

# **2022-2027**

## **Integrated Development Plan**

### **of the City of Matlosana**

Compiled in terms of  
Local Government: Municipal Systems  
Act, 2000 (Act 32 of 2000)



**2023/24 IDP AMENDMENTS**

**Integrated Development Plan is a process by which municipalities prepare a 5 – year strategic development plan, which is reviewed annually in consultation with communities and all relevant stakeholders. This development plan serves as the principal strategic instrument which guides all planning, investment, development – and implementation decisions, and coordinates programs and plans across sectors and spheres of government.**

## **PROLOGUE**

The process to develop the Integrated Development Plan for the period 2022 to 2027 is in line with Section 25 of the Local Government: Municipal Systems Act, 32 of 2000, as amended, [Hereafter referred to as the MSA], directs municipalities to adopt integrated development plans. The section states that;

(1) Each municipal council must, within a prescribed period after the start of its elected term, adopt a single, inclusive and strategic plan for the development of the municipality which—

(a) links, integrates and co-ordinates plans and takes into account proposals for the development of the municipality;

(b) aligns the resources and capacity of the municipality with the implementation of the plan;

(c) forms the policy framework and general basis on which annual budgets must be based;

(d) complies with the provisions of this Chapter; and

(e) is compatible with national and provincial development plans and planning requirements binding on the municipality in terms of legislation.

The municipality's integrated development plan (IDP) is a participatory approach that calls for coordinated planning from all levels of government, including the community. Local municipalities and the district municipality approve the IDP process plans at the start of each fiscal year as guiding documents that detail the activities and deadlines that will take place throughout the year. It is an integrated procedure that deals with both forecast planning and the execution of budgeted projects. The IDP and budget consultation process takes about nine months to complete before they are finalized and adopted in Council each May. The municipality's budget adjustment is done in accordance with MFMA, section 28, and it's a procedure that allows municipalities to change the priorities listed in the IDP document in order to make sure that projects are implemented as planned.

We therefore extend an invitation to our stakeholders to review selected portions of this document and discover more about the procedures that were used to guarantee that the final product is a realistic document. This document, which summarizes plans for the City of Matlosana Local Municipality, is created in accordance with IDP guidance tools as well as applicable statutes. For more information on IDP planning please do not hesitate to contact our office at 018 487 8386.

City of Matlosana  
Office of the Municipal Manager  
Civic Centre, Cnr Braamfisher & OR Tambo Streets,  
Klerksdorp, 2571  
Website: [www.matlosana.gov.za](http://www.matlosana.gov.za)



## Table of contents

<b>Content</b>	<b>Page</b>
<b>Chapter 1: Executive summary</b>	
1.1 Geographic profile	4
1.2 Demographic profile	5 - 8
1.3 Economic profile	8 - 10
1.4 Executive Mayor Foreword	11 - 12
<b>Chapter 2: IDP Process</b>	
2.1 IDP process plan	13 - 19
<b>Chapter 3: Situational analysis</b>	
3.1 Ward based plans	20 - 128
<b>Chapter 4: Institutional Analysis</b>	
4.1 Director: Technical & Infrastructure	129 - 133
4.2 Director: Human Settlements	133 - 135
4.3 Director: Public Safety	135 - 137
4.4 Director: Community Development	137 - 140
4.5 Director: Local Economic Development	140 - 142
4.6 Director: Budget & Treasury	142 - 144
4.7 Director: Corporate Support	144 - 152
4.8 Office of the municipal manager	152 - 159
<b>Chapter 5: Vision, mission and Strategic objectives</b>	
5.1 Vision	160
5.2 Mission	160
5.3 Strategic Objectives	161 - 162
5.4 Strategic Priorities	163
<b>Chapter 6: Spatial Analysis</b>	
6.1 Spatial Development Framework	164
6.2 Service delivery & infrastructure development	165 - 167
6.3 Municipal institutional development and transformation	167
6.4 Municipal financial viability & management	168 - 169
<b>Chapter 7: Projects</b>	
7.2 Infrastructure projects 2022/23 – 2025/26	170 - 190
7.2 IDP Unfunded Projects	191 - 198
7.3 Sector department projects	199 - 218
7.4 One Plan: District Development Model	219

# CHAPTER 1: EXECUTIVE SUMMARY

## 1.1 GEOGRAPHIC PROFILE

The City of Matlosana is situated approximately 164 South West of Johannesburg, on the N12 highway and covers about 3 625km<sup>2</sup>. It is one of Council's strategic objectives to promote forthcoming initiatives from the N12 Treasure Corridor, to ensure local economic development and industrialization for Klerksdorp.

The municipality was classified as a Category B Municipality by the Municipal Demarcation Board, in terms of section 4 of the Local Government Municipal Structures Act, 1998. The City of Matlosana is part of the Dr Kenneth Kaunda District Municipality in the North West province. It was called Klerksdorp Municipality and the name was officially changed to the City of Matlosana on the 1<sup>st</sup> of July 2005. The name Matlosana is said to mean "People helping each other to move from one area to the other".

The City of Matlosana includes Klerksdorp, Jouberton, Alabama, Orkney, Kanana, Stilfontein, Khuma, Tigane and Hartbeesfontein and is the largest of all towns in the North West province. The second largest town is Potchefstroom, which is located in an adjacent to the Municipality about 50km to the northeast of Klerksdorp.



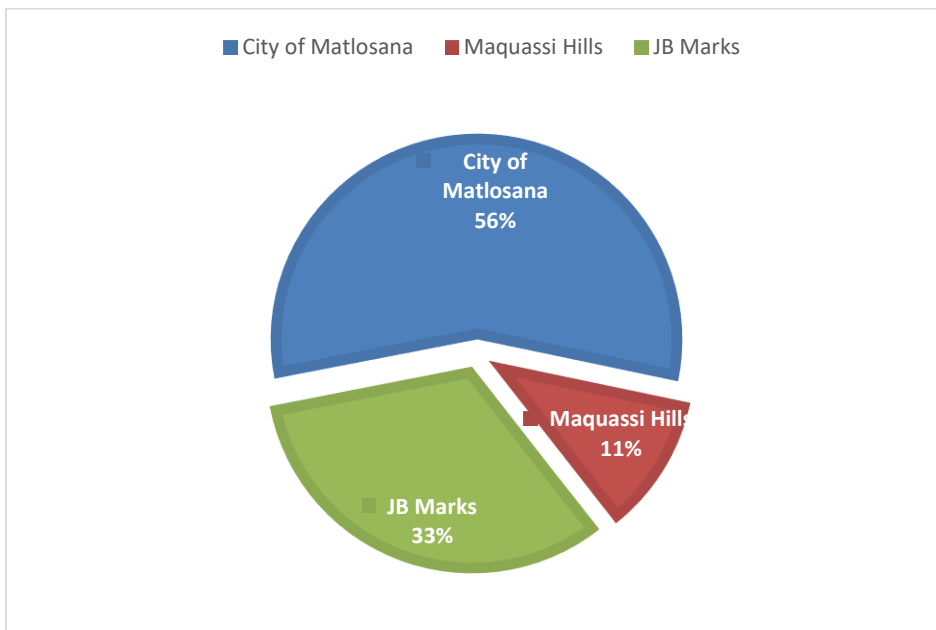
The area has strong physical and socio-economic linkages and economic interactions with Gauteng, as well as other main towns like Potchefstroom, Rustenburg, Welkom, Ventersdorp, Wolmaransstad and Ottosdal.



## 1.2 DEMOGRAPHIC PROFILE

"Demographics", or "population characteristics", consist of an analysis of the population of a region. Distributions of values in a demographic variable, and across households, in addition to trends over time are of interest. In this section, a synopsis is provided of the demography of the CoMy and all its neighbouring regions, Dr Kenneth Kaunda District Municipality, North-West Province and South Africa as a whole. Population statistics is vital when evaluating an economy, as the population growth directly and indirectly influences employment and unemployment, along with other economic indicators like economic growth and per capita income.

**Chart 1.1: Total population of Dr KKDM**



Source: IHS Markit Regional data (2022)

Table 1.1 below outlines population projections and illustrate the position of the CoM in terms of district, provincial and national projections. The CoM accommodated 0.8% of South Africa's total population in 2017 with 425 000 people. Weigh against Dr Kenneth Kaunda's average yearly growth rate of 1.48%, the growth rate in City of Matlosana 's population at 1.11% was marginally lower than that of the district municipality.

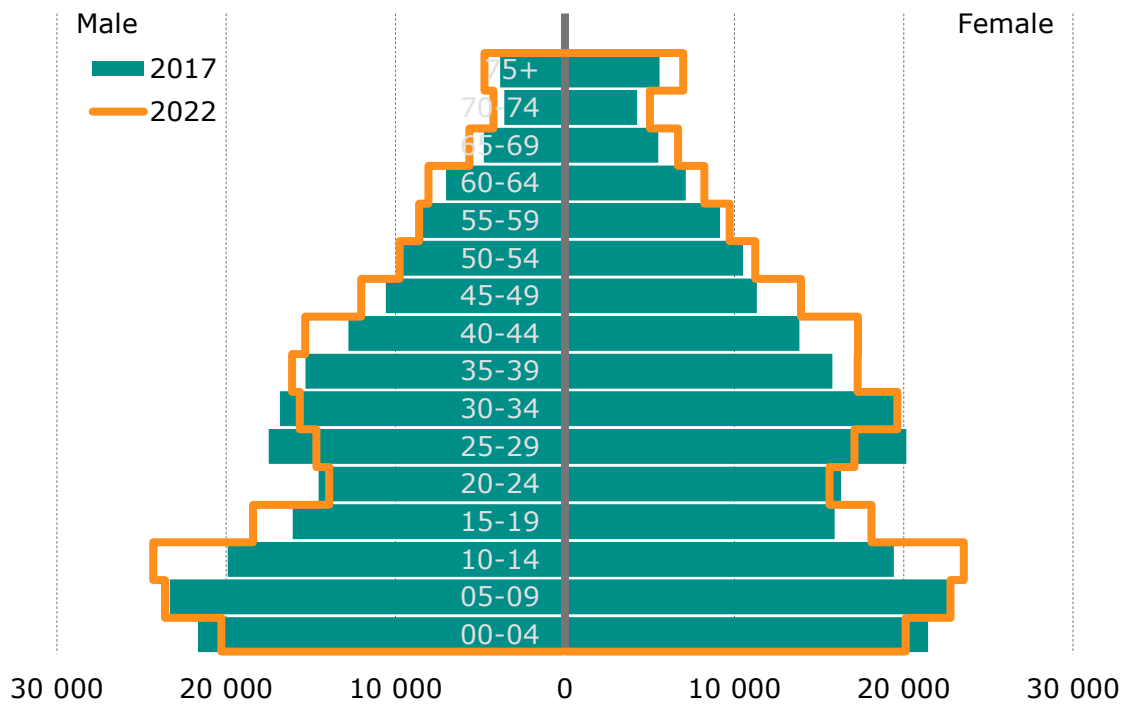
**Table 1.1: Population projections: CoM, Dr Kenneth Kaunda District Municipality, North-West province and national totals (2017-2022)**

	City of Matlosana	Dr Kenneth Kaunda	North-West	National Total	City of Matlosana as % of district municipality	City of Matlosana as % of province	City of Matlosana as % of national
2017	425,000	755,000	3,850,000	56,500,000	56.3%	11.1%	0.75%
2018	430,000	765,000	3,900,000	57,400,000	56.2%	11.0%	0.75%
2019	435,000	775,000	3,960,000	58,100,000	56.1%	11.0%	0.75%
2020	440,000	785,000	4,010,000	58,900,000	56.0%	11.0%	0.75%
2021	444,000	794,000	4,060,000	59,600,000	56.0%	10.9%	0.74%
2022	449,000	803,000	4,110,000	60,400,000	55.9%	10.9%	0.74%
<b>Average annual population growth</b>							
2017-2022	<b>1.08%</b>	<b>1.23%</b>	<b>1.32%</b>	<b>1.32%</b>			

Source: IHS Markit Regional data (2022)

The population prediction of CoM displays a projected average annual growth rate of 1.1% between 2017 and 2022. The average yearly growth rate in the population over the projection period for Dr Kenneth Kaunda District Municipality, North-West Province and South Africa is 1.2%, 1.3% and 1.3% correspondingly. The North-West Province is expected to have an average growth rate of 1.3% which is very comparable to that of the CoM. South Africa as an aggregate is estimated to have an average twelve-monthly growth rate of 1.3% which is very like that of the CoM's projected growth rate.

**Chart 1.2: Population pyramid of the CoM (2017-2022)**



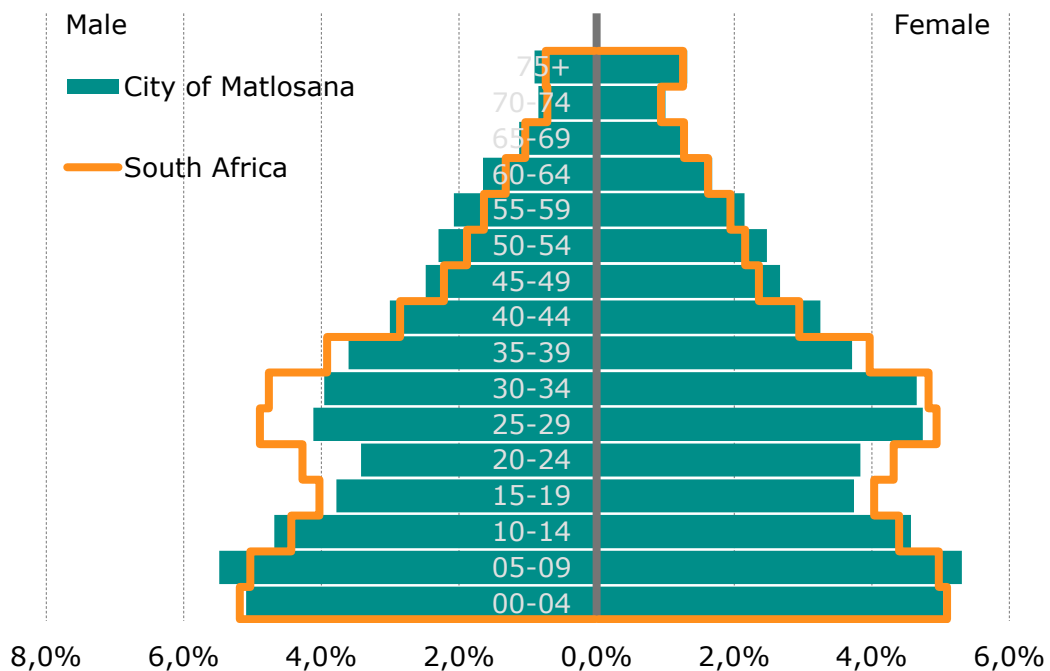
Source: IHS Markit Regional Data (2022)

The population pyramid suggests a projected change in the formation of the population from 2017 and 2022. The differences can be clarified as follows:

- In 2017, there was a considerably larger share of young working age people between 20 and 34 (24.7%), compared to what was estimated for 2022 (21.5%). This age category of young working age population will decline over time.
- The fertility rate in 2022 is estimated to be slightly higher compared to that faced in 2017.
- The segment of children between the ages of 0 to 14 years is anticipated to be slightly smaller (30.0%) in 2022 when matched to 2017 (30.2%).

With the African population group representative of 82.6% of the CoM's overall population, the inclusive population pyramid for the area will habitually reflect that of the African population group. The chart below parallels the CoM's population structure of 2017 to that of the rest of South Africa.

**Chart 1.3: Population pyramid of the CoM in comparison with South Africa**



Source: IHS Markit Regional Data (2022)

By assessing the population pyramid of the CoM with the nationwide age structure, the most noteworthy differences are:

- There is a substantial smaller segment of young working age people - aged 20 to 34 (24.7%) - in the CoM, equalled to the national representation (28.0%).
- The area appears to be a migrant sending area, with numerous people migrating to bigger cities for job opportunities.
- Fertility in the CoM is to some extent higher compared to South Africa as an aggregate.
- Spatial policies reformed since the birth of democracy in 1994.
- The segment of children between the ages of 0 to 14 years is considerably larger (30.2%) in the CoM related to South Africa (29.1%). The request for expenses on schooling as a percentage of the total budget in the CoM will thus be higher than that of South Africa.

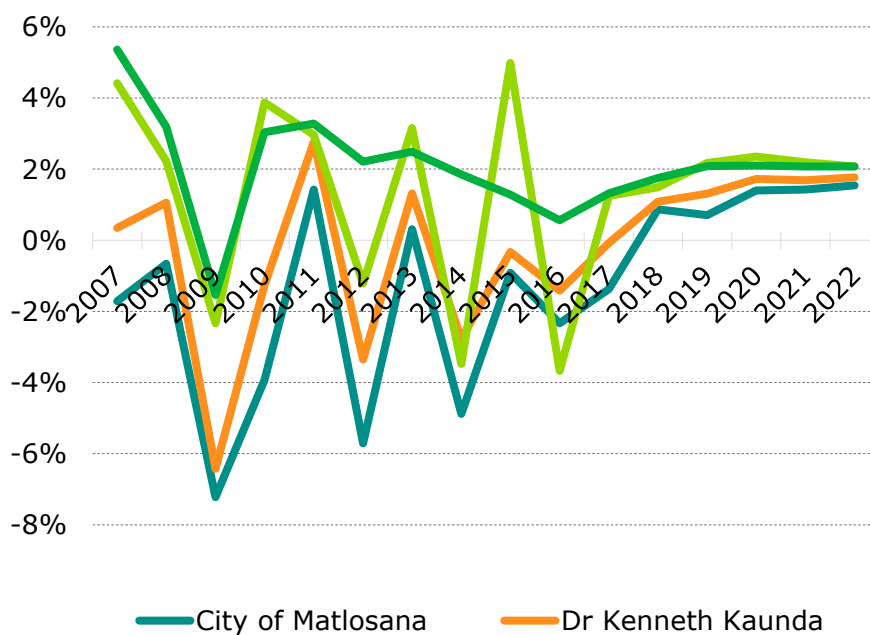
### 1.3 Economic profile

The economic status of the CoM is assessed by comparing it on a spatial degree with its neighbouring locals, Dr Kenneth Kaunda District Municipality, North-West Province and South Africa.

The CoM does not function in isolation from Dr Kenneth Kaunda, North-West Province, South Africa and it is vital to have dependable information on its economy for efficient planning through their Integrated Development Plan. Information is required that will enable the municipality to plan and implement policies that will boost economic growth of the people and industries in the municipality correspondingly.

The CoM grew at an average annual rate of 1.19% from 2017 to 2022. The average annual growth rate in the GDP of Dr Kenneth Kaunda District Municipality and North-West Province is 1.51% and 2.06% correspondingly. South Africa was predicted to grow at an average yearly growth rate of 2.02%, which is greater than that of the CoM.

**Chart 1.4: Gross Domestic Product (GDP): CoM, Dr Kenneth Kaunda, North-West and national totals (2007-2022)**



Source: IHS Markit Regional Data (2022)

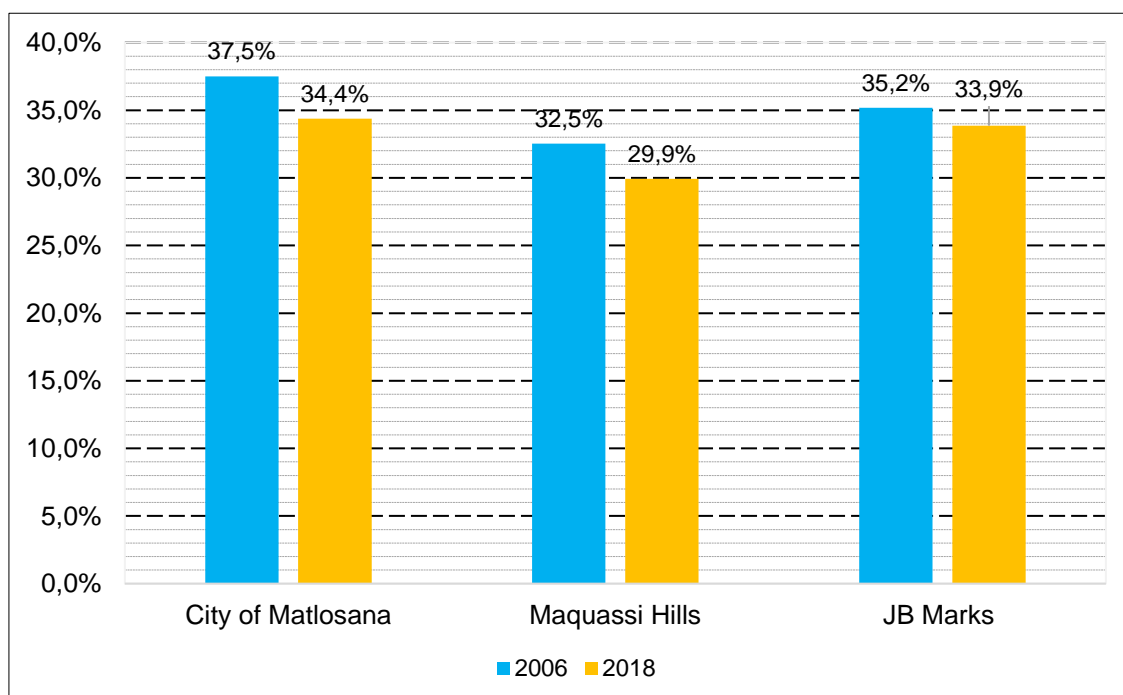
In 2022, CoM's estimated GDP will be a projected R 21 billion (constant 2010 prices) or 54.2% of the total GDP of Dr Kenneth Kaunda District Municipality. The City rated the lowest evaluated against other regional economies.

### 1.2.3.1 Economically Active Population (EAP)

The economically active population (EAP) is a good indicator of how many of the overall working age population are contributing to the labour market of a region. If an individual is economically active, he or she forms part of the labour force.

The CoM's EAP was 151 000 in 2017, which is 35.59% of its total population of 425 000, and approximately 57.68% of the aggregate EAP of the Dr Kenneth Kaunda District Municipality. From 2007 to 2017, the average annual reduction in the EAP in the CoM was -0.39%, which is 0.545 percentage points less than the growth in the EAP of Dr Kenneth Kaunda's for the equivalent period. This is mainly due to the closing of the mines in the area.

**Chart 1.5: Economically-active population: Dr Kenneth Kaunda District Municipality (2006 – 2018)**



Source: IHS Markit Regional Data (2019)

The percentage of economically active population noted a decrease in all the local municipalities of Dr Kenneth Kaunda District Municipality between 2006 and 2018. The CoM had the biggest percentage of those economically active at 37.5 per cent in 2006 and 34.4 per cent in 2018 while Maquassi Hills Local Municipality had the minimum percentage.

## **1.4 EXECUTIVE MAYOR'S FOREWORD**

The 2022 – 2027 Integrated Development Plan of the City of Matlosana is a product of broad consultation amongst key community stakeholders with a view to turning ours into a municipality that addresses the developmental needs and mandate of our residents. It is testimony to our commitment to ensuring a sustainable city for our future generations based on service delivery, infrastructure-led growth, unlocking investment and creating an enabling environment for business to flourish and job creation to occur. This will earn us the reputation of being one of the best run municipalities in the North West Province and the country at large.

The IDP is the strategic driver for our budget and performance management system to ensure the acceleration of service delivery to the communities we serve. The community participation in the drafting of this IDP will go a long way in ensuring that it is a living document owned by the people. In this way, civil society can measure Matlosana against targets that are based on agreed strategic IDP programmes. The IDP is aligned to National and Provincial strategic action plans and policies, including the Back to Basics programme initiated by the Department of Co-operative Government and Traditional Affairs. This programme focuses on ensuring better service delivery, prudent management of public funds, economic use of financial and nonfinancial resources and good governance.

### **A) Vision**

Every one of our residents and strategic partners should be taken on board regarding the vision for the City of Matlosana so that internally and externally people should internalise; live and give meaning to where we all want to see Matlosana in the next 45 years. Our new vision is balanced by fundamentals and milestones which will be our compass as to whether we are still on path to our planned destination. In the past administration, our vision was crafted around a long-term plan called Matlosana Action Plan 2067 or MAP2067 which was a work in progress until a final document is produced. As a new administration we intend taking forward this strategic plan in the coming five-year period.

### **B) Key Policy Developments**

The Municipality continues to make substantial infrastructure investments to build an environment conducive for business to get about their daily operations and to plan for the future. This report will show that our investor-friendly policies and connection with business will yield over time the results we aspire for as our local economy will expand despite global economic whirlwinds that face similar and bigger local economies.

We also adopted an aggressive approach to empower and skill our staff in order to limit reliance on outsourcing as far as possible. We will also be implementing total wellness and morale boosting campaigns for our staff members to accelerate quality service delivery to the residents of Matlosana.

### **C) Key Service Delivery improvements**

The strategic plan will show that the municipality has continued to implement its Municipal Strategy in a manner that builds confidence of Matlosana Citizens. The people of the City of Matlosana correctly so, expect the municipality to be well managed and to be accountable for the prudent stewardship of public funds, the safeguarding of public assets, and the effective, efficient and economical use of public resources. Our strategy will show how we are going to manage and mitigate risks; make improvements

in our ICT infrastructure; better municipal financial management which will all culminate in us receiving a successive Unqualified Audit Opinion from the Auditor-General and satisfaction from our own residents for value-for-money services.

#### **D) Public Participation**

In its preamble, the Freedom Charter (1955) cautions us that *“no government can justly claim authority unless it is based on the will of the people.”* The Charter being the blueprint upon which our democratic future is established, our municipality ensures that public participation remains the hallmark of all government work.

We intend strengthening our ward committees during this new term to give practical meaning to this injunction of the Freedom Charter. Secondly plans are afoot to bring on board support staff to assist both the Ward Councillors and Ward Committees. It will also show that the municipality has not lost the connection with communities in relation to projects it implements in their name.

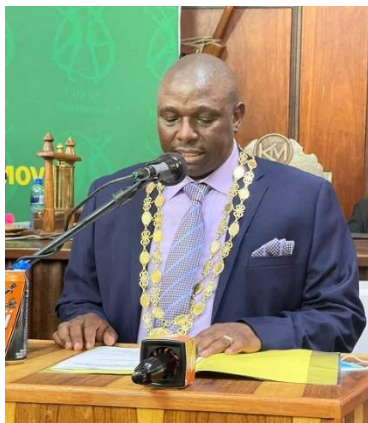
#### **E) Agreements and partnerships**

We will also revise our organizational structure to ensure that it is responsive to the new imperatives of national and provincial executive that are in line with the evolving global economies to give new impetus to service delivery. In the year under review, we encourage procurement by public, private sector and mines to City of Matlosana-based business entities in order to boost our local economy.

We also will be looking at formalising our sectoral partnerships with all the organized formations so as to better relate and have clear terms of engagements with managed expectations from each other. This report will show how we are working in collaboration with government departments and private business in the provision of services to our communities.

#### **F) Conclusion**

The central message of our work remains that we are single-minded and willing to forge ahead with building a better city, while conforming to all and sundry that the City of Matlosana we live in today will be much better going forward. It is only through working together that we can build a better Matlosana for all its residents and a destination of choice for investors.



**Councillor James Tsolela**

**Executive Mayor, City of Matlosana**

## CHAPTER 2: IDP PROCESS

---

### 2.1. INTRODUCTION

In order to fulfil its obligations in terms of the requirements of Chapter 5 of the Municipal Systems Act, 2000 (Act 32 of 2000) the City of Matlosana adopted the following processes for the planning, drafting, adoption and review of the Integrated Development Plan.

- \* Organisational structure in order to effectively manage the drafting of outputs and to provide effected parties access to contribute to the decision making process.
- \* Distribution of roles and responsibilities of all role players in the process.
- \* Mechanisms and procedures for public participation.
- \* Action programme with timeframes and resources.
- \* Mechanisms and procedures for alignment
- \* Legally binding planning requirements and other policies.
- \* Budget for the planning process.

### 2.2 COMPOSITION:

- \* IDP Steering Committee:

The steering committee should be a technical working team of dedicated heads of departments and senior officials who support the IDP Co-ordinator to ensure a smooth planning process. The IDP Co-ordinator is responsible for the process, but will often delegate functions to members of the steering committee. In municipalities where relevant portfolio councillors wish to be part of the IDP steering committee, they should be included.

#### *Composition of IDP Steering Committee*

- Chairperson - Municipal Manager (or IDP Co-ordinator)
- Secretariat - Official of municipality
- Members - Strategic Executives of the respective departments /sectors; and/or
- Senior officials of municipality and/or provincial departments.

- \* IDP Representative Forum:

The IDP Representative Forum is the structure which institutionalises and guarantees representative participation in the IDP process. The selection of members to the IDP representative forum has to be based on criteria which ensure geographical and social representation.

Chaired by:

- A Member of the Executive Committee or the Executive Mayor or a member of the Committee of Appointed Councillors

Secretariat:

- IDP Steering Committee

Composition:

- Members of the Executive Committee
- Councillors (including Councillors who are members of the District Council and relevant portfolio Councillors)
- Traditional Leaders

- Ward Committee Chairperson
- Heads of Departments / Senior officials
- Stakeholder representatives of organised groups
- Advocates for unorganised groups
- Resource persons
- Community Representative

### 2.3 TERMS OF REFERENCE:

\* IDP Steering Committee:

- Provides terms of reference for the various planning activities
- Commission research studies
- Considers and comments on:
  - Inputs from sub-committee/s, study teams and consultants
  - Inputs from provincial sector departments and support providers
- Processes, summaries and documents outputs
- Makes content recommendations
- Prepares, facilitates and documents meetings
- Secretariat for IDP Representative Forum

\* IDP Representative Forum:

- Represent the interests of their constituents in the IDP process
- Provide an organisational mechanism for discussion, negotiation and decision-making between stakeholders
- Ensure communication between all the stakeholders representatives
- Ensure the annual business plans and budget are linked to and based on the IDP process.
- Monitor the performance of the planning and implementation process.

\* Ward Committees:

- To represent interests and contribute knowledge and ideas in the planning process by:
  - Inform interest group, communities and organisations on relevant planning activities and their outcomes.
  - Analyse issues, determine priorities, negotiate and reach consensus.
  - Participate in the designing of project proposals and/or assess them
  - Discuss and comment on the draft IDP
  - Ensure that annual business plans and budgets are based on and linked to the IDP
  - Monitor performance in implementation of the IDP
  - Conducting meetings or workshops with groups, communities or organisations to prepare for and follow-up on relevant planning activities.

### 2.4. DISTRIBUTION OF ROLES AND RESPONSIBILITIES:

Municipal Council/Executive Mayor:

\* Prepare, decide on and adopt a Process Plan.

\* Undertake the overall management and co-ordination of the planning process, which includes ensuring that:

- All relevant actors are appropriately involved.

- Appropriate mechanisms and procedures for public consultation and participation are applied.
- ❖ Planning process is related to the real burning issues in the municipality, that it is a strategic and implementation-orientated process.
- The sector planning requirements are satisfied.
- \* Adopt and approve the IDP
- \* Adjust the IDP in accordance with the MEC for Local Government's proposal.
- \* Ensure that the annual business plans; budget and land use management decisions are linked to and based on the IDP.

**Ward Councillors:**

Ward Councillors are the major link between the municipal government and the residents. As such, their roles are to:

- \* Link the planning process to their constituencies and/or wards.
- \* Be responsible for organising public consultation and participation.
- \* Ensure the annual business plans and municipal budget are linked to and based on the IDP
- Ensure the IDP is linked with provincial and national department's budget.

**Municipal Manager:**

The Municipal Manager has to manage and co-ordinate the IDP process. This includes to:

- \* Prepare the Process Plan.
- \* Undertake the overall management and co-ordination of the planning process.
- \* Ensure that all relevant actors are appropriately involved.
- \* Nominate persons in charge of different roles.
- \* Is responsible for the day-to-day management of the drafting process.
- \* Ensure that the planning process is participatory, strategic and implementation orientated and is aligned with and satisfies sector-planning requirements.
- \* Respond to comments on the draft IDP from the public, horizontal alignment and other spheres of government to the satisfaction of the municipal council.
- \* Ensure proper documentation of the results of the planning of the IDP document.
- \* Adjust the IDP in accordance with the MEC for Local Government's proposals.

**Strategic Executives of the respective Departments**

As the persons in charge for implementing IDP's the technical/sectional officers have to be fully involved in the planning process to:

- \* Provide relevant technical, sector and financial information for analysis for determining priority issues.
- \* Contribute technical expertise in the consideration and finalisation of strategies and identification of projects.
- \* Provide departmental operational and capital budgetary information.
- \* Is responsible for the preparation of project proposals, the integration of projects and sector programmes.
- \* Is responsible for preparing amendments to the draft IDP for submission to the municipal council for approval and the MEC for Local Government of alignment.

**Support Providers/ Planning Professionals:**

External service providers will be engaged to when necessary to:

- \* Providing methodological/technical guidance to the IDP process

- \* Facilitation of planning workshops
- \* Documentation of outcomes of planning activities
- \* Special studies or other product related contributions
- \* Support to organised and unorganised groups and communities to more effectively engage in and contribute to the planning process.
- \* Ensure the IDP is aligned with provincial and national department's budget.

Residents, Communities and Stakeholders (Civil Society):

To represent interests and contribute knowledge and ideas in the planning process by:

- \* Participating in the IDP Representative Forum to:
  - Inform interest groups, communities and organisations, on relevant planning activities and their outcomes
    - Analyse issues, determine priorities, negotiate and reach consensus
    - Participate in the designing of project proposals and/or assess them
    - Discuss and comment on the draft IDP
    - Ensure that annual business plans and budgets are based on and linked to the IDP
    - Monitor performance in implementation of the IDP.
- \* Conduct meetings or workshops with groups, communities or organisations to prepare for and follow-up on relevant planning activities.

## 2.5. MECHANISMS AND PROCEDURES FOR PUBLIC PARTICIPATION:

Process:

- \* Compilation of a database of all relevant community and stakeholder organisations.
- \* Informing communities and stakeholders:
  - Communities and stakeholders must be informed of the municipality's intention to embark on the Integrated Development Planning process.
    - Organised and unorganised social groups will be invited to participate in the IDP Process.

Mechanisms:

- \* Ward Committees:
  - Councillors have to inform people within their wards by means of public ward level meetings.
- \* Media
  - Dikgang tsa Matlosana Newspaper/ Advertisement in local newspapers/ Notice at prominent locations e.g. paypoints

Awareness Campaign

- Direct Mail E.g. Leaflets with Service Bills
- Ward Meetings through Ward Councillors
- Distribution of pamphlets and Posters to Ward Committee
- Radio Announcements / Newspapers Advertisements

## 2.6 PUBLIC PARTICIPATION

Venue for Public Participation

The venue for the IDP Representative Forum will be at the offices of the City of Matlosana. An assessment will be made to verify the availability of the facilities and bookings will be made in advance.

#### Time Arrangements for Participation

Arrangements will be made to schedule the workshops at times, which will suit the majority of the participants.

#### Transport Arrangements

Members of the IDP Representative Forum will be liable for their own transport costs to the respective workshops.

#### Arrangements for Report Backs by Representatives

Representatives will be encouraged to report back to their organisations after every session. The effectiveness of these report backs will be assessed by feedback from these organisations. A period of 2 weeks will be allowed for feedback.

#### Stakeholders Comment on the Draft Document

The participation programme will make sufficient allowance for stakeholders to comment on documentation before finalisation by the IDP Steering Committee.

#### Council Meeting for Approval

Council meetings for the approval of the IDP will be open to the public.

#### Availability of the IDP Document to all Stakeholders

Copies of the final IDP document will be available to all stakeholders and communities.

#### Action Programme

The action programme for the City of Matlosana is reflected in the diagram **Annexure**

**A.** In summary, the respective time – frames are as follows:

Phase I: Analysis	-	Completed end September
Phase II: Strategies	-	Completed end October
Phase III: Projects	-	Completed end December
Phase IV: Integration	-	Completed end January
Phase V: Approval	-	Completed draft IDP by end March 2023

### **2.7. MECHANISMS FOR ALIGNMENT:**

The principle, which is followed with alignment, is that issues that have a direct impact on the individual and where sector departments have structures in local municipalities' area of jurisdiction, alignment be dealt with by Local Municipalities.

Alignment of issues that are of importance to the District as a whole will take place at District Municipality level. At District Municipality level, the co-ordinating committee should undertake alignment with sector departments. A contact person should be identified for each sector department from the priority issues. The information required will be communicated to the contact person in the sector department and a meeting should be convened to discuss the issue.

<b>Phase</b>	<b>Alignment Activity</b>
1	Information on priority issues
2	Joint decision on Localised guidelines
3	Technical inputs to project planner
4	Sectoral programmes under responsibility of provincial and national sector departments
5	Submission of draft IDP Comments on draft IDP

### Mechanisms and Procedures for alignment

In order to ensure effective alignment between City of Matlosana, and other spheres, it will be important to agree with the respective stakeholders on the mechanisms and procedures to be followed.

In view of the intensive process, which needs to be followed by the respective Municipalities, the objectives of the alignment process need to be focused and specific. Provision should be made, for the establishment of an IDP Coordinating Committee.

The IDP Coordinating Committee will meet during the respective phases of the IDP process, with the purpose to align the respective processes vertically and horizontally from the outset. The IDP Coordinating Committee meetings will not be as frequent as the IDP Steering meetings, with the majority of communication on a bilateral basis (telephone, fax, e – mail, etc).

Phase	Timing Weeks	Alignment Activity	Local Municipality / District Municipality	Local Government/ Other Spheres
1	Week 6 (Mid Sept.)	1. Information on priority issues to SDM	X	
2	Week 9 (Beginning October)	2. Joint decision on Localized Guidelines	X	X
	Week 13 & 14	3. District level strategy workshops	X	X
3	Week 22 – 24 (January)	4. Technical Inputs to project Planning		X
4	Week 26 & 27 (End February)	5. Sector programmes under responsibility of Provincial /National Sector Departments		X
5	Week 29 (March)	6. Submission of draft IDP	X	X
	Week 30 (March)	7. Comment on draft IDP	X	X
	Week 32 (March)	8. Compiling District Level summary of Local IDP's		

### Legally Binding Planning Requirements and Other Policies:

The following relevant binding national and provincial legislation as well as other policies, programmes and strategies will be considered in the IDP process.

*	The Constitution of the RSA (Act 108 of 1996)	Protect basic human rights
*	Municipal Systems Act (Act 32 of 2000)	Defines integrated development planning as one of the core functions of a municipality
*	Municipal Structures Act (Act 117 of 1998)	Provide District Municipalities with a role to support municipalities with IDP's
*	National Land Transport Bill	Integrated Transport Plan
*	Water Services Act (Act 108 of 1997)	Water Service Development Plan
*	Development Facilitation Act (Act 87 of 1995)	Chapter 1 principles
*	Land Use Bill (30 March 2001)	Spatial Development Framework as part of IDP Land Management

*	National Environment Management Act (Act 107 of 1998) (NEMA)	Environmental principles
*	Environmental Conservation Act (Act 73 of 1989)	Environmental Impact on envisaged development
*	Housing Act (Act 107 of 1997)	National Housing Policy
*	Provision of Land and Assistance Act (Act 126 of 1993)	Make available private or state land to poor people
*	Upgrading of Land Tenure Rights (Act 112 of 1991)	Upgrading of less secure tenure rights
*	Extension of Security of Tenure Act (Act 62 of 1997) (ESTA)	Tenure rights of people living on land owned by other people
*	Land Reform (Labour Tenants) (Act 3 of 1996)	Securing tenure of labour tenants
*	Restitution of Land Rights (Act 22 of 1994)	Restitution of rights in land to people or communities that were dispossessed of such rights
*	National Veld and Forest Fire Act (Act 101 of 1998)	Prevent and combat veld fires
*	Municipal Financial Management Act	

Policies:

- \* The Municipal Infrastructure Grant (“MIG”)
- \* The Policy on “Managing the Water Quality Effects of Settlements”
- \* Agricultural Support Policies; Land Care and the land Redistribution for Agricultural Developmental Strategy (“LRAD”)
- \* Rural Development Frameworks and Policies
- \* Local Economic Development
- \* Integration of Land Reform and Spatial Planning into the Integrated Planning Process.

## CHAPTER 3: SITUATIONAL ANALYSIS

---

### 3.1 WARD BASED PLANS 2022/2027

Public participation in South Africa is important, as it is the backbone of the democratic state that was introduced by the 1994 democratic elections. Public participation is essentially a process that engages communities from the planning phase to the implementation and evaluation phases of a particular activity or project. Public participation has become a key aspect of South African planning and is a recurring theme in several legislative and theoretical documents. Public participation is a principle that is accepted throughout all spheres of government. It is important because it is the only method whereby government can gain a sense of the needs and aspirations of the various communities.

With specific reference to municipalities, public participation is enhanced through the establishment of ward based planning. The City of Matlosana ward based planning process has not only been an opportunity for households and communities to contribute to the integrated development plan (IDP), it has also provided them with access to information. This is the first step towards re-skilling people to participate in the knowledge economy. The ward based planning process provides a link between municipal level planning and delivery and activities at ward level. City of Matlosana's ward based planning process is the vehicle for entrenching participation in the IDP in order to maximise co-ordination and synergy between priorities and municipal programs.

Community Based Planning (CBP) was adopted in 2009 by the Department of Co-operative Governance and Traditional Affairs (DCOGTA). This methodology is aimed at enable local government to deepen democracy by allowing citizens to be active participants in their own development. It was also to enable communities to participate in the Integrated Development Planning Process (IDP) and its related budgeting processes so that their priority developmental needs would be taken on board. Potentially therefore, an effective CBP machinery is one of the mechanisms that can advance the goals of developmental local government.

Community based planning requires that the municipality should have a conceptualised plan which all stakeholders should be informed of. The process of developing the ward plan is very much similar and related to the IDP planning process. The community plan also goes through the phase of identifying challenges, formulating a vision, mission and strategies to deal with the challenges, identifying projects to implement, integrating the projects with other social and economic goals of on-going development processes and finally, getting the plan approved.

The above phase was followed by the municipality in developing their ward based plans which then later on informed the final IDP. Each ward in the City of Matlosana prepared a ward based plan that reflects their priority projects required.

## **WARD 1**

**Ward Councillor** : Bonga

### **PRIORITY PROJECT**

#### **Paving of the following streets:**

- Sibusiso Zondo
- Fidel Castro
- Tsietsi Mashinini
- Julius Nyerere
- Sol Platjie
- Clements Kadaue
- Toiva ja toivo
- James Mpanza

#### **1. ELECTRICAL DEPARTMENT**

- Ward 1 – Maintenance and Upgrade Highmast Lights – HM2, HM3 and HM4, and Street lights
- Installation of electrical meter box

#### **2. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Paving of streets: Ashley Kriel, Sibusiso Zondo, Duma Nokwe, Fidel Castro, Yaser Arafat, Tsietsi Mashinini, Maya angelou. Ken sarowiwa, anton lembede, james mpanza, pixley seme, pasha, toiva ja toiva, clements, Bessie coleman, sol plaatjie. Makhotso, john dube, Alfred nzo, Helen jose, kwame nkurumah.

