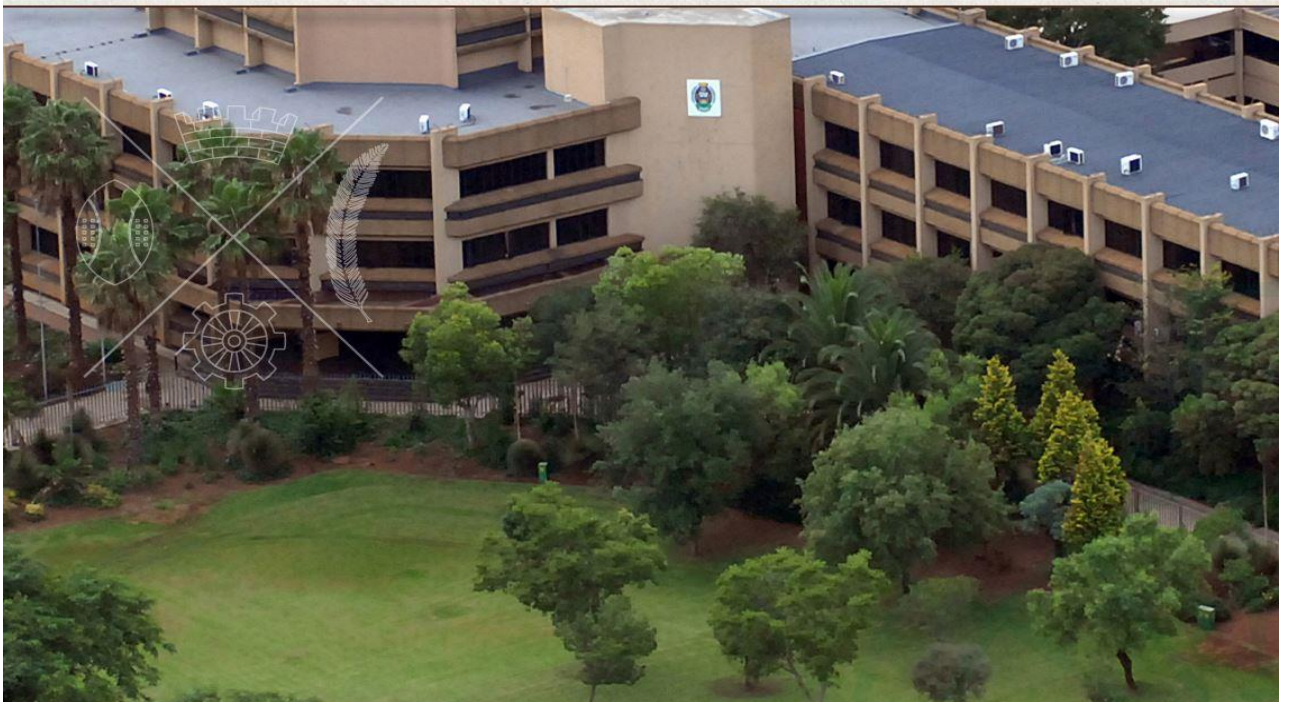


# ANNUAL REPORT 2021/22



Steve Tshwete  
Local Municipality



*The number one African City in  
Service Delivery, Innovation and  
Good Governance*

## CONTENTS

CONTENTS.....	2
GLOSSARY.....	9
<b>CHAPTER1 – MAYOR’S FOREWORD AND EXECUTIVE SUMMARY .....</b>	<b>1</b>
<b>COMPONENT A: EXECUTIVE MAYOR’S FOREWORD.....</b>	<b>1</b>
<b>1.1. EXECUTIVE MAYOR’S STATEMENT .....</b>	<b>1</b>
<b>COMPONENT B: EXECUTIVE SUMMARY .....</b>	<b>4</b>
1.2. MUNICIPAL MANAGER’S FOREWORD .....	4
acting MUNICIPAL MANAGER’S STATEMENT .....	4
1.1. MUNICIPAL FUNCTIONS, POPULATION, AND ENVIRONMENTAL .....	8
OVERVIEW .....	8
1.2. SERVICE DELIVERY OVERVIEW .....	14
1.3. FINANCIAL HEALTH OVERVIEW .....	17
1.4. ORGANISATIONAL DEVELOPMENT OVERVIEW .....	19
1.5. AUDITOR-GENERAL’S REPORT .....	20
<b>CHAPTER 2 – GOVERNANCE .....</b>	<b>23</b>
<b>COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE .....</b>	<b>23</b>
<b>2.1 24</b>	
<b>POLITICAL GOVERNANCE .....</b>	<b>24</b>
<b>2.2. ADMINISTRATIVE GOVERNANCE .....</b>	<b>28</b>
<b>COMPONENT B: INTER-GOVERNMENTAL RELATIONS .....</b>	<b>31</b>
<b>2.3. INTER-GOVERNMENTAL RELATIONS (igr).....</b>	<b>31</b>
<b>COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION.....</b>	<b>34</b>
2.4. PUBLIC MEETINGS .....	35
2.5. IDP PARTICIPATION AND ALIGNMENT.....	36
<b>COMPONENT D: CORPORATE GOVERNANCE .....</b>	<b>38</b>
2.6. RISK MANAGEMENT .....	38
2.8. SUPPLY CHAIN MANAGEMENT.....	41

2.9. BY-LAWS .....	41
2.10. WEBSITES.....	42
<b>7. PERFORMANCE MANAGEMENT [2021-2022] .....</b>	<b>45</b>
<b>14. SECTION 33 CONTRACTS .....</b>	<b>45</b>
<b>8. QUARTERLY REPORTS .....</b>	<b>46</b>
2.11. PUBLIC SATISFACTION WITH MUNICIPAL SERVICES .....	46
 CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I).....	 49
<b>COMPONENT A: BASIC SERVICES.....</b>	<b>49</b>
3.1. WATER PROVISION .....	51
3.2. WASTE WATER (SANITATION) PROVISION .....	58
3.3. ELECTRICITY .....	63
3.4. WASTE MANAGEMENT (THIS SECTION INCLUDES: WASTE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING, AND RECYCLING) .....	72
3.5. HOUSING .....	83
3.6. FREE BASIC SERVICES AND INDIGENT SUPPORT.....	87
 <b>COMPONENT B: ROAD TRANSPORT AND Storm water drainage .....</b>	 <b>90</b>
3.7. ROADS.....	90
3.8. WASTE WATER (STORM WATER DRAINAGE).....	97
3.9. TRANSPORT (LICENSING) SERVICES .....	103
 <b>3.10. COMPONENT C: PLANNING AND DEVELOPMENT .....</b>	 <b>108</b>
3.10. PLANNING INTRODUCTION TO PHYSICAL PLANNING .....	109
3.11. LOCAL ECONOMIC DEVELOPMENT (LED) .....	114
 <b>COMPONENT D: COMMUNITY AND SOCIAL SERVICES .....</b>	 <b>120</b>
3.12(A). LIBRARIES .....	121
3.12(B). MUNICIPAL BUILDINGS .....	126
3.13. CEMETERIES AND CREMATORIIUMS .....	132
3.14. FLEET MANAGEMENT.....	136
 OUT OF BOUNDARY FLEET OPERATIONOUT OF BOUNDARY FLEET ATN .....	 149
3.15. CHILDCARE, AGED CARE, AND SOCIAL SPECIAL PROGRAMMES.....	150
3.16. YOUTH DEVELOPMENT.....	154

<b>COMPONENT E: ENVIRONMENTAL PROTECTION .....</b>	<b>158</b>
3.17. POLLUTION CONTROL.....	158
<b>SERVICE STATISTICS FOR ENVIRONMENTAL PROTECTION.....</b>	<b>159</b>
COMPONENT F: TRAFFIC, SECURITY, AND SAFETY.....	162
3.18. TRAFFIC SERVICES.....	162
3.19. FIRE SERVICES AND DISASTER MANAGEMENT.....	165
<b>3.20 LAW ENFORCEMENT &amp; SECURITY SERVICES .....</b>	<b>169</b>
<b>INTRODUCTION TO LAW ENFORCEMENT .....</b>	<b>169</b>
<b>COMPONENT G: SPORT AND RECREATION.....</b>	<b>180</b>
<b>COMPONENT H: CORPORATE POLICY OFFICES AND OTHER SERVICES .....</b>	<b>189</b>
3.21. EXECUTIVE AND COUNCIL .....	189
3.22. FINANCIAL SERVICES.....	191
3.23. HR SERVICES .....	195
3.24. ICT SERVICES.....	205
3.25. INTEGRATED DEVELOPMENT PLAN SERVICES .....	211
3.26. PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES .....	215
<b>COMPONENT J: ORGANISATIONAL PERFORMANCE SCORECARD .....</b>	<b>220</b>
CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II).....	220
<b>COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL.....</b>	<b>221</b>
4.1. EMPLOYEE TOTALS, TURNOVER, AND VACANCIES.....	221
<b>COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE.....</b>	<b>227</b>
4.2. POLICIES.....	227
4.3. 4.3. INJURIES, SICKNESS, AND SUSPENSIONS .....	229
4.4. PERFORMANCE REWARDS.....	235
<b>COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE .....</b>	<b>236</b>
<b>4.5. SKILLS DEVELOPMENT AND TRAINING .....</b>	<b>237</b>
<b>COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE .....</b>	<b>240</b>
4.6. EMPLOYEE EXPENDITURE .....	241

CHAPTER 5 – FINANCIAL PERFORMANCE .....	243
<b>COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE.....</b>	<b>243</b>
5.1. STATEMENTS OF FINANCIAL PERFORMANCE.....	245
1.2. GRANTS.....	250
1.3. ASSET MANAGEMENT .....	252
5.4. FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS (KPI) .....	254
<b>COMPONENT B: SPENDING AGAINST CAPITAL BUDGET .....</b>	<b>260</b>
5.5. CAPITAL EXPENDITURE .....	261
5.6. SOURCES OF FINANCE .....	263
5.7. CAPITAL SPENDING ON FIVE LARGEST PROJECTS.....	266
5.8. BASIC SERVICE AND BACKLOGS – OVERVIEW.....	268
<b>COMPONENT I: CASH FLOW MANAGEMENT AND INVESTMENTS.....</b>	<b>270</b>
5.9. CASH FLOW.....	270
5.10. BORROWING AND INVESTMENTS .....	272
<b>COMPONENT J: OTHER FINANCIAL MATTERS .....</b>	<b>274</b>
5.11. SUPPLY CHAIN MANAGEMENT.....	274
5.12. GRAP COMPLIANCE .....	274
<b>COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS .....</b>	<b>275</b>
<b>CHAPTER 6 – AUDITOR-GENERAL AUDIT FINDINGS .....</b>	<b>275</b>
<b>COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS .....</b>	<b>276</b>
<b>6.1. AUDITOR-GENERAL REPORTS PREVIOUS YEAR .....</b>	<b>276</b>
<b>COMPONENT B: AUDITOR-GENERAL OPINION CURRENT YEAR.....</b>	<b>Error! Bookmark not defined.</b>
6.2. AUDITOR-GENERAL OF sOuth africa REPORT – CURRENT YEAR.....	<b>Error! Bookmark not defined.</b>
GLOSSARY of appendixes .....	279
<b>APPENDICES .....</b>	<b>282</b>
<b>APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE .....</b>	<b>282</b>
<b>APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES.....</b>	<b>290</b>
<b>APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE .....</b>	<b>292</b>

<b>APPENDIX E –WARD REPORTING .....</b>	<b>295</b>
<b>APPENDIX F –WARD INFORMATION .....</b>	<b>299</b>
<b>APPENDIX G seven largest capital projects.....</b>	<b>304</b>
<b>APPENDIX H -RECOMMENDATIONS OF THE AUDIT COMMITTEE .....</b>	<b>305</b>
<b>APPENDIX I -LONG-TERM CONTRACTS AND PUBLIC-PRIVATE PARTNERSHIP (PPP) .....</b>	<b>307</b>
<b>APPENDIX J – MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE SCHEDULE .....</b>	<b>308</b>
<b>APPENDIX K– DISCLOSURE OF FINANCIAL INTEREST .....</b>	<b>310</b>
<b>APPENDIX L(I) – REVENUE COLLECTION PERFORMANCE BY VOTE .....</b>	<b>317</b>
<b>APPENDIX L(II) – REVENUE COLLECTION PERFORMANCE BY SOURCE .....</b>	<b>318</b>
<b>APPENDIX M – CONDITIONAL GRANTS RECEIVED (EXCLUDING MIG.....</b>	<b>319</b>
<b>APPENDIX N (i, II) – CAPITAL EXPENDITURE -NEW ASSETS PROGRAMME AND Upgrade/Renewal Programme .....</b>	<b>320</b>
<b>APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 2021 .....</b>	<b>330</b>
<b>APPENDIX R – SERVICE CONNECTION BACKLOGS AT SCHOOL AND CLINICS.....</b>	<b>357</b>
<b>APPENDIX S – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION .....</b>	<b>359</b>
<b>APPENDIX T – DECLARATION OF GRANTS MADE BY THE MUNICIPALITY .....</b>	<b>360</b>
<b>APPENDIX U – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA S71 ....</b>	<b>361</b>
<b>APPENDIX V – NATIONAL AND PROVINCIAL OUTCOME FOR LOCAL GOVERNMENT .....</b>	<b>362</b>

## ABBREVIATIONS AND ACRONYMS

<b>ABET</b>	Adult Basic Education and Training
<b>AFS</b>	Annual Financial Statements
<b>AGSA</b>	Auditor-General of South Africa
<b>APAC</b>	Audit and Performance Audit Committee
<b>B-BBEE</b>	Broad-Based Black Economic Empowerment
<b>CBD</b>	Central Business District
<b>CBO</b>	Community-Based Organisation
<b>CCIFSA</b>	Creative Culture Industries Federation of South Africa
<b>CDW</b>	Community Development Worker
<b>CETA</b>	Construction Education and Training Agency
<b>CFO</b>	Chief Financial Officer
<b>CHBC</b>	Community Home-Based Care
<b>CITP</b>	Comprehensive Intergrated Transport Plan
<b>COGTA</b>	Department of Cooperative Governance and Traditional Affairs
<b>COP 17</b>	17th Conferences of the Parties
<b>COVID-19</b>	Coronavirus Disease 2019
<b>CRR</b>	Capital Replacement Reserve
<b>CWP</b>	Community Works Programmed
<b>DDM</b>	District Development Model
<b>DoRA</b>	Division of Revenue Act
<b>EEA</b>	Employment Equity Act
<b>EPWP</b>	Expanded Public Works Programme
<b>ESKOM</b>	Electricity Supply Commission
<b>FBS</b>	Free Basic Services
<b>FMG</b>	Financial Management Grant
<b>FTE</b>	Full Time Equivalent
<b>GAMAP</b>	Generally Accepted Municipal Accounting Practice
<b>GDP</b>	Gross Domestic Product
<b>GIS</b>	Geographic Information System
<b>GRAP</b>	Generally Recognised Accounting Practice
<b>HH</b>	Household
<b>HIV/AIDS</b>	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
<b>HOD</b>	Head of Department
<b>HR</b>	Human Resource
<b>HRD</b>	Human Resource Development
<b>ICT</b>	Information and Communication Technology
<b>IDP</b>	Integrated Development Plan
<b>IEM</b>	Integrated Environmental Management
<b>IGR</b>	Intergovernmental Relations
<b>INEP</b>	Integrated National Electrification Programme
<b>ISDF</b>	Integrated Spatial Development Framework
<b>ISRDP</b>	Integrated Sustainable Rural Development Programme
<b>ITP</b>	Integrated Transport Plan
<b>IWMP</b>	Integrated Waste Management Plan
<b>KPA</b>	Key Performance Area
<b>KPI</b>	Key Performance Indicator
<b>KPR</b>	Key Performance Results
<b>LED</b>	Local Economic Development

<b>LGDS</b>	Local Government Development Services
<b>LGSETA</b>	Local Government Sector Education Training Authority
<b>LM</b>	Local Municipality
<b>LRAD</b>	Land Reform for Agricultural Development
<b>LRC</b>	Local Reference Committee
<b>M&amp;E</b>	Monitoring and Evaluation
<b>MDG</b>	Millennium Development Goals
<b>MEC</b>	Member of Executive Council
<b>MFMA</b>	Municipal Finance Management Act
<b>MIG</b>	Municipal Infrastructure Grant
<b>MM</b>	Municipal Manager
<b>MMC</b>	Member of the Mayoral Committee
<b>MP313</b>	Steve Tshwete Municipality (Middelburg Municipality 313)
<b>MPAC</b>	Municipal Public Accounts Committee
<b>MPCC</b>	Multi-Purpose Community Centre
<b>MSA 1998</b>	Local Government: Structures Act
<b>MSA 2000</b>	Local Government: Municipal Systems Act
<b>MSCOA</b>	Municipal Standard Chart of Accounts
<b>MSIG</b>	Municipal Systems & Implementation Grant
<b>MSP</b>	Master System Plan
<b>MVA</b>	Mega Volt Amp
<b>NAFCOC</b>	National African Federated Chamber of Commerce and Industry
<b>NDM</b>	Nkangala District Municipality
<b>NDOT</b>	National Department of Transport
<b>NDP</b>	National Development Plan
<b>NEMA</b>	National Environmental Management Act
<b>NEPAD</b>	New Partnership for Africa's Development
<b>NER</b>	National Electricity Regulator
<b>NERSA</b>	National Energy Regulator of South Africa
<b>NGO</b>	Non-Governmental Organisation
<b>NSDP</b>	National Spatial Development Perspective
<b>NWMS</b>	National Waste Management Strategy
<b>OB</b>	Operational Budget
<b>OHS</b>	Occupational Health and Safety
<b>ORHVS</b>	Operating Regulations for High Voltage Systems
<b>OVS</b>	Operation Vuka Sisebente
<b>PGDS</b>	Provincial Growth and Development Strategy
<b>PHC<sup>1</sup></b>	Primary Health Care
<b>PHD<sup>2</sup></b>	Provincial Health Department
<b>PMS</b>	Performance Management System
<b>PPP</b>	Public-Private Partnership
<b>RDP</b>	Reconstruction Development Programme
<b>REDS</b>	Regional Electricity Distribution System
<b>RMAFACC</b>	Risk Management Anti-Fraud and Anti-Corruption Committee
<b>ROD</b>	Record of Decision
<b>RSC</b>	Regional Service Council
<b>SABS</b>	South African Bureau of Standards
<b>SACOB</b>	South African Chamber of Business
<b>SALGA</b>	South African Local Government Association
<b>SANAC</b>	South African National AIDS Council
<b>SANS</b>	South African National Standards



<b>SAPS</b>	South African Police Service
<b>SCADA</b>	Supervisory Control and Data Acquisition
<b>SCM</b>	Supply Chain Management
<b>SDBIP</b>	Service Delivery Budget Implementation Plan
<b>SDF</b>	Spatial Development Framework
<b>SDP</b>	Skills Development Plan
<b>SETA</b>	Sector Education Training Authority
<b>SG</b>	Surveyor-General
<b>SLA</b>	Service Level Agreement
<b>SMME</b>	Small, Medium, and Micro Enterprises
<b>SPLUMA</b>	Spatial Planning and Land Use Management Act No. 16 of 2013
<b>STLM</b>	Steve Tshwete Local Municipality
<b>VAT</b>	Value-Added Tax
<b>WPSP</b>	White Paper on Strategic Planning
<b>WSA</b>	Water Services Authority
<b>WSP</b>	Workplace Skills Plan
<b>WWTW</b>	Waste Water Treatment Works

## GLOSSARY

<b>Accessibility indicators</b>	Explore whether the intended beneficiaries can access services or outputs.
<b>Accountability documents.</b>	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year reports, and annual reports.
<b>Activities.</b>	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
<b>Adequacy indicators.</b>	The quantity of input or output relative to the need or demand.
<b>Annual Report.</b>	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the MFMA. Such a report must include AFS as submitted to and approved by the AGSA.
<b>Approved Budget.</b>	The AFS of a Municipality as audited by the AGSA and approved by Council or a provincial or national executive.
<b>Baseline.</b>	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
<b>Basic Municipal service.</b>	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided, it may endanger public health and safety or the environment.
<b>Budget year.</b>	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
<b>Cost indicators.</b>	The overall cost or expenditure of producing a specified quantity of outputs.
<b>Distribution indicators.</b>	The distribution of capacity to deliver services.

<b>Financial Statements.</b>	Includes at least a statement of financial position, statement of financial performance, cash flow statement, notes to these statements, and any other statements that may be prescribed.
<b>General KPI's.</b>	After consultation with Members of Executive Council (MECs) for local government, the Minister may prescribe general KPI's that are appropriate and applicable to local government generally.
<b>Impact.</b>	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
<b>Inputs.</b>	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment, and buildings.
<b>Integrated Development Plan (IDP).</b>	Set out Municipal goals and development plans.
<b>National Key Performance Areas.</b>	<ul style="list-style-type: none"> <li>• Service delivery and</li> <li>• Economic development.</li> <li>• Municipal transformation and institutional development.</li> <li>• Financial viability and management.</li> <li>• Good governance and community participation.</li> </ul>
<b>Outcomes.</b>	The medium-term results for specific beneficiaries that are the consequences of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
<b>Outputs.</b>	The final products, or goods and services, produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
<b>Performance Indicator.</b>	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes, and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, or service rendered).
<b>Performance Information.</b>	Generic term for non-financial information about Municipal services and activities. Can also be used interchangeably with performance measure.
<b>Performance Standards.</b>	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS, performance standards are divided into indicators and the time factor.
<b>Performance Targets.</b>	The level of performance that Municipalities and their employees strive to achieve. Performance targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.

<b>SDBIP</b>	A detailed plan approved by the Mayor for implementing the municipality's delivery of services, including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
<b>Vote.</b>	<p>One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a "vote" as:</p> <ul style="list-style-type: none"><li><i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i></li><li><i>b) Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned?</i></li></ul>

**CHAPTER 1 – MAYOR’S FOREWORD AND EXECUTIVE SUMMARY****COMPONENT A: EXECUTIVE MAYOR’S FOREWORD****1.1.****EXECUTIVE MAYOR’S STATEMENT****CLLR. P.M MASILELA**

The financial year of 2021/2022 established a fresh start for the Steve Tshwete Local Municipality as our communities headed to voting stations to mark in favour of their political parties and candidates of their choice. We welcome a new Council and the development and adoption of the 2022-2027 IDP and Budget, which assures an opportunity of creating and implementing new strategic goals and concrete plans to achieving service delivery. Administration were presented with tasks to accomplish enhancements in basic service delivery within avenues of water and electricity access; road networks development; renewal of infrastructure; fleet and transportation innovations and efficient and sufficient collection of waste in both urban and rural areas.

The political environment diversified as assorted political parties represented STLM Councils decision-making. The improvements in key performance areas and unsatisfactory underperformance of the municipality reflects the political oversights committees’ guidance and recommendations made to ensure effective and efficient use of municipal resources and improve capital budget and grant spending. The section 79 political monitoring committee have met as scheduled and this engagement has allowed for concerns to be raised and interventions to be proposed and implemented.

The District Development Model (DDM) approach has been established by our institution in hopes to improve links between sectors within STLM, recognising that many of the problems that STLM faces are multi-sectoral in nature and cannot be adequately dealt with by a single department. Vertical coordination will be strengthened by active participation in the DDM and working with other spheres of government and private sectors to ensure planning and implementation are integrated.

Community Consultations were conducted extensively through social media platforms and thus this method of communication has been improved as a measure of public engagement. Public consultations initiated aggressively after the November 2021 elections, as council was faced with establishing a new 5 year IDP; public participation processes took place simultaneously as the establishment of new ward committees needed to be finalized in order to identify ward priority needs for the upcoming financial year. The Municipality working together with all stakeholder such as business, communities, unemployed structures, faith based organisations, CDW’s and ward committees, has seen an improved and effective working of Local Economic Development Forum, Council of Stakeholders Forum, Local Stakeholders Forum, Local AIDS Council and recently, the local command council. The active participation by these various stakeholders did not only strengthen the capacity of the municipality but narrowed a social distance between the municipality and the community.

The municipality throughout the financial year faced consistent municipal labour unrests and simultaneously we were continuing to attempt to close the gaps and backlogs brought upon by Covid-19. The experience has strained performance measures and service delivery; caused local economy and social stability imbalances however we found new innovative ways of working SMART through the advancement of technology, that we have adapted to long after the pandemic. The municipality was able to remain stable and managed to hold council during this crisis.

The municipality seeks to achieve the economic growth and poverty alleviation through ensuring a better life for the society by coordinating sustainable social and economic developmental programs. Furthermore, create a conducive environment for business investments and growth for job creation. EPWP and CWP have contributed positively to maintaining a safety net for the poor communities and alleviating poverty where it matters the most. About 150 full-time equivalent jobs were created through economic and public sector initiatives while the CWP has maintained the training of all the participants. To date, about 1 180 participants are still active with some minimal challenges of absenteeism from time to time. Some of the participants were employed after completing the program and gaining new skills.

In our growing population and the immense need for housing around 320 houses were handed over during 2021/2022 financial year, due to slow delivery/ under-performance of contractors, scarcity of building material and shortage of serviced sites. It is important to highlight that the number of housing opportunities per financial year is directly dependent on the number of housing subsidies received from the Mpumalanga Department of Human Settlements. A total number of 1300 housing beneficiaries were educated through the Housing Consumer Education programme, conducted on one-on-one office visits/ sessions.

I would like to thank the joint efforts of the Municipal Manager (MM) Adv. Bheki Khenisa and Acting Municipal Manager (AMM) Ms. Thoko Zulu along with the support of its dedicated Executive Members and its respective staff in obtaining a clean audit in the 2021-2022 financial year. Additionally, I would like to extend thanks to my fellow colleagues and leaders within the legislative wing guided by the Speaker and Chief Whip and the executive wing led by the Members of the Mayoral Committee (MMC) for continuously devoting themselves to the oath of serving our communities.

Furthermore, I would love to thank our communities for sticking together in ensuring that the health and protection of our communities and environment remains intact; for continuously fighting against crime; gender-based violence and drug abuse and would love to thank organisations that continue to cater to these initiatives in assistance to our government.

As a closing statement, the municipality continuous to prioritize service delivery to its communities and the implementation of proposed projects. Regardless of the challenges faced by the municipality, the institution still attains its strategic vision of being “the number one African City in South Africa in service delivery, innovation and good governance”.

---

Executive Mayor  
Cllr P.M. Masilela

**COMPONENT B: EXECUTIVE SUMMARY****1.2. MUNICIPAL MANAGER’S FOREWORD****ACTING MUNICIPAL MANAGER’S STATEMENT****MS. ET ZULU**

The 2021/22 Annual Report reflects the tremendous achievements and priorities which are aligned to the MFMA Circular No 88.

The financial performance of the organization yielded excellent results as the actual operating revenue and expenditure yielded better results, when compared with the Final Adjustments Budget for 2021/2022. The revenue collection has done extremely well under the circumstances. We remain well above 97% which must be considered exceptional.

The overall operating results achieved for the past financial year closed off with a surplus of R284.9 million compared to a budgeted deficit of R 11.0 million. Operating revenue for the year is R1.9 billion (2021 R2.0 billion), which reflects a decrease of 5%. The operating expenditure for the year is R1.6 billion (2021: R1.8 billion), which reveals a decrease of 11.1%.

The total capital expenditure capitalized for the year in respect of property, plant, and equipment amounted to R540.1 million. This includes R186,4 million from government grants, R171,7 million from borrowings and R181,9 million from own cash resources.

Cash and short-term investments decreased by 4.7% to R492,0 million (2021: R544.6 million). The cash balance at financial year end was R 169 million.

The tariff setting is mainly guided by the National Energy Regulator of South Africa (NERSA) and National Treasury guidelines. The rates charged by the municipality on its services are not cost-reflective, because the municipality was mindful of the impact of the COVID-19 pandemic on the economy. This resulted in the municipality absorbing the high overheads of service rendering.

During 2021/2022 the municipality obtained an unqualified audit opinion with no matters (clean audit outcome). Based on the Auditor-General of South Africa (AGSA)’s opinion, a detailed audit action plan was developed and monitored on a regular basis to track compliance with and implementations of the AGSA’s recommendations on all matters emphasised. The municipality has since implemented over 92% of all the matters raised and emphasised by the AGSA. The municipality returned to its glory of achieving an unqualified audit opinion without matters (“clean audits”) as a result of the oversight role played by the Executive Committee and Operation Clean Audit Committee in ensuring proper implementation of the audit action plan during the year.

During the financial year, the municipality embarked on auditing consumer data to improve validity and accuracy of billing information. The process involved door-to-door verification of the meters, location and existence of the consumers. The municipality is currently working tirelessly to ensure that the problems identified are resolved, by, amongst others, re-registering indigents, installing meters and charging penalty fees on illegal connections.

During the 2021/22 financial year, the municipality continued to comply with the King IV principles. Council committees were established with proper terms of reference instituted, annual schedule of meetings and activities officiated, and separation of powers implemented to uphold good governance status, which the municipality is known for in the province and nationally. These committees were established to frequently monitor the implementation of council resolutions and activities that took place at ward and community levels. The municipality has also identified strategic risks, the mitigations of which it is monitoring on a quarterly basis. These risks include, amongst others, fraud and corruption, labour unrest and environmental pollution. We have put in place control measures to mitigate these identified risks.

In addition, the council continues to encourage and empower communities and stakeholders with regard to decision-making, implementation and monitoring. This is done through ward participatory systems such as community consultation meeting and council events, e.g. Izimbizo, budget indaba, mayoral outreaches and various stakeholder forums. We will continue to deepen our



relationships with our key stakeholders. More importantly, public participation remains a critical pillar to our governance.

Infrastructure maintenance as well as upgrading and development remain key to the development and growth of the municipality. The Municipality continues to invest in infrastructure to create opportunities and to provide services for all its residents. The municipality continues to face challenges in certain areas, including ageing water and electricity infrastructure and use of asbestos-cement pipes. The municipality has taken a long-term approach to address this challenges by implementing a capital replacement programme which involves having an appointed transactional advisory panel with a view to seek funding as alternative to addressing these challenges in the long run. The objective of addressing these challenges is to curb water distribution losses and minimise disruption of service delivery in the event of infrastructure failure or burst pipes, however, the complete eradication of old infrastructure is hampered by lack of adequate resources. New substations are being build to compliment the electricity supply in town.

In an ever-changing world, technology remains one of the key solutions to the challenges of service delivery. Technological advancement in the delivery of services is a priority to the municipality, hence the move to becoming a Smart Digital City through STLM SMART City Digital Projects. In the year under review, the municipality has implemented the following projects as part of a continuous drive to become a Smart Digital City:

- Voice Over Internet Protocol (VOIP) was introduced and has reduced the municipality’s telephone cost by 40%
- Installed Wi-Fi access point for cooperating and guests in most of the Municipal buildings
- Increased the internal connection speed from 20 gigs to 200 gig
- Increased inter-building connectivity between municipal buildings using wireless and fiber network
- Increased the number of surveillance cameras to Mid-water, Vaalbank and other areas. The surveillance cameras that were installed around the CBD in the previous financial year are still in good condition and are of paramount assistance in the reduction of crime.
- The Municipality is pleased to have introduced a Public Engagement Platform and Data warehousing. These systems are critical for service delivery within the Municipality. Data warehousing is a decision-making tool that provides management with role-based dashboards

for decision making once fully integrated, while the public engagement platform provides the community with a multiplicity of platforms to interact with the municipality.

- The Municipality has also ensured that there is continuity of services in the event of total destruction of the municipality’s digital information on the servers, by increasing storage capacity and replicating it into secure cloud storage.

Following the adoption of our amended Municipal Spatial Development Framework in May 2019, the implementation of the MSDF continues to edge the city closer to the realisation of a spatially transformed city with improved sustainability and efficiency in the application of resources and assets. There is still massive demand for land in the STLM due to the rapid population growth rate. We are satisfied with the progress made thus far in the distribution of serviced stands too low and middle-class residents. The municipality has also made residential stands available in Dennesig North and business stands for small and medium enterprises at Note D and the major industrial sites.

In conclusion, we will always be appreciative to our residents who have always shown commitment to their town. They have been doing so through consistent payment of rates and taxes. They have been paying even through trying times and for that, we salute them. The business community has been showing us tremendous support. This support is not only through payment of rates and taxes but also through their continued support in planning and creating much-needed jobs

On behalf of the administration of the STLM, we wish to express our profound gratitude to the political leadership provided by the Executive Mayor and his executive council. Without their support, leadership and oversight, very little would have been achieved during the period under review. Our staff continue to play an important role in ensuring that service delivery is accelerated as our people demand that we expeditiously discharge our mandate. We shall continue accelerating the delivery of services through service delivery innovations.

---

Municipal Manager  
S M Mnguni

## 1.1. MUNICIPAL FUNCTIONS, POPULATION, AND ENVIRONMENTAL

### OVERVIEW

#### Introduction

STLM is a Category B municipality situated in the Nkangala District of the Mpumalanga province. The municipality comprises 58 elected councillors (29 ward representatives and 29 proportional representatives). The political head of the municipality is the Executive Mayor, supported by 6 MMCs elected in terms of Section 60 of the Municipal Systems Act (MSA 2000).

Council established Section 80 committees, comprising six (6) councillors, tasked with the oversight role on behalf of the Executive Mayor, as well as eight (8) Section 79 Committees to play a political oversight role on the functions of the Council. These committees include the Municipal Public Accounts Committee (MPAC) and the Rules and Ethics Committee. Council further established other independent committees, such as the Audit and Performance Audit Committee (APAC) and the Risk Management, Anti-Fraud, and Anti-Corruption Committee (RMAFACC), which play a technical role in assisting Council in executing its functions.

The Speaker is the Chairperson of the Council and leads the process of public participation in consultation with the Executive Mayor. The Council Whip assists the Speaker with the affairs of Councillors, ensuring that all pieces of legislation, policies, and procedures are observed.

A Municipal Manager (MM), who is the Accounting Officer, heads the administration function of the municipality. The Municipal Manager is assisted by four Executive Directors (Section 56 employees) and a staff complement of over 1 400 with proper organisational structure and job descriptions. The delegation of authority document was approved by Council and is being implemented.

The community of STLM is involved in the functions of the Council through established Ward Committees chaired by Ward Councillors and administratively supported by municipal officials and Community Development Workers (CDWs). A structured system ensures that issues from the communities are effectively communicated to Council through Ward Committees and CDWs.

The STLM population is increasingly under pressure due to population growth. According to Statistic South Africa, in 2016, the total population in STLM was approximately **278 749**, with a 4.4% annual population growth rate. Over the nine years from 2007 to 2016, STLM’s population increased by 9.7%. As a result, the municipality is now ranked the 7<sup>th</sup> largest population in the province and makes up 19.3% of the Nkangala District’s total population (as per the 2016 community survey).

The population of STLM is projected to be 410 000 people in 2030, given the historical population growth per annum. This accelerated population growth has put pressure on the demand for basic services and sustainable jobs. Nevertheless, the STLM unemployment rate decreased slightly from 19.7% in 2011 to 17.3% in 2016. The municipality has over 86 000 formal HHs with access to essential municipal services. The main economic activities are coal mining, manufacturing, trade, community services, and agriculture, with an average of 1% economic growth per annum.

### **INTRODUCTION TO BACKGROUND DATA**

The STLM is positioned 150 km east of Pretoria on the way to Mbombela and covers a geographic area of 3 997 km<sup>2</sup>. The municipality is well-located; it is traversed by the Maputo Development Corridor, the Middelburg/Steelpoort Mining resource link, and the Middelburg/Bethal/Ermelo/Richards Bay Corridor. Several national and provincial roads also run through the area. To the west it is bordered by the Emalahleni and Thembisile Hani Local Municipalities; the Govan Mbeki and Msukaligwa Local Municipalities in Gert Sibande District to the south; and the Emakhazeni and Chief Albert Luthuli Local Municipalities to the east. Adjacent to the north of the Steve Tshwete Municipality is Elias Motsoaledi Municipality, which forms part of the Sekhukhune District Municipality in Limpopo Province.

