RATLOU LOCAL MUNICIPALITY

2024-2025

ANNUAL REPORT

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REVISED ANNUAL REPORT TEMPLATE

The purpose of this revised Annual Report template is to address the need expressed by a number of municipalities for assistance in the preparation and development of improved content and quality of Municipal Annual Reports. This template provides an update to the MFMA Circular No. 11, issued in January 2005.

This template gives effect to the legal framework requirement, concepts and principals espoused in the White Paper on Local Government and Improving Government Performance. It reflects the ethos of public accountability. The content gives effect to information required for better monitoring and evaluation of government programmes in support of policy decision making. The template provides an improved overview of municipal affairs by combining the performance report data required under Municipal Systems Act Section 46 with annual report data referred to in that Act and in the MFMA.

The revised template makes its contribution by forging linkages with the Integrated Development Plan, Service Delivery and Budget Implementation Plan, Budget Reforms, In-year Reports, Annual Financial Statements and Performance Management information in municipalities. This coverage and coherence is achieved by the use of interlocking processes and formats.

The revised template relates to the Medium Term Strategic Framework particularly through the IDP strategic objectives; cross cutting nature of services offered by different spheres of government, municipal service outcome indicators; and the contextual material as set out in Chapters 3, 4 & 5. It also provides information on good management practice in Chapter 4; risk management in Chapter 2; and Supply Chain Management in Chapter 5; and addresses the Auditor-General's Report, dealing with Financial and Performance Management arrangements in Chapter 6. This opens up greater possibilities for financial and non financial comparisons between municipalities and improved value for money.

The revised template provides information on probity, including: anti-corruption strategies; disclosure of financial interests by officials and councillors; disclosure of grants by external parties, disclosure of loans and grants by municipalities. The appendices talk to greater detail including disaggregated information on municipal wards, among others. Notes are included throughout the format to assist the compiler to understand the various information requirements.

The financial years contained in this template are explained as follows:

- Year -1: The previous financial year;
- Year 0: The financial year of reporting;
- Year 1: The following year, mostly requires future targets; and
- The other financial years will follow a similar sequence as explained above.

We wish to express our gratitude to the members of the Annual Report Reference Group, consisting of national, provincial and municipal officials for their inputs and support throughout the development of this document.

CHAPTER 1

MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

To be completed upon the finalization of Audit for the current financial year

COMPONENT B: EXECUTIVE SUMMARY

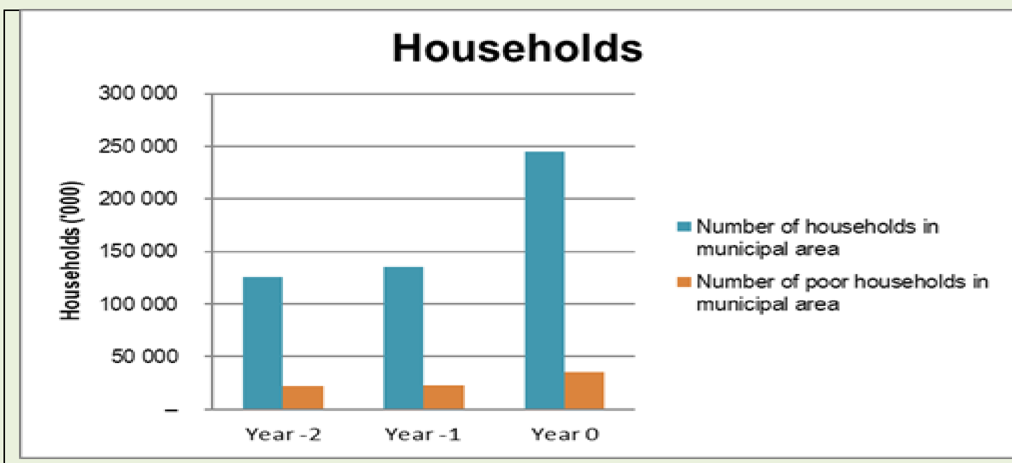
1.1. MUNICIPAL MANAGER'S OVERVIEW

To be completed upon the finalization of Audit for the current financial year

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

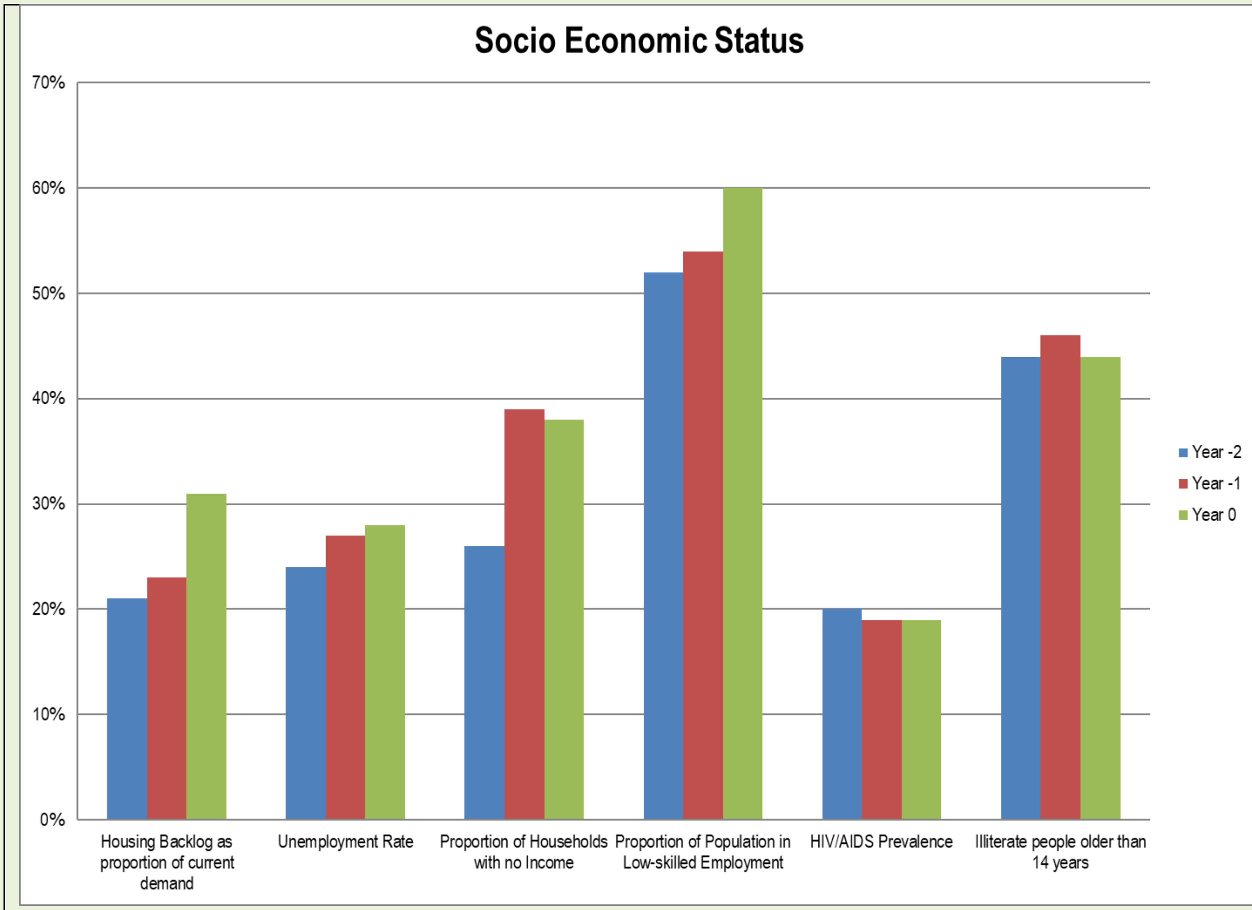
INTRODUCTION TO BACKGROUND DATA
Ratlou Local Municipality is a category B municipality situated in the Ngaka Modiri Molema District Municipality in the North West Province The municipality is led by a council of 27 elected Councillors. The Mayor is the chairperson of the Executive Committee which is comprised of Executive Councillors who serve as chairpersons of the municipality's portfolio committees.. The municipality is predominantly rural in nature and is comprised of 26 villages, this municipality is Grant dependant and it mainly relies on Agriculture and Mining as a revenue generating source. The Agriculture and Mining contributes positively in the creation of short and long term employment. The size of municipal area is l4, 618 km2, with a population density of 24.37 per square kilometre and it is divided into 14 wards and has 140 ward committee members.. According to the Global Insight Regional Explorer, there were about 107 603 people residing in Ratlou local Municipality. The following are some of the main villages making up the municipality: Setlagole, Madibogo, kraaipan, Madibogopan, Disaneng, Mareetsane, Makgobistat, Tshidilamolomo, Matloding and Logageng. The municipality is accessible from all points of the country through national roads, and from the north of the continent through the Makgobistadt and Tshidilamolomo border post. Owing to its nature as a rural municipality, Ratlou does not have large economic centres within its jurisdiction. Most government services are conducted from various centres located mainly in Setlagole and Tshidilamolomo. The main economic activity also takes place at Setlagole Shopping Complex, a property owned by Ratlou Local Municipality. The Municipality has completed Thusong Service Centre which has housed our traffic department and South African Social Security Agency, Independent Electoral Commission and they are also regard as a source of income through rentals payments as well as payments on renewal of license disc of vehicles from all corners of municipality and adjacent Municipalities e.g Naledi , Mahikeng and Tswaing Locals. Furthermore, the municipality has been granted a Licence of Drivers Licence testing center which will also add to existing revenue source through renewal of driver's licences It is important to also indicate that the Municipality has number of Upgraded internal roads from gravel to pavement thus contributes to improved lives of the communities that resides along those access roads. *T 1.2.1*

Population Details									
							Population '000		
Age	Year-2022-2023			Year-2023-2024			Year-2024-2025		
	Female	Male	Total	Female	Male	Total	Female	Male	Total
Age: 0 - 4	6 690	6 821	13 511	7 664	8 553	16 217	6161	5998	12159
Age: 5 - 9	7 659	7 665	15 324	7 389	7 060	14 449	6722	6606	13328
Age: 10 - 19	13 510	14 007	27 517	13 528	14 016	27 544	12900	13080	25980
Age: 20 - 29	7 408	5 874	13 282	10 010	10 204	20 214	7269	6436	13705
Age: 30 - 39	7 837	6 289	14 126	7 894	7 293	15 187	7149	6985	14134
Age: 40 - 49	5 601	4 263	9 864	6 087	5 277	11 364	5320	4348	9668
Age: 50 - 59	5 024	3 727	8751	2 527	3 971	6 498	4158	3363	7521
Age: 60 - 69	5 150	4 126	9726	4 740	3 755	8 495	3868	2715	6583
Age: 70+	3 563	2 613	6 176	3 560	2 235	5 795	2811	1714	4525
Source: Global Insight Regional Explorer							*T 1.2.2*		



1.2.3

Socio Economic Status						
Year	Housing Backlog as proportion of current demand	Unemployment Rate	Proportion of Households with no Income	Proportion of Population in Low-skilled Employment	HIV/AIDS Prevalence	Illiterate people older than 14 years
Year -2	31%	28%	38%	60%	19%	44%
Year -1	0%	43.9%	72%	24%	12.58%	28.9%
Year 0	-	43.84%	-	-	-	-
						T 1.2.4



T 1.2.5

Overview of Neighbourhoods within '*Ratlou Local Municipality*'		
Settlement Type	**Households**	**Population**
Towns	1 562	2100
Sub-Total		
Townships	0	0
Sub-Total		
Rural settlements		
	31 125	108 965
Sub-Total	32 687	108 965
Informal settlements	32 687	108 965
Sub-Total		
Total		
		T 1.2.6

Natural Resources	
Major Natural Resource	**Relevance to Community**
AGRICULTURE	Creation of employment Opportunities
MINING	Creation of employment Opportunities
	T 1.2.7

COMMENT ON BACKGROUND DATA:

Ratlou Local Municipality is a category B municipality situated in the Ngaka Modiri Molema District Municipality in the North West Province. The municipality is predominantly rural in nature, constituted by about 26 villages and agriculture forms the dominant economic activity. The size of municipal area is l4, 618 km2, with a population density of 24.37 per square kilometer and is divided into 14 wards. According to the Global Insight Regional Explorer, there were about 125 763 people residing in Ratlou local Municipality. Ratlou does not have large economic centers within its jurisdiction. Most government services are conducted from various centers located mainly in both Setlagole and Tshidilamolomo that are located in north and southern parts of the municipality. The main economic activity also takes place at Setlagole Shopping Complex, a property owned by Ratlou Local Municipality. The Municipality has also Thusong Service Centre which contributes towards revenue collection through rental payments whilst traffic department is renewing vehicles license discs, learners driver's license testing, Driver's License renewal and Professional Driving Permit (PrDP) inn this case the Municipality has a 100% benefit as opposed to the arrangement of 80:20 profit from the Registering Authority revenue collections.. The Thusong Service Center is currently housing the following departments SASSA, Independent Electoral Commission and Transport and Community Safety and that also contributes towards generate Municipal revenue through rentals

T 1.2.8

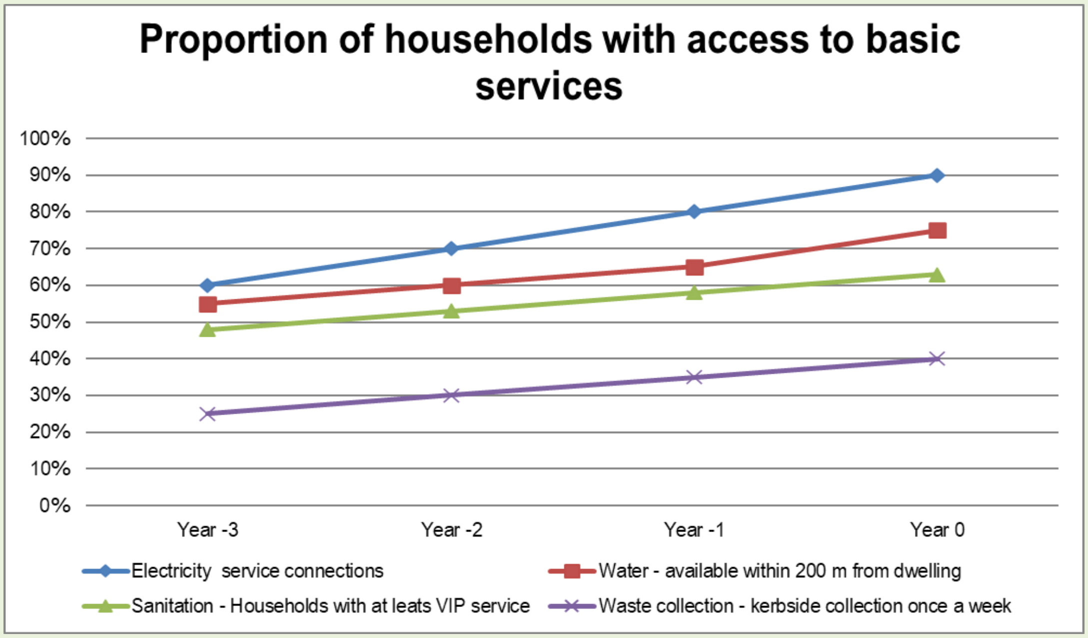
1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

The Municipality is in terms of Municipal Systems Act Powers and Functions is to provide free basic electricity for the indigents. The eligible indigents are identified through Ward Councillors and have them registered in an indigent register which has to be adopted by Council. However, the Municipality still finds serious challenges of those beneficiaries that are not collecting their electricity coupons although there is an improvement on collections as compared to the previous financial year. The Municipality is dependent on National grant to provide for this service as it does not generate sufficient income to sustain itself.

The Municipality had during this financial year planned to complete Eight (8) service delivery projects and out of those Five (5) projects were successfully completed and the Three (3) are on progress. It is anticipated that the remaining work for these projects will be completed 31 December 2025, it is for this reason a Municipality will be removed from the Cost reimbursement agreement. The Municipality through Community Services has embarked on the Waste Management compliance and currently in a process of acquiring the specialized equipment's that will assist in the maximization of quality service delivery, the impact of this initiative will be realized during the course of the new financial year and this service will be received from both sides of Ratlou Local Municipality (North and South) with the activation of the transfer station from Makgobistad.

T 1.3.1



T 1.3.2

COMMENT ON ACCESS TO BASIC SERVICES:

As indicated in the introductory statement on basic Services the municipality in terms of powers and functions does not have a direct responsibility over these functions; however it is playing a facilitation role on water, electricity, Housing and sanitation, this arrangement excludes the free basic electricity.

T 1.3.3

1.4. FINANCIAL HEALTH OVERVIEW

FINANCIAL OVERVIEW

Ratlou Local Municipality is in good state of financial affairs standing at the positive line, this confirms that the Municipalities budget is funded and can allow Municipal operation for period of three months should there be any funding challenges from National Treasury. It can be confirmed that during the financial year in question the Municipality has managed to pay salaries to both Councillors and Employees without fail. All the creditors were also timeously paid within the specified time as per the submitted invoices, the Eskom debt is under control as there are no outstanding payments that are showing the negative outlook on the debt age analysis.

Further to indicate is that the Municipality has successfully spend 100% of its Municipal Infrastructure Grant as required by GRAP and this add a bonus to the possibilities of receiving the additional funding, therefore over performance on implementation of planned projects will also improve the trust relationship between the Municipality and the Communities served.

T 1.4.1

Financial Overview: Year 2025			
			R' 000
Details	**Original budget**	**Adjustment Budget**	**Actual**
Income:			
Grants	177 367	177 487	176 090
Taxes, Levies and tariffs			
Other	48 876	42 000	39 203
Sub Total	226 243	219 487	215 293
Less: Expenditure			
Net Total*	226 243	219 487	215 293
** Note: surplus/(defecit)*			*T 1.4.2*

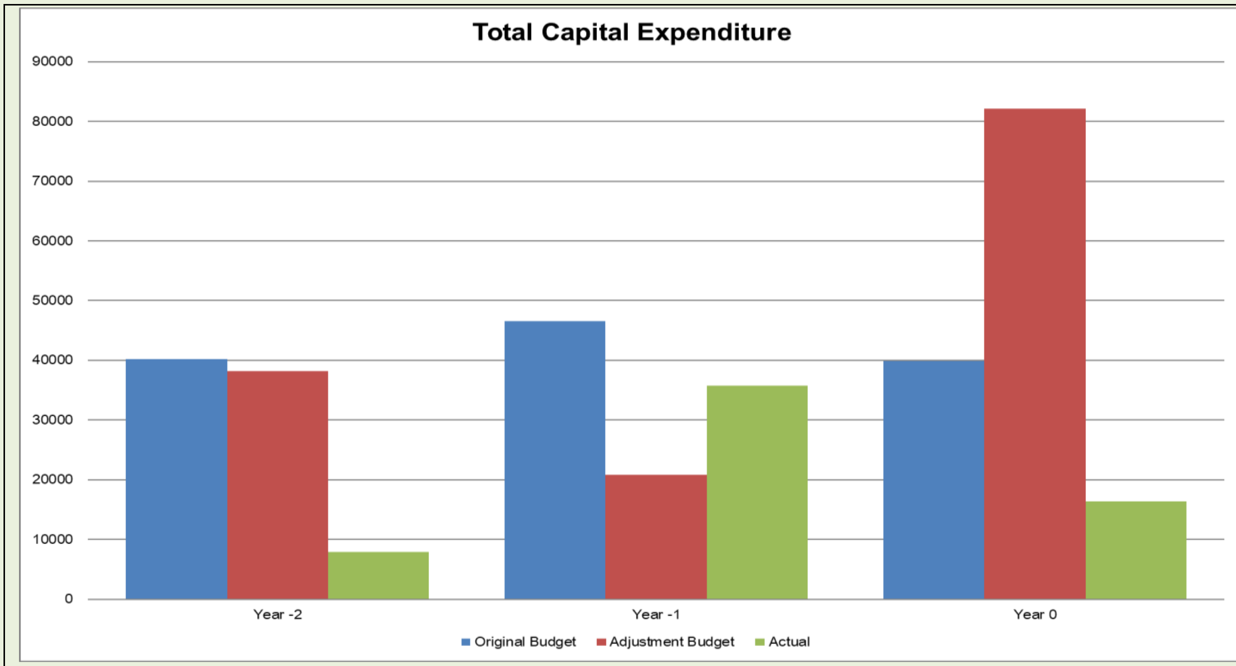
Operating Ratios	
Detail	
Employee Cost	116 501
Repairs & Maintenance	5 673
Finance Charges & Impairment	328
	T 1.4.3

COMMENT ON OPERATING RATIOS:

The Municipality is liquid and can pay their as and when is due and can also sustain this status for the period of three months uninterrupted. Repairs and maintenance of Property Plant and Equipment is less than 8% and we can confirm that creditors are paid within 30 days as required by GRAP; the employee cost is above the required norm, whilst the revenue collection is standing below 95%.

T *1.4.3*

Total Capital Expenditure: Year -2 to Year 0			
			R'000
Detail	**Year 2023**	**Year 2024**	**Year 2025**
Original Budget	39 837	49 593	50 832
Adjustment Budget	8 208	64 194	50 864
Actual	16 333	60 995	45 020
			T 1.4.4



T 1.4.5

COMMENT ON CAPITAL EXPENDITURE:

The capital expenditure is within the required norm. MIG grant was fully utilised in the current financial period. Expenditure for repairs and maintenance on assets is less than the required norm which may lead to assets being impaired at a higher rate. This confirms that although the Municipality is implementing its projects on phases, there is a positive contribution towards service delivery.

T 1.4.5.1

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE
The Municipality had ensured that it complies with the regulation on appointment of Senior Managers through the support of COGTA from the advertisement stage on facilitation of high level reviews and during interviews and as result we can confirm that all the Senior Managers positions that have been vacant for a very long time were successfully filled except for Chief Financial Officer which is currently at recruitment stage. The organisational Structure has been reviewed and all employees have signed their Job Descriptions and thus led to the implementation of Job Evaluation, The Management can confirm that the appointment of these officials has brought about a significant difference in terms of institutional performance as well as the stability within the institution. We can confirm that since these positions were filled, the performance of the Municipality per key performance area (KPA) is consistently increasing.
T 1.5.1

1.6. AUDITOR GENERAL REPORT

AUDITOR GENERAL REPORT: YEAR 0 (CURRENT YEAR)
The report will be included as soon as the Audit process for the current year has been concluded.
T 1.6.1

STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalise the 4th quarter Report for previous financial year	
4	Submit draft year 0 Annual Report to Internal Audit and Auditor-General	
5	Municipal entities submit draft annual reports to MM	
6	Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant)	August
8	Mayor tables the unaudited Annual Report	
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
11	Auditor General audits Annual Report including consolidated Annual Financial Statements and Performance data	September - October
12	Municipalities receive and start to address the Auditor General's comments	November
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report	
14	Audited Annual Report is made public and representation is invited	
15	Oversight Committee assesses Annual Report	
16	Council adopts Oversight report	December
17	Oversight report is made public	
18	Oversight report is submitted to relevant provincial councils	
19	Commencement of draft Budget/ IDP finalization for next financial year. Annual Report and Oversight Reports to be used as input	January
		T 1.7.1

COMMENT ON THE ANNUAL REPORT PROCESS:

The compilation of this Annual Report has followed all the processes as prescribed in section T.1.7.1 and in line with Municipal System Act 32 of 2000 as well as Circular 63 of 2012. This enhances the level of service delivery and reduces uncertainties among the Communities for a maximum public participation and good governance The information contained in this report is supported by portfolio of evidence as received from various business units within the Municipality and it has been reviewed and verified by Internal Audit division and the Audit Committee as well as other Governance structures although for this financial year the appointment of the committee was done towards the end year. The participatory process of the MPAC was maximized following the reestablishment of the new MPAC committee since the previous committee was not performing to the required level.

The compilation of this report took cognizance of the fact that Auditor –General comments are incorporated to ensure that the content is reliable and verifiable for a maximum compliance

T 1.7.1.1

CHAPTER 2 – GOVERNANCE

INTRODUCTION TO GOVERNANCE

The current political administration has adopted the collaboration approach of administering the Affairs of the Municipality by ensuring the involvement of all relevant stakeholders such as COGTA, National and Provincial Treasury, MISA, SALGA, Audit Committee and Auditor –General of South Africa. Thus has positively contributed towards successful implementation of Infrastructural projects that are planned by the Municipality. The Council is also striving towards compliance with the legislation and strengthening of the municipal workforce and it is for that reason to say all the Senior Management positions that have since been vacant were all field except for that one of Chief Financial Officer which was recently vacated following the termination of employment contract of the former Chief Financial Officer on account of misconduct, however it can be confirmed that recruitment process are underway and it is anticipated that the appointment will be finalized within the first quarter of the new financial year. The scheduled Council, Executive and Portfolio Committees sittings are regularly convened as planned and this includes special sittings as they may arise. The functionality of Ward Committees is also noticed through the 14 Wards and the Ward Councilors are also holding their community meetings as expected.

T 2.0.1

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

The current political administration has adopted the collaboration approach of administering the Affairs of the Municipality by ensuring the involvement of all relevant stakeholders such as COGTA, National and Provincial Treasury, MISA , SALGA, Audit Committee and Auditor –General of South Africa.
The Municipality complies with the regulation on appointment of Senior Managers through the support of COGTA on high level reviewThe Council is also striving towards compliance with the legislation and strengthening of the municipal workforce and it is for that reason all the Senior Management positions that have since been vacant were all field except for that one of Chief Financial Officer which was recently vacated following the termination of employment contract of the former Chief Financial Officer on account of financial misconduct, however it can be confirmed that recruitment process are underway and it is anticipated that the appointment will be finalized within the first quarter of the new financial year The Management can confirm that the appointment of these officials has brought about a significant difference as well as the stability within the institution.

The Municipality has reviewed its organisational structure, the employees have signed their job descriptions and the implementation of Job Evaluation was adopted by Council and employees have benefited from the process respectively. The Municipal Administration has resolved to in collaboration with COGTA and SALGA to cascade the implementation of PMDS to lower levels. It is anticipated that the implementation will be done in a phased in approach during the first quarter of the new financial year
.

T 2.1.0

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

Ratlou Local Municipality Council is a collective decision making and is comprised of more than one political party such as ANC, EFF, FORUM FOR SERVICE DELIVERY, DEMOCRIC ALLIANCE and it does not have a council whip rather a party whip. There is a close sound working relations among members of these parties although ANC has a majority members out of a total of 27 Councillors. There is an improvement of service delivery on implementation of projects by administration due to an improved capacity within the Municipality. The planned IDP projects are timeously registered and appraised through the support of COGTA and MISA, through the high level performance displayed it is expected that the Municipality will be removed from cost reimbursement as it has been the case in the previous and current year.

T 2.1.0

Photos **POLITICAL STRUCTURE** Function

MAYOR

Cllr Matlhomola Jafta - Chairperson of EXCO

DEPUTY MAYOR

(Not Applicable for this Municipality)

SPEAKER

Cllr Gloria Leepo - Council Presiding Officer

CHIEF WHIP

(Not Applicable to this Municipality)

Photos (optional) **MAYORAL COMMITTEE/ EXECUTIVE COMMITTEE**

Cllr Conie Sebolai - Chairperson: Corporate Services
Cllr Thabang Mothibedi - Chairperson Finance
Cllr Motlathuso Tladi - Chairperson Town Planning and Development
Cllr Thabo Motlapele - Chairperson Infrastructure
Cllr Stephen Motome – Chairperson Community Services

T 2.1.1

COUNCILLORS					
Councillors, Committees Allocated and Council Attendance					
Council Members	**Full Time / Part Time**	**Committees Allocated**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT			%	%
Cllr Matlhomola Jafta	FT	Mayor: Chairperson EXCO	W	100%	0%
Cllr Gloria Leepo	FT	Speaker	PR	86%	14%
Cllr Stephen Motome	FT	Community Services (EXCO)	PR	100%	0%
Cllr Thabo Motlapele	FT	Infrastructure & development EXCO	PR	100%	0%
Cllr Motlathuuso Tladi	PT	Town Planning & Development (EXCO)	PR	86%	14%
Cllr Thabang Mothibedi	FT	Finance EXCO	W	93%	7%
Cllr Dinkwetse Sebolai	PT	Corporate Services(EXCO)	W	93%	7%
Cllr Godsend Mokgope	PT	MPAC (Chairperson	PR	71%	29%
Cllr Kerotse Sechele	PT	MPAC (Member)	PR	100%	0%
Cllr Nxamo Radebe	PT	MPAC (Member)	PR	93%	7%
Cllr Magret Dala	PT	MPAC (Member)	PR	86%	14%
Cllr G Mogapi	PT	MPAC (Member)	PR	86%	14%
Cllr Pule Shawe	PT	MPAC (Member)	W	71%	29%
Cllr Anna Masilo	PT	MPAC (Member)	PR	64%	46%
Cllr David Seitshiro	PT	Community Services	W	100%	0%
Cllr Priscilla Letebele	PT	Community Services	PR	100%	0%
Cllr Baile Mosepele	PT	Community Services	W	93%	7%
Cllr Nlhanlha Soka	PT	Community Services	W	86%	14%
Cllr Rapita Tshabang	PT	Community Services	W	93%	7%
Cllr Abel Pheho	PT	Community Services	W	86%	14%
Cllr Daniel Sejamoholo	PT	Finance & Corporate Services	W	93%	7%
Cllr Minah Bhyan	PT	Finance & Corporate Services	PR	79%	21%
Cllr Douglas Gaasenwe	PT	Infrastructure & development	W	93%	7%
Cllr Mhletjwa Nqume	PT	Infrastructure & development	W	93%	7%
Cllr Valencia Jantjies	PT	Infrastructure & development	W	86%	14%
Cllr Tshepiso Dipheko	PT	Infrastructure & development	W	86%	14%
Cllr Pontsho Mafethe	FT	Community Services	PR	93%	7%
*Note: * Councillors appointed on a proportional basis do not have wards allocated to them*					*T A*
					T 2.1.2

Photo	TOP ADMINISTRATIVE STRUCTURE	Function
	TIER 1	
	Municipal Manager Lloyd Leoko - **Provide a strategic Leadership in Management of Municipal Administrative functions**	
Directors *Optional*	**Senior Manager/Acting : title Planning and Development** Job Matlhoko/ Ntsieleni Nkhanedzeni - **Provide strategic Leadership in Town Planning and Spatial Development services**	
	Senior Manager: title Infrastructure and Basic Services (Ms K Phiritshwane) – **Provide strategic Leadership in Basic Services and Maintenance of Municipal Infrastructure**	
	Senior Manager: Corporate Services Aubrey Ntshekang - **Provide strategic Leadership in Human Capital and Council Support**	
	EXECUTIVE DIRECTOR: title Acting / Chief Financial Officer (Mr ‘ Collen Tjale/ Onalenna Malema) - **Provide a high-level support on Financial Management**	
		T 2.2.2

POLITICAL DECISION-TAKING

The Political team is led by the Mayor and the presiding officer of the Council is the Speaker who is responsible for chairing the Council proceedings. The Political decisions are made by Council during its formal sittings. There is a council resolution register which assist in tracking of all resolutions and implementation thereof by Municipal Administration while the office of the Speaker plays a monitoring role on Service Delivery implementation through ward system. The Community Concerns are received through Ward Councilors and get processed through Office of the speaker and are subsequently reported to Council on quarterly basis.

T 2.1.3

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

The Municipal Manager is responsible for all Administrative Governance and is supported by Managers directly reporting to him. All the Senior Managers (Sec 57) are reporting to the Municipal Manager and they sign Annual Performance Agreements, their performance per department is reviewed on quarterly basis through Municipal Performance assessment and gets submitted to Council for consideration. The performance of each Department is monitored through the portfolio Committee allocated to a particular Department. The Council plays an oversight role over all functions performed by various departments; the UIF&Ws are processed through MPAC that is responsible for ensuring that there is accountability and consequence management in all financial transactions performed during the period under review. However during this financial year, nothing was done as there were no investigations conducted and therefore no consequence management was implemented except for obvious cases that needed not to be investigated before corrective action could be taken

T 2.2.1

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

The Municipality involves all stakeholders during Representative forum meetings that are relevant and key to service delivery such as Public Works, ESKOM, SASSA, Corporative Government & Traditional Affairs, Agriculture & Rural Development, South African Local Government Association, South African Police Service as well as Farmers Union which represent the interest of Rate Payers. Although the Municipality does not have its own IGR at a local level, Ratlou Local Municipality forms part of the Ngaka Modiri Molema District IGR Forum as a shared services model and it has been functional during the reporting period in question. The challenges that the Municipality is faced with is lack of support from the district which to a certain extent makes it difficult for the institution to become effective as the community is always on the municipality case complaining about the manner in which they are being serviced regarding the provision of water.

T 2.3.0

2.3 INTERGOVERNMENTAL RELATIONS

NATIONAL INTERGOVERNMENTAL STRUCTURES

The Municipality is working closely with National treasury, MISA and other national structures responsible for service delivery and financial support as well as monitoring on implementation of service delivery projects and programs. It is for this reason the Municipality is receiving support on implementation of MIG projects through MISA as a COGTA implementation agency.

T 2.3.1

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

The Municipality is participating in all provincial structures such as Provincial Departments; Ngaka Modiri Molema District Municipality on IGR and other structures relevant to the services the Municipality is rendering to avoid duplication of programs during implementation. SALGA forms part of the structures that assist in the interpretation of Municipal legislations and policies

T 2.3.2

RELATIONSHIPS WITH MUNICIPAL ENTITIES

Ratlou Local Municipality does not have entities, and this is in line with Municipal Structures Act 108 0f 1998 Functions and Powers.

T 2.3.3

DISTRICT INTERGOVERNMENTAL STRUCTURES

Ratlou Local Municipality is a member of Ngaka Modiri Molema IGR and it is participating in their activities through IDP, PMS & Budget and Job Evaluation Implementation as well as political and service delivery related programs

T 2.3.4

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The Municipality aligns itself with the implementation of Batho Pele and all related programs and this mainly realized during IDP/PMS and Budget consultation before approval of those documents. The Municipality consult with communities through the Ward system that has been established led by Councillors and their concerns are recorded to ensure that they are being attended to within the reasonable time. The system responds to 14 Wards with 14 Councillors responsible for each Ward and they are held accountable to ensure that all community concerns are addressed through the office of the Speaker. As we are facing the Local Government Elections, the Municipality together with Municipal Demarcation Board had been on consultation with Ratlou Local Communities to address the Ward delimitations for the affected Wards and this was amicably resolved

T 2.4.0

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

Municipal Notices are issued through Local and National media. Traditional leaders Offices and other public places to invite communities to public meetings during tabling of IDP/PMS and Budget as well as publishing of recruitment and Tender documents adverts as well as Tabling of Annual Reports. All advertisements of tenders and Council reports as well resolutions are published in the Municipal website. The Ward Councilors and Ward Committees also play a pivotal role in ensuring maximum participation. The Legislated forums involved are Rate Payers, IDP Rep forum, Ward Committee, Traditional Authorities Civic Associations, Religious and Business Forums as well as KALGOLD mine that is operating within the jurisdiction of Ratlou Local Municipality. Provincial Departments and other service delivery partners are invited to promote their services. Service delivery backlogs are also addressed and those that are not addressed are given priority and redirected to relevant Department for further attention.