#### **3. PUBLIC SAFETY – TRAFFIC**

- Road marks at popo Molefe, Kagisong, Biko, Gadafi, Reberio.
- Install humps at Tlhabang, Thabo Mbeki, Kagisong, Popo Molefe, Biko, Gaddafi, Fabio Riberio.

#### **4. CIVIL ENGINEERING - WATER**

- Continuous maintenance
- Install water stoppage valves at Ext. 5
- Install water meters

#### **5. CIVIL ENGINEERING - SEWER**

- Continuous maintenance

**6. COMMUNITY SERVICES – PARKS & RECREATION**

- Continuous maintenance of all parks & Cutting of trees
- Upgrade Fabio Rebenio Park – North west portion
- Upgrade swimming pool at Rebenio
- Community hall next to swimming pool

**7. COMMUNITY SERVICES – CLEANSING**

- Big refuse bins to curb illegal dumps/dump bins allocation to households in ext 4,5,6

**8. HOUSING SERVICES**

- Unblock blocked projects ext. 4
- Speed up sites allocation at Ext. 5
- Ext 6 and establishment of ext 7 to eradicate informal settlement

**9. CORPORATE SERVICES**

- Ward councillor/committee operation centre

**10. LOCAL ECONOMIC AFFAIRS**

- Revive Tigane farming project
- Co-operative establishment for vegetables

## **WARD 2**

**Ward Councillor** : Mothupi

### **PRIORITY PROJECT**

#### **Paving of the following streets:**

- Molatlhegi street
- Charlie Rothman
- P Mtwá
- Makgotso
- Malolo
- Secha
- Koaho

### **HOUSING**

- Unblock blocked projects

#### **2. ELECTRICAL ENGINEERING**

- Highmast lights maintenance – HM 1398, 1499, 575, 309, 213, 909.

#### **3. ROADS, STORM-WATER & LANDFILL SITES**

- Road markings and speed humps
- Restructuring pumpstation Lorraine
- Restructuring pumpstation at park phomola
- Stormwater channels cleaned

#### **4. WATER**

- Ext 6 doesn't have running water – urgent intervention needed
- Ext 5 – installation of water meters
- Build new water tank
- Restructuring the water tank at ext 5
- Restructure water supply by using borehole

#### **5. HEALTH SERVICE**

- Shortage of staff at community health care centre – more staff needed
- Long queue at clinic – please build new clinic

#### **6. PUBLIC SAFETY**

- Refurbish municipal offices in Hartbeesfontein:
- Build classes for writing learners licenses

- Convert the stalls into useable building
- Establish office for fire department and ambulance station

#### **7. COMMUNITY SERVICES - CLEANSING**

- Control illegal dumping and supply large dumping containers
- Cleaning of graveyards: old graveyard at Phomola, new graveyard at ext 4, new graveyard at ext 8, Hartbeesfontein begraafplaas.

#### **8. CORPORATE SERVICES**

- Fencing of offices
- Learnership programmes and internship programmes to alleviate poverty
- Intervention at the Beer Hall as it is being vandalised

#### **9. SPORTS, ARTS, CULTURE**

- Moscow grounds needs fencing and restructuring of grounds for soccer, netball, tennis, volleyball
- Tigane stadium upgrading of lights, tennis court, basketball court, volleyball, netball, indigenous games park

## **HARTBEEFONTEIN**

**PR Councillor** : M Coetzee

### **1. SEWER**

Sewer network to be completed and connected to the existing network

### **2. ROADS**

Gravel roads to be paved

### **3. WATER**

Water network was installed 4 years ago but are still not connected

### **4. COMMUNITY SERVICES**

Dustbins for CBD

Empty erven are overgrown with bushes and grass

Fencing of graveyard

Maintenance of graveyard

### **5. ELECTRICAL**

Maintenance of streetlights – nearly all streetlights are not working

### **6. PUBLIC SAFETY**

Road signs to be maintained

Road marking in from of new Econo garage – URGENT

Speed humps in Vermaas and Iris street

## **WARD 3**

**Ward Councillor** : FI Tagaree

### **1. ROADS, STORM-WATER & LANDFILL SITES**

- Stormwater drainage – Manzilpark
- Stop streets and signs, Speedhumps ward 3 Alabama & Manzilpark

### **2. HOUSING SERVICES**

- Housing should be addressed in Manzilpark & Alabama ward 3

### **3. ELECTRICAL**

- 3 Highmast lights needed in Manzilpark
- 6 Highmast lights needed in Alabama ward 3

### **4. PUBLIC SAFETY - TRAFFIC**

- Traffic Officer should be appointed for law enforcement
- Security at cemetary 24 hours
- Bridge over N12

### **5. COMMUNITY SERVICES – PARKS & RECREATION**

- No prayer facilities at Muslim cemetary in Manzilpark
- Beautification of entrance from Hartebeesfontein Road
- Fencing of community hall Alabama & fencing Manzilpark hall
- Monument of struggle heroes
- Do not rezone parks for other purposes – need playground for kids

### **6. LED**

- Small businesses should be encouraged to alleviate poverty and unemployment
- Regular monitoring of local projects

### **7. OTHER**

- Request building of police station to be speeded up

## **WARD 4**

**Ward Councillor** : SOC Barrends

### **1. ELECTRICAL ENGINEERING**

- Shortage of highmast lights in Ext 20 & 21 – we request 10 highmast lights there and 2 for Dominionville
- Our ward is affected by power outages even if there is no loadshedding since the formation of Ext 3 in 2005, we experience the same problem as the extreme weather changes – therefore we request a substation to be constructed to address this problem and cater for Ext 4&5. Another problem is that we get our electricity from Ext 19 West in Jouberton

### **2. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Road to be paved across our 3 Extensions of the ward
- Speed humps for all our main roads in ward 4, especially taxi routes and roads in front of the schools
- Grade and fix roads in ext 3
- Water leaks in ext 20 house nr 19989 Thaurus Street to be fixed as soon as possible
- Stormwater drainage across the following taxi routes:
  - Desmond Tutu street
  - Rosebank Street
  - Botes Street
- Serious water challenge in Dominionville because of the unfixed water pipe and they only get water from trucks which sometimes never deliver – we request permanent solution to this water crisis in Dominionville

### **3. SEWER**

- Sewer blockages front opposite Alabama Combined school
- 19808 ext 20 – sewer spill that has been there around 2005 and if it is fixed today, tomorrow is blocks again so we request permanent solution as this is a health hazard

### **4. PUBLIC SAFETY – TRAFFIC**

- Speed humps or corrective measures to reduce accidents at N12 (ext 21 from Wolmaransstad and Klerksdorp or traffic lights)

### **5. COMMUNITY SERVICES**

- Distribution of 200l dust bins since the population has increased
- Measures to reduce illegal dumping during holidays because the trucks don't pick up
- Parks are not being maintained and developed
- Cleaning of empty spaces to combat crime and illegal dumping
- Grading and cleaning of Kokomere Street, Ext 20 Jouberton

**6. COMMUNITY SERVICES – Sports, Arts and culture**

- Our ward has no community hall
- We don't have any sports facilities
- We don't have swimming pool

**7. LOCAL ECONOMIC DEVELOPMENT**

- Car wash
- Support for NGO's
- Utilisation of empty business stands by local projects
- Funding be made available to local businesses

**8. HEALTH**

- Mobile clinic per sections of the Ward because currently the clinic only come to Ext 3 and it is difficult for other sections

**9. FINANCE**

- Paypoint in all extensions of the Ward

**10. HOUSING**

- All houses affected by earthquake to be attended to
- In ext 3, the project that was renovating the houses did not complete the houses, we request a contractor to be appointed to complete backlog
- Ext 21 houses to be completed and where there is no houses, the contractor to build those houses
- Ext 20 have stands with no houses, so houses to be built there
- Illegal occupants of houses in Ext 3 must be resolved as a matter of urgency, since we are having tow new extensions (4&5) which are being prepared as we speak

**11. OTHER**

- Primary School
- Early childhood centre (crèche)
- Monitoring of illegal taverns and their closing times
- Mobile/satellite police station
- Police visibility in the ward

## **WARD 5**

**Ward Councillor** : Jonas

### **1. CIVIL ENGINEERING - ROADS, STORM-WATER & LANDFILL SITES**

- Maintenance of streets Tarring of following roads: Motswiri str, Mokwepa street ext 10, Mogale street ext 11, Fowl str ext 19
- Stormwater channel ext 10 & 19, channel ext 11 on Vaalriver street
- Pavements in: Tuti and Shipingo str, Marungulu, Unuti, Leganya, Pigeon, Mokgalo, Motlhotlho, Mogale str.

### **2. HOUSING SERVICES**

- Allocation of stands for families who stays at the flooding area ext 10 and 19
- Allocation of stands for families who are staying on top of the water channel ext 19
- Incomplete housing project and blocked projects in the whole ward
- Rezoning of 18981 for residential area
- Revamping of old RDP houses in Ext 11
- Houses in ext 11 needs renovating, they are old and dilapidated

### **3. PUBLIC SAFETY - TRAFFIC**

- Road markings needed in all established roads in ward 5
- Traffic signs to be erected
- Speed humps at Matlosana avenue, Vaalriver str, Nellanganene str, Mogatakgomo str.

### **4. TOWN PLANNING**

- Parks are not used for their purpose but used as dumping sites
- Eagle street ext 19 – people need to vacate as this place is flooding
- Illegal occupation of land – churches are erected illegally on council land
- Open stands are used by thugs, please ensure stands are allocated to the correct owners

### **5. CIVIL ENGINEERING - SEWER**

- Sewer lines at ext 10 & 11 to be replaced
- Speed up response time for sewer blockages

## **6. CIVIL ENGINEERING - WATER**

- Old water meters to be replaced
- Meter leakages as a result of old meters

## **7. PUBLIC SAFETY – FIRE & RESCUE**

- Shacks are burning due to no satellite station near

## **8. ELECTRICAL ENGINEERING**

- Upgrading of Electrical power station Ext. 19
- Maintenance of streetlights more regular
- Repair of highmast lights
- Replacement and installation of electrical boxes

## **9. COMMUNITY SERVICES – PARKS & RECREATION**

- We have an open place with underwater source, please create a park or playground here
- We only have one sportsground and it needs grass, maintenance and we need more sports facilities
- Illegal dumping in ext 19 (6 sites), ext 10 (5 sites), ext 11 (3 sites)
- Dustbins collections and distribution needed
- Sports grounds in ext 10 next to Cocekani school, Ext 11 the cover ground to be completed, Ext 19 stand 19619 to be converted into playground.

## **10. CORPORATE SERVICES**

- Building of community hall

## WARD 6

Ward Councillor : Mulhanga

### PRIORITY PROJECT

#### **Paving of the following streets:**

- Eerste street (water drainage)
- Medupi street
- Agantase street + water drainage
- Bondes street
- 10 Apollo lights

#### **1. CIVIL ENGINEERING -ROADS, STORM-WATER AND LAND FILLSITE**

- Between Ext 12 and Ext 23 the community request the open space to be officially registered as the Extension of Anthorium street to be formalized
- All streets that need construction be considered
- Water channel open at Tirisano brigde
- Grade all streets
  - MOYAKHE STREET TARRED, PAVED MEDUPE STREE T
  - ANTHORIUM STREET PAVED, ELEM STREET PAVED, BOTTLE BRUSH STREET PAVED
  - SWEED PEA STREET TARRED
  - GUM STREET TARRED
  - MONTOEDI STREET PAVED
  - SPEED HUMPS IN EXT 23 AND EXT 12
  - SPEED HUMPS IN GOVEN MBEKI IN EXT 23 EERSTE STEET
  - HONEY CIRCLE (X 12) ISIBEHLELE STR (X12), ROSE MARY STREET (X 12) ON
  - STORM WATER
  - OPENING OF WATER CHANNEL IN UNCONSTRUCTED STREETS
  - SMALL BRIDGE NEEDED AT WATER CHANNEL AT TIRISANO AND EERSTE STREET AND ISIBEHLELE ROAD FOR CHILDREN TO CROSS DURING RAINFALL TIRISANO AND ANTHORIUM STREET, TIRISANO AND EERSTE STREET
  - FORMALISATION OF ANTHORIUM STREET BETWEEN EXT23 ANEXT 12 TO BE OFFICIAL S TREET
  - MAKGETHA STREET NEED TO BE TARRED
  - GEORGE STREET NEED TO BE TARRED
  - VAPHI STREET NEED TO BE TARRED
  - KHULULEKA STREET NEED TO BE TARRED
  - MOYAKE STREET NEED TO BE PAVED
  - BONDES STREET NEED TO BE PAVED
  - JACARANDA STREET NEED TO BE PAVED
  - SNAPWEED PLACE STREET NEED TO BE PAVED
  - GLADIOLA STREET NEED TO BE TARRED
  - OLEANDER STREET NEED TO BE TARRED
  - PEACOCK STREET NEED TO BE PAVED
  - ASPARAGUS STREET NEED TO BE PAVED
  - LILAC PLACE STREET NEED TO BE PAVED
  - LAVENDER PLACE STREET NEED TO BE TARRED
  - SILVER OAK PLACE STREET NEED TO BE TARRED

- DAY LILY PLACE STREET NEED TO BE PAVED
- IRIS PLACE NEED TO BE TARRED
- CHEST NUT STREET NEED TO BE PAVED
- NERINE STREET NEED TO BE PAVED
- FREESIA PLACE STREET NEED TO BE PAVED
- SNOW BUSH STREET NEED TO BE TARRED
- JOYWEED STREET NEED TO BE PAVED
- PRIMEROSE STREET NEED TO BE PAVED
- MAPLE STREET NEED TO BE PAVED

## 2. ELECTRICAL ENGINEERING

- MAINTENANCE OF STREET LIGHTS
- 5 HIGH MAST LIGHTS IS NEEDED IN EXT 12,
- 1 HIGH MAST LIGHT IS NEEDED AT GRAVE YARD TO PREVENT CRIME
- 5 HIGH MAST LIGHTS IS NEEDED IN EXT 23
- 2 HIGH MAST LIGHT IS NEEDED IN EXT 13
- REPLACEMENT HOUSEHOLD ELECTRICAL BOXES IN EXT 12

## 3. HEALTH SERVICES

- CLINIC EXT 23
- HEALTH AND ENVIROMENT DEPARTMENT TO CONDUCT EDUCATION IN WARD 6
- NO DUMPING SIGNS IN ALL OPEN SPACES IN THE WARD

## 4. HOUSING SERVICES

- THE 2651 HOUSING PROJECT IN EXT 12 THAT HAVE BLOCKED IT NEED A SPEEDY ATTENTION TO BE UNBLOCK
- TIDDLE DEEDS FOR EXT 12,13 AND 23 NEEDED URGENDLY
- REPAIR OF HOUSES THAT HAVE BEEN AFFECTED BY STORM IN 2007 AND HOUSES AFFECTED BY EARTHQUICK IN 2014

## 5. COMMUNITY SERVICES- PARKS & RECREATION

- DEVELOPMENT OF NEW SPORTS GROUND AT ERF 26395 EXT23 AND MULTY PURPOSE CENTER
- RECREATION FACILITIES IS NEEDED AND DEVELOPMENT OF A PARK. AT ERF 26396 EXT 23
- **Skip bins**
- INFORMAL SPORTS GROUND IN EXT 12 TO BE DONE AS SOON AS POSSIBLE TO MOTIVATE OUR YOUNG SPORTS MEN AND WOMEN.
- NO DUMPING SIGNS IN ALL OPEN SPACES IN OUR WARD NEED TO BE INSTALLED.
- BIG CONTAINERS/RUBBISH BINES IS NEEDED URGENTLY.
- DEVELOP PARKS AT ERF 14046 EXT 13 AND INSTALL FACILITIES.
- DEVELOP PARKS AT ERF 26397 EXT 23 AND INSTALL FACILITIES

## 6. FINANCE SERVICES

- PAY POINT IS NEEDED
- COUNCIL TO DEVELOP A POLICY ON WRITING OFF THE OUTSTANDING DEBT ON THE ACCOUNTS OT THE ORPHANS.

## 7. CORPORATE SERVICES

- BUILDING A COMMUNITY HALL IN EXT 23.

## 8. LOCAL ECONOMIC AFFAIRS

- POVERTY ALLIVIATION- POULTRY FARMING, VEGETABLE PROJECT
- STREETS HAWKERS SHELTERS TO BE BUILD BY LED.
- ASSISTING IN DRAFTING A BUSINESS PLAN.
- TRAINING OF SMALL MEDIUM MICROW ENTER PRISE (SMME)
- ASSISTANCE TO REGISTER BUSINESS WITH CIPRO.
- CAR WASH FOR YOUTH IN EXT 12 AND EXT 23
- **CREATE SPAZA SHOP FOR COMMUNITY FOR JOB CREATION**
- **AGRICULTURE/SMALL SCALE**
- **SMALL SCALE FARMING WITH UTILIZATION OF SEWER FOR FERTILIZATION OF CROPS**

## 9. PUBLIC SAFETY- FIRE& RESCUE

- SATELITE FIRE STATION IN JOUBERTON IS URGENTLY NEEDED IN JOUBERTON.
- CEANING AND MAINTAINING WATER HYDRANTS ON REGULAR BASIS
- CCTV CAMERAS IS NEEDED IN EXT 12,13 AND 23 TO PREVENT CRIME
- UNIFORM AND TOURCHES, & COMMUNICATION RADIOS NEEDED FOR OUR COMMUNITY PATROL TEAM THAT IS FIGHTING CRIME IN OUR WARD

## 10. PUBLIC SAFETY – TRAFFIC

- INSTALLATION OF STOP SIGNS IN ALL STREET IN OUR WARD.
- SPEED LIMIT SIGNS IN ALL OUR STREETS IS NEEDED.
- SPEED HUMPS.
- SATELITE POLICE STATION
- STREET NAMES NEEDED VERY URGENTLY.
- SCHOOL PATROLMERS NEEDED AT TIRISANO ROAD TO ASSIST LEARNERS WHEN ATTENDING SCHOOL IN THE MORNINING AND AFTER NOON
- STOP SIGNS NEEDED IN ALL OUR STREETS

## 11.HEALTH

- BUILDING A CLINIC IN EXT 23 BY HEALTH DEPARTMENT.
- HEALTH AND ENVIROMENT DEPARTMENT TO CONDUCT HEALTH EDUCATION IN OUR WARD
- HOME FOR ELDERLY PEOPLE IN OUR WARD

## 12.CIVIL ENGINEERING – WATER

- WATER CHANNELS TO BE DEVELOPED.
- REPLACEMENT OF OLD WATER AND SEWERAGE PIPES

## 13.OTHERS

- BUILDING A PRE-SCHOOL BY COMMUNITY MEMBERS WITH ASSISTANCE BY SOCIAL DEVELOPMENT IS NEEDED.
- COMMUNITY HALL
- CHURCH
- SHOPS AND BUTCHERY NEEDED

## **WARD 7**

**Ward Councillor** : Mabebe

### **1. ELECTRICAL ENGINEERING**

- Highmast lights in Ext 22, Sun City, Ext 9, 20 and Ext 7 West
- Street lights needs maintenance in ward 7
- Cable installabtion in different houses in Ward 7
- Meter boxes, pole calbes in Boikhutso Street
- Close all danger boxes in street as well as street lights

### **2. CIVIL ENGINEERING - WATER**

- Replace water meters in Ward 7
- Water pressure for communal taps – leakages
- Sewer pipes changed to bigger pipes

### **3. FINANCIAL SERVICES**

- Paypoint needed at ext 22
- Flat rate considered for arrears of child headed families, orphans and elderly and disabled community members and also unemployed
- Speed up process of indigent subsidy
- Monitoring the approval of indigent subsidy
- Late arrival of monthly statements
- Maintenance of pay points

### **4. HOUSING SERVICES**

- Unblock blocked projects
- Title deeds are needed for whole ward 7
- RDP needed at Ext 7, Sun city, Ext 7 east, west, middle Ext 22 and Ext 9 and Ext 7 east, Ext 20.
- Upgrade are needed for the two room units.
- Speed up site allocation at Sun City and for the informal settlements and also Ext 9 need development
- Damaged houses during earthquake needs fixing
- Homes for orphans, disabled and old people
- Site allocation for churches, reversed business sites that are not occupied by the applicant.

### **5. ROADS, STORM-WATER & LANDFILL SITES**

- Paving of Masakhame, Ndlovu, Willow, Tshegofatso, Seriti, Nxamakele, Boikhutso, Community, Madera in Ext 9, 7 east, 7 west, 7 middle, suncity, Ext 20 and sunnyside road needs repaires.

- Street names that need to be scrapped:
- Ext 20: Malgwana, Bread & bush, Kotomere, Poteje, Letsatsi, Thokisi, Ramose, Kgama, Phuti, Kgawa
- Ext 9: Mangesi, Mangani, Motawane, Idinga, Boikhutso
- Ext. 7 middle: Korwe, Mokoe, Mbabangwe, Ithambo, Isiduli, Gori
- Ext. 7 west: Lehututu, Kgwale, Lerwrerwe, Inkomazi, Lelothwane, Oupa Maretlwa
- Ext. 7 east: Morotoagae, Inama, Leeba, Kala, Intozane, Imamba, Impala
- Sun City: Make, Kaibe, Mangesi, Mangane, Crutse, Wesi, Morotoagae.

#### **6. LED & MARKET**

- Support for emerging small businesses
- Create employment through funding
- Empower young people through funding for SMME's

#### **7. COMMUNITY SERVICES - CLEANSING**

- Library is needed
- Parks at Ward 7 – use illegal dumping sites for parks
- Dumping sites converted to food security parks
- Youth centre and gym
- Current pilot cleaning project must start
- Stadium in Ext 9 is demolished and was not completed

#### **8. PUBLIC SAFETY**

- License for taverns, tuck shops and hawkers
- Training implemented
- Road signs
- Speed humps in all busy roads in ext 7,9,20 and 22 and Sun City
- Fire station

#### **9. HEALTH SERVICES**

- Poor services in our clinics and government hospitals
- Rights of old age and disabled, as well as infants not being taken care of
- No space to occupy patients
- No waiting room for clinics

#### **10. CORPORATE SERVICES**

- Human resources must employ skilled people
- Employment of youth, women and disabled
- Bursaries for youth

## **WARD 8**

**Ward Councillor : Mbele**

### **PRIORITY PROJECT**

#### **Paving of the following streets:**

- Taxi route in ext 7 east, Moscow Lasemfuleni str
- Crutse ext 2
- Boikhotso ext 7
- Mokotedi ext 7
- Sebone ext 3
- Moketsane ext 3
- Phalatsane ext 3
- Moseti ext 3
- Thlarepe ext 3
- Paving of following sidewalks:
- Kopanong ext 6
- Boikhotsong ext 3
- Phakalane ext 6
- Vaal river ext 6
- Ntlangano ext 6
- 

#### **1. ELECTRICAL ENGINEERING**

- Highmast lights in dark areas
- Maintenance of street lights
- Sms prepaid boxes to be installed

#### **2. CIVIL ENGINEERING - SEWER**

- Sewer network in Extension 8 and 9
- Speed up response time for opening of sewer blockages

#### **3. FINANCIAL SERVICES**

- Services too high
- Write off arrears of orphans and child headed families
- Accounts received late

#### **4. HOUSING SERVICES**

- Ext. 3/ Letsema & Phumas-sbethane housing projects
- Damaged houses during tsunami be fixed

- Title deeds
- RDP houses in ext. 6 built

**5. ROADS, STORM-WATER & LANDFILL SITES**

- Stormwater drainage in ext. 2,3,6
- Maintenance of drainage system in ext. 2,3,6
- Maintenance of roads
- Proper stormwater channels
- New sidewalks
- Furrow from ext. 6 stone pitched
- Proper foot bridge at entrance of ext. 3
- Extend Morutoagae to Jabulani street
- Speed humps in Boikhutsong, Kuamosi
- Streets to be tarred/paved: Wessie, Crutse, Mokotedi, Seboni, Molesane, Tlharipe, Phalatsane, Moseti

**6. LED & MARKET**

- Assist upcoming small businesses – land be made available for community projects
- Empowerment of women and youth be seriously championed
- Poverty alleviation projects
- Market for community to sell produce
- Renewal and revival of market to attract consumers

**7. PUBLIC SAFETY – TRAFFIC & FIRE**

- Satellite fire station
- Education campaign on fire awareness
- Permanent traffic officers on N12

**8. COMMUNITY SERVICES – PARKS & RECREATION**

- Community hall
- Centre for rehabilitation of drug addicts
- Community ward transfer station to combat illegal dumping
- Ward based office for Cllr and Ward committees
- Sports facilities

- Library needed
- Multipurpose information centre
- Youth centre & gym
- Regular cleaning of parks
- Current pilot cleaning project must start
- Plastic waste bags supplied to each household
- Regular refuse removal

**9. CIVIL ENGINEERING - WATER**

- Replace old water meters in ext. 2,6

## **WARD 9**

**Ward Councillor** : Maseko

### **1. CIVIL ENGINEERING - ROADS AND STORM-WATER & LANDFILL SITES**

- Maintenance of streets
- Tarring of the following roads: Matlosana avenue, Umkangazi str Ext 11, Isikungati str Ext 4 – Ext 11, all roads in Ext 8
- Paving is needed at hostel
- Paving needed at Mogale str next to Ext 11 sportground
- Paving needed at Taletale str & Phomolong Ext 1, Sehudi str, Molopo str, Morajwa str also Tshituku str & stormwater
- Road next to Jouberton swimming pool needs paving
- Matlosana avenue tarred road repaired
- Stormwater drainage needed in Mutepe str ext 11 pavement near 13602
- Gravel road at ext 8 fixed
- Speed humps
- Stormwater drainage

### **2. CIVIL ENGINEERING - WATER**

- Damaged water meters to be attended to

### **3. ELECTRICAL ENGINEERING**

- 1 highmast light behind Empilisweni clinic/Front Y100 Ext 4 as a matter of urgency
- highmast lights at ext 11 ground near Zimele-Qeqe
- Highmastlight at hostel to be repaired urgently as well as street lights maintenance
- Highmast lights needed in Nkang-Mahlale Secondary School
- Maintenance of lights

### **4. HOUSING SERVICES**

- Outstanding houses from 2007 storm and 2015/16
- Completion of housing subsidies in ext 1, 8 ,11
- Fast tracking of houses at Ext. 11
- Eradication of all shacks in our ward a priority

- We want RDP houses and all outstanding foundations to be completed asap (ext 1,11,8)
- Outstanding houses not completed be completed

#### **5. FRESH PRODUCE MARKET**

- Building stalls – fresh produce vendors
- Credit facility – unemployed women at fresh produce market
- A greenhouse produces for planting vegetables to benefit the community behind ext 8

#### **6. LOCAL ECONOMIC AFFAIRS**

- Unemployment – Skills development, Literacy classes and practical projects for the unemployed
- Projects to be EPWP to alleviate poverty
- Erection of stalls for unemployed woman and youth to be funded by municipality
- Uplifting local SMME's and assist with business funding

#### **7. FINANCIAL SERVICES**

- Arrears not shown when we pay account
- Encourage consumers to apply for indigent subsidies
- Arrears deducted when buying electricity not reflecting on account
- Monitoring of pink letters
- Assist orphans with debt cancellation

#### **8. COMMUNITY SERVICES- CLEANSING**

- Regular cleaning of dumping sites in Ward 9
- Provision of dumping containers
- Cleaning and development of Ext 11 sports ground
- Regular cleaning of streets (Tshituku str, Tsanzimane str, Tshetlo str)'

## **WARD 10**

**Ward Councillor** : Kgwasi

### **PRIORITY PROJECT**

- **Potholes**
- **Leaking Water**
- **Paving**
- **Pipes**
- **Long grass**
- **Street lights**

#### **1. INFRASTRUCTURE**

##### **1.1 POTHOLES**

- 1.1.1 Kopanong Road from Thamaga Street to Morutoagae Street
- 1.1.2 Emangweni Street from Phelendaba Road to Phakamile Road
- 1.1.3 Taje Street from Gobeni Street to Thamaga Street
- 1.1.4 Thamaga Street from Phelendaba Road to Phakamile Road
- 1.1.5 Sakeni Street from Phelendaba Road to Phakamile Road
- 1.1.6 Pheletso Street from Phelendaba Road to Phakamile Road
- 1.1.7 Kopanong Road from Morutoage Street to Police Station
- 1.1.8 Phelendaba Street from Emangweni Street to Morutoagae Street
- 1.1.9 Tselantle Street – water leakage and potholes
- 1.1.10 Medupe Street from Gobeni Street to Thamaga Street

##### **1.2 ROADS**

- 1.2.1 Sithole Street from Kopanong Road to Phakamile Road
- 1.2.2 25<sup>th</sup> Street from Jabulani Road to Phakamile Road
- 1.2.3 26<sup>th</sup> Street from Jabulani Road to Phelendaba Road
- 1.2.4 24<sup>th</sup> Street from Jabulani Road to Phelendaba Road
- 1.2.5 Wessie Street from Kopanong Street to Jozi Street

1.2.6 Kaibe Street from Kopanong Street to Jozi Street

1.2.7 Morotoagae Street from Kopanong Street to Joze Street

**1.3 WATER LEAKAGES**

Too many water leakages in Ward 10

**1.4 STREET LIGHTS**

1.4.1 X1331 Thamaga Street

1.4.2 X1515 Kaibe Street

1.4.3 X1507 Kaibe Street

1.4.4 X1870 Crutse Street

1.4.5 X1877 Crutse Street

1.4.6 X1788 Crutse Street

1.4.7 X1964 Morotoagae Street

1.4.8 X1966 Morotoagae Street

1.4.9 X1971 Morotoagae Street

**1. HEALTH SERVICES**

- Mobile Clinic needed (business complex)
- Visible health workers (home based care)
- NGO's need support

**2. HOUSING SERVICES**

- RDP houses needed especially Choppies side
- Phumla Mqashe side only 2 houses – need RDP houses
- Sun City side only 2 houses left for RDP hostels

**3. PUBLIC SAFETY - TRAFFIC**

- Police Forum – Ward 10
- On the job training for Traffic Officers
- Stop signs
- Satellite police station
- Traffic cops must be visible

#### **4. COMMUNITY SERVICES – PARKS & RECREATION**

- Maintenance plan implemented for parks
- Multi-purpose centre for youth programmes
- Mobile clinic is needed for health services
- Training of local community on health issues – immunisation of children
- Workshops to be conducted on how corona virus can be prevented
- Employ enough staff at cemetery and respect the graves
- Long queues for medication

#### **5. CIVIL ENGINEERING – ELECTRICITY**

- Highmast lights for all sections
- Maintenance of Apollo lights
- Prepaid electrical boxes

#### **7. PUBLIC SAFETY – FIRE**

- Satellite fire station needed
- Permanent traffic officers on N12

#### **8. LOCAL ECONOMIC DEVELOPMENT**

- Renovation of vandalised building at Choppies side for SMME
- Stalls for SMME's at Choppies side

#### **9. SEWER**

- Frequent blocking of sewer pipes
- Stormwater drainage especially Thamaga street

#### **10. FINANCE**

- Services too high
- Write off arrears of orphans and child headed families

#### **11 CORPORATE SERVICES**

- Ward Councillors/committee operational centre
- Building of community hall Jouberton too big to have only one small hall
- Building of library

## **WARD 11**

**Ward Councillor** : MI Mangesi

### **PRIORITY PROJECT**

#### **Paving of the following streets:**

- Ext 5 section – 4<sup>th</sup> street
- 8<sup>th</sup> street combined with 9<sup>th</sup> street
- 14<sup>th</sup> street combined with 15<sup>th</sup> street
- 17<sup>th</sup> street combined with 20<sup>th</sup> street
- Phelandaba section – Bontlaneng street combined with Tshepong street

#### **1. ELECTRICAL ENGINEERING**

- Highmast lights
- Attend to the faulty street light on time
- Replace old lights and add new ones in open spaces
- Maintenance of street lights more regularly

#### **2. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Tarring of roads – 6<sup>th</sup> street, 8<sup>th</sup>, 9<sup>th</sup>, 10<sup>th</sup>, 14<sup>th</sup>, 15<sup>th</sup>, 17<sup>th</sup>, 20<sup>th</sup>, 21<sup>st</sup>, 22<sup>th</sup>, 23<sup>rd</sup>, 24<sup>t</sup> and Bontlenens Street
- Council building as Hostel and Old Beer Hall to be renovated
- Tarring of roads – Tshepong street and Venture street
- Stormwater drainage at Thabong str, Tselontle str, Benji Oliphant, 5<sup>th</sup> and 1<sup>st</sup>, Kgalema and Phakamile street

#### **3. CIVIL ENGINEERING – SEWER**

- Installing of bigger sewer pipes to avoid continuously blockage of pipes
- Renovate all old sewer pipes
- Speed up response time for sewer blockages

#### **4. CIVIL ENGINEERING – WATER**

- Establish a project that will inspect or correct leakages of water in our taps and toilets within the community

## **5. COMMUNITY SERVICES**

- The department to revive cleaning campaigns and awareness projects in wards in Jouberton
- No dumping signs are required in the open spaces in the wards
- Cleaning next to Queen Tavern
- Cutting of long grass within our ward
- Illegal dumping signs
- Dustbins for ext 1 and ext 5
- Cleaning next to old post office and shops
- Parks developed and maintained
- Do not rezone parks for other purposes – need playground for kids

## **6. CIVIL ENGINEERING – TOWN-PLANNING**

- Restriction on granting licences to pubs and taverns in residential areas

## **7. PUBLIC SAFETY - TRAFFIC**

- Better law enforcement in regards with unroadworthy vehicles
- Traffic signs
- Speed humps next to Matlosana stadium, Busy Corner, Shop A1, B5, D5, C5
- Monitor illegal transportation by tambai's
- Provide license/permit for tambai's

## **8. PUBLIC SAFETY - LICENSING**

- Licensing for tuck shops
- Drivers/learner appointment – revisit system used currently
- Employ more personnel

## **9. PUBLIC SAFETY – FIRE & RESCUE**

- More staff appointed
- More training should be given to the staff
- Station at Jouberton re-open

## **10. HEALTH**

- Shortage of staff at clinic
- Shortage of medicine

- Employ more personnel
- Health issues Education in the ward
- Poor health services
- Partnership with community NGO's be innovated
- Training local communities on issues and encourage women to do HIV tests and immunisation of children
- Stationing of ambulance at the clinic

**11. LED**

- 5 car wash areas have been identified
- 5 youth smme's have been identified
- Co-operatives for women/youth needed
- Multipurpose centre – long outstanding at ext. 5, ward 11
- A market for upcoming farmers to sell their products
- Regular monitoring of local projects
- Marketing strategies for small businesses
- Support for emerging small businesses
- Create employment with more projects
- Renewal and revival of market to attract consumers
- Training and workshops

**12. CORPORATE SERVICES**

- Council buildings e.g. old beer hall be leased or used for youth empowerment
- Revive mayoral cleaning project to employ youth
- HR recruitment should employ skilled people
- Employment for local youth and woman
- Response time of correspondence to be speeded up
- HR to treat everyone equal
- Toll free number are at times not being answered
- Allocate offices for ward committees
- MMC and officials to attend mass meetings to assist with clarity seeking questions

### **13. TRANSVERSAL ISSUES**

- Satellite police station at Jouberton Engen garage
- Shortage of books in Jouberton Library
- Overcrowd at Jouberton location library due to only library in Jouberton
- Police patrol in ward 11 needed
- Agents should monitor their fruits and vegetables
- The Department to invite home affairs, sassa, health, saps and others to assist with the services they render in our ward
- MMC and officials to visit and assess orphanage homes and other NGO's in wards

### **14. HOUSING**

- Ext. 5 and ext. 11 – RDP houses
- Title deeds – outstanding for all ext. 1 and ext. 5 business areas
- Speed up process of disputes in business and residential stands
- Renovate old houses damaged by Tsunami storm and earthquake

### **15. FINANCIAL SERVICES**

- Speed up process of indigent subsidies
- Allocate old shops in ext. 1 to needy so they can revive them and also write off arrears
- Write off arrears of old aged and orphans
- Revisit indigent policies – increase the amount from R3000 to R6000 for people who qualify
- Shortage of staff at paypoints, employ more personnel
- Deliver of consumer accounts before month end
- Late arrival of monthly statements
- Consumers are complaining about fluctuating outstanding amounts
- Monitoring of pink letters should they be issues
- Statements not true reflections

**WARD 12**  
**Ward Councillor** : Mtshwulana

**PRIORITY PROJECT**

- School
- Roads
- Clinic
- Taxi rank
- Library

**1. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Speed humps – Pointsentia
- Stormwater drainage in ext. 18074,18073, ext. 17
- Sewer leaking in ext. 24
- Thutoboswa street tar road not up to standard
- Ext. 24 unroadworthy roads
- No street names

**2. HOUSING SERVICES**

- RDP houses for ext. 17
- Slow payment of contractors
- Unfinished houses in ext. 22
- Ext. 24 RDP problems needs speedy solutions
- Illegal house occupations
- Foreigners opening too many tuck shops

**3. ELECTRICAL ENGINEERING**

- High Mast Lights – ext. 24
- Street lights – Needs maintenance
- Electricity installation in ext. 24 RDP houses

**4. FINANCIAL SERVICES**

- Rent statements not in whole ext. 24
- Debt written off

- Stop orders encouraged
- Utilization of open space ext. 17 for pay point
- Rent statements not true reflection

**5. PUBLIC SAFETY – TRAFFIC, FIRE & RESCUE**

- Road signs updated
- Taxi drivers get training
- Speed humps in all busy roads
- Education campaign on fire awareness
- Satellite fire station – slow response time

**6. COMMUNITY SERVICES**

- Illegal dumping at open spaces
- Park to residential site
- Fencing of parks
- Improve sport facilities
- Library in ext. 24
- Dustbins not enough in ext. 24
- Contractors dump rubble

**7. LOCAL ECONOMIC AFFAIRS**

- Funding of projects very slow
- Give priorities to youth projects
- Training of youth to be compulsory
- Job creation to reduce poverty
- Providing loans to small scale farmers

**8. FRESH PRODUCE MARKET**

- Agents should monitor their fruits and vegetables especially in summer

**9. HEALTH SERVICES**

- Mobile clinic in our communities
- Long queue at clinics
- Medication not enough

- More personnel needed
- Nurses are negligent
- Ambulances arrive late during emergencies
- NGO's need support

#### **10. CIVIL ENGINEERING – TOWN PLANNING**

- Rezone of open spaces in ward

#### **11. PUBLIC SAFETY – LICENSING**

- Officials very rude – batho pele
- Long queues be addressed
- Fraud and corruption high in this dept
- Issuing of licences very slow
- Examiners rude to public

#### **12. CORPORATE SERVICES**

- HR to treat everyone equal
- Correspondence gets lost
- Toll free number for disadvantaged community members
- Municipality disciplinary cases not solved in time

## **WARD 13**

Ward Councillor : Pelele

### **PRIORITY PROJECT**

- Youth development centre
- Early childhood development centre
- Paving at Bigonia street

#### **1. Construction of roads and pavements:**

- Phumlamqashe, Benjamin Olifant, Ginny Goitseone, Chris Hani, Freedom Square, JB Marks, Nkosi Sikelela, Elias Motswaledi, Camelia, Mayibuye, 24<sup>th</sup>, 25<sup>th</sup>, Tulip, Willow, Jacaranda, Nxumalo, Maake, Gobeni, Phele,
- Paving and speed humps in 12<sup>th</sup>, 13<sup>th</sup>, 14<sup>th</sup>, 15<sup>th</sup>, Willow, Gobeni, Ubuhlungu, Cedar,
- Begonia to be reconstructed
- Taxi rank in Ext 13 next to substation
- Taxi rank at Ext 18
- Pedestrian paving between Ext 18 and Ext 12

#### **2. Electrical Engineering**

- Replacement of prepaid metres
- Streetlight maintenance
- Highmast lights at ext 12 & 18
- Ext 18 Phutaditshaba str next to 12737
- Between Ext 9 and 15 near substation
- Helena Joseph Str next to 16199 Ext 15

#### **3. Health Services**

- Community Health centre
- Mobile clinic needed between Ext 12 & 13
- NGOs need support

#### **4. Local Economic Development**

- Early childhood development centre
- Youth development centre
- Car wash bay
- Laundry
- Bakery
- Sewing Group

#### **5. Housing services**

- RDP houses needed
- Renovation of Tsunami houses

**6. Public safety Traffic**

- Traffic signs
- Visible signs in ward
- Patrollers at night, police visibility
- Speed humps in all streets
- Robot at ext 12 near Astron garage

**7. Community Services – Parks and recreation**

- Renovation of park at Ext 12 and Ext 15
- Brazil stadium renovation and artificial grass
- Tennis court renovation
- Kgerejane stadium need changing rooms and stairs, lights
- Cutting of long grass
- Illegal dumping campaign
- Maintenance of sports facilities

**8. Other**

- Mobile police station
- Early childhood centre
- Crime prevention

**9. Health**

- Clinic needed in Ward 13 in Ext 13 open space or the open space between Ext 15 and 16
- Cleaning of open spaces between houses

**10. Human settlements**

- Hall needed at Are Fadimeheng School
- Renovation of two schools in our ward – Are Fadimeheng and Sediko Primary School
- Permanent caretaker at Brazil Stadium and Tennis court also at Kgerejane Stadium.

**11. Finance**

- Re opening of paypoint at Ext 13
- Writing off arrears on indigent beneficiaries

## **WARD 14**

**Ward Councillor** : Mokoto

### **1. CIVIL ENGINEERING - ROADS, STORM-WATER & LANDFILL SITES**

- Pointsentia – ext 16 – to be tarred/paved. It is a business street because taxis are using the route. Stormwater to be installed as well as sidewalks.
- Anthurium – ext 13 is one of the longest streets in the ward and moving across two wards. Ward 4 and Ward 6 need to be tarred/paved. It is good for taxis to travel across and pick up community near their homes.
- David webster – ext 16 to be paved/tarred because it is a crossing around ext 16 and go past Ext 16 sports complex and is very long.
- Speed humps at Hlanganani Ma Africa (urgent) and potholes in this street
- Madiba Street also needs speed humps and street signs.

### **2. SEWER**

- Sanitation at Ext 25
- Ext 16 – sewer leakage in this area. Please upgrade sewer line in ext 16, they block now and then
- 17299 develop and upgrade manholes in this site
- 17299 a park to be created (emergency)
- 16609 Ext 16/clin/communitv hall
- 16902 Ext 16 – swimming pool and open gym

### **3. WATER**

- Install new meter boxes in ward 14 – ext 13, 14, 16
- Old meter boxes to be removed
- Meter readers are not taking accurate readings

### **4. ELECTRICAL ENGINEERING**

- Streetlights are always on, please replace with Apollo lights
- Apollo lights needed in Ext 16 (16610, 16902, 17300,17065), Ext 14 (15215, 15527, 15423), ext 13 (14543, 14682)
- Danger zone –crime spot: Ext 16 15525
- Lights at cemetery
- Substation at ext 13,15,16 need to be upgraded

## **5. HOUSING SERVICES**

- Outstanding houses not completed since 2005
- Project needed at IDT area at ext 13, elderly people without RDP houses but with title deeds including ext 14 and 16
- Consolidation project to be brought at ext 13, elders are hurt and only issued of non-build houses could solve the problem.