N12 and N4 routes provide the main, east-west linkage between the Middelburg and Witbank towns and Gauteng in the west, and the rest of Mpumalanga to the east. These roads also form part of the Maputo Corridor. Middelburg and Witbank areas provide a halfway stop between Gauteng and Maputo harbor and the Kruger National Park.

N11 towards Ermelo provides a link in the north south direction. It links KwaZulu Natal’s Richards Bay in the South and Limpopo in the north; an opportunity establishing a logistics or freight hub along this route (Hendrina) in order to cater for the transport business. The Loskop Dam Nature Reserve and the Loskop Dam accommodation (located between STLM and Elias Motswaledi LM) provide an ideal tourism destination to attract tourists from Limpopo.

The resuscitation of the globally known Botshabelo heritage facility will further revive and grow tourism in town.

N4-Maputo corridor holds significant opportunities in terms of economic spin off. Specific section of the N4 between Witbank and Middelburg, as well as the supporting services road and railway line pose the ideal opportunity for developing a strong activity linkage supporting the Maputo corridor.

Rail transport is restricted to carrying long distance goods with very few passenger services and no daily commuting service. The importance of the railway line in terms of export potential via Maputo-Richard Bay harbors should be promoted.

Desirable land use along the mentioned corridors should include agri-processing, service industries for the agricultural sector, manufacturing, warehousing, wholesale trade, clean industries and tourism.

The municipality derives its mandate from Section 152 of the Constitution of South Africa and provides most of the services stated in the powers and functions of local municipalities as stated in the Constitution, schedule 4, part B (see Appendix D).

The municipality comprises two primary nodal points. These are Middelburg/Mhluzi, the main commercial and administrative centre, and the much smaller Hendrina/Kwazamokuhle near the south/east boundary. The remainder of the municipal area consists of 3 settlement categories described below for planning purposes:

The **first category** consists of small agricultural service villages, such as Somaphepha (Kwa-Makalane), Sikhululiwe (Mafube), and Doornkop, which provide a “corner shop” function to a small, localised farming and rural community. Amenities are limited and focus on only the most basic business and social needs.

The **second category** of settlement includes the holiday towns of Presidentsrus and Kranspoort. Development in these towns is strictly regulated to maintain a specific character.

In the **third settlement category** are the towns associated with the mines and power stations in the Steve Tshwete area of jurisdiction. These towns were developed by Electricity Supply Commission (ESKOM) and include Rietkuil, Pullenshope, and Komati. The mining villages, namely, Blinkpan/Koorfontein, Naledi, and Lesedi, were developed to accommodate mine employees. Kanhym, a farming company, developed Thokoza and Eikeboom villages. Social services and amenities are usually better developed in the abovementioned settlements.

Between the villages and settlements referred to above are private agricultural properties where mainly maize is cultivated.

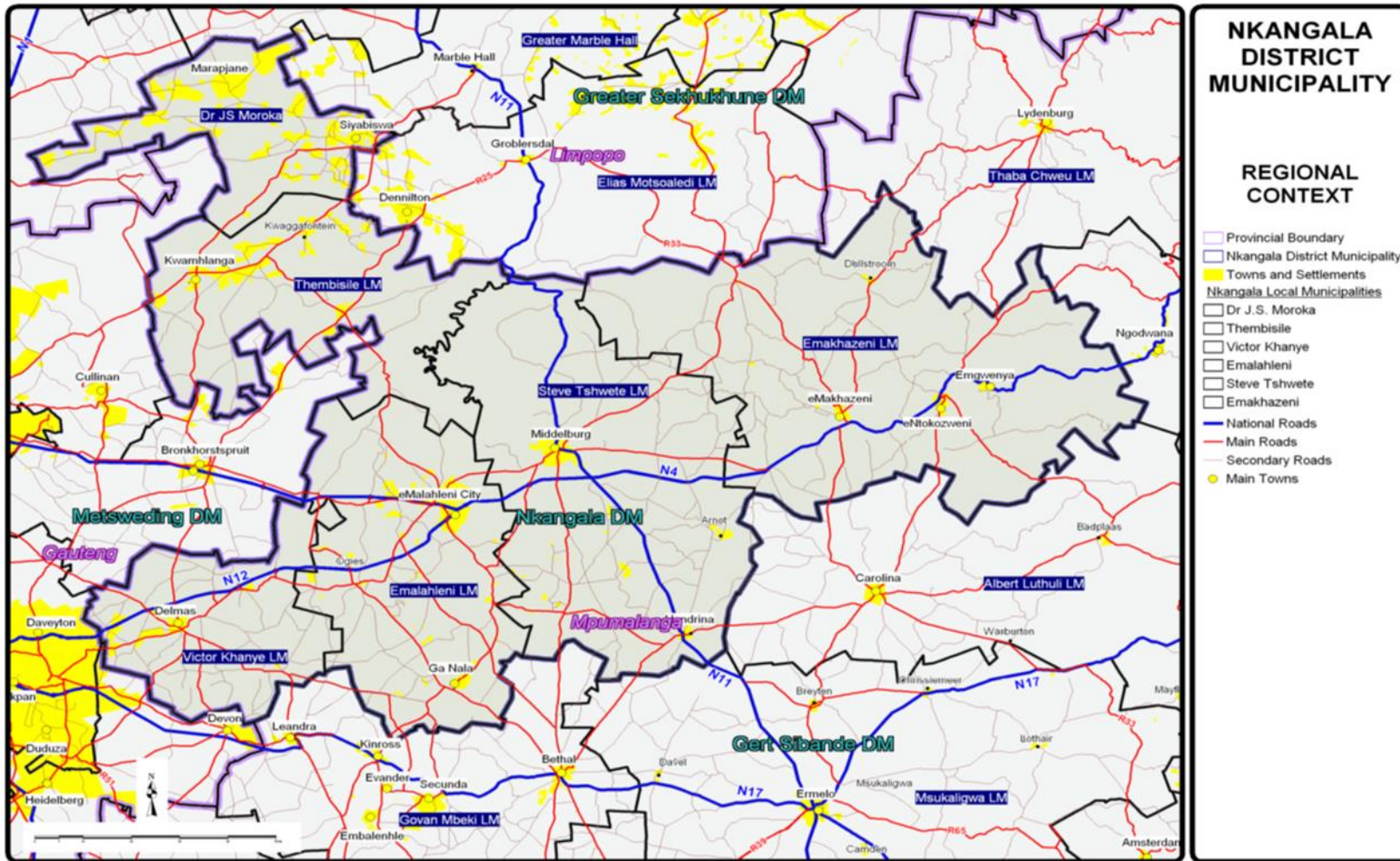


Figure 1: Steve Tshwete Local Municipality as One of Six Local Municipalities in the Nkangala District Municipality

Population Distribution by Age (2011 Census and 2016 Community Survey)						
Age	2011			2016		
	Male	Female	Total	Male	Female	Total
Age: 0-4	11 127	11 117	22 245	12 203	12 468	24 671
Age: 5-9	9 048	9 059	18 107	10 871	11 482	22 353
Age: 10-19	18 147	17 979	36 127	23 011	21 201	44 212
Age: 20-29	27 298	22 452	49 750	32 901	28 511	61 411
Age: 30-39	20 730	17 388	38 118	28 296	22 062	50 358
Age: 40-49	15 061	14 239	29 300	18 248	16 953	35 201
Age: 50-59	10 785	9 610	20 395	13 125	10 215	23 341
Age: 60-69	4 836	4 979	9 816	5 219	5 880	11 099
Age: 70+	2 377	3 597	5 974	1 619	2 802	4 421
<b>Total</b>	<b>119 411</b>	<b>110 421</b>	<b>229 831</b>	<b>146 079</b>	<b>132 671</b>	<b>278 749</b>

### HHS

The population size in terms of the 2016 Community survey was **278 749**, and the number of HHs was **86 713**, translating to an average of 3.4 persons per HH. The community surveyed indicated that the municipal population grows by 4.4% per annum.

Overview of Neighbourhoods within STLM		
Settlement Type	HHs	Population
<b>Towns</b>		
Middelburg	23 563	
Hendrina	682	
Subtotal	<b>24 245</b>	<b>0</b>
<b>Townships</b>		
Mhluzi	22 401	
Kwazamokuhle	5 874	
Subtotal	<b>28 275</b>	<b>0</b>
<b>Rural Settlements &amp; Villages</b>		
Piet Tlou	1 352/300	
Rietkuil	1 107	
Blinkpan	445	
Hope	144	
Pullenshope	1 120	
Piet Tlou (Sizanane Former Mapimpane)	818	
Komati	642/300	
Kranspoort	197/326	
Somaphepa	<b>325</b>	
Sikhululiwe	<b>415</b>	
Subtotal	<b>5 681</b>	<b>0</b>
<b>Informal settlements</b>		
Doornkop CPA	4 500/5 577	
Newtown.	4 000/8 364	
Kwazamokuhle informal area	850/778	
Others Presidentsrus/Rural farms/Informal settlements	4 900/16 503	
Subtotal	14 250	<b>0</b>
<b>Total</b>	<b>724 511/73 670</b>	<b>0</b>

T 1.2.6



<b>Natural Resources</b>	
<b>Major Natural Resource</b>	<b>Relevance to Community</b>
Coal	Power, Empowerment, Work Opportunities.
Water (Dams)	Consumption, Industrial Use, and Agriculture, Recreation.
Land	Human Settlement, Agriculture and Industries, Business.

### ***USE OF NATURAL RESOURCES AND LED***

STLM's economy is the second-most dominant in the Nkangala region. Economic activities vary from mining, power generation, metallurgic industries, dry land, and subsistence agriculture to eco-tourism. The strong manufacturing industry is dependent on the relatively cheap supply of coal. Coal mining mainly involves opencast techniques, high extraction underground operations, conventional board, and underground pillar operations. The coal mines also provide essential fuel to the local power stations of Hendrina, Komati, and Arnot. Major industries in the Middelburg area include Columbus Steel, Middelburg Ferrochrome, Kanhym Feedlot, and Twizza.

Manufacturing, mining, finance, energy generation and agriculture are the main drivers of the municipal economic in Steve Tshwete. These industries generate mass employment opportunities and are mainly in rural parts of this local municipality. The two main economic drivers and dominant industries are the mining and metal and steel manufacturing industries.

Mining continues to grow despite key economic sectors being on the decline; with several mining operation being established. There are new prospecting and mining permit applications south of the N4.

Industrial investment in the municipality is increasing at a high rate, which, with other economic spin-offs, contributes to the municipal LED.

### ***COMMENT ON BACKGROUND DATA***

The municipality uses the 2016 census data as the basis for planning together with the STLM administrative data.

*T 1.2.8*

## **1.2. SERVICE DELIVERY OVERVIEW**

### ***INTRODUCTION***

The main basic services rendered by the services directorate of STLM include water, sanitation, and electricity. The municipality is both a WSA and Water Service Provider, hence it is mandated to provide water and sanitation to its community. Sanitation services are also being extended to areas that were previously not being serviced, including Middelburg Extension 23 (Node D), Mhluzi Extension 2, Kwazamokuhle (eMawag), Extension 9 and Dennesig North. The funding for the provision of basic services is sourced from internal

reserves, municipal funds, the Water Services Infrastructure Grant (WSIG) and the Integrated National Electrification Programme (INEP), particularly for the development of low-income areas.

The strategy is to ensure the provision of road and storm water infrastructure while upgrading existing infrastructure in all new developments and existing areas, and maintaining existing roads. Municipal funds are utilized for the construction of roads in middle and high-income areas, while the MIG is utilized for construction of new roads in low-income areas.

As a Water Services Authority (WSA), the municipality must provide water and sanitation services to all communities in its jurisdiction. The municipality is both a WSA and a Water Service Provider. The municipality did not perform Section 78 of the MSA 2000.

Currently, the provision of water services in Middelburg Town and Mhluzi is achieved through bulk water abstraction from Middelburg Dam, purification, storage, and distribution. Sanitation services rendered include sewerage collection, treatment, and disposal. The potable water supply at Optimum Coal Mine has been discontinued, effective from February 2019. Hendrina Town and Kwazamokuhle Township are served with potable water from the Hendrina Water Treatment Plant, with the Nooitgedacht Dam being the raw water source. An additional 2 Ml capacity reservoir has been constructed for storage of purified water for supply in the Kwazamokuhle Township. In rural areas where bulk water services are not available, water is provided through boreholes and supplemented by water tanks. Basic sanitation services include biological and low-flush toilets.

The municipality strives to achieve and sustain water services in a manner that satisfies the Blue and Green Drop Certification Programme of the Department of Water and Sanitation. Rapid developments and population increase in Middelburg and its surroundings have necessitated expanding and upgrading the existing equipment in the main water, and wastewater treatment works, namely Vaalbank Water Treatment Plant (WTP) and Boskrans Waste Water Treatment Works (WWTW). Upgrading at the Vaalbank WTP includes replacing the motor control panels for the high lift pump station, pumps, and motors. In addition, construction of a bulk pipeline from the WWTW to the Skietbaan command reservoir site has commenced. As part of the multi-year project to upgrade the Boskrans WWTW, two contractors were appointed to construct the new Inlet Works Pump Station.

The civil contractor commenced work in May 2018, whereas the mechanical and electrical contractor commenced work in June 2019. The new Inlet Works Pump Station has been completed commissioned by March 2021

Two maturation ponds were also refurbished at the Boskrans WWTW. All upgrading and refurbishment work is aimed at improving the effluent quality and the Green Drop Certification Programme score of the municipality. STLM is the best performer in the province on Green drop certification with municipal overall score from 73% in 2013 to 88% in 2021.

Those who are indigent continue to benefit from the 10 KL free basic water and sanitation services.

The municipality continues to provide and maintain new municipal road networks to create an enabling environment for economic growth. These networks include streets in urban and rural areas – surfaced and gravelled. Minor district roads that serve small communities are also maintained due to irregular maintenance by the relevant authorities. Most municipal roads are tarred and paved, with gravel roads comprising only 16% of all municipal roads. The condition of most roads is fair to good.

As a National Energy Regulator of South Africa (NERSA) license holder, the municipality supplies, upgrades, and maintains electricity to all formal townships in accordance with the license conditions. The total energy loss for the 2021-2022 financial year was 9.01%, which is in line with (if not better than) the national average. To ensure sophisticated energy management, the municipality is looking at different avenue including rolling out intelligent metering. The municipality ensures that all energy meters are regularly monitored to detect and correct any losses. The municipality continues to provide monthly free basic energy (50 kWh) to indigents.

The local economy is the second-most dominant in the Nkangala region. Mining, manufacturing, and agriculture are the main contributors to economic growth and job creation although the retail sector and service industries are also starting to show considerable growth.

#### The proportion of HHs with Minimum Level of Basic services

Municipality	Services	Total Number of HHs	Number of HHs with Access	%	Number of HHs without Access	%
STLM	Water	86 713	73 101	84.30	13 612	15.69
STLM	Sanitation	86 713	76 158	87.82	10 555	12.17
STLM	Electricity	86 713	75 529	87.10	11 184	12.89
STLM	Refuse removal	86 713	74 578	86	12 135	13.99
	Service	Total Municipal km of Roads	Km of Roads Constructed to Date	%	Total km of Gravel Roads	%
STLM	Roads and storm water	823	702.74 (additional 6)	85.38	474.77 (additional 321)	-

#### COMMENT ON ACCESS TO BASIC SERVICES

Although the above table indicates that the provision of basic services is steadily increasing, the number of informal HHs is simultaneously increasing at a substantial rate, especially in

areas such as Doornkop, Newtown, and Kwazamokuhle. This influx is steadily increasing the pressure on the Council's resources for the provision of basic services.

T 1.3.3

### 1.3. FINANCIAL HEALTH OVERVIEW

The municipality is one of the fastest-growing municipalities in the country with an average population growth of 4.9%; this places additional pressure on our resources. The overall operating results achieved for the past financial year closed off with a deficit of R54,0 million compared to a budgeted deficit of R 11,0 million. Operating revenue for the year is R1.9 billion (2021 R2.0 billion), which reflects a decrease of 5%. The operating expenditure for the year is R1.6 billion (2021: R1.8 billion), which reveals a decrease of 11.1%.

The total capital expenditure capitalized for the year in respect of property, plant, and equipment amounted to R564.6 million. This includes R199.2 million from government grants, R191,7 million from borrowings and R365,4 million from own cash resources.

Cash and short-term investments decreased by 4.7% to R492,0 million (2021: R544.6 million). The cash balance at financial year end was R 169 million.

For the 2020/2021 financial year, the municipality received an unqualified audit opinion with matters. It should be mentioned that the AGSA this year not only concentrated on financial matters but also focused on performance management, thereby ensuring that almost all service delivery objectives are fully implemented. Capital expenditure for the year amounts to R558.7 million. This includes R199.2 million from government grants, R186,5 million from borrowings and R173 million from own cash resources.

Financial Overview: 2021/2022			
			R' 000
Details	Original budget	Adjustment Budget	Actual
Income:			
Grants	429 436 000	440 686 000	453 888 728
Taxes, Levies and tariffs	1 542 223 927	1 547 223 927	1 461 369 034
Other	191 313 046	191 313 046	125 243 068
Sub Total	2 162 972 973	2 179 222 973	2 040 500 831
Less: Expenditure	2 154 609 304	2 190 264 514	2 094 527 602
Net Total*	8 363 669	-11 041 541	-54 026 772
* Note: surplus/(deficit)			T 1.4.2
Operating Ratios			
Detail	%		
Employee Cost	38%		
Repairs & Maintenance	6%		
Finance Charges & Impairment	8%		

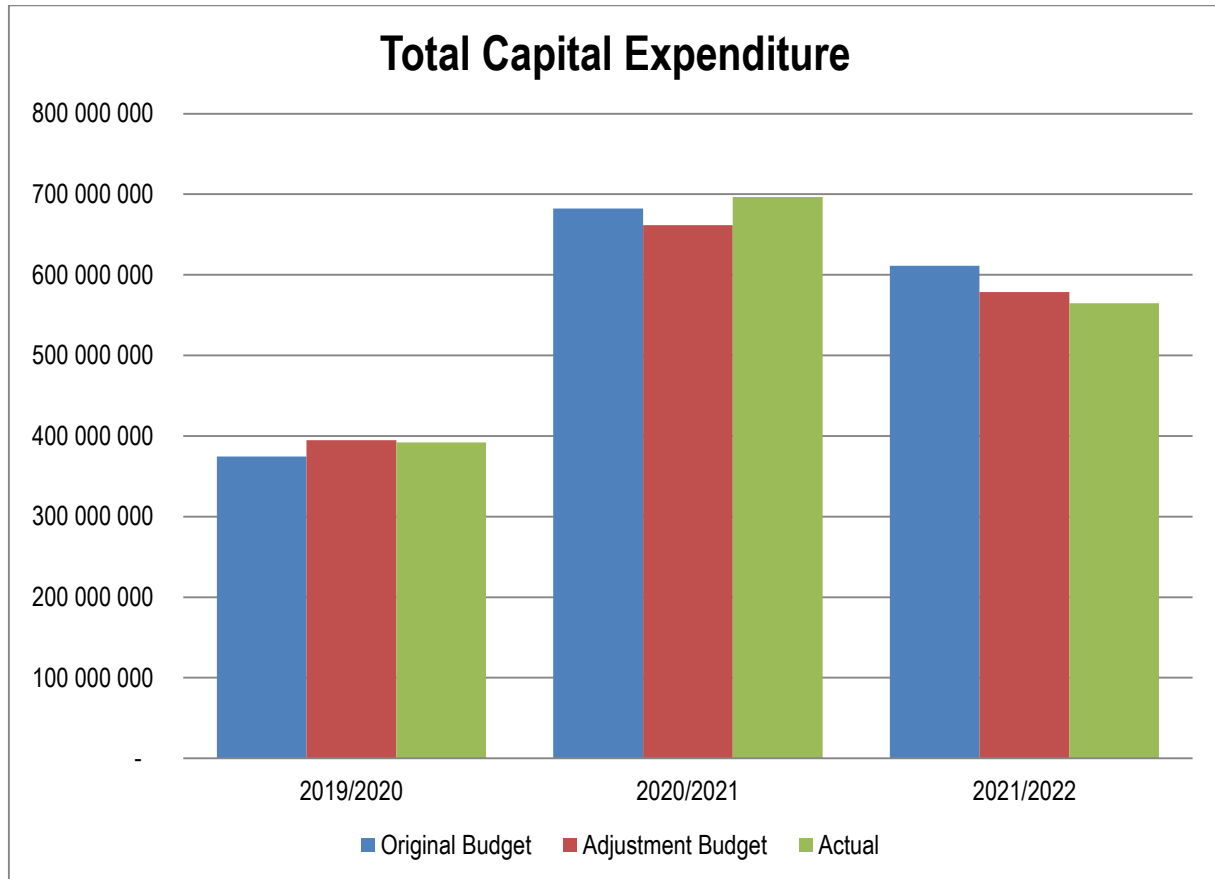
T 1.4.3

**COMMENT ON OPERATING RATIOS**

Employee Costs constituted 38% of the total operating budget. Repairs and maintenance amounted to 6.2%, but the figure only includes materials. Overall, the municipal assets are in a good state of health. Finance charges and redemption contributes 10% to total operating costs. This low percentage enables the municipality to take up additional external funding whenever the need arises. The national norm in this regard is 10% of the operational budget (OB).

T 1.4.3

<b>Total Capital Expenditure: 2019/2020 to 2021/2022</b>			
<b>Detail</b>	<b>2019/2020</b>	<b>2020/2021</b>	<b>2021/2022</b>
Original Budget	374 409 544	682 404 230	604 712 364
Adjustment Budget	394 644 759	661 715 911	573 023 783
Actual	392 205 712	696 753 814	558 793 096
T 1.4.4			



#### **COMMENT ON CAPITAL EXPENDITURE**

Capital expenditure is funded from grants, borrowings, and operating expenditures and surpluses. During the financial year under review, capital expenditure amounted to R558,7 million. The capital expenditure for the year has decreased by 20% when compared to the previous year's expenditure. From the 223 projects, 220 spent all the allocated budget, and 13 projects (to the value of R35,1-million) were rolled over to the 2022/2023 financial year.

*T 1.4.5.1*

## **1.4. ORGANISATIONAL DEVELOPMENT OVERVIEW**

### **ORGANISATIONAL DEVELOPMENT PERFORMANCE**

The municipal organisational structure provides for 1 689 (1632 funded) permanent positions. By financial year-end, 1 515 positions were filled, with a staff turnover of 3.1%. New appointments are made taking into consideration the implementation of the Employment Equity Act 55, 1998. According to the demographic profile of the municipality, black employees constitute 94.4%, coloured 2.4%, Asian 0.4 %, and white 2.8%. Male and female employees constitute 61% and 39% respectively.

The Municipal Manager is the Head of Administration assisted by four (4) Executive Directors, who are responsible for the departments under their directorates.

The Executive Mayor is the political Head and is assisted by six Members of the Mayoral Committee.

. According to the demographic profile of the municipality, black employees constitute **94%**, coloured **2.4%**, Asian **0.4 %**, and white **3.2%**. Male and female employees constitute **62 %** and **38%** respectively.

The Municipal Manager is the Head of Administration assisted by four (4) Executive Directors, who are responsible for the departments under their directorates.

The Executive Mayor is the political head and is assisted by six Members of the Mayoral Committee.

## 1.5. AUDITOR-GENERAL'S REPORT

### AUDITOR-GENERAL'S REPORT: 30 JUNE 2022

Audit Report as per Para No. 2 *“ In my opinion, the financial statements present fairly, in all material respects, the financial position of the Steve Tshwete Local Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 4 of 2021 (Dora)”*.

Management Report as per Para No. 9 *“The municipality has regressed from clean audit to unqualified with findings audit opinion in the current year. Material misstatements were identified in the submitted financial statements which were subsequently corrected by management.”*.

STLM received both the Audit Report and Management Report in time, it should be indicated the audit process proceeded fairly well apart from the risk of the unrest which did not have an impact in completion of the audit thus allowed the Audit Command Team to comply with the audit strategy from AGSA. The Audit Report was issued officially at Council Meeting of the 31<sup>st</sup> of January 2023, STLM Management is finalising a Municipal Audit Action Plans to address matters emphasised in the Audit and Management Report. The Operation Clean Audit Committee to spearhead the monitoring of implementation of actions on a frequent basis whilst various stakeholders monitoring mechanisms such Audit & Performance Committee, MPAC (oversight) and Provincial Departments/Government [Provincial Treasury, Cogta, and SALGA] plays critical oversight role. The implementation and performance of the Municipal Audit Action Plans is in progress as at the reporting date of the Annual Report.

<b>Number of Matters raised</b>	<b>Total</b>	<b>12</b>
<b>Number Resolved</b>	<b>Yes</b>	<b>11</b>
<b>Number ongoing/work in progress</b>	<b>No</b>	<b>1</b>

**NB:** The 4 ongoing/work-in-progress findings relate to the *Fixed Assets Register, Predetermined Objectives, Performance Audit, and Computer-Assisted Techniques on Procurement & Contract Management* which implementation and reviews shall be finalised on or before the submission deadline of August 2022 of Annual Financial Statement (AFS), Annual Performance Report and Annual Report.

T.1.6.1



<b>STATUTORY ANNUAL REPORT PROCESS</b>		
<b>No</b>	<b>Activity</b>	<b>Timeframe</b>
1	Consideration of the next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period.	July
2	Implementation and monitoring of approved Budget and IDP commences (in-year financial reporting).	
3	Finalise the 4 <sup>th</sup> Quarter Performance Report for the previous financial year.	
4	Submit draft Annual Report, including Annual Financial Statements and Performance Report to AGSA.	August
5	Annual Performance Report as submitted to AGSA to be provided as input to the IDP Analysis Phase.	
6	AGSA audits the Annual Report including Annual Financial Statements and performance data.	September/ October
7	Municipalities receive and start to address the AGSA's findings.	
8	Commencement of draft Budget/IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input.	
9	Receive management letter and provide final comments on findings.	November
10	AGSA submits audit opinion.	
11	Mayor tables Annual Report and audited Financial Statements to Council complete with the AGSA's Report.	January
12	Audited Annual Report is made public and representation is invited.	February
13	Oversight Committee assesses Annual Report.	
14	Council adopts Oversight Report.	March
15	Council tables next financial year Budget/IDP and invites public representation.	
16	Oversight Report is made public.	April
17	Oversight Report is submitted to relevant national and provincial stakeholders and legislature.	
18	Council approves next financial year Budget/IDP.	May
19	Make public approved budget and IDP.	June
20	Finalize Service Delivery Budget Implementation Plan (SDBIP) and Performance Agreements for next financial year.	
21	Make public SDBIP and Performance Agreements.	July

### **COMMENT ON THE ANNUAL REPORT PROCESS**

The municipality compiles its annual report with the guidance of the Municipal Finance Management Act (MFMA) and adopted it on time, having obtained information for the planning and budgeting processes for the subsequent year. This ensures proper planning. The alignment between IDP, Budget, and Performance Management Systems (PMS) remains one of management's priorities.

*T 1.7.1.1*

**CHAPTER 2 – GOVERNANCE****INTRODUCTION TO GOVERNANCE**

The highest decision-making body of the municipality is the Council. It consists of public representatives elected during municipal elections as per the Electoral Act and the Constitution of the Republic of South Africa.

Once Council is instituted, the Speaker, Chief Whip, and the Executive Mayor are designated. The Executive Mayor then appoints MMCs from amongst the elected Councillors. Six (6) MMCs assist the Executive Mayor.

Section 79 Committees assist Council in executing its responsibilities. These committees include Portfolio Committees, MPAC, APAC and Ward Committees, and other sub-committees.

Furthermore, Administrative Committees comprise the RMAFACC, Information, and Communication Technology (ICT) Steering Committee, Executive Management Committee, and Management Committee. These committees assist Council with governance issues, and the Municipal Manager chairs them as the Accounting Officer. Sub-committee and other meetings, such as departmental meetings, etc., are chaired by the Heads of Departments (HoDs), respectively.

*T 2.0.1***COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE****INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE**

Section 151 (3) of the Constitution states that the Council of a municipality has the right to govern its initiative and the local government affairs of the local community.

The STLM is a Category B municipality situated in the NDM of the Mpumalanga province. The political structure of the STLM comprises a municipal council consisting of 58 councillors and is chaired by the Speaker. The municipality has a Mayoral Executive System.

The Municipal Manager is the administrative head and is a link between politicians and the administration. In addition, four (4) Executive Directors, support the Accounting Officer.

## 2.1

**POLITICAL GOVERNANCE****INTRODUCTION TO POLITICAL GOVERNANCE**

The Speaker is the Chairperson of Council meetings in accordance with the approved rules of order. This is a full-time appointment linked to an office term.

The Council Whip monitors the Councillors from various political parties to ensure that they carry out their duties responsibly. In addition, the Council Whip deals with the well-being and monitors the attendance of all Councillors at meetings.

The Municipal Council comprises 58 councillors (29 ward councillors and 29 proportional councillors). Council has an Executive Mayoral System inclusive of Section 79 and 80 Committees.

Section 79 committees have been established following the relevant terms of reference determined by Council. They are chaired by non-executive Councillors and provide general oversight and monitoring of the municipal service delivery mandate.

Section 80 Committees assist and report directly to the Executive Mayor. The Executive Mayor appoints a Mayoral Committee Member as chairperson for each committee.

The Audit and Performance Audit Committee (APAC) was established by NDM but is shared by STLM and other municipalities in the Nkangala region. The APAC meets at least four times a year and is an independent advisory body that advises Council, Political Office-Bearers, the Accounting Officer, and the management of the municipality on matters related to internal control, internal audit, risk management, accounting policies, reliability and accuracy of financial reporting and information, performance management, effective governance, compliance with the MFMA, and the Division of Revenue Act (DoRA). It also comments on the MPAC and Council in the annual report.

MPAC is a Section 79 Oversight Committee comprising of non-executive Councillors, with the specific purpose of providing oversight over the executive functionaries of Council. It also ensures good financial governance in the municipality. MPAC makes separate recommendations and comments on the annual report to Council through the Mayoral Committee.

## POLITICAL STRUCTURE

### THE EXECUTIVE COMMITTEE

---



**EXECUTIVE MAYOR**  
**Cllr. M Masilela**

Responsible for performing Council's executive functions.



**SPEAKER**  
**Cllr TR Mpye**

Chairperson of Council.



**CHIEF WHIP**  
**Cllr CS Mashiloane**

Manages councillors and maintains discipline in Council.

---

---

**MEMBERS OF THE MAYORAL COMMITTEE**

---



**Member of Mayoral  
Committee  
Cllr LE Nkwana**

Corporate and Support Services



**Member of Mayoral  
Committee  
Cllr MG Maseko**

Spatial Development, Human Settlement, and  
Housing Administration.



**Member of Mayoral  
Committee  
Cllr MJ Sekgwele**

Infrastructure Development Services

---



**Member of Mayoral  
Committee  
Cllr C Mphego**

Finance and LED.



**Member of Mayoral  
Committee  
Cllr CNB Mathibela**

Environmental Health, Public Facilities, and Cultural  
Services.



**Member of Mayoral  
Committee  
Cllr BC Shabangu**

Community Protection Services.

---

### **COUNCILLORS**

STLM comprises fifty-eight (58) councillors of which twenty-nine (29) are Ward Representatives and twenty-nine (29) are Proportional Representation. There are ten (10) full-time councillors, namely the Executive Mayor, 1 Council Speaker, 1 Council Whip, MPAC Chairperson, and six (6) MMCs. Refer to **APPENDIX A** where a full list of Councillors can be found (including committee allocations and attendance at council meetings). Also refer to **APPENDIX B**, which sets out committees and committee purposes.

*T 2.1.2*

### **POLITICAL DECISION-TAKING**

The Speaker chairs Council. The Council as recommended by the Executive Mayor takes policy decisions and resolutions. The Executive Mayor and six (6) MMCs are required to execute council resolutions. The MMCs are required to resolve matters delegated to the Executive Mayor by Council.

The administration is headed by the Municipal Manager and four (4) Executive Directors. Together, they are responsible for implementing Council and Mayoral Committee Resolutions. Reports regarding policy matters and non-delegated administrative matters are prepared by the administration and submitted to the Mayoral Committee together with recommendations from the Municipal Manager. At the Mayoral Committee, reports are considered and recommendations or resolutions formulated by the Executive Mayor from subsequent submissions to the Council.

*T 2.1.3*

## **2.2. ADMINISTRATIVE GOVERNANCE**

### **INTRODUCTION TO ADMINISTRATIVE GOVERNANCE**

The administration is led by the Municipal Manager, appointed in Section 54 of the MSA 2000. The Municipal Manager is employed on a contract basis, which includes an annual performance agreement with performance objectives, targets, and procedures for evaluating performance. The Municipal Manager is also the Accounting Officer of the municipality.

The Accounting Officer and the four (4) Executive Directors implement council resolutions, advise Council and its committees, and oversee the IDP, budget planning, and implementation processes. There are functions that Council delegates to the Municipal Manager, who in turn, sub-delegates certain functions to the respective Executive Directors. Under their leadership, municipal officials are assigned to attend community consultative meetings and report to management on plans and progress in addressing community issues.

*T*

*2.2.1*

---

**ADMINISTRATIVE STRUCTURE**

---



**MUNICIPAL MANAGER**  
**Mr. B.M. Khenisa**

Head of administration –  
Accounting Officer.



**ACTING MUNICIPAL MANAGER**  
**Mrs. ET Zulu**

Head of administration –  
Accounting Officer.



**EXECUTIVE DIRECTOR: CORPORATE SERVICES**  
**Mr. M Khumalo**

Provides corporate services to ensure efficient support of organisational processes.



**EXECUTIVE DIRECTOR: SERVICES**  
**Ms. R Makgata**

Enables development, maintenance, and service delivery to ensure sustainable services to all communities.





**EXECUTIVE DIRECTOR:  
COMMUNITY SERVICES**  
**Ms. ET Zulu**

Renders integrated community services to all of the municipality's communities.



**ACTING EXECUTIVE DIRECTOR:  
COMMUNITY SERVICES**  
**Ms. Angie Masia**

Renders integrated community services to all of the municipality's communities.



**ACTING EXECUTIVE DIRECTOR:  
FINANCE SERVICES**  
**Mr. M.D. Mogofe**

Provides and manages financial services to ensure economic viability, compliance, and reporting.

## COMPONENT B: INTER-GOVERNMENTAL RELATIONS

**INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND IGR**

The purpose of IGR is to achieve the constitutional mandate for local government by mobilizing resources and strategic partnerships to ensure cooperation and co-ordination by all stakeholders (national, provincial, and local).

**2.3. INTER-GOVERNMENTAL RELATIONS (igr)****NATIONAL INTER-GOVERNMENTAL STRUCTURES**

- **National Treasury** – Coordinates the development of the Local Government fiscal framework applicable to Municipalities in the context of the DoRA. It manages the development of the Local Government Equitable Share formula and ensures compliance with the MFMA to modernise local government budgeting and financial management processes and practices. It helps improve economic governance and maximize Municipal capacity to deliver services through efficiency, effectiveness, sustainability and by dealing with corruption. In addition, it sets up the accountability cycle by ensuring proper linkages between IDPs, budgets, SDBIPs, In-Year Reports, Annual Financial Statements, Annual Reports, Oversight Reports, and Audit Reports.
- **The Department of Cooperative Governance and Traditional Affairs (COGTA)** – This department develops various policies and guidelines to enable sustainable development to eradicate poverty. It creates a service-orientated culture that requires the active participation of the wider community. Community inputs are essential in improving integrated development planning and service delivery. Linked to this is the establishment of performance management, which is crucial in improving living conditions for all citizens.
- **SALGA** – SALGA is the national representative body of local government and has a constitutionally-defined mandate. It responds to challenges facing organised local government and addresses past weaknesses.