T 2.4.1

WARD COMMITTEES

The Municipality has (14) fourteen functional Wards Committees, these committees serve as a link between Community and the Municipality to submit their needs. The functionality of these Wards is monitored and reported on monthly basis to the Office of the Speaker and their reports are submitted for Council discussion and considerations during Council Legislated Sittings. The Community concerns as received are processed through the office of the Speaker to Council. These structures hold their ward meetings on a monthly and quarterly basis. Their reports are submitted to council for consideration through various Ward Managers

T 2.4.2

Public Meetings						
Nature and purpose of meeting	**Date of events**	**Number of Participating Municipal Councillors**	**Number of Participating Municipal Administrators**	**Number of Community members attending**	**Issue addressed (Yes/No)**	**Dates and manner of feedback given to community**
Annual Report Consultations	11-23 April 2025	10	03	476	Yes	Through the Quarterly Ward Community meetings platforms held by the Councillor
IDP/Budget consultations	9 April – 6 May 2025	16	08	937	Yes	Through the Quarterly Ward Community meetings platforms held by the Councillor
Consultation on Ward Delimitation	10 February 2025 29 April 2025	05	04	598	Yes	Through the Quarterly Ward Community meetings platforms held by the Councillor
						T 2.4.3

COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD:

The Community needs were included in the IDP and Service Delivery and Budget implementation Plan through public platforms created by the Municipality, Most of the concerns were addressed, except for water and the upgrading of Regional Roads challenges since this does not form of part of Municipal functions and powers. The Local Government Elections are approaching and this affect how the Wards are structured, as result the Municipal Demarcation Committee and Municipal Demarcation Board had during the second and third quarter embarked on the consultations program for all Wards to inform them about the new developments on restructuring of the Wards in preparation of the upcoming elections. This has assisted the affected communities to have a say critical issues affect them and also to take ownership of how they would want their ward boundaries to be structured. It is for that reason they were afforded an opportunity to submit their final objections Municipal Demarcation board

T 2.4.3.1

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
** Section 26 of Municipal Systems Act 2000*	*T 2.5.1*
IDP* Participation and Alignment Criteria	**Yes/No**

COMPONENT D: CORPORATE GOVERNANCE

OVERVIEW OF CORPORATE GOVERNANCE
The Municipality complies with all legislative frameworks as prescribed in the Municipal Systems Act 32 of 2000 as well mandatory dates. The consulted corporate Calendar with various Departments within the Municipality assists with compliance on legislated mandate. Ratlou Local Municipality aligns its self with the implementation of the new Staff Regulation that was Gazetted in September 2021 for implementation with effect from 01 July 2022 and 01 July 2023 respectively. As at 30 June 2024 the Municipality was still in consultation with the relevant stakeholders including Councilors on Human Resource Policies and it is anticipated that the process will be finalized before the end of the first quarter of the new financial year 2025/2026 and it has been resolved that the implementation of PMDS will be done in a phased in approach starting with managers and will be cascaded down to other lower levels by the end of the first quarter
gT 2.6.0

2.6 RISK MANAGEMENT

RISK MANAGEMENT
The Municipality has through the intervention of the Audit Committee resolved to appoint the Risk Management Committee and the establishment of the interim Risk Management Unit within the Municipality. The committee is functional although there are still some administrative glitches which hampers the kick starting of the implementation of compliance within the Municipality, it is however important to report that the municipality has adopted its legislative documents and currently awaiting the Provincial office of the Premier to assist with capacity building and the outcome of Risk Assessment Maturity to be presented to the Audit and Risk Management Committee. It is however important to indicate that the above stated progress as previously said, was seriously affected by the resignation of the Chairperson and also the lack of the substantive official responsible for the function made it difficult to make a difference. The Municipality had subsequently reviewed its organogram and has made a provision of a Chief Risk Officer and it is funded. It is anticipated that the post will be filled before the end first quarter 2025
T 2.6.1

2.7 ANTI-CORRUPTION AND FRAUD

FRAUD AND ANTI-CORRUPTION STRATEGY
The Municipality has a strategy in place which has received consideration of both Council and Audit Committee. It is important to report that the progress made in terms of implementation has improved as currently the municipality has secured a buy-in from Provincial Treasury and they are conducting one on one engagement. The appointment of Risk Committee came out handy as it has also incorporated the Anti-Corruption and Fraud prevention legislation which also have been adopted by Council. The process of continuing with the implementation of Fraud and Ant-Corruption Strategy was adversely affected by the resignation of Risk Committee Chairperson, it is however proper to mention that the term of office for the current Audit Committee has expired and subsequently affected the existence of Risk Committee, the Municipality is currently in a process of recruitment of new Audit Committee.
T 2.7.1

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The Municipality has an established Unit with competent Supply Chain Management officials and policies that are reviewed on annual basis together with BTO policies, these outlines processes and procedures that needs to be followed when procuring goods within the Municipality. It is the responsibility of the Accounting Officer to ensure that they are being adhered to. as this also contribute positively towards improvement of Service Delivery as well as desirable audit outcome. Following the appointment of the Municipal Manager and the Senior Managers the Bid committees were formally established and their functionality is up-to-date.

T 2.8.1

2.9 BY-LAWS

By-laws Introduced during Year 0					
Newly Developed	**Revised**	**Public Participation Conducted Prior to Adoption of By-Laws (Yes/No)**	**Dates of Public Participation**	**By-Laws Gazetted* (Yes/No)**	**Date of Publication**
Waste Management	New	28 08.2024	30/04 /2025	N/A	N/A
**Note: See MSA section 13.*					*T 2.9.1*

COMMENT ON BY-LAWS:

The Municipality has recently embarked on public consultations with the communities residing within Ratlou Local Municipality in anticipation of implementing the By-Law from new financial year. This initiative is in response to none compliance to environmental Act in terms of waste handling. The By law following public consultations has been adopted by Council and it is awaiting the Gazetting and Publication thereof once it becomes a public document

T 2.9.1.1

2.10 WEBSITES

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's / Entity's Website	**Yes / No**	**Publishing Date**
Current annual and adjustments budgets and all budget-related documents	Yes	10 March 2025
All current budget-related policies	Yes	10 March 2025
The previous annual report (Year -1)	Yes	There was a challenge with MPAC office functionality 07 July 2025
The annual report (Year 0) to be published	N/A	To be published once completed
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (Year 0) and resulting scorecards	Yes	10 February 2025
All service delivery agreements (Year 0)	N/A	
All long-term borrowing contracts (Year 0)	N/A	
All supply chain management contracts above a prescribed value (give value) for Year 0	N/A	
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during Year 1	N/A	
Contracts agreed in Year 0 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	N/A	
Public-private partnership agreements referred to in section 120 made in Year 0	N/A	
All quarterly reports tabled in the council in terms of section 52 (d) during Year 0	Yes	26 June 2025
		T 2.10.1

COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:

The Municipal Website is currently working and accessable, all the legislated documents are published for public consumption especially the Council resolutions, advertsr documents and the projects that are being implemented by the Municipality.

T 2.10.1.1

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFCATION LEVELS

The Municipality does not have a formal system for complaint handling; however complaints are handled by using the Manual Ward Committee and a walk in system through the office of the Mayor or Speaker and these are reported to Council on quarterly basis, Complaints are segmented according to their origin of allocations per Departments and they are being distributed and follow-ups are made through the office of the Speaker, the problems are resolved within the reasonable time. It is important to indicate that the Municipality has recently reviewed and approved the Complain handling system Policy which will assist the municipality to expedite the manner within which it has been dealing public complaints. It is expected that with the support that has been pledged by the Provincial COGTA to implement Register of Community Complaints programme across the municipalities, The Municipality is in a process of establishing a hotline and suggestions boxes to create a platform that will allow communities to stage their dissatisfactions without being identified and also to secure their safety. The Municipality is faced with the challenge of Water scarcity as the main constitutional right to our community and this is not a direct function to the Municipality in terms Functions and Powers, however to eliminate the level of none compliance in this issue the Municipality has made a provision of a standpipe tap outside the Municipal yard to allow the surrounding community to access, whilst the water issue is being addressed with Ngaka Modiri Molema as a Water Service Authority.

T 2.11.1

Satisfaction Surveys Undertaken during: Year -1 and Year 0

Subject matter of survey	Survey method	Survey date	No. of people included in survey	Survey results indicating satisfaction or better (%)*
Overall satisfaction with:	N/A	N/A	N/A	N/A
(a) Municipality				
(b) Municipal Service Delivery				
(c) Mayor				
Satisfaction with:	N/A	N/A	N/A	N/A
(a) Refuse Collection				
(b) Road Maintenance				
(c) Electricity Supply				
(d) Water Supply				
(e) Information supplied by municipality to the public				
(f) Opportunities for consultation on municipal affairs				

** The percentage indicates the proportion of those surveyed that believed that relevant performance was at least satisfactory* *T 2.11.2*

Concerning T 2.11.2: The Municipality is not a Water and Electricity service authority; currently it is only providing refuse removal and internal road maintenance. However it plays a facilitation role to secure adequate provision of these services. Ngaka Modiri Molema and Magalies Water Board are key partners in ensuring availability of these services and they are being addressed at all times. Currently the Department of Water and Sanitation has constructed a bulk water project which is providing water services to all communities in the Southern parts of the Municipality to alleviate a water challenge faced by these communities, to a certain extent this project has improved the lives of some people within the region as some are benefiting not only receiving a water Service but also through employment as operators. However we safely confirm that the water availability consistently is still a challenge that needed an immediate attention through the relevant authorities *T 2.11.2.1*

COMMENT ON SATISFACTION LEVELS:
The Municipality does not have a formal system for complaint handling; however complaints are handled by using the Manual Ward Committee and a walk in system through the office of the Mayor or Speaker and these are reported to Council on quarterly basis, Complaints are segmented according to their origin of allocations per Departments and they are being distributed and follow-ups are made through the office of the Speaker, the problems are resolved within the reasonable time. It is important to indicate that the Municipality has recently reviewed and approved the Complain handling system Policy which will assist the municipality to expedite the manner within which it has been dealing public complaints. It is expected that with the support that has been pledged by the Provincial COGTA to implement Register of Community Complaints programme across the municipalities, The Municipality is in a process of establishing a hotline and suggestions boxes to create a platform that will allow communities to stage their dissatisfactions without being identified and also to secure their safety. The Municipality is faced with the challenge of Water scarcity as the main constitutional right to our community and this is not a direct function to the Municipality in terms Functions and Powers, however to eliminate the level of none compliance in this issue the Municipality has made a provision of a standpipe tap outside the Municipal yard to allow the surrounding community to access, whilst the water issue is being addressed with Ngaka Modiri Molema as a Water Service Authority.
T2.11.2.2

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

The Municipality is grant dependent in ensuring that Municipal infrastructure is well maintained and developed, It can be confirmed that since the appointment of the Municipal Manager and the Senior Managers on positions that have since been vacant for a very longest time, there is a lot of performance improvement towards delivering of services, in this case all projects that were approved for implementation during the current financial year were successfully implemented except in cases where the appointed contractor did not perform well and consequence management employed to reduce high level of deviation This performance has led to a situation where the Municipality is considered to be removed from a cost reimbursement as it has been the case in past years owing to internal capacity. This was successful through the collaborated effort between the Department of Corporative Governance, COGTA, MISA and National Treasury as the funding agency

T 3.0.1

COMPONENT A: BASIC SERVICES

This component includes: water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

Ratlou Local Municipality is not a water, electricity and Housing Service Authority, this is in terms of Municipal Structures Act 108 of 1998 (Powers and Functions). The Municipality facilitate provision of the above stated services with the relevant authorities. e.g ESKOM, Corporative Government, Human Settlement and Traditional Affairs and Ngaka Modiri Molema District is represented by Magalies Water Board for the provision of water in conjunction with the Department of Water and Sanitation. The Municipality is providing the free basic electricity only for the Indigents and is allocated through the approved indigent register by Council and this service is accessible through the purchasing of electricity therefore the municipality is playing facilitation role thereof Although the Municipality had a planned target of beneficiaries, it could not be reached following the audit compliance conducted by Eskom, where it was find out that some of the beneficiaries were identified as low buyers , which implies that they have illegally connected to grid, therefore would not be regarded as indigent and therefore were removed from the list of beneficiaries as a result the target has reduced.

T 3.1.0

3.1. WATER PROVISION

INTRODUCTION TO WATER PROVISION
Ratlou Local Municipality has entered into a memorandum of understanding with Ngaka Modiri Molema District regarding the provision of water as a Water Service Authority to provide the Communities residing within its borders with this scares commodity, In this instance the water budget is with Ngaka Modiri Molema District while Ratlou Local Municipality is facilitating the water provision. The Municipality is faced with serious challenges in providing this service as it does not have control over this function as prescribed in Municipal Structures Act 108 0f 1998 (Powers and Functions).The Municipality has made a provision of a standpipe tap outside the municipal yard and water tankers to assist communities residing around the Municipal precinct as well as villages around Ratlou and this service is also assisting during the bereavement period with.
T 3.1.1

Total Use of Water by Sector (cubic meters)					
	Agriculture	Forestry	Industrial	Domestic	Unaccountable water losses
Year -1	0	0	0	0	0
Year 0	0	0	0	0	0
					T 3.1.2

Water Service Policy Objectives Taken From IDP									
Service Objectives / *Service Indicators*	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective : To provide Infrastructure and Basic Services to the Communities									
N/A	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*

*Note: This statement should include no more than the top four priority service objectives, including milestones that relate to the blue water drop status as set out by the Water Affairs department. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.*

T 3.1.6

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

Employees: Water Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	0 1	0 1	0%	0%
4 - 6	0	0	0	0%	0%
7 - 9	0	0	0	0%	0%
10 - 12	0	0	0	0%	0%
13 - 15	0	0	0	0%	0%
16 - 18	0	0	0	0%	0%
19 - 20	0	0	0	0%	0%
Total	0 1	0 1	0 1	0%	0%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T3.1.7*

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

Financial Performance Year 0: Water Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0.00	0.00	0.00	0.00	0.00
Expenditure:	0.00	0.00	0.00	0.00	0.00
Employees	0.00	0.00	0.00	0.00	0.00
Repairs and Maintenance	0.00	0.00	0.00	0.00	0.00
Other	0.00	0.00	0.00	0.00	0.00
Total Operational Expenditure	0.00	0.00	0.00	0.00	0.00
Net Operational Expenditure	0.00	0.00	0.00	0.00	0.00

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.1.8*

Carry the same number from 3.1.7

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

Capital Expenditure Year 0: Water Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	N/A
Project B					
Project C					
Project D					

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.

T 3.1.9

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

COMMENT ON WATER SERVICES PERFORMANCE OVERALL:

This Municipality is among others in the Country which are water stressed due high level of water shortage.as a natural resource, the bulk of water available is sourced from different private boreholes. However Ngaka Modiri Molema District, Magalies Water, Department of Water and Sanitation have came-up with an initiative that will alleviate water challenges by constructing Water Bulk Reservoir Services in Setlagole. Although the project is partially completed, there is still a water shortage experienced since the project is experiencing some challenges towards final completion which hampers the distribution to all targeted recipients. It is however important to indicate that the intervention sought from National Government is yielding some positive results. The interim intervention in this case is that the Municipality has installed a stand water pipe out the yard which Services the community residing within the close proximity of the precinct

T 3.1.10

3.2 WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

This is a Cooperative Government, Traditional Affairs & Human Settlement and Ngaka Modiri Molema district function in this area, Ratlou Local Municipality only plays a facilitation role in terms of functions and Powers as per Municipal Structures Act 117 of 2000. The Municipality in conjunction with the Department of Water and Sanitation and Cooperative Government, Human Settlement and Traditional Affairs are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far. There were no sanitation projects identified for Ratlou during this financial year.

T 3.2.1

Employees: Sanitation Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	0 1	0 1	0%	0%
4 - 6	0	0	0	0%	0%
7 - 9	0	0	0	0%	0%
10 - 12	0	0	0	0%	0%
13 - 15	0	0	0	0%	0%
16 - 18	0	0	0	0%	0%
19 - 20	0	0	0	0%	0%
Total	0 1	0 1	0 1	0%	0%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. 0*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T 3.2.7

The Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

Financial Performance Year 0: Sanitation Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	460	0	0	0	0
Expenditure:					0
Employees	460	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	460	0	0	0	0
Net Operational Expenditure	0	0	0	0	0

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.2.8

The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

Capital Expenditure Year 0: Sanitation Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate. *T 3.2.9*					
The Municipality in conjunction with the Department of Water and Sanitation and Corporative Government , Human Settlement and Traditional Affairs are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far					

COMMENT ON SANITATION SERVICES PERFORMANCE OVERALL:

The Municipality did not have any sanitation project provisioned by the Department for the current financial year

T 3.2.10

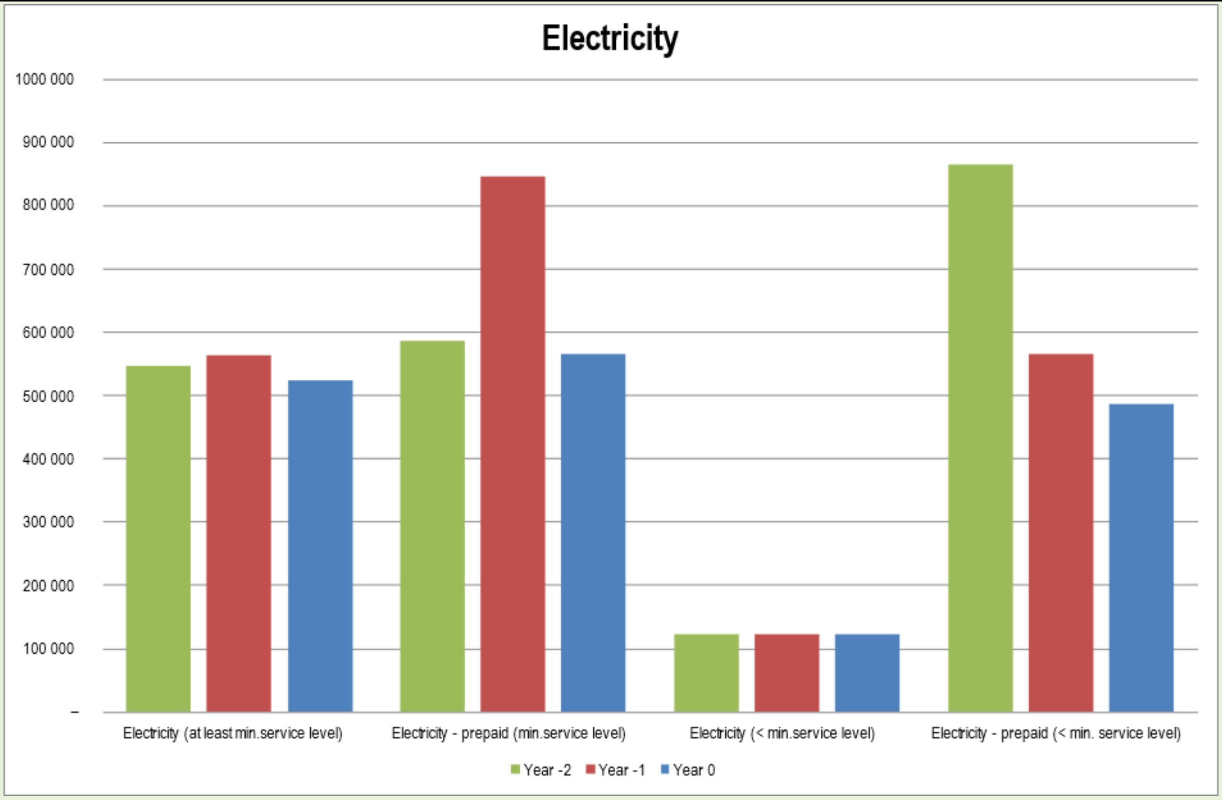
3.3 ELECTRICITY

INTRODUCTION TO ELECTRICITY

Note: Recent legislation includes the Electricity Amendment Acts 1989; 1994; 1995; and the Electricity Regulation Act 2006.

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction. Comparably speaking there is an improvement in terms of tokens collections by beneficiaries and this evidenced by the total number of annual collections for the period under review, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

T 3.3.1



Electricity
1000 000
900 000
800 000
700 000
600 000
500 000
400 000
300 000
200 000
100 000
–
Electricity (at least min.service level)
Electricity - prepaid (min.service level)
Electricity (< min.service level)
Electricity - prepaid (< min. service level)
Year -2
Year -1
Year 0

T 3.3.2

Electricity Service Policy Objectives Taken From IDP										
Service Objectives / Service Indicators	Outline Service Targets	Year -1		Year 0				Year 1	Year 2	
		Target	Actual	Target		Actual		Target		
		*Previous Year		*Previous Year	*Current Year			*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)		(viii)	(ix)	(x)
Service Objective : To provide Infrastructure and Basic Services to the Communities										
Facilitate the Provision of Electricity	7 865 collections per individual household over the quarter	Number of Indigent Household (HH) receiving Free Basic Electricity	**Achieved** **8 570** Indigents Household have received Free Basic Electricity	8 531 Indigents Household receiving FBE by 30 June 2024	Number of Indigent Household (HH) receiving Free Basic Electricity	8 570 Indigents Household receiving FBE by 30 June 2025	**Not Achieved** 7 612 Indigent households receiving Free Basic Electricity	20 893	22 657	22 657

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.3.5*

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

Employees: Electricity Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	01	01	0	0
4 - 6	0	0	0	0	01
7 - 9	0	03	03	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	01	01	01	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*
T 3.3.6

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

Financial Performance Year 0: Electricity Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	432	-	-	-	-
Expenditure:		-	-	-	-
Employees	432	-	-	-	-
Repairs and Maintenance	0	-	-	-	-
Other	0	-	-	-	-
Total Operational Expenditure	432	-	-	-	-
Net Operational Expenditure	0	-	-	-	-

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.
T 3.3.7

Ratlou Local Municipality does not supply electricity except for the provision of free basic electricity for the indigents; the function is performed by Eskom. Our Role is Only Facilitation

Capital Expenditure Year 0: Electricity Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	
Project B					
Project C					
Project D					

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.

T 3.3.8

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

COMMENT ON ELECTRICITY SERVICES PERFORMANCE OVERALL:

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM. The Municipality through the Ward system using councillors and their committees facilitates awareness campaign for the recipients to be encouraged to collect this as their rightful benefits in terms of constitution of South Africa, The number of indigents that are liable to benefit from free basic electricity has reduced due to none compliance by beneficiaries that were identified to be low buyers of electricity which simple terms confirms that the customer has either made an illegal connection and or buys elicit electricity which leads to not regularly buying of electricity, Such customers were therefore removed from FBS beneficiary list.

T 3.3.9

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

INTRODUCTION TO WASTE MANAGEMENT

Ratlou Local Municipality collects its refuse from the strategic collection points as opposed to each house holds collection due to lack of capacity and the rural nature of the Municipality in terms of geographical and demographic arrangement. Currently we have received an operating Licence for Thutlwane Landfill site and the Municipality was advised that instead of applying for another operating license for Makgobistad Landfill site, it is advisable to convert the site into a transfer station to Thutlwane Landfill as the Department is only allowed to allocate one license per institution. The Municipality has applied for a funding which will allow the procurement of specialized Waste Truck and thus has since been approved and currently the process is at an appraisal stage. As the Makgobistad Transfer station was previously vandalized by the community, it has recently been revamped and the security will be dispatched onside to secure the facility. It is anticipated that the facility will be operational before the end of the current financial year.

T 3.4.1

Solid Waste Service Delivery Levels

				Households
Description	Year -3	Year -2	Year -1	Year 0
	Actual No.	Actual No.	Actual No.	Actual No.
Solid Waste Removal: **(Minimum level)**				
Removed at least once a week				
Minimum Service Level and Above sub-total	–	–	-	-
Minimum Service Level and Above percentage	–	–	-	-
Solid Waste Removal: **(Below minimum level)**	0.0%	0%	0%	
Removed less frequently than once a week				
Using communal refuse dump	–	-	-	
Using own refuse dump	100	100	100	
Other rubbish disposal	100	100	100	
No rubbish disposal	–	-	-	
Below Minimum Service Level sub-total	–	-	-	
Below Minimum Service Level percentage	100	100	100	
Total number of households	100.0%	100.	100.	

T 3.4.2

Households - Solid Waste Service Delivery Levels below the minimum Households						
Description	Year -3	Year -2	Year -1	Year 0		
	Actual No.	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements						
Total households Households below minimum service level Proportion of households below minimum service level	N/A	N/A	N/A	N/A	N/A	N/A
Informal Settlements						
Total households Households ts below minimum service level Proportion of households ts below minimum service level						

Waste Management Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective : To provide Infrastructure and Basic Services to the Communities									
	To ensure proper waste management across Ratlou Local mUNCIPALITY	4 Waste Removal Reports noted by Council	Number of Strategic Points waste removal reports noted by Council	New	4 Reports on Strategic Waste Removal points noted by Council by 30 June 2025	**Achieved** **4** Reports on Strategic Waste removal Report were noted by Council	08 Specialized vehicle purchased for Waste Management by 30 March 2025 **(2x 7-ton Skip Loader Trucks, 1 x 7 Waste Compressor Truck, 2 x TLB, 1 x Tractor)**	N/A	N/A

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* T 3.4.4

Employees: Solid Waste Management Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0
4 - 6	0	0	0	0	0
7 - 9	4	04	04	00	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	4	04	04	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T3.4.5*

Financial Performance Year 0: Waste Disposal and Other Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	0
Expenditure:	0	0	0	0	0
Employees	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	0	0	0	0	0
Net Operational Expenditure	0	0	0	0	0

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.4.8*

NB: Already accounted for under Libraries and Community Services

Capital Expenditure Year 0: Waste Management Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N\A	N\A	N\A	N\A	N\A
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.4.9*

NB: Already accounted for under Libraries and Community Services

COMMENT ON WASTE MANGEMENT SERVICE PERFORMANCE OVERALL:
Ratlou Local Municipality collects its refuse from the strategic collection points as opposed to each house holds collection due to lack of capacity and the rural nature of the Municipality in terms of geographical and demographic arrangement. Currently we have received an operating Licence for Thutlwane Landfill site and the Municipality was advised that instead of applying for another operating license for Makgobistad Landfill site, it is advisable to convert the site into a transfer station to Thutlwane Landfill as the Department is only allowed to allocate one license per institution. The Municipality has applied for a funding which will allow the procurement of specialized Waste Truck and thus has since been approved and currently the process is at an appraisal stage. As the Makgobistad Transfer station was previously vandalized by the community, it has recently been revamped and the security will be dispatched onside to secure the facility. It is anticipated that the facility will be operational before the end of the current financial year. .
T 3.4.10

3.5 HOUSING

INTRODUCTION TO HOUSING
It ha been indicated in the previous parts of this report that the Municicipaity does not directly provide for Houses and this is inline with functions and powers as outlined in the Municipal Structures Act, the performance of the Department of Coperative Governance, Tradional Affairs & Human Settlement is playing pivotal role in the provisioning of Low Cost Housing and Pit latrines delivery
T 3.5.1

Percentage of households with access to basic housing			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements
Year -3	N/A	N/A	N/A
Year -2	N/A	N/A	N/A
Year -1	N/A	N/A	N/A
Year -0	N/A	N/A	N/A
			T 3.5.2

This function is performed by the Department of Cooperative Government, Human Settlement and Traditional Affairs; Ratlou Local Municipality is only playing a facilitation role, by submitting indigent list as per the indigent register.

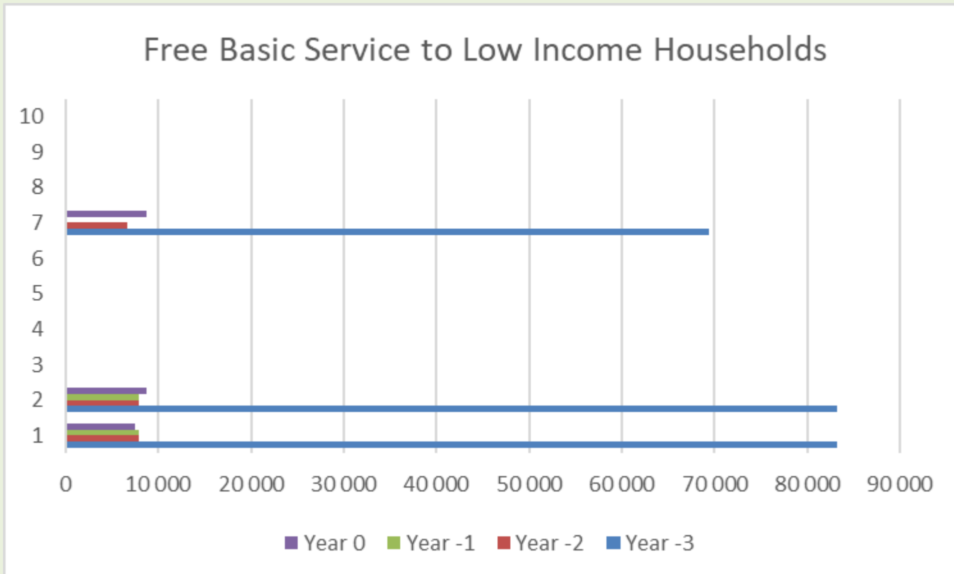
T 3.5.2

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

The Municipality is providing free basic electricity to the identified indigent as per the indigent register and the allocation is monitored on monthly basis to avoid duplications of beneficiaries. This register is updated on annual basis and is adopted by Council as a working document, the total number is currently standing at 22 657 and those were configured are 8 570 of which it has been reduced to 7 612 due to none compliance of customers that are regarded as low buyers that are using elicit electricity

T 3.6.1



T 3.6.2

Free Basic Services To Low Income Households										
	Number of households									
	Total	Households earning less than R2,520 per month								
			Free Basic Water		Free Basic Sanitation		Free Basic Electricity		Free Basic Refuse	
		Total	Access	%	Access	%	Access	%	Access	%
year -3	7 865	7 865	0	0%	0	0%	7 515	95%	0	0%
Year -2	7510	8670	0	0%	0	0%	8670	115%	0	0%
Year -1	8 531	0	0	0%	0	0%	8570	100%	0	0%
Year 0	8 570	0	0	0%	0	0%	7 612	88.8%	0	0%

T 3.6.3

Financial Performance Year 0: Cost to Municipality of Free Basic Services Delivered					
Services Delivered	Year -1	Year 0			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Water	0				
Waste Water (Sanitation)	0				
Electricity	7 405	12 250	1 8 900	18 832	68
Waste Management (Solid Waste)	0	0	0	0	0
Total	7 405	12 250	1 8 900	18 832	68
					T 3.6.4

Free Basic Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective : To provide Infrastructure and Basic Services to the Communities									
Provision of Free Basic Electricity	Number of indigent households receiving free basic electricity	7 500 Free Basic Electricity collections per individual household by 30 June 2023	8 670 collections were made by beneficiaries	8 531 Indigents Household receiving FBE by 30 June 2024	**8 570** Indigents Household have received Free Basic Electricity	**Not Achieved** 7 612 Indigent households receiving Free Basic Electricity	7 612	7 612	7 612
*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.6.5*									

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT:

The Municpality is only providing free basic services for the indigents on electricity, this is inline with Municipal Structures Act 117 of 1998 in terms of powers and functions

T 3.6.6

COMPONENT B: ROAD TRANSPORT

This component includes: roads; transport; and waste water (stormwater drainage).

INTRODUCTION TO ROAD TRANSPORT

The Powers and Functions do not permit the Municipality to perform this function. This is performed by the district Municipality

T 3.7

3.7 ROADS

INTRODUCTION TO ROADS

The Municipality is only responsible for the maintenance and construction of internal roads. Where the gravel roads have been eroded by rain and they are regularly maintained through blading and regravelling

T 3.7.1

Gravel Road Infrastructure

Kilometers

	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained
Year -2	0	0	0	0
Year -1	16.4 km base line	1.6km	0	8.1km
Year 0	5.7km	0	0	0

T 3.7.2

Tarred Road Infrastructure

Kilometers

	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads maintained
Year -2	0	0	0	0	0
Year -1	0	0	0	0	0
Year 0	0	7.1	0	1.6	0

T 3.7.3

Cost of Construction/Maintenance						
						R' 000
	Gravel			Tar		
	New	Gravel - Tar	Maintained	New	Re-worked	Maintained
Year -2	0	0	0	0	0	0
Year -1	13 734.45	0	282 045.73	0	0	0
Year 0	50 200 000	0	800 000	0	4 300 000	0

T 3.7.4

T 3.7.5

Road Service Policy Objectives Taken From IDP									
Service Objectives / Service Indicators	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective : To provide Infrastructure and Basic Services to the Communities									
Build and Maintain Roads and Storm-water	42 km length of maintained gravel roads	10 km length of maintained gravel roads by 30 June 2019	0km	1 Internal Access Road constructed in Madibogopan & Diolwane by 30 June 2024	1 Internal Access Road constructed & completed in Madibogo Pan & Diolwane by 30 June 2025	**Achieved** 1 Internal Access Road has been constructed in Madibogo Pan & Diolwane and completed	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (phase1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (phase1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (phase1)
	2 Road Designs Completed by 30 June 2015 (Kraaipan & Setlagole)	1 Upgraded Internal Access Gravel Roads (Setlagole)	The Road is complete and sealed	1 Internal Access Road constructed in Makgobistadt by 30 June 2024	1 Contractor appointed and site established in Makgobistad by 30 June 2025	**Achieved** 1 Contractor was appointed and the site has been established	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (Phase 1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (Phase 1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (Phase 1)

	1 Complete Upgraded Road (Phase 02 of Moshawane &	1 Upgraded Internal Access Gravel Roads (Kraaipan)	The Road is complet e and sealed	1 Internal Access Road constructed in Mabule & Mathateng 30 June 2024	1 Internal Access Road constructed in Mabule & Mathateng completed by 30 Sept 2025	**Achieved** 1 Internal Access Road has been constructed in Mabule & Mathateng and is completed	Number of Contractors Appointed for Internal Access Gravel Roads Adjoining R375	Number of Contractors Appointed for Internal Access Gravel Roads Adjoining R375	Number of Contractors Appointed for Internal Access Gravel Roads Adjoining R375 in
									T 3.7.6

Employees: Road Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	01	01	0	0
4 - 6	0	0	0	0	0
7 - 9	02	02	02	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0 3	03	03	0	0

Financial Performance Year 0: Road Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	0
Expenditure:	0	0	0	0	0
Employees	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	0	0	0	0	0
Net Operational Expenditure	0	0	0	0	0
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.7.8*

NB: Already accounted for under planning Services

Capital Expenditure Year 0: Road Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.7.9*

COMMENT ON THE PERFORMANCE OF ROADS OVERALL:

The Municipality has performed very well in the upgrading of gravel roads into surface roads during this financial year as most of the planned projects were registered on MIG portal on time, and were successfully completed except for internal Access Road in Makgobistad which was not completed due to poor performance of the Contractor, however the contractor was since been terminated. The new contractor was appointed and the site has been established to continue with road constructions where the previous contractor

T 3.7.10

3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

INTRODUCTION TO TRANSPORT

The Municipality does not have a mandate in terms of Powers and functions, Municipal Structures Act 117 1998

T 3.8.1

3.9 WASTE WATER (STORMWATER DRAINAGE)

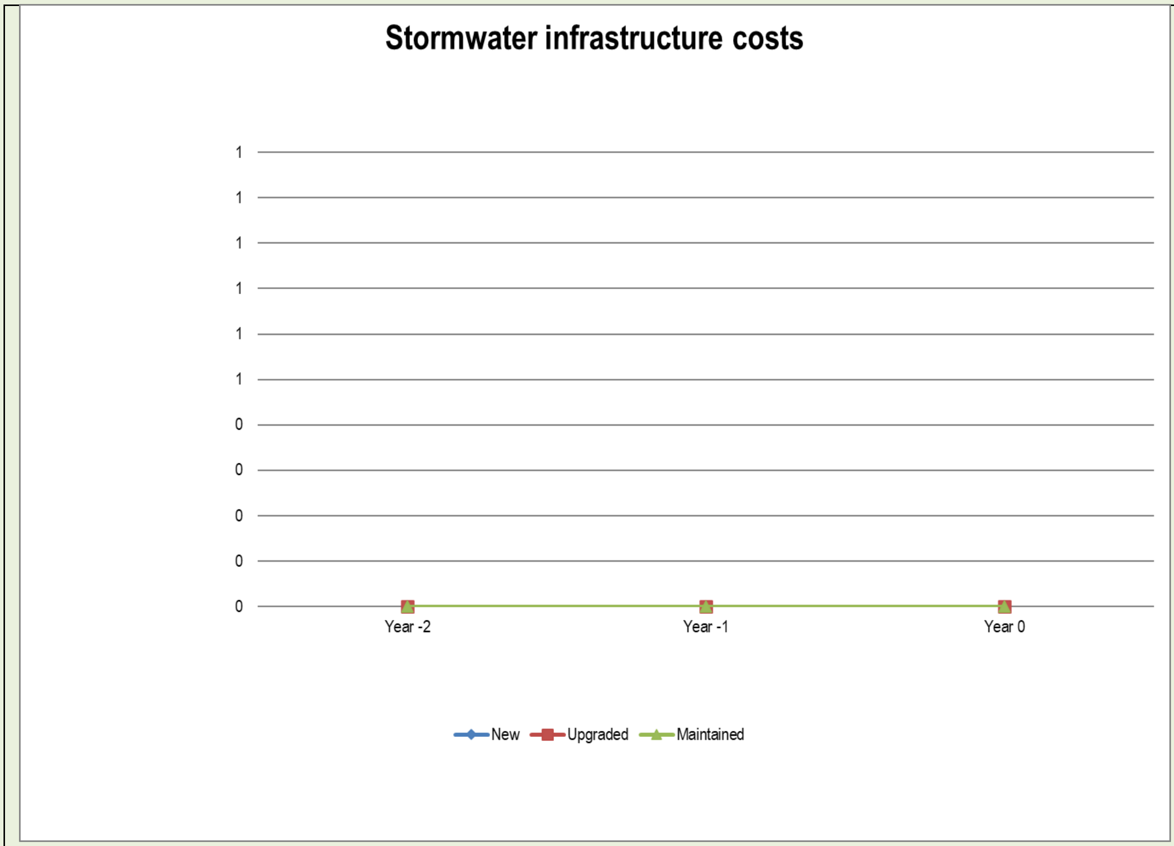
INTRODUCTION TO STORMWATER DRAINAGE

The function is not applicable to this Municipality in terms of Functions and Powers as prescribed by Municipal Structures Act 117 of 1998.