## **6. HEALTH SERVICES**

- Clinic or mobile clinic in Ext 16 and Ext 13
- Communities are standing in a queue from 4 of 5 in the morning at the clinic

## **7. COMMUNITY SERVICES - PARKS & RECREATION**

- Sport complex at Ext 16 to be upgraded. Showers to be installed, stands needed and stadium lights to be upgraded. This sport complex is used mostly by local teams.
- Clinic
- Sport facility (swimming pool and netball court)
- Tennis court with grandstands
- Hall
- Maintenance of parks
- Library
- Ingxanganelo street from Choppies until Ext 14 needs beautification
- Recycling depot for the ward
- Dustbins and large removal containers
- Drums and bags for recycling

## **8. POLICE**

- Police Station – Visible policing & visible traffic needed in the ward. Community movement from ward 14 to ext 7. Police station is urgently needed. Elders and community members are struggling to get there and to be assisted in time.

## **9. LED**

- Car wash to be sponsored in ext 14
- Sponsors for catering businesses in ext 16 (17039, 16777, 17062)
- Youth centres to help youth with skills development

**10. COMMUNITY SERVICES - CLEANSING**

- Long grass to be cut (fire hazard)
- Open spaces be cleaned
- Clean ant hills created in the streets and households
- Whole ward to be cleaned

**11. PUBLIC SAFETY – FIRE & RESCUE**

- Response time to be speeded up
- Emergency fire and safety centres as well as EMRS centre and enough ambulances

**12. FRESH PRODUCE MARKET**

- Mini market

**13. OTHER**

- Primary school needed at Ext 16 open space. The space is big enough for Primary School to be built there.
- Old age home
- Disability centre

**14. FINANCE**

Paypoint at ward 14 is needed because community members are travelling a long distance for services.

## **WARD 15**

**Ward Councillor** : P Swart

### ***SERIOUS CONSIDERATION TO BE GIVEN TO TECHNOLOGY TO:***

- 1) SAFEGUARD OUR ASSETS
- 2) EFFECT COST SAVINGS LIKE SMART METERING
- 3) REMOTE SWITCHING OF EG. STREETLIGHTS, PUMP STATIONS (RADIO LINK) ETC

### **A SUBURBS PRIORITIES**

- 1) WATER NETWORK
  - SHORT TERM – negotiate with Eskom to ensure Pump stations are exempt from load shedding/ alternative power supply from Municipality side
  - MEDIUM/LONGER TERM - Supply chain to ensure stock is carried to enable Water Dept to effect pipe repairs when feeder lines to Oudorp Reservoirs burst
  - Automate telemetering for remote on/off switching of Pumps
  - Water balance daily between reservoirs due to Loadshedding - strategic intent
- 2) UPGRADING OF ELECTRICITY NETWORK AND STREETLIGHTS
- 3) REFUSE REMOVAL –
  - Illegal dumping a huge problem
  - Re think complete refuse removal process to include all role players (waste sorters and disposal)
- 4) SOLID WASTE HANDLING AND DISPOSAL
  - Elandia/Elandsheuwel area clay pipes to be replaced
- 5) RESEALING OF ROADS
  - Ongoing as per current contracts.
- 6) FINANCIAL SERVICES
  - Ensure correct decisions are taken to optimise revenue, eg Find CORRECT Financial System and synchronisation with Meter reader system
  - Ensure TARRIFS are calculated correctly – Benchmark/Outsource before Budget is finalised.

### **B RURAL WARD 15**

#### **AGANANG TRUST**

- Access road to be established.
- DIRECTOR/DEPUTY DIRECTOR to apply for funding to incorporate AGANANG TRUST (directly adjacent to) in N 12 West development currently underway, I E sewer, water, roads. (Pit toilet system currently full and needs upgrading)

## **Ward 16**

**Ward Councillor: Ansofie Combrinck**

### **CIVIL ENGINEERING – STORM-WATER**

- Opening, cleaning and restructuring of the storm water channels in Flimieda, La Hoff, Wilkeville & Wilkoppies
- Permanent repair/upgrade of Stormwater entry point @ The White House Guest House entrance

### **CIVIL ENGINEERING – WATER**

- Permanent repair/upgrade of water mainline from Wilkoppies in La Hoff over Faan Meintjies Rd, onto Mikro and Yusuf Dadoo streets
- Upgrading of water supply system for Flimieda, Wilkeville, La Hoff & Wilkoppies (replacing the existing asbestos pipes)

### **CIVIL ENGINEERING – SEWER**

- Permanent repair/upgrade of the sewer line from Wilkoppies in La Hoff over Faan Meintjies Rd, onto Mikro and Yusuf Dadoo streets

### **CIVIL ENGINEERING – ELECTRICAL**

- Radio-link for northern suburbs to enable the streetlights to automatically switch on/off - to not rely on workforce to do it manually
- Cables and connectors to enable normal maintenance on a day to day basis

### **CIVIL ENGINEERING ROADS**

Resurfacing/resealing of main roads/entrances into Ward 16 with special reference to:

#### **FLIMIEDA**

- Von Wielligh
- Jasmyn
- Kirstein (remainder not done previously)
- Gousblom
- Chris Hani (Entry from Ventersdorp up to Intersection of Ian & Chris Hani)

#### **LA HOFF**

- Odendaal
- Boshoff
- Mikro
- Preller (from Boshoff to Mikro Streets)
- Amanda
- Mostert

#### **WILKEVILLE**

- Lyss
- Coral

### **WILKOPPIES**

- Dawill
- Michael

### **COMMUNITY SERVICES: CLEANSING, PARKS AND SIDEWALKS**

- Permanent solution – cleaning of the area and supply of permanent dustbins at the Taxi rank corner Langenhoven & Mostert streets
- Regularly cut sidewalks and open veld which endangers motorist and pedestrians
- Reviving of the Park between Odendaal & Van Bruggen Street

### **EXTENDED PUBLIC WORKS PROGRAMME**

Paving of the following intersections:

- Boshoff and Preller intersection
- Odendaal and Lautz intersection
- Yusuf Dadoo, Ian intersection

### **PUBLIC SAFETY**

- Formal Taxi Rank in La Hoff after proper consultation with the community affected (currently illegal on corner Mostert & Langehoven streets)
- Replacing road signs and painting of roads throughout La Hoff, Wilkeville, Flimieda & Wilkoppies

## **WARD 17**

**Ward Councillor** : E Postma

### **1. LED**

- Extended public works programmes:

Paving of the following intersections which have to be rebuilt as a result of no maintenance:

- Buffeldoorn/Central Avenue
- Buffeldoorn/Austin Street
- Ian Street/ Readman Street
- Erasmus Street/ Scott Street at Wesvalia High School
- Readman/Voss Street

***Paving projects will create jobs and alleviate poverty***

### **2. PUBLIC SAFETY**

- New road signs throughout the ward.
- Painting of roads especially on main roads.
- Formal taxi rank in Doringkruin, Muranti Street.

### **3. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Resealing of main roads with special reference to Dr Yusuf Dadoo-, Chris Hani- , Central-, Buffeldoorn-, Williams and Readman Streets.
- Fixing of all reported pot holes in every street of the ward and the maintenance of the streets there after.
- Opening, cleaning and restructuring of storm water channels especially in Doringkruin and lower parts of Wilkoppies
- Replacing of old infrastructure in streets where regular pipe bursts occur in Wilkoppies Proper (Anton-, Theo-, Venus-, Yusuf Dadoo, Austin, Radloff- and Hertenberg Streets)
- Opening and upgrading of old asbestos sewer lines, Doringkruin, Irenepark and Wilkoppies Proper (Area of Anncron Hospital- Hartley, Andrew. Hancock Streets between Austin and Buffeldoorn Streets) in order to enhance economic development
- Proper regulation of town planning schemes and proper reaction on infringement of the scheme where applications and procedures were not followed.

#### **4. COMMUNITY SERVICES – PARKS AND RECREATION**

- Building of a community hall and ward offices in Doringkruin. (There are no municipal buildings to be utilised as ward offices in the whole of the ward.)
- Demolishing/ rebuilding of dilapidated garden tool sheds creating hiding place for criminals. (Park c/o Andrew- Trevor- and Hartley as well as c/o Canal and Chris Hani Streets next to Bird Park.

#### **5. ENVIRONMENTAL HEALTH SERVICES**

- Regular refuse removal
- Cutting of grass on side walks and open spaces like parks.
- Cleansing of open erven especially in Doringkruin.
- Proper law enforcement in respect of illegal dumping with special reference to the dumping of building rubble.
- Drastic improvement of regulation of food outlets especially in Central Avenue (Machachos, Steers, Fish Away, etc)

#### **6. ELECTRICAL ENGINEERING**

- Replacement of street lights (Vlei-, Central-, Dr Yusuf Dadoo-, Orchid-, Tambotie-, Oleander-, Voss-, Readman- and additional streets)

#### **7. FINANCIAL SERVICES**

- Reinstatement of Financial Systems in order to ensure proper functioning of the municipality and ensure that accounts are timeously sent out.
- Proper reading of meters, correct accounts, call centre and proper customer services and dispute procedures.

#### **8. CORPORATE SERVICES**

- Proper communication to public regarding new by-laws, tariffs, procedures, etc.

## **WARD 18**

**Ward Councillor** : MN Seitsho

### **1. LED**

- Community projects to alleviate poverty
- Projects to be introduced or allocated to Ward 18
- Council must promote extended public works programme to decrease unemployment

### **2. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Toilets needed on the farms – using pit toilets. Please assist with truck to empty toilets as pit toilets are unhygienic.
- Lack of water in all farms which creates a challenge to get water in time especially with a funeral. Water trucks takes long to reach the farms and sometimes people have to survive without water for a week or more.
- No roads to the farm areas, difficult to access farms especially in rainy season
- Blinkwater farm get flooded in rainy season making the soil ‘klei’ and community can’t move.

### **3. COMMUNITY SERVICES**

- Mobile clinic and ambulances takes long to reach community
- Cleaning of farm schools
- Cleaning of graves
- Cutting of long grass

### **4. ELECTRICAL ENGINEERING**

- Regular maintenance of street lights
- Highmast lights needed for crime prevention
- Assist with installation of meter boxes
- No electricity in some farm areas

### **5. PLANNING AND HOUSING SETTLEMENT**

- No houses and some community members still reside in mud houses
- Overpopulation in mud houses, please assist with housing

### **6. CORPORATE SERVICES**

- Assist community in Ward 18 with information such as job advertisements as community are not informed

**7. SPORT, ARTS & CULTURE**

- Development of parks
- Cleaning of sports grounds

**8. TRANSVERSAL ISSUES**

- Improve pauper burial assistance
- Assist regular basis with gender based violence
- Assist orphans
- Speed up birth certificated and ID's

## WARD 19

Ward Councillor : JJ Le Grange

### INFRASTRUCTURE

- Slipways on the N12 at the following intersections:
- Roderick Campbell street
- Leemhuis street
- Oosthuizen avenue
- Refuse bins in CBD Pienaarsdorp and Dawkinsville and Roosheuwel, Freemanville.

#### **Resurfacing of the following roads:**

##### Neserhof

- Desmond Tutu
- Rowe Street
- Stegman Single
- Dunn Street
- Kolonel Nell street
- Wabeke street
- Van Deventer street
- Van Onselen street
- Steyger street

##### Oudorp

- Hendrik Potgieter road
- Swart street

##### Freemanville

- Du Toit street
- Muller street
- Dawkins street
- Jones street
- Rosin street
- Joubert street
- Aldred street

##### CBD

- Margaretha Prinsloo street
- Siddle street
- Anderson street

##### CBD taxi rank

- Restructuring of the whole area

Traffic signs, road signs and street names in Neserhof and Freemanville.

#### Upgrading of street lights:

- Oudorp, Roosheuwel, Freemanville, CBD, Pienaarsdorp, Dawkinsville.

## Uraniaville

Resurfacing of roads in Neutron, radium, Mercury, Platinum, Electron, Meteor streets.

## Water

- The reticulation of the water network where problematic areas occur.

## Electrical

- Upgrading of old substations and electrical switch gear
- According to rules and regulations all transformers which has a lifespan of 40 years have to be replaced.

## Stormwater drainage

- Renewal of all water and sewer covers
- The renewal, upgrading and repair of all stormwater drainage systems
- Especially Dawkinsville and Pienaarsdorp

## Rezoning

- Make sure that all applicable business stands are rezoned to the applicable rules and regulations.
- Prevention of the forming of informal settlements.

## **WARD 20**

**Ward Councillor** : Sello

### **PRIORITY PROJECT**

#### **Paving of the following school roads:**

- Litheko
- Gaborone
- Ramcwane

#### **Old highmast lights to be replaced:**

- Pole nr 3, ext 4, 4212
- Pole nr 4, Parys, 26814/13

#### **Fencing of:**

Maradonna sport ground

Old location cemetery

### **1. CIVIL ENGINEERING - ROADS, STORM-WATER & LANDFILL SITES**

- Paving of the following streets: Elken and Duiker
- Potholes fixed in all streets and main taxi roads
- Maintenance of stormwater and drainage
- Water meters replaced
- Replace all old sewer and water pipes

### **2. HOUSING SERVICES**

- Renovate houses of earthquake disaster
- Inspection on all business sites and empty sites
- Allocate RDP in all ward 20 areas
- Replacement of asbestos roofs

### **3. PUBLIC SAFETY - TRAFFIC**

- Speed hump in all main roads
- Increase public safety and police
- Roadblocks for unlicensed vehicles
- Increase public safety staff

**4. PUBLIC SAFETY – LICENSING**

- Renovate paypoint in Kanana
- Accessibility of rent statement with proper billing and readings

**5. FINANCIAL SERVICES**

- Intervention of Council to debt collection letters
- Establishment of bursary fund to assist disadvantaged matriculants

**6. LED**

- Economic development in Ward 20
- Upgrading SMMEs on well-coordinated tuckshops
- Visit all small businesses for compliance
- Workshops for SMMEs
- Upgrade of all shops around Ward 20

**7. COMMUNITY SERVICES**

- Illegal dumping
- Assist to develop parks on open spaces
- Adopt Maradona sports ground to be a park
- Cleaning of cemetery in Ward 20

**8. ELECTRICAL ENGINEERING**

- All highmast lights to be fixed
- Maintenance of streetlights more regular

**9. CORPORATE SERVICES**

- Wifi connection
- Skills development
- Recruitment to accommodate all Wards
- Develop a skills college in Ward 20
- Visibility of social workers
- Assist child headed families
- Develop programme with other stakeholders in social issues
- Assist with old age home
- Assist youth with youth development programmes

## **WARD 21**

**Ward Councillor** : K Ndincede

### **PRIORITY PROJECT**

- Paving of Bosveld street
- Upgrading of the drainage system – Orkney Vaal
- Installation of highmast lights – Orkney Vaal
- Installation of highmast lights – Bosveld
- Installation of street lights – Orkney Vaal
- Installation of street lights – Bosveld
- Building or establishment of Matlosana Convention Centre at Orkney Vaal [ICC]

#### **1. SEWER**

- Replacement of sewer pipes in Umuzimuhle village

#### **2. ROADS AND INFRASTRUCTURE**

- Restructure roads to accommodate taxi stops
- Taxi rank
- Fencing of village
- Fencing of ward committee offices

#### **3. COMMUNITY SERVICES**

- Building of a community hall –Orkney Vaal
- Upgrading of Umuzimhle library
- Expansion of Buzile Nzima clinic
- Refurbishment of James Motlatsi stadium
- Refurbishment of James Motlatsi indoor sport centre

#### **4. ELECTRICITY**

- Electrification of Gwede village
- Introduction of prepaid electricity in Umuzimuhle

#### **5. HEALTH**

- Primary health care clinic needed

#### **6. LED**

- Establishment of industrial hub – Itereleng
- Establishment of skills development centre – Itereleng
- Establishment of manufacturing hub – Itereleng
- Refurbishment of Lion Lodge

**7. CORPORATE SERVICES**

- Wifi connection
- Skills development
- Creches to operate 24 hours

**8. HOUSING**

- Building of RDP houses
- Housing ownership – houses owned by private company

**9. FINANCE**

- Provision of paraffin in Gwede village

**10. FIRE AND RESCUE**

- Need our own fire station
- Upgrading of existing fire prevention facilities

**11. HUMAN SETTLEMENTS**

- Incorporation of Gwede Village for the purpose of development
- Incorporation of Vaal Reefs villages to municipality

**12. TOWN PLANNING**

- Establishing of Umuzimuhle township
- Land needed for livestock and vegetables
- Establishment of Matlosana Convention Centre at Orkney Vaal [ICC].

## **WARD 22**

**Ward Councillor** : TS Seabeng

### **PRIORITY PROJECT**

#### **Infrastructure:**

- Roads construction in ext 13 east and ex 6
- Sewer pipe to be replaced in ext 5
- Construction of bridge between ext 5 & ext 3

#### **Housing:**

- Construction of RDP houses/sewer line/electrification and water network in Ext 5 informal settlements

#### **Sport, arts, culture**

- Building of sport facilities – soccer, netball, cricket, rugby
- Need for primary and high school

#### **FDN:**

- Change of ownership
- Write off debts where owners abandoned residential sites and all on indigent register

#### **1. CIVIL ENGINEERING**

- Sewer spillage ext 13 and ext 0
- Construct reservoir – low water pressure

#### **2. HEALTH SERVICES**

- Clinic needed

#### **3. CIVIL ENGINEERING: ROADS, STORM-WATER & LANDFILL SITES**

- Paving of roads and main roads
- Stormwater drainage in the following streets: Newtown, JD Khumalo, Maisona, Zamukulunga, Steve Tshwete, Tolo and thandanani, Mangcalaza
- Landfill site made available to avoid illegal dumping

#### **4. COMMUNITY SERVICES - CLEANSING**

- Control over illegal dumping at parks
- Distribution of dustbins at Ext. 14

**5. COMMUNITY SERVICES – PARKS & RECREATION**

- Renovate or renew parks
- Library needed

**6. HOUSING SERVICES**

- Ext. 5 – rehabilitation of RDP houses
- Ext. 13 – to build RDP houses
- Ext. 14 – title deeds to be available for beneficiaries
- Proclamation of land

**7. ELECTRICAL ENGINEERING**

- Maintenance of street lights and highmast lights
- Removal of meter boxes at shacks and RDP
- Re-installation of electrical meter boxes at houses affected from earthquake damage
- Mini-substation needed

**8. FINANCIAL SERVICES**

- A pay point to be built at central point in the ward
- Information centre/paypoint at ext 13
- Scrap arrears for indigent and orphans

**9. HEALTH**

- Clinic needed
- No health facilities or clinic

**10. LED**

- No access to fresh produce market
- No space reserved for developing local small farmers
- Co-operatives be formed to address agriculture and stock farming/ Land made available

**11. PUBLIC SAFETY**

- Satellite Police station/ Satellite fire station
- Fewer speedhumps as they lead to accidents in JD Khumalo, Nyikane, Newtown

**12. SPORTS, ARTS AND CULTURE**

- Sport facilities to be made available for youth eg swimming pool, soccer fields and netball field

## WARD 23

Ward Councillor : Mahumapelo

\*Fencing graveyard in extension 15

### HIGHMAST LIGHTS

\*Bushbak street

\*Ladybell street

\*Buffalo street

\*Springbok street

### PAVING

\*Disa street

\*Freesia street

## 1. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES

- **Paving of Thandanani road**
- Streets need to be paved: Welumlambo, Tugela to be completed, Tamarisk, Tamboti and Oleander and Thandani which is a taxi route
- Storm-water drains to be installed: Khotso, JD Khumalo and Newtown
- Speed humps at Tugela, Gaborone, Jojweni, Khumalo, Yellow wood, Giraffe and Buffalo which is a road to cemetery
- Re-gravel roads: Oleander, Harts, Buffalo, Assegai, Spider, Flower and Missisipi
- Tugela str paving holding water when its raining

## 2. CIVIL ENGINEERING - SEWER

- **New sewer pipes in Extension 15 – 116 erven. Residents without sewer for 4 years' now**
- **Ext 15 water and sanitation**
- Open manholes be fixed – dangerous to children
- Bucket eradication for 112 stands Ext 14 and 1116 stands in Ext 15

### **3. CIVIL ENGINEERING - WATER**

- **Bulk water in Extension 15 for 1116 stands**
- Replace water meters in Ext. 6, 14
- Water pressure in Ext 6, 14, 15
- Fixing reservoir telemetry its very urgent cause there is overflow every second day in Ext 6

### **4. TOWN PLANNING**

- Title deeds to be issues – proclamation of Ext 14 and 15
- Future plans for Ext 16 and 17 – it is overcrowded
- Purchase/donate portion of land at plot next to Ext 15
- Numbering of stands
- **Establishment of Ext 15 to be sped up because people have been staying thee for almost 4 years' now**

### **5. ELECTRICAL ENGINEERING**

- **Electrification of 116 erven inExt 15**
- Highmast lights in Ext 6, 15, 14
- Eskom response time of maintenance
- Eskom call centre costing community a lot of money
- Maintenance of highmast light to reduce crime
- Remove all street lights poles - they cause accidents

### **6. CORPORATE SERVICES**

- Community office at 17299, Extension 6
- Ward committee offices
- HR recruitment to represent all wards
- Library is needed

### **7. HEALTH SERVICES**

- More staff employed at Clinic (Grace Mokgomo Clinic)
- Available medicine
- Stationing of ambulance at clinic
- Treatment of patients by staff members
- Mobile clinic needed in Ext 14 and Ext 15

## **8. COMMUNITY SERVICES – CLEANSING**

- **Fencing of cemetery**
- Illegal dumping to be controlled
- Cut grass in open spaces
- Cleaning of cemeteries
- **Dustbins for Ext 6 and Ext 15**
- **Fencing of cemetery in Ext 15**

## **9. HOUSING SERVICES**

- Finish incomplete houses
- Allocation of houses should be speeded up before houses are vandalized
- **Building houses in Ext. 15**
- Blocked projects in Ext 6 be unblocked
- **Renovating all earthquake houses in Ext 6 and Ext 14**
- Title deeds in Ext 6 and Ext 14
- Build remaining +/- 114 stands in Ext 14

## **10. FINANCIAL SERVICES**

- Paypoint is needed
- Accounts always delivered late
- There is more than one account per household
- Debts should be written off or special arrangements with debit orders
- Approval of indigent subsidies very slow

## **11. PUBLIC SAFETY - TRAFFIC**

- Law enforcement to be done
- Speed humps at Tugela, Khumalo, Gaborone, Jojweni, Yellow wood and Giraffe str and Buffalo street
- Remuneration of community patrollers

## **12. LED**

- Alleviate poverty by assisting with new projects
- Car wash project for youth
- Establishing of multipurpose centre

- SMME assistance
- Food garden and poultry farm needed urgently to alleviate poverty

### **13. LICENSING DEPT**

- Appoint more personnel to help public
- Testing station be better equipped

### **14. FIRE & RESCUE DEPT**

- Appoint more staff
- Train communities in fire safety especially people using paraffin
- Fire truck stationed at police station
- Response time of Department questionable

### **15. OTHER**

- Police station at stand no 17501 an outstanding matter since 2008
- **Building of a stadium at stand no 16976**
- Sports grounds to be graded urgently

## **WARD 24**

**Ward Councillor** : Kgwabane

### **1. HOUSING SERVICES**

- Restructuring of old RDP houses built in 1995, they are dilapidated
- RDP houses and slabs also blocked housing projects
- Cracked houses and toilets

### **2. CIVIL ENGINEERING – SEWER & WATER**

- Sewer spillages – system must be changed and adopt greenline piping system
- Fixing of water meters
- paving of all streets

### **3. COMMUNITY SERVICES – PARKS & RECREATION**

- New dustbins be provided

### **4. LED**

- Training of all close corporation
- High rate of unemployment = municipality to assist

### **5. SPORTS, ARTS AND CULTURE**

- Sports facilities for youth

## **WARD 25**

**Ward Councillor** : Sepale

### **1. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Cleaning of stormwater drainage
- Need for stormwater at Olwethu street, Khumalo, Khuanyisa, Khotso, Mokoena, Naledi, Lesedi str
- Warnout tar in ward 25 streets: Kutlwano str, Kopanong str, Thabong str, Thabo str
- Paving in the 3 & 4 roomed sections: Sothoane str, Maanya str, Mokoena str, Mosatse str, Motlhaudi str, Dlamini str
- Paving or tarring of taxi routes in area –
- Ext 1: Kutlwano, Kopanong
- 3 roomed areas: Mokoena, Motsatse, Maanya, Sotloane, Mohlaodi
- Ext 2: Moremi, Molo, Elken, Ramcwana, Molo str, Moeni str, Dithebe str
- Ext 3: Short routes (19) Ikeletseng, Dintwe, Dlamini, Ikweze, Phuleng, Emafini, Pelonomi, Tsila, Esibayeni, Tlalefong, Bavukile, Bupilong, Khuthong, Barubetsi, Basupi, Baruti, Mntwana, Manyepe, Meriting.
- Expand Khumalo road between Kanana Mall and Mokhomo Clinic
- Road markings and signs
- Speed humps
- Replace old household water meters
- Expand the 2 bridges entering Kanana East and West

### **2. CIVIL ENGINEERING – SEWER & WATER**

- Sewer blockages –
- Replacement of old pipes
- Fixing of water meters

### **3. HOUSING SERVICES**

- Backlog of title deeds
- Appointment of housing surveyor

### **4. ELECTRICAL ENGINEERING**

- High mast lights –
- Pole no 1 – 8 P Mogage str time housing
- Pole no HM 129 Maanya street zone 7
- Pole no 26814/6 Mohlakoana str Ext 2
- Pole no 26814/19 Monare str ext 2

### **5. HEALTH SERVICES**

- Need for mobile clinic as township is growing. Clinic cannot accommodate community
- Appoint extra CDW's

## **6. LED**

- We need a satellite market to bring service closer to community
- Candle making
- Sewing machine and training
- Identification of land for small gardens
- Creation of jobs – youth employment

## **7. COMMUNITY SERVICES – PARKS & RECREATION**

- Develop and maintenance of parks and sport fields
- Dustbins required
- We propose steel bins
- Sport complex needed next to Mpheqeke Stadium
- Renovation of gymnasium hall
- Tennis courts and Basketball pitch
- Stadium flood lights
- Fencing of stadium
- FET College a requirement

## **8. FINANCE**

- Late arrival of service accounts

## **9. PUBLIC SAFETY**

- Scholar patrols at school
- Licensing – ward members encounter problems with individuals paying money to people to queue for them

## **10. OTHER**

- Police station needed
- Additional health centres

## WARD 26

Ward Councillor : Mokgatla

### 1. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES

- **Roads are needed in Ward 26 as follows:**

- Khukhwana Street
- Morubisi Street
- Letlaka Street
- Lejoane Street
- Phuduhudu Street
- Peke Street
- Lenong Street (storm water)
- Primary school
  
- *Main bridge at entrance to be expanded for 2 way traffic*
- Storm-water drains to be installed
- Speed humps
- Stormwater drainage next to railway line to enable water to be channelled to the river
- Pothole fixing
- Paving of outskirts of railway line

### 2. ELECTRICAL ENGINEERING

- High Mast lighting at ext 8, 10, 12
- Ou Kasi and Hostel

### 3. HEALTH SERVICES

- More staff employed at Clinic
- Shelter for people waiting outside clinic
- New clinic in ext 12
- Vegetable garden at Ext 12 Chris Hani

### 4. COMMUNITY SERVICES – CLEANSING

- Illegal dumping to be controlled
- Develop new cemetery
- Fence parks next to road and furnish with chairs, braai stands, play area for kids
- Development of sports grounds at Desmond ground and Chris Hani ground

**5. HOUSING SERVICES**

- Illegal occupants
- Cracked houses – standard of houses not correct
- Unfinished projects
- Repair of houses affected by storm in 2007 and earthquake in 2014

**6. PUBLIC SAFETY - TRAFFIC**

- Law enforcement to be done
- Police station needed
- Speed humps in Mafotha street and Lenong next to tuck shop

**7. LED**

- Building of hawkers shelters
- Youth development
- Training of SMME's

**8. FIRE & RESCUE DEPT**

- Satellite fire station

**9. FINANCE**

Paypoint is needed

Council to develop policy on writing off debt for Orphans

**10. OTHER**

- Building a school in Ext 12 or Chris Hani

## **WARD 27**

**Ward Councillor** : Mokhele

### **PRIORITY PROJECT**

#### **Paving of the following roads:**

- Mabelebele
- Ditheko
- Lenong
- Serape
- Tshilabelo
  
- **Highmast lights for 4 sections in ward 27**

#### **1. HOUSING**

Fix earthquake houses in 3 rooms in Ext 10

Speed up services of tittle deeds to those with RDP houses

Finish of incomplete houses and toilets.

#### **2 COMMUNITY SERVICES – CLEANING**

Cut grass in open spaces

Illegal dumping to be controlled.

#### **3. HEALTH SERVICES**

MAJARA SEPHAPHO Clinic has a huge shortage of staff

Mobile clinic needed, to cut long ques at clinic

Ambulance must be stationed at clinic.

#### **4. ELECTRICAL ENGINEERING.**

ESKOM response time of maintenance

Free basic electricity needed for indigent people

Maintenance of high mast lights regularly to reduce crime in the ward.

Highmast lights needed in Legala Street

#### **5. CIVIL ENGINEERING – WATER /SEWER/ROADS**

Replace old water meter with the new ones

Upgrade sewer pipes especially in Majara Sephapho Street.

Roads to be paved in the following streets: Dithoko, JB Serape, Tshilabelo, Mabelebele Street.

## **6. PUBLIC SAFETY – FIRE & RESCUE**

Need for Sate lite station in the ward

Fire truck to station at Police Station so that it can attend quickly.

Train communities about danger of fire especially people using Paraffin in informal Settlement.

## **7. PUBLIC SAFETY - TRAFFIC:**

Scholar patrollers in our schools

Law Enforcement to be done

Patrollers needed, as now crime is high

## **8 LOCAL PRODUCE MARKET:**

Make projects available to youth, women and people with disability

Unemployment rate is too high in the ward.

## **9. FRESH PRODUCE MARKET.**

Need to monitor food farming

Shortage of land for Agricultural purpose.

## **10. CIVI ENGINEERING – ROADS, STORM WATER & LAND FILL SITES.**

Speed humps needed in busy roads of street

Pavement or tared roads needed in DITHEKO Ext 4, MATEBELE Ext 10 and TSHILABELO Ext 11

Short street need to be level up as they are full of holes and stones.

## **11. COMMUNITY SERVICES.**

Library needed in the ward.

## **12. TOWN PLANNING:**

Employ more house inspectors.

## **13 FINANCE**

Burnt pay point in Ext 9 to be rebuild as pensioners are struggling to pay for their services due to distance

Rent statement always late

## WARD 28

Ward Councillor : C Bester

### 1. COMMUNITY SERVICES – PARKS & RECREATION

- Open spaces to be created in parks for kids
- Cut off three big blue gum trees at Tau and Lejoane Streets

### 2. ELECTRICAL ENGINEERING

- Maintenance of street lighting
- Very dark in ext. 2 – need additional lightning

### 3. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES

- ***Both the two water towers must be repaired and brought in commission.***
- A bypass for 16-wheelers to bring the large trucks around the town and not through the town. Especially the centre of town and the residential area.
- Stormwater drainage maintained – regular blockages
- Taxi Rank – Orkney. Completion of rank by installing the lights, expanding the current roof and office space.
- Built a new Taxi Rank for the long distance taxis at the Leeudoringstad/Orkney crossing on the municipal land.

### 4. LOCAL ECONOMIC DEVELOPMENT

- Build more hawkers shelters – hawkers selling in parks

### 5. CIVIL ENGINEERING - SEWER

- Upgrade drain system to eliminate frequent blockages
- Chemicals should be used after opening of a blockage to prevent health problem

### 6. COMMUNITY SERVICES – CLEANSING

- Refuse bins should be placed neatly alongside the road and not thrown all over the road by employees of the Council that empty the bins
- Cutting of long grass

### 7. HOUSING SERVICES

- Build low cost housing in town
- RDP HOUSES needed urgently

## **8. WATER**

- The asbestos pipes were installed in the 50's and 60's and cannot handle any high pressures with the result that the moment there is climate changes we experience a tremendous amount of pipe bursts and resulting in the loss of pure drinking water.
- The asbestos pipes are a health risk1

## WARD 29

Ward Councillor : Bornman

1. **Please take note that Orkney as whole is developing a very serious water crisis. Both the water towers one in ward 28 and one in ward 29 needs urgent attention and they must be revamped and maintained. Currently both wards are regular out of water and we must get it from the dams.  
\*\*\*Please add the water towers to each one of the wards.**
2. Upgrade reservoir in Brook Street URGENTLY
3. Orkney taxi rank is not sufficient - needs ablution facilities and shelters against rain/sun
4. Not sufficient parking space at Orkney taxi rank – taxi's park in Flecker street and that is dangerous to other road users and there is also no ablution facilities for taxi users.
5. Upgrading of Victory Park
6. Sports ground for youth and disabled
7. De Witt hall in Orkney needs to be fenced urgently as the hall are vandalised.
8. Re-sealing of Blyderivier Street
9. Housing is a problem in ward 29, make open spaces available for low cost housing
10. Stands available in Ward 29 should be advertised in the local newspapers
11. Ward 29 urgently needs a clinic – reinstate clinic in Randlespark or make a mobile clinic available
12. Dilapidated building should be demolished
13. Upgrading and maintaining of street lights
14. Tollfree number 24/7 available to community to report problems

## **WARD 30**

Ward Councillor : Du Preez

### **ROADS.**

The poor condition of all roads. All streets are in a very poor and dilapidated condition. All streets are without exception full of potholes and in poor condition. It causes damage to vehicles. Said condition of roads requires urgent attention and maintenance some roads need to be tarred in totality. No path can be singled out.

### **SEWAGE**

Complaints of sewer blockages are received daily. Main lines are rarely if ever towed to prevent blockages. Almost all sewer covers at manholes were stolen and sold as scrap. It is not replaced and causes the public to throw all waste and even garden waste into it. Sewage pumping stations are not functional due to the lack of maintenance of pumps. There are no or inadequate standby pumps; should a pump break, it sometimes takes days to repair and be functional again. Insufficient fencing and security at pumping stations cause vandalism and theft of pumps and cables.

### **ELECTRICITY**

Electrical equipment is in very poor condition, especially in Stilfontein. All meter boxes are rusted, and doors are open or have no doors. The ones that still have doors are not locked. Vandals turn off the switches to lure and rob people. Almost all street lamp pole covers that keep the wiring closed have been stolen and sold as scrap and are extremely dangerous because the wiring is open. Street lamp posts that have been driven over and are living on sidewalks are removed after long periods and sometimes replaced. Sometimes days pass before street lights (bulbs) are replaced. Inspections should be carried out weekly to replace dead bulbs. Due to the level of crime in the towns, regular (weekly) inspections should be carried out by the electrical department. Sometimes days pass before complaints are heeded

### **WATER**

As a result of outdated infrastructure, there are constant burst pipes that occur, which are mostly still asbestos, causing residents to sometimes be without water for several hours. Stormwater diversion furrows are never cleaned again. All manhole covers have been stolen and are not being replaced. This poses a danger to vehicles and pedestrians. Water reservoirs are poorly or not fenced at all and cause vandals to have access to the premises. There is no or insufficient security.

### **TRAFFIC**

It's one of the most invisible departments in the towns. No law enforcement takes place. Almost no traffic signs exist. All stop signs have been stolen and sold for scrap and are just not being replaced. An extremely dangerous situation for vehicles and pedestrians. No stripes/stop signs are painted on roads. No speed bumps are painted and are invisible to motorists. No parking lines exist at schools, churches, and shopping centers.

### **PARKS**

The grass is not cut at all in parks, sidewalks, and open spaces. Garbage is dumped everywhere. There are no or insufficient rubbish bins in parks as well as in shopping centers. Low-hanging street trees are not cut and some block the street lights. Dead trees are not cut down and removed. Defective or no equipment to do their work seems to be a problem here.

## **PARKS (CEMETERY)**

No maintenance occurs here, and crime is frequent as the public visits their loved ones. No safety fence exists. Because of this poor condition, crime and vandalism are rampant.

## **RUBBISH REMOVAL**

This service is extremely poor and infrequent service. Sometimes this service does not take place for days and mostly if it does take place, garbage is done after hours sometimes at midnight in order to earn overtime compensation. This causes garbage containers to be stolen because containers are not collected by owners. This pathetic service causes illegal dumping to take place in open spaces. The municipal dumping site is no longer accessible to residents because of how crime, intimidation and it is just too dangerous and that you have to pay to dump there. These factors give rise to illegal dumping.

## **FINANCE**

Very poorly managed department. Then there is a financial director and then again for months there is none and where does someone observe? Sometimes there are no or incomplete monthly bills which causes late and sometimes no payments to be made by residents. On other days the entire system is offline and residents cannot make any payments. The reason is never communicated to the resident and leaves residents angry. The poor financial condition in which the council finds itself is the weak or no will in the recovery of outstanding billions of service fees owed by residents, businesses, state institutions, etc., which arose as a result of the above. Hence the ongoing negotiations with Midvaal water and Eskom to prevent services to the Council from being stopped over the millions of rand owed to the two institutions. The outstanding amounts of the two institutions cause great concern. Furthermore, the amount of +/- 6 billion rand owed by the towns in the Matlosana local authority is a source of great concern. It can only indicate no will and poor management.

## **BUILDING BY-LAWS**

Another department that shines in absence. Illegal construction work is seen everywhere. No or insufficient inspections on those who do comply with the regulations and no action against the illegal ones. Illegal businesses that operate on residential plots and houses that are converted into businesses on residential plots. No building control officer to deal with the problem

## **BUILDINGS**

Maintenance of council buildings is not done. Buildings are in poor condition. Vandalism is rampant in buildings despite the security.

## **JUSTICE**

The application of laws, regulations, and ordinances leaves much to be desired in all departments

## **FIRE DEPARTMENT**

This service does not exist in the town and is handled by Klerksdorp  
Phones are just not answered no matter what the emergency is.

## **GENERAL**

For some departments, it is also a great frustration to do their work because in most cases there is no stock available in the store and they have to search and drive frantically to get stock which causes repair work to be delayed by hours

## **WARD 31**

Ward Councillor : Majji

### **PRIORITY PROJECT**

#### **Paving of the following school roads:**

- Mabote
- Pine tree
- Makgosi
- Manyano
- Mosinini

#### **1. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Storm-water drainage
- Maintenance of roads
- Roads to be paved:

Mobote, Mogorosi, Umonyane, Kopano, Malashe, Makgosi, Phiri, Mosinene, Tlhabologo, Pinetree, Constantia, Rehauwetse, Qalo, Phelandaba, Impala, Mapula, Letsopa Streets.

#### **2. SEWER**

- Regular sewer blockages – fix problem with pipes

#### **3. WATER**

- Formalise stands to put in water meters
- Water channels to be developed

#### **4. TOWN PLANNING**

- Employ more town planners

#### **5. ELECTRICAL ENGINEERING**

- Maintenance of street lights
- Repair highmast lights
- Upgrade highmast lights

#### **6. HOUSING SERVICES**

- Illegal occupants – provide title deeds
- Allocate land for those who can afford to build their own houses
- Stands for churches and other entities

**7. PUBLIC SAFETY - TRAFFIC**

- No traffic signs / Street names
- Speed humps/ School patrollers

**8. COMMUNITY SERVICES – PARKS & RECREATION**

- Provide containers/rubbish bins
- Sport facilities
- Community park with recreation facilities and programmes for youth
- Community hall

**9. FINANCIAL SERVICES**

- Write off arrears of child headed orphans
- Roadshows for payment of rent
- Use internal systems for services/job creation
- Do not outsource debt collectors

**10. CORPORATE SERVICES**

- Community hall in Ext. 9

**11. HEALTH SERVICES**

- Building of clinic
- Educate local community on health issues
- Clinic open 24 hours / Work with NGO's

**12. FIRE AND RESCUE**

- Satellite fire station in township
- Buy rescue vehicles
- Fire rescue response time slow

**13. LED**

- Hawkers shelters
- Training of small business owners
- Support VTSD / Funding for SMME and development of SMME's

## **Ward 31**

**P Burrell**

### **1. ELECTRICAL ENGINEERING:**

- ☐ Replace all damaged and rusted electrical boxes and install locks
- ☐ Upgrade substation
- ☐ Maintenance of sub-stations (grass cutting to be prioritised at substations)
- ☐ Regular maintenance of street lights
- ☐ increase levels of safety and deterring crime by installing high mast lights
- ☐ Street light poles are open, cover with metal cover
- ☐ Install CCTV cameras at sub-station to prevent cable theft
- ☐ Give residents back their power by helping to reduce their vulnerability to Eskom load shedding and eradicate ESKOM supply areas; and enhance access to reliable, affordable, and sustainable electricity; incentivise pre-paid electricity systems and private electricity generation
- ☐ Request for Solar Geysers in all sections of ward 31 for qualifying residents

### **2. LOCAL ECONOMIC DEVELOPMENT:**

- ☐ Small businesses should be encouraged to alleviate poverty and unemployment especially for the youth- Council has Golden Village in Stilfontein that can be utilized to develop the youth
- ☐ Community Projects
- ☐ Training and workshops for the youth
- ☐ Skills and capacity development
- ☐ Increase investment attraction
- ☐ Assistance with seeds to plough their own vegetables

### **3. PUBLIC SAFETY FIRE AND RESCUE**

- ☐ Stilfontein fire station to re-open as a matter of urgency
- ☐ Speed humps are required, prioritizing all Street close to Schools namely: Stilfontein Primary School, Strathvaal Primary School, PA Theron Primary

#### **4. HEALTH SERVICES:**

- ☒ Clinic- extension of working hours
- ☒ Shortage of staff
- ☒ Shortage of medicine is a problem
- ☒ Burglary due to non-fencing
- ☒ Street lights not working around the clinic
- ☒ Patients not honouring their dates
- ☒ Shortage of chairs at the clinic
- ☒ Demarcation of patients as far as Alabama
- ☒ Parking area at the clinic not maintained, potholes are a major concern
- ☒ Some of the toilets are not working
- ☒ Signage's being stolen
- ☒ Road marking for the Ambulance

#### **5. HOUSING SERVICES:**

- ☒ Empty houses with overgrown grass and trees to be cleaned, drug abuse is worrisome, the empty houses are used for drug related activities and crime
- ☒ Shortage of houses and stands to build
- ☒ Cracked houses due to the earthquake to be fixed by disaster management funds allocated
- ☒ Shelter for women and children. Possibly situated at Golden Village premises which are now vacant and being vandalized

#### **6. TOWN PLANNING:**

- ☒ CoM to execute the repairs of the sinkhole on the N12 STILFONTEIN
- ☒ CoM to execute the repairs for 4 sinkholes, namely: Jan van Riebeeck, Kruger Crescent, Bax street and Connaught street

#### **7. COMMUNITY SERVICES-CLEANSING:**

- ☒ Illegal dumping signs
- ☒ Large containers in open spaces are required, in particular: Mines Road, Neethling, Jan van Riebeeck streets

☒ Tree felling is necessary

☒ Street Cleaning and collection leaves and branches

**8. SPORTS ARTS AND CULTURE/COMMUNITY SERVICES:**

☒ No community Hall

☒ No Swimming Pool

☒ No Sports facilities

☒ No Parks

☒ Playground for kids

**9. CIVIL ENGINEERING:**

☒ Reseal all cracked/damaged tar roads

☒ Repair potholes

**10. ROADS, STORM-WATER AND LANDFILL SITES:**

☒ Maintenance of all Streets left unfinished. Some of the streets are not roadworthy due to improper work of projects. Streets in particular:

☒ Buffelsfontein road and Van Ryneveldt Circle

☒ Cnr Van Zyl and Buxton road

☒ Cnr Neethling and Lombard street

☒ 10/5 Steyn Avenue

☒ Cnr Buxton and Connaught Str

☒ 29 Gladstone Str

☒ 7 Brits Str

☒ 13 Cloete

☒ 20 Van Zyl

☒ Cnr Gladstone and Athlone road

☒ Damaged Storm water system at 20 Van Zyl

☒ Damaged Storm water system at Cnr Steyn and Stilfontein road

☒ The community of Stilfontein pleads with CoM to intervene with the vandalised structure at Strathvaal Club situated opposite the police station

## **WARD 32**

Ward Councillor : Morake

### **PRIORITY PROJECT**

#### **Paving of the following school roads:**

- Community hall
- Refurbishment of Chris Hani Road
- Stormwater drainage system
- Paving Thambo street
- Paving Ntsulela street
- Building of new school

#### **1.CIVIL ENGINEERING – SEWER**

- Sewer overloaded because of the size of the main sewer pipe – cause blockages and overflow
- Problems of blocked sewer taking too long to resolve

#### **2. CIVIL ENGINEERING - WATER**

- Reservoir operates manually
- Pressure tower also operates manually that results in waste of water – need a computerised system (telemetric system)
- No communication during closing of water for any reason
- Leakages inhouse – taps, toilets, meter

#### **3. CIVIL ENGINEERING – TOWN-PLANNING**

- Nqoba street and Aucillary streets needs paving as they are main streets – in the rainy season they are so bad that taxi's, police and emergency vehicles can't access the inside of the ward and this is troublesome to the ward
- List of aucillaries: Winnie str, Vilakazi, Oganne, Yosi, Tshidi, Ntshabaziwile, Mangu and W Njovane, Humeleng str.

