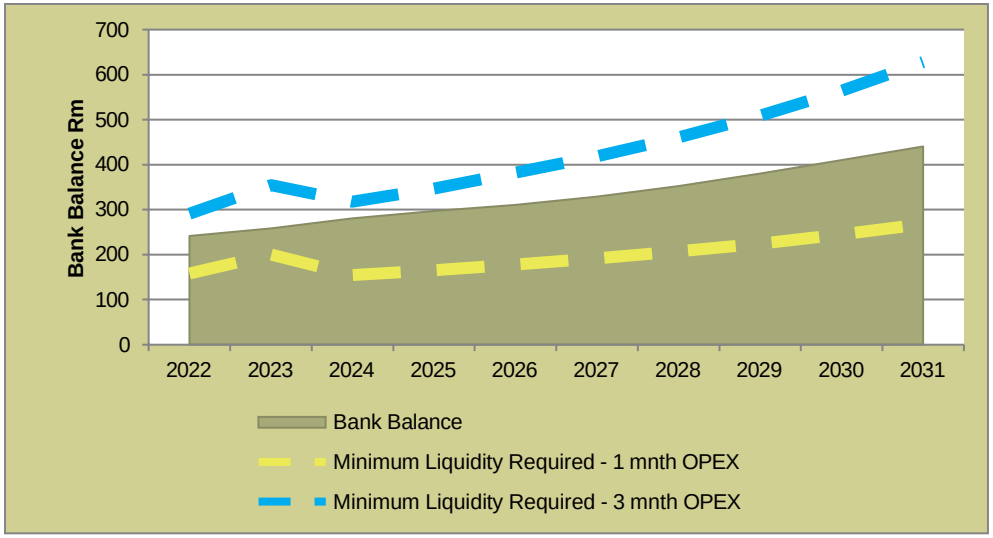
GRAPH 18: BASE CASE SCENARIO: ANALYSIS OF SURPLUS



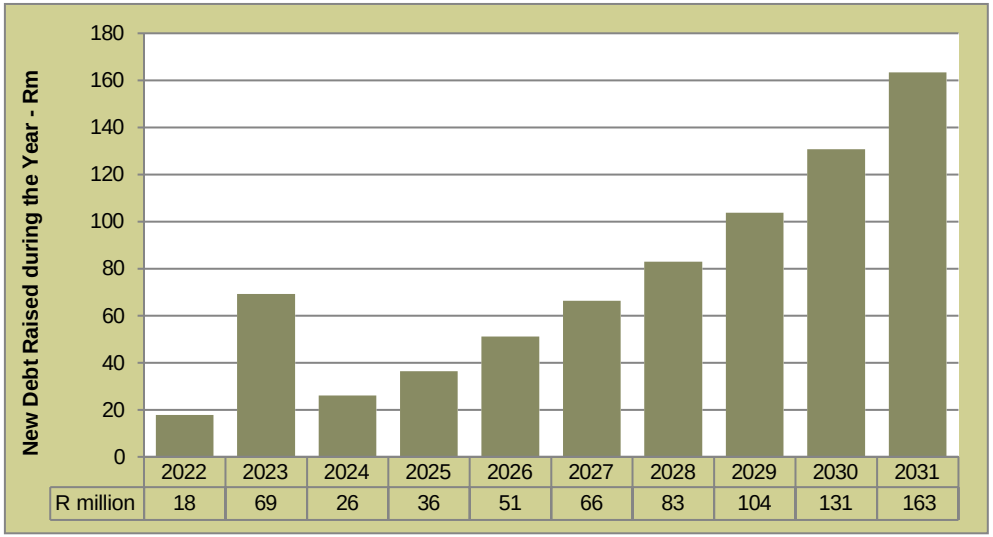
GRAPH 19: BASE CASE SCENARIO: CAPITAL FUNDING MIX



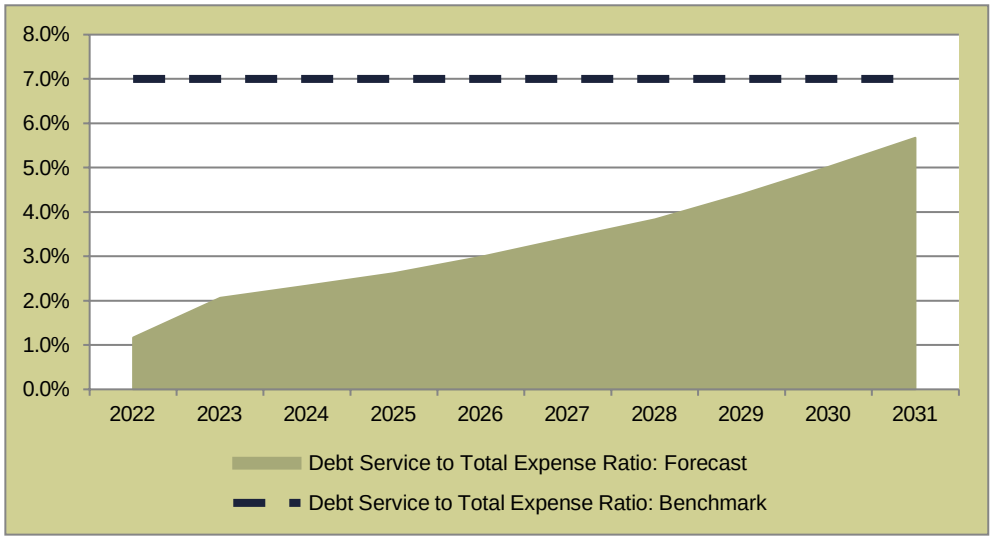
GRAPH 20: BASE CASE SCENARIO: BANK BALANCE VS MINIMUM LIQUIDITY

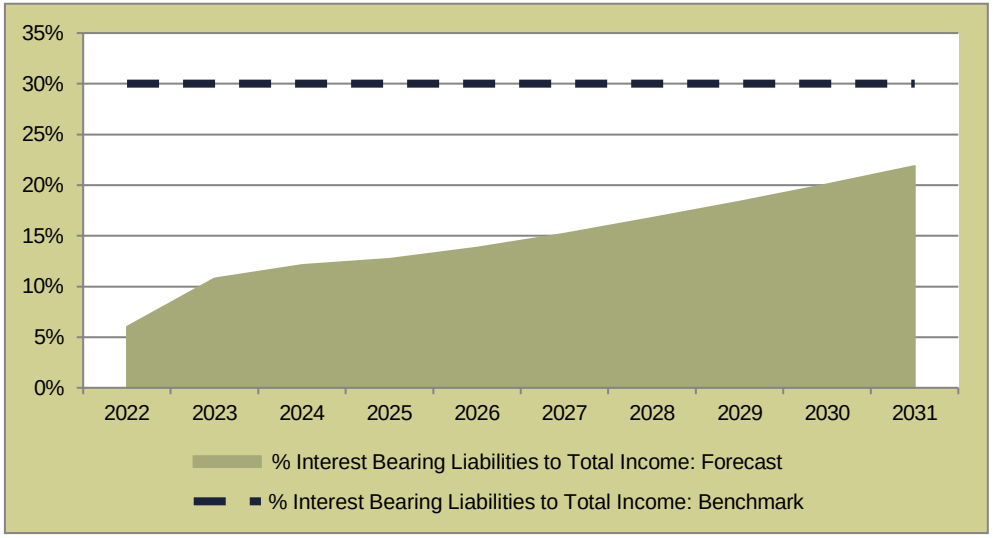


GRAPH 21: BASE CASE SCENARIO: ANNUAL BORROWING



GRAPH 23: BASE CASE SCENARIO: DEBT SERVICE TO TOTAL EXPENSE



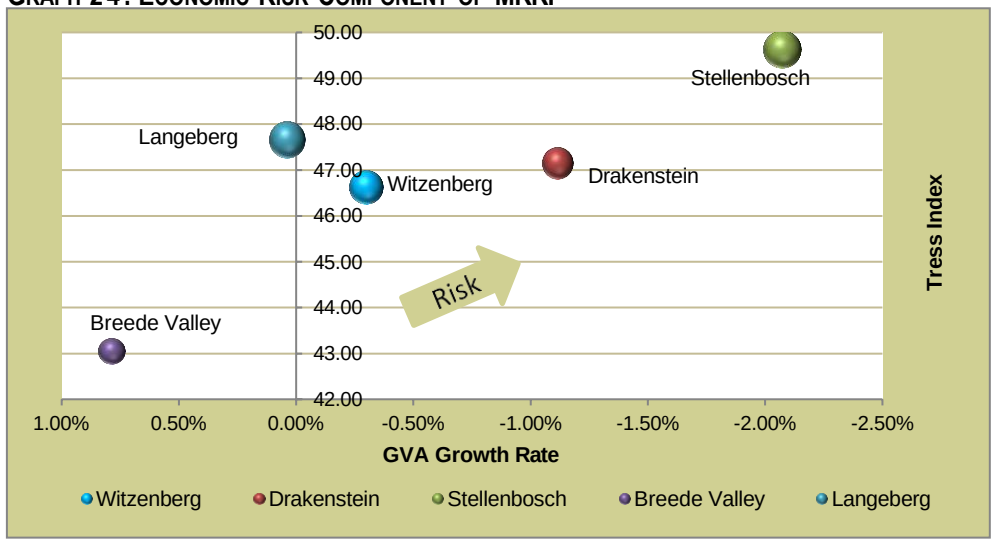


GRAPH 22: BASE CASE SCENARIO: GEARING

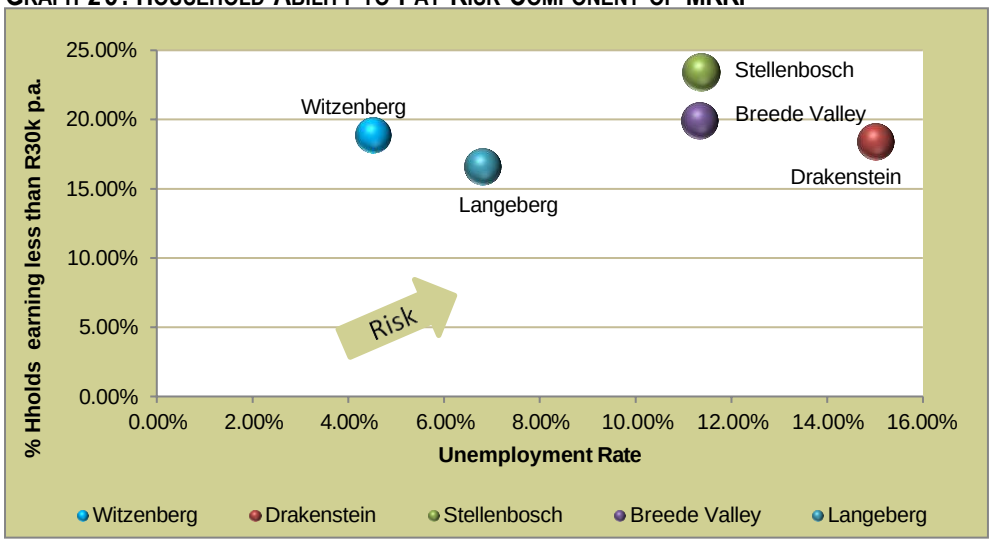
FUTURE REVENUES

MUNICIPAL REVENUE RISK INDICATOR (MRRI) = MEDIUM TO HIGH

GRAPH 24: ECONOMIC RISK COMPONENT OF MRRI



GRAPH 25: HOUSEHOLD ABILITY TO PAY RISK COMPONENT OF MRRI



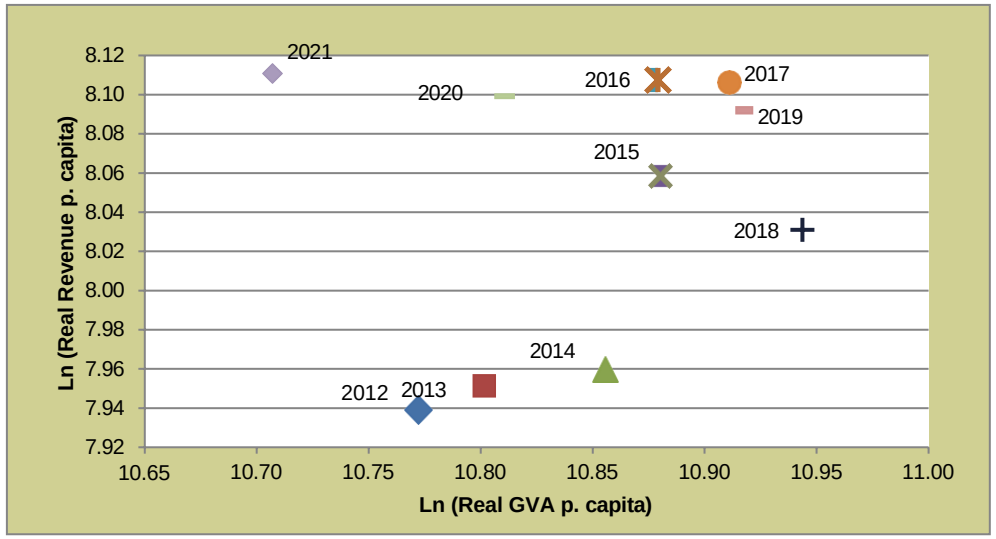
The Municipal Revenue Risk Indicator ("MRRI") measures the risk of a municipality to generate its own revenues. This risk is a function of the economy (size of the economy as measured by GVA per capita, GVA growth rate and Tress Index) and the household ability to pay (measured by percentage of households with income below R 42 000 p.a., unemployment rate and human development index).

The latest iHS Global Insight update of Langeberg LM's economy reveals an average economic growth rate over the past 5 years of 0.04% p.a.; with a GVA per capita of R 49 541 in an economy that is fairly diversified as indicated by a Tress Index of 47.66. This resulted in a "Very High" Risk rating by the economic risk component of the MRRI, mainly due to the low economic growth rate over the past five years. This average has been significantly impacted by the decline in GVA experienced in 2020 resulting from COVID-19 and associated lockdowns.

The high percentage of indigent households reliant on support (16.6%); official unemployment rate of 6.8% and human development index of 0.73 resulted in a "Medium" household ability to pay risk component of MRRI.

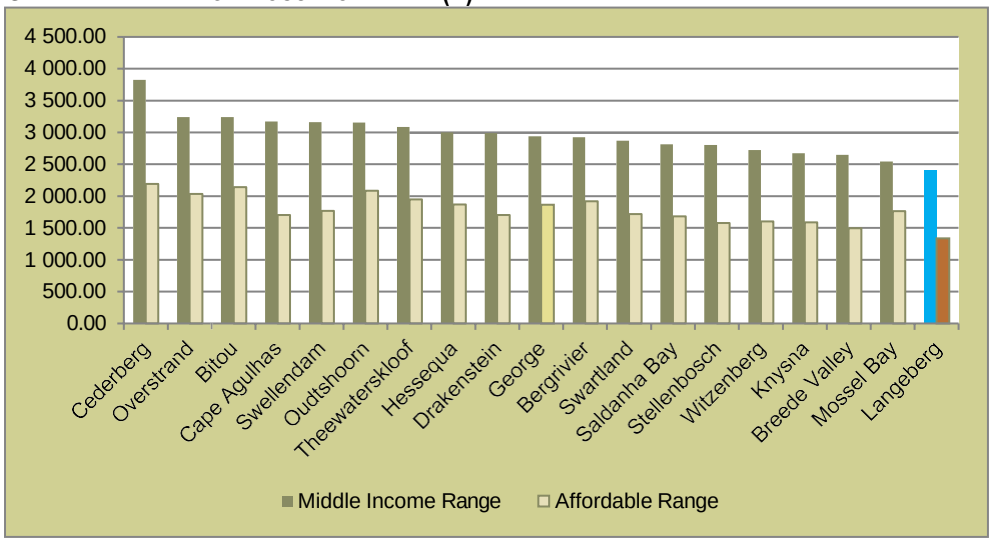
The regional economy and the household ability to pay for services delivered by the municipality, rates Langeberg LM as "*Medium to High*" risk on the MRRI indicator scale i.e., there is a medium to high risk that the municipality will not be able to generate the forecast cash revenue expected in future.

GRAPH 26: REAL REVENUE PER CAPITA VS REAL GVA PER CAPITA



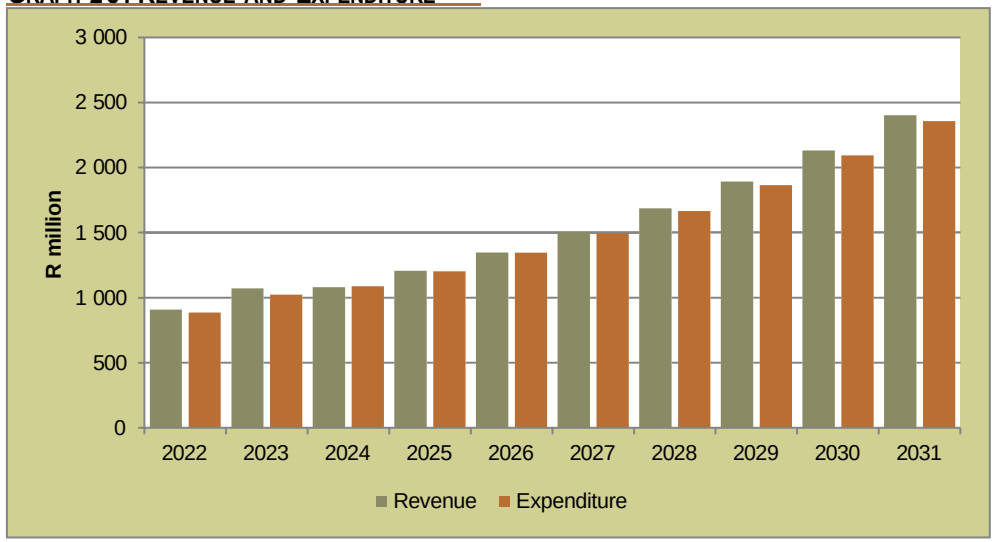
Real municipal revenue (excluding capital transfers) per capita increased by 1.2% in 2021, relative to the 0.7% increase in 2020. The GVA per Capita decreased by 9.8% to R 44 667 per capita in 2021 when compared to 2020 (R 49 541 p.a.). The shrinking economy in the past two years, has contributed to the erosion of the municipal revenue base and increased pressure on households to pay the municipal bill. A sustained period of low levels of GVA growth will negatively impact the municipality's ability to generate income from households.

GRAPH 27: AVERAGE HOUSEHOLD BILL (R)

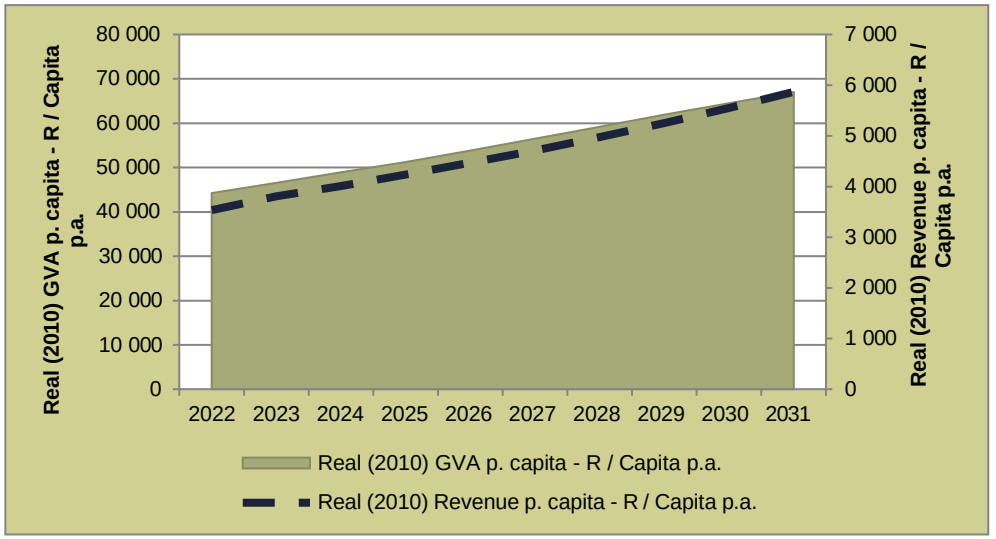


A comparison of the average household bill for the middle income and affordable range of a selected number of municipalities in the Western Cape (extracted from Budget Table SA14), based on the FY2021 tariffs reveals that Langeberg LM features at lowest of the range. Considering the level of service provided by Langeberg LM and the size of the municipality, the current household bill is considered low to reasonable, compared to other municipalities. The scope for tariff increases exists, but is, however, still limited by households' ability to pay for the services.

GRAPH 28: REVENUE AND EXPENDITURE



GRAPH 29: PROJECTED REAL GVA AND REVENUES PER CAPITA

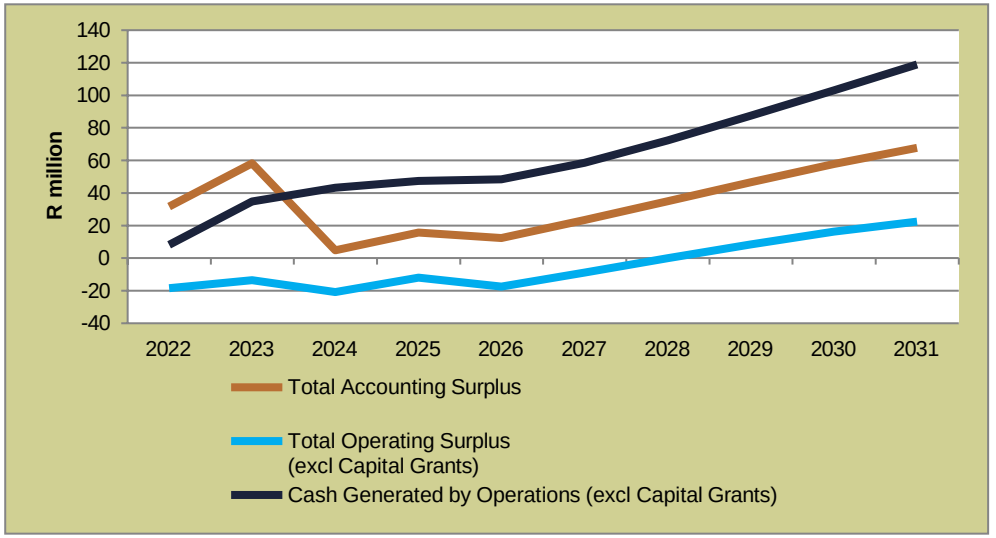


The Base Case forecasts, over the planning period, future nominal revenue (including capital grants) growing at an average rate of 11.4% p.a., lower than 5.9%
p.a. in the previous update (2020) The revenue growth assumptions included: (i) tariff increases (ii) increased sales and (iii) additional revenue sources. Future nominal expenditure, on the other hand, is forecast to grow at a marginally higher rate of 11.7% p.a., over the same period. Revenue growing at a lower rate than expenditure is not sustainable over the long term as it will negatively impact the municipality's ability to generate cash from operations.

The GVA per capita is expected to improve steadily over the planning period. The local economic growth (GVA growth) is significant to the municipality as it affects the ability of the municipality to generate revenue (MRRI) as growth in GVA will result in an increase in the municipality's revenue base, which will improve profitability and ultimately accelerate investment in capital expenditure.

Notwithstanding the forecast operating deficits for most of the planning period, Langeberg LM is forecast to generate cash from operations due to the high collection rate assumed over the planning period.

GRAPH 30: ANALYSIS OF SURPLUS



AFFORDABLE FUTURE CAPITAL INVESTMENT

CAPITAL EXPENDITURE AFFORDABILITY AND FUNDING

The total capital expenditure Demand was determined during the preparation of the LTFP in 2016 but it is however expected to have changed since then. For purposes of this report, the estimated capital expenditure demand in the 2020 update was adjusted for inflation. It is essential to establish a more accurate and reasonable capital expenditure demand estimate. However, for purposes of this report affordability is the focus of concern.

TABLE 24: CAPITAL EXPENDITURE: DEMAND VS AFFORDABILITY

Total 10-year CAPEX **Demand (Adjusted)**	**=**	R 2 824 million
Total 10-year CAPEX **Affordability:**	=	R 1 198 million.

MTREF CAPITAL FUNDING MIX

Langeberg LM's adopted MTREF Budget FY2022 to FY2024, expects a capital budget amounting to R296 million funded as follows:

TABLE 25: 3-YEAR MTREF FUNDING MIX R'M

R'000	Total	FY2022	FY2023	FY2024
Public & Developers Contributions	**4**	1	1	1
Capital Grants	**145**	49	71	25
Financing	**47**	18	29	0
Cash Reserves and Funds	**100**	34	40	26
Total	**296**	**102**	**141**	**52**

Following the adjustments made above to arrive at the Base Case, IPM recommends that the MTREF capital budget funding mix be adjusted as follows:

TABLE 26: 3-YEAR MTREF FUNDING MIX R'M – BASE CASE

R'000	Total	FY2022	FY2023	FY2024
Public & Developers Contributions	**4**	1	1	1
Capital Grants	**145**	49	71	25
Financing	**113**	18	**69**	**26**
Cash Reserves and Funds	**34**	34	**0**	**0**
Total	**296**	**102**	**141**	**52**

Note: The changes in red reflect changes recommended to improve the funding mix. This funding mix, as proposed, will safeguard liquidity, and prevent the depletion of cash resources, whilst meeting key debt ratios.

This recommendation was applied in the model. At these levels of borrowing, the municipality's debt profile remains affordable while liquidity is being preserved. The cash balance is forecast to remain above the minimum liquidity requirements (1- month operating expenditure) for the entire planning period. The findings are illustrated in the graphs below.

The collection rate deteriorated to 94% in FY2020 due to the financial impact of COVID-19. However, this rate improved to 104% in FY2021, exceeding the municipality's expectations as envisioned in the FY2021 budget. As COVID-19 is still prevalent, the Base Case in considering its implications, assumes a collection rate of 96% for the planning period, equivalent to the rate assumed in the MTREF budget for FY2022. It is therefore imperative that the collection rate be maintained at these high levels for Langeberg LM to maintain a healthy liquidity position.

Langeberg LM is forecast to generate accounting and operating deficits for most of the planning period. However, notwithstanding these deficits, it is forecast that the municipality will generate cash from operations from FY2023 onwards.

10-Year Capital Funding Mix

TABLE below indicates the capital funding mix for the 10-year planning period:

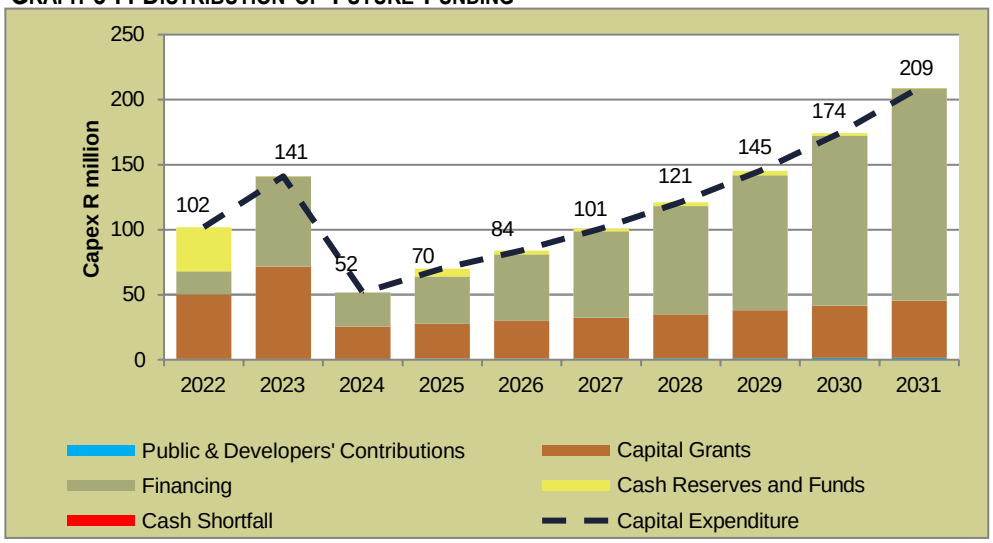
TABLE 27: CAPITAL FUNDING MIX

Source	Rm	%
Public & Developers' Contributions	10	0.8%
Capital Grants	387	32.3%
Financing	748	62.4%
Cash Reserves and Funds	53	4.5%
Cash Shortfall	-	
Capital Expenditure	**1 198**	**100%**

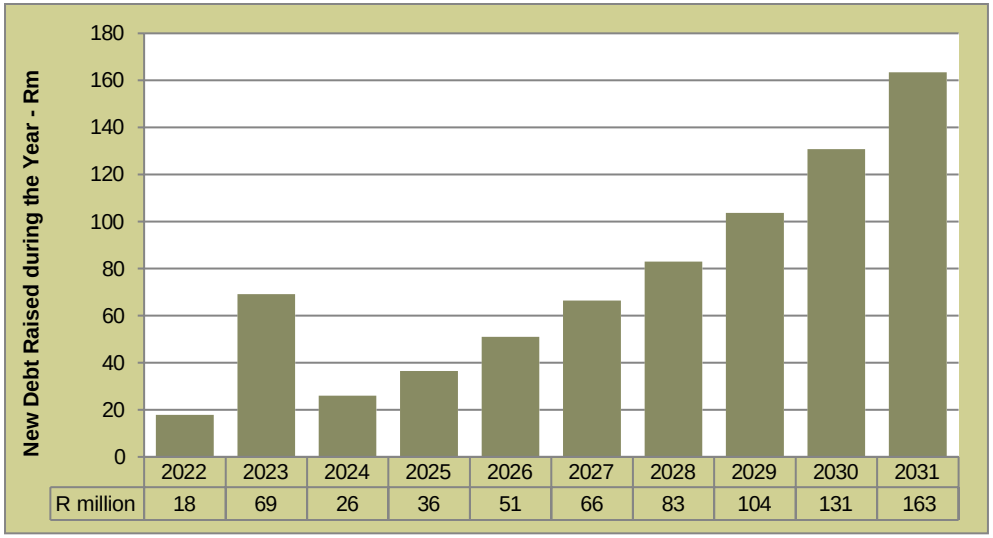
The funding mix indicates an increase in borrowings as the main funding source (62.4%) compared to the historical funding mix (past 8 years) where cash reserves and capital grant funds where extensively utilised to fund capital expenditure. The over-utilisation of cash resources is not sustainable over the longer term as it results in the depletion of cash and declining liquidity levels. As a result, there is a need for the municipality to revise its capital expenditure funding mix by taking up borrowings to create an optimal funding mix. It is important to note that due to the prevailing national fiscus constraints (exacerbated by the impact of COVID-19), grant funding in future is expected to decline in real terms. It is therefore imperative that the municipality improve its profitability by managing its expenditure and consider increases in future tariffs that result in higher surplus margins, whilst maintaining a collection rate above at or above 96%.

The Base Case's funding mix and annual borrowings is presented by the graphs below:

GRAPH 31: DISTRIBUTION OF FUTURE FUNDING



GRAPH 32: ESTIMATE OF FUTURE EXTERNAL FINANCING

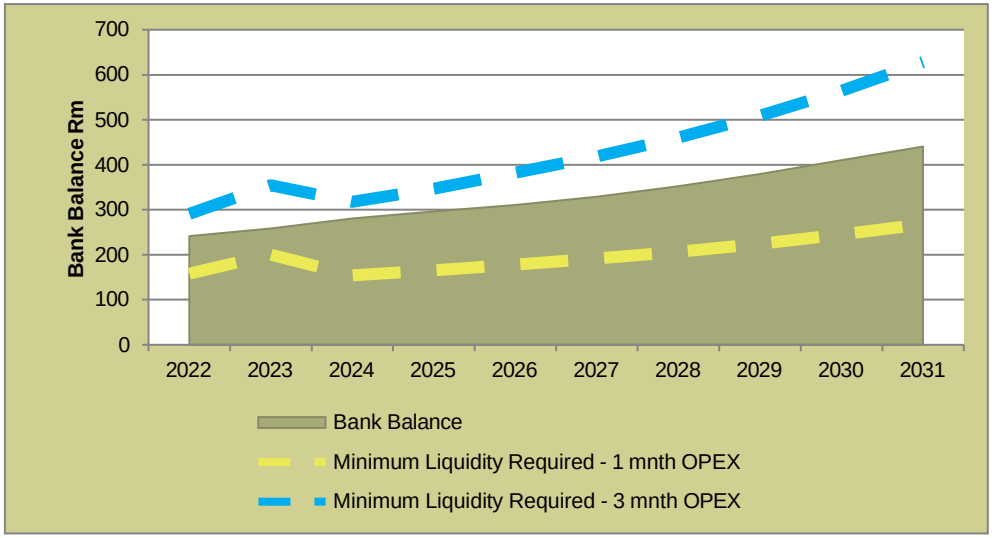


Liquidity and Capital Replacement Reserve

The minimum liquidity levels cater for unspent conditional grants, cash-backed reserves, short term provisions and 1-months' working capital (operating expenditure).

It is important for the municipality to maintain an optimal capital funding mix, limiting the use of cash reserves to fund capital expenditure to preserve liquidity.

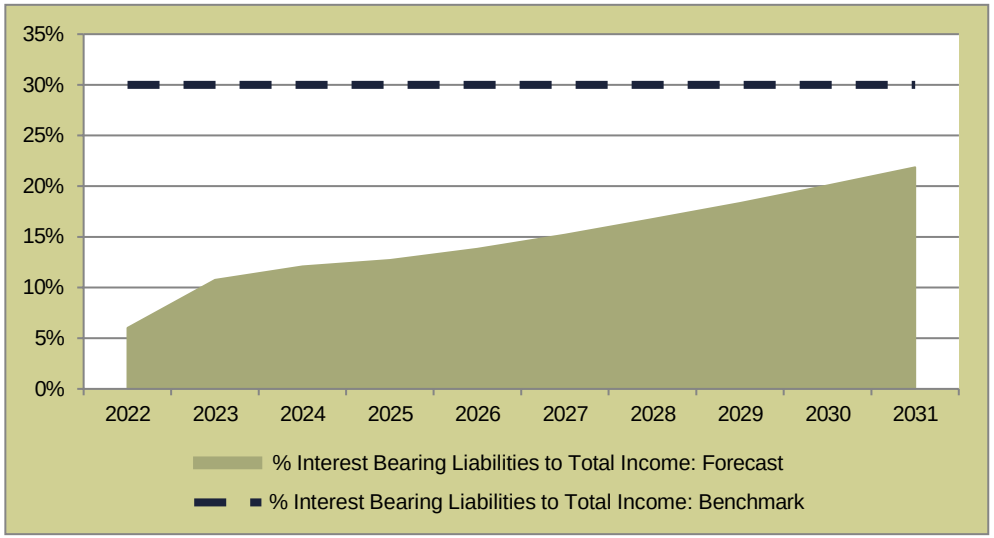
Graph 33: Bank Balance vs Minimum Liquidity Requirements



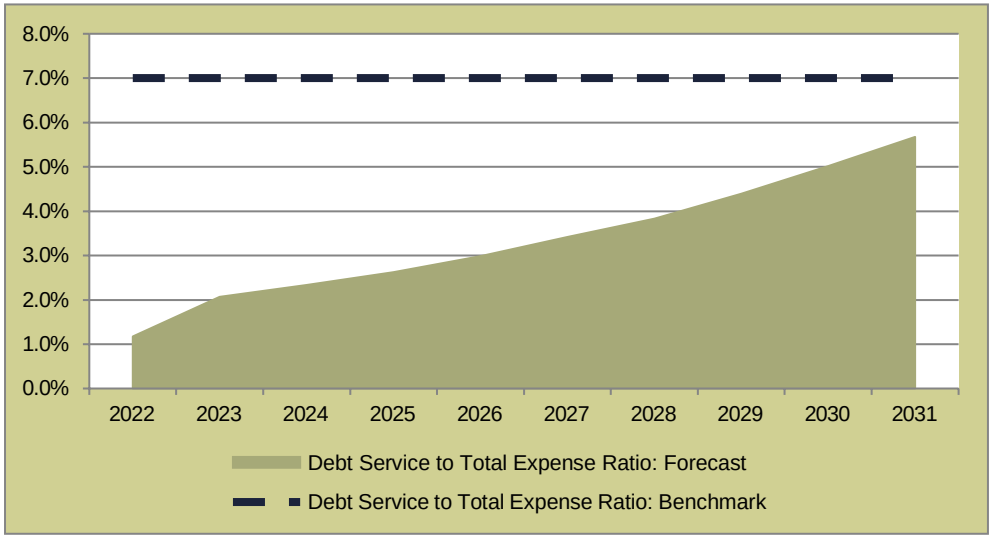
Gearing

The gearing ratio (total debt (borrowings) to operating revenue) is estimated to increase from its FY2021 rate of 5.2% to reach the maximum level of 22.6% by the end of the planning period, lower that the 30% recommended rate for Langeberg LM. The Debt Service Cover Ratio (cash generated by operations/debt service) which should be at least 1:1 is estimated to reduce to 1.2:1 by FY2031 because of increased borrowings. The debt service: total expenditure ratio however remains below the 7% level, regarded appropriate for Langeberg LM, for the entire planning period.

Graph 34: Gearing



Graph 35: Debt Service to Total Expenditure



SCENARIO ANALYSIS

Considering our analysis of the proposed MTREF budget and the risks identified as part of this update, the following scenarios were run to indicate the potential outcomes. The main purpose of the scenarios is to assist the municipality in its strategic decision making and serve as an input to the budget for FY2023:

1. **To indicate the financial impact of an improvement in profitability on the long-term financial sustainability:**

    - A positive scenario, indicating the impact of a permanent annual improvement in profitability of R 10 million (approximately 1% of MTREF expenditure) from FY2022 (to be achieved by a combination of a reduction in expenditure and an increase in revenue). We believe the municipality should investigate its proposed MTREF and make the necessary changes to improve profitability over levels than historically achieved, as the continued operating deficits cannot be sustained over a long term. No other changes were made to the model input assumptions.

2. **To indicate the collection rate sensitivity on long-term financial sustainability:**

    - A negative scenario, considering the medium to high MRRI identified and the potential pressure on the collection rate due to affordability constraints. The only adjustment made to the assumptions in the model is for the collection rate to reduce by 2 percentage points rather than the 96% envisioned in the base case.

    - A positive scenario to indicate the financial impact of a 1 percentage point improvement in the collection rate from 95% to 96%.

3. **To indicate the impact of acceleration of MTREF capital expenditure on long-term financial sustainability**

    - The Base Case did not make any adjustments to the capital expenditure budgeted for the MTREF period. To indicate the financial impact of an acceleration of the capital investment programme over the short term, the base case MTREF capital expenditure was increased in order to indicate the financial impact of an accelerated capital investment programme.

SCENARIO 1: MTREF PROFITABILITY ADJUSTMENT

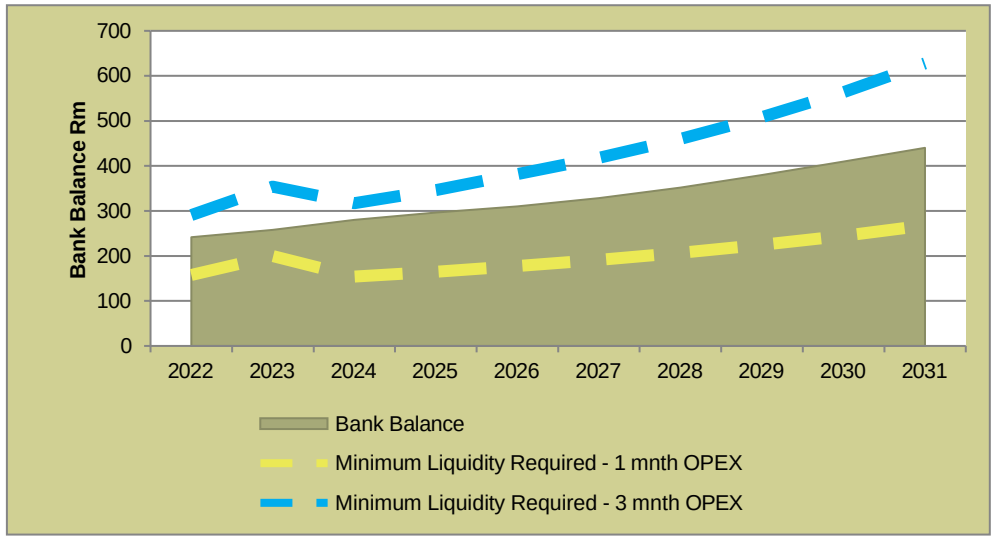
It is recommended that the municipality focuses on improving profitability through a combination of expenditure management and tariff increases to turn current operating deficits to operating surpluses, as continued operating deficits are not sustainable over a long term.

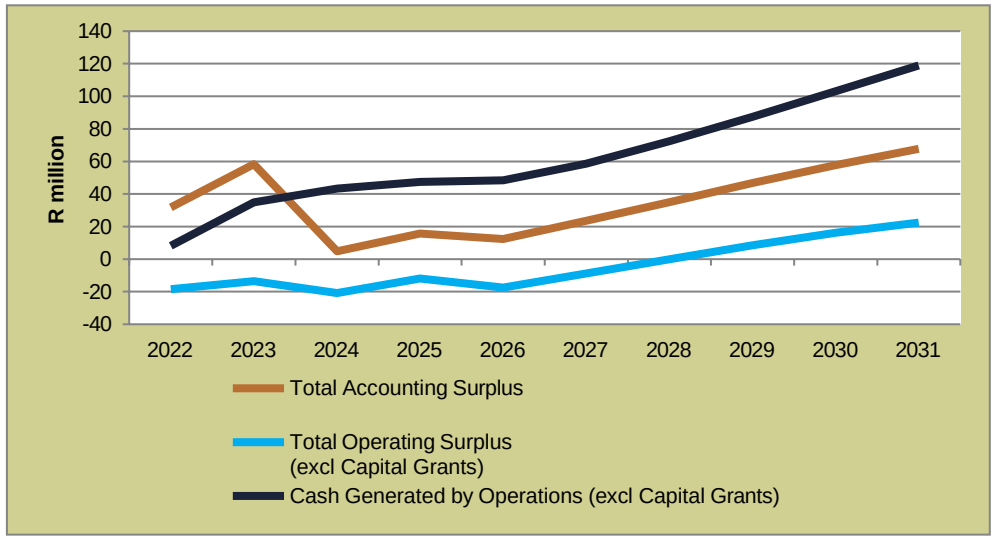
The base case model was therefore adjusted to permanently increase profitability by R 10 million per annum (1% of MTREF Total Expenditure) in FY2022. The outcome indicates that the liquidity levels improve significantly, and Langeberg LM, the cash balance is forecast to increase and meet the liquidity levels (including three month's working capital) by FYE2027.The additional liquidity will enable the municipality to service its debts and build up its Capital Replacement Reserve (CRR) which will lead to further investment in its CAPEX programme, within an optimal funding mix.

The results indicate the importance of the municipality managing its operational expenditure. Should a R 10 million decrease in expenditure not be achievable, revenue should be increased to achieve this improvement in profitability. The affordability of Langeberg LM municipality bill and the increased pressure on households to pay should, however, be considered.

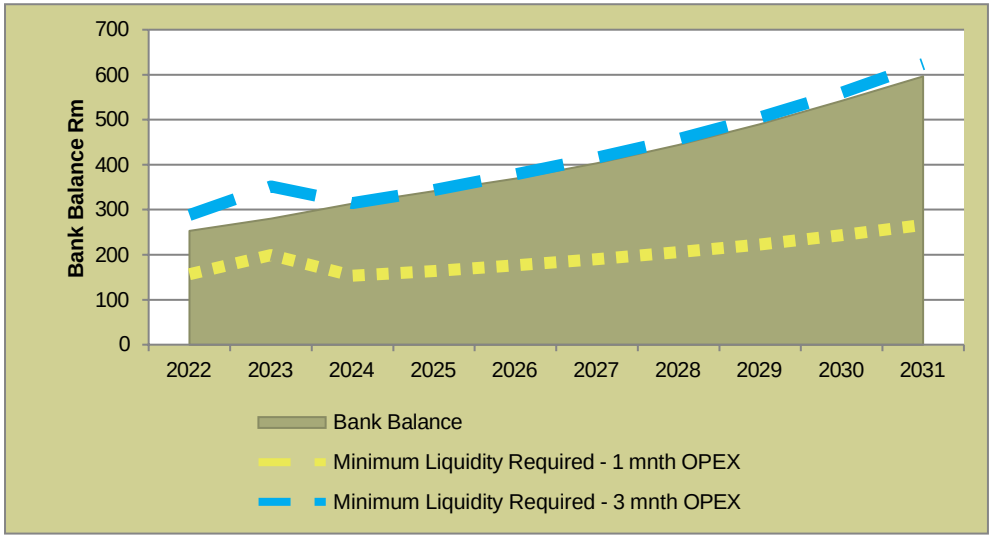
Scenario 1: MTREF Profitability Adjustment

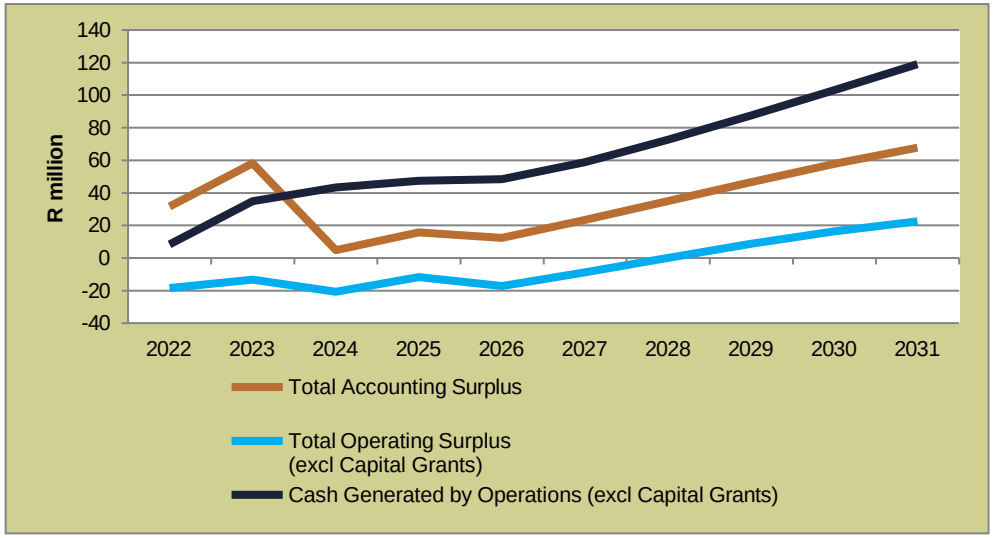
Base Case





Increase MTREF Profitability by R10 million





SCENARIO 2: SENSITIVITY ANALYSIS ON THE COLLECTION RATE

1. REDUCTION OF THE COLLECTION RATE BY 2 PERCENTAGE POINTS

Should the economic growth remain sluggish and the income base of the municipality continues to erode and pressure on households' ability to pay the municipal bill continue to increase, one can reasonably expect a decline in the collection rate. To assess the impact that such adverse conditions will have on the finances of the municipality, the model was adjusted by assuming the collection rate will reduce to 94% from FY2022 onwards rather than the 96% modelled in the base case. All other input variables and assumptions remain constant.

The results indicate a significant decrease in the cash balance to a position where the municipality will not be able to meet the minimum liquidity requirements, pay its creditors or sustain its capital investment programme. This highlights the significance of maintaining the collection rate at 96% or higher along with the application of strict credit control measures.

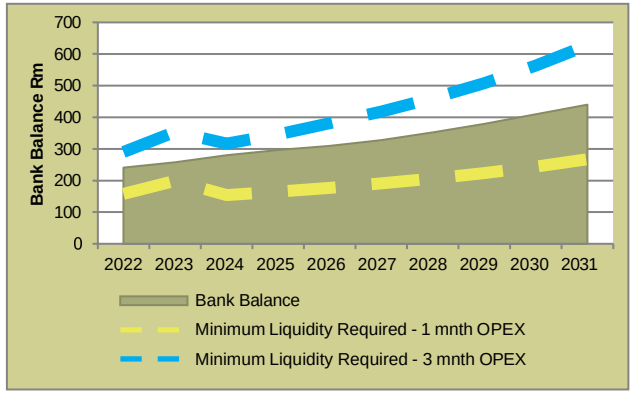
2. INCREASE IN COLLECTION RATE BY 1 PERCENTAGE POINT

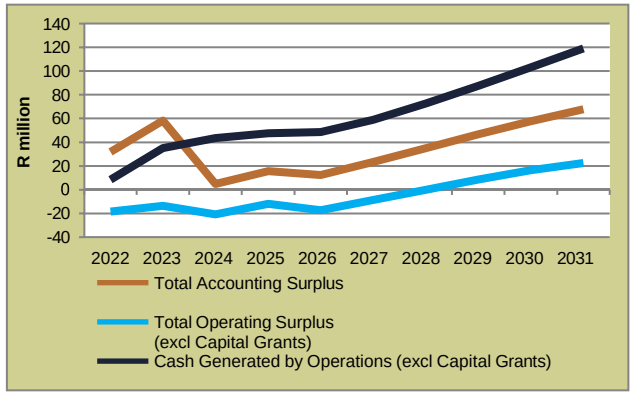
To assess the impact on the finances of the municipality, the model was adjusted by increasing the optimal base case scenario collection rate by 1 percentage point over the entire planning period while keeping all the other input assumptions constant.