T 3.9.1

Storm water Infrastructure				
				Kilometres
	Total Storm water measures	New storm water measures	Storm water measures upgraded	Storm water measures maintained
Year -2	0	0	0	0
Year -1	0	0	0	0
Year 0	0	0	0	0
				T 3.9.2

Cost of Construction/Maintenance			
			R' 000
	Storm water Measures		
	New	Upgraded	Maintained
Year -2	0	0	0
Year -1	0	0	0
Year 0	0	0	0
			T 3.9.3


Stormwater infrastructure costs
1
1
1
1
1
1
0
0
0
0
0
Year -2
Year -1
Year 0
New
Upgraded
Maintained

T 3.9.4

Storm water Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective : To provide Infrastructure and Basic Services to the Communities									
Build and Maintain Roads and storm water	20km maintained gravel road	10 km length of maintained gravel roads by 30 June 2019	16.4km	1km Roads & Storm water constructed & completed by 30 June 2023(Setlhwatlhwe and Ramabesa Phase 02)	N/A	N/A	60.00	84.00	84.00

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.9.5*

Employees: Storm water Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	01	0 1	0	0
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0 1	0 1	0 1	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T 3.9.6*

Financial Performance Year 0: Storm water Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue					
Expenditure:					
Employees	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	0	0	0	0	0
Net Operational Expenditure	0	0	0	0	0

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.9.7*

Capital Expenditure Year 0: Storm water Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	N/A
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate. *T 3.9.8*					

COMMENT ON THE PERFORMANCE OF STORMWATER DRAINAGE OVERALL:

The Municipality is sharing this function with the District, although the commitment of the district seemed to be very less there are instances where intervention of the district is not easily accessed.

T3.9.9

COMPONENT C: PLANNING AND DEVELOPMENT

This component includes: planning; and local economic development.

INTRODUCTION TO PLANNING AND DEVELOPMENT

Ratlou Local Municipality is a Rural Municipality which does not have a strong economic source that can somehow contribute positively towards creation of jobs through economic growth As well as improved revenue collection. The Municipality is mostly reliant on National Treasury grants to run its affairs. In terms job creation, most of the jobs are from mining and Agriculture as seasonal employment which they cannot be sustained in a long term. The Municipality is also using EPWP and CWP for job creation to improve the lives of its communities on a short-term basis, Cooperatives are also supported to improve economic empowerment although for some of them it seemed to be difficult to be sustained due to mismanagement of funds and conflicts among the beneficiaries. The Municipality also uses the relationship, it has with Kalgold to improve local economy through Social Labour Plan and there is a committee established to monitor the implementation of projects. The Setlagole Complex and Thusong Service Center are also regarded as revenue source for the Municipality through tenants that are renting out the business and office space respectively, The Municipality has recently appointed a Senior Manager responsible for Town Planning and Development , this appointment is seen as a milestone towards building capacity within the LED unit.

T 3.10

3.10 PLANNING

INTRODUCTION TO PLANNING

The position of a Senior Manager Town Planning and Development has recently been filled by a suitable incumbent and thus confirm the consistent performance displayed upon this appointment during the last two quarters of the financial year. The municipality had appointed the tribunal committee that deals with business application and number of application were submitted and are receiving the attention they deserve, It is anticipated that this will secure the possible revenue collection for the Municipality within the next three years

T 3.10.1

Applications for Land Use Development

Detail	Formalisation of Townships		Rezoning		Built Environment	
	Year -1	Year 0	Year -1	Year 0	Year -1	Year 0
Planning application received	N/A	N/A	1	N/A	N/A	N/A
Determination made in year of receipt	N/A	N/A	0	N/A	N/A	N/A
Determination made in following year	N/A	N/A	0	N/A	N/A	N/A
Applications withdrawn	N/A	N/A	0	N/A	N/A	N/A
Applications outstanding at year end	N/A	N/A	0	N/A	N/A	N/A

T 3.10.2

Planning Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective : To provide Infrastructure and Basic Services to the Communities									
Improve spatial planning	1 Settlement Formalisation (Makgobistadt) approved by 30 June 2015	4 Reports on the General Valuation Roll & Maintenance (1 per quarter)	1 Report General Valuation Roll & Maintenance prepared	1 Supplementary Valuation Rolls implemented B 30 June 2024	1 Supplementary Valuation Rolls implemented B 30 June 2025	**Achieved** 1 Supplementary Valuation Roll has been implemented	Number of completed settlement formalization & sites Demarcation approved by council	Number of completed settlement formalization & sites Demarcation approved by council	N/A
	23 Municipal Properties Surveyed by 30 June 2015	1 Commercial Hub Formalization & Tenure Upgrade conducted by 30 June 2019	Not achieved	1 MPT appointed by 30 June 2023	1 Funding applications submitted for Land Tenure Upgrades by 30 December 2024 **(Logageng & Makgobistad)**	**Achieved** 1 Funding applications submitted for land Tenure upgrades	Number of township registers for Madibogo & Setlaogle RDP beneficiaries opened.	Number of township registers for Madibogo & Setlaogle RDP beneficiaries opened.	N/A
									T 3.10.3

Employees: Planning Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	05	05	05	01	0
4 - 6	03	03	03	0	0
7 - 9	01	01	01	0	0
10 - 12	05	05	05	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	14	14	13	01	7.14

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T 3.10.4*

Financial Performance Year 0: Planning Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	6 251	11 658	11 658	11 658	-
Expenditure:					
Employees	3 671	4,052	7,163	7,011	152
Repairs and Maintenance					
Other	4 685	5 666	6 732	5 902	830
Total Operational Expenditure	8 356	9 718	13 895	12 913	982
Net Operational Expenditure	(2 105)	1 940	(2 237)	(2 255)	(982)

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.10.5*

Capital Expenditure Year 0: Planning Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A (Land Survey)		N/A	N/A		
Project B					
Project C					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.10.6*

COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL

The Municipal performance planning is compliant with the Legislative requirements, and it is reliant to the support it receives from various stakeholders relevant to municipal planning and Local Government, the predetermined objectives and performance monitoring are aligned to IDP processes and its requirements. The Municipality does not have a revenue Tax base and it is dependent on grants allocated from National Treasury for improving its infrastructural needs. There is a Municipal Tribunal Appointed which mainly deals with applications received on land use and are considered through the prerequisite of SPLUMA

T 3.10.7

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

INTRODUCTION TO ECONOMIC DEVLOPMENT

This is the area where the municipality is struggling to sustain cooperatives to ensure continuity and sustainability of SMMES. Although the Municipality put all of its efforts towards ensuring growth in Economic Development, there are serious economic challenges which to a certain extent stifle the pace at which the Municipality is trying to improve the situation, since municipal economy is more reliant on Agriculture, Mining and revenue collection from property rates, the dispute that has since been standing between the municipality and rate payers is seriously affecting the projection of the target on revenue collection. The intervention of the Department of COGTA is yielding positive results. The traffic Driver's License Testing Station and Registering Authority are seen as the Economic spin offs that will contribute positively to the revenue collection which will improve the revenue levels of the Municipality for current and future developments within the Municipality towards Local Economic Development

T 3.11.1

Economic Activity by Sector			
			R '000
Sector	**Year -2**	**Year -1**	**Year 0**
Agric, forestry and fishing	0	Not Available	Not Available
Mining and quarrying	0	Not Available	Not Available
Manufacturing	0	Not Available	Not Available
Wholesale and retail trade	0	Not Available	Not Available
Finance, property, etc.	0	Not Available	Not Available
Govt, community and social services	0	Not Available	Not Available
Infrastructure services	0	Not Available	Not Available
Total	0	Not Available	Not Available
			T 3.11.2

COMMENT ON LOCAL JOB OPPORTUNITIES:

Ratlou Local Municipality is predominantly rural and does not have a revenue source base for Economic growth, it is mainly dependant on Agricultural and mining for seasonal short-term employment. The Municipality is also using EPWP and CWP to reduce unemployment rate. Over and above, communities within the Municipality are dependent on employment that is created for Municipal mainstream recruitment, this extends to government Department such as Department of Health, Social Development, SASSA and Agricultural firms such as Roba Nuts, KALGOLD mine and the farms around Ratlou Local Municipality. Cooperatives in Ratlou are supported through exhibition of their products at NAMPO international exhibitions. The Pakistanis that are running their business in local shops also contribute in the improvement of community livelihood within the nearby areas by offering them employment as temporary and or short term relief.

T 3.11.3

Jobs Created during Year 0 by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives	**Jobs created**	**Jobs lost/displaced by other initiatives**	**Net total jobs created in year**	**Method of validating jobs created/lost**
	No.	**No.**	**No.**	
Total (all initiatives)	1189	-	1189	Employment contract/ Lists
Year -2	1000	-	1000	Employment Contract Lists
Year -1	1119	-	1119	Employment Contract List
Year 0	1085	-	1085	Employment Contract List
				T 3.11.5

Job creation through EPWP* projects		
Details	EPWP Projects	Jobs created through EPWP projects
	No.	No.
Year -2	1	164
Year -1	1	74
Year 0	1	85
** - Extended Public Works Programme*		*T 3.11.6*

Local Economic Development Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective : To improve local economy									
Training of people in essential skills: x, y, z	Number of people trained (including retrained upskilled)	35	40	250	-	-	x people trained	x people trained	x people trained
Animal Production	27	27	0	27	0	0	30	35	40
Poultry Production	27	27	0	27	0	0	25	25	25
Vegetable Production	22	22	0	22	0	0	30	35	40
Marketing (Principles)	20	40	0	40	0	0	25	25	25
Tendering	20	42	0	42	0	0	30	35	40
Procurement	20	42	0	42	0	0	25	25	25
Financial Management	20	40	0	40	0	0	30	35	40
Project Management	-	-	0	-	0	0	25	25	25
Land Care	94	94	0	94	0	0	30	35	40
Farm Management	21	21	20	21	00	00	25	25	25
Business Management	40	40	0	40	0	0	30	35	40
Entrepreneurship	40	40	0	40	0	0	25	25	25

T 3.11.7

Employees: Local Economic Development Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
Contract	**01**	**01**	**01**	**0**	0
0 - 3	04	04	04	0	0
4 - 6	03	03	03	0	0
7 - 9	01	01	01	0	0
10 - 12	-	-	-	-	-
13 - 15	0	0	0	0	0
16 - 18	-	-	-	-	-
19 - 20	-	-	-	-	-
Total	09	09	09	0	0
*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* T 3.11.8					

Financial Performance Year 0: Planning Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	6 251	11 658	11 658	11 658	
Expenditure:					
Employees	3 671	4 052	7 163	7 011	152
Repairs and Maintenance					
Other	4 685	5 666	6 732	5 902	830
Total Operational Expenditure	8 356	9 718	13 895	12 913	982
Net Operational Expenditure	(2 105)	1 940	(2 237)	(1 255)	(982)
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. T 3.10.5					

NB: Already accounted for under Planning Services

Capital Expenditure Year 0: Economic Development Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A					
Project B	N/A	N/A	N/A	N/A	
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.11.10*

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL:

This Department is faced with a challenge of being un able to register Lodges as the owners are preventing the Municipal Officials to collate data for profiling. Thus makes it difficult to profile Lodges which could contribute positively towards the Local Tourism Development. The Municipality is making strides to ensure that SMME are supported to sustain the existing developing SMME'S.

T 3.11.11

COMPONENT D: COMMUNITY & SOCIAL SERVICES

This component includes: libraries and archives; museums arts and galleries; community halls; cemeteries and crematoria; child care; aged care; social programmes, theatres.

INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

The Municipality is only dealing with facilities that are rented out to communities for recreational purposes and also libraries for students and pupils residing around the area.

T 3.52

3.12 LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

INTRODUCTION TO LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES

The Municipality is only dealing with facilities that are rented out to communities for recreational purposes and also libraries for students and pupils residing around the area.

T3.12.1

SERVICE STATISTICS FOR LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

The Municipality has 9 Libraries, 7 Sport Facilities, 11 Community Halls distributed on both parts of the Municipality, is also in a process of opening Community Libraries at Madibogo as Morolong Community Library and Makgobistadt these two Libraries could only be opened once the department has equipped them with reading materials. The proper functionality of Libraries is however faced with a challenge on establishment of Library Committees and the functionality thereof as members are from time to time migrating to other places for greener pastures. During this financial year it anticipated that Madibogo and Makgobistadt Libraries could become function, however due to lack of basic services such water and electricity they currently still not operational.

T 3.12.2

Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP									
Service Objectives / *Service Indicators*	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective Promote access to Social amenities									
Provision of basic Municipal services and infrastructure	1 Complete Thusong Service Centre (Setlagole Thusong Centre Phase 02)	1 Constructed Community Halls by 30 June 2018 (Lokaleng)	2 Library Awareness Programmes Held by 30 June 2024	4 Library Awareness Programmes Held by 30 June 2025	**Not Achieved** 3 Library Awareness programme was held	N/A	N/A	N/A	N/A
	1 Complete Community Library (Kraaipan Library Phase 2)	N/A	4 Library Statistical Reports submitted to CATA by 30 June 2024	4 Library Statistical Reports submitted to CATA by 30 June 2025	**Achieved** 4 Library Statistical Reports were submitted	N/A	N/A	N/A	N/A
									T 3.12.3

Employees: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	4	4	4	0	0
4 - 6	0	0	0	0	0
7 - 9	10	10	10	0	0
10 - 12	41	41	38	0	7.38
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	52	52	52	03	7.38
					T 3.12.5

Financial Performance Year 0: Libraries; Archives; Museums; Galleries; Community Facilities; Other R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	13 779	21 649	21 649	21 649	-
Expenditure:					
Employees	9 038	9 664	10 786	10 795	(9)
Repairs and Maintenance	1 449				
Other	880	1 583	10 60	704	356
Total Operational Expenditure	11 367	11 247	11 846	11 499	348
Net Operational Expenditure	2 412	10 401	9 803	10 150	(348)
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.12.5*

COMMENT ON THE PERFORMANCE OF LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC) OVERALL:

The Municipality is doing very well in the area of running Telecenters and Libraries wherein the enrollment of students on ICT program at its Telecenters has produced high number of accredited graduates on National Senior Certificates. During the current financial year the graduation ceremony for student who completed their National Certificate in ICT were delayed due to late completion of verifications on results .

T 3.12.7

Capital Expenditure Year 0: Libraries; Archives; Museums; Galleries; Community Facilities; Other

R' 000

Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	326	186	157	57	
Movable-Computer Equipment-LRR-Cost	70	30	24	46	
Movable-Motor Vehicle-LBR-Cost					
WIP_Water Supply Network_Drilling and Equiping of Borehole OLD	100				
Movable-Furniture Fittings-LRR-Cost	40	30	28		
Movable-Office Equipment-LRR-Cost	56	81	75	(19)	
Movable-Other Assets-LBR-Cost	60	45	30	30	

T 3.12.6

3.13 CEMETORIES AND CREMATORIUMS

INTRODUCTION TO CEMETORIES & CREMATORIUMS

The function is not applicable to this Municipality in terms of functions and powers as prescribes by Municipal Structures Act 117 of 1998

T 3.13.1

SERVICE STATISTICS FOR CEMETORIES & CREMATORIUMS

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998

T 3.13.2

COMMENT ON THE PERFORMANCE OF CEMETORIES & CREMATORIUMS OVERALL:
The function is not applicable to this Municipality
T 3.13.7

3.14 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

INTRODUCTION TO CHILD CARE; AGED CARE; SOCIAL PROGRAMMES
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998, It is the responsibility of the Department of Social Development, However the Municipality is providing a special programs from the office of the mayor which are done on annual basis e.g purchasing blankets for the aged, food parcels etc. .
T 3.14.1

SERVICE STATISTICS FOR CHILD CARE
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998,
T 3.14.2

COMMENT ON THE PERFORMANCE OF CHILD CARE; AGED CARE; SOCIAL PROGRAMMES OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998, It is the responsibility of the Department of Social Development, there are special programs from the office of the mayor which are done on annual basis e.g purchasing blankets for the aged etc.

T 3.14.7

COMPONENT E: ENVIRONMENTAL PROTECTION

This component includes: pollution control; biodiversity and landscape; and costal protection.

INTRODUCTION TO ENVIRONMENTAL PROTECTION

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Rural, Environment, and Agricultural Development

T 3.14

3.15 POLLUTION CONTROL

INTRODUCTION TO POLLUTION CONTROL

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Rural, Environment, and Agricultural Development

T 3.15.1

SERVICE STATISTICS FOR POLLUTION CONTROL

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Rural, Environment, and Agricultural Development

T 3.15.2

COMMENT ON THE PERFORMANCE OF POLLUTION CONTROL OVERALL:

The Function is performed by the Department of Rural, Environment and Agriculture Development

T 3.15.7

3.16 BIO-DIVERSITY; LANDSCAPE (INCL. OPEN SPACES); AND OTHER (EG. COASTAL PROTECTION)

INTRODUCTION BIO-DIVERSITY AND LANDSCAPE
The Function is performed by the Department of Rural, Environment and Agriculture Development
T 3.16.1

SERVICE STATISTICS FOR BIO-DIVERSITY AND LANDSCAPE
The Function is performed by the Department of Rural, Environment and Agriculture Development
T 3.16.2

COMMENT ON THE PERFORMANCE OF BIO-DIVERSITY; LANDSCAPE AND OTHER OVERALL:
The Function is performed by the Department of Rural, Environment and Agriculture Development
T 3.16.7

COMPONENT F: HEALTH

This component includes: clinics; ambulance services; and health inspections.

INTRODUCTION TO HEALTH
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health
T 3.17

3.17 CLINICS

INTRODUCTION TO CLINICS
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health
T 3.17.1

3.18 AMBULANCE SERVICES

INTRODUCTION TO AMBULANCE SERVICES
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health
T 3.18.1

COMMENT ON THE PERFORMANCE OF AMBULANCE SERVICES OVERALL:
The function is performed by the Provincial Department of Health *T 3.18.7*

3.19 HEALTH INSPECTION; FOOD AND ABBATOIR LICENSING AND INSPECTION; ETC

INTRODUCTION TO HEALTH INSPECTIONS; FOOD AND ABATTOIR LICENCING AND INSPECTIONS, ETC
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health, Labour and Ngaka Modiri Molema District .
T 3.19.1

SERVICE STATISTICS FOR HEALTH INSPECTION, Etc
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality
T 3.19.2

COMMENT ON THE PERFORMANCE OF HEALTH INSPECTIONs, Etc OVERALL:
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality
T 3.19.7

COMPONENT G: SECURITY AND SAFETY

This component includes: police; fire; disaster management, licensing and control of animals, and control of public nuisances, etc.

INTRODUCTION TO SECURITY & SAFETY
The Municipality is a category 2 Local Municipality and does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998(functions and powers) .
T 3.20

3.20 POLICE

INTRODUCTION TO POLICE
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Community Safety and Transport Management, the Municipality is sourcing the services of South African Police Services from local police stations in all parts of its jurisdiction.
T 3.20.1

Concerning T 3.20.2
The Municipality is a category 2 Local Municipality and does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998 (functions and powers)
T 3.20.2.1

COMMENT ON THE PERFORMANCE OF POLICE OVERALL:
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998
T 3.20.7

3.21 FIRE

INTRODUCTION TO FIRE SERVICES

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998.

T 3.21.1

Concerning T3.21.2

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of Ngaka Modiri Molema District and it has established a sub fire station which provides local communities with fire services and Disaster management

COMMENT ON THE PERFORMANCE OF FIRE SERVICES OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of Ngaka Modiri Molema District and it has established a sub fire station which provides local communities with fire services and Disaster management

T 3.21.7

3.22 OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER)

INTRODUCTION TO DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of Ngaka Modiri Molema District and it has established a sub fire station which provides local communities with fire services and Disaster management

T 3.22.1

SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; The Department of Rural, Environment and Agriculture Development are responsible for Animal Licensing and Control while Ngaka Modiri Molema District responsible for fire services and it has established a sub fire station which provides local communities with fire services and Disaster management. The Municipal has established Traffic Department which assist in ensuring in law enforcement for Road Safety by users, we are in a process of completing a Drivers Testing Learners Centre which will assist local people to apply and test their vehicles Roadworthy locally.

T *3.22.2*

COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL OF PUBLIC NUISANCES, ETC OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; The Department of Rural, Environment and Agriculture Development are responsible for Animal Licensing and Control while Ngaka Modiri Molema District responsible for fire services and it has established a sub fire station which provides local communities with fire services and Disaster management. The Municipal has established Traffic Department which assist in ensuring in law enforcement for Road Safety by users, we are in a process of completing a Drivers Testing Learners Centre which will assist local people to apply and test their vehicles Roadworthy locally.

T 3.22.7

COMPONENT H: SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

INTRODUCTION TO SPORT AND RECREATION

The Municipality in terms of powers and functions as prescribed by Municipal Structures Act 117 of 1998; provides for the building and maintenance of sports facilities, these facilities are availed for the community to participate in recreational activities and they are not used for rental. The renting out of these facilities is only considered during the staging of competitive codes where money is being exchanged by participants, However Sport and Recreation as a function remains the responsibility of Department of Education and Sport Development, therefore there are employees dedicated for this function employed by the Municipality, The officials that are employed by the Municipality are only responsible for the day to day maintenance of these facilities

T 3.23

3.23 SPORT AND RECREATION

SERVICE STATISTICS FOR SPORT AND RECREATION

Ratlou Local Municipality is currently having sport facilities in the following main villages: Tshidilamolomo, Makgobistad, Disaneng, Mareetsane, Kraaipan,Setlagole and Madibogopan is in a process of being upgraded

T 3.23.1

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

The Municipality in terms of powers and functions as prescribed by Municipal Structures Act 117 of 1998; provides for the building and maintenance of sports facilities, these facilities are availed for the community to participate in recreational activities, and they are not used for rental. The renting out of these facilities is only considered during the staging of competitive codes where money is being exchanged by participants, However Sport and Recreation as a function remains the responsibility of Department of Education and Sport Development, therefore there are employees dedicated for this function employed by the Municipality, The officials that are employed by the Municipality are only responsible for the day to day maintenance of these facilities.

T 3.23.6

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services.

INTRODUCTION TO CORPORATE POLICY OFFICES, Etc

Ratlou Local Municipality structural set up is comprised of the following components and or Key Performance Areas: Municipal Transformation and Institutional Development, Financial Viability, Infrastructure and Service Delivery, Local Economic Development, Good Governance & Public Participation and Spatial rationale. The Municipality has reviewed 32 Human Resource Management Policies and the organizational structure for the financial year 2024/2025 and 2026 for implementation, this structure has been processed through all the relevant structures and Council as required by the law. It can be confirmed that the Senior Managers vacant positions which have been vacant for a longer time were filled except for that of a Chief Financial Officer. However, the recruitment process is under way at an advanced stage.

T 3.24

3.24 EXECUTIVE AND COUNCIL

This component includes: Executive office (Mayor; Councilors; and Municipal Manager).

INTRODUCTION TO EXECUTIVE AND COUNCIL

Ratlou Local Municipality Political structure is made up of the following offices Mayor’s Office, Speaker’s Office and Executive Council and the Administration is led by the Municipal Manager. The three key priorities are Internal Roads, Water facilitation and Community infrastructure. The challenges facing the Municipality is that there is no reliable financial source base which could assist in the implementation of projects, most of the projects as indicated above are implemented through Municipal Infrastructure Grant received from National Treasury in a phase-in or multiyear approach, this is due to a limited budget allocated for project implementation. The Council is comprised of different portfolio Chairpersons that constitutes the Executive Committee and its role is to review various reports from departments before submission to Council

T 3.24.1

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL
The Council and its executive meet regularly as per legislative requirements to discuss service delivery issues, this happens during full legislated council sittings that are held on quarterly basis, Councillors are also expected to hold a maximum of 12 meetings in their respective Wards and report back to Speakers Office for Council consideration.
T 3.69.2

The Executive and Council Policy Objectives Taken From IDP									
Service Objectives / *Service Indicators*	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Promote community participation	14 Functional Ward Committees	14 wards are Functional	14 Functional Ward Committees	14 Functional Ward Committees by 30 June 2024	14 Functional Ward Committees by 30 June 2025	Achieved 14 Ward Committees are functional	100%	100%	100%
	4 Reports noted by Council	4 Reports were sent to Council for noting	2 Support Training Conducted for MPAC & Rules Committee (Q2 & Q4	1 Support Training Conducted for MPAC & Rules Committee 30 June 2024	2 Support Training Conducted for MPAC & Rules Committee (Q2 & Q4	**(Not Achieved)** 1 Support was Training Conducted	N/A	N/A	N/A
	2 Trainings (Policy & Legislation)	2 Trainings for Ward Committees has been conducted	4 MPAC Reports submitted to council for noting. (1 per quarter)	2 MPAC Reports submitted to council for noting by 30 June 2024	4 MPAC Reports submitted to council for noting by 30June 2025	**Achieved** 4 MPAC Report were submitted for noting	100%	100%	100%

T 3.24.3

Employees: The Executive and Council					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	**07**	**07**	**07**	**0**	0
4 - 6	0	0	0	0	0
7 - 9	02	02	02	0	0
10 - 12	03	04	03	01	0.75
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	12	13	12	01	0.75

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T 3.24.4

Financial Performance Year 0: The Executive and Council R'000					
Details	Year 2024	Year 2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	60 019	59 005	34 726	33 410	1 316
Expenditure:					
Employees	38 682	32 403	24 418	24 392	26
Repairs and Maintenance					
Other	15 942	10 831	10 658	9 018	1 640
Total Operational Expenditure	54 624	43 234	35 076	33 410	1 665
Net Operational Expenditure	5 396	15 771	(349)	()	(349)

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.24.5*

Capital Expenditure Year 0: The Executive and Council R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	600	500	249	351	
Movable-Computer Equipment	150	258	219	(69)	
Movable-Furniture and Fittings	180	142		180	
Movable-Office Equipment	220	100	30	190	
Movable-Motor Vehicle				()	
Movable-Other Assets	50			50	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.24.6*

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL:

Ratlou Local Municipality has five portfolio Committees representing Corporate Services, Budget and Treasury; Community Services; Infrastructure and Basic Services; and Planning and Local Economic Development. These Committees sit to discuss items per Department in preparation to EXCO sitting before the actual sitting of the Full Council could takes place. All submissions that were due for Council consideration have been successfully submitted to council and relevant resolutions were taken. Implementation of resolutions is also properly monitored for enhancement of accelerated service delivery through a Council resolution register.

T 3.24.7

3.25 FINANCIAL SERVICES

INTRODUCTION FINANCIAL SERVICES

The Municipality has terminated the appointment contract of the Chief Financial Officer following the financial misconduct levelled against him, that led to him being found guilty and currently the an Acting Chief Financial Officer has been appointed whilst the . The Municipality is compliant with the submission of its Section 52 and 71 reports on monthly basis. There has been an outstanding dispute between the Municipality and property rate payers which has not yet being resolved. It is also important to indicate that the municipality has employed a strategy to reduce the debt over a period of five years and it has since been submitted to Treasury for final consideration. It is anticipated that the recruitment for this position will be finalized within the first quarter of the new financial year. Further to confirm is that most of the critical positions that were vacant had been filled.

T 3.25.1

Debt Recovery								
								R' 000
Details of the types of account raised and recovered	Year -1		Year 0			Year 1		
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estimated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected %
Property Rates	33140630	**100%**	**28 291 143**	**18 453 343**	**65.23%**	**-**	**-**
Electricity - B	**0**	**0**	**959 742**	**228 154**	**23.77%**	**-**	**-**
Electricity - C	**0**	**0**		0	0	**-**	**-**
Water - B	**0**	**0**	0	0	0	**-**	**-**
Water - C	**0**	**0**	0	0	0	**-**	**-**
Sanitation	**0**	**0**	0	0	0	**-**	**-**
Refuse	0	0	0	0	0	**-**	**-**
Other	1 410		**2 092 973**	**1 750 259.29**	**83.63%**	**-**	**-**

B- Basic; C= Consumption. See chapter 6 for the Auditor General's rating of the quality of the financial Accounts and the systems behind them.

T 3.25.2

Concerning T 3.25.2
The Municipality has terminated the appointment contract of the Chief Financial Officer following the financial misconduct levelled against him, that led to him being found guilty and currently the an Acting Chief Financial Officer has been appointed whilst the . The Municipality is compliant with the submission of its Section 52 and 71 reports on monthly basis. There has been an outstanding dispute between the Municipality and property rate payers which has not yet being resolved. It is also important to indicate that the municipality has employed a strategy to reduce the debt over a period of five years and it has since been submitted to Treasury for final consideration. It is anticipated that the recruitment for this position will be finalized within the first quarter of the new financial year. Further to confirm is that most of the critical positions that were vacant had been filled. *T 3.25.2.1*

Financial Service Policy Objectives Taken From IDP									
Service Objectives / Service Indicators	Outline Service Targets	Year 01		Year 0			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective To provide Sound financial management to the institution									
Promote Financial Viability	Number of Budget statements submitted	95% Collection Rate of Total Billed	Collection rate of total billed is 83.89	2022/2023 AFS submitted to A-G by 30 August 2023	4 quarterly AFS submitted to Council for noting by 30 June 2025	**Achieved** 4 quarterly AFS was submitted to Council for noting	Number of Budget statements submitted	Number of Budget statements submitted	Number of Budget statements submitted
	Quarterly reports submitted	1 Supplementary Valuation Roll Conducted by 30 June 2021	Not achieved	Number of Reports on the Implementation of the Audit Action Plan noted by Council	14 Budget related Policies Adopted by 31 May 2025	**Achieved** 14 Budget related policies were adopted on the 30th of May 2025	Number of Supply chain Managements reports submitted to Council	Number of Supply chain Managements reports submitted to Council	Number of Supply chain Managements reports submitted to Council
			2022/2023 Adjustment Budget Approved by 28 February 2023	2022/2023 Adjustment budget approved on 28 February 2023	Approved 2024/2025 Adjustment Budget by 28 February 2025	Adjustment budget was approved on the 28th of Feb 2025			
									T 3.25.3

Employees: Financial Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	4	4	4	0	0
4 - 6	1	1	1	0	0
7 - 9	1	1	1	0	0
10 - 12	1	1	1	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	7	7	7	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T 3.25.4*

Financial Performance Year 0: Financial Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	69 883	48 163	48 163	48 163	-
Expenditure:					
Employees	12 781	13 660	15 399	14 823	576
Repairs and Maintenance					
Other	64 492	64 927	57 323	56 420	903
Total Operational Expenditure	77 274	78 588	72 722	71 243	1 479
Net Operational Expenditure	(7 391)	(30 424)	(24 559)	(23 080)	(1 479)

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.25.5*

COMMENT ON THE PERFORMANCE OF FINANCIAL SERVICES OVERALL:
The Municipality has terminated the appointment contract of the Chief Financial Officer following the financial misconduct leveled against him, that led to him being found guilty and currently the an Acting Chief Financial Officer has been appointed whilst the . The Municipality is compliant with the submission of its Section 52 and 71 reports on monthly basis. There has been an outstanding dispute between the Municipality and property rate payers which has not yet being resolved. It is also important to indicate that the municipality has employed a strategy to reduce the debt over a period of five years and it has since been submitted to Treasury for final consideration. It is anticipated that the recruitment for this position will be finalized within the first quarter of the new financial year. Further to confirm is that most of the critical positions that were vacant had been filled.
T 3.25.7

3.26 HUMAN RESOURCE SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES
Ratlou Local Municipality has for the period in question revised most of its policies and strategies, due it being predominantly rural, It can also be confirmed that the Organizational structure the Job Descriptions were signed and Job evaluation has been implemented for all positions within the structure. The Senior Managers positions that has since been vacant were filled and other critical positions, this is with exception of the Chief Financial Officer which has become vacant during the last quarter of the current financial year as a result of the termination of employment contract following the conclusion of a disciplinary case of financial misconduct by the Chief Financial Officer. The Council has resolved to appoint an internal official on an Acting capacity whilst the recruitment process unfolds, it is anticipated that the appointment of the new incumbent will be finalized before the end of the new quarter. The above stated process of recruitment in all Senior Managers positions and review of strategic documents has been successfully done with the support of COGTA, SALGA and other relevant stakeholders to ensure high level of compliance.
T 3.26.1

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES
Ratlou Local Municipality has for the period in question revised most of its policies and strategies, due it being predominantly rural, It can also be confirmed that the Organizational structure the Job Descriptions were signed and Job evaluation has been implemented for all positions within the structure. The Senior Managers positions that has since been vacant were filled and other critical positions, this is with exception of the Chief Financial Officer which has become vacant during the last quarter of the current financial year as a result of the termination of employment contract following the conclusion of a disciplinary case of financial misconduct by the Chief Financial Officer. The Council has resolved to appoint an internal official on an Acting capacity whilst the recruitment process unfolds, it is anticipated that the appointment of the new incumbent will be finalized before the end of the new quarter. The above stated process of recruitment in all Senior Managers positions and review of strategic documents has been successfully done with the support of COGTA, SALGA and other relevant stakeholders to ensure high level of compliance.
T 3.26.2

Human Resource Services Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Achieve positive Employee Climate	Code of Conduct observed	24 HR Policies adopted31 May 2024	Not Achieved	32 HR Policies adopted by 30 May 2025	**Achieved** 32 Policies were adopted by Council	212 employees have signed Code of Conduct	100% Achieved	100% Achieved	100% Achieved
	Employee Satisfaction Survey Conducted	1 Human Resource Development Strategy 31 May 2024	Not Achieved	1 Human Resource Development Strategy 30 May 2025	**Achieved** 1Human Resource Development Strategy adopted	23 Twenty Three Human Resource Policies reviewed by council	100%	100%	100%
	Employee satisfaction Survey recommendations implemented	1 2023/2024 WSDP adopted by Council by 30 April 2024	**Achieved** 1 (One) 2023/2024 WSDP by 30 April 2024 was adopted by Council on the 24 May 2024	1 2024/2025 WSDP submitted to LGSETA by 30 April 2025	**Achieved** 1 2024/2025 WSDP was submitted to LGSETA	One (1) Workplace Skills Development (WSP) Was adopted by council on the 05 Mat 2017	100%	100%	100%
									T 3.26.3

Employees: Human Resource Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 – 3	6	6	6	1	20
4 – 6	3	3	3	0	
7 – 9	0	0	0	0	0
10 – 12	0	0	0	0	0
13 – 15	2	2	2	0	100
16 – 18	0	0	0	0	0
19 – 20	0	0	0	0	0
Total	8	8	7	1	14.21

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T3.26.4*

Financial Performance Year 0: Human Resource Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	46 012	65 237	65 237	65 237	-
Expenditure:					
Employees	17 634	18 480	24 600	26 836	(2 236)
Repairs and Maintenance					
Other	34 159	28 733	36 802	38 845	(2 043)
Total Operational Expenditure	51 793	47 212	61 402	65 681	(4 278)
Net Operational Expenditure	(5 780)	18 024	3 834	(444)	4 278

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.26.5*

Capital Expenditure Year 0: Human Resource Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	3 392	2 100	766	1 334	
Movable-Motor Vehicle-CRP-Cost	2 000	1 300		1 300	
Movable-Computer Equipment-CRP-Cost	150	200	169	31	
Movable-Furniture & Fittings-CRP-Cost	400	600	598	2	
Movable-Office Equipment-CORP-Cost	60				
Movable-Other Assets-CRP-Cost	100				
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL:

The Performance of the Human Resources within the Municipality is compliant with all the prescribed processes and procedures as contained in the applicable legislation. Policy related issues are properly consulted with relevant stakeholders e.g Local Labour forum as well as employees and management and the Council for final adoption.