**PROVINCIAL INTER-GOVERNMENTAL STRUCTURE**

- **OFFICE OF THE PREMIER** – Focuses on cooperative and good governance through providing advice and information, coordination, monitoring, and support to local government.
- **PROVINCIAL TREASURY** – Promotes cooperative Government amongst role-players and assists National Treasury in implementing the MFMA, monitors Municipal budgets and outcomes, analyse in-year reports, and implements intervention measures to assist municipalities that breach the MFMA. Provincial Treasury has established various units to administer and monitor the municipality. These units specialise in revenue enhancement,

assets, accounting standards, and in-year reporting. Through the MuniMEC meeting and Technical MuniMEC meetings, various municipal issues in the province are discussed to formulate solutions and plans to improve Governance and service delivery. These meetings were conducted quarterly during the financial year.

- **COGTA MPUMALANGA** – Assists and guides in building a clean, effective, efficient, responsive, and accountable local government. Strengthens partnerships between local government and communities and ensures municipalities meet their mandate of providing essential services.
- **SALGA** – The official representative of local government, an employer’s organization for all municipalities, and sits as the employer in the South African Local Government Bargaining Council.

### ***RELATIONSHIPS WITH MUNICIPAL ENTITIES***

The municipality does not have any municipal entities.

### **RELATIONSHIP WITH PRIVATE SECTORS**

The STLM can achieve this by ensuring that community participation is guaranteed in all projects, improving skills of municipal staff, promoting sound financial governance, addressing infrastructure needs and offering sustainable services enhance economic development and to promote good governance and intergovernmental relation in the following private sectors:

**Mining Sector:** The majority of the mines in STLM are coal mines and appear to be clustered around Middelburg, presenting an opportunity for businesses in the area to become involved in procurement within the mines e.g Columbus and Black Wattle

**Agriculture Sector: Cattle Farming:** The majority of the province’s cattle farms are situated within the Nkagala District Municipality, making STLM well-positioned for this industry. The weather conditions and accessibility to quality feed, with 14% of the province being grazing land, make STLM and Mpumalanga suitable for beef cattle farming; the province also has some of the rarest and versatile cattle breeds. There is potential for SMMEs to enter the growing and feeding component of the value chain as there are minimal barriers to entry and it is less capital intensive.

**Manufacturing Sector:** The steel value chain involves the primary metallurgy, secondary metallurgy, casting and/or milling, rolling and distribution or sale stages. During the primary and secondary metallurgy stages; there are limited opportunities for SMMEs to enter this space as a result of large capital requirements and barriers to entry. These costs and barriers are higher in the primary stage than in the secondary. The casting and/or milling and rolling stages present the most opportunity for SMMEs to enter the value chain and manufacture basic steel products. It is hypothesised that steel beneficiation, which is currently being leveraged by the

Mpumalanga Stainless Initiative, presents a sizeable market opportunity for SMMEs and could be expanded. This would require artisanal skills such as welding. The distribution and sale stage is mostly business-to-business (B2B) and there are large logistical requirements that may make it difficult for SMMEs to co-ordinate, limiting the opportunities available in this stage.

Tourism Sector- Accommodation: There are no major hotel chains in Middelburg, presenting an opportunity for SMMEs to deliver in this space. However, there is a high supply of small guesthouses that are experiencing limited demand. Although this is a high opportunity stage of the value chain, the sustainability of additional accommodation providers need to be carefully considered.

Energy Sector: Solar Energy: Presents a viable opportunity for smaller appliances and private use.

T 2.3.3

#### ***DISTRICT INTER-GOVERNMENTAL STRUCTURES***

The NDM has a supporting role in planning and coordinating activities in its boundaries to ensure the provision of services in the district. Therefore, the capital allocations from the district are based on community needs. These projects are implemented by the District Municipality and transferred to the municipality upon completion. For the financial year under review, projects to the value of R5 293 000 were transferred to the municipality.

The District Municipality also assists the local municipality with establishing the District Shared Audit and Performance Audit Committee. This APAC performs financial and performance auditing. Through this initiative, the municipalities in the district save substantially on the cost of the APAC member's fees, reimbursement costs, and indirect costs like printing agendas, delivery, and taking of minutes.

**COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION*****OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION***

The municipality ensures widespread and conducive stakeholder participation and accountability through the following interventions:

- Media such as local newspapers, ward community meetings, local radio stations, municipal bills, and local communicators forums are utilised to inform communities and stakeholders of Council's activities.
- All messages/information are conveyed in a language/s understood by the general community.
- The venues and times for public meetings are well-communicated, and efforts are made to hold meetings conveniently for all stakeholders.
- Adequate time is allowed for the community, representatives of organisations, and businesses to report back to their relevant forums and make inputs.
- Council meetings are open to the public, and residents are invited to attend through notices in the local newspaper and at notice boards at all municipal pay points and libraries. Important documents such as IDP, budget, and valuation roll are available at all public libraries in the municipal area.
- Ward committee and ward community bi-monthly meetings are convened fourteen days after an ordinary Council sitting and serve as a platform for interaction, engagement, and sharing of information.
- Various forums exist on local, district, and provincial levels.
- At least six Mayoral Outreaches are held annually throughout the municipal area.
- CDWs act as a link between the government and the community.
- The establishment of the Integrated Service Delivery Model (ISDM) as an innovative and new approach to service delivery.
- The ISDM involves all stakeholders in a community working together to improve service. At the centre of the ISDM is the War Room, which is the engine of service delivery.
- War Rooms aim to deliver a fully-coordinated and integrated basket of government services by different stakeholders, which is called OVS.

## 2.4. PUBLIC MEETINGS

### ***COMMUNICATION, PARTICIPATION, AND FORUMS***

The municipality regularly engages the community at consultation meetings to provide feedback on development progress. These consultation meetings are also utilised to gather inputs from communities concerning service delivery needs and disseminate information on the roles and responsibilities of the municipality.

The Mayoral Outreach Programme is regarded as another form of community consultation. Six (6) Mayoral Outreach meetings were scheduled for the financial year under review, but eventually, five (5) were held. The main purpose of these consultations is to ensure that the political principals get closer to the communities and afford community members a chance to voice their needs and participate in council matters.

Ward committee structures narrow the gap between the municipality and communities since ward committees have the knowledge and understanding of the residents and communities they represent. CDWs link communities (regarding the municipality's community development initiatives/programmes) and the provincial government departments.

The IDP forum, constituted by Councillors, representatives from business organisations, mining companies, Non-Governmental Organisations (NGOs) / Central-Based Organisations (CBOs), government departments, agricultural organisations, parastatal organisations, and stakeholder representatives of unorganised groups, is another platform where the representatives of various interest groups are allowed to represent community interests and contribute knowledge and ideas. This builds consensus and support for the planning process itself and ensures broader ownership of the outcomes.

Weekly media briefings were held to update the media with information on the latest developments in the municipality. A bulk SMS system is used to disseminate prompt notifications to the community. Quarterly integrated community Izimbizos were held to market and educate the community about government programmes and services. Quarterly community newsletters were produced and distributed throughout the municipality.

The IDP and multi-year budget process for 2021/2022 were open to the public for comment. In addition, the documents were available for inspection at all municipal libraries and on the municipal website: [www.stlm.gov.za](http://www.stlm.gov.za).

### **WARD COMMITTEES**

The purpose of the ward committee system is to provide a channel for public participation and the general interaction between the community and Council. The municipality has an intensive community consultation process that is done at ward level, in line with the community-based planning approach. This process stimulates participatory governance by affording community members a fair opportunity to deliberate on issues affecting them in their respective wards. Moreover, this approach was implemented to inevitably include the local community in decision-making, planning, and to generally allow them to play an active part in their own development. In order to facilitate this community consultation process, twenty-nine (29) ward committees were established, chaired by the ward councillors, and supported by ten (10) ward committee members. The ward councillor ensures that the interests of all people in the ward are presented in Council. Ward committees meet bi-monthly to discuss, amongst other things, resolutions taken by Council. Appendix E provides details on the effectiveness of the ward committees.

### **2.5. IDP PARTICIPATION AND ALIGNMENT**

<b>2021/2022 Public Meetings</b>						
<b>Nature and Purpose of Meeting</b>	<b>Date of Events</b>	<b>Number of Participating Municipal Councillors</b>	<b>Number of Participating Municipal Administrators</b>	<b>Number of Community Members Attending</b>	<b>Issue Addressed (Yes/No)</b>	<b>Dates and Manner of Feedback Given to Community</b>
Mayoral Outreach Adelaide Tambo Ward 23,24,25,26,27,28	19/04/2022	09	12	359	Service Delivery	Bi-monthly
Mayoral Outreach Doornkop All Purpose Ward 29	20/04/2022	05	06	150	Service Delivery	Bi-monthly
Mayoral Outreach Nasareth Community Hall Ward 6,8,10	19/04/2022	06	07	123	Service Delivery	Bi-monthly
Mayoral Outreach Koorfontein Recreation Club Ward 04	20/04/2022	04	10	115	Service Delivery	Bi-monthly
Mayoral Outreach Arnot Primary School Ward 07	19/04/2022	04	08	111	Service Delivery	Bi-monthly
Mayoral Outreach Somaphepha Community Hall Ward 09	21/04/2022	03	02	95	Service Delivery	Bi-monthly
Mayoral Outreach Banquet Hall Ward 11,12,13,14,16	21/04/2022	13	08	63	Service Delivery	Bi-monthly

<b>2021/2022 Public Meetings</b>						
<b>Nature and Purpose of Meeting</b>	<b>Date of Events</b>	<b>Number of Participating Municipal Councillors</b>	<b>Number of Participating Municipal Administrators</b>	<b>Number of Community Members Attending</b>	<b>Issue Addressed (Yes/No)</b>	<b>Dates and Manner of Feedback Given to Community</b>
Mayoral Outreach Newtown Clinic Ward 17	20/04/2022	01	10	239	Service Delivery	Bi-monthly
Mayoral Outreach Eric Jiyane Community Hall Ward 18,19,20,21,22	20/04/2022	10	08	245	Service Delivery	Bi-monthly
Mayoral Outreach Cynthia Murphy Hall (Pollen Hope) Ward 05	21/04/2022	06	13	57	Service Delivery	Bi-monthly
Mayoral Outreach Banquet Hall Ward 01,02,03	19/04/2022	06	11	225	Service Delivery	Bi-monthly



**COMPONENT D: CORPORATE GOVERNANCE****OVERVIEW OF CORPORATE GOVERNANCE**

The Municipality has implemented a system of Corporate Governance that encourages the effective, efficient, and economic use of resources towards better service delivery and ensures accountability and responsibility for the stewardship of those resources. This Governance framework supports sound financial decision-making, providing affordable services to the community, guiding funding and financing priorities, and facilitating performance monitoring and review.

During the year under review, the following key Governance responsibilities were functional:

- Internal audit function operates in terms of an Internal Audit Charter and Risk-Based Audit Plan.
- Approved internal audit plan.
- APAC, which operates under approved terms of reference.
- A risk assessment was conducted, including a risk management strategy and monitoring critical risks according to a risk register.
- An approved Fraud Prevention Plan exists. In addition, a strategic plan was prepared and approved for the financial year, forming the basis for performance monitoring against the SDBIP, the Municipal mandate, predetermined objectives, outputs, indicators, and targets.
- A PMS is in place.
- An approved system of delegations exists to maximise administrative and operational efficiency and to provide for adequate checks and balances as required in terms of Section 59 to 65 of the MSA 32 of 2000.

**2.6. RISK MANAGEMENT**

Section 62(1) (c)(i) of the MFMA compels the accounting officer to establish and maintain, among others, a system of managing risks faced by the municipality. The STLM has a risk management system in place for the municipality to provide some assurance that risks across all functions and levels, (that may impact the achievement of objectives) are adequately and proactively anticipated and mitigated.

Risk Management processes are coordinated, supported, and championed by the Risk Management Department, led by the Chief Risk Officer. The STLM's risk management system

is a decentralized one, wherein departments are responsible for performing risk identification, evaluation, mitigation, and reporting processes. STLM shares a Risk Committee and APAC service with the District Municipality. The Risk and Fraud Committee, which comprises independent external members, oversees the municipality's entire risk management system. STLM's APAC also supports the Risk and Fraud Committee's risk oversight role.

Effective risk management is prioritised to ensure that business risks across the organization are identified and managed on an ongoing basis, to help the municipality to become "the number one African city in service delivery and good governance". The risk categories have been aligned to the strategic objectives to identify those risks that directly affect and/or impede the municipality's ability to achieve its strategic and business objectives.

During the risk assessment process, management considered the following six key performance areas (KPAs):

- KPA 1: Good Governance and Public Participation
- KPA 2: Municipal Transformation and Organisational Development
- KPA 3: Financial Viability
- KPA 4: LED
- KPA 5: Service Delivery and Development
- KPA 6: Spatial and Community Development

Risk management in the municipality is guided and monitored by various committees at Council and administrative levels. These committees include the Senior Management Committee, Risk Management Committee, Anti-Fraud and Anti-Corruption Committee, as well as the Audit Committee. In addition, the municipality appointed a Chief Risk Officer as part of the reasonable steps to maintain an effective, efficient, and transparent financial and general risk management system.

Council has adopted the Risk Management Policy, Risk Management Strategy, Risk implementation Plan, and Risk Registers (strategic and operational), that enable management to proactively identify and appropriately respond to all significant risks that could impact business objectives. In line with the approved Risk Management Policy and Risk Management Strategy, both top-down and bottom-up approaches have been adopted in developing the organization's risk profiles. The results of the strategic and operational assessments were used to compile a risk register.

The top ten (10) risks identified in the municipality are as follows:

1. Security of supply – Failure to provide access to basic services and quality water, electricity, and waste
2. Mushrooming of informal settlement
3. Unattractive investor environment – Slow economic growth
4. Business continuity failure
5. Ageing infrastructure

6. Cyber attack
7. Infrastructure theft and vandalism
8. Security and crime
9. Inadequate funding
10. Unhealthy organisation climate

### ***FRAUD AND ANTI-CORRUPTION STRATEGY***

Fraud Prevention, Response Plan Policy and the National Anti-Corruption strategies have been implemented to curb fraud and corruption. An anti-fraud toll-free hotline has been launched to help combat fraud and corruption in partnership with the Presidential Hotline. The hotline is a National shared service.

The hotline allows people to report anonymously, the unethical activities or dishonest behaviour that affects the municipality. The fraud hotline is **0800 701 701** and the ethics line is **0800 006 007**.

STLM is committed to maintaining the highest standards of honesty, integrity, and ethical conduct and has adopted a zero-tolerance stance on fraud and corruption. Any fraud and corruption committed against the municipality is therefore a significant concern to the council.

***Approved Whistle Blowing Policy.***

## 2.8. SUPPLY CHAIN MANAGEMENT

The Council has developed a Supply Chain Management (SCM) policy and practices, in compliance with the guidelines set out by the SCM Regulations, 2005, which was approved from 1 March 2006. In addition, the new Preferential Procurement Regulations, 2017, with effect from 1 April 2017, were incorporated into the policy and adopted. The SCM Policy incorporating the regulations mentioned above, as well as all other relevant pieces of legislation, regulations, and circulars, are reviewed annually during the budget process. The newly adopted Central Supplier Database (CSD) was implemented as from 1 July 2016, where suppliers must be registered on the CSD before the municipality can do business with them.

The municipality has established the 3-bid committee system. No councillors are members of the committees handling supply chain processes. During the year under review, fifty-one (51) items were successfully adjudicated.

### SCM

Supply chain officials complete accredited training modules to meet minimum competency requirements. During the year, stock items to the value of R 68 734 539.92 were purchased, while R 33 279 516.12 worth of stock items was issued for operations. A total of 3 519 orders were placed to the value of R 108 280 550.63. One hundred and seventy-five contracts above R100 000 were awarded, with the Broad-Based Black Economic Empowerment (B-BBEE) status level contributions below:

B-BBEE Status Level	Number	Amount
No Certificate	0	R 0
Level 1	2 810	R 88 348 447.06
Level 2	141	R 6 142 000.81

During the year under review, the normal procurement process was deviated from, 7 (2021:19) instances to the amount of R1.3 million (2021:1.19 million), as per Section 36 of the SCM policy. These deviations constitute 1.2% (2021:0.84%) of the total procurement transaction.

## 2.9. BY-LAWS

Newly Developed	Revised	Public Participation Conducted Prior to Adoption of By-laws (Yes/No)	Dates of Public Participation	By-laws Gazette* (Yes/No)
City improvement district by-laws	No	Yes	08/02/2019 to 08/03/2019	Yes

Problem building by-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
Public transport by-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
Special rating area by-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
No	Prohibition and control over the discharge of fireworks	Yes	07/09/2018 to 07/10/2018	Yes
No	Tariffs by-laws	Yes	22/06/2018 to 22/07/2018	Yes
No	Property rates by-laws	Yes	22/06/2018 to 22/07/2018	Yes
No	Standing rules and orders by-laws	Yes	04/10/2019 to 04/11/2019	Yes
Sand Mining by-laws	No	Yes	25/09/2020 to 26/10/2020	No
No	Noise by-laws	Yes	25/09/2020 to 26/10/2020	No
No	Nuisance by-laws	Yes	25/09/2020 to 26/10/2020	Yes

#### **COMMENT ON BY-LAWS**

*Note: MSA 2000 Section 11(3) (m) provides municipal councils with the legislative authority to pass and implement by-laws for the betterment of the community within the terms of the legislation.*

The by-laws were advertised as per legislation in the local media for public comment and input, which were then consolidated into a report to Council for consideration and approval. The enforcement thereof will be implemented by the Law Enforcement Division of the Community Services Directorate.

T2.9.1.1

#### **2.10. WEBSITES**

Municipal Website: Content and Currency of Material		
Documents Published on the Municipality Website	Yes/No	Publishing Date
Current annual and adjustment budgets and all budget-related documents.  Placed on the Council's website as follows under this link:	Yes	After approval by Council

<b>Municipal Website: Content and Currency of Material</b>		
<b>Documents Published on the Municipality Website</b>	<b>Yes/No</b>	<b>Publishing Date</b>
<p><a href="https://stlm.gov.za/finance-2/">https://stlm.gov.za/finance-2/</a></p> <p><b>2021/2022 Annual Budget</b></p> <p>Part 1 - Annual Budget Part 2 - Supporting Documents Part 3 - Internal Departments Part 4 - Budget related policies Council Resolution</p>		
<p>All current budget-related policies</p> <p>Placed under this following link: <a href="https://stlm.gov.za/budget-related-archives/">https://stlm.gov.za/budget-related-archives/</a></p> <p>— 01. BUDGET RELATED POLICIES 2021/22</p> <hr/> <p>Asset Management Policy</p> <p>Blacklisting Policy</p> <p>Borrowing Policy</p> <p>Budget Policy</p> <p>Budget Virement Policy</p> <p>Contractor Development Programme Policy</p> <p>Cost Containment Policy</p> <p>Credit Control and Debt Collection Policy</p> <p>Free Basic Services and Indigent Support Policy</p> <p>Funding &amp; Reserves Policy</p>	Yes	Annually

Municipal Website: Content and Currency of Material		
Documents Published on the Municipality Website	Yes/No	Publishing Date
<p>Impairment of Debtors Write-Off Policy</p> <p>Investment of surplus funds Policy</p> <p>Methodology – Classification Treatment of land Policy</p> <p>Methodology – Impairment &amp; Assessment of Useful Lives &amp; Assets Policy</p> <p>Methodology – Impairment of Receivables Policy</p> <p>Pay Day Policy</p> <p>Petty Cash Policy</p> <p>Property Rates Policy</p> <p>Short Term Risks and Liabilities Policy</p> <p>Supply Chain Management Policy</p> <p>Tariff By-Laws</p> <p>Tariffs Policy</p> <p>Travelling and Subsistence Policy</p> <p>Unclaimed Monies Policy</p> <p>Unauthorized Irregular and Wasteful Expenditure Policy</p> <p>Write-off of Debtors Policy</p>		
<p>The previous annual report (2021/2022)</p> <p><b>2020/2021 Annual Budget</b></p> <p>Part 1 - Annual Budget 6.59 MB</p> <p>Part 2 - Supporting Documents 3.74 MB</p> <p>Part 3 - Internal Departments 13.6 MB</p> <p>Part 4 - Budget related policies 46.0 KB</p>	Yes	Annually

<b>Municipal Website: Content and Currency of Material</b>		
<b>Documents Published on the Municipality Website</b>	<b>Yes/No</b>	<b>Publishing Date</b>
<p>The annual report () published/to be published</p> <p><b>1. ANNUAL REPORTS</b></p> <ul style="list-style-type: none"> <li>Annual Report 2020-2021</li> </ul>	Yes	After approval by Council
<p>All current performance agreements required in terms of Section 57(1)(b) of the MSA (2000) and resulting scorecards</p> <p><b>7. PERFORMANCE MANAGEMENT [2021-2022]</b></p> <p>Municipal Manager Performance Agreement [final]            Executive Director Financial Services [final]            Executive Director Community Services [final]            Executive Director Infrastructure and Technical Services Performance Agreement and Adjusted Performance plan            Executive Director Infrastructure Services [final]            Executive Director Corporate Services [final]</p>	Yes	Annually
All service delivery agreements	Yes	After approval by Council
<p>All long-term borrowing contracts</p> <p><b>14. SECTION 33 CONTRACTS</b>  <u>Utilities World --&gt; Payment Schedule</u>  <u>Botshabelo Community Development Trust</u></p>	Yes	After approval by Council
<p>All SCM contracts above R200 000</p> <p>Placed under this following link:  <a href="https://stlm.gov.za/wp-content/uploads/2022/04/Tender-awarded-Jul-March-2022.pdf">https://stlm.gov.za/wp-content/uploads/2022/04/Tender-awarded-Jul-March-2022.pdf</a></p> <p><b>TENDERS AWARDED</b>            Bids Awarded Report 2021/22 <a href="#">Download</a></p>	Yes	After approval by Council
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of Section 14(2) or (4) during 2019	Yes	After approval by Council



<b>Municipal Website: Content and Currency of Material</b>		
<b>Documents Published on the Municipality Website</b>	<b>Yes/No</b>	<b>Publishing Date</b>
Contracts to which subsection (1) of Section 33 applies, subject to subsection (3) of that section	Yes	After approval by Council
All quarterly reports tabled in the Council in terms of Section 52 (d) during Year 2021		
<b>8. QUARTERLY REPORTS</b> Quarterly Reports for December 2021 Quarterly Reports for September 2021 Quarterly Reports for June 2021 Quarterly Reports for March 2021	Yes	After approval by Council
<i>T 2.10.1</i>		

### **COMMENT ON MUNICIPAL WEBSITE CONTENT AND ACCESS**

ICT Services, as a support function in the municipality, works with other directorates and departments to ensure that services reach the community through facilities like community libraries and multi-purpose community centres (MPCCs). Access has been increased by ensuring upward and backward compatibility of our systems to ensure that anyone with a device that can process data and access the Internet, can open and access our website content. The municipality should monitor and report on the use of its website by the public, for example, by measuring the number of hits on the website.

*T 2.10.1.1*

## **2.11. PUBLIC SATISFACTION WITH MUNICIPAL SERVICES**

### **PUBLIC SATISFACTION LEVELS**

The municipality is committed to increasing service delivery, which requires a deeper insight into the level of satisfaction of its citizenry. To achieve this goal, the municipality has undertaken to conduct an annual Community Satisfaction Survey. The survey is conducted across all 29 wards and includes the informal and formal business sectors.

*T 2.11.1*

<b>Satisfaction Surveys Undertaken During 2021/2022</b>				
<b>Subject Matter of Survey</b>	<b>Survey Method</b>	<b>Survey Date</b>	<b>No. of People Included in Survey</b>	<b>Survey Results Indicating Satisfaction or Better (%)*</b>
<b>Overall satisfaction</b>				65.8%
(a) Municipality Governance	Fieldwork	1 March – 30 April 2022	1121	53%
(b) Municipal Service Delivery	Fieldwork	1 March – 30 April 2022	1121	69 %
<b>Satisfaction with:</b>			1121	
(a) Waste disposal	Fieldwork	1 March – 30 April 2022	1121	82%
(b) Quality of roads	Fieldwork	1 March – 30 April 2022	1121	77%
(c) Electricity Supply	Fieldwork	1 March – 30 April 2022	1121	70%
(d) Cleanliness of water	Fieldwork	1 March – 30 April 2022	1121	68%
(e) Sanitation and waste management	Fieldwork	1 March – 30 April 2022	1121	76%
(f) Information supplied by the municipality to the public	Fieldwork	1 March – 30 April 2022	1121	62%

T 2.11.2

### **COMMENT ON SATISFACTION LEVELS**

The study's overall findings indicate that there is general satisfaction among the survey respondents regarding the services provided by the municipality. However, areas of concern across all wards include requests for job creation and opportunities, the improvement and enhancement of communication levels between the municipality and the public, and attention especially be given to notification about power cuts, streetlights, improvement of sanitation services, and road maintenance. In addition, there is a general need for the municipality to build more houses.

As with the community members, the business owners/sector in the municipality expressed their overall satisfaction with the service received. They are overall happy with services provided by the municipality on various services and showed appreciation for the flexibility when it comes to public roads, water provision, the accuracy of the accounts, the swift response rate from the water and electricity technicians, installation of speed humps in the surrounding areas of their businesses, and effective communication

Satisfaction surveys served as an ideal platform to empower citizens to hold STLM accountable and display the areas that they are happy with and areas of improvement. This was testimony in community members, business owners/sectors

Monitoring and measuring includes improving Service Delivery to increase efficiency and effectiveness.

Continuous improvement in service delivery. Upholding Batho Pele principles and enhance responsiveness to citizens on planned programmes. SMS for any service delivery impacts gets sent out to citizens faster and make it easier for interaction with the communities

Issues raised in the last survey, show improvement from the previous period and have been addressed by various directorates, as stated in the Lekgotla

Smart City to enhance service delivery and improve efficiency.

Overall, knowledge from customer satisfaction surveys allows STLM “pusha-i-service delivery”

**CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)****COMPONENT A: BASIC SERVICES*****INTRODUCTION TO BASIC SERVICES***

The main basic services rendered by the services directorate of STLM include water, sanitation, and electricity. The municipality is both a WSA and Water Service Provider; hence it is mandated to provide water and sanitation to its community.

The funding for the provision of basic services is sourced from internal reserves, municipal funds, the Water Services Infrastructure Grant (WSIG), and the Integrated National Electrification Programme (INEP), particularly for the development of low-income areas.

The municipality provides 6kL of free water per HH to all consumers in its water supply area. Indigents receive free basic water up to 10kL and free basic sanitation. Consumers in urban areas are connected to the water network with yard connections, while consumers in informal settlements are connected to the network via communal standpipes. Residents in rural villages and informal settlements receive water and sanitation services free of charge. Residents on farms who do not get water from the farm owner are provided with water via water tankers – also as free basic services (FBS). The daily demand for water by the HHs and various sectors in the Middelburg Water Scheme has resulted in the permitted water extraction from the Middelburg Dam being exceeded; the Hendrina Water Scheme extracts water in the registered water use. Currently, 83.69% of the HHs have access to water-borne sanitation, while rural and farm dwellers have access to improved pit latrines (biological toilets) or low-flush toilets.

Water and sanitation services are being extended to previously unserved areas, including Middelburg Extension 23 (Node D), Mhluzi Extension 2, Kwazamokuhle (eMawag), Extension 9, and Dennesig North. The engineering designs for the development of these areas have been completed, and the installation of services has started in Dennesig North. This will respond to the growing demand for serviced stands for residential and industrial use.

The municipality provides new infrastructure while upgrading existing ones. It also strives to achieve and sustain water services that meet the standard requirements of the Blue Drop and Green Programme of the Department of Water and Sanitation. The raw sewage pump station at the Boskrans WWTW is nearing completion and the new BNR reactor designs are in progress. In addition, some of the Vaalbank WTW's mechanical and electrical equipment has been replaced.

The municipality purchases electricity from Eskom which it distributes and sells to consumers in its licensed area. Indigents are provided with free 50kWh of electricity on a monthly basis, free of charge. About 9% of HHs still do not, however, have access to electricity. Most of these HHs are farm dwellers.

New road networks are being developed while existing ones are maintained to improve linkages and enhance economic growth. In general, the condition of the municipal roads ranges from fair to good. Traffic congestion is being experienced due to the town's growth. Trucks passing through the town and those hauling coal contribute to traffic congestion.

There has been increasing demand for basic services due to increasing population growth. As a result, Middelburg has been declared one of the fastest-growing mining towns in Mpumalanga.

### **CONCLUSION**

STLM faces several challenges pertaining to the provision of basic services. Meeting the target of 100% access to potable water is difficult because farm owners refuse farm dwellers access to the water supply. About 100 water delivery points at farms are serviced for farm dwellers to receive water supplies via water tanks.

The Municipality has exceeded the permitted water extraction quota from the Middelburg dam. Drought calls for investigating an alternative water source, which is a costly exercise. In addition, aging infrastructure (e.g., continuous water pipe bursts) is contributing to frequent power interruptions and water losses.

### **RECOMMENDATIONS**

Although the municipality is doing well in addressing basic service provision with its limited resources, not all challenges regarding basic service provision have been addressed. Therefore, the following is recommended:

- (i) The operating budget for planned maintenance should be prioritized above the capital budget.
- (ii) Investigation in terms of Section 78 of the MSA 2000 should be conducted for the provision of services, including to some of the holiday towns such as Kranspoort.
- (iii) The draft Roads Master Plan and local Integrated Transport Plans (ITPs) should be reviewed and implemented urgently.
- (iv) Funding should be mobilised to implement the Water Master Plan and Water Conservation & Water Demand Management Plan. This will address current and future (2040) water and sanitation service provision.

This component includes water, wastewater (sanitation), electricity, roads and stormwater, sports, parks and recreation, municipal buildings, cemeteries, waste management, housing services, and an FBS summary.

### 3.1. WATER PROVISION

#### **INTRODUCTION TO WATER PROVISION**

Our strategy is to provide quality potable water to all HHs in the municipality. In addition, the aim is to ensure that the Municipality maintains its Blue Drop status.

The challenge faced in our water systems is the ageing infrastructure due to the increased population. The plan is to reduce water losses by implementing water conservation and water demand management interventions.

*T 3.1.1*

<b>Total Use of Water by Sector (cubic meters)</b>							
	<b>Agriculture</b>	<b>Business</b>	<b>Industrial</b>	<b>Domestic</b>	<b>Unaccountable Water Losses</b>	<b>Welfare &amp; Schools</b>	<b>Municipal</b>
2019/2020	169 978	3 127 656	1 100 462	10 175 178	1 630 095	183 924	346 470
2020/2021	1 802	2 183 186.00	1 097 887.00	8 091 452.00	3 918.00	67 051.00	391 763.00
2021/2022	603	1 449 933.00	1 049 197.00	120 661.00	223 414.00	80 767.00	175 186

*T 3.1.2*

#### **COMMENT ON WATER USE BY SECTOR**

Currently, the Municipality abstracts raw water for Middelburg Dam and Pienaars dam to supply Middelburg / Mhluzi. The Vaalbank water treatment plant is currently being upgraded to ensure good quality of potable water. In addition, the Kwaza /Hendrina has its own water treatment plant to service all areas in that vicinity.

*T 3.1.2.2*

<b>Water Service Delivery Levels</b>			
<b>Description</b>	<b>HHs</b>		
	<b>2020/2021</b>	<b>2021/2022</b>	<b>2022/2023</b>
	<b>Actual</b>	<b>Actual</b>	<b>Target</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>
<b>Water (above min level)</b>	73 565	<b>73 666</b>	73766
<i>Minimum Service Level and Above (percentage)</i>	84.83%	84.83%	85.07%
<b>Water (below min level)</b>			
<b>Total number of HHs*</b>	86 713	86 713	86 713
* - To include informal settlements ** - based on the previous census *** - growth experienced from 2011 to date			T 3.1.3

<b>Access To Water</b>			
<b>Access to Water</b>			
	<b>Proportion of HHs with Access to Water Points*</b>	<b>Proportion of HHs with Access to Piped Water</b>	<b>Proportion of HHs Receiving 6kL Free#</b>
2018/2019	100%	97.49%	100%
2019/2020	100%	97.49%	100%
2020/2021	100%	98%	100%
2021/2022	100%	98%	100%
			T 3.1.5
* Means access to 25 litres of potable water per day supplied within 200m of a HH and with a minimum flow of 10 litres per minute			
# 6 000 litres of potable water supplied per formal connection per month			

Water Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators		*Previous Year	*Previous Year	*Previous Year	*Current Year	*Current Year	*Current Year
(i)	(ii)	(iii)	(iii)	(v)	(vi)	(iii)	(iv)
To provide quality and sufficient water supply and an environment not harmful to human health or well-being.	% of HHs (86 713) with access to clean and safe drinking water.	96.25%	97.49%	96.25%	98%	98%	98%
	% of water loss in all water systems.	25%	25%	25%	25%	23.3	23%
	Hours taken to respond to a water pipe burst.	5	5	3.69	4.31	4.1	4.0
							T 3.1.6.