#### **4. ELECTRICAL ENGINEERING**

- High Mast light – repair 8 highmast lights of which 5 are just globes that needs replacing and 3 are because of cable theft
- Erection of additional 3 highmast lights identified
- Electricity cable theft a problem
- Vuvisile Majoba road too dark to be the main entrance road to Khuma

- We propose street lights on the main entrance road – we recommend concrete poles with solar energy

#### **5. CORPORATE SERVICES**

- Unemployment of youth and other groups
- We need stats to help us identify areas where the ward is not represented on municipal programmes and how to map the way forward
- Ward empowerment on skills development projects by municipality
- Bursaries for ward youth members by municipality
- Projected municipal plans on skills development including internships and learnerships
- Home based care givers training and utilization in our understaffed clinics
- Old age home
- Creche Indigent subsidies

#### **6. HOUSING SERVICES**

- Houses owned by non-rightful owners
- Blocked projects
- Tsoenami
- Earthquake – 2014/5/6/7
- Housing shortage for senior citizens, child headed family, people with disability and needy individuals, Indigent subsidies

#### **7. PUBLIC SAFETY - TRAFFIC**

- Vuyisile Majova road needs upgrading – the street is the entrance into Khuma and it is currently very dark and it is the busiest street
- Crime – CPF trained and capacitated
- Control of taverns and taxi rank – control of tavern noises, taxis not controlled forms ranks anywhere in the ward attracting traffic and causing accidents
- Mobile police station for visibility
- Installation of CCV cameras to monitor crime hot spots

#### **8. PUBLIC SAFETY - LICENSING**

- Business licences – local. The current process is failing us – most of this foreign spaza owners are questionable in terms of cleanliness and quality of their products
- Training of youth to acquire drivers licences – since most of the youth are struggling we propose a system that can capacitate them with licenses to make them employable

**9. COMMUNITY SERVICES – CLEANSING, PARKS & RECREATION**

- No dumping signs
- Provide containers/rubbish bins
- Community hall – much needed as there are no schools or churches to borrow space from
- Sports complex
- The space identified on the left of Chris Hani street behind the houses between the municipal offices and ext 8 entrance for a small park

**10. FINANCIAL SERVICES**

- Write off arrears of child headed orphans
- Indigent subsidies need to be finalised
- Rate of unemployment – finance to financially capacitate our nation
- Bursaries – skilling our youth will make them employable
- Municipal paypoint
- Ward-based budget – we propose that each ward have a budget to use as they prioritise, this is due to the fact that wards have different problems and budgets are used unequally

**11. HEALTH SERVICES**

- Casualty ward 24 hours and 7 days open, there is a high number of stabbings requiring stitches
- Maternity ward also 24/7 – the volume is too high for ext 6 clinic
- Ward based ambulance services – there is a delay in services
- Under staffing at present at clinic, not sufficient nurses resulting in overload and delaying of services
- Enlargement and refurbishment of our clinic to include necessary dispensary unit with adequate medicine

**12. FIRE & RESCUE DEPT**

- Water hydrants
- Satellite fire station in township
- Ambulance response time – decentralisation will improve response time

### **13. LED**

- Capacity building for unemployed
- Local business recognition and implementation of the 70/30 resolution by government. This will help capacitate and grow our local businesses and to revive the local economy.
- Our SSME's to benefit
- Development of cooperatives and helping them with projects like piggery, chicken browls, goats and red meat production and fresh produce farms especially for youth
- Establishment of database for businesses of people with disabilities as per government policies and finance to implement the resolution on this – this is our most vulnerable group which is always left behind in business – we recommend symposium to be held this year
- Carwash project will revive local economy

### **14. FRESH PRODUCE MARKET**

- Vegetable gardens – our ward has rich soil since it was fields before, we recommend establishment of community based gardens to use this land that is not suitable for housing
- Hawkers stalls – 8 stalls – 3 at entrances and a further 5 inside the ward placed strategically to be closer to most of our people

## **WARD 33**

Ward Councillor : Latha

### **PRIORITY PROJECT**

#### **Paving of the following school roads:**

- Nkebe street
- Ext 10 Big trees
- Masike street ext. 10
- Mbekeni street
- Lebata street

#### **1. CIVIL ENGINEERING – ROADS, STORM-WATER & LANDFILL SITES**

- Maintenance of roads
- Paving of following roads: Nkebe, ext 10 main road, Nkumbi str, Ext 11 main road
- Landfill site needed to curb the problem of illegal dumping sites
- Storm-water drainage: all paved roads, especially Lekoma street.

#### **2. SEWER & WATER**

- Maintenance of sewer plant/system
- Maintenance of toilet leakage and taps
- Sewer blockage

#### **3. LED**

- Give priorities to youth, women and disabled people in projects
- Assistance of cooperatives & smme's to comply
- Installation of stalls for street vendors
- Promote inclusive participation in procurement in both public and private sector
- Create platform for developing businesses

#### **4. HOUSING SERVICES**

- New improved houses to be build
- Houses be renovated and others be rebuild due to damages
- Title deeds needed
- Houses to be built for qualifying residents of Buffels and Midvaal

- Avail land for workers to build for themselves
- Houses or stand audit for Ext, 10,6 and 11

**5. COMMUNITY SERVICES - CLEANSING**

- Control Illegal dumping
- Dumping areas to be established – put up no dumping signs
- Shortage of dustbins in the ward, especially at the Ext 10 and Ext 11
- Cutting of big trees in Ext 10 and Ext 6
- Maintenance of parks

**6. ELECTRICAL ENGINEERING**

- Highmast lights needed in graveyard and Ext 10
- Electrification of Ext 10
- Highmast lights needed between ext 6 and ext 11
- Audit all electrical meter boxes in all sections

**7. HEALTH SERVICES**

- Extension of Botshabelo clinic
- Ambulance needed
- Stock of medicine needed
- Mobile clinic at Buffels no 1, Nappies place and Midvaal
- Shortage of staff at clinic
- Security problem at clinic
- Health promoter needed at the clinics

**8. COMMUNITY SERVICES - PARKS & RECREATION**

- Parks to be developed in all extensions
- Planting of trees in Ext 6 and Ext 11
- Development of sports grounds for youth development
- Development of playgrounds for kids
- Cleaning of illegal dumping

## **9. CORPORATE SERVICES**

- Need skills development – unemployment rate high
- Building of community hall at Ext 6 and Ext 11
- Youth centre needed next to Botshabelo clinic
- Recruitment to be done per ward

## **10. OTHER**

- Building of primary school at Ext. 6
- Road marking and signs
- Promote community projects
- Support youth businesses and woman and disabled

## **11. FIRE AND RESCUE**

- Stilfontein fire station to re-open as a matter of urgency
- Fire fighters to be stationed at Khuma police station

## **12. TRAFFIC**

- Visible traffic officers in ward
- Traffic control at taxi rank

## **13. TOWN PLANNING**

- New extension needed as the number of people rises monthly
- Stands needed for people

## **14. FRESH PRODUCE MARKET**

- Shelters to be provided for people in the ward
- Funding to assist youth and old age keen on agriculture
- Open markets for cooperatives and smme's

## **WARD 34**

**Ward Councillor** : Ntshanga

### **1. HOUSING**

- House audit report is needed to establish which houses are abandoned or ownerless for smooth running of subsidy applications.
- Rebuilding all houses affected by 2014 disaster tremor.

### **2. ELECTRICAL ENGINEERING**

- High Mast lights should be maintained regularly

### **3. ROADS, STORM-WATER & LANDFILL SITES**

- 12 Untarred streets must be paved.

### **4. SEWER & WATER**

- Replacement of sewer network because it is dilapidated and exceeded the construction lifespan.
- Rebuilding of toilets.
- Water system is old and need to be replaced.

### **5. HEALTH SERVICES**

- Rehabilitation centre must be built for drug and alcohol abuse.
- Bigger clinic needed to serve more than 15000 community members.

### **8. COMMUNITY SERVICES – PARKS & RECREATION**

- *Sport facility to be built in the dolomite land.*

### **9. LOCAL ECONOMIC DEVELOPMENT**

- Build a mall in line with the Stilfontein Town Regeneration strategy.

## **WARD 35**

**Ward Councillor** : Seitshero

### **1. ELECTRICAL ENGINEERING**

- 6 Highmast lights be installed urgently
- +/- 350 houses need electrification
- Highmast lights must be fixed

### **2. HEALTH SERVICES**

- Mobile clinic time to be revisited
- Poor response or late arrival of ambulances
- Decentralise ambulance services
- Temporary structure for clinic

### **3. ROADS, STORM-WATER & LANDFILL SITES**

- Stormwater be installed in ext 4, 1, 3, 4, 5, 7
- Roads to be tarred: 8th, Sothomela, Leeuw street, OR Street
- Roads leading to schools in ward 35 are not paved:
- Short streets graded

### **4. HOUSING SERVICES**

- All asbestos roofing to be replaced
- Blocked housing projects to be unblocked
- Urgently build incomplete houses
- Most elders/pensioners still living in shacks
- Housing projects in ward 35 must commence with immediate effect
- Title deeds needed
- To deregister and register houses according to address
- To name streets in following ext: 1,3,5,7
- Informal settlement dwellers given a temporary site and be prioritised for ext 12, because they are about 450.
- +/- 350 re-zoned into residential area urgently need engineering services
- Erf no 3267, 2823 - ext 1,

6690, 6691, 6692, 6693, 6694 – ext 3,

6701, 6702, 6703, 6704, 6705, 6706, 6707, 6708, 6709, 6710 – ext 7      7508, 7509,  
7510, 7512, 7504, 7505 – ext 7

Portion of remainder portion 15 Hartebeesfontein 422-IP (township establishment – to create 114 stands)

**5. CIVIL ENGINEERING - WATER**

- Communal Water taps to be installed at all informal settlement
- Water for rezoned park/business areas

**6. PUBLIC SAFETY – FIRE & RESCUE**

- Fire and Police Station in Khuma
- Decentralise disaster services
- Fire station in Stilfontein to be operational

**7. PUBLIC SAFETY - TRAFFIC**

- Speed humps
- Pothole patching in all streets

**8. COMMUNITY SERVICES - CLEANSING**

- Re-fencing of graveyard
- Clean graveyard – long grass
- Illegal dumping sites to be rehabilitated
- Supply large dumping containers

**9. COMMUNITY SERVICES – PARKS & RECREATION**

- Illegal dumping site
- Landfill site

**10. LED & MARKET**

- Training, monitoring and co-operatives
- Mining houses – social labour plan be linked to youth unemployment eg. Bursary services.
- Small businesses should be encouraged to alleviate poverty and unemployment
- Re –opening of farming projects
- Regular monitoring of local projects

## **11. CORPORATE SERVICES**

- Employment/recruitment be done per ward
- Urgently build theatre hall
- Facilitate enhancement of youth development

## **12. FINANCE**

- Ward 35 urgently need paypoint
- Accelerate approval of indigent subsidies
- Tenants must pay services rendered by municipalities
- Deregister and register rightful owners

## WARD 36

Ward Councillor : Foboke

### PRIORITY PROJECT

- ***Ellaton: Marten estates – roads & stormwater drainage needed***
- Kanana – high school
- Ellaton – highmast lights
- Ellaton – community hall
- Ellaton & Kanana – mobile clinics
- Kanana – community office

#### **1. ELECTRICAL ENGINEERING**

- Ellaton: Highmast light New Ellaton
- Kanana: Highmast light Phase 2
- Kanana: Highmast light opposite 23481

#### **2. HEALTH SERVICES**

- Ellaton: Mobile clinic needed:
- Kanana: Mobile clinic needed

#### **3. ROADS, STORM-WATER & LANDFILL SITES**

- Kanana: grading of streets, stormwater drainage at Aganpanthus and road leading to school need to be paved.
- Ellaton: roads paved in new Ellaton, stormwater needed.
- Potholes: the whole Ellaton
- **There is a hazardous sink hole near 22177 that needs attention.**

#### **4. HOUSING SERVICES**

- Title deeds needed in Ext 14 and Ext 15

#### **5. CIVIL ENGINEERING - WATER**

- Water taps to be installed

#### **6. CIVIL ENGINEERING - SEWER**

- Sewer blockages in the whole ward
- Upgrading of sewer system

**7. PUBLIC SAFETY – FIRE & RESCUE**

- Ellaton: satellite police station needed
- Kanana: Satellite police station needed

**8. LED**

- Co-operatives for youth needed
- Job creation to reduce poverty
- Assist community with seeds to plough

**9. COMMUNITY SERVICES**

- Grass cutting in whole ward
- Tree trimming in Ellaton
- Parks for children

**10. CORPORATE SERVICES**

- Community hall in Ellaton
- High school in Kanana

**11. SPORT, ARTS & CULTURE**

- Sport facility in Kanana and Ellaton

## **WARD 37**

**Ward Councillor** :           Plaatjie

### **1. ELECTRICAL ENGINEERING**

- Upgrading of electrical power station
- Installation of solar geyser in ext 7-19, 20
- Highmast light be installed
- Maintenance of all highmast lights

### **2. HEALTH SERVICES**

- Clinic for the township and surrounding area open 24 hours
- Centralise ambulance services in Jouberton clinic

### **3. ROADS, STORM-WATER & LANDFILL SITES**

- Cleaning and maintaining water channels in Ompie Maretlwa
- Mokhuthu Street Paving ext 20
- Mbabangwe street needs urgent attention
- Short streets graded
- Stormwater channels revamping in Ext 19 & 20

### **4. HOUSING SERVICES**

Build RDP houses in ext 19

Incompleted RDP houses to be completed

Fixing damaged houses of earthquake

### **5. CIVIL ENGINEERING - WATER**

- Water taps to be installed Ext 19 and Ext 20
- Water needed in ext. 19 on weekends doesn't have water

### **6. CIVIL ENGINEERING - SEWER**

- Sewer blockages
- Main line maintenance

### **7. PUBLIC SAFETY – FIRE & RESCUE**

- Training of more personnel per ward

**8. PUBLIC SAFETY - TRAFFIC**

- Speed humps in Ext 19
- Scholar patrols needed in all Ward 37 schools

**9. COMMUNITY SERVICES - CLEANSING**

- Supply with large dumping containers

**10. COMMUNITY SERVICES – PARKS & RECREATION**

- Parks needed next to graveyard
- Maintenance of parks
- Cleaning of sports grounds
- Building new library

**11. LED & MARKET**

- Funding of projects for youth
- Erecting of stalls near Tower Mall to create jobs
- Funding cooperatives
- Establish new cooperatives

**12. CORPORATE SERVICES**

- Community hall in Ext 20

**13 FINANCE**

- Renovating of paypoint in Ext 19
- Capacitating staff members in paypoints

## **WARD 38**

**Ward Councillor** : Zitwane

### **PRIORITY PROJECT**

#### **Paving of the following school roads:**

- Gerben
- A1C1 Thaba Tshweu
- Mankorwana
- Malefulane
- Rammutle

#### **1. ELECTRICAL ENGINEERING**

- Highmast lights needed
- Stadium needs to be electrified

#### **2. HEALTH SERVICES**

- **Clinic for the township and surrounding area open 24 hours**
- Decentralise ambulance services
- Disaster services decentralised

#### **3. ROADS, STORM-WATER & LANDFILL SITES**

- Fix potholes
- Paving of streets

#### **4. HOUSING SERVICES**

- Urgently build incomplete houses
- Since hostel was demolished last year nothing has been done
- Houses affected by the earthquake to be attended to

#### **5. CIVIL ENGINEERING - WATER**

- Water taps to be installed
- Water for rezoned park/business areas

#### **6. CIVIL ENGINEERING - SEWER**

- Sewer blockages

**7. PUBLIC SAFETY – FIRE & RESCUE**

- Fire and Police Station
- Decentralise disaster services

**8. PUBLIC SAFETY - TRAFFIC**

- Speed humps
- Pothole patching

**9. COMMUNITY SERVICES - CLEANSING**

- Supply with large dumping containers
- Clean graveyard – long grass

**10. COMMUNITY SERVICES – PARKS & RECREATION**

- Illegal dumping to be controlled
- Shortage of dustbins in ward
- Landfill site
- Parks to be developed
- **Develop sport facilities for kids**

**11. LED & MARKET**

- Training, monitoring and co-operatives
- Funding for projects
- Give priority to youth projects

Training of youth compulsory

- **Job creation to reduce poverty to ensure people pay rent**

**12. CORPORATE SERVICES**

- Employment/recruitment be done per ward
- Skills development needed – unemployment rate high

**13. FINANCE**

- Irregular billing on rent statements

## **WARD 39**

**Ward Councillor** : W Wallhorn

### **Ward 39 Yearly IDP Special Project to be submitted for Funding**

During a Council Meeting the Executive Mayor has asked each ward to submit a special Project for each of the 5 years of this Council's existence to 2026:

The remit was not to submit maintenance projects, but to concentrate on something that adds value to the Ward, uplifts the community, brings the community together, and above all has the possibility to create jobs!

#### **1. Proposal:**

Now since 2016, we have asked for the development of the Palmiet-Spruit wetland area, stretching from Ward 17 border of Ward 39 namely Buffelsdoorn road, to Monica Ave, from Monica Ave to N12 Highway, and stretching under the Highway bridge into Ward 19 behind the Goudkoppies Motor-city Development right up to the Protea Hotel, this also borders on Ward 30, so truly a multi-ward Project proposal.

The Proposal is that the Palmiet-Spruit Wetland be developed into a Fully Maintained, Fully Developed, Fully Equipped Trim-park, with specific areas that can be developed for future special needs! This will include Flood-plain control berms, so that the area is fully capable to being used under various conditions, without endangering life & limb as is currently the case!

#### **2. Background:**

Ward 39 has no properly developed Sport-facilities, Recreation Facilities or even functional Parks that can be used by residents or their children! The Matlosana Gardens development has added a social housing element into the ward, the ward thus now caters for more than 5000 families without giving them any recreathat the tion, park or sport facilities, where people can socialize in a setting that allows proper integration of the community!

#### **1. Public Participation Process**

As per Whatsapp groups Ward 39 Service Delivery & Broadcast Groups, Hello Neighbour, Friedman St, Flamood Buurtwag on 24/11/2021

#### **2. IDP: Strategic CAPEX Planning Request- National & Provincial Infrastructure Investment & Budget Request**

The IDP for Ward 39 will Include:

- Identifying Strategic Departmental Programmes for Ward 39
- Prioritisation of Ward 39 Community Needs
- Project Identification & Verification in Ward 39
- Development Interventions Needed from Municipal Administration in Ward 39
- Review of Municipl Administration Performance in Ward 39

**2.1 CAPEX: Street Surfacing (Directorate: Technical & Infrastructure (Roads & Stormwater))****Action Required:** All streets listed need to be surfaced with New Tarmac / Asphalt & Full UnderbuildHot Asphalt Surfacing: Budget Costing: 1km Length x 7m Wide = 7000m<sup>2</sup> = R2 100 000.00

	Kilometer	Costing Budget
<b>2.1.1 IrenePark (Main Roads)</b>		
- Latham (Main Road)	1.15km	R 2 415 000.00
- Joe Slovo/ Old Joburg Road (From Irene to Latham)	318m	R 667 800.00
- Chris Hani (From Bridge to Elm)	2.14km	R 4 494 000.00
- Elm Str.	1.27km	R 2 667 000.00
- Moolman str.	591m	R 1 089 900.00
- Irene Str.	616m	R 1 293 600.00
<b>2.1.2 IrenePark (Secondary Roads)</b>		
- Cuckoo Str.	613m	R 1 287 300.00
- Adriaan str.	265m	R 556 500.00
- Friedman Str.	331.56m	R 696 276.00
- Bruce Str.	373.43m	R 784203.00
- Pine Str.	207.72m	R 436212.00
- Claude	240.78m	R 505638.00
- Hurter	208.11m	R 437031.00
- Nora	282.05m	R 463050.00
- Jacklin	536.22m	R 1 126 062.00
- Henry	552.69m	R 1 160 649.00
- Louw	289.43m	R 607803.00
- Arcadia	268.18m	R 563178.00
- Wood	98.47m	R 206787.00
- Johnjos	154.51m	R 324471.00
- Gould	489.13m	R 1 027 173.00
- Acorn	130.96m	R 275016.00

- Louis	114.70m	R 240870.00
- Pauline	126.80m	R 266280.00
<b>2.1.3 Flamwood (Main Roads)</b>		
- Buffelsdoorn Str. (From Central Ave to Platan Str)	3.75km	R 7 875 000.00
- Buffelsdoorn Str. From Central to Chris Hani	2.40km	R 5 040 000.00
- Buffelsdoorn Str. From Platan to New Matlosana Mall Road	2.37km	R 4 977 000.00
- Plataan Ave.	2km	R 4 200 000.00
- Central Ave (Main Road)	1.18km	R 2 478 000.00
- Monica Str.	3.01km	R 6 321 000.00
- Smit/ Willow Str.	2.15km	R 4 515 000.00
- Flamwood Dr.	1.45km	R 3 045 000.00
- Liza Str.	1.84km	R 3 864 000.00
- Abrahamson Str.	824m	R 1 730 400.00
- Servaas Str.	708m	R 1 486 800.00
- Dawn Str.	539m	R 1 131 900.00
- Prinses Dr.	430m	R 903 000.00
-		
<b>2.1.4 Flamwood (Secondary Roads)</b>		
- Dorah Taemane Str.	437m	R 917 700.00
- Marilyn Str.	558m	R 1 171 800.00
- Zena Str.	100m	R 210 000.00
- Charo Str.	278.50m	R 584850.00
- Fanny Str.	302.23m	R 634683.00
- Deborah st.	279.67m	R 587307.00
- Harris Str.	366.47m	R 769587.00
- Kritzinger Str.	273.26m	R 573846.00
- Alida Str.	1.81m	R 3 801 000.00
- Pelsers Str.	501.48m	R 1 053 108.00

- Felicia Str.	151.37m	R 317877.00
- Redelinghuys Str.	409.78m	R 860538.00
- Gerald Str.	419.43m	R 880803.00
- Jan De Wet Str.	537.73m	R 1 129 233.00
- Pagel Bekker Str.	336m	R 705 600.00
- Neil Str.	319m	R 669 900.00
- Van Staden Str.	179m	R 375 900.00
- Rottanburg Str.	361m	R 758 100.00
- Sarah Str.	261.57m	R 549297.00
- Ronel Str.	450.66m	R 946386.00
- Cecelia Ave	284.21m	R 596841.00
- Suilenroc Str.	271.34m	R 569814.00
- Janice Str.	303.57m	R 637497.00
- Jill Ave.	230.48m	R 484008.00
- Beryl Ave.	413.60m	R 868560.00
- Rosemary Ave.	409.65m	R 860265.00
- Elvira Ave.	457.01m	R 959721.00
- Gerda Ave	325.37m	R 683277.00
- Martin Ave.	210.00m	R 441000.00
- Jerome Str.	212.95m	R 447195.00
- Tim Ave.	654m	R 1 373 400.00
- Suzet Ave.	536m	R 1 125 600.00
- Victoria Str.	762m	R 1 600 200.00
- Rina Str.	456m	R 957 600.00
- Shirley Str.	434m	R 911 400.00
- Goosen	340.25m	R 714525.00
- molepe	720.12m	R 1 512 252.00
- cullinan	291.01m	R 611121.00

- ehlers	405.00m	R 850500.00
- Greyling	184.66m	R 387786.00
- Silet Ave.	58.97m	R 123837.00
- Yulanda Str.	343.95m	R 722295.00
- Retha Str.	448.06m	R 940926.00
- Henna Ave.	107.52m	R 225792.00
- Goudkop Ave.	458.92m	R 963732.00
- Van Beek Ave.	315.63m	R 662823.00
- Heidra Ave.	236.23m	R 496083.00
<b>2.1.5 Adamayview (Main Roads)</b>		
- Flora Ave.	1.85km	R 3 885 000.00
- Connie Ave.	1.73km	R 3 633 000.00
- Ada Ave.	557.50m	R 1 170 750.00
- May Ave.	1.10km	R 2 310 000.00
- Smit/ Willow Str.	2.15km	R 4 515 000.00
<b>2.1.6 Adamayview (Secondary Roads)</b>		
- Poppy Ave.	685.91m	R 1 440 411.00
- Aster Ave.	179.22m	R 376362.00
- Daisy Ave.	181.90m	R 381990.00
- Violet Ave.	350.81m	R 736701.00
- Mina Str.	271.52m	R 570192.00
- Rose Ave.	464.41m	R 975261.00
- Lily Ave.	689.88m	R 1 448 748.00
- Fountain Crescent	400.41m	R 840861.00
- Olive Ave.	221.19m	R 464499.00
- Petunia Ave	177.38m	R 372498.00
- Dahlia Ave.	406.72m	R 854112.00
- Zinnea Ave.	194.65m	R 408765.00

<b>2.1.7 SANRAL / PPP Project</b>		
Willow Road Extension to New Matlosana Mall Road	936.78 meters	R1 967 238.00
New Road from Matlosana Gardens to 1 <sup>st</sup> or 2 <sup>nd</sup> entrance of Matlosana Mall (Both intersections on N12 have traffic lights)	348.69 meters	R732 249.00
New Footbridge / Tunnel either Over or Under the N12 for pedestrians & cyclists (Public Safety due to high speeds on N12)	150 meters	R5 000 000.00

**2.2 CAPEX: Traffic Intersection Resurfacing with Pavers (Complete New Subsurface & Industrial Pavers) (Directorate: Technical & Infrastructure (Roads & Stormwater))**

**Action Required:** All Intersections listed need to be surfaced with New Pavers & Full Underbuild

Paver Surfacing: Budget Costing:

- Intersections 25 x 25m = 625m<sup>2</sup>
- Access Road 4 Sides 10 x 6 m = 240m<sup>2</sup>
- Thus to round the figure 1000m<sup>2</sup> intersections: R300 m<sup>2</sup> (pavers / underbuild) x 1000m<sup>2</sup> = R300 000.00 per crossing

<b>2.2.1 Traffic Crossings / Intersections Upgrading with Pavers, full intersection, plus 10 meters all directions</b>		
- Crossing of Plataan & Smit to be upgraded to Pavers, no Tar		R 300 000.00
- Crossing of Plataan & Monica to be upgraded to Pavers, no Tar		R 300 000.00
- Crossing of Plataan & Buffelsdoorn to be upgraded to Pavers, and not Tar		R 360 000.00
- Crossing of Buffelsdoorn & Monica to be upgraded to Pavers, and not Tar		R 300 000.00
- Crossing of Buffelsdoorn & Central Ave to be upgraded to Pavers, and not Tar		R 300 000.00
- Crossing of Central & Smit / Elm to be upgraded to Pavers, and not Tar		R 300 000.00
- Crossing of Latham & Old Johannesburg Rd. to be upgraded to Pavers, and not Tar		R 300 000.00
- Crossing of Chris Hani & Elm to be upgraded to Pavers, and not Tar		R 360 000.00

**2.3 CAPEX: Stormwater Upgrading & Long Term Repairs Due to Suburb Densification (Directorate: Technical & Infrastructure (Roads & Stormwater))**

**Action Required:** All streets listed need to have stormwater upgraded, not piecemeal repaired

Budget Costing: R800 000.00 / km

	<b>Kilometer</b>	<b>Costing Budget</b>
<b>2.3.1 Irene Park</b>		
- Claude Str	415m	R 332 000.00
- Pine Str.	208m	R 166 400.00
- Nora Str.	153m	R 122 400.00
- Irene Str.	616m	R 492 800.00
- Jacklin Str	500m	R 400 000.00
- Henry Str.	524m	R 419 200.00
- Louw Str.	299m	R 239 200.00
- Joe Slovo/ Old Joburg Road (From Irene to Latham)	318m	R 254 400.00
- Latham (Main Road)	1.15km	R 920 000.00
- Elm Str.	1.27km	R 1 016 000.00
- Moolman Str.	591m	R 472 800.00
<b>2.3.2 Flamwood</b>		
- Central Ave.	1.7km	R 1 360 000.00.00
- Marilyn Str.	558m	R 446 400.00
- Dorah Taemane Str.	437m	R 349 600.00
- Flamwood Drive.	1.45km	R 1 160 000.00
- Liza Str	1.20 (Liza)	R 960 000.00
- Monica Ave.	2.82km	R 2 256 000.00 .00
- Buffelsdoorn Str. (From Central Ave to Muranti Str)	3.75km	R3 000 000.00
<b>2.3.3 Adamayview</b>		
- Plataan Ave.	2km	R 1 600 000.00
- Connie Ave.	1.73km	R 1 384 000.00

- Flora Ave.	1.85km	R 1 480 000.00
- Smit/ Willow Str.	2.15km	R 1 720 000.00
- May Str.	1.10km	R 880 000.00

**2.4 Capex: Sewage Upgrade & Long Term Repairs Due to Suburb Densification (Directorate: Technical & Infrastructure (Sanitation))**

**2.4.1 Option 1: Action Required:** All streets listed need to have sewage upgraded, not repaired

Budget Costing: R25 000.00 / Household      Budget Costing: R3 000 000.00 /km

	Kilometer	Costing Budget
<b>2.4.1.1 Irene Park</b>		
- Claude Str	415m	R 1 245 000.00
- Pine Str.	208m	R 624 000.00
- Nora Str.	153m	R 459 000.00
- Irene Str.	616m	R 1 848 000.00
- Jacklin Str	500m	R 1 500 000.00
- Henry Str.	524m	R 1 572 000.00
- Louw Str.	299m	R 897 000.00
- Joe Slovo/ Old Joburg Road (From Irene to Latham)	318m	R 954 000.00
- Latham (Main Road)	1.15km	R 3 450 000.00
- Elm Str.	1.27km	R 3 810 000.00
- Moolman Str.	591m	R 1 773 000.00
<b>2.4.1.2 Flamwood</b>		
- Central Ave.	1.18km	R 3 540 000.00
- Marilyn Str.	558m	R 1 674 000.00
- Dorah Taemane Str.	437m	R 1 311 000.00
- Flamwood Drive.	1.45km	R 4 350 000.00
- Liza Str	1.20 (Liza)	R 3 600 000.00
- Buffelsdoorn Str. (From Central Ave to Muranti Str)	3.75km	R 10 125 000.00
- Monica Ave.	2.82km	R 8 460 000.00

<b>2.4.1.3 Adamayview</b>		
- Plataan Ave.	2km	R 6 000 000.00
- Connie Ave.	1.73km	R 5 190 000.00
- Flora Ave.	1.85km	R 5 550 000.00
- Smit/ Willow Str.	2.15km	R 6 450 000.00
- May Str.	1.10km	R3 300 000.00

**2.4.2 Option 2: Action Required: Deep Clean of All Major Lines in Ward 39 by High Pressure System**

Quote Received from Local Businesses to clean the sewers of whole ward with high pressure trucks, Budget Costing: R 1200 000.00

**2.5 CAPEX: Water Reticulation Upgrade & Repairs (Directorate: Technical & Infrastructure (Sanitation))**

**Action Required:** All streets listed need to have water pipe (100 to 150mm) upgraded, not repaired

Budget Costing: R20 000 / Household      Budget Costing: R2 500 000.00 / Km

	<b>Kilometer</b>	<b>Costing Budget</b>
<b>5.1 Irene Park</b>		
- Claude Str	415m	R 1 027 500.00
- Pine Str.	208m	R 624 000.00
- Nora Str.	153m	R 382 500.00
- Irene Str.	616m	R 1 540 000.00
- Jacklin Str	500m	R 1 250 000.00
- Henry Str.	524m	R 1 310 000.00
- Louw Str.	299m	R 747 500.00
- Joe Slovo/ Old Joburg Road (From Irene to Latham)	318m	R 795 000.00
- Latham (Main Road)	1.15km	R 2 875 000.00
- Elm Str.	1.27km	R 3 175 000.00
- Moolman Str.	591m	R 1 477 500.00
<b>5.2 Flamwood</b>		
- Central Ave.	1.18km	R 2950 000.00
- Marilyn Str.	558m	R 1 395 000.00

- Dorah Taemane Str.	437m	R 1 092 500.00
- Flamwood Drive.	1.45km	R 3 625 000.00
- Liza Str	1.20 (Liza)	R 3 000 000.00
- Buffelsdoorn Str. (From Central Ave to Muranti Str)	3.75km	R 9 375 000.00
- Monica Ave.	2.82km	R 7 050 000.00
<b>5.3 Adamayview</b>		
- Plataan Ave.	2km	R 5 000 000.00
- Connie Ave.	1.73km	R 4 325 000.00
- Flora Ave.	1.85km	R 4 625 000.00
- Smit/ Willow Str.	2.15km	R 5 375 000.00
- May Str.	1.10km	R 2 750 000.00

### 3 CAPEX: Conversion of Open Powerlines to Insulated Bundle Cables ((Directorate: Technical & Infrastructure (Electrical Distribution))



Figure 1: Example of an Insulated Bundle Electric Network

**Action Required:** All suburbs in Ward 39 (Irene Park, Flamwood, Adamayview) where trees are competing with Electrical Distribution network, need to be changed to Insulated Bundle Electric Wire

Budget Costing: R5 000 000.00 per suburb per year

	Kilometer	Costing Budget
<b>3.1 IrenePark</b>		R5 000 000.00
- Latham (Main Road)	1.15km	
- Adriaan str.	265m	
- Irene Str.	616m	
- Cuckoo Str.	613m	
- Moolman str.	591m	

- Joe Slovo/ Old Joburg Road (From Irene to Latham)	318m	
<b>3.2 Flamwood</b>		R5 000 000.00
- Central Ave (Main Road)	1.18km	
- Smit/ Willow Str.	2.15km	
- Dorah Taemane Str.	437m	
- Marilyn Str.	558m	
- Alida Str.	1.81m	
- Pagel bekker Str.	336m	
- Neil Str.	319m	
- Van Staden Str.	179m	
- Rottanburg Str.	361m	
- Monica Str.	2.82km	
<b>3.3 Adamayview</b>		R5 000 000.00
- Plataan Ave.	2km	
- Smit/ Willow Str.	2.15km	
- Flora Ave.	1.85km	
- Connie Ave.	1.73km	
- May Str.	1.10km	
- Dahlia Str.	319m	
- Zinnea Str.	194m	

#### **4 Replacement of Vandalized Substations ((Directorate: Technical & Infrastructure (Electrical Distribution))**

**Action Required:** All suburbs in Ward 39 (Irene Park, Flamwood, Adamayview) have the Transformers / Distribution Units in the streets that have either accident damaged, or are broken open & are Life threatening.

Budget Costing: R20 000.00 /200kva Substation

<b>4.1 Electrical Boxes &amp; Substations</b>	<b>Action Required</b>	<b>Costing Budget</b>
Elvira ave Box no 365 (2 locks missing, 1 handle broken, Rusted left Back)	New Substation 200kva	R20 000.00
Tim ave Box no 358 (Right door open Yale lock open)	New Substation	R20 000.00

Suzet ave no 7 - Missing lock- door open	New Substation	R20 000.00
Suzet ave no 13 - Missing lock- door open-Box rusted-rear handle broken but lock still on	New Substation	R20 000.00
Suzet Ave.: Box 360 - lock broken(forced open) left door open	New Substation	R20 000.00
Suzet Ave.: Box 611- side door open. Lock broken	New Substation	R20 000.00
Rina Ave: Box 363- left door rusted-Righthand door oprn no lock	New Substation	R20 000.00
Shirley Ave : Box 363-Rusted left side- left door handle broken-lock missing, rusted on right hand side	New Substation	R20 000.00
Victoria ave : Box 372- Lock missing on left side	New Substation	R20 000.00
Victoria ave: small box at Victoria 19 - no lock	New Substation	R20 000.00
Victoria ave: small box at Victoria 24 - no lock	New Substation	R20 000.00
Philip ave: Box 354 - right door rusted	New Substation	R20 000.00
Beryl Ave: Box 369 - 1 x Lock missing on left door	New Substation	R20 000.00
HENRY Str.: Substation pallisades have been broken open	New Substation	R20 000.00
14 Neil Str.: meter box Open	New Substation	R20 000.00
1 Pelsers Str.: Electrical Distribution Unit broken open. Very high risk for electrocution	New Substation	R20 000.00
18 Jan de Wet Str.: Electrical Distribution Unit broken open. Very high risk for electrocution	New Substation	R20 000.00
Servaas Str.: at Servaas Gym.: Distribution box was driven out of ground in an accident, lying on its side	New Substation	R20 000.00
Pagel Becker Str.: (Substation completely overgrown & in a serious state of disrepair, including security)	New Substation	R20 000.00
5 Henry Str.: Substation completely overgrown & dilapidated	New Substation	R20 000.00
c/o Latham & Old Johannesburg Road: Power box on Lamp post has no cover, with wires & switches exposed	New Substation	R20 000.00
c/o May & Flora (Substation completely overgrown & in a serious state of disrepair, including security)	New Substation	R20 000.00
Henry Str, Irenepark	Old Substation vandalised & Burnt	R20 000.00

Monica Ave @ Ponta Toscana	Old Substation vandalised & Burnt	R20 000.00
----------------------------	---	------------

**5 Replacement of Power-line (Feeders) & New streetlight requests for streets without lighting**

Costing Budget: Included in Estimate below Discussed with PMU Unit during meeting of 12/12/2017, and Yearly since then as Urgent CAPEX Request

<b>5.1 Replacement of Feeder Line: &amp; Installation of streetlights for streets without lighting</b>		
<p>- Monica Str. Feeders ( 4 Cables from <b>Doringkruin Main Electrical Distribution to Monica str.</b> to be replaced, due to regular malfunction causing long power outages)</p> <p>Phase 1: 2 cables</p> <p>Phase 2: 2 Cables</p> <p>Have been budgeting for 15 Years, and situation is now critical for the continued supply of electricity to the Northern Suburbs especially in light of all new housing &amp; business developments approved by Matlosana Mun.</p>		<p>Phase 1: R20 000 000.00</p> <p>Phase 2: R20 000 000.00</p>
<p>New Streetlight Requests:</p> <p>1. Chris Hani</p> <p>2. Buffelsdoorn Str (From Plataan str Robot to Muranti Str.Doringkruin)</p> <p>3. Harris Ave. between Dorah Taemane &amp; Charo</p>		<p>1. R200 000.00</p> <p>2. R200 000.00</p> <p>3. R150 000.00</p>

**6 Municipal Request to Provincial Government / District Municipality for Clinic**

Adamayview, Flamwood & Irenepark residences need to use the clinic situated in Bishop Tutu street, this is a difficult challenge to the elderly population of said suburbs. Could a IDP request be put to Provincial Government to build a clinic in Adamayview, especially in light of the Social Housing being built in Flamwood Ext. 25.

6.1	Action Required	Costing Budget
Building & Staffing of New Clinic by Province in Ward 39	IDP request to Province	R1 000 000.00 per year over 5 years
Building & Staffing of New Chreche by Province in Ward 39	IDP request to Province	R1 000 000.00 per year over 5 years

New School to cater for Flamwood Extention 24 & other new developments opposite & next top Matlosana Mall

6.2	Action Required	Costing Budget
Building & Staffing of New Public School by Dr KK & Province	IDP request to DR KK & Province	
Building & Staffing of New Primary School by Province in Ward 39	IDP request to Province	R200 000 000.00 over 5 years
Building & Staffing of New Secondary School by Province in Ward 39	IDP request to Province	R400 000 000.00 over 5 years
Possible site for School is the 11ha open property C/O Liza & Smit Str.		

#### New Community Hall & Office for Ward Councillor & Ward Committee

6.3	Action Required	Costing Budget (1st Year of 3)
- Building a Community Hall & Ward Office in Ward 39	Town Planning & Infrastructure must plan & develop a new municipal building for use by ward councillor & Committee & Community	R 5 000 000.00 per year for 2 years

## 7

### **7.1 CAPEX Request 1: Park Development (Directorate: Integrated Environmental Management Community Facilities (Parks & Cemeteries))**

Redevelopment of the Parks at the following localities:

	Action Required	Costing Budget (1st Year of 3)
<b>7.1.1 Flamwood</b>		
- Park at Dorah Taemane Str.	Park Upgrade	R100 000.00
<b>7.1.2 Adamayview</b>		
- Palmiet Spruit Wetland developed into a trimpark from Doringkruin to N12	Mega-Community Park & Floodplain Development from Doringkruin to N12, and N12 to Protea Hotel	R200 000.00 per year over 5 years. Operational budget adjustment of 3x general workers, 1 tractor Driver & 2 Lawn Mower Operators needs to be addressed & Implemented
- Park at Poppy Avenue	Park Upgrade	R100 000.00
- Park at Flora Avenue	Park Upgrade	R75 000.00
- Fountain Circle Park	Park Upgrade	R50 000.00
<b>7.3 IrenePark</b>		
- Cuckoo Str. Park	Park Upgrade	R50 000.00

**7.2 CAPEX Request 2: Urban Forestry (Directorate: Municipal & Environmental Services (Parks & Development))**

- Planting up of all new development streets in Flamwood Ext.
- Replanting of all streets where exotic and CARA listed trees have died back, to be replanted with indigenous trees.
- This is to increase the tree stock in the streets that mediate climate change & help with carbon sequestration.