T 3.26.7

3.27 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

Ratlou Local Municipality is having a functional ICT. Communities are reached through Municipal Website and established Telecentres. The Municipality with the assistance of USSASA through Iburst has developed Network infrastructure by erecting new network towers within all parts of the Municipality, this assists with free WI-FI network connectivity for communities residing around those towers. Students from the neighbouring school find it easy to connect at no cost for research purposes of their assignment.

T 3.27.1

SERVICE STATISTICS FOR ICT SERVICES

The Municipality has three operational telecentres that are servicing the entire community within Ratlou Local Municipality. All internal control systems are in place to guide proper and effective implementation and information security. These centres have already produced over three hundred student on Micro Soft word and Computer engineering and annual training of the students is continual at all centers through out the Municipality and it is positively contributing towards revenue collection

T 3.27.2

ICT Services Policy Objectives Taken From IDP									
Service Objectives / Service Indicators	Outline Service Targets	Year -1 Target *Previous Year	Year -1 Actual	Year 0 Target *Previous Year	Year 0 Target *Current Year	Year 0 Actual	Year 1 Target *Following Year	Target *Following Year	Year 2 Target *Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective To provide Information Technology services to the instittution									
Improve technolgy efficiency	IT Master plan developed	N/A	3 Operational Tele Centres(Tshidilamolo, Kraaipan, Setlagole)	3 Telecenters are operational	3 Operational Tele Centres by 30 June 2025(Tshidilamolomo, Kraaipan & Setlagole)	**Achieved** 3 Tele Centres are Operational	0 Developed & Adopted Integrated IT Master Plan	*N/A*	IT Master plan developed
	IT Master plan reviewed	1 ICT Master plan reviewed & adopted by Council by 31 May 2020	1 Tele Centre Accredited by 30 June 2023	1 Telecentre has been accredited	1 Telecentre Accredited by 30 June 2025	Achieved 1 Telecentre has been Accredited	0 IT Disaster recovery plan implemented	*100%*	IT Master plan reviewed
	Software and Hardware regularly updated	N/A	1 Moderate & Assessment noted by Council	1 Report has been noted by Council	1 Telecentre Accredited by 30 June 2025	Achieved 1 Telecentre has been Accredited	6 Software Licenses were renewed	*100%*	Software and Hardware regularly updated

T 3.27.3

Employees: ICT Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	2	2	2	0	100
4 - 6	1	1	1	0	0
7 - 9	0	0	0	0	0
10 - 12	0	1	1	0	100
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	3	3	3	0	100
*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.27.4*					

NB: Accounted for under Executive Council

Capital Expenditure Year 0: ICT Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A		
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate. T 3.27.6					

NB: Accounted for under Human Resource

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:

The Municipality has been struggling with the delivery of ICT services due to unavailability of the designated official for ICT services. During the current financial year the administration has resolved to advertise the position and the appointment has been concluded and it is anticipated that the incumbent will be starting with their work within the first quarter of the new financial year.

T3.27.7

3.28 PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

This component includes: property; legal; risk management and procurement services.

INTRODUCTION TO PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

The Municipality does not have a dedicated official responsible for Risk Management for over two year period. Thus makes it difficult for Municipality to ensure that controls systems are monitored and adhered to by the users, the municipality is having the audit committee, The Municipality has appointed Audit Committee, which has also resolved to establish the Risk Management Committee and its Chairperson is also a member of the Audit Committee, the progress made in this area is the appointment of members as officials from internal. This has seen the Municipality being able for the first time after five years reviewed and adopted the Risk Management Documents. For implementation purposes the committee resolved to solicit capacity building from the Provincial Department of Treasury and thus far have conducted Risk Maturity Assessment although the outcome has not yet been communicated with the Municipality. It is expected that their presence will add some positive value in improving the operating system within the Municipality. Recently it has been resolved to appoint the Risk Committee Chairperson and his committee to deal with all outstanding issues, following the appointment of Risk Committee and the Chairperson, the Risk Committee chairperson has resigned from the committee and as a result the functionality of Risk function was adversely affected

T3.28.1

SERVICE STATISTICS FOR PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

The Municipality has successfully appointed the Risk Management Committee which has also managed to develop and review its Management strategies such as Risk Management Committee , Risk Management Strategy, Risk Management Implementation Plan , Risk Management Policy and Anti-Corruption & Fraud Prevention Strategy. The Municipality is working hand in glove with Provincial COGTA on Anti-Corruption related issues to ensure that implementation takes., following the appointment of Risk Committee and the Chairperson, the Risk Committee chairperson has resigned from the committee and as a result the functionality of Risk function was adversely affected

T 3.28.2

Property; Legal; Risk Management; and Procurement Services Policy Objectives Taken From IDP									
Service Objectives / Service Indicators	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		*Previous Year		*Previous Year	*Current Year		**Following Year	*Following Year Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective To provide internal controls to the institution									
Promote financial Accountability	Number of reports on SCM non-compliance with MFMA	1 Supplementary valuation roll was submitted to council 28 March 2018	N/A	1 Supplementary Valuation Roll by 31 March 2018	N/A	**N/A**	N/A	N/A	N/A
		1 Procurement Plan was developed	1 Municipal Procurement plan was developed	1 Procurement Plan developed by 31 July 2017	1 Fraud & Corruption Strategy Adopted by Council by 30 June 2024	**Not achieved** 0 Fraud & Corruption Strategy adopted	Procurement Plan Developed 31 July 2016	Procurement Plan Developed 31 July 2017	Procurement Plan Developed 31 July 2018
									T 3.28.3

Employees: Property; Legal; Risk Management; and Procurement Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	3	3	3	0	100
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	3	3	3	0	100
					T 3.28.4

Financial Performance Year 0: Property; Legal; Risk Management and Procurement Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2833	0	0	0	0
Expenditure:		0	0	0	0
Employees	1494	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	1494	0	0	0	0
Net Operational Expenditure	-1339	0	0	0	0
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.28.5*					

Accounted for under Human Resource

Capital Expenditure Year 0: Property; Legal; Risk Management and Procurement Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	-	-	-	-	
Project A	-	-	-	-	-
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.28.6*

COMMENT ON THE PERFORMANCE OF PROPERTY SERVICES OVERALL:
The Municipality had seriuos challenges in this area especially on payment of property rates, the Department of National and Provincial Public Works were owing the municipality a huge amount which were not paid on time. The Municipality had subsequently sought intervention from Provincial Treasury which had secured positive results as most of the monies were paid. The non payment of property rates has adversly affected the implementation of planned projects since most of them were put on hold due to fiancial constratints The Rate payers
T 3.28.7

COMPONENT J: MISCELLANEOUS

This component includes: the provision of Airports, Abattoirs, Municipal Courts and Forestry as municipal enterprises.

INTRODUCTION TO MISCELLANEOUS
The Municipality is a category B and in terms of functions and powers as per Municipal Structures Act 118 of 1998 it is not mandated to perform the above stated functions
3.29.0

COMPONENT K: ORGANISATIONAL PERFOMANCE SCORECARD

OVER -ALL PEFORMANCE COMPARISON FOR 2023/ 2024 AND 2024/2025 AS PER THE TABLES BELOW

2023/2024	MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	MUNICIPAL FINANCIAL VIABLITY	LOCAL ECONOMIC DEVELOPMENT	INFRASTRUCTURE AND BASIC SERVICES	GOOD GOVERNANCE	SPATIAL RATIONALE	OVERALL PERFORMANCE
TOTAL KPIs PLANNED FOR THE YEAR	23	14	07	20	22	02	88
TOTAL ACHIEVED	11	11	04	15	13	02	57
TOTAL NOT ACHHIEVED	12	03	03	05	09	00	31
PERFORMANCE ON PERCENTAGES	47%	78%	57%	70%	59%	100%	64%

	KPA 01	KPA 02	KPA 03	KPA 04	KPA 05	KPA 06	
2024/2025	0MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	MUNICIPAL FINANCIAL VIABLITY	LOCAL ECONOMIC DEVELOPMENT	INFRASTRUCTURE AND BASIC SERVICES	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	SPATIAL RATIONALE	OVERALL PERFORMANCE
TOTAL KPIs PLANNED FOR THE YEAR	24	13	07	24	21	02	91
TOTAL ACHIEVED	18	11	06	17	11	02	65
TOTAL NOT ACHHIEVED	06	02	01	07	10	00	26
PERFORMANCE ON PERCENTAGES	75%	84%	85%	70%	52%	100%	71%

KPA 01: MUNICIPAL TRANSFORMATION AND INSTITTUTIONAL DEVELOPMENT							
Corporate Objective	**KPI NO**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE PLANNING & PERFORMANCE MANAGEMENT	01	Number of 2025/2026 IDP Adopted	2022/2027 IDP	1 2025/2026 IDP Adopted by 31 May 2025	**Achieved** 1 2025/2026 IDP was Adopted with **Res No 50/ 30 May 2025**	N/A	N/A
		Budget (R)		**R 50 000**			
	02	Number of Approved 2024/2025 SDBIP	2022/2023 SDBIP	1 Service Delivery and Budget Implementation Plan Approved by 28 June 2025	**Achieved** 1 Service Delivery and Budget Implementation Plan was Approved with **Res No 50/ 30 May 2025**	N/A	N/A
		Budget (R)		**Operational**			
	03	Number of IDP Rep forums held	4 IDP Rep forum meetings held	4 IDP Representative forum meetings held by 30 June 2025	**Not Achieved** 3 IDP Rep forum meeting was held	The IDP Rep Forum is conducted in collaboration with the district municipality. The district did not convene Rep Forum for Q3 which lead the municipality not achieving the target	Municipality will initiate convening Rep Forum if the district is not organizing from their side.
		Budget (R)		**Operational**			
	04	2024/2025 IDP & Budget Schedule Activities adopted by Council	2022/2023 Schedule of Activities (IDP/Budget)	2024/2025 IDP & Budget Schedule of Activities Adopted by 31 August 2024	**Achieved** 2024/2025 IDP & Budget Schedule of Activities were Adopted by Council with **Res No 53/ 28 August 2024**	N/A	N/A
		Budget (R)		**R200 000**			
	05	Number of Mid-term Assessment Held	2023/2024 Mid Term Assessment	1 Mid Term Assessment held by 31 January 2025	**Achieved** 1 Mid-Term assessment was on 30 January 2025 **Res No 06/ 30 January 2025**	N/A	N/A
		Budget (R)		**Operational**			

KPA 01: MUNICIPAL TRANSFORMATION AND INSTITTUTIONAL DEVELOPMENT							
Corporate Objective	KPI No	Key Performance Indicator	Baseline	Revised Annual Target	Actual Performance	Reasons for variance (under / over performance)	Corrective measures
PROMOTE PLANNING & PERFORMANCE MANAGEMENT	06	Number of Mid-term Assessments submitted to the Mayor & MEC	2023/2024 Mid Term Assessment	1 Mid-Term assessment submitted to the Mayor & MEC by 25 January 2025	**Achieved** 1 Mid-Term assessment was submitted on the 21st January 2025	N/A	N/A
		Budget (R)		**Operational**			
	07	Number of Strategic Planning sessions held	2019/2020	1 Strategic Planning Session held by 30 November 2024	**Achieved** 1 Strategic Planning Session was held on **15-18 October 2024**	N/A	N/A
		Budget (R)		**R 350 000**			
	08	Number of 2023/24 Annual Reports adopted by council	2022/2023 Annual Report	1 23/24 Annual Report Adopted by Council by 31 March 2025	**Not Achieved** 1 Annual Report was adopted in May 2025 **Res No 07/ 30 January 2025/ 33/ 31 March 2025/ 47/06 May 2025/ 73 /30 July 2025**	The MPAC did not submit Public Participation schedule on time	The Public Participation are underway
		Budget (R)		**Operational**			
	09	Number of PMS Policy reviewed & adopted	PMS Policy exist	1 PMS Policy reviewed & adopted by Council by 31 May 2025	**Achieved** 1 PMS policy was adopted by Council **Res No 56/ 28 May 2025**	N/A	N/A
		Budget (R)		**Operational**			

KPA 01 : MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
IMPROVE TECHNOLOGY EFFICIENCY	10	Number of IT Master Plans Developed & adopted by Council	Existing	1 IT Master Plan Developed & adopted by Council by 30 May 2025	**Not achieved** 0 IT Master Plan Developed & adopted	The Draft IT Master Plans is in place , however it could not be finalized due to lack of internal capacity	The document will be finalized in the first quarter of the new financial year
		Budget (R)		**R 100 000**			
	11	Number of Reports on Updated Municipal Website	4 Reports on Updated Municipal Website	4 Reports on Updated Municipal Website by 30 June 2025	**Achieved** 4 Report on Updated Municipal Website has been submitted	N/A	N/A
		Budget (R)		**R 20 000**			
	12	Number of Reports on IT, Telephones complains received and submitted to MM	4 reports	4 Reports on IT, Telephones complains received and submitted to Audit Committee by 30 June 2025 (ICT Governance, Security Management & Operational Governance for effectiveness)	**Achieved** 4 Report on IT, Telephones complains received and submitted	N/A	N/A
		Budget (R)		**R 1000 000**			
	13	Number of Operational Disaster Plans Reviewed	4 reports	1 Operational Disaster Recovery Plans Reviewed and submitted to council for noting by 30 May 2025	**Not Achieved** 0 Disaster recovery Plans was Reviewed & submitted	Disaster Recovery Plan finalization is dependent on the completion of IT Master Plan	The document will be finalized in the first quarter of the new financial year
		Budget (R)		**R 100 000**			
	14	Number of Business Recovery Plans submitted to the Audit Committee	New	1 Business Recovery Plans submitted to the Audit Committee by 30 May 2025	**Not Achieved** 0 Business Recovery Plans was submitted	Business Recovery Plan finalization is dependent on the completion of IT Master Plan	The document will be finalized in the first quarter of the new financial year
		Budget (R)		**Operational**			

KPA 01: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
RETAIN & RECRUIT TALENTED EMPLOYEES	15	Number of Revised HR Policies adopted by Council	20 Policies	32 HR Policies adopted by 30 May 2025	**Achieved** 32 Policies were adopted by Council **Res No 56/ 30 January 2025**	N/A	`N/A
		Budget (R)		**Operational**			
	16	Number of Human Resource Development Strategy adopted	Existing	1 Human Resource Development Strategy 30 May 2025	**Achieved** 1Human Resource Development Strategy adopted **Res No 56/ 30 January 2025**	N/A	N/A
		Budget (R)		Operational			
PROMOTE INNOVATION LEARNING AND GROWTH	17	Number of 2024/2025 Workplace Skills Development Plan (WSDP) submitted to LGSETA)	2022/2023 WSDP	1 2024/2025 WSDP submitted to LGSETA by 30 April 2025	**Achieved** 1 2024/2025 WSDP was submitted to LGSETA 30 April 2025	N/A	N/A
		Budget (R)		**Operational**			
	18	Number of 2024/2025 Workplace Skills Development Plan (WSDP) Adopted by Council	2023/2024 WSDP	1 2024/2025 WSDP adopted by 30 May 2025	**Achieved** WSDP has been adopted by Council	N/A	N/A
		Budget (R)		**Operational**			
	19	Number of applicants benefiting from the Mayoral Student Assistance fund	6 applicants benefitting	28 applicants benefiting from the Mayoral Student Assistance fund 31 March 2025	**Achieved** (28) Applicants have benefited on the Mayoral Student Assistance fund	N/A	N/A
		Budget (R)		**R 500 000**			

KPA 01: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
ACHIEVE EMPLOYMENT EQUITY	20	Number of Workplace Skills Development Plan targets achieved	New	4 Workplace Skills Development Plan targets achieved by 30 June 2025	**Achieved** (4) Workplace Skills Development Plan targets have been achieved	N/A	N/A
		Budget (R)		R 100 000			
	21	Number of Employment Equity Plan submitted to the department t of labour	2022/2023 Employment Equity Plan	1 Employment Equity Plan submitted by 15 January 2025	**Achieved** 1 Employment Equity Plan submitted on the 13 January 2025	N/A	N/A
		Budget (R)		**Operational**			
	22	Number of Employment Equity targets achieved	Employment Equity Plan in place	2 EEP Targets achieved by 30 June 2025	**Not Achieved** 0 EEP targets achieved	There are new amendments in the Employment Equity Act, the Municipality is currently awaiting the Department of Labour to schedule a date for Ngaka Modiri Molema District on amendments workshop	The plan will be adopted during the Second Quarter of the new financial year for Implementation
		Budget (R)		**Operational**			

KPA 01: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
ACHIEVE POSITIVE EMPLOYEE CLIMATE	23	Number of LLF Meetings held	3 LLF Meetings	4 LLF Meetings held by 30 June 2025	**Achieved** 6 LLF Meetings were held	The over performance was due to two(2) special LLF that were held during the year to address urgent labour matters	N/A
		Budget (R)		**Operational**			
	24	Number of employees that have signed Code of conduct	212	215 employees that have signed Code of conduct by 31 July 2024	**Achieved** 215 employees that have signed Code of conduct	N/A	N/A
		Budget (R)		**Operational**			

KPA 02: MUNICIPAL FINANCIAL VIABILITY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE FINANCIAL ACCOUNTABILITY	25	2025/2026 Budget approved by Council	2023/2024 Budget	2025/2026 Budget approved by 31 May 2025	**Achieved** 2025/.2026 Budget was approved on the 28 of May 2025 **Res No 52/ 28 May 2025**	N/A	N/A
		Budget (R)		**Operational**			
	26	Number of Budget Related policies* adopted by Council	14 Policies	14 Budget related Policies Adopted by 30 May 2025	**Achieved** 14 Budget related policies were adopted on the 28th of May 2025 **Res No 52/ 28 May 2025**	N/A	N/A
		Budget (R)		**Operational**			
	27	2024\2025 Adjustment Budget Approved by Council	2023/24 Adjustment budget approved	Approved 2024/2025 Adjustment Budget by 28 February 2025	**Achieved** Adjustment budget was approved on the 28th of Feb 2025 **Res No 23/ 28 February 2025**	N/A	N/A
		Budget (R)		**Operational**			
	28	Council approved 2023/2024 Annual Financial Statements (AFS) submitted to the Office of the Auditor-General (A-G)	2022/2023 Audited AFS	2023/2024 Council approved AFS submitted to A-G by 30 August 2024	**Achieved** AFS were compiled and submitted to office of AG on the 31st of August 2024	N/A	N/A
		Budget (R)		**R5 000 000**			

KPA 02 : MUNICIPAL FINANCIAL VIABILITY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
REVENUE ENHANCEMENT	29	Number of Supply Chain Management reports submitted to council	Existing	4 Supply Chain Management reports submitted to council for noting by 30 June 2025	**Achieved** 4 Supply Chain Management report were submitted to council Res no /59/30 July 2025	N/A	N/A
		Budget (R)		**Operational**			
	30	Number of Consumer Awareness campaigns held	New	2 Consumer Awareness campaigns held 31 March 2025	**Not Achieved** 1 Consumer Awareness campaigns held 27 March 2026	Delayed due to financial system migration	Awareness is scheduled for the 2nd Quarter.
		Budget (R)		**Operational**			
	31	Number of MPRA meetings held	4 MPRA meetings held	4 MPRA meetings held 30 June 2025	**Not Achieved** 2 MPRA meeting were held	The Council had previously approved the writing off of rates balances, however subsequent to consultations with other relevant stakeholder the resolution was rescinded as it was not compliant with the legislation.	The municipality is in Consultations with Farmers Union on this matter to speed up the process of recovering the debts.
		Budget (R)		**Operational**			
	32	% Collection of billed revenue (i.e., Opening Balance + Billing-impairment-closing + billing*100)	35%	95% Collection of billed revenue (i.e., Opening Balance + Billing-impairment-closing + billing*100) by 30 June 2025	**Achieved** Rentals= 79 % Rates & Taxes = 110.27% Registration & Licencing Commission = 24.32% Average = 99.56 %	Rates & Taxes Billing were completed and posted into the system. Payments were also made.	The Municipality will continue engaging debtors whose accounts are outstanding until the debt is settled in full.
		Budget (R)		**Operational**			

KPA 02: MUNICIPAL FINANCIAL VIABILITY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
REVENUE ENHANCE MENT	33	Number of quarterly AFS submitted to Council	New	4 quarterly AFS submitted to Council for noting by 30 June 2025	**Achieved** 4 quarterly AFS reports were submitted to Council for noting **Res no /59/30 July 2025**	N/A	N/A
		Budget (R		**Operational**			
ACHIEVE CLEAN AUDIT	34	Number of Audit Plans Developed to address Auditor – General (A-G Queries adopted by Council	2021/22 Audit Action Plan	1 Audit Action Plan Developed by 31 January 2025	**Achieved** 1 Audit Action Plan adopted by Council **Res no 10 /30 January 2025**	N/A	N/A
		Budget (R		**Operational**			
	35	Number of Reports on the Implementation of the Audit Action Plan noted by Council	Existing	2 Reports on the Implementation of the Audit Action Plan noted by Council by 30 June 2025	**Achieved** 2 Reports on the Implementation of the Audit Action Plan noted by Council 30 October 2024/30 April 2024	N/A	N/A
		Budget (R		**Operational**			
	36	Number of PAAP reports included in the Management Meeting	PAAP Progress Report	4 PAAP reports included in the Management Meeting by 30 June 2025	**Achieved** 6 PAAP reports were included in the Management Meetings	The over performance was due to the Audit Steering Committee meetings during the Audit period	N/A
		Budget (R		**Operational**			
ASET MANAG EMENT	37	Number of Asset registers updated	Existing	1 Asset registers updated by 30 July 2024	**Achieved** 1 Asset register was updated by 30 July 2024	N/A	N/A
		Budget (R		**Operational**			

KPA 03: LOCAL ECONOMIC DEVELOPMENT							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE LOCAL ECONOMIC DEVELOPMENT & JOB CREATION	38	Number of Jobs created through Expanded Public Works Programme, Community Workers Programme, Capital Projects and other Local Economic Development initiatives	1000 Jobs Created	1000 Jobs created through Expanded Public Works Programme, Community Workers Programme, Capital Projects and other Local Economic Development initiatives by 30 June 2025	**Achieved** 1926 Jobs have created through Expanded Public Works Programme, Community Workers Programme, Capital Projects and other Local Economic Development initiatives	The over performance was due to Itirele and Environmental Protection Infrastructure Programme intervention programmes from the Department Public Works that have added to the planned target of 1000	N/A
		Budget (R)		**R34 500 000 (MIG)** **R1 221 660 (EPWP)**			
	39	Number of SMMEs/Cooperatives support initiatives	4 Support Initiatives	3 Support initiatives by 30 June 2025 (**Funding, Business Plan Development, Exhibitions, Training & Workshops)**	**Achieved** 3 Support initiatives has been provided	N/A	N/A
		Budget (R)		**R200 000**			
	40	Number of reports on the implementation of the SLP	Existing	4 reports on the implementation of the SLP by 30 June 2025	**Not Achieved** 2 reports on the implementation of the SLP has been compiled	Leadership of the Municipality in relation with tribal authority of kraaipan to meet with community to solve the grievances of the community.so as to allow SLP process to be finalised for mine to pay the project and we move forward	The matter has been resolved and operation are back to normal
		Budget (R)		**Operational**			

KPA 03 : LOCAL ECONOMIC DEVELOPMENT							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE LOCAL ECONOMIC DEVELOPMENT & JOB CREATION	41	Number of Tourism Initiatives conducted	Kraaipan Museum	4 Tourism Initiatives Conducted by the 30 June 2025 (Marketing, Heritage & Tourism Indaba)	**Achieved** 4 Tourism Initiatives were conducted (Marketing, Heritage & Tourism Indaba)	N/A	N/A
		Budget (R)		**R 30 000**			
	42	Number of Signage & Branding Erected (Information Boards)	10 Boards installed	10 Signage & Branding Erected by 30 June 2025 (Information Boards)	**Achieved** 10 Signage & Branding were erected	N/A	N/A
		Budget (R)		**R 200 000**			
	43	Number of reports on Profiled Lodges, Game Lodges & B&Bs	1 Report	3 Report on Profiled Lodges, Game Lodges & B&Bs by 30 June 2025	**Achieved** 3 Reports on Profiled Lodges, Game Lodges & B&Bs were compiled(Black Rock, Maungo Lodge, Keene Guest House)	N/A	N/A
		Budget (R)		**Operational**			
	44	Number of CPAs profiled	New	1 CPAs profiled by 30 June 2025 **(Gaesegwe CPAs)**	**Achieved** 1 CPAs profiled **(Gaesegwe CPAs**	N/A	N/A
		Budget (R)		**Operational**			

KPA 04 : INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	45	Km of gravel roads maintained	16.4 km	5 km of gravel roads maintained by 30 June 2025 (Ward 6; 12 & 14)	**Achieved** 5,7km of Gravel Road has been maintained	Accelerated works within a confined area in Setlagole RDP assisted achievement	N/A
		Budget (R)		**R 800 000**			
	46	Number of Reports on Serviced and Maintained High Mast & Flood Lights	9 Reports	4 Reports on Serviced and Maintained High Mast & Flood Lights by 30 June 2025	**Not Achieved** 2 Report on Serviced and Maintained High Mast & Flood Lights	Due to the Delay on appointment of the contractor	To be done in Quarter 4 once all the requirements are met
		Budget (R)		R2 000 000			
	47	Number of Indigents on the Register	1 Indigents register	22 657 Indigents on the Register by 31 ,May 2025	**Achieved** 22 657 Indigents are in the register	N/A	N/A
		Budget (R)		**Operational**			
	48	Number of Reports on Eskom Electrification Programme & Projects submitted to Council	4 reports on Eskom Electrification Programme & Projects	4 reports on Eskom Electrification Programme & Projects submitted to Council by 30 June 2025	**Achieved** 4 Reports on Eskom Electrification Programme & Projects has been compiled Res No 64 /30 July 2025	N/A	N/A
		Budget (R)		**Operational**			
	49	Number of Indigent Household (HH) receiving Free Basic Electricity	208963 HH	8 570 Indigents Household receiving FBE by 30 June 2025	**Not Achieved** 7 612 Indigent households receiving Free Basic Electricity	The number has reduced due to none compliance by beneficiaries and Eskom has removed them from FBS benefit	N/A
		Budget (R)		**R 6 810 000**			

KPA 04: INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	50	Number of Reports on the implementation of Water Projects by DWA&S, NMMDM & Magalies Water noted by Council	4 reports	4 Reports on the implementation of Water Projects by DWA&S, NMMDM & Magalies Water noted by Council by 30 June 2025	**Achieved** 4 Reports on the implementation of Water Projects by DWA&S, NMMDM & Magalies Water noted were by Council Res No 64 /30 July 2025	N/A	N/A
		Budget (R)		**Operational**			
	51	Number of Strategic Waste Removal Points Reports on Waste Removal noted by Council	4 Reports	4 Reports on Strategic Waste Removal points noted by Council by 30 June 2025	**Achieved** **4** Reports on Strategic Waste removal Report were noted by Council on 30 July 2025	N/A	N/A
		Budget(R)		**R 100 000**			
	52	Number of Reports on Housing Projects Implemented by COGHSTA noted by Council	4 Reports	4 Reports on the Housing Reports implemented by COGHSTA by 30 June 2025	**Achieved** 4 Report on the Housing reports implemented by COGHSTA Res No 64 /30 July 2025	N/A	N/A
		Budget (R)		**Operational**			
	53	Number of Sport Facilities constructed for Phase 2 & 3	8	1 Sport Facility completed Phase 2 & 3) by 30 June 2025 **(Logageng)**	**Not Achieved** The project is in progress.	Delays in completion of Plumbing works and Eskom side to energize the facility	Eskom has procured material and still awaiting delivery
		Budget (R)		R 10 000 000			

KPA 04: INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	54	Number of completed & energised high mast lights – Phase 1	Existing	4 Concrete footing to be done by 30 June 2025 (Ward 06)	**Not Achieved** Trenches are completed	Due to the delay in the appointment of the Contractor	The procurement of the material has began
		Budget (R)		**R 2 615 339.79**			
	55	Number of internal access roads constructed and completed	Existing	1 Internal Access Road constructed & completed in Madibogo Pan & Diolwane by 30 June 2025	**Achieved** 1 Internal Access Road has been constructed in Madibogo Pan & Diolwane and completed	N/A	N/A
		Budget (R)		R 10 520 338.83			
	56	Number of internal access roads constructed and completed	Existing	1 Contractor appointed and site established in Makgobistad by 30 June 2025	**Achieved** 1 Contractor was appointed and the site has been established	N/A	N/A
		Budget (R)		R 10 155 650.52			
	57	Number of internal access roads constructed and completed	Existing	1 Internal Access Road constructed in Mabule & Mathateng completed by 30 Sept 2024	**Achieved** 1 Internal Access Road has been constructed in Mabule & Mathateng and is completed	N/A	N/A
		Budget (R)		R 4 169 420.86			

KPA 04: INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	58	Number of cemeteries fenced	Existing	1 Cemetery yard fenced and 4 VIP toilets installed by 30 September 2024 **(Setlagole, Ward 05)**	**Not Achieved** 0 sliding gates and six VIP toilet doors were installed	The Municipality still owe the consultant money for work previously done and that led to him pausing with work	A claim has been submitted and payment should be effected by 15th Oct 2024.
		Budget (R)		R 250 000.00			
	59	Number of internal access roads constructed	Existing	1 Site establishment completed for Internal Access Road in Setlhwatlhwe by 30 June 2025 Ward 13	**Achieved** 1 Site establishment has been completed	N/A	N/A
		Budget (R)		R 2 875 000.00			
	60	Number Community Halls constructed and completed	Existing	1 Community Hall outstanding construction work Completed in Gareleng By 30 June 2025 (**Ward 09)**	**Achieved** 1 Community Hall outstanding construction work Completed	N/A	N/A
		Budget (R)		R 1 200 000.00			
	61	Number of specialized vehicles for waste management purchased	New	08 Specialized vehicle purchased for Waste Management by 30 March 2025 **(2x 7-ton Skip Loader Trucks, 1 x 7 Waste Compressor Truck, 2 x TLB, 1 x Tractor)**	**Not Achieved** The specifications has been submitted and approved	There was a delay in granting approval by the Department of COGTA	The approval has been granted and it is anticipated that the funds will be transferred in the first quarter of the new financial year
		Budget(R)		**R 11 604 008.00**			

KPA 04: INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES & INFRASTRUCTURE	62	Number of internal access roads re-constructed and completed	Existing	1 internal access roads remedial work completed in Kraaipan by 30 December 2024	**Achieved** 1 internal access roads remedial work has been completed in Kraaipan	N/A	N/A
		Budget (R)		R 4 221 080.00			
	63	Number of Library Awareness Programmes Held	4	4 Library Awareness Programmes Held by 30 June 2025	**Not Achieved** 3 Library Awareness programme were held	The target was not achieved as schools were focused on final exams	The target will address in the third quarter
		Budget(R)		R 20 000			
	64	Number of Library Statistical Reports submitted to CATA	New	4 Library Statistical Reports submitted to CATA by 30 June 2025	**Achieved** 4 Library Statistical Reports were submitted	N/A	N/A
		Budget(R)		Operational			
	65	Number of Libraries with functional Committees	New	3 Libraries with Functional Committees by 30 June 2025{Q4)	**Achieved** 3 Libraries with Functional Committees	N/A	N/A
		Budget(R)		Operational			
	66	Number of Library Committee meetings held	New	4 Library Committees meetings held by 30 June 2025	**Achieved** 4 Library Committee meeting were held	N/A	N/A
		Budget(R)		Operational			

KPA 04: INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
REVENUE ENHANCEMENT	67	Number of Road Safety Campaigns conducted	**New**	8 Road Safety Campaigns conducted by 30 June 2025	**Achieved** 134 Road Safety campaigns were conducted	The target was previously captured as Traffic fines, therefore the number is inclusive of total number of traffic fines issued	N/A
		Budget(R)		**Operational**			
	68	Number of crime prevention operations conducted	New	2 Crime prevention operations conducted by 30 June 2025	**Achieved** 8 Crime Prevention operation conducted	The over performance was due to the festive road safety awareness conducted with stakeholders	N/A
		Budget(R)		**Operational**			

KPA 05: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
PROMOTE GOOD GOVERNANCE	69	Number of Audit Charter reviewed	1 Audit Charter	1 Audit Charter reviewed by 31 December 2024	**Not Achieved** 0 Audit Charter was reviewed	The last sitting of the Audit Committee was during the third quarter as their term of office has expired,	The Municipality is currently at recruitment stage
		Budget (R)		**Operational**			
	70	Number of Audit Committee Sittings held	9 Audit Committee sittings	4 Audit Committee Sittings held by 30 June 2025	**Not Achieved** 4 Audit Committee Sittings	The last sitting of the Audit Committee was during the third quarter as their term of office has expired,	The Municipality is currently at recruitment stage
		Budget (R)		**R100 000**			
	71	Number of Internal Audits Conducted	4 Internal Audits	4 Internal Audits Conducted 30 June 2025	**Achieved** 6 Internal Audits were conducted	The over performance was due to the outstanding report from the previous quarter	
		Budget (R)		**Operational**			
	72	Number of Internal Audit (IA) Plan Approved by Audit Committee	1 IA Plan	1 IA Plan Approved by Audit Committee by 31 May 2025	**Not Achieved** 0 IAP Approved	The last sitting of the Audit Committee was during the third quarter as their term of office has expired,	The Municipality is currently at recruitment stage
		Budget (R)		**Operational**			
	73	Number of Risk Management Policies reviewed & adopted by Audit Committee	1 IA Plan	1 RMP reviewed & adopted by 31 May 2025	**Not Achieved** 0 RMP Approved	The last sitting of the Audit Committee was during the third quarter as their term of office has expired,	The Municipality is currently at recruitment stage
		Budget (R)		**Operational**			