Employees - Water					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number		Vacancies %
0-3 (T18-T16)	3	4	4	0	0
4-6 (T15-T12)	3	5	5	0	0
7-9 (T11-T10)	20	5	4	1	20
10-12 (T9-T8)	19	28	25	3	11
13-15 (T7-T6)	7	10	8	2	20
16-18 (T5-T4)	5	11	11	0	0
19-20 (T3-T1)	69	74	70	4	5
<b>Total</b>	<b>126</b>	<b>137</b>	<b>127</b>	<b>10</b>	<b>7</b>

Financial Performance 2021/2022 Water Services					
Details	2020/2021		2021/2022		
	Actual	Original Budget	Adjustment Budget	Actual	
<b>Total Operational Revenue</b>	215 506 746	255 670 168	265 670 168	241 354 984	
Expenditure:					
Employees	39 766 080	44 666 512	44 805 090	42 275 265	
Repairs and Maintenance	8 235 362	13 886 736	16 529 736	14 786 042	
Other	55 811 387	77 952 300	79 682 800	81 360 880	
<b>Total Operational Expenditure</b>	103 812 829	136 505 548	141 017 626	138 422 187	
<b>Net Operational Expenditure</b>	-111 693 916	-119 164 620	-124 652 542	-102 932 798	

*Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.*

Capital Expenditure Water Services					
CAPITAL PROJECTS	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from Adjusted budget	Total Project Value
Total All	R 194,418,707	R 193,918,716	R 191,612,013	-1.2%	
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0900278: Replace Equipment M'lburg Dam Pump Station W10: 564	R 45,000,000	R 55,000,000	R 55,000,000	0.0%	R 55,000,000
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2000181:Replace old water network Middelburg/Mhluzi W14: 560	R 5,000,000	R 5,000,000	R 4,999,027	0.0%	R 4,999,027
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100051:Replace old water pipelines Middelburg/Mhluzi W17: 560	R 5,000,000	R 2,400,000	R 2,399,955	0.0%	R 2,399,955
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100052:Replace old water pipelines Middelburg/Mhluzi W15: 560	R 5,000,000	R 4,600,000	R 4,582,367	-0.4%	R 4,582,367
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100054:Replace old water pipelines Middelburg/Mhluzi : 560	R -	R 3,000,000	R 2,995,481	-0.2%	R 2,995,481
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P2100041: Water Network Rockdale W06: 560	R -	R 2,000,000	R 1,835,443	-8.2%	R 1,835,443
Capital:Non- infrastructure:Existing:Upgrading:Machinery and Equipment:P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	R 45,000,000	R 45,000,000	R 45,000,000	0.0%	R 45,000,000

Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P2000028: New water network Mhluzi ext 2: 560	R 5,000,000	R 5,000,000	R 5,000,000	0.0%	R 5,000,000
Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Reservoirs:P2000035: Upgrade Graspan Reservoir complex: 564	R -	R 2,534,442	R 2,534,442	0.0%	R 2,534,442
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P0008062- Replace old water pipes Hendrina/Kwaza (566/...)	R 500,000	R 500,000	R 499,486	-0.1%	R 499,486
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P1000133- Replace old water meters in Eskom towns (567/...)	R 30,000	R 30,000	R 27,779	-7.4%	R 27,779
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P0008201 Water connections (565/...)	R 1,051,384	R 1,051,384	R 1,032,019	-1.8%	R 1,032,019
Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Reservoirs:P2000037: Upgrade Vliegveld Reservoir complex: 564	R 500,000	R 500,000	R 487,925	-2.4%	R 487,925
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution: P2200147: Water Network Rockdale W06:WIP	R 5,000,000	R 5,000,000	R 3,147,065	-37.1%	R 3,147,065
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2200089: Replace waterline Villages W5: WIP	R 2,000,000	R 2,000,000	R 1,999,686	0.0%	R 1,999,686
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2200090: Replace old water network Middelbu/Mhl W16:WIP	R 5,000,000	R 5,000,000	R 4,997,740	0.0%	R 4,997,740
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works:P2200092: Replace equipment Kwaza WTP W2 : WIP	R 200,000	R 200,000	R 199,500	-0.3%	R 199,500

Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains:P2200093: Bulk line supply valves&fire hydrants Kwaza/Hendrina : WIP	R 500,000	R 350,000	R 349,536	-0.1%	R 349,536
Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains:P2200094: Bulk line supply valves&fire hydrants Villages : WIP	R 500,000	R 330,000	R 327,682	-0.7%	R 327,682
Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Bulk Mains:P2200097: Upgrade Bulk waterline Pullenshope to Hendrina W3 : WIP	R 500,000	R 500,000	R 499,584	-0.1%	R 499,584
Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Water Treatment Works:P2200099: Upgrading of Vaalbank WTWW : WIP	R 44,000,000	R 44,000,000	R 43,822,978	-0.4%	R 43,822,978
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution: P2200148: Water Reticulation Newtown W17: WIP	R 5,000,000	R 5,000,000	R 4,955,469	-0.9%	R 4,955,469
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P2200180: Bulk Water Reticulation Ext 23( Node D) W21: 560: WIP	R -	R 1,000,000	R 1,000,000	0.0%	R 1,000,000
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008255-Replace valves in bulk supply line (561/...)	R 500,000	R 820,000	R 819,292	-0.1%	R 819,292
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008392: Replace Equipment Vaalbank WTW W11: 561	R 700,000	R 700,000	R 696,665	-0.5%	R 696,665
Capital:Non-infrastructure:New:Machinery and Equipment:P2200146: Supply and install Generator at Vaalbank WTW: 561	R 16,000,000	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs:P2200035: Replace Middelburg x24 Reservoir: 564	R 2,437,323	R 2,402,890	R 2,402,890	0.0%	R 2,402,890

*Total project value represents the estimated cost of the project on approval by the council (including past and future expenditure as appropriate.*

**COMMENT ON THE OVERALL WATER SERVICES PERFORMANCE**

According to the 2016 community survey, the number of HHs has increased from 64 971 to 82 713. I.e. the number of HHs has increased by 17 847 from the 2011 Census. The municipality aims to ensure that 95% of HHs have access to water (based on the 2016 community survey for 2019/20 FY). Our five-year target is to provide 99.9% of HHs with access to water services. Additional storage capacity (reservoir) for portable water in Kwazamokuhle Township has been constructed in response to the developments that are currently taking place in Kwazamokuhle Extension 9.

T 3.1.10

**3.2. WASTE WATER (SANITATION) PROVISION****INTRODUCTION TO SANITATION PROVISION**

The municipality is committed to ensuring the provision of new sanitation infrastructure while upgrading existing infrastructure in STLM (MP313) areas. Currently, 83.82% of STLM HHs have access to basic sanitation in the form of water-borne sanitation, biological toilets in rural and farm areas, as well as low-flush toilets in other villages. The municipality continually maintains the dry sanitation systems in rural and farm areas. An additional 70 low flush toilets have been installed in the 2020/2021 financial year and 161 erven have been connected to the waterborne sewer network.

Sanitation services are also being extended to areas previously not serviced, including Middelburg Extension 23 (Node D), Mhluzi Extension 2, Kwazamokuhle (eMawag), and Dennesig North. The engineering designs for development of these areas have been completed, and the installation of sewer services only started so far in Dennesig North. This is done to respond to the growing demand for service stands for residential and industrial use.

T 3.2.1

Sanitation Service Delivery Levels						
Description	Ref	2018/2019	2019/2020	2020/2021	2021/2022	
		Outcome No.	Outcome No.	Outcome No.	Original Budget No.	Adjusted Budget No.
<b><u>Sanitation/sewerage: (above minimum level)</u></b>						
Flush toilet (connected to sewerage)		942	600	720		
Flush toilet (with septic tank)		712	952	502		
Chemical toilet		535	535	511		
Pit toilet (ventilated)		124	135	103		
Other toilet provisions (above min.service level)		13	13	15		
		2	2	1		
<i>Minimum Service Level and Above sub-total</i>		325	236	851	-	-
<i>Minimum Service Level and Above</i>						
<i>Percentage</i>		68,9%	59,9%	55,5%	-	-
<b><u>Sanitation/sewerage: (below minimum level)</u></b>						
Bucket toilet		502	952	938		
Other toilet provisions (below min.service level)		535	535	535		
No toilet provisions		10	11	12		
		1	1	1		
<i>Below Minimum Service Level sub-total</i>		047	498	485	-	-
<i>Below Minimum Service Level Percentage</i>		31,1%	40,1%	44,5%	-	-
		3	3	3		
<b>Total households</b>	<b>###</b>	<b>372</b>	<b>734</b>	<b>336</b>	<b>-</b>	<b>-</b>
<b><i>*Total number of households including informal settlements</i></b>						

Access to Sanitation	
	Proportion of HHs with Access to Sanitation
2017/2018	80 736
2018/2019	81 912
2019/2020	76 158
2020/2021	83 320
2021/2022	84153,2

Waste Water (Sanitation) Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022		2022/2023	
		Target	Actual	Target	Actual	Target	
Service Indicators		*Previous Year	*Current Year	*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	
<b>Provision of toilets within standard</b>	Additional HHs provided with minimum sanitation during the year.  (Number of HHs without minimum sanitation at year-end.) Informal settlements and farm dwellers.	1203  14 184	155  13 953	231  13 953	155  13 874		

T 3.2.6

Employees - Sanitation (Waste Water)						
Job Level	Year 0 (2021)		YEAR 0 (2022)			
	Employee number	Posts Number	Employee number	Vacancies	Vacancies %	
0-3 (T18-T16)	1	1	1	0	0	
4-6 (T15-T12)	2	3	3	0	0	
7-9 (T11-T10)	21	5	3	2	40	
10-12 (T9-T8)	25	21	19	2	10	
13-15 (T7-T6)	6	27	24	3	11	
16-18 (T5-T4)	2	6	6	0	0	
19-20 (T3-T1)	45	39	2		0	
<b>Total</b>	<b>102</b>	<b>102</b>	<b>58</b>	<b>7</b>	<b>7</b>	

Financial Performance : Sanitation Services 2021/2022						R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	168 788 098	141 753 112	141 753 112	147 702 701	4%	
Expenditure:						
Employees	53 435 207	60 918 089	59 805 004	55 765 519	-8%	
Repairs and Maintenance	5 722 839	8 984 053	10 650 053	9 401 425	5%	
Other	66 735 569	35 792 119	36 957 119	39 155 819	9%	
<b>Total Operational Expenditure</b>	125 893 614	105 694 261	107 412 176	104 322 763	-1%	
<b>Net Operational Expenditure</b>	-42 894 484	-36 058 851	-34 340 936	-43 379 938	20%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.2.8						

Capital Expenditure: Sanitation Services						R' 000
Capital Projects	2021/2022					
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value	
Total All	65,470,000	73,937,072	70,208,697	-5%		
Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Waste Water Treatment Works:P0008394: Refurbish Blinkpan WWTW W04: 547	150,000	150,000	144,920	-3.4%	144,920	
Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Waste Water Treatment Works:P0008395: Refurbish Komati WWTW W04: 547	220,000	258,000	256,386	-0.6%	256,386	
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P1900159:Plan & Design Sewer Network X23 Node D W21: 550	-	637,168	637,168	0.0%	637,168	
Capital:Infrastructure:Existing:Upgrading:Sanitation Infrastructure:Outfall Sewers:P1800078-Outfall Sewer Lines From Middelburg (550/...)	8,000,000	8,000,000	8,000,000	0.0%	8,000,000	



Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P0008184 Sewerage connections (551/...)	300,000	300,000	37,340	-87.6%	37,340
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2000115: Bulk Sewer & Collection Network Dennesig North W17:55	8,000,000	8,000,000	7,359,743	-8.0%	7,359,743
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2000164: Sewer Reticulation Newtown W17: 550	5,000,000	-	-	0.0%	-
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2200031: New: Sewerage Network Mhluzi W23: 550	10,000,000	10,000,000	10,000,000	0.0%	10,000,000
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2200032: New Sewer Network: Rockdale W06: 550	8,000,000	5,467,072	5,467,072	0.0%	5,467,072
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2200034: Bulk Sewer & Collection Network Dennisig North W17: 550	8,000,000	8,000,000	8,000,000	0.0%	8,000,000
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2200033: Sewer Reticulation Newtown W17: 550	5,000,000	4,362,832	4,362,832	0.0%	4,362,832
Capital:Infrastructure:New:Sanitation Infrastructure:Toilet Facilities:P0008236: Rural Sanitation (547/...)	1,000,000	1,000,000	654,500	-34.6%	654,500
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2200125: New sewer network: Rockdale W06: WIP	8,000,000	5,000,000	2,530,230	-49.4%	2,530,230
Capital:Infrastructure:New:Sanitation Infrastructure:Waste Water Treatment Works:P2200168: Waste Water Test Well Boskrans WWTW :W17: WIP	100,000	100,000	99,916	-0.1%	99,916
Capital:Infrastructure:New:Sanitation Infrastructure:Waste Water Treatment Works:P2200169: Waste Water Test Well Kwaza WWTW W03: WIP	100,000	100,000	99,916	-0.1%	99,916
Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Waste Water Treatment Works:P2100062: Replace Boskrans WWTW Equipment: WIP	3,500,000	6,500,000	6,499,999	0.0%	6,499,999
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008393: Replace Equipment Kwaza WWTW W03: 553	100,000	62,000	58,681	-5.4%	58,681

Capital:Non-infrastructure:New:Machinery and Equipment:P2200185: Supply and install Generator at Boskrans WWTW: 552	-	16,000,000	15,999,994	0.0%	15,999,994
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.2.9

### **COMMENT ON THE OVERALL PERFORMANCE OF SANITATION SERVICES**

The aim is to ensure the provision of new sanitation infrastructure while upgrading existing infrastructure. An additional 70 low-flush toilets were installed in farmers and rural areas (Somaphepha, Patatfontein, Blinkpan Farm, Komati Amahlathi, Kwazamokuhle Extension 1, Hendrina, and Pullenshope farms).

Sanitation services are also being extended to areas previously not serviced, including Middelburg Extension 23 (Node D), Mhluzi Extension 2, Kwazamokuhle (eMawag), Extension 9, and Dennesig North. The engineering designs for development of these areas have been completed, and the installation of sewer services has started in Dennesig North. This is done to respond to the growing demand for service stands for residential and industrial use.

T 3.2.10

## **3.3. ELECTRICITY**

### **INTRODUCTION TO ELECTRICAL ENGINEERING**

The Electrical Engineering Services Department is licensed to supply the following areas with electricity: Middelburg, Hendrina, Kwazamokuhle, Doornkop (Piet Tlou), Komati, Blink Pan, and Koornfontein. The department comprises the following divisions: Customer Services and Connections, Substation Automation, as well as Planning and Designs.

#### **The Customer Services and Connections Division's functions are as follows:**

- Tariff determination and management
- Management of not more than 80A electrical connections and meters
- Premises electrical installation safety compliance
- Implementation of the Free Basic Electricity Policy
- Streetlight maintenance

**The Substation Automation Division's functions are as follows:**

- Management and implementation of all types of electrical maintenance
- Operating in terms of the Operating Regulations for High Voltage Systems (ORHVS)
- Continuity of supply and safety of personnel and equipment
- Preparations of annual reports in terms of NERSA requirements
- Power outage management
- Management of the Supervisory Control and Data Acquisition (SCADA) system

**The Planning and Design Division's functions are as follows:**

- Implementation of capital projects
- Preparation and approval of electrical designs
- Compilation and execution of IDP, Budget, and SDBIP
- Project management

**The main planning strategies for the department are as follows:**

- Installation of bulk infrastructure to cater for services
- Increasing the supply capacity of substations in response to increasing demand
- Implementation of the electricity master plan
- Installation and upgrade of infrastructure and equipment to render a service
- Providing infrastructure and connections to all new developments when required
- Implementing the Free Basic Electricity Policy
- Discouraging tampering by using real-time monitoring systems
- Developing a policy and encouraging the utilisation of alternative energy
- Contributing towards the mitigation of climate change impacts by reducing carbon emissions
- In line with the above-listed strategies, the following was achieved: Electrification of 200 Stands and provision of link in Newtown
- Infrastructure was upgraded by replacing meter boxes and replacing an MV cable to ensure the reliability of the power supply
- Installation of high masts in Mhluzi (x12) and (x2) in Kwazamokuhle Extension 8
- Installation of MV Panels (circuit breakers) at Newtown Switching Station
- Designs for:

- The upgrade of HV substations (Lang, Verdoorn, Sipres and Gholfsig)
- New intake substations (Rondebosch/Rockdale and Middelburg South)
- MV Switching stations (Aerorand and Kwazamokuhle Ext.8)
- Replacement of LV ASCO cables, replacement of LV overhead lines with underground cables, replacement of Miniature substations and ring main units

<b>Electricity Service Delivery Levels</b>				HHs
Description	2019/2020	2020/2021	2021/2022	2022/2023
	Actual No.	Actual No.	Actual No.	Actual No.
<b><u>Energy (above minimum level)</u></b>	3 450	3 265	3 377	3 489
Electricity (at least min. service level)	37 066	36 891	40 061	40 221
Electricity – prepaid (min. service level)				
<i>Minimum Service Level and Above (subtotal)</i>	40 516	40 156	43 438	43 710
<i>Minimum Service Level and Above (percentage)</i>	46.72%	52.39%	54.54%	54.88%
<b><u>Energy (below minimum level)</u></b>				
Electricity (<min. service level)	0	0	0	0
Electricity – prepaid (<min. service level)	0	0	0	0
Other energy sources	0	0	0	0
<i>Below Minimum Service Level (subtotal)</i>	0	0	0	0
<i>Below Minimum Service Level (percentage)</i>	0	0	0	0
<b>Total number of HHs</b>	<b>76 715</b>	<b>76 638</b>	<b>79 638</b>	<b>79 638</b>
				<i>T 3.3.3</i>



Employees - Electrical Services					
	Years 1- (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	4	4	0	0
4-6	7	8	7	1	13
7-9	33	38	35	3	8
10-12	17	17	15	2	12
13-15	1	1	1	0	0
16-18	0	0	0	0	0
19-20	47	49	40	9	18
<b>Total</b>	<b>108</b>	<b>117</b>	<b>102</b>	<b>15</b>	<b>13</b>

Financial Performance : Electricity Services 2021/2022						R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	698 622 504	841 194 855	839 944 855	755 896 420	-10%	
Expenditure:						
Employees	53 463 143	57 142 827	53 997 461	53 950 923	-6%	
Repairs and Maintenance	26 229 894	27 968 627	45 967 627	50 071 482	79%	
Other	624 416 752	716 454 635	710 488 635	715 022 210	0%	
<b>Total Operational Expenditure</b>	704 109 789	801 566 089	810 453 723	819 044 615	2%	
<b>Net Operational Expenditure</b>	5 487 285	-39 628 766	-29 491 132	63 148 194	-259%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.3.7						

Capital Expenditure : Electricity Services					
Capital Projects	R' 000				
	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	149 563 600	147 523 978	146 074 825	-1%	
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Substations:P1000359: Fencing Outdoor Equipment W11: 700	110 000	110 000	94 030	-15%	94 030
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200100: LV Highmasts Low income areas W3: WIP	530 000	529 768	529 768	0%	529 768
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:LV Networks:P0008071 - LV Replace Meter Kiosk (700/...)	200 000	200 000	198 000	-1%	198 000
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P0008376 MV Replace Mini Substation Ward 13 (700/...)	900 000	900 000	899 983	0%	899 983
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P0008377 MV Replace Mini Substation Ward 12 (700/...)	900 000	900 000	899 970	0%	899 970
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P1200120 MV Replace Cables in Ward 12 (700/...)	3 200 000	2 986 096	2 986 096	0%	2 986 096
#N/A	-	-	-	0%	-
Capital:Infrastructure:New:Electrical Infrastructure:MV Switching Stations:P2000004: Kwazamokuhle Switching Station W3: 700	12 637 000	11 387 004	11 385 804	0%	11 385 804
#N/A	-	-	-	0%	-
#N/A	-	-	-	0%	-
Capital:Infrastructure:New:Electrical Infrastructure:HV Substations:P2000183: HV Substation New intake Mhluzi (700)	60 000 000	94 072 340	94 072 339	0%	94 072 339
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100030: LV Electrification of Node D W14: 700	903 156	903 156	903 156	0%	903 156
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100033: MV Electrification Mhluzi Ext.2 Industrial W23 (700/...)	1 108 636	1 108 636	1 108 600	0%	1 108 636
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100034: LV Electrification of Mhluzi Ext.2 Industrial W23: 700	802 808	802 808	802 807	0%	802 808
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100028: MV Network Electrification Node D W14 (700/...)	1 000 000	1 000 000	992 066	-1%	1 000 000

Capital Expenditure : Electricity Services					
Capital Projects	R' 000				
	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100029: Installation of Bulk Energy smart meters (700/...)	-	294 644	264 407	-10%	294 644
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100038: MV Electrification Rockdale North W06 (700/...)	1 000 000	1 000 000	997 620	0%	1 000 000
Capital:Infrastructure:New:Electrical Infrastructure:MV Switching Stations:P2100037: Rondebosch Switching station and provision of links (700)	7 380 000	7 380 000	7 379 334	0%	7 380 000
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200101: LV Highmasts Low income areas W9: WIP	890 000	889 902	889 902	0%	889 902
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200102: LV Highmasts Low income areas W6: WIP	1 060 000	1 059 985	1 059 985	0%	1 059 985
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200103: LV Highmasts Low income areas W8: WIP	1 060 000	1 059 705	1 059 705	0%	1 059 705
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200104: LV Highmasts Low income areas W4: WIP	1 060 000	1 059 884	1 059 884	0%	1 059 884
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200105: LV Highmasts Low income areas W17: WIP	1 060 000	1 059 636	1 059 636	0%	1 059 636
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200107: LV Electrification of Rondebosch W8: WIP	1 250 000	1 250 000	1 250 000	0%	1 250 000
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P2200112: Replace MV Cable from Robertson Switching Station to Sondagsrivie Switching Station W12: WIP	1 000 000	930 979	930 978	0%	930 979
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P2200113: Replace MV Cable from New Mhluzi Intake Switching Station to Mhluzi Main Switching Station WIP	8 300 000	-	-	0%	-
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P2200114: Replace MV Cable from New Mhluzi Intake Switching Station to Mandela Switching Station W22: WIP	4 600 000	-	-	0%	-
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P2200116: Replace MV Cable from Lang to Epanema W13: WIP	950 000	950 000	942 420	-1%	950 000



Capital Expenditure : Electricity Services					
Capital Projects	R' 000				
	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2200119: MV Network Electrification Rondebosch W8: WIP	1 535 950	-	-	0%	-
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200120: LV Network Electrification Rockdale W6: WIP	827 050	-	-	0%	-
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2200109: MV Networks Kwazamokuhle extension 9 electrification W3: WIP	1 200 000	1 199 779	1 199 778	0%	1 199 779
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2200121: New MV Cable from New Mhluzi Intake Switching Station to Newtown Switching Station: WIP	3 500 000	-	-	0%	-
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P2200122: HV Networks:132kV Cable refurbishment: WIP	28 600 000	3 127 660	3 127 660	0%	3 127 660
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P2200184: HV Network: 132kV Cable refurbishment: WIP	-	6 200 000	6 199 930	0%	6 200 000
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2200175 LV Networks Electrification Newtown W17: WIP	-	827 046	827 046	0%	827 046
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2200183: MV Networks Re-route overheadline Newtown W17: WIP	-	800 000	799 999	0%	800 000
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2200176 MV Networks Electrification Newtown W17: WIP	-	1 535 950	1 535 950	0%	1 535 950
#N/A	-	-	-	0%	-
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008360 LV Upgrade Existing High Masts Ward 22 (731/...)	150 000	150 000	147 330	-2%	150 000
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008361 LV Upgrade Existing High Masts Ward 20 (731/...)	150 000	150 000	147 330	-2%	150 000
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008362 LV Upgrade Existing High Masts Ward 19 (731/...)	150 000	150 000	147 330	-2%	150 000

Capital Expenditure : Electricity Services					
Capital Projects	R' 000				
	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008363 LV Upgrade Existing High Masts Ward 2 (731/...)	150 000	150 000	147 330	-2%	150 000
#N/A	-	-	-	0%	-
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1100174-Equipment (700/...)	199 000	199 000	28 650	-86%	199 000
Capital:Non-infrastructure:New:Machinery and Equipment:P2200123: HV Testing equipment: 700	1 200 000	1 200 000	-	-100%	1 200 000
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					

T 3.3.8

### **COMMENT ON THE OVERALL PERFORMANCE OF ELECTRICITY SERVICES**

In line with the above-listed strategies, the following was achieved:

- Electrification Projects at
  - Dennesig
  - Mhluzi Industrial Area
  - Kwazamokuhle ext. 4 & 6
  - Rockdale north
  - Node D
  - Rondebosch
- Installation of high masts in the following areas:
  - Komati (x2)
  - Kwazamokuhle-Hendrina (x1)
  - Nasaret (x1)
  - Kees Taljaard Park (x1) and
  - Mhluzi (x3).
- Replacement of old miniature substations and ring main units in the following areas:

- Mhluzi
- Middelburg CBD
- Hendrina
- Kanonkop
- Aerorand

### **3.4. WASTE MANAGEMENT (THIS SECTION INCLUDES: WASTE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING, AND RECYCLING)**

#### ***INTRODUCTION TO ENVIRONMENTAL AND WASTE MANAGEMENT***

##### **ACTIVITIES/SERVICES RENDERED**

1. Waste collection services
2. Environmental education and awareness programs
3. Integrated Waste Management Plan (IWMP)- Implementation through the IDP
4. Street cleaning & removal of illegal dumping
5. Disposal facilities management
6. Compliance with and enforcement of Environmental and Waste activities by-laws - complemented by Law Enforcement Unit
7. Facilitate waste minimization activities
8. Growing contribution of the waste sector to a green economy

#### **WASTE REMOVAL SERVICE**

The total number of households with access to waste removal services was 74987 by June 2022 (additional 123 HH), which brought the total percentage of households with access to waste removal services to 86.4% by June 2022. Waste collection service through kerbside collection extends to all MP313 areas but excludes Naledi, Kwazamokuhle informal settlement (wag area), farms, and rural areas.

Kranspoort, Kwazamokuhle (Wag area in ext.6), and Hlalamandi informal settlement are serviced through communal waste storage system (skip bins) which were placed at strategic points.

The Middelburg area is experiencing rapid spatial growth in both residential and business areas. As a result, the current departmental resources are under pressure to meet the demand of waste management activities due to insufficient funding that is not parallel to the Town's growth.

### **STREET CLEANING AND CLEARING OF ILLEGAL DUMPING**

The street cleaning and clearing of illegal dumping services were carried out by permanent Municipal employees, contracted services, and temporary employees appointed through the Extended Public Works Programme (EPWP) funding and Municipal budget. A total of 93 temporary workers were appointed to complement the permanent employees. The rate of illegal dumping activities is increasing, Three private contractors were appointed to complement municipal resources with clearing of illegally dumped waste in Middelburg areas, Mhluzi, Kwazamokuhle and Hendrina areas.

### **WASTE MANAGEMENT FACILITIES**

#### ***TRANSFER STATIONS/DROP-OFF FACILITIES***

There are eleven (11) waste transfer stations/drop off facilities within the Municipality located in Hendrina, Komati, Rietkuil, Doornkop, Dennisig, Rockdale, Middelburg Ext 49, Sikhululiwe, Mhluzi X23, Middelburg X24 and Somaphepha. Waste is temporarily stored at these facilities and later disposed at Middelburg landfill site. The facilities are meant to prevent illegal dumping and bring service closer to the people.

#### ***LANDFILL SITE***

There is one class B licensed landfill site in Middelburg located at portion 1 of the farm Rietfontein JS286. The Middelburg landfill site area was extended in 2012 by 90m towards the Northern part, due to the challenge experienced with the spatial growth, increased waste generation and lack of air space at the landfill site. Construction of disposal cells is progressive as per annual budget allocations. Two cells were constructed in 2016 and 2018. The construction project is currently implemented on phase 3 portion 4.

A total of 122 808.54 tons were received at Middelburg landfill site in the 2021/2022 financial year. The tonnages include the waste collected from all households, Commercial areas, waste transfer stations/drop-offs, clearing of illegal dumping activities and waste from private sector.

## **WASTE MINIMISATION**

### ***RECLAMATION***

There is only one Municipal buy-back centre located in Mhluzi. Reclamation activities are taking place at the landfill site. A total of 2 964.4 tons of recyclables were reclaimed and processed at the buy-back centres and landfill site during the 2021/2022 financial year. The Municipality facilitate and monitors reclamation activities from 04 private buy back centres.

The Municipality called for expression of interest for a separation at the source project that was planned to be implemented in the 2020/2021 financial year to divert waste from the landfill site and contribute to green economy. Project was not implemented due to nonresponsive bids but the project is planned to be implemented in 2022/2023 financial year.

The Middelburg landfill site drop-off facility was established in ward 28, Tokologo, for the diversion of waste from the landfill site. Garden waste will also be disposed of at the drop-off facility for processing into compost. The diversion of garden waste gives effect to the requirements of the Waste Management Act 59 of 2008 and the National waste management strategy to divert waste from the landfill site and only dispose of waste as a last resort and also to save the landfill site airspace, therefore extend the lifespan of the facility.

## **MEASURES TAKEN TO ENHANCE SERVICE DELIVERY**

### ***ACQUISITION AND PROVISION OF RESOURCES***

Acquisition of additional resources and appointment of additional personnel is done annually (depending on budget allocation), to meet the increasing demand for waste management services. Temporary employees will be appointed to complement existing permanent staff and create more jobs.

### ***WASTE MANAGEMENT FACILITIES***

A landfill site feasibility study was conducted in 2018 in preparation for a new landfill site and material recovery facility to provide more facilities for waste diversion. Environmental Impact Studies to be conducted to identify a suitable site.

Established drop-off facility at the landfill site and waste transfer/drop off sites for diversion of waste from the landfill site in 2020/2021 to comply with environmental legislation, and prolong the life span of the landfill site. The projects are envisaged to contribute to the green economy through job creation and involvement of SMMEs. Additional transfer/drop off sites to be established as and when budget allocation is made.

### ***INDIGENT HOUSEHOLDS***

All indigent households including those in informal settlements (NewTown, Hlalamnandi, Kwazamokuhle) are provided with a kerbside waste collection service at least once a week.

Where there is no kerbside waste collection service, bulk containers are provided at strategic points for collection by the Municipality.

### **CHALLENGES**

1. Insufficient recycling infrastructures
2. Funding for waste minimisation activities
3. Ageing and insufficient fleet
4. Expansion in development within the town
5. Increase in waste generation and volumes
6. Illegal dumping
7. Resistance to change by residents/noncompliance to by-laws
8. Backlog of services to informal settlement and villages
9. Population growth
10. Insufficient recycling infrastructures
11. Funding for waste minimisation activities
12. Ageing and insufficient fleet
13. Expansion in development within the town
14. Increase in waste generation and volumes
15. Illegal dumping
16. Resistance to change by residents/noncompliance to by-laws
17. Backlog of services to informal settlement and villages
18. Population growth

### **FUTURE PLANS**

- Review of Integrated Waste Management Plan
- Intensify education and awareness through the implementation of an awareness strategy.
- Facilitate implementation of waste minimization and recycling initiatives: shift away from disposal and adopting and more adopting the Waste Hierarchy approach through the

Implementation of programmes from the Waste minimization, recovery and recycling strategy.

- Enforce & ensure compliance with the Integrated Waste Management By-laws
- Procure additional resources
- Provision of additional waste transfer/drop offs facilities
- Diversion of garden waste from the landfill site.
- Conduct Environmental Impact Study for the establishment of a Material Recovery facility and new landfill site.
- Implementation of workforce management system in 2022/2023 for proper planning, reporting and monitoring of Environmental and Waste management activities.
- Waste reclamation in transfer/drop off facilities.

The waste information system will be procured in 2021/2022 for proper reporting and monitoring of Environmental and Waste activities.

The Municipality embarked on the process of conducting a section 78 study in the 2020/2021 financial year, for waste management services to assess the best strategies for providing the service in a cost-effective and sustainable manner. The waste collection service is inundated with challenges posed by inadequate resources, ageing fleet, and the high rate of population growth (4.4% per annum). In a bid to address these challenges, a detailed investigation is being carried out to ascertain the status quo and make recommendations for improvement.

Solid Waste Service Delivery Levels				
Description	2018/2019	2019/2020	2020/2021	Households 2021/2022
	Actual No.	Actual No.	Actual No.	Actual No.
<b><u>Solid Waste Removal: (Minimum level)</u></b>				
Removed at least once a week	2,685	2,846		2,235
<i>Minimum Service Level and Above sub-total</i>	2,685	2,846	–	2,235
<i>Minimum Service Level and Above percentage</i>	47.1%	51.5%		44.8%
<b><u>Solid Waste Removal: (Below minimum level)</u></b>				
Removed less frequently than once a week	547	565		523
Using communal refuse dump	846	487		865
Using own refuse dump	547	565		523
Other rubbish disposal	952	938		720
No rubbish disposal	123	124		124
<i>Below Minimum Service Level sub-total</i>	3,015	2,678	–	2,755
<i>Below Minimum Service Level percentage</i>	52.9%	48.5%		55.2%
<b>Total number of households</b>	<b>5,699</b>	<b>5,523</b>	<b>–</b>	<b>4,991</b>
				T 3.4.2

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022			2022/2023
		Target	Actual	Target		Actual	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
<b>To ensure a clean and healthy environment through the provision of regular waste removal services to existing and new developments</b>							
*% of HHs with access to solid waste removal services	HHs with access to waste removal services by June 2023	(86.3%) 74775 of HH with access to solid waste removal by June 2020.  Additional 300 HH	(74 846) 86, 3%of HH with access to solid waste removal services. (101 HH) additional serviced by March 2021. Additional 0.2% of new HH serviced by June 2021	74847 (86.3%) of HH with access to solid waste removal services. (100HH) additional serviced by June 2021	86.38% (74 906) of HH with access to solid waste removal services. 0.06% (60HH) additional serviced by June 2022	(74 987) 86,4 % of HH with access to solid waste removal services. (123 HH) additional serviced by June 2022.	86.5% (75 037) of HH with access to solid waste removal services. (50HH) additional serviced by June 2023
% compliance with permit conditions (Landfill site)	compliance with permit conditions by June 2023	80% compliance with permit conditions by 2020	67% compliance with permit conditions by June 2021	60% compliance with permit conditions by June 2021	74% compliance with permit conditions by June 2022	Audit not conducted	74% compliance with permit conditions by June 2023
<b>To ensure maintenance of greenest municipality status</b>							



Waste Management Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022		2022/2023	
		Target	Actual	Target		Actual	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Number of jobs created to improve the level of employment	Number of jobs created by the end of June 2023	116 Jobs created in the waste sector by end of June 2020	221Jobs created in the waste sector by end of June 2021	41 Jobs created in the waste sector by end of June 2021	111 jobs created in the waste sector by end of June 2022. Temporary employees =93 Construction of minisites =15 by June 2022	95 jobs created in the waste sector by end of June 2022. Temporary employees =93 Landfill site =02 by June 2022	115 jobs created in the waste sector by end of June 2023. Temporary employees Transfer stations operations and street cleaning and litter picking.
Tonnes of recyclable material reclaimed	Tonnes of recyclable material reclaimed	6600 tons of waste reclaimed by June 2020 (Buy back centre Landfill site Separation at source Other facilities)	4758 tons of Waste reclaimed for June 2021	3200 tons of waste reclaimed by June 2021 (Buy back centre and Landfill site)	5000 tons of waste reclaimed by June 2022 (Buy back centres and Landfill site)	2 964.4 tons of Waste reclaimed for June 2022	3500 tons of waste reclaimed by June 2023 (Buy back centres and Landfill site)

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022			2022/2023
		Target	Actual	Target		Actual	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
<b>To ensure that people are aware of the impact of waste on their health, well-being, and the environment.</b>							
Number of environmental awareness campaigns conducted	Awareness campaigns to be conducted by June 2023	12 Environmental public participation sessions conducted by June 2020	38 Environmental public participation sessions conducted by June 2021	12 Environmental public participation sessions conducted by June 2021	12 Environmental public participation sessions conducted by June 2022	25 Environmental public participation sessions conducted by June 2022	24 Environmental public participation sessions conducted by June 2023
<b>To provide for waste management facilities</b>							
Number of disposal cells constructed	Disposal cell constructed at Middelburg landfill site by June 2023	01 Disposal cell constructed at Middelburg landfill site by June 2020	Project not finalised due to delays and the contract of the service provider was terminated.	01 Disposal cell constructed at Middelburg landfill site by June 2021	01 Disposal cell constructed at Middelburg landfill site by June 2022	Project not finalised due to non award of the contractor.	01 Disposal cell constructed at Middelburg landfill site by June 2023
Number of waste minisites established	Waste waste transfer/drop off site established by June 2023	-	03 Waste trnafer/drop off site established by June 2021	01 Waste minisite established by June 2021	01 Waste minisites established by June 2022	Project not implemented due to procurement delays.	01 Waste minisite established by June 2023

Employees - Solid Waste Management					
	Years 1- (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	2	3	2	1	33
7-9	1	2	2	0	0
10-12	9	9	9	0	0
13-15	22	27	23	4	15
16-18	9	9	8	1	11
19-20	173	179	164	15	8
<b>Total</b>	<b>217</b>	<b>230</b>	<b>209</b>	<b>21</b>	<b>9</b>

Financial Performance : Solid Waste Management Services 2021/2022					
					R'000
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	190 178 300	122 861 590	127 861 590	136 651 317	11%
Expenditure:					
Employees	63 329 541	70 507 504	70 498 561	65 522 257	-7%
Repairs and Maintenance	4 397 339	10 105 829	8 755 829	7 234 035	-28%
Other	97 599 912	52 614 744	53 351 975	47 822 829	-9%
<b>Total Operational Expenditure</b>	165 326 793	133 228 077	132 606 365	120 579 121	-9%
<b>Net Operational Expenditure</b>	-24 851 507	10 366 487	4 744 775	-16 072 196	-255%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.4.7

Capital Expenditure : Waste Management Services					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	R 7,380,000	R 7,727,485	R 5,218,525	-32%	
Capital:Non-infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices:P2000138: Pavement Of Buyback Centre: 430	R 420,000	R 420,000	R 419,964	0%	R 419,964
Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites:P2000070: Establishment of Mini-Station: 430	R 2,000,000	R 2,000,000	R 40,339	-98%	R 40,339
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations:P2200003: Electricity connection in Hendrina Waste transfer station: 430	R 1,000,000	R 899,985	R 899,984	0%	R 899,984
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations:P2200004: Fencing at ext 49 Waste Transfer Station: 430	R 500,000	R 500,000	R 496,077	-1%	R 496,077
Capital:Non-infrastructure:New:Other Assets:Operational Buildings:Municipal Offices:P2200170:Generator for Solid Waste Offices at Magasyn	R 1,030,000	R 1,030,000	R 1,009,138	-2%	R 1,009,138
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Drop-off Points:P2200009: Electricity connection in Middelburg Drop off centre: 430	R 1,100,000	R 1,100,000	R 989,991	-10%	R 989,991
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Drop-off Points:P2200010: Water connection at Tokologo Drop off centre: 430	R 300,000	R 300,000	R 24,203	-92%	R 24,203
Capital:Non-infrastructure:New:Furniture and Office Equipment:P2200000- Purchase New Furniture & Office Equipment:420	R 100,000	R 100,000	R -	-100%	R -
Capital:Non-infrastructure:New:Machinery and Equipment:P2200001: Purchase of Office Aircon: 420	R 70,000	R 70,000	R 69,624	-1%	R 69,624
Capital:Non-infrastructure:New:Machinery and Equipment:P1900140: New Underground Containers (MOLOKS) (420/...)	R 500,000	R 200,000	R 168,000	-16%	R 168,000
Capital:Non-infrastructure:New:Machinery and Equipment:P2200011: Purchase of buy back containers: 420	R 300,000	R 510,000	R 505,205	-1%	R 505,205
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations:P2200012: Purchase of jojo tanks for waste transfer station ext 49 m/burg: 430	R 12,000	R 29,500	R 29,500	0%	R 29,500

Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations:P2200013: Purchase of jojo tanks for waste transfer station Dennisig: 430	R 12,000	R 29,500	R 29,500	0%	R 29,500
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations:P2200014: Purchase of jojo tanks for waste transfer station Komati: 430	R 12,000	R 29,500	R 29,500	0%	R 29,500
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations:P2200016: Purchase of jojo tanks for waste transfer station Doornkop: 430	R 12,000	R 29,500	R 29,500	0%	R 29,500
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations:P2200015: Purchase of jojo tanks for waste transfer station Skhuliliwe: 430	R 12,000	R 29,500	R 29,500	0%	R 29,500
Capital:Non-infrastructure:New:Transport Assets:P0008018 Purchase LDV (420/...)	R -	R 450,000	R 448,500	0%	R 448,500
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.4.9

### **COMMENT ON THE OVERALL PERFORMANCE OF SOLID WASTE MANAGEMENT**

#### **Waste collection**

The total number of households with access to waste removal services was 74987 by June 2022 (additional 123 HH), which brought the total percentage of households with access to waste removal services to 86.4% by June 2022. Waste collection service through kerbside collection extends to all MP313 areas but excludes Naledi, Kwazamokuhle informal settlement (wag area), farms, and rural areas.