	Action Required	Costing Budget (1st Year of 3)
<b>7.2.1 Flamwood</b>		
- Various Streets	Purchase & Planting of Street trees	R50 000.00
<b>7.2.2 Adamayview</b>		
- Various Streets	Purchase & Planting of Street trees	R50 000.00
<b>7.2.3 IrenePark</b>		
- Various Streets	Purchase & Planting of Street trees	R25 000.00

**8 Public Safety & Infrastructure Development**

CAPEX Request: Budget Costing: R60 000.00 per Mini-Traffic Circle

	Action Required	Costing Budget (1st Year of 3)
<b>8.1 Flamwood</b>		
- Monica Ave	Placement of Mini-traffic Circles. 1x at Creche close to Platan	R 60 000.00
- Platan & Monica	Placement of Mini-traffic Circle	R 60 000.00
- Platan & Neil	Placement of Mini-traffic Circle	R 60 000.00
- Platan & Dawn	Placement of Stop Street	R 60 000.00
- Platan & Prinses	Placement of Stop Street	R 60 000.00
- Platan & David	Placement of Stop Street	R 60 000.00
- Platan & Janice	Placement of Stop Street	R 60 000.00
- Platan & Ronel	Placement of Stop Street	R 60 000.00
- Liza Str & Victoria	Placement of Mini-traffic Circle	R 60 000.00
- Liza St & Monica	Placement of Mini-traffic Circle	R 60 000.00

- Liza & Tim St	Placement of Stop street	R 60 000.00
- Liza & Tim St.	Placement of Stop street	R 60 000.00
- Liza & Molepe	Placement of Stop street	R 60 000.00
- Liza & Ehlers	Placement of Stop street	R 60 000.00
- Buffelsdoorn & Rina	Placement of Stop street	R 60 000.00
- Buffelsdoorn & Liza	Placement of Stop street	R 60 000.00
<b>8.2 Adamayview</b>		
- Platan & Smit	Placement of Mini-traffic Circle	R 60 000.00
- Platan & Flora	Placement of Mini-traffic Circle	R 0 000.00
- Flora & Mina	Placement of Mini-traffic Circle	R 60 000.00
- Flora & Ada	Placement of Mini-traffic Circle	R 60 000.00
<b>8.3 IrenePark</b>		
- Latham & Jacklin	Placement of Mini-traffic Circle	R 60 000.00
- Chris Hani & Pine	Placement of Stop street	R 60 000.00
- Chris hani & Nora	Placement of Stop street	R 60 000.00
- Chris Hani Between Canal & Buffelsdoorn	Placement of Stop street	R 60 000.00

**9 CAPEX: Street Stormwater Surface Drainage Installation (Directorate: Technical & Infrastructure Roads & Stormwater))**

**Action Required:** All streets listed need to hve a new stormwater surface drainage system installed, since the old underground stormwater dtainage system has not been maintained since 1995.

Surface Drainage System : Budget Costing: 1m Length x 1.2m Wide = 7m<sup>2</sup> = R2 100 000.00

	Kilometer	Costing Budget
<b>2.1.1 IrenePark (Main Roads)</b>		
- Latham (Main Road)	1.15km	R 2 415 000.00
- Joe Slovo/ Old Joburg Road (From Irene to Latham)	318m	R 667 800.00
- Chris Hani (From Bridge to Buffelsdoorn)	2.14km	R 4 494 000.00
- Elm Str.	1.27km	R 2 667 000.00
- Moolman str.	591m	R 1 089 900.00
- Irene Str.	616m	R 1 293 600.00

<b>2.1.2 IrenePark (Secondary Roads)</b>		
- Cuckoo Str.	613m	R 1 287 300.00
- Adriaan str.	265m	R 556 500.00
- Friedman Str.	331.56m	R 696 276.00
- Bruce Str.	373.43m	R 784203.00
- Pine Str.	207.72m	R 436212.00
- Claude	240.78m	R 505638.00
- Hurter	208.11m	R 437031.00
- Nora	282.05m	R 463050.00
- Jacklin	536.22m	R 1 126 062.00
- Henry	552.69m	R 1 160 649.00
- Louw	289.43m	R 607803.00
- Arcadia	268.18m	R 563178.00
- Wood	98.47m	R 206787.00
- Johnjos	154.51m	R 324471.00
- Gould	489.13m	R 1 027 173.00
- Acorn	130.96m	R 275016.00
- Louis	114.70m	R 240870.00
- Pauline	126.80m	R 266280.00
<b>2.1.3 Flamwood (Main Roads)</b>		
- Buffelsdoorn Str. (From Central Ave to Platan Str)	3.75km	R 7 875 000.00
- Buffelsdoorn Str. From Central to Chris Hani	2.40km	R 5 040 000.00
- Buffelsdoorn Str. From Platan to New Matlosana Mall Road	2.37km	R 4 977 000.00
- Plataan Ave.	2km	R 4 200 000.00
- Central Ave (Main Road)	1.18km	R 2 478 000.00
- Monica Str.	3.01km	R 6 321 000.00
- Smit/ Willow Str.	2.15km	R 4 515 000.00
- Flamwood Dr.	1.45km	R 3 045 000.00

- Liza Str.	1.84km	R 3 864 000.00
- Abrahamson Str.	824m	R 1 730 400.00
- Servaas Str.	708m	R 1 486 800.00
- Dawn Str.	539m	R 1 131 900.00
- Prinses Dr.	430m	R 903 000.00
<b>2.1.5 Flamwood (Secondary Roads)</b>		
- Dorah Taemane Str.	437m	R 917 700.00
- Marilyn Str.	558m	R 1 171 800.00
- Zena Str.	100m	R 210 000.00
- Charo Str.	278.50m	R 584850.00
- Fanny Str.	302.23m	R 634683.00
- Deborah st.	279.67m	R 587307.00
- Harris Str.	366.47m	R 769587.00
- Kritzinger Str.	273.26m	R 573846.00
- Alida Str.	1.81m	R 3 801 000.00
- Pelser Str.	501.48m	R 1 053 108.00
- Felicia Str.	151.37m	R 317877.00
- Redelinghuys Str.	409.78m	R 860538.00
- Gerald Str.	419.43m	R 880803.00
- Jan De Wet Str.	537.73m	R 1 129 233.00
- Pagel Bekker Str.	336m	R 705 600.00
- Neil Str.	319m	R 669 900.00
- Van Staden Str.	179m	R 375 900.00
- Rottanburg Str.	361m	R 758 100.00
- Sarah Str.	261.57m	R 549297.00
- Ronel Str.	450.66m	R 946386.00
- Cecelia Ave	284.21m	R 596841.00
- Suilenroc Str.	271.34m	R 569814.00

- Janice Str.	303.57m	R 637497.00
- Jill Ave.	230.48m	R 484008.00
- Beryl Ave.	413.60m	R 868560.00
- Rosemary Ave.	409.65m	R 860265.00
- Elvira Ave.	457.01m	R 959721.00
- Gerda Ave	325.37m	R 683277.00
- Martin Ave.	210.00m	R 441000.00
- Jerome Str.	212.95m	R 447195.00
- Tim Ave.	654m	R 1 373 400.00
- Suzet Ave.	536m	R 1 125 600.00
- Victoria Str.	762m	R 1 600 200.00
- Rina Str.	456m	R 957 600.00
- Shirley Str.	434m	R 911 400.00
- Goosen	340.25m	R 714525.00
- molepe	720.12m	R 1 512 252.00
- cullinan	291.01m	R 611121.00
- ehlers	405.00m	R 850500.00
- Greyling	184.66m	R 387786.00
- Silet Ave.	58.97m	R 123837.00
- Yulanda Str.	343.95m	R 722295.00
- Retha Str.	448.06m	R 940926.00
- Henna Ave.	107.52m	R 225792.00
- Goudkop Ave.	458.92m	R 963732.00
- Van Beek Ave.	315.63m	R 662823.00
- Heidra Ave.	236.23m	R 496083.00
<b>2.1.5 Adamayview (Main Roads)</b>		
- Flora Ave.	1.85km	R 3 885 000.00
- Connie Ave.	1.73km	R 3 633 000.00

- Ada Ave.	557.50m	R 1 170 750.00
- May Ave.	1.10km	R 2 310 000.00
<b>2.1.6 Adamayview (Secondary Roads)</b>		
Poppy Ave.	685.91m	R 1 440 411.00
Aster Ave.	179.22m	R 376362.00
Daisy Ave.	181.90m	R 381990.00
Violet Ave.	350.81m	R 736701.00
Mina Str.	271.52m	R 570192.00
Rose Ave.	464.41m	R 975261.00
Lily Ave.	689.88m	R 1 448 748.00
Fountain Crescent	400.41m	R 840861.00
Olive Ave.	221.19m	R 464499.00
Petunia Ave	177.38m	R 372498.00
Dahlia Ave.	406.72m	R 854112.00
Zinnea Ave.	194.65m	R 408765.00

## CHAPTER 4: INSTITUTIONAL ANALYSIS

---

### 4.1 DIRECTORATE TECHNICAL AND INFRASTRUCTURE

#### 4.1.1 INTRODUCTION

Service delivery in terms of the Constitution of the Republic of South Africa, Schedule 4, Part B determines the functions of the municipality and therefore its responsibility towards the community. In terms of the IDP and the strategic objectives of the City of Matlosana, certain issues are set out to be achieved during the financial year. The directorates contribute to the municipal service delivery objective in the form of water supply, sanitation service roads and storm-water, development of new infrastructure, electrical services, waste management, housing provision and indigent support. The directorates endeavours to provide these services in line with the relevant acts and service delivery guidelines as issued time to time.

Although most of these services are being provided to the community satisfactorily, there is not adequate maintenance and upgrade budget to ensure future demand is met in all sectors, due to low revenue collection rate experienced by the municipality.

#### 4.1.2 BASIC SERVICES

The Constitution requires the Local Government to provide basic services to the local community and the Directorate is the central key to the realisation of this legislative imperative. To progress effectively in the provision of basic services, the following sections in the Directorate need to focus on their strategic roles, Town-planning, Water Section, Sanitation Section, Roads and Storm-water Section as well as Human Settlements (formally known as Housing).

#### 4.1.3 WATER PROVISION

The City of Matlosana is a Water Services Authority. The Water Services Act. Act 108 of 1997, section 5(4) states that in emergency situations, a Water Services Authority (WSA) must take reasonable steps to provide basic water supply to any person within its area of jurisdiction and may do so at the cost of the authority. To contribute to the enhanced quality of life and prosperity of all the people in the City of Matlosana by providing better quality water services through a well-established and maintained infrastructure to comply with the Constitutional obligations of the Republic of South Africa.

#### Overview

Midvaal Water Company is responsible for the treatment of bulk water and the distribution into the bulk infrastructure of the Municipality at a measured unit cost and to ensure water quality compliance up to the bulk infrastructure of the Municipality.

#### Description of the Activity

City of Matlosana is responsible for the following:

- monitoring the units of water supplied by the bulk service provider;
- distribution of water to the consumer through its water infrastructural network, which includes piping systems, pump-stations and reservoirs;

- testing and replacement of water meters;
- planning of new infrastructure;
- water quality testing and post water treatment quality maintenance;
- on-going assistance to ensure that new developments are expedited and water infrastructure installed in accordance with standards and specifications of the municipality;
- analysis of all aspects of the existing water supply system to pro-actively identify worn-out infrastructure and problematic areas;
- continuous management and control to ensure the optimum ability of the water supply infrastructure;
- support the finance department in ensuring revenue collection is sustainable and consistent; and
- reduce water losses within the water infrastructure system.

### **Objectives**

- Rendering sustainable bulk water service by supplying adequate water of good quality on a continuous basis and at a reasonable cost to the consumer;
- Providing, operating and maintaining the distribution system to meet the needs of all customers;
- To reduce water losses from 42% to 15% in the next 5 years (2020 – 2024);
- To maintain 95% Compliance on the Blue Drop status; and
- To improve Revenue collection.

#### **4.1.4 SANITATION PROVISION**

The main objectives of the Sanitation section are to:

- provide sanitation services to all the households in the Matlosana area and enforce the relevant By-laws to the residents and the industries;
- maintain a sewer system network and to plan for a new sewer system service on new developments and settlements in the area;
- ensure a clean and a compliant sewage effluent from all the four (4) waste water treatment plants in the Matlosana area, therefore curbing the outbreak of waterborne diseases such as Cholera, Typhoid etc.;
- ensure a proper housekeeping and maintenance of all the sewage pump-stations in the jurisdiction of the municipality;
- fill the vacant and budgeted for posts to ensure sufficient teams for the maintenance of sewer networks and the proper day-to-day running of the four (4) waste water treatment plants and twenty-three (23) sewage pump-stations, thus rendering effective service delivery to the community of the Matlosana area (including its townships); and
- as part of the Green Drop achievement goal, the Section is currently making improvement on the refurbishment of the Waste-Water Treatment Plants as per the outcome of PAT feedback by DWS (Department: Water and Sanitation).

### **Objectives**

The following are the section's objectives:

- to be the best municipality in the North West in terms of IRIS system on Waste Water Status achievement which is awarded by the National Department of Water and Sanitation and the rendering of uninterrupted service delivery to the community and future developments;

- to be the best municipality in the North West Province in rendering a reduced interruption of services in terms of sanitation infrastructural service delivery; and
- to render sanitation services proactively, without having community service delivery protests prompting our reactions.

However, it should be indicated that despite the fact that the IRIS-Green Drop on Waste Water Treatment Assessments have not been done nationally by DWS since 2013, the Sanitation section continuously endeavour to meet the guidelines as this has positive spinoffs for service delivery in the area of jurisdiction.

#### **4.1.5 ROAD TRANSPORT**

The City of Matlosana's primary responsibility is to provide road infrastructure that is of an acceptable level of service. The roads transport infrastructure networks and storm-water systems must be reliable, accessible and affordable. They should be able to facilitate seamless mobility of goods and people and promote socio-economic development within the City of Matlosana. Furthermore, the roads should be a priority in the promotion of vehicular and pedestrian safety.

#### **4.1.6 ROADS AND STORM-WATER DRAINAGE**

The Roads and Storm-Water section add value to accessibility in Matlosana through the provision of sustainable roads and storm-water service of high quality.

The section's goals are to:

- ensure effective storm-water and drainage management;
- provide roads and storm-water infrastructure development and maintenance;
- provide safe roads with good quality riding characteristics; and
- determine a road inventory and create a road referencing system.

The Roads and Storm-Water section is responsible for planning, providing and maintaining the roads and storm-water infrastructure of City of Matlosana and to facilitate economic growth and socio-development, promote traffic safety, improve traffic flow and alleviate traffic congestion.

#### **4.1.7 ELECTRICITY PROVISION**

Service delivery in terms of the Constitution of the Republic of South Africa determines the functions of the municipality and in this case specifically electricity supply to the City of Matlosana Municipality community. The City of Matlosana has two licensed distributors of electricity providing electricity within its jurisdiction, namely Eskom and the City of Matlosana municipality.

Eskom provides electricity to township households in Kanana, Khuma, Tigane and private farms, whilst the City of Matlosana provides electricity to the towns of Klerksdorp, Orkney, Stilfontein and Hartbeesfontein, as well as the townships of Jouberton, Alabama and Manzilpark. The Regulator, NERSA recently had a meeting with both electricity distributors whereby the demarcation of the supply areas was finalised. The electricity management within the City of Matlosana electricity distribution license NW 403, has a responsibility to ensure that it is managed in accordance with the *recent legislation which includes the Electricity Amendment Acts 1989; 1994; 1995; and the Electricity Regulation Act 2006.*

Currently the provision of basic electricity at household level stands at 92%, with a backlog within rural and recently established urban low-income areas. To reduce the outstanding service backlog in both distribution areas, the municipality relies on an annual basis for funding from the Department of Mineral Resources and Energy (DMRE) through the Integrated National Electrification Programme (INEP).

Areas with backlogs identified during IDP consultation process are formulated into projects that are incorporated into municipal IDP. Households in the advantaged areas are connected as and when applications are received from individuals or developers. The percentage of households in urban areas provided with electricity in formal and informal stands at 92% whereas percentage of households in rural areas provided with electricity stands at 8%, the remaining percentage of the households not provided with electricity in both rural and urban areas are provided with free basic alternative energy in a form of liquefied paraffin.

The Sub-Directorate has the following structure components to ensure quality electricity provision, public lighting and safe electricity installations and perform maintenance of electrical equipment at water and sanitation facilities as a support service to the Water and Sanitation sections:

- electricity distribution & public lighting network maintenance section;
- electricity distribution & public lighting projects management and network planning section;
- electricity installation inspectorate section; and
- electricity quality of supply and metering section.

The Sub-Directorate faces the following challenges to provide electricity to the community of City of Matlosana within its distribution license areas:

- ageing infrastructure that cause high number of unplanned electricity interruptions;
- limited funding to maintain and improve the existing infrastructure;
- high electricity technical losses due to ageing and saturated infrastructure;
- high electricity non-technical losses due to illegal connections and tampering of metering units;
- high level of vandalism and theft of copper-containing electricity and public lighting systems at substations, public lighting, water and sanitation facilities;
- increased demand due to mushrooming of informal settlements and settlement on private land;
- non-availability of repair materials; and
- ageing fleet to respond to network failures within minimum standard.

### **Objectives**

The main objectives Electrical, Fleet & Mechanical Section are to:

- provide electricity services to all household in the Matlosana in line with the Electricity Regulations Act, 2006;
- enforce the relevant By-laws to the Residents, Business and the Industries;
- maintain, refurbish and upgrade electricity distribution network system to ensure continuous quality electricity supply;
- ensure compliance to NRS Standards through planning, designing and monitoring;
- ensure proper operation and maintenance of all mechanical equipment water and waste water treatment plants facilities and components in the jurisdiction of the municipality; and
- ensure proper operation and maintenance of all motorised and non-motorised fleet and equipment water of the municipality.

### **Introduction to Fleet Services Provision**

The Electrical and Mechanical Engineering section is responsible for the repairs, maintenance, and management of fleet. The management of fleet involve registration and annual licensing of municipal fleet, management of accidents, logbooks, trip authorisation outside the boundary of the municipality and branding of municipal vehicles. Fleet maintenance involves repairs and servicing of municipal fleet and equipment. Currently the municipality have 584 items on its fleet, of which 445 are over 10 years

old. For maintenance of fleet, the municipality have appointed four service providers to assist the internal capacity of mechanics to repair and service its fleet. The management of fleet is de-centralised. This means every section of the municipality is responsible for the management of its own fleet. The fleet management section is only responsible for licence registrations, outside the City of Matlosana trips authorisations, certificate of fitness registration and receiving of log sheets at the end of the month.

#### **4.1.8 MECHANICAL SERVICES**

The Electrical and Mechanical Engineering section is responsible for the repair and maintenance of mechanical equipment at water and sanitation facilities as a support service to the Water and Sanitation sections.

The maintenance performance of mechanical services section

Maintenance conducted at the mechanical workshops include repairs on pumps, motors, mechanical screens, aerators, clarifiers, gearboxes, fitting and welding. The municipality has 22 sanitation pump-stations and 4 waste treatment plants, as well as 5 bulk water points and 3 water pump-station to maintain. Two of the waste treatment plants at Hartbeesfontein and Klerksdorp respectively are performing at 70% efficient whereas the other 2 plants in Stilfontein and Orkney are performing at 50%.

## **4.2 DIRECTORATE PLANNING AND HUMAN SETTLEMENTS**

### **4.2.1 DEFINITION OF A HOUSEHOLD / HOUSING UNIT**

Household: A *household* consists of a person, or a group of persons, who occupy a common dwelling (or part of it) for at least four days a week and who provide themselves jointly with food and other essentials for living. In other words, they live together as a unit. People who occupy the same dwelling but who do not share food or other essentials were counted as separate households during the 2016 census. For example, people who shared a dwelling but who bought food and ate separately were counted as separate households.

Housing Unit: A *housing unit* is a unit of accommodation for a household, which may consist of one structure or more than one structure, or may be part of a structure. Examples of each are a house, a group of rondavels and a flat. In informal areas and overcrowded conditions a housing unit may house more than one household. The types of living quarters classified as housing units are as follows: -

- House or brick structure on a separate stand or yard;
- traditional dwelling / hut / structure made of traditional materials;
- flat in block of lats;
- town / cluster / semi-detached house (simplex, duplex, triplex);
- house / flat / room in back yard;
- informal dwelling / shack in back yard or not in back yard, e.g. in an informal / squatter settlement;
- room / flat that is let, not in a back yard but on a shared property;
- caravan or tent; and private ship / boat. (Statistics South Africa, Census 2016)

### **4.2.2 DEFINITION OF AN INFORMAL SETTLEMENT**

Informal settlements are groups of people living on land to which they have no legal claim. It is also known as an unplanned settlement on land which has not been surveyed or proclaimed as residential, consisting mainly of informal dwellings. Informal settlements are also referred to as squatter settlements, slums or shanty towns (Statistics South Africa, Census 2016).

### **4.2.3 MATLOSANA INFORMAL SETTLEMENTS**

The upgrading of informal settlements is invariably a phased process, the ultimate objective of which is to provide everyone with acceptable housing opportunity. Therefore, responsibility for the upgrading of informal settlements initiated and led by the municipality.

### **4.2.4 MISSION OF HOUSING UNIT**

The mission of the Housing unit within the Directorate Planning and Human Settlements is to facilitate the delivery of sustainable human settlements, affordable, adequately serviced land, security of tenure and a well-located housing opportunity through:

- partnership with the provincial department of human settlements in conducting consumer education;
- mobilisation of well-located land for low income and affordable housing with increased densities;
- ensuring higher built densities, appropriate housing forms with a variety of tenure types, and the densification of existing residential areas;
- introduction of rental strategy as an alternative to the existing housing backlogs; and
- facilitates eradication of informal settlements through the various housing programmes.

The Housing unit will further strive to ensure the achievement of the following:

- management of informal settlements;
- compilation of a credible National Housing Needs Register; and
- ensure that the City of Matlosana receives Municipal Accreditation level 1 and 2, to perform human settlements functions.

### **4.2.5 INTRODUCTION TO TOWN-PLANNING**

The enactment of the Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) "SPLUMA" has ushered in a new era for planning in City of Matlosana, and the country at large. The Act is intended to achieve uniformity in planning processes and systems at all three (3) Spheres of Government.

The Act is intended to achieve redress by ensuring that all areas which were previously not included in Spatial Planning processes and instruments, were now incorporated through what has widely been recognised and accepted as wall-to-wall planning. SPLUMA was officially operationalised with effect from 01 July 2015. All municipalities were required to have put in place transitional measures, by developing By-Laws for the regulation of land use activities in their Areas of Jurisdiction. To this end, the municipality has adopted a By-Law whilst the process for the review of the Land Use Management System (LUMS) has been commenced with.

This By-Law has designated land use applications into two main categories, namely: Category A and B. Category A applications are processed by the Authorised Official, and Category B applications are processed by the Municipal Planning Tribunal. It is worth noting that the municipality has a functional Municipal Planning Tribunal and an Appeals Authority. The municipality is required to formulate and adopt a SPLUMA compliant LUMS within five (5) years of the operationalisation of the Act. The review of the Spatial Development Framework (SDF) is in progress, to ensure that the broad development objectives for each land parcel in the municipal area is expressly set out.

## Land Use Management

Land Use Management activities in the municipality are regulated by the By-Law and the Scheme Regulations. The municipality has been actively considering development applications for rezoning, subdivision, consent use, consolidation and removal of restrictive title conditions. Efforts have also been made by the placement of newspaper adverts, calling on land owners to submit applications in instances where they were found to have been transgressing provisions of the By-Law and the Scheme Regulations.

### **4.2.6 ESTATE ADMINISTRATION AND LAND SALES**

This section was formerly located at Directorate Corporate Support. However, with the restricting of the organisational structure it was then properly placed in the Directorate Planning and Human Settlements. The main objective of this section is to manage municipal immovable properties, excluding Municipal Rental Stock.

The section is responsible for the consideration of applications for the acquisition and leasing of municipal land. This includes the reconciliation of all land parcels contained in the immovable property register, to ensure completeness and fullness in the disclosure of municipal assets. This section was restructured to assist in local economic development endeavours, to enhance municipal revenue through the leasing of commonages and invariably promote access to land for redress purposes. The purpose of the restructuring processes was to empower the section to execute the mandate of making land available for development by invitation of development proposals for land earmarked for development in terms of the SDF, thereby attracting more investment into the municipality.

The section is continuously engaged in the compilation of a credible land audit of all existing municipal land, including the identification of dormant land parcels not owned by the municipality, which may be acquired for development or human settlement purposes.

### **4.3 DIRECTORATE PUBLIC SAFETY**

The Licensing section has a connection with the NW Provincial Department in terms of the grading of the local examiners operating within their jurisdiction.

Acts and Regulations that govern the Licensing Section:

- National Road Traffic Act and Regulations, 1996 (Act 93 of 1996);
- Road Traffic Management Corporation (Act 20 of 1999);
- Administrative Adjudication of Road Traffic Offences (Act 46 of 1998);
- North West Business (Act 6 of 1997);
- Public Safety Traffic and Security By-Laws – approved 5/12/2003; and
- South African National Standards for the Motor Vehicle Testing Centre (SANS).

Description of the activity

- Administrative personnel at the Licensing section assist members of public with information and perform transactions for the registration of vehicles, licensing / deregistration of vehicles, issuing of permits, application and issuing of motor trade plates. They also assist with change of particulars of vehicle / owner, renewal of driver licenses, application and issuing of business, hawkers' licences and rental of stands and payment on notices/summons on penalties issued.

- Application and issuing of certification of roadworthiness certificates of motor vehicles, weighbridge certificates of motor vehicles, application and issuing of learner licenses, application and issuing of driver licenses, application for professional driving permits, application for temporary driving license, collecting of transaction fees for Road Traffic Management Corporation (RTMC).
- Management personnel reconcile the daily takings, votes, request payment of money due to Province / DLCA (Driving License Card Account) / Road Traffic Management Corporation (RTMC), administrative functions on all activities, reconciliation of daily takings and banking. Reconcile the monthly ledgers with Treasury processing and do the statistics of the division.
- Inspectors of Business Licences perform inspections on businesses, hawkers, motor dealers and issue notices and fines when needed.
- Examiners for Driver's Licences perform eye tests for renewal of drivers' licences, professional driving permits and when applicants apply to be tested for learners' licences and driving licences. Examiners for Driver's Licences test members of the public for learners and drivers' licences.
- Examiners for testing of vehicles inspect the vehicles for roadworthiness and weigh vehicles on the weighbridge scale.

#### **4.3.1 TRAFFIC, SECURITY AND MUNICIPAL COURT**

The Traffic section is responsible for the following:

- creation of safe road environment by reducing road accidents and fatalities;
- promotion of safer road traffic environment;
- reduction of road traffic violations;
- ensuring maximum collection of outstanding fines from offenders;
- ensuring traffic information management;
- ensuring road safety education campaigns;
- investigate all road traffic related matters; and
- enforcing of the Road Traffic Act and Municipal By-Laws.

Security section

To safeguard and protect Council property and assets, personnel and to ensure community safety in the City of Matlosana municipal area.

Technical section

The technical section is responsible for the maintenance of road marking and road signs within the City of Matlosana municipal area.

Traffic Court

The core function of this section is the processing of traffic offences issued by Traffic Officers. This court will soon become the Municipal Court as it will be adjudicating on Municipal By-Law fines issued by other Inspectors other than Traffic Officers.

Administration section

This Section is responsible for the administration and maintenance of property and assets of the Traffic and Security Division. Activities include:

- Processing of traffic fines issued and handling of payments thereof;
- Applications for escorts, marches and other public events;
- Procurement of products and services; and
- Conciliation and management of reports, etc.

### **4.3.2 FIRE AND DISASTER MANAGEMENT**

The section fully supports and complement the vision and mission of the Council in an attempt to become one of the best and leading section in our Municipality and the Province. The Disaster Management competency is getting full political support and Councillors waits to see Disaster Risk Management come to its fullest potential. Currently there are two officials doing Disaster Risk Management of which a proposed organogram was submitted to Council for approval. The unit focuses on preventative measures in the form of CBDRA's (Community Based Disaster Risk Assessments) and recommendations to relevant sections and institutions.

The section also co-ordinates and liaises with the relevant sections in attempt to assist the community in all thirty-nine (39) wards. The section assists with blankets and mattresses and capturing of incidents in the form of reports and photo's as proof of evidence (POE).

### **4.3.3 FIRE SERVICES**

Service delivery priorities:

- To be in a position to respond to all fire & rescue incidents and complement the purpose of the service as per the Fire Brigade Act (act 99 of 1987).
- To be pro-active in terms of Fire Prevention Inspections.
- To timeously response to complaints.

The section really tries to accommodate all areas of responsibility and work closely with the ward councillors and the community with regard to fire safety and general fire information.

The section's major efficiencies achieved:

- Sometimes "write off" accounts for indigent people.
- Assists with supporting letters for insurance claims.
- Assists the community by engaging with sector departments (such as Home Affairs, SASSA, Social Welfare, SAPS and Environmental Health).

The disaster management functions of the municipality are administered as follows:

- Assess risks in the area and determine the vulnerability of the community of City of Matlosana;
- mitigating these risks and integrates them into the IDP to reduce vulnerability;
- public Information Education and Relations;
- disaster Risk Management contingency plans;
- co-ordination of safety at events; and
- disaster response and disaster relief operations.

## **4.4 DIRECTORATE COMMUNITY DEVELOPMENT**

### **4.4.1 WASTE MANAGEMENT**

The Cleansing section's function is to provide an acceptable, affordable and sustainable cleaning service to all the residents of the Matlosana area. The Refuse Removal service is rendered once a week in residential areas and daily at businesses and hospitals to keep the environment clean. This service is rendered with refuse compaction trucks in both townships and towns. The Cleansing section took over

the landfill sites with effect from 1 March 2019. Services includes the cleaning of illegal dumping, the rendering of a street cleansing services in all CBD's and all main roads within the Matlosana area.

Strategic objectives are to:

- render a uniform cleansing service to all communities in the Matlosana area;
- ten refuse trucks are leased to render an effective and efficient refuse removal service in the Matlosana area;
- conduct awareness and clean-up campaigns to eliminate illegal dumping in the Matlosana area; and
- dustbins have been purchase and will be distributed for newly developed and existing areas within Matlosana.

#### **4.4.2 LIBRARIES**

The Library Service strive to provide educational support for those who endeavour to better their quality of life through enhancing their qualifications and skills, to provide a quality library service to those who seek the companionship of books and literature and to cultivate a culture of reading and learning amongst the children of our communities with the ultimate view to establish a vehicle for sustaining lifelong education and enhancing of reading skills.

The libraries provide educational programmes and library awareness programmes for adults and children, book lending services, study facilities, photocopy services and free public internet access is available at most of Council's libraries. Library users are assisted to find information they need for assignments, research and general knowledge as part of our reference service and educational toys are available at most of Council's libraries.

The Library Service will always strive to provide free services to our communities to improve the quality of life for those that are living in poverty.

##### **4.4.2.1 FUNCTIONS OF LIBRARIES AND MUSEUMS:**

- To implement sustainable arts, culture and recreation programs contributing to safe and healthy communities in the City of Matlosana.
- To ensure that arts and culture are accessible to all communities, to promote talent in the City of Matlosana.
- To provide opportunity to access information and knowledge through Libraries and Museums.
- To promote the culture of reading, to increase the literacy rates and life-long learning.
- To manage and preserve our heritage resources and collections to benefit all communities.
- To promote and create conditions for the development of a multicultural society and to ensure that previously marginalized communities are given opportunities.
- To ensure the existence of proper infrastructure for the development of arts and culture activities.
- To promote social cohesion, moral regeneration and nation building, the deepening of democracy and healthy lifestyles.

#### **4.4.3 MUSEUMS**

The Museums and Heritage Section shapes and manifests the consciousness, identities and understanding of communities and individuals in relation to their historical and cultural environments through collection, documentation, conservation, research and education programs. The heritage

resources, collections and collective memory of the people of the City of Matlosana are held in trust by the Museums and Heritage Section for generations to come.

The areas of business are:

- Main Museum housed in the Old Jail with 15 permanent exhibitions and a Museum Shop.
- Periodic style House Museum depicting six(6) cultural history exhibitions.
- Four Freedom Squares.
- Goudkoppie Heritage Hill with a replica Blockhouse, replica Tswana huts and kraal, rock engravings, war graffiti and several open mine shafts.
- Heritage significant aspects of the Old Cemetery and Makweteng Cemetery.
- North West Offender Art Gallery.

### ***Exhibitions***

A permanent exhibition depicting Khoasan rock engravings was completed in June 2016. Temporary exhibitions redress in terms of inclusivity, enhance visitor experience and open doors to debate and interpret information.

### **Heritage Awareness**

Heritage awareness programs promote appreciation of and respect for cultural diversity by connecting communities, encouraging public participation and promoting dialogue.

### **Collections**

The management of our collections through documentation and digitally archiving metadata is an on-going process. The museums and heritage resources of the City of Matlosana engender local pride and give communities a sense of identity and belonging but also urge to develop the capacity of cultural analysis.

## **4.4.4 CEMETERIES**

### **INTRODUCTION TO CEMETERIES**

The City of Matlosana is responsible to manage and maintain 26 cemeteries with a surface footprint of ± 545 hectares. The management includes the administration of burials, as well as the operational aspects dealing with the preparation of graves and cemetery maintenance.

The top three priorities for the section are:

- Rendering affordable quality burial services;
- Providing for future burial needs of the community by planning and developing new cemeteries; and
- Cemetery maintenance.

## **4.4.5 BIODIVERSITY AND LANDSCAPE**

### **Parks**

The Parks and Development section aims to manage and develop a pleasing, aesthetic and effective environment to aid in the well-being of the residents in our community.

- The three top priority delivery areas are:
  - to improve the surrounding environment within the community and urban spaces with regard to greening;
  - beautification of Matlosana open spaces, conservation and protection of bio-diversity areas; and

- promotion of greening and conservation awareness and preservation of biodiversity to create a sustainable environment.

### **Faan Meintjes**

The objective of the nature reserve is to render an environmental education service to the community, protect the fauna and flora and to promote local tourism in the region.

Faan Meintjes Nature Reserve with its Environmental Education Centre offers a great opportunity for the youth and learners of Matlosana for exposure to nature conservation, empowerment on taking care of environment. The Education Environmental Programmes (EEP) aligned to the current school curriculum can be offered to learners and career guidance in environment and conservation and specific EE Programmes to the youth of Matlosana.

#### **4.4.6 SPORT AND RECREATION**

The Sport and Recreation Section is responsible for establishing a positive attitude in the community towards sport and recreation and to encourage greater community involvement and interest in sport and recreation.

The main service delivery priorities are:

- Maintenance and preparation of all sport facilities x 25 stadiums, x4 swimming pools, x 1 golf course;
- Talent identification;
- Sport promotion; Transformation of sport;
- Local economic development;
- Women capacity development;
- National unity;
- Facilitation of 27 lease contracts;
- Club development; and
- Sport tourism development.
- Sport Events:
  - Swimming galas;
  - World Day For kids;
  - Special day's programs;
  - Sport against crime;
  - Sport Merit Awards; and
  - PSL Matches.

#### **4.5 DIRECTORATE LOCAL ECONOMIC DEVELOPMENT**

Local Economic Development (LED) is a locally driven process designed to identify, harness and utilise resources to stimulate the local economy and create new job opportunities. LED is not once off specific action or programme, rather it is the sum total of the individual contributions of a broad spectrum of community.

In aligning the National Government initiatives on Economic Development policies, i.e. New Growth Path and National Development Plan with our local development economic strategy, the Directorate seeks to create an enabling environment conducive to the development of SMME, Co-operatives, Youth and

Broad-Based Black Economic Empowerment Enterprises and provide a broad range of business development support services by working with enterprise support organisations in both the financial and non-financial support spheres.

Local Economic Development is seen as one of the most important ways of building a diverse economic base, developing skilful & inclusive economies develop enterprises, economic governance and infrastructure. Tourism plays an important role in the development of local economy, creation of employment, small business development and income generation. It implies a proactive approach by tourism industry partners to develop, market the tourism industry in a responsible manner, so as to create competitive advantage. Tourism encourages local communities and businesses to respect, invest in and develop local cultures and protect it from over commercialisation and exploitation. The continual implementation of the National Government programme on EPWP is generating work opportunities on short term basis. The completion of the Matlosana Mall has created short term jobs during the construction phase and long term employment after the completion of the Mall.

It is envisaged that the following LED anchor projects will create sustainable long term employment once they are implemented and completed:

- Enterprise Development Centre (EDC).
- Meat Processing Plant.
- Neighbourhood Development Partnership Grant (Township Renewal Project).
- Airport Development.
- Goudkoppie Heritage Site.
- Kabi Solar – Alternative Energy.
- Agri Park.

#### **4.5.1 COMMUNICATION AND MARKETING**

Communications and Marketing promotes democracy and encourages citizens to play a more effective role in how they are governed. The roles and functions of Communications and Marketing support and promote the Municipality's Vision and Mission. Guided by the Municipal Systems Act 32 of 2000, the Communication and Marketing section seeks to address the communication needs of the municipality by ensuring that information dissemination is encouraged and promoted. Highlight the significance of communicating and promoting government programmes to communities in and around Matlosana, District, Province, National and international stakeholders.

##### ***Strategic Objective***

- Develop a coherent and co-ordinated approach of communication and Marketing.
- Enhance and promote the image of the municipality.
- Promote customer care and batho pele
- Promote transparency within the municipality.
- To have a proactive and responsive communication approach.
- Maintain good relations with the media.
- Promote programmes and projects of Council.
- Empower communities with information.
- Plan and coordinate council events.
- Build good relations with stakeholders.
- Ensure compliance to Communication and Marketing Policies.

### ***Description of Communication and Marketing structure***

- Media Relations.
- Communication Research.
- Marketing and branding.
- Outdoor advertising.
- Outreach and event co-ordination.

### ***Communication and Marketing mechanisms***

- Outreach programmes
- Stakeholders meetings
- Electronic and print Media
- Posters, brochures, banners and fliers
- Media information sessions
- Outdoor advertising
- Loud hailing
- Municipal meetings
- Municipal website and newsletters
- Local Communicators Forum

## **4.5.2 THE FRESH PRODUCE MARKET**

The Matlosana National Fresh Produce Market (MNFPM) is the property of the City of Matlosana, established in 1980. The MNFPM is amongst the 18 National Fresh Produce Markets in South Africa.

The MNFPM has several stakeholders namely:

- Customers- community of Matlosana and surrounding towns, as well as customers as far as Botswana and Kimberly;
- Market agents- which sell products on behalf of farmers on the market floor;
- Farmers- whom supply the produce to be sold at the market; and
- Council employees-they provide a management and administrative function to the market.

## **4.6 BUDGET AND TREASURY OFFICE**

This directorate deals with the administration of finances of the municipality i.e. own budget as well as the money received from Government Fiscal i.e. allocation by government to the municipality to enhance service delivery as in MIG and equitable shares. For the municipality to have effective service delivery, budget and IDP processes must be followed so as to ensure public participation to cover all community proposals as regards projects. The directorate develops budget-related policies and by-laws which will govern consistent charging of moneys for services rendered to the communities. Collection of moneys owed to Council as revenue must also be covered in terms of policy. Internal and external audits will be conducted in order to ensure management of risk and curbing of corruption while encouraging effective customer care and service.

The City of Matlosana is dependent on rates and services income as well as grants income, which constituted about 85% of the municipal income. The municipality's sustainability is dependent on the effective management of its resources as well as the community's effective contributions to and participation in the budgeting process as well as the payment of rates and services. Non-payment of rates and services is a national concern and the City of Matlosana is not free from the problem. Collection of outstanding debt remains one of the biggest challenges.

#### **4.6.1 SUPPLY CHAIN MANAGEMENT**

The Supply Chain Management functions have moved towards centralisation. Due to capacity within the SCM unit, the unit was not yet fully centralised as at 30 June 2021. The departments are making requests and compiling preliminary specifications and reports for the bid committee. The unit verify compliance and facilitates the procurement process until the award stage. Supply chain management is a management of philosophy aimed at integrating a network of upstream linkages (sources of supply), downstream linkages (distribution and ultimate to customers). In performing specific processes and activities that will ultimately create and optimize the value for the customer in the form of products and services which are specifically aimed at satisfying customer demands and provision of service delivery.

All goods and service procured through the process have an impact on service delivery. The committees within the unit, which consist of members from another department, ensure the following:

- procurement is done in compliance with the procurement plan;
- goods or services are procured at correct times;
- the right quality and quantity are ensured; and
- the correct service provider or supplier is used.

#### **4.6.2 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES**

Technology has become a need for almost every citizen in the world. On day to day basis, people within different communities use technology either to access a particular service or to help in delivering a service in order to improve lives of either themselves or others. More and more people use technology, even within our organization. In order to implement a Network upgrading project, extensive budget increase and proper planning will be required. When funds become available this project will be treated as a priority project as more and more users are connecting to the network. The upgrading of the hardware and software of all cashiers' PC's and printers have been identified as critical as this will enhance service delivery to the community.

The Information and Communication Technology Section provides an advisory, strategic, administration, support and maintenance, developmental and management service in order to maintain and control the Municipal Information Systems, the Communication Network Architecture and the technology resources for the municipality. The municipality has identified ICT as an enabler of municipal service delivery as ICT ensures compliance, availability, continuity, integrity and security of the municipality's data, hardware, software and networks architecture. A strong ICT function is necessary for the realization of the vision and goals of the municipality. The access, installation, maintenance and support services that are granted to users on a need to use basis range from e-mail, internet, fax-to-email, Voice Over Internet Protocol (VOIP), Solar Financial system, Cash Drawer system, Utilities World Prepaid system, Payday system, Orbit Document Management system, Workflows Library system, etc.

#### **Municipal Website Compliance**

Municipalities are required to develop and maintain a functional website that displays relevant information as per the requirements of Section 75 of the Local Government: Municipal Finance Management Act, 56 of 2003 (MFMA), as amended. The website must contain the following documents of the municipality as referred to in Section 21A of the Local Government Municipal Systems Act 32 of 2000, as amended. The website should serve as a mechanism to promote accountability and transparency to communities and therefore information posted should be accurate and timeously updated.

The municipal website is a key communication mechanism in terms of service offering, information sharing and public participation. It is a communication tool that should allow easy and convenient access to relevant information. The municipal website should serve as an integral part of the municipality's communication infrastructure and strategy. If managed effectively, it allows easy access to relevant information, serves as a tool for community participation, improves stakeholder involvement and facilitates stakeholder monitoring and evaluation of municipal performance.

#### **4.6.3 FREE BASIC SERVICES AND INDIGENT SUPPORT**

The Council accepts that they are responsible for the rendering of services in terms of Schedules 4 and 5 of the Constitution, as well as other services, which may be delegated by National and Provincial Government. The Council will endeavour to render a basic standard and level of services necessary to ensure an acceptable and reasonable quality of life, which considers health and environmental considerations.