KPA05 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
PROMOTE GOOD GOVERNANCE	74	Number of Internal Audit Reports submitted to Audit Committee for consideration	4 Internal Audit	4 Internal Audit Reportssubmitted to Audit Committee for consideration. **by 30 June 2025**	**Not Achieved** 3 Reports were submitted	The last sitting of the Audit Committee was during the third quarter as their term of office has expired,	The Municipality is currently at recruitment stage
		Budget (R)		**Operational**			
	75	Number of revised Risk Management Strategy (RMS) Adopted by Council	Strategy in place	1 Adopted RMS by 31 May 2025	**Not Achieved** 0 RMS Adopted by 31 May 2025	The last sitting of the Audit Committee was during the third quarter as their term of office has expired,	The Municipality is currently at recruitment stage
		Budget (R)		**Operational**			
	76	Number of Fraud and Corruption Strategy adopted by Council	Strategy in place	1 Fraud & Corruption Strategy Adopted by Council by 31 May 2025	**Not Achieved** 0 Fraud & Corruption Strategy Adopted	The last sitting of the Audit Committee was during the third quarter as their term of office has expired,	The Municipality is currently at recruitment stage
		Budget (R)		**Operational**			
	77	Number of MPAC Reports submitted to Council for noting	4 MPAC Reports	4 MPAC Reports submitted to council for noting by 30June 2025	**Achieved** 4 MPAC Report were submitted for noting	N/A	N/A
		Budget (R)		**R17 000**			
	78	Number of Support Training Conducted for MPAC & Rules Committee	2 Support Training	2 Support Training Conducted for MPAC & Rules Committee (Q2 & Q4)	**Not Achieved** 1 Support Training was Conducted	The MPAC was dissolved due to lack of performance during the period	The training will be conducted during Quarter 3 for the newly established Committee
		Budget (R)		**Same As Above**			

KPA 05: GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
Objectives	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
PROMOTE GOOD GOVERNANCE	79	Number of Functional Ward Committee	14 Functional Ward Committees	14 Functional Ward Committees by 30 June 2025	**Achieved** 14 Ward Committees are Functional	N/A	N/A
		Budget (R)		**R2 604 000**			
	80	Number of Ward Committees reports submitted to Council	4 Ward Committees reports	4 Ward Committees reports submitted to Council by 30 June 2025	**Achieved** 4 Ward Committee reports were submitted to Council	N/A	N/A
		Budget (R)		**Operational**			
	81	Number of Public Participation Events Supported (3 x IDP/Budget/PMS, IDP/Budget/PMS, Annual Report, x Imbizos & Ward Comm. Functions)	4 Events	4 Public Participation events supported by 30 June 2025 IDP/Budget/PMS, Annual Report, x Imbizos & Ward Comm. Functions)	**Achieved** 41 Public Participation event were supported	N/A	N/A
		Budget (R)		R300 000			
	82	Number of Youth Summit Held	1 Summit	1 Youth Summit Held by 30 June 2025	**Not Achieved** 0 Youth Summit was Held	The target was not achieved due to office administrative challenges	The target will be revised in the next financial year
		Budget (R)		R110 000			
	83	Number of Youth Career Exhibition Held	1 Career Exhibition	1 Youth Career Exhibition Held by 30 June 2025	**Achieved** 1 Youth Career Exhibition was held	N/A	N/A
		Budget (R)		R 50 000			
	84	Number of Youth Development Programmes Held	1 Youth Programme	1 Youth Development programmes held by 30 June 2025	**Achieved** 1 Youth Development programmes was held	N/A	N/A
		Budget (R)		R60 000			

KPA 05 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE COMMUNITY PARTICIPATION	85	Number of Disability Forum Meetings Held	4 Disability Forum	4 Disability Forum Meetings Held by 30 June 2025June 2025	**Achieved** 4 Disability Forum Meetings were held	N/A	N/A
		Budget (R)		R 90 000			
	86	Number of Reports on Operational Tele Centres	3 Telecentres	3 Operational Tele Centres by 30 June 2025(Tshidilamolomo, Kraaipan & Setlagole)	**Achieved** 3 Tele Centres are Operational	N/A	N/A
		Budget (R)		**R350 000**			
	87	Number of Reports on Moderations & Assessments	1 Moderation & Assessment report	1 Moderation & Assessment report noted by Council b 30 June 2025	**Achieved** 1 Report has been noted by Council	N/A	N/A
		Budget (R)		**R350 000**			
	88	Number of Graduation Ceremonies held	1 Graduation Ceremonies	1 Graduation Ceremonies held by 30 June 2025	**Not Achieved** 0 Graduation Ceremonies held	Verification and Printing of Certificates by MICT SETA delayed that graduations should be held on the 30th June 2025	The Telecentre Unit has requested that the Certificate Awarding Ceremony should be held in Quarter 1 instead of fourth quarter.
		Budget (R)		**R350 000**			
	89	Number of Accredited Telecentres	1 Telecentre Accredited	1 Telecentre Accredited by 30 June 2025	**Achieved** 1 Telecentre has been Accredited	N/A	N/A
		Budget (R)		**Same as above**			

KPA 06 : SPATIAL RATIONALE							
Corporate Objective	**KPI No**	**Key Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
IMPROVE SPATIAL PLANNING	90	Number of Supplementary Valuation Rolls implemented	2022-2028 GVR	1 Supplementary Valuation Rolls implemented by 30 June 2025	**Achieved** 1 Supplementary Valuation Roll has been implemented	N/A	N/A
		Budget (R)		R 600 000			
	91	Number of Funding applications submitted for Land Tenure Upgrades	Setlagole & Madibogo	1 Funding applications submitted for Land Tenure Upgrades by 30 December 2024 **(Logageng & Makgobistad)**	**Achieved** 1 Funding applications submitted for land Tenure upgrades	N/A	N/A
		Budget (R)		**Operational**			

CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

INTRODUCTION

The Municipality has recently reviewed its organizational structure and Human Resource Policies through the support of COGTA and SALGA and all job descriptions were also signed. It can be confirmed that Job Evaluation has been implemented and all disputes related issues raised have been dealt with amicably. The Senior Managers positions that have since been vacant for very long time were also filled including the critical positions within the structure. Thus brought a high level of stability as well as improved institutional performance, It is anticipated that the during the first quarter of the new financial year, the implementation of PMDS in a phase in approach will be implemented.

T 4.0.1

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	Year -1	Year 0			
	Employees No.	Approved Posts No.	Employees No.	Vacancies No.	Vacancies %
Water	–	-	-	-	-
Waste Water (Sanitation)	1	1	1	-	-
Electricity	1	1	1	-	-
Waste Management	1	3	3	-	-
Housing	-	-	-	-	-
Waste Water (Stormwater Drainage)	-	-	-	-	-
Roads	-	5	2	3	0.40
Transport					
Planning	13	12	12	-	-
Local Economic Development	2	2	2	-	-
Planning (Strategic & Regulatory)	1	1	1	-	-
Local Economic Development	-	-	-	-	-
Community & Social Services	56	53	50	3	5.66
Environmental Protection	-	-	-	-	-
Health	-	-	-	-	-
Security and Safety	7	7	7	-	-
Sport and Recreation	-	-	-	-	-
Corporate Policy Offices and Other	136	136	136	-	-
Totals	**218**	220	**215**	***8***	**97.**

T 4.1.1

Vacancy Rate: Year 0			
Designations	*Total Approved Posts No.	*Vacancies (Total time that vacancies exist using fulltime equivalents) No.	*Vacancies (as a proportion of total posts in each category) %
Municipal Manager	1	0	0
CFO	1	1	100
Other S57 Managers (excluding Finance Posts)	4	0	0
Other S57 Managers (Finance posts)	0	0	0
Police officers	0	0	0
Fire fighters	0	0	0
Senior management: Levels 13-15 (excluding Finance Posts)	17	0	0
Senior management: Levels 13-15 (Finance posts)	6	2	33
Highly skilled supervision: levels 9-12 (excluding Finance posts)	21	1	4.5
Highly skilled supervision: levels 9-12 (Finance posts)	11	0	0
Total	**62**	**5**	8.2

T 4.1.2

Turn-over Rate			
Details	Total Appointments as of beginning of Financial Year No.	Terminations during the Financial Year No.	Turn-over Rate*
Year -2	22	12	0.05
Year -1	04	01	25
Year 0	05	05	0.8

** Divide the number of employees who have left the organisation within a year, by total number of employees who occupied posts at the beginning of the year*

T 4.1.3

COMMENT ON VACANCIES AND TURNOVER:

The Municipality did not experience any serious staff turnover during this financial year, officials who left the service was as a result of their term of contract ended and or having reached retirement age. The Municipality has been functioning

T 4.1.4

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

Note: MSA 2000 S67 requires municipalities to develop and adopt appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998.

The Municipality is working hand in glove with the Local Labour Forum to address work force related matters as well as development of proper policies to ensure sound working relations, We are using the availability of Organized Labour Unions that is SMMWU and IMATU to communicate administrative issues relating to personnel benefits with all employees and transparent communication is common practice during general staff meetings. All staff members are allowed an opportunity to share their views regarding challenges they are experiencing on their day-to-day work endeavours. The Municipality is one of those that are participating in the implementation of New Staff Regulations and is also seen as the tool that will resolve some of the workforce related issues. The Municipality has managed for this financial year to review its organizational structure, all employees have signed their Job Descriptions and the Job Evaluation was also implemented.

T 4.2.0

4.2 POLICIES

HR Policies and Plans				
	Name of Policy	**Completed %**	**Date Reviewed**	**Date adopted by council or comment on failure to adopt**
1	Affirmative Action	0%	N/A	N/A
2	Retention	0%	N/A	N/A
3	Code of Conduct for employees	0%	N/A	N/A
4	Delegations, Authorisation & Responsibility	0%	N/A	N/A
5	Disciplinary Code and Procedures	100%	N/A	N/A
6	Essential Services	0%	N/A	N/A
7	Employee Assistance / Wellness	100%	05 May 2025	30 /May 2025
8	Employment Equity	100%	05 May 2025	30 /May 2025
9	Exit Management	100%	05 May 2025	30 /May 2025
10	Grievance Procedures	0%	N/A	N/A
11	Chronic	100%	05 May 2025	30 /May 2025
12	Education and Training Development	100%	05 May 2025	30 /May 2025
13	Information Technology	0%	N/A	N/A
14	Job Evaluation	100%	05 May 2025	30 /May 2025
15	Leave	100%	05 May 2025	30 /May 2025
16	Occupational Health and Safety	100%	05 May 2025	30 /May 2025
17	Official Housing	0%	N/A	N/A
18	Subsistance and Travelling Allowance	100%	05 May 2025	30 /May 2025
19	Funeral	100%	05 May 2025	30 /May 2025
20	Overtime	100%	05 May 2025	30 /May 2025
21	Organisational Rights	0%	N/A	N/A
22	Payroll Deductions	0%	N/A	N/A
23	Performance Management and Development	100%	05 May 2025	30 /May 2025
24	Recruitment, Selection	100%	05 May 2025	30 /May 2025
25	Remuneration	0%	N/A	N/A
26	Resettlement	0%	N/A	N/A
27	Sexual Harassment	100%	05 May 2025	30 /May 2025
28	Skills Development	100%	05 May 2025	30 /May 2025
29	Smoking	100%	05 May 2025	30 /May 2025
30	Special Skills	0%	N/A	N/A
31	Work Organisation	0%	N/A	N/A
32	Uniforms and Protective Clothing	0%	N/A	N/A
Use name of local policies if different from above and at any other HR policies not listed.				*T 4.2.1*

COMMENT ON WORKFORCE POLICY DEVELOPMENT

The National COGTA having noticed that there are number of disparities in the implementation of Human Resource Policies across the Country resolved to implement a seamless approach of using same standard of policies across the country. To ensure that this receives a positive attention, a Mosselbay Local Municipality was found to be compliant in policy development and implementation, therefore it was agreed that all Municipalities within the Country must benchmark with them to minimize unnecessary differences in that regard. Ratlou Local Municipality has finally managed to complete the alignment and review of process and 32 Human Resource Policies were adopted on 31 May 2025 and this is with effect from 01 July 2025 as stipulated in the new Staff Regulations

T 4.2.1.1

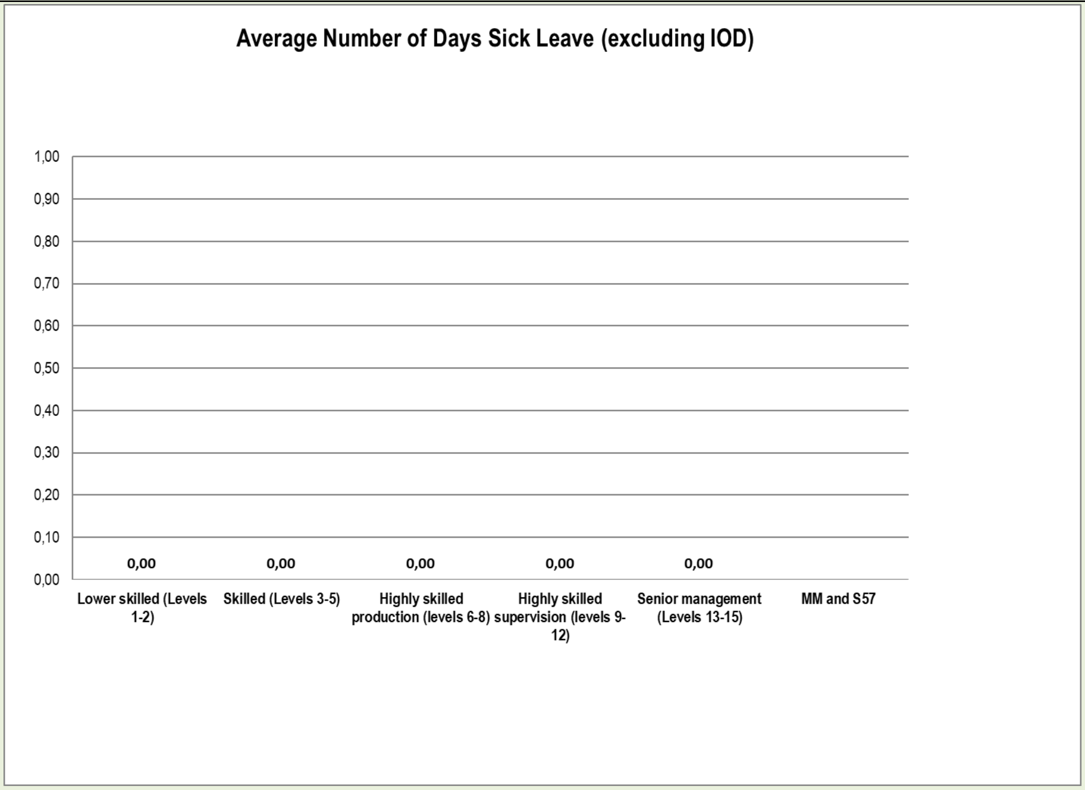
4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and Cost of Injuries on Duty					
Type of injury	Injury Leave Taken Days	Employees using injury leave No.	Proportion employees using sick leave %	Average Injury Leave per employee Days	Total Estimated Cost R'000
Required basic medical attention only	N/A	N/A	N/A	N/A	N/A
Temporary total disablement	N/A	N/A	N/A	N/A	N/A
Permanent disablement	N/A	N/A	N/A	N/A	N/A
Fatal	N/A	N/A	N/A	N/A	N/A
Total	0	0		0	0

Number of days and Cost of Sick Leave (excluding injuries on duty)						
Salary band	Total sick leave Days	Proportion of sick leave without medical certification %	Employees using sick leave No.	Total employees in post* No.	*Average sick leave per Employees Days	Estimated cost R' 000
Lower skilled (Levels 1-2)	58	0	09	3	12.6	
Skilled (Levels 3-5)	25	0	4	5	5	
Highly skilled production (levels 6-8)	8	0	3	2	4	
Highly skilled supervision (levels 9-12)	38	0	6	12	3.16	
Senior management (Levels 13-15)	0	0	0	0	0	
MM and S57	0	0	0	0	0	
Total	**129**		**22**	**22**	**5.82**	

** - Number of employees in post at the beginning of the year*
**Average is calculated by taking sick leave in column 2 divided by total employees in column 5*

T 4.3.2



T 4.3.3

COMMENT ON INJURY AND SICK LEAVE:

The sick leave has been properly managed as there were no sick leave days abused, the reduction of number leave days used is evident that there has been an improvement in that area. The proof of absence due to ill health is always requested upon arrival of the employee if they reported sick for more than 2 working days as per leave policy directive. In this instance there are no incidents of sick leave abuse that were recorded during this financial year. The Municipality has installed a new payroll system that assists to determine the accrued leave days and used to minimize inaccurate transactions, the system is interfaced with the payroll system and it updates the information on regular basis without interference of Human element. There were no injury on duty cases during this financial year which could had granted grounds for submission to COIDA

T 4.3.4

Number and Period of Suspensions				
Position	**Nature of Alleged Misconduct**	**Date of Suspension**	**Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised**	**Date Finalised**
Chie financial Officer	Financial Misconduct	01 May 2023	Suspended	31 May 2025
				T 4.3.5

Disciplinary Action Taken on Cases of Financial Misconduct			
Position	**Nature of Alleged Misconduct and Rand value of any loss to the municipality**	**Disciplinary action taken**	**Date Finalised**
Chief Financial Officer	Financial misconduct	Service terminated	31 May 2025
			T 4.3.6

COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT:

The Chief financial Officer has been suspended on allegations of financial misconduct and the matter was reported to South African Police Service, internal disciplinary processes were under taken and subsequently the employment contract was terminated following the finalization and the disciplinary outcome.

T 4.3.7

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

Note: MSA 2000 S68 (1) requires municipalities to develop their human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.

In terms of capacity development, the Municipality aligns itself with the National Treasury directive on competency framework and this has been adhered to as required. The Municipality has established a skills development unit that seeks to ensure that all employees at all levels are relevantly capacitated within their field of operations to enhance high level of productivity. This is a continuous process which the municipality ensures that it gets a maximized implementation to ensure a well capacitated workforce at all levels without discrimination; the municipality aligns itself with the new staff regulations in terms of staff development through performance management and skills development.

T 4.5.0

4.5 SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management level	Gender	Employees in post as at 30 June Year 0	Number of skilled employees required and actual as at 30 June Year 0											
			Learnerships			Skills programmes & other short courses			Other forms of training			Total		
		No.	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target
MM and s57	Female	1	0			0	1		0		0	0	0	0
	Male	3	0			0	1		0		0	0	1	1
Councillors, senior officials and managers	Female	11	0			3	1		11		11	6	4	5
	Male	04	0			3	1		16		16	6	1	
Technicians and associate professionals*	Female	0	0			4	0		0		0	6	0	0
	Male	0	0			4	0		0		0	6	6	8
Professionals	Female	0	0			0	0		0		0	0	0	0
	Male	0	0			0	0		0		0	0	0	0
Sub total	Female	12	0			0	0		0		0	0	0	0
	Male	7	0			0	0		0		0	0	0	0
Total		17	0			14	4		27		27	24	4	13

**Registered with professional Associate Body e.g CA (SA)* *T4.5.1*

Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c)	Consolidated: Total of A and B	Consolidated: Competency assessments completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
Accounting officer	1	1	1	1	1	1
Chief financial officer	1	1	1	1	1	1
Senior managers	1	1	1	1	1	1
Any other financial officials	22	22	22	22	22	22
Supply Chain Management Officials	**9**	**9**	**9**	**9**	**9**	**9**
Heads of supply chain management units	0	0	0	0	0	0
Supply chain management senior managers	0	0	0	0	0	0
TOTAL	**34**	**34**	**34**	**34**	**34**	**34**

** This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007)*

T 4.5.2

										R'000
Management level	**Gender**	**Employees as at the beginning of the financial year**	**Original Budget and Actual Expenditure on skills development Year 1**							
			Learnerships		**Skills programmes & other short courses**		**Other forms of training**		**Total**	
		No.	**Original Budget**	**Actual**	**Original Budget**	**Actual**	**Original Budget**	**Actual**	**Original Budget**	**Actual**
MM and S57	Female	1	-	-	-	-	-	-	-	-
	Male	3	-	-	-	-	-	-	-	--
Legislators, senior officials and managers	Female	8	-	-	30 000	8 568	-	-	30 000	8 568
	Male	19	-	-	30 000	19 278	-	-	30 000	19 278
Professionals	Female	0	-	-	-	-	-	-	-	-
	Male	0	-	-	-	-	-	-	-	-
Technicians and associate professionals	Female	0	-	-	30 000	29 99	-	-	30 000	29 99
	Male	2	-	-	30 000	26 991	-	-	30 000	26 991
Clerks	Female	78	-	-	30 000	17 100	-	-	30 000	17 100
	Male	54	-	-	30 000	11 400	-	-	30 000	11 400
Service and sales workers	Female	0	-	-	-	-	-	-	-	-
	Male	0	-	-	-	-	-	-	-	-
Plant and machine operators and assemblers	Female	0	-	-	-	-	-	-	-	-
	Male	11	-	-	30 000	28 500	-	-	30 000	28 500
Elementary occupations	Female	22	-	-	30 000	5 600	-	-	30 000	5 600
	Male	12	-	-	30 000	22 400	-	-	30 000	22 400
Sub total	Female	**109**	-	-	120 000	108 569	-	-	120 000	108 569
	Male	**101**	-	-	150 000	34 267	-	-	150 000	34 267
Total		**210**	-	-	270000	142 836	-	-	270000	142 836
**% and *R value of municipal salaries (original budget) allocated for workplace skills plan.*										
										T4.5.3

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

In terms of capacity development, the Municipality aligns itself with the National Treasury directive on competency framework and this has been adhered to as required. The Municipality has established a skills development unit that seeks to ensure that all employees at all levels are relevantly capacitated within their field of operations to enhance high level of productivity. This is a continuous process which the municipality ensures a maximized implementation to secure a well capacitated workforce at all levels, The Municipality together with LGSETA is committed to facilitating access to training through grant allocation to municipalities, the National Treasury initiative competency requirements has been adhered to by majority of officials who attending Municipal Financial Management level have completed to become competent. It can be confirmed that the Municipality has a Training Committee and its terms of reference is to ensure equitable distribution of capacity building for all employees.

The Municipality is in a process of aligning the Workplace Skills Plan with the new staff regulations which will play a critical part in ensuring the equitable distribution of training provisions across all levels within the Municipality as the previously

T 4.5.4

Chapter 4

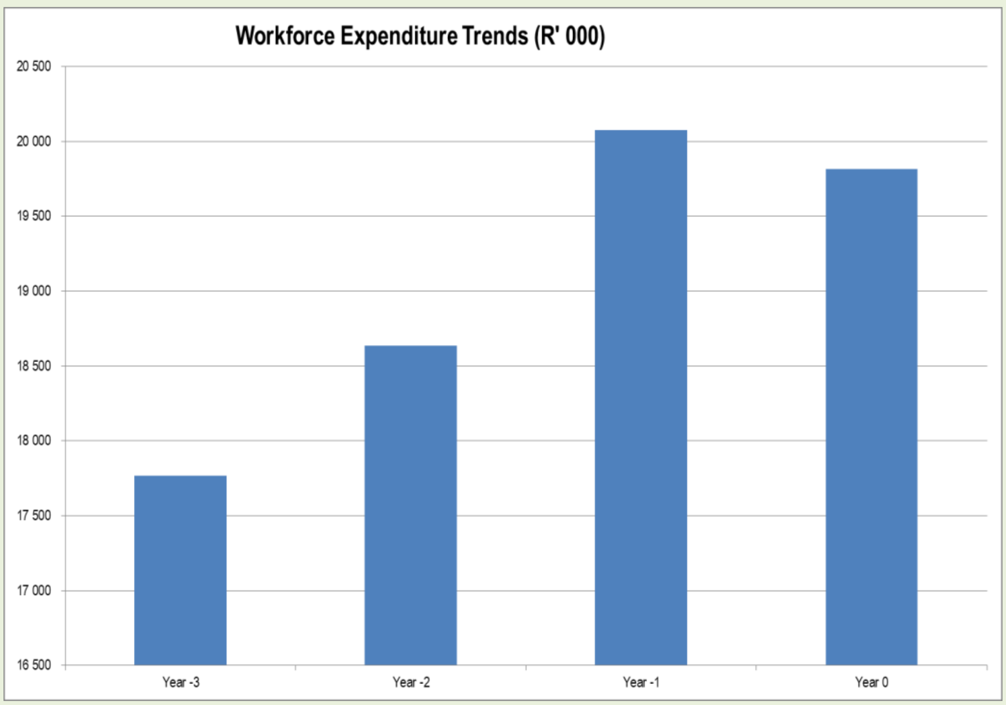
COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

The Municipality is equitably distributing its budget funding on training of Officials to balance the level of up skilling its workforce and there was no over or under expenditure experienced under this vote, thus includes community capacity building in all wards through LGSETA. The LGSETA is identifying training programs that could be funded and accredited service providers and transfer the budget in a form grant to the Municipality to facilitate payments through the SETA as part of the skills levy.

T 4.6.0

4.6 EMPLOYEE EXPENDITURE



Source: MBRR SA22 *T 4.6.1*

COMMENT ON WORKFORCE EXPENDITURE:
The Municipality is equitably distributing its budget funding on training of Councilors, Officials and Ward Committees to balance the level of up skilling its workforce. This expenditure is from various source of funding which include the following LGSETA, SETA and other Source of funding. The LGSETA is identifying training programs that could be funded and accredited service providers on behalf of the Municipality and transfer the budget in a form grant to the Municipality to facilitate payments through the SETA. It is the responsibility of the Municipality to facilitate identification of relevant beneficiaries or various programs, The Municipality is doing very well in this area, although the employees cost is still a burning issue as it dominates the larger part of the Municipal budget
T 4.6.1.1

Number Of Employees Whose Salaries Were Increased Due To Their Positions Being Upgraded		
Beneficiaries	**Gender**	**Total**
Lower skilled (Levels 1-2)	Female	0
	Male	0
Skilled (Levels 3-5)	Female	0
	Male	0
Highly skilled production (Levels 6-8)	Female	0
	Male	0
Highly skilled supervision (Levels9-12)	Female	0
	Male	0
Senior management (Levels13-16)	Female	0
	Male	0
MM and S 57	Female	0
	Male	0
Total		0
Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right hand side of the column (as illustrated above).		*T 4.6.2*

Employees Whose Salary Levels Exceed The Grade Determined By Job Evaluation				
Occupation	**Number of employees**	**Job evaluation level**	**Remuneration level**	**Reason for deviation**
Middle Managers and Office Administrators	58	T16;T12;T11; T6;T7;T4 and T3	T16;T12;T11; T6;T7;T4 and T3	Outside Job Evaluation Task Grade (Personal to holder)

Employees appointed to posts not approved				
Department	**Level**	**Date of appointment**	**No. appointed**	**Reason for appointment when no established post exist**
N/A	N/A	N/A	N/A	N/A
				T 4.6.4

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE:

The Provincial Audit Committee on Job Evaluation has Audited Ratlou Local Municipality results for implementation and the municipality has been given the final Job Evaluation results 0n 30 August 2025 and they were implemented in December 2025. It must be noted that not all the positions benefited from this system as some were ultimately declared personal to holder and the incumbent will hold the positions until they retire and upon exit the Job Evaluation result will be implemented as recommended for those positions.

T 4.6.5

DISCLOSURES OF FINANCIAL INTERESTS

The Municipality is taking this process very serious and it is done regularly in every formal meeting where internal and external stakeholders are involved. e.g Audit Committee, Council meeting and Management etc. All Officials at the beginning of every meeting are compelled to complete declaration forms in line with their performance Agreements, this is to ensure that the municipality is aware of their relationship status in terms of related parties, members of evaluation and adjudication committee are also expected to disclose their interest to eliminate element of conflict of interest. This process contributes positively during the compilation of Annual Financial Statements at the end of the financial year.

T 4.6.6

Chapter 5

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- Component A: Statement of Financial Performance
- Component B: Spending Against Capital Budget
- Component C: Other Financial Matters

.

T 5.0.1

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

*Note: Statements of Revenue Collection Performance by vote and by source are included at **Appendix K**.*

The Municipality is hundred percent % rural and grant dependent with low revenue collection, it provides various services efficiently and cost effectively with limited resources at its disposal, The Municipality is prioritizing allocation of resources as per the IDP to address community needs although there are operational challenges in some areas due functions and powers e.g the Municipality is not a water service Authority but it finds its self being accountable to the Community regarding this service. This is a District function, however there is a water grant which the Municipality receives from the District termed to be a water grant. The Municipality finds it very difficult to access this grant and as a result the litigations on Water projects which are being referred to the Municipality for recovery. In cases where the Municipality find itself in a situation where it has to pay those settlement thus creates unnecessary irregular expenditure. The average projection of SARS returns is considered to curb the unauthorized expenditure should the payment be effected late and or in the next financial year. The Municipality has since established Annual Financial statements unit in an attempt to reduce usage of consultancy for compilation and reporting on financial statements.

T 5.1.0

Chapter 5

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

Description	2021/2022	2022/2023	Current Year 2024/2025				2025/2026 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/2026	Budget Year +1 2026/27	Budget Year 2027/28
Financial Performance									
Property rates	26 952	28 700	26 952	28 783	28 783	28 783		30 222	31 733
Service charges	399	514	399	609	609	609		640	672
Investment revenue	5 964	4 600	5 964	11 189	11 189	11 189		11 749	12 336
Transfers recognised - operational	118 889	166 471	118 889	177 367	177 367	177 367		186 236	195 547
Other own revenue	24 189	9 945	24 189	8 294	8 294	8 294		8 709	9 145
Total Revenue (excluding capital transfers and contributions)	176 393	210 230	176 393	226 243	226 243	226 243		237 555	249 433
Employee costs	91 183	105 461	91 183	103 278	103 278	103 278		108 442	113 864
Remuneration of councillors	12 315	12 400	12 315	12 962	12 962	12 962		13 610	14 291
	29 992	33 000	29 992	36 000	36 000	36 000		37 800	39 690
Depreciation & asset impairment	710	300	710	60	60	60		63	66
Finance charges				6 725	6 725	6 725		7 061	7 414

Materials and bulk purchases	–		–						
Transfers and grants	109 489	83 278	109 489	98 500	98 500	98 500		103 425	108 596
Other expenditure									
Total Expenditure	243 688	234 439	243 688	257 525	257 525	257 525		270 402	283 922
Surplus/(Deficit)	(67 295)	(24 209)	(67 295)	(31 282)	(31 282)	(31 282)		(32 846)	(34 489)
Transfers recognised - capital		32 193		41 786	41 786	41 786		43 875	46 069
Contributions recognised - capital & contributed assets									
Surplus/(Deficit) after capital transfers & contributions	(67 295)	7 984	(67 295)	10 503	10 503	10 503		11 029	11 580
Share of surplus/ (deficit) of associate	-		-						
Surplus/(Deficit) for the year	-		-	10 503	10 503	10 503		11 029	11 580
<u>Capital expenditure & funds sources</u>									
Capital expenditure		32 193		50 832	50 832	50 832		53 373	56 042
Transfers recognised - capital		32 193		42 112	42 112	42 112		44 217	46 428
Public contributions & donations	-		-						

			–	–	–	–			
Borrowing	–		–	8 720	8 720	8 720		9 156	9 614
Internally generated funds	38		38	50 832	50 832	50 832		53 373	56 042
Total sources of capital funds	38	32 193	38						
Financial position				130 202	130 202	130 202		136 712	143 548
Total current assets	–	53 553	–	14 832	14 832	14 832		15 573	16 352
Total non current assets	–	432 399	–	134 530	134 530	134 530		141 257	148 320
Total current liabilities	–	20 022	–						
Total non current liabilities	–	5 246	–						
Community wealth/Equity	–		–						
Cash flows									
Net cash from (used) operating				168 089	168 089	168 089		176 494	185 318
Net cash from (used) investing	73	47 566	73	(50 832)	(50 832)	(50 832)		(53 373)	(56 042)
Net cash from (used) financing	418	(43 910)	418						

Cash/cash equivalents at the year end	23		23	117 257	117 257	117 257		123 120	129 276
	–	96 456	–						
Cash backing/surplus reconciliation				135 141	135 141	135 141		141 898	148 993
Cash and investments available	–	53 553	–	138 946	138 946	138 946		145 894	153 188
Application of cash and investments	–	26 547	–	(3 805)	(3 805)	(3 805)		(3 996)	(4 195)
Balance - surplus (shortfall)	–	27 006	–						
Asset management									
Asset register summary (WDV)				14 832	14 832	14 832			
Depreciation & asset impairment	–	7 022	–	36 000	36 000	36 000			
Renewal of Existing Assets	–	33 000	–	41 586	41 586	41 586			
Repairs and Maintenance	–		–	3 120	3 120	3 120			
	–		–						
Free services									
Cost of Free Basic Services provided	–		–						
Revenue cost of free services provided	–	2 263	–						

Households below minimum service level			–	–	–	–			
Water:	-	-	–	-	-	-	–	-	-
Sanitation/sewerage:	–	–	-	-	-	-	-	-	-
Energy:	–	–	–	–	–	–	-	-	-
Refuse:	-	–	–	–	–	–	-	-	-

Financial Performance of Operational Services						
						R '000
Description	2023 / 2024	2024 / 2025			2024 / 2025 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Operating Cost						
Water		-	-	-	-	-
Waste Water (Sanitation)		-	-	-	-	-
Electricity	14 600	12 250	13 400	18 832	(6 582)	(5 432)
Waste Management		-	-	-	-	-
Housing		-	-	-	-	-
Component A: sub-total	14 600	12 250	13 400	18 832	(6 582)	(5 432)
Waste Water (Stormwater Drainage)		-	-	-	-	-
Roads	27 541	28 720	33 274	30 221	(9 416)	976
Transport		-	-	-	-	-
Component B: sub-total		18 125	28 517	27 541	(9 416)	976
Planning		-	-	-	-	-
Local Economic Development		-	-	-	-	-
Component B: sub-total						
Planning (Strategic & Regulatary)		-	-	-	-	-
Local Economic Development		-	-	-	-	-
Component C: sub-total						
Community & Social Services	15 515	19 793	19 723	19 184	609	540
Enviromental Proctection		-	-	-	-	-
Health		-	-	-	-	-
Security and Safety	5	-	-	-	-	-
Sport and Recreation	5	-	-	-	-	-
Corporate Policy Offices and Other		-	-	-	-	-
Component D: sub-total	14					
Total Expenditure	**27**	**28 065**	**43 132**	**41 982**	**(13 917)**	**1 150**
						T 5.1.2

COMMENT ON FINANCIAL PERFORMANCE:
The Municipality has since improved the state of financials including the revenue collection. The Municipality is compliant with the submission of its Section 52 and 71 reports on monthly basis. The Council has resolved to write-off the property rates for the previous financial years to mediate the farmers dispute, however following further consultations it was realized that this was erroneously done and it has since been rescinded.
T5.1.3

5.2 GRANTS

Grant Performance						
						R' 000
Description	2023 / 2024	2024 / 2025			2024 / 2025 Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
Operating Transfers and Grants						
National Government:	205 046	215 314	215 314	215 333	**100%**	**100%**
Equitable share	159 197	168 819	168 819	168 819		
Municipal Systems Improvement	-					
Department of Water Affairs	–					
Levy replacement	–					
Other transfers/grants [EPWP, MIG OPEX, FMG]	45 849	46 495	46 495	46 514	**100%**	**100%**
Provincial Government:	-					
Health subsidy		**1 392**	**1 392**	**1 392**		
Housing						
Ambulance subsidy						
Sports and Recreation		1 392	1 392	1 392	100%	100%
Other transfers/grants [insert description]						
District Municipality:						
[NMMDM Water Grant]						
Other grant providers:						
[Kalgold mine Grant]						
Total Operating Transfers and Grants	**250 895**	**263 201**	**263 201**	**263 239**	**()**	
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.						*T 5.2.1*

COMMENT ON OPERATING TRANSFERS AND GRANTS:

The Municipality annually receives the grant from Department of Arts, Culture and Sport & Recreation for day to day administrative running costs of Library Services which assist also in procuring goods that creates a productive working environment for the both users and officials. MIG optimally utilized for its purpose in the current financial year.