The results indicate a significant improvement in the cash balance to a position where the municipality will not only meet its minimum liquidity requirements, but also pay its obligations when they fall due and sustain its capital investment programme.

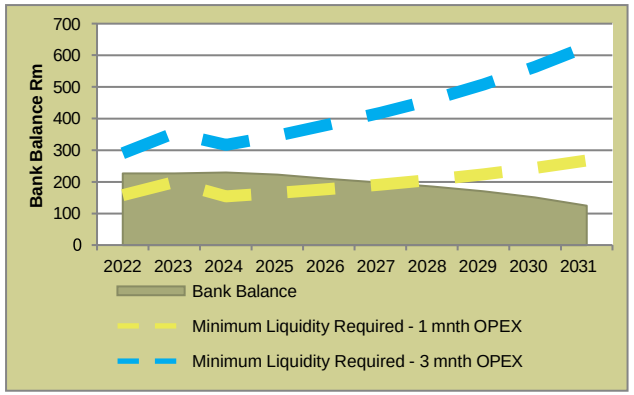
SCENARIO 2: SENSITIVITY ANALYSIS ON THE COLLECTION RATE

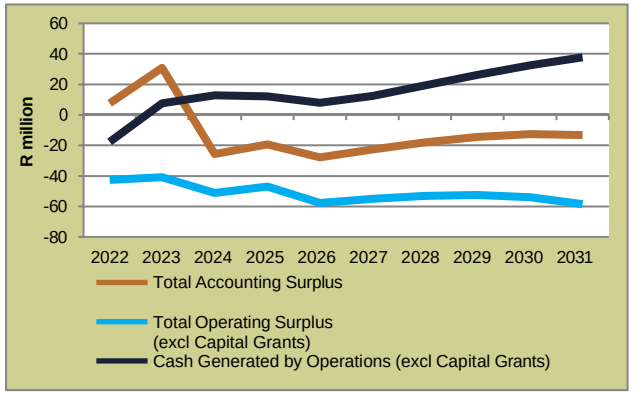
BASE CASE



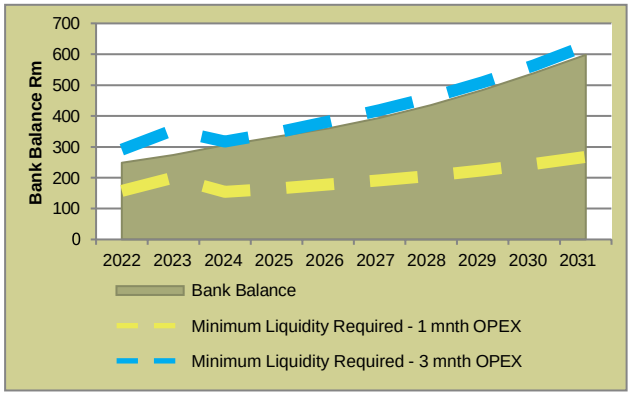


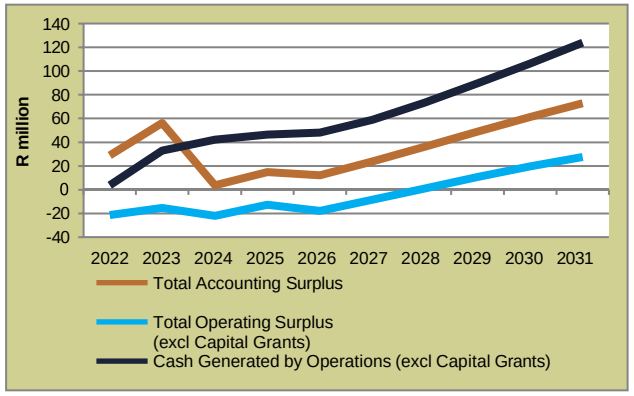
REDUCE COLLECTION RATE BY 2% (POINTS)





IMPROVE COLLECTION RATE BY 1% (POINT)





SCENARIO 3: ACCELERATE CAPITAL EXPENDITURE

The Base Case assumes the capital expenditure over the MTREF period remains constant, except for the funding mix over this period.

Capital expenditure is budgeted to decrease to R52 million in FY2024 from the budgeted R141 million for FY2023. Considering the high demand for capital expenditure investment (as estimated by IPM in TABLE 8 above), a scenario was created whereby the capital expenditure over the MTREF period was increased in order to accelerate investment in capital investment. No other changes were made to the model input assumptions.

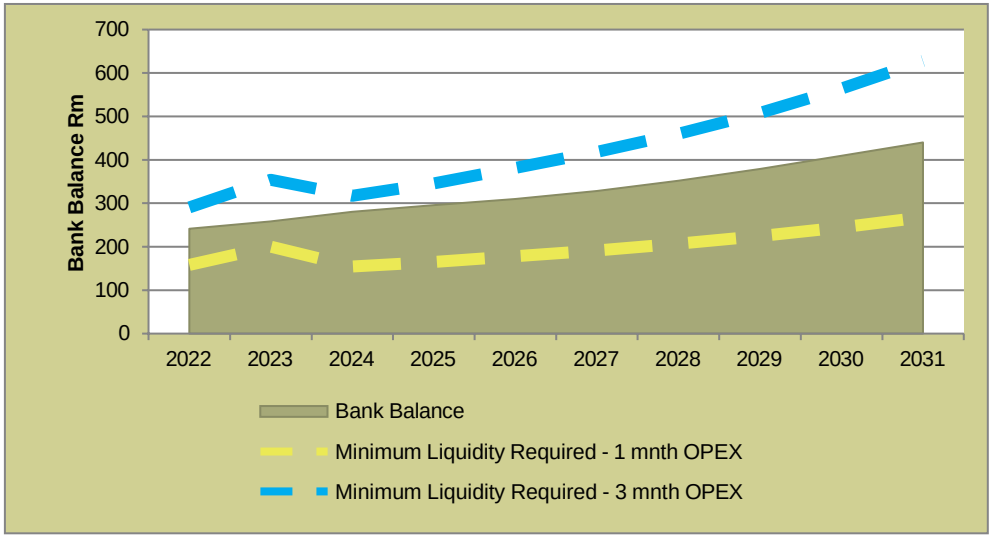
The results indicate that Langeberg LM can benefit from the acceleration of its capital investment programme with minimal impact to its liquidity position

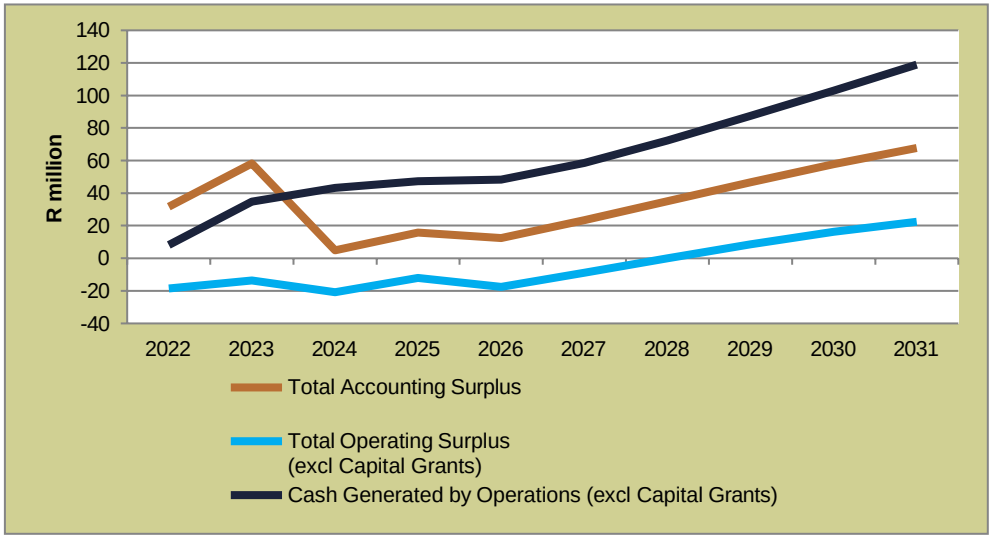
.

Outcome	Base Case	Accelerate MTREF CAPEX with Borrowings
Average annual % increase in Revenue	11.4%	11.4%
Average annual % increase in Expenditure	11.7%	11.7%
Accounting Surplus accumulated during Planning. Period (Rm)	R 200	R 78
Operating Surplus accumulated during Planning. Period (Rm)	-R 197	-R 319
Cash generated by Operations during Planning. Period (Rm)	R 467	R 371
Average annual increase in Gross Consumer Debtors	15.6%	15.6%
Capital investment programme during Planning. Period (Rm)	R 1 198	R 1 198
External Loan Financing during Planning Period (Rm)	R 748	R 768
Cash and Cash Equivalents at the end of the Planning Period (Rm)	R 440	R 304
No of Months Cash Cover at the end of the Planning Period (Rm)	2.4	1.7
Liquidity Ratio at the end of the Planning Period	1.3 : 1	1 : 1
Gearing at the end of the Planning Period	22.3%	20.6%
Debt Service to Total Expense Ratio at the end of the Planning Period	5.7%	5.8%

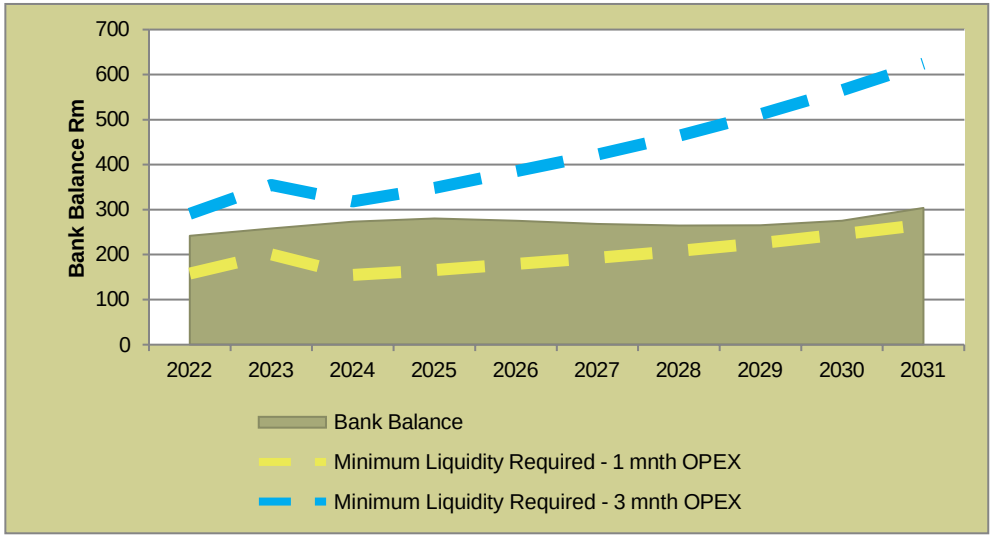
SCENARIO 3: ACCELERATE CAPITAL EXPENDITURE

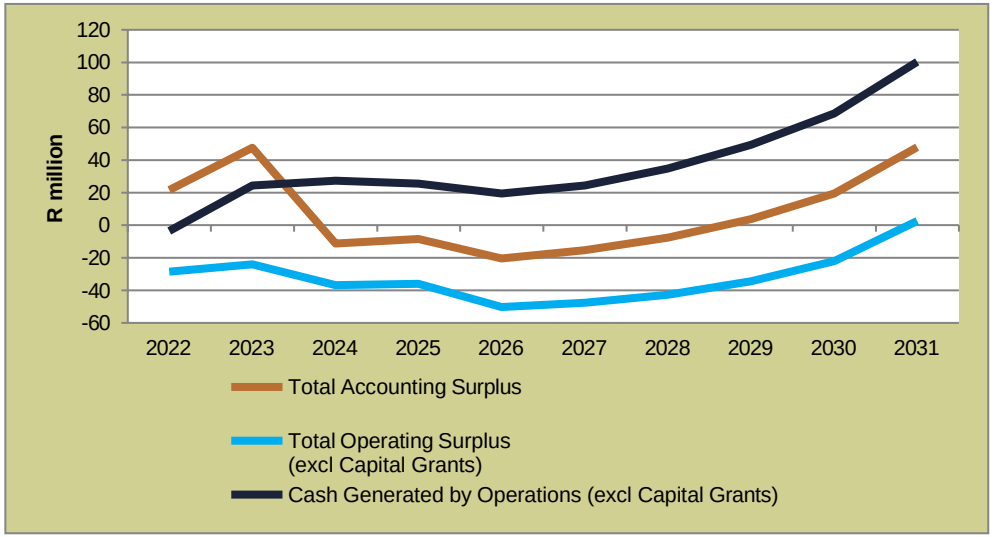
BASE CASE





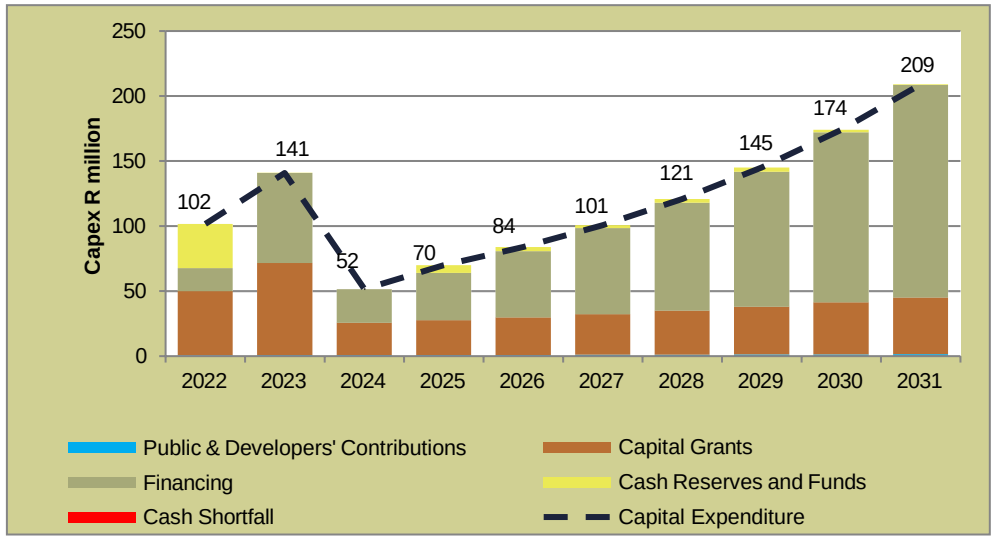
ACCELERATE MTREF CAPITAL EXPENDITURE

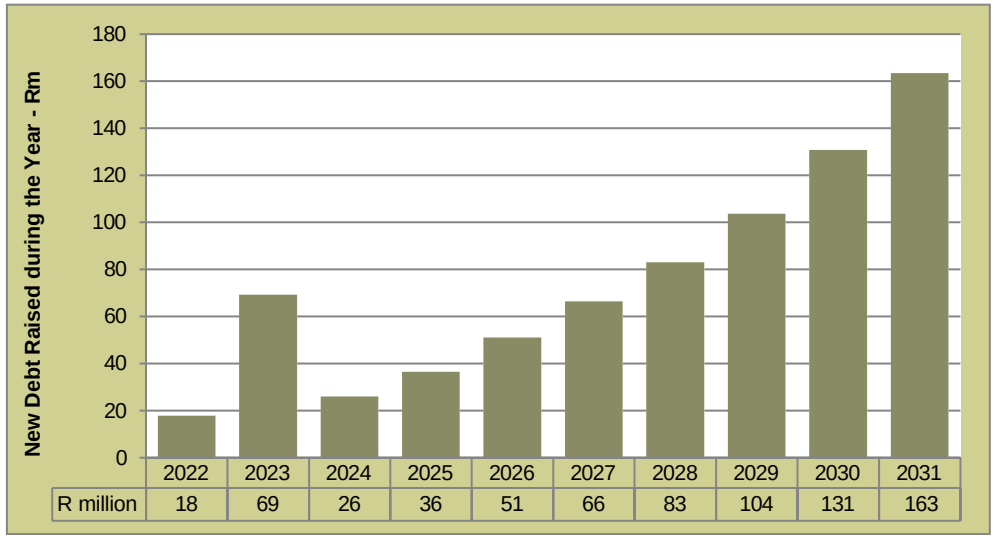




SCENARIO 3: ACCELERATE CAPITAL EXPENDITURE

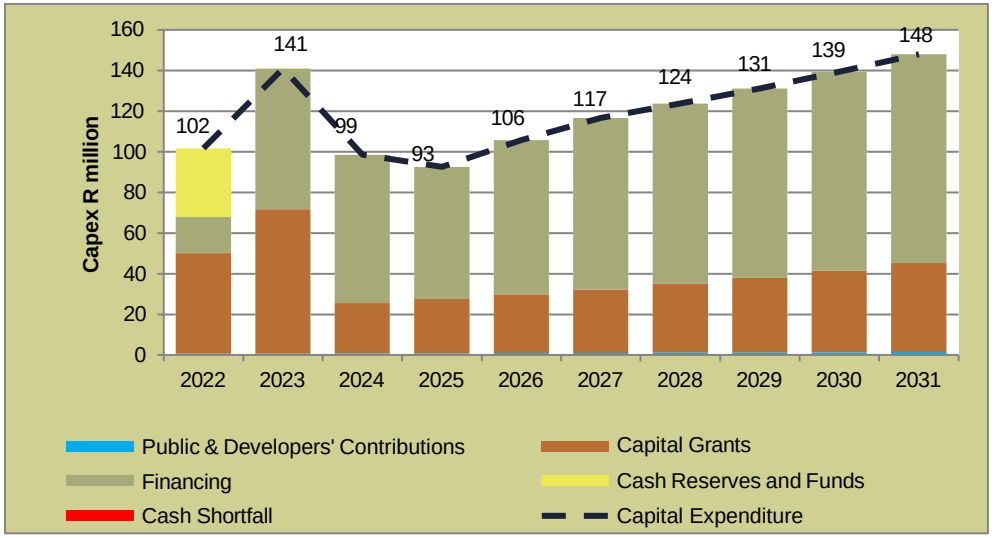
BASE CASE

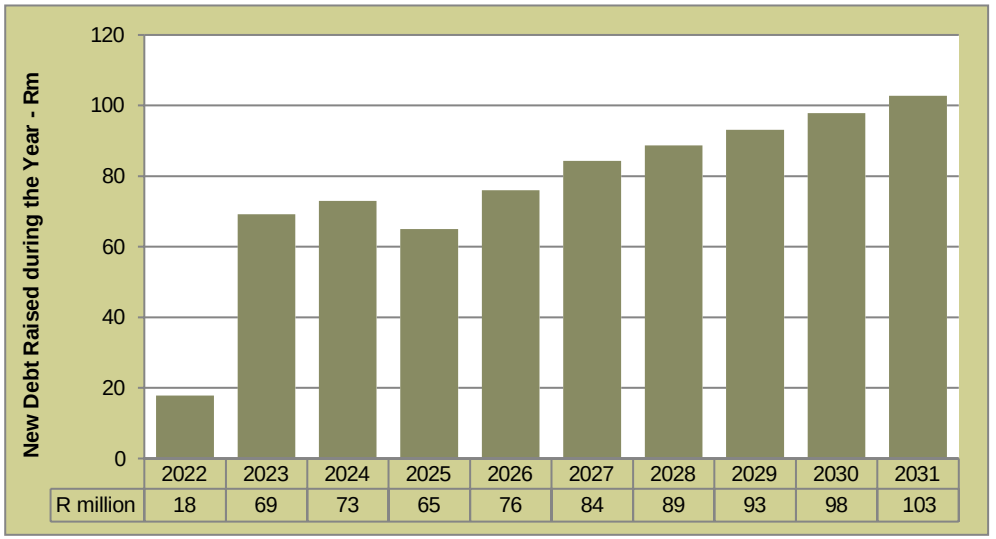




	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
R million	18	69	26	36	51	66	83	104	131	163

ACCELERATE MTREF CAPITAL EXPENDITURE

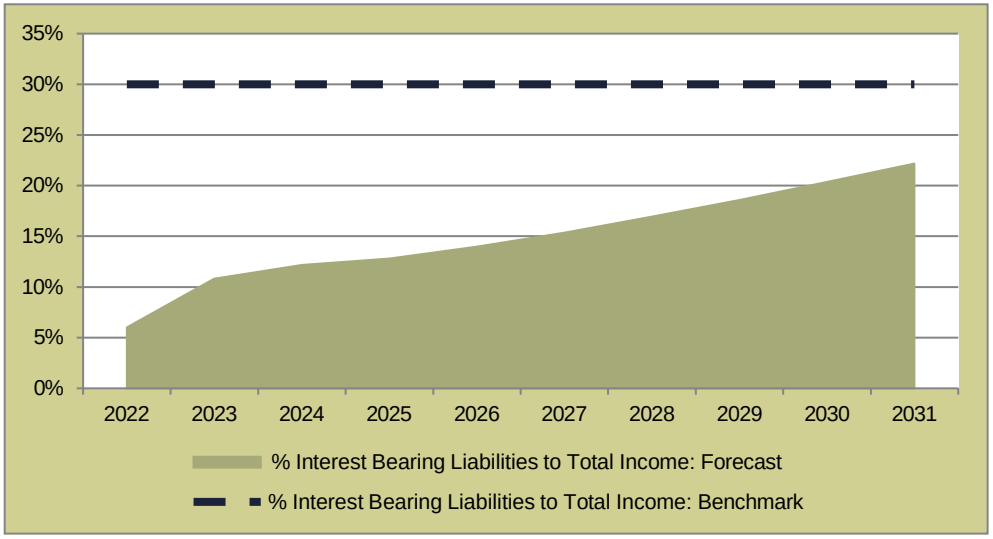


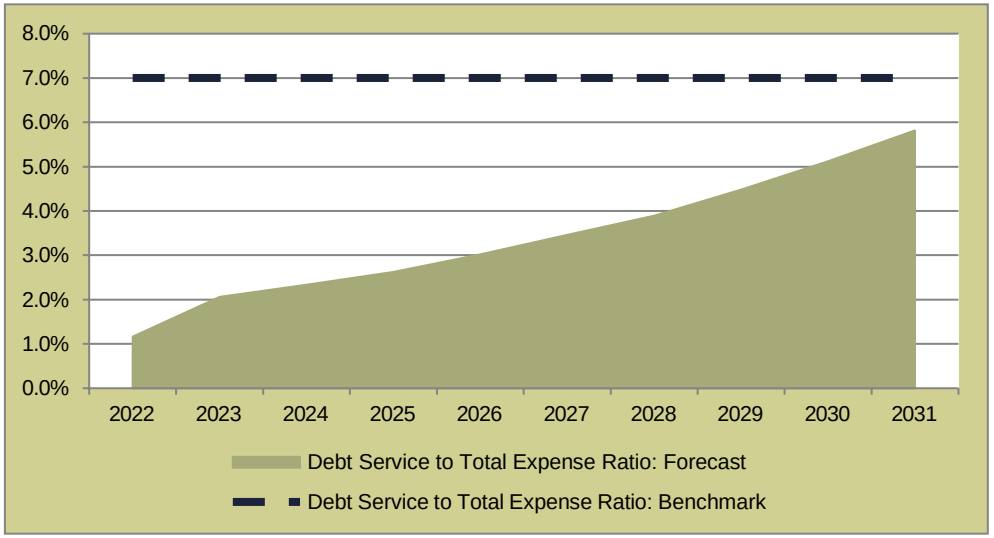


	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
R million	18	69	73	65	76	84	89	93	98	103

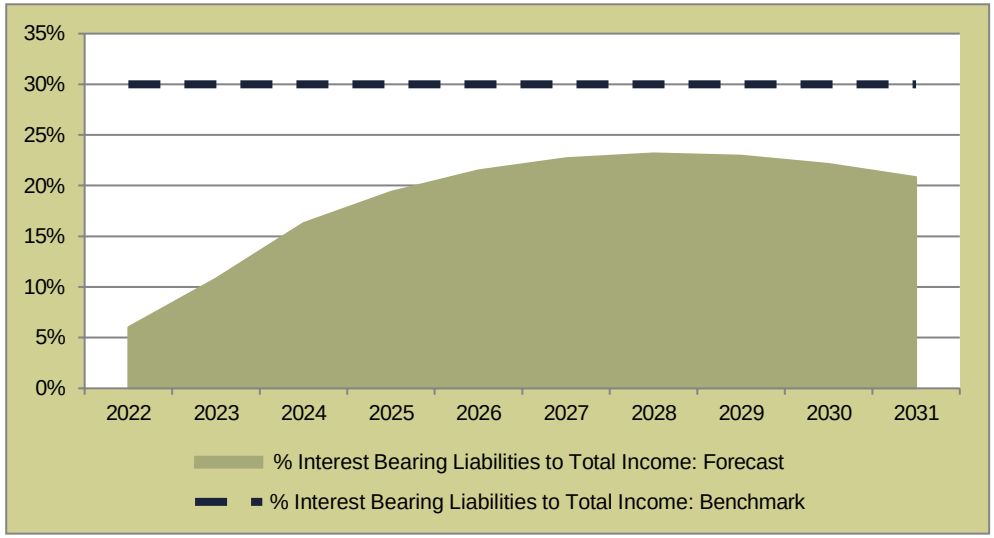
SCENARIO 3: ACCELERATE CAPITAL EXPENDITURE

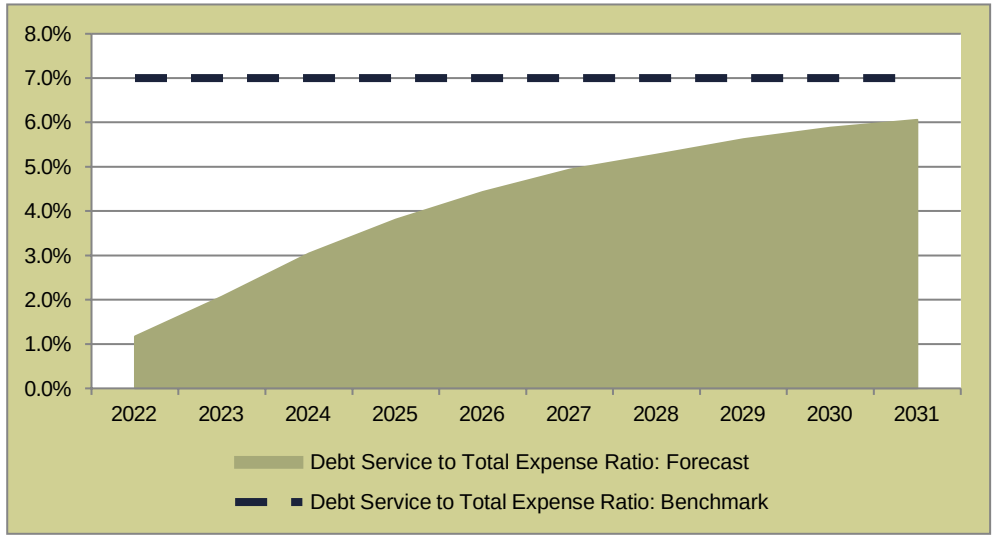
BASE CASE





ACCELERATE MTREF CAPITAL EXPENDITURE





COVID-19 IMPACT ASSESSMENT

The COVID-19 pandemic has had a significant impact on Langeberg LM. This is indicated by the significant decline in economic output, increased unemployment rate and along with the decline in the municipality's ability to generate its revenues indicated by a reduction in the collection rate in FY2020 to below the NT recommended benchmark of 95%. As is evident, COVID-19 is expected to remain with us for the foreseeable future; in the South African context, the drive to vaccinate the population and reach herd immunity is currently at its infancy. The purpose of this assessment is to quantify the socio- economic variables that impact the financial sustainability of the municipality.

Not only do various institutions differ on the expected movements of the national GDP after 2020, but the associated uncertainty results in delays with the regular update of these figures. The assumptions made in this assessment are therefore debatable but are based on the economic realities of the municipality in the advent of COVID-19.

GVA IMPROVEMENT

Economic recovery from the effects of COVID-19 is not expected to be sudden, the model assumes sluggish economic growth over the assumed duration of the pandemic of 0.36% p.a., followed by subsequent ramp up to base case conditions.

AFFECTED HOUSEHOLDS

Due to the expected sluggish economic growth, Langeberg is expected to experience further job losses. This will negatively impact household income and increase the pressure on households to pay for municipal services. In addition, the percentage of indigent households is expected to increase. These factors will affect the municipality's ability to collect cash revenue.

COLLECTION RATIO

COVID-19 severely impacted the ability of households to pay for municipal rates and services, which resulted in the reduction of the collection rate to 94% in FY2020. This rate however did improve in FY2021, however, with the expected sluggish economic growth, the model has taken a prudent approach by assuming a collection rate to be 96% (as per MTREF budget)

CONSUMPTION OF SERVICES

Due to the expected sluggish economic growth, the high unemployment rate and the price elasticity of demand from the increase in tariffs, the consumption of municipal services is expected to decrease.

SCENARIOS

We developed two scenarios (Best Case and Worst Case) indicating the potential range of impacts of COVID-19 on Langeberg's long term financial sustainability. The outcomes of these scenarios were then compared to the Base Case. The two Post COVID-19 scenarios both use the impact as determined in the paragraphs above by applying these for different durations. These different durations relate to assumptions about government initiatives (e.g., lockdown), building up of immunity of communities and the preparation, manufacturing, and distribution of vaccines.

The "***Best Case***" Scenario assumes that the COVID – 19 impact commences in July 2021 and extends for one year to the end of June 2022.

In the "***Worst Case*** "Scenario, the COVID-19 impact also commences in July 2021 for an extended period until the end of December 2022. Thereafter, a full year of ramp up occurs to reach Base Case conditions as the end of December 2023.

Outcome of Scenarios Before Remedial Measures

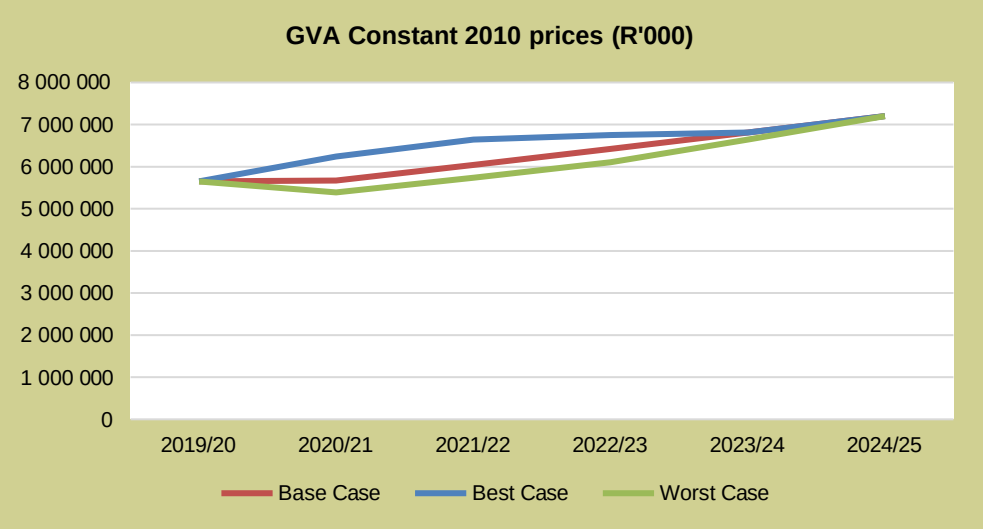
The continued impact of COVID - 19 on the financial situation of the municipality was measured against the Base Case scenario and the outcomes are reflected on and the graphs below. This represents the outcome before remedial actions to counter the impact of COVID-19 on the municipality are implemented. It also does not reflect any potential relief measures that the municipality offers to its customers.

Table 28: Langeberg: 10-year Outcome of Scenarios before Remedial Measures

Outcome	Base Case	Best Case (Before Remedial Measures)	Worst Case (Before Remedial Measures)
Average annual % increase in Revenue	11.4%	12.0%	13.7%
Average annual % increase in Expenditure	11.7%	12.2%	13.8%
Accounting Surplus accumulated during Planning. Period (Rm)	R 200	R 396	R 16
Operating Surplus accumulated during Planning. Period (Rm)	-R 197	R 1	-R 388
Cash generated by Operations during Planning. Period (Rm)	R 467	R 680	R 340
Average annual increase in Gross Consumer Debtors	15.6%	15.7%	23.1%
Capital investment programme during Planning. Period (Rm)	R 1 198	R 1 198	R 1 198
External Loan Financing during Planning Period (Rm)	R 748	R 748	R 748
Cash and Cash Equivalents at the end of the Planning Period (Rm)	R 440	R 651	R 321
No of Months Cash Cover at the end of the Planning Period (Rm)	2.4	3.5	1.5
Liquidity Ratio at the end of the Planning Period	1.3 : 1	1.8 : 1	0.9 : 1
Gearing at the end of the Planning Period	22.3%	21.2%	18.1%
Debt Service to Total Expense Ratio at the end of the Planning Period	5.7%	5.4%	4.7%

The Worst-Case scenario above indicates a decline in liquidity, this can be attributed to various factors. Firstly, the collection rate which is the major contributor to the deterioration of liquidity. Secondly, the decline in revenue because of the decrease in the economic output and increase in the number of indigent households.

Graph 36: GVA Growth COVID-19 Impact



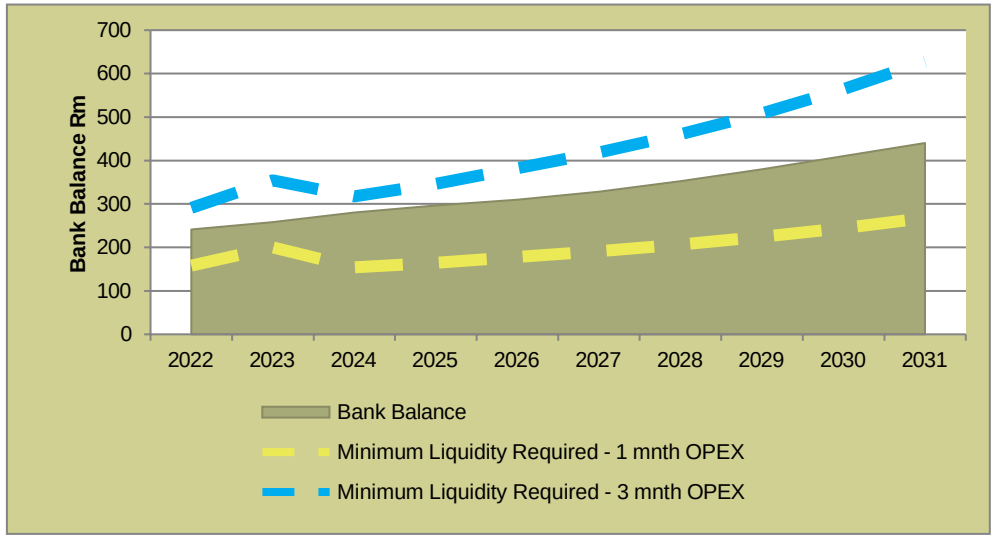
The "***Best Case***" Scenario assumes that COVID-19 impact will result in GVA growth, 5.76% for 2022, 2.44% for 2023 and 1.87% for 2024.

In the "***Worst Case***" Scenario the COVID-19 impact is severe whereby GVA is modelled to contract by -4.66% for 2022, followed by GVA growth of 5.88% for 2023, 5.76% for 2024.

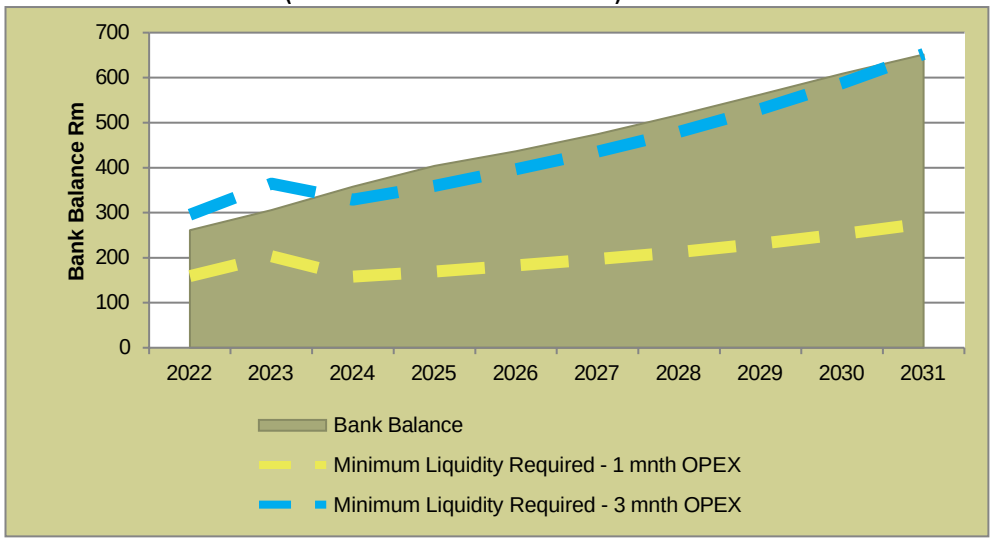
In the "***Best Case***" Scenario, the bank balance increases after the MTREF period and comes to R651 million by the end of the planning period. This is sufficient to meet the minimum liquidity requirements including one-month's working capital throughout the planning period.

In the ***"Worst Case"***, the cash balance comes to R 321 million by the end of the planning period with the balance barely meeting the minimum liquidity requirements including one month's working capital at FYE2029.

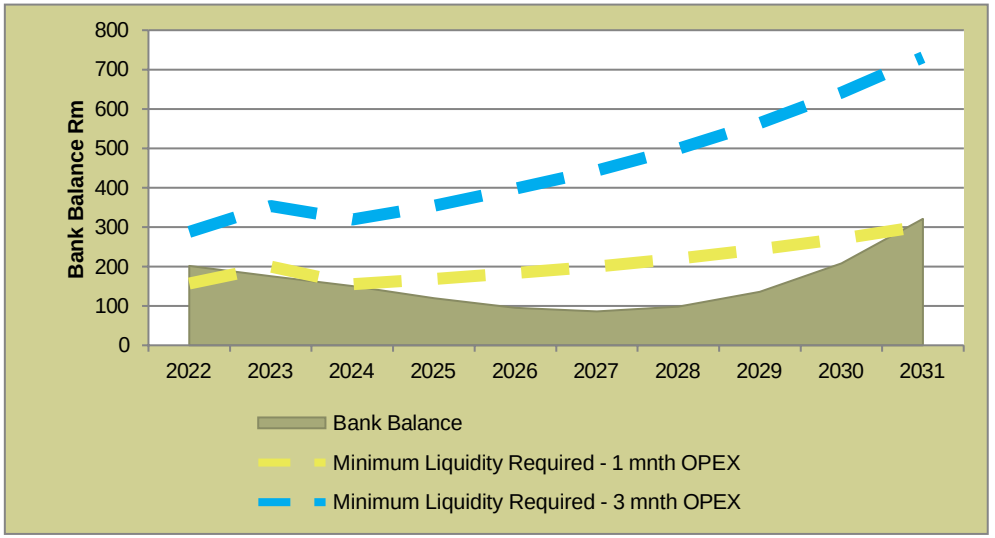
GRAPH 37: BASE CASE: BANK BALANCE VS MINIMUM LIQUIDITY REQUIREMENTS



GRAPH 38: COVID-19 BEST CASE SCENARIO: BANK BALANCE VS MINIMUM LIQUIDITY REQUIREMENTS (BEFORE REMEDIAL MEASURES)



GRAPH 39: COVID-19 WORST CASE: - BANK BALANCE VS MINIMUM LIQUIDITY REQUIREMENTS (BEFORE REMEDIAL MEASURES)



Remedial Measures

The scenarios above indicate the negative impact of COVID-19 will continue to have on Langeberg LM's financial performance especially the rapidly declining liquidity. This requires a suite of remedial measures to be implemented.

The objective in all instances is to improve liquidity such that the bank balance reaches at least the level of the minimum required liquidity by 2031.

Best Case Scenario

The Base Case is modelled with the financial impact of COVID-19 considered in the input variables and assumptions. As a result, no further, remedial measures are deemed necessary for implementation in the Best-Case Scenario. This is further supported by the bank balance in both scenarios fulfilling the objective set out above.

Worst Case Scenario

To counter the effect of a Worst-Case Scenario, the municipality must be prepared to implement strict austerity measures.

The proposed measure includes the permanent reduction of operating expenditure of R 5 million (+/- 1% of total operating expenditure) from FY2022. Typically, through savings in contracted services, repairs and maintenance and other expenditure (***Operational Expenditure Savings***). This reduction is in addition to the R20 million improvement in profitability recommended in the Base Case.

GRAPH below indicates the bank balance under this scenario.

GRAPH 40: COVID-19 WORST CASE: - BANK BALANCE VS MINIMUM LIQUIDITY REQUIREMENTS (AFTER REMEDIAL MEASURES)

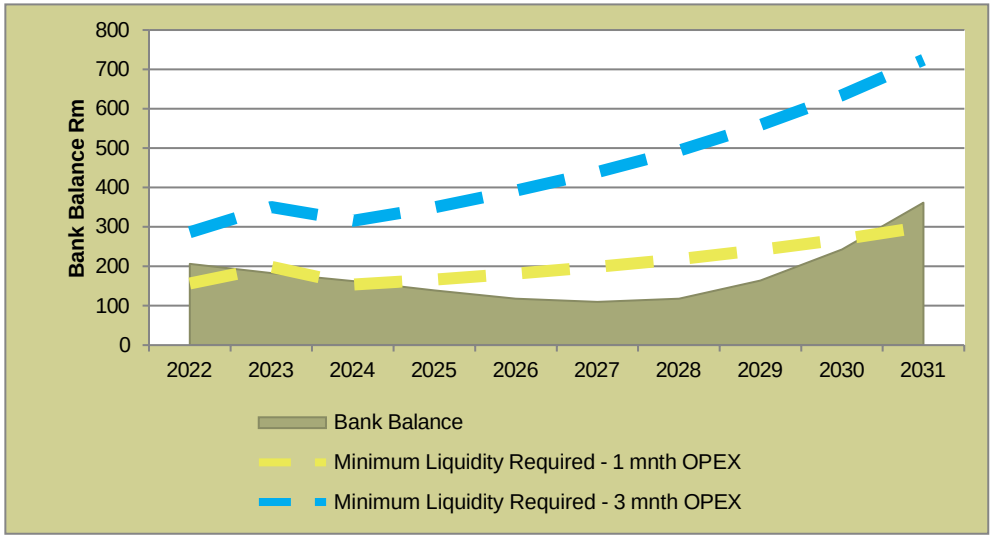


TABLE 29: LANGEBERG 10-YEAR OUTCOME OF SCENARIOS AFTER REMEDIAL MEASURES

Outcome	Base Case	Best Case (Before Remedial Measures)	Worst Case (After Remedial Measures)
Average annual % increase in Revenue	11.4%	12.0%	13.8%
Average annual % increase in Expenditure	11.7%	12.2%	13.7%
Accounting Surplus accumulated during Planning. Period (Rm	R 200	R 396	R 216
Operating Surplus accumulated during Planning. Period (Rm)	-R 197	R 1	-R 188
Cash generated by Operations during Planning. Period (Rm)	R 467	R 680	R 381
Average annual increase in Gross Consumer Debtors	15.6%	15.7%	23.1%
Capital investment programme during Planning. Period (Rm)	R 1 198	R 1 198	R 1 198
External Loan Financing during Planning Period (Rm)	R 748	R 748	R 748
Cash and Cash Equivalents at the end of the Planning Period (Rm)	R 440	R 651	R 361
No of Months Cash Cover at the end of the Planning Period (Rm)	2.4	3.5	1.7
Liquidity Ratio at the end of the Planning Period	1.3 : 1	1.8 : 1	1.5 : 1
Gearing at the end of the Planning Period	22.3%	21.2%	18.1%
Debt Service to Total Expense Ratio at the end of the Planning Period	5.7%	5.4%	4.8%

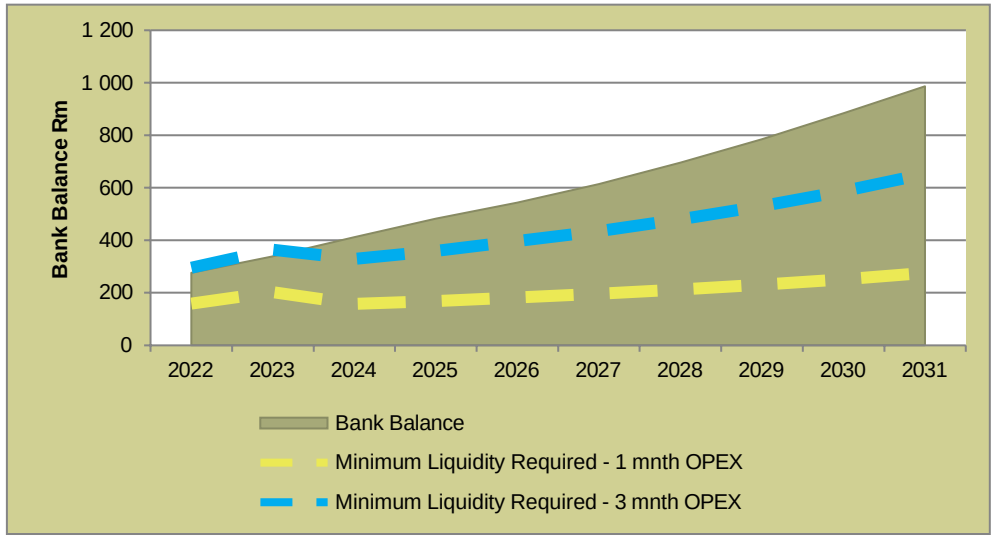
SIGNIFICANCE OF THE COLLECTION RATE

The municipality's liquidity is sensitive to changes in the collection rate. Whereas the collection rate is expected to decline to its lowest of 91.3% for FY2022 under the Worst-Case Scenario, it is imperative for the municipality to focus its efforts on maintaining its collection rate as high as possible under these challenging circumstances.

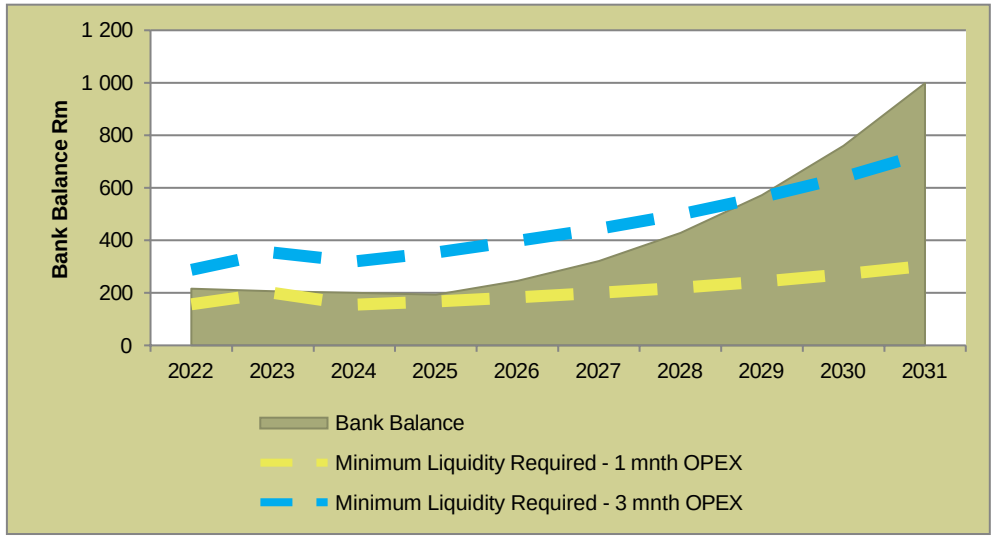
To illustrate the significance of the collection rare and its impact on liquidity, 2 percentage points were added to the forecast rate under the worst- and best- case scenarios, keeping all other variables constant.

The results obtained supports the importance of the municipality considering its financial management, credit control policy choices, relief measures and other strategic decisions considering the impact it may have on the collection rate. Any efforts supporting higher collection rates, without a loss of income or undue increases in expenditure, will enhance liquidity and strengthen the financial sustainability of Langeberg (GRAPH and GRAPH below).