The basic point of departure is that Council will assist, through funds received from National Government; to provide basic services to "poorer" households within the Council's service provision area, and in this regard, no discrimination on any grounds will be allowed. Only households where the total household income is less than R3 720 per month (which is the maximum old age grant equal to two old-age pensions) may apply for indigent support.

#### **4.6.4 ASSET MANAGEMENT**

Vodacom assists Council with the unbundling of new projects and the verification of existing assets. As a result, Council obtained an unqualified audit opinion on assets management. However appropriate management is a challenge given low budget allocation due unfunded budget for the financial year.

#### **4.6.5 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS**

The closure of mines and migration of families from farming settlements to urban areas has put pressure on the upgrading of bulk infrastructure and increased settlement on unproclaim areas.

The backlog will affect the municipality negatively. The development of master plans for water, sewer, roads and electricity will assist in assessment of backlogs as well as submission of reports for counter funding.

The repeated seismic incidents put more stress on the existing and old infrastructure in all areas of the municipality especially on the asbestos-cement pipes. The above backlogs will soon affect the municipality in negative ways however, with the current efforts of submitting requests for funding through the development of Master Plans and Feasibility Reports some of the challenges will be addressed in the near future.

Application for funding for the development of the various master plans is under consideration by the Development Bank of Southern Africa (DBSA). The application made to the DBSA for development of Master Plans was approved. The Grant Agreement between DBSA and City of Matlosana has been signed and procurement of services provider is in the process.

### **4.7 DIRECTORATE: CORPORATE SUPPORT**

#### **4.7.1 GOVERNANCE**

To govern is to exercise political, economic and administrative authority to manage the nation's affairs. Governance is the complex of mechanisms, processes and institutions through which citizens and groups articulate their interests, exercise their legal rights and obligations and mediate their differences.

The political and administrative components of Council maintain a sound working relationship by ensuring respect for procedures and protocols. The City Council as a legal entity relates to the other spheres of government and organised local government bodies through the Intergovernmental Policy Framework. Communities as an interest group in municipal affairs participate through public participation mechanisms and processes in the decision-making systems of Council. This includes interaction with stakeholders in shaping the performance of the municipality to enhance a healthy relationship and minimise conflict.

#### 4.7.2 POLITICAL AND ADMINISTRATIVE GOVERNANCE

Political governance ensures regular communication with the community at large by means of Imbizos and the IDP and budget consultations. This ensures that the community participates in identifying needs and in making inputs on the performance of the municipality. This process ensures healthy relations with the community and minimises conflict. Administrative governance ensures transparent administration, regular feedback to the community and compliance with the rules, processes and laws by which Council operates and is regulated and controlled.

Councillors are deployed in the current various council committees, namely:

COUNCIL COMMITTEES	
◆ Finance and Debt Normalisation	◆ Housing, Land Affairs and Rural Development
◆ Corporate Services	◆ Community and Health Services
◆ Sport, Arts and Culture	◆ Transversal Issues
◆ Public Safety	◆ Infrastructure
◆ Electrical and Mechanical Engineering	◆ Economic Growth and Market

The City Council of Matlosana has established an Audit Committee and merged the Audit and Performance Audit Committees, a Municipal Public Accounts Committee (MPAC), comprising non-executive councillors with the purpose of commenting on and making recommendations on the Annual Report and the Auditor-General's Report.

#### 4.7.3 ADMINISTRATIVE GOVERNANCE

In terms of Part 7 Section 82 of the Local Government: Municipal Structures Act 117 of 1998, as amended, the municipality appointed the Municipal Manager, Mrs L Seametso, who is the head of administration and therefore the Accounting Officer. In terms of Section 55 of the Local Government: Municipal Systems Act 32 of 2000, as amended, the Municipal Manager as head of administration is subject to policy directives of the Municipal Council and is responsible for the formation and development of an efficient, economic, effective and accountable administration.

The Municipal Manager must further manage the municipality in accordance with all legislation and policies pertaining to local government. In terms of Section 50 of the Local Government: Municipal Systems Act 32 of 2000, as amended, the Council in consultation with the Municipal Manager must

appoint managers who are directly responsible to the Municipal Manager and who must have relevant and requisite skills, expertise and competencies to perform the duties associated with the posts they occupy. The Municipal Manager is also accountable for all the income, expenditure, assets, and the discharge of liabilities of the municipality, including proper and diligent compliance with the Municipal Finance Management Act, 53 of 2003, as amended.

Senior managers or directors who report directly to the Municipal Manager are delegated such functions as the Municipal Manager may deem appropriate and are responsible for all those duties delegated to them. This includes financial management as well as discipline and capacitating of officials within their areas of responsibility, together with compliance with all legislation governing local government, its policies and by-laws. The Municipal Manager and Directors are responsible for strategic management and oversight of their directorates. All budget expenditure in each directorate is managed by the relevant director to ensure that service delivery matters are handled speedily.

#### **4.7.4 CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS**

Promoting Intergovernmental Relations (IGR) helps to make everyone aware that there is one seamless government working together to serve the people. It builds teamwork within the various spheres of government and between government and its agencies as well as other partners in development.

Intergovernmental relations activities include:

- Planning and budgeting;
- Consultations and meetings as well as information sharing sessions;
- Dispute resolutions;
- Reporting; and
- Monitoring and evaluation

The primary purpose of the intergovernmental relations is to position the municipality to enhance intergovernmental relations by mobilising resources and strategic partnerships, which will ensure co-ordination of service delivery by all departments to the citizens of the city, thus ensuring a better quality of life for all. Intergovernmental relations focus on the following priority programme areas:

- Co-ordinating and managing all municipal relationships with other spheres of government, including the district municipality.
- To ensure that there is a strong link between departments internally and the two spheres of government (National and Provincial).
- To facilitate information and knowledge sharing through inter-municipal cooperation.
- To build managerial and technical capacity (through study tours, exchange programmes, seminars and conferences).
- To develop project partnerships with other government departments for mutual benefit.
- To create employment through the public works programmes (EPWP).
- To focus on supporting the successful implementation of the strategic priorities of the municipality by mobilising on-going support from other spheres of government.
- To ensure a consistently positive image of the municipality to all other spheres of government.
- To ensure that there are monitoring and alignment of municipal budgets and IDP implementation with provincial and national government departments.
- To coordinate and align all events that involve other spheres of government – e.g. national days, Imbizos, etc.
- To promote effective lines of communication between the municipality and other spheres of government.

- To ensure effective relations and share models of good practice with other municipalities

#### **4.7.5 NATIONAL INTERGOVERNMENTAL STRUCTURES**

The Municipality participates in various intergovernmental relations activities at national, provincial and district levels. Municipal officials and Councillors are delegated to serve on the various forums. Service delivery is the core function of the municipality. Cooperative governance is an arrangement entered into by the spheres of government to fast-track service delivery within the constitutional mandate. Forums have been established to share best practices among municipalities and to ensure compliance. These forums focus mainly on issues of progressive governance and unblocking bottlenecks in certain spheres. Such forums must be attended to check and report on service delivery.

Examples of such forums are:

- Municipal Managers' Forum
- Mayors' Forum
- Chief Financial Officers' Forum

The City of Matlosana is a member of and does participate in these forums, including SALGA (South African Local Government Association), both at the national and provincial levels.

#### **4.7.6 PROVINCIAL INTERGOVERNMENTAL STRUCTURE**

The City of Matlosana strives to uphold its legislative authority and cooperative governance as required by the Constitution and other relevant legislation. In doing so, the municipality maintains good co-operative and intergovernmental relations with its provincial authority.

Forums attended to include:

- Municipal Managers' Forum
- SALGA Working Groups, NCOP, FFC
- Performance Management / Monitoring and Evaluation Forum
- Planning and Development Forum
- Disaster Management Forum
- Local Economic Development Forum
- MPAC Forum
- Speakers' Forum
- Records Management Forum

#### **4.7.7 DISTRICT INTERGOVERNMENTAL STRUCTURES**

The Dr Kenneth Kaunda District Municipality established various IGR structures such as:

- District Economic Development Forum.
- Mining Forum.
- Rural Economic Development Forum.
- District IDP Forum.
- Performance Management Forum.
- District IGR Forum
- Community Safety Forum
- Social Cluster War Room

These forums meet quarterly to discuss planning in consultation with one another to solicit financial assistance from the District Municipality in funding projects of mutual benefit to municipalities within the district.

#### **4.7.8 CORPORATE POLICY OFFICES**

Chapter 7 of the Constitution of the Republic of South Africa states that a municipality comprises Councillors, officials and the community. In order for the municipality to govern its affairs correctly it must consult with the community to ensure that needs are correctly determined, explained and included in the IDP for service delivery purposes. Policies must be put in place, which will address the needs of the community in terms of how service delivery matters will be addressed.

In order for the municipality to be able to address service delivery matters, the municipality must within limits approve a budget that will be commensurate with the needs/projects identified for the particular year. This budget must also address staff matters and this can only be achieved through a costed organogram that must be cost-effective but also provides sufficient management and other positions in order for the municipality to be able to render effective and satisfactory services. Management must ensure that tools of the trade are made available to staff. This includes ICT services and networks, including the necessary licences.

In order for the municipality to finance service delivery, it must ensure that the budgetary expenditure will be redeemed through cash collection that will be generated by payment for services. Payment for services will be covered by payment for rates and taxes and will include proper and adequate municipal service delivery networks such as water pipes and reservoirs as well as sewer and electrical networks and plant and equipment.

#### **4.7.9 EXECUTIVE AND COUNCIL**

In terms of Chapter 7 Section 151 (2) of the Constitution of the Republic of South Africa, 108 of 1996, the executive and legislative authority of a municipality is vested in its municipal Council.

The municipal Council of the City of Matlosana was established as a municipality with a mayoral executive system, which is combined with a ward participatory system in terms of Chapter 12 of the Local Government: Municipal Structures Act, 117 of 1998. Section 152 of the Constitution categorically and clearly spells out the objectives of local government and the powers and functions of municipalities are determined in Section 156 of the Constitution. The executive authority of the Council, with the Executive Mayor, who must, however, report to Council and is assisted by the members of the Mayoral Committee established by the Executive Mayor and who may make decisions. However, there are certain matters on which the Executive Mayor, as the head of the municipality cannot make decisions, i.e. the approval of the budget, the IDP and by-laws, as these matters cannot be delegated and must be approved by Council.

In terms of delegation of powers, certain matters may be delegated by Council to the Executive Mayor, who will in turn sub-delegate to the municipal manager. The Municipal Manager may also sub-delegate to directors, who may in turn further sub-delegate to line officials. Section 152 of the Constitution sets among others the following objectives for local government to:

- (a) provide democratic and accountable government for local communities;
- (b) ensure the provision of services to communities in a sustainable manner; and
- (c) promote social and economic development.

In order to ensure sustainable service delivery to the community, Council sets the top four service delivery priorities as follows in order to achieve good governance levels:

- performance management;
- risk management;
- internal audit; and
- accounting and auditing.

#### **4.7.10 LEGAL SERVICES**

Rendering of legal services and support to Council, the municipal manager and to all Council's directorates and ensuring that compliance requirements are adhered to by Council. Legal Services provides legal comments on items to Council submitted by directorates as well as liaising with attorneys on matters that require referral for litigations, opinions and reports. Receives, responds and distributes legal documents served to Council, consults with departments and prepares litigation documents before referral to attorneys. Conducting inspection in conjunction with town-planning.

Responsible for drafting service level agreements, memorandum of understanding and lease agreements and to keep and update the contract register.

##### Description of the activity

- Ensures that compliance requirements are adhered to by Council
- Provides legal comments on items to Council submitted by directorates.
- Provide support during disciplinary hearings by acting as the employer representative or alternative as a presiding officer.
- Submission of monthly litigation report and updates on cases handled by our panel of attorneys to Council on monthly basis.

##### Key performance objectives

- Ensuring effective legal services provision for Council.
- Ensuring re-alignment of constraints to improve contract management.
- Provide legal support in reviewing, revision and development of By-Laws for Council directorates

##### Strategic objectives

- Rendering legal advice on matters relating to Council and its staff in a manner that permits timely and appropriate action.
- Advising and representing Council on litigation matters in a complete and timely fashion.
- Reviewing all resolutions, as well as contracts/agreements.
- Endeavouring to cut down on legal costs
- Provide legal support to directorates in revising Council policies and procedures to comply with statutory and legal requirements.
- Providing professional legal advice to the Council and its top management.

##### Key issues

- To settle cases and effective outcome of actions with minimal negative impact for Council.
- To effectively protect Council's interest.
- To give effective legal support to all departments.
- To effectively regulate relationships between Council and clients.
- To effectively promote knowledge on legal matters.
- To ensure compliance with the Town Planning Scheme

#### **4.7.11 CORPORATE POLICY OFFICES**

Chapter 7 of the Constitution of the Republic of South Africa states that a municipality comprises Councillors, officials and the community. In order for the municipality to govern its affairs correctly it must consult with the community to ensure that needs are correctly determined, explained and included in the IDP for service delivery purposes. Policies must be put in place, which will address the needs of the community in terms of how service delivery matters will be addressed.

In order for the municipality to be able to address service delivery matters, the municipality must within limits approve a budget that will be commensurate with the needs/projects identified for the particular year. This budget must also address staff matters and this can only be achieved through a costed organogram that must be cost-effective but also provides sufficient management and other positions in order for the municipality to be able to render effective and satisfactory services.

Management must ensure that tools of the trade are made available to staff. This includes ICT services and networks, including the necessary licences. In order for the municipality to finance service delivery, it must ensure that the budgetary expenditure will be redeemed through cash collection that will be generated by payment for services. Payment for services will be covered by payment for rates and taxes and will include proper and adequate municipal service delivery networks such as water pipes and reservoirs as well as sewer and electrical networks and plant and equipment.

#### **4.7.12 HUMAN RESOURCE SERVICES**

- The Human Resources Services of the City of Matlosana is responsible for:
  - recruitment, selection and appointment of personnel;
  - the administration and management of leave, pension and medical aid funds;
  - ensuring the safety and wellness of officials through the Occupational Health and Safety unit, as well as the Employee Assistance Programme unit;
  - ensuring capacitation of employees through the Training and Development unit; and
  - ensuring the creation of a harmonious relationship between management and officials and the maintenance of disciplined workforce through the Labour Relations unit.
  - Setting out priorities for the Human Resource Services
  - in process of filling of all critical positions; and
  - capacitate newly appointed finance officials through the municipal finance related skills programs.
- By reviewing the organogram, Human Resource Services will, among others, be able to meet the following objectives:
  - outline clear municipal functions as set out in the strategic plan of the municipality and right-size human capital accordingly;
  - align the organisational structure with the IDP in order to have municipal posts that support strategic objectives of the municipality as well as respond to changes that emerge from evolutionary developments and proactive initiatives of the municipality;
  - clarify functions per departments, units and positions needed in order to achieve specific municipal goals; and
  - clarify key performance areas and indicators of all positions on the organogram in order to ensure that they are relevant and serve, as much needed support to the main objectives of the municipality in terms of service delivery.
- By developing a Human Resource Plan, the section will now concentrate on meeting the following objectives:
  - maintain pleasant industrial relations to the optimum level and structure of Human Resources;
  - meet the needs of expansion and diversification programmes;

- assess surplus or shortage of human capital over a specified period; and
  - identify trends in terms of service, injury on duty, sick leave to be able to plan remedial programmes to address negative trends.
- By capacitation of staff through various training interventions, the Skills Development section will be able to produce a skilled and competent workforce and will comply with the National Treasury's requirements in relation to competency levels as well as related legislation such as MFMA and Skills Development Act.

#### **4.7.14 LABOUR RELATIONS**

Workforce management is almost impossible in the absence of sound discipline within the workplace. The municipality's Labour Relations section, which is contained in the Human Resources Department, is effective and well recognised.

In essence, the objectives of this particular function are to ensure the following:

- compliance with applicable relevant legislative requirements e.g. Labour Relations, Basic Conditions of Employment Act, Employment Equity, Collective Agreement etc.;
- maintenance of good work relations with recognised Unions within the workplace;
- a fully functional Local Labour Forum and its operational systems. It consists of sub-committees dealing with Human Resources Development, Workplace and Services Restructuring and Basic Conditions;
- adherence to collective agreements applicable to municipalities as agreed to at the Local Government Bargaining Council;
- processes and procedures are in place for the internal resolution of grievances which have the potential for litigation against Council in the form of disputes; and
- processes and procedures are in place for the effective administration of disciplinary procedures in accordance with the Disciplinary Code.

#### **4.7.15 EMPLOYEE ASSISTANCE PROGRAMME**

In the striving to sustain a healthy workforce the municipality has, an Employee Assistance Programme, which is a workplace-based programme, designed to assist in the identification and resolution of productivity and psychosocial problems, which may negatively affect the work performance of employees.

Services rendered under are:

- work-related issues such as absenteeism;
- stress management;
- alcohol and substance abuse;
- ill-health management;
- psycho-social problems;
- financial life skills;
- trauma debriefing;
- marital and family distress; and
- HIV/AIDS support and counselling.

#### **4.7.16 OCCUPATIONAL HEALTH AND SAFETY**

The aim of this section is to ensure a healthy and safe working environment, the City of Matlosana complies with the Occupational Health and Safety Act and has a fully functional Health and Safety Committee, which meets quarterly to address health and safety issues facing the municipality.

#### **INTRODUCTION TO WORKFORCE EXPENDITURE**

Workforce expenditure is a major part of the operational expenditure of the City of Matlosana. As it is mostly a fixed cost, proper planning and assessment of post requirements are necessary to make sure that the best available personnel are employed to meet the mandate of the municipality in service delivery to the community as well as obtain its objectives.

There is a strong national drive for creating employment and municipalities are one arm of government that normally feel the pressure to create new jobs in its sphere. Although we support the creation of employment and we understand the expectation of the communities in this regard, the financial viability of the City of Matlosana must be recognised. The creation and filling of posts are budgeted for and measured against the approved budget and operational requirements. The remuneration part of the employment costs is determined through the bargaining council and therefore out of our hands. Three variables that we have to keep monitoring and control are the vacancy rate, employee performance and overtime paid. We have put a lot of emphasis on the monitoring and control of overtime worked, as we believe that overtime is only necessary in specific circumstances and can indicate inefficiency or staff shortages (including high absenteeism).

Performance management is of the utmost importance to increase the efficiency and thus output out of the workforce. There is still a way to go to implement the necessary measures and controls with the necessary buy-in of employees.

#### **4.8 OFFICE OF THE MUNICIPAL MANAGER**

##### **PURPOSE**

The purpose of this office is to direct and ensure compliance with council and municipality and with National and Provincial directives. The Office of the Municipal Manager has to ensure the smooth running of the municipality's administration.

##### **Overview**

In today's organisational environment, budget oriented planning or forecast methods are insufficient for the organisation to prosper. There is a need to engage in strategic planning that clearly defines objectives and assesses both the internal and external situation to formulate strategy, evaluate progress and make judgments as necessary to stay on track.

Strategic plans therefore identify strategically important outcomes orientated goals and objectives against which the municipality's medium-term results can be measured and evaluated by various identified stakeholders. Annual performance plans identify the performance indicators and targets that the institution will seek to achieve in the upcoming budget year. This performance information is important for effective management, including planning, budgeting, implementation, reporting monitoring and evaluation. As a component of its strategic plan, annual performance plan or IDP the

municipality must adopt, monitor and evaluate strategies that describe the approach the institution is to follow to create and operate monitoring and evaluation systems which will produce credible, accurate information on an ongoing basis that gets used to improve service delivery and governance.

#### **4.8.1 PERFORMANCE MANAGEMENT**

Performance Management is a process which measures the implementation of the organization's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance Management provides the mechanism to measure whether targets to meet its strategic goals, set by the organisation and its employees, are met. The Constitution of the RSA, 1996, section 152, dealing with the objectives of local government paves the way for Performance Management with the requirements for an "accountable government". The democratic values and principles in terms of section 195 (1) are also linked with the concept of performance management, with reference to the principles of *inter alia*:

- ◆ the promotion of efficient, economic and effective use of resources;
- ◆ accountable public administration;
- ◆ to be transparent by providing information;
- ◆ to be responsive to the needs of the community, and
- ◆ to facilitate a culture of public service and accountability amongst staff.

The Municipal Systems Act, 32 of 2000 (MSA), as amended requires municipalities to establish a performance management system. Further, the MSA and the Municipal Finance Management Act, 56 of 2003 (MFMA), as amended requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the SDBIP.

In addition, Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organization as well as the external service providers and the municipal entities. This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

In terms of section 46(1)(a) of the systems Act (Act 32 of 2000) as amended municipality must prepare for each financial year a performance report reflecting the municipality's and any service provider's performance during the financial year, including comparison with targets of and with the performance of the previous financial year. The report must, furthermore, indicate the development and service delivery priorities and the performance targets set by the municipality for the following financial year and measures that were or are to be taken to improve performance. Performance Management serves as primary mechanism to monitor, review and improve the implementation of the municipal IDP and eventually the budget. The Performance Management Policy and Framework as approved by Council provides for performance implementation, monitoring and evaluation at organisational as well as individual levels. A mid-year budget and performance assessment in terms of section 72 of the Municipal Finance Management Act, 56 of 2003, as amended which informed the adjustment budget

and revised Service Delivery and Budget Implementation Plan, was performed.

## **ORGANISATIONAL DEVELOPMENT PERFORMANCE**

### **Senior Manager Positions**

The Minister of CoGTA on 17 January 2014 promulgated the Local Government Regulation on the Appointment and Conditions of Service of employment of Senior Managers (Government Notice 21 in the Government Gazette No 37245). The Regulations on Appointment and Conditions of employment of Senior Managers (as published under Government Notice No. 21 in the Government Gazette No 37245 of 17 January 2014) must be read in conjunction with:

- ◆ Any regulations or guidelines issued in terms of Section 120 of the Act, concerning matters listed in Sections 54A, 56, 57A and 72;
- ◆ Local Government: Municipal Regulations on Minimum Competency Level, 2007, issued in terms of the Municipal Finance Management Act, as published under Government Notice No. 493 in the Government Gazette No. 29967 of 15 June 2007; and
- ◆ Municipal Amendment Regulations on Minimum Competency Levels, 2018 as published in Government Notice No. 1146 of 26 October 2018.

## **4.8.2 INTEGRATED DEVELOPMENT PLANNING**

### **Overview**

A participatory planning process aimed at integrating sectoral strategies, in order to support the optimal allocation of scarce resources between sectors and geographic areas and across the population in a manner that promotes sustainable growth, equity and the empowerment of the poor and the marginalized.

### **Description of the activity**

The goal of integrated development planning is to achieve more efficient and more effective delivery of both municipal and other services to communities, and the creation of a framework for economic and social development in the municipality. A number of links also exist between integrated development planning and intended developmental outcomes. More specifically, its goals are threefold:

- redressing apartheid legacies
- building a new culture of local governance
- fostering co-operative governance

## **COMMUNICATION, PARTICIPATION AND FORUMS**

The City of Matlosana values the participation of its community in governance. To this end, the municipality has established ward committees in all 39 wards. Ward committees provide an important vehicle for the municipality to consult with its communities.

One of the main features of the IDP is the involvement of community and stakeholder organisations in the process of developing the IDP. Participation of affected and interested parties is very important to ensure that the IDP addresses the real issues that are experienced by the community. For purposes of compliance with this legislative requirement, the City of Matlosana has established formal structures for effective participation in the IDP processes. The following is a description of the participatory function of each of the various structures established for the IDP process. IDP/PMS Representative Forum – constituted of formal representatives of various civic and community organisations as well as other formal structures affected by the developmental efforts of the municipality.

The role of the IDP Forum is to:

- verify and make additions to data collected through non-formal participatory methods;
- inform interest groups, communities and organisations of relevant planning activities and their outcomes;
- analyse issues, determine priorities, negotiate and effect consensus;
- participate in the designing of project proposals and / or in assessing of projects;
- discuss and comment on the draft IDP;
- ensure that annual business plans and budgets are based on and linked to the IDP; and
- monitor performance in the implementation of the IDP.

Time arrangements will be made to schedule the workshops at times that will suit the majority of the participants. Representatives will be encouraged to report to their organisations after every session. The effectiveness of these report-backs will be assessed by feedback from these organisations. A period of two weeks will be allowed for feedback. Many of the issues raised by the community are not of a long-term or strategic nature and would be addressed more specifically in the Service Delivery Budget Implementation Plans (SDBIPs) of specific functional units of the municipality.

In addition to the formal process of representation through the IDP Representative Forum engagement and other Council processes, the City of Matlosana consults its communities on an ongoing basis to solicit inputs in as far as the development challenges they face are concerned.

#### **4.8.3 INTRODUCTION TO INTERNAL AUDIT**

In terms of Section 216(1) (c) of the Constitution of Republic of South Africa (Act 108 of 1996), national legislation must prescribe measures to ensure both transparency and expenditure control in all spheres of government by introducing uniform treasury norms and standards.

Good governance involves how organisation is managed, its organisational culture, policies, strategies and the way it deals with stakeholders. The Internal Audit and Audit Committee provide objective, independent advice to improve oversight, governance and help mitigate risk.

Working with internal audit, the Audit Committee brings different skills and expertise to assist in improving the performance of an institution. The Internal Audit team and audit committee do not assume any management functions nor should management exert any undue influence over the work of the Internal Audit team and Audit Committee.

##### **Mission of internal audit**

The mission of internal audit is to provide Accounting Officer and the Audit Committee with independent, objective assurance and consulting services designed to add value and improve the organisation's operations. Furthermore, it helps the organisation accomplish its objective by bringing a systematic disciplined approach to evaluating and improving the effectiveness of risk management, internal control and governance processes.

##### **Risk management**

The risk management section conducts a risk assessment, thereafter compiles a risk assessment report that entails the listing of High, Medium and Low risks based on operational risks and strategic risks and thereafter submits it to Internal Audit to prepare a three-year rolling plan and one-year risk-based plan and performance operational plan.

## Internal control

Internal Audit reviews the adequacy and effectiveness of internal control that management reported as effective in reducing the impact that inherent risk might have on the operations of municipality, through operational risk-based plan.

## Governance Issues

Internal Audit reviews the effectiveness of the following projects as governance issues:

- Risk Management
- Records Management
- IT environment
- Performance Management
- Delegation Processes
- Training Programmes
- Policies and Procedures
- Committees of Council
- Code of Conduct
- Integrated Development Plan
- Strategic Plan
- Organisational Structure
- Public Participation

## Audit Committee

Section 166 of the MFMA requires that each municipality and municipal entity must have an Audit Committee. The Audit Committee must advise the municipal Council, political office bearers, the accounting officer and the management of the municipality of municipal entity on matters relating to:

- internal financial control and internal audits;
- risk management;
- accounting policies;
- the adequacy, reliability and accuracy of financial reporting information;
- performance management;
- effective governance;
- internal audit team and Audit Committee;
- compliance with the Act, the annual Division of Revenue Act and any other applicable legislation;
- performance evaluation; and
- any other issues referred to it by the municipality or municipal entity.

### **4.8.4 RISK MANAGEMENT**

Every entity faces risks and as stated in the MFMA section 62 (i)(c) “A municipality should have and maintain an effective, efficient and transparent system of risk management”. It is therefore an obligation of every municipality to ensure proper facilitation of risk management.

#### ***Effective risk management allows a municipality to:***

- ▶ Have increased confidence in achieving the municipal priorities and outcomes
- ▶ Constrain threats to avoidable risks

- ▶ Take informed decisions about exploiting opportunities
- ▶ Ensure that the right balance is struck between risks and rewards
- ▶ Improve working partnership arrangements and corporate governance
- ▶ Ensure ultimately that the municipality maximises its opportunities and minimises the impact of the risks it faces, thereby improving the ability to deliver good services to the community at large

City of Matlosana recognizes that risk management and internal controls are key elements of good corporate governance and legislation. Section 62(1)(c)(i) of the MFMA requires the Accounting Officer (Municipal Manager) to take all reasonable steps to ensure that the municipality has and maintains effective, efficient and transparent systems of financial and risk management and internal control.

The underlying premise of risk management is that every municipality exist to provide value for its stakeholders as prescribed by the constitution. Such value is based on the quality of service delivery to the citizens. All municipalities face uncertainty, and the challenge for management is to determine how much uncertainty the municipality is prepared to accept as it strives to grow stakeholder value. Uncertainty presents both risk and opportunity, with the potential to erode or enhance value. The reviewed Enterprise Risk Management (ERM) framework and approach was adopted by Council from the following best practice risk management guidelines ISO 31000:2018, Committee of Sponsoring Organisations (COSO) 2013 Framework, Public Sector Risk Management Framework, and the King IV Report.

#### **Institutional Arrangements for Risk Management**

Led by the Chief Risk Officer, the Risk Management unit, is responsible for overseeing, guiding, facilitating and monitoring various systems of governance and risk management. Strategic oversight of risk management processes is tasked to the Risk Management Committee. The Risk Management Committee is a structure, comprising of independent external chairperson and management established to:

- Advise and assist the Accounting Officer to execute risk management responsibilities as required by the MFMA;
- Assist the Audit Committee to exercise its oversight responsibilities over, amongst others, systems of governance and risk management.

Key Strategic Risks among the key responsibilities for risk management is the development, monitoring and reporting on the Strategic Risk Profile of the municipality. Previously, Council had not adopted the strategic objectives hence it was difficult to a strategic risk register. A combination of top-to-bottom (mainly considering the IDP and SDBIP) and bottom-up approaches (considering departmental performance priorities) was taken into consideration when identifying operational and strategic risks of the municipality.

The municipality maintains the following approved strategic documents, which are reviewed annually in consultation with the risk management committee and audit committee:

- Risk Management Committee Charter
- Risk Management Strategy
- Risk Management Policy
- Risk Management Implementation Plan
- Anti-fraud and Corruption Strategy

### **Compliance Management**

The municipality is committed to compliance with laws and regulation as a minimum requirement. In line with corporate governance principles, Council has ensured that systems and processes are in place to govern compliance with laws and adopt non-binding rules. The responsibility of compliance management has been delegated to the risk management unit in the municipality. Internal Audit unit further enhances the municipal compliance by recommending improvement of internal controls when conducting internal audit activities.

#### **4.8.4 MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)**

MPAC can request the support of both the internal and external auditors (advisory) when necessary. It should be noted that the standard rules for the council apply to MPAC. The committee shall have permanent referral of documents as they become available relating to:

- ▶ In-year reports of the municipality and municipal entities;
- ▶ Financial statements of the municipality and municipal entities as part of the committee's oversight process;
- ▶ Audit opinion, other reports and recommendations from the Audit Committee; Information relating to compliance in terms of sections 128 and 133 of the MFMA;
- ▶ Information in respect of any disciplinary action taken in terms of the MFMA where it relates to an item that is currently serving or has served before the committee;
- ▶ Any other audit report from the municipality or its entities; and
- ▶ Performance information of the municipality and municipal entities.

The Municipal Public Accounts Committees (MPACs) are partially modelled on the example of the Standing Committee on Public Accounts (SCOPA) used in South Africa by legislatures at the national and provincial government level. The Municipal Public Accounts Committee (MPAC) scrutinises and evaluates the actions of those entrusted with certain responsibilities or powers to check that they are discharging their responsibilities according to set policies and rules and are delivering expected outputs and outcomes. The Committee does not relate to any party politics and its responsibilities are delegated in terms of the provisions of Section 59 of the Municipal Systems Act, 32 of 2000 (MSA), as amended. For this reason, MPAC may request the support of both the Audit Committee, Internal Audit unit and Risk Management Unit. The standard rules for the Council apply to MPAC.

The Committee shall have permanent referral of documents relating to:

- (i) In-year reports of the municipality;*
- (ii) financial statements of the municipality as part of the Committee's oversight process;*
- (iii) audit opinion, other reports and recommendation from the Audit Committee;*
- (iv) information relating to compliance in terms of sections 32, 128 and 133 of MFMA;*
- (v) information in respect of any disciplinary action taken in terms of the MFMA where it relates to an item that is currently serving or has served before the Committee;*
- (vi) any other audit report from the municipality; and*
- (vii) performance information of the municipality.*

Subsequent to public hearing meetings and *in loco* inspections conducted, MPAC table its findings and recommendations to Council for approval. The MPAC then develop a monitoring and tracking mechanism by recording recommendations and nature of response. Where recommendations are / were not implemented, reasons for non-implementation must be outlined.

#### **4.8.4.1 OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION**

The Municipal Public Accounts Committee (MPAC) may engage directly with the public and respond to public comments and concerns that fall within its ambit of responsibility.

The Council interacts with its stakeholders by means of ward committees, budget and Integrated Development Planning (IDP) meetings. Public and stakeholder engagements are on-going processes throughout the year. Public meetings include Council meetings, ward committee meetings, budget and IDP/PMS meetings as well as whistle blowers. The Municipality ensures that these meetings are well attended by informing the public and stakeholders on time and considering local languages. Public meeting schedules are made public through being advertised in local newspapers and loud hailing. The Chairperson also engage with the public on the unfolding processes of public participation through local radio stations. MPAC consults with public members to provide importance of participation on the annual report and encourage them to submit questions and comments based on the Auditor-General findings.

MPAC conducts public hearings as an oversight mechanism through which officials are called before the committee to give testimony on the key issues, which are specific problem areas. In order to facilitate meaningful public engagement in the procedures, the MPAC may request documents or evidence from the Accounting Officer of the municipality.

When conducting in-field inspections or project site visits, MPAC has the right to invite interested parties / specialists from the community and to seek their insights and advice. Public involvement and media coverage play a key role where MPAC holds enquiries in a manner, which allows public participation on the annual report. MPAC encourage submissions, receive inputs from various role players, and prepare Oversight Report for consideration of its findings and recommendations to Council. When the annual report is tabled in Council, the Chairperson of MPAC is afforded the opportunity to make a presentation on the Oversight Report, deliberation then takes place and questions from the public.

#### **4.8.4.2 SECTION 32 COMMITTEE**

The Section 32 Committee is a (section 79 Committee elected by Council as per Council resolution) and reports directly to Council via MPAC. The Committee should be seen as the Committee of Council, in its own right, working within the delegation framework of the Council.

The Council refers identified Unauthorised, Irregular, Fruitless and Wasteful Expenditure for verification and recommendation to Council by Section 32 Committee, subsequent to investigation by the Accounting Officer. Punitive action may be necessary in respect of unauthorized expenditure [32(2) (a)], but is always necessary in terms of irregular or fruitless and wasteful expenditure [32(2) (b)] and it is the responsibility of the Accounting Officer or Council to take punitive steps (as recommended by the committee after investigation) and not the section 32 committee.

The Committee does not write off expenditure and it would not regularise the expenditure. The expenditure could be regularised only in terms of either the SCM Policy (in line with reg. 36) or section 170 of the MFMA. The Section 32 Committee have a mandate to interview any relevant person and to obtain all relevant documentation from any official or Councillors that may assist with the investigations. The Section 32 Committee will submit a report on the findings and recommendations of the committee to Council after completion of its investigation. The Section 32 Committee will submit its program of action to Council for approval and consideration.

## CHAPTER 5: VISION, MISSION & STRATEGIC OBJECTIVES

---

### 5.1 VISION

**“A proficient, accountable, resilient and prosperous municipality that delivers high quality services to its citizens”.**

### 5.2 MISSION

**“To render equitable, sustainable and high quality services to citizens of Matlosana”**

### 5.3 STRATEGIC OUTCOME ORIENTED GOALS OF THE INSTITUTION

The Constitution of the Republic of South Africa, Act No. 108 of 1996, section 152(1) state that the objects of local government are;

- (a) to provide democratic and accountable government for local communities;
- (b) to ensure the provision of services to the communities in a sustainable manner;
- (c) to promote social and economic development;
- (d) to promote a safe and healthy environment; and
- (e) to encourage the involvement of communities and community organizations in the matters of local government.

The current IDP 2022-27 is a strategic plan that is premised on the spirit of the White Paper on Local Government and re-ignites our commitment and plan to realize Sustainable Local Government (2030). It is a clear plan for closing the gap between the current reality and the sustainability we desire, and is focused on the developmental agenda espoused by CoM towards the realization of quality service and better communities through:

- Co-operative governance,
- Socio-economic development,
- Integrated development planning, and
- Sustainable utilization of municipal resources

The conscious strategic outcomes oriented goals and enablers that CoM intends to achieve over the Medium-Term Strategic Framework.

Strategic Objectives can be outlined as follows:

<b>STRATEGIC OBJECTIVE OUTCOME GOAL</b>	<b>TRANSFORMED MUNICIPALITY AND RESILIENT INSTITUTION</b>
<b>GOAL STATEMENT</b>	A highly capable local municipality is characterised by visionary leadership; professional human resources; adherence to and active investment in and promotion of good governance principles; as well as an in-depth working relationship or interface between communities, the private sector and other relevant stakeholders.
<b>STRATEGIC OBJECTIVES</b>	To establish and maintain a skilled labour force guided by policies to function optimally towards the delivery of services to communities.
	To ensure effective management of municipal assets in compliance with applicable laws, norms and standards
<b>STRATEGIC OBJECTIVE OUTCOME GOAL</b>	<b>EFFICIENT BASIC SERVICE DELIVERY &amp; TRANSFORMED INCLUSIVE INFRASTRUCTURE DEVELOPMENT</b>
<b>GOAL STATEMENT</b>	Reliable and efficient basic service provisioning, coupled with intelligent investment on infrastructure development serve as enablers for spatial transformation, better communities and also as a strong foundation in support of inclusive local economic development.
<b>STRATEGIC OBJECTIVES</b>	To ensure provision of Basic Services in a well-structured, efficient and integrated manner.
<b>STRATEGIC OBJECTIVE OUTCOME GOAL</b>	<b>SUSTAINABLE AND INCLUSIVE LOCAL ECONOMIC DEVELOPMENT</b>
<b>GOAL STATEMENT</b>	Local economic development relies on an integrated and sustainable urban/rural development and management; strategic land-use management; the creation of rural economic growth strategies or small town regeneration; and unearthing opportunities for sustainable employment for local communities.
<b>STRATEGIC OBJECTIVES</b>	To consistently create an enabling environment for Economic Growth, Rural Development and Employment opportunities.
	To develop and implement local economic strategies and effective land use management approaches as drivers for economy of scales and social cohesion.

<b>STRATEGIC OBJECTIVE OUTCOME GOAL</b>	<b>GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>
<b>GOAL STATEMENT</b>	CoM considers good governance and related innovative approaches as the cornerstone of a sound municipality. Alongside these is strengthening of community interface mechanisms to enhance public participation.
<b>STRATEGIC OBJECTIVES</b>	To strengthen internal oversight and accountability for effective, accountable and transparent leadership
	To encourage the involvement and collaboration of Communities and Stakeholders through working together to achieve good governance in an integrated manner.
	To foster sound and productive labour relations
<b>STRATEGIC OBJECTIVE OUTCOME GOAL</b>	<b>FINANCIAL VIABILITY AND MANAGEMENT</b>
<b>GOAL STATEMENT</b>	A capable local municipality guarantee proficient and synchronised financial management that facilitates City of Matlosana to deliver its obligation and to execute revenue management in order to expose alternative revenue generation prospects.
<b>STRATEGIC OBJECTIVES</b>	To ensure an effective , efficient and coordinated financial management that enables City of Matlosana to deliver its mandate.
	To implement revenue management in order to unlock alternative revenue generation opportunities.

#### **5.4 STRATEGIC PRIORITIES (2022 – 2027)**

The core priorities and strategic levers that underpin the current IDP strategic plan of the CoM for the next five years are the following:

##### **A. Transformed Municipality and Resilient Institution**

- Establishing and maintaining a skilled labour force guided by policies to function optimally towards the delivery of services to communities
- Effective management of municipal assets in compliance with applicable laws, norms and standards

##### **B. Efficient Basic Service Delivery and Transformed Inclusive Infrastructure**

- Provision of Basic Services in a well-structured, efficient and integrated manner

##### **C. Sustainable and Inclusive Local Economic Development**

- Creating an enabling environment for Economic Growth, Rural Development and Employment opportunities.
- Developing and implementing regional economic strategies and effective Land Use Management approaches as drivers for economies of scale and social cohesion.

**D. Good Governance and Public Participation**

- Strengthening internal oversight and accountability for effective, accountable and transparent leadership
- Encouraging the involvement and collaboration of Communities and Stakeholders through working together to achieve good governance in an integrated manner.
- Fostering sound and productive labour relations

**E. Financial Viability and Management**

- An effective, efficient and co-ordinated financial management that enables CoM to deliver its mandate.
- Implementing revenue management in order to unlock alternative revenue generation opportunities

Sustaining the above *strategic priorities* are the following *critical strategic enablers*:

**1. ICT and Data Intelligence**

- Modernisation of existing manual systems and ensuring data integrity in order to rely on data intelligence for planning and execution of programmes.

**2. Conducting Research**

- To inform planning, customised policy, regulatory and new or alternative revenue streams that will enhance financial viability of the municipality

**3. Skills and Capacity Building**

- Targeted recruitment of human resources in line with the IDP imperatives
- Facilitate learning, reflecting and sharing on critical programmes that benefit the human capital of the municipality

**4. Structured Strategic Partnerships**

- Building strategic and global partnerships for development, i.e. widen partnerships network and learning with other municipalities and regions with similar characteristics as CoM and
- Unlocking implementation barriers through partnerships, negotiations and facilitation.

**Strategic Profiling of the Municipality**

- Relying on the Communication and Stakeholder Management Strategy to create platforms for community engagement, conversations and publishing feedback regarding CoM performance, efficiency and sustainability; and
- Establishing educational programmes and initiatives on service delivery and health awareness for the communities.

## CHAPTER 6: SPATIAL ANALYSIS & RATIONALE

---

### 6.1 SPATIAL DEVELOPMENT FRAMEWORK

#### 6.1.1 Introduction and Background

A Spatial Development Framework (SDF) is a specific requirement of Section 26 (e) of the local Government: Municipal System Act 32 of 2000, which states that the Integrated Development Plan of the municipality must include the SDF. The Local Government: Municipal Planning and Performance Management Regulations, 2001, lists the contents and as a result the requirements of a credible SDF.

The SDF is, therefore, a core component of the IDP process and identifies spatial issues and trends for which spatial strategies are formulated. It also gives the localized spatial dimension to development principles, objectives and projects, and must form the basis for municipal land use management system. The primary role of the SDF is to direct municipal spending and private sector investment. The SDF is a critical and integral component of the IDP. It is not merely a sector plan appended to the IDP. It shows how the implementation of the IDP should occur in space, i.e. it indicates where the municipality IDP projects will be implemented, and to help achieve the desired spatial form of the municipality.

The Spatial Development Framework can be described as an indicative plan showing the desired patterns of land use, direction of growth, special development areas and conservation-worthy areas. The SDF needs to be informed by the vision of the municipal area, the development objectives, as well as the strategies and outputs identified by the IDP.

