IDP
INTEGRATED DEVELOPMENT PLAN

jbmarks
LOCAL MUNICIPALITY

FINAL INTEGRATED DEVELOPMENT PLAN 2022-2027(2024-2025 REVIEW)



Marks of Excellence

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JB Marks Local Municipality

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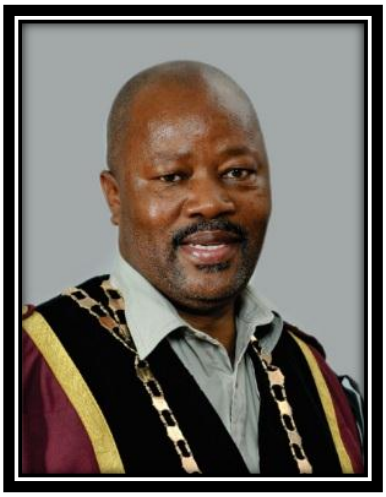
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ABBREVIATIONS

Acronym	Detail
BTO	Budget and Treasury Office
CARA	Conservation of Agricultural Resources Act
CCTV	Closed Circuit Television
CITP	City Integrated Transport Plan
CPI	Consumer Price Index
DDM	District Development Model
DITP	District Integrated Transport Plan
DLG&HS	Department of Local Governance and Human settlements
DDM	District Development M
DORA	Division of Revenue Act
DPME	Department: Monitoring and Evaluation
DPLG	Department of Provincial and Local Government
DRMP	Disaster Risk Management Plan
DTI	Department of Trade and Industry
ECDC	Early Childhood Development Centres
EEDSM	Energy Efficiency and Demand Side Management
EEP	Employment Equity Plan
EHW	Employee Health and Wellness
EIA	Environmental Impact Assessment
EPWP	Expanded Public Works Programme
GDP	Gross Domestic Product
GIS	Geographic information system
HH	Households
HIV/AIDS	Human Immunodeficiency Virus Infection/Acquired Immunodeficiency Syndrome
HRD	Human Resource Development
ICT	Information and Communication Technology
IDP	Integrated Development Plan
INEP	Integrate National Electrification Project
IT	Information Technology
KPA	Key Performance Area
KPI	Key Performance Indicator
LAN	Local Area Network
LED	Local Economic Development
LM	Local Municipality
MFMA	Local Government: Municipal Finance Management Act 56 of 2003

MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPAC	Municipal Public Accounts Committee
MPRA	Local Government: Municipal Property Rates Act 6 of 2004
MSA	Local Government: Municipal Systems Act 32 of 2000
MTREF	Medium- term Revenue and Expenditure Framework
MTSF	Medium Term Strategic Framework
NDMPF	National Disaster Management Policy Framework
NDP	National Development Plan
NDPG	Neighbourhood Development Programme Grant
NEMA	National Environmental Management Act
NGO	Non-government Organisation
NWPDPs	North West Provincial Development Plans
NWU	North West University
OHS	Occupational Health and Safety
PGDS	Provincial Growth and Development Strategy
PIP	Performance Improvement Plan
PMS	Performance Management System
PMU	Project Management Unit
PR	Proportional Representation
RBIG	Regional Bulk Infrastructure Program
RDP	Reconstruction and Development Program
READ	Rural Economic Agricultural Development
RMS	Records Management System
SAPS	South African Police Services
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework.
SEDA	Small Enterprise Development Agency
SEO	Search Engine Optimization
SETA	Sectoral Education Training Authority
SMMEs:	Small, Micro and Medium Enterprises
WAN	Wireless Area Network
WSIG	Water Services Infrastructure Grant

EXECUTIVE MAYOR'S FOREWORD



The Intergraded Development Plan (IDP) is the leading instrument of local planning in South Africa and provide the municipality with the necessary tools to align its strategic priorities with budget and project implementation. At the same time this will link across and coordinate with growing number of public, sectorial and economic plans and catalytic interventions.

The JB Marks Local Municipality undertakes its second annual IDP review of 2024/2025, since the inception of Municipal Council in November 2021. The municipality have been progressively implementing the IDP through the leadership of both Administration and Council even though there are challenges.

JB Marks Local Municipality must ensure that it achieves the objectives in section 152 of the Constitution of the Republic of South Africa, 1996. In order for the municipality to achieve the objectives of the municipalities, the municipality must consider section 153 of the Constitution.

Section 153 of the Constitution makes provision for Developmental duties of the municipality that a municipality must

a) *Structure and manage its administration and budgeting and planning process to give priority to the basic needs of the community, and to promote the social and economic development of the community.*
b) *To participate in national and provincial development programme*

The Municipal Systems Act, No 32 of 2000 in terms of section 34 delegate's powers to the municipal council to for an Annual review and amendment of integrated development plan.

That a municipal council:

a) *Must review its integrated development plan-*

   (i) Annually in accordance with assessment of its performance measurements in terms of section 41; and
   (ii) To the extent that changing circumstances as demanded
   (iii) May amend its integrated development plan in accordance with the prescribed process

The Budget Report for 2024/2025 financial year is before the honourable council in order to review the IDP that was adopted by the Municipal Council since its inception. The municipality through a hardworking council and administration have achieved and accelerated the service delivery in the JB Marks Local Municipality and the municipality is planning on keeping the standard even through challenges faced by the municipality.

In the 2024/2025 Financial year the municipality will focus on community collaboration, economic recovery and growth, innovation , safety and accelerated service delivery, and financial and institutional viability that enhances consequence management. The municipality have ensured through Thuntsa Lerole Programme that the service delivery is accelerated and the programme have ensured Inter Governmental Relation with sister departments and stakeholders.

The council have obligation to the take the IDP review into cognisance and to make recommendations. The council must take all reasonable steps to ensure that the municipality revises the integrated development plan in terms of section 34 of the Municipal Systems Act, and to take into account realistic revenue and expenditure project for future years when preparing for annual budget. When considering the report the municipality must align it with national, provincial budgets and plan the budget process in a manner that is mutually consisted with budget related policies and legislations.

Municipality should take into account public inputs when embarking on community consultation meetings that will take place after the process of adopting the budget/IDP.

Duly Signed By:

EXECUTIVE MAYOR: JB MARKS LOCAL MUNICIPALITY
CLLR G.T KA QHELE

FOREWORD OF THE MUNICIPAL MANAGER.



The Integrated Development Plan enhances integrated service delivery and development and promotes sustainable, integrated communities, providing a full basket of services, as communities cannot be developed in a fragmented manner. Therefore, the 2024/25 IDP has been prepared against the backdrop of JB Marks Local Municipality's vision, mission and values which is in line with the government's aim of addressing the challenges of major socio-economic issues including poverty, inequality and unemployment in the country.

JB Marks Local Municipality has to review its progress and to strengthen the achievements of government by working together with local communities, labour, business, religious, youth and other stakeholders. The IDP serves as a single broad strategic guide for the priority issues of the community and residents of JB Marks, which government should implement in their term of Council. It also assists administration to prepare a medium term finance framework and annual budget that seeks to allocate resources to address all these needs.

The Constitution of the Republic of South Africa (1996) Chapter 7, section 152 (1) set out the objects of Local Government as follows;

(a) To provide democratic and accountable government for local communities;
(b) To ensure the provision of services to communities in a sustainable manner;
(c) To promote social and economic development;
(d) To promote a safe and healthy environment, and
(e) To encourage the involvement of communities and community organizations in matters of local government. To achieve the above local government objects, the local sphere of government or municipalities use the Integrated Development Plan (IDP) as the principal strategic planning instrument which guides and informs all planning, budgeting, management and decision – making processes in a municipality.

Municipalities still remains the coalface of service delivery of government, therefore it is our fiduciary responsibility to ensure continuous interaction with our communities, as mandated by South African Constitution, Act 108 of 1996 in order to create a better life for all and enhance the living conditions of the community and its members. We can proudly say that JB Marks Local Municipality continues to work together with our communities in order to find sustainable and progressive way to fulfil their social, economic and developmental needs.

The Integrated Development Plan needs to be aligned with all National, Provincial, District Development Plan (DDM) and Local Government imperatives. The IDP is not only a local government programme but the delivery plan of entire government in a particular local space. The annual review of this 5 year IDP should be seen as a governments plan, not just of JB Marks Local Municipality. Government's perspective of IDP is that of addressing all service delivery issues, with a particular interest in addressing job creation, poverty and eradicating the inequalities of the past. The objective of a developmental state and developmental local government where the state actively intervenes in raising the quality of life for citizens through 2024/25 Revised IDP, 5 years 2022-2027 IDP creating an enabling environment through the use of resources to realize the objectives it sets for itself. The major focus is the implementation of the objectives of the National Development Plan (NDP).

In terms of Municipal System Act, 32 of 2000, Section 28 (1), each municipal Council must adopt a process set out in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan. JB Marks Municipality like any other municipality develops an IDP / Budget /PMS process plan on an annual basis. It is with great pleasure to present to the communities of JB Marks Local Municipality a reviewed Integrated Development Plan (IDP) 2024/24.

I am thankful to the Executive Mayor, The Speaker, Council's Single Whip, Whips of Parties represented and whole council for their continued support and encouragement. The administrative team for all their efforts, enthusiasm, positive attitude and will to honour the plans stipulated in the IDP.

Duly Signed By:

MUNICIPAL MANAGER: JB MARKS LOCAL MUNICIPALITY
MR. K.W KUMBE

INTRODUCTION.

JB Marks Local Municipality is a Category B municipality situated within the Dr Kenneth Kaunda District in the North West Province. It is the second largest municipality of three in the district, and the largest by land mass making up almost half its geographical area.

It was established by the amalgamation of the former Ventersdorp and Tlokwe City Council Local Municipalities in August 2016. It combines the following areas from the Tlokwe Region: Ikageng and its extensions, Potchefstroom town, Mohadin, Promosa, Matlwang, Leliespan/Baitshoki, Haaskraal, Turfvlei, Vyfhoek, Mooibank, Machavie, Buffeldoorn, Miederpark, Kopjeskraal, Wilgeboom, Lindequesdrift. (Agricultural Holdings) Rooipoortjie, Venterskroon, Buffelshoek. (Rural) Vredefort Dome. (World Heritage Site) Vaal River. (Tourism attraction) and the rural hinterland.

Ventersdorp Region consists of a vast rural / commercial farming area as well as the urban area of Ventersdorp, Tshing and Toevlug and has six (6) villages namely Goedgevonden, Welgevonden, Tsetse, Ga-Magopa, Boikhutso and Boikhutsong.

The N12 route that connects Johannesburg and Cape Town via the city of Kimberley runs through the municipality. The main railway route from Gauteng to the Northern and Western Cape also runs through one of the municipality's main cities, Potchefstroom. The City is 145km south-east of OR Tambo International Airport but has its own airfield, which can accommodate bigger aircraft and was formerly a military air base.

Gold mining is the dominant economic activity in the district, with Potchefstroom and Ventersdorp being the only exceptions. While Ventersdorp to the north-west of Potchefstroom focuses on agricultural activity, Potchefstroom's economic activity is driven by services and manufacturing.

A big role-player in the provision of services in Potchefstroom is the world-class North-West University, which has its main campus in Potchefstroom. Potchefstroom's industrial zone has many companies, focusing mainly on the industries of steel, food and chemicals, with big entities such as King Korn, Kynoch, Naschem and the Nestle Company.

Within the city centre, the infrastructure of Potchefstroom supports roughly 600 businesses.

Ventersdorp's main economic Sectors includes: Agriculture, community services, manufacturing, trade, finance, transport and mining.

CHAPTER 1: LEGISLATIVE FRAMEWORK

1.1 LEGAL BACKGROUND.

The IDP is a mandated process which the municipalities are obliged to undertake. The IDP is part of democratic practices as encapsulated in the constitution, requiring that governmental planning and development must be informed by inputs from and of the affected and involved stakeholders. The objectives of Local Government are based on a co-operative government framework that encourages participation of all Municipal Councils as well as the Provincial and National spheres of Government in public policy setting, development planning and the delivery of services.

The Constitutional mandate for Municipalities is that they should strive to, within their Financial and Administrative capacity, achieve these objectives and carry out the developmental duties assigned to Local Government. Municipal Councils therefore need to take charge of the following principal responsibilities:

- The provision of democratic and accountable government without favour of prejudice;
- Encouraging the involvement of the local community;
- Providing all members of the local community with equitable access to the municipal services that they are entitled to;
- Planning at the local and regional levels for the development and future requirements of the area;
- Monitoring the performance of the Municipality by carefully evaluating Budget Reports and Annual Performance Reports to avoid financial difficulties, and if necessary, to identify causes and remedial measures for the identified Financial and Administrative challenges;
- Providing services, facilities and financial capacity within the guidelines provided by the Constitution and Legislative Authority.

The Integrated Development Plan is developed through is a process in which The Local Municipality, various government departments national and provincial, State Owned Enterprises(SOEs), Non-governmental Organizations(NGOs), private interest groups and affected parties come together to identify developmental needs, and to outline clear objectives and strategies which serve to guide the allocation and management of financial, human and infrastructure resources within the Municipality's jurisdictional area.

From this planning process the Municipal Integrated Development Plan (IDP) is then produced and confirmed. The main objectives of the IDP is the improvement of coordination and integration of planning, budgeting and development within the Municipal area. The IDP is a (5) program which integrates budgeting, decision-making, strategic planning and development tool. The IDP is used by the Municipality to fulfil its objective role of *'developmental local governance'*. Central to this are the overarching objectives and strategies encapsulated in the plan, which guide the Municipality in the realm of:

- Municipal Budgeting;
- Institutional Restructuring in order to realise the strategic intent of the plan;
- Integrating various sectors in the form of Infrastructure, Land Use, Economic, Social and Ecological dimensions; and
- Performance Management.

In addition to the legal requirement for every Municipality to compile an Integrated Development Plan as referred to above, the Municipal Systems Act, Act 32 of 2000 (MSA) also requires that:

- The IDP be implemented;
- The Municipality monitors the implementation of the IDP;
- The Municipality evaluates its performance with regard to the implementation of the IDP; and
- The IDP be reviewed annually to effect improvements where necessary.

Section 34 of the Act deals with the Review and Amendment of the IDP and states that:

"The Municipal Council:

a) Must review its Integrated Development Plan

   i) annually in accordance with an assessment of its performance measures in terms of Section 41 and;

   ii) to the extent that changing circumstances so demand and;

b) May amend its Integrated Development Plan in accordance with the prescribed process".

The annual review process thus relates to the assessment of the Municipality's performance against organisational objectives as well as implementation delivery, and also takes into cognisance any new information or change in circumstances that might have arisen subsequent to the adoption of the previous IDP.

The review and amendment process must also adhere to the requirements for public participation as articulated in Chapter 4 of the MSA (2000).

The IDP process described above represents a continuous cycle of planning, implementation, monitoring and review. Implementation commences after the Municipal Council adopts the Final IDP and Budget for the subsequent financial year and implementation feeds into the Performance Management System of the municipality. Public Participation remains pivotal throughout the process of the IDP.

In line with the above directives this document represents the Integrated Development Plan as prepared by the JB Marks Local Municipality as part of its 2022-27 IDP processes. It is submitted and prepared in fulfilment of the Municipality's legal obligation in terms of Section 25 of the Local Government: Municipal Systems Act, 2000 (MSA Act 32 of 2000).

Organisational arrangements are put in place as per the Process Plan and all legislative prescripts are adhered to. Of particular note have been the effective launching and subsequent operations of all the necessary structures such as the IDP Representative Forum, and other IGR Forum.

1.2 FREE BASIC SERVICES.

The free basic services and indigent support were provided by the JB Marks Local Municipality in the following manner:

Water	Free basic water of 6kl per household per month Indigents included Additional free basic water of 3kl per indigent household per month; Indigents receive a fixed amount per month of R 71.08 for basic water Water leak fixing for indigent households; Not applicable Free stand pipe water for informal settlements Communal taps are available
Sewerage	Free basic sewer of 6kl per household per month; Not applicable Additional free basic sewer of 3kl per indigent household per month ndigents receive a fixed amount per month of R 168.71 for basic sewer
Electricity	Free basic electricity of 100kWh per month for all Tariff A users; Free basic electricity of **80kWh** per month for all Tariff A users Free basic electricity to Eskom supply areas. This amount is based on the FBE rate as per the NERSA Guidelines and is further based on number of registered indigents in the areas where Eskom supplies electricity to residents of Jb marks local municipality; Not applicable
Refuse removal	Free weekly refuse collection for indigent households Indigents receive a fixed amount per month of R 177.87 for basic refuse Free refuse removal service to informal settlement Refuse Containers available
Property rates	First R150 000 assessment rates rebate to residential properties; First **R 50 000** assessment rates rebate to residential properties Hundred per cent (100%) assessment rates rebate to indigent households; Fifty per cent (50%) assessment rates rebate to indigent households Additional assessment rates rebates to pensioner. Pensioners that are registered as Indigents also receive fifty per cent (50%) rates rebate
Other Indigent support	The Indent Support Policy has assisted several community members living in poverty and squalor to be buried in dignity with almost no charge.

1.3 IDP PROCESSES

The Integrated Development Plan 2022-27 (IDP) is in compliance with Section 29(1)(b) and 16(1)(a)(i) of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000). Section 26 of the Municipal Systems Act 32 of 2000 states that the Municipal IDP must reflect the under-mentioned components:

a) the Municipal Council's Vision for long-term development with special emphasis on the municipality's most critical developments and internal transformation needs;

b) An assessment of existing land for development in the Municipality, which must include an identification of communities which do not have access to basic services;

c) the Council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;

d) the Council's developmental strategies which must be aligned with any National or Provincial Sector plans and planning requirements binding on the municipality in terms of legislation;

e) a spatial development framework which must include the provision of basic guidelines for a land use management system for the municipality;

f) the Council's operational strategies;

g) applicable disaster management plans;

h) a financial plan, which must include a budget projection for at least the next three years; and

i) the key performance indicators and performance targets determined in terms of Section 41 of the Municipal Systems Act of 2000.

The structure of the 2022-27 IDP is in line with the legislative provisions. The IDP highlights the Municipality's Vision, Priorities and Strategies, including key performance indicators and Performance Targets and Sector Plans as espoused therein.

Chapter 1
This Section contains the Introduction & Legislative Framework which establishes the basis of the IDP emanating from the Constitution of the Republic of South Africa, the White paper on Local Government, Local Government: Municipal System Act No. 32 of 2000 and various other pieces of legislation. The Long-term Municipal Developmental Vision Statement is clearly outlined in this chapter which is still remains to be the attainment of **"A transformed, leading, competitive and preferred world class city".** Section 1 further outlines the processes followed during the IDP review.

The section further looks at both the National and Provincial Policy context to ensure that the IDP aligns with the National (National Development Plan) as well as the Provincial agenda (North West Province Development Plan)

The document is duly aligned to the following national and provincial plans and programme: National Development Plan, Medium Term Strategic Framework, North West Development Plan, Back to Basics, District Development Model and National Outcomes.

Chapter 2
This Section contains the overall Municipal analysis and statistical assessment of the demographic profile for the entire Municipality. It also denotes the analysis of functions rendered by the municipality as stipulated in the Municipal Structures Act No. 117 of 1998, including Basic Services, Social and Community development matters, financial analysis, Economic development and planning etc.

Community Developmental needs from all the 34 Wards of the Municipality were corroborated during the ward committee meetings are also summarized in this Section of the document.

Chapter 3

This Section deals with Sectoral Analysis and Strategies per Key Performance Areas (KPAs). The mandate of all Directorates of the Municipality is unpacked in accordance with the ensuing developmental imperatives of the Municipality, emanating challenges and the proposed interventions thereto.

Chapter 4
This Section comprises the following components:

- Good Governance
- Public Participation

Chapter 5

The Integration Phase seeks to integrate various Sector Plans and Programs to avoid duplication of resources by National, Provincial and Local spheres of government. In compliance to the legislation, JB Marks local municipality has the following plans and programme in place:

- Risk Based Audit plan
- Water Service Development Plan;
- Local Economic Development Plan

Chapter 6
This Section is dedicated to the five (5) year Financial Plan which is aimed at ensuring that the Municipality is striving for sound Financial Management and Viability. Looking at the medium-term with regards to the ensuing developmental imperatives and related strategies, the plan seeks to address a number of aspects to achieve the desired outcomes within the five-year period. For the remainder of the 2022– 2027 term of Council, the Municipality will focus on the following as a five year planning approach:

a) Financial Stability (Short-term, 1 – 2 years);

b) Financial Consolidation (medium-term, 3 years); and

c) Sustainability (long-term, 4 – 5 years)

Chapter 7

Basic Services and infrastructure development.

- Technical Services
- Public Safety
- Community Services

Chapter 8
This Section outlines the Municipality's Performance Management Systems processes, mechanisms and procedures, and how the Municipality plans to continuously improve on its Performance Management Processes, thereby attracting and building a high performing team for better service delivery.

1.4 NATIONAL, DISTRICT AND PROVINCIAL POLICY CONTEXT.

Development in South Africa is broadly guided and directed by a wide range of legislation. Some legislation is sector specific e.g. housing, transport and environment, while others are more generic in nature, focusing on planning processes, alignment of planning processes and proposals, and the legal requirements pertaining to sector plans to be compiled.

The following section briefly deals with each of these, and highlights the most salient aspects emanating from the aforementioned policies/ plans.

1.5 CONSTITUTION OF THE REPUBLIC OF SOUTH AFRICA 108 OF 1996

The Constitution of South Africa, contained in Act 108 of 1996, is the supreme law of South Africa. Amongst other things, it prescribes different functions to different tiers of government to ensure the equitable and functional distribution of roles, responsibilities and duties. Accordingly, it has assigned specific functional areas to national, provincial and local government.

In terms of the Constitution, the JB Marks Local Municipality is legally obliged to:

- Structure and manage its administration, budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community; and
- Participate in national and provincial development programmes.

1.6 NATIONAL DEVELOPMENT PLAN

The National Development Plan envisages an economy that serves the needs of all South Africans – rich and poor, black and white, skilled and unskilled, those with capital and those without, urban and rural, women and men. The Vision is that by 2030 the economy should be close to full employment, equip people with the skills they need; ensure that ownership of production is less concentrated and more diverse (where black people and women own a significant share of productive assets); and be able to grow rapidly while providing the resources to pay for investment in human and physical capital.

Subsequently, the National Development Plan proposes to create 11 million jobs by 2030 by:

- Realising an environment for sustainable employment and inclusive economic growth;
- Promoting employment in labour-absorbing industries;
- Raising exports and competitiveness;
- Strengthening government's capacity to give leadership to economic development;
- Mobilising all sectors of society around a national vision.

Proposals to increase employment and growth include the following:

- Raise exports, focusing on those areas where South Africa already has the endowments and comparative advantage, such as mining, construction, mid-skill manufacturing, agriculture and agro-processing, tourism and business services;
- Increase the size and effectiveness of the innovation system, and ensure closer alignment with companies that operate in sectors consistent with the growth strategy;

- Improve the functioning of the labour market to help the economy absorb more labour, through reforms and specific proposals concerning dispute resolution and discipline;
- Support small businesses through better coordination of activities in small business agencies, development finance institutions, and public and private incubators;
- Improve the skills base through better education and vocational training;
- Increase investment in social and economic infrastructure to lower costs, raise productivity and bring more people into the mainstream of the economy;
- Reduce the regulatory burden in sectors where the private sector is the main investor, such as broadband internet connectivity, to achieve greater capacity and lower prices;
- Improve the capacity to the state to effectively implement economic policy;
- The upgrading of informal settlements;
- Public transport infrastructure and systems, including the renewal of the commuter rail fleet, supported by station and facilities upgrades to enhance links with road-based services;
- Producing about 20 000 MW of renewable electricity by 2030, importing electricity from the region, decommissioning 11 000 MW of aging coal-fired power stations, and accelerated investments in demand-side savings, including technologies such as solar water heating;
- To create a million jobs through agricultural development based on effective land production.
- Ensuring food security and the empowerment of farm workers, and promote industries such as agro-processing, tourism, fisheries and small enterprises in rural areas where potential exists.

1.7 MEDIUM TERM STRATEGIC FRAMEWORK 2019-2024.

The 2012 NDP sets out a long-term vision for the country and provides the programme through which South Africa can advance radical economic transformation through development planning. The MTSF 2014 - 2019 outlined the plan and outcome-based monitoring framework for implementing the NDP during the country's fifth democratic administration. This MTSF 2019-2024, which covers the five-year period from 2019 to 2024, outlines the implementation priorities across South Africa's national development priorities for the sixth administration.

The South African government sees development planning as a means to achieve national development goals. Development planning is a results driven approach to promoting development objectives through setting measurable, high-impact targets linked to realistic implementation plans. In South Africa, all three spheres of government

conduct development planning: the MTSF 2019-2024 at a national level, the Provincial Growth and Development Strategies (PGDS) at a provincial level, and the Integrated Development Plans (IDP), set by each municipality to ensure effective service delivery. The Development planning framework is now supported by the Spatial Development Frameworks (SDFs) at National, Provincial and Local Government levels, which further guide development and facilitate land use prioritisation and sustainable development.

Priorities for 2019–2024 The MTSF 2019-2024 aims to address the challenges of unemployment, inequality and poverty through three pillars:

Achieving a more capable state	Driving a strong and inclusive economy	Building and strengthening the capabilities of South Africans

The MTSF 2019–2024 translates the ruling party's electoral mandate into government's priorities over a five-year period. The three pillars set out above underpin the seven priorities of this strategic framework. These priorities, which will be achieved through the joint efforts of government, the private sector and civil society, are as follows:

- **Priority 1: A capable, ethical and developmental state**
- **Priority 2: Economic transformation and job creation**
- **Priority 3: Education, skills and health**
- **Priority 4: Consolidating the social wage through reliable and quality basic services**
- **Priority 5: Spatial integration, human settlements and local government**
- **Priority 6: Social cohesion and safe communities**
- **Priority 7: A better Africa and world**

1.8 NORTH WEST PROVINCE DEVELOPMENT PLAN

The North West Provincial Development Plan (NWPDP) is predominantly based on the National Development Plan (NDP) and attempts to align with the vision, objectives and priorities of a united South Africa by 2030.

The chosen development priorities with which the Province intends to align to the National Development Plan (NDP) are the following:

Provincial Priority Area 1: Economy and Employment

The provincial economy needs to become more productive, more competitive and more diversified. Prioritised sectors are identified as such for their potential to encourage or drive growth and or for their ability to create employment. The sectors identified include:

- Agriculture
- Mining
- Construction and infrastructure
- Specific manufacturing sub-sectors with special reference to renewal energy manufacturing
- Tourism (as part of the Trade, Transport and Finance sectors)
- Overarching strategic priorities: Small, Medium and Micro-sized Enterprises (SMME) development and financial sector inclusion and development (SMMEs are located in all sectors of the economy)

Provincial Priority Area 2: Economic Infrastructure

- Develop and improve water infrastructure (the focus being on re-use, conservation and maintenance)
- Develop energy infrastructure and services provision
- Expand renewable energy with special reference to solar power (solar power heaters and solar photovoltaic technologies)
- Develop (provide, upgrade and maintain) transport infrastructure
- Improve public transport and mobility in rural areas
- Accelerate deployment of Information and Communication Technology (ICT) infrastructure and increase utilisation

Provincial Priority Area 3: An Integrated and Inclusive Rural Economy

- Agriculture production needs to be expanded with emphasis on well-supported small-scale farming, communal farmers, commercial farmers and cooperatives.
- Rural economies will be activated through improved infrastructure and service delivery, a review of land tenure, services to small and micro farmers, a review of mining industry commitments to social investment, and tourism investments.

Provincial Priority Area 4: Human Settlement and Spatial Transformation

- Ensure that the delivery of housing contributes to the restructuring of towns and cities and strengthens the livelihood prospects of households
- Active citizenship in spatial development should be supported through properly funded interventions that encompass citizen-led neighbourhood vision and planning processes; and the introduction of social compacts
- Settlement planning should ensure the creation of spaces that are liveable, equitable, sustainable, resilient and efficient, and that support economic opportunities and social cohesion

Provincial Priority Area 5: Improving Education, Training and Innovation

- Strong Early Childhood Development (ECD), basic education, further and higher education systems are critical to the development of the province
- Improve basic education learning outcomes and eradicate infrastructure backlogs
- Enhance Information and Communication Technology (ICT) in schools
- Align higher education skills development with economic growth sectors and clusters
- Strengthen and expand the number of Further Education and Training (FET) colleges so that the participation rate can grow to 25 per cent
- Promote distance education and Information and Communication Technology (ICT)

Provincial Priority Area 6: Environmental Sustainability

- Investment in skills, technology and institutional capacity is crucial in all aspects regarding a sustainable society and low-carbon economy
- Commitment to the protection of biodiversity
- Resource Critical Areas must be identified and protected through a ‘spatial contract’ binding on all spheres of government and relevant role-players
- Waste management must be effective and focus on recycling and re-use and value of the waste as a resource for socio-economic upliftment

- Prepare for climate change and other environmental pressures through coordinated planning
- The protection of the freshwater eco-system and Water Critical Biodiversity Areas

Provincial Priority Area 7: Social Protection

- Social support should go beyond relieving poverty through promoting self-reliant sustainable development.

- Social support should be provided in such a manner that once the support is removed the individual, household or community can be self-sustainable.
- Social protection must be approached holistically. The needs, realities, conditions and livelihoods of individuals, households and communities do not stand isolated from the broader environment in which they operate

Provincial Priority Area 8: Improving Health

- The social determinants of health need to be addressed, including promoting healthy behaviours and lifestyles
- Households need information and incentives to change their behaviour toward healthy and active lifestyles
- Strengthening the health care system and improving its management
- Combat HIV and Aids and decrease the burden of disease from TB. Broaden coverage of antiretroviral (ARV) treatment to all HIV-positive people
- Improve human resources within the health sector

Provincial Priority Area 9: Building Safer Communities

- Demilitarise the police and improve professionalism throughout the police service. The police should at all times act professional, impartial, responsive and competent
- An integrated approach is needed to build safer sustainable communities. Coordination is required between a variety of departments, the private sector and community bodies
- All vulnerable groups including women, children and rural communities should enjoy equal protection through effective, coordinated responses of the police, business, and civil society

Provincial Priority Area 10: Building a Capable and Development State

- Build a skilled, professional public service performing a developmental and transformative role
- Improve inter-departmental coordination and cooperation and proactively improve relationships with national and local government

Provincial Priority Area 11: Fighting Corruption

- Build a resilient anti-corruption system providing mechanisms for effective and safe reporting
- Develop and encourage a societal approach to fighting corruption
- Improve accountability and transparency, including increased public awareness and access to information

Provincial Priority Area 12: Transforming Society and Uniting the Province

- The values provided in the Constitution and in the Bill of Responsibilities provide the basis for human dignity that should be taught to and accepted by each member of the provincial population
- Through sports, art and culture in the Province, human well-being will be enhanced and stimulated, and social cohesion will be promoted

1.9 BACK TO BASICS.

The Five Pillars of the Back to Basics Campaign are:

1. Putting people and their concerns first;
2. Supporting the delivery of municipal services to the right quality and standard;
3. Promoting good governance, transparency and accountability;
4. Ensuring sound financial management and accounting; and
5. Building institutional resilience and administrative capability.

Municipalities must:

- Develop fundable consolidated infrastructure plans.
- Ensure infrastructure maintenance and repairs to reduce losses with respect to:
  - Water and sanitation.
  - Human Settlements.
  - Electricity.
  - Waste Management.
  - Roads.
  - Public Transportation.
- Ensure the provision of Free Basic Services and the maintenance of Indigent register.

Good governance

Good governance is at the heart of the effective functioning of municipalities. Municipalities will be constantly monitored and evaluated on their ability to carry out the following basics:

- The holding of Council meetings as legislated.
- The functionality of oversight structures, S79 committees, audit committees and District IGR Forums.
- Whether or not there has been progress following interventions over the last 3 – 5 years.
- The existence and efficiency of anti-corruption measures.
- The extent to which there is compliance with legislation and the enforcement of by-laws.
- The rate of service delivery protests and approaches to address them.

Public participation

Measures will be taken to ensure that municipalities engage with their communities.

Municipalities must develop affordable and efficient communication systems to communicate regularly with communities and disseminate urgent information. The basic measures to be monitored include:

- The existence of the required number of functional Ward committees.
- The number of effective public participation programmes conducted by Councils.
- The regularity of community satisfaction surveys carried out. Financial management
- Sound financial management is integral to the success of local government.

Performance against the following basic indicators will be constantly assessed:

- The number of disclaimers in the last three to five years.
- Whether the budgets are realistic and based on cash available.
- The percentage revenue collected.
- The extent to which debt is serviced.
- The efficiency and functionality of supply chain management.

Institutional capacity

There has to be a focus on building strong municipal administrative systems and processes. It includes ensuring that administrative positions are filled with competent and committed people whose performance is closely monitored. Targeted and measurable training and capacity building will be provided for councillors and municipal officials so that they are able to deal with the challenges of local governance as well as ensuring that scarce skills are addressed through bursary and training programmes. The basic requirements to be monitored include:

- Ensuring that the top six posts (Municipal Manager, Financial Management Services, Technical Services, Corporate Services, Community Services, Municipal Services and Local Development Services) are filled by competent and qualified persons.
- That the municipal organograms are realistic, underpinned by a service delivery model and affordable.
- That there are implementable human resources development and management programmes.
- There are sustained platforms to engage organised labour to minimise disputes and disruptions.
- Importance of establishing resilient systems such as billing.

1.10 DISTRICT IDP FRAMEWORK

Each district municipality, within a prescribed period after the start of its elected term and after following a consultative process with the local municipalities within its area, must adopt a framework for integrated development planning in the area. The framework binds both the district municipality and the local municipalities of the district municipality. The framework must also include the following:

- The plans and planning requirements binding in terms of national and provincial legislation on the district municipality and the local municipalities;
- Identify the matters to be included in the integrated development plans of the district municipality and the local municipalities that require alignment;

- Specify the principles to be applied and co-ordinate the approach to be adopted in respect of those matters; and
- Determine procedures for consultation between the district municipality and the local municipalities during the process of drafting their respective IDPs and to effect essential amendments to the framework.

1.11 INTER-GOVERNMENTAL RELATIONS

Proactive cooperation between all spheres of government is critical for efficient and effective service delivery. Each sphere of government has a role in development planning, prioritization and resource allocation, and management. The Intergovernmental Relations Framework Act (IGRFA) 2005 provides a framework for the cooperation among the three spheres of government**.**

The following intergovernmental structures exist in the JB Marks Local Municipality and Dr KK District Model:

a) District Intergovernmental Structures

JB Marks Local Municipality is an active participant in the Dr KK District Municipality's Intergovernmental Relations (IGR) Forum through the following structures:

1. **Political IGR**: where mayors and other politicians discuss local and district service delivery issues of common interest and challenges are resolved.

2. **Technical IGR**: Accounting officers and other senior managers meet on a quarterly basis to discuss progress on service delivery, barriers to policy implementation and how these could be escalated to the political forum for resolution.

3. **IDP Managers Forum**: These managers also meet on a quarterly basis to discuss progress in the implementation of each municipality's IDP and make recommendations to the Technical IGR for further processing.

4. **District IDP Forum**: The Dr KK District Municipality coordinates quarterly IGR meetings to discuss alignment of plans and projects implementation.

b) Provincial IDP Sectoral Engagements

A Provincial IDP engagement is conducted annually between the provincial sector departments and municipalities. The engagement provides a platform for provincial departments to provide feedback on the municipality's IDP and to ensure a coordinated and improved manner of projects implementation.

The Provincial IDP engagement session addresses the challenge of how the three spheres of government can jointly respond to community issues (especially when communities during public consultation sessions raise issues that are not the competency of local government). The municipality uses the review process to address comments received from the provincial government during assessment of the IDP.

1.12 DISTRICT DEVELOPMENT MODEL

The District Development Model was initiated by President Cyril Ramaphosa in his Budget Speech in 2019. Subsequently, the District Development Model was discussed and adopted by Cabinet, the 2019 Presidential Coordinating Council (PCC), the March 2020 extended PCC and various MINMECs.

The President in the 2019 Presidency Budget Speech (2019) identified the "pattern of operating in silos" as a challenge which led to "to lack of coherence in planning and implementation and has made monitoring and oversight of government's programme difficult". The consequence has been non optimal delivery of services and diminished impact on the triple challenges of poverty, inequality and employment.

The President further called for the rolling out of "a new integrated district based approach to addressing our service delivery challenges [and] localise[d] procurement and job creation, that promotes and supports local businesses, and that involves communities…" The President is cognisant of the fact that such an approach will require that "National departments that have district-level delivery capacity together with the provinces … provide implementation plans in line with priorities identified in the State of the Nation address".

The Model consists of a process by which joint and collaborative planning is undertaken at local, district and metropolitan by all three spheres of governance resulting in a single strategically focussed One Plan for each of the 44 districts and 8 metropolitan geographic spaces in the country, wherein the district is seen as the 'landing strip'.

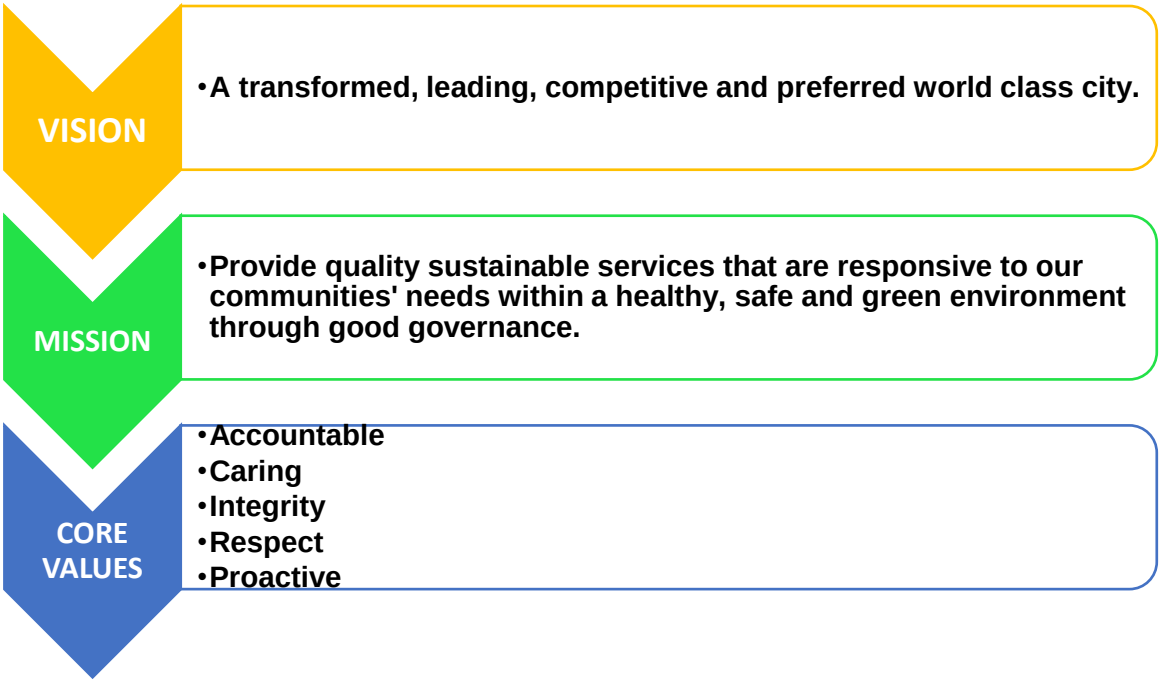
The District Development Model builds on the White Paper on Local Government (1998), which seeks to ensure that "local government is capacitated and transformed to play a developmental role". The White Paper says developmental local government "is local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs and improve the quality of their lives".

To which end, developmental local government is seen as having four interrelated characteristics of "maximising social development and economic growth; integrating and coordinating; democratising development; and leading and learning". In order for local government to advance this, the Constitution calls on "national and provincial governments [to] support and strengthen the capacity of municipalities to manage their own affairs".

Therefore, the model is a practical Intergovernmental Relations (IGR) mechanism to enable all three spheres of government to work together, with communities and stakeholders, to plan, budget and implement in unison.

1.13 JB MARKS STRATEGIC AGENDA.

In line with the national and provincial Vision directives noted above, the JB Marks Local Municipality Strategic Agenda which includes a Vision, Mission, Municipal Values and developmental Priorities.



Developmental Priorities

An assessment of the internal and external environment and the feedback from the communities it indicates that for the municipality to improve the lives of our people, the following issues should be prioritised:

Responsive government
Provision of Services
Waste Collection
End to Corruption
Land and Housing
Job creation
Youth Empowerment
Economic Development
Agriculture, Rural Development
Water and sanitation
Safety and Security community
Vulnerable groups empowerment
Energy Provision
Storm water drainage
Sports and recreation
Health and welfare
Environment
Quality sustainable service delivery

The above JB Marks Local Municipality Strategic Agenda should be implemented in pursuance of the following six Key Performance Areas for Local Government as contained in the Municipal Planning and Performance Management Regulations (2006) as promulgated by National Government:

1.14 Key Performance Areas for Local Government

Key Performance Area	Definition /Strategic Objectives
KPA 1: Municipal Transformation and Organizational Development	**To improve organization stability and sustainability**
KPA 2: Basic Service Delivery and Infrastructure Development	**To eradicate backlog in order to improve access and ensure proper operation and maintenance to services and infrastructure development**
KPA 3: Local Economic Development	**To create an environment that promotes developments of local economy and facilitate job creation**
KPA 4: Municipal Financial Viability and Management	**To improve overall financial management in the municipality by developing and implementing appropriate financial management policies, procedure and system**
KPA 5: Good Governance and Public Participation	**To promote a culture of participatory and good governance**
KPA 6: **Spatial Rationale**	**Improve the quantity and quality of basic services for all people in terms of water, sanitation, electricity, waste management, roads and disaster management (infrastructure investment & development)**

CHAPTER 2: MUNICIPAL OVERVIEW AND SITUATION ANALYSIS

2.1 PROVINCIAL AND DISTRICT CONTEXT.

JB Marks Local Municipality is a Category B municipality situated within the Dr Kenneth Kaunda District in the North West Province. It is the 2nd largest municipality of three in the district, making up almost half its geographical area.

It was established by the amalgamation of the former Ventersdorp and Tlokwe City Council Local Municipalities in August 2016. It combines the following areas from the Tlokwe Region: Ikageng and its extensions, Potchefstroom town, Mohadin, Promosa, Matlwang, Leliespan/Baitshoki, Haaskraal, Turfvlei, Vyfhoek, Mooibank, Machavie, Buffeldoorn, Miederpark, Kopjeskraal, Wilgeboom, Lindequesdrift. (Agricultural Holdings) Rooipoortjie, Venterskroon, Buffelshoek. (Rural) Vredefort Dome. (World Heritage Site) Vaal River. (Tourism attraction) and the rural hinterland.

Ventersdorp Region consists of a vast rural / commercial farming area as well as the urban area of Ventersdorp, Tshing and Toevlug and has six (6) villages namely Goedgevonden, Welgevonden, Tsetse, Ga-Magopa, Boikhutso and Boikhutsong.

The N12 route that connects Johannesburg and Cape Town via the city of Kimberley runs through the municipality. The main railway route from Gauteng to the Northern and Western Cape also runs through one of the municipality's main cities, Potchefstroom. The City is 145km south-east of OR Tambo International Airport but has its own airfield, which can accommodate bigger aircraft and was formerly a military air base.

Gold mining is the dominant economic activity in the district, with Potchefstroom and Ventersdorp being the only exceptions. While Ventersdorp to the north-west of Potchefstroom focuses on agricultural activity, Potchefstroom's economic activity is driven by services and manufacturing.

A big role-player in the provision of services in Potchefstroom is the world-class North-West University, which has its main campus in Potchefstroom.

Potchefstroom's industrial zone has many companies, focusing mainly on the industries of steel, food and chemicals, with big entities such as King Korn, Kynoch, Naschem and the Nestle Company.

Within the city centre, the infrastructure of Potchefstroom supports roughly 600 businesses.

Ventersdorp's main economic Sectors includes: Agriculture, community services, manufacturing, trade, finance, transport and mining.

DEMOGRAPHICS.

2.2 TOTAL POPULATION.

Population statistics is important when analysing an economy, as the population growth directly and indirectly impacts employment and unemployment, as well as other economic indicators such as economic growth and per capita income.

Male	102652
Female	110018
TOTAL POPULATION	212670

Source: Census 2022

Population Group

Black African	178308
Coloured	10871
Indian or Asian	147
White	22851
Other	480
Unspecified	14

Source: Census 2022

Completed by Sex

	Male	Female		
0			Male(%)	Female(%)
0 - 4	10016	9695	5%	-5%
5 - 9	8183	8124	4%	-4%
10 - 14	9053	8975	4%	-4%
15 - 19	8493	8624	4%	-4%
20 - 24	9648	9795	5%	-5%
25 - 29	8892	9088	4%	-4%
30 - 34	8902	9189	4%	-4%
35 - 39	8497	9076	4%	-4%
40 - 44	7105	7760	3%	-4%
45 - 49	5711	6337	3%	-3%
50 - 54	4769	5580	2%	-3%
55 - 59	4099	5159	2%	-2%
60 - 64	3506	4463	2%	-2%
65 - 69	2372	3227	1%	-2%
70 - 74	1609	2140	1%	-1%
75 - 79	1014	1393	0%	-1%
80 - 84	519	780	0%	0%
85+	263	612	0%	0%

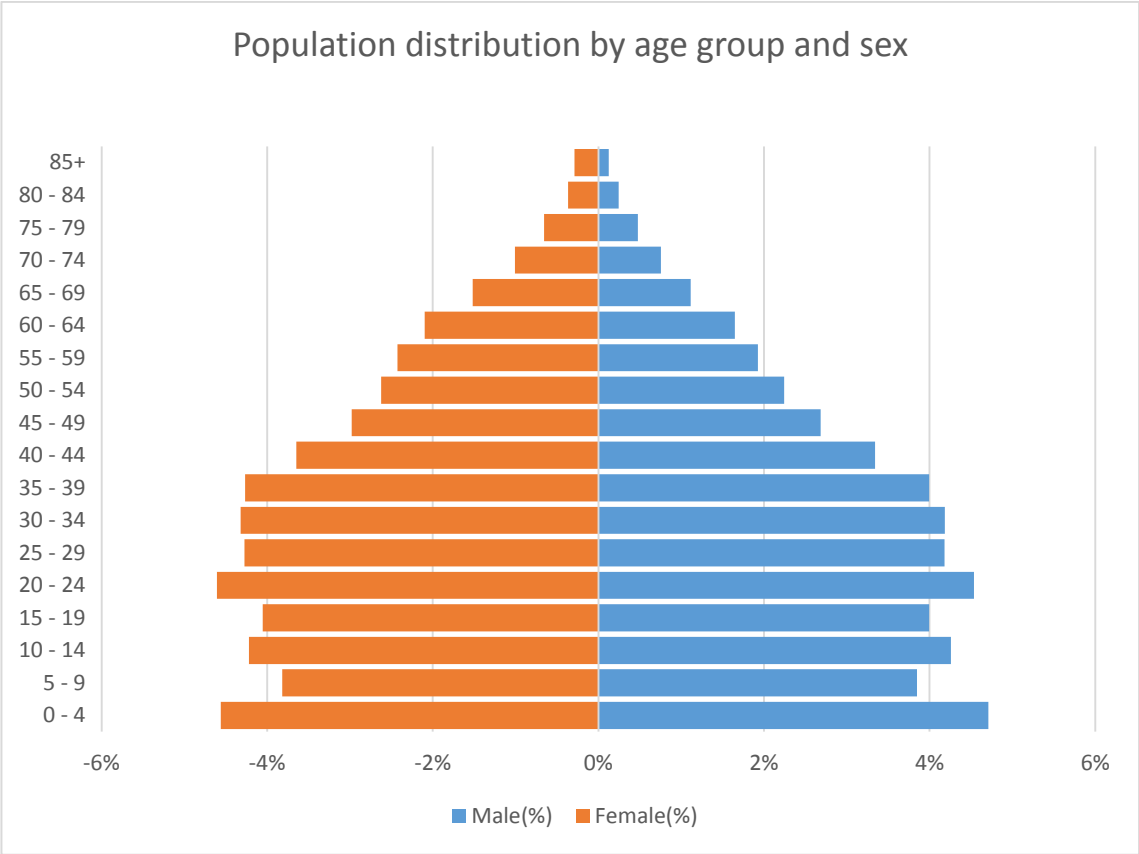
Source: Census 2022

Marital Status

Legally married (including customary, traditional, religious, etc.)	34611
Living together like husband and wife/partners	18529
Divorced	3226
Separated, but still legally married	588
Widowed	6578
Never married	103535
Do not know	1254

Source: Census 2022

Population pyramid for JB Marks LM



Source: Census 2022

Education

Educating is important to the economic growth in a country and the development of its industries, providing a trained workforce and skilled professionals required.