GRAPH 41: COVID-19 BEST CASE SCENARIO: - BANK BALANCE VS MINIMUM LIQUIDITY REQUIREMENTS: +2% COLLECTION RATE



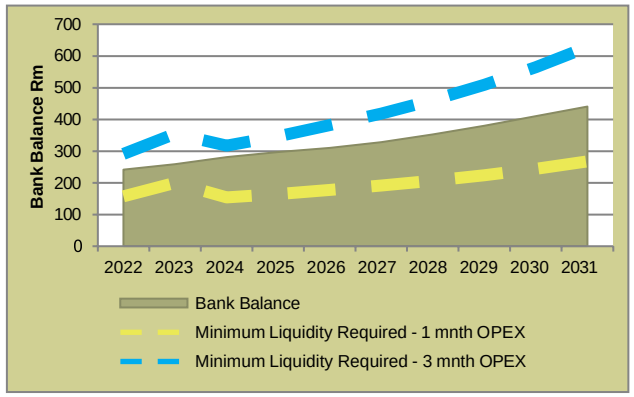
GRAPH 42: COVID-19 WORST CASE SCENARIO: - BANK BALANCE VS MINIMUM LIQUIDITY REQUIREMENTS: +2% COLLECTION RATE



Snapshot of COVID-19 Liquidity Impact

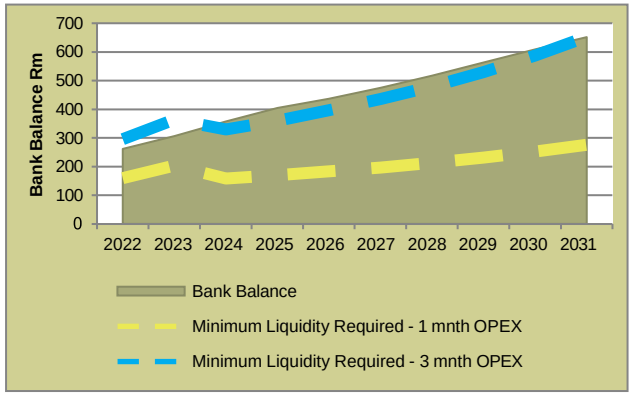
Base Case

Base Case: Bank Balance vs Minimum Liquidity Requirements



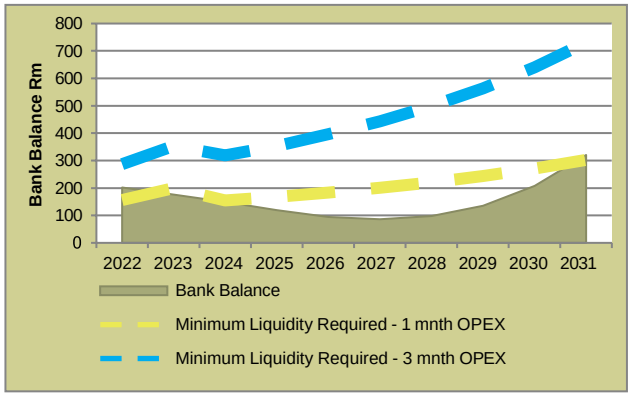
Best Case

Best Case Scenario: Bank Balance vs Minimum Liquidity Requirements

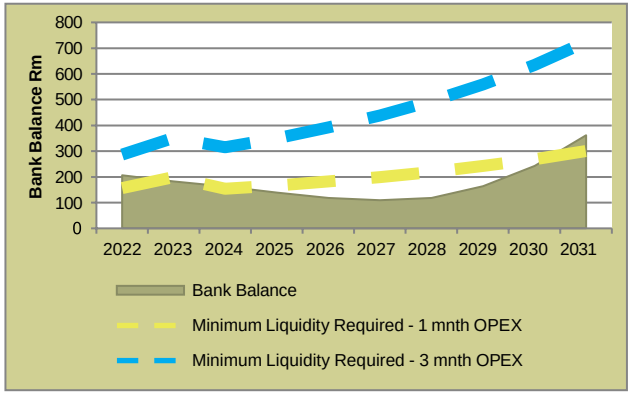


Worst Case

Worst Case Scenario: Bank Balance vs Minimum Liquidity Requirements (Before Remedial Measures)



Worst Case Scenario: Bank Balance vs Minimum Liquidity Requirements (After Remedial Measures)



FORECAST RATIOS

The Base Case (optimal scenario) forecast ratios are presented below. Although the model is not programmed to measure the ratios as required by National Treasury in all instances, it does provide comfort that the municipality is sustainable in future – on condition that it operates within the assumed benchmarks set in the financial plan.

		N.T. NORM	2022	2024	2026	2028	2030	2031	COMMENTS
FINANCIAL POSITION									
ASSET MANAGEMENT									
R29	**Capital Expenditure / Total Expenditure**	10% - 20%	10.3%	4.5%	5.9%	6.8%	7.7%	8.1%	CAPEX as a % of Total Expenditure remains below the lower limit of the recommended expenditure.
DEBTORS MANAGEMENT									
R4	**Gross Consumer Debtors Growth**		20.4%	16.9%	14.9%	14.0%	13.6%	13.6%	The collection rate is assumed to be 96% (pre COVID-19 rate) for the duration of the planning period following the significant improvement in FY2021's collection rate to 104% when compared to the FY2020 rate of 94% (due to the impact of COVID-19)
R5	**Payment Ratio / Collection Rate**	95%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	
LIQUIDITY MANAGEMENT									
R49	**Cash Coverage Ratio (excl Working Capital)**		2.6 : 1	3.9 : 1	4.1 : 1	4.4 : 1	4.8 : 1	5 : 1	The utilisation of cash resources to fund capital expenditure in FY2022 will result in a significant decline of the cash balance resulting in lowered cash surplus. However, the cash surplus is forecast to improve over the planning period due to the optimised funding mix that reduces cash utilisation to fund capital expenditure..
R50	**Cash Coverage Ratio (incl Working Capital)**		1.5 : 1	1.8 : 1	1.7 : 1	1.7 : 1	1.7 : 1	1.6 : 1	
R51	**Cash Surplus / Shortfall on Minimum Liquidity Requirements**		R 82.8 m	R 125.0 m	R 130.9 m	R 143.9 m	R 163.1 m	R 170.0 m	
R1	**Liquidity Ratio (Current Assets: Current Liabilities)**	1:1.5 - 1:2.1	2 : 1	2 : 1	1.7 : 1	1.6 : 1	1.4 : 1	1.3 : 1	
LIABILITY MANAGEMENT									
R45	**Debt Service as % of Total Operating Expenditure**	6% - 8%	1.2%	2.3%	3.0%	3.8%	5.0%	5.7%	The external financing is well within the recommended limits.
R6	**Total Debt (Borrowings) / Operating Revenue**	45%	6.3%	12.4%	14.1%	17.1%	20.5%	22.3%	
R7	**Repayment Capacity Ratio**		1.34	3.02	4.36	5.04	6.22	7.29	
R46	**Debt Service Cover Ratio (Cash Generated by Operations / Debt Service)**		4.5 : 1	2.3 : 1	1.6 : 1	1.4 : 1	1.2 : 1	1 : 1	

		N.T. NORM	2021	2023	2025	2027	2029	2030	COMMENTS
SUSTAINABILITY									
	Net Financial Liabilities Ratio	< 60%	-0.8%	4.8%	7.8%	11.6%	15.5%	17.8%	Net Financial Liabilities are within the benchmark, but the Operating Surplus Ratio remains below the recommended lower benchmark throughout the 10-year period. Asset Sustainability is not calculated but entered as an assumption in the model. The municipality must ensure that a greater proportion of CAPEX is spent on asset replacement should it be required.
	Operating Surplus Ratio	0% - 10%	-3.3%	-3.0%	-2.4%	-1.0%	-0.2%	0.0%	
	Asset Sustainability Ratio	> 90%	3.2%	0.0%	0.0%	0.0%	0.0%	0.0%	
FINANCIAL PERFORMANCE									
EFFICIENCY									
R42	**Net Operating Surplus / Total Operating Revenue**	>= 0%	-3.3%	-3.0%	-2.4%	-1.0%	-0.2%	0.0%	The net operating surplus is below 0%, an indication that the municipality should endeavour to improve profitability by managing expenditure.
R43	**Electricity Surplus / Total Electricity Revenue**		21.9%	21.9%	21.9%	21.9%	21.9%	21.9%	
R44	**Water Surplus / Total Water Revenue**		86.1%	86.1%	86.1%	86.1%	86.1%	86.1%	
REVENUE MANAGEMENT									
R8	**Increase in Billed Income p.a. (R'm)**		R 91.8 m	R 94.0 m	R 125.3 m	R 164.7 m	R 217.3 m	R 249.6 m	Billed Revenue and Operating Revenue Growth is above CPI throughout the planning period. Cash generation from operations projected to improve steadily over the planning period.
R9	**% Increase in Billed Income p.a.**	CPI	14.8%	11.5%	12.3%	12.8%	13.3%	13.4%	
R12	**Operating Revenue Growth %**	CPI	9.3%	5.5%	11.6%	12.1%	12.6%	12.9%	
R47	**Cash Generated by Operations / Own Revenue**		6.2%	6.1%	5.4%	6.0%	6.4%	6.4%	
R48	**Cash Generated by Operations / Total Operating Revenue**		5.4%	5.5%	4.9%	5.5%	5.9%	6.0%	

		N.T. NORM	2021	2023	2025	2027	2029	2030	COMMENTS
EXPENDITURE MANAGEMENT									
	Creditors Payment Period	30	23	43	45	47	48	48	Creditors' payment period is higher than the NT benchmark. Any further increase above 48 days will negatively affect the municipality's ability to service its debt as and when it falls due. The municipality should therefore strive to reduce operating expenditure and lower its creditors obligations. Employee costs as a percentage of OPEX remains below the NT maximum benchmark of 40%. Contracted Services as a percentage of total expenditure are forecasted to decrease to below the NT benchmark of 5%
R30	**Contribution per Expenditure Item: Staff Cost (Salaries, Wages and Allowances)**	25% - 40%	28.9%	28.3%	25.3%	22.9%	20.6%	19.4%	
	Contribution per expenditure item: Contracted Services	2% - 5%	4.1%	3.3%	4.2%	4.2%	4.3%	4.3%	
GRANT DEPENDENCY									
R10	**Total Grants / Total Revenue**		17.7%	12.3%	11.2%	10.2%	9.3%	8.9%	The municipality generates funds from its own sources and is not overly reliant on grants. This is positive to note, as the tightening of the national fiscus will result in a declining reliance on transfers from other spheres of government.
R11	**Own Source Revenue to Total Operating Revenue**		87.1%	89.8%	90.8%	91.7%	92.5%	92.9%	
	Capital Grants to Total Capital Expenditure		48.6%	48.0%	34.3%	28.0%	23.0%	20.9%	

CONCLUSION

OUTCOME OF THE INDEPENDENT FINANCIAL ASSESSMENT

Langeberg LM continued to generate accounting and operating surpluses in FY2021 of R34.0 million (FY2020: R79.1 million) and R5.1 million (FY2020: R 47.1 million) respectively. Despite the significant deterioration in profitability, cash generated from operations increased from R50.4 million to R82.9 million over the same period, this can be attributed to the high collection rate achieved in FY2021 of 104%, due to less impairment of debtors and less than anticipated customers taking up payment arrangements that exceeded 12 months..

One of the major contributors to the reduction in profitability is the lower electricity surplus margin in FY2021 compared to FY2020. In FY2020 the municipality realised a higher surplus margin evidenced by an increase in electricity service charges of 23% when compared to the growth in bulk electricity purchases of 7%. In FY2021, however, the increase in electricity service charges of 7% was equivalent to the increase in electricity bulk purchases. In addition to the low electricity margins, the continued increase in distribution losses for electricity from 4.19%in FY2020 to 5% is a reason for concern. However, these remained within the NT norm range of 7% and 10%.

Positive to note is the decrease in water distribution losses from 14.81% to 13.36% between FY2020 and FY2021. These losses were below the NT benchmark of 30%.

Staff Costs increased by 10% from FY2020 to R226.5 million, resulting in a contribution of 27% to operating expenditure; this commendably remained constant since FY2017, and remains within the norm range of 25% to 40%. Contracted Services on the other hand increased significantly above CPI by 7% over the same period, with the contribution to total operating expenditure however remaining at 3% since FY2019. Like staff costs, this ratio has remained below the NT benchmark of 5%.

Due to the impact of COVID-19, the municipality's ability to generate cash revenue was hampered as evidenced by a deterioration in the collection rate from 95% in FY2019 to 94% in FY2020, slightly lower than the NT benchmark of 95%. However, the municipality improved its collection rate in FY2021 to 104%, resulting in an increase in the cash generated by operations to R82.9 million.

Notwithstanding the increase in cash generated by operations, the level of investment in capital expenditure decreased in FY2021 when compared to FY2020. Actual capital expenditure amounted to 52% of budgeted capital expenditure.

Gearing ratio of 5% (NT benchmark: 45%) indicates Langeberg's ability to take up additional borrowings. This is supported by debt to operating expense ratio of 1.3% than is lower than the NT maximum norm of 8%.

Significant to note is the implementation of the recommendation by IPM in 2020 that the municipality take up borrowings to fund its capital expenditure instead of utilising its own cash resources. The FY2020 capital expenditure of R 69.1 million was funded through: Borrowings (51%) and Capital Grants (49%).

The improvement in the collection rate resulted in a 41% increase in the cash balance from R201.0 million as at FYE2020 to R283.1 million as at FYE2021. More importantly the decision of the municipality to not utilise its cash resources to fund capital expenditure for the past couple of years resulted in an improvement in the liquidity position, as indicated by a liquidity ratio of 2.09:1 (FYE2019: 1.86:1). This healthy liquidity is further supported by a liquidity ratio excluding debtors greater than 30 days of 2.02:1

Unencumbered cash and cash equivalents of R283.1 million were sufficient to cover the minimum liquidity required, comprising unspent conditional grants (R28.8 million), short-term provisions (R49.4 million), cash backed funds (R 62.9 million) and one month's operational expenditure provision (R60.4 million), resulting in a cash surplus of R81.5 million.

STRENGTHS

- Improvement in the collection rate from 94% in FY2020 to 104% in FY2021.
- Healthy liquidity ratio of 2.09:1 in FY2021, supported by high cash balances, suggesting that the municipality will be able to service its obligations as and when it falls due.
- Low gearing ratio of 5% and positive debt service cover ratio, reflecting affordable debt levels.
- Creditors' payment period[5] reduced from 44 days to 29 days when compared to FY2020.
- Low level of grant dependency.
- The shadow credit rating of A- is favourable in the current municipal sector.

WEAKNESSES

- Deterioration in profitability since FY2020 evidenced by an 89% decrease in operating surplus.
- Lower electricity surplus margin when compared to FY2020.
- Underspending on capital budget evidenced by a capital budget implementation of 52%
- Although below the NT benchmark of 5%, electricity distribution losses increased from 4.19% in FY2020 to 5% in FY2021

[5] The creditors payment period is determined by taking into consideration the "trade and other payables from exchange transactions" disclosed in the AFS which includes trade payables, payments received in advance, other payables, retentions and deposits.

OUTCOME OF THE FUTURE FORECASTS

The MTREF forecasts a decline in profitability mainly due to significant increases in employee costs, contracted services, and other expenditure. This decline (in MTREF profitability) is forecast to result in the municipality not being able to generate cash from operations and service debt when they fall due. The MTREF indicates that 34% of the total capital expenditure will be funded by cash resources. This funding mix appears to be sub-optimal as it will contribute to the significant decline in the cash balance and ultimately liquidity.
COVID-19 is forecast to negatively impact Langeberg LM's financial performance resulting in minimal improvement in profitability, low levels of cash generated from operations, which will ultimately result in decline in the municipality's liquidity position. The Base Case assumes a decline in the collection rate from 104% achieved in FY2021 to 96% for the planning period, this in line with the budget assumptions that assumed a conservative approach concerning the municipality's collection ability.
The Base Case was modelled to address the funding mix and to preserve future liquidity. Based on these assumptions, capital expenditure of R1 198 million is determined to be affordable.

In arriving at the ***optimal scenario***, the following strategies were modelled:

1. ADJUST THE MTREF COLLECTION RATE

To take account of the COVID 19 impact, this rate was adjusted downward to 96%for the planning period.

2. REDUCE MTREF OPERATING EXPENDITURE

MTREF profitability is forecast to decline drastically due to sharp increases in certain expenditure items (employee costs, contracted services, and other expenditure). To counter the decline in profitability, and improve

Langeberg's ability to generate cash from operations, the optimal model assumed a R 20 million decrease in operating expenditure for each year of the MTREF period.

2. ADJUST THE MTREF FUNDING MIX

The MTREF funding mix indicates that R53 million of the cash resources will be utilised to fund the capital expenditure for the MTREF period. The funding mix was adjusted by eliminating any capital investment funded by own cash reserves from FY2023 and taking up borrowings for the remainder of the planning period. The gearing ratio remains below the maximum benchmark of 30%, however the debt service to total expense ratio will exceed the maximum benchmark of 7% for the planning period.

The repairs and maintenance as a percentage of property, plant and equipment and property plant and equipment was gradually increased from 2.9% (FY2021) to reach 8% by the end of the planning period.

MTREF PROFITABILITY

Langeberg has historically realised operating deficits; however, these have been eliminated over the past 3 years. The MTREF forecasts a concerning increase in operating deficits for the entire MTREF period. This is not sustainable over a long term, and it is therefore imperative that the municipality improve its profitability (through a combination of reduction in expenditure and tariff increases). A scenario where profitability was permanently improved by R 10 million in FY2022 (in addition to the R20 million improvement already assumed under the base case) indicates a significant improvement in the liquidity position. The additional liquidity can be utilised to service debt (reduce creditor days) and contribute to investment in the capital expenditure programme.

SENSITIVITY ANALYSIS ON THE COLLECTION RATE

The Base Case assumes the collection rate of 96% for the planning period. A scenario whereby the collection rate is assumed to reduce by 2 percentage points indicates the detrimental effect on the liquidity position, whereby the municipality will not be able to meet its minimum liquidity requirements by the end of the planning period.

A positive scenario whereby the collection rate increases by 1 percentage point from 96% to 97% indicates a significant improvement in the liquidity position where, not only will the municipality's cash balance meet its minimum liquidity requirements, but also service its debt and sustain, and even accelerate, its capital investment programme.

The results of the sensitivity analysis indicate the significance of maintaining the collection rate at 95% or higher, as assumed in the Base Case.

3. OUTCOME OF THE COVID -19 IMPACT ASSESSMENT

Langeberg LM's has been severely impacted by the effects of COVID-19 in FY2020, this is through a shrinking economy which resulted in lower GVA per capita that ultimately put pressure on households to settle the municipal services. This ultimately resulted in lower cash collections (collection rate reduced by 1 percentage point to 94%). We expect the municipality to continue to be affected by COVID-19 implications in the foreseeable future as the economy is expected to grow from a low base; there is no certainty when the municipality will get back to pre-pandemic conditions. Even though we have modelled the scenarios above, we cannot definitively predict how the pandemic will play out. The municipality can therefore not predict with relative certainty to what extent liquidity will be compromised. It is therefore advisable not to offer large relief measures to customers prior to the pandemic having abated.

COVID-19 will also have a significant impact on the national fiscus. There is therefore uncertainty of the grant support that the municipality can expect from the national government. Although this item has not been amended in the Base Case, the municipality should consider the implications of possible changes in grant funding.

The COVID-19 impact assessment indicates a deterioration in the municipality's liquidity position. To address this, Langeberg needs to be prepared to reduce cash outflows by focusing on reducing operating expenditure.

The municipality should consider reducing its budgeted operating expenditure by R 5 million from FY2022 onwards (in addition to the R20 million improvement in profitability assumed in the Base Case) to avoid a reduction in its liquidity position. The scenarios above have indicated the liquidity's sensitivity to the collection rate, therefore, it is imperative for Langeberg to prevent a decline in the collection rate more than the assumed rate and preserve liquidity to the maximum extent possible

RISK REGISTER

IDP 2023-2027

Langeberg Municipality
Combined Risk Register
ALL DIRECTORATES

MUNICIPAL RISK REGISTER - MAY 2023

Ref.	Link to Strategic Objective	Risk Description
TIER 1 - STRATEGIC / MUNICIPAL MANAGER LEVEL RISKS		
1	**SO2: Provide infrastructure for sustainable and affordable basic services**	Power failures in the municipal area.
2	**SO2: Provide infrastructure for sustainable and affordable basic services**	Risk that the municipality is approaching a shortage of cemetery space in all towns.
3	**SO1: Ensure efficient administration for good governance**	Risk of reputational damage to the Municipality.
4	**SO1: Ensure efficient administration for good governance**	Inherent risk of fraud.
5	**SO2: Provide infrastructure for sustainable and affordable basic services**	Risk that the municipality is approaching a shortage of airspace at the Ashton landfill site.
6	**SO5: Provide sustainable financial management**	Increased strain on the financial viability and sustainability.
7	**SO1: Ensure efficient administration for good governance**	Unlawful land use in the Municipal jurisdiction.
TIER 2 - CORE SERVICE DELIVERY RISKS		
8	**SO2: Provide infrastructure for sustainable and affordable basic services**	Risk of flooding.
9	**SO2: Provide infrastructure for sustainable and affordable basic services**	Compromised water and wastewater quality.
10	**SO2: Provide infrastructure for sustainable and affordable basic services**	Poor roads infrastructure.
11	**SO2: Provide infrastructure for sustainable and affordable basic services**	Inability to respond to emergencies or to continue to respond to emergencies
12	**SO2: Provide infrastructure for sustainable and affordable basic services**	Insufficient water supply.
13	**SO1: Ensure efficient administration for good governance**	Lack of preparedness for disasters.
14	**SO1: Ensure efficient administration for good governance**	Non-compliance with the Municipal Pound by-law.
15	**SO5: Provide sustainable financial management**	Inadequate recovery of outstanding debtors.
TIER 3 - TRANSVERSAL RISKS		
16	**SO5: Provide sustainable financial management**	Underspending of capital budget.
17	**SO3: Promote a safe and secure environment**	Vandalism of municipal properties.
18	**SO5: Provide sustainable financial management**	Incorrect billing of consumers.
19	**SO1: Ensure efficient administration for good governance**	ICT continuity disruptions.
20	**SO1: Ensure efficient administration for good governance**	Limitations to attract and retain skilled staff.
21	**SO1: Ensure efficient administration for good governance**	Occupational health and safety hazards.
22	**SO4: Promote and facilitate investment and local economic development**	The LED strategy might not be approved by Council
23	**SO5: Provide sustainable financial management**	Invalid indigents registrations.
24	**SO1: Ensure efficient administration for good governance**	The IDP might not be approved by Council.
25	**SO1: Ensure efficient administration for good governance**	Incorrect performance information reporting.
26	**SO1: Ensure efficient administration for good governance**	Risk of cybercrime.
27	**SO1: Ensure efficient administration for good governance**	Non-compliance with Municipal Staff Regulations, effective from 1 July 2022
28	**SO1: Ensure efficient administration for good governance**	Non-compliance with mSCOA regulations.
29	**SO1: Ensure efficient administration for good governance**	Non-compliance with Supply Chain Management laws and regulations.
30	**SO1: Ensure efficient administration for good governance**	Inaccurate asset and inventory registers.
31	**SO1: Ensure efficient administration for good governance**	Risk on non-compliance in terms of the services level agreements with third party service providers

CHAPTER 6

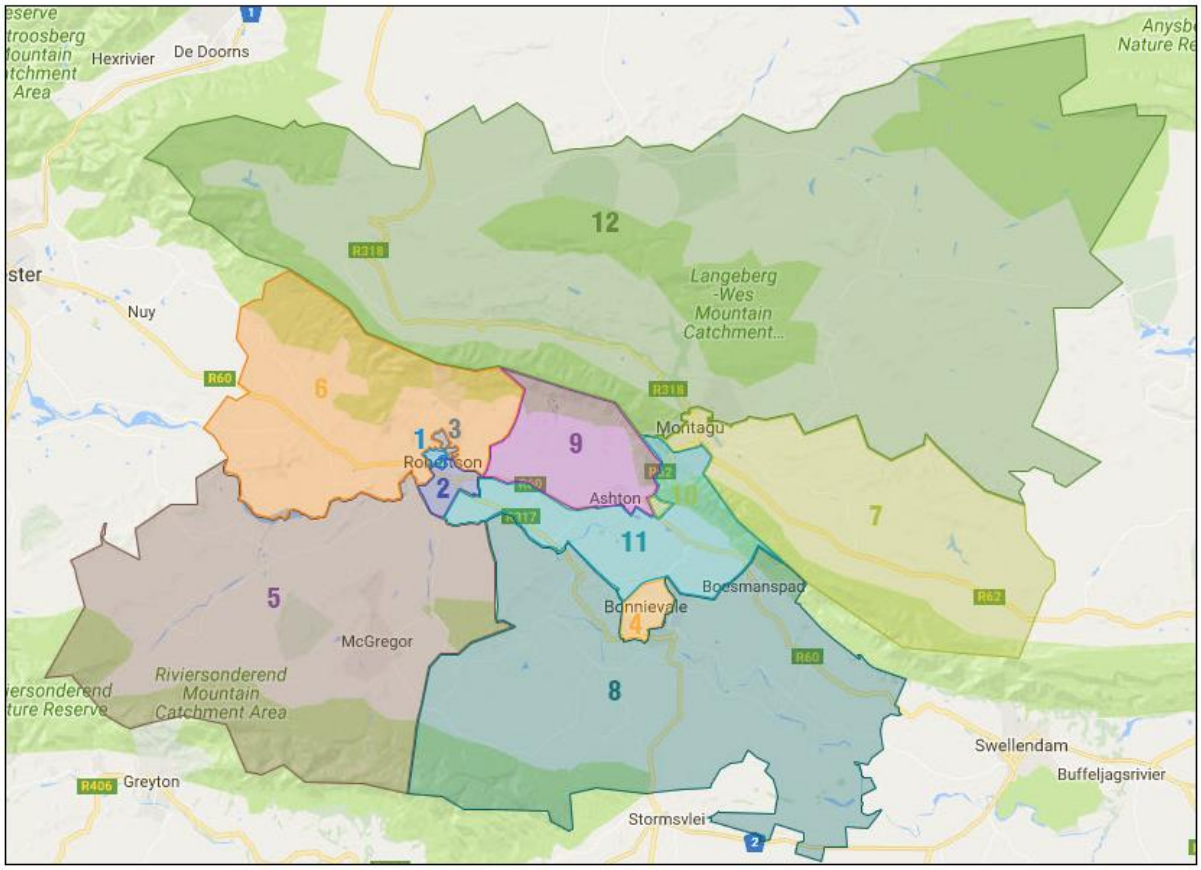
WARD BASED PLANNING

IDP 2023-2027

CHAPTER 6

Langeberg Municipality has embarked on an entirely stretched process to obtain community inputs throughout the area. We used social media, community meetings, ward comm meetings, all inputs received were forward to ward committee to prioritse inputs. the inputs received will be part of the annexures the IDP

Figure 8: Langeberg Municipal Area



TOWN-SPECIFIC PRIORITIES 2023-2024
DORP-SPESIFIEKE PRIORITEITE 2023-2024

Robertson

- **Sewerage upgrades**
  Rioolopgraderings
- **Provisioning of bins and lauching of cleaning projects**
  Voorsiening van dromme en loods van skoonmaakprojekte
- **Provisioning of basic services in informal settlements**
  Voorsiening van basiese dienste in informele nedersettings
- **Maintenance of roads and pavements**
  Onderhoud van paaie en sypaadjies
- **Visible policing and law enforcement in public spaces**
  Sigbare polisiëring en wetstoepassing in publieke areas
- **Provisioning of security cameras /** Voorsiening van sekuriteitskameras

Bonnievale

- **Provisioning of bins and lauching of cleaning projects**
  Voorsiening van dromme en loods van skoonmaakprojekte

- **Provisioning of basic services in informal settlements**
  Voorsiening van basiese dienste in informele nedersettings
- **Maintenance of roads and pavements**
  Onderhoud van paaie en sypaadjies
- **Visible policing and law enforcement in public spaces**
  Sigbare polisiëring en wetstoepassing in publieke areas
- **Provisioning of security cameras /** Voorsiening van sekuriteitskameras
- **Launching of cleaning project at Angora Road and river**
  Loods van skoonmaakprojek by Angora pad en rivier

Montagu

- **Provisioning of bins and lauching of cleaning projects**
  Voorsiening van dromme en loods van skoonmaakprojekte
- **Provisioning of basic services in informal settlements**
  Voorsiening van basiese dienste in informele nedersettings
- **Maintenance of roads and pavements**
  Onderhoud van paaie en sypaadjies
- **Visible policing and law enforcement in public spaces**
  Sigbare polisiëring en wetstoepassing in publieke areas
- **Erection of signage for illegal hawkers**
  Oprig van onwettige smousborde
- **Provisioning of security cameras**
  Voorsiening van sekuriteitskameras
- **Launching of cleaning project in Kingna/Keisie**
  Loods van skoonmaakprojek in Kingna/Keisie
- **Provisioning of disabled-friendly parking bays and pavements in central business district**
  Voorsiening van gestremheids-vriendelike parkeerplekke en sypaadjies in sentrale sakekern
- **Cleaning of rivers and open spaces**
  Skoonmaak van riviere en oop areas

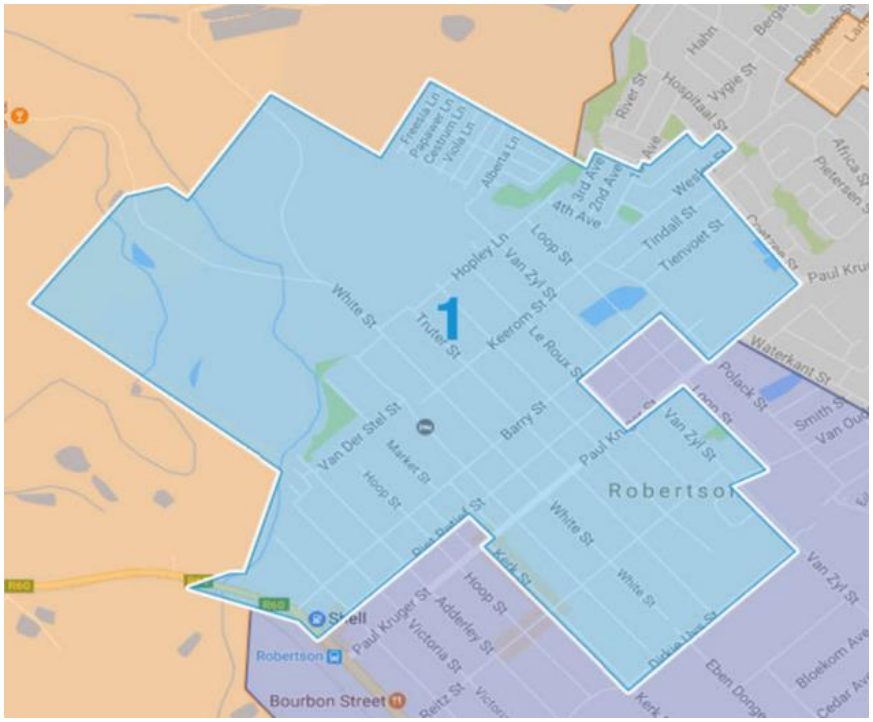
Ashton

- **Sewerage upgrades**
  Rioolopgraderings
- **Provisioning of bins and lauching of cleaning projects**
  Voorsiening van dromme en loods van skoonmaakprojekte
- **Provisioning of basic services in informal settlements**
  Voorsiening van basiese dienste in informele nedersettings
- **Visible policing and law enforcement in public spaces**
  Sigbare polisiëring en wetstoepassing in publieke areas
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  Voorsiening van sekuriteitskameras
- **Provisioning of disabled-friendly parking bays and pavements in central business district**
  Voorsiening van gestremheids-vriendelike parkeerplekke en sypaadjies in sentrale sakekern
- **Cleaning of rivers and open spaces**
  Skoonmaak van riviere en oop areas

- **Provisioning of toilets in the Main Rd of the central business district**
  Voorsiening van toilette in die Hoofweg van die sentrale sakekern
- **Promotion of eco-tourism**
  Bevordering van eko-toerisme
- **Provisioning of busstop shelters for school learners**
  Voorsiening van bushalte-skuilings vir skoolleerders

McGregor

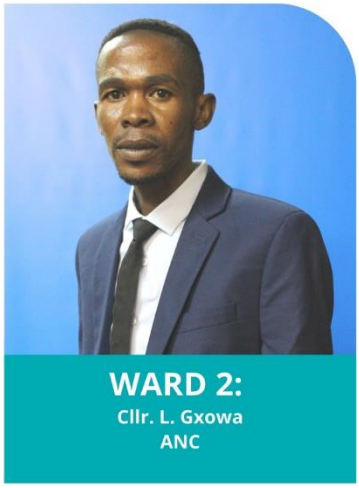
Includes priorities highlighted in ward 5





1. **Provide a day care centre in Môreson /** Voorsien ‘n dagsorgsentrum in Môreson
2. **Upgrade walkthrough in Wesley Street – provide stormwater drainage and lighting /** Opgradeer gang in Wesleystraat – voorsien stormwaterdreinering en beligting
3. **Repair roads /** Herstel paaie
4. **Upgrade stormwater system in Voortrekker Street and find a solution for stormwater problems in Môreson /** Opgradeer stormwaterstelsel in Voortrekkerstraat, en vind oplossings vir stormwaterprobleme in Môreson

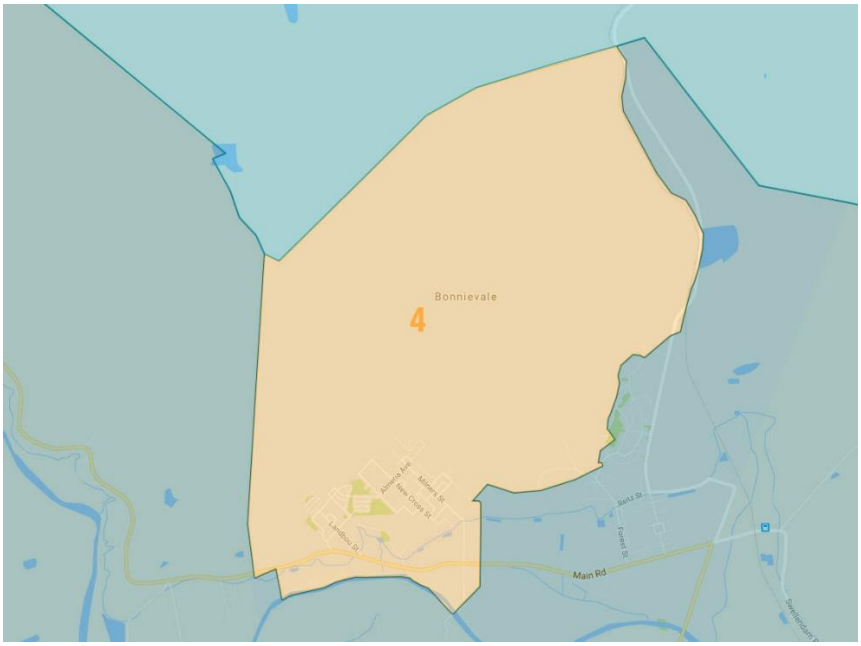




1. **Provide visible law enforcement or policing and fully reinstate satellite SAPS Office /** Voorsien sigbare wetstoepassing of polisiëring en stel satelliet SAP-Kantoor weer ten volle in werking
2. **Avail land for a bigger clinic /** Stel grond beskikbaar vir ‘n groter kliniek
3. **Replace tarred road surfaces with paving /** Vervang geteerde straatoppervlaktes met plaveisel
4. **Cover 5 water channels /** Bedek 5 waterkanale
5. **Provide speedhumps /** Voorsien spoedwalle

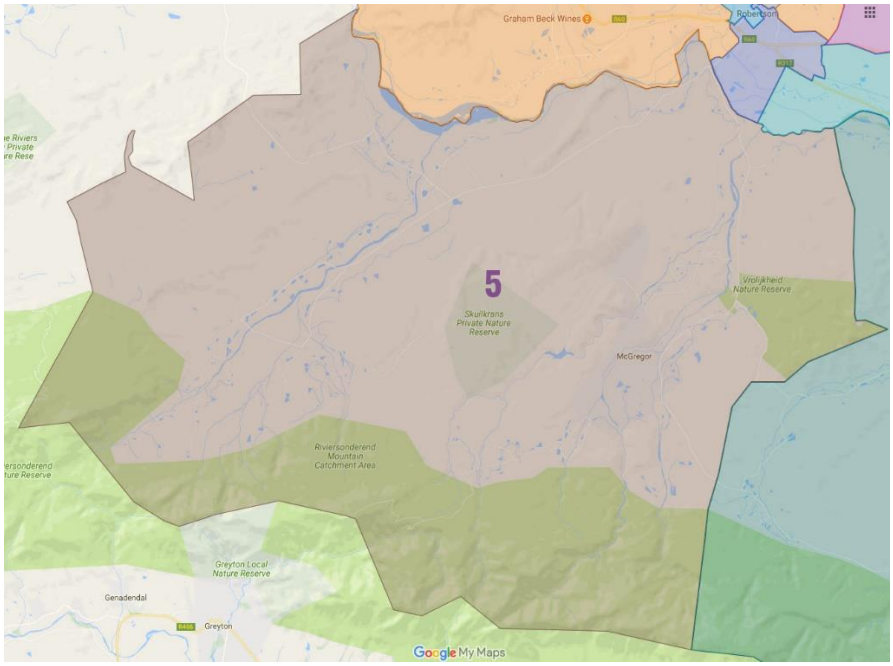


1. **Upgrade sewerage system /** Opgradeer rioolstelsel
2. **Clean Droërivier and stabilize riverbank with gabion /** Maak Droërivier skoon en stabiliseer oewer met skanskorf
3. **Upgrade streets and pavements: /** Opgradeer strate en sypaadjies:
   Block 1 – Kloof, Heuwel and Vygie / Blok 1 – Kloof, Heuwel en Vygie
   Block 4 – Rivier, Schaife en First Ave / Blok 4 – Rivier, Schaife en Eerstelaan
   Block 8 – Jasmyn, Saayman, Sonneblom / Blok 8 – Jasmyn, Saayman, Sonneblom
4. **Provide speedhumps /** Voorsien spoedwalle
5. **Provide a recreation amenity or a rollerskating court at old swimming pool /** Voorsien ‘n ontspanningsgerief of ‘n rolskaatsbaan by ou swembad



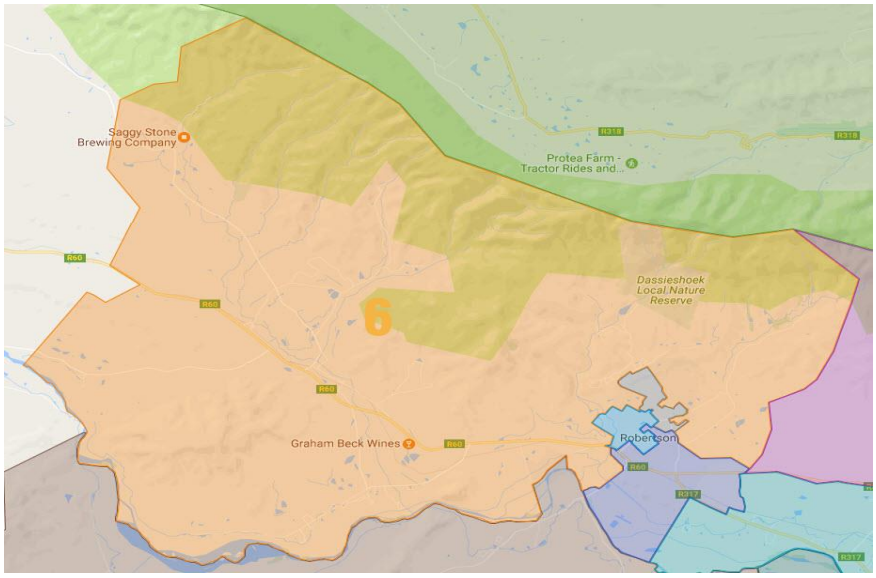


1. **Provide bus stop shelters: /** Voorsien bushalte-skuilings;
   - **Sultana and Milner Street (across United Reformed Church) /** Sultana en Milnerstraat, (oorkant VGK Kerk,)
   - **Across Theunissen residence /** Oorkant Theunissen woning,
   - **Buitekant Street (Mountain View Café) /** Buitekantstraat (Mountain View Kafee)
   - **Entrance to informal settlement /** Ingang na Plakkerskamp
   - **4-way stop (Protea Ave & Roos Street) /** 4-Puntstop (Protealaan & Roosstraat)
2. **Upgrade stormwater pipes /** Opgradeer stormwaterpype
3. **Upgrade outside toilets to indoor toilets /** Opgradeer buite-toilette na binnenshuise toilette
4. **Provide recreation facilities in Mountainview /** Voorsien ontspanningsgeriewe in Mountain View
5. **Provide housing in Boekenhoutskloof /** Voorsien behuising in Boekenhoutskloof
6. **Provide a centre for the aged /** Voorsien ‘n sentrum vir bejaardes
7. **Pave gravel roads /** Plavei grondpaaie
8. **Provide speedbumps /** Voorsien spoedwalle





1. **Provide a pavilion at McGregor Sportgrounds /** Voorsien 'n paviljoen by McGregor Sportgronde
2. **Pave Voortrekker Street, Barry Street and Church Street /** Plavei Voortrekkerstraat, Barrystraat en Kerkstraat
3. **Provide fire hydrants in McGregor /** Voorsien brandkrane in McGregor
4. **Provide a stormwater channel (1st Ave, White City) and repair Brry Street, Loop Street and Church Street /** Voorsien 'n stormmwaterkanaal (Eerstelaan, White City) en herstel Barrystraat, Loopstraat en Kerkstraat
5. **Tar and repair rural roads: /** Teer en herstel landelike paaie:
   Retreat, Windfallfarm, Wansbek, Agterkliphoogte, Le Chaseur, Uitnood, Koningsrivier, Dwarswater, Steenboksvlakte, Rheebokskraal, Buffelskloof, Koeniesrivier /
   Retreat, Windfallfarm, Wansbek, Agterkliphoogte, Le Chaseur, Uitnood, Koningsrivier, Dwarswater, Steenboksvlakte, Rheebokskraal, Buffelskloof, Koeniesrivier
6. **Provide housing** in McGregor / Voorsien behuising in McGregor
7. **Repair low water bridge behind piggery /** Herstel laagwaterbrug agter varkboedery
8. **Paint equipment of play parks /** Verf toerusting van speelparkies
9. **Provide bins on street corners /** Voorsien dromme op straathoeke
10. **Ensure job creation /** Verseker werkskepping
11. **Transform Moutonhuis in Thusong centre offering various government- and internet** services / Omskep Moutonhuis in Thusongsentrum wat verskeie regering- en internetdienste bied.
12. **Provide a site for recreational purposes /** Voorsien 'n perseel vir ontspanning
13. **Provide an arts and craft youth centre /** Voorsien 'n kuns en handvlyt jeugsentrum
14. **Mow grass on shoulder of rural roads (between Robertson and McGregor) /** Sny gras op soom van landelike paaie (tussen Robertson en McGregor)
15. **Beautify town entrance and plant trees in front of piggery /** Verfraai dorpsingang en plant bome voor varkboerdery
16. **Broaden and grade steengroef road /** Verbreed en skraap steengroefpad
17. **Upgrade road to cemetery /** Opgradeer pad na begraafplaas
18. **Upgrade cemetery facilities /** Opgradeer begraafplaasfasiliteite
19. **Assist small scale farmers /** Steun kleinboere



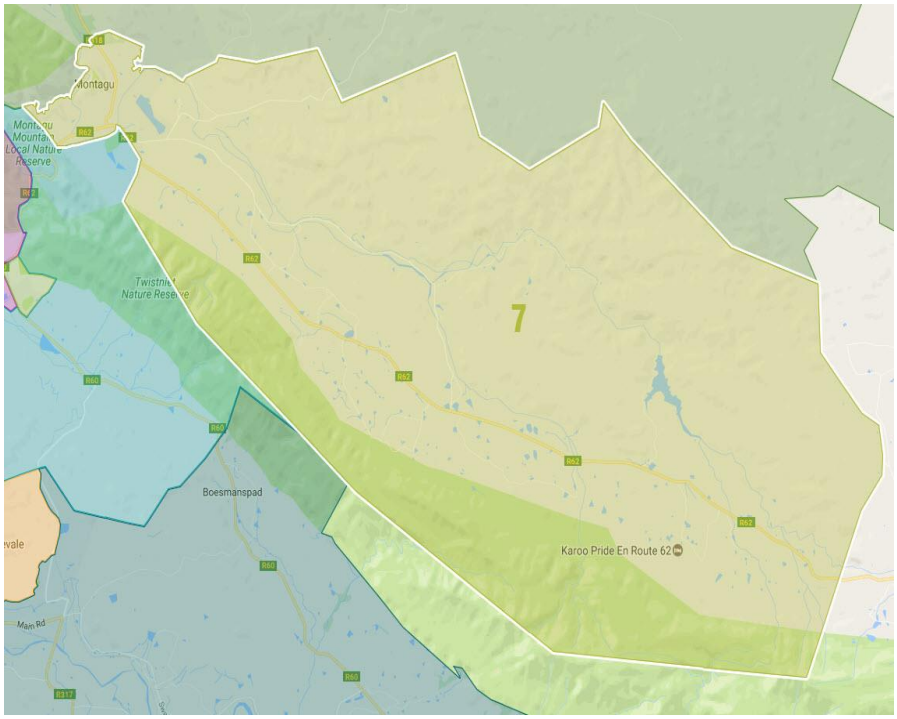


Town / Dorp

1. **Tar street of igloo houses /** Teer straat van igloo huise
2. **Provide speedhumps: Rosita St, Petunia St, Watsonia St and Orley St /** Voorsien spoedwalle: Rositastr, Petuniastr, Watsoniastr en Orleystr
3. **Repair pavements of Langeberg Street /** Herstel sypaadjies van Langebergstraat
4. **Fence park in Nerina Street /** Omhein parkie in Nerinastraat
5. **Build indoor toilets for the aged in Langeberg St, Kloof St and Dagbreek St /** Bou binnenshuise toilette vir bejaardes in Langebergstr, Kloofstr en Dagbreekstr

Rural / Landelik

1. **Provide Wi-Fi towers in the Keurkloof area /** Voorsien Wi-Fi torings in die Keurkloof area
2. **Improve water supply at rural schools /** Verbeter watervoorsiening by landelike skole
3. **Provide warning signs on the De Hoop road about speed limits, pedestrians and animals /** Voorsien waarskuwingstekens oor diere en spoedgrense en voetgangers op die De Hoop pad
4. **Upgrade toilets at Eilandia school /** Opgradeer toilette by Eilandia skool
5. **Facilitate youth programs /** Fasiliteer jeugprogramme



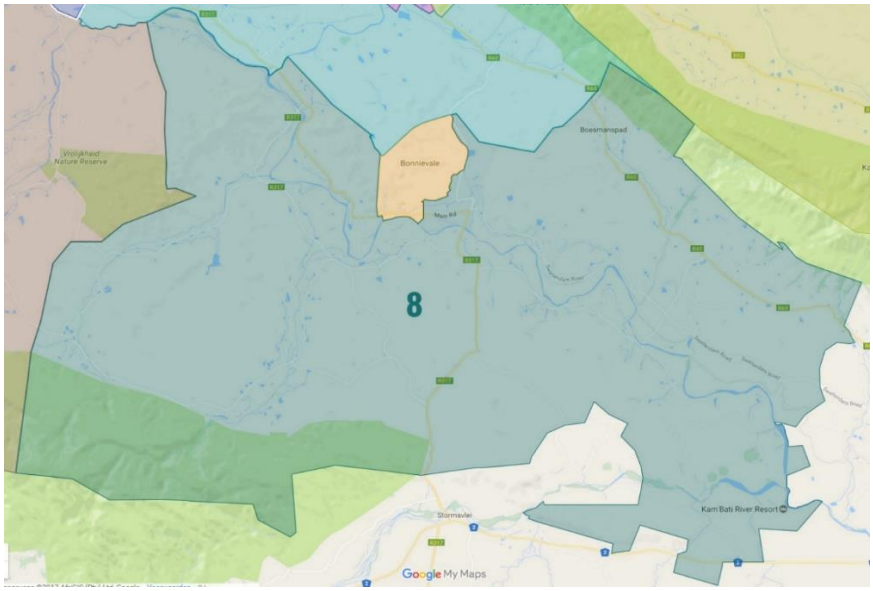


Town / Dorp

1. **Tar gravel roads: Jacob St, David St, Philip St and Barlinka St /** Teer grondpaaie: Jacobstraat, Davidstraat, Philipstraat en Barlinkastraat
2. **Ensure safety of water sources (reservoir) and parks with fencing /** Verseker beveiliging van waterbronne (opgaardam) en parke met omheining
3. **Upgrade pavements, stop signs, sewerage system, and stormwater system /** Opgradeer sypaadjies, stoptekens, rioolstelsel en stormwaterstelsel
4. **Provide speedhumps /** Voorsien spoedwalle
5. **Provide a technical school, youth centre, and a night shelter for the homeless /** Voorsien ‘n tegniese skool, jeugsentrum en ‘n nagskuiling vir haweloses
6. **Provide speed calming measures in Long Street and Bath Street /** Voorsien spoedkalmeringmaatreëls in Langstraat en Badstraat
7. **Provide a water truck and fire services /** Voorsien ‘n watertrok en brandweerdienste