T 5.2.2

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	**Actual Grant Year -1**	**Actual Grant Year 0**	**Year 0 Municipal Contribution**	**Date Grant terminates**	**Date Municipal contribution terminates**	**Nature and benefit from the grant received, include description of any contributions in kind**
Parastatals						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"		N/A				
B - "Project 2"						
Foreign Governments/Development Aid Agencies						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"	N/A					
B - "Project 2"						
Private Sector / Organisations						
A - "Project 1"						
A - "Project 2"	N/A					
B - "Project 1"						
B - "Project 2"						
Provide a comprehensive response to this schedule						*T 5.2.3*

COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:

The Municipality has received the grant from Department of Arts, Culture and Sport, Local Government Sector Education (LGSETA) , EPWP and Local Government Financial Management Grant & Development These grants has assisted the Municipality for recruitment of internships and the capacity building thereof as well as eradication of unemployment within the Municipality through EPWP grant.

T 5.2.4

5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The assets are kept in terms of GRAP 17 and assets management policy of the municipality. These assets are all included in the Assets Register as per GRAP requirements. The Municipality has acquired number of Assets that include movable and immovable during this financial year, there is a provision made for risk circumstances in a form of Insurance to protect a total loss of municipal properties. All assets that were lost due to unforeseen circumstances were recovered through the risk guard insurance applicable within the Municipality; the assets that have exceeded their life span as per the regulation are disposed off following the prescribed processes for council approval. The details of the assets acquired during the period under review are reflected as per the table below

T 5.3.1

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 0				
Asset 1				
Name	Matloding and Logageng Sport Facility			
Description	Community Assets			
Asset Type	Infrastructure Asset			
Key Staff Involved				
Staff Responsibilities				
	Year -3	Year -2	Year -1	Year 0
Asset Value	R 1 253 871.79	R 1 708 906.69	R 9 206 334.92	R 7 289 743.45
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 2				
Name	Construction of Ramabesa and Setlhwatlhwe Road			
Description	Road Construction			
Asset Type	Infrastructure Asset			
Key Staff Involved				
Staff Responsibilities				
	Year -3	Year -2	Year -1	Year 0
Asset Value	R 4 020 298.31	R 980 117.58	R 13 475 632.48	R 1 349 418.75
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 3				
Name	Construction of Mabule and Mathateng Road			
Description	Road Construction			

Asset Type	Infrastructure Asset			
Key Staff Involved				
Staff Responsibilities				
Asset Value	Year -3	Year -2	Year -1	Year 0
			R 9 857 541.39	R 4 136 083.74
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 0				
Asset 1				
Name	Construction of MadibogoPan Internal and Road			
Description	Infrastructure Assets			
Asset Type	Infrastructure Assets			
Key Staff Involved				
Staff Responsibilities				
Asset Value	Year -3	Year -2	Year -1	Year 0
			R 2 472 685.05	R 13 431 824.44
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 2				
Name	Construction of Makgobistadt internal access Road			
Description	Road Construction			
Asset Type	Infrastructure Asset			
Key Staff Involved				
Staff Responsibilities				
Asset Value	Year -3	Year -2	Year -1	Year 0
			R 1 939 509.05	R 5 855 228.20
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			

Asset 3				
Name	Construction of Madibogopan and Diolwane internal access Road			
Description	Road Construction			
Asset Type	Infrastructure Asset			
Key Staff Involved				
Staff Responsibilities				
Policies in Place to Manage Asset	Yes			
Asset Value	Year -3	Year -2	Year -1	Year 0
				R 13 431 824.44
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
				T 5.3.2

COMMENT ON ASSET MANAGEMENT:

The Asset Management of the Municipality is well staffed and is functioning very well, it is however important to indicate that the Service provider has been appointed for preparation of Annual Financial Statements and Compilation of Asset Register

T 5.3.3

Repair and Maintenance Expenditure: Year 0				
				R' 000
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	6 713	5 350	2 960	3 753
				T 5.3.4

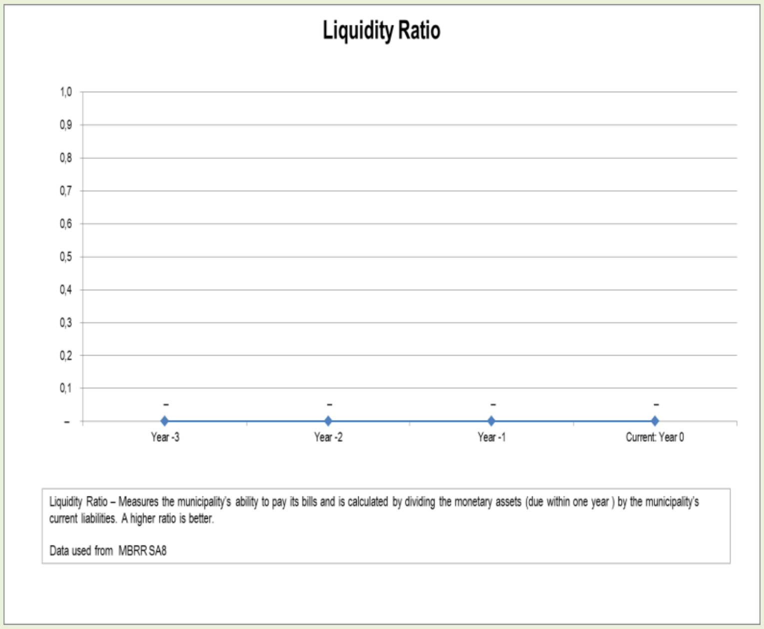
COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:

The above reflected includes the repairs and maintenance of High mast lights and other assets such as white, yellow fleet as well as the building and all properties of the municipality.

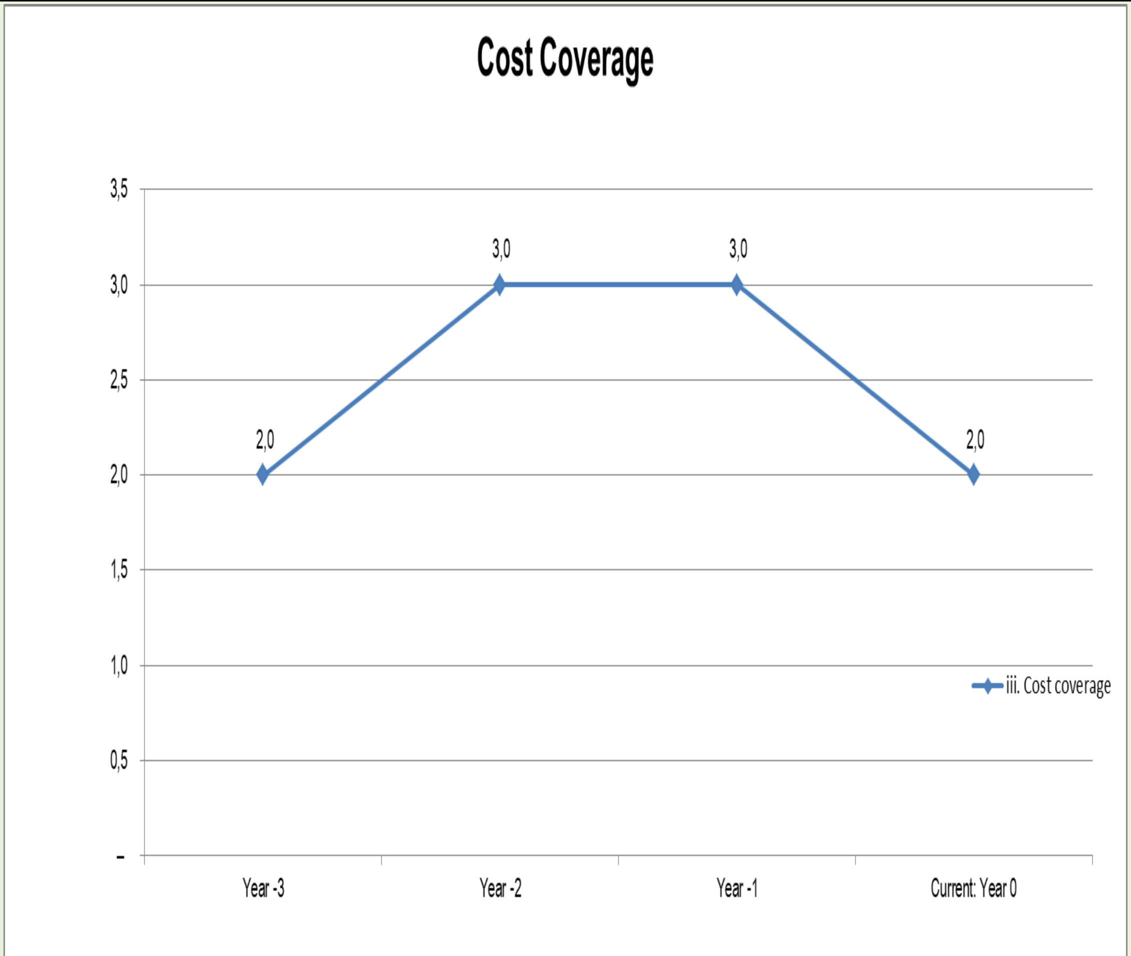
T 5.3.4.1

Chapter 5

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS



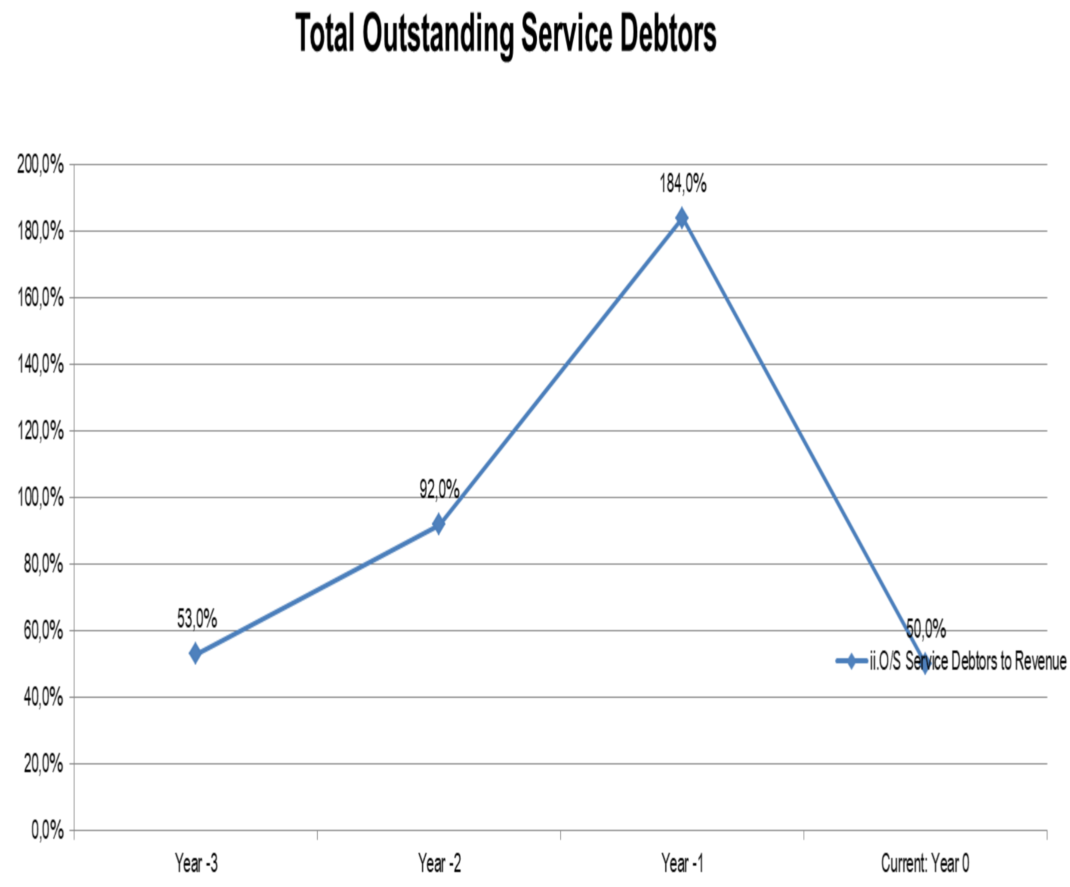
5.4.1



Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants and is calculated

Data used from MBRR SA8

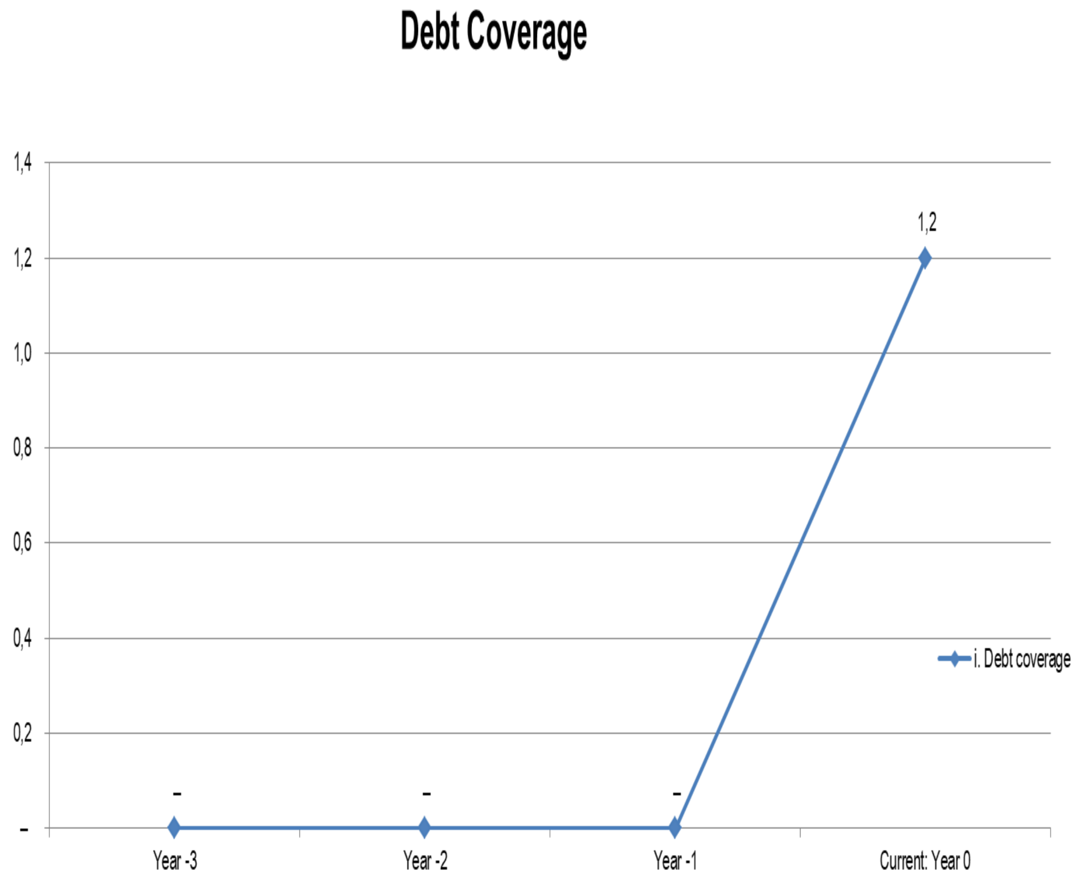
T 5.4.2



Total Outstanding Service Debtors – Measures how much money is still owed by the community for water, electricity, waste removal and sanitation compared to how much money has been paid for these services. It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better.

Data used from MBRR SA8

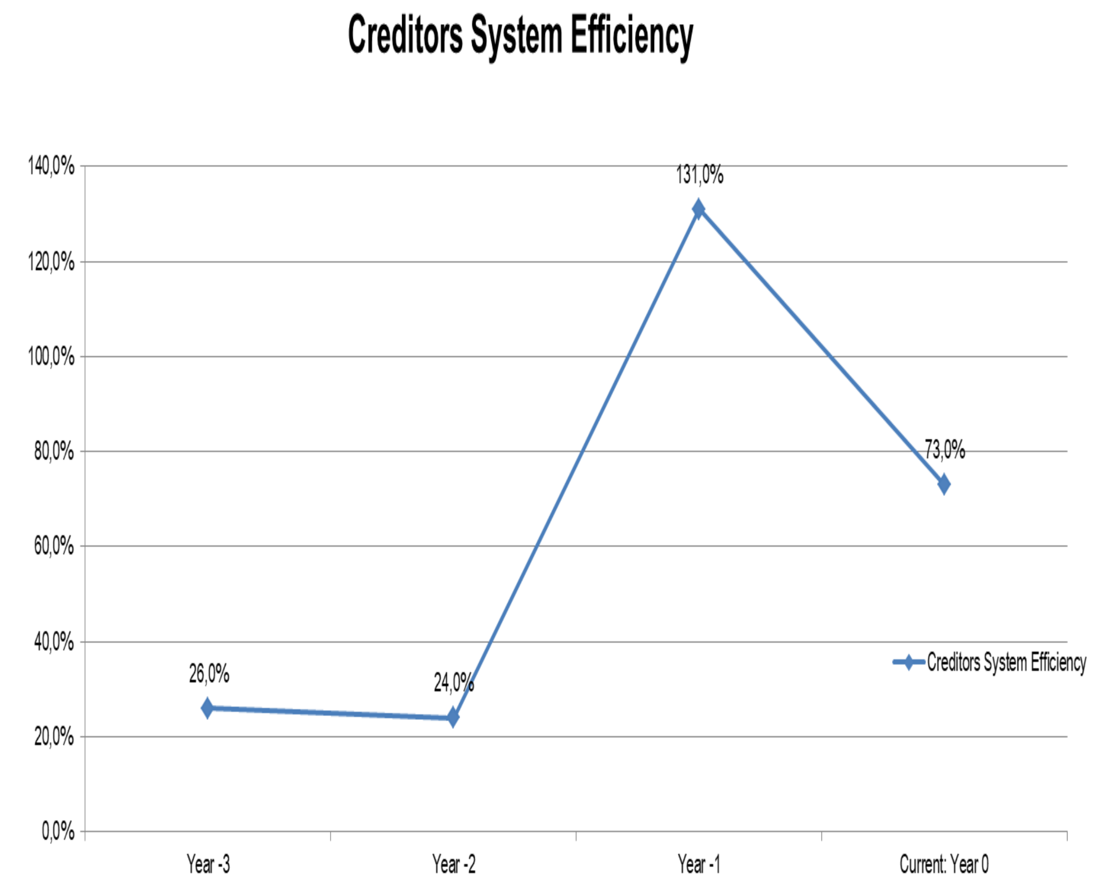
T 5.4.3



Debt Coverage– The number of times debt payments can be accomodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accomodated by the municipality

Data used from MBRR SA8

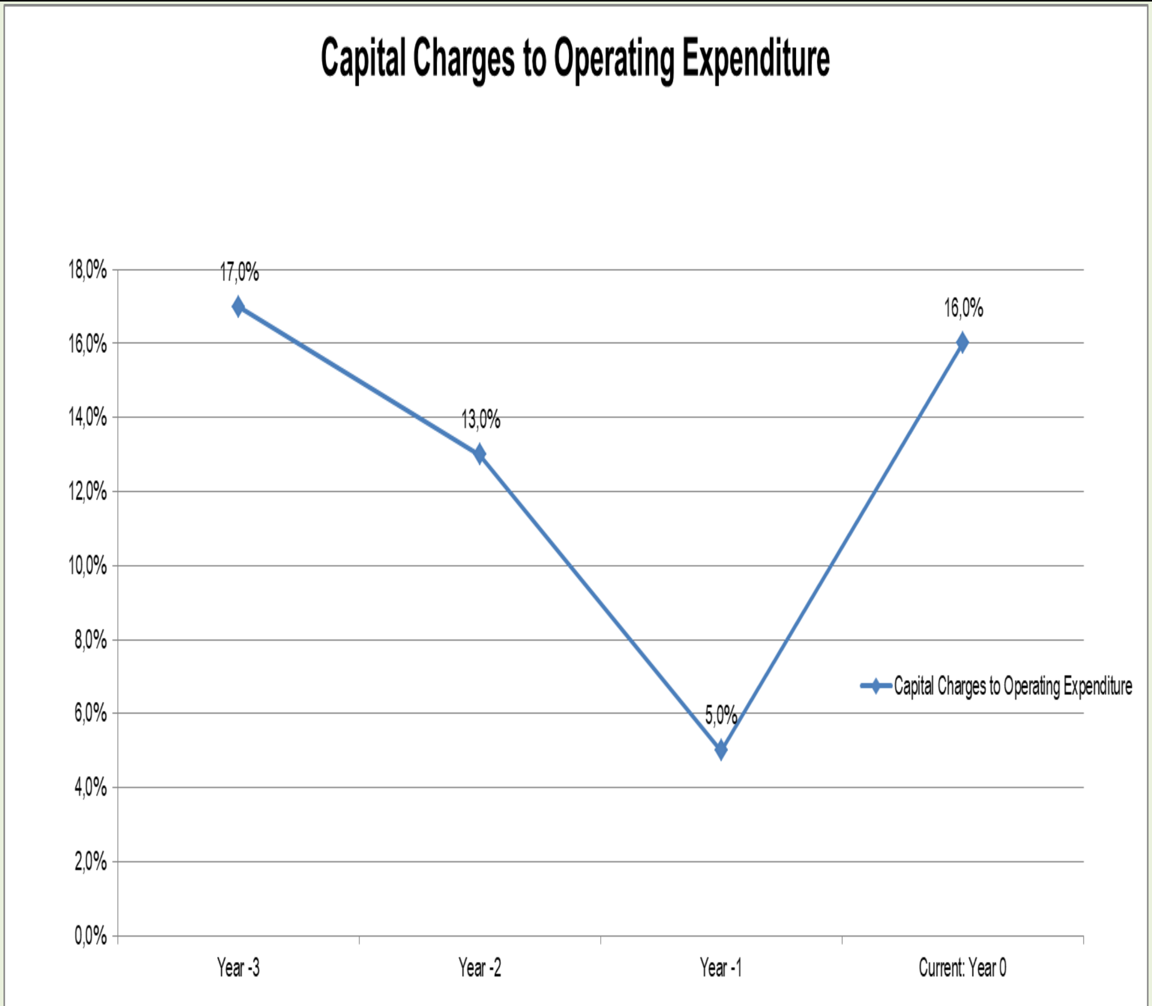
T 5.4.4



Creditor System Efficiency – The proportion of creditors paid within terms (i.e. 30 days). This ratio is calculated by outstanding trade creditors divided by credit purchases

Data used from MBRR SA8

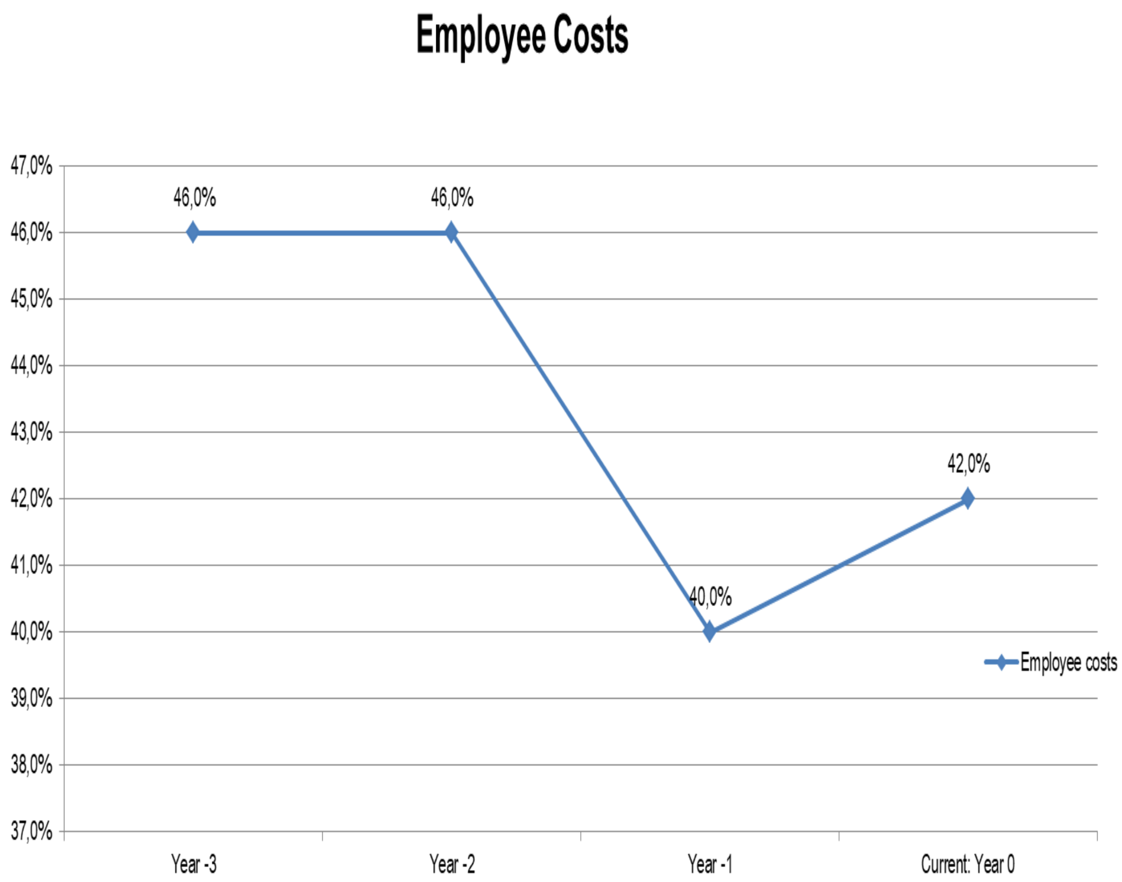
T 5.4.5



Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure.

Data used from MBRR SA8

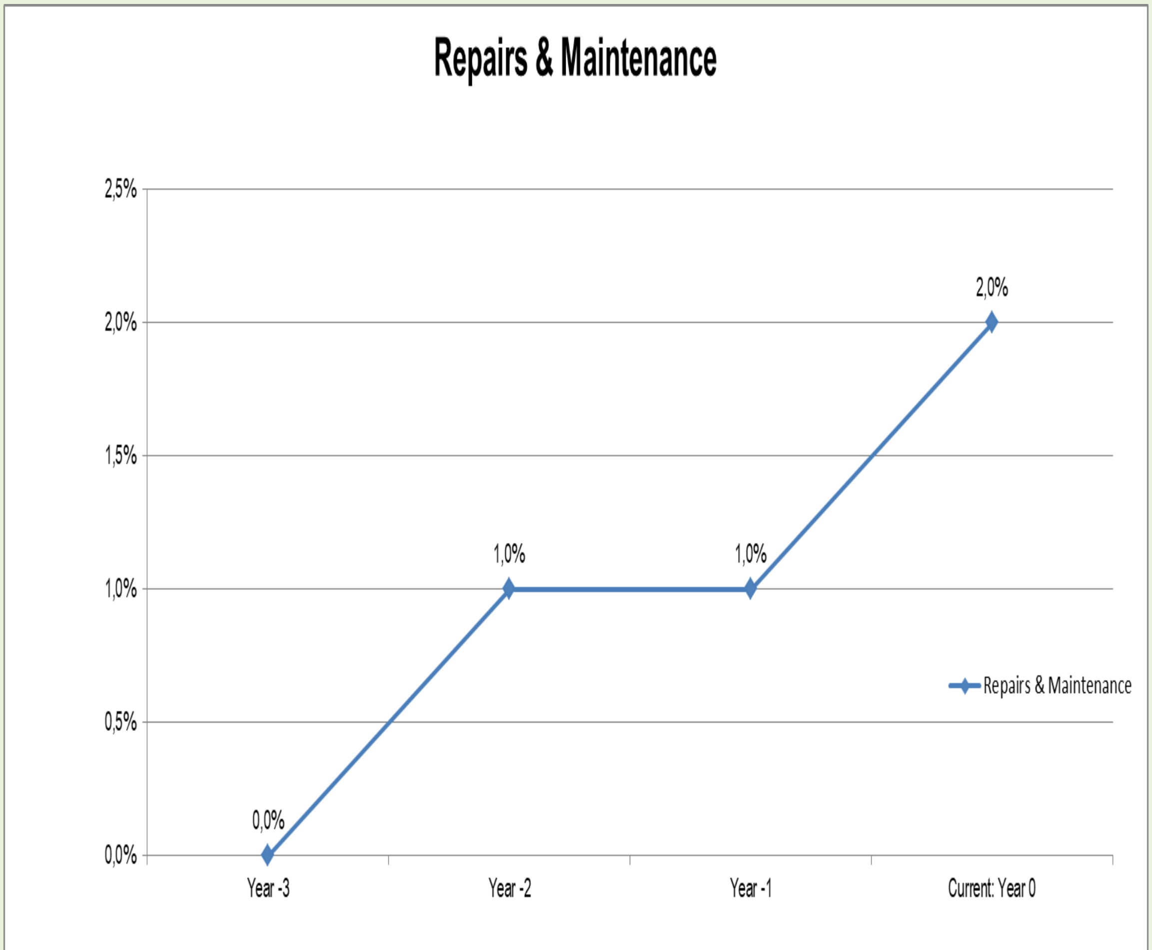
T 5.4.6



Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

Data used from MBRR SA8

T 5.4.7



Repairs and Maintenance – This represents the propotion of operating expenditure spent and is calculated by dividing the total repairs and maintenace.

Data used from MBRR SA8

T 5.4.8

COMMENT ON FINANCIAL RATIOS:

The municipality has performed well with the resources and assets entrusted to it. It has maintained asset base to ensure the continued operations and service delivery provisions. The municipality could manage short term assets and liabilities to ensure business continuity. The municipality has ability to overcome economic or external financial shocks. It is important to indicate that there are some assets which are found within the Municipality asset register but still belonging to Ngaka Modiri Molema District that need to be cleared and be accounted for properly. The Municipality is in sound financial position thus can be sustained over a period of a quarter,

T 5.4.9

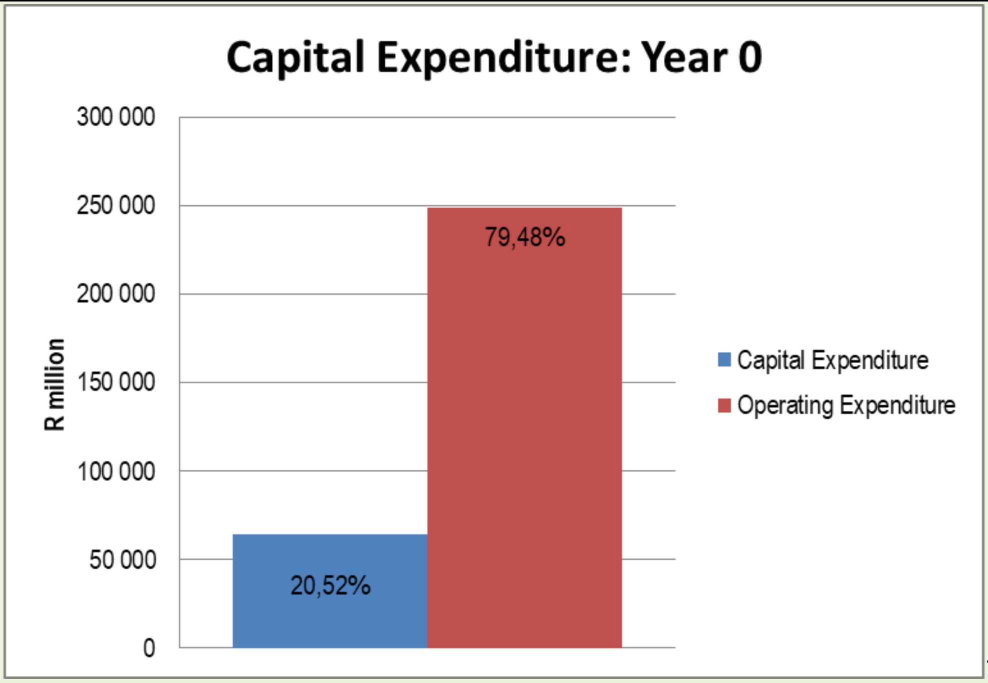
COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Ratlou has planned its projects in phases due to availability of budget as contained in the IDP; most of the projects were MIG funded, All projects that were planned for this financial year were implemented and completed except for Makgobistadt internal Access road which is still ongoing due low performance of the contractor, the contractor has since been terminated and the new contractor was appointed, the site has been established

T 5.5.0

5.5 CAPITAL EXPENDITURE



T 5.5.1

5.6 SOURCES OF FINANCE

R million	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital Expenditure	50 832	50 864	46 445	4 387	4 419
	50 832	**50 864**	**46 445**	**4 387**	**4 419**
Operating Expenditure	257 525	259 350	259 846	(2 321)	(496)
	257 525	**248 661**	**241 650**	15 875	7 011
Total expenditure	**308 357**	**299 525**	**288 094**	**20 263**	**11 431**
Water and sanitation					
Electricity					
Housing					
Roads, Pavements, Bridges and storm water					
Other					
External Loans					
Internal contributions					
Grants and subsidies					
Other					
External Loans					
Grants and subsidies					
Investments Redeemed					
Statutory Receipts (including VAT)					
Other Receipts					
Salaries, wages and allowances	117 862	105 987	104 323	13 538	1 663
Cash and creditor payments	105 107	23 547	131 587	(26 480)	(108 040)
Capital payments	50 832	50 864	46 445	4 387	4 419
Investments made					
External loans repaid					
Statutory Payments (including VAT)					
Other payments					
	278 349	**312 855**	**299 586**	(21 236)	13 269

	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Property rates	28 783	28 291	28 291	492	()
Service charges	609	652	586	23	65
Other own revenue	8 294	7 159	4 223	4 071	2 935
	37 687	**36 101**	**33 101**	**4 586**	**3 000**
Employee related costs	103 278	104 816	104 171	(892)	646
Provision for working capital					
Repairs and maintenance	6 713	5 350	2 960	3 753	2 390
Bulk purchases					
Other expenditure	147 534	149 184	152 715	(5 181)	(3 532)
	257 525	**259 350**	**259 846**	**(2 320)**	**(495)**
Service charges: Electricity					
Grants & subsidies: Electricity					
Other revenue: Electricity					
Employee related costs: Electricity					
Provision for working capital: Electricity					
Repairs and maintenance: Electricity					
Bulk purchases: Electricity					
Other expenditure: Electricity					
Service charges: Water					
Grants & subsidies: Water					
Other revenue: Water					
Employee related costs: Water					
Provision for working capital: Water					
Repairs and maintenance: Water					
Bulk purchases: Water					
Other expenditure: Water					

COMMENT ON SOURCES OF FUNDING:
Ratlou Local Municipality is 100 % rural in nature demographic and geographically, there is no strong eco nomic base that can assist the Municipality to improve its revenue base. it is for this reason the Municipality receiving equitable share from National Treasury and Local Government; Ngaka Modiri Molema District water fund, the sources that are used to enhance the source funding is through the collection of SARS V.A.T returns and property rates as well as revenue collection from rentals of property from Setlaggle Complex and Thusong Service Centre. The Municipality is also receiving revenue through the Setlagole vehicle Registering Authority and the Drivers Leaners Testing classes that are also housed under Thusong Service Center
T 5.6.1.1

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects* R' 000					
Name of Project	Current: Year 0			Variance: Current Year 0	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
Matloding and Logageng Sport Gound	R10 000 000	-	R 7 289 743.45	-	-
Madibogo High Mast lights Ward 6	R 2 615 340.	-	R 623 542.09	-	-
Construction of Roads Ramabesa and Setlhwatlhe Phase 03	R 00	R 2 664 766	R 1 349 418.75	100	100
Mabule and Mathateng Road	R 4 169 421	R 876 658	R 4 136 083.74	21	18
Madibgopan and Diolwane internal Road	R 10 520 339	2 283 0 22	R 13 431 824.44	22	17
Makgobistad Internal Road	R 10 155 651	-3 630 867	R 5 855 228.20	-36	-56
** Projects with the highest capital expenditure in Year 0*					

Name of Project - A	Matloding and Logageng Sport Ground
Objective of Project	Improvement of access to Community facility.
Delays	As explained on T.5.7.1.1
Future Challenges	N/A
Anticipated citizen benefits	Low rates of accidents and extension of the life span of vehicles
Name of Project - B	Madibogo High Mast lights Ward 6
Objective of Project	Improvement of access to infrastructure
Delays	As explained on T.5.7.1.1
Future Challenges	N/A
Anticipated citizen benefits	Roads Ramabesa and Setlhwatlhe Phase 03
Name of Project - C	1 Internal Access Roads completed
Objective of Project	Improvement of access to Community facility.
Delays	As explained on T.5.7.1.1
Future Challenges	N/A
Anticipated citizen benefits	Low rates of accidents and extension of the life span of vehicles

Name of Project - D	Madibgopan and Diolwane Road
Objective of Project	Improvement of access roads between villages
Delays	As explained on T.5.7.1.1
Future Challenges	N/A
Anticipated citizen benefits	Low rates of accidents and extension of the life span of vehicles
Name of Project - E	Mabule and Mathateng Road
Objective of Project	Improvement of access roads between villages
Delays	As explained on T.5.7.1.1
Future Challenges	N/A
Anticipated citizen benefits	Low rates of accidents and extension of the life span of vehicles
Name of Project - F	Makgobistad Internal Road
Objective of Project	Improvement of access roads between villages
Delays	As explained on T.5.7.1.1
Future Challenges	N/A
Anticipated citizen benefits	Low rates of accidents and extension of the life span of vehicles
	T 5.7.1

COMMENT ON CAPITAL PROJECTS:

Ratlou Local Municipality capital projects that are MIG funded as outlined in SDBIP were successfully implemented, this was done through the support of National. Provincial COGTA and Municipal Infrastructure Support Agency

T 5.7.1.1

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

INTRODUCTION TO BASIC SERVICE AND INFRASTRUCTURE BACKLOGS

The Municipality is only providing the basic service only on free basic electricity to its communities, during this financial year there is a lot of improvement that is realized in the collection of electricity coupons as it was above the planned target.