Kranspoort, Kwazamokuhle (Wag area in ext.6), and Hlalamandi informal settlement used a communal waste storage system (skip bins) which were placed at strategic points.

#### **Street cleaning service**

Street cleaning was done by permanent staff and temporary personnel through the EPWP programme and Municipal funding. 93 temporary personnel were appointed for street cleaning.

#### **Illegal dumping**

The clearing of illegal dumping was done throughout the Municipal area. The Municipality is failing to keep the area clean and free of illegal dumping due to a shortage of resources.

#### **Waste storage and disposal facilities**

Middelburg landfill site and eleven (11) waste transfer stations/drop off sites in Hendrina, Komati, Rietkuil, Doornkop, Dennisig, Rockdale, Middelburg Ext 49, Sikhululiwe, Mhluzi X23, Middelburg X24 and Somaphepha maintained and operated .A total of 122 808.54 tons were received at Middelburg landfill site in the 2021/2022 financial year. The tonnages include also the waste collected from all waste transfer stations/drop-offs.

#### **Awareness and waste minimization programmes**

There is a need for a material reclamation facility in Middelburg to improve waste minimization. A feasibility study was conducted for a material recovery facility. An Environmental Impact Assessment (EIA) study will be continued with in 2022/2023 financial year. Reclamation is planned to be done in all waste transfer/drop off facilities.

### **3.5. HOUSING**

#### ***INTRODUCTION TO HOUSING SERVICES***

STLM subscribes to the notion of integrated and sustainable human settlements. Therefore, identifying and acquiring well-located land, adequate access to municipal services, and social and economic annuities (including transport services) remain the key determinant in achieving high levels of integration and sustainable human settlements. STLM was granted level 2 accreditation status, implying that the municipality is expected to perform Level 1 accreditation functions like beneficiary management, subsidy budget planning, and allocation. Level 2 accreditation entails full programme and project management in addition to the level 1 accreditation functions. Only **320** houses were handed over during 2021/2022 financial year, due to slow delivery/ under-performance of contractors, scarcity of building material and shortage of serviced sites. It is important to highlight that the number of housing opportunities per financial year is directly dependent on the number of housing subsidies received from the Mpumalanga Department of Human Settlements. A total number of **1300** housing beneficiaries were educated through the Housing Consumer Education programme, conducted on one-on-one office visits/ sessions.

The inter-governmental framework advocates cooperation and collaboration amongst the different spheres of Government to deliver services to the citizenry with specific reference to housing delivery. Due to fair administrative practises and strict adherence to transparency, STLM did not experience community protests relating to housing delivery. However, the mismatch between housing delivery and demand continues to be a source of concern for the municipality in particular and the Mpumalanga Department of Human Settlements in general.

The Municipality, in consultation with the Provincial Department of Human Settlements, has embarked on various housing instruments/ programmes in order to deliver housing units, such as Community Residential Units (176 units), Upgrading of Informal Settlement Programme (400 units),

A total number of **1300** housing beneficiaries were educated through the Housing Consumer Education programme, conducted on one-on-one office visits/ sessions.

On the other hand, private sector enterprise (e.g. South32 Coal, Exxaro Coal, Wescoal Mining, and Overlooked Mining) is commended for their contributions which have reduced the housing backlog

<b>Percentage of HHs with access to basic housing</b>			
<b>Year end</b>	<b>Total HHs (including in formal and informal settlements)</b>	<b>HHs in formal settlements</b>	<b>Percentage of HHs in formal settlements</b>
2018/2019	560000	350000	62.5%
2019/2020	654000	450000	68.8%
2020/2021	654000	500000	76.5%
2021/2022	684000	540000	78.9%
<i>T 3.5.2</i>			

through their social labour plan initiatives and the Municipality availed serviced sites at Newtown and Kwazamokuhle Ext 9 for this programme.

The municipality has been actively participating in the processes that led to the development and publishing of the Human Settlements White Paper that would eventually lead to the promulgation of the Human Settlements Act in the near future.

*T3.5.2*

Housing Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022		2021/2022	
		Target	Actual	Target		Actual	Target
<i>Service Indicators</i>		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
<b>To provide safety and security to human life</b>							
To ensure effective coordination and implementation of housing provision	Number of consumers educated	656	656	500	500	1300	500
							T 3.5.3



Employees - Housing (Human Settlements)					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	1	1	1	0	0
4-6 (T15-T12)	2	0	0	0	0
7-9 (T10-T11)	3	2	2	0	0
10-12 (T8-T9)	7	9	8	1	11
13-15 (T6-T7)	0	2	1	1	0
16-18 (T4-T5)	0	0	0	0	0
19-20 (T1-T3)	0	0	0	0	0
<b>Total</b>	<b>13</b>	<b>14</b>	<b>12</b>	<b>2</b>	<b>14</b>

Financial Performance : Housing Services 2021/2022					
	R'000				
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	-	1,280	1,280	-	-100%
Expenditure:					
Employees	19,116,298	22,944,588	22,415,588	21,276,390	-7%
Repairs and Maintenance	41,899	17,038	77,038	41,374	143%
Other	1,229,286	3,345,272	2,625,272	1,147,546	-66%
<b>Total Operational Expenditure</b>	<b>20,387,484</b>	<b>26,306,898</b>	<b>25,117,898</b>	<b>22,465,310</b>	<b>-15%</b>
<b>Net Operational Expenditure</b>	<b>20,387,484</b>	<b>26,305,618</b>	<b>25,116,618</b>	<b>22,465,310</b>	<b>-15%</b>
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
<i>T 3.5.5</i>					

### **COMMENT ON THE OVERALL PERFORMANCE OF HOUSING SERVICES**

The Department of Housing Services' overall performance for the 2021/2022 financial year was unsatisfactory. Serious delays were, however, experienced as a result of undue interference by unscrupulous elements in the communities, alleged pay disputes (normally raised by subcontractors tasked with handing over houses) and procurement challenges in some of the projects. Another contributing factor to project delays is the COVID-19 pandemic and its associated lockdown regulations and levels: led to scarcity/ slow supply of building materials, which ultimately resulted to contractor's failure to deliver houses on the given time frame. To avoid unnecessary community protests (that generally happen due to a lack of information), the STLM Housing Department resolved to upscale the implementation of housing consumer education initiatives and revival of Inter-Provincial Steering Committee meetings through involving relevant housing stakeholders. In addition, STLM is implementing all national and provincial programmes delegated to the municipality in terms of the Municipality Accreditation Framework, developed and championed by the National Department of Human Settlements

### **3.6. FREE BASIC SERVICES AND INDIGENT SUPPORT**

#### **INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT**

The purpose of the indigent policy is to implement the national initiative to improve the lives of indigent citizens and improve access to Free Basic Services (FBS). The policy is aimed at providing a social safety net to relieve poverty in communities. The indigent policy has three (3) parts, namely:

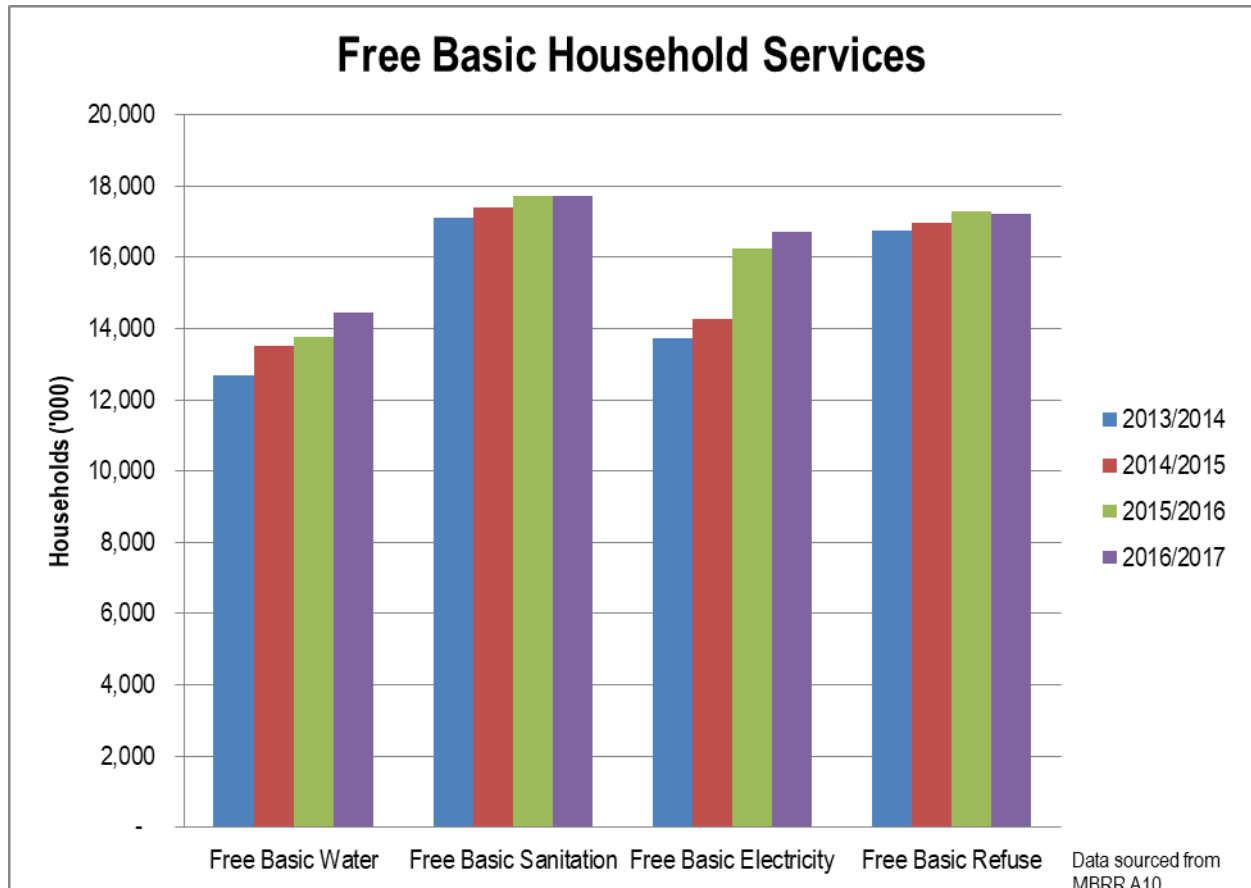
- Physical access to municipal services
- Functioning and maintained provided services
- Proper targeting of access to services

The Council does not have a social welfare division to keep a register of and evaluate all applications for indigent support. A control system linked to the demand for electricity current (circuit breaker size) must be operated and maintained. This means that all residential consumers who can receive electricity (currently limited and controlled by a 20-amp circuit breaker), qualify for the FBS.

The following FBS are provided to qualifying indigents:

- 50kWh (units) of free basic electricity per month
- 10kL of free water per month
- 100% rebate on assessment rates

- Waste removal rate in respect of indigents, which will be fully discounted
  - Sewerage rate in respect of indigents, which will be fully discounted
- T 3.6.1



Free Basic Services to Low Income Households				
	Number of Households			
	Total	Households earning less than R1,000 per month		
	Free Basic Water	Free Basic Sanitation	Free Basic Electricity	Free Basic Refuse
2017/2018	14 220	18 090	16 473	17 581
2018/2019	14 627	17 984	16 004	17 639
2019/2020	15 085	18 228	16 166	17 886
2020/2021	8,631	11,179	9,656	10,886
2021/2022	10 177	12 610	10 522	12 345

Financial Performance : Cost to Municipality of Free Basic Services Delivered 2021/2022					
Services Delivered	2020/2021	2021/2022			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Water	30,774,136	33,982,385	33,982,385	30,554,404	-10%
Waste Water (Sanitation)	22,502,427	26,962,889	26,962,889	21,438,644	-20%
Electricity	8,519,978	11,858,660	11,858,660	8,223,247	-31%
Waste Management (Solid Waste)	27,983,581	33,772,098	32,772,098	26,446,085	-22%
<b>Total</b>	<b>89,780,122</b>	<b>106,576,032</b>	<b>105,576,032</b>	<b>86,662,379</b>	<b>-19%</b>

T 3.6.4

Free Basic Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022			Target
		Target	Actual	Target	Actual	Target	
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year
Provision of alternative support to low-income HHs that receive all FBS	Number of indigent HHs	18 228	18 228	18 228	11 179	11 179	11 179

T 3.6.5

### COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT

The municipality has a self-managing indigent support system where indigent residents decide for themselves whether they will be able to manage with only a 20-amp electricity supply. The number of residents on the indigent register decreased, during the year under review, by 7 049 to 11 179, mainly due to the data cleansing of the indigent register. Annual indigent relief is provided from an equitable share to the amount of R70.1 million.

T 3.6.6

## COMPONENT B: ROAD TRANSPORT AND STORM WATER DRAINAGE

This component includes roads and waste water (storm water drainage).

### 3.7. ROADS

#### INTRODUCTION TO ROADS

The strategy is to ensure the provision of road and storm water infrastructure while upgrading existing infrastructure in all new developments and existing areas, and maintaining existing roads. The current baseline is at 114.31 km of new roads constructed through capital budget funding. Municipal funds are utilized for the construction of roads in middle and high-income areas, while the IUDG is utilized for construction of new roads in low-income areas.

T 3.7.1

#### Gravel Road Infrastructure

	Kilometres			
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained
2019/2020	145	15	10	100
2020/2021	160	20	12	120
2021/2022	166	25	14	140
				T 3.7.2

#### Tarred Road Infrastructure

	Kilometres				
	Total tarred roads	New tar roads	Existing tar roads re-tarred *(rebuild roads)	Existing tar roads re-sheeted *(resealed roads)	Tar roads maintained
2019/2020	85	10	23	18	100
2020/2021	98	14	25	15	120
2021/2022	114	20	30	25	140
					T 3.7.3

#### Cost of Construction/Maintenance

	Gravel			Tar		
	New	Gravel – Tar	Maintained	New	Reworked	Maintained
2018/2019	R -	R51 836 647		R51 836 647	R -	R11 200 000
2019/2020	R -	R63 995 489		R63 994 741	R -	R12 800 000
2020/2021	R -	R57 380 861		R57 380 861	R -	R 11 822 39700
2021/2022	-	-		-	-	-
						T 3.7.4



Road Service Policy Objectives Taken From IDP							
Service Objectives  Service Indicators (i)	Outline Service Targets  (ii)	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
<b>To ensure provision of affordable and sustainable basic services by upgrading existing infrastructure and providing new infrastructure</b>							
To ensure the provision of new roads and storm water infrastructure while upgrading existing infrastructure	Kilometres of newly-tarred roads constructed	7.00	9.486	9.486	6	6.95	5.09
	Kilometres of new storm water systems constructed	4.00	4.807	4.807	4	5.185	3.81
	Kilometres of gravel roads graded and bladed	150	244.3	244.3	200	332	300

Employees - Roads and Stormwater					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number				Vacancies %
0-3 (T18-T16)	2	2	2	0	0
4-6 (T15-T12)	3	3	3	0	0
7-9 (T11-T10)	5	3	3	0	0
10-12 (T9-T8)	14	16	14	2	13
13-15 (T7-T6)	2	8	6	2	25
16-18 (T5-T4)	6	3	3	0	0
19-20 (T3-T1)	76	77	77	0	0
<b>Total</b>	<b>108</b>	<b>112</b>	<b>108</b>	<b>4</b>	<b>4</b>

Financial Performance : Road Services 2021/2022						R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	68 816	21 133	21 133	31 240	48%	
Expenditure:						
Employees	30 557	35 054	34 194	33 405	-5%	
Repairs and Maintenance	3 463	6 061	9 008	7 877	30%	
Other	68 423	64 718	63 608	69 519	7%	
<b>Total Operational Expenditure</b>	102 444	105 833	106 811	110 802	5%	
<b>Net Operational Expenditure</b>	33 628	84 700	85 677	79 561	-6%	
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.						
T 3.7.8						



Capital Projects	Capital Expenditure : Road Services				
	Budget	Adjustment Budget	2021/2022		Total Project Value
			Actual Expenditure	% Variance from adjusted budget	
Total All	R 35 010 000	R 35 045 684	R 34 985 285	0%	
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600078 - Replace Kerb Inlets Middelburg/Mhluzi Ward 13 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900264 - Roads Middelburg Reseal Roads Ward 14 (540/...)	R 600 000	R 600 000	R 599 969	0%	R 599 969
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900265 - Roads Middelburg Reseal Roads Ward 13 (540/...)	R 1 000 000	R 1 000 000	R 999 682	0%	R 999 682
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900266 - Roads Middelburg Reseal Roads Ward 12 (540/...)	R 500 000	R 500 000	R 499 995	0%	R 499 995
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900267 - Roads Middelburg Reseal Roads Ward 11 (540/...)	R 700 000	R 700 000	R 699 977	0%	R 699 977
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900268 - Roads Middelburg Reseal Roads Ward 10 (540/...)	R 600 000	R 600 000	R 599 284	0%	R 599 284
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900269 - Roads Middelburg Reseal Roads Ward 8 (540/...)	R 900 000	R 900 000	R 899 967	0%	R 899 967
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900270 - Roads Middelburg Reseal Roads Ward 16 (540/...)	R 800 000	R 800 000	R 799 906	0%	R 799 906
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900271 - Roads Middelburg Reseal Roads Ward 22 (540/...)	R 500 000	R 500 000	R 499 903	0%	R 499 903
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900272 - Roads Middelburg Reseal Roads Ward 23 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Roads:P2100055: Roads & Stormwater Low income Areas W17 (540/...)	R 7 000 000	R 7 191 814	R 7 191 814	0%	R 7 191 814
Capital:Infrastructure:New:Roads Infrastructure:Roads:P0008390: Roads Aerorand West W12: 540	R 4 000 000	R 4 000 000	R 3 999 921	0%	R 3 999 921
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1400150: Roads x 49 W11: 540	R -	R -	R -	0%	

Capital Projects	Capital Expenditure : Road Services				
	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:New:Roads Infrastructure:Roads:P0000245: Paving & Kerbs Hendrina & Kwaza W1: 542	R 280 000	R 280 000	R 249 281	-11%	R 280 000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P2000122: Upgrade Dr Mandela Drive: 540	R 8 000 000	R 8 000 000	R 8 000 000	0%	R 8 000 000
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1200146 - Roads & Stormwater Low Income Areas Ward 6 (540/...)	R 4 000 000	R 3 999 754	R 3 999 754	0%	R 3 999 754
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1200147 - Roads & Stormwater Low Income Areas Ward 2 (540/...)	R 4 000 000	R 3 844 116	R 3 844 116	0%	R 3 844 116
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900261 - Roads Middelburg Reseal Roads Ward 20 (540/...)	R 500 000	R 500 000	R 499 972	0%	R 500 000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900262 - Roads Middelburg Reseal Roads Ward 21 (540/...)	R 400 000	R 400 000	R 399 929	0%	R 400 000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900263 - Roads Middelburg Reseal Roads Ward 15 (540/...)	R 1 000 000	R 1 000 000	R 999 937	0%	R 1 000 000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600072 - Replace Kerb Inlets Middelburg/Mhluzi Ward 12 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600073 - Replace Kerb Inlets Middelburg/Mhluzi Ward 14 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600074 - Replace Kerb Inlets Middelburg/Mhluzi Ward 20 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600075 - Replace Kerb Inlets Middelburg/Mhluzi Ward 23 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600076 - Replace Kerb Inlets Middelburg/Mhluzi Ward 24 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900274 - Reseal Roads Hendrina/Kwaza Ward 1 (542/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900275 - Reseal Roads Hendrina/Kwaza Ward 3 (542/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900213 - Reseal Roads Hendrina/Kwaza Ward 2 (542/...)	R -	R -	R -	0%	R -

Capital Projects	Capital Expenditure : Road Services				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900212 - Roads Middelburg Reseal Roads Ward 17 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008365 Roads New Taxi Laybyes Ward 25 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600031 - Replace Kerb Inlets Middelburg/Mhluzi Ward 14 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600114 - Replace Kerb Inlets Middelburg/Mhluzi Ward 17 W22	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600110 - Replace kerb inlets Eskom towns W05	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture:P0008398: Replace Paving & Kerbs W28: 540	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008399: Roads New Taxi Laybyes W06: 540	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008403: Roads New Taxi Laybyes W10: 540	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P0900279: Reseal Roads Rural & Eskom Towns W05: 543	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P1000356: Edge Beams- Primary/Secondary Routes W10: 540	R -	R -	R -	0%	R -
Capital:Non-infrastructure:New:Machinery and Equipment:P1100129 Equipment (542/...)	R 30 000	R 30 000	R 29 840	-1%	R 30 000
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1600033-Equipment (540/...)	R 200 000	R 200 000	R 172 040	-14%	R 200 000
#N/A	R -	R -	R -	0%	R -
#N/A	R -	R -	R -	0%	R -
#N/A	R -	R -	R -	0%	R -
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					

**COMMENT ON THE OVERALL PERFORMANCE OF ROADS**

A total of 5.09 km of new roads were constructed in the MP313 area using municipal capital funds and IUDG funds as per the forecast budget. The priority is to construct roads in newly developed areas such as Aerorand, Mhluzi, Middelburg Ext 24, Rockdale, Hendrina, Kwazamokuhle and Rondebosch. Challenges arise from the influx of heavy vehicles using the internal roads for access to the main roads, such as the N11 (to Hendrina and Groblersdal), R555 (Emalahleni to Stoffberg), R35 (to Bethal) and R104 (to Belfast). The high volume of heavy vehicles passing through Hendrina to Ermelo, Carolina, and Bethal from provincial and national roads has proven challenging.

T 3.7.10

**3.8. WASTE WATER (STORM WATER DRAINAGE)****INTRODUCTION TO STORM WATER DRAINAGE**

Storm water drainage is installed with every new road constructed. For the 2020/2021 financial year, 5.377 of new storm water drainage were installed. All new roads are constructed with Storm water drainage system. There is still a backlog in some old township where there is no Storm water drainage system. The plan is to phase the implementation of the drainage system to relieve this backlog.

T 3.9.1

<b>Storm Water Infrastructure</b>				
<b>Kilometres</b>				
	<b>Total Storm Water Measures</b>	<b>New Storm Water Measures</b>	<b>Storm Water Measures Upgraded</b>	<b>Storm Water Measures Maintained</b>
2019/2020	145	15	10	100
2020/2021	160	20	12	120
2021/2022	166	25	14	140
				T 3.9.2
<b>Cost of Construction/Maintenance</b>				
	<b>Storm Water Measures</b>			
	<b>New</b>	<b>Upgraded</b>	<b>Maintained</b>	
2019/2020	1,700,000	600,000		280,000
2020/2021	1,800,000	700,000		330,000
2021/2022	1,900,000	900,000		420,000
				T 3.9.3

Storm Water Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2018/2019		2019/2020		2020/2021	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
<i>To ensure the provision of new roads and storm water while upgrading existing</i>	Kilometres of storm water drainage systems constructed	4	7.735	4	4	5.185	5.377

Financial Performance : Road Services 2021/2022						R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	68 816	21 133	21 133	31 240	48%	
Expenditure:						
Employees	30 557	35 054	34 194	33 405	-5%	
Repairs and Maintenance	3 463	6 061	9 008	7 877	30%	
Other	68 423	64 718	63 608	69 519	7%	
<b>Total Operational Expenditure</b>	102 444	105 833	106 811	110 802	5%	
<b>Net Operational Expenditure</b>	33 628	84 700	85 677	79 561	-6%	

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.7.8

Capital Projects	Capital Expenditure : Road Services				
	2021/2022				Total Project Value
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	
Total All	R 35 010 000	R 35 045 684	R 34 985 285	0%	
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600078 - Replace Kerb Inlets Middelburg/Mhluzi Ward 13 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900264 - Roads Middelburg Reseal Roads Ward 14 (540/...)	R 600 000	R 600 000	R 599 969	0%	R 599 969
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900265 - Roads Middelburg Reseal Roads Ward 13 (540/...)	R 1 000 000	R 1 000 000	R 999 682	0%	R 999 682
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900266 - Roads Middelburg Reseal Roads Ward 12 (540/...)	R 500 000	R 500 000	R 499 995	0%	R 499 995
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900267 - Roads Middelburg Reseal Roads Ward 11 (540/...)	R 700 000	R 700 000	R 699 977	0%	R 699 977
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900268 - Roads Middelburg Reseal Roads Ward 10 (540/...)	R 600 000	R 600 000	R 599 284	0%	R 599 284
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900269 - Roads Middelburg Reseal Roads Ward 8 (540/...)	R 900 000	R 900 000	R 899 967	0%	R 899 967
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900270 - Roads Middelburg Reseal Roads Ward 16 (540/...)	R 800 000	R 800 000	R 799 906	0%	R 799 906
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900271 - Roads Middelburg Reseal Roads Ward 22 (540/...)	R 500 000	R 500 000	R 499 903	0%	R 499 903
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900272 - Roads Middelburg Reseal Roads Ward 23 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Roads:P2100055: Roads & Stormwater Low income Areas W17 (540/...)	R 7 000 000	R 7 191 814	R 7 191 814	0%	R 7 191 814
Capital:Infrastructure:New:Roads Infrastructure:Roads:P0008390: Roads Aerorand West W12: 540	R 4 000 000	R 4 000 000	R 3 999 921	0%	R 3 999 921
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1400150: Roads x 49 W11: 540	R -	R -	R -	0%	

Capital Projects	Capital Expenditure : Road Services				
	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:New:Roads Infrastructure:Roads:P0000245: Paving & Kerbs Hendrina & Kwaza W1: 542	R 280 000	R 280 000	R 249 281	-11%	R 280 000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P2000122: Upgrade Dr Mandela Drive: 540	R 8 000 000	R 8 000 000	R 8 000 000	0%	R 8 000 000
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1200146 - Roads & Stormwater Low Income Areas Ward 6 (540/...)	R 4 000 000	R 3 999 754	R 3 999 754	0%	R 3 999 754
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1200147 - Roads & Stormwater Low Income Areas Ward 2 (540/...)	R 4 000 000	R 3 844 116	R 3 844 116	0%	R 3 844 116
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900261 - Roads Middelburg Reseal Roads Ward 20 (540/...)	R 500 000	R 500 000	R 499 972	0%	R 500 000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900262 - Roads Middelburg Reseal Roads Ward 21 (540/...)	R 400 000	R 400 000	R 399 929	0%	R 400 000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900263 - Roads Middelburg Reseal Roads Ward 15 (540/...)	R 1 000 000	R 1 000 000	R 999 937	0%	R 1 000 000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600072 - Replace Kerb Inlets Middelburg/Mhluzi Ward 12 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600073 - Replace Kerb Inlets Middelburg/Mhluzi Ward 14 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600074 - Replace Kerb Inlets Middelburg/Mhluzi Ward 20 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600075 - Replace Kerb Inlets Middelburg/Mhluzi Ward 23 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600076 - Replace Kerb Inlets Middelburg/Mhluzi Ward 24 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900274 - Reseal Roads Hendrina/Kwaza Ward 1 (542/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900275 - Reseal Roads Hendrina/Kwaza Ward 3 (542/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900213 - Reseal Roads Hendrina/Kwaza Ward 2 (542/...)	R -	R -	R -	0%	R -

Capital Projects	Capital Expenditure : Road Services				
	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900212 - Roads Middelburg Reseal Roads Ward 17 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008365 Roads New Taxi Laybys Ward 25 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600031 - Replace Kerb Inlets Middelburg/Mhluzi Ward 14 (540/...)	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600114 - Replace Kerb Inlets Middelburg/Mhluzi Ward 17 W22	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600110 - Replace kerb inlets Eskom towns W05	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture:P0008398: Replace Paving & Kerbs W28: 540	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008399: Roads New Taxi Laybys W06: 540	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008403: Roads New Taxi Laybys W10: 540	R -	R -	R -	0%	R -
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P0900279: Reseal Roads Rural & Eskom Towns W05: 543	R -	R -	R -	0%	R -
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P1000356: Edge Beams- Primary/Secondary Routes W10: 540	R -	R -	R -	0%	R -
Capital:Non-infrastructure:New:Machinery and Equipment:P1100129 Equipment (542/...)	R 30 000	R 30 000	R 29 840	-1%	R 30 000
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1600033-Equipment (540/...)	R 200 000	R 200 000	R 172 040	-14%	R 200 000
#N/A	R -	R -	R -	0%	R -
#N/A	R -	R -	R -	0%	R -
#N/A	R -	R -	R -	0%	R -
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					



Capital Expenditure : Stormwater Services					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	R 7 760 000	R 7 609 242	R 7 536 893	-1%	
Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P1100221: Subsurface Drainage Villages W01: 549	R 380 000	R 400 000	R 399 988	0%	R 399 988
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1000077 Stormwater Middelburg/Mhluzi W23 (544/...)	R 500 000	R 500 000	R 499 500	0%	R 499 500
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P0007527: Stormwater Kwaza W01: 548	R 700 000	R 700 000	R 699 047	0%	R 699 047
Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P0007528: Subsurface Drains Hendrina/Kwaza W01: 548	R 380 000	R 300 000	R 299 694	0%	R 299 694
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P0008396: Stormwater Villages W04: 549	R 600 000	R 600 000	R 599 939	0%	R 599 939
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1000357: Stormwater Hendrina W03: 548	R 600 000	R 500 170	R 500 170	0%	R 500 170
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1800086 Stormwater Mhluzi W21(544/...)	R 1 000 000	R 999 897	R 999 897	0%	R 999 897
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1900044 Stormwater Middelburg/Mhluzi W25 (544/...)	R 1 000 000	R 1 000 000	R 976 961	-2%	R 976 961
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1900097 Stormwater Middelburg/Mhluzi W19 (544)	R 800 000	R 800 000	R 771 078	-4%	R 771 078
Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P2000069: Subsurface Drains Mhluzi/Middelburg W16: 544	R 400 000	R 405 459	R 394 541	-3%	R 394 541

Capital Expenditure : Stormwater Services					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P2000137: Stormwater Dr Beyers Naude Drive W26: 544	R 1 000 000	R 1 000 000	R 999 793	0%	R 999 793
Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P2000154: Subsurface Drains Mhluzi/Middelburg W25: 544	R 400 000	R 403 716	R 396 284	-2%	R 396 284

#### **COMMENT ON OVERALL PERFORMANCE OF STORM WATER DRAINAGE**

The municipality aims to install 20 km of new storm water drainage for the 5 financial years from 2021/2022. This will be funded using the municipal capital budget, funds from the district municipality, and the IUDG. The municipality's biggest challenges are in developed areas like Mhluzi and Kwazamokuhle and its extensions, where there is no adequate storm water drainage system.

T3.9.9

### **3.9. TRANSPORT (LICENSING) SERVICES**

#### **INTRODUCTION TO TRANSPORT (LICENSING) SERVICES**

The Steve Tshwete Local Municipality's Licensing and Registration Services carry out the Licensing and Registration functions in terms of the Service Level Agreement entered into between the municipality and the Mpumalanga Provincial Department of Community Safety, Security & Liaison. The Licensing Department acts as an agent for the Mpumalanga Provincial Department of Community Safety, Security and Liaison. All of the Department's functions and operations are regulated in terms of the National Road Traffic Act, 93 of 1996. The Licensing Department consists of two offices: Middelburg and Hendrina. Applicants for Learners Licenses are writing their theory Learners Licenses tests manually in Hendrina office. Computerised Learners License Testing System has just been rolled out in Middelburg office with effect from the beginning of August 2021. The Licensing Department is rendering the services to all the people residing within STLM MP313 and also to people residing outside STLM especially for the renewal of the Drivers Licenses, new applications for the Learners Licenses and the Professional Driving Permit. The Licensing Department does not have a backlog in terms of

the people coming for renewal of the motor vehicle License discs and for the renewal of the driver's licenses. Seven (7) working days is still maintained for the processing of the applications for the Learners Licenses and the Drivers Licenses.

Middelburg Licensing office is having three sections as follows:

1. Motor Vehicle Registering Authority (MVRA).
2. Driving License Testing Centre (DLTC).
3. Vehicle Testing Station (VTS).

Hendrina office consists of two sections:

1. Motor Vehicle Registering Authority (MVRA).
2. Driving License Testing Centre (DLTC).

Motor Vehicle Testing Station in Hendrina is not operational because it was closed long time ago due to non-compliance to the legislative requirements.