The education measure represents the highest level of education of an individual, using the 15 years and older age category. (According to the United Nations definition of education, one is an adult when 15 years or older. IHS uses this cut-off point to allow for cross-country comparisons. Furthermore, the age of 15 is also the legal age at which children may leave school in South Africa).

Attendance at an ECD Institution

Creche/educare centre	7333
Pre-school/nursery school/Grade 00/Grade 000/Grade R	1062
Day mother/Gogo/Child minder	1733
Home/community play group	1025
Other (Specify)	101
None	8170
Do not know	137

Source: Census 2022

Highest level of Education

No schooling	8244
Some primary	11574
Completed primary	5326
Some secondary	47030
Grade 12/ Standard 10	45782

Higher education	12198
Other	929

Source: Census 2022

Attendance to educational institution for person 5-24 years

No	19131
Yes, Pre-school	985
Yes, Primary school (Grade R to Grade 7)	25567
Yes, Secondary school (Grade 8 to Grade 12)	18048
Yes, Special school for learners with disabilities	393
Yes, Technical Vocational Education and Training (TVET), formerly known as Further Education and Training College (FET), including Private Colleges	752
Yes, Other college (including Private and Public Nursing College, Agricultural College and Police College)	358
Yes, Higher educational institution (including University/University of Technology and Private Higher Education Institution)	2669
Yes, Community Education and Training College (including Adult Education and Training Learning Centre)	158
Yes, Home-based education/home schooling	63
Yes, Other	204

Source: Census 2022

Number of Households by Population Group

A household is either a group of people who live together and provide themselves jointly with food and/or other essentials for living, or it is a single person living on his/her own. An individual is considered part of a household if he/she spends at least four nights a week within the household. To categorise a household according to population group, the population group to which the head of the household belongs, is used.

Total number of household

Number	73328

Source: Census 2022

Type of Dwellings

Formal dwelling	56306
Informal dwelling	9799
Traditional dwelling	252

Source: Census 2022

Child headed household

Age	Number
12	3
13	6
14	18
15	27
16	64
17	84
18	227
19	368

Source: Census 2022

Type of main dwelling

Using the StatsSA definition of a household and a dwelling unit, households can be categorised according to type of dwelling. The categories are:

Very formal dwellings - structures built according to approved plans, e.g. houses on a separate stand, flats or apartments, townhouses, rooms in backyards that also have running water and flush toilets within the dwelling. .

Formal dwellings - structures built according to approved plans, i.e. house on a separate stand, flat or apartment, townhouse, room in backyard, rooms or flatlet elsewhere etc, but without running water or without a flush toilet within the dwelling.
Informal dwellings - shacks or shanties in informal settlements, serviced stands, or proclaimed townships, as well as shacks in the backyards of other dwelling types.
Traditional dwellings - structures made of clay, mud, reeds, or other locally available material.
Other dwelling units - tents, ships, caravans, etc.

Dwellings

Formal dwelling	56306
Informal dwelling	9799
Traditional dwelling	252

Source: Census 2022

Energy of Fuel for Lighting

Electricity from mains	63571
Other source of electricity (e.g. generator etc.)	479
Gas	185
Paraffin	1516
Candles	6030
Solar	1196
Other	188
None	163

Source: Census 2022

Energy of Fuel for Cooking

Electricity from mains	44117
Other source of electricity (e.g. generator etc.)	373
Gas	19812
Paraffin	7696
Wood	807
Coal	47
Animal dung	15
Solar	91
Other	123
None	245
Electricity from mains	44117

Source: Census 2022

Access to Piped Water

Piped (tap) water inside the dwelling	39635
Piped (tap) water inside the yard	23217
Piped (tap) water inside the dwelling	7000
No access to piped (tap) water	3476

Source: Census 2022

Source of Water

Regional/local water scheme (operated by municipality/other service provider)	62560
Borehole	3984
Spring	302

Rain-water tank	119
Dam/pool/stagnant water	33
Flowing water/river/stream	35
Water vendor	1180
Water tanker	2201
Other	2913

Source: Census 2022

Toilet Facilities

Flush toilet connected to a public sewerage system	54659
Flush toilet connected to a septic tank or conservancy tank	939
Chemical toilet	294
Pit latrine/toilet with ventilation pipe (VIP)	6096
Pit latrine/toilet without ventilation pipe	4086
Ecological toilet (e.g. urine diversion, enviroloo, etc)	292
Bucket toilet (collected by municipality)	141
Bucket toilet (emptied by household)	1468
None	4993

Source: Census 2022

Refuse or Rubbish Removal

Removed by local authority/private company/community members at least once a week	52719
Removed by local authority/private company/community members less often	801
Communal refuse dump	665
Communal container/central collection point	973
Own refuse dump	11173
Dump or leave rubbish anywhere (no rubbish disposal)	6053
Other	944

Source: Census 2022

2.3 COMMUNITY NEEDS PER WARD

Through the IDP consultative processes the JB Marks Local Municipality has built up an inventory of priority community needs in different wards within her area of jurisdiction. These inputs provided by local stakeholders are of critical importance as they provide insight into how residents experience day to day life in the municipal area. The priority needs are summarised in **Table 33.0** below reflective of the Directorates that has to attend to them

WARD 1

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 1		
Area/Village	**Needs**	**Responsible Department**
	1. Development of 4 way stop corner Mogolodi and Sarafina Street	**Technical Services**
	2. Water and sewer system services	
	3. Building of toilets	
	4. RDP houses	**Technical Services**
	5. Allocation 72 Stands in Ext 3	
	6. Allocation of transformer, electricity and taps	**Technical Services**
	7. Sewer lines be installed for 12 stands	
	8. No access to Main Sewerage system due to soil, assistance be needed as a matter of urgency	**Department of Water and Sanitation**
	9. Building of new roads	**Technical Services**
	10. Fixing of potholes	
	11. Allocation of 47 stands in other areas	
	12. Provision of swimming pool at the Sarafina Stadium	
	13. Maintenance of Sports grounds (Stadium)	
	14. Informal Settlement	
	15. Crucial need of water canal maintenance	
	16. Building of bridge	

	17. Bush cutting 18. Temporarily toilets 19. Open main holes to be close 20. Maintenance of Illegal dumping sites 21. Installation of geysers 22. Grading of roads 23. Installation of Electricity 24. Installation of high mast lights	

WARD 2

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 2		
Area/Village	**Needs**	**Responsible Department**
	1. The Lindequesdrift road is the main road and water is surfing under the road. This is a gravel road. Needs to be fixed.	Technical Services
	2. **Contractors that received tenders ran with money.** Projects are not completed. Problems with: Sewerage, Storm water and drainage.	Technical Services/BTO
	3. Maintenance of sewer line and sewer systems.	Technical Services
	4. The bridge at the river has an inappropriate/unsuitable smell especially in the afternoons that is not good for the environment or to inhale.	Department of Water and Sanitation
	5. The open field opposite Jehovah Church, Viljoen and Govern Mbeki Streets. – The storm water pipes are open.	
	6. Overflow of sewerage plant at the Prozesky Bird Sanctuary Wetland. The tourists are not visiting the Sanctuary which demotes tourists to our town/city.	Technical Services
	7. The maintenance of the roads of the Prozesky Bird Sanctuary needs	Technical Services

	urgent attention. . 8. If a fire breaks out the state/quality of the roads leads to the fact that fire fighters will not be able to exit the situation for assistance/service delivery. 9. Street lights not working must be repaired and electrical poles rotten, be replaced. Proper equipment must be used like globes, poles and street lamps. 10. Cameras must also be installed at some areas/sections. High lights mast in parks. 11. The sewerage system in Kock Street line is not connected although it was already requested. 12. Street lights not working must be repaired and electrical poles fall over during strong winds. 13. The street lights no working leads to thefts and burglaries. 14. Regular maintenance of grass cutting. Park at the corner is a problem. 15. The Municipality has a service delivery issue. Trees as not being cut and old trees are not being removed. Municipality must be accountable for basic maintenance. 16. Maintenance at Wilgeboom 17. The electrical lines from Wilgeboom that is linked to Elandsheuwel causes power breaks when strong winds occur or take place. 18. The scraping of gravel roads needs to be done on a regular basis. 19. Refuse Removal The Municipality must inform the community if the dates of removing of refuse are not going to take place or changes. • Wheelie Bins – Miederpark There is a need for wheelie bins. The wheelie bins was not budgeted for in the previous financial year. Need to be budgeted for. • We have residents in our wards and from other wards that recycles from the residential waste. Is there a way for these residents to be registered/licenses to recycle in certain areas to avoid illegal dumping or waste? 20. Litter –Refuse ends up in the storm water drain. EPWP's not working, people get frustrated.	Technical Services Technical Services

	Main Streets and Potholes. **Koepel** The world heritage site in the Koepel Area has a gravel road. Need a tar road. **Potchefstroom** Gravel roads in rural areas have not been serviced for years now. Rural roads need to be rebuilt. **Town** The main entrance of town has potholes in Viljoen and Govan Mbeki. Can this intersection also be paved similar to the other main robots? The upgrade of sewerage system/plant in Miederpark. Rural roads need to be rebuilt	

WARD 3

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 3			2024-205
Village/Area	needs	Prioritization	Responsible Department
Baillie Park Baillie Park Baillie Park Vyfhoek Baillie Park	**1.** Construction of the road at the back of the Villas in Baillie Park between the new Total garage and De Wilge High School – Modderdam rd. (D1208.) **2.** Install Stormwater pipe through Erf 1045 BP x 21 to alleviate SW damming in Rocher st extension.- 185m **3.** Construction of Malva street (Richardson – Rocher ext. – 470m) **4.** Regravel and grade Kanaalweg and N12 service road. **5.** <u>Roads need to be resurfaced - prioritized</u>:		• Infrastructure Department (Roads and Stormwater) • Infrastructure Department (Roads and Stormwater) • Infrastructure Department (Roads and Stormwater) • Infrastructure Department (Roads and Stormwater) • Infrastructure Department (Roads and Stormwater

Baillie Park Vyfhoek Vyfhoek Vyfhoek / Ferdinand Postma Park Vyfhoek Ferdinand Postma Park Klipdrift	Wynne street (Malvato Parys rd.) Republiek street Wynne to Richardson street) Roselt street. Viney street. **6.** Water pressure and water supply in Hattingh street, Weyers street, Gabru street and other surrounding streets, Baillie Park. (Interconnection on 250mm uPVC on Northern side of development for improved water supply) **7.** Upgrading of roads and Street lights at Vyfhoek area. **8.** Street lights South of each turnoff from N12 to Vyfhoek. **9.** Street lights in Kanaalweg and De Land road. **10.** Upgrade surface seal of N12 / Modderdam rd (D1208) south – 300m **11.** Upgrade surface seal of N12 / MC Roode ave north - 300m **12.** Traffic Control / Calming MC Roode / Carletonville rd T- junction **13.** Maintenance to traffic signs, street names and lines on the roads. **14.** Recycling at Klipdrift area. -install the SKIPS and start a recycling project to uplift the area.		• Infrastructure Department (Water and Sanitation) • Infrastructure Department (Electrical) • Infrastructure Department (Electrical) • Infrastructure Department (Electrical) • Infrastructure Department (Roads and Stormwater) • Infrastructure Department (Roads and Stormwater) • Traffic Department • Housing and LED

WARD 4

2024– 2025 Integrated Development Plan (IDP) needs analysis.

Ward 4		
Area/Village	**Needs**	**Responsible Department**
	1. Enlarge sewer plant or build mini sewer plant on northern side of town. 2. Enlarge and improve Chris Hani street pumpstation. 3. Potholes patched in ward 4. 4. Build storm water canal in ext 9 and Kanana. 5. Get streetlights working. 6. Re surfacing and fixing of Paul street. 7. Build roads in ext 9 and entrance to houses from n12. 8. Park for kids in ext 9 / Kanana / n12. 9. Mandela road extended and Eskom road re-done to n12. 10. Toilets and water for baipei in ext 9. 11. Pinning of stands – proclamation of ext 9. 12. Gwarry filled so children don't drown in skoti. 13. Dirt roads to be paved, short street out of Tlotlanang street.	**Technical Services**

	14. Repair of cnr of Louw and Albert Nel. 15. Repair and unblocking storm water gully's and pipes in town. 16. Parking at Potch Primary. 17. Create rubbish dump sites with skips in Ikageng ward 4.	

WARD 5

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 5		
Area/Village	**Needs**	**Responsible Department**
	1. Wheelie dustbins. 2. Filling of sinkholes (Jeugd Street). 3. Roads & storm-water drainage, re-sealing and pothole patching (all streets). 4. Upgrade of pump-station. 5. Replacement of asbestos pipelines. 6. Street lights/ High mast lights. 7. Zonal meters. 8. Replacement of cooper cables to aluminum cables. (Sol Plaatjie, Rivier, Chris Hani & Smit). 9. Upgrade of Vodacom park.	Technical Services

WARD 6

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 6		
Area/Village	**Needs**	**Responsible Department**
	1. Removal of asbestos roofs. 2. New toilet systems. 3. Speed humps. 4. Geysers. 5. Solar high mast lights. 6. Allocation of stands. 7. Patching of potholes. 8. Resealing of roads.	Technical Services

WARD 7

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 7		
Area/Village	**Needs**	**Responsible Department**
	1. ROADS AND TRANSPORT Widening of Albert Street Luthuli Street between Louise Le Grange Avenue and traffic circle constructed at the corner of Luthuli and Wilgen Street. Serious attention needs to be given to some streets where there are many potholes (Vyncke Street is particularly bad). Street humps are not painted to urgently, especially stop streets, as they pose a serious danger. Most of the streets need resealing. 2. PARKS The parks in Coetzee Street and Eleazer Street, while there has been an improvement, still need attention in terms of fences and gates. The Gunner's Memorial needs constant attention, although at present it is looking quite good. 3. SPORTS FACILITIES. The tennis courts in Coetzee Street need complete refurbishment. As they are also used for basketball, this would be a good opportunity to have them upgraded, together with the clubhouse. There are no other such facilities in the ward. 4. INFRASTRUCTURE. The most worrisome water problem is at the corner of Meyer and Dwars Streets. It will require a major upgrade. Meyer Street needs widening from Thabo Mbeki Road to Louis Le Grange – it carries the heaviest traffic load in the city. It is partly in Ward 25 and partly in Ward 7.	Technical Services

WARD 8

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 8		
Area/Village	**Needs**	**Responsible Department**
	1. Infrastructure Fixing potholes at the following streets: Mogotsi Street, Tswelelopele Street, Tonakgola Street, Mare Street, Chele Street, Letsie Street, Mokgobo Street, Chabalala Street, Rata Street, Molutsi Street, Khuti Street, Tlagudi Street, Moleme Street 2. Sewer Attending to all problematic areas where we have constant sewer blockages. 3. Storm water drainage Maintenance of storm water drainage as our streets and houses are flooded. Bathoeng Street need to be attended to very urgently. 4. Electricity Many streets are too dark as the street lights are not functional. Replacements of electrical boxes as residents are having challenges of electricity when they have purchased pre-paid electricity. The boxes are not functional. 5. Water The quality of our water has dropped which has led to numerous complaints from the residents. It has also implicated the health of our residents as they have been complaining of diarrhea and sometimes the water is brownish.	Technical Services

	6. Water Meter Residents are having problems of water meters which are non-functional or have leakages. They need to be replaced as some of them are worn out. 7. Toilets We have toilets that are dilapidated that needs to be fixed as soon as possible. 8. High Mast lights High mast lights need to be functional as many of them are not functioning well. 9. Housing Provision of housing is needed in our municipality as it has not been done for quite a long time. Dube hostel needs to be demolished as it poses a serious health risk to the resident's buildings or the structures are in bad state and thus they must be demolished. They are a sore eye to the eyes of the community. Issuing of title deeds to our community. 10. Roads We need to install speed humps in the following streets: Bathoeng Street – 3 speeds hump including 1 in front of Phaladi Primary School Lekhele Street – 2 speed humps Molutsi Street – 2 Letsie Street – 3 Mokgobe Street – 3 Moleme Street – 2 Makau Street – 2 Rata Street – 2 Khuti Street – 2 Mogotsi Street – 2 Painting of road signs. 11. Community halls Lights need to be fixed at Ga-Matlabe Hall. 12. Illegal dumping	

	The following areas need to be attended: Cnr Mogotsi Street & Molutsi Street, Mare Street next to Botoka Technical School, Molutsi Street in a furrow next to Botoka Technical School, Rata Street next to Bright Beginning Primary School and Boiki Thlapi Clinic. o Dube Hostel as refuse is not collected. The area of Phaladi Primary School. 13. Ikageng Library Provision of new books as they have not been brought. 14. Shops and Businesses Monitoring of illegal non-complaint businesses that are operational in our ward. 15. Debts Write off irrecoverable debts especially for indigents. 16. Indigent Increment of our indigent households as majority of them are finding it difficult to cope under the economic depression. Installation of electrical meter box in some Dube units (hostel). Management of our flats that were built by the province in Mare Street.	

WARD 09

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 9		
Village/Area	**Needs**	**Responsible Department**
	1. Cleaning up of the whole area 2. Create clean road for pavement 3. Water, toilets an electricity 4. Formulization of Informal settlement 5. Ward job opportunities 6. Youth development 7. Power of streets 8. Cleaning of storm water 9. Speed humps 10. Dilapidated toilets 11. Replacing asbestos roof 12. Geysers 13. Upgrading sewer line at Mohadin Poortjie dam 14. Sewer system at Mohadin extension 1 15. Replacement of old electric boxes 16. High mast light 17. Building of bridge between Mohadin and extension	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 10

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 10		
Village/Area	**Needs**	**Responsible Department**
	1. The community requested the municipality to install solar lights in zone 8. 2. Two Boom gates between corner Sepotokele and corner Batloung. 3. There is a need of a container between Batloung and Mark Street for security. 4. There is a need for street lights in the following streets: Tlhalerwa , Kgofa, Kubu, Tau, Pheto Streets 5. Need cable at Mark Street, Middle Street, and Boom Street, Modibowa Street, Madiehe Street.and Santho Street, Rev tsubella, Mafoko Street, Mmuwe street, Dlamini Street, Kgabo Street, Nkosi Street next to Madibeng primary. 6. The municipality must demolish or renovate house 1480 7. There is a request to for storm water drainage at Batloung Street, Nkosi Street, Modibowa Street and Rev tsubella Street 8. Electrical faults experienced at House 2832 due to an electric box. 9. Fixing of Sewer systems around these addresses: 6111, 6209, and 6210 sewer is very bad. 10. Some water meters are not working. 11. There is a need of speed humps are in Lekgele Street, Kgabo Street, and Nyokong Street	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 11

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 11		
Village/Area	**Needs**	**Responsible Department**
	. Dilapidated toilets. 2. Removal of old asbestos sewer pipes 3. High Mast Light in Dassierand. 4. High Mast Light in Eleazer. 5. High Mast Light on the Corner of Kynock 6. Riad and Promosa Road. 7. Water catchment system on the corner of Mosidi street and Galeshewe. 8. Water catchment system on the corner of Mosidi street and Legodi street. 9. Sleep humps at Lerothodi,Mahabane,Mosodi and Ntlatseng streets. 10. Water installation for people in Eleazer next to Witrand Hospital. 11. Sports fields for ladies and gents in Dassierand. 12. Construction of a Road that cross from Promosa Road to Dassierand cemetery (to reduce congestion on the Abboire road). 13. Reconstruction of Bathoeng street. 14. Outdoor gym in the Berlin Park. 15. Revamp the Berlin Sports ground.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 12

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 12		
Village/Area	**Needs**	**Responsible Department**
	1. Proclamation of Ext 9, BNG project. 2. Road maintenance and reconstruction of streets 3. Completion of water Disaster Management centre project to assist in Ward 12. 4. N12 housing development project 5. Storm water and construction of maintenance 6. Installation of street names 7. Replacing of asbestos roofs 8. Solar high mast lights 9. Cleaning and scraping of Lesego Primary soccer ground and the Shaun Pollock 10. Old dilapidated toilets 11. Solar geysers 12. Water path ways. 13. Visible policing around the area	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 13

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 13		
Village/Area	**Needs**	**Responsible Department**
	1. Housing Department: Outstanding RDP houses and toilets in the Aksie Park and Baipei areas. 2. Community Hall in Ward 13 will accommodate Ward 13 Promosa and Ward 17 (Marikana). 3. Renovation of Ward 13 House. 4. Sewer line in Bloemetjie Street and Harwood Street. 5. Speed humps Bloemetjie and Lekay Street. 6. Open drainage system to be closed. 7. Fixing of streetlights in Ward 13. 8. Solar geysers not installed. 9. Paving of streets at Bapei. 10. Cleaning of pit toilets at Hillside View. 11. Installation of electrification, and water. 12. Visible Policing. 13. Street lights at Hillside View. 14. Installation of electricity. 15. Blocked Sewerages. 16. Verification of stands.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

Ward 13		
Village/Area	**Needs**	**Responsible Department**
	17. Grading of roads – Hillside View. 18. Rockville/Promosa to be included in the IDP. 19. Ward 13 House utilise as a satellite station or a play park for children. 20. Building of Secondary School. 21. Building of Taxi rank. 22. Installation of high mast lights – Hillside View. 23. Illegal connection. 24. Fixing of potholes. Sanitation - Health risk issues be attend to as a matter of urgency.	

WARD 14

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 14		
Area/Village	**Needs**	**Responsible Department**
Thaba Section	• Two hammers light is needed in thaba section at corner Moila Street and Moabi and the other one in Eliot Nkala street • LED street lights are needed in all streets of Thaba section • We need to fix the potholes in Raditsabeng street, Mogoai street, Makam street, Bali street, Moabi street, Eliot Nkala street and Motswara Lekome street and Maphongo street, needs more attention. • We need to replace the roofs within asbestos with proper roofs • We need Geysers in Thaba Section • We need new toilets in the whole of thaba section • New water meter readers are needed in some of houses • Speed humps is needed in all the streets of thaba section • We need new electric boxes in some of the houses in the section of thaba section • We need to use the open space at the corner of Moila and Moabi street for economical reasons	Technical Services Technical Services Housing Technical Services Housing Technical Services Technical Services LED
Queens Town Section	• One hammers light is needed in queens town section in Gongwane street • LED street lights are deeded in the whole section of queens town. • Speed humps are needed in the whole streets of queens town section • Replace asbestos roofs with other roof that is not hazardous • We need geysers in queens town section • New water meter readers are needed in some of houses • We need new toilets in the whole of queens town section • We need new electric boxers in some of the houses in the section of queens town	Technical Services Technical Service Housing Housing Technical Services
Voka Section	• One hammers light is needed in the street of Mathambo • LED street lights are needed in the whole section of Voka • Speed humps are needed in the whole streets of Voka • W Replace asbestos roofs with other roof that is not hazardous	Technical Services Housing Technical Services

	• We need Geysers in Voka section • New meter readers are needed in some of the houses of Voka section • We need new toilets in the whole of Voka section • We need new electric boxes in some areas • We need to use the open space at the corner of Mosidi and Bathoeng street for economic reasons	BTO Housing Technical Services LED
Mountain View	• We need two hammers in mountain view • We need to utilize the open space in mountain view to create a park • LED street lights are needed in the whole section of mountain view • Speed humps are needed in the whole streets of mountain view • We need geysers in mountain view section • New water meter readers are needed in some of the houses of mountain view section • We need new electric boxes in some of the houses in the area • We need to use the open space between Mosidi street and Promosa road for economic development	LED Technical Services Technical Services Technical Services LED

WARD 15

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 15		
Village/Area	**Needs**	**Responsible Department**
	1. Skemering and Uitkoms sub-economical housing, upgrading. 2. Old fire station, repairs needed. 3. Rehabilitation of Railway station. 4. Rehabilitation of roads. 5. Provision of streetlights and high mast lights. 6. Traffic calming and stop street. 7. Demolishing of illegal bridge. 8. Cleaning and up keeping of Potchefstroom municipal swimming pool. 9. Removal of non-permitted holding stalls and crime prevention in Kerk Street. 10. Frequent cutting of older tree branches.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 16

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 16		
Village/Area	**Needs**	**Responsible Department**
	1. Dilapidated toilets. 2. Removing of old roofs. 3. Streetlights be fixed. 4. RDP houses (Hlala) that was not built. 5. Grading of roads at Hlala, Mountain View. 6. Title deeds U save Section. 7. Resealing of Sepotokele, Kwena and U save Streets. 8. Grounds be scrapped and cleaned. 9. Speed humps at School Street and Tladi Street. 10. Jojo tanks, taps, electricity and pit toilets for Mouton View. 11. Grading of soft ball pitch at Ikageng Stadium. 12. Re opening of Ikageng swimming pool. 13. Grading of Resolofetse ground. 14. Installation of geysers. 15. Cable theft between Keagile and Pudulogo School.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 17

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 17		
Village/Area	**Needs**	**Responsible Department**
	1. Installation of electricity in 72 households. 2. Allocation of Stands for Baipei, Promosa and Ext 7. 3. Geysers for Promosa and Ext 7. 4. Paving of streets in Ward 17. 5. Speed humps for Promosa and Ext 7. 6. RDP houses for Promosa and Ext 7. 7. Entrance of Ext 4 Gravel Road. 8. High mast lights. 9. Toilets and high mast lights for Dassierand.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 18

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 18		
Village/Area	**Needs**	**Responsible Department**
	1. Toilets. 2. Street lights/ High Mast Lights. 3. Upgrading of sewer infrastructure. 4. Installation of electricity keypads. 5. Clearing of dumping sites. 6. Storm water drainage. 7. Dustbins. 8. Job creation.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

Ward 18		
Village/Area	**Needs**	**Responsible Department**
	9. Grass cutting. 10. Replacement of water meters. 11. Completion of Sarafina stadium. 12. Paving of streets. 13. Maintenance of community parks in Sarafina. 14. Incomplete houses.	

WARD 19

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 19		
Village/Area	**Needs**	**Responsible Department**
	1. Dilapidated toilets. 2. RDPs. 3. Sewer lines be upgraded. 4. Resealing of Potholes. 5. High Mast Lights. 6. Change of ownership from deceased to beneficiaries. 7. Street Lights. 8. Roads.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 20

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 20		
Village/Area	**Needs**	**Responsible Department**
	1. Roads be paved 2. Remove tarred road and replace it with paving at Peolwane Street 3. Electricity, Roads and Mobile Toilets at Snake Park Section 4. Recreational Facilities 5. OR Tambo Hall be revamped 6. Asbestos roofs 7. Incomplete RDPs 8. Faulty electricity boxes 9. High Mast Lights 10. Solar Street Lights 11. Water at Baipei Ext 12. Maintenance of the Canal 13. Toilets 14. Illegal dumping be addressed 15. Refuse plastics be provided to Snake Park Residents 16. Smart meters 17. Maintenance of the Sarafina Stadium	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 21

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 21		
Village/Area	**Needs**	**Responsible Department**
Promosa VD.	1. Streets have many potholes if not fixed some of the infrastructure will be lost 2. Old infrastructure so there are a lot of water leaks from old water meters 3. Asbestos roofs of the old houses need to be replaced because it's a health risk 4. Dilapidated old toilets\High accounts of the old houses of people who passed away many years ago. Title deeds of the majority of houses are still outstanding 5. To change the houses to the rightful sibling's name is problematic because housing is referring people to a law firm that wants people to pay them for the transfers and it is not assisting our people 6. Council still wants to collect the old debt from people who past away from the kids and grandkids who are now staying in the houses instead of writing off the debt and transferring the house to someone who can take full responsibility for the house. 7. Illegal dumping is a problem certain areas are not been attended to. 8. Old electricity boxes are giving lots of problems some a blank and the residents cannot punch their tokens in. 9. The non-capturing of IGG forms makes pensioners pay high accounts after they have completed their forms. 10. The old sewer system leads to overflows because more people are now been connected to the system. 11. The Promosa pump station keeps on breaking down and leads to sewer spillages into the Poortjie dam. 12. Response time for service delivery reporting is very poor, the municipality can respond after a month for a simple drain, electricity outages, illegal dumping and water leaks. No one is answering the Call Centre number. 13. Electricity department officials are charging residents money to replace stolen electricity cables, many residents are complaining about it and it was forwarded to	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

Ward 21		
Village/Area	**Needs**	**Responsible Department**
	the relevant people at the department. 14. Some streets are very dark and the high must light in Promosa Park is not working due to cable theft is was reported but no action was taken to repair it. The Promosa Cemetery needs to be look after. 15. Residence in the VD feels that they are been overlooked by the Municipality in terms of job opportunities (employment).	
Ext. 7 VD	16. Illegal dumping is not removed in this VD despite reporting it every time. 17. Streetlights and high must lights are not working 18. Sewer spillage in Areaganeng Street is problematic. 19. The gravel streets are not been graded despite asking for help since 2017, Infrastructure is just doing nothing about it. 20. 5 Streets need to be paved. 21. People need their title deeds 22. Some people need to apply for RDPs they are still waiting for applications since the 2011-2016 term. 23. Electricity boxes are also a problem 24. Some stands still need toilets. 25. Non-capturing of IGG forms is a problem 26. The response time for service delivery reporting is a problem and no one is answering the Call Centre number. 27. The Pump stations in Greenfield break down a lot and lead to sewer spillages in Areaganeng Street. 28. Some household debts are too huge and the Municipality will not be able to collect them 29. Some electricity boxes need to be moved from the shack to the house, no response from Infrastructure at all despite reporting it every time	

WARD 22

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 22		
Village/Area	**Needs**	**Responsible Department**
	1. Upgrading of sub-station. 2. Address traffic congestion in the Bult area. 3. Pedestrian sidewalks. 4. Bicycle lanes. 5. Parking. 6. Replacement of aging infrastructure (Water and Sewer pipes). 7. Patching of potholes. 8. Maintenance of Storm water drainages. 9. Cleaning of illegal dumping. 10. Maintenance of sub-station. 11. Resealing of roads.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 23

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 23		
Village/Area	**Needs**	**Responsible Department**
	1. Upgrading of Storm-water and Sewage. 2. Rehabilitation of main entrances. 3. Public transportation points/routes. 4. Provision of traffic calming circles. 5. Streetlights/High mast lights. 6. Paved Walkways.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 24

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 24		
Village/Area	**Needs**	**Responsible Department**
	1. Upgrading of storm-water and sewage in Grimbeekpark. 2. Upgrading of electrical & water systems in Grimbeekpark. 3. Streetlights. 4. Roads (pothole patching; re-sealing; road sighs & street names). 5. Illegal dumping. 6. Illegal squatting. 7. Traffic calming. 8. Renovation of municipal buildings. 9. Trimpark. 10. Paving of walk & cycle ways.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 25

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 25		
Village/Area	**Needs**	**Responsible Department**
	• This is based on our previous IDP submission in 2022 and the principle of the Integrated Traffic Plan (ITP), including the new Traffic Impact Study conducted by the NWU: • 3 roundabouts at Gerrit Dekker/Thabo Mbeki str (VD 86910059); Thabo Mbeki/Chief Albert Luthuli str (VD 86910059); Chief Albert Luthuli/G Mbeki str (VD 86910677) • 3 slipways into Thabo Mbeki str from Van Rooy str, Loop str, Gobey str (all VD 86910059) • Resurface main roads Thabo Mbeki str, Chief Albert Luthuli drive, G Mbeki drive (VDs 86910059 & 86910677) • Rebuild Spruit str corner Palmiet street, no tar left (VD 86910677) • Repair Rivier str between Retief & Stil str (VD 86910677) • Oewersig school children bridge corner Van Rooy & Van Graan str was badly damaged (VD 86910059) • High risk sewage pipe in Mooirivier (near corner of Solomon and Van Rooy str) under water surface, foundations badly damaged by the recent flooding; NEMA risk (VD 86910059) • Vuselela College - pedestrian bridge over Wasgoedspruit; it is unsafe for students and two rape incidents occurred there (VD 86910611) • Footpath on sidewalk in Retief street (between Beyers Naude & Piet Bosman str) for Vuselela students (VD 86910611) • Wheelie bins for VDs 86910611 and 86910677 (estimate 400-500) as discussed on Lekgotla • Urgent repair work at the President Pretorius Museum, Thabo Mbeki drive (VD 86910059)	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 26

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 26		
Village/Area	**Needs**	**Responsible Department**
	• Allocation of stands at ZZ and Zakhele Informal Settlements. • Allocation / Rezoning at 1st Avenue and Nomonde Street Informal Settlements. • Removal of Asbestos Roofs at Greenfield. • Toilets needed at Greenfield. • Provision of Transformers at Informal Settlements • Water and Electricity at Sports Grounds Section • RDP houses for Ward 26 • Maintenance of 1st Avenue Street corner Areaganeng Street • Geysers • Paving of Street • Speed Humps	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 27

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 27		
Village/Area	**Needs**	**Responsible Department**
	1. Borehole for Transkei Section 2. Electricity Key Pads 3. High School 4. Off-ramp at N12 5. High Mast Lights 6. Pavement: Phalakgomo to Cemetery	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

Ward 27		
Village/Area	**Needs**	**Responsible Department**
	7. Library be relocated from the school yard to the Clinic 8. Solar Street Lights 9. Flushing toilets 10. Fencing of the Cemetery 11. Maintenance of the Sports Ground 12. Maintenance of Roads 13. Water and fix faulty taps 14. Toilet discharging regularly	

WARD 28

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 28		
Village/Area	**Needs**	**Responsible Department**
	1. Water supply. 2. Re-sealing of the canal. 3. Sewage leaks & blockages. 4. Storm water drainage. 5. Street lights. 6. Installation of skips. 7. Traffic control. 8. Tar roads. 9. Beautify the entrance to our city.	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department

WARD 29

2024– 2025 Integrated Development Plan (IDP) needs analysis

Ward 29		
Area/Village	**Needs**	**Responsible Department**
	1. 110 RDP Houses	Housing/Human Settlement
	2. Toilets	Housing/Human Settlement
	3. 41 incomplete RD Houses	Housing/Human Settlement
	4. Ext 2 sports ground	Community Services/Department of Arts, Culture and Sports
	5. Fix and install Street lights	Technical Services
	6. Renovate ward committee members office	
	7. Build and fix roads	Community Services
	8. High unemployment rate	Technical Services
	9. Water shortage	All
	10. Ext 2 and 3 No water	Technical Services
	11. Ext 2 and 3 Electricity	
	12. High mast lights	
	13. Extention 11 paving of roads	

WARD 30

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 30		
Village/Area	**Needs**	**Responsible Department**
	• Centre for disabled people	Department of Social Development
	• Internal Roads	Technical Services
	• Potholes	Social Development
	• Old age home	Cogta
	• Title deeds	Housing/Human Settlement
	• Unfinished houses at extension 5	Community Services
	• Cleaning of the streets and illegal dumping	
	• Unfinished RDP houses	Housing
	• High Mast lights and street lights	Community Services
	• Electricity	Technical Services
	• Sewage blockage	Technical Services
	• Build youth centre	LED
	• Build a bridge	Technical Services
	• Upgrade of sub-station	Technical Services
	• Support for SMMEs	LED
	• Sports Facilities	Arts, Culture and Sports
	• Landfill sites	Community Services
	• Demolishing old hostel	Housing
	• Collection of waste	Community Services
	• Speed humps	Technical Services
	• Building of Bridge	Technical Services
	• Unemployment challenges	

WARD 31

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 31		
Village/Area	**Needs**	**Responsible Department**
Mogopa Village	1. Internal Roads 2. 3 X Bore holes 3. Water reservoir 4. RDP House 5. Internal connection of Electricity 6. Change of Electricity meter boxes 7. High mass lights 8. 1x engine for pumping of water 9. Grading of Sports ground 10. Grading of internal roads 11. Sucking of pit Toilets 12. Waste deposit site	Technical Services
GOEDGEVONDEN VILLAGE	1. Grading Internal Roads 2. Internal connection of water 3. High Mass light's 4. Grave site 5. Library 6. Sports facilities 7. Free Wi-Fi 8. RDP House's 9. Old age centre 10. Grading of gravel roads 11. 2x Bore holes and repairing of current Bore Holes 12. Toilets 13. Sucking of pit Toilets 14. Renovation of dam	Technical Services Community Services

15. Boikhutsong Village	1. Internal Roads 2. Internal connection of water 3. High Mass light's 4. Grave site 5. Library 6. Sports facilities 7. Free Wi-Fi 8. RDP House's 9. Old age center 10. Grading of gravel roads 11. 2x Bore holes 12. Toilets 13. Sucking of pit Toilets 14. Connections of internal Electricity in Phase 3	Technical Services Community Services

WARD 32

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 32		
Village/Area	**Needs**	**Responsible Department**
	1. Community hall for Appeldraai Village 2. A need for internal roads in boikhutso village 3. Electricitical connection is needed in boikhutso and appeldraai 4. A need for RDP houses in boikhutso and appeldraai 5. The community need toilets around boikhutso and appeldraai 6. Building of a tar road to join R30 from appeldraai village 7. Fixing of damage roads within boikhutso 8. Street light for the Boikhutso, Appledraai, Toevlug, Town and Mosa Park. 9. High mast lights 10. Water supply 11. Electricity connections 12. Sports facilities	Community Services Technical Services

WARD 33

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 33		
Village/Area	**Needs**	**Responsible Department**
	1. High mast lights at extension 5, 8, 11, and Tsetse, Welgevonden. 2. Internal Roads at extension 5, 8, 11 and Tsetse, Welgevonden. 3. Houses that are unfinished at extension 11 and 8. 4. New houses at Tsetse and Welgevonden villages. 5. Renovations of extension 5 community hall, Tsetse community hall, and Welgevonden community hall. 6. Potholes at extension 5. 7. Sports facilities at Tsetse sports ground, and Welgevonden sports ground. 8. Cleaning illegal dumping sites in extension 5, 8, and 11.and Losii. 9. Toilets at extension 8, Tsetse, Welgevonden. 10. Grading for new stands at Tsetse and Welgevonden. 11. Mobile clinic. 12. Primary school. 13. There is a big hole in extension 11, we need that hole to be closed. 14. Tsetse Community Hall needs to be rebuilt. 15. Pavement road in the entrance of Tsetse 16. Tsetse village need 4 high mast light 17. Tsetse need 3 Jojo tanks for new stands 18. Welgevonden Community hall need maintenance. 19. Pavement roads internal road high mast light at new stand at Welgevonden.	Technical Seervices Human Settlement Sports Arts & Culture

WARD 34

2024 – 2025 Integrated Development Plan (IDP) needs analysis

Ward 34		
Village/AREA	**NEEDS/PRIORITIES**	**Responsible Departments**
TSHING EXT 9 And Doornkop	Township establishment Water & sanitation Electricity High mass light Housing development Tarred roads Paving of streets Community hall Recreational park School Ward committee office Building of a clinic Building of school Upgrating sports ground Paving of streets Building of RDP houses Support for Local Economy by funding SMMEs Building of community hall	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
GAIRO	Electricity - re-installation Water - maintenance of water pump & pipe lining. Water & sanitation Village farm Grading of sports field Maintenance of community hall Maintenance of houses Fencing of graveyard	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
TRESSENG/KLIP PLAATDRIFT	Village farm establishment Water & sanitation Housing development Electricity	Technical Services Community Services & LED Community Safety Housing unit

Ward 34		
Village/AREA	**NEEDS/PRIORITIES**	**Responsible Departments**
	Fencing of graveyard	Relevant Sector Department
BUFFELSVLEI	Village farm establishment Maintenance of water borehole Housing development Community hall	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
OPRAAP (5)	Re-installation of electricity Maintenance of water borehole Maintenance of houses Sanitation - pit toilet Fencing of graveyard	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
KLIPPLAN	Re-installation of electricity Maintenance of houses Maintenance of water pipes Sanitation - pit toilets Fencing of graveyard Maintenance of clinic	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
RIETFONTEIN (TUIS FARM)	Re-installation of electricity Maintenance of houses Water installation Sanitation - pit toilets Grading of sports field Fencing of graveyard	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
CECILIA'S HOME	Establishment of village farm Water installation Sanitation - pit toilets Grading of sports field Fencing of graveyard Housing development	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
MAKOKSKRAAL	Establishment of village farm Re-installation of electricity Sanitation - pit toilets	Technical Services Community Services & LED Community Safety Housing unit

Ward 34		
Village/AREA	**NEEDS/PRIORITIES**	**Responsible Departments**
	Grading of sports field Fencing of grave yard Housing development Bio refinery chemical plant	Relevant Sector Department Human Settlement
BLESBOKFONTEIN	Re-installation of electricity Establishment of village farm Sanitation - pit toilets Water pipe lining Housing development	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
KROOMDRAAI	Establishment of village farm Water & sanitation Electricity Housing development	Technical Services Community Services & LED Community Safety Housing unit Relevant Sector Department
EXTENSION 1O	Electricity High Mast Lights Water and sewer Roads Housing Employment Opportunities Business Opportunities	Technical Services Technical Services Technical Services Technical Services Human Settlements ALL ALL

CHAPTER 3: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

3.1 INTRODUCTION

The Corporate Services Department is the portal of entry and exit from the Municipality and supports the functions of all the other departments in the Municipality. The Department provides support services and generally ensures that all administrative functions of the Municipality are properly coordinated.

The Municipal Systems Act, MSA 2000 S67, requires municipalities to develop and adopt appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998. In order to comply with the prescripts of the Municipal Systems Act No. 32 of 2000 the following strategic interventions, amongst others, have been invoked to ensure fair; efficient; effective; and transparent personnel administration.

Establishment of the Local Labour Forum (where Management and Organized Labour engage vigorously on matters relating to Conditions of Employment for employees), which is fully functional irrespective of the teething challenges, experienced. A number of workforce policies that forms part of the Human Resources Strategy were compiled and reviewed during the period under review and are to be tabled for adoption by Council after the Council members are work shopped on the policies. The policies will provide Management with strategic decision making and meeting the organization's strategic objectives.

3.2 POWERS, DUTIES AND FUNCTIONS

In line with the provisions of the Municipal Structures Act (117 of 1998) the JB Marks Local Municipality has been assigned the following statutory Powers, Duties and Functions.

Directorate	Powers from the Allocated Carried out	Performed (P)/ Not Performed(NP)
Community Services	Municipal Parks and Recreation	P
	Cemeteries and Funeral Parlours	P
	Local Amenities	P
	Local Sports Facilities	P
	Public Places	P
	Cleansing	P
	Municipal Abattoir	NP
	Fencing and Fences	NP
Public Safety	Control of Public Nuisance	P
	Fire Fighting	P
	Municipal Public Transport (only with regard to taxis)	P
	Traffic and Parking	P
	Noise Pollution	P
	Public Places	P
	Licensing of Dogs	NP
	Municipal Airports	P
	Pounds	P
Housing	Municipal Parks and Recreation	P
	Air Pollution	P
	Building Regulations	P
	Public Places	P

Directorate	Powers from the Allocated Carried out	Performed (P)/ Not Performed(NP)
Technical and Infrastructure Development	Municipal Public Works	P
	Water	P
	Sanitation	P
	Street Lighting	P
	Refuse Removal	P
	Solid Waste disposal	P
	Municipal Roads	P
	Electricity Regulations	P
	Storm Water	NP
	Fencing and Fences	P
	Municipal Airports	
Local Economic Development	Local Tourism	P
	Street Trading	P
	Licensing and control of undertakings that sells food to the public	P
	Control of Undertakings that sells Liquor to the Public	NP
	Trading Regulations	P
	Billboards and display of Adverts	P
	Municipal Airports	P
	Local amenities	P
	Markets	NP
Office of the Municipal Manager	Municipal Planning	P

3.3 POLITICAL LEADERSHIP AND GOVERNANCE STRUCTURES

67 councillors were elected to the JB Marks Local Municipality Council. Of the 67, 34 were directly elected in the 34 wards across the municipality and the remainder were elected proportionally (PR).

	**EXECUTIVE MAYOR** **CLLR GABA THITHIBA KA QHELE**
	The municipality operates within an Executive Mayoral System under the leadership of Executive Mayor **Cllr. Gaba Thithiba KA Qhele,** who was elected as per section 55 of Municipal Structures Act, Act 117 of 1998.
	**SPEAKER** **CLLR MOITHOESI ROSY DASSIE**
	The Council elected the Speaker, **Cllr Moithoesi Rosy Dassie** in terms of section 36 of the Municipal Structures Act, Act 117 of 1998, to chair Council meetings and she is also responsible to capacitate Councillors and Ward Committees.

	**SINGLE WHIP** **CLLR LUMKILE LINKS**
	Single Whip ensures proportional distribution of councilors to various committees of Council. He also maintains sound relations amongst the various political parties by attending to disputes and ensuring party discipline.

MAYORAL COMMITTEE

The Mayoral Committee consists of ten members, each of which heads a portfolio as listed below:

	**CLLR MALVERINE DAVIS** **MMC-LOCAL ECONOMIC DEVELOPMENT**
	**CLLR GERALD AMOS M MODISE** **MMC-TECHNICAL SERVICES**

	**CLLR ISHMAEL MOILWA** **MMC-RURAL, ENVIRONMENT, AGRICULTURAL DEVELOPMENT**
	**CLLR THADIWE PRUDENCE MTAYI** **MMC-TRANSVERSAL SERVICES**

	**CLLR LEON MUSA MKHABELA** **MMC- COOMUNITY SAFETY**
	**CLLR MMASETLHAKE A MAPOGOSHE** **MMC-CORPORATE SERVICES**
	**CLLR LOREAL TESNIA ABRAHAMS** **MMC-FINANCIAL MANAGEMENT SERVICES**

	**CLLR MANTWA MATILDA KASALE** **MMC-COMMUNITY SERVICES**
	**CLLR PATRICIA MTSHALI** **MMC-SPORTS, ARTS AND CULTURE**
	**CLLR Adre Lee-Rail Swarts** **MMC - HOUSING, DEVELOPMENT AND PLANNING**

LIST OF JB MARKS COUNCILLORS.