T 5.8.1

Service Backlogs as at 30 June Year 0 Households (HHs)				
	*Service level above minimum standard		**Service level below minimum standard	
	No. HHs	% HHs	No. HHs	% HHs
Water		%		%
Sanitation	The accurate statics could be sourced from the district as a water service authority	%	The accurate statics could be sourced from the district as a water service authority	%
Electricity		%		%
Waste management		%		%
Housing		%		%

*% HHs are the service above/below minimum standard as a proportion of total HHs. 'Housing' refers to * formal and ** informal settlements.*

T 5.8.2

Municipal Infrastructure Grant (MIG)* Expenditure Year 0 on Service backlogs R' 000						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjust-ments Budget	
Infrastructure - Road transport	N/A					
Roads, Pavements & Bridges						
Storm water						
Infrastructure - Electricity	N/A					
Generation						
Transmission & Reticulation						
Street Lighting						
Infrastructure - Water	N/A					
Dams & Reservoirs						
Water purification						
Reticulation						
Infrastructure - Sanitation	N/A					
Reticulation						
Sewerage purification						
Infrastructure - Other	N/A					
Waste Management						
Transportation						
Gas						
Other Specify: Community Facilities	N/A					
Total						

** MIG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.*

T 5.8.3

COMMENT ON BACKLOGS:
There are no backlogs in the implementation of Infrastructural projects were MIG funded *.T.5.8.4*

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

The Municipality has during this financial year ensured that it consults with the provincial Treasury to ensure the credibility of its budget and cash flow management are GRAP compliant. It is behind this background that it can be confirmed that the Municipality financial management is in a positive sound and can sustain the municipality over a period of a quarter should there be a financial crisis. The Municipality has complied with MFMA requirement that the budget should be submitted to the mayor on monthly basis through section 71 reports. Ratlou Local Municipality pride itself with a sound financial management and it is for this that it has never happened that at the end of the month creditors and employees salaries were not paid

T 5.9

5.9 CASH FLOW

Cash Flow Outcomes				
				R'000
Description	2023 / 2024	Current: 2024 / 2025		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	43 399	25 905	25 905	18 453
Government - operating	164 635	177 367	177 367	173 725
Government - capital	32 193	41 786	41 786	43 985
Interest	252	5 981	5 981	5 312
Dividends				
Payments				
Suppliers and employees	(222 968)	(82 440)	(235 910)	(230 034)
Finance charges	(109)	(60)	(95)	(56)
Transfers and Grants				
NET CASH FROM/(USED) OPERATING ACTIVITIES	**24 950**	**(50 654)**	**(102 972)**	**24 950**
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE	911			
Decrease (Increase) in non-current debtors				
Decrease (increase) other non-current receivables				
Decrease (increase) in non-current investments				
Payments				
Capital assets	**(65 788)**	(50 832)	(52 864)	(46 445)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(64 877)	**(654)**	**(37 172)**	**(64 877)**
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans				
Borrowing long term/refinancing				
Increase (decrease) in consumer deposits				
Payments				
Repayment of borrowing				
NET CASH FROM/(USED) FINANCING ACTIVITIES				
NET INCREASE/ (DECREASE) IN CASH HELD				
Cash/cash equivalents at the year begin:	92 804	52 878	52 878	52 878
Cash/cash equivalents at the year end:	**52 878**	**40 007**	**40 007**	**40 007**
Source: MBRR A7				*T 5.9.1*

COMMENT ON CASH FLOW OUTCOMES:
The Municipality has during this financial year ensured that it consults with the provincial Treasury to ensure the credibility of its budget and cash flow management are GRAP compliant. It is behind this background that it can be confirmed that the Municipality financial management is in a positive sound and can sustain the municipality over a period of a quarter should there be a financial crisis. The Municipality has complied with MFMA requirement that the budget should be submitted to the mayor on monthly basis through section 71 reports.
T 5.9.1.1

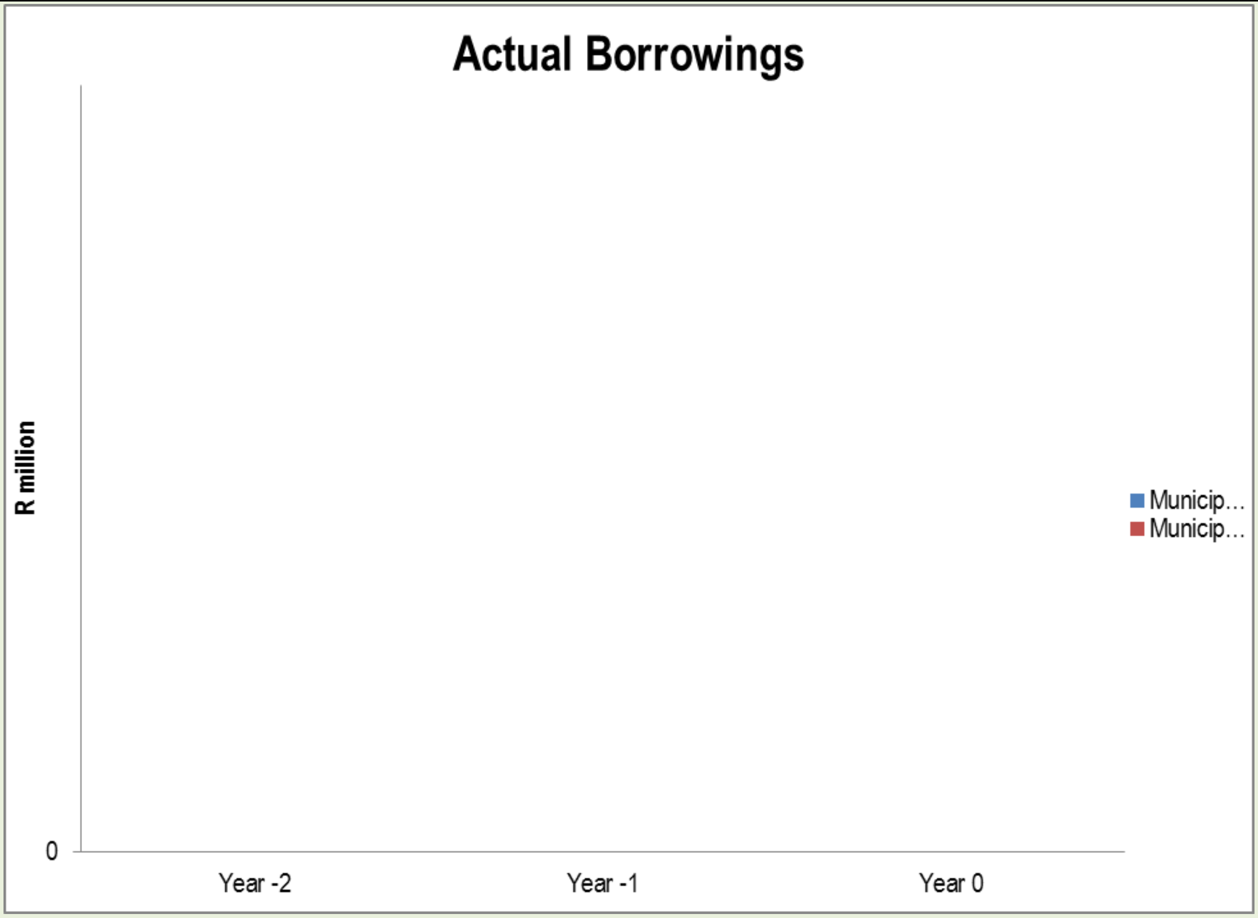
5.10 BORROWING AND INVESTMENTS

INTRODUCTION TO BORROWING AND INVESTMENTS

The Municipality currently does not have any borrowings from external financial institutions and the investments are with First National Bank on Money Market.

T 5.10.1

Actual Borrowings: Year -2 to Year 0			
			R' 000
Instrument	**Year -2**	**Year -1**	**Year 0**
Municipality	N/A		
Long-Term Loans (annuity/reducing balance)		0	0
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Municipality Total	0	0	0
Municipal Entities	N/A		
Long-Term Loans (annuity/reducing balance)			
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Entities Total	0	0	0
			T 5.10.2


Actual Borrowings
R million
0
Year -2
Year -1
Year 0
Municip…
Municip…

T 5.10.3

Municipal and Entity Investments			
			R' 000
Investment* type	Year -2	Year -1	Year 0
	Actual	Actual	Actual
Municipality			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Municipality sub-total	0	0	0
Municipal Entities			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other			
Entities sub-total	0	0	0
Consolidated total:	0	0	0
			T 5.10.4

COMMENT ON BORROWING AND INVESTMENTS:

The Municipality currently does not have any borrowings from external financial institutions and the investment are First National Bank on Money Market..

T 5.10.5

5.11 PUBLIC PRIVATE PARTNERSHIPS

PUBLIC PRIVATE PARTNERSHIPS

The municipality does not have the Public Private Partnerships.

T 5.11.1

COMPONENT D: OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT

SUPPLY CHAIN MANAGEMENT

The municipality has established SCM unit that comprises of the following sections: demand, acquisition, logistics and disposal components.. These units are supported by various committees to maximize high level of compliance in a day to day running of procurement processes and procedures which includes Specifications, Evaluation, Adjudication and Assets Committee. The members of these committees are reviewed on annual basis to ensure that they comply with supply chain management legislation and that there are no transgressors and elements of conflict of interest. The municipality has introduced the checklist to ensure compliance with laws and regulations and reviewed SCM policy. The revised unauthorized, irregular expenditure were noted by council and has been referred to MPAC for s32 and circular 68 processes to unfold. However during this financial year the functionality of MPAC was not maximized as public participations and investigations on identified of financial irregularities were not addressed

T 5.12.1

5.13 GRAP COMPLIANCE

GRAP COMPLIANCE

The Municipality is trying by all means to ensure that all transactions that are captured in the system are processed observing the requirements as outlined within the GRAP system, The Provincial Treasury is every financial year monitors the Municipal system and review its budget to ensure that it is compliant with GRAP and funded. It has never been the case in the past years that the Municipality is failing to submit the Section 52 and 71 Reports.

T 5.13.1

Chapter 6

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

Note: The Constitution S188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all municipalities. MSA section 45 states that the results of performance measurement must be audited annually by the Auditor-General.

T 6.0.1

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS YEAR -1

6.1 AUDITOR GENERAL REPORTS YEAR -1 (PREVIOUS YEAR)

Auditor-General Report on Financial Performance: Year -1	
Audit Report Status*:	
Non-Compliance Issues	**Remedial Action Taken**
Use of consultants SLA's (ISS.133) During audit of the use of consultants for the year ended 30 June 2024, the Service Level Agreements (SLA's) for the following consultants were provided: Maine Management and Chartered Accountant and AOL Consulting (PTY) LTD. Through inspection of the SLA's, the following issues were identified, which gives rise to non-compliance with the above-mentioned regulation and Act.	The municipality will revise the SLA through addendum to be specific on whether the price is inclusive or exclusive of travelling costs and will ensure that all SLAs going forward are specific
VAT Policy Non-disclosure (Iss.26) Contrary to the above requirement, during the audit we have identify that in the prior year AFS management disclosed the VAT policy but in the current year AFS the accounting policy was not disclosed.	'Management will ensure that prior year and current year accounting policy are consistent and disclosed in the AFS
Prior year Discrepancies identified (Iss.92)	The detailed cash flow has been prepared in the prior and current year all the variance should be taken into consideration using the AGSA calculation Where variance is identified management to provide the explanations
Current year discrepancies (Iss.86)	Management to provide the Cash flow calculation on interim AFS to assist in proper review.
Approved journal with supporting evidence or payment vouchers or any other relevant support for the prior year adjustment for Payables from exchange transactions – control accounts of R5 044 304.	Management has reviewed the disclosure notes and identified that this was an isolated incident.

Overpayment on commitments (Iss.79	Management has updated the register and ensure the correct opening balance, movements and closing balances are correct
Completeness (Iss.128) Contrary to the above requirement, the municipality did not include the following cases in the financial statements and included it as prescribed in the litigation register, however the attorneys confirmed that the case is still in progress.	'Management has disclose the amount of this case that met its prescription period as recommended by AGSA and it was allowed as an adjustment therefore it was not supposed to be disclosed in the Management report
HR Management: No record of previous employment was obtained by the Municipality & Declaration of interest (ISS.131)	'Management has submitted the previous pays lips of the following employees Municipal manager Lloyd Leoko Senior manager technical services A.K Phiritshwane Senior Manager Community services S Manoto
Lack of approval of supplier creation and modification of data on the Supply Chain Management system (Iss.149)	'Management will ensure that systems are integrated to avoid these audit queries
Note: The report's status is supplied by the Auditor General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse). This table will be completed prior to the publication of the Annual report but following the receipt of the Auditor- General Report on Financial Performance Year 0.* T 6.2.1	

Auditor-General Report on Service Delivery Performance: Year -1	
Audit Report Status:	
Non-Compliance Issues	**Remedial Action Taken**
Lack of Integration between the SAGE and Banking system (Iss.151)	Management will liase with the system vendor to ensure that systems are integrated.
Lack of identifiers on the Banking system (Iss.152)	'Management explained that the unique identifiers are available in the banking app and AG noted the comment and indicated that the matter will be re tested on next audit.
Follow up on prior year finding – Internal control deficiency – ITEC (Issue 81)	'Management will establish a risk unit to deal with issues of risk
Lack of input validation checks on the SAGE and banking system (Iss.154)	The municipality opted to not to enforce mandatory fields on the supplier's telephone or contact details including banking details to avoid keeping on changing the information in SAGE as and when the suppliers have some changes to telephone or contact details. The suppliers keep on changing their details without even informing management. Management however relay on information on the CSD which is accompanying every payment to supplier.
The following information was requested on RFI No. 86 (issued on 05 November 2024) and was due on 08 November 2024, the information was not submitted for audit purposes:	'Management can confirm with evidence that information is submitted as there is proof that the comaf was responded to. Management will however ensure that information is readily available on this subject matter.
Non-compliance with IIA standards - Internal Audit function (Iss.16)	'The municipality will avail budget for Internal Audit faction to conduct an external quality assessment as per standards.
Differences between statement of comparison of budget and actual and the approved budget (Iss.108)	'The municipality will incorporate the adjustment budget on the quarterly AFS which will be reviewed timeously.
Underpayment of councillors remuneration (Iss.114)	'The CFO has personally explained to the auditor who was auditing this component that is was not possible to accommodate upper limits of councillors on the AFS for reasons that the gazette for upper limits was only gazetted on the 17th of October 2024 and the municipality knew that it will automatically form part of prior year error during compiling of the 2024-25 AFS. However the finding is resolved as it was incorporated in the adjusted AFS submitted to AG
Limitation of information - Title deeds (Iss.111)	'Management will ensure that all letters from traditional authority authorising the municipality to use a piece of land will be located and be kept safe for audit.
	T 6.1.2

Auditing to build public confidence

AUDITOR-GENERAL SOUTH AFRICA

Report of the auditor-general to the North West provincial legislature and the council on the Ratlou Local Municipality

Report on the audit of the financial statements

Disclaimer of opinion

1. I was engaged to audit the financial statements of the Ratlou Local Municipality set out on pages **to** , which comprise the statement of financial position as at 30 June 2024, the statement of financial performance, statement of changes in net assets, cash flow statement and the statement of comparison of budget information with actual information for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.

2. I do not express an opinion on the financial statements of the municipality. Because of the significance of the matters described in the basis for disclaimer of opinion section of this auditor's report, I was unable to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

Basis for disclaimer of opinion

Property, plant and equipment

3. The municipality did not meet the requirements of the financial reporting framework, as it did not correctly assess impairment for infrastructure assets, work in progress and community assets with a carrying value of R152 919 898 (2023: R151 706 591); R56 930 779 (2023: R28 802 300) and R85 754 326 respectively, in accordance with Standards of GRAP 17, *Property, plant and equipment*. I was unable to quantify the full extent of the misstatement on the infrastructure assets, work in progress and community assets as disclosed in note 4, the depreciation and amortisation expense of R30 270 947 (2023: R29 954 023) as disclosed in note 32 and impairment of R2 187 859 (2023: R16 735 960) as disclosed in note 33, as it was impracticable to do so. Additionally, there was a resultant impact on the surplus for the period and the accumulated surplus.

4. I was unable to obtain sufficient appropriate audit evidence for the property, plant and equipment due to the status of the accounting records. I was unable to confirm the property, plant and equipment by alternative means. Consequently, I was unable to determine whether any adjustment to the property, plant and equipment of R366 040 756 as disclosed in note 4 to the financial statements was necessary.

Receivables from non-exchange transactions

5. I was unable to obtain sufficient appropriate audit evidence for receivables from non-exchange transactions, due to a lack of proper record keeping and reconciliation of control accounts. I was also unable to obtain sufficient appropriate audit evidence for the debt impairment calculated on the gross balances due to this limitation. I was unable to confirm these receivables from non- exchange transactions and allowance for impairment by alternative means. Consequently, I was unable to determine whether any adjustments were necessary to receivables from non-exchange transactions stated at R88 402 (2023: R239 103) as disclosed in note 11 and 13 to the financial statements as well as the debt impairment expense of R15 544 930 (2023:R13 831 836) as disclosed in note 36 to the financial statements.

Receivables from exchange transactions

6. I was unable to obtain sufficient appropriate audit evidence for receivables from exchange transactions, due to the status of the accounting records. I was unable to confirm these receivables by alternative means. Consequently, I was unable to determine whether any adjustment were necessary to receivables from exchange transactions stated at R8 676 990 (2023: R7 239 972) as disclosed in note 10 as well as debt impairment expense of R15 544 930 (2023: R13 831 836) as disclosed in note 36 to the financial statements.

VAT receivable

7. I was unable to obtain sufficient appropriate audit evidence for the VAT receivable due to the status of the accounting records. I was unable to confirm this VAT receivable by alternative means. Consequently, I was unable to determine whether any adjustment were necessary to the VAT receivable of R10 362 663 (2023: R7 080 876) as disclosed in note 12 to the financial statements was necessary.

Payables from exchange transactions

8. I was unable to obtain sufficient appropriate audit evidence for payment received in advance included in payables from exchange transactions due to a lack of proper record keeping and reconciliation of control accounts. I was unable to confirm these payments received in advance by alternative means. Consequently, I was unable to determine whether any further adjustments to the payments received in advance stated at R9 966 073 (2023: R13 387 744) in note 6 to the financial statements were necessary

Interest received on property rates

9. I was unable to obtain sufficient appropriate audit evidence for interest received on property rates, due to a lack of proper record keeping and reconciliation of control accounts. I was unable to confirm the interest received on property rates by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to interest received on property rates stated at R8 937 815 (2023: R9 508 639) in note 23 to the financial statements.

Employee related costs

10. During 2023, I was unable to obtain sufficient appropriate audit evidence for employee related costs as disclosed in note 30 to the financial statements, due to the status of accounting records. I was unable to confirm these employee related costs by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to the corresponding figure of employee related costs, stated at R91 236 823. My audit opinion on the financial statement for the period ended 30 June 2023 was modified accordingly. My opinion on the current year financial statements is also modified because of the possible effect of this matter on the comparability of the employee related costs for the current period.

Government grants and subsidies

11. During 2023, I was unable to obtain sufficient appropriate audit evidence for disaster management grant included in government grants and subsidies disclosed in note 28 to the financial statements due to the status of accounting records. I was unable to confirm the disaster management grant by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to the corresponding figure of disaster management grant, as stated at R3 063 368. My audit opinion on the financial statement for the period ended 30 June 2023 was modified accordingly. My opinion on the current year financial statements is also modified because of the possible effect of this matter on the comparability of the disaster management grant for the current period.

Cash flow statement

12. The municipality did not correctly prepare and disclose the net cash flows from operating activities and net cash flows from investing activities as required GRAP 2*, Cash flow statements*. This was due to multiple errors in determining net cash flows from operating activities and net cash flows from investing activities for the current and the prior year. I was unable to determine the full extent of the errors as it was impracticable to do so. Consequently, I was unable to determine whether any adjustment was necessary to the cash flows statements as disclosed were necessary.

Commitments

13. The municipality did not have an adequate contract management system to record, maintain and reconcile payments made on its commitments and to disclose capital commitments, as required by GRAP 17, *Property, plant and equipment*. This resulted in commitments disclosed in note 42 to the financial statements being overstated by R2 568 556.

14. During 2023, I was unable to obtain sufficient appropriate audit evidence for commitments disclosed in note 42 to the financial statements, due to the status of accounting records. I was unable to confirm these commitments by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to commitments, stated at R91 091 318 in note 42 to the financial statements. My audit opinion on the financial statement for the period ended 30 June 2023 was modified accordingly. My opinion on the current year financial statements is also modified because of the possible effect of this matter on the comparability of the commitments for the current period.

Contingent liabilities

15. During 2023, I was unable to obtain sufficient appropriate audit evidence for contingent liabilities disclosed in note 43 to the financial statements, due to the status of accounting records. I was unable to confirm these contingent liabilities by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to the

corresponding figure of contingent liabilities, stated at R9 016 005. My audit opinion on the financial statement for the period ended 30 June 2023 was modified accordingly. My opinion on the current year financial statements is also modified because of the possible effect of this matter on the comparability of the contingent liabilities for the current period.

Irregular expenditure

16. Not all irregular expenditure was included in note 50 to the financial statements, as required by section 125(2)(d) of the MFMA. Expenditure incurred in contravention of supply chain management requirements was not included in note 50. I was unable to confirm this by alternative means. Consequently, I was unable to determine whether any further adjustment relating to the irregular expenditure of R247 082 981 (2023: R239 974 614) as disclosed in note 50 to the financial statements was necessary.

Prior year adjustments

17. Not all prior period errors were disclosed in note 46 to the financial statements, as required by GRAP 3, *Accounting policies, estimates and errors*. The nature and the amount of the correction for some financial statement items affected, and the amount of the correction at the beginning of the earliest previous period were not disclosed. In addition, I was unable to obtain sufficient appropriate audit evidence for those prior period errors disclosed in note 46 to the financial statements, as the supporting information was not provided. I was unable to confirm these disclosures by alternative means. Consequently, I was unable to determine whether any adjustments were necessary to the prior period errors disclosed in the financial statements.

Statement of comparison of budget and actual amounts

18. The municipality did not correctly prepare and disclose statement of comparison of budget and actual amounts as required by Standards of GRAP 24, *Presentation of budget information in financial statements*. This was due to multiple errors in determining variances and omitted information. I was not able to determine the full extent of the errors in the statement of comparison of budget and actual amounts. Consequently, I was unable to determine whether any adjustments to the statement of comparison of budget and actual amounts as disclosed in the financial statements were necessary.

Segment reporting

19. I was unable to obtain sufficient appropriate audit evidence for segment reporting as disclosed in note 53 to the financial statements, due to the status of accounting records. I was unable to confirm this segment reporting by alternative means. Consequently, I was unable to determine whether any adjustment was necessary to the disclosure of segment reporting.

Emphasis of matters

20. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Unauthorised and fruitless and wasteful expenditure

21. As described in note 49 to the financial statements, fruitless and wasteful expenditure incurred in the previous years has not been dealt with in accordance with section 32 of the MFMA.

22. As disclosed in note 48 to the financial statements, unauthorised expenditure of R9 419 189 was incurred in the current year and unauthorised expenditure of R41 546 207 that was incurred in the previous years has not yet been dealt with in accordance with section 32 of the MFMA.

Other matter

23. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

24. In terms of section 125(2)(e) of the MFMA, the particulars of non-compliance with the MFMA should be disclosed in the financial statement. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

25. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and the DoRA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

26. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

27. My responsibility is to conduct an audit of the financial statements in accordance with the International Standards on Auditing and to issue an auditor's report. However, because of the matters described in the basis for disclaimer of opinion section of this auditor's report, I was unable to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

28. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code), as well as the other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

Report on the annual performance report

29. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance information against predetermined objectives for the selected material performance indicators presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

30. I selected the following material performance indicators related to Infrastructure Development and Basic Service Delivery presented in the annual performance report for the year ended 30 June 2024. I selected those indicators that measure the municipality's performance on its primary mandated functions and that are of significant national, community or public interest.

    - KM of gravel roads maintained
    - Number of Reports on Serviced and Maintained High Mast & Flood Lights
    - Number of planned & Emergency Maintenance projects undertaken on municipal facilities
    - Number of Reports on Eskom Electrification Programme & Projects submitted to Council
    - Number of Indigent Household (HH) receiving Free Basic Electricity
    - Number of Reports on the implementation of Water Projects by DWA&S, NMMDM & Sedibeng noted by Council
    - Number of strategic waste removal points reports on waste removal noted by council
    - Number of Reports on Housing Projects Implemented by DHS noted by Council
    - Number of Sports facilities constructed for phase 2&3
    - Number of completed & energised high mast lights
    - Number of internal access roads constructed

31. I evaluated the reported performance information for the selected material performance indicators against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

32. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives

- all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included

- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements

- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated

- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents

- the reported performance information presented in the annual performance report in the prescribed manner

- there is adequate supporting evidence for the achievements reported and for measures taken to improve performance.

33. I performed the procedures to report material findings only; and not to express an assurance opinion or conclusion.

34. The material findings on the reported performance information for the selected material indicators are as follows:

KM of gravel roads maintained

35. Neither the indicator nor its target of kms length of maintained gravel roads by 30 June 2024 was clearly defined during the planning process. The indicator is not specific as to which gravel roads will be maintained by 30 June 2024. Consequently, the indicator and its target are not useful for measuring and reporting on progress against the municipality's planned objectives.

Number of completed and energised high mast lights

36. An achievement of 12 completed and energised high mast lights was reported against a target of 12 high mast lights completed and energised by 30 June 2024. However, the audit evidence showed the actual achievement to be only 10 high mast lights completed and energised. Consequently, the target was not achieved.

Number of planned and emergency maintenance projects undertaken on municipal facilities

37. An achievement of 4 planned and emergency maintenance projects undertaken on municipal facilities was reported against a target of 4 planned and emergency maintenance projects undertaken on municipal facilities by 30 June 2024 but the audit evidence showed the actual achievement to be 5 planned and emergency maintenance projects undertaken on municipal facilities. The achievement against the target was better than reported.

Number of indigent household (HH) receiving free basic electricity

38. An achievement of 8570 of indigent household (HH) receiving free basic electricity was reported against a target of 8531 indigent household receiving free basic electricity. However, some supporting evidence was not provided for auditing; or, where it was, I identified material differences between the actual and reported achievements. Consequently, the achievement might be more or less than reported and was not reliable for determining if the target had been achieved.

Number of sports facilities constructed for phase 2 and 3

39. An achievement of zero sports facility constructed phase 2 (Logageng) by 30 June 2024 was reported against a target of 1 sport facility constructed phase 2 (Logageng) by 30 June 2024). The reason reported for the underachievement was the late appointment of a contractor. However, the audit evidence showed the reason to be delays caused by the contractor to complete the project. Consequently, the reported reasons are not useful for informed decision-making and accountability.

Number of internal access roads constructed

40. The target in the annual performance report differed from what was committed in the approved initial planning document. While the reported target was all layer works completed by 30 June 2024, the planned indicator was one internal access road constructed in Madibogopan & Diolwane by 30 June 2024. This change was made without obtaining the required approval, undermining transparency and accountability.

41. Moreover, an achievement of all layer works completed by 30 June 2024 was reported against the target of one internal access road constructed in Madibogopan & Diolwane by 30 June 2024 which relates to this indicator. However, the audit evidence confirmed the actual achievement to be all layer works completed by 30 June 2024, indicating that the achievement against the target was worse than reported.

Other matters

42. I draw attention to the matters below.

Achievement of planned targets

43. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

44. The table that follows provides information on the achievement of planned targets and lists the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages **121 to 122**.

Infrastructure Development and Basic Service Delivery

Targets achieved: 70% *Budget spent: 96%*		
Key service delivery indicator not achieved	**Planned target**	**Reported achievement**
Number of internal access roads constructed	1 Internal Access Road constructed in Makgobistad by 30 June 2024	Not achieved
Number of sports facilities for phase 2 & 3	1 Sport facility constructed Phase 2 (Logageng) by 30 June 2024	Not achieved

Material misstatements

45. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for Infrastructure Development and Basic Service Delivery. Management did not correct the misstatements the misstatements and I reported material findings in this regard.

Report on compliance with legislation

46. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

47. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

48. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

49. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Financial statements, performance and annual report

50. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA.

51. Material misstatements of non-current assets, current assets, liabilities, revenue expenditure and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a disclaimer audit opinion.

52. The oversight report adopted by the council on the 2022/23 annual report was not made public, as required by section 129(3) of the MFMA.

Asset management

53. An adequate management, accounting and information system which accounts for assets was not in place, as required by section 63(2)(a) of the MFMA.

54. An effective system of internal control for assets (including an asset register) was not in place, as required by section 63(2)(c) of the MFMA.

Consequence management

55. Unauthorised expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a) of the MFMA.

56. Irregular expenditure incurred by the municipality were not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

57. Fruitless and wasteful expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

Human resources management

58. The municipal manager did not develop the staff establishment and did not submit it to the municipal council for approval as required by section 66(1)(a) of the MSA

Revenue management

59. An adequate management, accounting and information system which debtors was not in place, as required by section 64(2)(e)(i). (ii), (iii) of the MFMA.

60. An effective system of internal control for debtors was not in place, as required by section 64(2)(f) of the MFMA.

Strategic planning and performance management

61. The SDBIP for the year under review did not include monthly revenue projections by source of collection and the monthly operational and capital expenditure by vote and the service delivery targets and performance indicators for each quarter, as required by section 1 of the MFMA.

Expenditure management

62. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R9 419 189, as disclosed in note 48 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the unauthorised expenditure was caused by budget overspending.

63. Reasonable steps were not taken to prevent irregular expenditure, as required by section 62(1)(d) of the MFMA. The expenditure disclosed does not reflect the full extent of the irregular expenditure as indicated in the basis for qualification paragraph. The majority of the disclosed irregular expenditure was caused by non-compliance on procurement on various goods and services.

Procurement and contract management

64. Some of the construction contracts were awarded to contractors that did not qualify for the contract CIDB Regulations 17 and 25(7A). Similar non-compliance was also reported in the prior year. This non-compliance was identified in the procurement processes for the key project below:

- Construction of Logageng sports complex (Tender number: NW381/PMU1/-TECH/2022/2023)
- Appointment for a panel of consulting Engineers for various municipal infrastructure projects for a period of 36 months as and when required

65. Sufficient appropriate audit evidence could not be obtained that the performance of contractors or providers was monitored on a monthly basis as required by section 116(2) of the MFMA. This limitation was identified in the procurement processes for the projects below:

- Appointment of service provider for the preparation of assets register for movable, immovable intangible and investment property assets and audit support for a period of 36 months (NW381/BTO01/2023/2024)
- RLM062 Development of LED Strategy for Ratlou Local Municipality

66. Sufficient appropriate audit evidence could not be obtained that contract performance and monitoring measures were in place to ensure effective contract management as required by section 116(2)(c)(ii) of the MFMA. This limitation was identified in the procurement processes for the projects below:

- Appointment of service provider for the preparation of assets register for movable, immovable intangible and investment property assets and audit support for a period of 36 months (NW381/BTO01/2023/2024)
- RLM062 Development of LED Strategy for Ratlou Local Municipality

67. Some of the contracts were awarded to bidders based on preference points that were not allocated and calculated in accordance with the requirements of section 2(1)(a) of the Preferential Procurement Policy Framework Act and its regulations. This non-compliance was identified in the procurement processes for the listed below:

- Bid number: NW381/PMU1/-TECH/2022/2023) - Construction of Logageng Sports complex number.
- Tender number: NW381/TECH09/2023/2024) - Construction of Internal Access Road in Mabule and Mathateng

68. Some of the goods and services within the prescribed transaction value for competitive bids were procured without inviting competitive bids, as required by SCM Regulation 19(a). Deviations were approved by the accounting officer even though it was not impractical to

invite competitive bids, in contravention of SCM Regulation 36(1). This non-compliance was identified in the procurement processes for the following projects:

- Maintenance of trucks (R2 125 082,61)
- Refurbishment of Kraaipan internal access road

69. Some of the contracts were awarded to bidders based on points given for legislative requirement that were not stipulated /differed from those stipulated in the original invitation for bidding, in contravention of SCM regulations 21(b) and 28(1)(a)(i) and the Preferential Procurement Regulations. This non-compliance was identified in the procurement processes for the following projects:

- Construction of Logageng Sports complex number (Tender number: NW381/PMU1/-TECH/2022/2023)
- RLM062 Development of LED Strategy for Ratlou Local Municipality

70. Some of the contracts were awarded to bidders who did not submit a declaration on whether they are employed by the state or connected to any person employed by the state, as required by SCM Regulation 13(c). This non-compliance was identified in the procurement processes for the following projects.