Rural / Landelik

1. **Upgrade sport facilities and water supply /** Opgradeer sportfasiliteite en watervoorsiening
2. **Provide flood lights at sportfields /** Voorsien spreiligte op sportvelde
3. **Upgrade and grade gravel roads /** Opgradeer en skraap grondpaaie



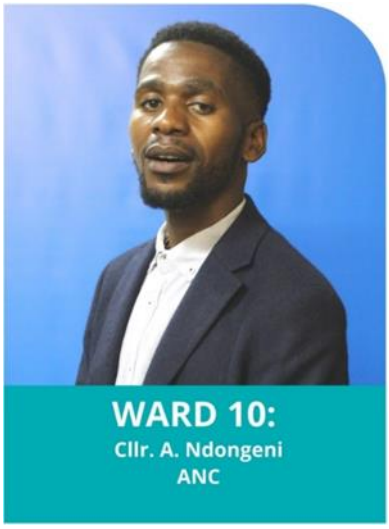


1. **Upgrade water supply to Uitsig to increase water pressure /** Opgradeer watertoevoer na Uitsig om waterdruk te verhoog
2. **Ensure road safety and provide visible traffic signs on roads: Gelukshoop, Drew, Bonnievale Main Road, and Wakkerstroom /** Verseker padveiligheid en voorsien sigbare verkeerstekens op paaie: Gelukshoop, Drew, Bonnievale Hoofstraat en Wakkerstroom
3. **Provide traffic mirrors at unsafe entrances and exits of Spar and Multisave /** Voorsien verkeerspieëls by onveilige ingange en uitgange van Spar en Multisave
4. **Provide speedhumps in Van Zyl Street, Hoop Street and Forest Street /** Voorsien spoedhobbels in Van Zylstraat, Hoopstraat en Foreststraat
5. **Repair potholes /** Herstel slaggate
6. **Grade gravel roads in Uitsig and rural areas**
   Skraap grondpaaie in Uitsig en landelike gebiede
7. **Fence farm schools /** Omhein plaasskole
8. **Provide housing /** Voorsien behuising
9. **Fence the library in town /** Omhein die biblioteek in dorp
10. **Paint traffic signs and parking signs in towns /** Verf verkeerstekens en parkeertekens in dorp

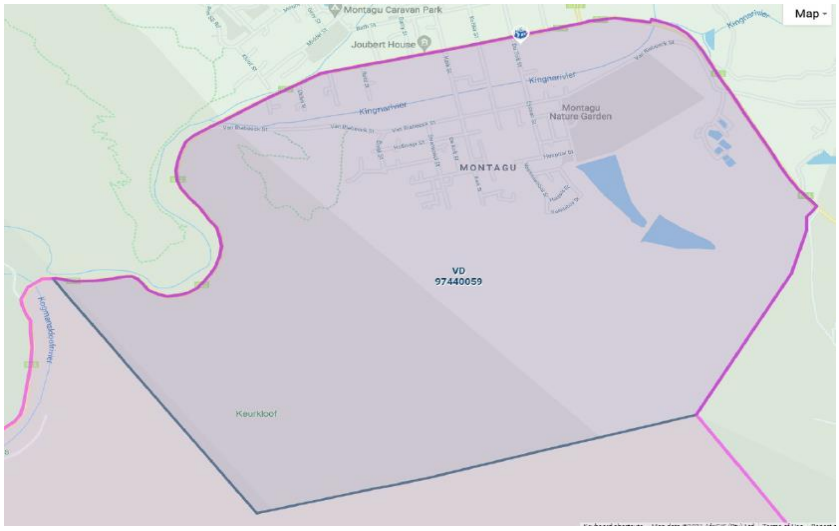


1. **Upgrade sewerage network in Ashton /** Opgradeer rioolnetwerk in Ashton
2. **Build public toilets /** Bou publieke toilette
3. **Upgrade and tar Aalwyn Street and Olyfboom Street /** Opgradeer en teer Aalwynstraat en Olyfboomstraat
4. **Provide skips in line with municipal vision /** Voorsien skips in lyn met munisipale visie
5. **Provide speedhumps in Ashton /** Voorsien spoedwalle in Ashton
6. **Provide basic services in all informal settlements /** Voorsien basiese dienste in alle informele nedersettings
7. **Provide bus stops for the mobile clinic bus in rural areas /** Voorsien bushaltes vir die mobiele kliniek bussie in landelike areas
8. **Build more houses /** Bou meer huise
9. **Provide a play park behind Tinky Winkie Creche /** Voorsien ‘n speelpark agter Tinky Winkie Creche
10. **Provide a sport facility in Klaasvoogds /** Voorsien ‘n sportfasiliteit in Klaasvoogds

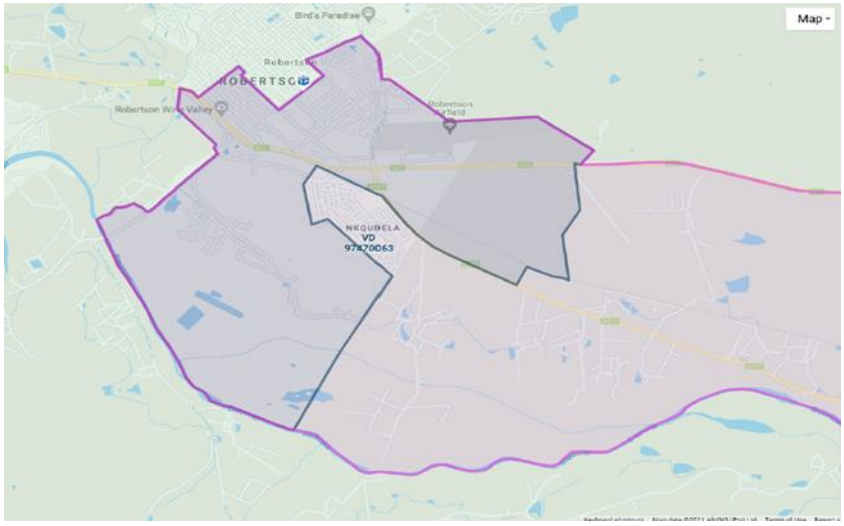


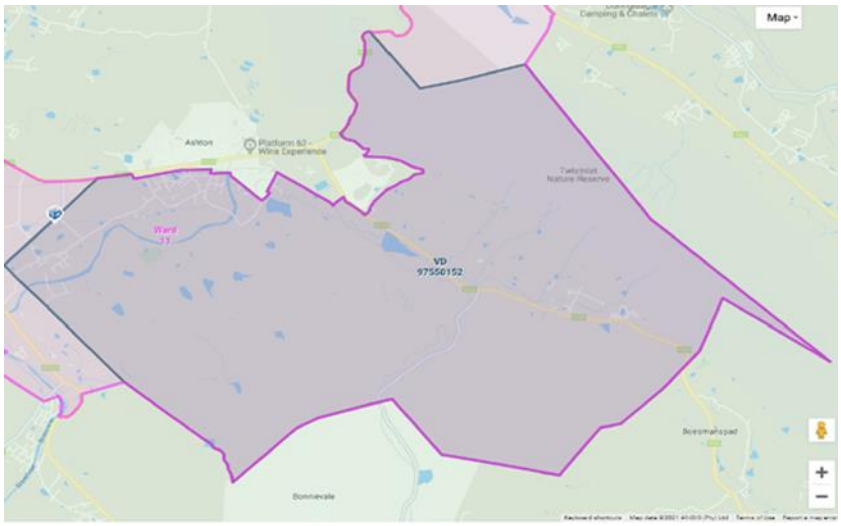


1. **Purchase land for houses and a multipurpose centre in Zolani /** Aankoop van grond vir huise en ‘n veeldoeligesentrum in Zolani
2. **Provide floodlights in Walaza St, Mketsu St, Mantlana St and at Dawie Bosch Family Hostel** Voorsien spreiligte in Walazastr, Mketsustr, Mantlanastr,en by Dawie Bosch Familie Hostel
3. **Provide speedhumps in Mantlana St, Bhekela – Jaftha St, Matroos St (opposite Assembly of God Church), Mketsu St, Notwalana St, Mafuya St, Tshoto St /** Voorsien spoedwalle in Mantlanastr, Bhekela – Jafthastr, Matroosstr (oorkant Assembly of God Kerk) , Mketsustr, Notwalanastr, Mafuyastr, Tshotostr
4. **Upgrade stormwater channels in Nkabu St, Dr Nqawe St, Walaza St, Madlolo St, Building St** Opgradeer stormwaterkanale in Nkabustr, Dr Nqawestr, Walazastr, Madlolostr, Buildingstr
5. **Fence old graveyards and parks with stonewall – Mketsu Street and New cemetery /** Omhein ou begraafplase en parke met baksteenmuur – Mketsustraat en nuwe begraafplaas
6. **Provide a water truck or water tank /** Voorsien ‘n watertrok of watertenk


Map
Montagu Caravan Park
Joubert House
Kingnarriver
Montagu Nature Garden
MONTAGU
VD
97440059
Keurkloof


WARD 11 & MAYCO:
Cllr. J.C.J. Coetzee
DA


Map
Bird's Paradise
ROBERTSON
Robertson Wine Valley
NKQUBELA
VD
97470063

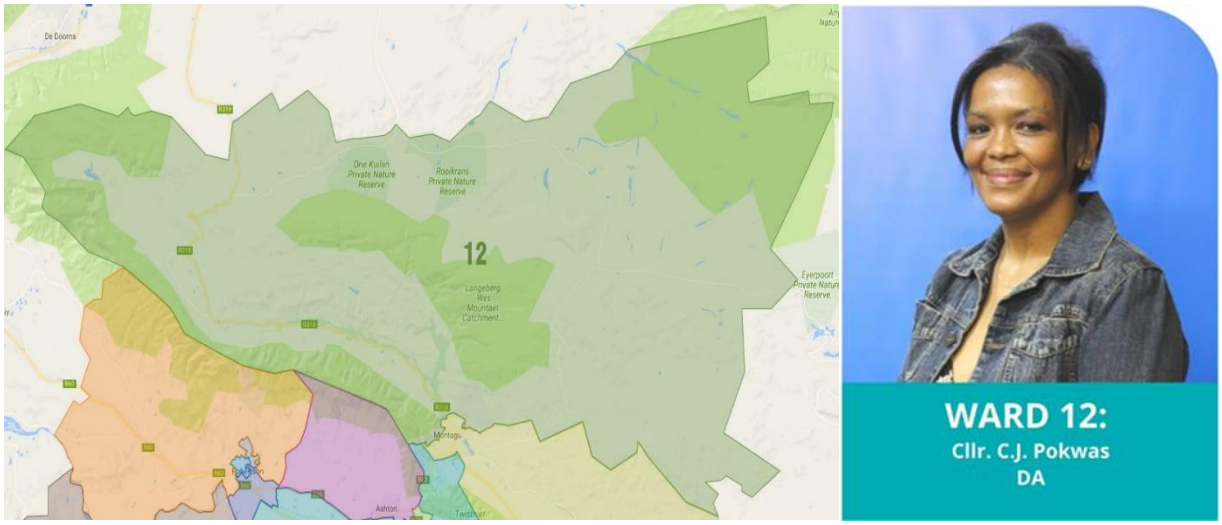

Map
Aan'Huis
Platform 62 - Wine Experience
Twelfriet Nature Reserve
Ward 11
VD
97550152
Bonnievale

Town / Dorp

1. **Reseal and repair (upgrade) tarred roads /** Herseël en herstel (opgradeer) teerpaaie
2. **Ensure alternative electricity generation /** Verseker alternatiewe kragopwekking
3. **Ensure additional water sources /** Verseker addisionele waterbronne
4. **Improve traffic and law enforcement services /** Verbeter verkeers- en wetstoepassingsdienste
5. **Upgrade stormwater drains in Montagu South /** Opgradeer stormwaterdreine in Montagu–Suid
6. **Place rubbish bin CBD area - Robertson /** Aanbring van vullisdromme in sakekern (CBD) - Robertson
7. **Raising fence on the east side of Church Street and south of Shospita Stree, next to the eucalyptus grove, Monatgu South** / Hoër maak van heining aan die oostekant van Kerkstraat en suid van Hospitaalstraat, langs die bloekombos, Montagu -Suid
8. **Provide speed calming measures in Long Street /** Voorsien spoedkalmeringsmaatreëls in Langstraat - Montagu
9. **Provide resting facilities for truck drivers /** Voorsien rusgeriewe vir trokdrywers
10. **Create a cultural tourism route walking trails and wheelchair friendly sidewalks /** Skep kulturele toerisme staproetes, en rolstoel vriendelike sypaadjies

Rural / Landelik

1. **Provide traffic signs at dangerous crossings – Klipboschlaagte /** Voorsien verkeerstekens by gevaarlike oorgange – Klipboschlaagte
2. **Provide youth programs and projects in rural areas about teenage pregnancy, drug abuse, GBV and launch upliftment programs at Klipboschlaagte /** Voorsien jeugprogramme en -projekte in landelike areas oor tienerswangerskappe, GBV, dwelmmisbruik en loods opheffingsprogramme te Klipboschlaagte
3. **Develop a Rural Emergency Management Plan /** Ontwikkel ‘n Landelike Rampbestuursplan
4. **Improve lighting at Prospect Primary School /** Verbeter beligting by Prospect Laerskool
5. **Provide free WiFi and internet facilities in rural areas /** Voorsien gratis WiFi en internetgeriewe in landelike areas



Town / Dorp

1. **Provide safe recreation facilities - sportsfield in Ashbury**
   Voorsien veilige ontspanningsgeriewe – sportveld in Ashbury
2. **Build a community hall in Ashbury**
   Bou 'n gemeenskapsaal in Ashbury
3. **Provide floodlights in dark areas**
   Voorsien spreiligte in donker areas
4. **Provide speedhumps**
   Voorsien spoedwalle
5. **Launch housing programmes and projects**
   Loods behuisingprogramme en -projekte
6. **Upgrade stormwater pipes**
   Opgradeer stormwaterpype
7. **Provide a truck for fire services in Montagu**
   Voorsien 'n brandweertrok in Montagu
8. **Provide youth projects**
   Voorsien jeugprojekte

Rural / Landelik

1. **Provide a sportsfield in Baden/Koo**
   Voorsien 'n sportveld in Baden/Koo
2. **Build a community hall in Koo/Keisie**
   Bou 'n gemeenskapsaal in Koo/Keisie
3. **Provide a play park at Pietersfontein**
   Voorsien 'n speelpark te Pietersfontein
4. **Grade rural roads**
   Skraap landelike paaie
5. **Provide bus stops in rural areas**
   Voorsien bushaltes in landelike areas

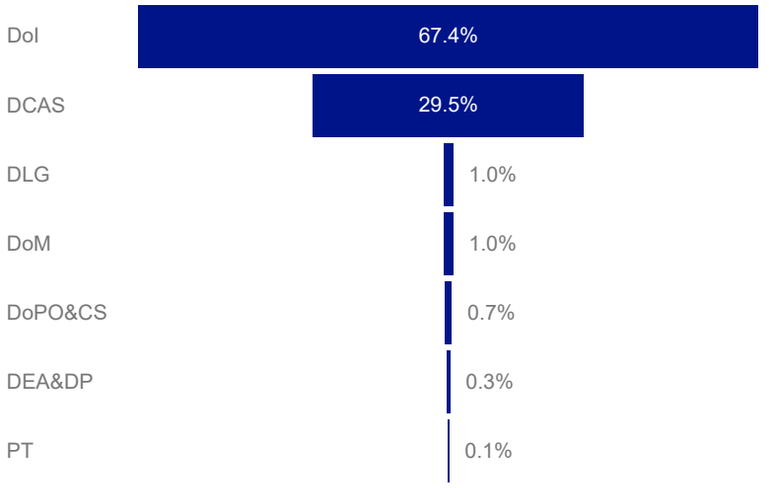
CHAPTER 7

GOVERNMENT CONTRIBUTIONS

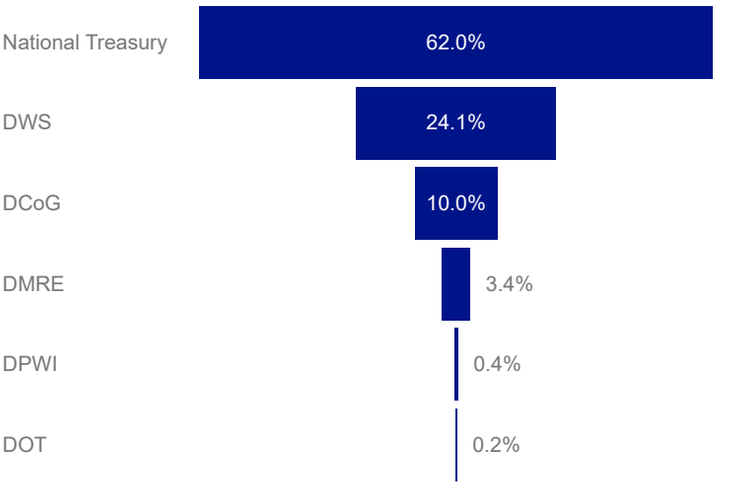
IDP 2023-2027

Cape Winelands District:
Spatial distribution of allocations to municipalities over MTEF period 2023/24 - 2025/26

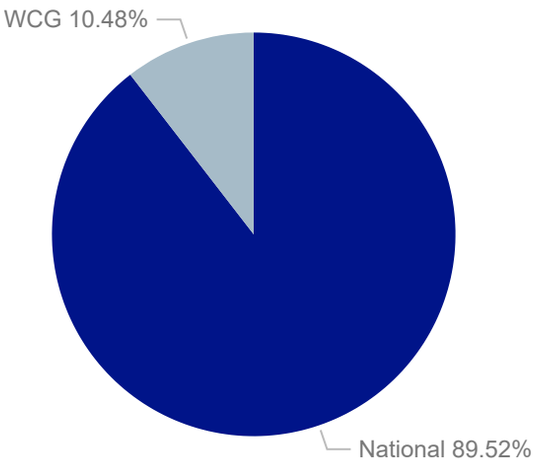
MTEF Total Provincial allocation budgets (%)



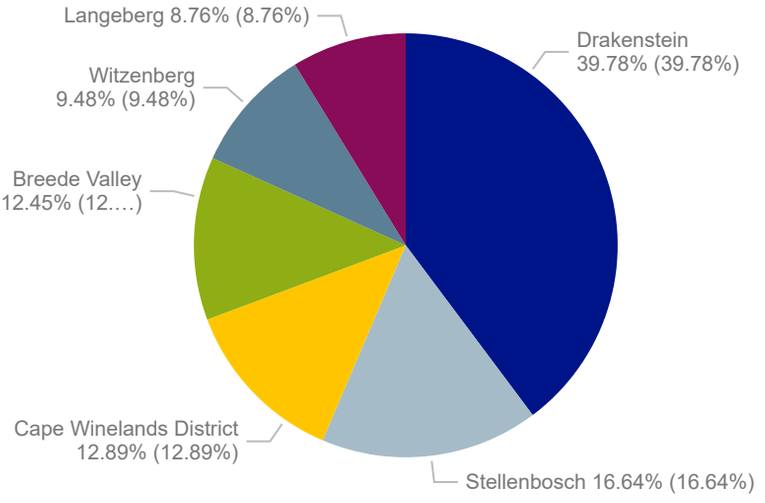
MTEF Total National allocation budgets (%)



2023/24 Budgeted Allocation by Source (%)



2023/24 Budgeted Allocation by Municipality



MTEF Allocation Budgets (R'000) & Number of grants

Source	Department	Total Number of grants	2023/24	2024/25	2025/26	MTEF Total
National	National Treasury	4	1107857	1207751	1306620	3622228
National	Water and Sanitation	2	321310	600000	490000	1411310
National	Cooperative Governance	2	210219	183163	190787	584169
WCG	Department of Infrastructure	6	165012	108598	187374	460984
WCG	Cultural Affairs and Sport	3	65341	66707	69688	201736
National	Mineral Resources and Energy	3	67267	60153	69000	196420
National	Public works and Infrastructure	1	23427	0	0	23427
National	Transport	1	2888	3018	3153	9059
WCG	Local Government	3	4300	1259	1254	6813
WCG	Department of Mobility	2	3500	1567	1638	6705
WCG	Department of Police Oversight and Community Safety	1	1560	1622	1671	4853
WCG	Department of Environmental Affairs & Development Planning	1	2300	0	0	2300
WCG	Provincial Treasury	1	890	0	0	890
Total		**30**	**1975871**	**2233838**	**2321185**	**6530894**

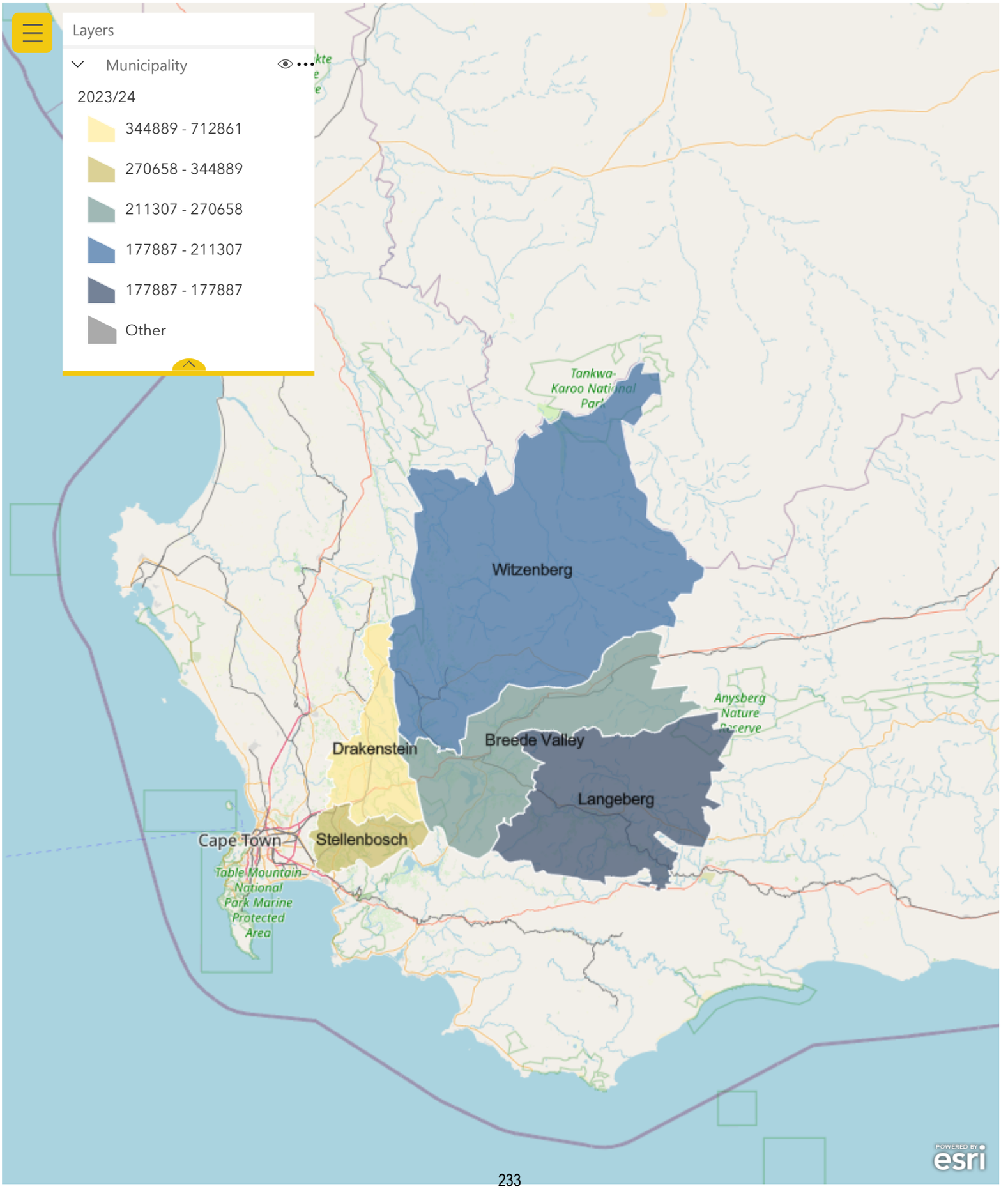
Cape Winelands District:
Spatial distribution of allocations to municipalities over MTEF period 2023/24 - 2025/26

Budgeted National and Provincial Allocations (R'000) for 2023/24

Department	Transfer description	2023/24
National Treasury	Equitable Share	1079735
Water and Sanitation	Regional Bulk Infrastructure Grant	305310
Cooperative Governance	Integrated Urban Development Grant	118026
Cooperative Governance	Municipal Infrastructure Grant	92193
Mineral Resources and Energy	Integrated National Electrification Programme (Municipal) Grant	57348
Department of Infrastructure	Title-Deeds Restoration	52933
Cultural Affairs and Sport	Community library services grant	51720
Department of Infrastructure	Informal Settlements Upgrading Partnership Grant	51175
Department of Infrastructure	Settlement Assistance	30000
Department of Infrastructure	Financial assistance to Municipalities for maintenance and construction of transport infrastructure	28175
Public works and Infrastructure	Expanded Public Works Programme Integrated Grant for Municipalities	23427
National Treasury	Neighbourhood Development Partnership Grant (Capital)	19272
Water and Sanitation	Water Services Infrastructure Grant	16000
Cultural Affairs and Sport	Library service: Replacement funding for most vulnerable B3 Municipalities	13198
National Treasury	Local Government Financial Management Grant	8750
Mineral Resources and Energy	Integrated National Electrification Programme (Eskom) Grant	5919
Mineral Resources and Energy	Energy Efficiency and Demand Side Management Grant	4000
Local Government	Fire Service Capacity Building Grant	3573
Department of Mobility	Non-Motorised Transport Infrastructure - Cape Winelands District Municipality	3500
Transport	Rural Roads Asset Management Systems Grant	2888
Department of Environmental Affairs & Development Planning	Regional Socio-Economic Projects (RSEP) Programme - Municipal Projects	2300
Department of Police Oversight and Community Safety	Safety initiative implementation - whole of society approach (WOSA)	1560
Department of Infrastructure	Provincial Contributions towards to Acceleration of Housing Delivery	1503
Department of Infrastructure	Municipal accreditation and capacity building grant	1226
Provincial Treasury	Western Cape Financial Management Capability Grant	890
Local Government	Community Development Worker Operational Support Grant	491
Cultural Affairs and Sport	Development of Sport and Recreation Facilities	423
Local Government	Thusong Service Centres Grant (Sustainability: Operational Support Grant)	236
National Treasury	Neighbourhood Development Partnership Grant (Technical Assistance)	100
Department of Mobility	Integrated Transport Planning	0
Total		**1975871**

Cape Winelands District:
Spatial distribution of allocations to municipalities over MTEF period 2023/24 - 2025/26

Spatial distribution of total budgeted allocations (National & Provincial) by Municipality for 2023/24

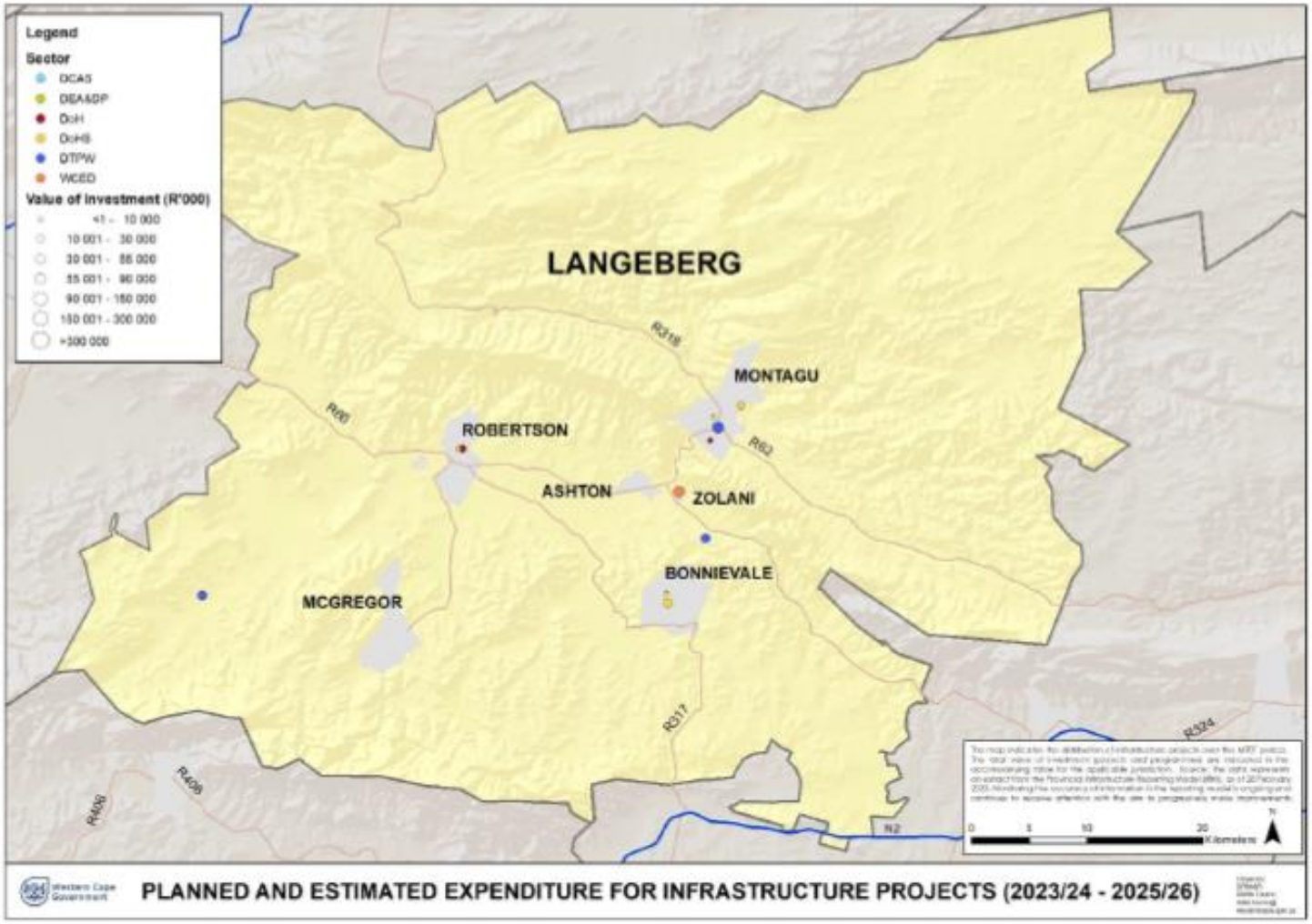


Cape Winelands District:
Spatial distribution of allocations to municipalities over MTEF period 2023/24 - 2025/26

Langeberg: Budgeted National and Provincial Allocations (R'000)

Source	Department	Municipality	Transfer description	2023/24	2024/25	2025/26
National	National Treasury	Langeberg	Equitable Share	106265	115046	124501
National	Cooperative Governance	Langeberg	Municipal Infrastructure Grant	25533	26529	27566
WCG	Department of Infrastructure	Langeberg	Title-Deeds Restoration	18000	22440	10380
National	National Treasury	Langeberg	Neighbourhood Development Partnership Grant (Capital)	9272	15000	10000
WCG	Cultural Affairs and Sport	Langeberg	Library service: Replacement funding for most vulnerable B3 Municipalities	6792	6674	6967
WCG	Cultural Affairs and Sport	Langeberg	Community library services grant	3885	4037	4218
National	Public works and Infrastructure	Langeberg	Expanded Public Works Programme Integrated Grant for Municipalities	3362	0	0
WCG	Department of Infrastructure	Langeberg	Informal Settlements Upgrading Partnership Grant	2500	1080	6200
National	National Treasury	Langeberg	Local Government Financial Management Grant	1550	1550	1688
National	Mineral Resources and Energy	Langeberg	Integrated National Electrification Programme (Municipal) Grant	460	5000	3000
WCG	Department of Infrastructure	Langeberg	Financial assistance to Municipalities for maintenance and construction of transport infrastructure	130	130	140
National	National Treasury	Langeberg	Neighbourhood Development Partnership Grant (Technical Assistance)	100	1000	1000
WCG	Local Government	Langeberg	Community Development Worker Operational Support Grant	38	38	38
Total				**177887**	**198524**	**195698**

Annexure B: Map showing the spatial distribution of Provincial Infrastructure Investment Projects (Individual Projects) in the Municipality for the MTEF period 2023/24 – 2025/26.[2]



CHAPTER 8

CAPITAL BUDGET 2023-2024

LANGEBERG
MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
VOTE 1: FINANCIAL SERVICES DIRECTORATE						
Budget office						
9/101-53101-319	ERP System	CRR	All	6 000 000,00	**3 008 201,00**	**3 008 201,00**
9/103-53959-400	Forklift	CRR	11	400 000,00	**-**	-
	Total Budget Office			**6 400 000,00**	**3 008 201,00**	**3 008 201,00**
Expenditure Services						
				-	-	-
	Total Expenditure Services			**-**	**-**	**-**
TOTAL: FINANCIAL SERVICES DIRECTORATE				**6 400 000,00**	**3 008 201,00**	**3 008 201,00**
VOTE 2: EXECUTIVE & COUNCIL						
Municipal Manager						
9/108-52103-398	Furniture	CRR	All	-	**-**	**-**
9/108-53901-101	Vehicles	CRR	All	-	**-**	**-**
9/108-53905-321	Vehicles (EFF)	EFF	All	-	-	-
	Total Municipal Manager			**-**	**-**	**-**
Audit Services						
9/109-161006-110	Computer Software	FMCG	All	-	-	-
9/109-161006-111	Computer Software - Acquisitions - CRR	CRR	All	-	-	-
9/109-161006-112	Computer Software - Acquisitions - CRR	CRR	All	-	-	-
	Total Audit Services			**-**	**-**	**-**
TOTAL: EXECUTIVE & COUNCIL				**-**	**-**	**-**

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MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
VOTE 3: STRATEGY & SOCIAL DEVELOPMENT DIRECTORATE						
Strategy & Social Development						
9/110-52101-103	Equipment	CRR	All	500 000,00	-	-
	Total Strategy & Social Development			**500 000,00**	**-**	**-**
Information Technology						
9/113-52001-104	General ICT Needs	CRR	All	1 500 000,00	700 000,00	-
9/113-52002-105	Upgrade ICT Infrastructure	CRR	All	2 500 000,00	2 000 000,00	-
9/113-52005-237	IT needs for Finance	CRR	All	-	-	-
9/113-52007-411	Security Cameras	CRR	All	-	-	-
9/113-53106-399	AMR system	CRR	All	-	-	-
9/113-53804-233	Machinery and Equipment Generators	CRR	All	2 000 000,00	2 000 000,00	-
9/113-53804-234	Generators - MLSRG	MLSRG	All	-	-	-
	Total Information Technology			**6 000 000,00**	**4 700 000,00**	**-**
STRATEGY SOCIAL LED						
9/111-49703-378	Upgrading of Bonnievale Informal trading area	SMME	4	-	-	-
9/111-49704-379	Upgrading of Montagu Informal trading area	SMME	7	-	-	-
9/111-49704-380	Upgrading of Informal trading area - CRR	CRR	7	-	-	-
9/111-49705-412	Upgrading of Robertson Informal trading area	SMME	11	-	-	-
9/111-49802-323	Fencing at Informal Trading areas	CRR	All	-	-	-
9/111-50602-238	Bakery Project (Fencing,Paving,Shop front etc)	CRR	All	-	-	-
9/111-49706-413	Upgrading of Robertson Informal trading area - CRR	CRR	11	2 500 000,00	-	-
	Total Strategy Social LED			**2 500 000,00**	**-**	**-**
TOTAL: STRATEGY & SOCIAL DEVELOPMENT DIRECTORATE				**9 000 000,00**	**4 700 000,00**	**-**

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MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
VOTE 4: CORPORATE SERVICES DIRECTORATE						
Traffic						
9/123-38404-298	Alterations of Robertson Offices	CRR	11	-	-	-
9/123-50606-395	VTS roll up doors	CRR	All	50 000,00	-	-
9/123-53801-107	Pro-lazer 4 Speed Camera	CRR	All	-	-	-
9/123-53819-239	Equipment	CRR	All	-	-	-
9/123-53820-240	Motorbike Skills Test Unit	CRR	All	-	-	-
9/123-53912-364	Vehicles - EFF	EFF	All	-	-	-
9/123-53960-427	Vehicles - CRR	CRR	All	-	-	-
	Total Traffic			**50 000,00**	**-**	**-**
Law Enforcement						
9/129-53911-363	Vehicles - EFF	EFF	All	-	-	-
9/129-53961-428	Vehicles - CRR	CRR	All	-	-	-
	Total Law Enforcement			**-**	**-**	**-**
Property Building and Maintenance						
9/125-38402-241	Alterations of Robertson Offices	CRR	11	-	-	-
9/125-50601-108	Alterations / Upgrading Municipal Offices	CRR	All	500 000,00	250 000,00	-
	Total Property Building and Maintenance			**500 000,00**	**250 000,00**	**-**
Admin Support						
9/120-52101-106	Office Furniture Equipment	CRR	All	220 000,00	220 000,00	-
9/120-53902-226	Vehicle	CRR	All	-	-	-
9/120-53927-413	Vehicles - EFF Admin	EFF	All	-		
9/120-53962-429	Vehicles - CRR	CRR	All	-	-	-
	Total Corporate Services			**220 000,00**	**220 000,00**	**-**
Governance Support						
9/124-53908-362	Vehicles - EFF	EFF	All	-	-	-
9/124-53963-430	Vehicles - CRR	CRR	All	-	-	-
	Total Governance Support			**-**	**-**	**-**

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MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
TOTAL: CORPORATE SERVICES DIRECTORATE				**770 000,00**	**470 000,00**	**-**
VOTE 5: ENGINEERING SERVICES DIRECTORATE						
Dir Engineering Services						
	Total Dir Engineering Services			**-**	**-**	**-**
Water						
9/146-22901-150	Upgrading filters in Montagu WTW	CRR	7,11,12	-	-	-
9/133-13111-303	Water network - Zolani - CRR	CRR	10	-	-	-
9/133-13113-306	Rehabilitate Water Networks Ph 4 - Robertson	CRR	11,2,3,1,6	-	-	-
9/133-13115-308	Rehabilitate Water Networks Ph 4 - Bonnievale	CRR	4	-	-	-
9/133-13117-311	Rehabilitate Water Networks Ph 4 - Montagu	CRR	7,11,12	-	-	-
9/133-53821-312	Equipment	CRR	All	180 000,00	-	-
9/134-32701-371	New Reservoir Robertson Heights	WSIG	6	-	-	-
9/134-32702-396	New Reservoir Robertson Heights - CRR	CRR	6	-	-	-
9/133-33125-372	Install New Pipeline Reservoir Robertson Heights	WSIG	6	-	-	-
9/146-22804-373	Upgrade Pumpstation Waterworks Robertson	WSIG	11,2,3,1,6	-	-	-
9/146-32905-383	Walkway at filters Bonnievale WTW (H&S)	CRR	4,8	-	-	-
9/133-53926-384	1 x 1600 LDV	CRR	All	-	-	-
9/146-32906-421	New WTW McGregor - MIG	MIG	5	-	-	-
9/146-32907-422	New WTW McGregor - CRR	CRR	5	-	2 700 000,00	2 700 000,00
9/133-33023-353	WSIG Mandela Square Montagu - Install water main	WSIG	7	-	-	-
9/133-53927-385	2L LDV	EFF	All	-	-	-
9/133-33150-230	Montagu reservoir	CRR	7	150 000,00	-	-
9/133-33151-231	Generators for WTW and pumps	CRR	All	8 957 000,00	-	-
9/133-33152-232	Water Pipe Replacement	CRR	All	2 000 000,00	-	-
9/133-32827-423	New sump and pumps at Breede River pump station (Ashton)	CRR	9,10,11	-	3 400 000,00	-
9/133-33024-354	WSIG Boekenhoutskloof Bonnievale - Install water main	WSIG	4	-	-	-
	Total Water			**11 287 000,00**	**6 100 000,00**	**2 700 000,00**

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MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
Sewerage						
9/140-53812-313	Equipment	CRR	All	120 000,00	-	-
9/140-53915-365	New Sewer Truck	CRR	All	-	-	-
9/141-33501-374	New Telemetry System Bvale Sewerage Pumpstation	CRR	4	-	-	-
9/140-33613-385	60m sewer line LeRoux Street Robertson	CRR	1	-	-	-
9/140-33614-386	Sewer line Tienvoet Street Robertson	CRR	11	-	-	-
9/140-33515-387	Stairs at Avalon Springs sewer pump station (H&S)	CRR	7	-	-	-
9/140-33613-355	WSIG Mandela Square Montagu - Construct Install sewer pump line	WSIG	7	-	-	-
9/140-33701-143	Purchase submersible pumps for WWTW Ashton	CRR	9,10,11	-	-	-
9/140-33702-144	Purchase submersible pumps for WWTW Robertson	CRR	1,2,3,6,11	-	-	-
9/140-33703-145	Purchase submersible pumps for WWTW Montagu	CRR	7,11,12	-	-	-
9/140-33704-146	Purchase submersible pumps for WWTW Bonnievale	CRR	4,8	-	-	-
9/140-23708-179	Upg Robertson WWTW - MIG	MIG	1,2,3,6,11	22 202 607,00	23 068 696,00	23 970 435,00
9/140-23709-197	Upg Robertson WWTW - CRR	CRR	1,2,3,6,11	6 956 521,00	2 400 000,00	-
9/140-53915-388	Sewer Removal Truck	EFF	All	-	-	-
9/140-53917-370	Construction and alterations to the sewer networks in Hospital Street, Robertson	CRR	1,3,11	250 000,00	-	-
9/140-53916-371	Provision of sewer network in Louisiana, Bonnievale	CRR	4	-	5 500 000,00	5 500 000,00
9/140-53812-372	Generators WWtW and sewer pump stations	CRR	All	-	9 458 000,00	9 458 000,00
9/140-33614-356	WSIG Boekenhoutskloof Bonnievale - Construct Install sewer pump line	WSIG	4	-	-	-
	Total Sewerage			**29 529 128,00**	**40 426 696,00**	**38 928 435,00**
Cleansing						
9/138-31105-325	Material Recovery Facility	MIG	All	-	-	-
9/137-53913-366	Refuse Compactor	CRR	All	-	-	-
9/137-53916-388	2 x 1600 LDV base petrol	CRR	All	-	-	-
9/137-53964-431	Vehicles - CRR	CRR	All	-	-	-
9/137-53903-359	Vehicles - EFF	EFF	All	-	-	-
9/138-31106-327	Material Recovery Facility	CRR	All	2 500 000,00	-	-
9/138-31007-423	New cell at Landfillsite Ashton - MIG	MIG	9,10,11	-	-	-

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MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
9/138-31008-424	New cell at Landfillsite Ashton - CRR	CRR	9,10,11	-	6 722 000,00	-
	Total Cleansing			**2 500 000,00**	**6 722 000,00**	**-**

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MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
Town Planning						
9/143-53917-389	2 x 1600 LDV	CRR	All	-	-	-
	Total Town Planning			**-**	**-**	**-**
Roads & Storm Water						
9/135-24117-220	MIG: Upgrading of Roads and Stormwater in Robertson	MIG	1,2,3,6,11	-	-	-
9/135-24126-328	CRR Upgrading of Roads and Stormwater in Robertson	CRR	1,2,3,6,11	-	-	-
9/135-53830-320	Rehabilitation of MR219 Bonnivale	CRR	4,8	2 469 983,00	-	-
9/135-53831-321	Nkqubela diversion weir upgrade	CRR	2	3 500 000,00	-	-
9/135-24116-212	Robertson: Upgrading of Roads & Stormwater in Robertson	CRR	1,2,3,6,11	-	-	-
9/135-24120-293	NDPG : Upgrading of bus route - August Street-Nkqubela	NDPG	2	8 062 609,00	13 043 478,00	8 695 652,00
9/135-53825-315	Equipment	CRR	All	80 000,00	-	-
9/135-34230-390	Bridge River Crossing McGregor	CRR	5	-	-	-
9/135-13571-136	The Rehabilitation/Upgrading of existing tar roads in 5 towns	EFF	All	-	-	-
9/135-13572-137	Reconstruction of Bonnievale Stores	EFF	4	-	-	-
9/135-13573-138	Rehabilitation Middel Street Ashton	EFF	9	-	-	-
9/135-13574-139	Rehabilitation Malherbe Street Bonnievale	EFF	4	-	-	-
9/135-13575-140	Rehabilitation Waterkant Street Bonnievale	EFF	4	-	-	-
9/135-13576-141	Rehabilitation Almeria Street Bonnievale	EFF	4	-	-	-
9/135-13577-142	Rehabilitation Landbou Street Bonnievale	EFF	4	-	-	-
9/135-13578-143	Rehabilitation Milner Street Bonnievale	EFF	4	-	-	-
9/135-13579-144	Rehabilitation Voortrekker Street Bonnievale	EFF	4	-	-	-
9/135-13580-145	Rehabilitation Denne Street Montagu	EFF	7,11	-	-	-
9/135-13581-146	Rehabilitation Van Wyk Street Montagu	EFF	7,11	-	-	-
9/135-13582-147	Rehabilitation Visser Street Montagu	EFF	7,11	-	-	-
9/135-13583-148	Rehabilitation Aster Street Montagu	EFF	7,11	-	-	-
9/135-13584-149	Rehabilitation Bath Street Montagu	EFF	7,11	-	-	-
9/135-13585-150	Rehabilitation Du Toit Street Montagu	EFF	7,11	-	-	-
9/135-13586-151	Rehabilitation Eike Street Montagu	EFF	7,11	-	-	-
9/135-13587-152	Rehabilitation kerk Street Montagu	EFF	7,11	-	-	-
9/135-13588-153	Rehabilitation Protea Street Montagu	EFF	7,11	-	-	-
9/135-13589-154	Rehabilitation Uitvlucht Street Montagu	EFF	7,11	-	-	-
9/135-13590-155	Rehabilitation Van Riebeeck Street Montagu	EFF	7,11	-	-	-

LANGEBERG
MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
9/135-13591-156	Rehabilitation Wilhelm Thys Street Montagu	EFF	7,11	-	-	-
9/135-13592-157	Rehabilitation Dirkie Uys Street Robertson	EFF	1,11	-	-	-
9/135-13593-158	Rehabilitation Adderley Street Robertson	EFF	1,11	-	-	-
9/135-13594-159	Rehabilitation Van Zyl Street Robertson	EFF	1,11	-	-	-
9/135-13595-160	Rehabilitation Jasmyn Street Robertson	EFF	1,11	-	-	-
9/135-13596-161	Rehabilitation Johan de Jongh Street Robertson	EFF	1,11	-	-	-
9/135-13597-162	Rehabilitation Kerk Street Robertson	EFF	1,11	-	-	-
9/135-13598-163	Rehabilitation Paddy Street Robertson	EFF	1,11	-	-	-
9/135-14127-368	Refurbish Piet Retief Street Robertson	EFF	1,11	-	-	-
9/135-14128-369	Refurbish Paul Kruger Street Robertson	EFF	1,11	-	-	-
9/135-14129-370	Refurbish Barry Street Robertson	EFF	1,11	-	-	-
9/135-14130-371	Faure Street, Ashton	EFF	9	-	-	-
9/135-14130-372	George street, Ashton	EFF	9	-	-	-
9/131-53814-347	Fences Ashton Engineering Offices	CRR	9	-	-	-
9/135-24110-191	Upgrading of Roads Stormwater: Ashbury Montagu - MIG	MIG	7	-	-	-
9/135-24111-192	Upgrading of Roads Stormwater: Ashton (Cogmanskloof / Zolani) - MIG	MIG	10	-	-	-
9/135-24112-193	Upgrading of Roads Stormwater: Bonnievale (Happy Valley) - MIG	MIG	4	-	-	-
9/135-24113-194	Upgrading of Roads Stormwater: Ashbury Montagu - CRR	CRR	7	-	-	-
9/135-24114-195	Upgrading of Roads Stormwater: Ashton (Cogmanskloof / Zolani) - CRR	CRR	10	-	-	-
9/135-53901-392	Vehicles - EFF	EFF	All	-	-	-
9/135-24115-196	Upgrading of Roads Stormwater: Bonnievale (Happy Valley) - CRR	CRR	4	-	-	-
9/135-14101-134	The Rehabilitation/Upgrading of existing tar roads in 5 towns	CRR	All	3 350 000,00	10 000 000,00	-
9/135-38905-137	Reconstruction of Bonnievale Stores	CRR	4,8	-	11 650 000,00	11 650 000,00
9/136-34501-391	Stormwater Van Zyl Street Bonnievale	CRR	4	-	-	-
	Total Roads & Storm Water			**17 462 592,00**	**34 693 478,00**	**20 345 652,00**