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**13**	**Ms Loréal Tesnia Abrahams**	
DA	**24**	**Ms Jeanne Marguerite Adriaanse**	

POLITICAL PARTY	WARD	COUNCILLOR	
DA	**22**	**Ms Sandra Britz**	
ANC	**11**	**Mr Ramotshegare Richard Buti**	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	PR	Ms Moithoesi Rosy Dassie	
PA	PR	Ms Malverine Davis	

POLITICAL PARTY	WARD	COUNCILLOR	
DA	**15**	**Ms Madra Dirkie De Bruin**	
FF+	**PR**	**Mr Izak Johannes De Villiers**	

POLITICAL PARTY	WARD	COUNCILLOR	
FF+	**PR**	**Ms Karin De Villiers**	
ANC	**14**	**Mr Ivan Clarde Derbyshire**	

POLITICAL PARTY	WARD	COUNCILLOR	
DA	PR	Mr Rethabile Galaletsang Masire Dube	
DA	PR	Mr Glenville Marvin Levert Fransman	

POLITICAL PARTY	WARD	COUNCILLOR	
DA	**PR**	**Mr Jan Hendrik Greyling**	
DA	**PR**	**Mr Christian Hattingh**	
ANC	**10**	**Mr Albert Lepadile Hennicks**	

POLITICAL PARTY	WARD	COUNCILLOR	
			
DA	**5**	**Ms Heinricha Hodgson**	

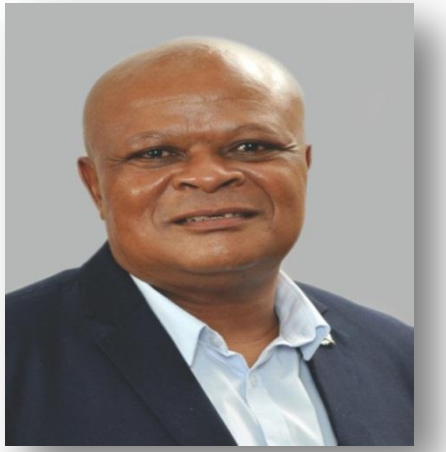
POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**PR**	**Mr Gaba Thithiba Ka Qhele**	
EFF	**PR**	**Ms Kedibone Rosina Kegontse**	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**17**	**Ms Ghadi Rebecca Kgobane**	
ANC	**9**	**Ms Mantwa Mathilda Kasale**	

POLITICAL PARTY	WARD	COUNCILLOR	
FF+	**2**	**Mr Everhardus Johannes Jacobus Laing**	
DA	**PR**	**Mr Johannes Christiaan Landsberg**	

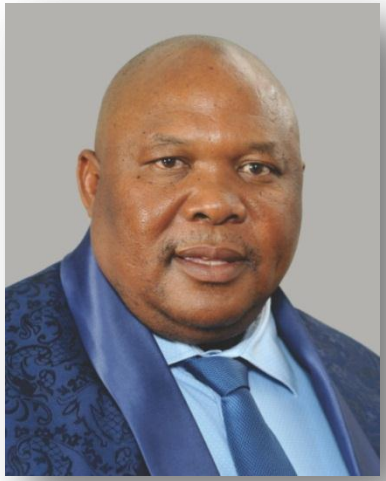
POLITICAL PARTY	WARD	COUNCILLOR	
DA	**25**	**Mr Abraham Albertus Le Roux**	
ANC	**30**	**Mr Jan Lumkile Links**	

POLITICAL PARTY	WARD	COUNCILLOR	
FF+	**PR**	**Mr Johannes Jakobus Lourens**	
ANC	**21**	**Mr Rufane Alistair Makousa**	

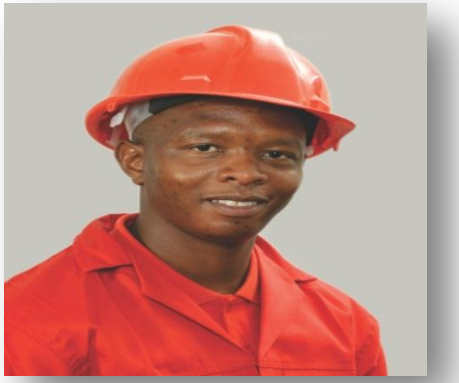
POLITICAL PARTY	WARD	COUNCILLOR	
ANC	1	Mr Rabodiba David Maloganye	
ANC	PR	Mr Tibane Raymond Mampe	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**27**	**Ms Kenewang Ruddy Manja**	
ANC	**18**	**Mr William Moshimanegape Manzini**	

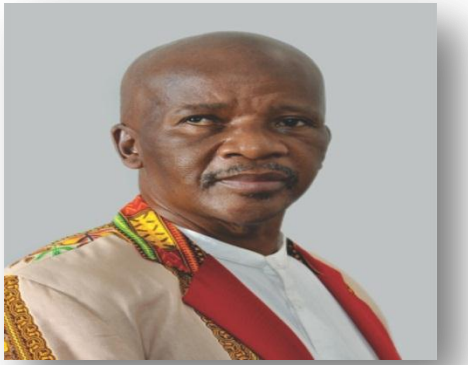
POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**PR**	**Ms Mmasetlhake Andronica Mapogoshe**	
ANC	**33**	**Mr Isaac Thomson Meya**	

POLITICAL PARTY	WARD	COUNCILLOR	
DA	**PR**	**Ms Merna Meyer**	
ANC	**31**	**Mr Leon Musa Mkhabela**	

POLITICAL PARTY	WARD	COUNCILLOR	
EFF	**PR**	**Ms Lydia Palesa Tebogo Mlambo**	
ANC	**16**	**Mr Tshepiso David Charity Moalusi**	

POLITICAL PARTY	WARD	COUNCILLOR	
EFF	**PR**	**Mr Tlhoiwa Piet Modisane**	
ANC	**PR**	**Mr Gerald Amos Modibedi Modise**	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**26**	**Mr Tau Huddleston Mogorosi**	
ANC	**34**	**Mr Ishmael Moilwa**	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	8	Mr Rapuleng Hodge Mokgeti	
ANC	29	Ms Matumelo Pauline Mokone	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	12	Mr Gontse Nathaniel Molotsi	
DA	PR	Mr Hans Jurie Moolman	

POLITICAL PARTY	WARD	COUNCILLOR	
EFF	**PR**	**Ms Agnes Motabogi**	
ANC	**PR**	**Mr Thabo Macdonald Motlhatswi**	

POLITICAL PARTY	WARD	COUNCILLOR	
DA	**PR**	**Mr Lawrence Siamisang Motlhoiwa (Deseaced)**	
ANC	**19**	**Mr Simon Molefi Moretsi**	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	28	Mr Mogorosi John Moyo	
ANC	PR	Ms Thandiwe Prudence Mtayi	

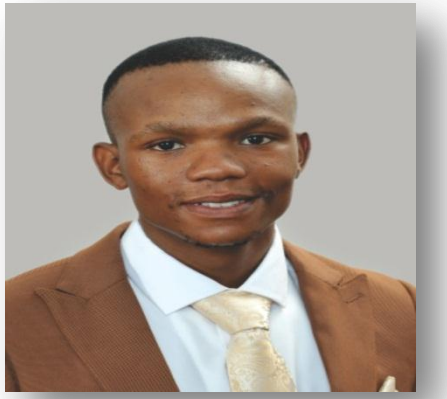
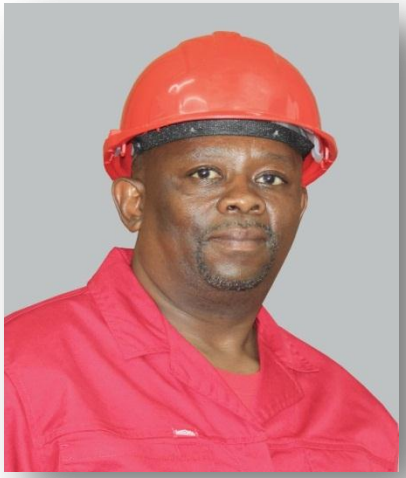
POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**PR**	**Ms Patricia Mtshali**	
EFF	**PR**	**Ms Patricia Lebogang Ndwendwe**	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**20**	**Mr Muthupeli Richard Ramalisa**	
ANC	**PR**	**Ms Lesego Rantekane**	

POLITICAL PARTY	WARD	COUNCILLOR	
FF+	**PR**	**Mr Matthys Wilhelm Christiaan Rossouw**	
DA	**7**	**Ms Johanna Steenkamp**	

POLITICAL PARTY	WARD	COUNCILLOR	
FF+	**PR**	**Ms Marlene Steyn-Du Toit**	
FF+	**PR**	**Mr Petrus Steyn**	

POLITICAL PARTY	WARD	COUNCILLOR	
PA	**PR**	**Ms Adre Lee-Rail Swarts**	
ANC	**6**	**Mr Mafinki Stephen Tloome**	

POLITICAL PARTY	WARD	COUNCILLOR	
ANC	**32**	**Mr Tshepang Tsamai**	
EFF	**PR**	**Mr Alfred Mangaliso Tunyiswa**	

POLITICAL PARTY	WARD	COUNCILLOR	
FF+	PR	Mr Herman VAn Der Westhuizen	
DA	3	Ms Anne Van Onselen	

POLITICAL PARTY	WARD	COUNCILLOR	
DA **WHIP**	**23**	**Mr Werner Nicor Van Onselen**	
FF+ **WHIP**	**PR**	**Mr Matthys Jacobus Van Tonder**	

POLITICAL PARTY	WARD	COUNCILLOR	
DA	**4**	**Mr Ludwig Johannes Zerwick**	

3.4 COUNCIL COMMITTEES

Council furthermore established the following committees in terms of Section 79 of Municipal Structures Act of 1998 to give political guidance and direction to the Municipal Council and specific technical issues:

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
1.	**Corporate Services Portfolio Committee**	Cllr RR Buti **(Chairperson)** Ald RH Mokgethi Cllr AL Hennicks Cllr TJ Ramauane Cllr JH Greyling Cllr S Britz Cllr LDM Radebe Cllr M Steyn - du Toit Cllr P Steyn	Director Corporate Services Chief of Staff: Office of the Speaker Chief of Staff: Office of the Executive Mayor Other Director(s) will be invited as and when required Secretariat	1. To consider the development of new policies and consider the review of existing policies which govern the constituency of the Municipality. 2. To act as vehicle to submit reports on policies to Council and advise the Council on policy and proposed by-laws 3. To monitor the implementation and adherence to approved policy and by-laws of Council. 4. To attend to IT issues. 5. To attend to the Rules of Order. 6. To consider all reports with regard to governance and administration, advise and make recommendations to Council.

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
2.	**Social Affairs and Poverty Alleviation Portfolio Committee**	Cllr KR Manja **(Chairperson)** Cllr IC Derbyshire Cllr SM Moretsi Cllr LJ Zerwick Cllr L Motlhoiwa Cllr KB Kaister Cllr EJJ Laing Cllr T Rossouw Cllr JJ Lourens	Director Municipal Services and Local Economic Development Chief of Staff: Office of the Executive Mayor Other Director(s) will be invited as and when required Secretariat	1. To consider the development of new policies and consider the review of existing policies which govern the constituency of the Municipality. 2. To act as vehicle to submit reports on policies to Council and advise the Council on policy and proposed by-laws. 3. To monitor the implementation and adherence to approved policy and by-laws of Council. 4. To determine processes, procedure and policy in regards to management of Poverty Alleviation Fund and oversee and monitor disbursement to that effect. 5. To alleviate poverty in line with the IDP and socio-economic needs of the constituency. 6. To promote and sustain social livelihood of ordinary residents of the Municipality in an accountable, participative, transparent and fair manner in order to produce the maximum output. 7. To report progressively to Council on the impact made by the Poverty Alleviation Fund. 8. To consider all reports with regard to social affairs and poverty alleviation, advise and make recommendations to Council.

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
3.	**Municipal Services and Local Economic Development Portfolio Committee**	Cllr DTC Moalusi **(Chairperson)** Cllr MR Ramalisa Cllr GN Molotsi Cllr A Van Onselen Cllr JM Adriaanse Cllr LDM Radebe Cllr MJ Davids Cllr I de Villiers	Director Municipal Services and Local Economic Development Other Director(s) will be invited as and when required Secretariat	1. To consider the development of new policies and consider the review of existing policies govern the constituency of the Municipality. 2. To act as vehicle to submit reports on policies to Council and advise the Council on policy and proposed by-laws. 3. To monitor the implementation and adherence to approved policy and by-laws of Council. 4. To act as a “one-stop shop” and troubleshooting forum and to manage, coordinate and stimulate growth, development and the marketing of Potchefstroom and Ventersdorp. 5. To deal with the planning of the holiday project. 6. To consider all reports with regard to growth, development and marketing, advise and make recommendations to Council.
4.	**Technical Services Portfolio Committee**	Cllr MS Tloome **(Chairperson)** Cllr T Tsamai Cllr J Moretsi Cllr T Motlhatswi Cllr W van Onselen Cllr GML Fransman	Director Technical Services Other Director(s) will be invited as and required Secretariat	1. To consider the development of new policies and consider the review of existing policies which govern the constituency of the Municipality. 2. To act as vehicle to submit reports on policies to Council and advise the Council on policy and proposed by-laws. 3. To monitor the implementation and adherence to approved policy and by-laws of Council. 4. To consider all reports with regard to housing and planning and infrastructure, advise and make

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
		Cllr PL Ndwendwe Cllr Pieter Steyn Cllr T Davids		recommendations to Council.
	COMMITTEE	**COUNCILLORS**	**OFFICIALS**	**TERMS OF REFERENCE**
5.	**Community Safety Portfolio Committee**	Cllr JM Adriaanse **(Chairperson)** Cllr GR Kgobane Cllr MP Mokone Cllr MJ van Tonder Cllr RGM Dube Cllr LDM Radebe Cllr K de Villiers	Director Community Safety Chief Town Planner Chief of Staff: Office of the Speaker Other Director(s) will be invited as and when required Secretariat	1. As per the National Land Transport Transitional Act, 2000. 2. To consider the development of new policies and consider the review of existing policies which govern the constituency of the Municipality. 3. To act as vehicle to submit reports on policies to Council and advise the Council on policy and proposed by-laws. 4. To monitor the implementation and adherence to approved policy and by-laws of Council 5. To consider all reports with regard to transport and public safety, advise and make recommendations to Council
6.	**Sports, Arts and Culture Portfolio Committee**	Ald (Dr) AA le Roux **(Chairperson)**	Director Municipal Services and Local Economic Development Other stakeholders may be brought on	1. To consider the development of new policies and consider the review of existing policies which govern the constituency of the Municipality. 2. To acts as vehicle to submit reports on policies to Council and advise the Council on policy and

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
		Ald RH Mokgethi Cllr MP Mokone Cllr M Meyer Cllr KR Kegontse Cllr K de Villiers Cllr M van Tonder	board as the process unfolds. Other Director(s) will be invited as and when required Secretariat	proposed by-laws. 3. To monitor the implementation and adherence to approved policy and by-laws of Council. 4. To consider all reports with regard to sports and recreation, advise and make recommendations to Council 5. To advise the Executive Mayor on sports activities in Potchefstroom. Duties, 1. Holistic approach to the maintenance and management of the existing sports facilities regarding standard of facilities. 2. Holistic approach to the planning and the identification of new sports facilities. 3. Assist Council in the sourcing of outside funding for the upgrading of existing and establishment of new sports facilities, e.g. Lotto. 4. Liaising with different sports codes, clubs and stakeholders regarding events, facilities and general information. 5. Assist with input regarding the planning, control, coordination and upgrading of sports facilities in Potchefstroom for the benefit of the communit

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
				6. Liaise with the different spheres of sport, nationally as well as provincially
7.	**Environment Portfolio Committee**	Cllr W Manzini **(Chairperson)** Cllr IT Meya Cllr TH Mogorosi Cllr J Steenkamp Cllr H Hodgson Cllr TJ Ramauane Cllr JJ Lourens Cllr M Steyn – Du Toit	Director Municipal Services and Local Economic Development Other Director(s) will be invited as and when required Secretariat	1. To consider the development of new policies and consider the review of existing policies which govern the constituency of the Municipality. 2. To act as vehicle to submit reports on policies to Council and advise the Council on policy and proposed by-laws. 3. To monitor the implementation and adherence to approved policy and by-laws of Council. 4. To consider all reports with regard to the environment, advise and make recommendations to Council.
8.	**Financial Management Services Portfolio Committee**	Cllr L Rantekane **(Chairperson)** Cllr MJ Moyo Cllr RD Maloganye Cllr S Britz Cllr JH Greyling Cllr PL Ndwendwe	Chief Financial Officer Other Director(s) will be invited as and when required Secretariat	1. To consider the development of new policies and consider the review of existing policies which govern the constituency of the Municipality. 2. To act as vehicle to submit reports on policies to Council and advise the Council on policy and proposed by-laws. 3. To monitor the implementation and adherence to approved policy and by-laws of Council.

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
		Cllr MWC Rossouw Cllr E Laing		4. To consider all reports with regard to Finance , advise and make recommendations to Council.

	COMMITTEE	COUNCILLORS	OFFICIALS	TERMS OF REFERENCE
1.	**Municipal Public Accounts Committee MPAC**	RA Makousa **(MPAC Chairperson)** Cllr MS Tloome Ald RH Mokgethi Cllr L Rantekane Cllr RR Buti Cllr C Hattingh Cllr MD de Bruin Cllr KB Kaister Cllr IJ de Villiers Cllr T Davids	Municipal Manager MPAC Officer Section 56 Directors Chief of Staff: Office of the Speaker Chief of Staff: Office of the Executive Mayor Assistant Director: Internal Audit Secretariat	Established in terms of guidelines issued by National Treasury, based on the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA).

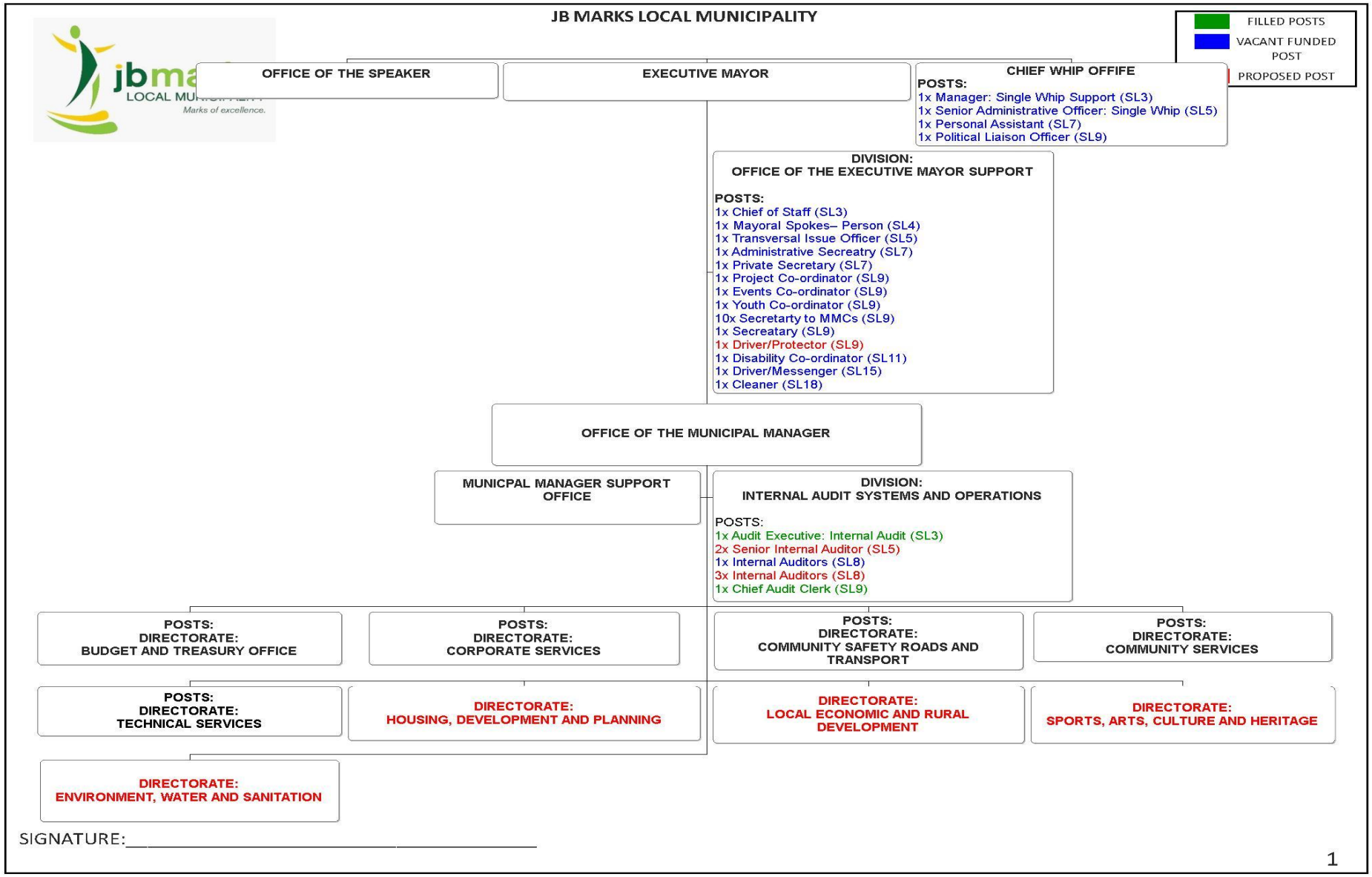
3.5 JB MARKS LOCAL MUNICIPALITY ADMINISTRATION AND OPERATIONAL GOVERNANCE STRUCTURE

This Diagram overleaf depicts the macro organizational structure of the JB Marks Local Municipality. It is headed by the Municipal Manager which is appointed by Council in terms of Section 82 of the Municipal Structures Act. The Municipal Manager is the head of the Administration and Accounting Officer, and is supported by Line Function Directorates headed by Directors and Assistant Directors. The Municipal Manager together with her/ his team drives the implementation of the municipal strategy and its objectives as determined from the Powers, Duties and Functions assigned to it.

The following top management positions are on the basis of fixed term performance based contracts and presently the status is as indicated

POSITION	NAME	GENDER	RACE
Municipal Manager	Mr K.W Kumbe	Male	African
Acting Chief Financial Officer	Mr T Ngqobe	Male	African
Acting Director: Corporate Services	Mr E Temanie	Female	African
Acting Director: Community Services & LED	Mr T Muswede	Male	African
Director: Community Safety	Vacant	Male	African
Director: Technical Services	Mr J Monnakgothu	Male	African

TOP MACRO ORGANISATIONAL STRUCTURE OF JB MARKS LOCAL MUNICIPALITY.


JB MARKS LOCAL MUNICIPALITY
FILLED POSTS
VACANT FUNDED POST
PROPOSED POST
OFFICE OF THE SPEAKER
EXECUTIVE MAYOR
CHIEF WHIP OFFIFE
POSTS:
1x Manager: Single Whip Support (SL3)
1x Senior Administrative Officer: Single Whip (SL5)
1x Personal Assistant (SL7)
1x Political Liaison Officer (SL9)
DIVISION:
OFFICE OF THE EXECUTIVE MAYOR SUPPORT
POSTS:
1x Chief of Staff (SL3)
1x Mayoral Spokes– Person (SL4)
1x Transversal Issue Officer (SL5)
1x Administrative Secreatry (SL7)
1x Private Secretary (SL7)
1x Project Co-ordinator (SL9)
1x Events Co-ordinator (SL9)
1x Youth Co-ordinator (SL9)
10x Secretarty to MMCs (SL9)
1x Secreatary (SL9)
1x Driver/Protector (SL9)
1x Disability Co-ordinator (SL11)
1x Driver/Messenger (SL15)
1x Cleaner (SL18)
OFFICE OF THE MUNICIPAL MANAGER
MUNICPAL MANAGER SUPPORT OFFICE
DIVISION:
INTERNAL AUDIT SYSTEMS AND OPERATIONS
POSTS:
1x Audit Executive: Internal Audit (SL3)
2x Senior Internal Auditor (SL5)
1x Internal Auditors (SL8)
3x Internal Auditors (SL8)
1x Chief Audit Clerk (SL9)
POSTS:
DIRECTORATE:
BUDGET AND TREASURY OFFICE
POSTS:
DIRECTORATE:
CORPORATE SERVICES
POSTS:
DIRECTORATE:
COMMUNITY SAFETY ROADS AND TRANSPORT
POSTS:
DIRECTORATE:
COMMUNITY SERVICES
POSTS:
DIRECTORATE:
TECHNICAL SERVICES
DIRECTORATE:
HOUSING, DEVELOPMENT AND PLANNING
DIRECTORATE:
LOCAL ECONOMIC AND RURAL DEVELOPMENT
DIRECTORATE:
SPORTS, ARTS, CULTURE AND HERITAGE
DIRECTORATE:
ENVIRONMENT, WATER AND SANITATION

SIGNATURE:_____

1

3.6 JB MARKS LOCAL MUNICIPALITY KPA'S.

Political Offices
Office of the Executive Mayor

KPA	**Good Governance and Public Participation**	**Key Issues**
Functions	**Relevant Objectives**	
Oversees administration coordinates the executive work of council Public participation Transversal programmes	Enhance communication Enhance stakeholder participation Promote ethics and good governance Increase stakeholders' knowledge, skills and abilities Increase Citizen Awareness of council Responsibilities, Services & Results	Vision and Mission of the Municipality Naming of the new municipality Rebranding and Repositioning of the new municipality Communication Strategy International Twinning Partnerships Reconstituting the Intergovernmental Forum Functioning of portfolio Committees and Mayoral Committee Public Participation (Mayoral Imbizo)

Office of the Speaker

KPA	**Good Governance and Public Participation**	**Key Issues**
Functions	**Lead Objectives**	
Public participation Establishment and functioning of ward committees Councillor support Adherence to the code of conduct	Enhance stakeholder participation Promote ethics and good governance Increase stakeholders' knowledge, skills and abilities Increase Citizen Awareness of council Responsibilities, Services & Results	Limited participation by stakeholders Non-submission of documents for archiving Management of council meetings Public Participation on the naming NW Development of Policies Non-signing of declaration of interests Council meetings often failing to meet (not forming a quorum) Lack of a comprehensive delegation system

KPA	Good Governance and Public Participation	Key Issues
Functions	Lead Objectives	
		(outdated No proper terms of references and delegations for portfolio committees Strengthening the role of MPAC

Office of the Single Whip

KPA	Good Governance and Public Participation	Key Issues
Functions	Lead Objectives	
To maintaining order and discipline among political parties in council To create platform for multi-party interaction in council	Enhance stakeholder participation Promote accountability and transparency	Lack of resources Insufficient budget

Office of the Municipal Manager

KPA	Institutional Transformation and Institutional Development
Functions	Lead Objectives
Integrated Development Planning **Performance Management** **Internal Audit** **Minimum Security Information Standard**	Promote good governance Enhance stakeholder participation Ensure compliance with legislation To promote accountability and transparency Ensure security to all municipal officials Ensure vetting and screening of service providers used and municipal officials Promote collaborative solutions Increase Customer and Stakeholder Satisfaction

Corporate Services

KPA	Institutional Transformation and Institutional Development
Functions	**Relevant Objectives**
Human resources Fleet Management Council support Information technology Legal services Performance management system	Promote cohesion and conducive Labour Environment Promote wellness and safety of council employees Achieve Employment Equity Increase Employee Knowledge, Skills and Abilities Contribute to community skills development Provide legal services To provide administrative support to council Promote Planning and Performance Management System Improve Technology Related Capacities Enhance Workforce Retention and Recruitment Increase Employee Motivation and Satisfaction

Municipal Finances

KPA	Municipal Financial Viability and Management
Functions	**Lead Objectives**
Budget planning and implementation in line with MFMA. Implement integrated financial system Finance governance in relation to the implementation of the MFMA. Sound expenditure management Asset management Supply chain management Support the statutory audit process Implement GRAP conversion Revenue enhancement Dora and mSCOA compliance	Promote revenue enhancement Promotion of sound financial viability Modernise financial management Improve SCM processes improve asset management Reduce costs Maintain positive credit rating Improve fiscal competency Increase value of procurement services

Community Safety

KPA	Basic Service delivery and Infrastructure development
Functions	**Relevant Objectives**
Fire Brigade Services **Disaster Management** **Traffic Services** **Driver's License &Vehicle Testing Services** **Motor Vehicle Registration & Licensing Services** **Fire Brigade Services** Firefighting, suppression & protection of life & property Rescue services- Motor Vehicle & Specialized Fire prevention and safety inspections Public Information Education and Relations Humanitarian Services Emergency Services Bylaws Enforcement Implementation of the fire breaks Review, comments and inputs on building plans Training & capacity building Issuing of fire investigation reports SASREA **Disaster Management** Institutional Capacity for disaster risk management Disaster risk assessment Disaster risk reduction Disaster response and relieve Disaster Management Information & Communication Centre SASREA **Traffic Services** By law enforcements, inspectorate & Municipal Court Municipal shooting range Traffic law enforcement	Increase Safety and Security of Residents Promote traffic safety Provide traffic management services Provide disaster management service Provide firefighting and rescue services Provide fire safety compliance certificates Provide vehicles and drivers licenses services Provide vehicle roadworthy certificates

KPA	Basic Service delivery and Infrastructure development
Functions	**Relevant Objectives**
Scholar patrols & road safety Point duties Traffic Engineering Municipal pound SASREA Escort of stray animals, marches, abnormal loads & road closures Road paint, signage & street names maintenance Accident bureau **Driver's License &Vehicle Testing Services (EnaTIS)** Application for leaners, drivers licenses appointments Testing, Issuing of learners, drivers licenses and PrDP Renewal of drivers licenses & PDP Testing of vehicles for roadworthiness Application & Issuing of roadworthiness certificates **Motor Vehicle Registration & Licensing Services (EnaTIS)** Reregistration of motor vehicles Licensing of Motor Vehicles Application for duplications of registration certificates Issuing of temporary & Special Permits / motor trade number Issuing of business certificates Issuing of traffic registration certificates Introduction built up/trailers Traffic management Services Vehicle registration and testing services Security Services Provide social the protection of life and property against	

KPA	Basic Service delivery and Infrastructure development
Functions	**Relevant Objectives**
fire or threatening dangers Provide the rescue of life and property or other threatening danger. Provide preparedness, resilience, recovery and education for Disaster Management.	

Community Services & LED

KPA	Community Services & LED
Functions	**Lead Objectives**
Coordinate and implement LED strategies and programmes projects Promote and support SMME development Promote and market tourism development Promote stakeholder participation in the economy Promote and attract investment Promote and support job creation initiatives Coordination of Library and Information services Arts, Culture and heritage Management of Sports and Recreation Facilities Coordinate mass participation programmes	Increase community Self-Sufficiency Attract new investment Promote SMMEs Growth Promote BBBEE Promote Tourism Coordinate EPWP Facilitate Job creation Increase access to Recreational Opportunities Preserve and market Heritage Sites and Landmarks Promote Arts, Sports and Culture Provide accessible, convenient library services

Technical Services

KPA		**Basic Service delivery and Infrastructure development**	
Functions		**Lead Objectives**	
Bulk Electricity Community lighting Electricity Reticulation High mast Lights Alternative Energy Services Maintenance Planning and structuring of the municipality	Bulk Water Supply water reticulations sewer reticulations roads and storm water, project and programme management on all capital civil engineering projects Mechanical services Coordination of housing services Building regulation and enforcement	Provide access to sustainable land Create integrated planning Increase access to land Provide integrated housing opportunities Provide building control services	Provision municipal roads service Provide potable water Provide sanitation sewage service Provide electricity services Provide street lighting Provide and maintain burial facilities Provide and maintain municipal infrastructure Improve water quality Improve access to public facilities Improve and expand parks and open spaces, Provide and maintain burial facilities Promote clean environment Promote environmental sustainability

3.7 POLICY FRAMEWORK, BY-LAWS AND SECTOR PLANS

Sector Plan	Relevant Legislation	Adopted / Reviewed (Year)
JB Marks Growth and Development Strategy	National Development Plan	N/A
State of the Environment Plan	Section 36 of National Land Traffic Act	
Housing Sector Plan	Section 9 of Housing Act of 1997	
Municipal Open Spaces System	National Environmental Management Act	
HIV/Aids Cross Cutting Strategy	National HIV/Aids / TB Strategic Plan & Provincial HIV/Aids / TB Strategic Plan	
Public Transport Framework Plan	Section 36 of National Land Traffic Act	
Local Economic Development Strategy	Section 26 of the Municipal Systems Act	
Youth Development Strategy	National Youth Policy & Provincial Youth Strategy	
Integrated Environmental Management Plan	National Environmental Management Act	
Integrated Transport Plan	Section 36 of National Land Transport Act, 5 of 2009	
Water Services Development Plan	Section 12 of Water Services Act	
Tourism Master Plan	Tourism Act, 72 of 1993 /Tourism Act, 3 of 2014	
Integrated Transport Plan	Section 36 of National Land Transport Act, 5 of 2009	
Water Services Development Plan	Section 12 of Water Services Act	
Tourism Master Plan	Tourism Act, 72 of 1993 /Tourism Act, 3 of 2014	
Spatial Development Framework	Section 26 of the Municipal Systems Act	
Integrated Waste Management Plan	Section 11(4)(a)(ii) NEMA: Waste Act 2008	
Integrated Waste Management Plan	Section 11(4)(a)(ii) NEMA: Waste Act 2008	
Spatial Development Framework	Section 26 of the Municipal Systems Act	
Crime Prevention Strategy	Criminal Procedure Act 51 of 1977 South African Police Services Act	
Air Quality Management Plan	Air Quality Act 39 of 2005	
Disaster Risk Management Policy Framework	Section 53 of Disaster Management Act	
Human Resource Management Strategy	Skills Development Facilitation Act	

3.7 LIST OF POLICIES

Name of policy	Status qua	Council resolution number
1. Records Management policy	Approved 2019	C68/2018-07-03 Workshop outstanding
2. PMS policy	Approved July 2019	C48/2019-07-30
3. Draft Supply Chain Management Policy For Infrastructure And Delivery Management	Approved	C119/2018-10-04
4. Electricity Engineering Contribution Policy	Approved	C101/2018-07-31
5. Information and Communication Technology (ICT) Steering Committee Charter/…	Approved	C114/2018-10-04 Workshop outstanding
6. Information And Communication Technology (ICT) Steering Committee: Terms Of Reference	Approved	C115/2018-10-04 Workshop outstanding
7. Draft Information Technology (ICT) Change Management Policy	Approved	C40/2020-03-10 Workshop outstanding
8. Draft Information And Communication Technology (ICT) Security Policy	Approved	C39/2020-03-10 Workshop outstanding
9. Draft Security Policy	Approved	C118/2018-10-04 Workshop outstanding
10. Traffic Policy		
11. Budget Policy		
12. JB Marks Overtime Policy		
13. Cash and investment policy		
14. Debt Collection and Credit control		
15. Draft Cost containment Measures Policy		
16. Draft Deposit Policy		
17. Draft Recruitment Selection Policy		
18. Draft Virement Policy		
19. Expenditure Management Policy		
20. Property Rates and Taxes Policy		
21. Draft Supply Chain Management policy		
22. Indigent Policy		
23. Impairment of Debtor Write Off Policy		
24. Funds and Reserves policy		

CHAPTER 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

4.1 INTRODUCTION

JB Marks Local Municipality acknowledges and values the contributions of the community in achieving its service delivery, developmental and strategic objectives. The Municipality encourage structured community participation in the matters of the municipality and create conducive environment for the engagement of the public in its governance and performing the duties and obligations set out in legislation with regard to public participation. The municipality provided multiple-platforms for community participation and mobilization, these included the Mayoral Imbizo, and ward based IDP meetings. The Executive Mayor led the Mayoral Imbizo's and Ward Councillors led the IDP meetings.

The contents of this serve to provide mechanisms, processes and procedures to facilitate the achievement of the objectives and goals related to effective public participation. These mechanisms and processes will provide opportunities for the residents of the JB Marks

Local Municipality to gain direct access to information, participate in consultation and decision making processes and to make meaningful contributions to the planning, design and implementation of IDP and projects that directly or indirectly affect their lives.

4.2 LEGISLATIVE FRAMEWORK

While there are several governments policy documents which require some form of public participation in local government there are a few laws which are central. These are the:

- Constitution, 1996
- Division of Revenue Act, 9 of 2001
- Municipal Finance Management Act,56 of 2003
- Municipal Structures Act, 117, 1998
- Municipal Systems Act, 32 of 2000
- Intergovernmental Fiscal Relations Act, 13 of 2005

Public Participation in all spheres of government is embedded in the Constitution of the Republic of South Africa, 1996. The objects of local government in terms of Chapter 7, Section 152(1) (a) of the Constitution is to "encourage the involvement of communities and community organisations in the matters of local government." Chapter 7 further prohibits the passing of by-laws, unless the proposed by-Law has been published for public comment in terms of Section 160(4). Section 162 restricts the enforcing of promulgated by-laws, unless they have been published in the official provincial government gazette and made accessible to the public by the municipality concerned. Chapter 10 expounds the basic values and principles that must govern public administration. Section 195(1) (e) stipulates that people's needs must be responded to, and the public must be encouraged to participate in policy-making", whilst Section 195(1)(g) stipulates that transparency must be fostered by providing the public with timely, accessible and accurate information."

The Constitution further demands that enabling legislation be promulgated in order to give effect to the Bill of Rights and the values and principles enshrined in it. The Structures Act allows as per Chapter 4 for a ward participatory system. The Structures Act sets up clear guidelines for ward committees. Hence section 72 states that the object of a ward committee is to enhance participatory democracy in local government.

An important and key feature of local government is the Ward Committee System. A ward committee consists of the councillor representing the ward who must also chair the committee, and not more than 10 other persons. Ward committees are seen as the vehicle for deepening local democracy and the instrument through which a vibrant and involved citizenry can be established. It is at the local level within wards that all development issues converge. Ward committees therefore have a crucial role to play as an interface between government and communities (not just local government).

The Systems Act defines "the legal nature of a municipality as including the local communities within the municipal area, working in partnerships with the municipality's political and administrative structures to provide for community participation".

According to Section 4 in the Systems Act council has the duty:

- To encourage the involvement of the local community
- To consult the community about the level quality, range and impact of municipal services provided by the municipality, either directly or through another service provider.

In Section 5 of the act, members of the community have the right:

- To contribute to the decision-making processes of the municipality and submit written or oral recommendations, representations and complaints to the council.
- To be informed of decisions of the council.
- To regular disclosure of the affairs of the municipality, including its finances.

Perhaps the clearest and most specific requirements for public participation in local governance are outlined in Chapter 4 of said act. Hence Section16 requires that: The Municipality must develop a culture of municipal governance that compliments formal representative government with a system of participatory governance and must…

- Encourage and create conditions for the community to participate in the affairs of the municipality, including in the IDP, performance management system, monitoring and review of performance, preparation of the budget, strategic decisions.
- Contribute to building the capacity of the local community to participate in the affairs of the municipality and councillors and staff to foster community participation. (section 42) through appropriate mechanisms, processes and procedures must involve the local community in the development,

implementation and review of the municipality's performance management system, and in particular, allow the community to participate in the setting of appropriate key performance indicators and performance targets of the municipality.

The Municipal Finance Management Act was put in place to bring about transparent and effective financial management in municipalities and municipal public entities. The MFMA outlines ways in which the community can be informed of the financial situation of a municipality.

The Property Rates Act stipulates that the public must participate in decisions relating to municipal property rates.

4.3 PUBLIC PARTICIPATION VEHICLE

Public participation has been defined in various ways by different people, and for a variety of reasons. In this document public participation is defined as an open, accountable process through which individuals and groups within selected communities can exchange views and influence decision-making. It is further defined as a democratic process of engaging people, deciding, planning, and playing an active part in the development and operation of services that affect their lives.
The JB Marks Local Municipality involve its community into affairs of the municipality. The mechanism that are used newspaper adverts, website and community consultation meetings.

4.4 IDP/BUDGET/PMS PROCESS PLAN.

JB Marks Local Municipality adopted IDP/BUDGET/PMS Process Plan 2024/25.

This plan is meant to ensure the proper management of the planning process.

The IDP/BUDGET/PMS Process Plan outline:

- The structures that will manage the planning process
- How the public can participate and structures that will be created to ensure this participation
- Time schedule for the planning process
- Who is responsible for what
- How will the process be monitored

4.5 IDP/BUDGET PUBLIC PARTICIPATION REVIEW SCHEDULE 2024/25.

PUBLIC NOTICE: DRAFT IDP REVIEW/ BUDGET 2024/ 2025 OPEN FOR COMMENTS

Notice is hereby given that the JB Marks Local Municipality's Draft IDP Review and Budget for the period of 2024/2025, was compiled in accordance with the Local Government: Municipal Finance Management Act 2003 (Act 56 of 2003) and Municipal Systems Act 32 of 2000.

Section 34 of the Municipal Systems Act 32 of 2000 makes provision that a Municipal Council must review its Integrated Development Plan annually in accordance with assessment of its performance measurements in terms of Section 41; and to the extent that changing circumstances so demand; and may amend its Integrated Development Plan in accordance with a prescribed process.

AND

Section 16 (1)(2) of the Municipal Finance Management Act 56 of 2003 dictates that Council of a Municipality must for each financial year approve an annual budget for the Municipality before the start of a Financial Year. In order for the Municipality to comply with subsection (1), the Mayor of the Municipality must table the Draft Annual Budget at a Council Meeting at least 90 days before the start of the Budget Year.
These documents were noted by the JB Marks Local Municipality at a Council Meeting held on Tuesday, 26 March 2024.

In terms of the Municipal Systems Act (32 of 2000) Section 16 which mandate Municipalities to develop a culture of Municipal Governance that complements formal representative government with a system of participatory governance and must for this purpose encourage and create conditions for the local community to participate in the affairs of the Municipality.

Section 152 of the Constitution (108 of 1996) provides objectives of Local Government. One of the objectives is to encourage involvement of communities and community organizations in matters of Local Government.

The 2024/2025 Draft IDP Review and Budget can be accessed through the Municipal Website: www.jbmarks.co.za. Members of the public and other Stakeholders can also view documents during normal working hours at the following access points:

TLOKWE REGION	VENTERSDORP REGION
Potchefstroom Town Library	Ventersdorp Main Library
Dan Tloome Building	Tshing Community Library
Kanoniers Park Community Library	Toevlug Dual Purpose Community Library
Ikageng Community Library	Boikhutso Dual Purpose Community Library
Matlwang Community Library	Mogopa Dual Purpose Library
Promosa Community Library	Cecilia's Home
Mohadin Community Library	
Ipeleng Community Library	

SUBMISSION OF COMMENTS AND INPUTS BY COMMUNITY MEMBERS

Comments period will be open from 03 April 2024 till 03 May 2024 (30 days). Communities should also be able to submit their comments and inputs on the 2024/25 IDP and Budget using various media platforms and alternative methods that has been made available by the JB Marks Local Municipality.

Community members can submit their comments through email address: 24.25budgetandidp@jbmarks.gov.za

For more information please contact: Messrs L.R. Madisha or F. Phokoje on (018) 299 5216/5156 or Email: madishal@jbmarks.gov.za or fanap@jbmarks.gov.za

MR. K. KUMBE
Municipal Manager

Notice No 13/2024

PUBLIC NOTICE: SUBMISSIONS OF INPUTS INTO THE DRAFT IDP REVIEW/BUDGET 2024/2025

Section 151(1) (e) of the South African Constitution requires municipalities to encourage the involvement of communities and community organizations in local government. Section 16(1) of the Municipal Systems Act 32 of 2000 requires the municipality to develop 'a culture of municipal governance that compliments formal representative government with a system of participatory governance'

Chapter 5 of Municipal Systems Act Section 25(1) says, each municipal council must within a prescribed period after the start of its elected term, adopt a single, inclusive and strategic plan for the development of the municipality. The Municipal Systems Act 32 of 2000 requires municipalities to prepare and adopt a process to guide the planning, drafting, adoption and review of the IDP; it further requires promotion of community participation.

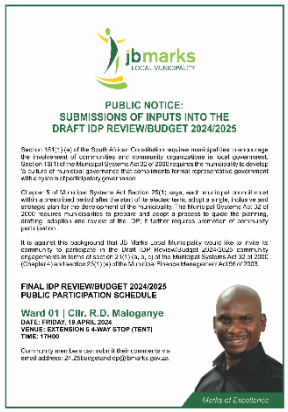
It is against this background that JB Marks Local Municipality would like to invite its community to participate in the Draft IDP Review/Budget 2024/2025 community engagements in terms of section 21(1) (a, b, c) of the Municipal Systems Act 32 of 2000 (Chapter 4) and section 23(1) (a) of the Municipal Finance Management Act 56 of 2003.

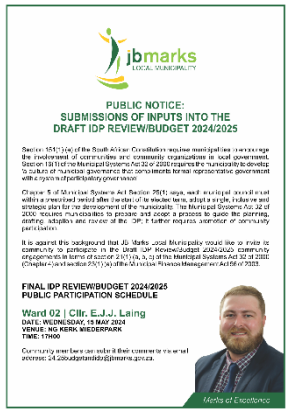
FINAL IDP REVIEW/BUDGET 2024/2025 PUBLIC PARTICIPATION SCHEDULE

WARD	DATE	VENUE	TIME	WARD COUNCILLOR
27	Wednesday, 17 April 2024	Matlwang Community Hall	17:00	Cllr. K.R. Manja
13	Thursday, 18 April 2024	Grace Tabernacle- Promosa	17:00	Cllr. L.T Abrahams
26	Thursday, 18 April 2024	O.R.Tambo Community Hall	17:00	Cllr. T.H. Mogorosi
01	Friday, 19 April 2024	Extension 6 4-Way Stop (Tent)	17:00	Cllr. R.D. Maloganye
20	Monday, 22 April 2024	Freedom Square Tent	17:00	Cllr. M.R Ramalisa
34	Tuesday, 23 April 2024	Tshing Extension 9 (Komatlapeng)	17:00	Cllr. I. Moilwa
29	Tuesday, 23 April 2024	Extension 2 Community Hall	17:00	Cllr. M.P. Mokone
30	Wednesday, 24 April 2024	Extension 4 Community Hall	17:00	Cllr. J.L. Links
33	Wednesday, 24 April 2024	Extension 5 Community Hall	17:00	Cllr. I.T. Meya
32	Thursday, 25 April 2024	Boikhutso Community Hall	17:00	Cllr. T. Tsamai
09	Monday, 29 April 2024	Boitshoko Secondary School	17:00	Cllr. M.M. Kasale
06	Monday, 29 April 2024	Ladies Hostel (Tent)	17:00	Cllr. S.M. Tloome
08	Tuesday, 30 April 2024	Gamatlabe Community Hall	17:00	Cllr. R.H. Mokgethi
16	Tuesday, 30 April 2024	Resolofetse Secondary School	17:00	Cllr. T.D.C. Moalusi
12	Thursday, 02 May 2024	Lesego Primary School	17:00	Cllr. G. Molutsi
19	Thursday, 02 May 2024	Lusaka Community Hall	17:00	Cllr. S. Moretsi
10	Friday, 03 May 2024	Goven Mbeki Community Hall	17:00	Cllr. L. Hennicks
14	Friday, 03 May 2024	Gamatlabe Community Hall	17:00	Cllr. I.C. Derbyshire
05	Monday, 06 May 2024	ML Fick Primary School	17:00	Cllr. H. Hodgson
07	Monday, 06 May 2024	NG Kerk-Silver Street Kannonierspark	17:00	Cllr. J. Steenkamp
15	Tuesday, 07 May 2024	Diensentrum	17:00	Cllr. M.D. De Bruin
18	Tuesday, 07 May 2024	Chris Hani Community Hall	17:00	Cllr. W. M. Manzini
23	Wednesday, 08 May 2024	Ferdinand Postma	17:00	Cllr. W.N. Van Onselen
24	Wednesday, 08 May 2024	Kumkani	17:00	Cllr. J.M. Adriaanse
21	Friday, 10 May 2024	Promosa Community Hall	17:00	Cllr. R.A. Makousa
31	Friday, 10 May 2024	Boikhutsong Community Hall	17:00	Cllr. L.M. Mkhabela
17	Monday, 13 May 2024	Cnr Joe I/ Ngomezulu (Tent)	17:00	Cllr. K.R. Kgobane
28	Monday, 14 May 2024	SASSA Hall	17:00	Cllr M.J. Mojo
04	Tuesday, 14 May 2024	Roman Catholic Church	17:00	Cllr. L.J Zerwick
11	Tuesday, 14 May 2024	Anglican Church (Borothong	17:00	Cllr. R.R. Buti
22	Tuesday, 14 May 2024	Mooirivier Laerskool	17:00	Cllr. S. Britz
25	Tuesday, 14 May 2024	Mooirivier Laerskool	17:00	Cllr. A.A. Le Roux
02	Wednesday, 15 May 2024	NG Kerk Miederpark	17:00	Cllr. E.J.J. Laing
03	Wednesday, 15 May 2024	Baillie Park Primary School	17:00	Cllr. A. Van Onselen
04	Thursday, 16 May 2024	Potchefstroom Primary School	17:00	Cllr. L.J. Zerwick
09	Thursday, 16 May 2024	Mohadin Community Hall	17:00	Cllr. M.M. Kasale

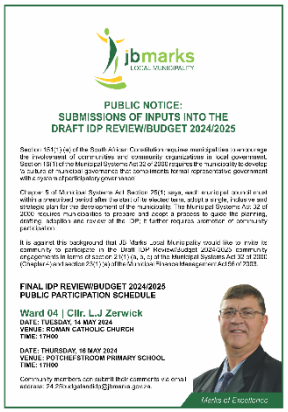
Community members can submit their comments via email address: 24.25budgetandidp@jbmarks.gov.za.