- RLM062 Development of LED Strategy for Ratlou Local Municipality
- Maintenance of trucks (R2 125 082,61)
- Refurbishment of Kraaipan internal access road

71. Some of the goods and services within the prescribed transaction values for formal written price quotations were procured without obtaining the required price quotations, in contravention of by SCM Regulation 17(1)(a) and (c).

72. Sufficient appropriate audit evidence could not be obtained that contracts were awarded only to bidders who submitted a declaration on whether they were employed by the state or connected to any person employed by the state, as required by SCM Regulation 13(c).

Internal control deficiencies

73. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

74. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the disclaimer of opinion, the material findings on the annual performance report and the material findings on compliance with legislation included in this report.

75. The accounting officer did not

    - fill key vacancies in finance, scm and internal audit divisions to create stability

- develop, implement, monitor strictly and track the post audit action plan which addresses the root cause of the repeat findings

- develop and implement basic internal controls in the financial and performance management units and ensuring adequate supporting documentation for the financial statements and performance are available for audit and agree to the reported information.

76. Accounting officer, audit committee and internal auditors did not thoroughly review financial statements and performance report before submission for audit to ensure errors were identified and corrected.

Material irregularities

77. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of material irregularities as previously reported in the auditor's report.

Material irregularities in progress

78. Reasonable steps were not taken in the 2022-23 financial year to ensure that full and proper records were kept of significant receivable from exchange, receivable from non – exchange, Vat receivable, payable and irregular expenditure, as required by section 62(1)(b) of the MFMA. The non-compliance contributed to a disclaimed audit opinion, as I could not obtain sufficient appropriate audit evidence to support the amounts and disclosures in the financial statements.

79. The lack of full and proper records is likely to result in substantial harm to the municipality, as the municipality may not be able to continue its operations. This is likely to have a negative impact on the municipality's ability to discharge its service delivery mandate.

80. The accounting officer was notified of the material irregularity on 29 February 2024 and invited to make written submission on the actions take or to be taken to address the matter. The accounting officer acknowledged the notification on 07 March 2024. The accounting officer requested an extension to revise the initial response to the notification of 09 April 2024, the request was approved on 03 May 2024 and the revised response to the notification was submitted on 06 May 2024.

81. The accounting officer did not perform sufficient root cause analysis to determine the full extent of record-keeping control deficiencies. Material limitations on the financial statement line items that were included in the MI notification were not addressed. I determined that the accounting officer did not take appropriation action committed to in his written submission in response to the notification and notified the accounting officer in a determination letter on 23 April 2024.

82. I recommend that the accounting officer should take the following actions to address the material irregularity, which should be implemented by (6 months from date of notification) with a progress report after 3 months):

- The non-compliance with section 62(1)(b) of the MFMA should be investigated (which can include the root cause analysis) to determine the reasons and circumstances that led to the non-compliance for the purpose of taking appropriate corrective actions and enhance control weaknesses.

- Based on the reasons and circumstances, appropriate action should be taken to develop and commence with the implementation of an action plan to address poor record keeping so that full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards, as required by 62(1)(b) of the MFMA.

- The plan should include anticipated timeframes and address the following key areas as a minimum:

(a) Billing information and reconciliations to support revenue from service charges;

(b) Consumer debtor reconciliations (including age analysis) of all amounts owed to the municipality;

(c) Payment vouchers, creditor statements and creditor reconciliations for purchases. The expenditure incurred should be supported by sufficient evidence that goods and services paid for were received;

(d) Creditors reconciliations of amounts due by the municipality to third parties;

(e) VAT reconciliations supported by complete and accurate records, and

(f) Efficiently manage the available resources of the municipality.”

Auditor General

Rustenburg

30 November 2024

AUDITOR-GENERAL
SOUTH AFRICA
Auditing to build public confidence

COMPONENT B: AUDITOR-GENERAL OPINION YEAR 0 (CURRENT YEAR)

6.2 AUDITOR GENERAL REPORT YEAR 0

Auditor-General Report on Financial Performance Year 0*	
Status of audit report:	
Non-Compliance Issues	**Remedial Action Taken**
Note: The report's status is supplied by the Auditor General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse). This table will be completed prior to the publication of the Annual report but following the receipt of the Auditor- General Report on Financial Performance Year 0.*	
T 6.2.1	

COMMENTS ON AUDITOR-GENERAL'S OPINION YEAR 0:

The comments will be included once the Audit for the current financial year has been concluded and the out communicated

T 6.2.4

COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES:

The Municipality is compliant with all the necessary requirements and processes as prescribed on MFMA Section 71

The Accounting Officer has delegated the functions of preparing monthly budget statements to the Chief financial Officer.

On Monthly basis the Chief Financial Officer prepares the monthly budget statements and have them signed by the Mayor following the verification by the Municipal Manager, these reports are submitted to Council and subsequently to Provincial Treasury without fail.

These reports are submitted to Executive, Council and subsequently to Provincial Treasury on quarterly basis and are always GRAP compliant.

Signed (Acting Chief Financial Officer) Dated 29 August 2025

T 6.2.5

Auditing to build public confidence

AUDITOR-GENERAL
SOUTH AFRICA

Report of the auditor-general to the North West provincial legislature and the council on the Ratlou Local Municipality

AUDITOR-GENERAL
SOUTH AFRICA
Auditing to build public confidence

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give *“full and regular”* reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe *"what we do"*.
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include

	finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	• Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.

Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: *a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and* *b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

APPENDICES

APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Cllr Matlhomola Jafta	FT	Mayor: Chairperson EXCO	W	100%	0%
Cllr Gloria Leepo	FT	Speaker	PR	86%	14%
Cllr Stephen Motome	FT	Community Services (EXCO)	PR	100%	0%
Cllr Thabo Motlapele	FT	Infrastructure & development EXCO	PR	100%	0%
Cllr Motlathuuso Tladi	PT	Town Planning & Development (EXCO)	PR	86%	14%
Cllr Thabang Mothibedi	FT	Finance EXCO	W	93%	7%
Cllr Dinkwetse Sebolai	PT	Corporate Services(EXCO)	W	93%	7%
Cllr Godsend Mokgope	PT	MPAC (Chairperson	PR	71%	29%
Cllr Kerotse Sechele	PT	MPAC (Member)	PR	100%	0%
Cllr Nxamo Radebe	PT	MPAC (Member)	PR	93%	7%
Cllr Magret Dala	PT	MPAC (Member)	PR	86%	14%
Cllr G Mogapi	PT	MPAC (Member)	PR	86%	14%
Cllr Pule Shawe	PT	MPAC (Member)	W	71%	29%
Cllr Anna Masilo	PT	MPAC (Member)	PR	64%	46%
Cllr David Seitshiro	PT	Community Services	W	100%	0%
Cllr Priscilla Letebele	PT	Community Services	PR	100%	0%
Cllr Baile Mosepele	PT	Community Services	W	93%	7%
Cllr Nlhanlha Soka	PT	Community Services	W	86%	14%
Cllr Rapita Tshabang	PT	Community Services	W	93%	7%
Cllr Abel Pheho	PT	Community Services	W	86%	14%
Cllr Daniel Sejamoholo	PT	Finance & Corporate Services	W	93%	7%
Cllr Minah Bhyan	PT	Finance & Corporate Services	PR	79%	21%
Cllr Douglas Gaasenwe	PT	Infrastructure & development	W	93%	7%
Cllr Mhletjwa Nqume	PT	Infrastructure & development	W	93%	7%
Cllr Valencia Jantjies	PT	Infrastructure & development	W	86%	14%
Cllr Tshepiso Dipheko	PT	Infrastructure & development	W	86%	14%
Cllr Pontsho Mafethe	FT	Community Services	PR	93%	7%
*Note: * Councillors appointed on a proportional basis do not have wards allocated to them*					*T A*

Concerning T A Ratlou Local Municipality Council has never failed to adhere to legislative mandate of sitting four times a year as result of non-attendance by councillors and or political differences. *T A.1*

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	**Purpose of Committee**
RULES COMMITTEE	DEVELOPS AND APPROVE RULES & PROCEEDINGS
MPAC-MUNICIPAL PUBLIC ACCOUNT COMMITTEE	PROVIDE POLITICAL OVERSIGHT OVER FINANCIAL MANAGEMENT, ACCOUNTS & OVERALL PERFOMANCE
PORTFOLIO COMMITEES	REVIEW AND EVALUATE THE NEEDS OF THE MUNICIPALITY IN ORDER OF PRIORITY
AUDIT COMMITTEE	ADVICE MUNICIPAL COUNCIL ,ACCOUNTING OFFICER & MANAGEMENT STAFF ON MATTERS RELATING TO FINANCIAL CONTROL, PERFOMANCE AND RISK MANAGEMENT ISSUES

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	**Director/Manager (State title and name)**
Municipal Manager's Office	Municipal Manager Lloyd Leoko
Infrastructure Development and Basic Service Delivery	Senior Manager K Phiritshwane
Planning and Development	Senior Manager/ Acting Mr Job Matlhoko, and Ntshieleni Nkhanizeni
Budget and Treasury Office	Chief Financial Officer : Mr Collen Tjale and O Malema
Corporate Services	Senior Manager/Acting : Mr L Muji/ Aubrey Ntshekang
Community Services	Senior Manager S Manoto
Use as a spill-over schedule if top 3 tiers cannot be accommodated in chapter 2 (T2.2.2). T C	

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	**Function Applicable to Municipality (Yes / No)***	**Function Applicable to Entity (Yes / No)**
Constitution Schedule 4, Part B functions:		
Air pollution	No	No
Building regulations	Yes	Yes
Child care facilities	No	No
Electricity and gas reticulation	No	No
Fire fighting services	No	No
Local Tourism	Yes	Yes
Municipal airports	No	No
Municipal planning	Yes	Yes
Municipal health services	No	No
Municipal public transport	No	No
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	No	No
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	No	No
Storm water management systems in built-up areas	Yes	Yes
Trading regulations	No	No
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	No	No
Beaches and amusement facilities	No	No
Billboards and the display of advertisements in public places	Yes	Yes
Cemeteries, funeral parlours and crematoria	No	No
Cleansing	No	No
Control of public nuisances	Yes	Yes
Control of undertakings that sell liquor to the public	Yes	Yes
Facilities for the accommodation, care and burial of animals	No	No
Fencing and fences	No	No
Licensing of dogs	No	No
Licensing and control of undertakings that sell food to the public	No	No
Local amenities	No	No
Local sport facilities	Yes	Yes
Markets	No	No
Municipal abattoirs	No	No
Municipal parks and recreation	Yes	Yes
Municipal roads	Yes	Yes
Noise pollution	No	No
Pounds	No	No
Public places	No	No
Refuse removal, refuse dumps and solid waste disposal	Yes	Yes
Street trading	No	No
Street lighting	Yes	Yes
Traffic and parking	Yes	Yes

APPENDIX E – WARD REPORTING

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
1	Cllr Rapita Tshabang	Yes	12	12	4
2	Cllr Douglas Gaasenwe	Yes	12	12	4
3	Cllr Matlhomola Jafta	Yes	12	12	4
4	Cllr Thabang Mothibedi	Yes	12	12	4
5	Cllr Pule Shawe	Yes	12	12	4
6	Cllr Abel Pheho	Yes	12	12	4
7	Cllr Leonard Soka	Yes	12	12	4
8	Cllr Mhletjwa Nqume	Yes	12	12	4
9	Cllr Daniel Sejamoholo	yes	12	12	4
10	Cllr Dinkwetse Sebolai	Yes	12	12	4
11	Cllr Andrew Mosepele	Yes	12	12	4
12	Cllr Tshepiso Dipheko	Yes	12	12	4
13	Cllr Valencia Janties	Yes	12	12	4
14	Cllr David Seitshiro	Yes	12	12	4
					T E

APPENDIX F – WARD INFORMATION

Ward Title: Ward Name (Number)				
Capital Projects: Seven Largest in Year 0 (Full List at Appendix O)				
				R' 000
No.	**Project Name and detail**	**Start Date**	**End Date**	**Total Value**
01	Matloding and Logageng Sport Gound	01 July 2024	30 June 2025	R 7 289 743.45
02	Madibogo Highmast Light Ward 06	01 July 2024	30 June 2025	R 623 542.09
03	Construction of Roads Ramabesa and Setlhwatlhe Phase 03	01 July 2024	30 June 2025	R 1 349 418.75
04	Mabule and Mathateng Road	01 July 2024	30 June 2025	R 4 136 083.74
05	Madibgopan and Diolwane Road	01 July 2024	30 June 2025	R 13 431 824.44
06	Makgobistad Internal Road	01 July 2024	30 June 2025	R 5 855 228.20
				T F.1

Basic Service Provision					
Detail	**Water**	**Sanitation**	**Electricity**	**Refuse**	**Housing**
Households with minimum service delivery					
Households without minimum service delivery	N/A	N/A	N/A	N/A	
Total Households*					
Houses completed in year					
Shortfall in Housing units					
**Including informal settlements*					*T F.2*

Top Four Service Delivery Priorities for Ward (Highest Priority First)		
No.	**Priority Name and Detail**	**Progress During Year 0**
1	1 Internal Access Road constructed & completed in Madibogo Pan & Diolwane by 30 June 2025	1 Internal Access Road has been constructed in Madibogo Pan & Diolwane and completed
2	1 Contractor appointed and site established in Makgobistad by 30 June 2025	1 Contractor was appointed and the site has been established
3	1 Internal Access Road constructed in Mabule & Mathateng completed by 30 Sept 2025	1 Internal Access Road has been constructed in Mabule & Mathateng and is completed
4	1 Site establishment completed for Internal Access Road in Setlhwatlhwe by 30 June 2025 Ward 13	1 Site establishment has been completed
5	1 Community Hall outstanding construction work Completed in Gareleng – by 30 June 2025 (**Ward 09)**	1 Community Hall outstanding construction work Completed
		T F.3

ELECTED WARD MEMBERS (STATING NUMBER OF MEETING ATTENDED – MAXIMUM 12 MEETINGS)					
Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committee established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted to Speakers Office on time**	**Number of quarterly public ward meetings held during year**
1	Cllr Rapita Tshabang	Yes	12	12	03
2	Cllr Douglas Gaasenwe	Yes	12	12	02
3	Cllr Matlhomola Jafta	Yes	12	12	01
4	Cllr Thabang Mothibedi	Yes	12	12	n/a
5	Cllr Pule Shawe	Yes	12	12	03
6	Cllr Abel Pheho	Yes	12	12	01
7	Cllr Leonard Soka	Yes	12	12	n/a
8	Cllr Mhletjwa Nqume	Yes	12	12	01
9	Cllr Daniel Sejamoholo	Yes	12	12	04
10	Cllr Dinkwetse Sebolai	Yes	12	12	n/a
11	Cllr Andrew Mosepele	Yes	12	12	n/a
12	Cllr Tshepiso Dipheko	Yes	12	12	04
13	Cllr Valencia Janties	Yes	12	12	08
14	Cllr David Seitshiro	Yes	12	12	04
					T F 3

APPENDIX G – RECOMMENDATION OF MUNICIPAL AUDIT COMMITTEE YEAR 0

Municipal Audit Committee Recommendations		
Date of Committee	**Committee recommendations during Year 0**	**Recommendations adopted (enter Yes) If not adopted (provide explanation)**
23/07/2024	All the POEs waiting for council noting or approval should be verified using the EXCO approved reports.	Yes
22/08/2024	Municipality to capacitate the AFS Unit so that the financial statements can be prepared inhouse. Assessment to be conducted by MM to address the capacity issues.	Yes
22/08/2024	Quarterly AFS to be prepared by AFS unit and reviewed by Management, IA and PT.	Yes
28/01/2025	ICT Manager to be appointed and the rest of ICT staff to be capacitated	Yes
		T G

APPENDICES

APPENDIX H – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

Long Term Contracts (20 Largest Contracts Entered into during Year 0) R' 000					
Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
N/A	N/A	N/A	N/A	N/A	
					T H.1

Public Private Partnerships Entered into during Year 0 R' 000					
Name and Description of Project	Name of Partner(s)	Initiation Date	Expiry date	Project manager	Value 2008/09
N/A	N/A	N/A	N/A	N/A	N/A
					T H.2

APPENDICES

APPENDIX I – MUNICIPAL ENTITY/ SERVICE PROVIDER PERFORMANCE SCHEDULE

Municipal Entity/Service Provider Performance Schedule									
Name of Entity & Purpose	(a) Service Indicators	Year 0		Year 1			Year 2		Year 3
		Target	Actual	Target		Actual	Target		
	(b) Service Targets	*Current Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Hytel Communication Provide renting services of High Volume Photocopier to Ratlou L M	Rental of High Volume photocopier Machines for a period 36 months	Renting out of Photo copying machines	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
Kut Pal Properties and Projects Provide valuation services to Ratlou L M	The valuation of replacement value on municipal properties for insurance purpose for a period 36 months	Conduct valuation of Municipal Properties	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A

Buchule Engineers Rehabilitation Internal Access Road at Kraaipan	Design and Construction monitoring of refurbishment of kraaipan internal access road	Refurbishment of Paved Internal Access Road at Kraapan	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
BLT N P Group Provide protection Security Services to Ratlou L M	Protect Municipal Assets and Personnel	Protect Municipal Assets and Personnel	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A		N/A	N/A
JKGB Solutions (PTY) TLD Facilitate Travel &I Accommodation services for Ratlou L M	Travel Agency services for a period of 36 Months	Provision of Accommodation for Municipal Officials	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
Born Free Investments 271 Construction of Internal Access Road	Appointment of a Service Provider for the Construction of 2.5km Internal Access Road In Ward13 – Setlhatlhwe	Construction of 2.5km internal Access Road at Setlhwatlhwe Village	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A

Best Enough Trading and projects 535 Supply, Delivery and Installation of High Mast Lights	Appointment of a Contractor for the Supply, Delivery and Installation of 10 High Mast Lights In Ward 6- Madibogo	Installation of 10 High Mast lights at Madibogo (Ward 6)	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
Trisdor Trading CC Repairs and Maintenance of Municipal Fleet	Appointment of a Service provider for Repairs and Maintenance of Heavy Motors vehicles, Machinery and pool vehicles for the period of 36 months	Provide maintenance of Municipal fleet	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
Monate TMS Holdings Supply and delivery environmental health material	Supply and Delivery of Structured Disaster Response Shacks at Ratlou Local Municipality	Delivery of Disaster response material	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
Bataung Projects and Training Installation of boundary fence	Supply, Delivery and Installation of Fencing at Thutlwane Landfill Site and Makgobistad Waste Transfer	Installation of fence at Thutlwane and Makgobistad Land Fill site	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A

for Municipal Landfill Sites									
World Focus 2326 Completion of outstanding works on Internal Access Road	Completion of Works on a 2.5km Internal Access Road in Makgobistadt – ward 02	Completion of 2.5 km internal Access Road at Makgobitad (Ward 02)	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
Technicrete ISG (pty)Ltd Construction of Internal Access Road	Cession - Construction of Internal Access Road in Makgobistad	Construction of 2.5 km internal Access Road at Makgobitad (Ward 02)	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A
Bokgaitsadi NW Facilitator/Thavhani Trading Enterprise JV Construction of Community facility	Construction of Disaneng Multi-Sport Centre in Disaneng Village - Ward 03	Construction of Disaneng Multi Purpose Center at Ward 03	The service received conforms with the specification as out lined in the tender document	N/A	N/A	N/A	N/A	N/A	N/A

*Note: This statement should include no more than the top four priority indicators. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets must be fundable within approved budget provision. In column (ii) set out the Service Indicator (In bold italics) then the Service Target underneath (not in bold - standard type face) to denote the difference.* *T I*

APPENDIX J – DISCLOSURES OF FINANCIAL INTERESTS

Disclosures of Financial Interests		
Period 1 July to 30 June of Year 0 (Current Year)		
Position	**Name**	**Description of Financial interests* (Nil / Or details)**
(Executive) Acting Mayor	Cllr Matlhomola Jafta	N/A
Member of MayCo / Exco	Cllr Gloria Leepo	N/A
Planning and Development	Cllr Pontsho Mafethe	N/A
Corporate Services & Finance	Cllr Thabang Mothibedi/Conie Sebolai	N/A
Community Services	Cllr Stephen Motome	N/A
Infrastructure and Basic Services	Cllr Thabo Motlapele/ D Gaasenwe	N/A
MPAC	Cllr Godsend Mokgope	N/A
Councillor	Cllr Rapita Tshabang	N/A
	Cllr Douglas Gaasenwe	N/A
	Cllr Pule Shawe	N/A
	Cllr Abel Pheho	N/A
	Cllr Leonard Soka	N/A
	Cllr Mhletjwa Nqume	N/A
	Cllr Daniel Sejamoholo	N/A
	Cllr Dinkwetse Sebolai	N/A
	Cllr Andrew Mosepele	N/A
	Cllr Tshepiso Dipheko	N/A
	Cllr Valencia Janties	N/A
	Cllr David Seitshiro	N/A
	Cllr Magret Dala	N/A
	Cllr Gomotsegang Mogapi	N/A
	Cllr Priscilla Letebele	N/A
	Cllr Nxamo Radebe	N/A
	Cllr Steven Motome	N/A
	Cllr Anna Masilo	N/A
	Cllr Motlathuso Tladi	N/A
	Cllr Kerotse Sechele	N/A
Municipal Manager Acting	Mr Lloyd Leoko	N/A
Acting Chief Financial Officer	Mr Collen Tjale and O Malema	N/A
Deputy MM and (Executive) Directors	N/A	N/A
Other S57 Officials		
Acting Senior Manager(Planning and Dev	Mr Job Matlhoko/ Ms Ntsieleni Nkhanedzeni	N/A
Acting Senior Manager (Corporate)	Mr Lesley Muji/Aubrey Ntshekang	N/A
Senior Manager /Acting (Technical)	Ms K .Phiritshwane	N/A
Community Services	Mr S Manoto	N/A
Name	Description of Interests	

Council

Ratlou Local Municipality

Acting/ Senior Management

Mr Lloyd Leoko
Mr Kagelelo Phiritshwane
Mr L Muji/ Aubrey Ntshekang
Mr Collen Tjale/Onalenna Malema
Mr Solly Manoto
Mr Job Matlhoko/Ntsieleni Nkhanedzeni

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote R' 000						
Vote Description	**Year -1**	**Current: Year 0**			**Year 0 Variance**	
	Actual	**Original Budget**	**Adjusted Budget**	**Actual**	**Original Budget**	**Adjustments Budget**
Property rates	33 141	28 783	28 291	28 291	98%	100%
Property rates - penalties & collection charges	-	-	-	-	-	-
Service Charges - electricity revenue	432	609	652	612	100%	94%
Service Charges - water revenue	-	-	-	-	-	-
Service Charges - sanitation revenue	-	-	-	-	-	-
Service Charges - refuse revenue	-	-	-	-	-	-
Rentals of facilities and equipment	1 810	2 257	2 071	2 093-	83%	101%
Interest earned - external investments	8 053	11 189	5 948	5 487	49%	92%
Interest earned - outstanding debtors	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-
Fines	228	294	168	239	81%	142%
Licences and permits	56	498	194	195	39%	101%
Agency services	951	1 395	1 065	904	65%	85%
Transfers recognised - operational	187 430	177 367	177 367	178 289	101%	101%
Other revenue	20 414	3 581	3 730	11 790	-	-
Total Revenue by Vote	**252 515**	**226 243**	**219 487**	**227 900**	**-**	**-**

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3

T K.1

APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source						
						R '000
Description	Year -1	Year 0			Year 0 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	26 952	28783	28783	28783	100%	100%
Property rates - penalties & collection charges						
Service Charges - electricity revenue	399	609	609	609	100%	100%
Service Charges - water revenue						
Service Charges - sanitation revenue						
Service Charges - refuse revenue						
Service Charges - other						
Rentals of facilities and equipment	2 274	2 527	2 071	11 189	443%	540%
Interest earned - external investments	5964	11 189	11 189	11 189	100%	100%
Interest earned - outstanding debtors						
Dividends received						
Fines	264	294	168	239	81%	142%
Licences and permits	448	498	194	195	39%	101%
Agency services	1 256	1 395	1065	904	655	85%
Transfers recognised - operational	118 889	177 367	177 367	177 367	100%	100%
Other revenue		498				
Gains on disposal of PPE						
Environmental Protection						
Total Revenue (excluding capital transfers and contributions)	**156 446**	**223 160**	**221 447**	**230 475**		
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.						*T K.2*

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: excluding MIG						
						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Neighbourhood Development Partnership Grant						N/A
Public Transport Infrastructure and Systems Grant						N/A
Other Specify:						
FMG						
MSIG						
EPWP						
Library Grant						
** This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.*						*T L*

COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG:

The following are the Grants the Municipality is receiving from National Treasury: Finance Management Grant(FMG) ; Municipal Systems Improvement Grant and Expanded Public Works Library Conditional Grant from Provincial Arts , Culture , Sport Development and Recreation

T L.1

APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES

APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Capital Expenditure - New Assets Programme*

R '000

Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure – Total							
Infrastructure: Road transport - Total							
Roads, Pavements & Bridges	25 873	–	–	–	–	–	
Storm water							
Infrastructure: Electricity – Total							
Generation							
Transmission & Reticulation							
Street Lighting							
Infrastructure: Water – Total							
Dams & Reservoirs							
Water purification							
Reticulation							
Infrastructure: Sanitation – Total							
Reticulation			–	–			
Sewerage purification	**1 228**	-					
Infrastructure: Other – Total			–	–	–	–	–
Waste Management			–	–			
Transportation			–	–			
Gas			–	–			
Other			–	–			
Community – Total			–	–	–	–	–
Parks & gardens			–	–			
Sportsfields & stadia	-		–	–	-	-	-
Swimming pools	**2 715**				-	-	-
Community halls							
Libraries							
Recreational facilities	**4 208**						
Fire, safety & emergency			–	–	-	-	-
Security and policing			–	–	-	-	-
Buses			–	–	-	-	-
Clinics			–	–	-	-	-
Museums & Art Galleries			–	–	-	-	-
Cemeteries	-	-	-	–	-	-	-
Social rental housing			–	–	-	-	-
Other							

Table continued next page

Capital Expenditure - New Assets Programme* R '000							
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Heritage assets - Total	–						
Buildings	766	–	–	–	–	–	–
Investment properties - Total	–						
Housing development							
Other							
Other assets	8 045	-	-	-	-	-	-
General vehicles	1 150	-	-	-	-	-	-
Specialised vehicles							
Plant & equipment	-						
Computers - hardware/equipment	3 518	-	-	-	-	-	-
Furniture and other office equipment	--						
Abattoirs							
Markets							
Civic Land and Buildings							
Other Buildings							
Other Land							
Surplus Assets - (Investment or Inventory)							
Other	1 265	-	-	-	-	-	
		–	–	–			
Agricultural assets	–	–	–	–	–	–	–
		–	–	–			
List sub-class		–	–	–			
		–	–	–			
		–	–	–			
Biological assets	–	–	–	–	–	–	–
List sub-class		–	–	–			
		–	–	–			

		–	–	–			
Intangibles	–	–	–	–	–	–	–
Computers - software & programming	-	-	-	–			
Other *(list sub-class)*		–	–	–			
		–	–	–			
Total Capital Expenditure on new assets	**40 566**						
		–	–	–			
Specialised vehicles	–	–	–	–	–	–	–
Refuse		–	–	–			
Fire	-	–	–	–	–	–	–
Conservancy		–	–	–			
Ambulances		–	–	–			
** Note: Information for this table may be sourced from MBRR (2009: Table SA34a)*							*T M.1*

APPENDIX M (ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME

Capital Expenditure - Upgrade/Renewal Programme*							
							R '000
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure - Total	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Infrastructure: Road transport -Total	–	–	–	–	–	–	–
Roads, Pavements & Bridges							
Storm water							
Infrastructure: Electricity - Total	–	–	–	–	–	–	–
Generation							
Transmission & Reticulation							
Street Lighting							
Infrastructure: Water - Total	–	–	–	–	–	–	–
Dams & Reservoirs							
Water purification							
Reticulation							
Infrastructure: Sanitation - Total	–	–	–	–	–	–	–
Reticulation							
Sewerage purification							
Infrastructure: Other - Total	–	–	–	–	–	–	–
Waste Management							
Transportation							
Gas							
Other							
Community	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Parks & gardens							
Sportsfields & stadia							
Swimming pools							
Community halls							
Libraries							
Recreational facilities							
Fire, safety & emergency							
Security and policing							
Buses							
Clinics							

Museums & Art Galleries Cemeteries Social rental housing Other							
Heritage assets	–	–	–	–	–	–	–
Buildings Other							

Table continued next page

Capital Expenditure - Upgrade/Renewal Programme*							
							R '000
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Investment properties	–	–	–	–	–	–	–
Housing development			–				
Other							
Other assets	–	–	–	–	–	–	–
General vehicles							
Specialised vehicles							
Plant & equipment							
Computers - hardware/equipment			–				
Furniture and other office equipment							
Abattoirs							
Markets							
Civic Land and Buildings			–				
Other Buildings							
Other Land							
Surplus Assets - (Investment or Inventory)			–				
Other							
Agricultural assets	–	–	-	–	–	–	–
List sub-class			–				
Biological assets	–	–	-	–	–	–	–
List sub-class							
Intangibles	–	–	-	–	–	–	–
Computers - software & programming							
Other *(list sub-class)*							
Total Capital Expenditure on renewal of existing assets	**40 566**						

Specialised vehicles	–	–	-	–	–	–	–
Refuse Fire Conservancy Ambulances							
** Note: Information for this table may be sourced from MBRR (2009: Table SA34b)*							*T M.2*

–

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 0

Capital Programme by Project: Year 0					
					R' 000
Capital Project	**Original Budget**	**Adjustment Budget**	**Actual**	**Variance (Act - Adj) %**	**Variance (Act - OB) %**
Water	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
"Project C"					
Sanitation/Sewerage	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Electricity					
"Project A"					
"Project B"					
Housing	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Refuse removal	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Stormwater	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Economic development	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Sports, Arts & Culture	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Environment	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Health	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Safety and Security	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
ICT and Other	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
					T N

APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD YEAR 0

Capital Programme by Project: Year 0					
					R' 000
Capital Project	**Original Budget**	**Adjustment Budget**	**Actual**	**Variance (Act - Adj) %**	**Variance (Act - OB) %**
Water	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
"Project C"					
Sanitation/Sewerage	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Electricity	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Housing	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Refuse removal	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Stormwater	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Economic development	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Sports, Arts & Culture	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Environment	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Health	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
Safety and Security	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
ICT and Other	N/A	N/A	N/A	N/A	N/A
"Project A"					
"Project B"					
					T N

APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

Service Backlogs: Schools and Clinics				
Establishments lacking basic services	**Water**	**Sanitation**	**Electricity**	**Solid Waste Collection**
Schools (NAMES, LOCATIONS)				
N/A	N/A	N/A	N/A	N/A
Clinics (NAMES, LOCATIONS)				
N/A	N/A	N/A	N/A	N/A
Names and locations of schools and clinics lacking one or more services. Use 'x' to mark lack of service at appropriate level for the number of people attending the school/clinic, allowing for the proper functioning of the establishment concerned. *T P*				

APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Service Backlogs Experienced by the Community where another Sphere of Government is the Service Provider (where the municipality whether or not act on agency basis)		
Services and Locations	**Scale of backlogs**	**Impact of backlogs**
Clinics:	N/A	N/A
Housing:	N/A	N/A
Licencing and Testing Centre:	N/A	N/A
Reservoirs	N/A	N/A
Schools (Primary and High):	N/A	N/A
Sports Fields:	N/A	N/A
		T Q

APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the municipality: Year 0				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value Year 0 R' 000	Total Amount committed over previous and future years
N/A	N/A	N/A	N/A	N/A
** Loans/Grants - whether in cash or in kind*				*T R*

APPENDIX S – NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government		
Outcome/Output	**Progress to date**	**Number or Percentage Achieved**
Output: Improving access to basic services	The Municipality is working closely with relevant stakeholders and Sector Departments to ensure equitable access to services	100%
Output: Implementation of the Community Work Programme	The Municipality is currently building ICT Centres and Libraries and there are number of CWP recruits that are dealing CWP related programs	100%
Output: Deepen democracy through a refined Ward Committee model	Ratlou has Fourteen (14) functional wards with each having its own Ward Committee that are receiving a stipend on monthly basis	100%
Output: Administrative and financial capability	Ratlou Local Municipality is in a sound administrative and financial state that can stand any possible challenges for a period of at least three months	100%
** Note: Some of the outputs detailed on this table may have been reported elsewhere in the Annual Report. Kindly ensure that this information consistent.*		
T S		

VOLUME II: ANNUAL FINANCIAL STATEMENTS

Ratlou Local Municipality
Annual Financial Statements
for the year ended 30 June 2025
Auditor General of South Africa

Ratlou Local Municipality

Annual Financial Statements for the year ended 30 June 2025

General Information

Nature of business and principal activities	Provision of municipal services to communities within the Ratlou constituency

Mayoral Committee

Executive Mayor	Cllr R Matlhomola Jafta
Speaker	Cllr Gloria K. Leepo
Chief Whip	Cllr Leonard Soka
	Cllr Thabo Motlapele (Infrastructure and Technical service))
	Cllr Thabang Mothibedi (Finance)
	Cllr Motlathuso Tladi (Town Planning Services)
	Cllr C Sebolai (Corporate)
	Cllr Steven Motone (Community Services)

Councillors	Cllr Nxamo Radebe (Chairperson: MPAC)
	Cllr: Mhletjwa Ncume
	Cllr Abel Pheho
	Cllr Irene Tladi
	Cllr David Seitshiro
	Cllr Pule Shawe
	Cllr Gomotsegang Mogapi
	Cllr Baile Mosepele
	Cllr Tshepiso Dipheko
	Cllr Valencia Jantjies
	Cllr Anna Masilo
	Cllr Matahleho Dala
	Cllr Rapita Tshabang
	Cllr Kerotse Sechele
	Cllr Priscilla Letebele
	Cllr Minah Bhyan
	C llr Godsend Mokgope
	Cllr Doudglas Gaasenwe
	Cllr Pontsho Mafethe

General Information

Grading of local authority	Grade 1
Accounting Officer	Mr. Lloyd Leoko
Acting Chief Finance Officer (CFO)	Ms Priscilla Moruakgomo
Registered office	Delareyville Road, Next to Setlagole Library Setlagole 2772
Postal address	Private Bag X209 Madibogo 2772
Auditors	Auditor General of South Africa Registered Auditors

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