The services offered at the STLM Licensing Department include the following:

1. Renewal of Motor Vehicle Licenses.
2. Registration and Licensing of Motor Vehicles.
3. Duplicate Registration Certificates.
4. De-registration of Motor Vehicles.
5. Issuing of Permits for the Motor Vehicles.
6. Assist with Police Clearance.
7. Renewal of Driver's License.
8. Application and issuing of Learners Licenses.
9. Application and issuing of Drivers Licenses.
10. Application and issuing of Professional Driving Permits (PRDP).
11. Application and issuing of Instructor Certificates.
12. Conversion of foreign Drivers Licenses.
13. Card collection.
14. Application of Roadworthy Certificate for Motor Vehicles.
15. Issue of Roadworthy Certificates.
16. Application and issuing of Business Licenses.

#### **LEGISLATIVE REQUIREMENT**

- National Road Traffic Act
  - Mpumalanga Business Act
  - Council's by-laws
- S.A.B.S. (S.A.N.S) Act

### CHALLENGES

1. Payment for all the services that are rendered from various sections is made in one building due to the shortage of office space, thus create a congestion and prolong the whole process.
2. Long queues as a result of customers queueing for various services and that causes a delay and prolong a turnaround time.
3. Inadequate machines to process the application for learners, driver's licenses and professional driving licenses, resulting in delays because the machines are shared with Examiners for Driving Licenses.
4. The motor vehicle testing station in Hendrina is not operational because it was closed many years ago due to non compliance with legislation. The people in Hendrina and the surrounding areas take their motor vehicles to be tested for roadworthiness, either to Middelburg or to Ermelo.

T 3.23

		2019/2020		2021/2022			
		Target	Actual	Target	Actual	Target	Actual
Service indicators		Previous year	Actual	Previous year	Current year	Estimated	Current year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(viii)	(ix)
Number of vehicles registered in the municipal area	Vehicles to be registered by June 2021	28 000	123 726	25 000	21 303	25 000	24463
Number of vehicles licensed in the municipal area	Vehicles to be licensed by June 2021	118 200	123 726	115 00	113 534	115 000	105384
Number of applications processed for drivers' licenses	Application to be processed for driver's licenses by June 2021	14 000	8227	11 000	9 542	11 000	6209
Number of driver's license issued and converted	Driver's licenses to be issued by June 2021	24 000	22548	25 000	23 860	25 000	18270
Number of learner's license	Applications to be processed for learner's	13 000	12364	18 000	17 335	18 000	11341

applications processed	licenses by June 2021						
Number of learner's licenses issued	Learner's licenses to be issued by June 2021	11 000	10832	15 000	13 511	15 000	4963
Number of vehicles tested for road worthiness	Vehicles to be tested for road worthiness by June 2021	1 600	1912	1 800	1 720	1 800	1726

#### Employee - Public Safety: Licensing and Testing

	Years 1- (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	0	0	0	0	0
7-9	26	26	26	0	0
10-12	30	34	29	5	15
13-15	4	4	4	0	0
16-18	0	0	0	0	0
19-20	0	1	1	0	0
<b>Total</b>	<b>61</b>	<b>66</b>	<b>61</b>	<b>5</b>	<b>8</b>

#### Financial Performance : Transport(Licensing) Services 2021/2022

Details	2020/2021	2021/2022			R'000
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	38,799,437	35,484,914	35,484,914	31,551,228	-11%
Expenditure:					

Employees	23,483,360	25,159,026	25,503,626	25,039,760	0%
Repairs and Maintenance	196,458	299,476	319,476	226,762	-24%
Other	1,270,324	2,646,345	2,626,345	1,289,845	-51%
<b>Total Operational Expenditure</b>	24,950,142	28,104,847	28,449,447	26,556,366	-6%
<b>Net Operational Expenditure</b>	13,849,295	7,380,067	7,035,467	4,994,861	-32%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.8.5

Capital Expenditure : Transport(Licensing) Services 2021/2022					
					R' 000
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	230,000	225,648	219,417	-3%	
Capital:Non-infrastructure:New:Other Assets:Operational Buildings:Municipal Offices:P2200022: Installation of trellidoors at Hendrina Offices: 300	40,000	40,000	40,000	0%	40,000
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Testing Stations:P0008129-Airconditioner at testing station (300/...)	80,000	79,748	79,748	0%	79,748
Capital:Non-infrastructure:Existing:Renewal:Furniture and Office Equipment:P1000286-Furniture & office equipment (300/...)	15,000	15,000	13,000	-13%	13,000
Capital:Non-infrastructure:New:Furniture and Office	45,000	41,300	37,070	-10%	37,070

Equipment:P1000284 Bulk filing cabinets (300/...)					
Capital:Non- infrastructure:New:Furniture and Office Equipment:P2000108: Purchase of information boards at Licensing services: 300	40,000	39,600	39,600	0%	39,600
Capital:Non- infrastructure:New:Machinery and Equipment:P2200021: Purchase of portable camera: 300	10,000	10,000	10,000	0%	10,000
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.8.6

### **COMMENT ON THE PERFORMANCE OF TRANSPORT (LICENSING) SERVICES**

The municipality is faced with a challenge regarding office space, as customers coming for various services have to meet at one pay point service centre. The process of implementing the online booking for learners and driving licenses has been delayed due to the COVID-19 pandemic. Once this online booking system is implemented, queues will be easily managed and some customers will have to come at their allocated times for services. Mpumalanga Department of Community Safety, Security and Liaison has deployed a Computerised Learners License Testing System in the Middelburg Driving Testing Centre, which is currently operational. This system assists in curbing fraud and corruption because tests are conducted electronically, and the Examiners do not have to mark manually anymore.

### **3.10. COMPONENT C: PLANNING AND DEVELOPMENT**

This component includes planning and LED.

#### **INTRODUCTION TO PLANNING AND DEVELOPMENT**

The economic base of this municipality is built mainly on mining, agriculture, manufacturing, and retail trade sectors. These sectors are the major employers of the people living in this municipality. The challenge with the mining and manufacturing sectors is that they are not green development and hence contribute to carbon emissions, destruction of high-potential agricultural lands, and water and atmospheric pollution.

The concept of green development and green buildings is not yet fully implemented. The high initial costs of designing green buildings and retrofitting energy-efficient equipment to existing buildings are the main deterrents. The municipality is already implementing Energy Efficiency Regulations and Green Buildings Guidelines.

This municipality experiences high population growth and rapid urbanisation. According to CSIR moderate growth projection, the population of STLM is projected to be around 553 896 by the year 2040. The STLM 2020 Long Term Strategy projects that the households formation within this municipality will increase to 125 499 by the year 2040. As a result, a land use budget of about 5064 hectares is needed to the need to develop integrated human settlements.

The municipal-owned land is not big enough to accommodate the demand for proclaimed and serviced land. The mushrooming of informal settlements and land-grabs mainly close to areas where there are work opportunities compounds the spatial planning challenges in the municipality. The Mpumalanga Department of Human Settlements has assisted the municipalities in developing a policy and strategy for upgrading the informal settlements in an effort to reduce and control the rapid growth thereof. The municipality conducted land audit with the objective to identify well-located land parcels that are owned by the government and privately owned for acquisition purposes.

In the main, the municipality strives to align itself with the vision of Integrated Urban Development Framework (IUDF), which advocates liveable, safe, resource-efficient cities and towns that are socially integrated, economically inclusive and globally competitive, where residents actively participate in urban life.

*T 3.10*

### **3.10. PLANNING INTRODUCTION TO PHYSICAL PLANNING**

#### ***INTRODUCTION TO PLANNING***

The main planning strategies for the municipality are as follows:

- Regulation of land use and building activities through enforcement of the SDF and the Steve Tshwete Land Use Scheme, 2019, National Building Regulations and Building Standards Act No. 103 of 1977, Spatial Planning and Land Use Management Act No 16 of 2013 (SPLUMA) and Steve Tshwete By-law on Spatial Planning and By-law, 2016.
- Establishment of integrated human settlements to provide residential, business, industrial, and institutional sites to address the demand by the community.
- Promote spatial transformation to correct the historically segregated, low-density and mono-functional towns through precinct planning in line with Chapter 8 of the National Development Plan
- Formalisation of informal settlements.
- Promotion of mixed land uses.



- Promotion of infill development.
- Formulation of long-term development plans.
- Enforcement of green building principles.
- Acquisition of suitable and well located land for development of integrated human settlements

T 3.10.1

Detail	Formalization of Townships		Rezoning		Built Environment	
	2020/2021	2021/2022	2020/2021	2021/2022	2020/2021	2021/2022
Planning application received	1	0	26	35	2 503	2361
Determination made in year of receipt	0	0	9	10	1 751	1608
Determination made in following year	1	1	17	25	752	753
Applications withdrawn	0	0	0	0	0	0
Applications outstanding at year end	1	0	17	25	752	753

T 3.10.2

Employees - Town Planning					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	2	2	2	0	0
4-6 (T15-T12)	4	5	5	0	0
7-9 (T11-T10)	10	9	8	1	11
10-12 (T9-T8)	3	5	5	0	0
13-15 (T7-T6)	0	0	0	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	0	0	0	0	0
Total	19	21	20	1	5

Planning Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2022
		Target	Actual	Target	Actual	Actual	Target
<i>Service Indicators</i> (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year
<b>To ensure coordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner</b>							
To ensure orderly spatial planning and sustainable development within the municipal area towards the integration of communities.	Number of notices issued for illegal building activities	150	565	150	150	283	200
	Number of notices issued for illegal land uses	100	323	100	100	217	100
	Number of established townships	2	1 approved by Municipal Planning Tribunal	2	0	2 applications approved by Municipal Planning Tribunal	1

Employees - Town Planning					
	Years 1- (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	2	2	2	0	0
4-6	4	4	4	0	0
7-9	10	12	10	2	17
10-12	3	3	3	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
<b>Total</b>	<b>19</b>	<b>21</b>	<b>19</b>	<b>2</b>	<b>10</b>

Financial Performance : Planning Services 2021/2022					
					R'000
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	2,899,894	2,485,511	2,485,511	4,105,541	65%
Expenditure:					
Employees	11,049,794	13,050,598	12,532,598	12,198,934	-7%
Repairs and Maintenance	-	-	-	-	0%
Other	3,146,582	3,351,746	3,351,746	2,109,336	-37%
<b>Total Operational Expenditure</b>	<b>14,196,376</b>	<b>16,402,344</b>	<b>15,884,344</b>	<b>14,308,270</b>	<b>-13%</b>
<b>Net Operational Expenditure</b>	<b>11,296,482</b>	<b>13,916,833</b>	<b>13,398,833</b>	<b>10,202,728</b>	<b>-27%</b>
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.10.5

**COMMENT ON THE OVERALL PERFORMANCE OF PHYSICAL PLANNING**

In response to developmental needs in the municipality and guided by the Municipal Spatial Development Framework, spatial planning strategies and vision of Integrated Urban Development Framework, the following were achieved:

- Spatial Plan and Precinct plans for Hendrina and Kwazamokuhle urban areas were developed. This was done mainly to restructure the space and regenerate the economies to create vibrant spaces where people can live, work and play in an environmentally friendly and sustainable manner. In other words, the precinct plan was developed to refine the Municipal Spatial Development Framework, 2018.
- Application to establishment of Kwazamokuhle Extension 11 was approved by the Municipal Planning Tribunal to address the mushrooming informal settlements owing to rapid urbanization.
- A land audit on vacant land was conducted to identify and quantify well-located land parcels that may be acquired and released to address the acute demand for serviced and proclaimed. Subsequently, a request for financial assistance to acquire well-located land parcels was made with the Mpumalanga Provincial Department of Human Settlements.
- Subdivision, rezoning and pegging of Stand 2761 Kwazamokuhle Extension 4 were successfully conducted to formalise Mawaag informal settlement.
- A process of formalisation of Mhluzi Industrial Township was commenced with. Subsequently, heritage impact assessment, environmental impact assessment, geotechnical investigation, traffic impact assessment and topographical survey were conducted.
- Policy on development charges as required by the SPLUMA was developed and adopted by Council.
- Policy on densification and compaction of urban areas was compiled.
- Steve Tshwete Land Use Management Scheme, 2019 was promulgated and implemented in order to promote economic development, social inclusion, and efficient land development and minimise impact on public health, the environment and natural resources.
- The Municipal Planning approved application for establishment of Newtown Extension 3 (formalisation of Newtown informal settlement) and subsequently the pegging of stands was commenced with.

**DRAFT POLICY ON DEVELOPMENT CHARGES AS REQUIRED BY THE SPLUMA WAS CONSIDERED BY THE MUNICIPAL COUNCIL**

### 3.11. LOCAL ECONOMIC DEVELOPMENT (LED)

The LED Forum provides a platform for the implementation of the LED strategy that was adopted in 2016. More sector –specific studies were commissioned in order to enhance the implementation of the adopted strategy. Studies in the following areas were concluded in partnership with GIZ: Tourism, Mining, SMME Survey, Economic Analysis and Township Economy Revitalization. This also included business plans for the Centre of Excellence, One Stop Support Centre and the precinct plan for the Middelburg Dam.

The 2016 – 2021 LED Strategy has been reviewed and a new a LED Strategy has been preliminarily adopted by Council. The strategy incorporates all the studies done per sector as well as the long term plans as concluded by the municipality. The strategy also reflects the spatial plans that seek to revive economic sectors of the municipality.

The mining and the energy generation sectors are facing landscaping changes. Eskom is moving away from burning coal to generate energy and will be embarking on employing renewable sources for energy generation. This directly affects the mining sector that supplies coal to Eskom. As a mining town, the local economy will be highly affected by the closure, repowering and repurposing of Eskom power plants. The proposed Special Economic Zone in the municipal area will assist in the recovery of the local economy and diversifying local economic activities.

The Special Economic Zone will assist in the attraction of direct investment to the local economy. It will assist with relevant tax and investment incentives that will attract even foreign investment into the local economy. It is the right instrument in the recovery of the economic after the COVID pandemic and deteriorating economic conditions. The municipality will be able diversify local economic sectors away from the dominating mining industry.

The commercial hubs continue to grow towards the south east of the municipality. A new hotel and a conferencing facility is under construction next to Middelburg Mall. This adds to the nearly completed regional public hospital. The CBD is being revitalized and a new public transport facility has been completed. A crime prevention strategy was developed a year ago, which includes surveillance and crime prevention vehicles. The law enforcement unit was established and trained.

Spatial plans extend to the most underdeveloped areas like township and rural areas. Precinct plans in the Mhluzi Township include an industrial facility for small and medium enterprises operating in the township with no properly designed workshops. An industrial has been established and constructed in phases, called NODE D. The private sector contributed to the development of this facility to house emerging businesses from the township.

T3.11.1

<b>Economic Activity by Sector</b>			
<b>Sector</b>	<b>2019/2020</b>	<b>2020/2021</b>	<b>2021/2022</b>
Agriculture, forestry, and fishing	Establishment of an agriculture incubation (Fortune 40) by DARDLEA on mine-rehabilitated land – Elandspruit.	64 hectare land is earmarked for crop farming. Dept. of Agriculture concluded a draft on the usage of the land. Three cooperatives have been established to be incubated on the project.	An Agriculture youth incubation program has been launched by the Dept. of Agriculture; 16 young people were recruited for the program.  a business plan has been concluded for the establishment of a chicken broiler project in Sikhululiwe village, ward 7
Mining and quarrying		.	A Mining Analysis has been concluded to ensure better coordination and compliance with the mining industry. A mining monitoring tool has been developed to assist in ensuring compliance to the Mining and Petroleum Resources Development Act. New mining companies include: Liberty Coal, Salaria. Mining companies contributed to the crime prevention strategy by donating vehicles and motor bikes.
Manufacturing	Land has been allocated for the incubation expansion project now called Centre of Excellence.		A business plan has been concluded for the establishment of a Centre of Excellence.
Wholesale and retail trade	Expansion of Middelburg Mall.	Retail nodes in town have been expanded to increase the presence of some of the major retailers, e.g. Pick n Pay, Spar, Planet Fitness, etc.	Establishment of the Boxer Superstore.  Barcelos fast food outlet, Hi Fi Corporation and new filling station is underway in Mhluzi
Finance and property	Expansion of the MidMed hospital.	Three workshops have been concluded as part of the development of facilities for SMMES at Node D.	The third phase of NODE D has commenced and the completion is scheduled for February 2022.

		Seven workshops have been concluded as part of the development of facilities for SMMES at Node D.	<p>A potential investor in the hospitality industry has been secured, Akani Properties.</p> <p>The third phase of NODE D has commenced and the first warehouse has been completed by Glencore Hotel and conferencing facility is being constructed next to Middelburg Mall</p>
Government, community, and social services	Investor Breakfast, Investor Symposium, LED strategy (draft adoption).	<p>Executive Mayor's Breakfast with local businesses.</p> <p>Dialogue with mining CEOs.</p>	<p>New clinics have been completed and handed to the Dept. of Health.</p> <p>A site in Rietkuil has been handed over to Exxaro for the construction of a clinic in Ward 7</p> <p>An ambulance was also donated to the department by Mafube Coal.</p>
			<i>T 3.11.2</i>

<b>Economic Employment by Sector</b>			
<b>Sector</b>	<b>Jobs</b>		
	<b>2019/2020</b>	<b>2020/2021</b>	<b>2021/2022</b>
	<b>No.</b>	<b>No.</b>	
Agriculture, forestry and fishing	20,000	25,000	30,000
Mining and quarrying	400,000	435,000	372,000
Manufacturing	320,000	300,000	270,000
Wholesale and retail trade	190,000	200,000	210,000
Finance, property, etc.	275,000	255,000	235,000
Govt., community and social services	300,000	310,000	320,000
Infrastructure services	400,000	430,000	450,000
<b>Total</b>	<b>1905000</b>	<b>1955000</b>	<b>1887000</b>
			<i>T 3.11.3</i>

<b>Jobs Created during 2021/2022 by LED Initiatives (Excluding EPWP Projects)</b>				
<b>Total Jobs Created/Top 3 Initiatives</b>	<b>Jobs Created</b>	<b>Jobs Lost/ Displaced by Other Initiatives</b>	<b>Net Total Jobs Created in Year</b>	<b>Method of Validating Jobs Created/Lost</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	
Total (all initiatives)				
2019/2020	433	209	224	UIF application / Claims
2020/2021	521	113	408	UIF application / Claims
2021/2022	144	183	-39	UIF applications /Claims

<b>Job Creation through EPWP* Projects</b>		
<b>Details</b>	<b>EPWP Projects No.</b>	<b>Jobs Created through EPWP Projects No.</b>
2019/2020	40	2,000
2020/2021	50	2,900
2021/2022	66	4,500
<i>*Extended Public Works Programme</i>		<i>T 3.11.6</i>



LED Policy Objectives Taken From IDP							
Service Objectives /2021	Outline Service Targets	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
Service Indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
<b>To contribute towards a better life for society by coordinating sustainable, social, and economic developmental programmes</b>							
To create a conducive environment for business investment and growth for job creation.	Number of LED-related summits coordinated.	2	4	0	0	2	2
	Number of skills development programmes coordinated.	1	3	1	3	3	3
	Development of the township revitalization and SMME Survey	0	0	0	0	2	2
	Number of FET jobs created to improve the level of employment.	450	69.5				
	Number of participants recruited in Community Work Programme (CWP).	1 100	1 003	1100	1150	976	1180
To contribute towards a better life for the community by coordinating sustainable socio-economic development programmes.	Number of LED structures that are established in line with the LED strategy.	1 LED stakeholder forum	2 stakeholder forums	1 LED forum establishment	1 LED forum establishment	1 LED forum established	0
							T3.17

Employees - LED					
	Years 1 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	1	1	1	0	0
4-6 (T15-T12)	1	1	1	0	0
7-9 (T11-T10)	0	0	0	0	0
10-12 (T9-T8)	0	0	0	0	0
13-15 (T7-T6)	0	0	0	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	0	0	0	0	0
<b>Total</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>

Financial Performance : Local Economic Development Services 2021/2022					
					R'000
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	695,801	-	2,500,000	2,542,887	-
Expenditure:					
Employees	1,665,064	1,779,998	1,859,898	1,770,218	-1%
Repairs and Maintenance	-	-	-	-	0%
Other	522,766	21,300,268	23,695,911	22,741,478	7%
<b>Total Operational Expenditure</b>	<b>2,187,830</b>	<b>23,080,266</b>	<b>25,555,809</b>	<b>24,511,695</b>	<b>6%</b>
<b>Net Operational Expenditure</b>	<b>1,492,029</b>	<b>23,080,266</b>	<b>23,055,809</b>	<b>21,968,808</b>	<b>-5%</b>
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.11.9

### COMMENT ON THE PERFORMANCE OF LED

EPWP and CWP have contributed positively to maintaining a safety net for the poor communities and alleviating poverty where it matters the most. About 150 full-time equivalent jobs were created through economic and public sector initiatives while the CWP has maintained the training of all the participants. To date, about 1 180 participants are still active with some minimal challenges of absenteeism from time to time. Some of the participants were employed after completing the program and gaining new skills.

Regular absenteeism is crippling the programme and through the Local Reference Committee (LRC), a resolution was taken to recruit more participants who will stay on the waiting list to avert the problem of non-expenditure due to absenteeism.

New retail businesses have been established in STLM, further contributing to job creation in the local economy. Added to this development, is the resuscitation of Optimum Mine where new investors have been secured, namely, Liberty Coal and Salaria. This also includes the resuscitation of Koorfontein Mine by Black Royalty.

## COMPONENT D: COMMUNITY AND SOCIAL SERVICES

This component includes libraries and archives, art museums and galleries, community halls, cemeteries and crematoriums, childcare, aged care, social programmes, and theatres.

### ***INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES***

Community services are responsible for providing services related to: The Department of Solid Waste and Environmental Management, Libraries, Sports, Arts and Culture, Fire and Rescue Services, Traffic and Security Services, Licensing Services, and Housing.

The core departmental functions are as follows:

#### **1. Solid Waste & Environmental Management Services**

Refuse collection for HHs and businesses, refuse storage and removal of illegal dumping, the picking and regulation of private companies involved in waste removal and private storage.

#### **2. Libraries, Sports, Arts and Culture**

The municipality is responsible for providing information to the public through libraries, thereby contributing to nation building and recreation through Sports, Arts and Culture.

#### **3. Fire and Rescue Services**

Fire fighting and prevention (including Disaster Management), rescue people involved in accidents, hazardous material transport, and storage regulation (e.g. licensing).

#### **4. Traffic and Security Services**

To provide road safety for pedestrians and vehicles, traffic law enforcement to control street trading and public transport control. Funeral and VIP escorts. Security services ensure that the municipality's facilities are safe for staff and the public. They also ensure procurement of private security contractors and monitor their performances.

**5. Licensing Services**

This department is responsible for the licensing of vehicles and learner driver testing and includes businesses and the approval of applications for posters on pavements.

**6. Housing Services**

This department's mandate is to select beneficiaries for low-cost housing, staff and the public rental of municipal residential facilities, including informal settlements. It also includes law enforcement against land invasion and demolition of the resulting shacks.

**3.12(A). LIBRARIES****INTRODUCTION TO LIBRARIES FACILITIES**

The library operates with the mission of providing comprehensive resources and services in support of the research, teaching and learning needs of the community. To enhance education through the provision of libraries and educational material.

Books and related material are made available to all members of the public. The cultural, educational and intellectual status of the community is elevated when libraries are used by the community members. Libraries ensure the provision of supplementary information material to those who are undertaking formal education. Books and other library material is preserved for future generations. Information is electronically available to the community.

The libraries' top 3 priorities:

- To promote the culture of reading and access to information for all
- Upgrading & establishment of additional libraries
- Maintain a responsive and user friendly information system in all libraries

**THE FOLLOWING PROJECTS ARE OFFERED ANNUALLY**

- **Visiting schools in rural areas:** Services were taken to (three) 3 schools that are in rural/remote areas that are previously disadvantaged, without school libraries. THESE Schools were assisted with the establishment of functioning libraries. The library liaised with relevant stakeholders to donate 1 container at Beestepan agricultural School that can be used as libraries. the Matric pass rate has increased, especially at schools that did not previously have Library services to Beestepan Agricultural School, Ipani School, Arnot Primary School.
- **Visiting the Crehes** to render library services in the Municipality.
- **Running marketing campaigns in the community** to make the public aware of the services rendered by libraries and providing information based on community needs. After every campaign, questionnaires were designed to evaluate performance, as to whether expectations were realised. Our campaigns are structured in such a manner that they are rolled out in different areas in the Municipality.

- **Established special libraries at 4Sai Battalion and Correctional Service and Minilib (library for the blind) to render library service.**

Libraries Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022			2020/2021
		Target	Actual	Target		Actual	
		*Previous Year		*Previous Year	*Current Year		*Current Year
Service Indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Visit schools in the MP313 area to render library services.	Assisting as many schools as possible and improving use of library material.	80	80	80	60	58	32
Visit old age homes.	Rendering library services to senior citizens.	144	144	144	130	103	-
Visit to crèches.	Rendering library services to creches	-	-	-	-	-	24
Run marketing campaigns.	Making the community aware of the services offered and instilling a reading culture in the community.	4	4	4	4	2	4
Put up displays for monthly awareness.	Putting up displays for monthly awareness in current issues and themes.	132	192	192	200	257	300
Monitor the running of the Special Library at the Middelburg Centre of Excellence.	Ensuring that the library is fully functional and utilised.	12	12	12	12	12	12
Monitor the running of the Special Library at the 4SAI Battalion Military Base.	Ensuring that the library is fully functional and utilised.	12	12	12	12	12	12

Employee - Cultural Services (Library)					
	Year 0 (2021)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	1	1	1	0	0
4-6 (T15-T12)	0	0	0	0	0
7-9 (T11-T10)	5	2	2	0	0
10-12 (T9-T8)	28	2	2	0	0
13-15 (T7-T6)	1	34	31	3	9
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	2	2	2	0	0
<b>Total</b>	<b>37</b>	<b>41</b>	<b>38</b>	<b>3</b>	<b>7</b>

Financial Performance : Libraries; Archives; Museums; Galleries; 2021/2022 Community Facilities; Other					
	R'000				
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	152,457	160,730	160,730	204,801	27%
Expenditure:					
Employees	12,092,138	13,427,203	13,118,203	13,360,398	0%
Repairs and Maintenance	374,250	449,000	449,000	337,619	-25%
Other	5,203,014	4,061,352	3,918,670	5,464,959	35%
<b>Total Operational Expenditure</b>	<b>17,669,402</b>	<b>17,937,555</b>	<b>17,485,873</b>	<b>19,162,976</b>	<b>7%</b>
<b>Net Operational Expenditure</b>	<b>17,516,946</b>	<b>17,776,825</b>	<b>17,325,143</b>	<b>18,958,175</b>	<b>7%</b>
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.12.5

Capital Expenditure : Libraries; Archives; Museums; Galleries; Community Facilities; Other 2021/2022 R' 000					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	%Variance from adjusted budget	Total Project Value
Total All	780,000	773,048	773,048	0.0%	
Capital:Non-infrastructure:New:Furniture and Office Equipment:P0008192 Library Books (140/...)	580,000	576,196	576,196	0.0%	576,196
Capital:Non-infrastructure:New:Furniture and Office Equipment:P1900150 - New furniture and Office equipment (140/...)	200,000	196,852	196,852	0.0%	196,852
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.12.6

## Challenges

- Insufficient budget (funding) to purchase books and furniture. The library sector has developed, and more libraries have been established. There are two (2) libraries that are in the process of being built which are Ext 24 and Newtown.
- Transportation for personnel to conduct outreach activities. The vehicles that are currently in use are very old and expensive to maintain therefore they need to be replaced.
- Physical security and CCTV cameras are needed in all libraries to minimise the theft of Library material.

## Solutions to Challenges

- Sufficient budget to be provided
- Approval of the budget for Departmental vehicles.
- Physical security and CCTV's must be provided for theft of Library Material



**COMMENT ON THE PERFORMANCE OF LIBRARIES**

The Library and information sector is striving to provide quality and resourceful information to the community at large. The aim is to assist in elevating poverty by educating and developing the community and to bring out the best out of the community. The programs that are rendered to schools, campaigns and proper collection development based on the needs of the users, all these endeavours, are ways and methods of improving the lives of Steve Tshwete Community. On going research is done to be abreast with technology and any other related developments.

In the 2021/2022 financial year, there has been an increase in the number of people visiting the library and making use of library facilities in the MP313 area.

Four library marketing campaigns were targeted but only two were conducted (due to suspension of procurement from National Treasury) In September 2021 Heritage Day was celebrated at 4sai and in December 2021 Library Awareness was celebrated at URSA kerk Nazareth which had a positive impact in terms of how the community views libraries and how library services are rendered.

Libraries are equipped with more computers and free Wi-Fi with the assistance of the Department of Arts & Culture making internet and usage accessible to all.

**3.12(B). MUNICIPAL BUILDINGS****INTRODUCTION TO MUNICIPAL BUILDINGS**

This department is responsible for the planning and provisioning of new municipal buildings, maintenance, and cleaning of the various facilities, including pay points, libraries, community halls, municipal offices, service centres, Thusong centres, dumping site offices, public ablutions, taxi ranks, flats, and other leased municipal buildings. The strategies of this department are as follows:

- Implement programmes to upgrade existing municipal buildings and facilities
- Manage and book community halls
- Construct new facilities for enhanced service delivery
- Construct facilities closer to the communities
- Install and implement security measures that minimise vandalism and theft at municipal buildings
- Raise energy-saving awareness amongst users of municipal buildings
- Ensure continuous use of green materials for energy-saving retrofits on new and existing buildings

- Contribute to climate change impact mitigation by reducing carbon emissions

Service delivery priorities include interacting seamlessly with the community and other departments, and accurate implementation of planning, construction and maintenance of municipal buildings and facilities while adhering to the National Building Regulations Act and observing project management principles. It includes ensuring delivery of good quality work.

Service statistics offices, clinic buildings, libraries, sport buildings, pay points, leased buildings, and community halls. (Existing Facilities)

- Eight (8) Pay points (Chromville, Van Calder, Nasaret, Pullenshope, Komati, Rietkuil, Doornkop Pay point and Mhluzi Extension 7)
- Ten (10) Libraries (Mhluzi, Nasaret, Mhluzi Ext. 7, Eastdene, Gerard Sekoto, Pullenshope, Rietkuil, Chromeville, Doornkop Library and Somaphepha)
- Six (6) Community halls (Eric Jiyane, Nasaret, Eastdene, Cosmos, Doornkop and Sydney Choma)
- Seven (7) Municipal offices (Civic center, Infrastructure, Hendrina office, Mhluzi office, Mandla Masangu, Middelburg Testing station and Supply Chain offices)
- Three (3) service centres (Middelburg and 2XHendrina)
- Three (3) Thusong Centres (Adelaide Tambo, Somaphepha and Doornkop)
- Two (2) Fire Stations (Middelburg and Hendrina)
- One (1) dumping site office and four (4) mini-site offices
- Approximately two hundred and thirty (230) flats and other leased municipal buildings

Municipal Buildings Other Policy Objectives Taken From IDP							
Service Objectives  Service Indicators (i)	Outline Service Targets (ii)	2019/2020		2020/2021			2021/2022
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
Provide accessible Municipal Building Facilities	Number of new municipal buildings and facilities constructed	Designs of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2019	Construction of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2020	Design for Kwaza Thusong Centres is complete. Construction of Rockdale Thusong Centre is at 15%, and Nazareth Taxi Facility is at 55% completed by June 2020	Construction of Kwaza Thusong Centres is at 15% complete and Rockdale Thusong Centre is at 60% complete. Nazareth Taxi Facility is 100% complete by June 2021	Construction of Kwaza Thusong Centres is at 15% complete and Rockdale Thusong Centre is at 60% complete. Nazareth Taxi Facility is 100% complete by June 2021	Construction of Kwaza Thusong Centres is at 85% complete and Rockdale Thusong Centre is at 100% complete by June 2022
	Number of municipal building facilities upgraded	5 municipal buildings and facilities upgraded by June 2019 (upgrade workshop at service centre, upgrade old age flats, install generators, replace roofs at HEDC, reconstruct floors at Eric Jiyane hall, upgrade sleeping quarters)	5 municipal buildings and facilities upgraded by June 2020 (upgrade workshop at service centre, upgrade old age flats, install generat	5 municipal buildings and facilities upgraded by June 2020 (Upgrade old age flats, Install generators, replace roofs at HEDC, replace aluminium windows, sealing of roof, carports)	5 municipal buildings and facilities upgraded by June 2021 (upgrade sports facility, upgrade sleeping quarters, ablution facility at various parks, replace aluminium windows, upgrade municipal	6 municipal buildings and facilities upgraded by June 2021 (upgrade sports facility Eastdene, upgrade sleeping quarters Middelburg dam, ablution facility at various parks, replace aluminium	3 municipal buildings and facilities upgraded by June 2021 (upgrade sports facility Kees Taaljad, installation of security doors Hendrina, upgrade municipal storage facility)

			ors, replace roofs at HEDC, replace aluminum windows)		storage facility)	windows civic, )	
--	--	--	---	--	----------------------	---------------------	--

Financial Performance :Municipal Buildings Etc 2021/2022					
R'000					
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	54 754 070	41 393 604	41 393 804	46 112 453	11%
Expenditure:					
Employees	20 458 554	22 930 335	22 314 035	21 483 715	-6%
Repairs and Maintenance	5 634 042	6 889 399	6 466 399	5 378 766	-22%
Other	42 154 950	34 043 003	36 572 703	35 133 645	3%
<b>Total Operational Expenditure</b>	68 247 547	63 862 737	65 353 137	61 996 125	-3%
<b>Net Operational Expenditure</b>	13 493 477	22 469 133	23 959 333	15 883 672	-29%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.22.5					

Employees - Building and Fleet Management					
Job Level	Year 0 (2021)		YEAR 0 (2022)		
	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	3	3	3	0	0
4-6 (T15-T12)	3	2	2	0	0
7-9 (T11-T10)	8	10	10	0	0
10-12 (T9-T8)	7	7	7	0	0
13-15 (T7-T6)	5	5	3	2	40
16-18 (T5-T4)	2	7	4	3	43
19-20 (T3-T1)	93	97	91	6	6
<b>Total</b>	<b>121</b>	<b>131</b>	<b>120</b>	<b>11</b>	<b>8</b>

Capital Expenditure Year 0: Municipal Buildings, Etc					
R' 000					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	R 34,386,957	R 27,307,534	R 22,896,130	-16%	
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Halls:P1000358: Alarm System Doornkop Hall W29: 161	R 60,000	R -	R -	0%	R -
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Halls:P1400149: New MPCC Rockdale 161: W08	R 13,111,957	R 8,111,957	R 7,835,287	-3%	R 7,835,287
Capital:Non-infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Workshops:P1100056-Upgrade offices at mechanical workshop (554/...)	R 2,000,000	R 1,000,000	R 395,287	-60%	R 395,287
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Halls:P1900155: New MPCC Kwazamokuhle W02: 161	R 17,000,000	R 16,000,000	R 12,472,637	-22%	R 12,472,637
Capital:Non-infrastructure:Existing:Renewal:Community Assets:Community Facilities:Halls:P2200024: Renewal of Alarms at Somaphepha Community hall: 311	R 60,000	R 68,000	R 65,543	-4%	R 65,543
Capital:Non-infrastructure:New:Furniture and Office Equipment:P0900181 Furniture & Office Equipment Halls (161/...)	R 200,000	R 200,000	R 199,800	0%	R 199,800
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1000205-Replace tools for cleaning of buildings (555/...)	R 205,000	R 199,999	R 199,999	0%	R 199,999
Capital:Non-infrastructure:New:Machinery and Equipment:P2000009: Safety Equipment (Alarms; Fire Detectors & Emergency doors): 152	R 750,000	R 749,432	R 749,431	0%	R 749,431
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					

**COMMENT ON THE PERFORMANCE OF MUNICIPAL BUILDINGS**

Municipal Building Services reached the targeted performance as indicated in the SDBIP and Departmental Performance Plan of the said financial years. The department's highlights being:

- Construction of Kwazamokuhle MPCC and Rockdale MPCC project progress are sitting at 80% respectively. Both comprising of Community Hall, Pay Point and Library
- Upgrading of supply chain storage facility at service centre storage boasting 230 m well ventilated storage facility.