IDP/BUDGET PUBLIC PARTICIPATION FLYERS 2024/2025.













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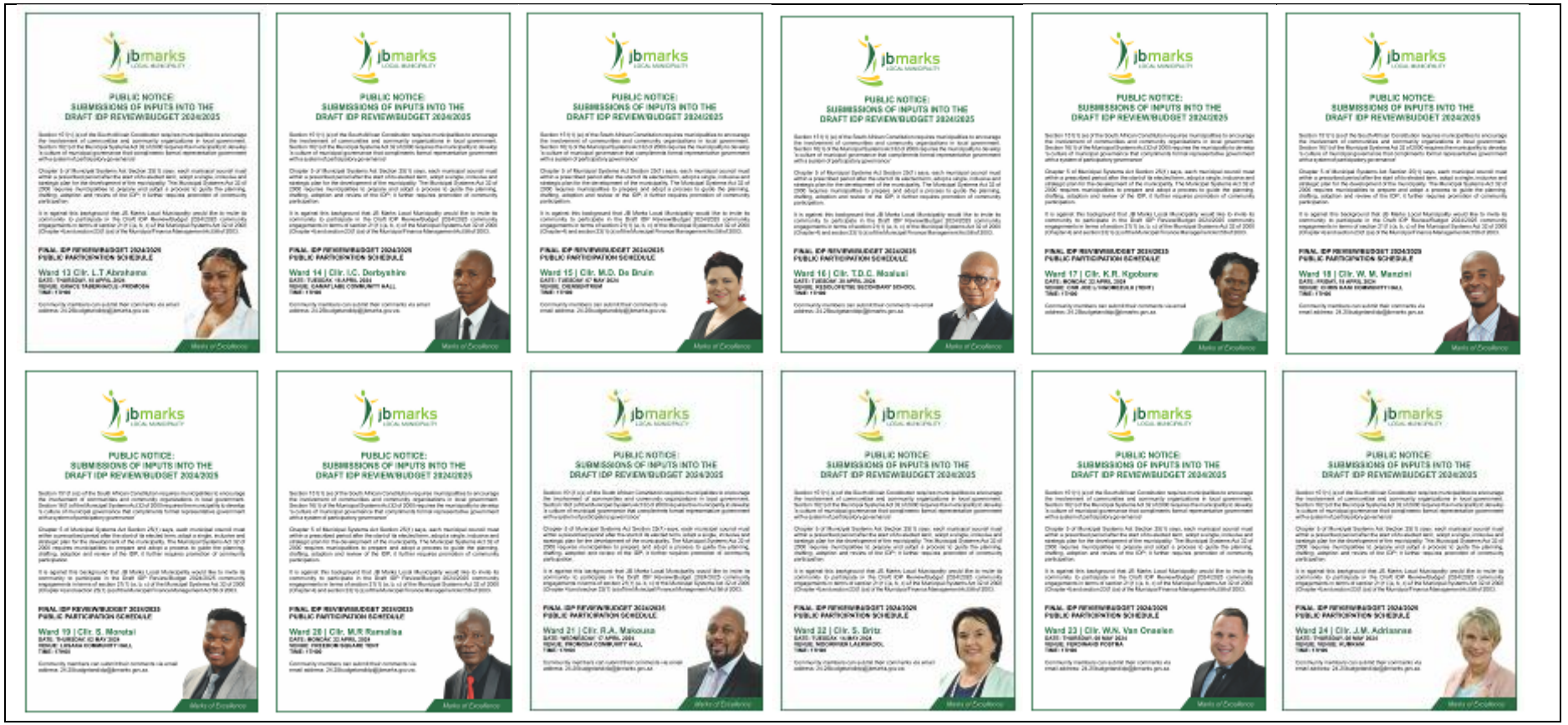











PUBLIC NOTICE:
SUBMISSIONS OF INPUTS INTO THE
DRAFT IDP REVIEW/BUDGET 2024/2025
Ward 13 Cllr. L.T Abrahams
Ward 14 | Cllr. I.C. Derbyshire
Ward 15 | Cllr. M.D. De Bruin
Ward 16 | Cllr. T.D.C. Moalusi
Ward 17 | Cllr. K.R. Kgobane
Ward 18 | Cllr. W. M. Mandini
Ward 19 | Cllr. S. Monatsi
Ward 20 | Cllr. M.R Ramalisa
Ward 21 | Cllr. R.A. Makousa
Ward 22 | Cllr. S. Britz
Ward 23 | Cllr. W.N. Van Onselen
Ward 24 | Cllr. J.M. Adriaanse


jbmarks
PUBLIC NOTICE:
SUBMISSIONS OF INPUTS INTO THE
DRAFT IDP REVIEW/BUDGET 2024/2025
Ward 25 | Cllr. A.A. Le Roux
Ward 26 | Cllr. T.H. Mogorosi
Ward 27 | Cllr. K.R. Manja
Ward 28 | Cllr M.J. Moyo
Ward 29 | Cllr. M.P. Mokone
Ward 30 | Cllr. J.L. Links
Ward 31 | Cllr. L.M. Mkhabela
Ward 32 | Cllr. T. Tsomai
Ward 33 | Cllr. I.T Moyo
Ward 34 | Cllr. I. Mokhe

CHAPTER 5: LOCAL ECONOMIC DEVELOPMENT

5.1 INTRODUCTION.

Local Economic Development(LED) is an approach towards economic development which allows and encourages local people to work together to achieve sustainable economic growth and development thereby bringing economic benefits and improved quality of life for all residents in a local municipal area. As a programme, LED is intended to maximize the economic potential of the municipality and to enhance the resilience of the macro-economic growth through increased local growth, employment creation and development initiatives within the context of sustainable. The "local" in economic development points to the fact that the political jurisdiction at a local level is often the most appropriate place for economic intervention as it carries alongside it the accountability and legitimacy of a democratically elected body.

Local economic development (LED) is seen as one of the most important ways of decreasing poverty. Local economic development must aim to create jobs by making the local economy grow. This means that more businesses and factories should be started in the municipal area. As part of the IDP, key stakeholders in a municipality must come together to reach agreement and take decisions to make the economy grow and create income opportunities for more people, especially the poor.

National government makes policy and provides funds, research and other support for local economic development. Municipalities decide on LED strategies and the process of arriving at a LED strategy must be part of the Integrated Development Planning (IDP) process.

The LED strategies should be based on the overall vision outlined in the IDP and should take into account the result of the analysis done to identify problems and prioritise development projects. It should also look at things like integrating our residential and work areas, building development corridors between areas and supporting the economy with good public transport.

National and Provincial government provides support for municipalities in developing local economic strategies.

The Department of Provincial and Local Government has identified the following as key principles underlying LED:

- Poverty and unemployment are the main challenges facing South Africa. LED strategies must prioritise job creation and poverty alleviation.
- LED must target previously disadvantaged people, marginalised communities and geographical regions, black economic empowerment enterprises and SMMEs to allow them to participate fully in the economic life of the country.
- There is no single approach to LED. Each locality may develop an approach that is best suited to its local context.
- LED promotes local ownership, community involvement, local leadership and joint decision making.
- LED involves local, national, and international partnerships between communities, businesses and government to solve problems, create joint business ventures and build local areas.

- LED uses local resources and skills and maximizes opportunities for development.
- LED involves the integration of diverse economic initiatives in an all-inclusive approach to local development.
- LED relies on flexible approaches to respond to changing circumstances at local, national and international level.

5.2 NATIONAL SPATIAL DEVELOPMENT PLAN (NSDP)

The NSDP established normative principles to guide all government infrastructure investment and development spending in order to meet the national objectives of economic growth, employment creation, sustainable service delivery, poverty alleviation and correction of historical inequalities. The normative principles should be used as a guide by all spheres of government when making decisions on infrastructure investment and development spending.

Development Potential:

Five broad areas/sectors of development are identified:

- Innovation and experimentation;
- Production and high value differentiated goods
- Public service administration
- Retail and services; and
- Tourism

5.3 NATIONAL LOCAL ECONOMIC DEVELOPMENT FRAMEWORK

In order to achieve consistency and uniformity in LED strategies, the national framework has been established in which specific outcomes over the 5 year period are defined.

The objectives of the framework;

The shift towards a more strategic approach to the development of local economies and overcome challenges and failures in respect of instances where municipalities themselves try to manage litany of non-viable projects or start-ups.

- To support local economies in realising their optimal potentials and making local communities active participants in the economy of the country.
- To elevate the importance and centrality of effectively functioning local economies in growing the national economy.
- To wage the national fight against poverty more effectively through local level debates, strategies and actions.
- To improve community access to economic initiatives, support programs and information
- To improve the co-ordination of economic development planning and implementation across government and between government and non-governmental actors.
- To build greater awareness about the importance and role of localities and regions which globally are playing an increasingly significant role as points of investment facilities by supportive national policies.

OUTCOMES:

As a result of this framework the following outcomes will be delivered:

- Analysis of the 52 district and metro municipal economies undertaken and shared understanding across government of the challenges and potential of these areas developed.
- The comparative advantage and competitiveness of all District and Metro municipalities are identified, incorporated into its LED strategy and exploited.
- All District and Metro municipalities have credible LED programs, which are being effectively implemented by a dedicated local economic development unit or similar entity
- All municipalities have LED strategically placed in the organisational structure in order to effectively co-ordinate inputs that impact and strengthen the local economy.
- The implementation of the IGRF Act and the effective utilisation of the intergovernmental Relations (IGR) structures occur to encourage and facilitate discussion and joint economic planning among municipalities and with Provincial and National Government.
- Municipalities have innovative spatial development strategies, land-use policies, by-laws and implementation capacity to facilitate fast and effective business establishment and functioning, especially for informal/street traders and SME's.
- All municipalities have at least one public-private partnership through which a major investment is being implemented.
- A national excellence centre for monitoring, learning and research in local and regional economies is established.

Policy Thrust:

- Competitiveness
- Public sector leadership and governance
- Sustainable development community investment

5.4 DEPARTMENT OF PROVINCIAL AND LOCAL GOVERNMENT (DPLG) GUIDELINES FOR LED:

The vision for LED in South Africa is that of robust and inclusive local economies that exploits local opportunities, addresses local needs and contributes to national development objectives such as economic growth and poverty eradication. These robust and inclusive local economies will show strength, inclusiveness and sustainability. They will support the growth and development of local employment, income and assets whether in the face of harsh constraints and external competitions and capitalise on opportunities. They will generate;

- Intensive trade;
- The mixing and movement of people; and
- Captivating social, cultural, recreational, sports and tourism experiences.

They will be ever-changing and easily adapt to new circumstances, consumer preferences and styles and product innovations. The active involvement and participation of residents in municipal affaires will be a hallmark of robust and inclusive local economies, characterised as follows;

- Skilled and innovation human resources
- Local leadership
- Skilled and competitive workforce
- Natural human social and financial capital or area available and developed
- High quality of life experiences
- Natural environment and sustainable human settlement
- Robust and inclusive municipal economies part of global network
- Functioning partnerships
- Retention of income in locality
- Local competitive advantage realised

LED GOALS

“Poverty relief through effective basic service delivery and job creation, SMME development and tourism promotion. Form linkages in order to facilitate skills development, promote business and investment attraction and retention, assist with economic interventions in sector development (agricultural, mining, manufacturing, tourism, transport, trade and electricity).”

NB: JB Marks Local Municipality does not have LED Strategy.

CHAPTER 6: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

6.1 INTRODUCTION.

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's business and service delivery priorities must be reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items. Key areas where savings were realized were on telephone and internet usage, printing, workshops, national travel, accommodation, and catering.

The municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers.

Municipality get their revenue from three sources. First, they raise some of their own revenue by charging all people who own property such as land, houses and businesses rates based on the value of their property. The second way they raise revenue is by charging tariffs for services like water, electricity, refuse removal and the use of municipal facilities such as sports grounds. Some municipalities can generate a lot of revenue in this way, while poorer municipalities raise virtually nothing and are almost totally dependent on funding transfers from national government, which is the third source of revenue for municipalities.

The municipality strives to make the most of the financial resources to ensure long-term financial viability and sustainability through the following:

- Ensure transparency and accountability
- Manage revenue, expenditure, assets and liabilities in a responsible manner
- Set affordable tariffs
- Effective supply chain management
- Effective use of latest technology to eliminate unnecessary inefficiencies
- Effective cash flow management
- Effective implementation of credit control and debt collection processes
- To seek alternative sources of funding
- To ensure compliance to the prescripts governing the local government sphere
- Attract new businesses and existing business retention.

With this plan the municipality will be striving for the sound financial management and viability. Looking at the medium-term with regards to the imperatives and related strategies, the plan seeks to address a number of aspects to achieve the desired outcome within the five-year period. For 2022- 2027 term, the municipality will focus on the following as a five-year plan approach:

- Financial stability – (short-term; one to two years)
- Financial Consolidation (medium-term; three years)
- Sustainability (long-term; 4 to 5 years).

The objective of the financial plan is to ensure that the municipality has effective, efficient and well-coordinated financial management.

The municipality's focal point will be on the two-fold approach, the first approach will be to correct the basics and dealing with inefficiencies and productivity

CHAPTER 7: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

7.1 INTRODUCTION

The Department Technical Services is devoted to improve the quality of life of its community by providing efficient, sustainable and affordable infrastructure specifically in terms of:

- water and sanitation
- Roads and Storm water
- Electricity, and
- Housing
- Effectively utilizing the available resources, and
- Identifying the best option that would maximize the output.

Expanded & accelerated economic investment and availability of reliable economic infrastructure. Section 229 of the Constitution allows municipalities to impose property rates and service charges. This obligation requires strict financial management and accountability to the public.

The provision of basic services is one of the Key Performance Areas as contemplated in Sect 152(1) of the Constitution. The National Minister in conjunction with the MEC for local government take their marching orders from the State of the Nation Address to continuously improve service delivery and assist local municipalities in meeting community needs.

Council conducted an audit of its indigent register to migrate as many deserving beneficiaries as possible. This will enhance our capacity to control and monitor our age analysis and ensure proper credit control and revenue collection.

Water and sanitation

- Planning the provision of water and sanitation services (Master planning),
- Operation and maintenance of the water and sanitation assets and resources
- Manage the provision of capital infrastructure related
- Project management and
- Policies, procedure and standards for the provision of the service

7.2 WATER SERVICES

Water for Potchefstroom is treated and distributed from two separate water treatment plants namely the Old Water Treatment Works (WTW), and the Lakeside Water Treatment Works.
The Potchefstroom water treatment plants are believed to be operating close to maximum capacity to meet the consumer demand. The narrow margin between supply and demand recently caused a major water shortage.

The Bult, Ikageng, Promosa, Dassierand, Potchindustria, CBD and other residential areas often experienced water supply problems due to high demands.

It must be noted that the old water treatment plant is underlain by dolomite. It is required that a detailed Dolomite Stability Investigation must be done to quantify the dolomite risk. Pro-active measures in this regard are required in order to prevent a potential disaster.

On the other hand Ventersdorp Region relies heavily on underground boreholes as its source. Challenges in relation to boreholes include the following high population growth that outstrips the supply, increased informal settlements in sensitive dolomitic areas and infrastructure decay. The sewer pump needs in Ventersdorp needs augmentation.

The dolomite aquifers are a great source of underground water potential. It is however of critical importance that a regional hydro-geological investigation be conducted in order to determine the effect that water abstraction will have on the dolomite stability.

7.3 ROADS & STORM WATER

There is an urgent need to a proper roads master plan to incorporate both Regions. High traffic volumes on N12 through CBD area and traffic on Van Riebeeck Street as well as Nelson Mandela Drive (north-south through traffic and traffic from Potchefstroom / Krugersdorp to Rustenburg) and lack of truck inn facilities. Heavy vehicle traffic through urban area and damage the roads.

A proposed future road network was planned for the urban area in cooperation with SANRAL indicating the following proposed alignments:

- Possible northern by-pass
- Eastern ring road from R501 to the N12
- Proposed ring road(s) for the southern areas (south of N12)
- A proposed road classification of the main road network
- Class 1 o Class 2 o Class 3 o Class 4
- Regular Maintenance of N14 Ventersdorp Road
- There is a huge need for tarred / paving roads with storm water in the townships and villages, including pedestrian sidewalks and bicycle lanes. The latter is even more acute in the built-up areas to promote mix uses and decrease traffic congestion.

Roads and Storm water Functions

- Planning the provision and upgrading of adequate roads and storm water
- Maintenance of the existing infrastructure
- Manage the provision of capital infrastructure
- Project management

7.4 WATER AND SANITATION PROJECTS

MUNICIPAL INFRASTRUCTURE GRANT (MIG)

No	Nat./ Prov Project Registration Number (as on the registration letter)	Project Title	Project Status	Total	Draft Budget 2025/26	Draft Budget 2026/27
1	MIG/NW/2910/RS/22/24	Construction of roads and stormwater in Ikageng JB Marks LM (Ikageng).	Physical progress 67%	R 5 545 322,09	R -	R -
2	MIG/NW/2429/S/17/18	Construction of Sewer Reticulation and top structures in ext 13 phase 2 & 3.	Design & Tender	R14 000 973,12	R -	R -
3	Registration in progress	Procurement of Specialised Vehicle	Planning	R 9 724 677,90	R -	R -
4	MIG/NW2122//W15/16	Ikageng Extension 6 Water (Erven 10569, 10857, 10580, 105858)	Design & Tender	R 2 490 000,00	R 4 000 000,00	R -
5	MIG/NW2120/S/15/16	Construction of Sewer Reticulation and top structures in ext 6 (Erven 10569, 10857, 10580, 105858)	Design & Tender	R 2 500 000,00	R 4 000 000,00	R -
6	Registration in progress	Installation of high Mast lights	Design & Tender	R 9 914 276,88	R -	R -
7	MIG/NW2877/SW/22/23	Development of Cell 4 landfill site	Design & Tender	R14 500 000,00	R19 776 545,57	R -
8	Registration in progress	Upgrading of Mohadin and Poortjie Dam Bulk Sewer Line	Design & Tender	R 5 000 000,00	R8 179 293,88	R -

9	Registration in progress	De- sludding of the sludge lagoon and upgrading of sludge lagoons at the Potchefstroom WasteTreatement Plant.	Design & Tender	R 5 200 000,00	R 18 446 735,00	R 28 057 500,00
	N/A	PMU	n/a	R 3 979 250,00	R 4 075 750,00	R 4 429 650,00
	Registration in progress	Construction of roads and stormwater in Ikageng JB Marks LM	Concept/ Consultant still to be appointed		R 12 036 675,55	R 15 000 000,00
	Registration in progress	Construction of Water reticulation in Greenfields	Concept/ Consultant still to be appointed		R 5 000 000,00	R -
	Registration in progress	Construction of the sewer reticulation in Greenfields	Concept/ Consultant still to be appointed		R 6 000 000,00	R -
	Registration in progress	Installation of VIP Toilets at Various Villages	Concept		R -	R 10 000 000,00
	Registration in progress	Construction of the bridge in Promosa	Concept/ Consultant still to be appointed		R -	R 12 000 000,00
	Registration in progress	Construction of Welgevoeden Village Bulk Water Supply	Concept/ Consultant still to be appointed		R -	R 3 000 000,00

	Registration in progress	Construction of Gamogopa Village Bulk Water Supply	Concept/ Consultant still to be appointed		R -	R 3 000 000,00
	Registration in progress	Construction of Tsetse Village Bulk Water Supply	Concept/ Consultant still to be appointed		R -	R 4 482 450,00
	Registration in progress	Development of the land fillsite in Ventersdorp	Concept/ Consultant still to be appointed		R -	R 7 123 400,00
	Registration in progress	Upgrade of the sports fascilities In Ventersdorp (Tshing)	Concept/ Consultant still to be appointed		R -	R 1 500 000,00
TOTALS				**R72 854 499,99**	**R 81 515 000,00**	**R 88 593 000,00**

WATER SERVICES INFRASTRUCTURE GRANT (WSIG)

NO.	**PROJECT NAME**	**WARD NO.**	**Draft Budget 2024/25**
1	Replacement of Asbestos pipeline (Vyfhoek)	Ward 3	R40 996 000,00
3	Upgrade of the tshing bulkline (Phase 3)	Ward 30	R 9 000 000,00
Totals			**R 41 896 000**

REGIONAL BULK INFRASTRUCTURE GRANT (RBIG)

DESCRIPTION					Draft Budget 2023/24
NO.	**PROJECT NAME**	**PROJECT TYPE**	**NO. HOUSEHOLD / KM**	**WARD NO.**	
1	Phase C: Completion of the Construction of the Pump Station	Water		Ward 8	R 9 773 000,00
2	Phase E: Ikageng New Resevoir	Water	136992	Ward 20	R32 964 000,00
3	Phase F: New Rising and bulk distribution main.	Water	136992	Ward 20,17, 9, 6,8.	R11 000 000,00
TOTALS					**R53 737 000,00**

Neighbourhood Development

No.	PROJECT NAME	WARD NO.	Draft Budget 2024/25	COMMENTS
1	**Neighbourhood Grant - (NODE 1) In accordance with the precint plan that is under development.**		**R 5 000 000,00**	**this is based on the precint plan that was submitted to treasury former tlokwe as development of Node 1.**
SUB TOTAL			**R 5 000 000,00**	

INTERNAL PROJECTS (Funded and Not funded)

No	PROJECT NAME	Ward location	Project Type (water, sanitation etc)	Project Status as at February 2023	Final Budget 2024/25	Draft Budget 2025/26	Draft Budget 2027/28
1	Construction Road & stormwater JB Marks LM in JB Marks LM	All	Roads and Stormwater	Progress is at 65%	R 2 000 000,00	R -	R -
2	Water and Sewer Reticulation in Greenfield	Ward 9	Water and Sanitation	Consultant appointed	R 950 000,00	R -	R -
3	Refurbishment of the botha Pump station	Ward 3, 4	Sanitation	Consultant appointed	R 450 000,00	R -	R -
4	Emergency upgrade of Promosa and Baipei Pump Station	Ward 21	Sanitation	Consultant appointed	R 650 000,00	R 3 000 000,00	R -
5	Upgrading of the promosa Extension 7 pump station Areaganeng street.	Ward 26	Sanitation	Consultant appointed	R 750 000,00	R 3 000 000,00	R -
6	Emergency upgrade of Top City and ext 9 sewer line towards N12 and Berts Bricks.	Ward 19	Sanitation	Consultant appointed	R 650 000,00	R 3 000 000,00	R 15 000 000,00
7	Construcution of a bridge at Promosa (Poortjie Dam)	Ward 21	Roads and Stormwater	Consultant appointed	R 550 000,00	R 3 000 000,00	R -

8	Upgrading of the waste water treatment works (Potchefstroom)	Ward 3 , 4	Sanitation	Consultant appointed	R 650 000,00	R 3 000 000,00	R 5 000 000,00
9	Upgrade of the WASTE WATER treatment plants toward N14 DEVELOPMENT / Pump Stations, & rising mains	Ward 34	Sanitation	Consultant appointed	R 550 000,00	R 3 000 000,00	R 5 000 000,00
10	Bulk water Supply to N14 Developments:*Upgrade a Capacity of the Water Treatment works*	Ward 34	water	Consultant appointed	R 650 000,00	R 3 000 000,00	R 5 000 000,00
11	Bulk water Supply to N14 Developments*:Increase ground Reservoir Storage*	Ward 34	Water	Consultant appointed	R 770 000,00	R 3 000 000,00	R 5 000 000,00
12	Bulk water Supply to N14 Developments:*Construct bulk water distribution mains that feed from the ground resevoir into the existing and proposed new networks*	Ward 34	Water	Consultant appointed	R 650 000,00	R 3 000 000,00	R 5 000 000,00
13	Rehabilitation of rural overhead lines in Ventersdorp	Ward 34	Electrical	Planning	R 1 000 000,00	R 3 000 000,00	R 3 000 000,00
14	Upgrading of Poortije Dam sub station	Ward 31	Electrical	Planning	R 1 000 000,00	R 3 000 000,00	R 3 000 000,00
15	Construction of the laboratory in Potchfstroom	Ward 3 , 4	Builing/ Community services	Planning	R 500 000,00	R 3 000 000,00	R 3 000 000,00

16	Construction of the dedicated line To water treatment works (Bulk distribution).		Electrical	Planning	R 500 000,00		
17	Upgrading of Ikageng West sub station		Electrical	Progress is at 20%	R 8 853 895,74		
18	Replacement of old and delapidated toilets		Sanitation	Planning	R 3 500 000,00		
19	Procurement of Bitumen production plant				R -		
20	Installation of new electricity Prepaid split meters	All	Electrical	Planning	R 5 000 000,00	R 3 000 000,00	R 3 000 000,00
21	Water tankers				R 12 000 000,00		
Total					**R 41 623 895,74**	**R 39 000 000,00**	**R 52 000 000,00**
30	Upgrade of Drie Pompies road /Phuthadichaba.						
31	Construction of Manaka and Dingaka road						
33	Construction of internal roads in Tsetse.						
34	Construction of internal roads in gamogopa.						
35	Construction of tsetse internal road						
36	Didicated lines						
37	Develompment of land fill site						
					R 64 000 000,00		

7.5 ELECTRICITY SERVICES.

- Plan and manage the distribution of electricity
- Operation and maintenance
- Manage the provision of capital infrastructure
- Project management
- Policies, procedures and standards for the provision of the services

JB Marks Local Municipality is committed to service delivery, thus requiring an updated Master Plan for their electrical distribution network to facilitate the constant growth that has been experienced in the jurisdiction area of the amalgamated municipality to take part in the National Development Plan and to assist Eskom Central Region Planning Department to produce Network Development Plans (NDPs) for all the areas within its boundaries. A consultant was previously appointed to assist the former Tlokwe Municipality to develop a Master plan, facilitate the future expansion, maintenance and refurbishment needs of the Tlokwe Region however due to the amalgamation process; there is a need to incorporate the Ventersdorp Region under the area on study to be able to get a comprehensive picture.

The requirements for installation of dry services within the dolomite affected area, as set out by SANS 1936 (2012), should be taken into consideration.

The main objective of this study is to create an Electrical Master Plan by taking the, Expansion, Strengthening, Refurbishment and Maintenance requirements into consideration of the electrical distribution network infrastructure required to support the envisaged demand growth (load forecast) in the Potchefstroom, Ventersdorp, Ikageng and villages by performing Network analysis (voltage, thermal, losses, fault level, etc.), Financial analysis (compare viability of the different alternatives)

Ventersdorp experiences a huge electrify loss due to poor maintenance, poor credit control and illegal connections. The matter is currently a priority risk in order to implement cost recovery measures which will include installation of pre-paid meters.

Currently electricity supply is from Eskom Potch DS (132/88kV, 2*80MVA) substation, where power is supplied to Ikageng via 1×Bear OH Line to Ikageng (88/11kV, 2*10MVA) substation and the Potchefstroom area is supplied by 2×Bear OH Line to Alpha (88/11kV, 6*5MVA) and Alpha (88/66kV, 2*40MVA) as well as a 1×Bear OH Line from Ikageng (88/11kV. 2*10MVA).

From Alpha (88/66kV, 2*40MVA) Potchefstroom is supplied with electricity via a 66kV network and 4 (Beta, Gamma, Delta & Epsilon) substations. Currently the 132kV distribution network is being expanded in the Ikageng area with the building of a new overhead power line to a new Lamdha 132/11kV substation which is planned to take over a large portion of Ikageng and in Potchefstroom with the building of a new overhead power line to a new CBD 132/11kV substation, which is planned to

assist with the supply of the current Gamma 66/11kV and Delta 66/11kV substation areas.

There are several projects in the IDP that are now being implemented as part of the study to augment the current Bulk Electricity, all the more reason to expand the study to cover the Ventersdorp Area in order to promote investment in the area as well.

7.6 ELECTRICAL PROJECTS.

INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME (INEP)

INEP	PROJECT NAME	WARD NO.	H/H	Draft Budget 2024/25	Draft Budget 2025/26	Draft Budget 2026/27
1	Construction of a new 20MVA 132kw/11kv substation in Ventersdorp			R 1 231 000,00	R 3 416 500,00	R13 000 000,00
2	Boikhutsong A		97	R 1 940 000,00	R -	R -
3	Ikageneng Ext 7 Pre engineering		72	R 93 000,00	R 1 332 000,00	R -
4	Electrification of Tshing Ext. 10 Phase 3	Ward 31	2650	R 5 000 000,00	R -	R -
5	Pre engineering Klifdrif	Ward 17	114	R 149 000,00	R 2 109 000,00	R -
6	Pre engineering Promosa Ext. 2.	Ward 17	305	R 390 000,00	R 5 642 500,00	R -
12	Electrification of Ikagneg Ext 3		72	R 1 440 000,00	R -	R -
Total				R10 243 000,00	R12 500 000,00	R13 000 000,00

7.7. Housing and Development Planning
Township Establishment

Development	Location	Classification
Township Establishment on portions 275, 280, 281 and 298 of the Farm Town and Townlands of Potchefstroom 435 IQ	Potchefstroom	Propose Potchefstroom Extension 32
Portions 693, 694, 695, 806, 807, 808, 988, 989 AND 990 OF The Farm Vyfhoek 428 - IQ.	Potchefstroom	Ferdinand Postma park Proper
Portion 434 of Farm 435, Town and Townlands 435 IQ	Dassierand	Dassierand proposed Extension 1.
Portion 448 of the Farm Town and Townlands 435 IQ	Promosa	Promosa proposed Extension 5
Establishment of portion of the remainder portion of farm Town and Townlands 435 IQ	Ikageng	Ikageng Extension 14
Township Establishment on the portion 448 of the Farm Town and Townlands 435 IQ – situated East of Marikana in Promosa	Promosa	Promosa Extension 6
Township Establishment on the portion of the remaining extent of Farm Wilgeboom 458 IQ	Wilgeboom	Grimbeek Park

7.8. Sector Department Projects

Department of Health

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Total Project Cost	Total Expenditure to date from previous years	MTEF Forward Estimates		
				Date: start	Date: finish			24/25	25/26	26/27
1. Maintenance and Repairs										
	Boilers Term Contracts Phase 2	Stage 1: Initiation/ Pre-feasibility	All	27 Feb 2023	30 Apr 2027	-		32 100	18 620	10 000
	Fire and building compliance across all districts	Stage : Works_old	All	01 Apr 2016	30 Sep 2026	-	-	1 400	980	-
	Hot Water & Cold Water Reticulation Systems In Various Facilities	Stage : Works_old	All	19 Jan 2023	31 May 2027	-	-	39 000	17 150	2 000
	Ideal Clinic Realization Through Maintenance	Stage 4: Design Documentation	All	01 Apr 2021	30 Jun 2027	5 000	8 357	1 050	1 960	5 000
	Rehabilitation of guardhouses and medical waste	Stage 3: Design Development	All	03 Apr 2023	31 Mar 2027	8 854	154	420	3 185	7 000

	Statutory maintenance for Hospital and Clinical Support Services	Stage : Works_old	All	01 Apr 2021	30 Sep 2027	5 000	10 521	14 000	7 339	1 000
	Dr. KK District - Statutory Maintenance	Stage 5: Works	City of Matlosana	01 Apr 2016	31 May 2027	17 420	103 784	4 550	6 860	15 000
	Fire Equipment Term Contract - Dr KK District	Stage 5: Works	City of Matlosana	01 Apr 2022	31 Mar 2027	13 000	1 560	560	588	2 000
	Dr KK District - Generators Term Contracts Phase 2	Stage 5: Works	City of Matlosana	30 Sep 2019	30 Jul 2027	2 814	2 141	2 100	1 666	3 600
	Tshepong Hospital Stormwater	Stage : Works_old	City of Matlosana	03 Nov 2023	31 Jul 2025	860	-	350	-	-
	Maintenance on Prioritized Clinics - Kenneth Kaunda District	Stage 4: Design Documentation	City of Matlosana	09 Sep 2021	30 Sep 2027	38 000	3 808	4 200	4 900	11 000
	Witrand Hospital Maintenance	Stage 5: Works	Ventersdorp/Tlokwe	01 Mar 2017	29 Nov 2024	120 351	31 656	350	-	-

	Dr KK District HVAC Term Contract Phase 2	Stage 5: Works	Ventersdorp/Tlokwe	01 Jun 2023	31 May 2027	-	-	7 000	-	7 000
TOTAL: Maintenance and Repairs						**211 299**	**161 981**	**107 080**	**63 248**	**63 600**
3. Rehabilitation, Renovations & Refurbishment										
	Refurbishment of Parkhomes including Health Technology	Stage : Works_old	All	30 Jun 2021	31 Mar 2027	-	-	3 000	-	-
	Supply, Installation and commissioning of Solar Hybrid System	Stage : Works_old	All	30 Jun 2021	30 Apr 2027	-	-	3 500	5 880	15 000
	Procurement of 18 Park homes for across the province - Phase 2	Stage 4: Design Documentation	All	30 Jun 2021	30 Jan 2026	24 000	5 904	35 000	-	-
	Procurement of Standby generators across the province	Stage 5: Works	All	01 Apr 2021	01 Jul 2024	9 000	23 867	5 600	-	-
	Refurbish Medical Gas Systems Dr KK Phase 2	Stage 5: Works	City of Matlosana	30 Jun 2021	31 Mar 2025	12 250	5 666	14 000	-	-
TOTAL: Rehabilitation, Renovations & Refurbishment						**45 250**	**35 436**	**61 100**	**5 880**	**15 000**

4. Upgrading and Additions										
	Marcus Zenzile Clinic (Upgrade)	Stage 5: Works	City of Matlosana	07 Jan 2016	31 Jul 2025	5 907	23 723	7 000	490	-
	Excelsius Nursing College (Upgrade Phase 1)	Stage 5: Works	City of Matlosana	01 Nov 2011	28 Jun 2024	334 815	503 739	21 000	-	-
	Potchefstroom Hospital - Upgrade Archives Building	Stage 4: Design Documentation	Ventersdorp/Tlokwe	01 Nov 2019	30 Apr 2027	120 000	3 736	-	490	6 000
	Ventersdorp Bulk Pharmacy	Stage 5: Works	Ventersdorp/Tlokwe	22 Apr 2015	30 Jun 2025	122 427	38 885	1 400	-	-
	Steve Tshwete Clinic - Upgrade	Stage 5: Works	Ventersdorp/Tlokwe	31 Aug 2016	31 Jul 2025	12 000	49 215	1 750	-	-
	Potchefstroom Hospital Mental Unit - Upgrading	Stage 3: Design Development	Ventersdorp/Tlokwe	16 Jul 2021	30 Apr 2027	3 000	635	700	4 410	1 000
	Potchefstroom Hospital - Upgrade Casualty Ward	Stage 5: Works	Ventersdorp/Tlokwe	05 May 2023	30 Jun 2026	20 000	13 552	17 500	-	-
	Witrand Hospital Mental Unit - Upgrading	Stage 3: Design Development	Ventersdorp/Tlokwe	16 Jul 2021	30 Jun 2027	100	1 181	1 400	2 695	500
TOTAL: Upgrading and Additions						**618 248**	**634 665**	**50 750**	**8 085**	**7 500**
5. Non-Infrastructure										

	Excelsius Nursing College upgrade HT	Stage 5: Works	City of Matlosana	01 Jun 2021	31 Oct 2025	4 584	3 349	4 200	5 635	-
	Marcus Zenzile - Upgrade of Clinic -HT	Stage 5: Works	City of Matlosana	01 Nov 2022	31 Mar 2026	-	-	1 400	980	-
	Witrand Hospital - HT	Stage 5: Works	Ventersdorp/Tlokwe	01 Apr 2016	29 Nov 2024	3 071	1 081	500	-	-
	Ventersdorp Bulk Pharmacy - Upgrading HT	Stage 5: Works	Ventersdorp/Tlokwe	28 Feb 2023	31 Mar 2025	766	266	1 400	-	-
	Steve Tshwete Clinic - HT	Stage 5: Works	Ventersdorp/Tlokwe	18 May 2023	31 Mar 2025	1 391	1 208	1 400	-	-
	Potchefstroom Hospital Replacement - HT	Stage 5: Works	Ventersdorp/Tlokwe	01 Feb 2023	31 Mar 2026	4 021	2 378	-	-	-
TOTAL1: Non-Infrastructure						**13 834**	**8 283**	**8 900**	**6 615**	

Department of Sports, Arts and Culture.

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Total Project Cost	Total Expenditure to date from previous years	MTEF Forward Estimates		
				Date: start	Date: finish			24/25	25/26	26/27
1. Maintenance and Repairs										
Building/Structures	Donkervleit Recreation Centre	Stage 4: Design Documentation	Ventersdorp/Tlokwe	01 Apr 2023	31 Mar 2027	5 000	396	-	500	500
Building/Structures	Noyjons Recreation Centre	Stage 4: Design Documentation	Ventersdorp/Tlokwe	01 Apr 2022	31 Mar 2027	5	599	-	500	500
TOTAL: Maintenance and Repairs						**5 005**	**995**		**1 000**	**1 000**
2. New or Replaced Infrastructure										
Building/Structures	Combi court 2	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 Apr 2023	31 Mar 2028	250	-	1 000	-	-
Library & Archives Centres	Matlosana Community Library	Stage 4: Design Documentation	City of Matlosana	01 Apr 2022	31 Mar 2027	20 000	839	3 500	10 000	6 500
TOTAL: New or Replaced Infrastructure						**20 250**	**839**	**4 500**	**10 000**	**6 500**
4. Upgrading and Additions										
Library & Archives Centres	Ikageng Library	Stage 1: Initiation/ Pre-feasibility	Ventersdorp/Tlokwe	01 Apr 2024	31 Mar 2027	13 000	-	-	-	1 000
Arts and Culture Centre	JB Marks Site	Stage 5: Works	Ventersdorp/Tlokwe	01 Apr 2022	31 Mar 2027	1 000	320	1 000	-	-
TOTAL: Upgrading and Additions						**14 000**	**320**	**1 000**		**1 000**

Department of Safety and Liason.

Type of Infrastructure	Project Name	IDMS Gate	District Municipality	Local Municipality	Project Duration		Source of Funding	Budget program name	Total Project Cost	Total Expenditure to date from previous years	MTEF Forward Estimates		
					Date: start	Date: finish					24/25	25/26	26/27
1. Maintenance and Repairs													
	Ventersdorp Weighbridge	Stage 5: Works	Dr Kenneth Kaunda	Ventersdorp/Tlokwe	29 Nov 2021	31 Mar 2027	Equitable Share	Programme 4 - Transport Regulation	300	279	400	400	400
	POTCH WEIGHBRIDGE	Stage 5: Works	Dr Kenneth Kaunda	Ventersdorp/Tlokwe	01 Apr 2021	31 Mar 2027	Equitable Share	Programme 4 - Transport Regulation	400	1 334	600	600	600
TOTAL: Maintenance and Repairs									**700**	**1 614**	**1 000**	**1 000**	**1 000**

Department of Education.

Type of Infrastructure	Project Name	IDMS Gate	District Municipality	Local Municipality	Project Duration		Source of Funding	Budget program name	Total Project Cost	Total Expenditure to date from previous years	MTEF Forward Estimates		
					Date: start	Date: finish					24/25	25/26	26/27
1. Maintenance and Repairs													
Combined School	Dr. Kenneth Kaunda	Stage 5: Works	Dr Kenneth Kaunda	Ventersdorp /Tlokwe	01 Apr 2016	31 Mar 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	12 000	89 802	20 000	20 000	20 000
TOTAL: Maintenance and Repairs (29 projects)									**12 000**	**89 802**	**20 000**	**20 000**	**20 000**
2. New or Replaced Infrastructure													
Primary	Dirang Ka Natla Primary	Stage 5: Works	Dr Kenneth Kaunda	City of Matlosana	01 Jul 2015	31 Jan 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	72 020	45 398	17 832	10 000	25 000
Secondary	Tigane Secondary School	Stage 5: Works	Dr Kenneth Kaunda	City of Matlosana	29 Mar 2015	01 Mar 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	50 000	40 107	18 858	9 500	-
Mega Secondary School	Rysmierbult Mega Farm	Stage 1: Initiation/ Pre-feasibility	Dr Kenneth Kaunda	Ventersdorp /Tlokwe	01 Apr 2019	30 Mar 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	150 000	18 619	12 000	41 000	60 000

Secondary	Tlokwe Primary	Stage 5: Works	Dr Kenneth Kaunda	Ventersdorp /Tlokwe	01 Apr 2016	23 Feb 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	94 324	37 255	8 000	-	-
TOTAL: New or Replaced Infrastructure (80 projects)									**366 345**	**141 378**	**56 690**	**60 500**	**85 000**
3. Rehabilitation, Renovations & Refurbishment													
4. Upgrading and Additions													
Secondary	Tiang Secondary School	Stage 1: Initiation/ Pre-feasibility	Dr Kenneth Kaunda	City of Matlosana	01 May 2022	31 Mar 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	1 000	-	-	8 074	11 000
	Fencing Programme	Packaged Programme			15 Jan 0218	31 Mar 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	18 725	199 902	80 000	12 500	18 000
TOTAL: Upgrading and Additions (74 projects)									**19 725**	**199 902**	**80 000**	**20 574**	**29 000**
5. Non-Infrastructure													
	Dr Kenneth Kaunda District Office Furniture	Stage 5: Works	Dr Kenneth Kaunda	City of Matlosana	01 Dec 2021	01 Mar 2027	Education Infrastructure Grant	Programme 6 - Infrastructure Development	5 000	5 164	6 000	4 000	4 000
TOTAL: Non-Infrastructure(11 projects)									**5 000**	**5 164**	**6 000**	**4 000**	**4 000**

Department of Social Development.

Type of Infrastructure	Project Name	IDMS Gate	District Municipality	Local Municipality	Project Duration		Source of Funding	Budget programm name	Total Project Cost	Total Expenditure to date from previous years	MTEF Forward Estimates		
					Date: start	Date: finish					24/25	25/26	26/27
1. Maintenance and Repairs													
Secure Care Centre	Matlosana Secure Care Centre	Stage 4: Design Documentation	Dr Kenneth Kaunda	City of Matlosana	01 Apr 2020	31 Mar 2029	Equitable Share	Programme 4 - Restorative Services	1 500	1 896	500	500	500
Day Care Centre	Boikhutso CCC Maintenance	Stage 4: Design Documentation	Dr Kenneth Kaunda	Ventersdorp /Tlokwe	01 Apr 2020	31 Mar 2029	Equitable Share	Programme 2 - Social Welfare Services	1 000	224	400	400	400
Multi Purpose Centre	JB Marks InPatient Treatment Centre	Stage 4: Design Documentation	Dr Kenneth Kaunda	Ventersdorp /Tlokwe	01 Apr 2020	31 Mar 2029	Equitable Share	Programme 4 - Restorative Services	1 050	1 888	500	500	500
Multi Purpose Centre	JB Marks Service Point Maintenance	Stage 4: Design Documentation	Dr Kenneth Kaunda	Ventersdorp /Tlokwe	01 Apr 2020	31 Mar 2029	Equitable Share	Programme 2 - Social Welfare Services	850	1 206	300	300	300

Department of Agriculture and Rural Development.

Type of Infrastructure	Project Name	IDMS Gate	District Municipality	Local Municipality	Project Duration		Source of Funding	Budget programme name	Total Project Cost	Total Expenditure to date from previous years	MTEF Forward Estimates		
					Date: start	Date: finish					24/25	25/26	26/27
1. Maintenance and Repairs													
	Potchefstroom Agricultural Training College	Stage 5: Works	Dr Kenneth Kaunda	Ventersdorp/Tlokwe	01 Apr 2020	31 Mar 2027	Comprehensive Agricultural Support Programme Grant	Programme 3 - Farmer Support and Development	43 881	10 218	6 800	6 800	7 000
TOTAL: Maintenance and Repairs									**43 881**	**10 218**	**6 800**	**6 800**	**7 000**
2. New or Replaced Infrastructure													

Department of Human Settlement.