#### 6.1.2 The Spatial Planning and Land Use Management Act, 2013 (SPLUM 2013)

According to the Spatial Planning and Land Use Management Act, 2013 (Act 16 of 2013), each sphere of government must take responsibility for spatial planning in their jurisdiction. In this regard the local municipality being the sphere of government operating closest to the community will have a direct role to play in spatial planning on which all decisions on land development should be based. The Spatial Planning and Land Use Management Act, 2013 (SPLUM 2013) stipulates the role of a local municipality relating to spatial planning and land use management on the following elements:

- (a) The compilation, approval and review of integrated development plans;
- (b) The compilation, approval and review of the components of an integrated development plan prescribed by legislation and falling within the competence of a municipality, including a spatial development framework and a land use scheme; and
- (c) The control and regulation of the use of land within the municipal area where the nature, scale and intensity of the land use does not affect the provincial planning mandate of provincial government or the national interest.

In terms of chapter 2 of SPLUM, 2013, the following principles apply to spatial planning, land development and land use management:

- (a) The principle of spatial justice, whereby—
  - (i) past spatial and other development imbalances are redressed through improved access to and use of land;
  - (ii) Spatial Development Frameworks and policies at all spheres of government must address the inclusion of persons and areas that were previously excluded, with an emphasis on informal

settlements, former homeland areas and areas characterised by widespread poverty and deprivation;

(iii) spatial planning mechanisms, including land use schemes, must incorporate provisions that enable redress in access to land and property by disadvantaged communities and persons;

(iv) land use management systems must include all areas of a municipality and specifically include provisions that are flexible and appropriate for the management of disadvantaged areas, informal settlements and former homeland areas;

(v) land development procedures must include provisions that accommodate access to secure tenure and the incremental upgrading of informal areas; and

(vi) a Municipal Planning Tribunal considering an application before it, may not be impeded or restricted in the exercise of its discretion solely on the ground that the value of land or property is affected by the outcome of the application

### **City of Matlosana - Spatial Development Framework of 2013**

The original Spatial Development Framework (SDF) of the City of Matlosana was reviewed and adopted in 2013. The purpose of the SDF was to provide the spatial context for the municipal IDP and its sector plans, as well as be aligned with the SDF's of the Dr Kenneth Kaunda DM and family of local municipalities and the North West Spatial Development Framework. The SDF will thus have to guide and inform the directions of growth, movement routes, special development areas, conservation of both the built and natural environment, areas at which particular types of land-use should be encouraged and/or discouraged, and areas at which the intensity of land development could be either increased or reduced.

- *THE SDF DOCUMENT IS AVAILABLE FOR SCRUTINY AT ROOM 291, CITY OF MATLOSANA.*

## **6.2 SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT**

### **6.2.1 KEY SERVICE DELIVERY IMPROVEMENTS**

The municipality continues to instil a sense of conservation of power and water to all employees on the importance of ensuring that all lights and electrical appliances are switched off before knock off time as well as to make sure that all water taps and toilet cisterns are not left running as well as to report defects of same to the maintenance division. It is worth mentioning that the City of Matlosana have tried to adhere to the principle of good governance as it is integral to economic growth, the eradication of poverty and for the sustainable development of the community we serve. The Municipality has taken extra ordinary measures to tend to the basic service needs of all residents in the city despite the reduced budget allocation by the National Treasury.

The following have been achieved:

- Provided 100% of urban households with access to basic water.
- Provided 77% of rural households with access to basic water.
- Provided 99% of urban households with access to basic sanitation.
- Provided 80% of rural households with access to basic sanitation.
- Provided 100% of urban households with access to basic electricity.
- Provided 100% of approved rural settlements with free basic alternative energy (indigents).
- Provided 100% of registered rural settlements earning less than R8 040 per month with access to free basic services.
- Provided 100% of urban households with access to basic refuse removal.
- Reduced water distribution losses with 25%.

## **6.2.2 COUNCIL'S PERFORMANCE IN THE 2022/23 FINANCIAL YEAR MEASURED AGAINST THE KEY PERFORMANCE AREAS (KPA's)**

The capital budget and the IDP are aligned to the City of Matlosana's Vision and performance management. All projects have been referenced to the directorates Key Performance Area's (KPA's) contained in the IDP and the Performance Contracts of section 57 employees (municipal manager and directors), monitored through the quarterly reviews in the Service Delivery and Budget Implementation Plan (SDBIP).

The budget is aligned with all IDP and capital projects to illustrate the direct link to the objectives, as set out in the IDP. The projects were thoroughly deliberated upon in the IDP Steering Committee, Representation Forum and Portfolio Committee meetings. All projects based on community needs are prioritized and defined in the IDP.

### **6.2.3 BACKLOGS ON SERVICE DELIVERY**

The biggest challenge for Council is not to create unrealistic expectations, but to develop a medium to long term strategy to address backlogs and to ensure that the community is involved, understand and adopt the strategies. Due to the closure of mines and migration of families from drought affected farming settlements coupled with disaggregation of the existing families in various settlements put more pressure in the upgrading of core bulk infrastructure. The current calculated cost for the upgrades range from R156 Million to R175 Million per annum spread over a period of five (5) years, to be in par with the backlog.

The directorate managed to deal among others with the backlog of major water pump-line refurbishments to minimise water losses and to ensure sustainable water supply to the Communities. Bulk Sanitation Service has been provided to unlock new developments in the area and to address backlog maintenance on the Waste Water Treatment Plants to ensure compliance on the sewage effluent and better the lives of the citizens.

Township Establishment were accordingly completed to provide proper proclaimed settlements. Timeous completion of the Pedestrian Bridge, storm-water drainage and roads upgrades among communities is key to the safety of road users and residents. Implementation of affordable low cost housing to the Community is notable. Various rural communities have been prioritised to receive access to water supply during the drought period through all possible means, e.g. mobile water tanker and repairs of boreholes generators. The upgrade of key bulk infrastructure in the area through the MIG funding has unlocked key backlogs for the existing settlements and some new developments.

### **6.2.4 FREE BASIC SERVICES**

- The Council accepts that they are responsible for the rendering of services in terms of schedules 4 and 5 of the Constitution as well as other services which may be delegated by National and Provincial Government.
- Main sources of income consist of transfers from other spheres of government of which intergovernmental transfers are the most important. A portion of this income (equitable share) is earmarked for indigent relief which will be used to alleviate and address poverty.
- The council has made a few changes in the indigent and credit control policies to improve the benefits for indigents.

- The Council will endeavour to render a basic standard and level of services necessary to ensure an acceptable and reasonable quality of life and which takes into account health and environmental considerations.
- The basic point of departure is that Council will assist, through funds received from National Government; to provide basic services to “poorer” households within the Council’s service provision area in this regard no discrimination on any grounds will be allowed.

## 6.3 MUNICIPAL INSTITUTIONAL DEVELOPMENT & TRANSFORMATION

### 6.3.1 ORGANISATIONAL STRUCTURE

The City of Matlosana has an organisational structure which is aligned to the IDP and is reviewed from time to time to ensure operational effectiveness.

The overhead organogram introduced a revised restructuring of the municipality’s directorates. The Directorates include the following:

#### HIGH LEVEL STRUCTURE

DIRECTORATE
Office of the Municipal Manager
Budget and Treasury Office
Local Economic Development
Corporate Support
Public Safety
Community Development
Technical and Infrastructure
Planning and Human Settlements

#### Current Status on Filling of Senior Managers Positions

POST DESIGNATIONS	STATUS
Municipal Manager	Filled
Chief Financial Officer (CFO)	Filled
Director: Local Economic Development	Vacant
Director: Corporate Support	Vacant
Director: Public Safety	Vacant
Director: Community Development	Vacant
Director: Technical and Infrastructure	Vacant
Director: Planning and Human Settlements	Filled

## **6.4 MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

### **6.4.1 PERFORMANCE HIGHLIGHTS**

This chapter highlights some of the key performance achievements of the City of Matlosana for the 2022/23 Financial Year.

### **6.4.2 OPERATING TRANSFERS AND GRANTS**

Grants were reported as per the DORA and the payment schedules received from National Treasury and the national departments. No conditional grants were received from other sources than the DORA act.

### **6.4.3 THE FINANCIAL RATIO**

The low liquidity ratio reflects the problems faced by the City of Matlosana due to low collection rates and the budget deficit as a result of the high cost of provisions for bad debt and depreciation.

A high cost coverage ratio is necessary in a highly fluctuating income environment as it indicates the ability to cover monthly fixed expenditure costs if there is a sudden loss of income. The low ratio does indicate a tight cash flow and it necessitates prudent cash flow management. The total outstanding services debtor's ratio has been constant over the period and it is attributed to higher billing as well as higher debtor's balances. If the ratio is reduced it will reduce the cash flow challenges. The debt coverage ratio has improved due to higher income through billing. Although the ratio for creditors system efficiency is too low (must be 100%), we believe the ratio is improving. The low reliance on capital funding is reflected in the ratio of capital charges to operational expenditure. The ratio of employee cost to revenue is relatively constant and falls in the ranges that are experienced in the local government sector. The low ratio of repair and maintenance remain a concern. It must be noted that the salary cost of repair and maintenance is not included and will increase the percentage.

### **6.4.4 SPENDING AGAINST CAPITAL BUDGET**

Capital is mainly funded by the Municipal Infrastructure Grant (MIG) and internal funded capital is limited. For the year under review the capital budget was not fully spent due to the late appointment of service providers. The department did apply for roll overs capital funding from National Treasury.

### **6.4.5 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS**

Due to the closure of mines and migration of families from drought affected farming settlements coupled with disaggregation of the existing families in various settlements put more pressure in the upgrading of core bulk infrastructure.

The current calculated cost for the upgrades range from R156 Million to R175 Million per annum spread over a period of five (5) years, to be in par with the backlog.

The above backlog will soon affect the Municipality in a negative way, however with the current development of Water Services Development Plans and other infrastructural forecast documentation for roads and human settlements as well as the current submission of reports for counter funding assist in addressing some of the challenges.

### **6.4.6 CASH FLOW MANAGEMENT AND INVESTMENTS**

The municipality's cash flow is monitored on a daily basis and is a major challenge as indicated by the various ratios. The municipality's investments consist mainly of government grants of which the MIG is the main contributor and some securities. During each month investments are made and withdrawn as part of the cash flow management process.

#### **6.4.7 SUPPLY CHAIN MANAGEMENT**

The council developed a Supply Chain Management Policy and practices in compliance with the guidelines set down by the Supply Chain Management Regulations, 2005, which was approved with effect from 1 March 2006. The council also adopted the new Preferential Procurement Regulations, 2011. A new SCM Policy, incorporating the above-mentioned regulations as well as all other relevant legislation, regulations and circulars, has been developed and approved by the council.

In terms of the municipal supply chain management policy, no councillors are members of any committee handling Supply Chain Management processes.

## CHAPTER 7: PROJECTS

---

### 7.1 INFRASTRUCTURE PROJECTS FOR THE FINANCIAL YEARS 2022/23 – 2025/26



# **MIG PROJECTS**

**2022/23 - 2025/26**

**REVISED MIG IMPLEMENTATION PLAN: 2022/23 FINANCIAL YEAR -  
ADJUSTMENT BUDGET**

MIS Form ID	Project Title	EPWP Y/N	Project Type (water, sanitation etc)	Wards	Total Project Cost	Registered MIG Funds	Total planned expenditure on MIG funds for 2022/23
<b>WATER</b>							
426916	Refurbishment of Electrical and Mechanical Equipment in the Water Pump Stations in KOSH	Y	Water	23, 14, 5, 6, 7, 3, 4, 1 & 2	R 12 526 681,94	R 39 558 755,77	R 12 526 681,94
416786	Jouberton/Kanana Bulk Water Supply (Phase 1) - Bulk Water Line (Phase 1)	Y	Water	6, 14, 18	R 5 000 000,00	R 33 500 401,36	R 5 000 000,00
					<b>R 17 526 681,94</b>	<b>R 73 059 157,13</b>	<b>R 17 526 681,94</b>
<b>SANITATION</b>							
428984	Refurbishment of Electrical and Mechanical Equipment in the Sewer Pump Stations in KOSH	Y	Sanitation	1 - 39	R 4 604 965,77	R 28 586 517,89	R 4 604 965,77
417275	Upgrading of the Outfall Sewer in Jouberton and Alabama Extensions (Phase 1)	Y	Sanitation	4 - 6	R 5 000 000,00	R 29 907 131,20	R 5 000 000,00
					<b>R 9 604 965,77</b>	<b>R 58 493 649,09</b>	<b>R 9 604 965,77</b>
<b>ROADS</b>							
431722	Paving of Taxi Route and Stormwater Drainage in Jouberton (Phase 9)	Y	Roads & Stormwater	5, 6, 11, 13 & 14	R 3 476 888,62	R 30 555 004,76	R 3 476 888,62
428967	Paving of Taxi Route and Stormwater Drainage in Kanana (Phase 9)	Y	Roads & Stormwater	22, 23, 24 & 36	R 5 203 465,70	R 25 970 601,87	R 5 203 465,70
418394	Paving of Taxi Routes and Stormwater Drainage in Khuma (Phase 9)	Y	Roads & Stormwater	33, 35, 35, 38	R 8 678 335,80	R 30 135 471,37	R 8 678 335,80
					<b>R 17 358 690,12</b>	<b>R 86 661 078,00</b>	<b>R 17 358 690,12</b>
<b>SOLID WASTE</b>							
417553	Development of Cell 3 of the Klerksdorp Landfill Site	Y	Solid Waste	1	R 5 000 000,00	R 82 853 913,70	R 5 000 000,00
409794	Procurement of Specialised Vehicles for Solid Waste Removal (Phase 1)	Y	Solid Waste	1 - 37	R 7 625 602,34	R 8 301 841,31	R 7 625 602,34
467202	Procurement of Specialised Vehicles for Solid Waste Removal (Phase 2)	Y	Solid Waste	1 - 37	R 10 718 752,00	R 15 261 651,63	R 10 718 752,00
					<b>R 23 344 354,34</b>	<b>R 106 417 406,64</b>	<b>R 23 344 354,34</b>
<b>ELECTRICITY</b>							
383678	Jouberton Hot Spot areas High Mast Lights (Phase 4) (9)	Y	High Mast Lights	4 - 14	R 2 880 000,00	R 2 880 000,00	R 2 880 000,00
383755	Alabama High Mast Lights Ext. 4 & 5 (Phase 1) (5)	Y	High Mast Lights	4	R 1 600 000,00	R 1 600 000,00	R 1 600 000,00

<b>SPORTS, ARTS &amp; CULTURE</b>					<b>R 4 480 000,00</b>	<b>R 4 480 000,00</b>	<b>R 4 480 000,00</b>
249038	New Sports Complex in Khuma (Phase 1)	Y	Sports	9	R 367 888,09	R 64 321 758,91	R 367 888,09
433322	New Sports Complex in Khuma (Phase 2)	Y	Sports	9	R 3 430 929,65	R 10 430 929,65	R 3 430 929,65
<b>LED</b>					<b>R 3 798 817,74</b>	<b>R 10 430 929,65</b>	<b>R 3 798 817,74</b>
419400	Upgrading of Fresh Produce Market (Phase 2)	Y	Market	19	R 8 064 140,09	R 34 160 439,21	R 8 064 140,09
					<b>8 064 140,09</b>	<b>34 160 439,21</b>	<b>R 8 064 140,09</b>
	PMU Management Fees		Management Fees		R 5 009 350,00	R 5 009 350,00	R 5 009 350,00
					<b>5 009 350,00</b>	<b>5 009 350,00</b>	<b>R 5 009 350,00</b>
					<b>89 187 000,00</b>	<b>378 712 009,72</b>	<b>89 187 000,00</b>

**MIG IMPLEMENTATION PLAN: 2023/24 FINANCIAL YEAR**

MIS Form ID	Nat./ Prov Project Registration Number (as on the registration letter)	Project Title	EPWP Y/N	MIG Category (B,P or E)	Project Type (water, sanitation etc)	Wards	Registered MIG Funds	Total planned expenditure on MIG funds for 2023/24
<b>WATER</b>								
416786	MIG/NW2901/W/23/24	Jouberton/Kanana Bulk Water Supply (Phase 1) - Bulk Water Line (Phase 1)	Y	B	Water	6, 14, 18	R 33 500 401,36	R 19 000 000,00
							<b>R 33 500 401,36</b>	<b>R 19 000 000,00</b>
<b>SANITATION</b>								
417275	-	Upgrading of the Outfall Sewer in Jouberton and Alabama Extensions (Phase 1)	Y	B	Sanitation	4 - 6	R 29 907 131,20	R 19 000 000,00
							<b>R 29 907 131,20</b>	<b>R 19 000 000,00</b>
<b>ROADS</b>								
418394	MIG/NW2826/R,ST/22/23	Paving of Taxi Routes and Stormwater Drainage in Khuma (Phase 9)	Y	B	Roads & Stormwater	31, 32, 33	R 30 135 471,37	R 21 457 135,57
							<b>R 30 135 471,37</b>	<b>R 21 457 135,57</b>
<b>SOLID WASTE</b>								
417553	MIG/NW2927/SWDS/22/24	Development of Cell 3 of the Klerksdorp Landfill Site	Y	B	Solid Waste	1	R 82 853 913,70	R 35 471 187,77
467202	MIG/NW2928/SV/22/24	Procurement of Specialised Vehicles for Solid Waste Removal (Phase 2)	Y	B	Solid Waste	1 - 37	R 15 261 651,63	R 4 542 899,63
							<b>R 98 115 565,33</b>	<b>R 40 014 087,40</b>
<b>ELECTRICITY</b>								
467683	MIG/NW2929/CL/23/25	Alabama High Mast Lights Ext. 4 & 5 (Phase 2) (6)	Y	B	High Mast Lights	4	R 2 188 652,40	R 2 188 652,40
467758	-	Brakspruit/Nkagisang CPA's High Mast Lights (Phase 1) (3)	Y	B	High Mast Lights	18	R 1 285 524,63	R 1 285 524,63
							<b>3 474 177,03</b>	<b>R 3 474 177,03</b>
<b>SPORTS, ARTS &amp; CULTURE</b>								
433322	MIG/NW2887/SP/22/23	New Sports Complex in Khuma (Phase 2)	Y	P	Sports	9	R 10 430 929,65	R 7 000 000,00
							<b>10 430 929,65</b>	<b>7 000 000,00</b>
	Awaiting Approval	PMU Management Fees			Management Fees		-	R 5 786 600,00
							<b>-</b>	<b>R 5 786 600,00</b>
							<b>195 132 746,29</b>	<b>115 732 000,00</b>

**DRAFT MIG IMPLEMENTATION PLAN: 2024/25 FINANCIAL YEAR**

**Municipality: CITY OF MATLOSANA LM**

MIS Form ID	Nat./ Prov Project Registration Number (as on the registration letter)	Project Title	Project Type (water, sanitation etc)	Wards	Total Project Cost
<b>WATER</b>					
416786	MIG/NW2901/W/23/24	Jouberton/Kanana Bulk Water Supply (Phase 1) - Bulk Water Line	Water	6, 14, 18	R 9 500 401,36
					<b>R 9 500 401,36</b>
<b>SANITATION</b>					
416786		Upgrading of the Outfall Sewer in Jouberton and Alabama Extensions (Phase 1)	Sanitation	4 - 6	R 5 907 131,20
					<b>R 5 907 131,20</b>
<b>ROADS</b>					
		Paving of Taxi Routes and Stormwater Drainage in Alabama (Phase 8)	Roads & Stormwater	4	R 20 250 514,88
					<b>R 20 250 514,88</b>
<b>SOLID WASTE</b>					
417553	MIG/NW2927/SWDS/22/24	Development of Cell 3 of the Klerksdorp Landfill Site	Solid Waste	1	R 41 382 725,93
		Procurement of Specialised Vehicles for Solid Waste Removal (Phase 3)	Solid Waste	1 - 37	R 20 886 774,23
					<b>R 62 269 500,16</b>
<b>ELECTRICITY</b>					
		Khuma High Mast Lights (Phase 5) (6)	Highmast Lights	31, 32, 33, 34, 35	R 2 188 652,40
					<b>R 2 188 652,40</b>
<b>LED</b>					
		Replacement of Roof Sheets and Accesories at Main Fresh Produce Market Building	Market	1, 2, 25, 37, 32	R 2 000 000,00
					<b>R 2 000 000,00</b>
<b>SPORTS, ARTS &amp; CULTURE</b>					
		Kanana Ext. 3 Sports Complex	Sports	9	R 2 000 000,00
					<b>2 000 000,00</b>
	Awaiting Approval	PMU Management Fees	Management Fees		R 5 479 800,00
					<b>5 479 800,00</b>
					<b>109 596 000,00</b>

**DRAFT MIG IMPLEMENTATION PLAN: 2025/26 FINANCIAL YEAR**

Municipality:

**CITY OF MATLOSANA LM**

MIS Form ID	Nat./ Prov Project Registration Number (as on the registration letter)	Project Title	Project Type (water, sanitation etc)	Wards	Total Project Cost
<b>WATER</b>					
		Jouberton/Kanana Bulk Water Supply (Phase 2) - Bulk Water Line	Water	6, 14, 18	R 19 707 822,96
<b>SANITATION</b>					<b>R 19 707 822,96</b>
416786		Upgrading of the Outfall Sewer in Jouberton and Alabama Extensions (Phase 2)	Sanitation	4 - 6	R 26 218 379,22
<b>ROADS</b>					<b>R 26 218 379,22</b>
		Paving of Taxi Routes and Stormwater Drainage in Tlgane (Phase 10)	Roads & Stormwater	1, 2	R 15 764 645,42
<b>SOLID WASTE</b>					<b>R 15 764 645,42</b>
		Procurement of Specialised Vehicles for Solid Waste Removal (Phase 4)	Solid Waste	1 - 37	R 15 000 000,00
<b>ELECTRICITY</b>					<b>R 15 000 000,00</b>
		Replacement of Obsolete High Mast Lights in Kanana Proper (Phase 2) (6)	Highmast Lights		R 2 188 652,40
<b>LED</b>					<b>R 2 188 652,40</b>
		Replacement of Roof Sheets and Accesories at Main Fresh Produce Market Building	Market	1, 2, 25, 37, 32	R 15 000 000,00
<b>SPORTS, ARTS &amp; CULTURE</b>					<b>R 15 000 000,00</b>
		Kanana Ext. 3 Sports Complex	Sports	9	R 15 000 000,00
					<b>15 000 000,00</b>
	Awaiting Approval	PMU Management Fees	Management Fees		R 5 730 500,00
					<b>5 730 500,00</b>
					<b>R114 610 000,00</b>

**INEP**  
**PROJECTS**  
**2023/24 – 2025/26**

**INEP IMPLEMENTATION PLAN: 2023/2024 FINANCIAL YEAR**

**Municipality:** CITY OF MATLOSANA LM

Project Reference Number	Project Title	Wards	EPWP Y/N	Project Type (water, sanitation etc)	Approved INEP Funds for the 2023/2024 Financial Year	Total planned expenditure on INEP funds for 2023/24
	Jouberton Sub-Stations Pre-Engineering	8	Y	Electrical	R 1 732 000,00	R 1 732 000,00
					<b>1 732 000,00</b>	<b>1 732 000,00</b>

**DRAFT INEP IMPLEMENTATION PLAN: 2024/2025 FINANCIAL YEAR**

**Municipality:** CITY OF MATLOSANA LM

Project Reference Number	Project Title	Wards	EPWP Y/N	Project Type (water, sanitation etc)	Approved INEP Funds for the 2024/2025 Financial Year
	Electrification of Jouberton Extension 31	14	Y	Electrical	R 10 000 000,00
					<b>10 000 000,00</b>

**DRAFT INEP IMPLEMENTATION PLAN: 2025/2026 FINANCIAL YEAR**

**Municipality:** CITY OF MATLOSANA LM

Project Reference Number	Project Title	Wards	EPWP Y/N	Project Type (water, sanitation etc)	Approved INEP Funds for the 2025/2026 Financial Year
	Electrification of Matlosana Estate Extension 10	15	Y	Electrical	R 15 000 000,00
					<b>15 000 000,00</b>

# **NDPG PROJECTS**

## **2022/23 – 2025/26**

**REVISED NDPG IMPLEMENTATION PLAN: 2022/23 FINANCIAL YEAR**

**Municipality:**

**CITY OF MATLOSANA LM**

Nat. Treasury Project Reference Number (as on the NDPG MIS)	Project Title	EPWP Y/N	Wards	Project Type (water, sanitation etc)	Total Project Cost	Approved NDPG Funds for the 2022/2023 Financial Year	Total planned expenditure on NDPG funds for 2022/23
MAT300 - UNS_MAT - BP01 - PP04	Jouberton/Alabama Precinct Bulk Services	Y	3, 4, 12, 37	Water	R 110 340 150,00	267 139,94	R 267 139,94
MAT300 - UNS_MAT - BP01 - PP01	Jouberton Taxi Rank	Y	32	Taxi Rank	R 86 604 420,00	19 786 640,93	R 19 786 640,93
MAT300 - UNS_MAT - BP01 - PP09	Jouberton Youth Development Centre	Y	32	Community Facility	R 36 704 386,00	946 219,13	R 946 219,13
					<b>233 648 956,00</b>	<b>21 000 000,00</b>	<b>21 000 000,00</b>

**NDPG IMPLEMENTATION PLAN: 2023/24 FINANCIAL YEAR**

**Municipality: CITY OF MATLOSANA LM**

Nat. Treasury Project Reference Number (as on the NDPG MIS)	Project Title	EPWP Y/N	Wards	Project Type (water, sanitation etc)	Total Project Cost	Approved NDPG Funds for the 2023/2024 Financial Year	Total planned expenditure on NDPG funds for 2023/24
MAT300 - UNS_MAT - BP01 - PP01	Jouberton Taxi Rank	Y	32	Taxi Rank	R 86 604 420,00	22 227 379,55	R 22 227 379,55
MAT300 - UNS_MAT - BP01 - PP09	Jouberton Youth Development Centre	Y	32	Community Facility	R 36 704 386,00	8 934 620,45	R 8 934 620,45
					<b>123 308 806,00</b>	<b>31 162 000,00</b>	<b>31 162 000,00</b>

**DRAFT NDPG IMPLEMENTATION PLAN: 2024/25 FINANCIAL YEAR**

**Municipality:** CITY OF MATLOSANA LM

Nat. Treasury Project Reference Number (as on the NDPG MIS)	Project Title	Wards	Project Type (water, sanitation etc)	Approved NDPG Funds for the 2024/2025 Financial Year
MAT300 - UNS_MAT - BP01 - PP09	Jouberton Youth Development Centre	32	Community Facility	25 000 000,00
				<b>25 000 000,00</b>

**DRAFT NDPG IMPLEMENTATION PLAN: 2025/26 FINANCIAL YEAR**

**Municipality:** CITY OF MATLOSANA LM

Nat. Treasury Project Reference Number (as on the NDPG MIS)	Project Title	Wards	Project Type (water, sanitation etc)	Approved NDPG Funds for the 2025/2026 Financial Year
MAT300 - UNS_MAT - BP01 - PP09	Jouberton Youth Development Centre	32	Community Facility	522 872,96
MAT300 - UNS_MAT - BP01 - PP06	Jouberton Central Park	32	Parks	9 188 321,00
MAT300 - UNS_MAT - BP01 - PP08	Jouberton Event Space	32	Community Facility	10 288 806,04
				<b>20 000 000,00</b>

# **WSIG PROJECTS**

## **2022/23 – 2025/26**

**REVISED WSIG IMPLEMENTATION PLAN: 2022/23 FINANCIAL YEAR -  
ADJUSTMENT BUDGET**

**Municipality: CITY OF MATLOSANA LM**

WSIG Project Reference Number	Project Title	EPWP Y/N	Wards	Project Type (water, sanitation etc)	Total Project Cost	Approved WSIG Funds for the 2022/2023 Financial Year	Total planned expenditure on WSIG funds for 2022/23
COM/SCM/T/03/2021/2022	Construction of Jouberton Reservoir	Y	13	Water	R 18 888 090,58	5 218 873,96	R 5 218 873,96
-	Upgrading of Pavement Sewer Outfall in Khuma	Y	38	Sanitation	R 30 754 491,30	2 115 057,82	R 2 115 057,82
-	Re-construction of Outside Water Borne Toilets in Kanana	Y	24	Sanitation	R 48 306 430,00	2 053 584,00	R 2 053 584,00
-	Refurbishment of Chlorine Dosing Plants, Reservoirs and Pump Stations in the City of Matlosana (Phase 1)	Y	1-37	Water	R 27 023 939,49	1 773 484,22	R 1 773 484,22
					<b>124 972 951,37</b>	<b>11 161 000,00</b>	<b>11 161 000,00</b>

**WSIG IMPLEMENTATION PLAN: 2023/24 FINANCIAL YEAR**

**Municipality:** CITY OF MATLOSANA LM

WSIG Project Reference Number	Project Title	Wards	Project Type (water, sanitation etc)	Total Project Cost	Approved WSIG Funds for the 2023/2024 Financial Year	Total planned expenditure on WSIG funds for 2023/24
COM/SCM/T/03/2021/2022	Construction of Jouberton Reservoir	13	Water	R 18 888 090,58	11 474 797,97	R 4 517 671,93
-	Upgrading of Pavement Sewer Outfall in Khuma	38	Sanitation	R 30 754 491,30	14 319 716,74	R 14 319 716,74
-	Re-construction of Outside Water Borne Toilets in Kanana	24	Sanitation	R 48 306 430,00	11 417 615,33	R 11 414 615,33
-	Refurbishment of Chlorine Dosing Plants, Reservoirs and Pump Stations in the City of Matlosana (Phase 1)	1-37	Water	R 27 023 939,49	11 417 869,96	R 11 417 869,96
				<b>124 972 951,37</b>	<b>48 630 000,00</b>	<b>41 669 873,96</b>

**DRAFT WSIG IMPLEMENTATION PLAN: 2024/25 FINANCIAL YEAR**

WSIG Project Reference Number	Project Title	Wards	Project Type (water, sanitation etc)	Approved WSIG Funds for the 2024/2025 Financial Year
	Upgrading of Pavement Sewer Outfall in Khuma	38	Sanitation	14 319 716,74
	Re-construction of Outside Water Borne Toilets in Kanana	24	Sanitation	21 847 697,95
	Refurbishment of Chlorine Dosing Plants, Reservoirs and Pump Stations in the City of Matlosana (Phase 1)	1-37	Water	13 832 585,31
				<b>50 000 000,00</b>

**DRAFT WSIG IMPLEMENTATION PLAN: 2025/26 FINANCIAL YEAR**

**Municipality:** CITY OF MATLOSANA LM

WSIG Project Reference Number	Project Title	Wards	Project Type (water, sanitation etc)	Approved WSIG Funds for the 2025/2026 Financial Year
	Re-construction of Outside Water Borne Toilets in Kanana	24	Sanitation	12 987 532,72
	Re-construction of Outside Water Borne Toilets in Khuma	38	Sanitation	22 475 028,95
	Refurbishment of Chlorine Dosing Plants, Reservoirs and Pump Stations in the City of Matlosana (Phase 2)	1-37	Water	10 873 438,33
				<b>46 336 000,00</b>

# **EEDSM PROJECTS**

## **2023/24**

**EEDSM IMPLEMENTATION PLAN: 2023/2024  
FINANCIAL YEAR**

Project Reference Number	Project Title	Wards	EPWP Y/N	Project Type (water, sanitation etc)	Total Project Cost	Approved EEDSM Funds for the 2023/2024 Financial Year	Total planned expenditure on EEDSM funds for 2023/24
	Retrofit of Street Lighting with LED Lights (Phase 4)		Y	Electrical	R 4 000 000,00	R 4 000 000,00	R 4 000 000,00
					<b>4 000 000,00</b>	<b>4 000 000,00</b>	<b>R 4 000 000,00</b>

**FUNDED HUMAN SETTLEMENTS PROJECT**

**BY PROVINCIAL DEPARTMENT OF LOCAL GOVERNMENT & HUMAN SETTLEMENTS**

	<b>MUNICIPALITY</b>	<b>PROJECT AREA</b>	<b>DESCRIPTION</b>	<b>PROJECT_NUMBER</b>	<b>PROJECT AMOUNT</b>
1.	Matlosana	Jouberton Ext. 31	Internal Engineering services	B23040053/1	To be confirmed
2.	Matlosana	Jouberton Ext. 34	Internal Engineering services	B23040054/1	To be confirmed
3.	Matlosana	Jouberton Ptn 100	Internal Engineering services	B23040039/1	To be confirmed
4.	Matlosana	Kanana Ext. 5	Internal Engineering services	B23040053/1	To be confirmed
5.	Matlosana	Kanana Ext. 16	Internal Engineering services	B23040055/1	To be confirmed
6.	Matlosana	Kanana Ext. 16	Installation of Bulk Water & Sewer	B23040015/1	To be confirmed
7.	Matlosana	Kanana Ext 15	Construction of 1116 low cost housing	B23040014/1	To be confirmed
8.	Matlosana	Tigane	Installation of Bulk Water & Sewer	B23040041/1	To be confirmed
9.	Matlosana	Hillview	Internal Engineering services	B23040040/1	To be confirmed

CITY OF MATLOSANA			
UNFUNDED PROJECTS 2023			
IDP NR	2022-2027 REQUESTS	AMOUNT	COMMENT
ELECTRICAL ENGINEERING			
IDP/WA/001	WATER: Water supply to N12 development	R 3 900 000.00	Unfunded priority
IDP/WA/002	WATER: Water supply - Muranti	R 15 600 000.00	Unfunded priority
IDP/WA/003	WATER: Water supply - Dawkinsville	R 5 200 000.00	Unfunded priority
IDP/WA/004	WATER: Khuma bulk water supply phase 3	R 2 600 000.00	Unfunded priority
IDP/WA/005	WATER: Upgrading of Jouberton reservoir	R50 000 000.00	Unfunded priority
IDP/WA/006	WATER: Replacement of asbestos pipes	R500 000 000.00	Unfunded priority
IDP/WA/007	WATER: Replacement of water meters (convational to smart meters)	R50 000 000.00	Unfunded priority
IDP/WA/008	WATER: Installation of telemetry system on the water infrastructure	R12 000 000.00	Unfunded priority
IDP/WA/009	WATER: Rural water supply schemes	R20 454 818.34	Unfunded priority
IDP/RD/001	ROADS: Resealing of roads	R 13 000 000.00	Unfunded priority
IDP/RD/002	ROADS: Construction of slip lanes	R 2 600 000.00	Unfunded priority
IDP/RD/003	ROADS: Construction of new disposal cell at Klerksdorp regional landfill site	R60 000 000	Unfunded priority
IDP/RD/004	ROADS: Construction of taxi laybys in KOSH	R5 000 000	Unfunded priority
IDP/RD/005	ROADS: Installation of kerbind around KOSH	R10 000 000	Unfunded priority
IDP/RD/006	ROADS: Upgrading of Hartbeesfontein landfill site	R30 000 000	Unfunded priority
IDP/RD/007	ROADS: Upgrading of entrance bridges in Kanana	R28 782 600.00	Unfunded priority
IDP/RD/008	ROADS: Pedestrian walkways and circle lane in KOSH	R 20 000 000.00	Unfunded priority
IDP/SE/001	SEWER: Refurbishment of Kanana pumpstation	R 5 000 000.00	Unfunded priority
IDP/SE/002	SEWER: Sewer outfall for Kanana ext 4 & 5	R 9 000 000.00	Unfunded priority
IDP/SE/003	SEWER: Sewer network in Jouberton ext 25	R 30 000 000.00	Unfunded priority
IDP/SE/004	SEWER: Refurbishment of Sewer Network Jouberton ext 7 & 9	R 15 000 000.00	Unfunded priority

IDP/SE/005	SEWER: Refurbishment of pumpstation in Khuma	R8 000 000.00	Priority - request funding
IDP/SE/006	SEWER: Upgrade Waste Water Treatment plant in Stilfontein	R 40 000 000.00	Unfunded priority
IDP/SE/007	SEWER: Upgrade Waste Water Treatment plant in Klerksdorp	R50 000 000.00	Unfunded priority
IDP/SE/008	SEWER: Construction of new sewer network in Tigane extensions	R10 500 000.00	Unfunded priority
IDP/SE/009	SEWER: Upgrading of Alabama outfall sewer	R10 000 000.00	Unfunded priority
IDP/SE/010	SEWER: Rural sanitation – construction of VIP latrines in farming areas	R88 315 453.76	Unfunded priority
IDP/SE/011	SEWER: Refurbishment of sewer pumpstations in KOSH area	R21 847 695.80	Unfunded priority
IDP/SE/012	SEWER: Reconstruction of outside water borne toilets in Khuma	R100 000 000.00	Unfunded priority
IDP/BS/001	BUILDING: Assessment of structural stability of civic centre building (Stilfontein, Orkney and Klerksdorp)	R5 000 000.00	Unfunded priority
<b>ELECTRICAL ENGINEERING</b>			
IDP/EE/001	Upgrade 11 kV distribution network – all suburbs	R 150 000 000.00	Priority - request funding
IDP/EE/002	Construction of Medium Voltage Feeder line to Jouberton	R 3 500 000.00	Priority - request funding
IDP/EE/003	Replace pillar boxes with anti-vandalism boxes	R 69 000 000.00	Priority - request funding
IDP/EE/004	Upgrade High voltage cable @ Darling street, Alabama	R 8 000 000.00	Unfunded priority
IDP/EE/005	Upgrade electrical & water meter reading system	R 5 000 000.00	Unfunded priority
IDP/EE/006	Security systems at electrical substations	R 2 000 000.00	Unfunded priority
IDP/EE/007	Replace vehicles	R 12 000 000.00	Unfunded priority
IDP/EE/008	New substation	R 15 000 000.00	Unfunded priority
IDP/EE/009	Upgrading of electrical protection in all the bulk substations (8 units)	R25 000 000.00	Unfunded priority
IDP/EE/010	Replacement of electricity distribution kiosks with anti-vandal kiosks– all suburbs	R12 000 000.00	Unfunded priority
IDP/EE/011	Upgrading of mechanical & electrical equipments at sewer pumpstations	R50 000 000.00	Unfunded priority
IDP/EE/012	Installation of Highmast lights – Jouberton & Alabama hotspots	R40 000 000.00	Unfunded priority
IDP/EE/013	Street lights Ward 8 (13 streetlights)	R10 000 000.00	Unfunded priority
IDP/EE/014	Highmast lights in Ward 10, 32, 33 (9 lights)	R40 000 000.00	Unfunded priority
IDP/EE/015	Upgrade/restoration of power supply to James Motlatsi stadium	R50 000 000.00	Unfunded priority

IDP/EE/016	Upgrade of medium voltage network in KOSH area	R100 000 000.00	Unfunded priority
IDP/EE/017	Upgrading of mini substation and switchgear in KOSH area	R100 000 000.00	Unfunded priority
IDP/EE/018	Installation of smart metering for large power users	R150 000 000.00	Unfunded priority
IDP/EE/019	Replacement of MV cable Doringkruin to Monica substation	R25 300 000.00	Unfunded priority
<b>FINANCE</b>			
IDP/FIN/001	Risk management system	R 5 000 000.00	Priority - request funding
IDP/FIN/002	Management information system	R 3 000 000.00	Unfunded priority
<b>COMMUNITY DEVELOPMENT</b>			
IDP/CD/001	Purchasing of refuse trucks	R30 000 000	Unfunded priority
IDP/CD/002	Fencing and roads within the cemeteries in KOSH	R20 000 000.00	Unfunded priority
IDP/CD/003	Upgrading of PC Pelsers airport	R 200 000 000.00	Unfunded priority
IDP/CD/004	Upgrading and maintenance of sports facilities	R30 000 000	Unfunded priority
IDP/CD/005	Completion of N12 beautification	R10 000 000.00	Unfunded priority
IDP/CD/006	Development of a Mega Park at Fanmentjies Nature Reserve	R10 000 000.00	Unfunded priority
IDP/CD/007	Conservation and development of Matlosana heritage resources: Goudkoppie Heritage Hill Fence	R 10 000 000.00	Unfunded priority
IDP/CD/008	Construction of athletic track and field (Kanana, Tigane, Khuma)	R30 000 000.00	Unfunded priority
IDP/CD/009	New swimming pool in Khuma Proper	R1 000 000.00	Unfunded priority
IDP/CD/010	Renovation of Markotter sports field (A,B,C, & D)	R100 000 000.00	Unfunded priority
IDP/CD/011	Refurbishment of Jouberton sports complex	R30 000 000.00	Unfunded priority
IDP/CD/012	Refurbishment of Matlosana athletics track	R8 316 433.47	Unfunded priority
IDP/CD/013	Fencing and building of guardroom and toilets at Hartbeesfontein Landfill Site	R 5 000 000	Unfunded priority
IDP/CD/014	Upgrading of Orkney Transfer Station	R 3 000 000	Unfunded priority
IDP/CD/015	Building of Toilets and Guard House Orkney Transfer Station	R2 000 000.00	Unfunded priority

IDP/CD/016	Purchasing of Street Bins at all CBD's in KOSH Area	R2 500 000.00	Unfunded priority
IDP/CD/017	Purchasing of 240 Litres Dustbins for KOSH Area	R5 000 000.00	Unfunded priority
IDP/CD/018	Cherry Picker for Parks Section	R900 000.00	Unfunded priority
IDP/CD/019	Refurbishing and upgrading of Recreation Centre	R5 000 000.00	Unfunded priority
IDP/CD/020	Tractors X 10	R10 000 000.00	Unfunded priority
IDP/CD/021	Blower Mower X 5	R500 000.00	Unfunded priority
IDP/CD/022	Slasher X 5	R500 000.00	Unfunded priority
IDP/CD/023	Grader X 1	R2 000 000.00	Unfunded priority
IDP/CD/024	Bow mag X 4	R1 000 000.00	Unfunded priority
IDP/CD/025	Scag machines X 4	R2 500 000.00	Unfunded priority
IDP/CD/026	Sweeper machine	R900 000.00	Unfunded priority
IDP/CD/027	Fairway mower	R1 200 000.00	Unfunded priority
IDP/CD/028	Greens mower	R900 000.00	Unfunded priority
IDP/CD/029	Fertilizer spreader X2	R100 000.00	Unfunded priority
IDP/CD/030	Hollo tine Machine X 2	R800 000.00	Unfunded priority
<b>PLANNING &amp; HUMAN SETTLEMENTS</b>			
IDP/PHS/001	Development and Procurement of Renewable Energy through the establishment of a 100Mw Photovoltaic Solar Plant		Unfunded priority
IDP/TP/001	TOWN PLANNING: Township establishment – Jouberton – Ext 30, 31, 33 (Jagspruit), 34 & Palmietfontein	R 2 600 000.00	Unfunded priority
IDP/TP/002	TOWN PLANNING: Township establishment - Khuma	R 2 600 000.00	Unfunded priority
IDP/TP/003	TOWN PLANNING: Township establishment – Tigane – Ext 7,8,9	R 4 000 000.00	Unfunded priority
IDP/TP/004	TOWN PLANNING: Township establishment – Kanana – Ext 16,17 & Kanana Estate	R 4 000 000.00	Unfunded priority
IDP/TP/005	TOWN PLANNING: Township establishment – Alabama Ext 6,7	R 10 000 000.00	Unfunded priority
IDP/TP/006	TOWN PLANNING: Township establishment – Freemanville Ext. 1	R 10 000 000.00	Unfunded priority
IDP/TP/007	TOWN PLANNING: Review Land Use Scheme	R 1 500 000.00	Unfunded priority
IDP/TP/008	TOWN PLANNING: Catalytical project: N12 West Development		Unfunded priority