LANGEBERG
MUNISIPALITEIT MUNICIPALITY MASIPALA

CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
Electrical Engineering						
9/132-30706-128	Electrification Kenana	INEP	2		4 347 826,00	2 608 696,00
9/132-53810-133	Replace Safety Equipment - Electrical Services	CRR	All	300 000,00	100 000,00	-
9/132-30711-129	New Elect Connections	CRR	All	400 000,00	400 000,00	-
9/132-30641-255	11kV Ring Du Toit / Parring (Montagu)	CRR	7	-	750 000,00	750 000,00
9/132-30638-220	Replace 11kV Rural copper overhead lines to prevent theft	CRR	All	-	1 000 000,00	1 000 000,00
9/132-30639-221	Overhead lines to underground cables: Urban	CRR	All	-	500 000,00	500 000,00
9/132-20642-248	Upgrade Ashton (Robertson) 11 kV line (over 2 years)	CRR	11	-	1 400 000,00	1 400 000,00
9/132-30639-253	Automatic meter reader	CRR	All	-	630 000,00	630 000,00
9/132-20643-249	Upgrade McGregor 11 kV line at Klipdrift, Robertson	CRR	5	-	850 000,00	850 000,00
9/132-20644-250	Upgrade Koningsrivier 11 kV line from Robertson to McGregor	CRR	5,11	-	2 500 000,00	2 500 000,00
9/132-20645-251	Upgrade 11 kV cable feeder from Muiskraalskop to White	CRR	1,11	-	5 300 000,00	5 300 000,00
9/132-30638-252	Install 11 kV cable feeder from Droëheuwel substation to	CRR	3,6	-	350 000,00	350 000,00
9/132-30640-254	Replace Le Roux str Minisub (Robertson)	CRR	1	-	450 000,00	450 000,00
9/132-30642-254	Solar at Municipal buildings	CRR	All	-	300 000,00	300 000,00
9/132-30716-129	Electrification Bonnievale Boekenhoutskloof (224)	INEP	4	217 391,00	-	-
9/132-30717-130	Electrification Robertson Heights (189)	INEP	3,6	182 609,00	-	-
9/132-30712-130	Replacement and Repairs Network	CRR	All	2 000 000,00	1 500 000,00	-
9/132-30713-131	Replacements and Repairs Street Lights	CRR	All	350 000,00	250 000,00	-
9/132-30715-132	Replacement of Prepaid Meters Bulk Supply Meters to reduce losses	CRR	All	1 000 000,00	400 000,00	-
9/132-30122-116	Replace 66Kv Switchgear (Goudmyn Le Chasseur Substation)	EFF	5	-	-	-
9/132-53965-432	Vehicles - CRR	CRR	All	-	-	-
9/132-10138-244	Move exsisting 66/11 Kv, 15MVA Muiskraalskop Transformer to Noree Substation	CRR	1	-	-	-
9/132-30636-242	Electrification Bonnievale Boekenhoutskloof	CRR	4	4 144 000,00	-	-
9/132-30730-198	Electrification Erf 136 Nkqubela - CRR	CRR	2	-	-	-
9/132-53947-358	Vehicles - EFF	EFF	All	-	-	-
9/132-20641-247	Upgrade Goedemoed 11Kv Line	CRR	12	450 000,00	-	-

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CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
9/132-30125-119	Replace 66Kv Transformers at Robertson Main Substation	CRR	1	7 200 000,00	-	-
9/132-30637-245	Replace 11Kv Oil Insulated Switchgear	CRR	ALL	-	5 200 000,00	5 200 000,00
	Total Electrical Engineering			**16 244 000,00**	**26 227 826,00**	**21 838 696,00**
Infrastructure Development						
	Total Infrastructure Development			**-**	**-**	**-**
Mechanical Workshop						
9/142-53811-316	Equipment	CRR	All	55 000,00	-	-
	Total Mechanical Workshop			55 000,00	-	-
Solid Waste						
9/137-53831-321	Upgrading of Robertson Transfer station – Roof	CRR	1,2,3,6,11	-	2 000 000,00	2 000 000,00
9/137-54001-441	Upgrading of Public Drop Off Mcgregor	CRR	5	-	650 000,00	650 000,00
9/137-54200-450	Transfer station (5) - Health and Safety Non-Compliances	CRR	All	-	350 000,00	350 000,00
9/137-54201-451	Bonnievale Waste Disposal facilities	CRR	4,8	-	600 000,00	600 000,00
9/137-53803-140	Replace Roll on Roll off Truck	CRR	All	-	1 600 000,00	1 600 000,00
9/137-53802-139	Purchase of Skips For Transfer Stations	CRR	All	2 000 000,00	-	-
9/137-54300-460	Purchase of 2 AXLE SINGLE BIN TRAILER	CRR	All	450 000,00	-	-
9/137-54301-461	Purchase of Equipment for the New Material Recovery Facility	CRR	All	350 000,00	-	-
	Total Solid Waste			**2 800 000,00**	**5 200 000,00**	**5 200 000,00**
Civil Eng Services						
9/131-51105-395	Reconstruction of Bonnievale Stores	CRR	4,8	500 000,00	-	-
9/131-51106-396	Backup Power at the Civil Engineering Offices	CRR	10	120 000,00	-	-
9/131-51105-234	Generators - MLSRG	MLSRG	All	-	-	-
9/131-51104-394	Storage facility for PPE when not in use	CRR	All	-	-	-
	Total Civil Eng Services			**620 000,00**	**-**	**-**
TOTAL: ENGINEERING SERVICES DIRECTORATE				**80 497 720,00**	**119 370 000,00**	**89 012 783,00**

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CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
VOTE6: COMMUNITY SERVICES DIRECTORATE						
Community Facilities						
9/152-53906-355	Zolani Hall Roof Refurbishment	CRR	10	-	-	-
	Total Community Halls			**-**	**-**	**-**
Community Halls						
9/156-48115-251	Zolani Hall Roof Refurbishment	CRR	10	-	-	-
9/156-48116-252	Ashton Town Hall Roof Refurbishment	CRR	9	-	-	-
9/156-48121-329	Barnard hall roof partial replacement	CRR	9	-	-	-
9/156-52122-333	Furniture	CRR	All	160 000,00	-	-
9/156-48124-425	Hofmeyer hall roof partial replacement	CRR	7	-	-	-
9/156-48117-253	Security Fencing completion Montagu Civic	CRR	7	-	-	-
9/156-35921-257	Robertson Civic Roof refurbishment	CRR	3	250 000,00	-	-
9/156-52123-334	Appliances	CRR	All	100 000,00	-	-
9/156-48123-381	Community Halls Camera System	CWDM_Safety	All	-	-	-
	Total Community Halls			**510 000,00**	**-**	**-**
Community sports fields & swimming pool						
9/150-53857-418	Equipment Community Facilities	CRR	All	120 000,00	-	-
9/150-53931-417	TRACTOR	CRR	All	-	-	-
9/150-53958-419	Vehicle purchase	CRR	All	-	-	-
9/150-44310-156	Supply, delivery and installation of new Cricket nets x 2 King Edward Sport field Montagu	CRR	7	120 000,00	-	-
9/150-44352-161	Cogmanskloof ablution facilities	CRR	7	-	850 000,00	850 000,00
9/150-44308-158	Callie de Wet hall roof refurbishment	CRR	1,3,11	350 000,00	-	-
9/150-44307-159	Swimming pool old pipe system replacement	CRR	All	200 000,00	-	-
9/150-44306-160	Upgrading sport field lighting - Bonnievale	CRR	4,8	600 000,00	-	-
9/150-44350-336	Boundary wall Happy Valley sportsground completion with pre	CRR	4	400 000,00	-	-
9/150-53834-258	Appliances	CRR	All	110 000,00	-	-
9/150-44324-206	Sportsfield Boundary Wall: Van Zyl Street, Robertson - CRR	CRR	1,2,3,6,11	2 400 000,00	-	-



CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
9/150-53955-356	Vehicles - EFF	EFF	All	-	-	-
9/150-53966-433	Vehicles - CRR	CRR	All	-	-	-
	Total Community sports fields	Facilities		**4 300 000,00**	**850 000,00**	**850 000,00**



CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
Sportsfields						
9/150-38255-352	Resurfacing and Construction of netball courts	DSRF	All	-	-	-
9/150-44334-258	Upgrading floodlights Cogmanskloof Sportsfield	CRR	9	-	-	-
9/150-50435-259	tanks	CRR	2	-	-	-
9/150-50436-261	Van Zyl Street Cloakroom roof replacement	CRR	1	-	-	-
9/150-50437-262	Happy Valley sportsground soccer field high mast lighting	CRR	8	600 000,00	-	-
9/150-53838-263	Nqubela sportsground machinery for sinthetic surface maintenance	CRR	2	-	-	-
9/150-44349-335	Boundary wall Happy Valley sportsground completion with precast walling	CRR	8	-	-	-
9/153-53910-355	Vehicles - EFF	EFF	All	-	-	-
9/150-50452-338	New Spectator Ablution Zolani Sport field	CRR	9	-	750 000,00	750 000,00
9/150-53854-341	1x Blower Mower	CRR	All	-		-
	Total Sportsfields			**600 000,00**	**750 000,00**	**750 000,00**
Fire Services						
9/154-53802-160	Air Conditioners - Fire Services	CRR	All	30 000,00	31 200,00	-
9/154-53803-161	3 X PPE (Protective Personal Ensemble)	CRR	All	103 795,00	55 032,00	-
9/154-53805-181	Small equipment - Fire Services	CRR	All	374 000,00	50 000,00	-
9/154-52107-318	Furniture - Fire Station	CRR	All	30 000,00	25 000,00	-
9/154-48508-342	Fire Station Robertson Building	CRR	11	14 858 912,00	-	-
9/154-53928-414	Land Cruiser 4x4 Bakkie	FSCB	All	-	-	-
9/154-53928-415	Land Cruiser 4x4 Bakkie - CRR	CRR	All	-	-	-
9/154-53909-357	Vehicles - EFF	EFF	All	-	-	-
9/154-53967-434	Vehicles - CRR	CRR	All	-	-	-
9/154-53811-380	Fire Extinguishers and Fire Hose Reels above 500	CRR	All	5 000,00	-	-
	Total Fire Services			**15 401 707,00**	**161 232,00**	**-**

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CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
Environmental Services						
9/153-49304-275	Replace fence around park at the corner of Cross and Bath streets Montagu with concrete Bollards	CRR	7	-	-	-
9/153-53839-343	Purchase of replacement horticultural equipment	CRR	All	300 000,00	-	-
9/153-50607-344	Purchase new electronic aluminium roller doors for the Montagu Parks stores	CRR	11	-	-	-
9/153-53929-415	Truck Canopies	CRR	All	100 000,00	-	-
9/153-53930-416	Tractor Parks and Amenities	CRR	All	-	-	-
9/153-53968-435	Vehicles - CRR	CRR	All	-	-	-
9/153-49308-345	Fencing of lower cave in Montagu Mountain Reserve	CRR	7	-	-	-
9/153-53840-353	Air conditioner	CRR	All	-	-	-
	Total Environmental Services			**400 000,00**	**-**	**-**
Amenities						
9/153-53931-417	Purchasing of Ride on mower	CRR	All	120 000,00		
9/153-53969-436	Upgrade of parks	CRR	All	500 000,00		
				620 000,00	**-**	**-**
Cemetries						
9/155-49104-348	Purchasing of Cemetery Management software	CRR	All	200 000,00	-	-
9/155-49105-349	Purchasing of land at White Street Cemetery Complex	CRR	1	275 000,00	-	-
9/155-49101-278	Pave the entrance of McGregor cemetery	CRR	5	-	-	-
9/155-49102-346	Development of Ashton Silos cemetery expansion	CRR	10	500 000,00	-	-
	Total Cemetries			**975 000,00**	**-**	**-**
Housing						
9/152-53906-354	Vehicles - EFF	EFF	All	-	-	-
9/152-53970-437	Equipment	CRR	All	-	-	-
9/152-53969-436	Vehicles - CRR	CRR	All	-	-	-
	Total Housing			**-**	**-**	**-**
Libraries						
9/151-49001-375	Fencing Mountain View Library- Robertson	MRF	1	-	-	-
9/151-49002-376	Fencing Ashton Library	MRF	9	-	-	-
9/151-49003-377	Fencing Sunnyside Library- Montagu	MRF	7	-	-	-
	Total Libraries			**-**	**-**	**-**

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CAPITAL BUDGET 2023/24MTREF

Vote number	Vote Description	SOURCE	Ward	Draft Budget 2023/24	Budget 2024/25	Budget 2025/26
TOTAL: COMMUNITY SERVICES DIRECTORATE				22 806 707,00	1 761 232,00	1 600 000,00
GRAND TOTAL				119 474 427,00	129 309 433,00	93 620 984,00

TOP LEVEL SDBIP

IDP 2023-2024

Top Layer Service Delivery Budget Implementation Plan for 2023/24

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Annual Target	Q1	Q2	Q3	Q4
1	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to construct boundary wall at Van Zyl Street sportfield by 30 June 2024	Percentage (%) of the approved budget spent	1	Director: Community Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
2	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Complete the construction of the Robertson Firestation by 30 June 2024	Project completed	All	Director: Community Services	95,00%	Practical completion certificate	1	0	0	0	1
3	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the capital budget allocated for the expansion of the silo cemetery in Ashton by 30 June 2024	Percentage (%) of the approved budget spent	9; 10; 11	Director: Community Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
4	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of the Dirkie Uys Swimming Pool pipe system by 30 June 2024	Percentage (%) of the approved budget spent	All	Director: Community Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
5	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Complete the refurbishment of the Callie De Wet Hall by 30 June 2024	Project completed	1;2;3;6;11	Director: Community Services	0	Practical completion certificate	1	0	0	0	1
6	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Complete the refurbishment of the Robertson Civic Roof by 30 June 2024	Project completed	1;2;3;6;11	Director: Community Services	0	Practical completion certificate	1	0	0	0	1
7	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Complete the upgrade of the Bonnievale Sportfields lights by 30 June 2024	Project completed	4; 8	Director: Community Services	0	Practical completion certificate	1	0	0	0	1
8	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Complete the construction of the Happy Valley boundary walls on the front side by 30 June 2024	Project completed	4; 8	Director: Community Services	0	Practical completion certificate	1	0	0	0	1
9	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Complete the upgrade of the Happy Valley Sportfields lights by 30 June 2024	Project completed	4; 8	Director: Community Services	0	Practical completion certificate	1	0	0	0	1
10	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Review the Human Settlement Plan and submit to Council for approval by 31 March 2024	Reviewed plan submitted to Council for approval	All	Director: Community Services	1	Agenda of the Council meeting	1	0	0	1	0

Top Layer Service Delivery Budget Implementation Plan for 2023/24

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Annual Target	Q1	Q2	Q3	Q4
11	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Percentage of municipality's training budget actually spent on implementing its workplace skills plan measured as at 30 June 2024	Percentage (%) of municipality's training budget actually spent	All	Director: Corporate Services	1,00%	PROMUN financial system Annual Budget Variance report (Refer to Promun skills levy vote number)	1,00%	0,00%	0,00%	0,00%	1,00%
12	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Limit vacancy rate to 15% of budgeted posts by 30 June 2024	Percentage (%) of vacancy rate	All	Director: Corporate Services	New KPI	Advertisement Process Excel Sheet	15%	15,00%	15,00%	15,00%	15,00%
13	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Number of people from the EE target groups employed by 30 June 2024 in the 3 highest levels of management in compliance with the approved EE plan	Number of people from the EE target groups employed in the highest 3 levels of management by 30 June 2024	All	Director: Corporate Services	1	Appointment letter and approval dates for the filling of the vacancy	1	0	0	0	1
14	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Review the Organisational Structure and submit to Council for approval by 31 March 2024	Reviewed Structure submitted to Council for approval	All	Director: Corporate Services	1	Agenda of the Council meeting	1	0	0	1	0
15	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Limit unaccounted electricity to less than 7.5% as at 30 June 2024	Percentage (%) unaccounted electricity captured in the report	All	Director: Engineering Services	7,50%	Electricity losses report generated from an Excel database maintained for the calculation of the electricity losses	7,50%	7,50%	7,50%	7,50%	7,50%
16	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	95% of Water samples comply with SANS241 micro biological indicators on a monthly basis	Percentage (%) compliance of samples tested	All	Director: Engineering Services	95,00%	Monthly Lab results	95,00%	95,00%	95,00%	95,00%	95,00%
17	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Limit unaccounted water to less than 15% as at 30 June 2024	Percentage (%) of unaccounted water captured in the report	All	Director: Engineering Services	15,00%	Water Losses Excel database maintained by the Manager: Civil Engineering Services	15,00%	15,00%	15,00%	15,00%	15,00%
18	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	80% of Effluent samples comply with permit values on a monthly basis	Percentage (%) compliance of samples	All	Director: Engineering Services	75,00%	Monthly Lab results	80,00%	80,00%	80,00%	80,00%	80,00%

Top Layer Service Delivery Budget Implementation Plan for 2023/24

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Annual Target	Q1	Q2	Q3	Q4
19	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to purchase generators for WTW,WWTW and pumps by 30 June 2024	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
20	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to replace waterpipe in Jasmyn Street by 30 June 2024	Percentage (%) of the approved budget spent	3	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	0,00%	40,00%	95,00%
21	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade Robertson WWTW by 30 June 2024	Percentage (%) of the approved budget spent	1;2; 3; 6; 11	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
22	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Complete the construction of the material recovery facility by 30 June 2024	Project completed	All	Director: Engineering Services	95,00%	Practical completion certificate	1	0	0	0	1
23	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for rehablitation of roads in all 5 towns by 30 June 2024	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	10,00%	30,00%	70,00%	95,00%
24	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade weir diversion in Nkqubela by 30 June 2024	Percentage (%) of the approved budget spent	2	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	0,00%	40,00%	95,00%
25	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade bus route in Nkqubela by 30 June 2024	Percentage (%) of the approved budget spent	2	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
26	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for electrification by 30 June 2024	Percentage (%) of the approved budget spent	3	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
27	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for replacement and repair of electricity networks by 30 June 2024	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
28	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for replacement of electricity meters by 30 June 2024	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%

Top Layer Service Delivery Budget Implementation Plan for 2023/24

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Annual Target	Q1	Q2	Q3	Q4
29	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to replace 66Kv transformers at Robertsons main substation by 30 June 2024	Percentage (%) of the approved budget spent	1; 2; 3; 6; 11	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
30	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to purchase skips for transfer stations by 30 June 2024	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
31	Engineering Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Review the Zoning Scheme Regulations Bylaw and submit to Council for approval by 30 June 2024	Bylaw reviewed and submitted	All	Director: Engineering Services	1	Minutes of the Council Meeting	1	0	0	0	1
32	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide water to the formal residential properties that are connected to the municipal water infrastructure network as at 30 June 2024	Number of formal residential properties connected to the water infrastructure network and provided with water	All	Director: Financial Services	15000	MUN837 report from the Promun financial system	14500	14500	14500	14500	14500
33	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide electricity to the formal residential properties connected to the municipal electrical infrastructure network as at 30 June 2024	Number of formal residential properties connected to the electrical infrastructure network and provided with electricity	All	Director: Financial Services	19000	MUN837 report from the Promun financial system	16800	16800	16800	16800	16800
34	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide waste water services (sanitation/sewerage) to the formal residential properties connected to the municipal waste water network service as at 30 June 2024,	Number of formal residential properties connected to the municipal waste water (sanitation/sewerage)	All	Director: Financial Services	15000	MUN837 report from the Promun financial system	14500	14500	14500	14500	14500
35	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide refuse removal once per week to formal residential properties which are billed for refuse removal as at 30 June 2024	Number of residential properties which are billed for refuse removal	All	Director: Financial Services	15000	MUN837 report from the Promun financial system	14500	14500	14500	14500	14500
36	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic water to indigent households as at 30 June 2024	Number of indigent households provided with free basic water	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000	7000	7000	7000	7000
37	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic electricity to indigent households as at 30 June 2024	Number of indigent households provided with free basic electricity	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000	7000	7000	7000	7000
38	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic sanitation to indigent households as at 30 June 2024	Number of indigent households provided with free basic sanitation services	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000	7000	7000	7000	7000

Top Layer Service Delivery Budget Implementation Plan for 2023/24

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Annual Target	Q1	Q2	Q3	Q4
39	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic refuse removal to indigent households as at 30 June 2024	Number of indigent households provided with free basic refuse removal services	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000	7000	7000	7000	7000
40	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2024	Percentage (%) of debt coverage	All	Director: Financial Services	45,00%	Annual financial statements	25,00%	0,00%	0,00%	0,00%	25,00%
41	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the outstanding service debtors as at 30 June 2024	Percentage (%) of outstanding service debtors	All	Director: Financial Services	12,00%	Annual financial statements	12,00%	0,00%	0,00%	0,00%	12,00%
42	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2024	Number of months operational expenditure covered by available cash	All	Director: Financial Services	2	Annual financial statements	2,2	2,2	2,2	2,2	2,2
43	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit the Annual Financial Statements to the Auditor-General by 31 August 2023	Annual Financial Statements submitted to Auditor-General	All	Director: Financial Services	1	Proof of submisssion	1	1	0	0	0
44	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Achieve a debtor payment percentage of 95% as at 30 June 2024	Payment % achieved	All	Director: Financial Services	95,00%	Annual financial statements	95,00%	35,00%	80,00%	85,00%	95,00%
45	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Maintain the asset register in terms of GRAP standards (No more than four (4) material findings)	No more than four (4) material findings in the external Audit report on non-compliance with GRAP	All	Director: Financial Services	New KPI	Auditor General audit report	4	0	4	0	0
46	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Limit misstatements in the Annual Financial Statements (No more than four (4) material findings)	No more than four (4) material misstatements as per Auditor General's audit report	All	Director: Financial Services	New KPI	Auditor General audit report	4	0	4	0	0
47	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Submit the final budget to Council for approval by 31 May 2024	Final budget submitted to Council for approval	All	Director: Financial Services	New KPI	Approved annual budget and minutes of the council meeting where the budget was approved	1	0	0	0	1

Top Layer Service Delivery Budget Implementation Plan for 2023/24

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Annual Target	Q1	Q2	Q3	Q4
48	Municipal Manager	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	The percentage of the municipal capital budget spent on projects as at 30 June 2024	Percentage (%) of capital budget spent	All	Municipal Manager	90,00%	Monthly section 71 reports submitted and annual financial statements	95,00%	0,00%	20,00%	60,00%	95,00%
49	Municipal Manager	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Develop a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2024	Developed and submitted Plan	All	Municipal Manager	1	Submission of the Risk Based Audit Plan to MM and Minutes of Audit Committee meeting during which risk based audit plan was discussed	1	0	0	0	1
50	Strategic & Social Development	Local Economic Development	SO4: Promote and facilitate investment and local economic development	Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2024	Number of job opportunities created through EPWP	All	Director: Strategy & Social Development	400	Signed appointment contracts	400	150	50	150	50
51	Strategic & Social Development	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit reviewed IDP to Council by 31 May 2024	Reviewed IDP submitted to council	All	Director: Strategy & Social Development	1	Reviewed IDP and Minutes of Council meeting during which IDP was discussed	1	0	0	0	1
52	Strategic & Social Development	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit the draft Annual Report to Council by 31 January 2024	Draft annual report submitted to Council by 31 January 2023	All	Director: Strategy & Social Development	1	Draft Annual Report and Minutes of Council meeting during which report was discussed	1	0	0	1	0
53	Strategic & Social Development	Local Economic Development	SO4: Promote and facilitate investment and local economic development	Complete the upgrade of the informal trading areas in Robertson by 30 June 2024	Number of upgrades completed	All	Director: Strategy & Social Development	2	Practical completion certificate	1	0	0	0	1
54	Strategic & Social Development	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade ICT infrastructure and general ICT needs by 30 June 2024	Percentage (%) of the approved budget spent	2	Director: Strategy & Social Development	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%
55	Strategic & Social Development	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to purchase generators and equipment 30 June 2024	Percentage (%) of the approved budget spent	2	Director: Strategy & Social Development	95,00%	Monthly capital expenditure report	95,00%	0,00%	30,00%	60,00%	95,00%

Annexure to the IDP

PROVINCE	*Westen cape*	
DISTRICT MUNIC CODE	*DC2*	
DISTRICT MUNICIPALITY	*Cape Winelands District Municipality*	
MUNIC CODE	*WC026*	
NAME OF MUNICIPALITY	*Langeberg Local Municipality*	
FINANCIAL YEAR	*2023/24*	
DATE	*2022/05/16*	
DETAILS OF PERSON COMPLETING THIS REPORT	Name	*Masibonisane Nyewuza*
	Phone (land)	0236268201
	Phone (cell)	0718040667
	Email	mnyewuza@langeberg.gov.za

Data to be populated at the point of planning (once annually)
Data to be populated at the point of reporting (as at current quarter/annual)
Indicator value based on an automated calculation of the data elements
Black cells not to be populated (kept blank)

Planning & Reporting Template: 2023/24

Performance indicator	Ref No.	Data element	Baseline (Annual Performance previous financial year)	Medium term target (term of government)	Annual target	1st Quarter Planned output as per SDBIP	1st Quarter Actual output	2nd Quarter Planned output as per SDBIP	2nd Quarter Actual output	3rd Quarter Planned output as per SDBIP	3rd Quarter Actual output	4th Quarter/ Annual Planned performance	4th Quarter/ Annual Actual performance	Variation	Reason(s) for variation	Remedial action/ Steps taken to improve performance	Reasons for no data, if not provided	Steps undertaken, or to be undertaken, to provide data in the future	Estimated date when data will be available
C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING			**2022/23**	**2026/27**	**2023/24**														
			C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING																
EE1.11	Number of dwellings provided with connections to mains electricity supply by the municipality		16 800,00		16 800,00	16 800,00		16 800,00		16 800,00		16 800,00							
		EE1.11(1)	1 Number of residential supply points energised and commissioned by the municipality																
EE3.11	Percentage of unplanned outages that are restored to supply within industry standard timeframes		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
		EE3.11(1)	1 Number of unplanned outages restored within x hours																
		EE3.11(2)	2 Total number of unplanned outages																
EE3.21	Percentage of planned maintenance performed		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
		EE3.21(1)	1 Actual number of maintenance 'jobs' for planned or preventative maintenance																
		EE3.21(2)	2 Budgeted number of maintenance 'jobs' for planned or preventative maintenance																
TR6.12	Percentage of surfaced municipal road lanes which has been resurfaced and resealed		98,0%		98,0%	40,0%		60,0%		80,0%		98,0%							
		TR6.12(1)	1 Kilometres of municipal road lanes resurfaced and resealed																
		TR6.12(2)	2 Kilometres of surfaced municipal road lanes																
TR6.13	KMs of new municipal road network		50,00		10,00	10,00		10,00		10,00		20,00							
		TR6.13(1)	1 Number of kilometres of surfaced road network built																
		TR6.13(2)	2 Number of kilometres of unsurfaced road network built																
TR6.21	Percentage of reported pothole complaints resolved within standard municipal response time		95,00%		95,00%	95,00%		95,00%		95,00%		95,00%							
		TR6.21(1)	1 Number of pothole complaints resolved within the standard time after being reported																
		TR6.21(2)	2 Number of potholes reported																
WS1.11	Number of new sewer connections meeting minimum standards		50,00		50,00	10,00		10,00		15,00		15,00							
		WS1.11(1)	1 Number of new sewer connections to consumer units																
		WS1.11(2)	2 Number of new sewer connections to communal toilet facilities.																
WS2.11	Number of new water connections meeting minimum standards		50,00		50,00	10,00		10,00		15,00		15,00							
		WS2.11(1)	1 Number of new water connections to piped (tap) water																
		WS2.11(2)	2 Number of new water connections to public/communal facilities.																
WS3.11	Percentage of callouts responded to within 24 hours (sanitation/wastewater)		95,0%		95,0%	95,0%		95,0%		95,0%		95,0%							
		WS3.11(1)	1 Number of callouts responded to within 24 hours (sanitation/wastewater)																
		WS3.11(2)	2 Total number of callouts (sanitation/wastewater)																
WS3.21	Percentage of callouts responded to within 24 hours (water)		95,0%		95,0%	95,0%		95,0%		95,0%		95,0%							
		WS3.21(1)	1 Number of callouts responded to within 24 hours (water)																
		WS3.21(2)	2 Total water service callouts received																
GG1.21	Staff vacancy rate		15,0%		15,0%	15,0%		15,0%		15,0%		15,0%							
		GG1.21(1)	1 The number of employee posts on the approved organisational structure																
		GG1.21(2)	2 The number of permanent employees in the municipality																
GG1.22	Percentage of vacant posts filled within 3 months		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
		GG1.22(1)	1 Number of vacant posts filled within 3 months since the date (dd/mm/yyyy) of authority to proceed with filling the vacancy																
		GG1.22(2)	2 Number of vacant posts that have been filled																
GG2.11	Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
		GG2.11(1)	1 Total number of ward committees with 6 or more members																
		GG2.11(2)	2 Total number of wards																
GG2.12	Percentage of wards that have held at least one councillor-convened community meeting		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
		GG2.12(1)	1 Total number of councillor convened ward community meetings																
		GG2.12(2)	2 Total number of wards																
GG2.31	Percentage of official complaints responded to through the municipal complaint management system		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
		GG2.31(1)	1 Number of official complaints responded to according to municipal norms and standards																
		GG2.31(2)	2 Number of official complaints received																
GG5.11	Number of active suspensions longer than three months		0,00		0,00	0,00		0,00		0,00		0,00							
		GG5.11(1)	1 Simple count of the number of active suspensions in the municipality lasting more than three months																
GG5.12	Quarterly salary bill of suspended officials		R 40 000		R 40 000	R 40 000		R 40 000		R 40 000		R 40 000							
		GG5.12(1)	1 Sum of the salary bill for all suspended officials for the reporting period																
LED1.21	Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and other related employment prog		400,00		400,00	150,00		50,00		150,00		50,00							
		LED1.21(1)	1 Number of work opportunities provided by the municipality through the Expanded Public Works Programme																
		LED1.21(2)	2 Number of work opportunities provided through the Community Works Programme and other related infrastructure initiatives.																
LED2.12	Percentage of the municipality's operating budget spent on indigent relief for free basic services		5,0%		5,0%	5,0%		5,0%		5,0%		5,0%							

Planning & Reporting Template: 2023/24

Performance indicator	Ref No.	Data element	Baseline (Annual Performance previous financial year)	Medium term target (term of government)	Annual target	1st Quarter Planned output as per SDBIP	1st Quarter Actual output	2nd Quarter Planned output as per SDBIP	2nd Quarter Actual output	3rd Quarter Planned output as per SDBIP	3rd Quarter Actual output	4th Quarter/ Annual Planned performance	4th Quarter/ Annual Actual performance	Variation	Reason(s) for variation	Remedial action/ Steps taken to improve performance	Reasons for no data, if not provided	Steps undertaken, or to be undertaken, to provide data in the future	Estimated date when data will be available
C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING			**2022/23**	**2026/27**	**2023/24**														
	LED2.12(1)	1 R-value of operating budget expenditure on free basic services																	
	LED2.12(2)	2 Total operating budget for the municipality																	
FD1.11	Percentage compliance with the required attendance time for structural firefighting incidents		40,0%		40,0%	40,0%		40,0%		40,0%		40,0%							
	FD1.11(1)	1 Number of structural fire incidents where the attendance time was 14 minutes or less																	
	FD1.11(2)	2 Total number of distress calls for structural fire incidents received																	
LED1.11	Percentage of total municipal operating expenditure spent on contracted services physically residing within the municipal area		10,0%		10,0%	10,0%		10,0%		10,0%		10,0%							
	LED1.11(1)	1 R-value of operating expenditure on contracted services within the municipal area																	
	LED1.11(2)	2 Total municipal operating expenditure on contracted services																	
LED3.11	Average time taken to finalise business license applications		21,00		21,00	21,00		21,00		21,00		21,00							
	LED3.11(1)	1 Sum of the total working days per business application finalised																	
	LED3.11(2)	2 Number of business applications finalised																	
LED3.31	Average number of days from the point of advertising to the letter of award per 80/20 procurement process		55,00		55,00	55,00		55,00		55,00		55,00							
	LED3.31(1)	1 Sum of the number of days from the point of advertising a tender in terms of the 80/20 procurement process to the issuing of the letter of award																	
	LED3.31(2)	2 Total number of 80/20 tenders awarded as per the procurement process																	
LED3.32	Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
	LED3.32(1)	1 Number of municipal payments within 30-days of complete invoice receipt made to service providers																	
	LED3.32(2)	2 Total number of complete invoices received (30 days or older)																	
FM1.11	Total Capital Expenditure as a percentage of Total Capital Budget		95,0%		95,0%	25,0%		40,0%		60,0%		95,0%							
	FM1.11(1)	1 Actual Capital Expenditure																	
	FM1.11(2)	2 Budgeted Capital Expenditure																	
FM1.12	Total Operating Expenditure as a percentage of Total Operating Expenditure Budget		95,0%		95,0%	25,0%		40,0%		60,0%		95,0%							
	FM1.12(1)	1 Actual Operating Expenditure																	
	FM1.12(2)	2 Budgeted Operating Expenditure																	
FM1.13	Total Operating Revenue as a percentage of Total Operating Revenue Budget		95,0%		95,0%	25,0%		40,0%		60,0%		95,0%							
	FM1.13(1)	1 Actual Operating Revenue																	
	FM1.13(2)	2 Budgeted Operating Revenue																	
FM1.14	Service Charges and Property Rates Revenue as a percentage of Service Charges and Property Rates Revenue Budget		95,0%		95,0%	25,0%		40,0%		60,0%		95,0%							
	FM1.14(1)	1 Actual Service Charges Revenue																	
	FM1.14(2)	2 Actual Property Rates Revenue																	
	FM1.14(3)	3 Budgeted Service Charges and Property Rates Revenue																	
FM1.21	Funded budget (Y/N) (Municipal)		1		1			1				1							
	FM1.21(1)	1 Municipal funded budget self-assessment outcome (Yes= 1 and No= 2)																	
FM3.11	Cash/Cost coverage ratio		2,2		2,2	2,2		2,2		2,2		2,2							
	FM3.11(1)	1 Cash and cash equivalent																	
	FM3.11(2)	2 Unspent Conditional Grants																	
	FM3.11(3)	3 Overdraft																	
	FM3.11(4)	4 Short Term Investment																	
	FM3.11(5)	5 Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)																	
FM3.13	Trade payables to cash ratio		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
	FM3.13(1)	1 Cash and cash equivalents																	
	FM3.13(2)	2 Trade payables																	
FM3.14	Liquidity ratio		1,0		1,0	1,0		1,0		1,0		1,0							
	FM3.14(1)	1 Cash and cash equivalents																	
	FM3.14(2)	2 Current liabilities																	
FM4.31	Creditors payment period		30,00		30,00	30,00		30,00		30,00		30,00							
	FM4.31(1)	1 Trade Creditors Outstanding																	
	FM4.31(2)	2 Credit purchases (operating and capital)																	
FM5.11	Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings)		95,0%		95,0%	25,0%		40,0%		60,0%		95,0%							
	FM5.11(1)	1 Internally Generated Funds																	
	FM5.11(2)	2 Borrowings																	
	FM5.11(3)	3 Total Capital Expenditure																	
FM6.12	Percentage of awarded tenders [over R200k], published on the municipality's website		100,0%		100,0%	100,0%		100,0%		100,0%		100,0%							
	FM6.12(1)	1 Number of awarded tenders published on the municipality's website																	
	FM6.12(2)	2 Number of awarded tenders																	
FM6.13	Percentage of tender cancellations		0,0%		0,0%	0,0%		0,0%		0,0%		0,0%							
	FM6.13(1)	1 Number of tenders cancelled																	
	FM6.13(2)	2 Total number of tenders advertised and closed																	
FM7.11	Debtors payment period		30,00		30,00	30,00		30,00		30,00		30,00							
	FM7.11(1)	1 Gross Debtors																	
	FM7.11(2)	2 Bad Debt Provision																	
	FM7.11(3)	3 Billed Revenue																	
FM7.12	Collection rate ratio		95,0%		95,0%	35,0%		80,0%		80,0%		95,0%							
	FM7.12(1)	1 Gross Debtors Opening Balance																	
	FM7.12(2)	2 Billed Revenue																	
	FM7.12(3)	3 Gross Debtors Closing Balance																	
	FM7.12(4)	4 Bad Debts Written Off																	
QUARTERLY COMPLIANCE INDICATORS			**QUARTERLY COMPLIANCE INDICATORS**																
C1.	Number of signed performance agreements by the MM and section 56 managers		6																
C2.	Number of ExCo or Mayoral Executive meetings held		10																
C3.	Number of Council portfolio committee meetings held		10																
C4.	Number of MPAC meetings held		10																

Planning & Reporting Template: 2023/24

Performance indicator	Ref No.	Data element	Baseline (Annual Performance previous financial year)	Medium term target (term of government)	Annual target	1st Quarter Planned output as per SDBIP	1st Quarter Actual output	2nd Quarter Planned output as per SDBIP	2nd Quarter Actual output	3rd Quarter Planned output as per SDBIP	3rd Quarter Actual output	4th Quarter/ Annual Planned performance	4th Quarter/ Annual Actual performance	Variation	Reason(s) for variation	Remedial action/ Steps taken to improve performance	Reasons for no data, if not provided	Steps undertaken, or to be undertaken, to provide data in the future	Estimated date when data will be available
			2022/23	2026/27	2023/24														
C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING			**C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING**																
	C6.	Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters	12																
	C7.	Number of formal (minuted) meetings - to which all senior managers were invited- held	12																
	C8.	Number of councillors completed training	23																
	C9.	Number of municipal officials completed training	300																
	C10.	Number of work stoppages occurring	0																
	C11.	Number of litigation cases instituted by the municipality	0																
	C12.	Number of litigation cases instituted against the municipality	0																
	C13.	Number of forensic investigations instituted	0																
	C14.	Number of forensic investigations conducted	0																
	C15.	Number of days of sick leave taken by employees	5600																
	C16.	Number of permanent employees employed	687																
	C17.	Number of temporary employees employed	11																
	C18.	Number of approved demonstrations in the municipal area	0																
	C19.	Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings	0																
	C20.	Number of permanent environmental health practitioners employed by the municipality	0																
	C22.	Number of Council meetings held	12																
	C23.	Number of disciplinary cases for misconduct relating to fraud and corruption	0																
	C24.	Number of council meetings disrupted	0																
	C25.	Number of protests reported	0																
	C26.	R-value of all tenders awarded	R 44 580 000,00																
	C27.	Number of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	0																
	C28.	R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	R -																
	C29.	Number of approved applications for rezoning a property for commercial purposes	25																
	C30.	Number of business licenses approved	4																
	C32.	Number of positions filled with regard to municipal infrastructure	225																
	C33.	Number of tenders over R200 000 awarded	13																
	C34.	Number of months the Municipal Managers' position has been filled (not Acting)	0																
	C35.	Number of months the Chief Financial Officers' position has been filled (not Acting)	0																
	C36.	Number of vacant posts of senior managers	0																
	C38.	Number of filled posts in the treasury and budget office	72																
	C40.	Number of filled posts in the development and planning department	9																
	C42.	Number of registered engineers employed in approved posts	2																
	C43.	Number of engineers employed in approved posts	3																
	C44.	Number of discliplinary cases in the municipality	20																
	C45.	Number of finalised disciplinary cases	20																
	C47.	Number of waste management posts filled	80																
	C49.	Number of electricians employed in approved posts	10																
	C51.	Number of filled water and wastewater management posts	1																
	C56.	Number of customers provided with an alternative energy supply (e.g. LPG or paraffin or biogel according to supply level standards)	0																
	C57.	Number of registered electricity consumers with a mini grid-based system in the municipal service area	10																
	C58.	Total non-technical electricity losses in MWh (estimate)	0																
	C59.	Number of municipal buildings that consume renewable energy	0																
	C61.	Total number of chemical toilets in operation	0																
	C63.	Total volume of water delivered by water trucks	0																
	C67.	Number of paid full-time firefighters employed by the municipality	14																
	C68.	Number of part-time and firefighter reservists in the service of the municipality	0																
	C69.	Number of 'displaced persons' to whom the municipality delivered assistance	0																
	C71.	Number of procurement processes where disputes were raised	0																
	C73.	Number of structural fires occurring in informal settlements	55																
	C74.	Number of dwellings in informal settelements affected by structural fires (estimate)	70																
	C76.	Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders	160																
	C77.	B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based	R10,00																
	C78.	B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned	R7,00																
	C79.	B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement	R45 650 960,00																
	C86.	Number of households in the municipal area registered as indigent	6730																
	C89.	Number of meetings of the Excutive or Mayoral Committee postponed due to lack of quorum	0																
	C92.	Number of agenda items deferred to the next council meeting	0																
	C93.	Number of awards made in terms of SCM Reg 32	0																
	C94.	Number of requests approved for deviation from approved procurement plan	0																
COMPLIANCE QUESTIONS			**COMPLIANCE QUESTIONS**																
	Q1.	Does the municipality have an approved Performance Management Framework?																	
	Q2.	Has the IDP been adopted by Council by the target date?																	
	Q3.	Does the municipality have an approved LED Strategy?																	
	Q4.	What are the main causes of work stoppage in the past quarter by type of stoppage?																	
	Q5.	How many public meetings were held in the last quarter at which the Mayor or members of the Mayoral/Executive committee																	
	Q6.	When was the last scientifically representative community feedback survey undertaken in the municipality?																	
	Q7.	What are the biggest causes of complaints or dissatisfaction from the community feedback survey? Indicate the top four issues in																	
	Q8.	Please list the locality, date and cause of each incident of protest within the municipal area during the reporting period:																	
	Q9.	Does the municipality have an Internal Audit Unit?																	
	Q10.	Is there a dedicated position responsible for internal audits?																	
	Q11.	Is the internal audit position filled or vacant?																	
	Q12.	Has an Audit Committee been established? If so, is it functional?																	
	Q13.	Has the internal audit plan been approved by the Audit Committee?																	
	Q14.	Has an Internal Audit Charter and Audit Committee charter been approved and adopted?																	
	Q15.	Does the internal audit plan set monthly targets?																	
	Q16.	How many monthly targets in the internal audit plan were not achieved?																	
	Q17.	Does the Municipality have a dedicated SMME support unit or facility in place either directly or in partnership with a relevant role-player?																	
	Q18.	What economic incentive policies adopted by Council does the municipality have by date of adoption?																	
	Q19.	Is the municipal supplier database aligned with the Central Supplier Database?																	
	Q20.	What is the number of steps a business must comply with when applying for a construction permit before final document is received?																	
	Q22.	Please list the name of the structure and date of every meeting of an official IGR structure that the municipality participated in this quarter:																	
	Q23.	Where is the organisational responsibility for the IGR support function located within the municipality (inclusive of the reporting line)?																	
	Q24.	Is the MPAC functional? List the reasons why if the answer is not 'Yes'.																	
	Q25.	Has a report by the Executive Committee on all decisions it has taken been submitted to Council this financial year?																	