Type of Infrastructure	Project Name	IDMS Gate	District Municipality	Local Municipality	Project Duration		Source of Funding	Budget Program Name	Total Project Cost	Total Expenditure to date from previous years	MTEF Forward Estimates		
					Date: start	Date: finish					24/25	25/26	26/27
1. Infrastructure Transfers - Current													
	2017/18 Tshing Ext 9		Dr Kenneth Kaunda District	J B Marks	2017-04-01	2021-05-31	Informal Settlements Upgrading Partnership Grant	Housing Development	2 497	-	190	190	-
	Jb Marks Linderquesdrift - township Establishment (Doornpan)		Dr Kenneth Kaunda District	J B Marks	2020-04-01	2021-05-31	Informal Settlements Upgrading Partnership Grant	Housing Development	3 000	-	419	672	-
	Jb Marks Alphane Farm Land Purchase		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partner	Housing Development	-	-	2 000	-	-

							ship Grant						
	Jb Marks Roodepoort Portion 474		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	400	560	-
	Jb Marks Remainder Tshing Ext 9 (170)		Dr Kenneth Kaunda District	J B Marks	2020-11-06	2022-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	5 518	-	-	-	-
	Jb Marks Grimbeek		Dr Kenneth Kaunda District	J B Marks	NULL	NULL	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	990	820	-
	Jb Marks Alphane Farm		Dr Kenneth Kaunda District	J B Marks	NULL	NULL	Informal Settlements Upgrading Partnership	Housing Development	-	-	931	811	-

							Grant						
	Jb Marks Land Purchase - Phase 1		Dr Kenneth Kaunda District	J B Marks	NULL	NULL	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	1 000	2 500	-
	2018/19 Kagisano Pomfrete Township		Dr Ruth Sgomotsi Mompati District	J B Marks	2018-04-01	2021-05-31	Informal Settlements Upgrading Partnership Grant	Housing Development	3 500	-	600	200	-
	2017/18 Tshing Ext 9 - Internal Services		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	-	-
	Jb Marks Tshing Ext 10 - Heinpret		Dr Kenneth Kaunda District	J B Marks	2019-11-22	2023-03-31	Informal Settlements Upgrading Partnership	Housing Development	-	-	-	-	-

							Grant						
	Jb Marks Tshing Ext 10 - Kalesego		Bojanala Platinum District	J B Marks	2019-11-22	2023-03-30	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	-	-
	Jb Marks Doring Pan -feasibility Study - Phase 1		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	580	804	-
	2023/24 Jb Marks Erf 240 Potchindustria - Phase 1		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Ptn 253, Farm Klipdrift 422 Iq - Phase 1		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership	Housing Development	-	-	-	-	-

							Grant						
	Jb Marks Grimbeek		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	-	7 788
	2023/24 JB Marks Town & Town Lands (Matlhwang CPA) Barolong - Phase 1		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Alphen 515 IP - Phase 1		Dr Kenneth Kaunda District	J B Marks	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	-	7 788
	2018/19 Matlosana Kanana Estates		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Informal Settlements Upgrading Partnership	Housing Development	-	-	1 021	879	-

							Grant						
	Matlosana Kanana Ext 5		Dr Kenneth Kaunda District	Matlosana	2018-11-20	2019-07-01	Informal Settlements Upgrading Partnership Grant	Housing Development	5 060	-	-	-	-
	2018/19 Matlosana Vogelstruisfontein Land		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	896	811	-
	2020/21 Matlosana Palmietfontein Land Purchase - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	794	715	-
	2020/21 Matlosana Palmietfontein Land Purchase - Phase 2		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Informal Settlements Upgrading Partnership	Housing Development	-	-	2 000	5 000	-

							Grant						
	Jouberton Ext 34 2254 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2016-04-01	2021-05-31	Informal Settlements Upgrading Partnership Grant	Housing Development	7 809	-	-	-	-
	2018/19 Matlosana Jouberton Ext 25 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2018-04-01	2021-05-31	Informal Settlements Upgrading Partnership Grant	Housing Development	5 506	-	-	-	-
	Jouberton ptn 100		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	-	-
	Tigane		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership	Housing Development	-	-	419	519	-

							Grant						
	Alabama/ Mphebatho		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	740	740	-
	Kanana Ext 17(1500)		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	14 421	7 788
	Jouberton Sunningside (2500)		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	12 258	14 421	7 788
	2023/24 Matlosana Tigane Ext 9(2049) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership	Housing Development	-	-	18 027	14 421	7 788

							Grant						
	2023/24 Matlosana 239,240,241 Hartbeesfontein 297 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	1 000	-
	2023/24 Matlosana Portion 9 429 Ip Nooidgedacht - Phase 1		Dr Kenneth Kaunda District	Matlosana	2023-04-01	2024-03-31	Informal Settlements Upgrading Partnership Grant	Housing Development	-	-	-	1 000	-
	TOTAL Informal Settlements Upgrading Partnership Grant								**32 890**	-	**43 265**	**60 486**	**38 938**
	GA SEGONYANA-MOTHIBISTAD B97050066 - Phase 1		Cross-Border	Cross-Border	1999-06-01	2015-09-30	Human Settlements Development Grant	Housing Development	63 822	47 707 219	-	-	-
	Ga Segonyana Mun Seoding (750 Subs) - Phase 1		Cross-Border	Cross-Border	2014-04-11	2015-09-30	Human Settlements Development Grant	Housing Development	45 834	449 708 880	-	-	-

	Ga Segonyana Muni Ba-ga-Motlhware (500 Subs) - Phase 1		Cross-Border	Cross-Border	2014-04-09	2015-09-30	Human Settlements Development Grant	Housing Development	33 315	31 638	-	-	-
	Mabatho - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	3 193	-	-	-	-
	MERAFONG - FOCHVILLE: 500 CONSOLIDATION SUBSIDIES - Phase 1		Cross-Border	Cross-Border	1997-11-01	1998-04-01	Human Settlements Development Grant	Housing Development	4 655	3 479	-	-	-
	Merafong - Greenspark Extension [138 Subsidies] - Phase 1		Cross-Border	Cross-Border	2004-02-02	2005-06-30	Human Settlements Development Grant	Housing Development	3 188	2 799	-	-	-
	Merafong City Local Munucipality-Kokosi Ext 2 (200 Sub) - Phase 1		Cross-Border	Cross-Border	2004-02-02	2004-09-30	Human Settlements Development Grant	Housing Development	4 060	3 654	-	-	-
	MERAFONG-KOKOSI EXT 1.3 & PART OF RIVERSIDE - Phase 1		Cross-Border	Cross-Border	1996-10-05	1998-03-01	Human Settlements Development Grant	Housing Development	33 788	296 876 539	-	-	-

	MERAFONG-KOKOSI EXT 4 (175 ERVEN) - Phase 1		Cross-Border	Cross-Border	1997-03-10	NULL	Human Settlements Development Grant	Housing Development	282	282	-	-	-
	Merafong Kokosi Ext 5 (subs 785) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	39 275	29 226	-	-	-
	Merafong Kokosi Ext 5 Phase 2 (subs 175) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	8 756	7 240	-	-	-
	Merafong L M Khutsong Ext 1.2 & 3 (4000 Subs) - Phase 1		Cross-Border	Cross-Border	2007-01-08	2009-06-30	Human Settlements Development Grant	Housing Development	227 324	161 317	-	-	-
	Merafong L M Khutsong Housing Project (1500 Subs) - Phase 1		Cross-Border	Cross-Border	2007-08-01	2019-10-31	Human Settlements Development Grant	Housing Development	85 246	55 596	-	-	-
	Merafong L M Kokosi Ext 6 (2138 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	93 016	31 524	-	-	-

	Merafong L M Wedela Ext 3 Phase 2(362 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	17 866	13 004	-	-	-
	Merafong Local Mun Khutsong Housing (1500 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	58 476	-	-	-	-
	Merafong Municipality-Wedela Ext. 3 (162 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	3 289	1 523	-	-	-
	Merafong -Wedela Ddis (89 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	2 842	971	-	-	-
	Merafong Wedela Ext (Subs 200) - Phase 1		Cross-Border	Cross-Border	2005-07-07	NULL	Human Settlements Development Grant	Housing Development	6 386	2 116	-	-	-
	Moshaweng Local Mun Ba Bothithong - Phase 1		Cross-Border	Cross-Border	2004-02-03	2004-12-31	Human Settlements Development Grant	Housing Development	26 401	8 283	-	-	-

	Moshaweng Local Mun Ba Bothithong - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	12 772	768	-	-	-
	PHOKWANE-PAMPIERSTAD Ext 4 (900 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	34 155	260 744 671	-	-	-
	PHOKWANE-PAMPIERSTAD Ext 4 (900 Subs) - Rectification		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	16 898	16 898	-	-	-
	TSHWANE-ITSOSENG 6 & 8 (3600 SUBSIDIES RE) - Phase 1		Cross-Border	Cross-Border	1997-09-01	2000-12-01	Human Settlements Development Grant	Housing Development	78 921	46 825	-	-	-
	Tshwane Kudube Unit 9 (1750 subsidies) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	63 924	-	-	-	-
	TSHWANE MABOPANE BOIKUTSONG - Phase 1		Cross-Border	Cross-Border	1997-06-01	1999-03-01	Human Settlements Development Grant	Housing Development	15 681	153 032 521	-	-	-

	TSHWANE-MABOPANE R (1011 ERVEN) - Phase 1		Cross-Border	Cross-Border	1995-06-01	1996-09-01	Human Settlements Development Grant	Housing Development	21 559	160 699 203	-	-	-
	TSHWANE - MABOPANE Unit R (DDIS) 67 Subs - Phase 1		Cross-Border	Cross-Border	2000-12-18	NULL	Human Settlements Development Grant	Housing Development	1 233	560	-	-	-
	Tshwane Sekampaneng Housing (1000 Subsidies) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	36 528	-	-	-	-
	Tshwane Tweefontein (700 Subsidies) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	25 570	-	-	-	-
	TSHWANE-WINTERVELD : SLOVOVILLE - Phase 1		Cross-Border	Cross-Border	1996-11-01	1998-01-01	Human Settlements Development Grant	Housing Development	33 013	29 888 282	-	-	-
	Tshwane. Ga-rankuwa Zone 20 (1450 Subsidies) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	40 819	33 813	-	-	-

	Tshwane. Ga-tsebe (1370 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	27 811	22 278	-	-	-
	Tshwane.Ga Rankuwa Zone 21 (990 Subsidies) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	27 918	23 850	-	-	-
	Tshwane.Wintervel dt (3000 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	70 035	60 894	-	-	-
	Tswhane. Stinkwater Housing Project (1700 Subs) - Phase 1		Cross-Border	Cross-Border	NULL	NULL	Human Settlements Development Grant	Housing Development	34 510	1 870	-	-	-
	2016/17 Tlokwe Cru - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Tlokwe Ext 4 419 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2016/17 Tlokwe Ikageng Ext 4 Nusp - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Tlokwe Ikageng Ext 6 Nusp - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Tlokwe Ikageng Ext 7 Nusp - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Tlokwe Sonderwater Ext 12 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Ventersdorp Toevlug Geotech studies - Phase 1		Dr Kenneth Kaunda District	JB Marks	2016-04-01	2019-03-31	Human Settlements Development Grant	Housing Development	2 193	2 193	-	-	-
	2016/17 Ventersdorp Ventersdorp 3200 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2015-10-23	2018-03-31	Human Settlements Development Grant	Housing Development	1 000	1 000	-	-	-

	2016/17 Ventersdorp Ventersdorp 3200 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2017-07-26	2021-03-29	Human Settlements Development Grant	Housing Development	14 032	9 286	-	-	-
	2016/17 Ventersdorp Ventersdorp 3200 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Ventersdorp Ventersdorp 3200 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2017/18 Tlokwe Ext 9 481 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2017/18 Tshing Ext 9 - Internal Services		Dr Kenneth Kaunda District	JB Marks	2022-03-01	2023-07-30	Human Settlements Development Grant	Housing Development	16 567	15 708	-	-	-
	2017/18 Tshing Ext 9 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2017-04-01	2021-05-31	Human Settlements Development Grant	Housing Development	2 497	2 407	-	-	-

	2017/18 Tshing Ext 9 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2017/18 Ventersdorp Ext 8.11.12 Infills - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Appeldraai - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Elandsheuwel - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Ikageng Ext 4 - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Malebo And Mahanyele - Phase 1		DR KENNETH KAUNDA	JB MARKS	NULL	NULL	Human Settlements Development	Housing Development	-	-	-	-	-

			DISTRICT				Grant						
	2023/24 Jb Marks Mooibank Ext 32 - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Rysmierbult Planning - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Tshing Ext 3 - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Vyfhoek Ferdinand Postapark - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	5 000	5 000	5 000
	Jb Marks Alphane Farm Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Jb Marks Alphane Farm Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Doring Pan -feasibility Study - Phase 1		Dr Kenneth Kaunda District	JB Marks	2020-04-01	2021-05-31	Human Settlements Development Grant	Housing Development	1 000	1 000	-	-	-
	Jb Marks Doring Pan -feasibility Study - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Doring Pan -feasibility Study - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Dube Hostel - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Flisp 300 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Jb Marks Grimbeek Park Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	2020-01-20	2020-04-01	Human Settlements Development Grant	Housing Development	29 171	29 171	-	-	-
	Jb Marks Grimbeek Park Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Ikageng Ext 11 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Ikageng Ext 13 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	2 651	4 418	5 522
	Jb Marks Ikageng Ext 13 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Ikageng Ext 13 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Jb Marks Ikageng Ext 3 (344) - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Ikageng Ext 8 (flisp 33) - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Ikageng Sonderwater - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks King Food Hostel - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Jb Marks Linderquesdrift - township Establishment - Phase 1		Dr Kenneth Kaunda District	JB Marks	2020-04-01	2021-05-31	Human Settlements Development Grant	Housing Development	3 000	1 500	-	-	-
	Jb Marks Linderquesdrift - township Establishment - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Modhadine - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Promosa Ext 2 (305) - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Promosa Flats - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Remainder Tshing Ext 9 (170) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2020-11-06	2022-03-31	Human Settlements Development Grant	Housing Development	5 518	3 777	-	-	-

	Jb Marks Roodepoort Portion 474 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Tlokwe Military Vets 49 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	1 121	-	-
	Jb Marks Toevlug 360 Topstructures - Extension of Contract for payment		Dr Kenneth Kaunda District	JB Marks	2018-10-17	2023-03-31	Human Settlements Development Grant	Housing Development	58 798	45 426	2 702	3 578	4 376
	Jb Marks Tshing 303 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Jb Marks Tshing Ext 10 - Heinpret		Dr Kenneth Kaunda District	JB Marks	2019-11-22	2023-03-31	Human Settlements Development Grant	Housing Development	56 680	51 235	-	-	-
	Jb Marks Tshing Ext 10 - Kalesego		Dr Kenneth Kaunda District	JB Marks	2019-11-22	2023-03-30	Human Settlements Development Grant	Housing Development	56 335	56 223	-	-	-

	Jb Marks Tshing Ext 10 - Selby		Dr Kenneth Kaunda District	JB Marks	2022-12-18	2024-09-30	Human Settlements Development Grant	Housing Development	76 393	-	15 000	9 000	10 000
	Jb Marks Tshing Ext 10 - Venlo		Dr Kenneth Kaunda District	JB Marks	2019-11-26	2022-04-30	Human Settlements Development Grant	Housing Development	58 479	58 474	-	-	-
	Jb Marks Tshing Ext 9 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2019-09-03	2021-06-30	Human Settlements Development Grant	Housing Development	42 103	41 829	-	-	-
	Jb Marks Tshing Ext 9 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	JB Marks Ventersdorp Tshing 404 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2018-01-25	2023-03-31	Human Settlements Development Grant	Housing Development	53 834	35 312	4 081	2 772	4 422
	Jb Marks Women's Hostel - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	NWHC Jb Marks - Phase 1		DR KENNETH KAUNDA DISTRICT	JB MARKS	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Potchefstroom - Ikageng (2000 Subs) B96040028 Sn 028 - Phase 1		Dr Kenneth Kaunda District	JB Marks	1995-10-01	2018-07-31	Human Settlements Development Grant	Housing Development	40 814	33 223	-	-	-
	POTCHEFSTROOM - IKAGENG DDIS (100 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2000-10-08	2017-09-30	Human Settlements Development Grant	Housing Development	2 981	563	-	-	-
	POTCHEFSTROOM - IKAGENG EXT 3. 5 & 6 - 1635 SUBSIDIES - Phase 1		Dr Kenneth Kaunda District	JB Marks	1996-02-14	2021-07-01	Human Settlements Development Grant	Housing Development	27 804	23 997 032	-	-	-
	POTCHEFSTROOM - IKAGENG EXTENSION 4 - Consolidation		Dr Kenneth Kaunda District	JB Marks	1999-02-01	2018-07-31	Human Settlements Development Grant	Housing Development	4 047	3 665	-	-	-
	POTCHEFSTROOM - IKAGENG EXTENSION 4 - Housing Support Centre		Dr Kenneth Kaunda District	JB Marks	1999-02-01	2019-04-01	Human Settlements Development Grant	Housing Development	2 951	186	-	-	-

	Potchefstroom-(DO NOT USE THIS PROJECT) - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Potchefstroom - Ikageng Erf No. 5682 (56 Subsidies) - 9 units - Big Bang		Dr Kenneth Kaunda District	JB Marks	2004-12-02	2021-04-30	Human Settlements Development Grant	Housing Development	749	7 312 262	-	-	-
	Potchefstroom - Ikageng Erf No. 5682 (56 Subsidies) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2004-02-12	2019-04-01	Human Settlements Development Grant	Housing Development	1 882	1 110	-	-	-
	Potchefstroom Ikageng Promosa (1000 Subs) - 261 units (Big Bang)		Dr Kenneth Kaunda District	JB Marks	2009-09-01	2021-11-30	Human Settlements Development Grant	Housing Development	38 026	215 790 161	-	-	-
	Potchefstroom Ikageng Promosa (1000 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2006-02-21	2020-02-29	Human Settlements Development Grant	Housing Development	35 511	24 247 749	-	-	-
	Potchefstroom L M Rebangwe (500 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	17 025	-	-	-	-

	Potchefstroom Muni - Ikageng Ext. 7(1000subs) - 193 units (Big Bang)		Dr Kenneth Kaunda District	JB Marks	2012-04-01	2021-11-30	Human Settlements Development Grant	Housing Development	20 787	207 869 322	-	-	-
	Potchefstroom Muni - Ikageng Ext. 7(1000subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2004-04-03	2023-01-04	Human Settlements Development Grant	Housing Development	26 156	23 988	-	-	-
	Potchestroom L M Ikageng/Promoza 2 (1000 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2009-09-14	2016-09-30	Human Settlements Development Grant	Housing Development	20 905	12 487	-	-	-
	Potchestroom L M Ikageng/Promoza 2 (1000 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2014-11-28	2021-04-01	Human Settlements Development Grant	Housing Development	60 892	58 568	-	-	-
	Potchestroom-Sonderwater - 236 Units - Big Bang		Dr Kenneth Kaunda District	JB Marks	2009-10-14	2021-11-30	Human Settlements Development Grant	Housing Development	31 220	301 028 476	-	-	-
	Potchestroom-Sonderwater - Phase 1		Dr Kenneth Kaunda District	JB Marks	2006-02-06	2018-04-01	Human Settlements Development Grant	Housing Development	24 337	19 552	-	-	-

	Tlokwe Cru Maintenance - Phase 1		Dr Kenneth Kaunda District	JB Marks	2014-03-24	2015-03-31	Human Settlements Development Grant	Housing Development	76	76	-	-	-
	Tlokwe Dasrand Ext 1 Flisp - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Tlokwe Eden Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Tlokwe Ikageng 261 Units Masikhule - Phase 1		Dr Kenneth Kaunda District	JB Marks	2012-03-01	2017-07-31	Human Settlements Development Grant	Housing Development	8 035	7 650	13	16	12
	Tlokwe Ikageng Ext 11 200 Mp Constr - Phase 1		Dr Kenneth Kaunda District	JB Marks	2012-05-01	2018-03-31	Human Settlements Development Grant	Housing Development	19 564	18 739	67	89	68
	Tlokwe Ikageng Ext 11 200 Mp Constr - topup for 5 units		Dr Kenneth Kaunda District	JB Marks	2012-05-01	2018-03-31	Human Settlements Development Grant	Housing Development	662	453	-	-	-

	Tlokwe Ikageng Ext 11 273 Isup Rs Rekopane - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	27 390	27 375	-	-	-
	Tlokwe Ikageng Ext 11 728 Dilimopumo - Phase 1		Dr Kenneth Kaunda District	JB Marks	2012-04-20	2018-06-30	Human Settlements Development Grant	Housing Development	24 167	22 451	17	22	16
	Tlokwe Ikageng Ext 11 728 Dilimopumo - Phase 1		Dr Kenneth Kaunda District	JB Marks	2012-04-20	2018-06-30	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Tlokwe Ikageng Ext 11 Completion And Repairs - Phase 1		Dr Kenneth Kaunda District	JB Marks	2014-12-03	2019-06-30	Human Settlements Development Grant	Housing Development	34 253	339 624 299	72	-	-
	Tlokwe Ikageng Ext 11 Phase 2 [Godirela] (1000 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2008-10-29	2018-03-31	Human Settlements Development Grant	Housing Development	62 796	62 812	19	24	19
	Tlokwe Ikageng Ext 11 Phase 3 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2008-11-28	2020-08-30	Human Settlements Development Grant	Housing Development	87 641	41 905 892	157	209	157

	Tlokwe Ikageng Ext 9 481 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Tlokwe Ikageng Sonderwater - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Tlokwe Ikageng/Promosa Ext 2 [Toro] - Phase 1		Dr Kenneth Kaunda District	JB Marks	2009-01-01	2021-04-01	Human Settlements Development Grant	Housing Development	96 421	91 909	-	-	-
	Tlokwe Local Mun Ikageng Ext 11 Phase 1 [Keewaves] (1000 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2008-07-24	2018-07-31	Human Settlements Development Grant	Housing Development	65 446	27 437 432	37	50	38
	Tlokwe Local Mun Ikageng Ext 11 Phase 1 [Keewaves] (1000 Subs) - Repairs and completion of units phase1		Dr Kenneth Kaunda District	JB Marks	2014-12-03	2015-05-31	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Tlokwe Mayoral Project 20 Subs - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	1 697	1 697	-	-	-

	Tlokwe Mooibank Land Purchase - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	21 736	21 736	-	-	-
	Tlokwe Social Housing - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Tshing - Ventersdorp B97070003 Sn 071 - Phase 1		Dr Kenneth Kaunda District	JB Marks	1997-04-01	2019-04-01	Human Settlements Development Grant	Housing Development	50 722	36 735	-	-	-
	Tshing Ventersdorp 20 Pusoloso - Phase 1		Dr Kenneth Kaunda District	JB Marks	2012-11-12	2020-01-04	Human Settlements Development Grant	Housing Development	1 960	1 737	-	-	-
	Ventersdorp 3200 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	16 302	16 302	-	-	-
	Ventersdorp Fikile Housing Project - Phase 1		Dr Kenneth Kaunda District	JB Marks	2008-01-21	2020-07-31	Human Settlements Development Grant	Housing Development	89 038	857 680 404	-	-	-

	Ventersdorp Lm - Tshing Ext 2 105 Subs. - Phase 1		Dr Kenneth Kaunda District	JB Marks	2005-02-21	2018-07-31	Human Settlements Development Grant	Housing Development	6 068	48 402 674	-	-	-
	Ventersdorp Local Mun Tshing [Thubelisha](100 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2007-06-15	2019-07-31	Human Settlements Development Grant	Housing Development	5 373	5 373	-	-	-
	Ventersdorp Tshing (1301 Subside) - 194 New Untis		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	3 482	-	-	-
	Ventersdorp Tshing (1301 Subside) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2003-11-19	2020-01-04	Human Settlements Development Grant	Housing Development	49 632	453 058 328	-	-	-
	Ventersdorp Tshing Proper (432 Subs) - Phase 1		Dr Kenneth Kaunda District	JB Marks	2005-09-02	2019-04-01	Human Settlements Development Grant	Housing Development	36 683	119 891 622	-	-	-
	Ventersdorp. Tshing Ext 8. 218. Marabe - Phase 1		Dr Kenneth Kaunda District	JB Marks	2015-03-05	2017-12-31	Human Settlements Development Grant	Housing Development	26 557	26 289	-	-	-

	Ventersdorp. Tshing Ext 8. 219. Andisa - Phase 1		Dr Kenneth Kaunda District	JB Marks	2015-04-08	2023-03-31	Human Settlements Development Grant	Housing Development	27 930	9 744 417	3 578	2 556	4 260
	Ventersdorp. Ventersdorp Villages. Ra Gweba. 800 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2015-08-31	2021-05-31	Human Settlements Development Grant	Housing Development	115 991	111 284	-	-	-
	Ventersdorp. Ventersdorp Villages. Ra Gweba. 800 - Phase 1		Dr Kenneth Kaunda District	JB Marks	2017-04-01	2021-10-31	Human Settlements Development Grant	Housing Development	16 700	14 403	-	-	-
	Ventersdorp. Ventersdorp Villages. Ra Gweba. 800 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Erf 240 Potchindustria - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Land Feasibility Stuides - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 Jb Marks Tshing Ext 9 - Biz Africa		Dr Kenneth Kaunda District	JB Marks	2023-09-04	2024-10-31	Human Settlements Development Grant	Housing Development	32 283	-	2 651	11 045	11 045
	2023/24 Jb Marks Tshing Ext 9 - ON Construction		Dr Kenneth Kaunda District	JB Marks	2023-09-04	2024-10-31	Human Settlements Development Grant	Housing Development	32 283	-	2 651	11 045	11 045
	2023/24 Jb Marks Tshing Ext 9 - Boitsenape		Dr Kenneth Kaunda District	JB Marks	2023-09-04	2024-10-31	Human Settlements Development Grant	Housing Development	33 620	-	2 651	11 045	11 045
	2023/24 Jb Marks Tshing Ext 9 - First Son		Dr Kenneth Kaunda District	JB Marks	2023-09-04	2024-10-31	Human Settlements Development Grant	Housing Development	32 283	-	2 651	11 045	11 045
	2023/24 Jb Marks Tshing Ext 9 - Gao Trading		Dr Kenneth Kaunda District	JB Marks	2023-09-20	2024-10-31	Human Settlements Development Grant	Housing Development	32 283	-	2 651	11 045	11 045
	2023/24 Jb Marks Ptn 253, Farm Klipdrift 422 Iq - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Potchestroom-Sonderwater - Unblocking		DR KENNETH KAUNDA DISTRICT	JB MARKS	2023-07-05	2024-03-30	Human Settlements Development Grant	Housing Development	41 262	-	2 651	11 045	11 045
	Jb Marks Toevlug 360 Topstructures - Demolition and Rebuilding		DR KENNETH KAUNDA DISTRICT	JB MARKS	2023-07-05	2024-03-31	Human Settlements Development Grant	Housing Development	18 610	-	2 651	9 719	11 045
	2023/24 JB Marks Alphen 515 IP - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Appeldraai - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Dassierand Ext 1 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB MArks Dolomite investigation - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 JB Marks Doornpan - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Geotechnical investigation - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Grimbeek park - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Ikageng Ext 3 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Ikageng Ext 4(Top City) - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Ikageng Ext 6 - 185 Erven - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 JB Marks Ikageng Ext 9 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Ikageng Sonderwater - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Mega Project bulk services N14 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	25 580	9 000	10 000
	2023/24 JB Marks Potchefstroom Ikageng Ext. 7 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Promosa Ext 2 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Jb Marks Promosa Ext 2 (204 Erven) - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 JB Marks Promosa Ext 4 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Ptn 333 and Ptn 459 of farm town and townlands 435 IQ - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Remainder of Erf 240 of Potchindustria - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Roodepoort 474 IP - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Rysmeirbult - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Town & Town Lands (Matlhwang CPA) Barolong - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 JB Marks Tsetse village - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Tshing Ext 10 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	2 651	4 418	11 045
	2023/24 JB Marks Van Der Hoffpark - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Ventersdorp Ext 10 & 11 - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 JB Marks Wilgeboom - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Potchefstroom - Promoza Ext Ext 2 Zone 1 - 176 Subsidies - Phase 1		Dr Kenneth Kaunda District	JB Marks	NULL	NULL	Human Settlements Development Grant	Housing Development	1 547	570	-	-	-

	2016/17 Maquassi Hills Cru - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Maquassi Hills Lebaleng Ext 6 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2017-04-01	2019-11-01	Human Settlements Development Grant	Housing Development	2 217	2 217	-	-	-
	2016/17 Maquassi Hills Leeudoringstad Ext 6.7.8.9 - Ext 6 & 7 Topstructures		Dr Kenneth Kaunda District	Maquassi Hills	2019-06-19	2023-03-31	Human Settlements Development Grant	Housing Development	68 072	33 472	3 067	4 260	3 408
	2016/17 Maquassi Hills Leeudoringstad Ext 6.7.8.9 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2017-04-01	2018-04-01	Human Settlements Development Grant	Housing Development	2 499	2 499	-	-	-
	2016/17 Maquassi Hills Rulaganyang - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2017-04-01	2019-04-01	Human Settlements Development Grant	Housing Development	2 499	2 293	-	-	-
	2016/17 Maquassi Hills Rulaganyang - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2016/17 Maquassi Hills Rulaganyang - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Maquassi Hills Wolmaransstad Ext 17 - Mafoko JJ		Dr Kenneth Kaunda District	Maquassi Hills	2019-06-01	2024-03-31	Human Settlements Development Grant	Housing Development	78 370	22 947	3 238	4 260	4 260
	2016/17 Maquassi Hills Wolmaransstad Ext 17 - Town Planning		Dr Kenneth Kaunda District	Maquassi Hills	2015-08-12	2017-03-31	Human Settlements Development Grant	Housing Development	5 500	5 500	-	-	-
	2017/18 Maquassi Hills Wolmaransstad Ext 15 122 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2017/18 Maquassi Hills Wolmaransstad Ext 15 122 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2018/19 Maquassi Hills Oersonskraal Social - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 Maquassi Hills Lebaleng Ext 6 - Mercycon 621		Dr Kenneth Kaunda District	Maquassi Hills	2023-06-09	2024-12-31	Human Settlements Development Grant	Housing Development	102 261	-	4 197	5 522	5 522
	Maquassi Hills - Tswelelang DDIS - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	3 772	3 527	-	-	-
	Maquassi Hills Boskuil 312 White Leopard - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2014-06-01	2020-11-30	Human Settlements Development Grant	Housing Development	40 229	39 348	126	167	126
	Maquassi Hills Housing Project (1803 Subs) - Lebaleng Ext 3		Dr Kenneth Kaunda District	Maquassi Hills	2005-06-10	2020-01-04	Human Settlements Development Grant	Housing Development	61 728	617 275 444	-	-	-
	Maquassi Hills Housing Project (1803 Subs) - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2005-06-01	2021-01-31	Human Settlements Development Grant	Housing Development	11 700	105 727 610	-	-	-
	Maquassi Hills Kgakala Women`s Build Tsa Legae - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	9 588	9 102	-	-	-

	Maquassi Hills - Kgakala-Leeudoringstad (1878 Subs) B97060011 Sn 067 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	1997-01-01	2017-03-31	Human Settlements Development Grant	Housing Development	31 340	295 353 455	-	-	-
	MAQUASSI HILLS-LEBALENG 811 ERVEN - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	1995-09-25	2017-09-30	Human Settlements Development Grant	Housing Development	13 733	12 629	-	-	-
	Maquassi Hills Lebaleng Ext 4 Sites - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Maquassi Hills Lebaleng Ext 5 305 Dilimopumo - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-06-19	2019-03-31	Human Settlements Development Grant	Housing Development	32 587	32 387	-	-	-
	Maquassi Hills Lebaleng Ext 5 305 Dilimopumo - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2012-04-20	2021-09-30	Human Settlements Development Grant	Housing Development	7 306	7 245	-	-	-
	Maquassi Hills Leeudoringstad 1 2 3 4 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Maquassi Hills Leeudoringstad Ext 10 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	2021-05-31	Human Settlements Development Grant	Housing Development	3 000		-	-	-
	Maquassi Hills Leeudoringstad Ext 5 Dilimopumo - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-06-19	2018-06-30	Human Settlements Development Grant	Housing Development	16 190	16 124	-	-	-
	Maquassi Hills Leeudoringstad Ext 9 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2018-07-19	2021-09-30	Human Settlements Development Grant	Housing Development	40 157	39 907	-	-	-
	Maquassi Hills Leeudoringstad Proper Ext 1& 2 (80) - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Maquassi Hills Leeudorinstad 6 And 7 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Maquassi Hills Lm Lebaleng Ext 4 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Maquassi Hills Lm Lebaleng Ext 4 - SDN Civils (Pty) Ltd		Dr Kenneth Kaunda District	Maquassi Hills	2019-09-30	2023-04-30	Human Settlements Development Grant	Housing Development	6 059	5 877	-	-	-
	Maquassi Hills Lm Lebaleng Ext 4 - TN Molefe Construction		Dr Kenneth Kaunda District	Maquassi Hills	2018-06-14	2022-04-30	Human Settlements Development Grant	Housing Development	32 126	32 126	-	-	-
	Maquassi Hills Lm Leeudorinstad Ext 8 250 Subs - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2018-07-19	2021-09-30	Human Settlements Development Grant	Housing Development	33 599	33 349	-	-	-
	Maquassi Hills Local Mun Lebaleng ext 4 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2011-05-01	2022-03-31	Human Settlements Development Grant	Housing Development	59 697	487 920 168	-	-	-
	Maquassi Hills Local Mun Lebaleng ext 4 - RS Rekopane New Units		Dr Kenneth Kaunda District	Maquassi Hills	2018-09-11	2021-09-30	Human Settlements Development Grant	Housing Development	11 679	8 217	2 215	2 386	1 704
	Maquassi Hills Maquassi Hills Lebaleng Ext 5 (130) - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Maquassi Hills Maquassi Hills Lebaleng Ext 7 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2020-10-13	2021-05-31	Human Settlements Development Grant	Housing Development	3 000	1 667	-	-	-
	Maquassi Hills Maquassi Hills Tswelelang Proper - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Maquassi Hills Mayoral 20 Subs - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	1 697	1 627	-	-	-
	Maquassi Hills Oersonskraal 127 Emb's - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2014-05-01	2018-05-31	Human Settlements Development Grant	Housing Development	16 058	15 728	46	62	46
	Maquassi Hills Regional Sewer Upgrade - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2014-08-18	2016-03-01	Human Settlements Development Grant	Housing Development	47 916	47 174	-	-	-
	Maquassi Hills Rulaganyang/Wolmaransstad18 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2017-04-01	2021-08-31	Human Settlements Development Grant	Housing Development	2 201	2 201	-	-	-

	Maquassi Hills Rulaganyang/Wolmaransstad18 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2018-04-18	2022-03-31	Human Settlements Development Grant	Housing Development	44 716	430 607 000	-	-	-
	Maquassi Hills Tswelelang - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Maquassi Hills-Tswelelang (Ref. B97060056) B97060003 Sn 059 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	1997-11-01	2019-11-30	Human Settlements Development Grant	Housing Development	44 536	347 671 513	-	-	-
	Maquassi Hills Tswelelang Women`s Build Malenyalo - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	12 513	5 645	-	-	-
	Maquassi Hills Tswelelang Women`s Build Xazulula - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2010-09-01	2020-03-31	Human Settlements Development Grant	Housing Development	9 505	4 699	-	-	-
	Maquassi Hills Witpoort Women`s Build Mantigane 94 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	7 638	2 904	-	-	-

	Maquassi Hills Wolmaransstad 250 Malome - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-04-01	2019-11-30	Human Settlements Development Grant	Housing Development	23 936	23 026	-	-	-
	Maquassi Hills Wolmaransstad 250 Masikhule - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-03-22	2017-07-31	Human Settlements Development Grant	Housing Development	23 311	22 871	-	-	-
	Maquassi Hills Wolmaransstad Ext 13 200 Barzani - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-04-01	2016-02-15	Human Settlements Development Grant	Housing Development	18 311	18 121	-	-	-
	Maquassi Hills Wolmaransstad Ext 13 241 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-03-22	2020-04-01	Human Settlements Development Grant	Housing Development	22 351	21 615	-	-	-
	Maquassi Hills Wolmaransstad Ext 13 300 Agisanang - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	27 973	27 973	-	-	-
	Maquassi Hills Wolmaransstad Ext 13 300 Synchrocom - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-04-01	2019-11-30	Human Settlements Development Grant	Housing Development	29 861	29 012	-	-	-

	Maquassi Hills Wolmaransstad Ext 15 Beyond Build - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2018-07-19	2022-09-30	Human Settlements Development Grant	Housing Development	21 813	21 610	-	-	-
	Maquassi Hills Wolmaransstad Ext 15 Godirela - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-10-22	2014-03-30	Human Settlements Development Grant	Housing Development	17 678	17 678	-	-	-
	Maquassi Hills Wolmaransstad Ext 15 Rekopane 514 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-10-22	2019-11-30	Human Settlements Development Grant	Housing Development	57 694	55 900	-	-	-
	Maquassi Hills Wolmaransstad Ext 15 Sun Success - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2013-10-22	2017-07-31	Human Settlements Development Grant	Housing Development	18 117	18 072	-	-	-
	Maquassi Hills Wolmaransstad Ext 17 & 18 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2018-10-11	2023-09-30	Human Settlements Development Grant	Housing Development	253 885	244 721	-	-	-
	Maquassi Hills Wolmaransstad Ext 17 & 18 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2018-04-01	2019-04-01	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Maquassi Hills Wolmaransstad Ext 17 & 18 - SMMDN Holdings		Dr Kenneth Kaunda District	Maquassi Hills	2019-06-13	2024-03-31	Human Settlements Development Grant	Housing Development	78 277	31 990	3 408	8 520	3 408
	Maquassi Hills Wolmaransstad Ext 17 & 18 - Tigane Developers		Dr Kenneth Kaunda District	Maquassi Hills	2019-06-13	2023-03-31	Human Settlements Development Grant	Housing Development	119 695	84 625	3 408	8 520	3 408
	Maquassi Hills Wolmaransstad Ext 17 & 18 - TS Construction		Dr Kenneth Kaunda District	Maquassi Hills	2019-06-12	2023-03-31	Human Settlements Development Grant	Housing Development	117 421	66 465	3 408	8 520	3 408
	Maquassi Hills Wolmaransstad Ext 19 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2020-04-01	2021-05-31	Human Settlements Development Grant	Housing Development	1 500	1 500	-	-	-
	Maquassi Hills Wolmaransstad Ext 19 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2022-03-01	2023-03-31	Human Settlements Development Grant	Housing Development	27 729	17 426	-	-	-
	Maquassi Hills Wolmaransstad Proper (200) - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Maquassi Hills Wolmaranstad ext 15 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2018-07-23	2020-03-31	Human Settlements Development Grant	Housing Development	5 610	5 610	-	-	-
	Maquassi Hills Wolmaranstad Ext 17 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2019-10-23	2024-08-31	Human Settlements Development Grant	Housing Development	77 865	59 168	4 430	8 520	4 260
	Maquassie Hills [Leeudoringstad] 1000 Subsidies - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2007-07-04	2021-01-31	Human Settlements Development Grant	Housing Development	43 599	504 422 050	-	-	-
	Maquassie Hills [Leeudoringstad] 1000 Subsidies - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2010-10-01	2019-09-30	Human Settlements Development Grant	Housing Development	13 965	137 090 609	-	-	-
	Witpoort_Rulaganyang (462 Subs) B00040002 Sn 149 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2001-10-01	2019-11-30	Human Settlements Development Grant	Housing Development	11 364	79 159 971	-	-	-
	Maquassi Hills Wolmaransstad Ext 17 & 18 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2019-06-13	2024-03-31	Human Settlements Development Grant	Housing Development	54 011	-	-	-	-

	Maquassi Hills Wolmaranstad Ext 17 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	2023-08-03	2024-08-31	Human Settlements Development Grant	Housing Development	23 653	2 147	-	-	-
	2023/24 Maquassi Hills Infills - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Maquassi Hills KGAKALA township - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Maquassi Hills LEBALENG EXT 6- 92 units - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	4 418	9 278
	2023/24 Maquassi Hills LEBALENG EXT 6-92 sites - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Maquassi Hills Wolmanranstad ext 19 units - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	2 872	4 418	11 045

	2023/24 Maquassi Hills Wolmanranstad ext 19 units - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Maquassi Hills WOLMARANSSTAD EXT 17- 1000 units - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	4 418	11 045
	2023/24 Maquassi Hills WOLMARANSSTAD EXT 17- 1400 (WATER CONNECTIONS) - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Maquassi Hills WOLMARANSSTAD EXT 17-266 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Maquassi Hills Wolmaransstad Ext 17 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Maquassi Hills Rulaganyang Ext 2 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	2024-12-31	Human Settlements Development Grant	Housing Development	56 149	-	3 534	2 209	11 045

	2023/24 Maquassi Hills Wolmaransstad Ext 17 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	MAQUASSI HILLS-LEBALENG EXT 2 - Phase 1		Dr Kenneth Kaunda District	Maquassi Hills	1996-01-01	2003-01-01	Human Settlements Development Grant	Housing Development	2 287	2 288	-	-	-
	2016/17 Dr Kk Conveyancing - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Kenneth Kaunda Military Vets - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	374	-	-
	2016/17 Matlosana Alabama Ext 2 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Matlosana Alabama Ext 4 - 951 Internal Services		Dr Kenneth Kaunda District	Matlosana	2016-02-04	2018-03-31	Human Settlements Development Grant	Housing Development	49 374	49 374	-	-	-

	2016/17 Matlosana Alabama Ext 4 - Planning		Dr Kenneth Kaunda District	Matlosana	2015-10-23	2018-01-31	Human Settlements Development Grant	Housing Development	1 000	1 000	-	-	-
	2016/17 Matlosana Alabama Ext 4 - Tigane Developers		Dr Kenneth Kaunda District	Matlosana	2017-10-05	2023-03-31	Human Settlements Development Grant	Housing Development	135 779	1 354 516 392	84	-	-
	2016/17 Matlosana Jouberton Ext 15 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Matlosana Jouberton Infill 2.3.7 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-12	2016-03-30	Human Settlements Development Grant	Housing Development	1 332	1 328	-	-	-
	2016/17 Matlosana Jouberton Infill 2.3.7 - SHUMOSKY		Dr Kenneth Kaunda District	Matlosana	2019-06-12	2023-12-30	Human Settlements Development Grant	Housing Development	48 594	15 348	2 386	8 520	8 520
	2016/17 Matlosana Kanana Ext 12 - Feasibility		Dr Kenneth Kaunda District	Matlosana	2015-04-18	2016-02-28	Human Settlements Development Grant	Housing Development	730	730	-	-	-

	2016/17 Matlosana Kanana Ext 12 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Matlosana Kanana Ext 6 - Feasibility study		Dr Kenneth Kaunda District	Matlosana	2015-08-12	2016-02-28	Human Settlements Development Grant	Housing Development	388	388	-	-	-
	2016/17 Matlosana Kanana Ext 6 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Matlosana Kanana Infill Ext 1.4.5.8 - feasibility study		Dr Kenneth Kaunda District	Matlosana	2015-08-12	2016-02-28	Human Settlements Development Grant	Housing Development	990	989	-	-	-
	2016/17 Matlosana Khuma 1.3.4.5 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Matlosana Khuma Ext 10 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2016/17 Matlosana Khuma Ext 3 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Matlosana Khuma Ext 7 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2016/17 Matlosana N12 Mixed - Catalytic Project		Dr Kenneth Kaunda District	Matlosana	2021-04-01	2022-04-01	Human Settlements Development Grant	Housing Development	250 000	250 000	-	-	-
	2016/17 Matlosana N12 Mixed - Land Purchase		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	73 372		-	-	-
	2016/17 Matlosana Orkney Flisp - Phase 1		Dr Kenneth Kaunda District	Matlosana	2019-04-01	2021-05-31	Human Settlements Development Grant	Housing Development	2 000	2 000	-	-	-
	2016/17 Matlosana Orkney Flisp - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2016/17 Matlosana Social Housing Ellaton - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-18	2017-03-31	Human Settlements Development Grant	Housing Development	4 248	4 200	-	-	-
	2017/18 Matlosana Consolidated Projects - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2017/18 Dr Kk Mrrrp (social Amenties) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2017/18 Matlosana Alabama Ext 4 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2017/18 Matlosana Alabama Ext5 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2017-05-04	2018-12-31	Human Settlements Development Grant	Housing Development	117 077	117 077	-	-	-
	2018/19 Matlosana Jouberton Ext 25 - Drop Dot		Dr Kenneth Kaunda District	Matlosana	2023-06-14	2025-03-31	Human Settlements Development Grant	Housing Development	183 930	-	36 558	43 408	43 264

	2018/19 Matlosana Jouberton Ext 25 - Nooitgedacht Land Purchase 283.5264Ha		Dr Kenneth Kaunda District	Matlosana	2018-04-01	2019-04-01	Human Settlements Development Grant	Housing Development	46 235	46 235	-	-	-
	2018/19 Matlosana Kanana Estates - Phase 1		Dr Kenneth Kaunda District	Matlosana	2019-04-01	2021-05-31	Human Settlements Development Grant	Housing Development	8 000	3 041	-	-	-
	2018/19 Matlosana Stilfontein Land Purchase - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2018/19 Matlosana Vogelstruisfontein Land - Phase 1		Dr Kenneth Kaunda District	Matlosana	2018-11-20	2019-07-01	Human Settlements Development Grant	Housing Development	5 060	5 056	-	-	-
	2018/19 Matlosana Vogelstruisfontein Land - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2020/21 Matlosana Palmietfontein Land Purchase - Phase 1		Dr Kenneth Kaunda District	Matlosana	2020-03-23	2020-06-01	Human Settlements Development Grant	Housing Development	78 922	70 323	-	-	-

	2020/21 Matlosana Palmietfontein Land Purchase - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2021/22 Matlosana Earthquake Repairs - Kano Group		Dr Kenneth Kaunda District	Matlosana	2023-07-18	2024-08-31	Human Settlements Development Grant	Housing Development	85 750	-	14 836	28 259	28 259
	2021/22 Matlosana Earthquake Repairs - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	14 836	28 259	28 259
	2021/22 Matlosana Earthquake Repairs - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	14 836	28 259	28 259
	2021/22 Matlosana Earthquake Repairs - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	14 836	28 259	28 259
	2023/24 Matlosana Alabama Mphebatho - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 Matlosana Hillview - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Jouberton Ext 31 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Jouberton Ext 34 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Jouberton Ptn 100 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Kanana Ext 15 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Kanana Ext 16 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	43 264	14 421	14 421

	2023/24 Matlosana Kanana Ext 16 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Palmietfontein Land - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Tigane - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	5 078	11 040	11 040
	Alabama Ext 5 Lekgatlhiso - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Hda Land Aquisition And Project Packaging 2015/16 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-03-23	2016-03-31	Human Settlements Development Grant	Housing Development	32 000	20 000	-	-	-
	Jouberton Ext 34 2254 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2023-05-27	2024-11-30	Human Settlements Development Grant	Housing Development	138 193	-	48 312	14 421	21 632

	Kenneth Kaunda Emergency Units 210 - 105 Gagoiwe		Dr Kenneth Kaunda District	Matlosana	2021-05-01	2024-03-31	Human Settlements Development Grant	Housing Development	6 766	1 804	-	-	-
	Kenneth Kaunda Emergency Units 210 - 105 Ntepang		Dr Kenneth Kaunda District	Matlosana	2021-05-01	2022-06-30	Human Settlements Development Grant	Housing Development	6 766	5 155	-	-	-
	Matlosana - 16 Days Of Activism [4 Subs] - Phase 1		Dr Kenneth Kaunda District	Matlosana	2020-04-01	2021-06-01	Human Settlements Development Grant	Housing Development	83	76	2	3	1
	Matlosana - Jouberton Hostel Renovation Sentha - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	12 010	11 944	-	-	-
	Matlosana Alabama Ext 5 - Alabama Ext 5 Lekgatlhiso Construction & Projects		Dr Kenneth Kaunda District	Matlosana	2018-11-07	2023-03-31	Human Settlements Development Grant	Housing Development	121 236	80 805	3 691	8 898	8 803
	Matlosana Alabama Ext 5 - Drop Dot		Dr Kenneth Kaunda District	Matlosana	2019-06-12	2023-07-30	Human Settlements Development Grant	Housing Development	114 820	66 623	3 408	17 040	8 520

	Matlosana Alabama Ext 5 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2018-10-12	2023-03-31	Human Settlements Development Grant	Housing Development	100 934	99 079	283	378	284
	Matlosana Brakspruit 100 Gagoiwe - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-07-24	2017-06-30	Human Settlements Development Grant	Housing Development	10 021	10 017	41	54	41
	Matlosana Brakspruit 34 Women`s Build Didino - Phase 1		Dr Kenneth Kaunda District	Matlosana	2010-09-08	2019-09-30	Human Settlements Development Grant	Housing Development	1 947	988	4	5	4
	Matlosana Catalytic Bulk - Phase 1		Dr Kenneth Kaunda District	Matlosana	2017-03-23	2018-03-31	Human Settlements Development Grant	Housing Development	59 008	-	-	-	-
	Matlosana Cru 100 Proplan - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-05-01	2017-10-21	Human Settlements Development Grant	Housing Development	46 028	46 028	-	-	-
	Matlosana Cru 100 Proplan - Phase 1		Dr Kenneth Kaunda District	Matlosana	2017-02-07	2017-10-31	Human Settlements Development Grant	Housing Development	2 060	2 060	-	-	-

	Matlosana Earthquake Repairs - Cape Gannet		Dr Kenneth Kaunda District	Matlosana	2015-01-24	2021-04-01	Human Settlements Development Grant	Housing Development	35 000	31 267	-	-	-
	Matlosana Earthquake Repairs - M Civils		Dr Kenneth Kaunda District	Matlosana	2015-01-24	2015-12-31	Human Settlements Development Grant	Housing Development	15 000	14 941	-	-	-
	Matlosana Earthquake Repairs - Tigane		Dr Kenneth Kaunda District	Matlosana	2015-01-30	2020-04-01	Human Settlements Development Grant	Housing Development	23 000	18 733	-	-	-
	Matlosana Emergency 33 Emergency Rekopane - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	3 541	-	-	-	-
	Matlosana Housing Sector Plan - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	308	146	-	-	-
	Matlosana Jakaranda Women`s Build Kgantso 64 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2010-09-01	2018-03-31	Human Settlements Development Grant	Housing Development	5 774	5 642	26	35	26

	Matlosana Jouberton Ext 1 & 5 Shumosky 55 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-03	2021-08-31	Human Settlements Development Grant	Housing Development	5 525	4 149	18	24	18
	Matlosana Jouberton Ext 10 Trans Gariep - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-09-05	2019-04-01	Human Settlements Development Grant	Housing Development	17 921	9 420	17	22	16
	Matlosana Jouberton Ext 13 - 26cons Mologadimo - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-05-01	2019-04-01	Human Settlements Development Grant	Housing Development	1 881	65	1	1	1
	Matlosana Jouberton Ext 13 - 40 - Molagodimo - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-05-01	2021-09-30	Human Settlements Development Grant	Housing Development	5 311	3 793	20	27	20
	Matlosana Jouberton Ext 15 Feasiblity - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-18	2016-08-18	Human Settlements Development Grant	Housing Development	1 314	1 313	-	-	-
	Matlosana Jouberton Ext 16 (429 Units) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-08-01	2021-11-30	Human Settlements Development Grant	Housing Development	44 992	396 787 382	151	201	151