IDP/TP/009	TOWN PLANNING: Catalytical project: Smart City		Unfunded priority
IDP/TP/010	TOWN PLANNING: Isago @ N12 Development (commercial development)		Unfunded priority
IDP/TP/011	TOWN PLANNING: Special Economic Zone	R 1 000 000.00	
IDP/TP/012	TOWN PLANNING: Renewable energy project (solar & waste)		
IDP/TP/013	TOWN PLANNING: Precinct Plans (KOSH)	R 5 000 000.00	
IDP/HS/001	HOUSING: Kanana Ext 5 water & sewer reticulation (812 stands) AngloGold Ashanti donated the stands to the municipality but there is no network	R20 000 000.00	Unfunded priority
<b>PUBLIC SAFETY</b>			
IDP/PS/001	Disaster management Structure	R 25 000 000.00	Unfunded priority
IDP/PS/002	Disaster response and Rehabilitation in and around City of Matlosana	R 25 000 000.00	Unfunded priority
IDP/PS/003	6 x bakkies (4x4) for fire safety	R4 800 000.00	Unfunded priority
IDP/PS/004	2 x bakkie (4x4) for disaster management	R 1 100 000.00	Unfunded priority
IDP/PS/005	3 fire engines (2 x major unit, rescue unit)	R 16 000 000.00	Unfunded priority
IDP/PS/006	4 x Satellite fire stations - German concept - for Jouberton, Khuma, Alabama, Tigane and on strategic boundary points	R 20 000 000.00	Unfunded priority
IDP/PS/007	1 x Turntable ladder fire vehicle	R13 000 000.00	Unfunded priority
IDP/PS/008	Upgrading of 4 fire stations	R4 000 000.00	Unfunded priority
IDP/PS/009	Research and Disaster risk assessment	R5 000 000.00	Unfunded priority
<b>ECONOMIC GROWTH</b>			
IDP/EG/001	CBD Revitalisation	30 000 000.00	Unfunded priority
IDP/EG/002	Small Town Regeneration in Stilfontein	5 000 000.00	Unfunded priority
IDP/EG/003	Enterprise development ( Upgrading of Beer Halls)	15 000 000.00	Unfunded priority
<b>IDP/EG/004</b>	<b>Formalisation of Jacaranda, Skierlik, Kwanaphi</b>	<b>2 4 000 000.00</b>	<b>Unfunded priority</b>
IDP/EG/005	Establishment of Hotel School - Orkney	100 000 000.00	Unfunded priority
IDP/EG/006	Agri –Park	52 000 000.00	Unfunded priority
IDP/EG/007	Textile Hub	10 000 000.00	Unfunded priority

IDP/EG/008	Small Town Regeneration - Orkney	200 000 000.00	Unfunded priority
IDP/EG/009	Upgrade market hall:	5 000 000.00	Unfunded priority
IDP/EG/010	02 Scrubbing Machine for cleaning purposes (Market)	4 000 000.00	Unfunded priority
IDP/EG/011	20 Janita Trolleys (Market)	200 000	Unfunded priority
IDP/EG/012	5 Small Scrubbing Machine(Market)	500 000	Unfunded priority
IDP/EG/00413	01 fork lift for transporting of discards from the floor(Market)	1000 000	Unfunded priority
IDP/EG/014	05 Large Dust Bins, to be put on the floor (Market)	200 000	Unfunded priority
IDP/EG/015	20 2500kg Pallet Trucks (Income Source)(Markrt)	200 000	Unfunded priority
IDP/EG/016	Rural development – support for Emerging Farmers Project	R 5 000 000.00	Priority - request funding
	Flea market - Farmers day	R400 000	
IDP/EG/017	Multipurpose events space (amphitheatre and playpark)	500 000 000	Unfunded priority
IDP/EG/018	Car wash project - Khuma	R 500 000.00	Unfunded priority
IDP/EG/019	Infrastructure at meat processing plant	R 20 000 000.00	Unfunded priority
IDP/EG/020	Slip road at Goudkoppie	R 1 500 000.00	Unfunded priority
IDP/EG/021	Airport Development	500 000 000	Unfunded priority
IDP/EG/022	Installation of Bulk Infrastructure for LED projects	500 000 000	Unfunded priority
IDP/EG/023	Sewer, roads and electrical power stations upgrade for LED projects	See above	Unfunded priority
IDP/EG/024	Information Centre – Goudkoppie	30 000 000	Unfunded priority
IDP/EG/025	Industrial Parks	30 000 000	Unfunded priority
IDP/EG/026	Faan Meintjies upgrade	27 000 000	Unfunded priority
IDP/EG/027	Jabulani Street Node	25 000 000	Unfunded priority
IDP/EG/028	Buitekant street node	200 000 000	Unfunded priority
IDP/EG/029	Arts and crafters stall	30 000 000	Unfunded priority
	Hawkers stalls	5 000 000	
	Business in a box	10 000 000	
IDP/EG/030	Mechanization of farming equipment	5 000 000	Unfunded priority

IDP/EG/031	SLP upgrading of school libraries	200 000 000	Unfunded priority
IDP/EG/032	Upgrading of Orkney Vaal	300 000 000	Unfunded priority
IDP/EG/033	Upgrading of Oppenheimer Stadium	400 000 000	Unfunded priority
IDP/EG/034	Upgrading of Bishop Tutu birthplace	200 000 000	Unfunded priority
IDP/EG/035	Activity Spine – Jabulani Street (NDPG)	32 000 000	Unfunded priority
IDP/EG/037	Atlegang Laundry Services	10 000 000	Unfunded priority
IDP/EG/038	Waste Recycling	20 000 000	Unfunded priority
IDP/EG/039	Fish Farming	200 000 000	Unfunded priority
IDP/EG.040	Small Town Regeneration- Tigane	200 000 000	Unfunded priority
IDP/EG/042	Municipal service centre	100 000 000	Unfunded priority
IDP/EG/043	Youth development centre (SAFA safehub)	40 000 000	Unfunded priority
IDP/EG/044	Infrastructure rural development in Tigane	50 000 000	Unfunded priority
	Medical university	1 000 0000	
IDP/COM/01	Tabloid/poster printer - communication	1 000 000	
IDP/COM/02	Media truck for communications	5 000 000	
<b>DIRECTORATE: CORPORATE SERVICES</b>			
IDP/CORS/001	Upgrading Council Chamber and Committee Room	R 2 500 000.00	Priority - request funding
IDP/CORS/002	Wheelchair lift & Main lift	R 2 000 000.00	Priority - request funding
IDP/CORS/003	Document Management system	R 2 000 000.00	Priority - request funding
IDP/CORS/004	Upgrade of Auditorium - phase 1	R 7 500 000.00	Priority - request funding
IDP/CORS/005	Caretakers house @ community hall in Orkney	R1 000 000.00	Priority - request funding
IDP/CORS/006	Tables and chairs for halls	R 1 000 000.00	Priority - request funding
IDP/CORS/007	Upgrade kitchen in ballroom hall	R 2 000 000.00	Priority - request funding
IDP/CORS/008	Clocking system	R500 000.00	Priority - request funding

IDP/CORS/009	Community hall Ward 6	R5 000 000.00	Priority - request funding
IDP/CORS/010	Community hall Ward 14	R5 000 000.00	Priority - request funding
IDP/CORS/011	Community hall Ward 32	R5 000 000.00	Priority - request
IDP/CORS/012	Community hall Ward 5	R5 000 000.00	
IDP/CORS/013	Community hall Ward 7	R5 000 000.00	
IDP/CORS/014	Community hall Ward 33	R5 000 000.00	
IDP/CORS/015	Community hall Ward 37	R5 000 000.00	
IDP/CORS/016	Community hall Ward 10	R5 000 000.00	
IDP/CORS/017	Fencing of Tigane pay point	R5 000 000.00	
<b>DIRECTORATE: MUNICIPAL MANAGER</b>			
IDP/MM/001	Risk Management system	R 1 000 000.00	Priority - request
IDP/MM/002	Upgrade MM boardroom	R 1 800 000.00	Priority - request f
IDP/MM/003	IDP and PMS computers and software for additional staff	R 45 000.00	Unfunded priority
1DP/MM/004	MPAC office Partitioning, Furniture, Structure, Laptops & Printer	R3 000 000.00	Priority – request

## 7.2 SECTOR DEPARTMENT PROJECTS

Table B5: Roads  
Sector

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
<b>1. Maintenance and Repairs</b>									
Road	Regravelling and installlation of concrete pipes on road D1734 from Mahemsvlei to Doornfontein approximately 8 km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 Apr 2022	14 Oct 2025	Provincial Roads Maintenance Grant	-	-	20 000
Road	Regravelling and installlation of concrete pipes on road D828 from Palmetfontein to Brakspruit approximately 24 km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 May 2023	01 Apr 2025	Provincial Roads Maintenance Grant	-	-	30 000
Road	Regravelling and installlation of concrete pipes on road D146 from Beentjieskraal to klerksdorp approximately 12km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 May 2023	14 Oct 2025	Provincial Roads Maintenance Grant	-	-	20 000

Road	Special maintenance of various sections of Road D1150 from R53 to D90 approximately 2km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	29 Sep 2023	23 Aug 2025	Provincial Roads Maintenance Grant	-	-	20 000
Road	Special maintenance of Road D1151 from R504 through Witpoort approximately 2km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	23 Aug 2023	25 Jun 2025	Provincial Roads Maintenance Grant	-	30 000	-
Road	Special maintenance of Road D1208 from P81/1 (R501) approximately 11km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	18 Jul 2024	25 Apr 2026	Provincial Roads	-	27 600	-
Road	Maintenance of structures (Bridges/Culverts)	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	17 Jul 2024	11 Mar 2026	Provincial Roads Maintenance Grant	-	-	100 000
Road	Cleaning of drainage structures and installation of new culverts and regravelling of road D1018 from Leeufontein to Hartebeesfontein (Klerksdorp) of approximately 10 km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	02 Jan 2023	30 Nov 2023	Provincial Roads Maintenance Grant	7 800	-	-
Road	Regravelling of road D1057 from R507 TO DR KK boarder of approximately 6.5km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	28 Feb 2023	30 Nov 2023	Provincial Roads Maintenance Grant	2 500	-	-
Road	Special maintenance of section of road P3/4(N12) SANRAL end of limits between Taxi rank and Matlosana mall in Klerksdorp of approximately 3,8km	Stage 5: Works	City of Matlosana	26 Nov 2020	10 Dec 2024	Provincial Roads Maintenance Grant	-	2 000	-

Road	Regravelling and culvert installation of Road D1966 from Baviaanskrans to Klipsruit approximately 17.95 km	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 May 2023	14 Oct 2024	Provincial Roads Maintenance Grant	-	20 000	-
------	--	--------------------------------------	-------------------	-------------	-------------	------------------------------------	---	--------	---

<b>2. Rehabilitation, Renovations &amp; Refurbishment</b>									
Road	Rehabilitation of road and upgrading a bridge on road P137/1 from N12 to Orkney including the investigation of the sinkhole in the Haartebeesfontein as well as appurtenant works	Stage 5: Works	City of Matlosana	28 Feb 2018	07 Jul 2025	Provincial Roads Maintenance Grant	40 000	4 200	30 000

Table B5: Health

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
<b>1. Maintenance and Repairs</b>									
	Dr. KK District - Statutory Maintenance	Stage 5: Works	City of Matlosana	01 Apr 2016	29 May 2026	Health Facility Revitalisation Grant	6 500	2 939	30 000
	Dr KK District - Generators Term Contracts Phase 2	Stage 5: Works	Various	30 Sep 2019	30 May 2025	Health Facility Revitalisation Grant	500	3 700	-

	Maintenance on Prioritized Clinics - Kenneth Kaunda District	Stage 4: Design Documentation	City of Matlosana	01 Apr 2021	30 Apr 2024	Health Facility Revitalisation Grant	2 500	25 000	-
	Dr KK Distric HVAC Term Contract	Stage 5: Works	Various	01 Aug 2019	31 Jul 2024	Health Facility Revitalisation Grant	2 500	1 540	-
	Fire Equipment Term Contract - Dr KK District	Stage 5: Works	City of Matlosana	01 Apr 2022	31 Mar 2025	Health Facility Revitalisation Grant	500	-	-
	Ideal Clinic Realization Through Maintenance	Stage 4: Design Documentation	Various	01 Apr 2021	30 Jun 2026	Health Facility Revitalisation Grant	2 000	5 473	26 553
	Rehabilitation of guardhouses and medical waste	Stage : Works_old	Various	01 Feb 2016	31 Mar 2025	Health Facility Revitalisation Grant	5 000	-	-
	Boilers Term Contracts Phase 2	Stage 4: Design Documentation	Various	27 Feb 2023	30 Apr 2026	Health Facility Revitalisation Grant	770	1 540	-
	Statutory maintenance for Hospital and Clinical Support Services	Stage : Works_old	Various	01 Feb 2016	30 Apr 2026	Health Facility Revitalisation Grant	5 000	-	-
	Fire and building compliance across all districts	Stage : Works_old	Various	01 Feb 2016	30 Sep 2024	Health Facility Revitalisation Grant	20 000	-	-
<b>2. New or Replaced Infrastructure</b>									
	Maquassi Hills CHC	Stage 1: Initiation/ Pre-feasibility	Maquassi Hills	04 Mar 2022	31 Jul 2024	Health Facility Revitalisation Grant	1 000	11 000	-
<b>TOTAL: New or Replaced Infrastructure</b>							<b>1 000</b>	<b>11 000</b>	
<b>3. Rehabilitation, Renovations &amp; Refurbishment</b>									
	Refurbish Medical Gas Systems Dr KK Phase 2	Stage 5: Works	City of Matlosana	01 Feb 2016	31 Jan 2024	Health Facility Revitalisation Grant	6 250	-	-
	Procurement of 22 Standby generators across the province	Stage 5: Works	Various	01 Apr 2021	01 Jul 2024	Health Facility Revitalisation Grant	2 500	-	-

	Procurement of 18 Park homes for across the province - Phase 2	Stage 4: Design Documentation	Various	01 Feb 2016	30 Jan 2026	Health Facility Revitalisation Grant	24 000	-	-
	Supply, Installation and commissioning of Solar Hybrid System	Stage : Works_old	Various	01 Feb 2016	28 Feb 2025	Health Facility Revitalisation Grant	2 000	-	-
<b>4. Upgrading and Additions</b>									
	Excelsius Nursing College (Upgrade Phase 1)	Stage 5: Works	City of Matlosana	01 Nov 2011	28 Jun 2024	Health Facility Revitalisation Grant	10 000	800	-
	Marcus Zenzile Clinic (Upgrade)	Stage 5: Works	City of Matlosana	22 Mar 2022	31 Jul 2023	Health Facility Revitalisation Grant	9 000	-	-
<b>5. Non-Infrastructure</b>									
	Jouberton Ext 19 CHC - HT	Stage 5: Works	City of Matlosana	18 May 2017	30 Apr 2024	Health Facility Revitalisation Grant	250	-	-
	Excelsius Nursing College upgrade HT	Stage 5: Works	City of Matlosana	01 Jun 2021	31 Mar 2025	Health Facility Revitalisation Grant	7 500	-	-
	Grace Mokhomo CHC Replacement - HT	Stage 5: Works	City of Matlosana	01 Feb 2016	29 Mar 2024	Health Facility Revitalisation Grant	105	-	-
	Human Resource Capacitation Grant	Stage 4: Design Documentation	Province Wide	01 Apr 2020	10 Mar 2025	Health Facility Revitalisation Grant	29 864	37 440	-

Table B5: Sports Arts and Culture

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
<b>1. Maintenance and Repairs</b>									

Library & Archives Centres	Dr KK District library	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 Apr 2021	31 Mar 2025	Community Library Service Grant	250	100	-
<b>2. New or Replaced Infrastructure</b>									
Library & Archives Centres	Matlosana Community Library	Stage 4: Design Documentation	City of Matlosana	01 Apr 2022	31 Mar 2026	Community Library Service Grant	3 000	8 000	8 000
Building/Structures	Combi court 2	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 Apr 2023	31 Mar 2025	Equitable Share	250	-	-
<b>4. Upgrading and Additions</b>									
Library & Archives Centres	Kanana Library	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 Apr 2023	31 Mar 2027	Community Library Service Grant	-	1 000	4 000
Library & Archives Centres	Ikageng Library	Stage 1: Initiation/ Pre-feasibility	Ventersdorp/Tlokwe	01 Apr 2024	31 Mar 2026	Community Library Service Grant	-	-	4 000

Table B5: Education

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
Combined School	Dr. Kenneth Kaunda	Stage 5: Works	Ventersdorp/Tlokwe	01 Apr 2016	31 Mar 2026	Education Infrastructure Grant	20 000	20 000	-
<b>1. Maintenance and Repairs</b>									

Primary	Kanana Primary	Stage 6: Handover	City of Matlosana	27 Mar 2015	16 Mar 2026	Education Infrastructure Grant	-	-	2 000
Secondary	Tigane Secondary	Stage 5: Works	City of Matlosana	29 Mar 2015	01 Mar 2026	Education Infrastructure Grant	20 700	-	-
Primary	Dirang Ka Natla Primary	Stage 5: Works	City of Matlosana	01 Jul 2015	31 Mar 2026	Education Infrastructure Grant	27 000	9 807	2 000
Primary	Sediko Primary School	Stage 5: Works	City of Matlosana	01 May 2015	31 Mar 2026	Education Infrastructure Grant	6 324	-	2 204
Secondary	Klerksdorp Hor Tegniese	Stage 6: Handover	City of Matlosana	02 Jan 2014	31 Mar 2026	Education Infrastructure Grant	-	-	20 000
<b>4. Upgrading and Additions</b>									
Primary	Kgolaganyo Inter	Stage 5: Works	City of Matlosana	01 Mar 2015	31 Mar 2026	Education Infrastructure Grant	-	-	41 600
	TIANG SECONDARY SCHOOL	Stage 1: Initiation/ Pre- feasibility	City of Matlosana	01 May 2022	31 Dec 2026	Education Infrastructure Grant	5 000	4 000	-
Primary	Tiang Primary	Stage 6: Handover	City of Matlosana	12 Jan 2018	15 Jan 2026	Education Infrastructure Grant	1 100	-	-
	Fencing Programme	Packaged Programme	Province Wide	15 Jan 2018	31 Mar 2026	Education Infrastructure Grant	25 000	25 000	5 000
<b>5. Non-Infrastructure</b>									
	DR KENNETH KAUNDA DISTRICT OFFICE FURNITURE	Stage 5: Works	City of Matlosana	01 Dec 2021	01 Mar 2026	Education Infrastructure Grant	2 000	-	-

Table B5: Cooperative Governance and Traditional Affairs

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date Start:	Date Finish:		23/24	24/25	25/ 26
<b>3. Infrastructure Transfers - Current</b>									
Disaster Centre	DR KK Municipality - Capacity Building	Stage 5: Works	City of Matlosana	01 Apr 2015	31 Mar 2028	Equitable Share	692	768	1 137
<b>TOTAL: Infrastructure Transfers - Current</b>							<b>692</b>	<b>768</b>	<b>1 137</b>

Table B5: Public Works Sector

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
<b>1. Maintenance and Repairs</b>									

Building/Structures	Day to Day Maintenance of all Government Facilities in Matlosana	Stage 5: Works	City of Matlosana	01 Apr 2020	31 Mar 2026	Equitable Share	1 100	950	1 300
---------------------	--	----------------	-------------------	-------------	-------------	-----------------	-------	-----	-------

<b>4. Upgrading and Additions</b>									
Building/Structures	Potchefstroom Agriculture Cluster B	Stage 5: Works	City of Matlosana	04 Apr 2011	30 Oct 2023	Equitable Share	1 500	-	-
	Supply, installation and commissioning of diesel fuel tank with stand and the picket fence at 12 Rivier street, DPWR in klerksdorp	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	01 May 2023	31 Mar 2026	Equitable Share	210	-	-
Building/Structures	Conversion of Houses at 73 Main Reef Road to Office Accommodation	Stage 1: Initiation/ Pre-feasibility	City of Matlosana	06 Apr 2022	30 Jun 2027	Equitable Share	1 500	-	-

Table B5: Social Development

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
<b>1. Maintenance and Repairs</b>									
Secure Care Centre	Matlosana Secure Care Centre	Stage 4: Design Documentation	City of Matlosana	01 Apr 2020	31 Mar 2026	Equitable Share	1 000	500	500
<b>2. New or Replaced Infrastructure</b>									
	Desmond Tutu Old Age Home	Stage 2: Concept/ Feasibility	City of Matlosana	01 Apr 2022	31 Mar 2026	Equitable Share	1 000	2 000	3 000
<b>TOTAL: New or Replaced Infrastructure</b>							<b>1 000</b>	<b>2 000</b>	<b>3 000</b>

<b>3. Upgrading and Additions</b>									
Office Accomodation	Maquassi Hills Service Point Upgrades	Stage 3: Design Development	Maquassi Hills	01 Apr 2020	31 Mar 2026	Equitable Share	3 000	2 000	2 000
<b>TOTAL: Upgrading and Additions</b>							<b>3 000</b>	<b>2 000</b>	<b>2 000</b>

Table B5: Agriculture and Rural Development

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
<b>1. Maintenance and Repairs</b>									
	Potchefstroom Agricultural Training College	Stage 5: Works	Ventersdorp/Tlokwe	01 Apr 2020	31 Mar 2027	Comprehensive Agricultural Support Programme Grant	10 256	10 769	11 307
<b>TOTAL: Maintenance and Repairs</b>							<b>10 256</b>	<b>10 769</b>	<b>11 307</b>
<b>2. New or Replaced Infrastructure</b>									
	RESEARCH FARMS (NOYONS)	Stage 1: Initiation/ Pre-feasibility	Ventersdorp/Tlokwe	01 Apr 2021	31 Mar 2024	Equitable Share	-	-	-

Table B5: Human Settlement

Type of Infrastructure	Project Name	IDMS Gate	Local Municipality	Project Duration		Source of Funding	MTEF Forward Estimates		
				Date: start	Date: finish		23/24	24/25	25/ 26
<b>1. Infrastructure Transfers - Current</b>									
	Matlosane - Khuma Ext. 1, 3, 4 & 5 B00040001 (1552 Subs) Ref. No B90900013 Sn 148 - Phase 1		Matlosana	2000/10/01	2020/02/29	Human Settlements Development Grant	395	-	-
	MATLOSANE- JOUBERTON EXTENSION 10 (1333 SUBSIDIES) - Phase 1		Matlosana	2000/08/16	2020/01/04	Human Settlements Development Grant	291	-	-
	Matlosane -Kanana Ext 12 (764 Subs) B00110001 Sn 169 - Phase 1		Matlosana	2000/08/01	2020/04/01	Human Settlements Development Grant	379	-	-
	Matlosane- Kanana Ext 7 124(subs) - Construction of 45 Houses		Matlosana	2013/04/07	2020/05/01	Human Settlements Development Grant	24	812	812
	Matlosane- Kanana Ext 7 124(subs) - Rectification 50 Units		Matlosana	2013/05/01	2015/06/30	Human Settlements Development Grant	-	812	812
	MATLOSANE-ALABAMA EXTENSION 3 [Phase 2] - Phase 1		Matlosana	2005/05/13	2022/04/01	Human Settlements Development Grant	348	-	-
	Matlosana Local Mun Khuma Ext 6 (300 Subs) - Phase 1		Matlosana	2007/04/24	2021/03/31	Human Settlements Development Grant	134	-	-
	Matlosana Local Mun Khuma Ext 6 (300 Subs) - 178 Units from B07040008		Matlosana	2011/09/21	2021/03/31	Human Settlements Development Grant	90	-	-
	Matlosana Local Mun Jouberton Ext 16 (300 Subs) - Phase 1		Matlosana	2007/04/24	2021/03/31	Human Settlements Development Grant	154	-	-

	Matlosana Local Mun Jouberton Ext 19 (700 Subs) - Masikhule		Matlosana	2007/04/24	2021/03/31	Human Settlements Development Grant	367	-	-
	Matlosana Local Mun Jouberton Ext 14 - Phase 1		Matlosana	2007/04/24	2021/03/31	Human Settlements Development Grant	216	-	-
	Matlosane Jouberton Ext 3,22 & Tigane (2000) - Phase 1		Matlosana	2008/01/21	2021/03/31	Human Settlements Development Grant	4 041	-	-
	Matlosana Jouberton Ext 20 (130 Subs) - Phase 1		Matlosana	2011/06/20	2016/01/31	Human Settlements Development Grant	68	-	-
	Matlosana Khuma Ext 6 500 - Keewaves - Phase 1		Matlosana			Human Settlements Development Grant	169	-	-
	Matlosana Jouberton Ext 19 (197 Units) - Phase 1		Matlosana	2012/01/02	2016/01/31	Human Settlements Development Grant	103	-	-
	Matlosana Jouberton Ext 16 (429 Units) - Phase 1		Matlosana	2012/08/01	2021/11/30	Human Settlements Development Grant	1 616	674	674
	Matlosana Jouberton Ext 20 Tigane - Phase 1		Matlosana	2012/10/16	2016/06/30	Human Settlements Development Grant	138	-	-
	Matlosana Jouberton Ext 21 Mom Property 100 Subs - Phase 1		Matlosana	2013/01/02	2019/03/31	Human Settlements Development Grant	52	-	-
	Matlosana Jouberton Ext 17 Trangariep 200 Subs - Phase 1		Matlosana	2013/12/06	2017/12/31	Human Settlements Development Grant	61	-	-
	Matlosana Kanana Ext 13 Development 390 Subs - Sechoaro Completion of incomplete units		Matlosana	2019/06/13	2022/06/30	Human Settlements Development Grant	4 041	4 041	4 041
	Matlosana Jouberton Ext 17 Real Deal 706 Subs - Phase 1		Matlosana	2013/12/06	2022/06/30	Human Settlements Development Grant	1 616	-	-

	2016/17 Matlosana Jouberton Infill 2,3,7 - SHUMOSKY		Matlosana	2019/06/12	2022/05/30	Human Settlements Development Grant	8 082	6 735	13 471
	2016/17 Matlosana Kanana Ext 12 - Phase 1		Matlosana			Human Settlements Development Grant	-	3 250	3 250
	2016/17 Matlosana Kanana Ext 6 - Phase 1		Matlosana			Human Settlements Development Grant	-	3 250	3 250
	Matlosana Alabama Ext 5 - Alabama Ext 5 Lekgatlhiso Construction & Projects		Matlosana	2018/11/07	2022/12/31	Human Settlements Development Grant	5 388	6 735	13 471
	Matlosana Alabama Ext 5 - Drop Dot		Matlosana	2019/06/12	2022/12/31	Human Settlements Development Grant	6 735	6 735	13 471
	Matlosana Kanana Ext 15 - Phase 1		Matlosana			Human Settlements Development Grant	-	30 000	30 152
	Kenneth Kaunda Emergency Units 210 - 105 Gagoiwe		Matlosana	2021/05/01	2022/06/30	Human Settlements Development Grant	1 601	1 347	1 347
	Kenneth Kaunda Emergency Units 210 - 105 Ntepanq		Matlosana	2021/05/01	2022/06/30	Human Settlements Development Grant	1 201	1 347	1 347
	2021/22 Matlosana Earthquake Repairs - Phase 1		Matlosana			Human Settlements Development Grant	60 000	30 000	30 000
	MATLOSANE- TIGANE- HARTBEEFONTEIN - Phase 1		Matlosana	1995/12/01	2017/03/31	Human Settlements Development Grant	219	-	-
	MATLOSANE -KANANA EXT 2 & 4 - Phase 1		Matlosana	1997/03/10	2017/09/30	Human Settlements Development Grant	148	-	-
	MATLOSANE - KANANA EXT 7 & 10 - Phase 1		Matlosana	1996/04/30	2019/04/01	Human Settlements Development Grant	758	-	-

	Matlosane- Khuma / Stilfontein Ext. 7 & 8 (1877 Subs) B97100001 Sn 082 - Phase 1		Matlosana	1997/09/15	2017/09/30	Human Settlements Development Grant	477	-	-
	MATLOSANE- JOUBERTON EXT 12 (1000 SUBS) - Phase 1		Matlosana	1997/11/10	2018/07/31	Human Settlements Development Grant	222	-	-
	NHBRC - Phase 1		North West Provincial	1994/01/01	2023/03/31	Human Settlements Development Grant	11 000	11 000	15 000
	Emergency Housing Individual - Phase 1		North West Provincial	2010/12/20	2021/06/30	Human Settlements Development Grant	5 000	5 000	6 000
	Opscap - Pmu - Phase 1		North West Provincial			Human Settlements Development Grant	29 490	26 000	39 579
	Municipal Accreditation - Phase 1		North West Provincial			Human Settlements Development Grant	11 000	12 000	15 000
	Title Restoration Pre 94 Housing Corporation - Phase 1		North West Provincial	2018/04/01	2022/07/30	Human Settlements Development Grant	1 860	4 689	-
	Hda Operational Support - Phase 1		North West Provincial	2020/04/01	2021/03/31	Human Settlements Development Grant	-	33 000	33 000
	Flisp 2018/19 - Phase 1		North West Provincial	2018/04/01	2022/04/01	Human Settlements Development Grant	12 294	12 294	18 441
	Flisp 2018/19 - 2022/23		North West Provincial	2022/04/01	2023/04/01	Human Settlements Development Grant	13 208	6 604	19 812
	2020/21 Mamusa Bulk - Phase 1		North West Provincial	2020/04/01	2022/04/01	Human Settlements Development Grant		5 300	5 800
	Trp - Deeds Searches - 2022/23		North West Provincial			Human Settlements Development Grant	9 370	10 439	8 865

	2022/23 Individual Subsidies - ?		North West Provincial			Human Settlements Development Grant	32 498	24 373	32 498
	2023/24 Opscap Asbestos Assessment - Phase 1		North West Provincial			Human Settlements Development Grant	10 000	-	-
	Matlosana N12 Bulk and Internal Services - Phase 1		Matlosana			Human Settlements Development Grant	16 249	16 249	16 249
	2018/19 Matlosana Kanana Estates		Matlosana			Informal Settement Up\grading Grant	2 321	2 321	2 321
	Matlosana Kanana Ext 5		Matlosana	2019/07/01	2018/11/20	Informal Settement Up\grading Grant	-	44 475	55 594
	2018/19 Matlosana Vogelstruisfontein Land		Matlosana			Informal Settement Up\grading Grant	1 786	1 986	1 986
	2020/21 Matlosana Palmietfontein Land Purchase - Phase 1		Matlosana			Informal Settement Up\grading Grant	1 694	1 994	1 994
	2020/21 Matlosana Palmietfontein Land Purchase - Phase 2		Matlosana			Informal Settement Up\grading Grant	5 000	7 300	4 930
	Jouberton Ext 34 2254 - Phase 1		Matlosana	2021/05/31	2016/04/01	Informal Settement Up\grading Grant	2 016	2 216	2 216
	2018/19 Matlosana Jouberton Ext 25 - Phase 1		Matlosana	2021/05/31	2018/04/01	Informal Settement Up\grading Grant	1 991	2 191	2 191
	Jouberton ptn 100		Matlosana	2024/03/31	2023/04/01	Informal Settement Up\grading Grant	1 727	1 200	1 100
	Hillview		Matlosana	2024/03/31	2023/04/01	Informal Settement Up\grading Grant	2 021	1 391	1 391

	Tigane		Matlosana	2024/03/31	2023/04/01	Informal Settement Up\grading Grant	3 500	1 491	1 491
	Alabama/ Mphebatho		Matlosana	2024/03/31	2023/04/01	Informal Settement Up\grading Grant	2 000	1 338	1 338

## **AIR QUALITY MANAGEMENT PLAN**

Air quality in South Africa is governed under the National Environmental Management Air Quality, Act 39 of 2004 (NEM:AQA) (NEM:AQA 2004) and related legislation such as the National Ambient Air Quality Standards, 2009 (NAAQS) (NEM:AQA 2009a). The NEM: AQA requires municipalities to introduce Air Quality Management Plans (AQMP) that set out what will be done to achieve the prescribed air quality standards. Municipalities are required to include an AQMP as part of its Integrated Development Plan (IDP). The main purpose of the AQMP is to develop strategies to manage the quality of the air within the KKDM. The main objective of the plan is to provide an Air Quality Management Plan for the Dr. KKDM, as per the requirements of the NEM:AQA of 2004.

### **The main aims of the Dr. KKDM AQMP are:**

- (a) To ensure sustainable implementation of air quality standards throughout the four Local Municipalities within the Dr. KKDM;
- (b) To comply with the Bill of Rights as enshrined in the Constitution of South Africa (RSA, 1996) of every citizen having the right to live in an environment that is free from pollution;
- (c) To devise methodology and processes for the monitoring of pollution parameters consistent with National, Provincial and Local norms and standards;
- (d) To evaluate the existing air quality monitoring system in the Municipality and make recommendations for an effective air quality monitoring programme;
- (e) The review of protocol for data collection, processing, quality control and assurance, interpretation and archiving reporting;
- (f) To re-establishing an emission inventory of the study area by identifying sources and quantifying pollution and capturing these in geographic information systems (GIS);
- (g) The initiation of an air pollution dispersion modeling system; and,
- (h) To ensure the provision of sustainable air quality management support and services to all stakeholders within the Dr. KKDM.

The National Environmental Management: Air Quality Act 39 of 2004 has shifted the approach of air quality management from source-based control to receptor-based control. The Act makes provision for the setting and formulation of the National Ambient Air Quality Standards, while it is generally accepted that more stringent standards can be established at the Provincial and Local levels. Emissions are controlled through the listing of activities that are sources of emission and the issuing of emission licenses for these listed activities. Atmospheric emission standards have been established for each of these activities and an atmospheric license is required to operate. The issuing of emission licenses for Listed Activities is the Page 266 of 272 responsibilities of the Metropolitan and District Municipalities. Municipalities are required to 'designate an air quality officer to be responsible for co-ordinating matters pertaining to air quality management in the Municipality'. The appointed Air Quality Officer will be responsible for the issuing of atmospheric emission licenses.

The core vision for the Dr. KKDM AQMP is the attainment and maintenance of good air quality for the benefit of all inhabitants and natural environmental ecosystems within the Dr KKDM. The mission is to ensure the maintenance of good air quality through proactive and effective management principles that take into account the need for sustainable development into the future, and commitment of integrating air quality considerations into the town planning mechanisms especially when considering housing, transportation and spatial planning developments, and raising awareness around air quality issues, thereby promoting community well-being and empowerment. This will help the Dr. KKDM to achieve the main goal/objective of implementing the Air Quality Management Plan within the Dr KKDM. Air

quality management tools are required in the Dr. KKDM to effectively fulfil their air quality functions. The tools include emissions inventory software, dispersion modelling software and air quality monitoring equipment. The first step in compiling an emissions inventory for industrial and mining sources in the Dr. KKDM has been compiled as part of Air Quality Management Plan. The development and regular maintenance of a comprehensive emissions inventory database is an important component of any air quality management system. Such a database contains information regarding pollution sources (point, line, volume and area), source parameters (stack height, diameter, gas exit velocity and gas exit temperature) and emission rates.

For effective air quality management and control, an accurate, electronic emissions inventory of point, non-point and mobile sources must be established.

- An emissions inventory serves the following functions –
- Providing spatially resolved source strength data on each pollutant for dispersion modelling,
- Predicting environmental impacts,
- Helping in urban and regional planning,
- Supporting the design of regional monitoring networks, • Contributing a basis for evaluating trends,
- Assisting in the formulation of air quality management policies.

The Dr KKDM will need to ensure that their current emissions inventory database is regularly updated and that it is incorporated into the South African Air Quality Information System. As part of the South African Air Quality Information System Phase two, all source and emissions data recorded within each Municipality and Province will be incorporated into a National Atmospheric Emissions Inventory System (NAEIS), allowing for easy access and manipulation of data from any sphere of Government. Once NAEIS is established, AEL holders will have to submit annual emissions inventory reports for the compilation of a National emission inventory profile (NEM:AQA, 2013b).

## **ENVIRONMENTAL MANAGEMENT FRAMEWORK**

An Environmental Management Framework is a study of the biophysical and socio-cultural systems of a geographically defined area to reveal where specific activities may best be undertaken and to offer performance standards for achieving and maintaining the desired state of that area. An EMF includes a framework of spatially represented information connected to significant environmental (i.e. ecological, social and economic) parameters. A key function of an EMF is to proactively identify areas of potential conflict between development proposals and critical/sensitive environments (DEAT, 1998).

The primary purpose of an EMF is thus to function as a support mechanism in the Environmental Impact Assessment (EIA) process in the evaluation and review of development applications, as well as making strategic informed decisions regarding land use planning applications. The EMF provides applicants with an early indication of the areas in which it would be potentially appropriate to undertake an activity. If an area has been earmarked for a certain type of development where it will be incompatible with the desired state of the associated Management Zone, the applicant will need to undergo a rigorous environmental assessment to determine the state of the receiving environment and the potential impacts to the features that contribute towards the sensitivity of the zone in question.

The EMF development approach is consistent with the requirements stipulated in the following primary legislation that governs the process:

- NEMA, in particular Sections 2, 23 and 24; and

- The EMF Regulations (GN No. R547 of 18 June 2010), which make provision for the development, content and adoption of EMFs as a proactive environmental management decision support tool.

DR KKDM EMF also conforms to the Guideline on Environmental Management Frameworks in terms of the EMF Regulations of 2010, Integrated Environmental Management Guideline Series 6 (DEA, 2010). Strategic Environmental Management Plan aims to achieve its objectives by managing the sustainable utilisation of land through Management Guidelines and by controlling the activities that may impact on environmental attributes in specific geographical areas. The SEMP culminates in a strategy for the implementation of the EMF

As stated in the EMF Guidelines (DEA, 2010), the Management Guidelines are not prescriptive regarding land use and do not indicate which land uses must occur in which areas. Rather, the guidelines indicate specific minimum environmental requirements and performance criteria, which need to be abided by and satisfied before approval of a development application should be considered. The EMF attempts to be aligned with existing planning tools, in particular the municipal SDF and IDP. Likewise, the EMF will feed environmental information into these planning tools. The environmental priorities emphasised in the EMF should serve as a thrust in formulating new plans and guide the decisions on existing planning arrangements. On a spatial scale, the Management Zones should form the environmental layer of the SDF for the KKDM. Any conflicts that exist between the EMF and SDF would need to be identified and ironed-out in a balanced manner with due consideration of sustainability principles.

A pragmatic approach to the implementation of the Dr. KKDM EMF is recommended, which is based on the commonly adopted management system of a Plan-Do-Check-Act cycle. This method acknowledges that it requires dedicated commitment to continual improvement to eventually achieve the desired management outcomes. Mapping the path from the environmental vision to the realisation of the desired state relies on the disaggregation of the vision into management objectives. The Dr. KKDM EMF provides a compilation of information and maps illustrating attributes of the environment in the district. This provides valuable guidance in terms of planning processes in KKDM. DR KKDM EMF was adopted by Council on the 28 July 2016. The DR KKDM EMF must be re-done to incorporate the new boundaries of JB Marks Local Municipality (after the merger of two local municipalities, namely Ventersdorp Local Municipality and Tlokwe City Council).

## **INTEGRATED WASTE MANAGEMENT PLAN**

The Constitution states that the people of South Africa have the right to an environment that is not detrimental to human health, and imposes a duty on the state to promulgate legislation and to implement policies to ensure that this right is upheld. The National Environmental Management Act, Act 107 of 1998 (NEMA) provides for co-operative governance by establishing principles and procedures for decision-makers on matters affecting the environment. An important function of the Act is to serve as an enabling Act for the promulgation of legislation to effectively address integrated environmental management. The development of an Integrated Waste Management Plan (IWMP) is a requirement of the National Environmental Management: Waste Act No. 59 of 2008 (NEM:WA) (the “Waste Act”) as amended.

The National Waste Management System (NWMS) is a legislative requirement of the NEM:WA and gives expression to waste management approaches. In terms of section 11 of the NEM:WA, the National,

Provincial and Local spheres of governance whose competency is waste management must develop IWMPs in a consultative manner. In fulfilling its constitutional and legislative mandate, Dr Kenneth Kaunda District Municipality (Dr KKDM), as the local sphere of government, has a responsibility to give effect to the provisions of the Constitution of the Republic of South Africa by ensuring that citizens enjoy an environment that is not harmful to the health and well-being of its community, limit poor waste management practices and ensure sustainable development in the municipality's area of jurisdiction. In this regard, all municipalities are required to follow the prescriptions of section 29 of the Municipal Systems Act, (Act 32 of 2000) (the "Systems Act"). Section 25 of this Act describes how plans such as the IWMP must be incorporated into the broader IDP of the local authority, which considers a range of areas such as building safe communities, promoting active participation in local government, building the local economy, employment creation and improvement of public services.

The NEM:WA, as amended, also calls for IWMPs to undergo public participation processes. Section 11(7)(b) of NEM:WA states that "A municipality must, before finalising its IWMP, follow the consultative process contemplated in section 29 of the Municipal Systems Act, either as a separate process or as part of the consultative process relating to its IDP contemplated in that section". The consultative process must be done in accordance with Sections 72 and 73 of NEM:WA as amended. This IWMP is intended for use as a sector plan within the Dr KKDM, by informing them with regard to the planning and budgeting of waste management activities. The formulation of the IWMP will ensure that waste management planning is sustainable, can be implemented, acceptable, and incorporable and most importantly tailored to suit the needs of the people of Dr KKDM, both in rural and urban areas.

The IWMP should provide greater integration in terms of the provision of waste management services as current services can be said to be inefficient and do not address the needs of all inhabitants of the District Municipality. Integrated Waste Management (IWM), in this case, is a tool for analysing and optimising the existing waste management system in the Dr KKDM. IWM has its conceptual base in the fact that all aspects of waste management are inter-linked. This implies that changes in one aspect of the system have knock-on effects in the other areas of the system.

**A district integrated approach to waste management is important for the following reasons:**

- Challenges in the existing system can be resolved in combination with other aspects of the waste system rather than on their own;
- Areas where the waste management system can be improved can be identified and measures put in place to rectify these deficiencies;
- The plan will provide all waste stakeholders with the provincial aims and targets for waste management. In this case all waste stakeholders will be working towards
- common objectives;
- The district IWMP will direct waste management efforts and will provide a long term waste plan which includes prioritisation of the areas that will have the greatest impact on improving the system;
- To provide direction for funding and conducting activities for waste management in priority areas for the district; and
- To ensure environmental health and environmental management sustainability.

### **7.3 DISTRICT DEVELOPMENT MODEL (DDM)**

**(See attached)**

# **ANNEXURES**

**Available at Municipal Offices, Room 219 for scrutiny**

A: Spatial Development Framework (revised)

B: Disaster Management Plan

C: Land Use Management Framework

D: Waste Management Plan

E: Integrated Transport Plan

F: Housing Sector Plan

G: Youth training project agreement

H: Growth and development strategy

I: Socio-economic analysis

J: Infrastructure investment plan

K: Land reform strategies

L: Communications plan

M: Revised WSDP

N: Anglogold Ashanti Social Labour Plan