Planning & Reporting Template: 2023/24

Performance indicator	Ref No.	Data element	Baseline (Annual Performance previous financial year)	Medium term target (term of government)	Annual target	1st Quarter Planned output as per SDBIP	1st Quarter Actual output	2nd Quarter Planned output as per SDBIP	2nd Quarter Actual output	3rd Quarter Planned output as per SDBIP	3rd Quarter Actual output	4th Quarter/ Annual Planned performance	4th Quarter/ Annual Actual performance	Variation	Reason(s) for variation	Remedial action/ Steps taken to improve performance	Reasons for no data, if not provided	Steps undertaken, or to be undertaken, to provide data in the future	Estimated date when data will be available
			2022/23	2026/27	2023/24														
C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING			**C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING**																
C88 OUTPUT INDICATORS FOR ANNUAL REPORTING			**C88 OUTPUT INDICATORS FOR ANNUAL REPORTING**																
ENV3.11	Percentage of known informal settlements receiving basic refuse removal services		100,0%		100,0%							100,0%							
		ENV3.11(1) 1 Number of informal settlements receiving waste handling services																	
		ENV3.11(2) 2 The total number of recognised informal settlements																	
ENV4.11	Percentage of biodiversity priority area within the municipality		0,0%		0,0%							0,0%							
		ENV4.11(1) 1 Total land area in hectares classified as "biodiversity priority areas"																	
		ENV4.11(2) 2 Total municipal area in hectares																	
TR6.11	Percentage of unsurfaced road graded		45,0%		45,0%							45,0%							
		TR6.11(1) 1 Kilometres of municipal road graded																	
		TR6.11(2) 2 Kilometres of unsurfaced road network																	
WS5.31	Percentage of total water connections metered		100,0%		100,0%							100,0%							
		WS5.31(1) 1 Number of water connections metered																	
		WS5.31(2) 2 Number of connections unmetered																	
GG3.12	Percentage of councillors who have declared their financial interests		100,0%		100,0%							100,0%							
		GG3.12(1) 1 Number of councillors that have declared their financial interests																	
		GG3.12(2) 2 Total number of municipal councillors																	
FM2.21	Cash backed reserves reconciliation at year end		100,0%		100,0%							100,0%							
		FM2.21(1) 1 Actual Cash and Cash Equivalents																	
		FM2.21(2) 2 Long Term Investment																	
		FM2.21(3) 3 Unspent grants																	
		FM2.21(4) 4 Statutory requirement																	
		FM2.21(5) 5 Working capital requirements																	
		FM2.21(6) 6 Other provisions																	
		FM2.21(7) 7 Long term investment committed																	
		FM2.21(8) 8 Reserves to be cash backed																	
FM3.12	Current ratio (current assets/current liabilities)		2:01		2:01							2:01							
		FM3.12(1) 1 Current assets																	
		FM3.12(2) 2 Current liabilities																	
FM4.11	Irregular, Fruitless and Wasteful, Unauthorised Expenditure as a percentage of Total Operating Expenditure		0,0%		0,0%							0,0%							
		FM4.11(1) 1 Irregular expenditure																	
		FM4.11(2) 2 Fruitless and Wasteful expenditure																	
		FM4.11(3) 3 Unauthorised expenditure																	
		FM4.11(4) 4 Total Operating Expenditure																	
FM5.12	Percentage of total capital expenditure funded from capital conditional grants		50,0%		50,0%							50,0%							
		FM5.12(1) 1 Total Capital Transfers (provincial and national capital conditional grants)																	
		FM5.12(2) 2 Total Capital Expenditure																	
FM5.21	Percentage of total capital expenditure on renewal/upgrading of existing assets		95,0%		95,0%							95,0%							
		FM5.21(1) 1 Total costs of Renewal and Upgrading of Existing Assets																	
		FM5.21(2) 2 Total Capital Expenditure																	
FM5.22	Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment		80,0%		80,0%							80,0%							
		FM5.22(1) 1 Total costs of Renewal and Upgrading of Existing Assets																	
		FM5.22(2) 2 Depreciation																	
		FM5.22(3) 3 Asset impairment)																	
FM5.31	Repairs and Maintenance as a percentage of property, plant, equipment and investment property		8,0%		8,0%							8,0%							
		FM5.31(1) 1 Total Repairs and Maintenance Expenditure																	
		FM5.31(2) 2 Property, Plant and Equipment																	
		FM5.31(3) 3 Investment Property (Carrying Value)																	
FM7.31	Net Surplus /Deficit Margin for Electricity		0,0%		0,0%							0,0%							
		FM7.31(1) 1 Total Electricity Revenue																	
		FM7.31(2) 2 Total Electricity Expenditure																	
FM7.32	Net Surplus /Deficit Margin for Water		0,0%		0,0%							0,0%							
		FM7.32(1) 1 Total Water Revenue																	
		FM7.32(2) 2 Total Water Expenditure																	
FM7.33	Net Surplus /Deficit Margin for Wastewater		0,0%		0,0%							0,0%							
		FM7.33(1) 1 Total Sanitation and Waste Water Revenue																	
		FM7.33(2) 2 Total Sanitation and Waste Water Expenditure																	
FM7.34	Net Surplus /Deficit Margin for Refuse		0,0%		0,0%							0,0%							
		FM7.34(1) 1 Total Refuse Revenue																	
		FM7.34(2) 2 Total Refuse Expenditure																	
C88 OUTCOME INDICATORS FOR ANNUAL REPORTING			**C88 OUTCOME INDICATORS FOR ANNUAL REPORTING**																
EE4.4	Percentage total electricity losses		7,5%																
		EE4.4(1) 1 Electricity Purchases in kWh																	
		EE4.4(2) 2 Electricity Sales in kWh																	
ENV5.1	Recreational water quality (coastal)		0,0%																
		ENV5.1(1) 1 Number of coastal water samples classified as "sufficient"																	
		ENV5.1(2) 2 Total number of recreational coastal water quality samples taken																	
ENV5.2	Recreational water quality (inland)		0,0%																
		ENV5.2(1) 1 Number of inland water sample tests within the 'targeted range' for intermediate contact recreational water use																	
		ENV5.2(2) 2 Total number of sample tests undertaken																	
HS3.5	Percentage utilisation rate of community halls		20,0%																
		HS3.5(1) 1 Sum of hours booked across all community halls in the period of assessment																	
		HS3.5(2) 2 Sum of available hours for all community halls in the period of assessment.																	
HS3.6	Average number of library visits per library		7,00																
		HS3.6(1) 1 Total number of library visits																	
		HS3.6(2) 2 Count of municipal libraries																	
HS3.7	Percentage of municipal cemetery plots available		30,0%																

Planning & Reporting Template: 2023/24

Performance indicator		Ref No.	Data element	Baseline (Annual Performance previous financial year)	Medium term target (term of government)	Annual target	1st Quarter Planned output as per SDBIP	1st Quarter Actual output	2nd Quarter Planned output as per SDBIP	2nd Quarter Actual output	3rd Quarter Planned output as per SDBIP	3rd Quarter Actual output	4th Quarter/ Annual Planned performance	4th Quarter/ Annual Actual performance	Variation	Reason(s) for variation	Remedial action/ Steps taken to improve performance	Reasons for no data, if not provided	Steps undertaken, or to be undertaken, to provide data in the future	Estimated date when data will be available
				2022/23	2026/27	2023/24														
C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING				C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING																
		HS3.7(1)	1 Number of available municipal burial plots in active municipal cemeteries																	
		HS3.7(2)	2 Total capacity of all burial plots in active municipal cemeteries																	
TR6.2	Number of potholes reported per 10kms of municipal road network			10,00																
		TR6.2(1)	1 Number of potholes reported																	
		TR6.2(2)	2 Kilometres of surfaced municipal road network																	
WS3.1	Frequency of sewer blockages per 100 KMs of pipeline			200,00																
		WS3.1(1)	1 Number of blockages in sewers that occurred																	
		WS3.1(2)	2 Total sewer length in KMs																	
WS3.2	Frequency of water mains failures per 100 KMs of pipeline			20,00																
		WS3.2(1)	1 Number of water mains failures (including failures of valves and fittings																	
		WS3.2(2)	2 Total mains length (water) in KMs																	
WS3.3	Frequency of unplanned water service interruptions			20,00																
		WS3.3(1)	1 Number of unplanned water service interruptions																	
		WS3.3(2)	2 Total number of water service connections																	
WS4.1	Percentage of drinking water samples complying to SANS241			95,0%																
		WS4.1(1)	1 Number of water sample tests that complied with SANS 241 requirements																	
		WS4.1(2)	2 Total number of water samples tested																	
WS4.2	Percentage of wastewater samples compliant to water use license conditions			80,0%																
		WS4.2(1)	1 Number of wastewater samples tested per determinant that meet compliance to specified water use license requirements																	
		WS4.2(2)	2 Total wastewater samples tested for all determinants over the municipal financial year																	
WS5.1	Percentage of non-revenue water			14,0%																
		WS5.1(1)	1 Number of Kilolitres Water Purchased or Purified																	
		WS5.1(2)	2 Number of kilolitres of water sold																	
WS5.2	Total water losses			N/A	N/A															
		WS5.2(1)	1 System input volume																	
		WS5.2(2)	2 Authorised consumption																	
		WS5.2(3)	3 Number of service connections																	
WS5.4	Percentage of water reused			N/A	N/A															
		WS5.4(1)	1 1.a Direct use of treated municipal wastewater (not including irrigation)																	
		WS5.4(2)	2 1.b Direct use of treated municipal wastewater for irrigation purposes																	
		WS5.4(3)	3 System input volume																	
GG1.1	Percentage of municipal skills development levy recovered			80,0%																
		GG1.1(1)	1 R-value of municipal skills development levy recovered																	
		GG1.1(2)	2 R-value of the total qualifying value of the municipal skills development levy																	
GG1.2	Top management stability			90,0%																
		GG1.2(1)	1 Total sum of standard working days, in the reporting period, that each S56 and S57 post was occupied by a fully appointed official (not suspended or vacant) with a valid signed contract and performance agreement)																	
		GG1.2(2)	2 Aggregate working days for all S56 and S57 Posts																	
GG2.1	Percentage of ward committees that are functional (meet four times a year, are quorate, and have an action plan)			100,0%																
		GG2.1(1)	1 Functional ward committees																	
		GG2.1(2)	2 Total number of wards																	
GG2.2	Attendance rate of municipal council meetings by participating leaders (recognised traditional and/or Khoi-San leaders)			0,0%																
		GG2.2(1)	1 Sum of the total number of recognised traditional and Khoi-San leaders in attendance at municipal council proceedings																	
		GG2.2(2)	2 The total number of traditional and Khoi-San leaders within the municipality																	
		GG2.2(3)	3 Total number of Council meetings																	
GG4.1	Percentage of councillors attending council meetings			100,0%																
		GG4.1(1)	1 The sum total of councillor attendance of all council meetings																	
		GG4.1(2)	2 The total number of council meetings																	
		GG4.1(3)	3 The total number of councillors in the municipality																	
FM1.1	Percentage of expenditure against total budget			95,0%																
		FM1.1(1)	1 Total expenditure (operating + capital)																	
		FM1.1(2)	2 Total budget (operating + capital)																	
FM2.1	Percentage of total operating revenue to finance total debt (Total Debt (Borrowing) / Total operating revenue)			95,0%																
		FM2.1(1)	1 Debt (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease)																	
		FM2.1(2)	2 Total Operating Revenue																	
		FM2.1(3)	3 Operating Conditional Grant																	
FM2.2	Percentage change in cash backed reserves reconciliation			95,0%																
		FM2.2(1)	1 Cash backed reserves (previous year)																	
		FM2.2(2)	2 Cash backed reserves (current year)																	
FM3.1	Percentage change in cash and cash equivalent (short term)			5,0%																
		FM3.1(1)	1 Cash and cash equivalent (Current year)																	
		FM3.1(2)	2 Cash and cash equivalent (Previous year)																	
FM4.1	Percentage change of unauthorised, irregular, fruitless and wasteful expenditure			0,0%																
		FM4.1(1)	1 Irregular expenditure (previous year)																	
		FM4.1(2)	2 Fruitless and Wasteful expenditure (previous year)																	
		FM4.1(3)	3 Unauthorised expenditure (previous year)																	
		FM4.1(4)	4 Irregular expenditure (current year)																	
		FM4.1(5)	5 Fruitless and Wasteful expenditure (current year)																	
		FM4.1(6)	6 Unauthorised expenditure (current year)																	
FM4.2	Percentage of total operating expenditure on remuneration			40,0%																

Planning & Reporting Template: 2023/24

Performance indicator	Ref No.	Data element	Baseline (Annual Performance previous financial year)	Medium term target (term of government)	Annual target	1st Quarter Planned output as per SDBIP	1st Quarter Actual output	2nd Quarter Planned output as per SDBIP	2nd Quarter Actual output	3rd Quarter Planned output as per SDBIP	3rd Quarter Actual output	4th Quarter/ Annual Planned performance	4th Quarter/ Annual Actual performance	Variation	Reason(s) for variation	Remedial action/ Steps taken to improve performance	Reasons for no data, if not provided	Steps undertaken, or to be undertaken, to provide data in the future	Estimated date when data will be available
			2022/23	2026/27	2023/24														
C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING			**C88 OUTPUT INDICATORS FOR QUARTERLY REPORTING**																
	FM4.2(1)	1 Employee Related Costs																	
	FM4.2(2)	2 Councillors' Remuneration																	
	FM4.2(3)	3 Total Operating Expenditure																	
FM4.3	Percentage of total operating expenditure on contracted services		5,0%																
	FM4.3(1)	1 Contracted Services																	
	FM4.3(2)	2 Total Operating Expenditure																	
FM5.1	Percentage change of own funding (Internally generated funds + Borrowings) to fund capital expenditure		4,0%																
	FM5.1(1)	1 Internally Generated Funds (current year)																	
	FM5.1(2)	2 Borrowings (current year)																	
	FM5.1(3)	3 Internally Generated Funds (previous year)																	
	FM5.1(4)	4 Borrowings (previous year)																	
FM5.2	Percentage change of renewal/upgrading of existing Assets		4,0%																
	FM5.2(1)	1 Total costs of Renewal and Upgrading of Existing Assets (current year)																	
	FM5.2(2)	2 Total costs of Renewal and Upgrading of Existing Assets (previous year)																	
FM5.3	Percentage change of repairs and maintenance of existing infrastructure		4,0%																
	FM5.3(1)	1 Repairs and maintenance expenditure (current year)																	
	FM5.3(2)	2 Repairs and maintenance expenditure (previous year)																	
FM7.1	Percentage change in Gross Consumer Debtors' (Current and Non-current)		4,0%																
	FM7.1(1)	1 Gross consumer debtors (previous year)																	
	FM7.1(2)	2 Gross consumer debtors (current year																	
FM7.2	Percentage of Revenue Growth excluding capital grants		5,0%																
	FM7.2(1)	1 Total Revenue Excluding Capital Grants (current year)																	
	FM7.2(2)	2 Total Revenue Excluding Capital Grants (previous year)																	
FM7.3	Percentage of net operating surplus margin		0,0%																
	FM7.3(1)	1 Total Operating Revenue																	
	FM7.3(2)	2 Total Operating Expenditure																	
ANNUAL COMPLIANCE INDICATORS																			
C5.	Number of recognised traditional leaders within your municipal boundary		0,00																
C21.	Number of approved environmental health practitioner posts in the municipality		0,00																
C31.	Number of approved posts in the municipality with regard to municipal infrastructure:		225,00																
C37.	Number of approved posts in the treasury and budget office:		72,00																
C39.	Number of approved posts in the development and planning department:		9,00																
C41.	Number of approved engineer posts in the municipality:		2,00																
C46.	Number of approved waste management posts in the municipality:		1,00																
C48.	Number of approved electrician posts in the municipality:		10,00																
C50.	Number of approved water and wastewater management posts in the municipality:		1,00																
C52.	Number of maintained sports fields and facilities		8,00																
C53.	Square meters of maintained public outdoor recreation space		100,00																
C54.	Number of municipality-owned community halls		11,00																
C60.	Total number of sewer connections		10,00																
C62.	Total number of Ventilation Improved Pit Toilets (VIPs)		0,00																
C95.	Number of residential properties in the billing system		15 000,00																
C96.	Number of non-residential properties in the billing system		0,00																
C97.	Number of properties in the valuation roll		15 000,00																

Capital projects

Assist	Sub-Directorate [R]		Function [R]	IDP Number	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	2022/2023		Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Total	2023/24		2024/25		2025/26	
Ref	*Directorate*	*List*	*List*	*40 characters*	*40 characters*	*200 characters*	*Assist ref ;*	*YYYY/MM/DD*	*YYYY/MM/DD*	*CRR*	*Other*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*		*CRR*	*Other*	*CRR*	*Other*	*CRR*	*Other*
2	Vote 1 - Financial Services	1.3 - Budget Office	Function:Finance and Administration:Core Function:Finance		9/101-53101-319	ERP System	Fund: Capital - Transfer from Operational Revenue			-		500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	500 000,00	6 000 000,00	6 000 000,00		-			
3	Vote 1 - Financial Services	1.3 - Budget Office	Function:Finance and Administration:Core Function:Finance		9/103-53959-400	Forklift	Fund: Capital - Transfer from Operational Revenue			-		33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	400 000,00	400 000,00	-		-		-
5	Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive		9/110-52101-103	Equipment	Fund: Capital - Transfer from Operational Revenue			253 270,00	-	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	500 000,00	500 000,00		-			
	Vote 5 - Engineering services	5.6 - Roads	Function:Energy Sources:Core Function:Roads		9/135-38905-137	Reconstruction of Bonnievale Stores	Fund: Capital - Transfer from Operational Revenue																	-			11 650 000,00		11 650 000,00	
	Vote 5 - Engineering services	5.6 - Roads	Function:Energy Sources:Core Function:Roads		9/136-34501-391	Stormwater Van Zyl Street Bonnievale	Fund: Capital - Transfer from Operational Revenue																	-			10 000 000,00			
8	Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Information Technology		9/113-52001-104	General ICT Needs	Fund: Capital - Transfer from Operational Revenue			302 150,00		125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	125 000,00	1 500 000,00	1 500 000,00		700 000,00			
9	Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Information Technology		9/113-52002-105	Upgrade ICT Infrastructure	Fund: Capital - Transfer from Operational Revenue			1 770 820,00	-	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	2 500 000,00	2 500 000,00		2 000 000,00			
11	Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Administrative and Corporate Support		9/111-49706-413	Upgrading of Robertson Informal Trading Area - CRR	Fund: Capital - Transfer from Operational Revenue			731 500,00		208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	2 500 000,00	2 500 000,00		-			
12	Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Administrative and Corporate Support		9/113-53804-233	Machinery and Equipment_Generators	Fund: Capital - Transfer from Operational Revenue			-	160 461,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	2 000 000,00	2 000 000,00		2 000 000,00		2 000 000,00	
13	Vote 4 - Corporate Services	4.2 - Administrative Support	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		9/120-52101-106	Office Furniture & Equipment	Fund: Capital - Transfer from Operational Revenue			1 500 000,00		18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	18 333,00	220 000,00	220 000,00		220 000,00			
												-																		
15	Vote 4 - Corporate Services	4.5 - Traffic Services	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		9/123-50606-395	VTS roll up doors	Fund: Capital - Transfer from Operational Revenue					4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	4 167,00	50 000,00	50 000,00		-			
												-																		
												-																		
18	Vote 4 - Corporate Services	4.7 - Property Management	Function:Energy Sources:Core Function:Electricity		9/125-50601-108	Alterations / Upgrading Municipal Offices	Fund: Capital - Transfer from Operational Revenue			5 000,00		41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	500 000,00	250 000,00		250 000,00			
	Vote 5 - Engineering services	5.11 - Sewerage	Function:Energy Sources:Core Function:Sewerage		9/140-53916-371	Provision of sewer network in Louisiana, Bonnievale	Fund: Capital - Transfer from Operational Revenue					-															5 500 000,00	-	5 500 000,00	-
	Vote 5 - Engineering services	5.2 - Civil Engineering Services	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		9/131-51105-395	Reconstruction of Bonnievale Stores	Fund: Capital - Transfer from Operational Revenue			-	-	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	500 000,00	500 000,00					
20	Vote 5 - Engineering services	5.2 - Civil Engineering Services	Function:Energy Sources:Core Function:Electricity		9/131-51106-396	Backup Power at the Civil Engineering Offices	Fund: Capital - Transfer from Operational Revenue			-	-	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	120 000,00	120 000,00		-			
21	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-10138-244	Move exisiting 66/11 Kv, 15MVA Muiskraalskop Transformer to Noree Substation	Fund: Capital - Transfer from Operational Revenue			-	586 580,00	-	-	-	-	-	-	-	-	-	-	-	-	-		-		-	
22	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-20641-247	Upgrade Goedemoed 11Kv Line	Fund: Capital - Transfer from Operational Revenue			-	1 364 930,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	450 000,00	450 000,00		-			
23	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30637-245	Replace 11Kv Oil Insulated Switchgear	Fund: Capital - Transfer from Operational Revenue			149 680,00		-	-	-	-	-	-	-	-	-	-	-	-	-	-		5 200 000,00		5 200 000,00	
24	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30706-128	Electrification Houses erf 136 Nkqubela	Fund: Capital - Transfer from Operational Revenue			-	6 616 400,00	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	4 347 826,00		2 608 696,00
25	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30711-129	New Elect Connections	Fund: Capital - Transfer from Operational Revenue			-	4 789 850,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	400 000,00	400 000,00		400 000,00			
26	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30712-130	Replacement and Repairs Network	Fund: Capital - Transfer from Operational Revenue			597 061,00		166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	2 000 000,00	2 000 000,00		1 500 000,00			
27	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30713-131	Replacements and Repairs Street Lights	Fund: Capital - Transfer from Operational Revenue			500 000,00		29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	350 000,00	350 000,00		350 000,00			
28	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30715-132	Replacement of Prepaid Meters Bulk Supply Meters	Fund: Capital - Transfer from Operational Revenue			1 000 000,00		83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	83 333,00	1 000 000,00	1 000 000,00		400 000,00	-		-
29	Vote 5 - Engineering services	5.3 - Electricity	Function:Road Transport:Core Function:Roads		9/132-53810-133	Replace Safety Equipment - Electrical Services	Fund: Capital - Transfer from Operational Revenue				-	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	300 000,00	300 000,00		100 000,00	-		-
30	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Energy Sources:Core Function:Electricity		9/133-33125-372	Install New Pipeline Reservoir Robertson Heights	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
31	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Energy Sources:Core Function:Electricity		9/133-33150-230	Montagu reservoir	Fund: Capital - Transfer from Operational Revenue				-	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	12 500,00	150 000,00	150 000,00			-		-
32	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Energy Sources:Core Function:Electricity		9/133-33151-231	Generators for WTW and pumps	Fund: Capital - Transfer from Operational Revenue					746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	746 417,00	8 957 000,00	8 957 000,00			-		-
33	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Energy Sources:Core Function:Electricity		9/133-33152-232	Water Pipe Replacement	Fund: Capital - Transfer from Operational Revenue				-	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	2 000 000,00	2 000 000,00			-		-
34	Vote 5 - Engineering services	5.6 - Roads	Function:Energy Sources:Core Function:Roads		9/135-14101-134	The Rehabilitation/Upgrading of existing tar roads in 5 towns	Fund: Capital - Transfer from Operational Revenue				-	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	279 167,00	3 350 000,00	3 350 000,00			-		-
35	Vote 5 - Engineering services	5.6 - Roads	Function:Energy Sources:Core Function:Roads		9/135-24120-293	NDPG : Upgrading of bus route - August Street-Nkqubela	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Capacity Building and Other - Specify (Add grant description)				-	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	671 884,00	8 062 609,00		8 062 609,00		13 043 478,00		8 695 652,00
36	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Energy Sources:Core Function:Electricity		9/146-32907-422	New WTW McGregor - CRR	Fund: Capital - Transfer from Operational Revenue			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	2 700 000,00	-	2 700 000,00	-
37	Vote 5 - Engineering services	5.6 - Roads	Function:Energy Sources:Core Function:Roads		9/135-53830-320	Rehabilitation of MR219 Bonnivale	Fund: Capital - Transfer from Operational Revenue				-	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	205 832,00	2 469 983,00	2 469 983,00			-		-
38	Vote 5 - Engineering services	5.6 - Roads	Function:Energy Sources:Core Function:Roads		9/135-53831-321	Nkqubela diversion weir upgrade	Fund: Capital - Transfer from Operational Revenue				-	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	291 667,00	3 500 000,00	3 500 000,00			-		-
39	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal		9/137-53802-139	Purchase Of Skips For Transfer Stations - Whole of Municipality	Fund: Capital - Transfer from Operational Revenue				-	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	166 667,00	2 000 000,00	2 000 000,00			-		-
40	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal		9/137-54300-460	Purchase of 2 AXLE SINGLE BIN TRAILER	Fund: Capital - Transfer from Operational Revenue				-	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	37 500,00	450 000,00	450 000,00			-		-
41	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal		9/137-54301-461	Purchase of Equipment for the New Material Recovery Facility	Fund: Capital - Transfer from Operational Revenue					29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	350 000,00	350 000,00			-		-
42	Vote 5 - Engineering services	5.9 - Landfill Site	Function:Energy Sources:Core Function:Electricity		9/138-31106-327	CRR: Material Recovery Facility	Fund: Capital - Transfer from Operational Revenue				-	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	208 333,00	2 500 000,00	2 500 000,00			-		-
43	Vote 5 - Engineering services	5.11 - Sewerage	Function:Energy Sources:Core Function:Electricity		9/140-23708-179	Upg Robertson WWTW - MIG	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Capacity Building and Other - Specify (Add grant description)				-	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	1 850 217,00	22 202 608,00		22 202 608,00		23 068 696,00		23 970 435,00
44	Vote 5 - Engineering services	5.11 - Sewerage	Function:Energy Sources:Core Function:Electricity		9/140-23709-197	Upg Robertson WWTW - CRR	Fund: Capital - Transfer from Operational Revenue				-	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	579 710,00	6 956 521,00	6 956 521,00		2 400 000,00	-		-
45	Vote 5 - Engineering services	5.11 - Sewerage	Function:Energy Sources:Core Function:Electricity		9/140-53917-370	Construction and alterations to the sewer networks in Hospital Street, Robertson	Fund: Capital - Transfer from Operational Revenue			-	-	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	250 000,00	250 000,00		-	-		-
46	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Energy Sources:Core Function:Electricity		9/133-53821-312	Equipment	Fund: Capital - Transfer from Operational Revenue				-	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	15 000,00	180 000,00	180 000,00		-	-		-
47	Vote 5 - Engineering services	5.14 - Town Planning	Function:Energy Sources:Core Function:Electricity		9/140-53812-313	Equipment	Fund: Capital - Transfer from Operational Revenue				-	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	120 000,00	120 000,00		-	-		-
48	Vote 5 - Engineering services	5.6 - Roads	Function:Energy Sources:Core Function:Roads		9/135-53825-315	Equipment	Fund: Capital - Transfer from Operational Revenue					6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	6 667,00	80 000,00	80 000,00		-	-		-
49	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30745-291	Electrification Robertson Heights	Fund: Capital - Transfer from Operational Revenue					291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	291 375,00	3 496 500,00	3 496 500,00	-	-	-		-
50	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30125-119	Replace 66Kv Transformers at Robertson Main Substation	Fund: Capital - Transfer from Operational Revenue					600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	600 000,00	7 200 000,00	7 200 000,00	-	-	-		-
51	Vote 5 - Engineering services	5.13 - Mechanical Workshop	Function:Energy Sources:Core Function:Electricity		9/142-53811-316	Equipment	Fund: Capital - Transfer from Operational Revenue				-	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	4 583,00	55 000,00	55 000,00	-	-	-		-
52	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30716-129	Electrification Bonnievale Boekenhoutskloof (224)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Capacity Building and Other - Specify (Add grant description)			-	-	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	18 116,00	217 391,00		217 391,00		-		-
53	Vote 5 - Engineering services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity		9/132-30717-130	Electrification Robertson Heights (189)	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Capacity Building and Other - Specify (Add grant description)			-	-	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	15 217,00	182 609,00		182 609,00		-		-

Assist	Sub-Directorate [R]		Function [R]	IDP Number	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	2022/2023		Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Total	2023/24		2024/25		2025/26	
Ref	*Directorate*	*List*	*List*	*40 characters*	*40 characters*	*200 characters*	*Assist ref ;*	*YYYY/MM/DD*	*YYYY/MM/DD*	*CRR*	*Other*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*		*CRR*	*Other*	*CRR*	*Other*	*CRR*	*Other*
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44306-160	Upgrading sport field lighting - Bonnievale	Fund: Capital - Transfer from Operational Revenue					50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	600 000,00	600 000,00					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44307-159	Swimming pool old pipe system replacement	Fund: Capital - Transfer from Operational Revenue					16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	200 000,00	200 000,00					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44308-158	Callie de Wet hall roof refurbishment	Fund: Capital - Transfer from Operational Revenue					29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	350 000,00	350 000,00					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44310-156	Fire Exstinquiser x2	Fund: Capital - Transfer from Operational Revenue					10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	120 000,00	120 000,00					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44350-336	Boundary wall Happy Valley sportsground completion with precast walling	Fund: Capital - Transfer from Operational Revenue					33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	33 333,00	400 000,00	400 000,00					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44351-337	Boundary wall Happy Valley sportsground completion with precast walling	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-50437-262	Roads Infrastructure -Cost - Acquisitions	Fund: Capital - Transfer from Operational Revenue					50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	50 000,00	600 000,00	600 000,00					
	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Energy Sources:Core Function:Water Distribution		9/133-32827-423	New sump and pumps at Breede River pump station (Ashton)	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		3 400 000,00			
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-50445-271	Cogmanskloof sportsground roof replacement	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-50452-338	New Spectator Ablution Zolani Sportfield	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		750 000,00		750 000,00	
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-50453-339	New Spectator Ablution Zolani Sportfield (Behind pavillion)	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-53834-258	Upgrading floodlights Cogmanskloof Sportsfield	Fund: Capital - Transfer from Operational Revenue					9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	9 167,00	110 000,00	110 000,00					
	Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/153-53839-343	Purchase of replacement horticultural equipment	Fund: Capital - Transfer from Operational Revenue					25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	25 000,00	300 000,00	300 000,00					
	Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/153-53931-417	Purchasing of Ride on mower	Fund: Capital - Transfer from Operational Revenue					10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	120 000,00	120 000,00					
	Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/153-53969-436	upgrade of parks	Fund: Capital - Transfer from Operational Revenue					41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	500 000,00	500 000,00					
	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities		9/154-48508-342	Fire Station Robertson Building	Fund: Capital - Transfer from Operational Revenue					1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	1 238 243,00	14 858 912,00	14 858 912,00					
	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities		9/154-52107-318	Furniture - Fire Station	Fund: Capital - Transfer from Operational Revenue					2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	30 000,00	30 000,00		25 000,00			
	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities		9/154-53802-160	Air Conditioners - Fire Services	Fund: Capital - Transfer from Operational Revenue					2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	2 500,00	30 000,00	30 000,00		31 200,00			
	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities		9/154-53803-161	3 X PPE (Protective Personal Ensemble)	Fund: Capital - Transfer from Operational Revenue					8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	8 650,00	103 795,00	103 795,00		55 032,00			
	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities		9/154-53805-181	Small equipment - Fire Services	Fund: Capital - Transfer from Operational Revenue					31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	31 167,00	374 000,00	374 000,00		50 000,00			
	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities		9/154-53811-380	Fire Extinguishers and Fire Hose Reels	Fund: Capital - Transfer from Operational Revenue					417,00	417,00	417,00	417,00	417,00	417,00	417,00	417,00	417,00	417,00	417,00	417,00	5 000,00	5 000,00					
	Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Function:Sport and Recreation:Core Function:Recreational Facilities		9/155-49102-346	Development of Ashton Silo's cemetery expansion	Fund: Capital - Transfer from Operational Revenue					41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	41 667,00	500 000,00	500 000,00					
	Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Function:Sport and Recreation:Core Function:Recreational Facilities		9/155-49104-348	Purchasing of Cemetery Management software	Fund: Capital - Transfer from Operational Revenue					16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	200 000,00	200 000,00					
	Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Function:Sport and Recreation:Core Function:Recreational Facilities		9/155-49105-349	Purchasing of land at White Street Cemetery Complex	Fund: Capital - Transfer from Operational Revenue					22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	22 917,00	275 000,00	275 000,00					
	Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Function:Sport and Recreation:Core Function:Recreational Facilities		9/156-35921-257	Robertson Civic Roof refurbishment	Fund: Capital - Transfer from Operational Revenue					20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	20 833,00	250 000,00	250 000,00					
	Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Function:Sport and Recreation:Core Function:Recreational Facilities		9/156-52122-333	Furniture	Fund: Capital - Transfer from Operational Revenue					13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	13 333,00	160 000,00	160 000,00					
	Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Function:Sport and Recreation:Core Function:Recreational Facilities		9/156-52123-334	Appliances	Fund: Capital - Transfer from Operational Revenue					8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	100 000,00	100 000,00					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-53857-418	Equipment Community Facilities	Fund: Capital - Transfer from Operational Revenue					10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	10 000,00	120 000,00	120 000,00					
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44324-206	Sportsfield Boundary Wall: Van Zyl Street, Robertson - CRR	Fund: Capital - Transfer from Operational Revenue					200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	200 000,00	2 400 000,00	2 400 000,00					
	Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/153-53929-415	Truck Canopies	Fund: Capital - Transfer from Operational Revenue					8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	8 333,00	100 000,00	100 000,00					
	Vote 5 - Engineering services	5.11 - Sewerage	Function:Energy Sources:Core Function:Sewerage		9/140-53812-372	Generators WWTW and sewer pump stations	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		9 458 000,00		9 458 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-30641-255	11kV Ring Du Toit / Parring (Montagu)	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		750 000,00		750 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-30638-220	Replace 11kV Rural copper overhead lines to prevent theft	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		1 000 000,00		1 000 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-30639-221	Overhead lines to underground cables: Urban	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		500 000,00		500 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-20642-248	Upgrade Ashton (Robertson) 11 kV line (over 2 years)	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		1 400 000,00		1 400 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-30639-253	Automatic meter reader	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		630 000,00		630 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-20643-249	Upgrade McGregor 11 kV line at Klipdrift, Robertson	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		850 000,00		850 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-20644-250	Upgrade Koningsrivier 11 kV line from Robertson to McGregor	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		2 500 000,00		2 500 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-20645-251	Upgrade 11 kV cable feeder from Muiskraalskop to White Street SS	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		5 300 000,00		5 300 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-30638-252	Install 11 kV cable feeder from Droëheuwel substation to Dassiehoek/Keurkloof 11 kV line	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		350 000,00		350 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-30640-254	Replace Le Roux str Minisub (Robertson)	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		450 000,00		450 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/132-30642-254	Solar at Municipal buildings	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		300 000,00		300 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/137-53831-321	Upgrading of Robertson Transfer station – Roof	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		2 000 000,00		2 000 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/137-54001-441	Upgrading of Public Drop Off Mcgregor	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		650 000,00		650 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/137-54200-450	Installed handrail at the open side of the elevated platformat Transfer station (5) - Health and Safety Non-Compliances	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		350 000,00		350 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/137-54201-451	Install Grondwater Boreholes at Ashton, Montagu and Bonnievale Waste Disposal facilities	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		600 000,00		600 000,00	
	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Energy Sources:Core Function:Solid Waste		9/137-53803-140	Replace Roll on Roll off Truck	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		1 600 000,00		1 600 000,00	
	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44352-161	Cogmanskloof ablution facilities	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		750 000,00		850 000,00	
155	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-38255-352	Resurfacing and Construction of netball courts	Fund:Capital:Transfers and Subsidies:Monetary Allocations:Provincial Government:Western Cape:Capacity Building and Other:Specify (Add grant description)					-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				

Assist	Sub-Directorate [R]		Function [R]	IDP Number	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	2022/2023		Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Total	2023/24		2024/25		2025/26	
Ref	*Directorate*	*List*	*List*	*40 characters*	*40 characters*	*200 characters*	*Assist ref ;*	*YYYY/MM/DD*	*YYYY/MM/DD*	*CRR*	*Other*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*	*Number*		*CRR*	*Other*	*CRR*	*Other*	*CRR*	*Other*
156	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-53838-263	NkqubelaSportsground MachineryforSyntheticSurfaceMaintenance	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
157	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities		9/150-44334-258	Upgrading floodlights Cogmanskloof Sportsfield	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
163	Vote 5 - Engineering services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal		9/138-31008-424	New cell at Landfillsite Ashton - CRR	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-		6 722 000,00			
164	Vote 5 - Engineering services	5.14 - Town Planning, Building Regulations and Enforcement, and City Engineer	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		9/143-53917-389	2 x 1600 LDV	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
165	Vote 5 - Engineering services	5.12 - Waste Water Treatment	Function:Waste Water Management:Core Function:Waste Water Treatment		9/141-33501-374	New Telemetry System Bvale Sewerage Pumpstation	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution		9/133-53926-384	1 x 1600 LDV	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution		9/133-53927-385	Vehicles - EFF	Fund: Capital - Borrowing - Non-current - Annuity and Bullet Loans - Banks - Unspecified - Specify					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 5 - Engineering services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution		9/134-32702-396	New Reservoir Robertson Heights - CRR	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 2 - Executive & Council	2.3 - EXECUTIVE COUNCIL Audit Services	Function:Internal Audit:Core Function:Governance Function		9/109-161006-110	FMSG - Computer Software and Aplications	Fund:Capital:Transfers and Subsidies:Monetary Allocations:Provincial Government:Western Cape;Capacity Building and Other:Specify (Add grant description)					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	Vote 1 - Financial Services	1.3 - Budget Office	Function:Finance and Administration:Core Function:Finance		9/103-51104-382	SURVEILLANCE CAMERA SYSTEM	Fund: Capital - Transfer from Operational Revenue					-	-	-	-	-	-	-	-	-	-	-	-	-	-					
	TOTAL									**6 809 481,00**	**13 518 221,00**	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	9 902 247,00	118 826 928,00	87 911 711,00	30 665 217,00	**85 841 232,00**	**40 460 000,00**	**57 338 000,00**	**35 274 783,00**

Revenue by source

Assist	Line Item (200 chars)	44 378	44 409	44 440	44 470	44 501	44 531	44 562	44 593	44 621	44 652	44 682	44 713		TOTAL	Budget	Budget
Ref	*200 characters*	*July*	*August*	*Sept.*	*October*	*November*	*December*	*January*	*February*	*March*	*April*	*May*	*June*		***2023/24***	***2024/25***	***2025/26***
1	Property rates	7 750 187	7 750 190	7 750 190	7 750 190	7 750 190	7 750 190	7 750 190	7 750 190	7 750 190	7 750 190	7 750 190	7 750 190		**93 002 277**	99 326 432	106 080 629
2	Service charges - electricity revenue	56 902 971	56 902 972	56 902 972	56 902 972	56 902 972	56 902 972	56 902 972	56 902 972	56 902 972	56 902 972	56 902 972	56 902 972		**682 835 663**	810 184 514	961 283 926
3	Service charges - water revenue	5 326 326	5 326 321	5 326 327	5 326 325	5 326 324	5 326 324	5 326 324	5 326 324	5 326 324	5 326 324	5 326 324	5 326 324		**63 915 891**	68 262 172	70 931 379
4	Service charges - sanitation revenue	2 736 186	2 736 186	2 736 186	2 736 186	2 736 186	2 736 186	2 736 186	2 736 186	2 736 186	2 736 186	2 736 186	2 736 180		**32 834 226**	34 536 623	36 885 113
5	Service charges - refuse revenue	2 546 954	2 546 953	2 546 953	2 546 953	2 546 953	2 546 953	2 546 953	2 546 953	2 546 953	2 546 953	2 546 953	2 546 957		**30 563 441**	33 008 516	35 649 198
6	Rental of facilities and equipment	235 065	235 065	235 065	235 065	235 065	235 065	235 065	235 065	235 065	235 065	235 065	235 066		**2 820 781**	3 012 594	3 217 451
7	Interest earned - external investments	1 871 749	1 871 748	1 871 748	1 871 748	1 871 748	1 871 748	1 871 748	1 871 748	1 871 748	1 871 748	1 871 748	1 871 750		**22 460 979**	23 988 326	25 619 532
8	Interest earned - outstanding debtors	307 031	307 031	307 031	307 031	307 031	307 031	307 031	307 031	307 031	307 031	307 031	307 028		**3 684 369**	3 934 906	4 202 480
9	Dividends received	-	-	-	-	-	-	-	-	-	-	-	-		**-**	-	-
10	Fines, penalties and forfeits	399 781	399 781	399 781	399 781	399 781	399 781	399 781	399 781	399 781	399 781	399 781	399 782		**4 797 373**	5 123 594	5 471 999
11	Licences and permits	71 697	71 697	71 697	71 697	71 697	71 697	71 697	71 697	71 697	71 697	71 697	71 698		**860 365**	918 870	981 353
12	Agency services	543 006	543 006	543 006	543 006	543 006	543 006	543 006	543 006	543 006	543 006	543 006	543 007		**6 516 073**	6 959 166	7 432 389
13	Transfers and subsidies	12 268 482	12 268 482	12 268 482	12 268 482	12 268 482	12 268 482	12 268 482	12 268 482	12 268 482	12 268 482	12 268 482	12 268 481		**147 221 783**	157 064 000	149 043 217
14	Other revenue	527 064	527 064	527 064	527 064	527 064	527 064	527 064	527 064	527 064	527 064	527 064	527 063		**6 324 767**	6 754 851	7 214 181
15	Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-		**-**	-	-
16	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 555 432	2 555 435	2 555 435	2 555 435	2 555 435	2 555 435	2 555 435	2 555 435	2 555 435	2 555 435	2 555 435	2 555 435		**30 665 217**	40 460 000	35 274 783
17	Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-		**-**	-	-
X	**TOTAL**	**94 041 931**	**94 041 931**	**94 041 937**	**94 041 935**	**94 041 934**	**94 041 934**	**94 041 934**	**94 041 934**	**94 041 934**	**94 041 934**	**94 041 934**	**94 041 933**		**1 128 503 205**	**1 293 534 564**	**1 449 287 629**

Sub-Directorate (R)		Line Item (R)	Function (R)	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 1 - Financial Services	1.1 - Director Financial Services	ERP System	Function:Finance and Administration:Core Function:Finance	9/101-51101-319	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	TRUE	-	-	6 000 000		-	-	-		-	-	-
Vote 1 - Financial Services	1.3 - Budget Office	Forklift	Function:Finance and Administration:Core Function:Finance	9/103-53959-400	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 337	TRUE	-	-	400 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Fines, penalties and forfeits	Function:Energy Sources:Core Function:Electricity		- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 557	-	-	- 7 552	-	-	-	-	90 679	-	-		-	96 845	-	-		-	103 431	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	VTS roll up doors	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/123-50606-395	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 167	-	-	4 163		-	-	50 000		-	-	-		-	-	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Furniture	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive	9/108-52103-398	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Vehicles	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive	9/109-161006-112	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Equipment	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive	9/110-52101-103	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 663	TRUE	-	-	500 000		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Upgrading of Bonnievale Informal trading area	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	9/111-49703-378	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Upgrading of Montagu Informal trading area	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	9/111-49704-379	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Upgrading of Robertson Informal Trading Area - CRR	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	9/111-49706-413	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 337	TRUE	-	-	2 500 000		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	General ICT Needs	Function:Finance and Administration:Core Function:Information Technology	9/113-52001-104	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	TRUE	-	-	1 500 000		-	-	700 000		-	-	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Upgrade ICT Infrastructure	Function:Finance and Administration:Core Function:Information Technology	9/113-52002-105	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 337	TRUE	-	-	2 500 000		-	-	2 000 000		-	-	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Security Cameras	Function:Finance and Administration:Core Function:Information Technology	9/113-52007-411	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	AMR system	Function:Finance and Administration:Core Function:Information Technology	9/113-53106-399	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Machinery and Equipment_Generators	Function:Finance and Administration:Core Function:Information Technology	9/113-53804-233	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 663	TRUE	-	-	2 000 000		-	-	2 000 000		-	-	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Office Furniture Equipment	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/120-52101-106	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 333	-	-	18 337	TRUE	-	-	220 000		-	-	220 000		-	-	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Vehicles - EFF Admin	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/120-53927-413	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Alterations of Robertson Offices	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/123-38404-298	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Vehicles - EFF	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/123-53912-364	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 4 - Corporate Services	4.6 - Governance Support	Vehicles - EFF	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/124-53908-362	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 4 - Corporate Services	4.7 - Property Management	Alterations / Upgrading Municipal Offices	Function:Finance and Administration:Core Function:Property Services	9/125-50601-108	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 663	TRUE	-	-	500 000		-	-	250 000		-	-	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Vehicles - EFF	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/129-53911-363	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Move Exsisting 66/11 Kv,15mva Muiskraalskop Transfto NoreeSub	Function:Energy Sources:Core Function:Electricity	9/132-10138-244	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	11kV Ring Du Toit / Parring (Montagu)	Function:Energy Sources:Core Function:Electricity	9/132-30641-255	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	750 000		-	-	750 000
Vote 5 - Engineering Services	5.3 - Electricity	Replace 11kV Rural copper overhead lines to prevent theft	Function:Energy Sources:Core Function:Electricity	9/132-30638-220	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	1 000 000		-	-	1 000 000
Vote 5 - Engineering Services	5.3 - Electricity	Upgrade Goedemoed 11kv Line	Function:Energy Sources:Core Function:Electricity	9/132-20641-247	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	TRUE	-	-	450 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Bonnievale Boekenhoutskloof	Function:Energy Sources:Core Function:Electricity	9/132-30636-242	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Replace 11kv Oil Insulated Switchgear	Function:Energy Sources:Core Function:Electricity	9/132-30637-245	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	5 200 000		-	-	5 200 000
Vote 5 - Engineering Services	5.3 - Electricity	Overhead lines to underground cables: Urban	Function:Energy Sources:Core Function:Electricity	9/132-30639-221	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	500 000		-	-	500 000
Vote 5 - Engineering Services	5.3 - Electricity	New Elect Connections	Function:Energy Sources:Core Function:Electricity	9/132-30711-129	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 337	TRUE	-	-	400 000		-	-	400 000		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Upgrade Ashton (Robertson) 11 kV line (over 2 years)	Function:Energy Sources:Core Function:Electricity	9/132-20642-248	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	1 400 000		-	-	1 400 000
Vote 5 - Engineering Services	5.3 - Electricity	Replacements and Repairs Street Lights	Function:Energy Sources:Core Function:Electricity	9/132-30713-131	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 163	TRUE	-	-	350 000		-	-	250 000		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Automatic meter reader	Function:Energy Sources:Core Function:Electricity	9/132-30639-253	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	630 000		-	-	630 000
Vote 5 - Engineering Services	5.3 - Electricity	Upgrade Koningsrivier 11 kV line from Robertson to McGregor	Function:Energy Sources:Core Function:Electricity	9/132-20644-250	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	2 500 000		-	-	2 500 000
Vote 5 - Engineering Services	5.3 - Electricity	Upgrade 11 kV cable feeder from Muiskraalskop to White Street SS	Function:Energy Sources:Core Function:Electricity	9/132-20645-251	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	5 300 000		-	-	5 300 000
Vote 5 - Engineering Services	5.3 - Electricity	Install 11 kV cable feeder from Droëheuwel substation to Dassiehoek/Keurkloof 11 kV line	Function:Energy Sources:Core Function:Electricity	9/132-30638-252	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	350 000		-	-	350 000
Vote 5 - Engineering Services	5.3 - Electricity	Upgrade McGregor 11 kV line at Klipdrift, Robertson	Function:Energy Sources:Core Function:Electricity	9/132-20643-249	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	850 000		-	-	850 000
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Install Grondwater Boreholes at Ashton, Montagu and Bonnievale Waste Disposal facilities	Function:Waste Management:Core Function:Solid Waste Removal	9/137-54201-451	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	600 000		-	-	600 000
Vote 5 - Engineering Services	5.4 - Water Distribution	New sump and pumps at Breede River pump station (Ashton)	Function:Water Management:Core Function:Water Distribution	9/133-32827-423	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	3 400 000		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Replace Le Roux str Minisub (Robertson)	Function:Energy Sources:Core Function:Electricity	9/132-30640-254	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	450 000		-	-	450 000

Sub-Directorate [R]		Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 5 - Engineering Services	5.4 - Water Distribution	New WTW McGregor - CRR	Function:Water Management:Core Function:Water Distribution	9/146-32907-422	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	2 700 000		-	-	2 700 000
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Inkanlelo hanaraar at the open side of the elevated platformat Transfer station (5) -	Function:Waste Management:Core Function:Solid Waste Removal	9/137-54200-450	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	350 000		-	-	350 000
Vote 5 - Engineering Services	5.4 - Water Distribution	WSIG Mandela Square Montagu - Install water main	Function:Water Management:Core Function:Water Distribution	9/133-33023-353	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-			-	-	
Vote 5 - Engineering Services	5.3 - Electricity	Solar at Municipal buildings	Function:Water Management:Core Function:Water Distribution	9/132-30642-254	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	300 000		-	-	300 000
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Replace Roll on Roll off Truck	Function:Waste Management:Core Function:Solid Waste Removal	9/137-53803-140	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	1 600 000		-	-	1 600 000
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Middel Street Ashton	Function:Road Transport:Core Function:Roads	9/106-53818-236	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Malherbe Street Bonnievale	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Waterkant Street Bonnievale	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Almeria Street Bonnievale	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Fences Ashton Engineering Offices	Function:Road Transport:Core Function:Roads	9/131-53814-347	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Landbou Street Bonnievale	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Milner Street Bonnievale	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Voortrekker Street Bonnievale	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Denne Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Van Wyk Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Visser Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Aster Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Bath Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Du Toit Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Eike Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation kerk Street Montagu	Function:Road Transport:Core Function:Roads	9/108-53901-101	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Protea Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Uitvlucht Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Van Riebeeck Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Wilhelm Thys Street Montagu	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Dirkie Uys Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Adderley Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Van Zyl Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Jasmyn Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Johan de Jongh Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Kerk Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation Paddy Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Refurbish Barry Street Robertson	Function:Road Transport:Core Function:Roads	9/135-14129-370	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-			-	-	
Vote 5 - Engineering Services	5.6 - Roads	Refurbish Piet Retief Street Robertson	Function:Road Transport:Core Function:Roads	9/135-14127-368	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-			-	-	
Vote 5 - Engineering Services	5.6 - Roads	Rehab/Upgrade of Existing Tar Roads in 5 Towns	Function:Road Transport:Core Function:Roads	9/135-14101-134	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 167	-	-	279 163	TRUE	-	-	3 350 000		-	-	10 000 000		-	-	
Vote 5 - Engineering Services	5.6 - Roads	Refurbish Piet Retief Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Refurbish Paul Kruger Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Refurbish Barry Street Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Robertson: Upgrading of Roads, Stormwater in Robertson	Function:Road Transport:Core Function:Roads		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	MIG: Upgrading of Roads and Stormwater in Robertson	Function:Road Transport:Core Function:Roads	9/110-53904-227	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	NDPG - Upgrading of bus route - August Street-Nkoubela	Function:Road Transport:Core Function:Roads	9/135-24120-293	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 884	-	-	671 885	TRUE	-	-	8 062 609		-	-	13 043 478		-	-	8 695 652
Vote 5 - Engineering Services	5.6 - Roads	CRR Upgrading of Roads and Stormwater in Robertson	Function:Road Transport:Core Function:Roads	9/110-24105-232	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	New cell at Landfillsite Ashton - CRR	Function:Waste Management:Core Function:Solid Waste Removal	9/138-31008-424	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	6 722 000		-	-	
Vote 5 - Engineering Services	5.9 - Landfill Site	MIG: Material Recovery Facility	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.9 - Landfill Site	CRR: Material Recovery Facility	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)	9/138-31106-327	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 337	TRUE	-	-	2 500 000		-	-			-	-	
Vote 5 - Engineering Services	5.11 - Sewerage	Upg Robertson WWTW - MIG	Function:Waste Water Management:Core Function:Sewerage	9/140-23708-179	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 217	-	-	1 850 221	TRUE	-	-	22 202 608		-	-	23 068 696		-	-	23 970 435
Vote 5 - Engineering Services	5.11 - Sewerage	Generators WWTW and sewer pump stations	Function:Waste Water Management:Core Function:Sewerage	9/140-53812-372	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	9 458 000		-	-	9 458 000
Vote 5 - Engineering Services	5.11 - Sewerage	WSIG Mandela Square Montagu - Construct Install sewer pump line	Function:Waste Water Management:Core Function:Sewerage	9/140-33613-355	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-			-	-	
Vote 5 - Engineering Services	5.11 - Sewerage	WSIG Boekenhoutskloof Bonnievale - Construct Install sewer pump line	Function:Waste Water Management:Core Function:Sewerage	9/140-33614-356	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-			-	-	
Vote 5 - Engineering Services	5.11 - Sewerage	Provision of sewer network in Louisiana, Bonnievale	Function:Waste Water Management:Core Function:Sewerage	9/140-53916-371	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	5 500 000		-	-	5 500 000
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Transfers and Subsidies	Function:Sport and Recreation:Core Function:Recreational Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Sportsfield Boundary Wall: Van Zyl Street Robertson	Function:Sport and Recreation:Core Function:Recreational Facilities	9/111-50602-238	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Upgrading floodlights Cogmanskloof Sportsfield	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44334-258	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Swimming pool old pipe system replacement	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44307-159	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 663	TRUE	-	-	200 000		-	-			-	-	