	Matlosana Jouberton Ext 17 Real Deal 706 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-06	2022-06-30	Human Settlements Development Grant	Housing Development	71 717	68 289 449	90	119	89
	Matlosana Jouberton Ext 17 Trangariep 200 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-06	2017-12-31	Human Settlements Development Grant	Housing Development	16 323	9 271	-	-	-
	Matlosana Jouberton Ext 19 (197 Units) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-01-02	2016-01-31	Human Settlements Development Grant	Housing Development	16 712	16 260	79	105	80
	Matlosana Jouberton Ext 20 (130 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2011-06-20	2016-01-31	Human Settlements Development Grant	Housing Development	9 173	9 173	-	-	-
	Matlosana Jouberton Ext 20 Tigane - Military Veterans		Dr Kenneth Kaunda District	Matlosana	2012-10-16	2017-05-01	Human Settlements Development Grant	Housing Development	1 133	950	2	3	3
	Matlosana Jouberton Ext 20 Tigane - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-10-16	2016-06-30	Human Settlements Development Grant	Housing Development	19 780	19 780	8	11	8

	Matlosana Jouberton Ext 20 Tigane - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-10-16	2020-04-01	Human Settlements Development Grant	Housing Development	60 067	586 424 626	79	105	80
	Matlosana Jouberton Ext 21 Marabe 641 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2014-01-02	2024-03-31	Human Settlements Development Grant	Housing Development	59 315	567 584 448	48	65	49
	Matlosana Jouberton Ext 21 Mom Property 100 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-01-02	2019-03-31	Human Settlements Development Grant	Housing Development	9 357	9 222 603	-	-	-
	Matlosana Jouberton Ext 22 Feasibility - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-18	2017-03-31	Human Settlements Development Grant	Housing Development	1 386	1 385	-	-	-
	Matlosana Jouberton Ext 23 Leburu Fetsi 291 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-02	2017-10-31	Human Settlements Development Grant	Housing Development	24 584	24 521	26	34	26
	Matlosana Jouberton Ext 23 Lomora Trading 291 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-01	2020-03-31	Human Settlements Development Grant	Housing Development	26 201	258 096 445	3	4	3

	Matlosana Jouberton Ext 23 Mercycon 302 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-02	2017-06-30	Human Settlements Development Grant	Housing Development	27 352	271 581 947	6	8	7
	Matlosana Jouberton Ext 23 Sun Success - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-11-24	2021-09-30	Human Settlements Development Grant	Housing Development	25 000	246 827 577	9	11	8
	Matlosana Jouberton Ext 26 Land Purchase - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Jouberton Ext 26 Land Purchase - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Jouberton Ext 30 (1500) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Jouberton Ext 30 (1500) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Matlosana Jouberton Land Purchase - Land Purchase		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Jouberton Land Purchase - Planning		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Kanana Ext 11 Ntepang 500 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-01	2020-07-31	Human Settlements Development Grant	Housing Development	38 586	382 656 327	85	-	-
	Matlosana Kanana Ext 11 Ntepang 500 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2018-04-01	2021-09-30	Human Settlements Development Grant	Housing Development	15 135	14 744	-	-	-
	Matlosana Kanana Ext 11 Palesa 272 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2014-01-02	2017-07-31	Human Settlements Development Grant	Housing Development	27 717	277 112 308	1	1	1
	Matlosana Kanana Ext 13 Bokgaitsadi 290 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-05	2021-09-30	Human Settlements Development Grant	Housing Development	28 848	287 918 823	20	27	20

	Matlosana Kanana Ext 13 Development 390 Subs - phase 2		Dr Kenneth Kaunda District	Matlosana	2013-12-06	2023-03-31	Human Settlements Development Grant	Housing Development	18 424	182 373 673	21	28	22
	Matlosana Kanana Ext 13 Development 390 Subs - Sechoaro Completion of incomplete units		Dr Kenneth Kaunda District	Matlosana	2019-06-13	2023-11-30	Human Settlements Development Grant	Housing Development	35 014	23 093	3 408	8 520	8 520
	Matlosana Kanana Ext 13 Madimong Trading 187 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-13	2017-07-31	Human Settlements Development Grant	Housing Development	17 890	165 242 113	-	-	-
	Matlosana Kanana Ext 13 Maphakane 290 Suns - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-18	2019-04-01	Human Settlements Development Grant	Housing Development	28 368	278 930 410	11	14	11
	Matlosana Kanana Ext 13 Moleah Construction 500 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-06	2018-07-31	Human Settlements Development Grant	Housing Development	50 605	490 325 485	39	53	39
	Matlosana Kanana Ext 13 Oshakati 400 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-06	2019-04-01	Human Settlements Development Grant	Housing Development	40 189	395 722 856	7	9	7

	Matlosana Kanana Ext 13 Pule Ramasimong 220 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-06	2020-08-31	Human Settlements Development Grant	Housing Development	20 954	207 295 545	3	4	3
	Matlosana Kanana Ext 13 Sam's Mega 180 Subs - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-06	2017-07-31	Human Settlements Development Grant	Housing Development	16 474	16 353	2	3	3
	Matlosana Kanana Ext 13 Tribal Zone (300 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-12-10	2021-09-30	Human Settlements Development Grant	Housing Development	30 779	307 478 563	12	16	12
	Matlosana Kanana Ext 14 Internal - Phase 1		Dr Kenneth Kaunda District	Matlosana	2020-12-10	2022-03-31	Human Settlements Development Grant	Housing Development	5 242	5 242	-	-	-
	Matlosana Kanana Ext 15 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2019-09-30	2022-03-31	Human Settlements Development Grant	Housing Development	70 488	70 238	-	-	-
	Matlosana Kanana Ext 15 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	20 000	9 000	10 000

	Matlosana Kanana Ext 5 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2023-05-31	2024-11-30	Human Settlements Development Grant	Housing Development	131 755	-	37 279	25 237	28 771
	Matlosana Kanana Ext 5 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Kanana Ext 9. 32 Kgantso - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-07-08	2018-03-28	Human Settlements Development Grant	Housing Development	3 674	3 674	42	-	-
	Matlosana Khuma Ext 10 Feasibility - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-18	2016-08-18	Human Settlements Development Grant	Housing Development	1 370	1 369	-	-	-
	Matlosana Khuma Ext 6 500 - Keewaves - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-01-01	2020-03-31	Human Settlements Development Grant	Housing Development	43 183	37 067	-	-	-
	Matlosana Khuma Ext 6 500 - Keewaves - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	8 870	-	-	-	-

	Matlosana Khuma Hostel - Feasibility		Dr Kenneth Kaunda District	Matlosana	2016-04-01	2017-03-31	Human Settlements Development Grant	Housing Development	7 500	7 500	-	-	-
	Matlosana Khuma Hostel - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-04-13	2017-03-31	Human Settlements Development Grant	Housing Development	11 807	11 805	-	-	-
	Matlosana Klerksdorp Flamwood Social Housing Innovative - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-19	2017-09-30	Human Settlements Development Grant	Housing Development	87 561	87 561	-	-	-
	Matlosana Klerksdorp Flamwood Social Housing Innovative - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-19	2017-09-30	Human Settlements Development Grant	Housing Development	69 238	62 494	-	-	-
	Matlosana L M Masizakhe Women's Group (150 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2020-04-01	2021-06-01	Human Settlements Development Grant	Housing Development	6 647	6 480	4	5	4
	Matlosana Land Purchase Nooitgedacht Portion 3 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2021-11-01	2021-12-01	Human Settlements Development Grant	Housing Development	24 153	24 153	-	-	-

	Matlosana Lm. Jouberton Ext 3. 40 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2017-05-04	2021-09-30	Human Settlements Development Grant	Housing Development	4 896	4 806	20	-	-
	Matlosana Local Mun Jouberton Ext 14 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2007-04-24	2021-03-31	Human Settlements Development Grant	Housing Development	39 741	332 905 474	-	-	-
	Matlosana Local Mun Jouberton Ext 14 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2014-02-06	2021-06-01	Human Settlements Development Grant	Housing Development	10 535	10 248	-	-	-
	Matlosana Local Mun Jouberton Ext 16 (300 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2007-04-24	2021-03-31	Human Settlements Development Grant	Housing Development	21 436	20 892	-	-	-
	Matlosana Local Mun Jouberton Ext 18 (100 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2007-04-01	2021-03-31	Human Settlements Development Grant	Housing Development	4 601	4 265	85	-	-
	Matlosana Local Mun Jouberton Ext 19 (700 Subs) - Masikhule		Dr Kenneth Kaunda District	Matlosana	2007-04-24	2021-03-31	Human Settlements Development Grant	Housing Development	36 772	353 714 233	-	-	-

	Matlosana Local Mun Jouberton Ext 19 (700 Subs) - Original Tranche phase		Dr Kenneth Kaunda District	Matlosana	2008-08-15	2017-10-31	Human Settlements Development Grant	Housing Development	26 493	26 493	-	-	-
	Matlosana Local Mun Kanana Ext 10 (300 Subs) - 100 Units from B07040008		Dr Kenneth Kaunda District	Matlosana	2007-05-24	2021-03-31	Human Settlements Development Grant	Housing Development	4 372	4 127	5	7	5
	Matlosana Local Mun Kanana Ext 10 (300 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2007-05-24	2021-03-31	Human Settlements Development Grant	Housing Development	23 599	216 174 289	12	16	12
	Matlosana Local Mun Khuma Ext 6 (300 Subs) - 178 Units from B07040008		Dr Kenneth Kaunda District	Matlosana	2011-09-21	2021-03-31	Human Settlements Development Grant	Housing Development	14 038	13 095	-	-	-
	Matlosana Local Mun Khuma Ext 6 (300 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2007-04-24	2021-03-31	Human Settlements Development Grant	Housing Development	15 760	15 157	-	-	-
	Matlosana Local Mun Tigane 5&6 (58 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2010-12-22	2023-03-31	Human Settlements Development Grant	Housing Development	7 416	7 287	3	4	3

	Matlosana Local Mun Tigane Proper (300 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2007-04-24	2021-03-31	Human Settlements Development Grant	Housing Development	6 504	5 122	14	19	14
	Matlosana Military Veterans - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	1 495	-	-
	Matlosana N12 Bulk and Internal Services - 1667 Top Structures		Dr Kenneth Kaunda District	Matlosana	2023-03-22	2025-09-11	Human Settlements Development Grant	Housing Development	282 645	49 185	25 560	8 520	8 520
	Matlosana N12 Bulk and Internal Services - Bulk		Dr Kenneth Kaunda District	Matlosana	2018-11-20	2023-04-30	Human Settlements Development Grant	Housing Development	539 357	539 357	-	-	-
	Matlosana N12 Bulk and Internal Services - Ext 10		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	194 817	-	-	-	-
	Matlosana N12 Bulk and Internal Services - Ext 11		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	133 579	-	-	-	-

	Matlosana N12 Bulk and Internal Services - Ext 12		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	150 642	-	-	-	-
	Matlosana N12 Bulk and Internal Services - Ext 13		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana N12 Bulk and Internal Services - Ext 9		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana N12 Bulk and Internal Services - Internal Services		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	20 000	9 052	10 000
	Matlosana Nkagisang Village 143 Kgantso - Phase 1		Dr Kenneth Kaunda District	Matlosana	2012-08-01	2017-06-30	Human Settlements Development Grant	Housing Development	15 063	11 720 858	58	77	58
	Matlosana Orkney Ext 2 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2023-06-05	2024-03-31	Human Settlements Development Grant	Housing Development	12 262	-	8 653	-	-

	Matlosana Portion 7 Of The Farm Syferlaagte 274 Ip - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Portion Of The Farm Elandsheuwel 402 Ip - Phase 1		Dr Kenneth Kaunda District	Matlosana	2020-04-01	2021-04-01	Human Settlements Development Grant	Housing Development	1 527	-	-	-	-
	Matlosana Tigane Ext 5 (77) Units - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Tigane Ext 7 Internal Services - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosane - L M Jouberton Ext 15&16 (700 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-02-12	2017-09-30	Human Settlements Development Grant	Housing Development	22 386	13 441	-	-	-
	MATLOSANE - KANANA EXT 3 AND 5 (B96040024) (Su Max Storm Damage) - Phase 1		Dr Kenneth Kaunda District	Matlosana	1996-04-30	2017-09-30	Human Settlements Development Grant	Housing Development	31 970	30 469	-	-	-

	MATLOSANE - KANANA EXT 3 AND 5 (B96040024) (Su Max Storm Damage) - Sun Success		Dr Kenneth Kaunda District	Matlosana	2010-08-26	2017-09-30	Human Settlements Development Grant	Housing Development	9 838	94 065 846	-	-	-
	Matlosane - L M Kanana Ext 9.10&11 (1000 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-02-12	2019-10-31	Human Settlements Development Grant	Housing Development	22 800	20 099	-	-	-
	MATLOSANE - JOUBERTON EXT 7 & 11 PHASE 2 (201 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-11-01	2001-12-01	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	MATLOSANE - JOUBERTON (2651 ERVEN) - Phase 1		Dr Kenneth Kaunda District	Matlosana	1996-04-12	2018-07-31	Human Settlements Development Grant	Housing Development	49 824	33 426 083	-	-	-
	Matlosane - Kanana Ext 6 (2716 Subs) (OAU) B00030003 Sn 146 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-03-15	2020-02-29	Human Settlements Development Grant	Housing Development	60 807	567 789 379	-	-	-
	MATLOSANE - KANANA EXT 7 & 10 - Phase 1		Dr Kenneth Kaunda District	Matlosana	1996-04-30	2019-04-01	Human Settlements Development Grant	Housing Development	25 872	21 167	-	-	-

	MATLOSANE - KANANA INSTITUTIONAL - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-01-01	2021-03-31	Human Settlements Development Grant	Housing Development	6 146	3 687 424	-	-	-
	Matlosane - Kanana Institutional Subs Ext 3 & 5 [Thubelisha] - Phase 1		Dr Kenneth Kaunda District	Matlosana	2002-11-01	2021-03-31	Human Settlements Development Grant	Housing Development	4 147	3 294	-	-	-
	Matlosane - Khuma / Stilfontein (1877) B97090001 Sn 081 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	32 378	-	-	-	-
	Matlosane - Khuma Ext. 1. 3. 4 & 5 B00040001 (1552 Subs) Ref. No B90900013 Sn 148 - IRDP Phase Geotech Investigations		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	1 746	-	-	-
	Matlosane - Khuma Ext. 1. 3. 4 & 5 B00040001 (1552 Subs) Ref. No B90900013 Sn 148 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-10-01	2020-02-29	Human Settlements Development Grant	Housing Development	24 402	179 822 456	-	-	-
	MATLOSANE - KHUMA HOSTEL - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	3 730		-	-	-

	Matlosane :Alabama Extension 3 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2005-11-02	2021-09-30	Human Settlements Development Grant	Housing Development	16 389	15 113	-	-	-
	MATLOSANE-ALABAMA (330 SUBSIDIES) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-04-15	2021-03-31	Human Settlements Development Grant	Housing Development	7 248	50 977 241	-	-	-
	Matlosane-Jouberton (2651 Subs) New Proj. Inc Phases - Consolidated Phases		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	MATLOSANE-JOUBERTON 1 &11 (126 SUBSIDIES) - Phase 1		Dr Kenneth Kaunda District	Matlosana	1997-12-01	2018-07-31	Human Settlements Development Grant	Housing Development	2 702	640	-	-	-
	MATLOSANE-JOUBERTON EXT 12 (1000 SUBS) - Phase 1		Dr Kenneth Kaunda District	Matlosana	1997-11-10	2018-07-31	Human Settlements Development Grant	Housing Development	20 603	11 826	-	-	-
	Matlosane-Jouberton Ext 7 (425 Cons. Subs) B99110001 Sn 138 - Phase 1		Dr Kenneth Kaunda District	Matlosana	1999-11-01	2017-02-28	Human Settlements Development Grant	Housing Development	4 329	3 270	-	-	-

	Matlosane-Jouberton Ext 7 (ddis) 70 Subsidies Bejocu - Phase 1		Dr Kenneth Kaunda District	Matlosana	2013-05-01	2021-03-31	Human Settlements Development Grant	Housing Development	5 405	56 332 220	-	-	-
	Matlosane-Jouberton Ext. 3 Letsema (149 Subs) Sn 001 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-01-11	2019-07-01	Human Settlements Development Grant	Housing Development	2 757	171	-	-	-
	MATLOSANE-JOUBERTON EXT. 7 & 11 (DDIS 98 SUBS) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-11-01	2018-07-31	Human Settlements Development Grant	Housing Development	7 246	19 341 281	-	-	-
	Matlosane-Jouberton Ext.13 (502 Subs) B99110002 Sn 139 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-04-01	2018-07-31	Human Settlements Development Grant	Housing Development	6 272	3 246	-	-	-
	MATLOSANE-JOUBERTON EXTENSION 10 (1333 SUBSIDIES) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-08-16	2020-01-04	Human Settlements Development Grant	Housing Development	33 064	14 286	-	-	-
	MATLOSANE - JOUBERTON EXTENSION 8 (150 DDIS Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2001-03-29	2021-03-31	Human Settlements Development Grant	Housing Development	11 706	10 853	-	-	-

	Matlosane-Jouberton Hostel - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	17 494	4 743	-	-	-
	Matlosane Jourbeton Ext 3.22 & Tigane (2000) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2008-01-21	2021-03-31	Human Settlements Development Grant	Housing Development	121 652	91 358 509	-	-	-
	Matlosane Jourbeton Ext 3.22 & Tigane (2000) - Unblocking		Dr Kenneth Kaunda District	Matlosana	2023-07-18	2024-05-31	Human Settlements Development Grant	Housing Development	32 264	-	3 313	11 045	11 045
	Matlosane - Kanana Ext 12 (764 Subs) B00110001 Sn 169 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-08-01	2020-04-01	Human Settlements Development Grant	Housing Development	16 348	15 160 383	-	-	-
	MATLOSANE - KANANA EXT 2 & 4 - Phase 1		Dr Kenneth Kaunda District	Matlosana	1997-03-10	2017-09-30	Human Settlements Development Grant	Housing Development	5 427	4 625	-	-	-
	MATLOSANE-KANANA EXT 4 CONSOLIDATION (ORKNEY) - Phase 1		Dr Kenneth Kaunda District	Matlosana	1996-02-01	2017-09-30	Human Settlements Development Grant	Housing Development	7 304	5 971	-	-	-

	Matlosane-Kanana Ext 7 124(subs) - Construction of 45 Houses		Dr Kenneth Kaunda District	Matlosana	2013-04-07	2020-05-01	Human Settlements Development Grant	Housing Development	4 280	30 928 439	-	-	-
	Matlosane-Kanana Ext 7 124(subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-04-02	2020-02-29	Human Settlements Development Grant	Housing Development	2 827	2 372	-	-	-
	Matlosane-Kanana Ext 7 124(subs) - Rectification 50 Units		Dr Kenneth Kaunda District	Matlosana	2013-05-01	2015-06-30	Human Settlements Development Grant	Housing Development	1 279	51	-	-	-
	MATLOSANE - KHUMA - HOUSING SUPPORT CENTRE - Phase 1		Dr Kenneth Kaunda District	Matlosana	1999-04-01	2018-07-31	Human Settlements Development Grant	Housing Development	444	429	-	-	-
	Matlosane- Khuma / Stilfontein Ext. 7 & 8 (1877 Subs) B97100001 Sn 082 - Institutional Subsidies		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	1 601	-	-	-	-
	Matlosane- Khuma / Stilfontein Ext. 7 & 8 (1877 Subs) B97100001 Sn 082 - Phase 1		Dr Kenneth Kaunda District	Matlosana	1997-09-15	2017-09-30	Human Settlements Development Grant	Housing Development	33 200	32 565 066	-	-	-

	MATLOSANE-KHUMA EXT 1.3.4 & 5 (PROPER) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2001-01-01	2017-09-30	Human Settlements Development Grant	Housing Development	3 751	28 370 502	-	-	-
	Matlosane- Khuma Ext 9 (2054 Subs) B98090002 Sn 102 - Phase 1		Dr Kenneth Kaunda District	Matlosana	1998-05-01	2017-09-30	Human Settlements Development Grant	Housing Development	40 272	34 316	-	-	-
	Matlosane L M-Jouberton Ext 3 (50 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-04-02	2019-04-01	Human Settlements Development Grant	Housing Development	1 126	926	-	-	-
	Matlosane L M Khuma Ext 6 (300 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-02-12	2017-09-30	Human Settlements Development Grant	Housing Development	7 157	5 620	-	-	-
	Matlosane L.M Jouberton Ext 24 (2084 Subs)Inf. Settlement Upgrade - Kosh Contractors		Dr Kenneth Kaunda District	Matlosana	2008-07-21	2021-06-01	Human Settlements Development Grant	Housing Development	2 724	2 373	-	-	-
	Matlosane L.M Jouberton Ext 24 (2084 Subs)Inf. Settlement Upgrade - Phase 1		Dr Kenneth Kaunda District	Matlosana	2005-05-13	2023-03-31	Human Settlements Development Grant	Housing Development	102 307	89 932 382	-	-	-

	Matlosane L.M Jouberton Ext 24 (2084 Subs)Inf. Settlement Upgrade - Phase 1		Dr Kenneth Kaunda District	Matlosana	2017-04-01	2019-04-01	Human Settlements Development Grant	Housing Development	4 000	4 000	-	-	-
	Matlosane L.M-Jourberton Ext 1&5 (97 subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-02-12	2017-09-30	Human Settlements Development Grant	Housing Development	2 091	1 810	-	-	-
	Matlosane L.M Jourberton Ext 13 (93 subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-02-12	2018-07-31	Human Settlements Development Grant	Housing Development	2 187	1 765	-	-	-
	Matlosane L.M Kanana Ext 14 (2600 Subs) Inf. Settlement Upgrade - Phase 1		Dr Kenneth Kaunda District	Matlosana	2005-05-13	2023-03-31	Human Settlements Development Grant	Housing Development	150 030	1 297 567 663	-	-	-
	Matlosane L.M Khuma Ext 1.3.4 & 5 (168 subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2004-02-12	2023-03-31	Human Settlements Development Grant	Housing Development	3 531	3 069	-	-	-
	Matlosane L.M Khuma Ext 11 (316 Subs) Informal Settlement Upgrade - Phase 1		Dr Kenneth Kaunda District	Matlosana	2005-05-13	2017-09-30	Human Settlements Development Grant	Housing Development	38 131	273 820 219	-	-	-

	Matlosane- Tigane Consolidation (402 Subs) B97030001 Sn 050 - Phase 1		Dr Kenneth Kaunda District	Matlosana	1997-04-01	2017-02-01	Human Settlements Development Grant	Housing Development	8 264	1 209	-	-	-
	Matlosane Tigane Ext 6 Feasibility - Phase 1		Dr Kenneth Kaunda District	Matlosana	2015-08-18	2016-08-18	Human Settlements Development Grant	Housing Development	1 509	1 507	-	-	-
	Matlosane- Tigane Ext. 4 (1065 Subs) B99030007 Sn 117 - Phase 1		Dr Kenneth Kaunda District	Matlosana	1999-03-12	2017-10-01	Human Settlements Development Grant	Housing Development	21 940	218 352 905	-	-	-
	MATLOSANE-TIGANE EXTENSION 3 (HOUSING SUPPORT CENTRE) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2000-04-04	2017-02-01	Human Settlements Development Grant	Housing Development	17 125	186 248 988	-	-	-
	MATLOSANE-TIGANE EXTENSION 3 (HOUSING SUPPORT CENTRE) - Phase 1		Dr Kenneth Kaunda District	Matlosana	2010-01-12	2017-02-01	Human Settlements Development Grant	Housing Development	6 360	6 297	-	-	-
	MATLOSANE-TIGANE-HARTBEESFONTEIN - Phase 1		Dr Kenneth Kaunda District	Matlosana	1995-12-01	2017-03-31	Human Settlements Development Grant	Housing Development	8 269	8 176 129	-	-	-

	MATLOSANE-ALABAMA EXTENSION 3 [Phase 2] - Phase 1		Dr Kenneth Kaunda District	Matlosana	2005-05-13	2022-04-01	Human Settlements Development Grant	Housing Development	68 304	68 219 511	-	-	-
	MATLOSANE-ALABAMA EXTENSION 3 [Phase 2] - Toro Ya Africa		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	MATLOSANE-JOUBERTON EXT. 16 (DDIS I50 Subs) - Phase 1		Dr Kenneth Kaunda District	Matlosana	1999-08-01	2021-03-31	Human Settlements Development Grant	Housing Development	8 955	8 721	-	-	-
	MATLOSANE-KHUMA (477 ERVEN) - Phase 1		Dr Kenneth Kaunda District	Matlosana	1996-06-12	2017-03-31	Human Settlements Development Grant	Housing Development	8 645	7 980	-	-	-
	2023/24 Maltosana Portion 29 & 30 Nooidgedacht - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Alabama Ext 5 - Phase 1		Dr Kenneth Kaunda District	Matlosana	2023-07-05	2024-07-30	Human Settlements Development Grant	Housing Development	44 103	-	2 208	-	-

	2023/24 Matlosana Blesbokfontein Farm (112) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Brakspruit Farm (90) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Jouberton Ext 26 (2000) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Kanana Estate[1670] - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Kanana Ext 17(1500) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana N12 -Internal Services - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 Matlosana N12- Units - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Nkagisang CPA (100) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Oblate Farm (25) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Opraap (38) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Tigane Ext 9(2049) - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Portion Of Elandshuiwel 402 Ip - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 Matlosana Portion 21 Goedgenoeg - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana 239,240,241 Hartbeesfontein 297 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Portion 9 429 Ip Nooidgedacht - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana N12 Internal Services - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Palmietfontein Bulk Services - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	9 176	9 000	10 000
	2023/24 Matlosana Jouberton Ext 26 - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 Matlosana Kanana Ext 15 Units - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	5 520	2 208	11 040
	2023/24 Matlosana Kanana Ext 17 Sites - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Kanana Estate Site - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Jouberton Sunnyside Sites - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Matlosana Tigane Ext 9 Sites - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Matlosana Mega Project - Phase 1		Dr Kenneth Kaunda District	Matlosana	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	5 000	5 000	10 000

	16 Days Of Non Violence Agiainst Women - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	64	-	-	-	-
	16 Days Of Non Violence Agiainst Women - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	195	-	-	-	-
	2020/21 Mamusa Bulk - Phase 1		North West Provincial	North West Provincial	2020-04-01	2022-04-01	Human Settlements Development Grant	Housing Development	32 965	17 018	-	-	-
	2021/22 Opscap Feasibility Study Of Rental Stock - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2022/23 Individual Subsidies - ?		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	21 955	21 955	10 977
	2023/24 Opscap Asbestos Assessment - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	5 000	-	-

	Boitekong Ext 16 Services 3500 - Phase 1		North West Provincial	North West Provincial	2021-11-01	2023-08-30	Human Settlements Development Grant	Housing Development	169 459	169 149	-	-	-
	Discount Benefit Scheme - Phase 1		North West Provincial	North West Provincial	1994-04-01	2008-04-01	Human Settlements Development Grant	Housing Development	172	103	-	-	-
	Emergency Housing Individual - 35 emergency housing. Xol-mak		North West Provincial	North West Provincial	2014-09-19	2021-06-30	Human Settlements Development Grant	Housing Development	4 082	3 992	-	-	-
	Emergency Housing Individual - Phase 1		North West Provincial	North West Provincial	2010-12-20	2021-06-30	Human Settlements Development Grant	Housing Development	3 743	2 669	-	-	-
	FLISP - Finance Linked Individual Subsidies - 2013/14		North West Provincial	North West Provincial	2014-01-04	2023-03-31	Human Settlements Development Grant	Housing Development	67 709	36 532	-	-	-
	Flisp 2018/19 - 2022/23		North West Provincial	North West Provincial	2022-04-01	2023-04-01	Human Settlements Development Grant	Housing Development	13 051	4 583	4 568	6 525	6 525

	Flisp 2018/19 - Phase 1		North West Provincial	North West Provincial	2018-04-01	2023-04-01	Human Settlements Development Grant	Housing Development	60 813	33 730	4 568	6 525	6 525
	Govan Mbeki Awards - Phase 1		North West Provincial	North West Provincial	2015-02-06	2017-03-31	Human Settlements Development Grant	Housing Development	7 332	6 287	-	-	-
	Hda Land Aquisition And Project Packaging 2015/16 - Phase 1		North West Provincial	North West Provincial	2017-03-22	2017-10-28	Human Settlements Development Grant	Housing Development	143 193	143 193	-	-	-
	Hda Operational Support - 2022/23 support		North West Provincial	North West Provincial	2022-04-01	2023-04-01	Human Settlements Development Grant	Housing Development	55 563	55 563	-	-	-
	Hda Operational Support - Phase 1		North West Provincial	North West Provincial	2018-10-31	2023-12-31	Human Settlements Development Grant	Housing Development	30 000	30 000	-	-	-
	Hda Operational Support - Phase 1		North West Provincial	North West Provincial	2020-04-01	2021-03-31	Human Settlements Development Grant	Housing Development	30 000	-	-	-	-

	Housing Chapters Malepa Planning - Phase 1		North West Provincial	North West Provincial	2014-05-23	2015-06-30	Human Settlements Development Grant	Housing Development	956	956	-	-	-
	Irdp Phase 1 - Pmu - Phase 1		North West Provincial	North West Provincial	2013-04-01	2019-03-31	Human Settlements Development Grant	Housing Development	323 137	321 693	-	-	-
	IRDP Phase 1 Planning - Urban Dynamics - Phase 1		North West Provincial	North West Provincial	2015-04-01	2019-04-30	Human Settlements Development Grant	Housing Development	1 482	725	-	-	-
	Municipal Accreditation - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	2 237	2 193	-	-	-
	Myhdp - Maxim - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	1 778	-	-	-	-
	NHBRC - Phase 1		North West Provincial	North West Provincial	1994-01-01	2023-03-31	Human Settlements Development Grant	Housing Development	340 865	339 392	-	-	-

	NYS/UYF Housing Project - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	13 464	7 061	-	-	-
	Omaramba Holiday Resort - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	57	51	-	-	-
	Opscap - Blocked Project Audit - Phase 1		North West Provincial	North West Provincial	2020-05-28	2021-04-01	Human Settlements Development Grant	Housing Development	21 450	21 450	-	-	-
	Opscap - Housing Needs Register - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	13 064	3 729	-	-	-
	Opscap - Multi Year Business Plan Review - Phase 1		North West Provincial	North West Provincial	2016-04-01	2018-03-31	Human Settlements Development Grant	Housing Development	3 778	3 778	-	-	-
	Opscap - Nep Consulting Engineers - Phase 1		North West Provincial	North West Provincial	2015-04-01	2016-03-31	Human Settlements Development Grant	Housing Development	3 781	3 241	-	-	-

	Opscap - Phase 1		North West Provincial	North West Provincial	2014-04-01	2023-03-31	Human Settlements Development Grant	Housing Development	86 309	59 368	-	-	-
	Opscap - Pmu - 2013-2015 Contract		North West Provincial	North West Provincial	2013-03-01	2017-02-28	Human Settlements Development Grant	Housing Development	182 625	172 745	-	-	-
	Opscap - Pmu - King & Associates		North West Provincial	North West Provincial	2016-11-01	2021-09-01	Human Settlements Development Grant	Housing Development	223 960	213 147	-	-	-
	Opscap - Pmu - Phase 1		North West Provincial	North West Provincial	NULL	2021-08-30	Human Settlements Development Grant	Housing Development	129 903	129 730	-	-	-
	Opscap - Pmu - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Opscap - Rental Tribunal - Phase 1		North West Provincial	North West Provincial	2009-06-01	2017-03-31	Human Settlements Development Grant	Housing Development	29 310	26 146	-	-	-

	Opscap - Risk Management Dolomite - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Opscap - Smme Incubation Plan - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	Releboga Projects - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	13	11	-	-	-
	Relocation Assistance - Hlano - Phase 1		North West Provincial	North West Provincial	2015-01-01	2016-04-01	Human Settlements Development Grant	Housing Development	5 288	-	-	-	-
	Title Restoration Pre 94 Housing Corporation - Phase 1		North West Provincial	North West Provincial	2018-04-01	2023-03-31	Human Settlements Development Grant	Housing Development	26 754	21 064	1 482	6 310	4 828
	Trp - Deeds Searches - 2022/23		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	Trp - Deeds Searches - Phase 1		North West Provincial	North West Provincial	2021-04-01	2022-04-01	Human Settlements Development Grant	Housing Development	3 985	561	-	-	-
	Utshani - Old Debt - Phase 1		North West Provincial	North West Provincial	2017-02-18	2018-09-01	Human Settlements Development Grant	Housing Development	341	341	-	-	-
	Womens` Summit - Opscap - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	730	725	-	-	-
	Youth Summit - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	500	493	-	-	-
	2023/24 Beneficiary Verification - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	10 574	-	-
	2023/24 Flisp - 2023/25 - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-

	2023/24 HDA Operational Support - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	19 272	19 000	18 000
	2023/24 Municipal Accreditation - Phase 1		North West Provincial	North West Provincial	2023-11-12	2025-11-12	Human Settlements Development Grant	Housing Development	5 402	-	1 383	1 700	1 900
	2023/24 NHBRC - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	4 206	13 000	15 000
	2023/24 Trp - Deeds Searches - 2023/25 - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	-	-	-
	2023/24 Municipal Accreditation - Kuhle Utility Services		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	5 402	-	1 383	1 700	1 900
	Prt - Professional Resource Team - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	87 708	-	19 272	19 000	18 000

	Nhbrc Technical Services - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	3 722	5 000	5 000
	Asbestos Removal - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-	8 606	5 000	6 000
	Hda - Land Assembly - Phase 1		North West Provincial	North West Provincial	NULL	NULL	Human Settlements Development Grant	Housing Development	-	-			
	TOTAL Human Settlements Development Grant								**13 265 192**	**####### ######**	**566 709**	**608 920**	**637 122**
TOTAL: Infrastructure Transfers - Current (2067 projects)													
TOTAL: Human Settlements Grants (2067 projects)									**13 298 082**	**####### ######**	**609 974**	**669 406**	**676 060**

CHAPTER 8: MASTER PLANS

8.1 DRAFT WATER MASTER PLAN.

WATER DEMAND

Unit consumption values were derived for three separate water use categories namely Ventersdorp Town, Tshing/Toevlug and Informal Settlements. Making use of the stand layout and existing water network the total water use of the system was superimposed on a hydraulic model. Using published information on unit consumption as a guideline the model was adjusted until the modelled consumption, including estimated water distribution losses, corresponded to the actual measured total usage of treated water for the system. The two main consumer categories produced the following unit consumption values excluding water distribution losses:

Ventersdorp Town 1540 l/stand/day (excluding water distribution losses) Tshing/Toevlug 780 l/stand/day (excluding water distribution losses)

The study by the Department Water & Sanitation (DWS) showed an average daily water use of 243l/c/d in 2011.

WATER LOSSES

Due to the absence of zonal water meters, a night flow analysis could not be conducted to obtain a more accurate determination of distribution losses. For water consumption and water distribution system analysis purposes, an actual water loss of 25% was assumed for the current system and 20% for all proposed future developments. A desktop evaluation of the Ventersdorp system conducted by DWS in 2011 indicated the following:

PROJECTED FUTURE DEMAND.

It is evident that the water use in Ventersdorp has been increasing rapidly over the past decade and that unit consumption values are on par with accepted guidelines. Making use of the proposed new development plans for Ventersdorp Extension 9 and 10, as well as the Town Planning Population Growth predictions and the measured existing water demand, it is expected that the average water use will increase to 12.18ML/d within the next 10 to 15 years. This would require a water treatment plant that can reliably supply for a peak of 17ML/d and with the corresponding bulk supply capacity in transferring the clean water to the relevant storage facility.

Water Use License

Ventersdorp receives spring water from the Ventersdorp Eye that is conveyed for about 3km via a concrete lined canal to the treatment plant off-take. The allocation for Ventersdorp has in recent years been increased from 1.8m3 million /annum to 3m3 million /annum. This figure has already been exceeded with the current use of 8.7Ml/day Average Annual Daily Demand (3.175m3 million /annum) in Ventersdorp.

The municipality is advised to request an increase of their allocation to 4.5m3 million /annum despite the apparent strain that the Eye and canal system is experiencing. For this reason, specialist studies must be considered, and can become a required deliverable based on the

natural yield and agricultural water demand of the system. Priority must lie with primary water use and Department Water and Sanitation must be petitioned to clamp down on the illegal agricultural over-usage upstream of the Eye and buy out agricultural water use rights if necessary.

DRAFT SEWER MASTER PLAN

Project Prioritization - Immediate Upgrades / Measures (Sewer)

Ventersdorp

• Upgrading of the Ventersdorp and Tshing Sewer Pumping Stations

• Cleaning and Upgrading of shallow gradient sewer lines flowing to Tshing Main PS and Ext 8 PS.

• Planning and Design of Tshing Ext.9 & 10 sewer pump stations

• Upgrading of the Waste Water Treatment Plant with additional 5ML capacity

Potchefstroom

SEWER HOT SPOTS

- Extension 11 Outfall Sewer (550 mm)

- Drainage area X11, X7, X6, Sarafina
- Grit and sand removal
- Nappies, hosepipes, cutlery, bricks

- Outfall Sewer Baillie Park (Crosses Mooi River to Botha Street Pumpstation) 400mm

- Gravel
- The blockages on this line are always located at the same positions on the line
- CCTV inspection is required to identify why these blockages occur. Sharp objects / tree routes etc.

- Other outfall sewers:

- Promosa / Mohadin
- Bult Outfall Sewer
- Grimbeeck Park
- Sewer Main at Abbatoir
- Hoskin Industrial Area

Project Prioritization - Immediate Upgrades / Measures (Sewer)

SEWAGE PUMPING STATIONS

- Overall, the sewer pumping stations are operating effectively

- A recurring issue is the infrequent cleaning of baskets at pumping stations which causes blockages

- The unavailability of spare pumps creates a maintenance issue

Botha Street Pumping Station

This pumping station receives approximately 60 – 70% of the sewage generated in Potchefstroom. This strategic facility will need to be upgraded to keep it in good condition and to ensure adequate capacity for future development. The upgrading of this facility can take place in three phases, phase 1 being design and approvals, phase 2 the immediate electrical and mechanical and phase 2 will consist of final capacity upgrading of elec/mech the inlet of the pumping station to remove grit and debris effectively.

Mohadin pumping station

This facility handles the sewer for a portion of Ikageng X7, Promosa and Bipei. This station is fitted with three T6 Gorman-rupp solids handling pumps. During power outrages the generator cannot supply back-up power due to the fact that there is a problem with the wiring between the generator and the electrical panels. Due to the condition of the panels, this will need to be addressed by replacing the electrical panels. Overflowing into Poortjie Dam.

SEWAGE TREATMENT PLANT

There are not many critical issues at the plant generally is operated and maintained effectively. A critical shortcoming is the delay in replacing equipment, specifically the aerators that often needs to be replaced or repaired. Of these 19 aerators, 5 are currently not operational and causes unacceptable nitrate levels which results in non-compliance.

Other Critical Maintenance Issues

Ventersdorp

• Upgrading of the Ventersdorp and Tshing Sewer Pumping Stations (Refer Business Plan)
• Cleaning and Upgrading of shallow gradient sewer lines flowing to Tshing Main PS and Ext 8 PS.
• Develop a standard for routine maintenance for mechanical and electrical components at sewer pump stations
• Develop a standard for routine maintenance for inspection and cleaning of identified flat gradient lines and lines that feed
to sewer pumping stations
• Develop a standard for routine maintenance for inspection and cleaning of sewer pump station sumps
• Upgrade standard of security at all sewer pumping stations

Potchefstroom

- Scheduled preventative maintenance:

The bulk of maintenance taking place are reactive maintenance. The municipality will have to budget for scheduled preventative maintenance which includes regularly cleaning the main outfall sewers first and thereafter the sewer reticulation mains that are identified to be critical. This will prevent accumulation of gravel, sand and other objects in the lines.

The municipality used to have main sewer teams, which do not exist anymore. The municipality replaced the function of these teams by appointing contractors on an annual basis to clean the lines. This is a cost that the municipality used to budget for sufficiently. This arrangement will need to be reinstated.

VENTERSDORP, TSHING & SURROUNDING VILLAGES ROADS MASTERPLAN.

SCOPE AND METHODOLOGY

The aim of this document is to assess and analyse the status quo of the municipal road conditions, do hierarchical road planning and future road planning and provide ground level schemes to implement the various aspects necessary to ensure sustainable maintenance and growth of the road network within the Ventersdorp region. The following is addressed in this report:

- The current planning documentation available regarding the Ventersdorp region.
- Status quo on maintenance and present status of the municipal road infrastructure, stormwater, road safety, Non-Motorised Transport and Public Transport.
- Hierarchical road classification and extent of road network.
- Access planning specifically focussed on mobility routes.
- Capacity analysis of intersections identified as representive of the highest congested intersections.
- Assessment of current pavement condition, recommended treatment and way forward and Estimated associated costs.
- Borrow pit and material sourcing.
- Non-Motorised Transport (NMT), including traffic calming, NMT routes and infrastructure.
- Public Transport routes and infrastructure, including future scholar transport initiatives.
- Proposed projects and upgrades
- Project funding

VENTERSDORP, TSHING & SURROUNDING VILLAGES STORMWATER MASTERPLAN.

The purpose of this appointment and subsequent study was to compile a Storm Water MasterPlan for JB Marks Local Municipality-Ventersdorp Region. The following towns and other surrounding villages form part of the study:

• Ventersdorp

• Tshing

• Appeldraai,

• Boikhutso,

• Doornkop,

• Ga-Mogopa,

• Goedgevonden,

• Boikhutsong,

• Klipgat,

• Rysmierbult,

• TseTse,

• Welgevonden,

• Moosapark

The purpose of Storm water management is based on the need to protect the health, welfare and safety of the public and to protect property from flood hazards by safely routing and discharging storm water from developments Storm water management within an urban area is the responsibility of the local municipality.

Very little information (GIS, asset registers or as-built drawings) could be obtained for the existing Storm water reticulation system in the region including Ventersdorp. Due to this limitation, FHP Consulting, after consultation with the local municipality, conducted a site survey and condition assessment on visible infrastructure and further tried to locate major storm water infrastructure by opening manholes and other inlets. This was mainly focused on visible infrastructure. On the majority of services opened it was witnessed that the pipes were completely blocked. On closer investigation it was witnessed that a number of pipes collapsed underground due to what appear to be structural failure.

Historic data available to us, indicated that the Ventersdorp Municipality manufactured the underground storm water pipes as an in-house project in the 1950's.

Our conclusion is that the underground storm water infrastructure reached the end of the design life and need replacement. The exclusion is some culvert crossings that is clearly still in an acceptable condition. Most of these culverts seems to be constructed with reputable supplier's products. Continuous maintenance is recommended to prevent silt deposits and blocking of infrastructure. Upgrading of gravel streets to properly designed and constructed surfaced roads will further reduce silt deposits in the storm water system and therefore reduce required maintenance.

For the villages, no formal township layouts exist and most of the villages have a very informal structure with random building patterns. Limited storm water infrastructure exists and localized flooding, ponding and blocked culvert crossings are common. As part of formalisation process and as part of the determining of the township layout, 1:100 year flood lines need to be determined and all structures within these flood lines need to be relocated.

The villages have large percentages gravel roads, prone to some erosion damage during storms. Storm water management can be greatly improved by upgrading streets to surfaced roads. Block paving is recommended as it is cost effective and can be constructed using labour intensive construction methods.

The recommended upgrades for the villages is based on the current informal layout and it is important to note that this may chance when the villages be eventually formalised. We recommend that a set of design guidelines be adopted by the municipality, to be implemented on all new storm water related projects. Reference is made to Chapter 5 of this report.

Additional options embraces the use of retention ponds, as they are cheap to construct, relatively cheap to maintain and functioning as a buffer to protect downstream infrastructure by reducing high intensity floods. It further acts as a silt trap in lower frequency storms. Care to be taken during the design as Dolomite areas should be designed in accordance with the SANS 1936 specification.

Priority projects for the Ventersdorp area allow the implementation of a number of smaller projects, in order to improve the storm water management over a number of years.

For high level cost estimates, reference is made to Chapter 9 of this report.

To conclude, this report should be used as a tool by the municipality for planning, maintenance, capital projects and to evaluate designs done by appointed service providers.

VENTERSDORP WATER MASTER PLAN.

The purpose of this report is to provide insight into the current water supply situation or Status Quo of the Ventersdorp Region, while focussing on the capacity and condition of water infrastructure components. Current bulk water supply capacity shortfalls are identified through a rudimentary (high-level) demand analysis and the effect of proposed new developments are evaluated. Field testing is conducted by means of pressure monitoring over a period of time to evaluate the performance and current level of service of the water reticulation system. The report provides preliminary recommendations in terms of refurbishment and upgrading requirements to the bulk water supply infrastructure and identifies alternatives to be evaluated in more detail as part of the next phase of the Water Master Plan for Ventersdorp.

Deliverables

To summarize, the deliverables of this phase of the study and the Status Quo Report are:

• Compile a master block plans of existing water pipes and water infrastructure components based on all the available information that the municipality can utilize.
• Report on the current capacity of the bulk water supply infrastructure.
• Report on the condition of the bulk water infrastructure.
• Provide a desktop demand analysis and correlate with bulk meter and billing data
• Conduct field measurements and evaluate the current water pressure in the system.
• Identify current shortfalls in treatment, bulk supply and storage capacity that require prioritization. • Provide preliminary recommendations for capacity upgrades and refurbishment
• Provide upgrading alternatives to be analysed and refined during further phases of the study

The Status Quo Report will assist the JB Marks Local Municipality in gaining the following:

• Complete knowledge of the existing system from an engineering perspective
• The status of infrastructure components and their condition
• The design and operating capacity of the bulk supply system
• Spare capacity and current shortfalls
• List of upgrades and/or refurbishment that require immediate attention
• Preliminary recommendations to be analysed for future developments

Scope and Limits of the Status Quo Report The Status Quo

Report is compiled as a baseline report with the aim of describing the current state of water supply infrastructure of the Ventersdorp Town Area and surrounding Villages. Focus is placed on the bulk water supply. The demand analysis will comprise of bulk water meter data and billing data to be correlated with theoretical guidelines for water use. The report does not contain detailed hydraulic analyses of the internal water network and a detailed demand analyses is also reserved for future phases of the study.

The succeeding reports will entail the analysis of the entire water supply system with the use of a calibrated engineering water model and a detailed water demand analysis. The alternatives for upgrading identified during the Status Quo report will be evaluated against the proposed new developments as contained in the latest spatial development framework.

Methodology

The Status Quo Report is based on information gathered through various sources and means.

- As-built drawings
- Design reports of treatment works and pump stations
- Services reports for previous developments
- Asset register information of the municipality
- Field investigations and surveys
- Aerial photography and LIDAR topographical survey
- Discussions with municipal officials
- Town and Regional Planning Specialist survey and reports : cadastral, land use and demographic information
- Spatial Development Framework
- As-built drawings of recently completed upgrades
- Bulk water meter data
- Summary of billing data
- Empirical data gathered during field measurements

JB Mark's DRAFT WATER MASTER PLAN

WATER DEMAND

Based on the average pumping rates measured over a longer period of time, it is established that the combined average water use for the total supply area is 8.7Ml/d. This corresponds to statistics provided by the Municipality based on recent measurements taken at reservoir district meters. This value does not reflect the peak season production that is often observed over peak weeks. It is therefore imperative that the assessment of treatment and bulk supply pumping capacities be evaluated with due consideration of the peak requirements.

Unit consumption values were derived for three separate water use categories namely Ventersdorp Town, Tshing/Toevlug and Informal Settlements. Making use of the stand layout and existing water network the total water use of the system was superimposed on a hydraulic model. Using published information on unit consumption as a guideline the model was adjusted until the modelled consumption, including estimated water distribution losses, corresponded to the actual measured total usage of treated water for the system. The two

main consumer categories produced the following unit consumption values excluding water distribution losses: Ventersdorp Town 1540 l/stand/day (excluding water distribution losses) Tshing/Toevlug 780 l/stand/day (excluding water distribution losses) The study by the Department Water & Sanitation (DWS) showed an average daily water use of 243l/c/d in 2011.