**3.13. CEMETERIES AND CREMATORIUMS****INTRODUCTION TO CEMETERIES AND CREMATORIUMS**

As contained in the Constitution of the Republic of South Africa, 1996. (Act 108 of 1996) the Management and administration of Cemeteries are functions of local government and, a municipality has the legislative duty and obligation to manage and control cemeteries.

There are twelve (12) cemeteries in the MP313 area which are managed and maintained. The new cemetery at Rondebosch is operational but development of roads and ablutions are still in progress. New cemetery is under development at Sikhululiwe Village and should be operational by the end of 2022. The first phases of development at the Somaphepha Cemetery should be implemented by 2023. The community in the rest of the incorporated areas in the Steve Tshwete Local Municipality area like Pullenshope, Komati, Rietkuil, Kranspoort and smaller Villages utilises the cemeteries in the nearest vicinity.

The service delivery priorities are to provide and maintain cemeteries and continuously update and keep records of cemetery registers – also captured on electronic database. In addition, plans are underway to develop future cemeteries to ensure that sufficient space is available. Another priority is maintaining and upgrading the existing Cemeteries to ensure quality service to the community.

The foregoing priorities were met through the maintenance of all cemeteries by cutting grass, removing weeds, and planting trees. The database is kept up to date, and the cemetery registers are updated regularly. Areas were identified where possible suitable land will be used to develop new cemeteries all over the MP313 area to bring the facilities closer to communities. An EPWP project also assists to clean the cemeteries, and through that, twenty (20) people received an income for 6 months and cemeteries were cleaned.

**SERVICE STATISTICS FOR CEMETERIES AND CREMATORIUMS****Number of Burials (1498)**

Phumolong	193
Fontein	356
Nasaret	513

Voortrekker	23
Hendrina/Kwaza	260
Avalon and Crossroads	14
Rondebosch	139

*T 3.13.2*



Cemeteries and Crematoriums Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/22		2022/23	
		Target	Actual	Target	Actual		
Service Indicators-		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Develop, Upgrade and Maintain Cemetery Facilities	Number of cemeteries upgraded	3 Cemetery upgrading project implemented by June 2021 (Kwaza/ Hendrina roads (new development), – Nasaret Cemetery Roads, fence at wall of remembrance at Fontein cemetery)	3 Cemetery upgrading project implemented by June 2021 (Kwaza/ Hendrina roads (new development), – Nasaret Cemetery Roads, fence at wall of remembrance at Fontein cemetery)	3 Cemetery upgrading project implemented by June 2021	1 Cemetery upgrading project implemented by June 2022 (Rondebosch Cemetery fence and Ablutions)	1 Cemetery upgrading project implemented by June 2022 (Rondebosch Cemetery fence but Ablutions not implemented)	1 Cemetery upgrading project implemented by June 2023 (Rondebosch Cemetery Ablutions)
	Number of cemeteries developed	1 Cemetery developed by June 2021. (Rondebosch Cemetery)	1 Cemetery developed by June 2021. (Rondebosch Cemetery)	None	None	None	1 Cemetery Somaphepha Cemetery. (Phase 1)

T 3.13.3

Employees - Cemeteries						
	Year 0 (2021)		YEAR 0 (2022)			
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %	
0-3 (T18-T16)	0	0	0	0	0	
4-6 (T15-T12)	0	0	0	0	0	
7-9 (T11-T10)	2	1	1	0	0	
10-12 (T9-T8)	2	3	3	0	0	
13-15 (T7-T6)	2	2	2	0	0	
16-18 (T5-T4)	2	2	2	0	0	
19-20 (T3-T1)	19	19	19	0	0	
<b>Total</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>0</b>	<b>0</b>	

Financial Performance : Cemeteries and Crematoriums 2021/2022					
					R'000
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	896 827	905 308	905 308	909 120	0%
Expenditure:					
Employees	6 057 970	6 185 466	6 609 929	6 609 032	7%
Repairs and Maintenance	502 004	1 344 102	904 102	633 778	-53%
Other	4 079 071	5 500 090	4 111 590	3 649 620	-34%
<b>Total Operational Expenditure</b>	<b>10 639 046</b>	<b>13 029 658</b>	<b>11 625 621</b>	<b>10 892 430</b>	<b>-16%</b>
<b>Net Operational Expenditure</b>	<b>9 742 219</b>	<b>12 124 350</b>	<b>10 720 313</b>	<b>9 983 310</b>	<b>-18%</b>
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					<i>T</i> 3.13.5

#### COMMENT ON THE OVERALL PERFORMANCE OF CEMETERIES AND CREMATORIUMS

Priority was given to developing new cemeteries and maintaining existing cemeteries according to the IDP and available allocated budgets. The development of new cemeteries is costly and suitable municipal land is not available where cemeteries are needed. The planning department now intent to include cemetery developments as part of the Spatial Development Framework to insure space is available for burials.

### 3.14. FLEET MANAGEMENT

Fleet Management Services department is responsible for the following key functions:

- Provision of fleet management support to all the Fleet End-User departments;
- Procurement of fleet replacements and additional fleet requirements;
- Acquisition of fleet related services
- Managing the entire chain of fleet from identifying fleet requirement to disposal;
- Licensing and registration of fleet;
- Repairs and maintenance of fleet;
- Implementation of fleet management systems (VMT; Fuel Management & Data Management);
- Monitoring of fleet performance;

- Reduction of fleet abuse

#### **POLICY AND LEGISLATIVE FRAMEWORK**

The following policies and legislative framework are key for the management of fleet:

##### **Fleet Management Policy**

In terms of Section 3 of the Fleet Management Policy; the intention behind the establishment of this policy was to stipulate and explicitly record all the governance principles to foster the economical, effective, and efficient management of fleet. The policy further aims to bring order, uniformity, documented processes, and standardisation of fleet operations in all the municipal fleet end user departments. To ensure alignment with the industry best practices.

It further asserts that Fleet Management Services department is responsible for playing a leading role in managing the administration of the municipal fleet and fleet related services which amongst others is the availability of fleet, utilisation of vehicles, monitoring driver's behaviour, registration and licensing, repairs and maintenance, managing fleet cost, fuel management, etc.

##### **Fleet Management Sourcing strategy**

The acquisition of fleet or fleet related services are a critical component to a sustainable and financially viable fleet management services. The overall objective of this strategy is to influence and provide guidance to the sourcing model of fleet and its related services to the Municipality

##### **STLM Cost Containment Policy**

The purpose of the policy is to regulate spending and to implement cost containment measures for the municipality. Section 8 of this policy provides that, the threshold limit for vehicle purchases relating to official use by political office-bearers may not exceed seven hundred thousand rand (R700 000) or 70% (VAT inclusive) of the total annual remuneration package for the different grades, whichever is greater. The procurement of vehicles for the political office bearers must be undertaken using the national government transversal mechanism, unless it may be procured at a lower cost through other procurement mechanisms. All the vehicles of the Political Office Bearers are procured in accordance with the above provision.

#### □ National Road Traffic Act 93 of 1996

The NRTA applies to all operators of vehicles using roads situated in South Africa, regardless of whether or not such person is a South African citizen. The Act sets out the rules pertaining to who can drive a vehicle, the qualifications one has to have before one can be licensed to drive a vehicle, how one may operate a vehicle on the various types of roads and what happens in the case of a person operating a vehicle in a reckless or negligent manner or failing to comply with the rules of the road.

Fleet Management Services department has a responsibility to ensure that all the operators of the fleet complies with this legislation in that they should have a relevant license and PrDP to operate the fleet.

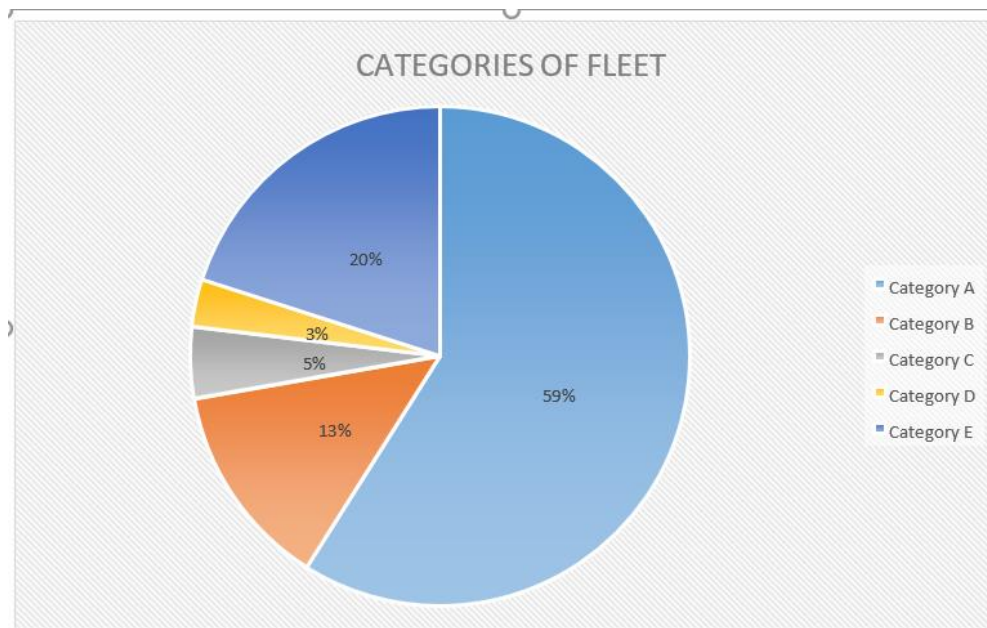
#### □ FLEET SIZE

The total fleet for the municipality as at the end of the 2021-2022 Financial year was 519 and these vehicles are spread across the fleet end user departments and are in different categories.

The table and chart below provides details in terms of categories:

CATEGORY	2021-2022 FLEET PROCUREMENT	MUNICIPAL OWNED	LEASED	TOTAL
Category A: Non-specialised fleet (Buses, Minibuses, LDV's, Motor cycles, Motor Vehicles)	7	294	5	306
Category B: Specialised Fleet (Trucks, Water tanker, Honey sucker)	0	69	0	69

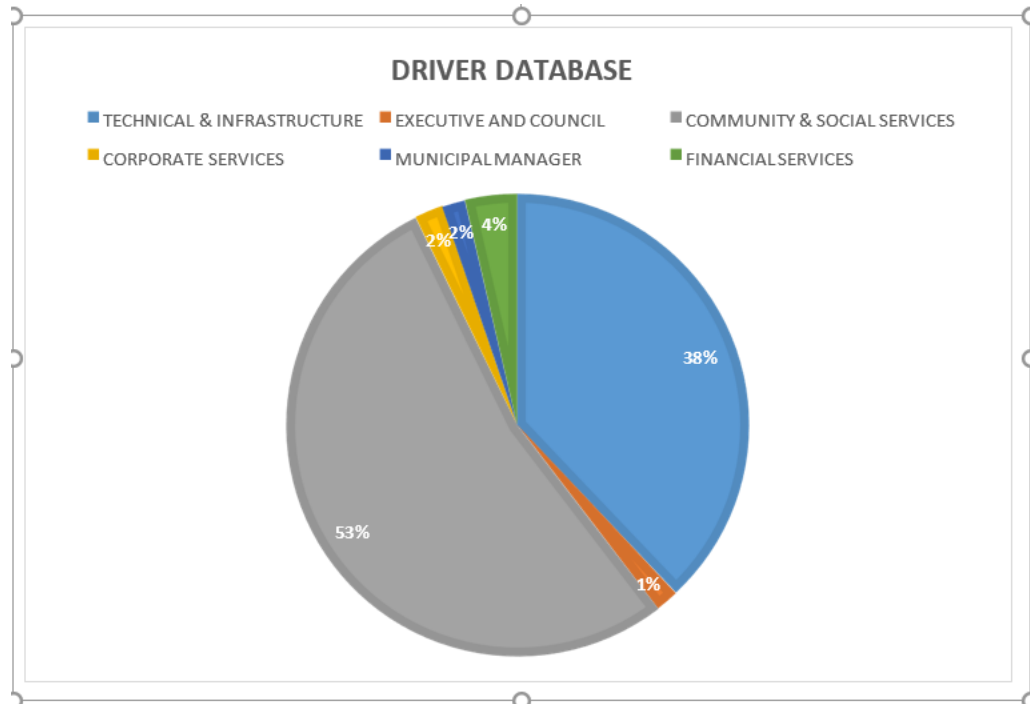
Category C: Light green waste management fleet (Refuse Trucks)	0	24	0	24
Category D: Red-Fleet (Fire engines, Fire special rescue vehicles)	0	16	0	16
Category E: Earth moving yellow plant equipment, Tractors, Trailers & Small gears	2	102	0	104
<b>GRAND TOTAL</b>				<b>519</b>



**DRIVER DATABASE**

No municipal driver is allowed to operate the fleet with an expired driver’s license Fleet Management Services keeps and maintains the driver database which contains the details of the driver, fleet end user department, license code, license expiry date, PrDP where applicable and residential addresses of the driver. Driver database is used to making sure that all the municipal drivers have valid driver’s licenses, re-direction of the traffic fines, and allocation of the driver identification and immediately when the license is expired the driver identification tag gets de-activated. It is further important to indicate that no municipal fleet is operated without the driver identification tag.

DIRECTORATE	NUMBER DRIVERS 2021-2022 FY
Technical & Infrastructure Services	188
Executive & Council Services	8
Community & Social Services	263
Corporate Services	10
Municipal Manager	8
Financial Services	18
<b>TOTAL</b>	<b>495</b>



**FLEET MANAGEMENT PERSONNEL**

Fleet management services department consist of the following staff complement responsible for the administration of the fleet function and technical repairs & maintenance of the fleet.

POSITION	NUMBER OF POSITIONS	VACANCIES
Director	1	0
Assistant Director	1	0
Fleet Support Officer	1	0
Workshop Foreman	2	0
Fleet Systems Admin	1	0
Senior Mechanic	3	0
General Worksman	1	0
Auto Electrician	1	0
Clerk Grade 1	1	0
Artisan Assistant Gr 1	4	0
Artisan Assistant Gr 3	7	3
<b>TOTAL</b>	<b>23</b>	<b>3</b>

### FLEET CAPEX

CAPITAL budget for the replacement of obsolete fleet and procurement of additional fleet requirements is allocated on an annual basis. Procurement is led by the fleet department as the implementing agent in consultation with the fleet end user departments. The procurement of fleet is conducted through appointed suppliers and the National Treasury

Transversal contract (RT57). A total amount of R 5 301 788.00 was allocated in the 2021/2022 financial year and as per the below table 100% was spent.

DESCRIPTION	2021/2022 BUDGET	2021/2022 EXPENDITURE	% SPENT
Walk behind Mowers	83 000	77 959,00	93,93%
Library LDV	450 000	448 500,00	99,67%
Replace Front Loader	1 153 450	1 153 450,00	100,00%
LDV Fleet Department	450 000	448 500,00	99,67%
Replacement of vehicles Water	450 000	448 500,00	99,67%
Replacement of Vehicles for Roads	617 038	617 037,50	100,00%
Replacement of Vehicles for Water & Sewer	1 198 300	1 198 299,50	100,00%
Solid Waste LDV	900 000	898 000,00	99,78%
<b>TOTAL</b>	<b>5 301 788</b>	<b>5 290 246,00</b>	<b>99,78%</b>

The process of replacing the fleet is very costly and unfortunately running the fleet until it dies is even worse because by the time the fleet is disposed the municipality would have incurred a lot of money. The municipality has implemented a fleet replacement methodology which guides procurement and budgeting on an annual basis.

## FLEET OPEX

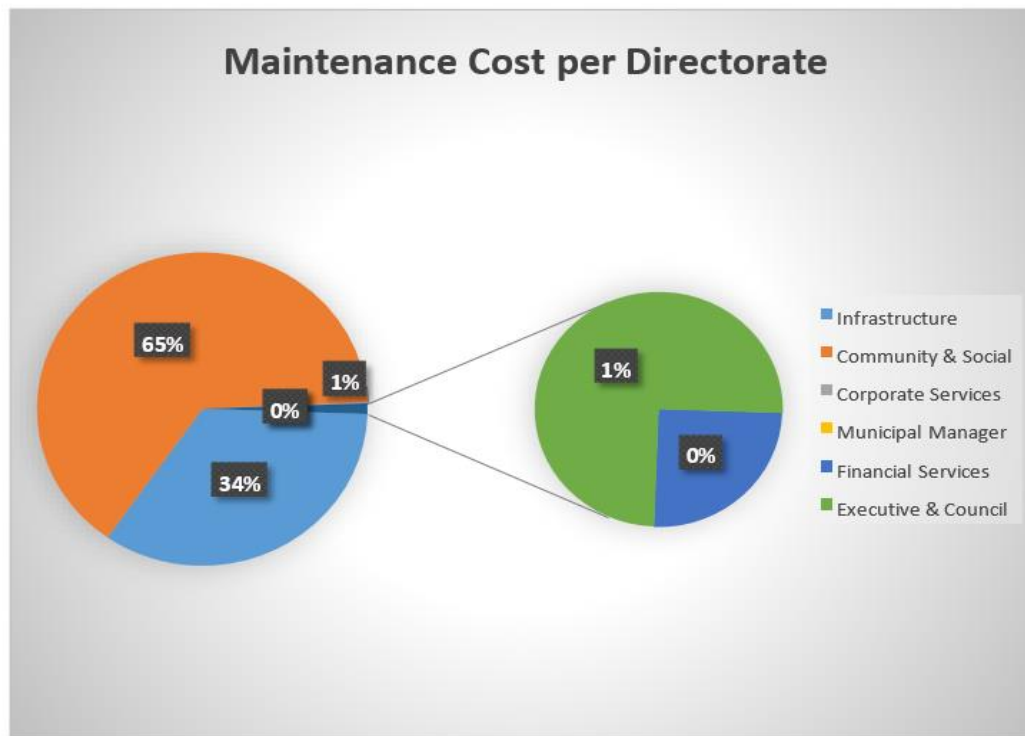
### Maintenance Budget

Operational budget for the repairs and maintenance of fleet resides in different segments of each fleet end-user department and the control thereof resides with the Fleet Management Services department as the implementing agent. The OPEX budget for fleet as depicted in the below table is high and this can be attributed to the aged fleet that the municipality is running currently. The principle in fleet operations is that when the fleet ages, its capital value diminishes and operating costs increases. It is for this reason that the fleet department has put controls in place to ensure that the fleet is replaced the minute it becomes uneconomical to keep and operate. It is unfortunate that due funds limitations, it is not always possible to replace the fleet the minute it becomes uneconomical keep and operate or when its useful life is reached. The below table provides for



details regarding the allocated fleet repairs and maintenance budget and the expenditure incurred for the 2021-2022 Financial Year.

DIRECTORATE	2021-2022 BUDGET	ACTUAL TOTAL EXPENDITURE	%SPENT
Technical & Infrastructure Services	5 059 738,00	4 384 401,70	86,65%
Executive & Council Services	109 736,00	100 662,19	91,73%
Community & Social Services	11 149 718,00	8 284 932,92	74,31%
Corporate Services S	29 000,00	16 784,90	57,88%
Office of the Municipal Manager	4 528,00	350,00	7,73%
Financial Services	39 177,00	33 671,85	85,95%
<b>TOTAL</b>	<b>16 391 897,00</b>	<b>12 820 803,56</b>	<b>78,21%</b>

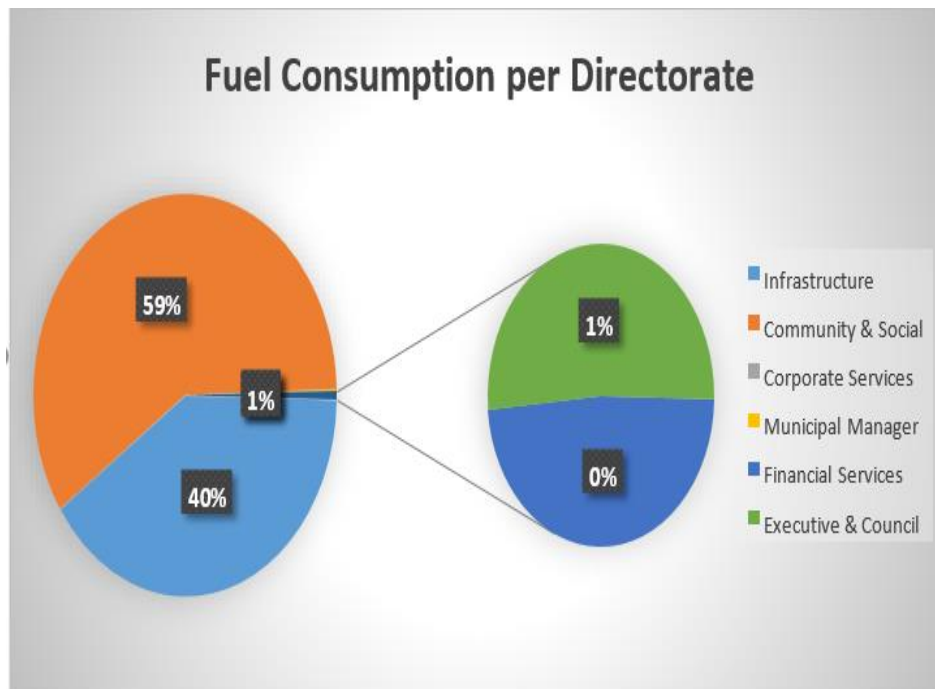


### FUEL BUDGET

The municipality is currently dispensing fuel for the fleet from the in-house fuel pumps at the Magasyn and fire station in Middleburg. The vehicles operating in Hendrina fills-up at the fuel forecourt of the appointed fuel service provider. Fuel Management system was installed on all the municipal fuel pumps and each vehicle is having a fuel tag. The system is meant to assist the fleet department in monitoring the fuel consumption and curb potential fuel theft. The department went further to install Fuel Anti-Siphoning devices on the fuel tanks of all the vehicles to prevent operators from siphoning fuel and fuel spillage.

A lot of expenditure on fuel for the Technical and Infrastructure services can be attributed to the usage of generators due to load shedding by Municipal buildings and water treatment plants in Boskrans & Middleburg dam.

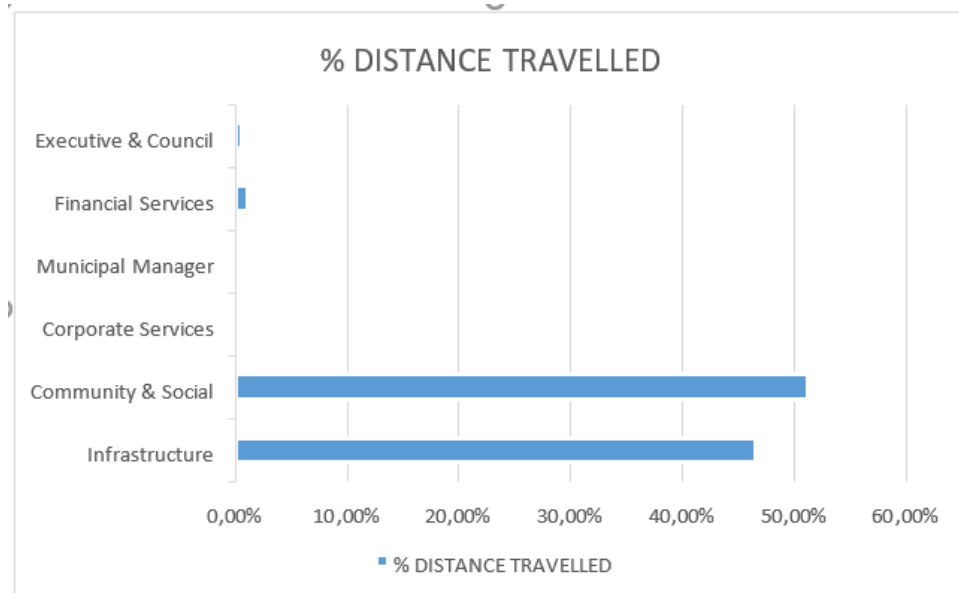
DIRECTORATE	2021-2022 BUDGET	ACTUAL TOTAL EXPENDITURE	%SPENT
Technical & Infrastructure Services	5 224 259,00	8 101 384,03	155,07%
Executive & Council Services	261 130,00	266 100,48	101,90%
Community & Social Services	12 905 512,00	11 307 320,13	87,62%
Corporate Services	65 000,00	7 940,68	12,22%
Office of the Municipal Manager	50 000,00	17 552,09	35,10%
Financial Services	121 395,00	58 226,02	47,96%
<b>TOTAL</b>	<b>18 627 296,00</b>	<b>19 758 523,43</b>	<b>106,07%</b>



**ANNUAL KILOMETERS TRAVELLED**

One of the indicators of performance in fleet utilisation is the distance travelled and/or the number of hours for the earthmoving equipment or tractors. The below table and the pie chart is a clear depiction of the distance travelled by the entire fleet in the 2021-2021 Financial Year. Service delivery directorates like the infrastructure and Community services continues to lead as most of the assets are placed in their respective departments.

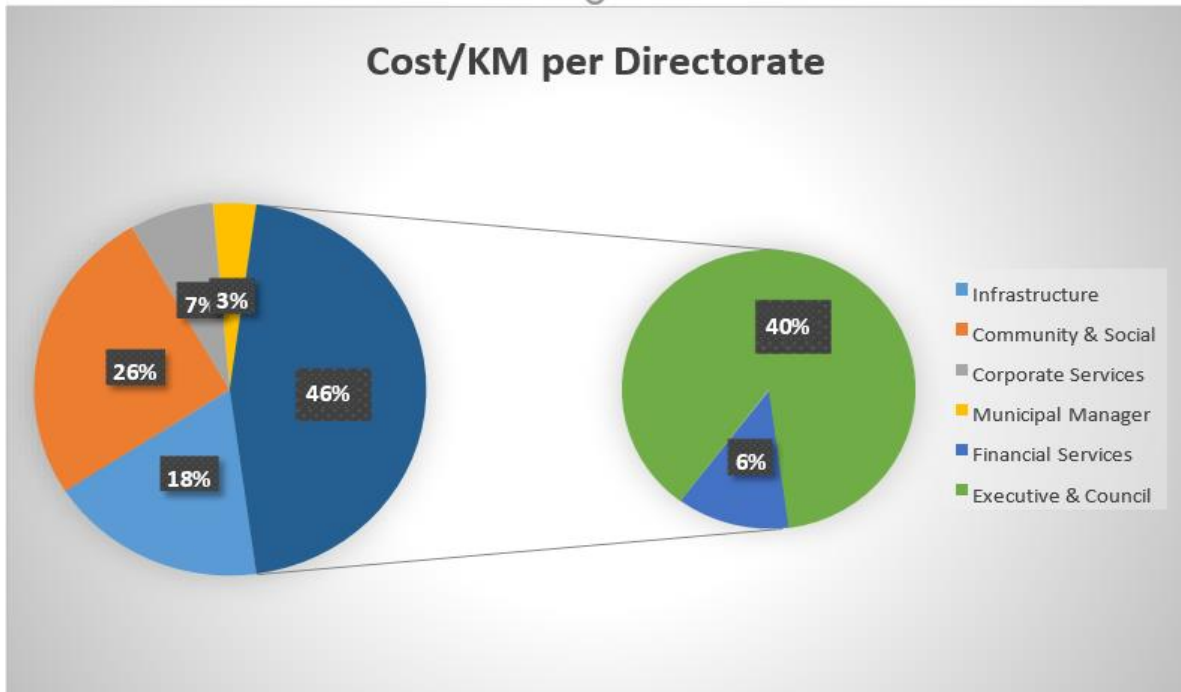
DIRECTORATE	ANNUAL DISTANCE TRAVELLED (KM)	% DISTANCE TRAVELLED
Technical & Infrastructure Services	1 598 505,28	46,54%
Community & Social Services	1 757 688,37	51,18%
Corporate Services	8 245,07	0,24%
Office of the Municipal Manager	11 621,03	0,34%
Financial Services	37 382,34	1,09%
Executive & Council Services	21 215,45	0,62%
<b>GRAND TOTAL</b>	<b>3 434 657,54</b>	<b>100,00%</b>



**COST PER KILOMETRE**

Managing fleet cost remains one of the most critical aspects of fleet management services. It is for this reason that the municipality as the organization that heavily relies on the use and availability of fleet to deliver services needs to at least know how much it costs to operate the fleet and put controls in place to mitigate any possible high cost out of the best industry norms & standards. CPK is measured by the combination of fuel and maintenance cost of the fleet. The following tables will provide for the fuel cost per kilometre, maintenance cost per kilometre and a combination thereof.

DIRECTORATE	FUEL CONSUMPTION (L)	DISTANCE TRAVELLED (KM)	MAINTENANCE COST	AVE. COST PER KM
Technical & Infrastructure Services	374190,74	1 598 505,28	R4 384 401,70	R7,81
Community & Social Services	551415,38	1 757 688,37	R8 284 932,92	R11,15
Corporate Services	506,6	8 245,07	R16 784,90	R3,00
Office of the Municipal Manager	910,8	11 621,03	R350,00	R1,54
Financial Services	3023,09	37 382,34	R33 671,85	R2,46
Executive & Council Services	3246,9	21 215,45	R100 662,19	R17,29
<b>Grand Total</b>	<b>933293,51</b>	<b>3434657,54</b>	<b>R12 820 803,56</b>	<b>R7,21</b>



**OUT OF BOUNDARY FLEET OPERATION**

In terms of the Fleet Management Policy, permission must be granted for all the vehicles operating outside the municipal boundaries. In the 2021-2022 financial year a lot of municipal vehicles operated outside the boundary with prior approval from the Accounting Officer. The Fleet Management Services has further requested that the Accounting Officer delegates the approval of the out of boundary fleet utilisation to the Executive Directors of all the directorates and that permission was granted.

**DISPOSAL OF THE MUNICIPAL OBSOLETE FLEET**

Fleet disposal parameters are provided for in the fleet management policy. It is important to state that amongst other things the NTE's "Not To Exceed" parameters provide for the after-market of the fleet, availability of spare parts, age of the fleet, kilometres travelled by the fleet and value of the fleet versus maintenance cost. Fleet Management Services is responsible for identifying vehicles due for disposal in consultation with the fleet end-user departments. The responsibility of organizing the public auctions lies with the Finance directorate through their asset management department. The fleet department has identified 89 vehicles due for disposal in the 2021-2022 financial year. The list was communicated to the finance directorate for further handling. The public auctions on the fleet is expected to take place in the 2022-2023 Financial Year.

**FLEET MANAGEMENT SERVICES CHALLENGES**

- Aging fleet resulting in high fleet cost and high downtime;
- Long process of disposing the obsolete fleet;
- Lack of sufficient allocation of funds for fleet replacement;
- Lack of sufficient funds for fleet maintenance
- Lack of sufficient staff complement
- Disruptions for the implementation of Full Maintenance Lease
- Delays in processing of accident/s claims
- Underreporting/Unreported damages to the vehicles



- Lack of change management programmes

### **FLEET MANAGEMENT FUTURE PROJECTS**

- Fleet Management facility with central parking and wash bays
- Fleet Greening strategy

### **CONCLUSION**

The establishment of the fleet management services department has not been without challenges and disruptions. However, it is expected that in a highly unionized environment like the local sphere of government, any projects that seeks to bring order into the manner at which the personnel operate the municipal assets like the fleet will not be embraced overnight. A number of projects were implemented to try and improve the availability of fleet to support service delivery departments. This is merely the starting point of a process to be able to report effectively on the manner at which the fleet is operated and the fleet department will further remain committed to set service charter.

## **3.15. CHILDCARE, AGED CARE, AND SOCIAL SPECIAL PROGRAMMES**

### ***INTRODUCTION TO SPECIAL PROGRAMMES***

The Gender and Social Development Unit aims to ensure effective and efficient management of institutional mechanisms for social and economic empowerment, equalizing opportunities, and access to resources for various individuals and organizations. These include gender, children, persons with disability, elderly persons, and those affected by or infected with HIV/AIDS, as well as organizations offering special programmes related to these groups. The programmes aim to work with and strengthen collaboration with relevant departments, the private sector and civil society in mainstreaming issues related to the targeted groups at STLM.

### **AIDS STRATEGY**

Gender and Social Development coordinated the Steve Tshwete Local Aids Council for the alignment of the 2017-2022 Strategy on HIV, TB and STIs and developed the Multi-Sectorial Local Implementation Plan (MLIP) which outlines the province's response to these issues. The Council adopted the Strategy and the MLIP with Resolution M37/07/2018. The Local Aids Council is held quarterly and chaired by the Executive Mayor, and the Technical Working Group or Technical Task Team sits monthly. Due to COVID-19, the meetings and programmes had to be hosted online.

HIV/AIDS prevalence in STLM decreased by 9.2% to 4,31% according to the antenatal survey from the Department of Health.

### **SPECIAL GROUPS**

STLM is partnering with the private sector to curb high unemployment (especially among young women) in Early Childhood Development (ECD). In 2016, 135 women obtained ECD Management qualifications from UNISA. 133 young females and 2 males were trained in grade R and ECD Management through UNISA. They would also be trained and registered with the South African Council for Educators (SACES). In 2022/2023 Steve Tshwete Local Municipality is leasing the ECD infrastructure to Karabo and is continuous.

Steve Tshwete Local Municipality had empowered 20 women in business on Supply Chain Management Programme in partnership with UNWomen, German Agency for International Corporation (GIZ) and National School of Governance and awarded with a certificate. Again 31 young women were trained with a stipend for 12 months on Social Behaviour Change Programme in partnership with Thungela Mining and were awarded with a certificate.

The municipality nominated the chairperson for persons with disability to be part of the South African National Road Agency Limited (SANRAL) Committee for mainstreaming relevant projects.

STLM is continuously working with and supporting Gender-Based Violence and Feticide programmes and planning to established a rapid response team.

### **NGOs**

The municipality, through this office, donated municipal buildings (Ward 18) to Petra Home Base Care (which also serves as an office for the Civil Society Organization); a stand to Healing Hands in Ext. 24 (Ward 8), which assists orphans and vulnerable children; and land to Stimulation Centres (Ward 1 & 25) for children with disabilities. Council is leasing ECD infrastructure with Karabo ECD (Ward 24). In addition, the Executive Mayor donated educational and play equipment worth R100 000.00 to disability centres in Kwazamokuhle, Pullenshope, and Nasaret.