Sub-Directorate [A]	Line Item [B]	Function [K]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Callie de Wet hall roof refurbishment	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44308-158	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 163	TRUE	-	-	350 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Upgrading sport field lighting - Bonnievale	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44306-160	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	TRUE	-	-	600 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Supply, delivery and installation of new Cricket nets x 2 Ring Edward Sport field Montagu	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44310-156	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	TRUE	-	-	120 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Boundary wall Happy Valley sportsground completion with precast walling	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44350-336	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 337	TRUE	-	-	400 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Appliances	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53834-258	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 167	-	-	9 163	TRUE	-	-	110 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Purchasing of Ride on mower	Function:Sport and Recreation:Core Function:Recreational Facilities	9/153-53931-417	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	TRUE	-	-	120 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	upgrade of parks	Function:Sport and Recreation:Core Function:Recreational Facilities	9/153-53969-436	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 663	TRUE	-	-	500 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Robertson Civic Roof refurbishment	Function:Sport and Recreation:Core Function:Recreational Facilities	9/156-35921-257	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 837	TRUE	-	-	250 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Appliances	Function:Sport and Recreation:Core Function:Recreational Facilities	9/156-52123-334	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 337	TRUE	-	-	100 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Happy Valley Sportsground Soccer Field High Mast Lighting	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50437-262	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	-	-	50 000	TRUE	-	-	600 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Sportsfield Boundary Wall: Van Zyl Street, Robertson - CRR	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44324-206	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	-	-	200 000	TRUE	-	-	2 400 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Furniture	Function:Sport and Recreation:Core Function:Recreational Facilities	9/156-52122-333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 333	-	-	13 337	TRUE	-	-	160 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	New Spectator Ablution Cogmanskloof Sport field (Behind pav	Function:Sport and Recreation:Core Function:Recreational Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	New Spectator Ablution Zolani Sportfield (Behind pavillion)	Function:Sport and Recreation:Core Function:Recreational Facilities	9/113-52005-237	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	1x Blower Mower	Function:Sport and Recreation:Core Function:Recreational Facilities	9/113-52003-190	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Equipment Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53857-418	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	TRUE	-	-	120 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Purchasing of Cemetery Management software	Function:Sport and Recreation:Core Function:Recreational Facilities	9/155-49104-348	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 663	TRUE	-	-	200 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Vehicles - EFF	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53955-356	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Vehicle purchase (replace CCD8215)	Function:Sport and Recreation:Core Function:Recreational Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Purchasing of Cemetery Management software	Function:Housing:Non-core Function:Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Purchase of replacement horticultural equipment	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)	9/153-53839-343	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	TRUE	-	-	300 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.1 - Director Community Services	Other revenue	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 544	-	-	- 33 547	-	-	TRUE	- 402 531	-	-		- 429 903	-	-		- 459 137	-	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Truck Canopies	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)	9/153-53929-415	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 337	TRUE	-	-	100 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Cogmanskloof ablution facilities	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)	9/150-44352-161	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	850 000		-	-	850 000	
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Transfers and Subsidies	Function:Public Safety:Core Function:Fire Fighting and Protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Fire Station Robertson Building	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-48508-342	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 243	-	-	1 238 239	TRUE	-	-	14 858 912		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Air Conditioners - Fire Services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53802-160	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	TRUE	-	-	30 000		-	-	31 200		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	3 X PPE (Protective Personal Ensemble)	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53803-161	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 650	-	-	8 645	TRUE	-	-	103 795		-	-	55 032		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Fund: Capital - Transfer from Operational Revenue_Small equipment	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53805-181	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 167	-	-	31 163	TRUE	-	-	374 000		-	-	50 000		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Fire Extinguishers and Fire Hose Reels above 500	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53811-380	-	-	417	-	-	417	-	-	417	-	-	417	-	-	417	-	-	417	-	-	417	-	-	417	-	-	417	-	-	417	-	-	413	TRUE	-	-	5 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Development of Ashton Silo's cemetery expansion	Function:Public Safety:Core Function:Fire Fighting and Protection	9/155-49102-346	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 663	TRUE	-	-	500 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Purchasing of land at White Street Cemetery Complex	Function:Public Safety:Core Function:Fire Fighting and Protection	9/155-49105-349	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 917	-	-	22 913	TRUE	-	-	275 000		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Development of Ashton Silo s cemetery expansion	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	New Spectator Ablution Zolani Sport field	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50452-338	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	750 000		-	-	750 000	
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Security Fencing Completion Montagu Civic	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Hofmeyer Hall Montague	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Furniture	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-	
Vote 1 - Financial Services	1.1 - Director Financial Services	Property rates	Function:Finance and Administration:Core Function:Finance		- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 479	-	-	- 58 474	-	-	TRUE	- 701 743	-	-		- 749 462	-	-		- 800 425	-	-
Vote 1 - Financial Services	1.5 - Income Services	Property rates	Function:Finance and Administration:Core Function:Finance		- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 711	-	-	- 7 691 713	-	-	TRUE	- 92 300 534	-	-		- 98 576 970	-	-		- 105 280 204	-	-
Vote 1 - Financial Services	1.5 - Income Services	Interest earned - outstanding debtors	Function:Finance and Administration:Core Function:Finance		- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 031	-	-	- 307 028	-	-	TRUE	- 3 684 369	-	-		- 3 934 906	-	-		- 4 202 480	-	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Other revenue	Function:Finance and Administration:Core Function:Finance		- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 125	-	-	- 120 126	-	-	TRUE	- 1 441 501	-	-		- 1 539 523	-	-		- 1 644 211	-	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Transfers and subsidies	Function:Finance and Administration:Core Function:Finance		- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	- 3 942 330	-	-	TRUE	- 47 307 960	-	-		- 57 133 920	-	-		- 61 138 193	-	-

Sub-Directorate [A]	Line Item [B]	Function [B]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25			TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 1 - Financial Services	1.5 - Income Services	Other revenue	Function:Finance and Administration:Core Function:Finance		48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 291	-	-	48 295	-	-	TRUE	579 496	-	-		618 902	-	-	660 987	-	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Other revenue	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive		198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	199	-	-	TRUE	2 377	-	-		2 539	-	-	2 711	-	-
Vote 3 - Strategy & Social Development	3.6 - Tourism	Other revenue	Function:Other:Core Function:Tourism		193	-	-	193	-	-	193	-	-	193	-	-	193	-	-	193	-	-	193	-	-	193	-	-	193	-	-	193	-	-	193	-	-	195	-	-	TRUE	2 318	-	-		2 476	-	-	2 644	-	-
Vote 4 - Corporate Services	4.10 - Ward committees	Transfers and subsidies	Function:Finance and Administration:Core Function:Administrative and Corporate Support		3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 167	-	-	3 163	-	-	TRUE	38 000	-	-		38 000	-	-	38 000	-	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Interest earned - external investments	Function:Finance and Administration:Core Function:Finance		1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 748	-	-	1 871 751	-	-	TRUE	22 460 979	-	-		23 988 326	-	-	25 619 532	-	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Other revenue	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 495	-	-	41 500	-	-	TRUE	497 945	-	-		531 805	-	-	567 968	-	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Other revenue	Function:Community and Social Services:Non-core Function:Libraries and Archives		198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	198	-	-	199	-	-	TRUE	2 377	-	-		2 539	-	-	2 711	-	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Fines, penalties and forfeits	Function:Community and Social Services:Non-core Function:Libraries and Archives		3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 443	-	-	3 444	-	-	TRUE	41 317	-	-		44 127	-	-	47 127	-	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Transfers and subsidies	Function:Community and Social Services:Non-core Function:Libraries and Archives		889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	889 750	-	-	TRUE	10 677 000	-	-		10 108 000	-	-	10 562 000	-	-
Vote 4 - Corporate Services	4.7 - Property Management	Other revenue	Function:Finance and Administration:Core Function:Property Services		2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 481	-	-	TRUE	29 717	-	-		31 738	-	-	33 896	-	-
Vote 4 - Corporate Services	4.7 - Property Management	Rental of facilities and equipment	Function:Finance and Administration:Core Function:Property Services		163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 478	-	-	163 482	-	-	TRUE	1 961 740	-	-		2 095 138	-	-	2 237 608	-	-
Vote 4 - Corporate Services	4.1 - Director Corporate Services	Other revenue	Function:Finance and Administration:Core Function:Property Services		4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 953	-	-	4 951	-	-	TRUE	59 434	-	-		63 476	-	-	67 792	-	-
Vote 5 - Engineering Services	5.6 - Roads	Transfers and subsidies	Function:Road Transport:Core Function:Roads		389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 149	-	-	389 144	-	-	TRUE	4 669 783	-	-		4 760 131	-	-	5 536 609	-	-
Vote 5 - Engineering Services	5.6 - Roads	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	Function:Road Transport:Core Function:Roads		2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 101	-	-	2 522 106	-	-	TRUE	30 265 217	-	-		36 112 174	-	-	32 666 087	-	-
Vote 5 - Engineering Services	5.6 - Roads	Other revenue	Function:Road Transport:Core Function:Roads		2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 476	-	-	2 481	-	-	TRUE	29 717	-	-		31 738	-	-	33 896	-	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Rental of facilities and equipment	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		792	-	-	792	-	-	792	-	-	792	-	-	792	-	-	792	-	-	792	-	-	792	-	-	792	-	-	792	-	-	792	-	-	797	-	-	TRUE	9 509	-	-		10 156	-	-	10 846	-	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Other revenue	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		678	-	-	678	-	-	678	-	-	678	-	-	678	-	-	678	-	-	678	-	-	678	-	-	678	-	-	678	-	-	678	-	-	673	-	-	TRUE	8 131	-	-		8 684	-	-	9 274	-	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Licences and permits	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 143	-	-	30 147	-	-	TRUE	361 720	-	-		386 317	-	-	412 587	-	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Rental of facilities and equipment	Function:Community and Social Services:Core Function:Community Halls and Facilities		6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	TRUE	83 208	-	-		88 866	-	-	94 909	-	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Other revenue	Function:Finance and Administration:Core Function:Administrative and Corporate Support		6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 181	-	-	6 184	-	-	TRUE	74 175	-	-		79 219	-	-	84 606	-	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Transfers and subsidies	Function:Executive and Council:Core Function:Mayor and Council		619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 674	-	-	619 669	-	-	TRUE	7 436 083	-	-		7 310 755	-	-	7 839 569	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Fines, penalties and forfeits	Function:Waste Management:Core Function:Solid Waste Removal	9/120-53902-226	991	-	-	991	-	-	991	-	-	991	-	-	991	-	-	991	-	-	991	-	-	991	-	-	991	-	-	991	-	-	991	-	-	986	-	-	TRUE	11 887	-	-		12 695	-	-	13 559	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Service charges - refuse revenue	Function:Waste Management:Core Function:Solid Waste Removal		2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 882	-	-	2 541 880	-	-	TRUE	30 502 582	-	-		32 942 789	-	-	35 578 212	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Service charges - refuse revenue	Function:Waste Management:Core Function:Solid Waste Removal		5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 072	-	-	5 067	-	-	TRUE	60 859	-	-		65 728	-	-	70 986	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Other revenue	Function:Waste Management:Core Function:Solid Waste Removal		77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 323	-	-	77 321	-	-	TRUE	927 874	-	-		990 969	-	-	1 058 355	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Transfers and subsidies	Function:Waste Management:Core Function:Solid Waste Removal		1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 845	-	-	1 173 840	-	-	TRUE	14 086 135	-	-		16 446 750	-	-	17 633 808	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	Function:Waste Management:Core Function:Solid Waste Removal		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Service charges - sanitation revenue	Function:Waste Water Management:Core Function:Sewerage		1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 609	-	-	1 463 607	-	-	TRUE	17 563 306	-	-		10 407 185	-	-	11 031 616	-	-
Vote 5 - Engineering Services	5.11 - Sewerage	Service charges - sanitation revenue	Function:Waste Water Management:Core Function:Sewerage		4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 794	-	-	4 199 798	-	-	TRUE	50 397 532	-	-		44 943 808	-	-	47 640 437	-	-
Vote 5 - Engineering Services	5.11 - Sewerage	Transfers and subsidies	Function:Waste Water Management:Core Function:Sewerage		1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 753	-	-	1 326 756	-	-	TRUE	15 921 039	-	-		18 652 704	-	-	20 001 925	-	-
Vote 5 - Engineering Services	5.11 - Sewerage	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	Function:Waste Water Management:Core Function:Sewerage		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Licences and permits	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 128	-	-	41 130	-	-	TRUE	493 538	-	-		527 099	-	-	562 941	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Fines, penalties and forfeits	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 791	-	-	387 789	-	-	TRUE	4 653 490	-	-		4 969 927	-	-	5 307 882	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Other revenue	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 432	-	-	29 427	-	-	TRUE	353 179	-	-		377 195	-	-	402 844	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Agency services	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 006	-	-	543 007	-	-	TRUE	6 516 073	-	-		6 959 166	-	-	7 432 389	-	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Other revenue	Function:Public Safety:Core Function:Fire Fighting and Protection		12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 783	-	-	12 787	-	-	TRUE	153 400	-	-		163 831	-	-	174 972	-	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Transfers and subsidies	Function:Public Safety:Core Function:Fire Fighting and Protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Service charges - electricity revenue	Function:Energy Sources:Core Function:Electricity		8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 483	-	-	8 512 478	-	-	TRUE	102 149 791	-	-		121 200 727	-	-	143 804 663	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Other revenue	Function:Energy Sources:Core Function:Electricity		297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	299	-	-	TRUE	3 566	-	-		3 808	-	-	4 067	-	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25			TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 5 - Engineering Services	5.3 - Electricity	Transfers and subsidies	Function:Energy Sources:Core Function:Electricity		1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 804	-	-	1 490 805	-	-	TRUE	17 889 649	-	-		1 232 954	-	-	1 311 443	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Service charges - electricity revenue	Function:Energy Sources:Core Function:Electricity		48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 489	-	-	48 390 493	-	-	TRUE	580 685 872	-	-		688 983 787	-	-	817 479 263	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	Function:Energy Sources:Core Function:Electricity		33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 337	-	-	TRUE	400 000	-	-		4 347 826	-	-	2 608 696	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Licences and permits	Function:Energy Sources:Core Function:Electricity		183	-	-	183	-	-	183	-	-	183	-	-	183	-	-	183	-	-	183	-	-	183	-	-	183	-	-	183	-	-	183	-	-	186	-	-	TRUE	2 199	-	-		2 349	-	-	2 508	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Service charges - water revenue	Function:Water Management:Core Function:Water Distribution	9/123-53819-239	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 321	-	-	249 326	-	-	TRUE	2 991 857	-	-		3 195 303	-	-	3 412 584	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Transfers and subsidies	Function:Water Management:Core Function:Water Distribution	9/123-53801-107	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 178	-	-	436 176	-	-	TRUE	5 234 134	-	-		7 467 939	-	-	6 788 320	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Service charges - water revenue	Function:Water Management:Core Function:Water Distribution	9/123-38404-298	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 871	-	-	5 049 868	-	-	TRUE	60 598 449	-	-		64 719 144	-	-	69 120 045	-	-
Vote 5 - Engineering Services	5.18 - Irrigation Water	Service charges - water revenue	Function:Water Management:Core Function:Water Distribution	9/123-53820-240	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 132	-	-	27 133	-	-	TRUE	325 585	-	-		347 725	-	-	371 370	-	-
Vote 5 - Engineering Services	5.18 - Irrigation Water	Other revenue	Function:Water Management:Core Function:Water Distribution		594	-	-	594	-	-	594	-	-	594	-	-	594	-	-	594	-	-	594	-	-	594	-	-	594	-	-	594	-	-	594	-	-	598	-	-	TRUE	7 132	-	-		7 617	-	-	8 135	-	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Rental of facilities and equipment	Function:Housing:Non-core Function:Housing		15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	15 447	-	-	TRUE	185 364	-	-		197 969	-	-	211 431	-	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Equipment	Function:Housing:Non-core Function:Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-								
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Vehicles - CRR	Function:Housing:Non-core Function:Housing			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		23 820 000	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Transfers and subsidies	Function:Housing:Non-core Function:Housing		1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 333	-	-	1 708 337	-	-	TRUE	20 500 000	-	-		12 080 000	-	-	1 500 000	-	-
Vote 5 - Engineering Services	5.14 - Town Planning	Other revenue	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 825	-	-	145 822	-	-	TRUE	1 749 897	-	-		1 868 890	-	-	1 995 975	-	-
Vote 5 - Engineering Services	5.14 - Town Planning	Licences and permits	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		20	-	-	20	-	-	20	-	-	20	-	-	20	-	-	20	-	-	20	-	-	20	-	-	20	-	-	20	-	-	20	-	-	18	-	-	TRUE	238	-	-		254	-	-	271	-	-
Vote 5 - Engineering Services	5.14 - Town Planning	Rental of facilities and equipment	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	6 934	-	-	TRUE	83 208	-	-		88 866	-	-	94 909	-	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Transfers and subsidies	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive		280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 167	-	-	280 163	-	-	TRUE	3 362 000	-	-		-	-	-	-	-	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Other revenue	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-		-	-	-	-	-	-
Vote 4 - Corporate Services	4.9 - Thusong Centre	Rental of facilities and equipment	Function:Finance and Administration:Core Function:Administrative and Corporate Support		41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 479	-	-	41 483	-	-	TRUE	497 752	-	-		531 599	-	-	567 748	-	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Employee related costs	Function:Finance and Administration:Core Function:Finance			293 602	-		293 602	-		293 602	-		293 602	-		293 602	-		293 602	-		293 602	-		293 602	-		293 602	-		293 602	-		293 602	-		293 600	-	TRUE		3 523 222	-			3 695 860	-		3 876 957	-
Vote 1 - Financial Services	1.3 - Budget Office	Employee related costs	Function:Finance and Administration:Core Function:Finance			984 798	-		984 798	-		984 798	-		984 798	-		984 798	-		984 798	-		984 798	-		984 798	-		984 798	-		984 798	-		984 798	-		984 796	-	TRUE		11 817 574	-			12 396 635	-		13 004 070	-
Vote 1 - Financial Services	1.4 - Supply Chain Management	Employee related costs	Function:Finance and Administration:Core Function:Supply Chain Management			386 293	-		386 293	-		386 293	-		386 293	-		386 293	-		386 293	-		386 293	-		386 293	-		386 293	-		386 293	-		386 293	-		386 291	-	TRUE		4 635 514	-			4 862 654	-		5 100 924	-
Vote 1 - Financial Services	1.5 - Income Services	Employee related costs	Function:Finance and Administration:Core Function:Finance			937 539	-		937 539	-		937 539	-		937 539	-		937 539	-		937 539	-		937 539	-		937 539	-		937 539	-		937 539	-		937 539	-		937 540	-	TRUE		11 250 469	-			11 801 742	-		12 380 027	-
Vote 1 - Financial Services	1.6 - Expenditure Services	Employee related costs	Function:Finance and Administration:Core Function:Finance			391 312	-		391 312	-		391 312	-		391 312	-		391 312	-		391 312	-		391 312	-		391 312	-		391 312	-		391 312	-		391 312	-		391 310	-	TRUE		4 695 742	-			4 925 833	-		5 167 199	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Remuneration of councillors	Function:Executive and Council:Core Function:Mayor and Council			1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-		1 047 081	-	TRUE		12 564 972	-			13 180 656	-		13 826 508	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Employee related costs	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive			211 405	-		211 405	-		211 405	-		211 405	-		211 405	-		211 405	-		211 405	-		211 405	-		211 405	-		211 405	-		211 405	-		211 409	-	TRUE		2 536 864	-			2 661 170	-		2 791 568	-
Vote 2 - Executive & Council	2.3 - Audit Services	Employee related costs	Function:Internal Audit:Core Function:Governance Function			291 212	-		291 212	-		291 212	-		291 212	-		291 212	-		291 212	-		291 212	-		291 212	-		291 212	-		291 212	-		291 212	-		291 206	-	TRUE		3 494 538	-			3 665 770	-		3 845 393	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Employee related costs	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive			201 487	-		201 487	-		201 487	-		201 487	-		201 487	-		201 487	-		201 487	-		201 487	-		201 487	-		201 487	-		201 487	-		201 488	-	TRUE		2 417 845	-			2 536 319	-		2 660 599	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Employee related costs	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)			150 994	-		150 994	-		150 994	-		150 994	-		150 994	-		150 994	-		150 994	-		150 994	-		150 994	-		150 994	-		150 994	-		150 993	-	TRUE		1 811 927	-			1 900 711	-		1 993 846	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Employee related costs	Function:Finance and Administration:Core Function:Administrative and Corporate Support			150 897	-		150 897	-		150 897	-		150 897	-		150 897	-		150 897	-		150 897	-		150 897	-		150 897	-		150 897	-		150 897	-		150 891	-	TRUE		1 810 758	-			1 899 485	-		1 992 560	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Employee related costs	Function:Finance and Administration:Core Function:Information Technology			287 195	-		287 195	-		287 195	-		287 195	-		287 195	-		287 195	-		287 195	-		287 195	-		287 195	-		287 195	-		287 195	-		287 192	-	TRUE		3 446 337	-			3 615 208	-		3 792 353	-
Vote 3 - Strategy & Social Development	3.5 - Integrated Development Planning	Employee related costs	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)			60 328	-		60 328	-		60 328	-		60 328	-		60 328	-		60 328	-		60 328	-		60 328	-		60 328	-		60 328	-		60 328	-		60 331	-	TRUE		723 939	-			759 412	-		796 623	-
Vote 3 - Strategy & Social Development	3.6 - Tourism	Employee related costs	Function:Other:Core Function:Tourism			17 748	-		17 748	-		17 748	-		17 748	-		17 748	-		17 748	-		17 748	-		17 748	-		17 748	-		17 748	-		17 748	-		17 746	-	TRUE		212 974	-			223 410	-		234 357	-
Vote 3 - Strategy & Social Development	3.7 - Strategic Services	Employee related costs	Function:Finance and Administration:Core Function:Administrative and Corporate Support			61 675	-		61 675	-		61 675	-		61 675	-		61 675	-		61 675	-		61 675	-		61 675	-		61 675	-		61 675	-		61 675	-		61 675	-	TRUE		740 100	-			776 365	-		814 407	-
Vote 3 - Strategy & Social Development	3.8 - Communication	Employee related costs	Function:Finance and Administration:Core Function:Administrative and Corporate Support			107 704	-		107 704	-		107 704	-		107 704	-		107 704	-		107 704	-		107 704	-		107 704	-		107 704	-		107 704	-		107 704	-		107 698	-	TRUE		1 292 442	-			1 355 772	-		1 422 204	-
Vote 3 - Strategy & Social Development	3.9 - Performance management	Employee related costs	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)			19 811	-		19 811	-		19 811	-		19 811	-		19 811	-		19 811	-		19 811	-		19 811	-		19 811	-		19 811	-		19 811	-		19 810	-	TRUE		237 731	-			249 380	-		261 599	-
Vote 4 - Corporate Services	4.1 - Director Corporate Services	Employee related costs	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive			205 188	-		205 188	-		205 188	-		205 188	-		205 188	-		205 188	-		205 188	-		205 188	-		205 188	-		205 188	-		205 188	-		205 187	-	TRUE		2 462 255	-			2 582 905	-		2 709 468	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 4 - Corporate Services	4.2 - Administrative Support	Employee related costs	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	736 880	-		736 880			736 880			736 880			736 880			736 880			736 880			736 880			736 880			736 880			736 881			TRUE		8 842 561				9 275 846				9 730 363		
Vote 4 - Corporate Services	4.3 - Human Resources	Employee related costs	Function:Finance and Administration:Core Function:Human Resources		-	185 534	-		185 534			185 534			185 534			185 534			185 534			185 534			185 534			185 534			185 534			185 539			TRUE		2 226 413				2 335 507				2 449 947		
Vote 4 - Corporate Services	4.4 - Legal Services	Employee related costs	Function:Finance and Administration:Core Function:Legal Services		-	102 495	-		102 495			102 495			102 495			102 495			102 495			102 495			102 495			102 495			102 495			102 495			TRUE		1 229 940				1 290 207				1 353 427		
Vote 4 - Corporate Services	4.5 - Traffic Services	Employee related costs	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		-	1 117 542	-		1 117 542			1 117 542			1 117 542			1 117 542			1 117 542			1 117 542			1 117 542			1 117 542			1 117 542			1 117 546			TRUE		13 410 508				14 067 623				14 756 936		
Vote 4 - Corporate Services	4.6 - Governance Support	Employee related costs	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	378 863	-		378 863			378 863			378 863			378 863			378 863			378 863			378 863			378 863			378 863			378 863			TRUE		4 546 356				4 769 127				5 002 815		
Vote 4 - Corporate Services	4.7 - Property Management	Employee related costs	Function:Finance and Administration:Core Function:Property Services		-	140 296	-		140 296			140 296			140 296			140 296			140 296			140 296			140 296			140 296			140 296			140 292			TRUE		1 683 548				1 766 042				1 852 578		
Vote 4 - Corporate Services	4.8 - Labour Relations	Employee related costs	Function:Finance and Administration:Core Function:Human Resources		-	144 995	-		144 995			144 995			144 995			144 995			144 995			144 995			144 995			144 995			144 995			144 998			TRUE		1 739 943				1 825 200				1 914 635		
Vote 4 - Corporate Services	4.9 - Thusong Centre	Employee related costs	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	93 907	-		93 907			93 907			93 907			93 907			93 907			93 907			93 907			93 907			93 907			93 906			TRUE		1 126 883				1 182 100				1 240 023		
Vote 4 - Corporate Services	4.10 - Ward committees	Employee related costs	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	180 081	-		180 081			180 081			180 081			180 081			180 081			180 081			180 081			180 081			180 081			180 078			TRUE		2 160 969				2 266 856				2 377 932		
Vote 4 - Corporate Services	4.11 - Law Enforcement	Employee related costs	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		-	779 055	-		779 055			779 055			779 055			779 055			779 055			779 055			779 055			779 055			779 055			779 053			TRUE		9 348 658				9 806 742				10 287 273		
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Employee related costs	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		-	207 990	-		207 990			207 990			207 990			207 990			207 990			207 990			207 990			207 990			207 990			207 990			207 987			TRUE		2 495 877				2 618 175				2 746 466		
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Employee related costs	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		-	812 080	-		812 080			812 080			812 080			812 080			812 080			812 080			812 080			812 080			812 080			812 080			812 084			TRUE		9 744 964				10 222 467				10 723 368		
Vote 5 - Engineering Services	5.3 - Electricity	Employee related costs	Function:Energy Sources:Core Function:Electricity		-	1 942 469	-		1 942 469			1 942 469			1 942 469			1 942 469			1 942 469			1 942 469			1 942 469			1 942 469			1 942 469			1 942 469			1 942 469			TRUE		23 309 628				24 451 800				25 649 938		
Vote 5 - Engineering Services	5.4 - Water Distribution	Employee related costs	Function:Water Management:Core Function:Water Distribution		-	883 085	-		883 085			883 085			883 085			883 085			883 085			883 085			883 085			883 085			883 085			883 085			883 081			TRUE		10 597 016				11 116 270				11 660 967		
Vote 5 - Engineering Services	5.5 - Water Storage	Employee related costs	Function:Water Management:Core Function:Water Storage		-	5 860	-		5 860			5 860			5 860			5 860			5 860			5 860			5 860			5 860			5 860			5 860			5 861			TRUE		70 321				73 767				77 381		
Vote 5 - Engineering Services	5.6 - Roads	Employee related costs	Function:Road Transport:Core Function:Roads		-	991 834	-		991 834			991 834			991 834			991 834			991 834			991 834			991 834			991 834			991 834			991 834			991 831			TRUE		11 902 005				12 485 203				13 096 978		
Vote 5 - Engineering Services	5.7 - Stormwater	Employee related costs	Function:Waste Water Management:Core Function:Storm Water Management		-	400 261	-		400 261			400 261			400 261			400 261			400 261			400 261			400 261			400 261			400 261			400 261			400 260			TRUE		4 803 131				5 038 484				5 285 370		
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Employee related costs	Function:Waste Management:Core Function:Solid Waste Removal		-	1 220 713	-		1 220 713			1 220 713			1 220 713			1 220 713			1 220 713			1 220 713			1 220 713			1 220 713			1 220 713			1 220 713			1 220 715			TRUE		14 648 558				15 366 337				16 119 288		
Vote 5 - Engineering Services	5.9 - Landfill Site	Employee related costs	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)		-	187 403	-		187 403			187 403			187 403			187 403			187 403			187 403			187 403			187 403			187 403			187 403			187 407			TRUE		2 248 840				2 359 033				2 474 626		
Vote 5 - Engineering Services	5.10 - Street Cleaning	Employee related costs	Function:Waste Management:Core Function:Street Cleaning		-	556 725	-		556 725			556 725			556 725			556 725			556 725			556 725			556 725			556 725			556 725			556 725			556 724			TRUE		6 680 699				7 008 053				7 351 448		
Vote 5 - Engineering Services	5.11 - Sewerage	Employee related costs	Function:Waste Water Management:Core Function:Sewerage		-	731 461	-		731 461			731 461			731 461			731 461			731 461			731 461			731 461			731 461			731 461			731 461			731 464			TRUE		8 777 535				9 207 634				9 658 808		
Vote 5 - Engineering Services	5.12 - Waste Water Treatment	Employee related costs	Function:Waste Water Management:Core Function:Waste Water Treatment		-	59 656	-		59 656			59 656			59 656			59 656			59 656			59 656			59 656			59 656			59 656			59 656			59 655			TRUE		715 871				750 949				787 745		
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Employee related costs	Function:Finance and Administration:Core Function:Fleet Management	9/140-33701-143	-	383 817	-		383 817			383 817			383 817			383 817			383 817			383 817			383 817			383 817			383 817			383 817			383 822			TRUE		4 605 809				4 831 494				5 068 237		
Vote 5 - Engineering Services	5.14 - Town Planning	Employee related costs	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	9/140-33702-144	-	687 536	-		687 536			687 536			687 536			687 536			687 536			687 536			687 536			687 536			687 536			687 536			687 539			TRUE		8 250 435				8 654 706				9 078 787		
Vote 5 - Engineering Services	5.15 - Project Management	Employee related costs	Function:Planning and Development:Core Function:Project Management Unit	9/140-33703-145	-	172 435	-		172 435			172 435			172 435			172 435			172 435			172 435			172 435			172 435			172 435			172 435			172 439			TRUE		2 069 224				2 170 616				2 276 976		
Vote 5 - Engineering Services	5.16 - Public Toilets	Employee related costs	Function:Waste Water Management:Core Function:Public Toilets	9/140-33704-146	-	43 994	-		43 994			43 994			43 994			43 994			43 994			43 994			43 994			43 994			43 994			43 994			43 990			TRUE		527 924				553 792				580 928		
Vote 5 - Engineering Services	5.17 - Water treatment works	Employee related costs	Function:Water Management:Core Function:Water Treatment	9/140-53807-180	-	345 494	-		345 494			345 494			345 494			345 494			345 494			345 494			345 494			345 494			345 494			345 494			345 493			TRUE		4 145 927				4 349 077				4 562 182		
Vote 5 - Engineering Services	5.18 - Irrigation Water	Employee related costs	Function:Water Management:Core Function:Water Distribution	9/140-53805-147	-	31 098	-		31 098			31 098			31 098			31 098			31 098			31 098			31 098			31 098			31 098			31 098			31 097			TRUE		373 175				391 461				410 642		
Vote 6 - COMMUNITY SERVICES	6.1 - Director Community Services	Employee related costs	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive	9/140-13606-142	-	170 551	-		170 551			170 551			170 551			170 551			170 551			170 551			170 551			170 551			170 551			170 551			170 550			TRUE		2 046 611				2 146 895				2 252 093		
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Employee related costs	Function:Sport and Recreation:Core Function:Recreational Facilities	9/140-33610-222	-	815 064	-		815 064			815 064			815 064			815 064			815 064			815 064			815 064			815 064			815 064			815 064			815 061			TRUE		9 780 765				10 260 022				10 762 764		
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Employee related costs	Function:Community and Social Services:Non-core Function:Libraries and Archives	9/140-33610-224	-	576 866	-		576 866			576 866			576 866			576 866			576 866			576 866			576 866			576 866			576 866			576 866			576 865			TRUE		6 922 391				7 261 588				7 617 406		
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Employee related costs	Function:Housing:Non-core Function:Housing		-	308 661	-		308 661			308 661			308 661			308 661			308 661			308 661			308 661			308 661			308 661			308 661			308 659			TRUE		3 703 930				3 885 423				4 075 808		
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Employee related costs	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	1 412 646	-		1 412 646			1 412 646			1 412 646			1 412 646			1 412 646			1 412 646			1 412 646			1 412 646			1 412 646			1 412 646			1 412 646			TRUE		16 951 752				17 782 388				18 653 725		
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Employee related costs	Function:Public Safety:Core Function:Fire Fighting and Protection		-	857 517	-		857 517			857 517			857 517			857 517			857 517			857 517			857 517			857 517			857 517			857 517			857 514			TRUE		10 290 201				10 794 421				11 323 347		
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Employee related costs	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		-	125 754	-		125 754			125 754			125 754			125 754			125 754			125 754			125 754			125 754			125 754			125 754			125 754			TRUE		1 509 053				1 582 997				1 660 563		
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Employee related costs	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	347 459	-		347 459			347 459			347 459			347 459			347 459			347 459			347 459			347 459			347 459			347 459			347 459			TRUE		4 169 502				4 373 808				4 588 124		
Vote 1 - Financial Services	1.5 - Income Services	Debt impairment	Function:Finance and Administration:Core Function:Finance		-	302 275	-		302 275			302 275			302 275			302 275			302 275			302 275			302 275			302 275			302 275			302 275			302 274			TRUE		3 627 299				3 772 391				3 923 287		

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 1 - Financial Services	1.1 - Director Financial Services	Finance charges		-	234	-	-	234	-	-	234	-	-	234	-	-	234	-	-	234	-	-	234	-	-	234	-	-	234	-	-	234	-	-	234	-	-	236	-	TRUE	-	2 810	-		-	2 922	-		-	3 039	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Contracted services		-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 921	-	-	362 920	-	TRUE	-	4 355 051	-		-	4 529 253	-		-	4 710 423	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Inventory consumed		-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 046	-	-	3 049	-	TRUE	-	36 555	-		-	38 017	-		-	39 538	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Transfers and Subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Other expenditure		-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 487	-	-	2 004 491	-	TRUE	-	24 053 848	-		-	25 016 002	-		-	26 016 642	-
Vote 1 - Financial Services	1.3 - Budget Office	Finance charges		-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 942	-	-	400 947	-	TRUE	-	4 811 309	-		-	5 003 761	-		-	5 203 912	-
Vote 1 - Financial Services	1.3 - Budget Office	Contracted services		-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 368	-	-	28 373	-	TRUE	-	340 421	-		-	354 038	-		-	368 199	-
Vote 1 - Financial Services	1.3 - Budget Office	Inventory consumed		-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 008	-	-	16 004	-	TRUE	-	192 092	-		-	199 776	-		-	207 767	-
Vote 1 - Financial Services	1.3 - Budget Office	Other expenditure		-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 120	-	-	20 117	-	TRUE	-	241 437	-		-	251 094	-		-	261 138	-
Vote 1 - Financial Services	1.4 - Supply Chain Management	Finance charges		-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 469	-	-	1 472	-	TRUE	-	17 631	-		-	18 336	-		-	19 070	-
Vote 1 - Financial Services	1.4 - Supply Chain Management	Contracted services		-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 409	-	-	3 412	-	TRUE	-	40 911	-		-	42 547	-		-	44 249	-
Vote 1 - Financial Services	1.4 - Supply Chain Management	Inventory consumed		-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	-	5 953	-	TRUE	-	71 436	-		-	74 293	-		-	77 265	-
Vote 1 - Financial Services	1.4 - Supply Chain Management	Other expenditure		-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 808	-	-	9 832	-	TRUE	-	117 690	-		-	122 398	-		-	127 294	-
Vote 1 - Financial Services	1.5 - Income Services	Finance charges		-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 038	-	-	4 036	-	TRUE	-	48 454	-		-	50 392	-		-	52 408	-
Vote 1 - Financial Services	1.5 - Income Services	Contracted services		-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 338	-	-	552 339	-	TRUE	-	6 628 057	-		-	6 893 179	-		-	7 168 906	-
Vote 1 - Financial Services	1.5 - Income Services	Other expenditure		-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 877	-	-	108 880	-	TRUE	-	1 306 527	-		-	1 358 788	-		-	1 413 140	-
Vote 1 - Financial Services	1.5 - Income Services	Inventory consumed		-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 420	-	-	124 421	-	TRUE	-	1 493 041	-		-	1 552 763	-		-	1 614 873	-
Vote 1 - Financial Services	1.6 - Expenditure Services	Finance charges		-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 711	-	-	1 713	-	TRUE	-	20 534	-		-	21 355	-		-	22 210	-
Vote 1 - Financial Services	1.6 - Expenditure Services	Inventory consumed		-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 366	-	-	4 371	-	TRUE	-	52 397	-		-	54 493	-		-	56 673	-
Vote 1 - Financial Services	1.6 - Expenditure Services	Other expenditure		-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 961	-	-	3 966	-	TRUE	-	47 537	-		-	49 438	-		-	51 416	-
Vote 1 - Financial Services	1.6 - Expenditure Services	Contracted services	9/144-33001-148	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	-	1 170	-	TRUE	-	14 040	-		-	14 602	-		-	15 186	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Other expenditure		-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	-	33 215	-	TRUE	-	398 580	-		-	414 523	-		-	431 104	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	162 864	-		-	170 193	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Contracted services		-	982	-	-	982	-	-	982	-	-	982	-	-	982	-	-	982	-	-	982	-	-	982	-	-	982	-	-	982	-	-	982	-	-	978	-	TRUE	-	11 780	-		-	12 251	-		-	12 741	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Inventory consumed		-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	76	-	TRUE	-	967	-		-	1 006	-		-	1 046	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Finance charges		-	366	-	-	366	-	-	366	-	-	366	-	-	366	-	-	366	-	-	366	-	-	366	-	-	366	-	-	366	-	-	366	-	-	365	-	TRUE	-	4 391	-		-	4 567	-		-	4 749	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Contracted services		-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 254	-	-	3 250	-	TRUE	-	39 044	-		-	40 606	-		-	42 230	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Inventory consumed		-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 366	-	-	2 364	-	TRUE	-	28 390	-		-	29 526	-		-	30 707	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Other expenditure		-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 441	-	-	51 438	-	TRUE	-	617 289	-		-	641 981	-		-	667 660	-
Vote 2 - Executive & Council	2.3 - Audit Services	Finance charges		-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 242	-	-	1 241	-	TRUE	-	14 903	-		-	15 499	-		-	16 119	-
Vote 2 - Executive & Council	2.3 - Audit Services	Contracted services		-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 202	-	-	62 201	-	TRUE	-	746 423	-		-	776 280	-		-	807 331	-
Vote 2 - Executive & Council	2.3 - Audit Services	Inventory consumed	9/146-22901-150	-	93	-	-	93	-	-	93	-	-	93	-	-	93	-	-	93	-	-	93	-	-	93	-	-	93	-	-	93	-	-	93	-	-	92	-	TRUE	-	1 115	-		-	1 160	-		-	1 206	-
Vote 2 - Executive & Council	2.3 - Audit Services	Other expenditure		-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 885	-	-	21 879	-	TRUE	-	262 614	-		-	273 119	-		-	284 043	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Finance charges		-	148	-	-	148	-	-	148	-	-	148	-	-	148	-	-	148	-	-	148	-	-	148	-	-	148	-	-	148	-	-	148	-	-	145	-	TRUE	-	1 773	-		-	1 844	-		-	1 918	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Contracted services		-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 305	-	-	148 306	-	TRUE	-	1 779 661	-		-	1 850 847	-		-	1 924 881	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Inventory consumed		-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 932	-	-	4 937	-	TRUE	-	59 189	-		-	61 557	-		-	64 019	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Other expenditure		-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 514	-	-	64 515	-	TRUE	-	774 169	-		-	805 136	-		-	837 341	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Transfers and subsidies		-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 333	-	-	8 337	-	TRUE	-	100 000	-		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	380 016	-		-	397 117	-