WATER LOSSES

Due to the absence of zonal water meters, a night flow analysis could not be conducted to obtain a more accurate determination of distribution losses. For water consumption and water distribution system analysis purposes, an actual water loss of 25% was assumed for the current system and 20% for all proposed future developments. A desktop evaluation of the Ventersdorp system conducted by DWS in 2011 indicated the following:

PROJECTED FUTURE DEMAND

It is evident that the water use in Ventersdorp has been increasing rapidly over the past decade and that unit consumption values are on par with accepted guidelines. Making use of the proposed new development plans for Ventersdorp Extension 9 and 10, as well as the Town Planning Population Growth predictions and the measured existing water demand, it is expected that the average water use will increase to 12.18ML/d within the next 10 to 15 years. This would require a water treatment plant that can reliably supply for a peak of 17ML/d and with the corresponding bulk supply capacity in transferring the clean water to the relevant storage facility.

WATER USE LICENSE

Ventersdorp receives spring water from the Ventersdorp Eye that is conveyed for about 3km via a concrete lined canal to the treatment plant off-take. The allocation for Ventersdorp has in recent years been increased from 1.8m³ million /annum to 3m³ million /annum. This figure has already been exceeded with the current use of 8.7Ml/day Average Annual Daily Demand (3.175m³ million /annum) in Ventersdorp.

The municipality is advised to request an increase of their allocation to 4.5m³ million /annum despite the apparent strain that the Eye and canal system is experiencing. For this reason, specialist studies must be considered, and can become a required deliverable based on the natural yield and agricultural water demand of the system. Priority must lie with primary water use and Department Water and Sanitation must be petitioned to clamp down on the illegal agricultural over-usage upstream of the Eye and buy out agricultural water use rights if necessary.

JB Marks Energy Plan

Why is an Energy Plan important?

The Energy Plan defines the vision for the future of energy consumption as well as a clear road map of how to reach this vision.

It connects with various sectors within the municipality such as transport, environmental, health and economic.

The Energy Plan will assist the municipality with the transition towards a green economy and all the associated benefits such as:

• Reduced greenhouse gasses
• Reduced expenditure on energy

• Reduced Eskom dependency
• Greater energy security
• Economic competitiveness
• Attracting talent and investment
• Improved air quality and general citizen well-being

It provides information on the currently available energy sources, costs and viability for implementation within the municipality.

Key issues addressed by the Energy Plan

• Energy Poverty
• Access to Energy
• Job Creation
• Energy Safety
• Energy Security

Goals

The goal of this Energy Plan is to incorporate the UN Sustainable Development Goal number 7: Affordable and Clean Energy and the JB Marks city council vision into an energy roadmap until 2030.

This plan will outline the strategies and technologies that will be used to reach the targets set out by the JB Marks City Council. All of these are aimed at providing secure, clean energy to everyone. This will stimulate the economy and attract investment to the area.

Targets

• 200 Publicly available medium to high power EV Charging Stations by 2030
• Encourage private users to switch to EVs
• 37% Local renewable share of energy mix by 2030
• 10% Municipal owned renewable energy plants by 2030
• 100% Electrification of households
• Decouple economic growth from energy demand
• Implement feed-in tariff

JB Marks Electrical Masterplan

The objective of this electrical master plan study is to identify key electrical network strengthening and expansion projects. This is to accommodate load growth linked to economic growth as well as new technologies such as embedded generation and electric vehicles. The scope of this study includes the greater Potchefstroom, Ventersdorp and surrounding areas. Currently Potch DS is supplied by two 132 kV Eskom powerlines from Hermes MTS. From Potch DS there are five lines feeding into Potchefstroom:

1) 88 kV powerline via Ikageng 88/11 kV substation to Alpha
2) 88 kV powerline directly to Alpha
3) 88 kV powerline directly to Alpha
4) 132 kV powerline directly to CBD
5) 132 kV powerline directly to Lambda

Ventersdorp is fed by one substation which is also the main point of delivery.

The electrical load forecast was guided by the spatial development frameworks for both Potchefstroom and Ventersdorp. The load growth as forecast is influenced by four key factors:

1) Economy
2) Efficiency
3) Photovoltaics
4) Electric Vehicles

Aim of the Master Plan Study

The objective of this electrical master plan study is primarily focused on the strengthening and expansion of the existing network where needed. It is also to accommodate the introduction of new technologies such as EG and EV.

Requirements on the 132/88/66/11kV network of the JB Marks municipality in support of the demand growth for the following areas:

1. Potchefstroom
2. Ventersdorp
3. Surrounding Areas

The study period is defines as follows:

• Base Year: 2019
• Short Term: 2020 – 2025 (5 years)
• Long Term: 2016 – 2040 (10 years)

This will be achieved through:

• Steady State Analysis: Identify assets that will be pushed beyond their operational limits due to the demands of new growth.
• Contingency Analysis: Effectively identify (N-1) alternatives to ensure reliable electrical supply to all customers within the JB Marks boundaries.
• Capital and Financial Analysis: Quantifying the funds required to implement the projects identified and test their viability against the income projections.

Role of a Master Plan Study

A master plan study forms part of a group of studies used to manage the electrical system within a specified area. The other studies are an electrical tariff study, bulk contribution study and energy plan. Though the latter also considers other energy sources. A master plan study consists of a load forecast followed by a network strengthening and expansion study

The role of a master plan study can be elaborated as follows:

• Provide the network operator with a long-term electrical network strengthening and expansion plan based on the current spatial development strategy
• Ensure proper planning and resource allocation
• Co-ordinate all activities within the electrical department

• Guides the private sector with regards to land development
• Provides critical input to other studies such as the bulk contribution and tariff studies
Due to the ever changing economic and technological landscape it is recommended that an electrical master plan should be revised at least every 5 years.

Load Forecast

The 2014 load forecast predicted that the town of Potchefstroom (Including Ikageng) will reach a maximum of 182 MVA in 2019. The actual measured maximum demand for this period was 109MVA.

This can be attributed to a number of factors such as:

• Lower economic growth than expected
• Planned developments that were never implemented
• Embedded generation, the rise of renewables
• Higher energy efficiency due to rising energy costs
• Load shifting due to demand side management
• Lack of funding to implement projects that will unlock new development and associated demand growth.

Ventersdorp did not form part of the study in the 2014 master plan.

JB Marks Disaster Management Plan

The Constitution of the Republic of South Africa (Act 108 of 1996) places a legal obligation on the Government of South Africa to ensure the health (personal and environment) and safety of its citizens. In terms of section 41(1)(b) of the Constitution, all spheres of Government are required to "*secure the well-being of the people of the Republic*". Section 152(1)(d) also requires that local government "*ensure a safe and healthy environment*". In the light of the above, and the established understanding of disaster risk management, the primary responsibility for disaster risk management in South Africa rests with Government.

Section 26(g) of the Municipal Systems Act 32 of 2000 as well as sections 52 and 53 of the Disaster Management Act 57 of 2002 compels each municipal entity to develop a disaster risk management plan as part of and an integrated part of their Integrated Development Plans. This plan establishes the arrangements for disaster risk management within the JB Marks Local Municipality (JB Marks Local Municipality) and has been prepared in accordance with the requirements of the Disaster Management Act, 57 of 2002 (the Act) and section 26(g) of the Municipal Systems Act, 2000.

The purpose of the JB Marks Local Municipality Disaster Risk Management Plan (DRMP) (Level 3) is to document all of the aspects of disaster risk management as they relate to the JB Marks Local Municipality (JB Marks Local Municipality) , and is contained in the National Disaster Management Policy Framework (NDMF) and the Disaster Management Act no. 57 of 2002 (DMA). It aims to facilitate an integrated and coordinated approach to disaster risk management in the municipality which will ensure that the JB Marks Local Municipality achieves its vision for disaster risk

management which is to build a resilient people in the JB Marks Local Municipality who are alert, informed and self-reliant by establishing risk reduction and resilience building as core principles, and developing adequate capabilities for readiness; and effective and rapid, response and recovery.

This disaster risk management plan is in line with the National Disaster Management Framework and addresses disaster risks though four key performance areas (KPAs) and three Enablers:

- KPA 1 : Integrated Institutional Capacity for Disaster Risk Management
- KPA 2 : Disaster Risk Assessment
- KPA 3 : Disaster Risk reduction
- KPA 4 : Response and recovery
- Enabler 1: Information Management and Communication
- Enabler 2: Education, Training, Public Awareness and Research
- Enabler 3: Funding arrangements for Disaster Risk Management

This plan provides a brief background study of the JB Marks Local Municipality in line with its current Integrated Development Plan (IDP). The JB Marks Local Municipality disaster risk management plan contains a disaster risk assessment based on field research, observation, primary- and secondary data sources as well as significant community engagement and participation. Some scientific hazard assessments also forms part of this plan, as dictated by the current disaster risk profile of the JB Marks Local Municipality. This disaster risk management plan has as far as possible been imbedded in the current reality of the municipality. The disaster risk assessment provides the foundation towards risk reduction planning based on the identified and prioritised disaster risks and vulnerabilities of the JB Marks Local Municipality. The disaster risk profile as explained in this document and its attachments has also been aligned with the Integrated Development Plan (IDP) (2017-2021) of the JB Marks Local Municipality and has also informed the development of various projects. This DMP for the JB Marks Local Municipality furthermore provides the municipality with a guiding framework for future disaster risk management planning by the municipality as a whole as required by the Disaster Management Act 57 of 2002 and the Municipal Systems Act 32 of 2000. This plan also gives guidance in relation to the declaration of a local state of disaster, disaster classification and the institutional arrangement necessary for the successful implementation of the Act. Each section of this plan contains a number of recommendations/actions which need to be considered and implemented in order for the JB Marks Local Municipality to obtain the outcomes envisaged by this plan.

However JB Marks Local Municipality has progressed well in terms of a Level 3 plan, some aspects are still lacking and these will be indicated in the sections to follow. It is important to realise that any DRMP is a “living” document and must be assessed and adapted on an annual basis.

INTRODUCTION TO THE PLAN

This disaster risk management plan for JB Marks Local Municipality has as much as possible been embedded in the current local reality of the municipality. Therefore, this brief description of the most salient features of the municipality is added to sketch this current local reality. More extensive information can be obtained from JB Marks Local Municipality Integrated Development Plan.

Requirements of a Level 3 Disaster Risk Management Plan

In order to understand the various components of a Level 3 plan it is important to reflect on the various requirements of these plans as per the NDMF.

A Level 1 Disaster Risk Management Plan applies to national or provincial organs of state and municipal entities that have not previously developed a coherent disaster risk management plan. It focuses primarily on establishing foundation institutional arrangements for disaster risk management, putting in place contingency plans for responding to known priority threats as identified in the initial stages of the disaster risk assessment, identifying key governmental and other stakeholders, and developing the capability to generate a Level 2 Disaster Risk Management Plan.

A Level 2 Disaster Risk Management Plan applies to national, provincial and municipal organs of state that have established the foundation institutional arrangements, and are building the essential supportive capabilities needed to carry out comprehensive disaster risk management activities. It includes establishing processes for a comprehensive disaster risk assessment, identifying and establishing formal consultative mechanisms for development of disaster risk reduction projects and introducing a supportive information management and communication system and emergency communications capabilities.

A Level 3 Disaster Risk Management Plan applies to national, provincial and municipal organs of state that have established both the foundation institutional arrangements for disaster risk management and essential supportive capabilities. The plan must specify clear institutional arrangements for co-ordinating and aligning the plan with other governmental initiatives and plans of institutional role players. It must also show evidence of informed disaster risk assessment and on-going disaster risk monitoring capabilities as well as relevant developmental measures that reduce the vulnerability of disaster-prone areas, communities and households.

The variables as per the definitions above and the JB Marks Local Municipality’s adherence to these aspects are depicted in the table below.

Table 1.1: Adherence of the JB Marks Local Municipality to the DRMP Level 3 requirements

Level of Plan	Variable	Adherence to variable	Notes
Level 1	Established institutional disaster risk reduction arrangement	Partially	
	Contingency plans in place	Partially	Contingency plans, however, need to be updated on an annual basis
	Macro disaster risk assessment conducted	Fully	
	Identify key governmental and other stakeholders	Fully	
	Developed capacity to generate Level 2 Plan	Partially	
Level 2	Established processes for comprehensive disaster risk assessment	Fully	
	Identifying and establishing formal consultative mechanisms for development of disaster risk reduction projects	Partially	
	Introducing a supportive information management and communication system	Partially	This aspect will form part of a wider JB Marks Local Municipality DM ITC infrastructure project and will be funded over the next 3-5 years
	Emergency communications capabilities	Non adherence	This aspect will form part of a wider JB Marks Local Municipality DM ITC infrastructure project and will be funded over the next 3-5 years
Level 3	Clear institutional arrangements for co-	Non adherence	

	ordinating and aligning the plan with other governmental initiatives and plans of institutional role players		
	Evidence of informed disaster risk assessment and on-going disaster risk monitoring capabilities	Non adherence	Some monitoring mechanisms for known hazards must be developed. This can be done in partnership with the DMC of the JB Marks Local Municipality DM.
	Relevant developmental measures that reduce the vulnerability of disaster-prone areas, communities and households	Non adherence	Full integration with the IDP of the JB Marks Local Municipality has not yet been established.

The custodian of the plan

The Head of JB Marks Local Municipality Disaster Management Centre (DMC) is the custodian of the disaster risk management plan for JB Marks Local Municipality and is responsible to ensure the regular review and updating of the plan.

The Head of the Centre will ensure that copies of the completed plan as well as any amendments to the plan are submitted to:

- The Dr. Kenneth Kaunda District Disaster Risk Management Centre;
- The North West Provincial Disaster Risk Management Centre (PDMC);
- The National Disaster Management Centre (NDMC);
- JB Marks Local Municipality ward structures; and
- Each of the neighbouring municipalities of the JB Marks Local Municipality

In terms of section 52 of the Act each municipal organ of state and any other municipal entity operating within council's organisational structure is responsible for the development and maintenance of the disaster risk management plan for its functional area. Departmental plans and plans of other entities are an integral part of council's disaster risk management plan and therefore the head of each department and of each entity must ensure that copies of the plan and any amendments to the plan are submitted to JB Marks Local Municipality DMC.

Action to be taken:

Through the IDMC all of the role-players must agree on an acceptable format for the departmental Disaster Risk Management Plans, and a timeframe must be agreed upon when all departments must submit their plans on an annual basis to the DMC, for assessment and incorporation into the DRMP of the JB Marks Local Municipality.

The purpose of the plan

The purpose of JB Marks Local Municipality Disaster Risk Management Plan (DRMP) is to document the institutional arrangements for disaster risk management planning which includes the assignment of primary and secondary responsibilities for priority disaster risks posing a threat in the JB Marks Local Municipality. It further provides the broad framework within which the departments will implement the disaster risk management planning requirements of the Act and other entities included in the organisational structure of the JB Marks Local Municipality. It establishes the operational procedures for disaster risk reduction planning as well as the emergency procedures to be implemented in the event of a disaster occurring or threatening to occur in council's area. It aims to facilitate an integrated and co-ordinated approach to disaster risk management in it's area of jurisdiction, which will ensure that JB Marks Local Municipality achieves its vision for disaster risk management which is to build a resilient people in the JB Marks Local Municipal area who are alert, informed and self-reliant by establishing risk reduction and resilience building as our core principles, and developing adequate capabilities for readiness; and effective and rapid, response and recovery.

JB MARKS LOCAL MUNICIPALITY'S INTEGRATED TRANSPORT PLAN

CITP Legislation and National Requirements

The CITP was prepared for JBMLM in terms of Section 36(1) of the National Land Transport Act 2009, (Act No. 5 of 2009) (NLTA). This report is the first CITP prepared for JMBLM based on the minimum requirements as set out in the Technical Transport Planning Guidelines for a Comprehensive Integrated Transport Plan (CITP), to be prepared by Schedule 1 municipalities, as well as Minimum Requirements for the Preparation of Integrated Transport Plans (Government Gazette 40174, 29 July 2016, Notice 881).

In addition, policies, legislation and planning documentation pertaining to air, road and rail transportation, have been scrutinised to determine the possible impact on the CITP. The following documents were consulted:

- The spatial development framework
- Environmental legislation and plans
- The Local Government: Municipal Finance Management Act, 56 of 2003 (MFMA)
- The Local Government: Municipal Systems Act, 32 of 2000 (Systems Act)
- The Local Government: Municipal Structures Act, 17 of 1998 (Structures Act)

The North West Province Department of Community Safety and Transport Management (NWP DCSTM) appointed Royal Haskoning DHV (RHDHV) in May 2016 to compile the third generation District Integrated Transport Plan (DITP) for Dr Kenneth Kaunda District Municipality (Dr KKDM) for 2017 to 2021. This appointment included the preparation of the JB Marks Local Municipality Comprehensive Integrated Transport Masterplan (CITP) for 2017/18. In view of the amalgamation of Tlokwe Local Municipality (LM) and Ventersdorp LM on 3 August 2016, the NW DCSTM requested a CITP.

The regional connectivity of the J.B. Marks LM to the rest of the North West Province and other provinces is very good. Potchefstroom is strategically located on the N12 between Johannesburg and Bloemfontein. Ventersdorp is located on the N14 between Johannesburg and Mafikeng. The R30 connects Ventersdorp to Klerksdorp and Rustenburg, whilst the R53 connects Ventersdorp to Potchefstroom.

Current Status of Transport

Public transport in the J.B. Marks LM consists mostly of mini-bus taxis, mainly due to the competitive nature of the mini-bus taxi industry and the low demand, as a result of the relatively small population and low population densities in the area. Local buses are only available for hired trips and scholar services. There are a few long-distance bus services that pass through the area along the N12 and N14 corridors. There is no passenger commuter rail service and no long-distance rail service (Shosoloza Meyl only stops at Klerksdorp in Dr KKDM). Learner bus services are also provided for some schools through learner transport contracts that are managed by the Department of Education, Department of Transport and private contracts from the individual schools.

Taxi Associations operating in the JB Marks LM are the Greater Potchefstroom TA, CODESA TA, Interstate Local and Long-distance TA, and Greater Ventersdorp TA. A total of 422 members, 625 vehicles and 57 routes operate in the Local Municipality.

Illegal mini-bus taxi operations in Potchefstroom occur from the N12 Engen Garage, N12 Caltex Garage, R53 Baille Park and Industrial Park. In Ventersdorp, illegal operations occur at Visser street and Van Riebeeck street in the CBD.

The 4+1 Taxi Association provides metered taxi operations within the J.B. Marks LM from Ventersdorp.

NMT has not received much attention in the existing ITP and IDP, except to mention that NMT is a significant mode in the area, but that facilities are lacking and unsafe. Schools are major users of NMT and require NMT facilities. NMT facilities are crucial for the public to walk or cycle to/from the origin, and destination ends of public transport routes. All CBD streets require proper sidewalks that are universally accessible. Pedestrian (walk) and cycle routes are required within 5 km of social facilities such as schools, universities, municipal pay points, office blocks and industries.

SANRAL is responsible for 10.6% of roads in JB Marks LM, North West is responsible for 32.3% and JB Marks is responsible for 57.1%. The majority of roads in JB Marks are unpaved (67%).

Only 38% of roads in JB Marks have been visually assessed, of which 302 km of road is in a good to fair condition, with154 km of road in a poor to very poor condition. The access roads to rural settlements are generally in a poor condition.

Gravel roads to be upgraded must be prioritised, depending on the traffic volumes and usage by public transport. There is a need to pave access routes linking the outlying villages, and a visual condition assessment of the gravel roads has not been conducted.

The Tlokwe LM developed a Tlokwe Roads Master Plan. A Northern and Southern by-pass route (SANRAL) is proposed around Potchefstroom. These roads will reduce the congestion caused by through traffic in the CBD.

All roads and stormwater systems on dolomite may be adversely affected by dolomite instability features. The following roads in Tlokwe City Council are affected by dolomite (Tlokwe SDF, 2014):

- The far western section of the N12 towards Stilfontein;
- Portions of the R53 to the north west of Potchefstroom towards Ventersdorp; and
- Various sections of regional secondary roads throughout the municipality

As far as traffic is concerned, problems are experienced with heavy vehicle through traffic along the N12 in Potchefstroom and on Van Riebeeck and Hendrik Potgieter streets (north-south through traffic and traffic from Potchefstroom / Krugersdorp to Rustenburg) in Ventersdorp. There is a need for a truck stop and holding area for heavy vehicles on the N12 near Potchefstroom.

Overload Control Law Enforcement is currently only conducted on the N12, north-east of Tlokwe at the static weigh bridge owned by the Provincial Roads Department. These facilities have not been operational for some time, which implies that vehicle overload control remains a challenge in Tlokwe.

There are two airports in JB Marks LM, one in Potchefstroom and one in Ventersdorp. There are three airfields to the north-west of Potchefstroom and one to the west of Ventersdorp.

Transport Infrastructure Strategy

The JBM LM has a well-developed transport infrastructure, consisting of a paved and an unpaved road network, rail lines and stations, mini-bus taxi facilities, NMT facilities and airports. However, maintenance and rehabilitation are lagging behind, and this needs to be the first priority. New infrastructure should not be built unless there are funds for maintenance and operations. There are also various inefficiencies – the road network is over-utilised whilst the rail infrastructure is underutilised. Furthermore, the N12 weighbridge is not in an operational condition.

There are two main infrastructure strategies:

- Maintenance and rehabilitation of existing infrastructure; and
- Development of new infrastructure to support and facilitate the SDF and Strategic objectives of the JBM IDP.

The following key infrastructure strategies will have a major impact on the spatial structure of the municipality.

- **Public Transport:**

  - ✓ Develop the IPTN with route network and upgrade roads serving public transport routes, with tops and lay-by's and inter-modal facilities.
  - ✓ The North West Province initiated the development of an Integrated Public Transport Network Plan for the Dr KK DM. This will be a key plan to establish a high quality public transport system for all the municipalities in the District.

- **Roads:**

  - ✓ Roads Master Plan for the whole Municipal area and its phased implementation.
  - ✓ Development of proposed by-passes around Tlokwe urban area in a way that will not impact negatively on the viability of the CBD.
- NMT:

  - ✓ Provision of NMT facilities serving economic nodes and social facilities.
  - ✓ Development of a Cycle Master Plan for whole Municipality

- Freight:

  - ✓ Determine routes for large heavy vehicles by-passing the Tlokwe CBD on the existing road network, with limited upgrading.

- Traffic:

  - ✓ Identify congested / unsafe intersections and improve capacity and safety.
  - ✓ Parking supply and demand study and policy in Tlokwe CBD.
  - ✓ Improve transport efficiency and safety to access major development

Proposed Institutional Reform.

The Municipality does not have adequate capacity nor the structure to deal with all the transport and public transport functions required by the NLTA. To deal only with its road and storm water function it is 20 % under capacity. Funding for roads alone is also a major challenge according to the 2016/17 Annual Report.

Should the Municipality wish to deal with all the functions as described in this CITP, it will first have to build its capacity and amend its structure. In terms of Structure, the functions of technical departments in the municipalities involving transport planning, public transport, traffic, construction and asset management should ideally be established under one department, such as under the Roads and Storm water department and this department then needs to be renamed.

In view of limited funding, it is proposed that a feasibility study first be conducted to determine the benefits of establishing a transport authority, the risks and challenges, as well as required funding. Furthermore, the study should propose the best structure, number of posts and functions, as well as the process of establishing a transport authority.

Implementation Budget and Programme

The following five objectives have been formulated to be used in the prioritisation of CITP projects:

1. Improve access to land, public facilities and housing – improved mobility and accessibility.
2. Promote environmental sustainability, including promotion of public transport and NMT.
3. Increase road safety and security from crime at transport facilities and on public transport services.
4. Promote economic development through transport infrastructure and services.
5. Integrated land and transport development focussed within urban boundaries.

The total MTREF and DORA allocations to the JB Marks LM is R 475.5 million in 2017/18, increasing to R 542.9 m in 2019/20.

The total capital budget for Transport is estimated at R123.5 million and the planning budget at R6.5 million for the 2018/19 year. The planning budget was assumed to be 5% of the capital budget.

From the prioritised list of transport projects, the required budget, or budget need, was determined for each project category. Capital projects (Capex) need a budget of approximately R851 million, and planning projects a budget of R15.5 million. The budget need is in excess of the available budget i.e. a factor of 6 times for Capex and 2.4 for planning projects.

Road infrastructure projects require the majority of the budget (76%), followed by NMT (14%) and then public transport (10%).

From the prioritised list of projects per category, showing the estimated project costs and the available budget per annum, a 5-year budget program was determined and is summarised herewith below.

PROJECT CATEGORY	2018/19	2019/20	2020/21	2021/22	2022/23
NMT	R 8.000	R 8.000	R32.100	R35.00	R34.750
Public Transport	R 24.00	R23.801	R23.631	R13.216	R0
ROADS	R67.345	R78.765	R77.662	R78.500	R78.500
TOTAL CAPEX	R99.345	R110.566	R133.394	R126.716	R113.250

Vision and Mission

The following set of interim Visions and Missions have been formulated for the JBMLM in its first IDP (2017-2022) of the amalgamated municipality to be finalized after consultation with the communities.

Visions:

• A United and Prosperous Green Africa City
• A Transformed and Inclusive World Class City
• A Green Africa City that is United In Diversity
• A Transformed and Integrated World Class Competitive City
• A Transformed and United Africa City

Missions:

• To Provide Quality and Sustainable Services to our Communities through Motivated and Accountable Administration; and
• To Provide Affordable and Sustainable Services to Our Communities through a Stable, Accountable and Responsive Administration.

Goals and Objectives

The JBM LM 2024 IDP defined the following transport strategic objectives:

• Increase employee and stakeholders knowledge and skills;
• Improve technology related capacities of Municipality;
• Improve access to land and public facilities;
• Promote environmental sustainability;
• Increase safety and security;
• Promote SMME's, BBBEE, EPWP;
• Attract new investment;
• Facilitate job creation;
• Create integrated planning;
• Provide integrated housing opportunities; and
• Promote compact city and curb urban sprawl.

With regards to the above Strategic Objectives, the following five objectives have been formulated to guide the development of the CITP strategies and the prioritisation of CITP projects:

• Improve access to land, public facilities and housing – improved mobility and accessibility;

• Promote environmental sustainability, including promotion of public transport and NMT;
• Increase road safety and security from crime at transport facilities and on public transport services; • Promote economic development though transport infrastructure and services; and
• Integrated land and transport development focussed within urban boundaries

TRAFFIC SERVICES

Traffic or road policing is the enforcement of the National Road Traffic Act, 1996 (Act 93 of 1996) as amended. It promotes the free flow of traffic and works towards the reduction of road traffic incidents or accidents. It also protects the road infrastructure. The functions include amongst other things:

Prosecution through issuing of summonses for contravention of road traffic laws. The purpose is to ensure that drivers are fit for the road and vehicles are fit to be on the road.
Escortsduties
Pointduties
Courtduties
Patrol for visibility to enhance road safety and compliance
Road Safety enhancement
Handle accidents
Conduct research

The main duties of Traffic are however divided into the following categories:

Traffic Law Enforcement

The purpose is to create the perception of substantially increased enforcement activities through the strategic placement of high visibility patrolling and enforcement activities.

Traffic Education

Education regarding road safety, involves media, public relations, training projects and any promotion of road safety activities such as events, branding, community road safety council interventions and other promotional activities

Traffic Engineering
Road Environment

It is important to be aware of high-accident risk areas and to continuously establish whether these are contributed to by the road engineering environment. In recognising these, authorities can often effectively reduce the hazards through the provision of simple remediation such as signs, fences, traffic calming humps and traffic circles. Given also the allowance for human error, roads should provide a forgiving environment which allows for reasonable levels of misuse and carelessness.

CHAPTER 9: SPATIAL RATIONALE

9.1 JB MARKS LOCAL MUNICIPALITY SPATIAL DEVELOPMENT FRAMEWORK

A Spatial Development Framework can be described as:

• A long term (10-20 year) development framework with vision goals and objectives expressed spatially through strategies designed to address physical, social and economic challenges;

• It is an indicative framework concerned with growth and development of the municipality and local communities;

• It is strategic in nature providing a framework in which area based plans (precinct plans) can be developed in order to ensure that strategies and projects are not generic by specific to deal with development pressures found within certain areas;

STATUS OF MUNICIPAL SDF:

A. Municipal Planning Tribunal or any other authority required or mandated to make a land development decision in terms of this Act or any other law relating to land development, may not make a decision which is inconsistent with a municipal spatial development framework.

B. Subject to section 42, a Municipal Planning Tribunal or any other authority required or mandated to make a land development decision, may depart from the provisions of a municipal spatial development framework only if site-specific circumstances justify a departure from the provisions of such municipal spatial development framework.

C. Where a provincial spatial development framework is inconsistent with a municipal spatial development framework, the Premier must, in accordance with the Intergovernmental Relations Framework Act, take the necessary steps, including the provision of technical assistance, to support the revision of those spatial development frameworks in order to ensure consistency between the two.

NORTH WEST SPATIAL DEVELOPMENT FRAMEWORK, 2017:

The North West Provincial Development Framework (PSDF) was compiled in accordance with the provisions of the Spatial and Land Use Management Act 2013. The PSDF provide a spatial representation of the land development policies, strategies and objectives of the province which includes the province's growth and development strategy. All provincial development plans, projects and programmes must be consistent with the PSDF.

Objectives:

• Achieve effective rural development
• Adopting a flexible approach to enables sustainable development
• Creating world class infrastructure, services and amenities to attract investment
• Integrated infrastructure development planning
• Pro-active planning which integrates aspiring economic activities
• Safeguarding existing resources / opportunities for renewable energy
• Prioritise areas in the province to develop
• Connecting the SDF to NW implementation Plan
• Creating opportunities for increased connectivity

• Improved quality of life formalisation/provision of planned amenities.
• Gearing up of spatial planning capacity/skills/systems.

Development Guidelines:

Borders Gauteng, Free State(Parys and Viljoenskoon) and City of Matlosana Local Municipality. The main node in the municipality, linking Gauteng to the east, is Potchefstroom. The other node of size is Ventersdorp, which boarders Kgetleng Revier Municipality, Distobotla and Matlosana. Potchefstroom is a developed town with finance and business services sector as the main sector. With the well-developed infrastructure of Potchefstroom, it has been able to sustain a positive economic growth rate throughout the transition period in South Africa and, together with its abundance of water and electricity, holds great opportunities for future growth.

According to the PSDF JB Marks Local Municipality is a high potential investment area:

• Tlokwe is categorized as a “primary order node” and Ventersdorp as a “secondary node”.
• Tlokwe is also earmarked as one of three “manufacturing nodes” in the North West Province.
• JB Marks Local Municipality falls in the Eastern Development Belt or “intermediate region” with a relative high development potential because of the “trickling down effect” from the Gauteng core area.
• Tlokwe falls on the Treasure Corridor (W12(N12) as well as the newly identified provincial corridor stretching from Tlokwe over Vensterdorp to Mahikeng and between the Klerksdorp – Rustenburg provincial corridor.
• Venterdorp falls on two provincial corridors namely: − Tlokwe – Mahikeng corridor − N14 corridor between Gauteng and Vryburg

The Spatial Development Framework of the JB Marks is the result of a comprehensive investigation and analysis of the biophysical, socioeconomic and built environment of the municipal area.

The SDF followed the basic methodology as prescribed by the SPLUMA Guidelines for SDF’s by Department of Rural Development and Land Reform as well as the requirements of the Spatial Planning and Land Use Management Act, Act No. 16 of 2013 (SPLUMA).

The SDF forms an integrated part of the Land Use Management System of the municipality and consists of a medium to longer term (up to 20 years) development framework that guides decisions on land development and provides confidence for investment purposes.

The spatial development framework process was informed by the Visions, Objectives and Guidelines of the National Development Plan, Draft National Spatial Development Framework, Provincial Spatial Development Framework, Development Principles in Chapter 2 in Spatial Planning and Land Use Management Act, 2013 (SPLUMA) as well as other relevant national policies.

The SDF was compiled in cooperation with local and external role players:

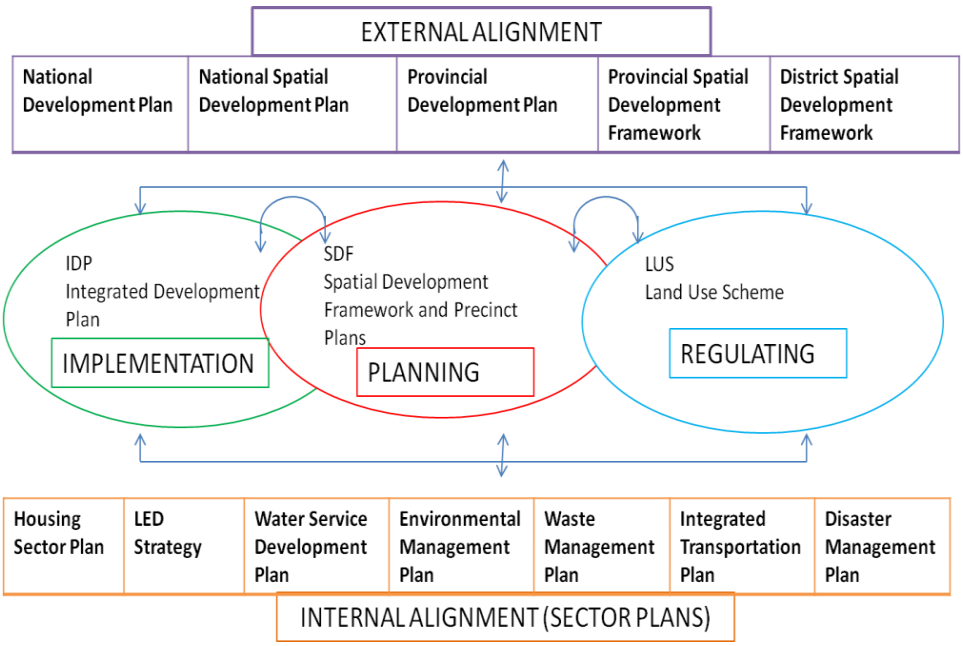
• Department of Rural Development and Land Reform
• Department of Cooperative Governance, Human Settlements and Traditional Affairs
• SANRAL
• Dr. Kenneth Kaunda District Municipality
• Municipal Officials from various departments:

- Technical Department
- Municipal Services & Local Economic Development
- Corporate Services o Community Services

The SDF was also informed by recent spatial plans / studies:

• National Development Plan
• Draft National Spatial Development Framework
• Provincial Spatial Development Framework
• Provincial Biodiversity Sector Plan
• Dr. Kenneth Kaunda District Integrated Waste Management plan
• Dr. Kenneth Kaunda District Integrated Development Plan
• Dr. Kenneth Kaunda District Rural Development Plan
• Integrated Waste Management Plan for Tlokwe
• Potchefstroom Informal Settlement Upgrading Programme (HDA)
• Ventersdorp Informal Settlement Survey (Fick & Hollenbach)

RELATIONSHIP BETWEEN SPATIAL DEVELOPMENT FRAMEWORK (SDF) / INTEGRATED DEVELOPMENT PLAN (IDP) AND LAND USE SCHEMES (LUS)



The role of the SDF can therefore be summarized as follows:

- Provides the municipality with a long term spatial developmentstrategy
- Ensure proper application of scarce financial resources in space
- Coordinates all actions of the municipality in the physical environment
- Guides the actions of private sector regarding land development.

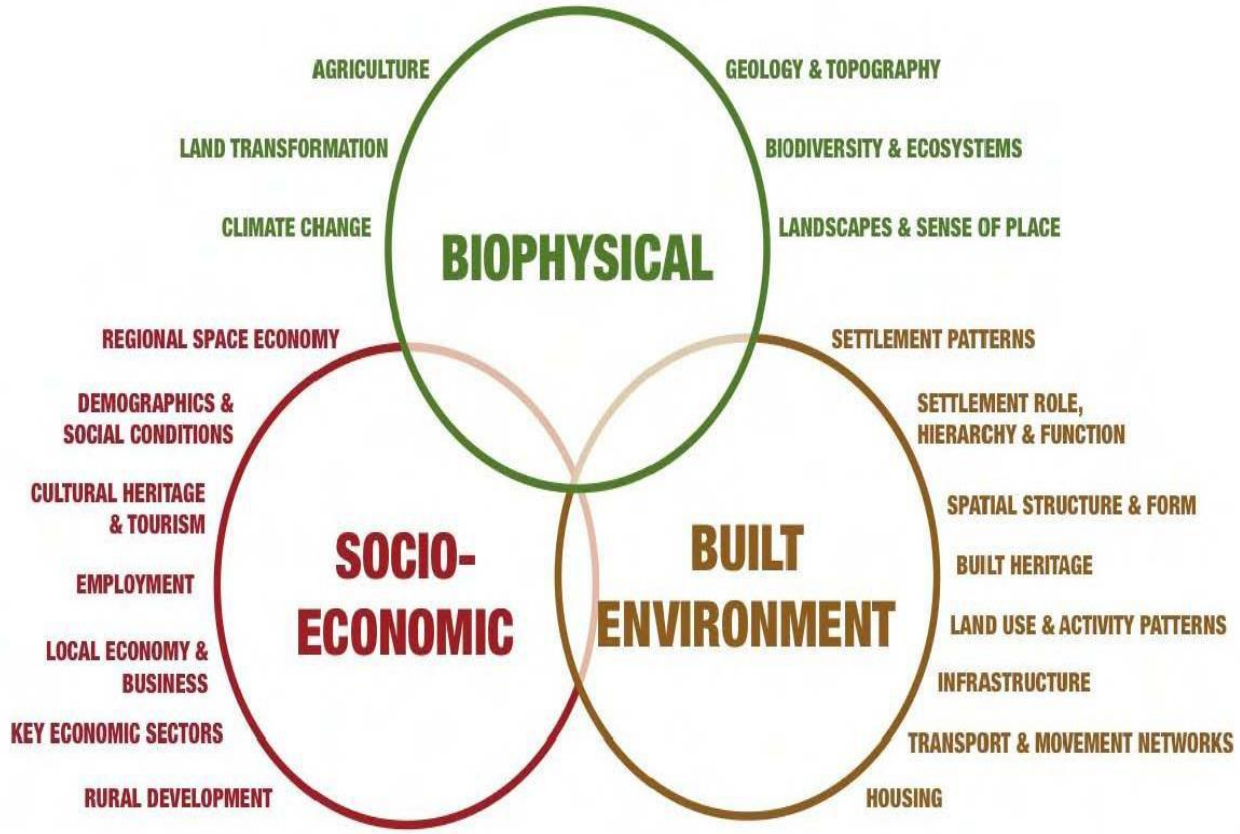
CONTENT OF A MUNICIPAL SPATIAL DEVELOPMENT FRAMEWORK

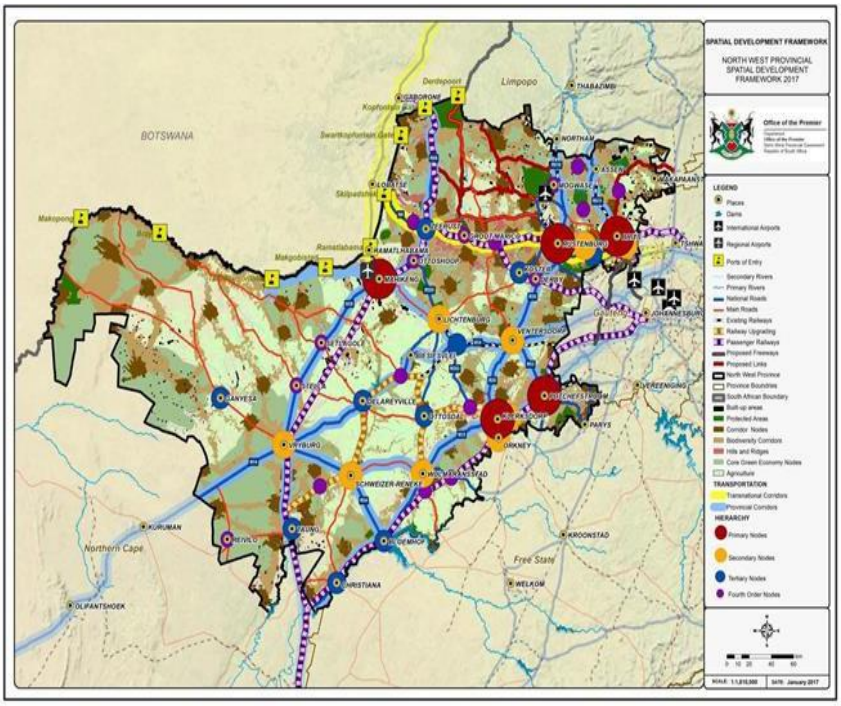
REQUIREMENTS IN TERMS OF SECTION 4 OF THE LOCAL GOVERNMENT: MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS	REQUIREMENTS IN TERMS OF SPLUMA – ACT, 2013

• Give effect to the principles contained in Chapter 1 of the Development Facilitation Act, 1995 (Act No.67 of 1995)**;
• Set out objectives that reflect the desired spatialform of the municipality;
• Contain strategies and policies regarding the manner in which to achieve the objectives referred to above, which strategies and policies must:
  ○ Indicate desired patterns of land use within the municipality;
  ○ Address the spatial reconstruction of the municipality; and
  ○ Provide strategic guidance in respect of the location and nature of development within themunicipality;
• Set out basic guidelines for land use management system in the municipality;
• Set out a capital investment framework for the municipality's development programmes;
	A Municipal Spatial Development Frameworks must:
	(a) give effect to the development principles and applicable norms and standards set out in Chapter 2 of SPLUMA, 2013 – refer also to **Section A.2**;
	(b) include a written and spatial representation of a five year spatial development plan for thespatial form for the municipality;
	(c) include a longer term spatial development vision statement for the municipal area which indicates a desired spatial growth and development pattern for the next ten (10) to twenty (20)years;
	(d) identify current and future significant structuring and restructuring elements of the spatial form of the municipality, including development corridors, activity spines and economic nodes where public and private investment will be prioritised and facilitated;
	(e) include population growth estimates over the next five years;
	(f) include estimates of the demand for housing units across different socio-economic categories and the planned location and density of future housing developments;
	(g) include estimates of economic activity and employment trends and locations in the municipal area over the next five years;
	(h) identify, quantify and provide location requirements of engineering infrastructure and services provision for existing and future development needs over the next five years;

• Contain a strategic assessment of the environmental impact of the Spatial Development Framework; • Identify programmes and projects for the development of land within the municipality; • Be aligned with the Spatial Development Frameworks reflected in the Integrated Development Plans of neighbouring municipalities; and	(i) identify the designated areas where a national or provincial inclusionary housing policy may beapplicable; (j) include a strategic assessment of the environmental pressures and opportunities within themunicipal area, including the spatial location of environmental sensitivities, high potential agricultural land and coastal access strips where applicable; (k) identify the designation of areas in the municipality where incremental upgrading approaches to development and regulation will be applicable; (l) identify the designation of areas in which: (i) more detailed local plans must be drawn up; and (ii) where shortened land use development procedures may be applicable and land use schemes may be so amended;

Elements of SDF





Provincial Spatial Development Framework

According to the PSDF Ventersdorp needs to follow a revival strategywhile in Tlokwe the focus should be on diversification:

Revival Strategy

Application: Older, struggling and under-developed economies.

Initiatives:

- Urban renewal preventing urban decay.
- Transformation of distressed mining towns.
- Significant public sector investment – infrastructure, services, public amenities and facilities, linkages and general accessibility.
- Internal clean-up and management.
- Crime reduction and improved security initiatives.
- Promotion and maintenance of service excellence.
- Provision of public land and buildings.
- Investment brokerage – take opportunities to the market.
- Risk reduction/business recruitment.
- Accommodating SMMEs within economic nodes.

Diversification Strategy

Application: Stable growing economies.

Rationale:

- Strengthen the economies' position.
- Focus on growth and expansion.
- Focus on diversification and identification of new opportunities.
- Ensure attractive building stock and physical business environment.
- Investment marketing.

9.2 PERFORMANCE MANAGEMENT SYSTEM

Introduction

A Performance Management System (PMS) entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement review, reporting and improvement will be conducted, organised and managed, including determining the different role players. It also forms the basis of aligning the annual operational plan (Top Layer SDBIP) and he business plans of individual departments (Technical SDBIPs with the municipality's Integrated Development Plan (IDP).

Legislative Background

The performance management framework has been compiled in line with section 38 of the Municipal Systems Act that requires a municipality to develop a performance management system that is:

- Commensurate with its resources;
- Best suited to its circumstance; and In line with the priorities, objectives, indicators and targets contained in its integrated development plan;
- promote a culture of performance management amongst its political structures, political office bearers and councilors and in its administration;
- and administer its affairs in an economical, effective, efficient and accountable manner.

In response to this requirement JB Marks Local Municipality developed a performance management system which include the following core components:

- Set appropriate key performance indicators which are to be used as a yard stick for measuring performance, including outcomes and impact with regard to the municipality's development priorities and objectives set out in its integrated development plan
- Set measurable performance targets in respect of each of those development priorities and objectives
- Monitor, Measure and review performance at least once a year;
- Take steps to improve performance with regard to those development priorities and objectives where performance targets were not met.
- Establish a process of regular reporting to council, the public and other relevant structures and authorities

The municipality also took into consideration the requirements of other i pieces of legislation with a bearing on the performance management system which include the

Constitution, Municipal Finance Management Act, and relevant regulations and circulars.

Development of the performance management system

The executive mayor is responsible for the development of the system and delegating its management to the municipal management. The performance management system is adopted by council.

Main Principles

The performance management system of the municipality is driven by the following principles:

Principle	Meaning
Effective	utilization of financial and human resources
Simplicity	so as to facilitate implementation given any current capacity constraints,
politically acceptable and administratively managed	acceptable to all political role-players and managed in terms of day-to-day implementation
Implementable	within any current resource constraints,
transparency and accountability	both in terms of developing and implementing the system,
efficient and sustainable	in terms of the ongoing implementation and use of the system,
Objectivity	based on credible information
Reliability	of the information provided on the progress in achieving the objectives as set out in its IDP
Alignment	with other municipal initiatives, like IDP, Budget, but also with national and provincial policy and guidelines
Objective	the performance management system is to inculcate a culture of accountability, openness and transparency amongst the members of the staff and other compliance monitoring mechanisms through this system

Model for Performance Management

Experience in both the private and public sectors has shown that traditional approaches to managing and measuring performance that have been heavily reliant on financial measures are severely lacking. It has become well accepted that in order to assess an organisation's performance, a balanced view is required, incorporating a multi-perspective assessment of how the organisation is performing by looking at other factors such as employees' wellness, skills and other factors such as tools of trades. The municipality has therefore adopted the balanced score card as a model to facilitate the planning, implementation and monitoring of performance.

The adoption of the balanced score card was also done in line with the directive by the South African Local Government Association (SALGA), which encouraged member municipalities to use the model in managing their performance.

The four perspectives of the balanced score card are depicted in the diagram below:

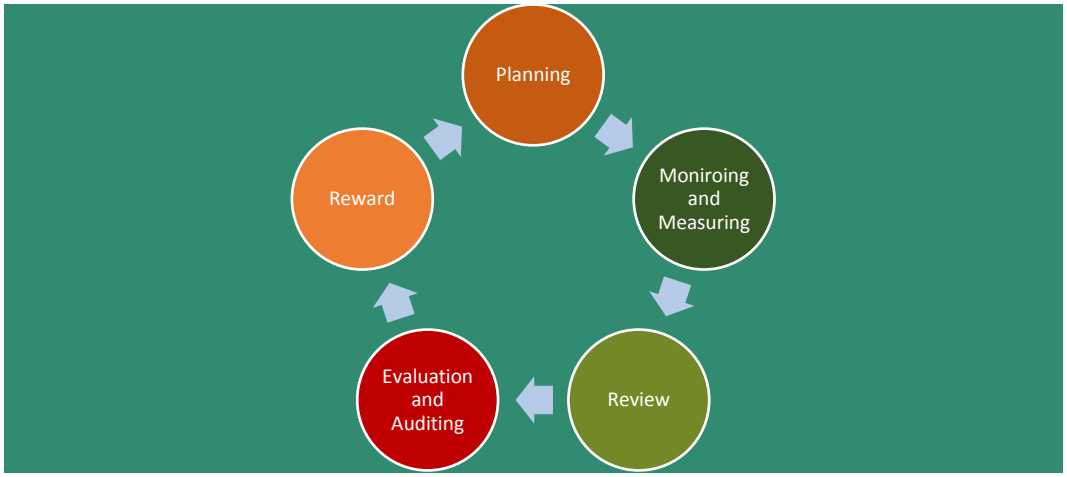
Balance Score card



By focusing on the four perspectives depicted above the municipality is able to manage the performance of its employees and councilors and also allocate resources to areas where there is the greatest need.