Sub-Directorate [R]		Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25			TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		**Revenue**	**Operational Exp.**	**Capital Exp.**		**Revenue**	**Operational Exp.**	**Capital Exp.**	**Revenue**	**Operational Exp.**	**Capital Exp.**
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Finance charges	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	373	-	-	373	-	-	373	-	-	373	-	-	373	-	-	373	-	-	373	-	-	373	-	-	373	-	-	373	-	-	373	-	-	376	-	TRUE	-	4 479	-		-	4 658	-	-	4 844	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Contracted services	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	-	119 418	-	TRUE	-	1 433 016	-		-	1 490 337	-	-	1 549 950	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Inventory consumed	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	807	-	-	807	-	-	807	-	-	807	-	-	807	-	-	807	-	-	807	-	-	807	-	-	807	-	-	807	-	-	807	-	-	806	-	TRUE	-	9 683	-		-	10 070	-	-	10 473	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Other expenditure	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 636	-	-	29 641	-	TRUE	-	355 637	-		-	369 862	-	-	384 657	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Finance charges	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	-	857	-	TRUE	-	10 284	-		-	10 695	-	-	11 123	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Contracted services	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 671	-	-	4 676	-	TRUE	-	56 057	-		-	58 299	-	-	60 631	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Other expenditure	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 121	-	-	18 120	-	TRUE	-	217 451	-		-	226 149	-	-	235 195	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Transfers and subsidies	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	86 173	-	-	90 052	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Inventory consumed	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 726	-	-	5 729	-	TRUE	-	68 715	-		-	71 464	-	-	74 322	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Finance charges	Function:Finance and Administration:Core Function:Information Technology		-	738	-	-	738	-	-	738	-	-	738	-	-	738	-	-	738	-	-	738	-	-	738	-	-	738	-	-	738	-	-	738	-	-	742	-	TRUE	-	8 860	-		-	9 214	-	-	9 583	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Inventory consumed	Function:Finance and Administration:Core Function:Information Technology		-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 554	-	-	34 556	-	TRUE	-	414 650	-		-	431 236	-	-	448 485	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Other expenditure	Function:Finance and Administration:Core Function:Information Technology		-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 752	-	-	597 756	-	TRUE	-	7 173 028	-		-	7 459 949	-	-	7 758 347	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Contracted services	Function:Finance and Administration:Core Function:Information Technology		-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 635	-	-	41 636	-	TRUE	-	499 621	-		-	519 606	-	-	540 390	-
Vote 3 - Strategy & Social Development	3.5 - Integrated Development Planning	Finance charges	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	297	-	-	301	-	TRUE	-	3 568	-		-	3 711	-	-	3 859	-
Vote 3 - Strategy & Social Development	3.5 - Integrated Development Planning	Contracted services	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 777	-	-	1 782	-	TRUE	-	21 329	-		-	22 182	-	-	23 069	-
Vote 3 - Strategy & Social Development	3.5 - Integrated Development Planning	Other expenditure	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 948	-	-	2 949	-	TRUE	-	35 377	-		-	36 792	-	-	38 264	-
Vote 3 - Strategy & Social Development	3.6 - Tourism	Contracted services	Function:Other:Core Function:Tourism		-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 668	-	-	3 667	-	TRUE	-	44 015	-		-	45 776	-	-	47 607	-
Vote 3 - Strategy & Social Development	3.6 - Tourism	Other expenditure	Function:Other:Core Function:Tourism		-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 220	-	-	129 225	-	TRUE	-	1 550 645	-		-	1 612 671	-	-	1 677 178	-
Vote 3 - Strategy & Social Development	3.6 - Tourism	Transfers and subsidies	Function:Other:Core Function:Tourism		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	961 825	-	-	1 019 782	-
Vote 3 - Strategy & Social Development	3.6 - Tourism	Inventory consumed	Function:Other:Core Function:Tourism		-	271	-	-	271	-	-	271	-	-	271	-	-	271	-	-	271	-	-	271	-	-	271	-	-	271	-	-	271	-	-	271	-	-	274	-	TRUE	-	3 255	-		-	3 385	-	-	3 521	-
Vote 3 - Strategy & Social Development	3.7 - Strategic Services	Other expenditure	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	-	1 840	-	TRUE	-	22 080	-		-	22 963	-	-	23 882	-
Vote 3 - Strategy & Social Development	3.8 - Communication	Finance charges	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	406	-	-	406	-	-	406	-	-	406	-	-	406	-	-	406	-	-	406	-	-	406	-	-	406	-	-	406	-	-	406	-	-	407	-	TRUE	-	4 873	-		-	5 068	-	-	5 271	-
Vote 3 - Strategy & Social Development	3.8 - Communication	Other expenditure	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/132-30123-117	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	-	136 912	-	TRUE	-	1 642 944	-		-	1 708 662	-	-	1 777 008	-
Vote 3 - Strategy & Social Development	3.9 - Performance management	Finance charges	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	9/132-10624-111	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	-	69	-	TRUE	-	833	-		-	866	-	-	901	-
Vote 3 - Strategy & Social Development	3.9 - Performance management	Other expenditure	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	9/132-10626-113	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	-	45 626	-	TRUE	-	547 512	-		-	569 412	-	-	592 189	-
Vote 4 - Corporate Services	4.1 - Director Corporate Services	Finance charges	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive		-	158	-	-	158	-	-	158	-	-	158	-	-	158	-	-	158	-	-	158	-	-	158	-	-	158	-	-	158	-	-	158	-	-	155	-	TRUE	-	1 893	-		-	1 969	-	-	2 047	-
Vote 3 - Strategy & Social Development	3.9 - Performance management	Contracted services	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)		-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 667	-	-	47 663	-	TRUE	-	572 000	-		-	594 880	-	-	618 675	-
Vote 4 - Corporate Services	4.1 - Director Corporate Services	Contracted services	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive	9/132-30636-242	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 548	-	-	130 543	-	TRUE	-	1 566 571	-		-	1 629 234	-	-	1 694 403	-
Vote 4 - Corporate Services	4.1 - Director Corporate Services	Other expenditure	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive		-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 342	-	-	10 341	-	TRUE	-	124 103	-		-	129 067	-	-	134 230	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Finance charges	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 023	-	-	18 021	-	TRUE	-	216 274	-		-	224 925	-	-	233 922	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 4 - Corporate Services	4.2 - Administrative Support	Contracted services		-	111 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 825	-	-	113 824	-	TRUE	-	1 365 899	-		-	1 420 535	-		-	1 477 356	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Inventory consumed		-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 158	-	-	28 157	-	TRUE	-	337 895	-		-	351 411	-		-	365 467	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Other expenditure		-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 590	-	-	767 592	-	TRUE	-	9 211 082	-		-	9 579 525	-		-	9 962 706	-
Vote 4 - Corporate Services	4.3 - Human Resources	Contracted services		-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 474	-	-	29 469	-	TRUE	-	353 683	-		-	367 830	-		-	382 544	-
Vote 4 - Corporate Services	4.3 - Human Resources	Finance charges		-	825	-	-	825	-	-	825	-	-	825	-	-	825	-	-	825	-	-	825	-	-	825	-	-	825	-	-	825	-	-	825	-	-	830	-	TRUE	-	9 905	-		-	10 301	-		-	10 713	-
Vote 4 - Corporate Services	4.3 - Human Resources	Inventory consumed		-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 352	-	-	1 348	-	TRUE	-	16 220	-		-	16 869	-		-	17 544	-
Vote 4 - Corporate Services	4.3 - Human Resources	Other expenditure		-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 640	-	-	145 644	-	TRUE	-	1 747 684	-		-	1 817 591	-		-	1 890 295	-
Vote 4 - Corporate Services	4.3 - Human Resources	Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	651 456	-		-	680 772	-
Vote 4 - Corporate Services	4.4 - Legal Services	Other expenditure		-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 019	-	-	3 015	-	TRUE	-	36 224	-		-	37 673	-		-	39 180	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Finance charges		-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 561	-	-	4 564	-	TRUE	-	54 735	-		-	56 924	-		-	59 201	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Contracted services		-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 906	-	-	24 901	-	TRUE	-	298 867	-		-	310 822	-		-	323 255	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Inventory consumed		-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 949	-	-	42 950	-	TRUE	-	515 389	-		-	536 005	-		-	557 445	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Other expenditure		-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 426	-	-	98 423	-	TRUE	-	1 181 109	-		-	1 228 353	-		-	1 277 487	-
Vote 4 - Corporate Services	4.6 - Governance Support	Finance charges		-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 580	-	-	1 574	-	TRUE	-	18 954	-		-	19 712	-		-	20 501	-
Vote 4 - Corporate Services	4.6 - Governance Support	Inventory consumed		-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 883	-	-	14 877	-	TRUE	-	178 590	-		-	185 734	-		-	193 163	-
Vote 4 - Corporate Services	4.6 - Governance Support	Other expenditure		-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 189	-	-	14 192	-	TRUE	-	170 271	-		-	177 082	-		-	184 165	-
Vote 4 - Corporate Services	4.6 - Governance Support	Contracted services		-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 633	-	-	18 637	-	TRUE	-	223 600	-		-	232 544	-		-	241 846	-
Vote 4 - Corporate Services	4.7 - Property Management	Finance charges		-	302	-	-	302	-	-	302	-	-	302	-	-	302	-	-	302	-	-	302	-	-	302	-	-	302	-	-	302	-	-	302	-	-	301	-	TRUE	-	3 623	-		-	3 768	-		-	3 919	-
Vote 4 - Corporate Services	4.7 - Property Management	Contracted services		-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 936	-	-	153 933	-	TRUE	-	1 847 229	-		-	1 921 118	-		-	1 997 963	-
Vote 4 - Corporate Services	4.7 - Property Management	Inventory consumed		-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 320	-	-	44 323	-	TRUE	-	531 843	-		-	553 117	-		-	575 241	-
Vote 4 - Corporate Services	4.7 - Property Management	Other expenditure		-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	-	129 151	-	TRUE	-	1 549 812	-		-	1 611 804	-		-	1 676 277	-
Vote 4 - Corporate Services	4.8 - Labour Relations	Finance charges		-	717	-	-	717	-	-	717	-	-	717	-	-	717	-	-	717	-	-	717	-	-	717	-	-	717	-	-	717	-	-	717	-	-	720	-	TRUE	-	8 607	-		-	8 951	-		-	9 309	-
Vote 4 - Corporate Services	4.8 - Labour Relations	Contracted services		-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 110	-	-	42 107	-	TRUE	-	505 317	-		-	525 530	-		-	546 551	-
Vote 4 - Corporate Services	4.8 - Labour Relations	Inventory consumed		-	465	-	-	465	-	-	465	-	-	465	-	-	465	-	-	465	-	-	465	-	-	465	-	-	465	-	-	465	-	-	465	-	-	463	-	TRUE	-	5 578	-		-	5 801	-		-	6 033	-
Vote 4 - Corporate Services	4.8 - Labour Relations	Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-								
Vote 4 - Corporate Services	4.8 - Labour Relations	Other expenditure		-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 903	-	-	45 902	-	TRUE	-	550 835	-		-	572 868	-		-	595 783	-
Vote 4 - Corporate Services	4.9 - Thusong Centre	Finance charges		-	458	-	-	458	-	-	458	-	-	458	-	-	458	-	-	458	-	-	458	-	-	458	-	-	458	-	-	458	-	-	458	-	-	462	-	TRUE	-	5 500	-		-	5 720	-		-	5 949	-
Vote 4 - Corporate Services	4.9 - Thusong Centre	Inventory consumed		-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 374	-	-	7 375	-	TRUE	-	88 489	-		-	92 029	-		-	95 710	-
Vote 4 - Corporate Services	4.9 - Thusong Centre	Other expenditure		-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 978	-	-	5 980	-	TRUE	-	71 738	-		-	74 608	-		-	77 592	-
Vote 4 - Corporate Services	4.9 - Thusong Centre	Contracted services		-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 025	-	-	4 024	-	TRUE	-	48 299	-		-	50 231	-		-	52 240	-
Vote 4 - Corporate Services	4.10 - Ward committees	Contracted services		-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 460	-	-	17 463	-	TRUE	-	209 523	-		-	217 904	-		-	226 620	-
Vote 4 - Corporate Services	4.10 - Ward committees	Inventory consumed		-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 729	-	-	13 723	-	TRUE	-	164 742	-		-	171 332	-		-	178 185	-
Vote 4 - Corporate Services	4.10 - Ward committees	Other expenditure		-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 311	-	-	95 315	-	TRUE	-	1 143 736	-		-	1 189 485	-		-	1 237 065	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 4 - Corporate Services	4.10 - Ward committees	Finance charges	Function:Finance and Administration:Core Function:Administrative and Corporate Support	-	843	-	-	843	-	-	843	-	-	843	-	-	843	-	-	843	-	-	843	-	-	843	-	-	843	-	-	843	-	-	843	-	-	848	-	TRUE	-	10 121	-		-	10 526	-		-	10 947	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Contracted services	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	-	114 126	-	TRUE	-	1 369 512	-		-	1 424 292	-		-	1 481 264	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Finance charges	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 037	-	-	3 039	-	TRUE	-	36 446	-		-	37 904	-		-	39 420	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Inventory consumed	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 126	-	-	1 120	-	TRUE	-	13 506	-		-	14 046	-		-	14 608	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Other expenditure	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 568	-	-	43 562	-	TRUE	-	522 810	-		-	543 722	-		-	565 471	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Finance charges	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	301	-	-	301	-	-	301	-	-	301	-	-	301	-	-	301	-	-	301	-	-	301	-	-	301	-	-	301	-	-	301	-	-	300	-	TRUE	-	3 611	-		-	3 755	-		-	3 906	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Contracted services	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 196	-	-	21 194	-	TRUE	-	254 350	-		-	264 524	-		-	275 105	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Inventory consumed	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 859	-	-	1 861	-	TRUE	-	22 310	-		-	23 202	-		-	24 130	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Other expenditure	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 354	-	-	5 358	-	TRUE	-	64 252	-		-	66 822	-		-	69 495	-
Vote 5 - Engineering Services	5.3 - Electricity	Debt impairment	Function:Energy Sources:Core Function:Electricity	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 785	-	-	637 787	-	TRUE	-	7 653 422	-		-	7 959 559	-		-	8 277 941	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Finance charges	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	-	3 283	-	TRUE	-	39 396	-		-	40 972	-		-	42 611	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Contracted services	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 106	-	-	36 110	-	TRUE	-	433 276	-		-	450 607	-		-	468 631	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Inventory consumed	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 538	-	-	3 537	-	TRUE	-	42 455	-		-	44 153	-		-	45 919	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Other expenditure	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	-	9 309	-	TRUE	-	111 708	-		-	116 176	-		-	120 823	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Debt impairment	Function:Water Management:Core Function:Water Distribution	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 208	-	-	227 210	-	TRUE	-	2 726 498	-		-	2 835 558	-		-	2 948 980	-
Vote 5 - Engineering Services	5.3 - Electricity	Finance charges	Function:Energy Sources:Core Function:Electricity	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 623	-	-	306 618	-	TRUE	-	3 679 471	-		-	3 826 650	-		-	3 979 716	-
Vote 5 - Engineering Services	5.3 - Electricity	Bulk purchases - electricity	Function:Energy Sources:Core Function:Electricity	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 465	-	-	41 281 462	-	TRUE	-	495 377 577	-		-	587 765 495	-		-	697 383 760	-
Vote 5 - Engineering Services	5.3 - Electricity	Contracted services	Function:Energy Sources:Core Function:Electricity	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 775	-	-	614 774	-	TRUE	-	7 377 299	-		-	7 672 391	-		-	7 979 287	-
Vote 5 - Engineering Services	5.3 - Electricity	Inventory consumed	Function:Energy Sources:Core Function:Electricity	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 683	-	-	216 688	-	TRUE	-	2 600 201	-		-	2 704 209	-		-	2 812 377	-
Vote 5 - Engineering Services	5.3 - Electricity	Other expenditure	Function:Energy Sources:Core Function:Electricity	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 594	-	-	184 593	-	TRUE	-	2 215 127	-		-	2 303 732	-		-	2 395 881	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Finance charges	Function:Water Management:Core Function:Water Distribution	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 931	-	-	133 932	-	TRUE	-	1 607 173	-		-	1 671 460	-		-	1 738 318	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Contracted services	Function:Water Management:Core Function:Water Distribution	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 114	-	-	311 111	-	TRUE	-	3 733 365	-		-	3 882 700	-		-	4 038 008	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Inventory consumed	Function:Water Management:Core Function:Water Distribution	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 561	-	-	156 565	-	TRUE	-	1 878 736	-		-	1 953 885	-		-	2 032 041	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Other expenditure	Function:Water Management:Core Function:Water Distribution	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 705	-	-	84 700	-	TRUE	-	1 016 455	-		-	1 057 113	-		-	1 099 398	-
Vote 5 - Engineering Services	5.5 - Water Storage	Finance charges	Function:Water Management:Core Function:Water Storage	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	-	130 000	-	TRUE	-	1 560 000	-		-	1 622 400	-		-	1 687 296	-
Vote 5 - Engineering Services	5.5 - Water Storage	Contracted services	Function:Water Management:Core Function:Water Storage	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 416	-	-	28 421	-	TRUE	-	340 997	-		-	354 637	-		-	368 822	-
Vote 5 - Engineering Services	5.5 - Water Storage	Inventory consumed	Function:Water Management:Core Function:Water Storage	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 173	-	-	4 167	-	TRUE	-	50 070	-		-	52 073	-		-	54 156	-
Vote 5 - Engineering Services	5.5 - Water Storage	Other expenditure	Function:Water Management:Core Function:Water Storage	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 829	-	-	24 826	-	TRUE	-	297 945	-		-	309 863	-		-	322 257	-
Vote 5 - Engineering Services	5.6 - Roads	Other expenditure	Function:Road Transport:Core Function:Roads	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 739	-	-	204 738	-	TRUE	-	2 456 867	-		-	2 555 142	-		-	2 657 347	-
Vote 5 - Engineering Services	5.6 - Roads	Finance charges	Function:Road Transport:Core Function:Roads	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 174	-	-	4 179	-	TRUE	-	50 093	-		-	52 097	-		-	54 181	-
Vote 5 - Engineering Services	5.6 - Roads	Inventory consumed	Function:Road Transport:Core Function:Roads	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	-	731 844	-	TRUE	-	8 782 128	-		-	9 133 413	-		-	9 498 750	-
Vote 5 - Engineering Services	5.6 - Roads	Contracted services	Function:Road Transport:Core Function:Roads	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 530	-	-	206 533	-	TRUE	-	2 478 363	-		-	2 577 498	-		-	2 680 597	-
Vote 5 - Engineering Services	5.7 - Stormwater	Finance charges	Function:Waste Water Management:Core Function:Storm Water Management	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 635	-	-	1 636	-	TRUE	-	19 621	-		-	20 406	-		-	21 222	-
Vote 5 - Engineering Services	5.7 - Stormwater	Other expenditure	Function:Waste Water Management:Core Function:Storm Water Management	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 363	-	-	4 360	-	TRUE	-	52 353	-		-	54 447	-		-	56 625	-
Vote 5 - Engineering Services	5.7 - Stormwater	Contracted services	Function:Waste Water Management:Core Function:Storm Water Management	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 833	-	-	45 837	-	TRUE	-	550 000	-		-	572 000	-		-	594 880	-
Vote 5 - Engineering Services	5.7 - Stormwater	Inventory consumed	Function:Waste Water Management:Core Function:Storm Water Management	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 390	-	-	13 387	-	TRUE	-	160 677	-		-	167 104	-		-	173 788	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Finance charges	Function:Waste Management:Core Function:Solid Waste Removal	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 851	-	-	4 849	-	TRUE	-	58 210	-		-	60 538	-		-	62 960	-

Sub-Directorate [R]		Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25			TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Contracted services	Function:Waste Management:Core Function:Solid Waste Removal		-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 344	-	-	88 343	-	TRUE	-	1 060 127	-		-	1 102 532	-	-	1 146 633	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Inventory consumed	Function:Waste Management:Core Function:Solid Waste Removal		-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 267	-	-	126 265	-	TRUE	-	1 515 202	-		-	1 575 810	-	-	1 638 842	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Other expenditure	Function:Waste Management:Core Function:Solid Waste Removal		-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	-	535 471	-	TRUE	-	6 425 652	-		-	6 682 678	-	-	6 949 985	-
Vote 5 - Engineering Services	5.9 - Landfill Site	Finance charges	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)		-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 373	-	-	257 372	-	TRUE	-	3 088 475	-		-	3 212 014	-	-	3 340 495	-
Vote 5 - Engineering Services	5.9 - Landfill Site	Other expenditure	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)		-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 754	-	-	213 751	-	TRUE	-	2 565 045	-		-	2 667 647	-	-	2 774 353	-
Vote 5 - Engineering Services	5.9 - Landfill Site	Contracted services	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)		-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 797	-	-	275 798	-	TRUE	-	3 309 565	-		-	3 441 948	-	-	3 579 626	-
Vote 5 - Engineering Services	5.9 - Landfill Site	Inventory consumed	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)		-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 520	-	-	44 516	-	TRUE	-	534 236	-		-	555 605	-	-	577 830	-
Vote 5 - Engineering Services	5.10 - Street Cleaning	Finance charges	Function:Waste Management:Core Function:Street Cleaning		-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 114	-	-	2 110	-	TRUE	-	25 364	-		-	26 379	-	-	27 434	-
Vote 5 - Engineering Services	5.10 - Street Cleaning	Contracted services	Function:Waste Management:Core Function:Street Cleaning		-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	-	834 200	-	TRUE	-	10 010 400	-		-	10 410 816	-	-	10 827 249	-
Vote 5 - Engineering Services	5.10 - Street Cleaning	Inventory consumed	Function:Waste Management:Core Function:Street Cleaning		-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 419	-	-	20 413	-	TRUE	-	245 022	-		-	254 823	-	-	265 016	-
Vote 5 - Engineering Services	5.10 - Street Cleaning	Other expenditure	Function:Waste Management:Core Function:Street Cleaning		-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 824	-	-	18 827	-	TRUE	-	225 891	-		-	234 927	-	-	244 324	-
Vote 5 - Engineering Services	5.11 - Sewerage	Finance charges	Function:Waste Water Management:Core Function:Sewerage		-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 665	-	-	132 668	-	TRUE	-	1 591 983	-		-	1 655 662	-	-	1 721 889	-
Vote 5 - Engineering Services	5.11 - Sewerage	Contracted services	Function:Waste Water Management:Core Function:Sewerage		-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 896	-	-	233 900	-	TRUE	-	2 806 756	-		-	2 919 026	-	-	3 035 787	-
Vote 5 - Engineering Services	5.11 - Sewerage	Inventory consumed	Function:Waste Water Management:Core Function:Sewerage		-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 868	-	-	78 870	-	TRUE	-	946 418	-		-	984 275	-	-	1 023 646	-
Vote 5 - Engineering Services	5.11 - Sewerage	Other expenditure	Function:Waste Water Management:Core Function:Sewerage		-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 546	-	-	106 544	-	TRUE	-	1 278 550	-		-	1 329 692	-	-	1 382 880	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Debt impairment	Function:Waste Management:Core Function:Solid Waste Removal		-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 253	-	-	162 247	-	TRUE	-	1 947 030	-		-	2 024 911	-	-	2 105 908	-
Vote 5 - Engineering Services	5.12 - Waste Water Treatment	Contracted services	Function:Waste Water Management:Core Function:Waste Water Treatment		-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 519	-	-	329 520	-	TRUE	-	3 954 229	-		-	4 112 398	-	-	4 276 894	-
Vote 5 - Engineering Services	5.12 - Waste Water Treatment	Inventory consumed	Function:Waste Water Management:Core Function:Waste Water Treatment		-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 846	-	-	193 843	-	TRUE	-	2 326 149	-		-	2 419 195	-	-	2 515 963	-
Vote 5 - Engineering Services	5.12 - Waste Water Treatment	Other expenditure	Function:Waste Water Management:Core Function:Waste Water Treatment		-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 321	-	-	46 319	-	TRUE	-	555 850	-		-	578 084	-	-	601 207	-
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Finance charges	Function:Finance and Administration:Core Function:Fleet Management		-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 718	-	-	1 717	-	TRUE	-	20 615	-		-	21 440	-	-	22 297	-
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Inventory consumed	Function:Finance and Administration:Core Function:Fleet Management		-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 723	-	-	1 726	-	TRUE	-	20 679	-		-	21 506	-	-	22 366	-
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Other expenditure	Function:Finance and Administration:Core Function:Fleet Management		-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 546	-	-	16 550	-	TRUE	-	198 556	-		-	206 498	-	-	214 758	-
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Contracted services	Function:Finance and Administration:Core Function:Fleet Management		-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 111	-	-	87 116	-	TRUE	-	1 045 337	-		-	1 087 150	-	-	1 130 636	-
Vote 5 - Engineering Services	5.11 - Sewerage	Debt impairment	Function:Waste Water Management:Core Function:Sewerage		-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 441	-	-	210 446	-	TRUE	-	2 525 297	-		-	2 626 309	-	-	2 731 361	-
Vote 5 - Engineering Services	5.14 - Town Planning	Contracted services	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 513	-	-	187 512	-	TRUE	-	2 250 155	-		-	2 340 161	-	-	2 433 768	-
Vote 5 - Engineering Services	5.14 - Town Planning	Inventory consumed	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 599	-	-	6 601	-	TRUE	-	79 190	-		-	82 358	-	-	85 652	-
Vote 5 - Engineering Services	5.14 - Town Planning	Other expenditure	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 857	-	-	42 859	-	TRUE	-	514 286	-		-	534 857	-	-	556 252	-
Vote 5 - Engineering Services	5.14 - Town Planning	Finance charges	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer		-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	-	2 659	-	TRUE	-	31 908	-		-	33 184	-	-	34 512	-
Vote 5 - Engineering Services	5.15 - Project Management	Finance charges	Function:Planning and Development:Core Function:Project Management Unit		-	864	-	-	864	-	-	864	-	-	864	-	-	864	-	-	864	-	-	864	-	-	864	-	-	864	-	-	864	-	-	864	-	-	865	-	TRUE	-	10 369	-		-	10 784	-	-	11 215	-
Vote 5 - Engineering Services	5.15 - Project Management	Inventory consumed	Function:Planning and Development:Core Function:Project Management Unit		-	867	-	-	867	-	-	867	-	-	867	-	-	867	-	-	867	-	-	867	-	-	867	-	-	867	-	-	867	-	-	867	-	-	863	-	TRUE	-	10 400	-		-	10 816	-	-	11 249	-
Vote 5 - Engineering Services	5.15 - Project Management	Other expenditure	Function:Planning and Development:Core Function:Project Management Unit		-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 722	-	-	5 727	-	TRUE	-	68 669	-		-	71 416	-	-	74 272	-
Vote 5 - Engineering Services	5.16 - Public Toilets	Inventory consumed	Function:Waste Water Management:Core Function:Public Toilets		-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 141	-	-	29 139	-	TRUE	-	349 690	-		-	363 678	-	-	378 225	-
Vote 5 - Engineering Services	5.16 - Public Toilets	Other expenditure	Function:Waste Water Management:Core Function:Public Toilets		-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 498	-	-	4 502	-	TRUE	-	53 980	-		-	56 139	-	-	58 385	-
Vote 5 - Engineering Services	5.16 - Public Toilets	Contracted services	Function:Waste Water Management:Core Function:Public Toilets		-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 733	-	-	11 735	-	TRUE	-	140 798	-		-	146 430	-	-	152 287	-
Vote 5 - Engineering Services	5.17 - Water treatment works	Finance charges	Function:Water Management:Core Function:Water Treatment		-	986	-	-	986	-	-	986	-	-	986	-	-	986	-	-	986	-	-	986	-	-	986	-	-	986	-	-	986	-	-	986	-	-	982	-	TRUE	-	11 828	-		-	12 301	-	-	12 793	-
Vote 5 - Engineering Services	5.17 - Water treatment works	Inventory consumed	Function:Water Management:Core Function:Water Treatment		-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 974	-	-	371 972	-	TRUE	-	4 463 686	-		-	4 642 233	-	-	4 827 923	-
Vote 5 - Engineering Services	5.17 - Water treatment works	Other expenditure	Function:Water Management:Core Function:Water Treatment		-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 635	-	-	46 638	-	TRUE	-	559 623	-		-	582 008	-	-	605 288	-
Vote 5 - Engineering Services	5.17 - Water treatment works	Contracted services	Function:Water Management:Core Function:Water Treatment		-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 256	-	-	265 260	-	TRUE	-	3 183 076	-		-	3 310 399	-	-	3 442 815	-

Sub-Directorate [R]		Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25			TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 5 - Engineering Services	5.18 - Irrigation Water	Inventory consumed	Function:Water Management:Core Function:Water Distribution		-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 014	-	-	3 013	-	TRUE	-	36 167	-		-	37 614	-	-	39 118	-
Vote 5 - Engineering Services	5.18 - Irrigation Water	Other expenditure	Function:Water Management:Core Function:Water Distribution		-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	-	230	-	TRUE	-	2 760	-		-	2 870	-	-	2 985	-
Vote 5 - Engineering Services	5.18 - Irrigation Water	Contracted services	Function:Water Management:Core Function:Water Distribution		-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 277	-	-	41 282	-	TRUE	-	495 329	-		-	515 142	-	-	535 748	-
Vote 6 - COMMUNITY SERVICES	6.1 - Director Community Services	Finance charges	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive		-	136	-	-	136	-	-	136	-	-	136	-	-	136	-	-	136	-	-	136	-	-	136	-	-	136	-	-	136	-	-	136	-	-	135	-	TRUE	-	1 631	-		-	1 696	-	-	1 764	-
Vote 6 - COMMUNITY SERVICES	6.1 - Director Community Services	Other expenditure	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive		-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 419	-	-	1 422	-	TRUE	-	17 031	-		-	17 712	-	-	18 421	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Finance charges	Function:Sport and Recreation:Core Function:Recreational Facilities		-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 047	-	-	2 042	-	TRUE	-	24 559	-		-	25 541	-	-	26 563	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Contracted services	Function:Sport and Recreation:Core Function:Recreational Facilities		-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 613	-	-	26 614	-	TRUE	-	319 357	-		-	332 131	-	-	345 417	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Inventory consumed	Function:Sport and Recreation:Core Function:Recreational Facilities		-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 560	-	-	45 564	-	TRUE	-	546 724	-		-	568 593	-	-	591 337	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Other expenditure	Function:Sport and Recreation:Core Function:Recreational Facilities		-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 639	-	-	45 636	-	TRUE	-	547 665	-		-	569 572	-	-	592 354	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Other expenditure	Function:Community and Social Services:Non-core Function:Libraries and Archives		-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 914	-	-	31 912	-	TRUE	-	382 966	-		-	398 285	-	-	414 216	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Debt impairment	Function:Housing:Non-core Function:Housing		-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 219	-	-	8 220	-	TRUE	-	98 629	-		-	102 574	-	-	106 677	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Finance charges	Function:Community and Social Services:Non-core Function:Libraries and Archives		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Contracted services	Function:Community and Social Services:Non-core Function:Libraries and Archives		-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 837	-	-	12 835	-	TRUE	-	154 042	-		-	160 204	-	-	166 612	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Inventory consumed	Function:Community and Social Services:Non-core Function:Libraries and Archives		-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 342	-	-	18 338	-	TRUE	-	220 100	-		-	228 904	-	-	238 060	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Finance charges	Function:Housing:Non-core Function:Housing		-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 362	-	-	1 367	-	TRUE	-	16 349	-		-	17 003	-	-	17 683	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Contracted services	Function:Housing:Non-core Function:Housing		-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 056	-	-	125 060	-	TRUE	-	1 500 676	-		-	1 560 703	-	-	1 623 131	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Inventory consumed	Function:Housing:Non-core Function:Housing		-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 940	-	-	2 993 942	-	TRUE	-	35 927 282	-		-	37 364 373	-	-	38 858 948	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Other expenditure	Function:Housing:Non-core Function:Housing		-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 039	-	-	39 042	-	TRUE	-	468 471	-		-	487 210	-	-	506 698	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Finance charges	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 279	-	-	6 276	-	TRUE	-	75 345	-		-	78 359	-	-	81 493	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Inventory consumed	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	-	64 165	-	TRUE	-	769 980	-		-	800 779	-	-	832 810	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Other expenditure	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 616	-	-	120 620	-	TRUE	-	1 447 396	-		-	1 505 292	-	-	1 565 504	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Transfers and subsidies	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Transfers and subsidies	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	108 576	-	-	113 462	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Contracted services	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 187	-	-	85 192	-	TRUE	-	1 022 249	-		-	1 063 139	-	-	1 105 665	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Finance charges	Function:Public Safety:Core Function:Fire Fighting and Protection		-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 857	-	-	1 861	-	TRUE	-	22 288	-		-	23 180	-	-	24 107	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Contracted services	Function:Public Safety:Core Function:Fire Fighting and Protection		-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 526	-	-	41 523	-	TRUE	-	498 309	-		-	518 241	-	-	538 971	-
Vote 6 - COMMUNITY SERVICES	6.1 - Director Community Services	Inventory consumed	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Other expenditure	Function:Public Safety:Core Function:Fire Fighting and Protection		-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 227	-	-	100 229	-	TRUE	-	1 202 726	-		-	1 250 835	-	-	1 300 868	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Transfers and subsidies	Function:Public Safety:Core Function:Fire Fighting and Protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	86 861	-	-	90 770	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Inventory consumed	Function:Community and Social Services:Non-core Function:Disaster Management		-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 232	-	-	73 228	-	TRUE	-	878 780	-		-	913 931	-	-	950 488	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Transfers and subsidies	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Finance charges	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		-	344	-	-	344	-	-	344	-	-	344	-	-	344	-	-	344	-	-	344	-	-	344	-	-	344	-	-	344	-	-	344	-	-	347	-	TRUE	-	4 131	-		-	4 296	-	-	4 468	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Contracted services	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 674	-	-	35 679	-	TRUE	-	428 093	-		-	445 217	-	-	463 025	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Inventory consumed	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 014	-	-	6 008	-	TRUE	-	72 162	-		-	75 048	-	-	78 050	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Other expenditure	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 843	-	-	2 837	-	TRUE	-	34 110	-		-	35 474	-	-	36 893	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Finance charges	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 514	-	-	1 511	-	TRUE	-	18 165	-		-	18 892	-	-	19 647	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Inventory consumed	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 978	-	-	19 975	-	TRUE	-	239 733	-		-	249 322	-	-	259 295	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Other expenditure	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	-	37 748	-	TRUE	-	452 976	-		-	471 095	-	-	489 939	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Contracted services	Function:Sport and Recreation:Core Function:Recreational Facilities		-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 701	-	-	95 695	-	TRUE	-	1 148 406	-		-	1 194 342	-	-	1 242 116	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Inventory consumed	Function:Sport and Recreation:Core Function:Recreational Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-	-	-	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 4 - Corporate Services	4.5 - Traffic Services	Debt impairment		-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 066	-	-	231 064	-	TRUE	-	2 772 790	-		-	2 883 702	-		-	2 999 050	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Depreciation & asset impairment		-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 096	-	-	13 094	-	TRUE	-	157 150	-		-	163 436	-		-	169 973	-
Vote 1 - Financial Services	1.2 - Finance	Depreciation & asset impairment		-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 736	-	-	11 731	-	TRUE	-	140 827	-		-	146 460	-		-	152 318	-
Vote 1 - Financial Services	1.3 - Budget Office	Depreciation & asset impairment		-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	14	-	TRUE	-	212	-		-	220	-		-	229	-
Vote 1 - Financial Services	1.4 - Supply Chain Management	Depreciation & asset impairment		-	351	-	-	351	-	-	351	-	-	351	-	-	351	-	-	351	-	-	351	-	-	351	-	-	351	-	-	351	-	-	351	-	-	352	-	TRUE	-	4 213	-		-	4 382	-		-	4 557	-
Vote 1 - Financial Services	1.5 - Income Services	Depreciation & asset impairment		-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 511	-	-	1 509	-	TRUE	-	18 130	-		-	18 855	-		-	19 609	-
Vote 1 - Financial Services	1.6 - Expenditure Services	Depreciation & asset impairment		-	58	-	-	58	-	-	58	-	-	58	-	-	58	-	-	58	-	-	58	-	-	58	-	-	58	-	-	58	-	-	58	-	-	59	-	TRUE	-	697	-		-	725	-		-	754	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Depreciation & asset impairment		-	432	-	-	432	-	-	432	-	-	432	-	-	432	-	-	432	-	-	432	-	-	432	-	-	432	-	-	432	-	-	432	-	-	430	-	TRUE	-	5 182	-		-	5 389	-		-	5 605	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Depreciation & asset impairment		-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 976	-	-	3 972	-	TRUE	-	47 708	-		-	49 616	-		-	51 601	-
Vote 2 - Executive & Council	2.3 - Audit Services	Depreciation & asset impairment		-	627	-	-	627	-	-	627	-	-	627	-	-	627	-	-	627	-	-	627	-	-	627	-	-	627	-	-	627	-	-	627	-	-	623	-	TRUE	-	7 520	-		-	7 821	-		-	8 134	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Depreciation & asset impairment		-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 783	-	-	3 777	-	TRUE	-	45 390	-		-	47 206	-		-	49 094	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Depreciation & asset impairment		-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 103	-	-	5 101	-	TRUE	-	61 234	-		-	63 683	-		-	66 231	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Depreciation & asset impairment		-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 303	-	-	6 300	-	TRUE	-	75 633	-		-	78 658	-		-	81 805	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Depreciation & asset impairment		-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 801	-	-	210 803	-	TRUE	-	2 529 614	-		-	2 630 799	-		-	2 736 031	-
Vote 3 - Strategy & Social Development	3.5 - Integrated Development Planning	Depreciation & asset impairment		-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	TRUE	-	144	-		-	150	-		-	156	-
Vote 3 - Strategy & Social Development	3.6 - Tourism	Depreciation & asset impairment		-	14	-	-	14	-	-	14	-	-	14	-	-	14	-	-	14	-	-	14	-	-	14	-	-	14	-	-	14	-	-	14	-	-	10	-	TRUE	-	164	-		-	171	-		-	177	-
Vote 3 - Strategy & Social Development	3.7 - Strategic Services	Depreciation & asset impairment		-	10	-	-	10	-	-	10	-	-	10	-	-	10	-	-	10	-	-	10	-	-	10	-	-	10	-	-	10	-	-	10	-	-	6	-	TRUE	-	116	-		-	121	-		-	125	-
Vote 3 - Strategy & Social Development	3.8 - Communication	Depreciation & asset impairment		-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	8	-	TRUE	-	52	-		-	54	-		-	56	-
Vote 4 - Corporate Services	4.1 - Director Corporate Services	Depreciation & asset impairment		-	274	-	-	274	-	-	274	-	-	274	-	-	274	-	-	274	-	-	274	-	-	274	-	-	274	-	-	274	-	-	274	-	-	273	-	TRUE	-	3 287	-		-	3 418	-		-	3 555	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Depreciation & asset impairment		-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 050	-	-	23 047	-	TRUE	-	276 597	-		-	287 661	-		-	299 167	-
Vote 4 - Corporate Services	4.3 - Human Resources	Depreciation & asset impairment		-	173	-	-	173	-	-	173	-	-	173	-	-	173	-	-	173	-	-	173	-	-	173	-	-	173	-	-	173	-	-	173	-	-	176	-	TRUE	-	2 079	-		-	2 162	-		-	2 249	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Depreciation & asset impairment		-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	-	34 317	-	TRUE	-	411 804	-		-	428 276	-		-	445 407	-
Vote 4 - Corporate Services	4.6 - Governance Support	Depreciation & asset impairment		-	515	-	-	515	-	-	515	-	-	515	-	-	515	-	-	515	-	-	515	-	-	515	-	-	515	-	-	515	-	-	515	-	-	517	-	TRUE	-	6 182	-		-	6 429	-		-	6 686	-
Vote 4 - Corporate Services	4.7 - Property Management	Depreciation & asset impairment		-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 989	-	-	148 988	-	TRUE	-	1 787 867	-		-	1 859 382	-		-	1 933 757	-
Vote 4 - Corporate Services	4.8 - Labour Relations	Depreciation & asset impairment		-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	18	-	-	13	-	TRUE	-	211	-		-	219	-		-	228	-
Vote 4 - Corporate Services	4.9 - Thusong Centre	Depreciation & asset impairment		-	303	-	-	303	-	-	303	-	-	303	-	-	303	-	-	303	-	-	303	-	-	303	-	-	303	-	-	303	-	-	303	-	-	304	-	TRUE	-	3 637	-		-	3 782	-		-	3 934	-
Vote 4 - Corporate Services	4.10 - Ward committees	Depreciation & asset impairment		-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 560	-	-	8 555	-	TRUE	-	102 715	-		-	106 824	-		-	111 097	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Depreciation & asset impairment		-	232	-	-	232	-	-	232	-	-	232	-	-	232	-	-	232	-	-	232	-	-	232	-	-	232	-	-	232	-	-	232	-	-	228	-	TRUE	-	2 780	-		-	2 891	-		-	3 007	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Depreciation & asset impairment		-	123	-	-	123	-	-	123	-	-	123	-	-	123	-	-	123	-	-	123	-	-	123	-	-	123	-	-	123	-	-	123	-	-	119	-	TRUE	-	1 472	-		-	1 531	-		-	1 592	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Depreciation & asset impairment		-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 074	-	-	27 069	-	TRUE	-	324 883	-		-	337 878	-		-	351 393	-
Vote 5 - Engineering Services	5.3 - Electricity	Depreciation & asset impairment		-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 912	-	-	452 911	-	TRUE	-	5 434 943	-		-	5 652 341	-		-	5 878 434	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Depreciation & asset impairment		-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 715	-	-	501 710	-	TRUE	-	6 020 575	-		-	6 261 398	-		-	6 511 854	-
Vote 5 - Engineering Services	5.5 - Water Storage	Depreciation & asset impairment		-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 030	-	-	86 033	-	TRUE	-	1 032 363	-		-	1 073 658	-		-	1 116 604	-
Vote 5 - Engineering Services	5.6 - Roads	Depreciation & asset impairment		-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 387	-	-	743 388	-	TRUE	-	8 920 645	-		-	9 277 471	-		-	9 648 570	-
Vote 5 - Engineering Services	5.7 - Stormwater	Depreciation & asset impairment		-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 101	-	-	145 100	-	TRUE	-	1 741 211	-		-	1 810 859	-		-	1 883 294	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25			TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Depreciation & asset impairment	Function:Waste Management:Core Function:Solid Waste Removal		-	8 865	-	-	8 865	-	-	8 865	-	-	8 865	-	-	8 865	-	-	8 865	-	-	8 865	-	-	8 865	-	-	8 865	-	-	8 865	-	-	8 867	-	TRUE		-	106 382	-		-	110 637	-	-	115 063	-
Vote 5 - Engineering Services	5.9 - Landfill Site	Depreciation & asset impairment	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)		-	207 160	-	-	207 160	-	-	207 160	-	-	207 160	-	-	207 160	-	-	207 160	-	-	207 160	-	-	207 160	-	-	207 160	-	-	207 160	-	-	207 155	-	TRUE		-	2 485 915	-		-	2 585 352	-	-	2 688 766	-
Vote 5 - Engineering Services	5.11 - Sewerage	Depreciation & asset impairment	Function:Waste Water Management:Core Function:Sewerage		-	434 802	-	-	434 802	-	-	434 802	-	-	434 802	-	-	434 802	-	-	434 802	-	-	434 802	-	-	434 802	-	-	434 802	-	-	434 802	-	-	434 799	-	TRUE		-	5 217 621	-		-	5 426 326	-	-	5 643 379	-
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Fleet Management		-	2 124	-	-	2 124	-	-	2 124	-	-	2 124	-	-	2 124	-	-	2 124	-	-	2 124	-	-	2 124	-	-	2 124	-	-	2 124	-	-	2 125	-	TRUE		-	25 489	-		-	26 509	-	-	27 569	-
Vote 5 - Engineering Services	5.14 - Town Planning	Depreciation & asset impairment	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Ener		-	4 999	-	-	4 999	-	-	4 999	-	-	4 999	-	-	4 999	-	-	4 999	-	-	4 999	-	-	4 999	-	-	4 999	-	-	4 999	-	-	4 993	-	TRUE		-	59 982	-		-	62 381	-	-	64 877	-
Vote 5 - Engineering Services	5.15 - Project Management	Depreciation & asset impairment	Function:Planning and Development:Core Function:Project Management Unit		-	464	-	-	464	-	-	464	-	-	464	-	-	464	-	-	464	-	-	464	-	-	464	-	-	464	-	-	464	-	-	464	-	-	465	-	TRUE		-	5 569	-		-	5 792	-	-	6 023	-
Vote 5 - Engineering Services	5.17 - Water treatment works	Depreciation & asset impairment	Function:Water Management:Core Function:Water Treatment		-	34 838	-	-	34 838	-	-	34 838	-	-	34 838	-	-	34 838	-	-	34 838	-	-	34 838	-	-	34 838	-	-	34 838	-	-	34 838	-	-	34 835	-	TRUE		-	418 053	-		-	434 775	-	-	452 166	-
Vote 5 - Engineering Services	5.18 - Irrigation Water	Depreciation & asset impairment	Function:Water Management:Core Function:Water Distribution		-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	3	-	TRUE		-	8	-		-	8	-	-	9	-
Vote 5 - Engineering Services	5.19 - Street Lighting	Depreciation & asset impairment	Function:Energy Sources:Core Function:Street Lighting and Signal Systems		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.2 - Community Services	Depreciation & asset impairment	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	534	-	-	534	-	-	534	-	-	534	-	-	534	-	-	534	-	-	534	-	-	534	-	-	534	-	-	534	-	-	534	-	-	535	-	TRUE		-	6 409	-		-	6 665	-	-	6 932	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Depreciation & asset impairment	Function:Sport and Recreation:Core Function:Recreational Facilities		-	120 078	-	-	120 078	-	-	120 078	-	-	120 078	-	-	120 078	-	-	120 078	-	-	120 078	-	-	120 078	-	-	120 078	-	-	120 078	-	-	120 080	-	TRUE		-	1 440 938	-		-	1 498 576	-	-	1 558 519	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Depreciation & asset impairment	Function:Community and Social Services:Non-core Function:Libraries and Archives		-	57 190	-	-	57 190	-	-	57 190	-	-	57 190	-	-	57 190	-	-	57 190	-	-	57 190	-	-	57 190	-	-	57 190	-	-	57 190	-	-	57 185	-	TRUE		-	686 275	-		-	713 726	-	-	742 275	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Depreciation & asset impairment	Function:Housing:Non-core Function:Housing		-	6 959	-	-	6 959	-	-	6 959	-	-	6 959	-	-	6 959	-	-	6 959	-	-	6 959	-	-	6 959	-	-	6 959	-	-	6 959	-	-	6 954	-	TRUE		-	83 503	-		-	86 843	-	-	90 317	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Depreciation & asset impairment	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	56 337	-	-	56 337	-	-	56 337	-	-	56 337	-	-	56 337	-	-	56 337	-	-	56 337	-	-	56 337	-	-	56 337	-	-	56 337	-	-	56 338	-	TRUE		-	676 045	-		-	703 087	-	-	731 210	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Depreciation & asset impairment	Function:Public Safety:Core Function:Fire Fighting and Protection		-	42 623	-	-	42 623	-	-	42 623	-	-	42 623	-	-	42 623	-	-	42 623	-	-	42 623	-	-	42 623	-	-	42 623	-	-	42 623	-	-	42 621	-	TRUE		-	511 474	-		-	531 933	-	-	553 210	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Depreciation & asset impairment	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums		-	8 371	-	-	8 371	-	-	8 371	-	-	8 371	-	-	8 371	-	-	8 371	-	-	8 371	-	-	8 371	-	-	8 371	-	-	8 371	-	-	8 374	-	TRUE		-	100 455	-		-	104 473	-	-	108 652	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Depreciation & asset impairment	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	23 997	-	-	23 997	-	-	23 997	-	-	23 997	-	-	23 997	-	-	23 997	-	-	23 997	-	-	23 997	-	-	23 997	-	-	23 997	-	-	24 002	-	TRUE		-	287 969	-		-	299 488	-	-	311 467	-
Vote 1 - Financial Services	1.3 - Budget Office	Vehicles - CRR	Function:Finance and Administration:Core Function:Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 4 - Corporate Services	4.2 - Administative Support	Vehicles - CRR	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Vehicles - CRR	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 4 - Corporate Services	4.6 - Governance Support	Vehicles - CRR	Function:Finance and Administration:Core Function:Administrative and Corporate Support		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Vehicles - CRR	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Vehicles - CRR	Function:Energy Sources:Core Function:Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-			-	-	-	-	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Upgrading of Robertson Transfer station – Roof	9/137-53831-321		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-			-	2 000 000		-	-	2 000 000
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Vehicles - CRR	Function:Sport and Recreation:Core Function:Recreational Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-			-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Vehicles - CRR	Function:Housing:Non-core Function:Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-			-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Vehicles - CRR	Function:Sport and Recreation:Core Function:Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-			-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Vehicles - CRR	Function:Public Safety:Core Function:Fire Fighting and Protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-			-	-	-	-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Replacement and Repairs Network	9/132-30712-130		-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 663	-	TRUE		-	-	2 000 000		-	-	1 500 000	-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Replacement and Repairs Street Lights	Function:Energy Sources:Core Function:Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Replacement of Prepaid Meters Bulk Supply Meters	9/132-30715-132		-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 333	-	-	83 337	-	TRUE		-	-	1 000 000		-	-	400 000	-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Mandela Square	Function:Energy Sources:Core Function:Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Replace Safety Equipment - Electrical Services	9/132-53810-133		-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	-	25 000	-	TRUE		-	-	300 000		-	-	100 000	-	-	-
Vote 5 - Engineering Services	5.5 - Water Storage	Install New Pipeline Reservoir Robertson Heights	9/133-33125-372		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Reconstruction of Bonnievale Stores	9/131-51105-395		-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 663	-	TRUE		-	-	500 000		-	-	-	-	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Purchase of Skips For Transfer Stations	9/137-53802-139		-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 663	-	TRUE		-	-	2 000 000		-	-	-	-	-	-
Vote 5 - Engineering Services	5.11 - Sewerage	Upg Robertson WWTW - CRR	9/140-23709-197		-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 710	-	-	579 711	-	TRUE		-	-	6 956 521		-	-	2 400 000	-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Boundary wall Happy Valley sportsground completion with prec	Function:Sport and Recreation:Core Function:Recreational Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Boundary wall Happy Valley sportsground completion with pr	Function:Sport and Recreation:Core Function:Recreational Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Furniture - Fire Station	9/154-52107-318		-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	-	2 500	-	TRUE		-	-	30 000		-	-	25 000	-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Transfers and subsidies	Function:Sport and Recreation:Core Function:Sports Grounds and Stadiums		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	542 880	-	-	567 310	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Other revenue	Function:Community and Social Services:Core Function:Community Halls and Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE		-	-	-		-	-	-	-	-	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	List	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 5 - Engineering Services	5.4 - Water Distribution	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	Function:Water Management:Core Function:Water Distribution		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.5 - Water Storage	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	Function:Water Management:Core Function:Water Storage		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.5 - Water Storage	Transfers and subsidies	Function:Water Management:Core Function:Water Storage		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	2 294 967	-		-	-	-
Vote 5 - Engineering Services	5.17 - Water treatment works	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	Function:Water Management:Core Function:Water Treatment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.17 - Water treatment works	Transfers and subsidies	Function:Water Management:Core Function:Water Treatment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	325 728	-		-	-	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Debt impairment	Function:Energy Sources:Core Function:Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Houses erf 136 Nkqubela	Function:Energy Sources:Core Function:Electricity	9/132-30706-128	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	4 347 826		-	-	2 608 696
Vote 5 - Engineering Services	5.3 - Electricity	Replace Safety Test Equipment;Ladders,Lin kstick,s Earthing(x2	Function:Energy Sources:Core Function:Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	New sump and pumps at Breede River pump station (Ashton)	Function:Water Management:Core Function:Water Distribution	9/132-10137-243	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.9 - Landfill Site	New cell at Landfillsite Ashton - MIG	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.9 - Landfill Site	New cell at Landfillsite Ashton - CRR	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)	9/132-30702-172	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.17 - Water treatment works	New WTW McGregor - MIG	Function:Water Management:Core Function:Water Treatment	9/132-30709-183	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.17 - Water treatment works	New WTW McGregor - CRR	Function:Water Management:Core Function:Water Treatment	9/132-30521-125	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Vehicles	Function:Waste Water Management:Core Function:Sewerage	9/132-30517-121	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	190 925		-	-	-
Vote 5 - Engineering Services	5.11 - Sewerage	Equipment	Function:Waste Water Management:Core Function:Sewerage		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Installation of Basic Services for Informal Settlements Water	Function:Energy Sources:Core Function:Electricity	9/132-30519-123	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	8 658 770		-	-	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Van Zyl Upgrading ablution facilities	Function:Water Management:Core Function:Water Distribution	9/132-10227-109	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	369 787		-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Resurfacing and Construction of netball courts	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-38255-352	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	NkqubelaSportsground MachineryforSinthetic SurfaceMaintenance	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53838-263	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Community Halls Camera System	Function:Sport and Recreation:Core Function:Recreational Facilities	9/156-48123-381	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Equipment	Function:Road Transport:Core Function:Roads	9/139-53825-315	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 667	-	-	6 663	TRUE	-	-	80 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Vehicles - EFF	Function:Road Transport:Core Function:Roads	9/135-53901-392	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Stormwater Van Zyl Street Bonnievale	Function:Road Transport:Core Function:Roads	9/136-34501-391	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.11 - Sewerage	Vehicles - EFF	Function:Waste Water Management:Core Function:Sewerage	9/140-53915-388	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Upgrading of Public Drop Off Mcgregor	Function:Waste Management:Core Function:Solid Waste Removal	9/137-54001-441	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	650 000		-	-	650 000
Vote 5 - Engineering Services	5.14 - Town Planning, Building Regulations and Enforcement, and City Engineer	2 x 1600 LDV	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	9/143-53917-389	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.12 - Waste Water Treatment	New Telemetry System Bvale Sewerage Pumpstation	Function:Waste Water Management:Core Function:Waste Water Treatment	9/141-33501-374	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	1 x 1600 LDV	Function:Water Management:Core Function:Water Distribution	9/133-53926-384	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Vehicles - EFF	Function:Water Management:Core Function:Water Distribution	9/133-53927-385	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.5 - Water Storage	New Reservoir Robertson Heights - CRR	Function:Water Management:Core Function:Water Storage	9/134-32701-371	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.5 - Water Storage	New Reservoir Robertson Heights - CRR	Function:Water Management:Core Function:Water Storage	9/134-32702-396	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 2 - Executive & Council	2.3 - Audit Services	FMSG - Computer Software and Aplications	Function:Internal Audit:Core Function:Governance Function	9/109-161006-110	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Upgrading of Montagu Informal trading area	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	9/111-49704-380	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-	-	-		-	-	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Generators - MLSRG	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	9/131-51105-234	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-	-	-		-	-	-
Vote 1 - Financial Services	1.3 - Budget Office	SURVEILLANCE CAMERA SYSTEM	Function:Finance and Administration:Core Function:Finance	9/103-51104-382	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	-		-	-	-
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Vote 5 - Engineering Services	5.4 - Water Distribution	Montagu reservoir	Function:Water Management:Core Function:Water Distribution	9/133-33150-230	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	-	-	12 500	TRUE	-	-	150 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Backup Power at the Civil Engineering Offices	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	9/131-51106-396	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	TRUE	-	-	120 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Generators for WTW and pumps	Function:Water Management:Core Function:Water Distribution	9/133-33151-231	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 417	-	-	746 413	TRUE	-	-	8 957 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Water Pipe Replacement	Function:Water Management:Core Function:Water Distribution	9/133-33152-232	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 663	TRUE	-	-	2 000 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Reconstruction of Bonnievale Stores	Function:Road Transport:Core Function:Roads	9/135-38905-137	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-		-	-	11 650 000		-	-	11 650 000
Vote 5 - Engineering Services	5.6 - Roads	Rehabilitation of MR219 Bonnivale	Function:Road Transport:Core Function:Roads	9/135-53830-320	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 832	-	-	205 831	TRUE	-	-	2 469 983		-	-	-		-	-	-
Vote 5 - Engineering Services	5.6 - Roads	Nkqubela diversion weir upgrade	Function:Road Transport:Core Function:Roads	9/135-53831-321	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 667	-	-	291 663	TRUE	-	-	3 500 000		-	-	-		-	-	-

Sub-Directorate [R]	Line Item [R]	Function [R]	Vote Number	Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24				TOTAL 2023/24				TOTAL 2024/25				TOTAL 2025/26		
Directorate	List	200 characters	100 characters	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.		Revenue	Operational Exp.	Capital Exp.
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Purchase of 2 AXLE SINGLE BIN TRAILER	9/137-54300-460	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	-	-	37 500	TRUE	-	-	450 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Purchase of Equipment for the New Material Recovery Facility	9/137-54301-461	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 167	-	-	29 163	-	-	29 163	TRUE	-	-	350 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.11 - Sewerage	Construction and alterations to the sewer networks in Hospital Street, Robertson	9/140-53917-370	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 837	-	-	20 837	TRUE	-	-	250 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Equipment	9/133-53821-312	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	-	-	15 000	TRUE	-	-	180 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.14 - Town Planning	Equipment	9/140-53812-313	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	-	-	10 000	TRUE	-	-	120 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Robertson Heights	9/132-30745-291	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	-	-	291 375	TRUE	-	-	3 496 500		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Replace 66kV Transformers at Robertson Main Substation	9/132-30125-119	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	-	-	600 000	TRUE	-	-	7 200 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Equipment	9/142-53811-316	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 583	-	-	4 587	TRUE	-	-	55 000		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Bonnievale Boekenhoutskloof (224)	9/132-30716-129	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 116	-	-	18 115	-	-	18 115	TRUE	-	-	217 391		-	-	-		-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Robertson Heights (189)	9/132-30717-130	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 217	-	-	15 222	-	-	15 222	TRUE	-	-	182 609		-	-	-		-	-	-
	4.1 - Director Corporate Services	Licences and permits		223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	217	-	-	TRUE	2 670	-	-		2 852	-	-		3 045	-	-
		TOTAL		94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 932	90 114 874	9 902 247	94 041 953	90 114 796	9 902 211		1 128 503 205	1 081 378 410	118 826 928		1 298 685 292	1 202 230 122	126 301 232		1 434 857 917	1 348 004 172	90 612 783

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HOOFWEG
6730
023 616 8000

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