Key Steps in the PMS Cycle of JB Marks Local Municipality

The municipality's performance management system has five distinct steps, which start from planning until review as depicted in the figure below.



The steps reflected in the figure above, enable the municipality to continuously review and improve its performance as required by legislation. An important components of the process is the performance evaluation and auditing, which provides stakeholders with quality assurance on the reliability of the entire system.

Reporting

As part of the municipality's performance management system, the municipality is required to present performance information that is useful for accountability and decision making. The information presented must enable the users to assess the extent, efficiency and effectiveness of the municipality's performance. The municipality produces the following reports as part of its endeavour to promote accountability to stakeholders and relevant authorities:
Directors report to the Municipal Manager on a monthly basis. The reports must reflect whether key performance indicators and performance targets of the Service Delivery and Budget Implementation Plans are achieved.

The reasons for under performance, deviations and other challenges must be clearly spelt out, as well as measures to address under performance.
Copies of these reports are made available to the internal audit which make comments and report to the Municipal Manager. These reports are tabled at a management meeting before they are tabled at the various political committees established to assist the Mayor.

Council Committees discuss these reports and make recommendations to the Mayor. The Audit Committee receives reports from the internal audit division through the Municipal Manager and makes recommendations to Council quarterly.
Council receives performance reports from the Mayor, accompanied by the Audit committee report at the end of every quarter. Council reports twice per annum to the community through mechanisms determined by it through its community participation and communication policy.
Council also reports annually to the Office of the Auditor General and the MEC responsible for local government in the province.

Report	Purpose	Time Frame
Quarterly Performance Report	Provides progress update on the implementation of the SDBIP	Within 30 days at the end of each quarter
Mid-Term performance Report	Provides progress update on performance for the first two quarters	By the 25th of January
Annual Performance Report	Provides update on the implementation of the SDBIP	Within 6 months after the end of the financial year.

Managing individual performance

The management of the performance of individual managers is done through the signing of performance agreements and the payment of bonuses for outstanding performance. The system is currently limited to section 56 employees, whose performance is classified as indicated in the table below after rigorous process of performance assessment and evaluation.

Rating	Terminology	Description	Guide
5	**Outstanding Performance**	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.	In the case where the output in terms of objectives set was double what was expected or 200%
4	**Performance significantly above expectations**	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.	In the case where the output in terms of objectives set was more than 100% up to 150%
3	**Fully effective**	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.	In the case where 100% of the target has been met
2	**Performance not fully effective**	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.	In the case when 50% to 99% of the target has been met
1	**Unacceptable Performance**	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.	In the case where less than 50% of the target has been met

Managing Poor Performance

Employees who perform poorly on their annual performance review shall be assisted by the municipality to improve their performance through the development of the Personal development plans (PDPs). The PDP is an improvement plan that sought to improve the performance of an Employee and is implemented in the following annual performance cycle. In a case where an Employee consistently performs poorly even though an improvement plan is put in place, such Employee shall be warned officially by the municipality through the Performance Steering Committee for the poor performance. Should the Employee continue performing poorly in the following annual performance cycle for the second time, the municipality shall take appropriate action. This includes:

- Demotion to lower level of responsibility; or
- Dismissal. In summary the following steps will be followed when dealing with poor performance in the municipality:
- Establish whether the Employee is failing to meet the required standard of performance;
- Assist the Employee in the form of training, mentoring, coaching, etc required to render satisfactory service and give him/her a fair opportunity to improve;
- Provide for a fair disciplinary hearing if performance fails to improve;
- Where dismissal is considered, the following shall be taken into consideration:
    - ✓ Did the Employee fail to meet the standard?
    - ✓ Was the Employee aware or should he/she have been aware of the required performance standard?
    - ✓ Was the Employee given a fair opportunity to meet the required standard? and
    - ✓ Is dismissal the appropriate sanction?

2024/2025

DRAFT

TOPLAYER

SERVICE DELIVERY AND BUDGET

PLAN

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT									
OUTCOME 9	Output 1	Implement a differentiated approach to municipal financing, planning and support								
	Output 6	Administrative and financial capacity								
STRATEGIC OBJECTIVE		TO IMPROVE ORGANIZATION STABILITY AND SUSTAINABILITY								
INTENDED OUTCOME		Implementable Human Resources Development and Management Programmes								
Responsible Department/Section	**KPI NO.**	**Project Vote Number**	**Baseline 2023/2024**	**Key Performance Indicators**	**Annual Performance Target 2024/2025**	**Budget**	**KPI TYPE**	**Quarterly projections/process indicator**		**Portfolio of Evidence**
CORPORATE SERVICES										
Corporate Services: EAP	KPI 4	N/A	2	Number of Health awareness campaigns conducted for employees of JB Marks LM by June 2025	4 Health awareness campaigns conducted for the employees of JB Marks LM by June 2025	OPEX	Output	1st	1	Notice Attendance Register Posters/Flyers
								2nd	1	Notice Attendance Register Posters/Flyers
								3rd	1	Notice Attendance Register Posters/Flyers
								4th	1	Notice Attendance Register Posters/Flyers
Corporate Services: Recruitment and Selection	KPI 5	N/A	New Programme	Number of Vacant posts filled in JB Marks LM by June 2024	20 of Vacant posts filled in JB Marks LM by June 2024	OPEX	Output	1st	5	Appointment Letters Acceptance Letters
								2nd	5	Appointment Letters Acceptance Letters
								3rd	5	Appointment Letters Acceptance Letters
								4th	5	Appointment Letters Acceptance Letters

THEMATIC AREAS		***Basic Services***								
OUTCOME 9	***Output 2***	***Improving Access To Basic Services***								
	Output 4	***Actions supportive of the Human Settlement outcome***								
STRATEGIC OBJECTIVE		**TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT**								
INTENDED OUTCOME		**Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management**								
Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
COMMUNITY SAFETY										
Community Safety Traffic Services	KPI 6		New Programme	% of Master Plan for Fire and Disaster Management developed in JB Marks LM Areas by June 2025	100% of Master Plan for Fire and Disaster Management developed in JB Marks LM Areas by June 2025		Output	1st	No projection by Sep 2024	N/A
								2nd	10%	Draft Master Plan
								3rd	100% of Master Plan for Fire and Disaster Management developed in JB Marks LM Areas by Mar 2025	Final Master Plan
								4th	No projection by June 2025	N/A
Community Safety Traffic Services	KPI 7		36	Number of road safety awareness campaigns conducted in JB Marks LM Areas by June 2025	90 of road safety awareness campaigns conducted in JB Marks LM Areas by June 2025	OPEX	Output	1st	20	Attendance Register Pictures Checklist
								2nd	30	Attendance Register Pictures Checklist
								3rd	20	Attendance Register Pictures Checklist
								4th	20	Attendance Register Pictures Checklist
Community Safety Traffic Services	KPI 8		New Programme	Number of Specialised Law Enforcement roadblocks conducted in JB Marks LM Areas by June 2025	12 of Specialised Law Enforcement roadblocks (law enforcement Programmes) conducted in JB Marks LM Areas by June 2025	OPEX	Output	1st	2	Notice/invitation and Attendance for planned meeting Road Block Attendance Register Consolidated Report
								2nd	4	Notice/invitation and Attendance for planned meeting Road Block Attendance Register Consolidated Report
								3rd	3	Notice/invitation and Attendance for planned meeting Road Block Attendance Register Consolidated Report
								4th	3	Notice/invitation and Attendance for planned meeting Road Block Attendance Register Consolidated Report
KPA 2	***BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT***									
THEMATIC AREAS		***Basic Services***								
OUTCOME 9	***Output 2***	***Improving Access To Basic Services***								

KPA 1	Municipal Transformation and Organizational Development

	Output 4	Actions supportive of the Human Settlement outcome								
STRATEGIC OBJECTIVE		TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT								
INTENDED OUTCOME		Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management								
Responsible Department/Section	**KPI NO.**	**Project Vote Number**	**Baseline 2023/2024**	**Key Performance Indicators**	**Annual Performance Target 2024/2025**	**Budget**	**KPI TYPE**	**Quarterly projections/process indicator**		**Portfolio of Evidence**
COMMUNITY SAFETY										
Community Safety Traffic Services	KPI 9		New Programme	Number of Recovery Roadblocks conducted in JB Marks LM Areas by June 2025	12 of Recovery Roadblocks conducted in JB Marks LM Areas by June 2025	OPEX	Output	1st	3	Notice/Invitation Attendance Registers Consolidated Report
								2nd	3	
								3rd	3	
								4th	3	
Community Safety Traffic Services	KPI 10		42	Number of warrant of arrests for traffic fines finalised in JB Marks LM by June 2025	40 of warrant of arrests for traffic fines finalised in JB Marks LM by June 2025	OPEX	Output	1st	10	Warrant of Arrests for Traffic Fines Payment Receipts Reconciliation of Warrant of Arrests
								2nd	10	Warrant of Arrests for Traffic Fines Payment Receipts Reconciliation of Warrant of Arrests
								3rd	10	Warrant of Arrests for Traffic Fines Payment Receipts Reconciliation of Warrant of Arrests
								4th	10	Warrant of Arrests for Traffic Fines Payment Receipts Reconciliation of Warrant of Arrests
Community Safety Disaster Management	KPI 11		30	Number of Disaster Risk Reduction Programmes conducted in JB Marks LM Areas by June 2024	60 Disaster Risk Reduction Programmes conducted in JB Marks LM Areas by June 2024	OPEX	Output	1st	10	Attendance Register Pictures
								2nd	20	Attendance Register Pictures
								3rd	10	Attendance Register Pictures
								4th	20	Attendance Register Pictures

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT									
OUTCOME 9	Output 1	Implement a differentiated approach to municipal financing, planning and support								
	Output 6	Administrative and financial capacity								
STRATEGIC OBJECTIVE		TO IMPROVE ORGANIZATION STABILITY AND SUSTAINABILITY								
INTENDED OUTCOME		Implementable Human Resources Development and Management Programmes								
Responsible Department/Section	**KPI NO.**	**Project Vote Number**	**Baseline 2023/2024**	**Key Performance Indicators**	**Annual Performance Target 2024/2025**	**Budget**	**KPI TYPE**	**Quarterly projections/process indicator**		**Portfolio of Evidence**
CORPORATE SERVICES										
Corporate Services: SDF National KPI Compliance	KPI 1	N/A	0%	% of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment equity plan in JB Marks LM by June 2025	100% of People from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment equity plan in JB Marks LM by June 2025	OPEX	Output	1st	25%	JB Marks LM Application letter
								2nd	50%	Checklist of employment equity target group
								3rd	75%	Approval of the EEP
								4th	100%	Annual Employment Equity Plan submitted to the LGSETA HR Quarterly Reports Council Resolution
Corporate Services: Labour Relations Compliance	KPI 2	N/A	1	Number of Local Labour Forum Meetings conducted in the JB Marks LM by June 2025	4 LLF meetings conducted in the JB Marks LM by June 2025	OPEX	Output	1st	1	Notice Attendance Register Minutes of the meetings
								2nd	1	Notice Attendance Register Minutes of the meetings
								3rd	1	Notice Attendance Register Minutes of the meetings
								4th	1	Notice Attendance Register Minutes of the meetings
Corporate Services: Labour Relations Skills Development Facilitator	KPI 3	N/A	2	Number of Skills Development Committee Meetings conducted in the JB Marks LM by June 2025	6 Skills Development Committee meetings conducted in the JB Marks LM by June 2025	OPEX	Output	1st	1	Notice Attendance Register Minutes of the meetings
								2nd	1	Notice Attendance Register Minutes of the meetings
								3rd	1	Notice Attendance Register Minutes of the meetings
								4th	1	Notice Attendance Register Minutes of the meetings

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

THEMATIC AREAS		Basic Services
OUTCOME 9	Output 2	Improving Access To Basic Services
	Output 4	Actions supportive of the Human Settlement outcome
STRATEGIC OBJECTIVE		TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT
INTENDED OUTCOME		Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management

Responsible Department/Section	KPI NO.	Project Vote Number	Baseline 2023/2024	Key Performance Indicators	Annual Performance Target 2024/2025	Budget	KPI TYPE	Quarterly projections/process indicator		Portfolio of Evidence
COMMUNITY SAFETY										
Community Safety Fire Brigade Services	KPI 12		391	Number of Fire Safety Inspections conducted JB Marks Areas by June 2025	500 of Fire Safety Inspection conducted JB Marks Areas by June 2025	OPEX		1st	125	Attendees Signed attendance registers
								2nd	125	Attendees Signed attendance registers
								3rd	125	Attendees Signed attendance registers
								4th	125	Attendees Signed attendance registers
Community Safety Fire Brigade Services	KPI 13		31	Number of Fire Safety (PIER) Awareness Campaigns conducted in JB Marks LM by June 2025	40 Fire Safety (PIER) Awareness Campaigns conducted in JB Marks LM by June 2025	OPEX		1st	10	Attendance Register
								2nd	10	Attendance Register
								3rd	10	Attendance Register
								4th	10	Attendance Register
Community Safety Fire Brigade Services	KPI 14		36	Number of dangerous goods transportation vehicle inspections conducted in JB Marks LM by end June 2025	100 Dangerous goods transportation vehicle inspections conducted in JB Marks LM by end June 2025	OPEX		1st	25	Dangerous Goods Transport Inspection Checklist. Notice Book
								2nd	25	Dangerous Goods Transport Inspection Checklist. Notice Book
								3rd	25	Dangerous Goods Transport Inspection Checklist. Notice Book
								4th	25	Dangerous Goods Transport Inspection Checklist. Notice Book

THEMATIC AREAS		***Basic Services***								
OUTCOME 9	***Output 2***	***Improving Access To Basic Services***								
	Output 4	***Actions supportive of the Human Settlement outcome***								
STRATEGIC OBJECTIVE		**TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT**								
INTENDED OUTCOME		**Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management**								
Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
INFRASTRUCTURE SERVICES										
IDP-MIG Funding-Capital Project PMU-Road and Storm Water	KPI 15	070340020140	2.235km constructed with the expenditure of R13 712 370.87	Number of KM Road and Storm Water Constructed in JB Marks (Ikageng) by e 20Mar5	6.208KM of Road and Storm Water Constructed in JB Marks (Ikageng) by Mar 2025	R15 545 322 .09	Outcome	1st	4km	Progress Reports Payment Certificate
								2nd	6.208KM of Road and Storm Water Constructed in JB Marks (Ikageng) by Dec 2024	Progress Reports Payment Certificate Close-Out Report
								3rd	No projection by Mar 2025	N/A
								4th	No Projection by June 2025	N/A
IDP-MIG funding-Capital Project PMU-Water Multi-Year Project from 2022/2023 to 2024/2025	KPI 16	070500060002	OHH	Number of Households constructed with sewer reticulation and top structure in Ext 13 (Ward26) (Phase 2 & 3) by June 2024	550 of Households constructed with sewer reticulation and top structure in Ext 13 (Phase 2 & 3) by June 2024	R14 000 973 ,12	Impact	1st	SCM Processes Completed by Sep 2024	Contractor Appointment Letter
								2nd	120	Progress Report Payment Certificate
								3rd	300	Progress Report Payment Certificate
								4th	550	Progress Report Payment Certificate
IDP-MIG funding-Capital Project PMU-Road and Storm Water Multi-Year Project from 2021/2022 to 2024/2025	KPI 17	070740030187	0 HH	Number of Households Constructed with Water Reticulation in Ext 6 Ikageng (Erven 10569, 10857,10580, 105858) by June 2024	180 Households Constructed with Water Reticulation in Ext 6 Ikageng ((Erven 10569, 10857,10580, 105858) by June 2024	R2 490 000. 00	Impact	1st	SCM Processes by Sep 2024	Designs and Tender Document
								2nd	SCM Processes Completed by Dec 2024	Contractor appointment letter
								3rd	100 Households construction progress by Mar 2025	Progress Report Payment Certificate
								4th	180 Households Constructed with Water Reticulation in Ext 6 Ikageng (Erven 10569, 10857,10580, 105858) by June 2025	Progress Report Payment Certificate Practical Certificate
IDP-MIG Funding-Capital Project PMU-Road and Storm Water	KPI 18	070500060003	0 HH	Number of Households Constructed with Sewer Reticulation in Ext 6 Ikageng (Erven 10569, 10857,10580, 105858) by June 2024	180 of Households Constructed with Sewer Reticulation in Ext 6 Ikageng (Erven 10569, 10857,10580, 105858) by June 2024	R2 500 000. 00	Impact	1st	SCM Processes by Sep 2024	Designs and Tender Document
								2nd	SCM Processes Completed by Dec 2024	Contractor appointment letter
								3rd	100 Households construction progress by Mar 2025	Progress Report Payment Certificate
								4th	180 of Households Constructed with Sewer Reticulation in Ext 6 Ikageng (Erven 10569, 10857,10580, 105858) by June 2025	Progress Report Payment Certificate Practical Certificate

KPA 2	***BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT***	
THEMATIC AREAS	***Basic Services***	
OUTCOME 9	***Output 2***	***Improving Access To Basic Services***

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT									
STRATEGIC OBJECTIVE	TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT									
INTENDED OUTCOME	Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management									
Responsible Department/Section	*KPI NO.*	*Project Vote Number*	*Baseline 2023/2024*	*Key Performance Indicators*	*Annual Performance Target 2024/2025*	*Budget*	*KPI TYPE*	*Quarterly projections/process indicator*		*Portfolio of Evidence*
IDP-WSIG Funding-Capital Project PMU-Sanitation Multi-Year Projects from 2021/2022 to 2024/2025	KPI 22	070500060064	54%	% of Replacement of Asbestos pipeline in Vyfhoek Potchefstroom by June 2025	100% of Replacement of Asbestos pipeline in Vyfhoek Potchefstroom by June 2025	R21 000 000 .00	Impact	1st	55% construction progress by Sep 2024	Progress Report Payment Certificate
								2nd	60% of construction progress by Dec 2024	Progress Report Payment Certificate
								3rd	75% construction progress by Mar 2025	Progress Report Payment Certificate
								4th	100% of Replacement of Asbestos pipeline in Vyfhoek Potchefstroom by June 2025	Progress Report Payment Certificate Invoices Practical Certificate
IDP-WSIG Funding-Capital Project PMU-Sanitation Multi-Year Projects from 2021/2022 to 2024/2025	KPI 23	07036030006	New Project	% of upgrading Sewer Bulk Pipeline in Tshing (Ward 29,30 and 31) by June 2025	100% of upgrading Sewer Bulk Pipeline in Tshing Ext 2 & 3 (Phase 3) by June 2025	R9 000 000. 00	Impact	1st	15%	Progress Report Payment Certificate
								2nd	40%	Progress Report Payment Certificate
								3rd	80%	Progress Report Payment Certificate
								4th	100% of upgrading Sewer Bulk Pipeline in Tshing Ext 2 & 3 (Phase 3) by June 2025	Progress Report Payment Certificate Close Out Report
IDP-RBIG Funding-Capital Project PMU-Water Multi-Year Project from 2021/2022 to 2024/2025	KPI 24	07074000004	42%	% of construction of New Reservoir (25ml) in Ikageng by June 2025	100% of construction of New Reservoir (25ml) in Ikageng by June 2025	R32 964 000 .00	Impact	1st	50% Construction Progress by Sep 2024	Progress report Payment Certificate
								2nd	75% Construction Progress by Dec 2024	Progress report Payment Certificate
								3rd	85% Construction Progress by Mar 2025	Progress report Payment Certificate
								4th	100% of construction of New Reservoir (25ml) in Ikageng by June 2025	Progress report Payment Certificate Practical Certificate

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT									
OUTCOME 9	Output 2	Improving Access To Basic Services								
	Output 4	Actions supportive of the Human Settlement outcome								
STRATEGIC OBJECTIVE		TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT								
INTENDED OUTCOME		Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management								
Responsible Department/Section	**KPI NO.**	**Project Vote Number**	**Baseline 2023/2024**	**Key Performance Indicators**	**Annual Performance Target 2024/2025**	**Budget**	**KPI TYPE**	**Quarterly projections/process indicator**		**Portfolio of Evidence**
IDP-RBIG Funding-Capital Project PMU-Water Multi-Year Project from 2023/2024 to 2025/2026	KPI 25		New Project	% of New Rising and Bulk Distribution Main constructed in by June 2025	100%% of New Rising and Bulk Distribution Main constructed in by June 2025	R10 000 000 .00	Impact	1st	SCM Processes by Sep 2024	Advert Appointment Letters Tender Document
								2nd	25%	Progress Report Payment Certificate
								3rd	65%	Progress Report Payment Certificate
								4th	100%% of New Rising and Bulk Distribution Main constructed in by June 2025	Progress Report Payment Certificate Practical Certificate
IDP-Operation and Maintenance Compliance - Water	KPI 26	OPEX	67 530	Number of Households with access to basic level water in the JB Marks LM Areas by June 2025	67 530 of Households with access to basic level water in the JB Marks LM Areas by June 2025	OPEX	Impact	1st	67 530	Valuation Roll Informal Settlement Report
								2nd	67 530	Valuation Roll Informal Settlement Report
								3rd	67 530	Valuation Roll Informal Settlement Report
								4th	67 530	Valuation Roll Informal Settlement Report

THEMATIC AREAS		***Basic Services***								
OUTCOME 9	***Output 2***	***Improving Access To Basic Services***								
	Output 4	***Actions supportive of the Human Settlement outcome***								
STRATEGIC OBJECTIVE		**TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT**								
INTENDED OUTCOME		**Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management**								
Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
KPA 2	***BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT***									
IDP-Operation and Maintenance Compliance - Sanitation	KPI 27	OPEX	67 530	Number of Households with access to basic level of sanitation in the JB Marks LM Areas by June 2025	67 530 of Households with access to basic level of sanitation in the JB Marks LM Areas by June 2025	OPEX	Impact	1st	67 530	Valuation Roll Informal Settlement Report
								2nd	67 530	Valuation Roll Informal Settlement Report
								3rd	67 530	Valuation Roll Informal Settlement Report
								4th	67 530	Valuation Roll Informal Settlement Report
IDP – Operation and Maintenance Compliance - Electricity	KPI 28	OPEX	67 530	Number of Households with access to basic level of electricity in the JB Marks LM by June 2025	67 530 of Households with access to basic level of electricity in the JB Marks LM by June 2025	OPEX	Impact	1st	67 530	Valuation Roll Informal Settlement Report
								2nd	67 530	Valuation Roll Informal Settlement Report
								3rd	67 530	Valuation Roll Informal Settlement Report
								4th	67 530	Valuation Roll Informal Settlement Report
IDP – Operation and Maintenance Compliance – Solid Waste	KPI 29	OPEX	67 530	Number of Households with access to basic level of Solid Waste Removal in the JB Marks LM Areas by June 2025	67 530 of Households with access to basic level of Solid Waste Removal in the JB Marks LM Areas by June 2025	OPEX	Impact	1st	67 530	Valuation Roll Informal Settlement Report
								2nd	67 530	Valuation Roll Informal Settlement Report
								3rd	67 530	Valuation Roll Informal Settlement Report
								4th	67 530	Valuation Roll Informal Settlement Report

THEMATIC AREAS		***Basic Services***								
OUTCOME 9	***Output 2***	***Improving Access To Basic Services***								
	Output 4	***Actions supportive of the Human Settlement outcome***								
STRATEGIC OBJECTIVE		**TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT**								
INTENDED OUTCOME		**Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management**								
Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
IDP-Internal funding-Capital Project PMU-Road and Storm Water Multi-Year Project from 2021/2022 to 2024/2025	KPI 30	070340020139	0.48KM	KM of Road and Storm Water constructed in JB Marks LM (Boikhutsong) by June 2025	3.7KM of Road and Storm Water constructed in JB Marks LM (Boikhutsong) by June 2025	R2 000 000.00	Impact	1st	1KM	Progress Report Payment Certificate
								2nd	1.5KM	Progress Report Payment Certificate
								3rd	2.5KIM	Progress Report Payment Certificate
								4th	3.7KM of Road and Storm Water constructed in JB Marks LM (Boikhutsong) by June 2025	Progress Report Payment Certificate Practical Completion Certificate Close Out Report
IDP-Internal Funding-Capital Project PMU-Water Multi Year Project from 2021/2022 to 2024/2025	KPI 31	0707400000010	0 Water Reticulation in Greenfield	% of Water Reticulation in Greenfield by June 2025	100% of Water Reticulation in Greenfield by June 2025	R950 000.00	Impact	1st	SCM Processes completed by Sep 2024	Progress Report Payment Certificate
								2nd	30% Water reticulation in Greenfield by Dec 2024	Progress Report Payment Certificate
								3rd	65% Water reticulation in Greenfield by Mar 2025	Progress Report Payment Certificate
								4th	100% Water reticulation in Greenfield by Mar 2025	Progress Report Payment Certificate Practical Completion Certificate Close Out Report
IDP- MIG funding-Capital Project PMU-Sanitation Multi-Year Project from 2021/2022 to 2024/2025	KPI 32	070510000001	25%	% of Emergency replacement of two sewer pumps in Botha Pump Station completed by June 2025	100% of Emergency replacement of two sewer pumps in Botha Pump Station completed by June 2025	R450 000.00	Impact	1st	30% of upgrading of Botha Sewer Pump Station by Sep 2023	Progress Report Payment Certificate
								2nd	50% of upgrading of Botha Sewer Pump Station by Dec 2023	Progress Report Payment Certificate
								3rd	70% of upgrading of Botha Sewer Pump Station by Mar 2024	Progress Report Payment Certificate
								4th	100% of upgrading of Botha Sewer Pump Station by June 2024	Progress Report Payment Certificate Practical Completion Certificate Close Out Report
KPA 2	***BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT***									
THEMATIC AREAS		***Basic Services***								
OUTCOME 9	***Output 2***	***Improving Access To Basic Services***								
	Output 4	***Actions supportive of the Human Settlement outcome***								

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGIC OBJECTIVE	TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT
INTENDED OUTCOME	Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management

Responsible Department/Section	KPI NO.	Project Vote Number	Baseline 2023/2024	Key Performance Indicators	Annual Performance Target 2024/2025	Budget	KPI TYPE	Quarterly projections/process indicator		Portfolio of Evidence
IDP-Internal Funding-Capital Project PMU-Road and Storm Water Multi-Year Project from 2021/2022 to 2024/2025	KPI 36	070740030185	0%	% of Construction of Bridge at Ext 7 Promosa/Mohadin Poortjie Dam by June 2025	50% of Construction of Bridge at Ext 7 Promosa/Mohadin Poortjie Dam by June 2025	R550 000.00	Outcome	1st	SCM Processes completed by Sep 2024	Design and Advert Completed Appointment of Contractor
								2nd	20% of Construction of Bridge at Ext 7 Promosa/Mohadin Poortjie Dam by Dec 2024	Progress Report Invoice Payment Certificate
								3rd	40% of Construction of Bridge at Ext 7 Promosa/Mohadin Poortjie Dam by Mar 2025	Progress Report Invoice Payment Certificate
								4th	50% of Processes for the Construction of Promosa Poortjie Dam Road and Storm Water by June 2025	Progress Report Invoice Payment Certificate
IDP-Internal Funding-Capital Project PMU-Road and Storm Water Multi-Year Project from 2021/2022 to 2024/2025	KPI 37	070500112002	0%	% of Upgrading WWTW in Potchefstroom by June 2025	50% of Upgrading WWTW in Potchefstroom by June 2025	R650 000.00	Outcome	1st	SCM Processes completed by Sep 2024	Designs completed Contractor Appointment Letter
								2nd	20% of Upgrading WWTW in Potchefstroom by Dec 2024	Progress Report Payment Certificate
								3rd	40% of Upgrading WWTW in Potchefstroom by Mar 2025	Progress Report Payment Certificate
								4th	50% of Upgrading WWTW in Potchefstroom by June 2025	Progress Report Payment Certificate
IDP-Internal Funding-Capital Project PMU-Sanitation Multi-Year Project from 2022/2023 to 2025/2026	KPI 38	070501010010		% of Upgrade of WWTP towards N14 Development: Pump Station and Rising Main by June 2025	50% of Upgrade of WWTP towards N14 Development: Pump Station and Rising Main by June 2025	R550 000.00	Outcome	1st	SCM Processes complete by Sep 2024	Designs completed Contractor Appointment Letter
								2nd	20%	Progress Report Payment Certificate
								3rd	35%	Progress Report Payment Certificate
								4th	50% of Upgrade of WWTP towards N14 Development: Pump Station and Rising Main by June 2025	Progress Report Payment Certificate

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT									
OUTCOME 9	Output 2	Improving Access To Basic Services								
	Output 4	Actions supportive of the Human Settlement outcome								
STRATEGIC OBJECTIVE		TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT								
INTENDED OUTCOME		Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management								
Responsible Department/Section	**KPI NO.**	**Project Vote Number**	**Baseline 2023/2024**	**Key Performance Indicators**	**Annual Performance Target 2024/2025**	**Budget**	**KPI TYPE**	**Quarterly projections/process indicator**		**Portfolio of Evidence**
IDP-Internal Funding-Capital Project PMU-Water Multi-Year Project from 2022/2023 to 2025/2026	KPI 39	070736030003	0%	% of Upgrade Capacity of the Water Treatment Works in N14 Development Tshing by June 2025	50% of Upgrade Capacity of the Water Treatment Works in N14 Development Tshing by June 2025	R650 000.00	Outcome	1st	SCM Process by Sep 2024	Designs Completed Contractor Appointment Letter
								2nd	20%	Progress Report Payment Certificate
								3rd	40%	Progress Report Payment Certificate
								4th	50% of Upgrade Capacity of the Water Treatment Works in N14 Development Tshing by June 2025	Progress Report Payment Certificate
IDP-Internal Funding-Capital Project PMU-Water Multi-Year Project from 2022/2023 to 2025/2026	KPI 40	070736030003	0%	% of Upgrade of Increased Ground Reservoir Storage in N14 Development Tshing by June 2025	50% of Upgrade of Increased Ground Reservoir Storage in N14 Development Tshing by June 2025	R770 000.00	Outcome	1st	SCM Process by Sep 2024	Designs Completed Contractor Appointment Letter
								2nd	20%	Progress Report Payment Certificate
								3rd	40%	Progress Report Payment Certificate
								4th	50%	Progress Report Payment Certificate
IDP-Internal Funding-Capital Project PMU-Water Multi-Year Project from 2022/2023 to 2025/2026	KPI 41	070736030003	0%	% of Bulk Water Distribution Supply Mains Construction in N14 Development Tshing by June 2025	% of Bulk Water Distribution Supply Mains Construction in N14 Development Tshing by June 2024	R650 000.00	Outcome	1st	SCM Process by Sep 2024	Designs Completed Contractor Appointment Letter
								2nd	20%	Progress Report Payment Certificate
								3rd	40%	Progress Report Payment Certificate
								4th	50%	Progress Report Payment Certificate

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

THEMATIC AREAS		Basic Services								
OUTCOME 9	Output 2	Improving Access To Basic Services								
	Output 4	Actions supportive of the Human Settlement outcome								
STRATEGIC OBJECTIVE		TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT								
INTENDED OUTCOME		Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management								
Responsible Department/Section	**KPI NO.**	**Project Vote Number**	**Baseline 2023/2024**	**Key Performance Indicators**	**Annual Performance Target 2024/2025**	**Budget**	**KPI TYPE**	**Quarterly projections/process indicator**		**Portfolio of Evidence**
IDP-Internal funding-Capital Project PMU-Sanitation Multi-Year Project from 2021/2022 to 2024/2025	KPI 33	070500060059	0%	% of Emergency Upgrading of Promosa and Baipei Sewer Pump Station by June 2025	100% of Emergency Upgrading of Promosa and Baipei Sewer Pump Station by June 2025	R650 000.00	Impact	1st	SCM Processes complete by Sep 2024	Design and Advert Completed Appointment of Contractor
								2nd	10%	Progress Report Invoices Payment Certificate
								3rd	40%	Progress Report Invoices Payment Certificate
								4th	100% of Emergency Upgrading of Promosa and Baipei Sewer Pump Station by June 2025	Invoice Payment Certificate Progress Report Practical Certificates
IDP-Internal Funding-Capital Project PMU-Sanitation	KPI 34	070500111002	0% of Upgrading of Sewer Pump Station in Areaganeng Str	% of Upgrading of Sewer Pump Station in Areaganeng Str by June 2025	70% of Upgrading of Sewer Pump Station in Areaganeng Str by June 2025	R750 000.00	Impact	1st	SCM Processes completed by Sep 2024	Design and Advert Completed Appointment of Contractor
								2nd	10% of Upgrading of Promosa Ext 7 Sewer Pump Station by Dec 2024	Progress report Payment Certificate
								3rd	30% Upgrading of Sewer Pump Station in Areaganeng Str by Mar 2025	Progress report Payment Certificate
								4th	70% of Upgrading of Promosa Ext 7 Sewer Pump Station by June 2025	Progress report Payment Certificate
IDP-Internal Funding-Capital Project PMU-Sanitation	KPI 35	070740030008	0% Progress	% of Emergency upgrading of Sewer Line from Top City to Berts Bricks by June 2025	50% of Emergency upgrading of Sewer Line from Top City to Berts Bricks by June 2025	R650 000.00	Impact	1st	SCM Processes Completed by Sep 2024	Design and Contract Appointment Letter
								2nd	20%	Progress Report Payment Certificate
								3rd	40%	Progress Report Payment Certificate
								4th	50%	Progress Report Payment Certificate

KPA 2	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

THEMATIC AREAS		Basic Services
OUTCOME 9	Output 2	Improving Access To Basic Services
	Output 4	Actions supportive of the Human Settlement outcome
STRATEGIC OBJECTIVE		TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT
INTENDED OUTCOME		Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management

Responsible Department/Section	KPI NO.	Project Vote Number	Baseline 2023/2024	Key Performance Indicators	Annual Performance Target 2024/2025	Budget	KPI TYPE	Quarterly projections/process indicator		Portfolio of Evidence
IDP-Internal Funding-Capital Project PMU-Sanitation Multi-Year Project from 2022/2023 to 2025/2026	KPI 45		New Project	% of replacement of old and dilapidated toilets in JB Marks LM by June 2025	% of replacement of old and dilapidated toilets in JB Marks LM by June 2025	R2 500 000.00	Impact	1st	SCM Processes completed by Sep 2024	Service Provider Appointments
								2nd	30%	Payment Certificates Progress Reports
								3rd	65%	Payment Certificates Progress Reports
								4th	100%	Payment Certificates Progress Reports Practical Certificates
IDP-Internal Funding-Capital Project PMU-Water	KPI 46		New Project	Number of Water Tankers procured in JB Marks LM by June 2024	of Water Tankers procured in JB Marks LM by June 2024	R2 500 000.00	Output	1st	No Projection by Sep 2024	N/A
								2nd	No Projection by Dec 2024	N/A
								3rd	No Projection by Mar 2025	N/A
								4th	of Water Tankers procured in JB Marks LM by June 2025	Delivery Notes Invoices

THEMATIC AREAS		***Basic Services***								
KPA 3		***LOCAL ECONOMIC DEVELOPMENT***								
OUTCOME 9	***Output 2***	***Improving Access to Basic Services***								
	Output 4	***Actions supportive of the Human Settlement outcome***								
STRATEGIC OBJECTIVE		**TO ERADICATE BACKLOGS IN ORDER TO IMPROVE ACCESS AND ENSURE PROPER OPERATION AND MAINTENANCE TO SERVICES AND INFRATRUCTURE DEVELOPMENT**								
INTENDED OUTCOME		**Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management**								
Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
IDP-Internal Funding-Capital Project PMU-Electricity Multi-Year Project from 2022/2023 to 2025/2026	KPI 42		0%	% of Upgrading of substation in Poortjie Dam (Potchefstroom) by June 2025	50% of Upgrading of substation in Poortjie Dam (Potchefstroom) by June 2025p[	R1 000 000.00	Outcome	1st	SCM Processes completed by Sep 2024	Designs completed Appointment of the Contractor
								2nd	20%	Progress Report Payment Certificate
								3rd	40%	Progress Report Payment Certificate
								4th	50%	Progress Report Payment Certificate
IDP-Internal Funding-Capital Project PMU-Electricity Multi-Year Project from 2022/2023 to 2025/2026	KPI 43		0%	% of upgrading of substation in Ikageng Central by June 2025	50% of upgrading of substation in Ikageng Central by June 2025	R6 853 895,74	Outcome	1st	SCM Processes completed by Sep 2024	Designs completed Appointment of the Contractor
								2nd	20%	Progress Report Payment Certificate
								3rd	40%	Progress Report Payment Certificate
								4th	50%	Progress Report Payment Certificate
IDP-Internal Funding-Capital Project PMU-Electricity Multi-Year Project from 2022/2023 to 2025/2026	KPI 44		New Project	Number of Households provided with installation of new electricity prepaid split meters in JB Marks LM by June 2025	of Households provided with installation of new electricity prepaid split meters in JB Marks LM by June 2025	R876 104.26	Outcome	1st		Service Provider Appointments
								2nd		Payment Certificates Progress Reports
								3rd		Payment Certificates Progress Reports
								4th		Payment Certificates Progress Reports Practical Certificates

THEMATIC AREAS	***Local Economic Development***									
KPA 3	***LOCAL ECONOMIC DEVELOPMENT***									
STRATEGIC OBJECTIVE	**TO CREATE AN ENVIRONMENT THAT PROMOTES DEVELOPMENTS OF LOCAL ECONOMY AND FACILITATE JOB CREATION**									
INTENDED OUTCOME	**Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management**									
Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
LOCAL ECONOMIC DEVELOPMENT										
Community Services and LED National KPI	KPI 47		New Programme	Number of Job Creation (EPWP) in JB Marks LM Areas by June 2025	345 of Job Creation (EPWP) in JB Marks LM Areas by June 2025	R6 074 835.00	Impact	1st	345	Signed Contract Files EPWP List Attendance Register Payroll List Pay sheets Provincial Monthly Progress Report
								2nd	345	Signed Contract Files EPWP List Attendance Register Payroll List Pay sheets Provincial Monthly Progress Report
								3rd	345	Signed Contract Files EPWP List Attendance Register Payroll List Pay sheets Provincial Monthly Progress Report
								4th	345	Signed Contract Files EPWP List Attendance Register Payroll List Pay sheets Provincial Monthly Progress Report
Community Services and LED (Tourism, Enterprise and Socio-Economic) Operational	KPI 48	010465000290 & 010465000414 & 010465000424 & 010465000420	18	Number of Capacity Building for SMME's in the JB Marks Areas by June 2025 (Tourism, Enterprise, Agriculture and Socio-Economic)	16 of Capacity Building for SMME's in the JB Marks Areas by June 2025 (Tourism, Enterprise, Agriculture and Socio-Economic(4x4 each)	R1 770 000.00		1st	4	Notices and Attendance Register Photos
								2	4	Notices and Attendance Register Photos
								3rd	4	Notices and Attendance Register Photos
								4th	4	Notices and Attendance Register Photos

KPA 4	*Financial Viability and Management*
THEMATIC AREAS	***Economic Development***
NDP / ***RRR***	***Development of Entrepreneurships in the ACT Sectors***
STRATEGIC OBJECTIVE	**TO CREATE AN ENVIRONMENT THAT PROMOTES DEVELOPMENTS OF LOCAL ECONOMY AND FACILITATE JOB CREATION**
INTENDED OUTCOME	**Improve the quantity and quality of municipal basic services to the people in the area of access to water, sanitation, electricity, waste management, roads and disaster management**

Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
LOCAL ECONOMIC DEVELOPMENT										
Community Services and LED (Tourism, Enterprise, Agric and Socio-Economic) Operational	KPI 49	010465000290 & 010465000414 & 010465000424 & 010465000420		Number of Awareness Programme/campaigns conducted in the JB Marks LM Area by June 2025 (Tourism, Enterprise, Agric and Socio-Economic)	8 of Awareness Programme/campaigns conducted in the JB Marks LM Areas by June 2025 (Tourism, Enterprise, Agric and Socio-Economic)	R1 000 000.00	Impact	1st	2	Attendance Register Pictures Invitation
								2nd	2	Attendance Register Pictures Invitation
								3rd	2	Attendance Register Pictures Invitation
								4th	2	Attendance Register Pictures Invitation
Community Services and LED Enterprise	KPI 50	020465006430		Number of Notices for non-compliance of informal trading /Hawkers within JB Marks Areas by June 2025	40 of Notices for non-compliance of informal trading /Hawkers within JB Marks Areas by June 2025	OPEX	Impact	1st	10	Notices
								2	10	Notices
								3rd	10	Notices
								4th	10	Notices
Community Services and LED Enterprise	KPI 51	020465006420		Number of Notices of Compliance of Businesses within JB Marks LM Areas by June 2025	40 Notices of Compliance of Businesses within JB Marks LM Areas by June 2025	OPEX	Impact	1st	10	Business Certificates
								2	10	Business Certificates
								3rd	10	Business Certificates
								4th	10	Business Certificates

KPA 5	**Good Governance and Public Participation**	
OUTCOME 9	**Output 1**	***Implement a differentiated approach to municipal financing, planning and support***
	Output 3	***Implementation of the community work programme***
	Output 5	***Deepen democracy through a refined ward committee model***
	Output 7	***Single widow of coordination***
STRATEGIC OBJECTIVE	**TO PROMOTE A CULTURE OF PARTICIPATION AND GOOD GOVERNANCE**	

STRATEGIC OBJECTIVE	**TO IMPROVE OVERALL FINANCIAL MANAGEMENT IN THE MUNICIPALITIES BY DEVELOPING AND IMPLEMENTING APPROPRIATE FINANCIAL MANAGEMENT POLICIES, PROCEDURES**
INTENDED OUTCOME	**Improved Financial Management and Accountability**

Responsible Department/Section	*KPI NO.*	*Project Vote Number*	*Baseline 2023/2024*	*Key Performance Indicators*	*Annual Performance Target 2024/2025*	*Budget*	*KPI TYPE*	*Quarterly projections/process indicator*		*Portfolio of Evidence*
FINANCE - OPERATIONAL										
Revenue Operational BTO: Budget National KPI National KPI	KPI 55	OPEX	15027	Number of households earning more than 2 old age pension per month with access to Free Basic Services in JB Marks LM by June 2025 A= Debt Service Payment **Norm** **The Norm is equal to or greater than 0%**	15 000 of households earning more than 2 old age pension per month with access to Free Basic Services in JB Marks LM by June 2025 A= Debt Service Payment **Norm** **The Norm is equal to or greater than 0%**	OPEX	Process	1st 2 3rd 4th	15 000 15 000 15 000 15 000	Indigent Register Billing Schedule Indigent Register Billing Schedule Indigent Register Billing Schedule Indigent Register Billing Schedule
Finance Dept. Revenue	KPI 56	OPEX	67%	% and % revenue collection for the JB Marks LM by June 2025 % Outstanding Service Debtors to Revenue ratio in JB Marks LM by June 2025 A= B/C	90% of revenue collection for JB Marks Local Municipality by June 2025 90% Outstanding Service Debtors to Revenue ratio in JB Marks LM by June 2025 A= B/C	OPEX	Process	1st 2 3rd 4th	45% 75% 90% 90%	Monthly report Monthly report Monthly report Monthly report
Finance Dept. Revenue	KPI 57	OPEX	58%	% of R spend on Free Basic Services in JB Marks LM by June 2025 Total Outstanding Service Debtors to Revenue ratio in JB Marks LM by June 2025 A= Annual Revenue Actually received for services **Norm** **The Norm is 95%**	100% of and spend on Free Basic Services in JB Marks LM by June 2025 Total Outstanding Service Debtors to Revenue ratio in JB Marks LM by June 2025 A= Annual Revenue Actually received for services **Norm** **The Norm is 95%**	OPEX	Process	1st 2 3rd 4th	25% 50% 75% 100%	Register Register Register Register
Department of Sports Operational BTO: Revenue Library National KPI	KPI 58	OPEX	New indicator	Number of Months on Cost Coverage ratio in JB Marks LM by June 2025 Conditional Grant spent in JB Marks LM by June 2025 A= B+C/D Available Cash at Bank + Investment A= Monthly Fixed Operating Expenditure **Norm** **The norm range between 1 month to 3 months**	1-3 Months on Cost Coverage ratio in JB Marks LM by June 2025 100% of Library Conditional Grant spent in JB Marks LM by June 2025 A= B+C/D Available Cash at Bank + Investment A= Monthly Fixed Operating Expenditure **Norm** **The norm range between 1 month to 3 months**	OPEX	Process	1st 2 3rd 4th	25% 50% 75% 100%	Expenditure Report Expenditure Report Expenditure Report Expenditure Report

Responsible Department/Section	*KPI NO.*	*Project Vote Number*	*Baseline 2023/2024*	*Key Performance Indicators*	*Annual Performance Target 2024/2025*	*Budget*	*KPI TYPE*	*Quarterly projections/process indicator*		*Portfolio of Evidence*
OPERATIONAL										
Corporate Services	KPI 59	OPEX	8	Number of Council Meetings to be held by June 2025	4 of Council Meetings to be held by June 2025	OPEX	Output	1st	1 Council meeting held by Sep 2024	Notices and Attendance Register
								2	1 Council meeting held by Dec 2024	Notices and Attendance Register
								3rd	1 Council meeting held by Mar 2025	Notices and Attendance Register
								4th	1 Council meeting held by June 2025	Notices and Attendance Register
Corporate Services	KPI 60	OPEX	5	Number of Mayoral Committee Meetings to be held by June 2025	4 Mayoral Committee Meetings to be held by June 2025	OPEX	Output	1st	1 Mayoral Committee Meetings to be held by 2024	Notices and Attendance Register
								2	1 Mayoral Committee Meetings to be held by 2024	Notices and Attendance Register
								3rd	1 Mayoral Committee Meetings to be held by 2025	Notices and Attendance Register
								4th	1 Mayoral Committee Meetings to be held by 2025	Notices and Attendance Register
Corporate Services Human resource Management: Recruitment and Section Unit	KPI 61	OPEX	0	Number of HR Policies submitted to Council for approval by June 2025	6 HR Policies submitted to Council for approval by June 2025 (Employee Assistance , Recruitment and Selection, Overtime, Acting allowance, Time and attendance, Leave Policies)	OPEX	Output	1st	No Projection by Sep 2024	N/A
								2	2	RMS Report Council Item submitted for approval
								3rd	2	RMS Report Council Item submitted for approval
								4th	2	RMS Report Council Item submitted for approval

KPA 6	**Spatial Rational**									
THEMATIC AREAS		**Sound Financial Management**								
B2B	***Output 1***	***Implement a differentiated approach to Municipal Financial, Planning and Support***								
	Output 6	***Administrative and Financial Capacity***								
	Output 7	***Single Window of Coordination***								
STRATEGIC OBJECTIVE		**IMPROVE THE QUANTITY AND QUALITY OF BASIC SERVICES FOR ALL PEOPLE IN TERMS OF WATER, SANITATION, ELECTRICITY, WASTE MANAGEMENT, ROAD AND DISASTER MANAGEMENT**								
INTENDED OUTCOME		**Improved Financial Management and Accountability**								
Responsible Department/Section	***KPI NO.***	***Project Vote Number***	***Baseline 2023/2024***	***Key Performance Indicators***	***Annual Performance Target 2024/2025***	***Budget***	***KPI TYPE***	***Quarterly projections/process indicator***		***Portfolio of Evidence***
OPERATIONAL										
								1st		
								2		
								3rd		
								4th		
								1st		
								2		
								3rd		
								4th		
								1st		
								2		
								3rd		
								4th		