Childcare, Aged Care, and Social Programmes Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2022
		Target	Actual	Target	Actual	Actual	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year		
		(iii)	(iv)	(v)	(vi)	(vii)	
(i)	(ii)						
Service Objective							
To contribute towards improving quality of life through integrated services for children, women, persons with disabilities, the elderly, and persons living with HIV and AIDS	Number of activities facilitated in supporting GIZ on researching effects of socio-economic development on HIV/AIDS.	2	2	1	3	0	3
	Continuous implementation and assessment of the MLIP for HIV/AIDS, TB and STI for 2017-2022/23 adopted by the Council.	6	8	10	10	4	4

Employees - Child care, Aged care, Social Programmes						
	Year 0 (2021)		YEAR 0 (2022)			
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %	
0-3 (T18-T16)	1	1	1	0	0	
4-6 (T15-T12)	0	0	0	0	0	
7-9 (T11-T10)	1	1	1	0	0	
10-12 (T9-T8)	0	0	0	0	0	
13-15 (T7-T6)	0	0	0	0	0	
16-18 (T5-T4)	0	0	0	0	0	
19-20 (T3-T1)	0	0	0	0	0	
<b>Total</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>	

Financial Performance : Child Care; Aged Care; Social Programmes 2021/2022					
					R'000
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	349,356	393,816	393,816	396,938	0%
Expenditure:					
Employees	-	-	-	-	0%
Repairs and Maintenance	300,682	330,120	250,120	206,926	0%
Other	-	-	-	-	0%
<b>Total Operational Expenditure</b>	300,682	330,120	250,120	206,926	-37%
<b>Net Operational Expenditure</b>	-48,674	-63,696	-143,696	-190,013	198%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.14.5

### **COMMENT ON THE PERFORMANCE OF CHILDCARE, AGED CARE, AND SOCIAL**

As far as planning and performance for special programmes are concerned, STLM is improving but is faced with various challenges related to migration for employment, which does not single out social issues. These issues include poverty, unemployment and inequality, escalating substance abuse, the prevalence of HIV/AIDS, vulnerable and orphaned children. Community Survey 2016 indicators show increasing poverty and an increasing population of children between 0 and 9. Furthermore, it indicates that 24.3% of young females and 17.3% of young men in STLM are unemployed. The collective responsibility of STLM, stakeholders, and civil society is to provide services for the particular groups through the Local Aids Council (LAC) and other stakeholder forums.

### **3.16. YOUTH DEVELOPMENT**

#### **INTRODUCTION TO YOUTH DEVELOPMENT**

The biggest challenges facing the municipality are the high unemployment rate, substance abuse and HIV/AIDS infection amongst young people. Another major challenge is the limited financial resources to coordinate Youth Development Programmes. This challenge can be resolved by mainstreaming youth development in all municipal departments and strengthening private-public partnerships to maximise youth participation in the economy. Youth development is an on-going growth process intended to:

- Meet the youth's basic personal and social needs to be safe, feel cared for, valued, useful, and spiritually grounded.
- Build the youth's skills, talent, and competencies, which will allow them to function and contribute to their daily lives.
- Guide the youth on education, the economy, arts and culture, sports development, income generation, and wealth creation.

Youth development includes engaging young people in developmental activities as participants in and beneficiaries of decision-making processes. The target age, as per the National Youth Policy, is young people between the ages of 14 and 35. In addressing youth development, the municipality focuses on:

- Education and skills development
- Economic participation and transformation
- Sports, recreation, arts and culture
- Health care, well-being and combating substance abuse
- Moral regeneration, social cohesion and nation building

Based on the aforementioned focus areas and through a private-public partnership, we are awarding bursaries annually to well-deserving students from previously disadvantaged

communities. In partnership with the Department of Social Development, the municipality has five youth development centres in the following areas:

1. Mhluzi: Colour My World Youth Development Centre
2. Mhluzi: Transformers House Youth Development Centre
3. Nazaret: Multiracial Youth Development Centre
4. Ext 24/Rockdale: Khuthala Youth Development Centre
5. Doornkop: Tseladimatlapa Youth Development Centre
6. Somaphepha: Khuphukani Youth Development Centre
7. Hendrina: Kwazamokuhle Youth Development Centre

The Youth Development Centres focus on the following objectives:

- Career guidance through one-on-one sessions and visiting schools
- Online employment application
- Job preparedness and Life skills workshops
- Entrepreneurship development workshops
- Drug and Substance Abuse Awareness

Youth Management Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2022
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	
Service Indicators (i)	(ii)						
Address the challenges of youth	Number of social programs initiated and implemented to address the well-being of youth.	12	11	12	12	09	12
	Number of programmes created to assist youth in improving their livelihoods.	9	7	9	9	11	9
							T 3.15.3

Employees - Youth Affairs					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	1	1	1	0	0
4-6 (T15-T12)	1	0	0	0	0
7-9 (T11-T10)	0	1	1	0	0
10-12 (T9-T8)	1	0	0	0	0
13-15 (T7-T6)	0	2	2	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	0	0	0	0	0
<b>Total</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>

Financial Performance : Youth Management 2021/2022						R'000
Details	2020/2021	2021/2022			Variance to Budget	
	Actual	Original Budget	Adjustment Budget	Actual		
<b>Total Operational Revenue</b>	-	-	-	-	0%	
Expenditure:						
Employees	3,363,752	3,639,587	4,002,636	3,699,725	2%	
Repairs and Maintenance	-	-	-	-	0%	
Other	1,075,976	4,141,720	4,141,621	1,699,123	-59%	
<b>Total Operational Expenditure</b>	<b>4,439,728</b>	<b>7,781,307</b>	<b>8,144,257</b>	<b>5,398,848</b>	<b>-31%</b>	
<b>Net Operational Expenditure</b>	<b>4,439,728</b>	<b>7,781,307</b>	<b>8,144,257</b>	<b>5,398,848</b>	<b>-31%</b>	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
<i>T 3.15.5</i>						

### COMMENT ON OVERALL PERFORMANCE OF YOUTH MANAGEMENT

In the 2021/2022 the youth development office has many challenges and victories. A fundamental victory is issuing of the Municipal Bursary to six young people to further their studies in high education institutions. The much anticipated career expo was reintroduced to expose scholars to the possibility available to them. In addressing social issues, the Local Drug Action Committee was launched and a sport council elected.



**CHALLENGES**

Challenges, which has hindered the implementation of youth programs, are not only Covid-19 but the on-going worker unrest and the limited budget to address the varying needs.

**COMPONENT E: ENVIRONMENTAL PROTECTION****3.17. POLLUTION CONTROL*****INTRODUCTION TO NUISANCE INSPECTIONS: PREMISES INSPECTIONS***

The priorities of the environmental management services section are to ensure a safe and healthy environment for the community through the following:

- Ensure compliance with environmental legislation through monitoring and enforcement.
- Give technical input on environmental issues with regard to new and existing developments.
- Water monitoring.
- Environmental pollution control.
- Air quality monitoring.
- Facilitate pauper's burials.
- Scrutinize building plans.
- Audit and monitoring of council disposal facilities
- Monitoring of developmental projects.
  
- Investigate complaints and address nuisance control.
- Facilitate the safe disposal of condemned food
- Conduct environmental awareness campaigns

*T 3.19.1*

***ENVIRONMENTAL EDUCATION AND AWARENESS***

Awareness campaigns were conducted in schools where engagement with learners took place and promotional materials such as pamphlets, posters, lunchboxes, stationery, water bottles, and other promotional material were distributed. Public awareness campaigns were done where engagement with community members took place. Awareness done for the Municipal staff through the distribution of internal emails where different messages were sent to the employees.

STLM officials in partnership with NDM and DARLEA, conducted joint awareness campaigns and commemoration of environmental days. Litter picking, clean-up campaigns

and clearing of illegal dumping were carried out. A total of twenty-five (25) awareness campaigns were conducted in 2021/2022.

### SERVICE STATISTICS FOR ENVIRONMENTAL PROTECTION

- 1542 water samples were collected by June 2022 for quality testing in accordance with SANS 241 standards.
- 403 non-compliance notices issued against environmental offenders by June 2022.
- 49 internal waste disposal facilities audits conducted by June 2022.
- Nuisance control inspections were carried out and applicable measures were applied.
- All complaints received were attended to and, where necessary, notices were issued.
- All building plans received were processed.
- 100% of pauper burials requests were done by June 2022.
- 132 EIA and Zoning applications were noted and comments given to the relevant stakeholders.
- 110 vehicle emission tests were conducted by June 2022.
- 25 awareness campaigns/environmental public participation sessions were conducted by end June 2022.
- 53 premises were inspected by June 2022.

T 3.19.2

Environmental Protection Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022		2022/2023	
		Target	Actual	Target	Actual	Actual	*Current Year
Service Indicators		*Previous Year		*Previous Year	*Current Year		
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Complaints attended	100% attendance to complaints	100%	100%	100%	100%	100%	100%
Pauper burials	100% Pauper burials done	100%	100%	100%	100%	100%	100%
Building plans	100% building plans scrutinised and processed	100%	100%	100%	100%	100%	100%
EIA and Zoning	100% EIA and zoning plans noted and responded to	100%	100%	100%	100%	100%	100%
Nuisance	100% of identified or reported attended to	100%	100%	100%	100%	100%	100%
Air quality monitoring done	Air quality monitoring done	-	-	1	1	1	1

Vehicle emissions testing	120 vehicles emission testing	50	121	120	120	110	100
Potable water samples collected	1900 water samples collected	1900	1505	1 900	1 200	1304	1200
Streams and dams water samples collected	150 streams and dams water samples collected.	-	-	-	150	238	150
Council facilities audited	36 audits conducted for waste facilities	36	36	36	36	49	36
Premises inspected	55 premises inspected	-	-	-	55	53	55
Environmental awareness campaign	12 environmental awareness campaigns	12	38	12	12	25	24

Employees - Environmental Management					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	1	0	0	0	0
4-6 (T15-T12)	1	2	2	0	0
7-9 (T11-T10)	4	4	4	0	0
10-12 (T9-T8)	0	0	0	0	0
13-15 (T7-T6)	0	0	0	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	0	0	0	0	0
<b>Total</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0</b>	<b>0</b>

Financial Performance : Health and Etc 2021/2022					
	R'000				
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	4,246,797	4,093,776	4,093,776	-78	-100%
Expenditure:					
Employees	4,695,522	5,006,815	5,008,915	4,397,853	-12%
Repairs and Maintenance	453,850	480,000	480,000	423,320	-12%
Other	4,350,322	4,730,468	4,680,468	3,585,436	-24%
<b>Total Operational Expenditure</b>	<b>9,499,693</b>	<b>10,217,283</b>	<b>10,169,383</b>	<b>8,406,610</b>	<b>-18%</b>
<b>Net Operational Expenditure</b>	<b>5,252,896</b>	<b>6,123,507</b>	<b>6,075,607</b>	<b>8,406,688</b>	<b>37%</b>
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.19.5

Capital Expenditure : Health Inspection 2021/2022					
R' 000					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	-	102,515	80500	-21%	
Capital:Non- infrastructure:New:Machinery and Equipment:P2000116: Purchase of Notice Boards: 405	-	102,515	80,500	-21%	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.19.6

### **COMMENT ON THE PERFORMANCE OF ENVIRONMENTAL PROTECTION**

The air quality monitoring station in Mhluzi was vandalized and repaired. A service provider will be appointed to operate the station.

- Inputs (comments) were given to EIA applications, basic assessment reports, liquor license applications and rezoning applications.
- Water is sampled weekly to monitor quality.
- Illegal dumping is monitored daily by environmental and peace officers, who issue fines where applicable.
- Scrutinising building plans for new developments and building alterations.
- Nuisance control inspections are conducted weekly to monitor and control nuisance.
- Complaints were investigated and notices issued accordingly.
- Awareness campaigns are conducted monthly to raise community awareness.

**COMPONENT F: TRAFFIC, SECURITY, AND SAFETY**

This component includes Traffic, Security and Fire Fighting Services, and Disaster Management.

**3.18. TRAFFIC SERVICES****INTRODUCTION TO TRAFFIC AND SECURITY**

Traffic Services ensures that roads are safe and there is a free traffic flow whenever possible. This is done through the application of strict general law enforcement, speed check enforcement, road safety campaigns, provision of traffic control at congested traffic intersections, training of scholar patrols to assist fellow learners in crossing the road safely, installation of traffic calming measures, and road awareness programmes. Selective law enforcement targets accident-prone areas and main municipal entrance/exit roads.

Road traffic accidents and drunken driving remain major challenges in South Africa. STLM traffic is no exception to such challenges; law enforcement interventions assist in addressing such challenges.

**Traffic Services Data**

Details	2020/2021	2021/2022		2022/2023
	Actual No.	Estimated No.	Actual No.	Estimated No.
1 Number of road traffic accidents during the year.	3020	3 000	2121	2 000
2 Number of traffic officers in the field on an average day.	43	43	43	43
3 Number of traffic officers on duty on an average day.	50	50	50	50
<i>T 3.20.2</i>				

**Employees -Public Safety: Traffic and Security Services)**

Job Level	Year 0 (2021)		YEAR 0 (2022)		
	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	1	1	1	0	0
4-6 (T15-T12)	1	1	1	0	0
7-9 (T11-T10)	35	8	8	0	0
10-12 (T9-T8)	25	41	39	2	5
13-15 (T7-T6)	11	14	14	0	0
16-18 (T5-T4)	0	16	16	0	0
19-20 (T3-T1)	2	1	1	0	0
Total	75	82	80	2	2

Traffic and Security Services Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2020/2021		2021/2022			2022/2023
		Target	Actual	Target		Actual	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year		
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	
<b>To provide safety to human life</b>							
To improve the free flow of traffic.	By placing our Traffic Wardens in Strategic areas.	12	12	12	12	12	12
To provide effective and efficient law enforcement.	Number of road traffic law enforcement campaigns conducted.	--	-	-	30	39	40
							T3.20.3

Financial Performance : Traffic and Security Services 2021/2022						R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	24 819	20 653	20 653	17 495	-15%	
Expenditure:						
Other employees	2 662	3 338	3 232	2 799	-16%	
Repairs and Maintenance	2 907	1 378	1 502	773	-44%	
Other	61 653	65 996	65 873	63 429	-4%	
<b>Total Operational Expenditure</b>	67 222	70 712	70 607	67 003	-5%	
<b>Net Operational Expenditure</b>	42 403	50 059	49 954	49 507	-1%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.20.5						

Capital Expenditure : Traffic and Security Service 2021/2022					
					R' 000
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	2,607,400	2,602,991	1,466,389	-44%	
Capital:Non-infrastructure:New:Other Assets:Operational Buildings:Municipal Offices:P2200023: Installation of a boom gate at the infrastructure offices: 311	70,000	69,831	69,831	0%	69,831
Capital:Non-infrastructure:New:Computer Equipment:P1500040 Digital Monitoring Equipment (311/...)	2,312,400	2,312,400	1,227,021	-47%	1,227,021
Capital:Non-infrastructure:Existing:Renewal:Furniture and Office Equipment:P2000042: Replace Furniture & Office Equipment: 312	15,000	37,297	34,925	-6%	34,925
Capital:Non-infrastructure:New:Machinery and Equipment:P2200020: Purchase of information signs: 312	100,000	77,703	77,702	0%	77,702
Capital:Non-infrastructure:New:Machinery and Equipment:P2200026: New machinery and equipment: 311	50,000	48,850	-	-100%	-
Capital:Non-infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices:P0008202 Portable Guard House (311/...)	60,000	56,910	56,910	0%	56,910
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.20.6

### **COMMENT ON THE PERFORMANCE OF TRAFFIC AND SECURITY**

The Department has done well on number of key performance indicators KPA

- 653 Law Enforcement (Section 56 Road Traffic act)
- 642 Speed Law Enforcement done
- 276 Hawkers operations done
- 671 Warrant of Arrests done
- Drink and Drive operations conducted
- 16 Vehicle Roadworthiness conducted
- 19 Schools are currently having Scholar patrol and training. The Department is currently monitoring effectiveness of Road Safety campaigns. Campaigns to be extended to Churches and Public gatherings.

#### **CHALLENGES**

- Upgrading of hawker stalls in Van Calder
- No Hawkers stalls at Hendrina
- No reliable system for revenue collection

### **3.19. FIRE SERVICES AND DISASTER MANAGEMENT**

#### **INTRODUCTION TO FIRE SERVICES AND DISASTER MANAGEMENT**

The STLM provides Fire, Rescue, and Disaster Management services to a community of about 278 749 inhabitants. The municipality performs firefighting in respect of permanent structures, informal settlements, and vehicles. The department also responds to vehicle accidents, hazardous material incidents, and specialised rescue services, including rope, water, high-angle, structural and trench rescue.

Fire prevention forms an integral part of the daily functions of the service; it includes fire safety and disaster management activities to ensure a safer community. The department uses a fully-computerised 24-hour complaints centre with an emergency control centre at the fire station. Dangers surrounding veld fires resulted in establishing a Fire Protection Association, of which STLM is an active member. This association supports land owners by providing fire equipment to maintain fire breaks and combat fires between municipal boundaries and private land.



Being part of the NDM local authorities' jurisdiction, these services are rendered inside the MP313 area and outside STLM's area (but in the Nkangala area as and when required).

### SERVICE STATISTICS FOR FIRE, RESCUE, AND DISASTER MANAGEMENT

	Middelburg	Hendrina
Motor vehicle accidents	605	91
Pedestrian accidents	42	02
Fires	257	103
Rescue	11	02
Special services	103	34

Fire Services Data				
No.	Details	2019/2020	2020/2021	2021/2022
		Actual No.	Estimated No.	Actual No.
1	Total fires attended during the year	579	563	360
2	Total of other incidents attended during the year	1187	1 668	890
3	Average turnout time – urban areas	9 minutes	14 minutes	16 minutes
4	Average turnout time – rural areas	22 minutes	24 minutes	26 minutes
5	Fire-fighters in post at year end	56	52	47
6	Total fire appliances at year end	13 appliances 14 grass units LDV 1 hazmat vehicle	12 appliances 12 grass units LDV 1 hazmat vehicle	10 appliances 11 grass units LDV 1 hazmat vehicle
7	Average number of appliances off the road during the year	3	1	02

Fire Service Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2022
		Target	Actual	Target		Actual	*Current Year
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	
<b>To provide effective and efficient emergency services</b>							
To provide effective and efficient emergency services	Number of awareness sessions conducted for the community	24	24	24	20	20	29
To provide a safe and secure environment for the community	Number of fire prevention inspections conducted	350	340	350	350	320	330

Employees - Public Safety: Emergency Services					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
Chief Fire officer & Deput	1	1	1	0	0
Fire Officers	57	55	54	1	2
0-3 (T18-T16)	0	0	0	0	0
4-6 (T15-T12)	4	4	3	1	25
7-9 (T11-T10)	0	0	0	0	0
10-12 (T9-T8)	23	2	2	0	0
13-15 (T7-T6)	0	0	0	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	3	3	3	0	0
<b>Total</b>	<b>88</b>	<b>65</b>	<b>63</b>	<b>2</b>	<b>3</b>

Financial Performance : Fire Services 2021/2022					
					R'000
Details	2020/2021	2021/2022			Variance to Budget
	Actual	Original Budget	Adjustment Budget	Actual	
<b>Total Operational Revenue</b>	766,060	1,205,548	1,205,548	463,159	-62%
Expenditure:					
Fire fighters	46,895,276	50,369,530	46,255,817	47,093,189	0%
Other employees	-	-	-	-	0%
Repairs and Maintenance	2,136,256	2,522,300	3,219,820	2,789,733	11%
Other	50,945,181	59,767,136	55,469,540	50,543,438	-15%
<b>Total Operational Expenditure</b>	<b>53,081,437</b>	<b>62,289,436</b>	<b>58,689,360</b>	<b>53,333,171</b>	<b>-14%</b>
<b>Net Operational Expenditure</b>	<b>52,315,378</b>	<b>61,083,888</b>	<b>57,483,812</b>	<b>52,870,012</b>	<b>-13%</b>
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.21.5

Capital Expenditure : Fire Services 2021/2022					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	442,000	451,000	446,932	-1%	
Capital:Non-infrastructure:Existing:Renewal:Furniture and Office Equipment:P0008314-Furniture & Office Equipment (515/...)	25,000	25,000	21,094	-16%	21,094
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1100199-Replace fire equipment (515/...)	206,000	268,000	267,839	0%	267,839
Capital:Non-infrastructure:New:Machinery and Equipment:P1100200 New fire equipment (515/...)	46,000	-	-	0%	-
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P0008024 Replace Skid Units (515/...)	165,000	158,000	158,000	0%	158,000
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.21.6

#### **COMMENT ON THE PERFORMANCE OF FIRE SERVICES AND DISASTER MANAGEMENT**

The Disaster Management Plan served before council and reviewed (item C46/06/2020). Training of councillors, administration staff, and community members is in progress to ensure a resilient community. The vehicle fleet, equipment, and personnel expansion is kept in the available budget. An additional fire station is envisaged to be established at strategic areas to comply with the South African National Standards (SANS) 10090 (Community Safety against Fires) of 2003

### **3.20 LAW ENFORCEMENT & SECURITY SERVICES**

#### **INTRODUCTION TO LAW ENFORCEMENT**

Department is responsible for Enforcement of all Municipal By Laws & Crime Prevention within (MP313 areas), also to ensure the safe and secured environment for the entire communities.

- Stray Animal impoundment;
- Anti-land invasion

- Contravention of Business Act 5/1991 offences
- Contravention of Occupational Health & Safety Act, 1993 section 38(Act 85 of 1993)
- Contravention Any offence contemplated in section 21 of Fire Brigade Services Act, 1987 ( Act 99 of 1997)
- Contravention Any offence contemplated in section 4 of Control of Access to Public Premises and Vehicles Act,1985 (Act 53of 1985)
- Contravention of section 4 & 5 of the Drugs & Drugs trafficking Act,1992 (Act 140 of 1992)
- Contravention of section 82 of General Law Third Amendment Act (Act 129 of 1993)
- Contravention of section 36 or 37 of General Law Amended Act,1955 (Act 62 of 1955)
- Contravention Any offence relating to supply, possession or conveyance of intoxicating liquor
- Contravention of sect 120 l) section 3,84,90 & 94 & (3)(4) (5) (6)(7) & (10) of Firearms Act, Control 2000 (Act 60 of 2000)
- Any offence excluding offences of “treason and sedition” schedule 1 of Criminal Procedure Act 51 of 1977 (Act 51/1977)
- Contravention of Any offence in section 3 of Criminal Matters Amendment Act,2015 (Act 18/ 2015)
- Contravention of any offence applicable to town or townships planning or land use planning legislation within the Municipality
- Contravention of any offence contemplated in section 7 of Tobacco Products Act Control Act, 1993 (Act 83 of 1993)
- Contravention of National land transportation legislation operating with the municipality
- Displaced people;
- Facility protection;
- Illegal Informal street trading;
- Liquor enforcement and compliance;
- Illegal erecting of tents
- Metal theft;
- Neighbourhood safety;
- any offence in section 24 of National buildings Regulations & Building Standards (Act 103 of 1977)

#### Rapid response

- Promote partnership with other law enforcement organisation e.g SAPS, Traffic etc

- Any by law or regulation made by Steve Tshwete Municipality
- Community awareness on Municipal By Laws in visiting schools & community meetings

## 2. SECURITY SERVICES PREAMBLE AS PER THE ACT

PSIRA Act 56 of 2001

To provide for the regulation of private security industry for the regulations of private of private security industry for the purpose of establish a regulatory authority and provide for matters connected therewith.

Security Services is responsible for the safeguarding of all municipal property and personnel. It is also responsible for monitoring private security companies that provide security services to the municipality.

To oversee the monitoring of city servilliance cameras.

To oversee monitoring of alarms.

Arranging security for Municipal events including Mayoral outreach.

Digital Monitoring

Access Control monitoring

Ensure safety and and security of Municipal buildings and employee

Law Enforcement & Security Objectives Taken From IDP								
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2022	2022/2023
		Target	Actual	Target		Actual	*Current Year	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year			
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	
Complaints attended	100% attendance to complaints	-	-	100%	100%	100%	100%	100%
Nuisance	100% nuisance fines issued	-	-	100%	100%	100%	100%	100%
Illegal dumping	100% fines issued	-	-	100%	100%	100%	100%	100%
Illegal car wash	100% fines issued	-	-	100%	100%	1	0	100%
Removal of Homeless people	100% complaints attended	-	-	100%	100%	0	1	100%
Illegal sand mining	100% fines issued	-	-	100%	100%	100%	100%	100%
CCTV monitoring	100% incidents captured on illegal activities & crime prevention			100%	100%	100%	100%	100%
Digital monitoring	Maintenance of CCTV cameras	4	4	4	4	3	4	4

Incidents monitoring & reported	Report incidents viewed on CCTV to relevant stake holders.	100%	100%	100%	100%	91	100%	100%
---------------------------------	--	------	------	------	------	----	------	------

Financial Performance : Law Enforcement 2020/2021							R
Details	2019/2020	2020/2021		2021/2022		Variance to Budget	
	Actual	Actual	Original Budget	Adjustment Budget	Actual		
<b>Total Operational Revenue</b>							
<b>Expenditure:</b>							
Employees	6 745 694	13 336 797	16 688 537	16 438 537	15 529 645		
Repairs and Maintenance	73 178	19 758	7260	67260	40249		
Other	1 373 962	989 748	1 790 301	1 946 301	490 847		



Financial Performance : Security 2021/2022						
R						
Details	2019/2020	2020/2021		2021/2022		
	Actual	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>						
Expenditure:						
Employees	2 683 158	3 002 029	3,126,235.00	3,232,135.00	2,799,687.25	
Repairs and Maintenance	181 610	222 948	351,510.00	424,510.00	264,306.48	
Other	2 906 161	8 391 538	6,410,435.00	6,687,435.00	5,547,576.66	
<b>Total Operational Expenditure</b>						
<b>Net Operational Expenditure</b>						
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.						

Employee - Public Safety and Law Enforcement					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	2	2	2	0	0
4-6 (T15-T12)	0	0	0	0	0
7-9 (T11-T10)	16	2	0	2	100
10-12 (T9-T8)	15	25	17	8	32
13-15 (T7-T6)	0	13	13	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	0	0	0	0	0
<b>Total</b>	<b>33</b>	<b>42</b>	<b>32</b>	<b>10</b>	<b>24</b>

Capital Expenditure: Security							
Other							
2020/2021							
Capital Projects	2019/2020	2020/2021	2021/2022				
	Budget	Budget	Original Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	R 1 837 535.00	R1 800 000.00	R2 492 400	R2 487 991	R1 402 612	00	
P008202 Purchase of Portable Guard houses.	R116 500.00	R60 000.00	R60 000	R56 910	R56 910	0%	
P1500040 Digital monitoring measures. This is a three year tender.	R1 500 000.00	R1 240 000.00	R2 312 400.00	-	R1 227 021	53%	R
P2000113: Replace Furniture and Office Equipment	R66 335.00	-	-	-	-	-	
P2200023: Installation of boom gate municipal offices			R70 000	R69 831	R69 831	0%	
P2200026: New Machinery and Equipment			R50 000	R56 910	R48 850		
P2000114: Traffic Barrier Claws W12: 311	R154 700.00	R540 000.00	-	-	-	-	

*Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.*

## CHALLENGES

### SECURITY

- The finance and electrical departments experience theft of Municipal resources in areas that doesn't have CCTV Cameras.
- Some footage not clear at some areas, because of insufficient lighting
- Defective CCTV cameras not reported in time by service provider

### LAW ENFORCEMENT

- Some members doesn't understand policing or operation of Municipality
- Scope of Law Enforcement Officers not understood.
- No standing orders and essential services policies for Law enforcement officers
- Most Community not aware of Municipal By Laws
- Resistance by members of community

## FUTURE PLANS

### SECURITY

- Additional CTV cameras in all Municipal buildings and problematic areas within MP313
- Ensure that all alarm systems and cameras are checked quarterly for their functionality
- Ensure safety of Municipal buildings/ infrastructure/properties and employees.

### LAW ENFORCEMENT

- Have all members to attend training for VIP and Protocols
- Train members on a short course on Municipal by law enforcement
- Train members on their powers and job descriptions
- Have a training section to train all new officers, and promote the department in the whole community
- Collaborate with SAPS, SANDF, Security, CPF and other neighbourhood watch

**COMMENT ON THE PERFORMANCE OF LAW ENFORCEMENT & SECURITY SERVICES**

The department strive to be classified as the best Law Enforcement & Security which is able to reduce crime and ensure safer city, though CCTV cameras and officers on the ground. Ensure that all Municipal by laws are enforced across the area of MP313

Ensure there department assist in offering Training for Councilors, administration staff, and community members on Municipal By laws, so that it can minimise resilient from community.

The expansion of fleet, equipment, and law enforcement personnel is kept within the available budget allocated annually

OPEX

Previous year 2021/2022

**Security**

<b>5 450 922.00</b>	<b>3 461 952.98</b>	<b>63.51%</b>	<b>1 988 969.02</b>	<b>0.00</b>	<b>(1 308 166.00)</b>
Total Budget	Total Actual	% Spent	Remaining Budget	Pending	Amended Budget

**Law Enforcement**

<b>8 526 773.00</b>	<b>8 192 834.69</b>	<b>96.08%</b>	<b>333 938.31</b>	<b>0.00</b>	<b>(768 976.00)</b>
Total Budget	Total Actual	% Spent	Remaining Budget	Pending	Amended Budget

**CAPEX, FUTURE PLANS**

<b>CAPEX</b>	<b>Budget 2022</b>	<b>2023 Draft Budget</b>	<b>2024 Draft Budget</b>
P008202 Purchase of Portable Guard houses. Project amount R60 000.00	60,000.00	80,000.00	100,000.00
P2200026 New Machinery & Equipment.  Purchase of Vehicle clamp & bolt cutter.  Project amount R50 000.00	50,000.00 -		-
P2200023 Installation of boom gate at Infrastructure Services.  Project amount R70 000.00	70,000.00 -		-
Digital monitoring measures. This is a three-year tender. Tender will end on 30/4/2022.  Project amount R2 312 400.00	2 312 400.00	2 500 000.00	2 600 000.00

## COMPONENT G: SPORT AND RECREATION

This component includes community parks, sports fields, sports halls, stadiums, swimming pools, and campsites.

### INTRODUCTION TO SPORT AND RECREATION

The Physical and Environmental Department provides services to meet the expectations of the Constitution of the Republic of South Africa, Act 108 of 1996 and NEMA to promote social and economic development and promote a safe and healthy environment to the community. These services include the administration of sports and recreational facilities, the development and maintenance of parks and recreational facilities.

The service delivery priorities are to provide and maintain sports facilities, parks, municipal swimming pools, resorts, and public open spaces, as well as the seasonal maintenance of pavements and all Council-owned open areas. In addition, pesticides, herbicides, and arboriculture are applied to problem areas. These priorities were met through the maintenance of all facilities by cutting grass, removing weeds, planting trees, pruning trees, and selectively applying chemicals.

One Hundred and forty-five (145) Seasonal employees were appointed to work in different sections within the department. These sections cover Grass cutting, Arbor team, Diverse Gardens, Chemical Team, Cemetery team, Sport facilities and Hendrina/Kwaza. These projects were introduced to create jobs and ensure a safe and clean environment.

The department's main challenges are vandalism of playing equipment, trees, and facilities, illegal dumping and environmental elements like floods, excessive rain periods, or droughts. Security measures are now put in place where fences are placed around parks for access control, and security guards are placed strategically to help keep the community and assets safe.

### SERVICE STATISTICS FOR SPORT AND RECREATION FACILITIES

Aerobics	01
Badminton	03
Basketball	05
Bowls	02
Cricket	01
Gymnastics	01
Hockey	00
Jukskei	36
Karate	01
Korfball	06
Marathon	03
Multi-Purpose courts	16
Netball	08

Parks	99	
Pigeon clubs	00	
Rugby	02	
Soccer (grass fields)	07	
Soccer fields	26	
Squash	02	
Tennis	20	
Volleyball	03	
Wrestling	01	<i>T 3.23.1</i>



Parks Sport and Recreation Policy Objectives Taken from IDP							
Service Objectives  Service Indicators (i)	Outline Service Targets (ii)	2020/2021		2021/2022		2022/2023	
		Target	Actual	Target	Actual		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To provide new parks while upgrading existing parks and open areas according to prioritized community needs	Number of open spaces developed	2 open spaces developed by 2020 (develop Nasaret Park W8, develop park at Bloekomsig)	0 new open spaces to be developed.	0 new open spaces to be developed.	1 new open space to be developed by June 2022. (Aloe Ridge Park)	1 new open space to be developed by June 2022. (Aloe Ridge Park)	0 new open spaces to be developed. By June 2023.
To provide new parks while upgrading existing parks and open areas according to prioritized community needs	Number of parks upgraded	10 parks upgraded by June 2020. (Replace playing equipment W8, upgrade Ext5 Mhluzi Park, upgrade Tokologo park, upgrade Van Blerk Park, upgrade Tosca Park, upgrade Merriespruit, outdoor gym equipment Ext2 Mhluzi, design and construct 2x town entrance, fence park @ Vos & Meyer)	15 parks upgraded by June 2021. (Replace playing equipment W8, Hopecity Park fence, ablution OR Tambo park, upgrade Matlapa str Park, upgrade town entrance at Cowen Nthuli Bridge, Ext 7 park fencing outdoor gym, upgrade Park 896 Olifant str, upgrade Ikageng str park, upgrade Kogel Verdoorn Hoog Park, develop Athlone Dam Park, develop Park	15 parks upgraded by June 2021. (Replace playing equipment W8, Hopecity Park fence, ablution OR Tambo park, upgrade Matlapa str Park, upgrade town entrance at Cowen Nthuli Bridge, Ext 7 park fencing outdoor gym, upgrade Park 896 Olifant str, upgrade Ikageng str park, upgrade Kogel Verdoorn Hoog Park,	08 parks upgraded by June 2022 (- Replace playing equipment Blinkpan, -Aloe Ridge Park, - Upgrade Blackmore str Park, -Upgrade town entrance at Cowen Nthuli Bridge,- Upgrade town entrance Dennisig, - Develop Athlone Dam Park,- Fence Hlamanandi Park, -New Playing equipment Kwaza, -New	08 parks upgraded by June 2022 (- Replace playing equipment Blinkpan, -Aloe Ridge Park, - Upgrade Blackmore str Park, -Upgrade town entrance at Cowen Nthuli Bridge,- Upgrade town entrance Dennisig, - Develop Athlone Dam Park,- Fence Hlamanandi Park, -New Playing equipment	01 park upgraded by June 2023 (- Replace playing equipment Erf 3888)

			4859 Dennisig, fence Park W11, fence Park W11, new playing equipment W23, new playing equipment W11)	develop Athlone Dam Park, develop Park 4859 Dennisig, fence Park W11, fence Park W11, new playing equipment W23, new playing equipment W11)	Playing equipment Ext 3 Mhluzi)	Kwaza, -New Playing equipment Ext 3 Mhluzi)	
Contribute towards the mitigation of climate change impacts	Number of trees planted in the MP313	2 280 trees planted in the MP313 area by June 2020	4000 trees planted in the MP313 area by June 2021	7 917 trees planted in the MP313 area by June 2021	10 000 trees planted in the MP313 area by June 2022	1 327 trees planted in the MP313 area by June 2022	10 000 trees planted in the MP313 area by June 2023
Contribute towards the mitigation of climate change impacts	Number of trees propagated in the MP313	11 100 trees propagated in the MP313 area by June 2020	8 500 trees propagated in the MP313 area by June 2021	8 500 trees propagated in the MP313 area by June 2021	10 000 trees propagated in the MP313 area by June 2022	1 380 trees propagated in the MP313 area by June 2022	10 000 trees propagated in the MP313 area by June 2023
To provide new sport and recreation facilities while upgrading existing facilities according to the prioritized community needs	Number of sporting facilities developed	None	1 facility developed by 2021 (Kwaza Stadium)	1 facility developed by 2021 (Kwaza Stadium)	None	None	None
To provide new sport and recreation facilities while upgrading existing facilities according to the prioritized community needs	Number of sporting facilities upgraded	5 sport facilities to be upgraded by June 2020 (Hard surface courts Kees Taljaard, Ext 6 Mhluzi Sport facility upgrade,	6 sport facilities to be upgraded by June 2021 (Hard surface courts Kees Taljaard, upgrade Hendrina	6 sport facilities to be upgraded by June 2021 (Hard surface courts Kees Taljaard, upgrade Hendrina	8 Sport Facilities to be upgraded by June 2022. (- Hard surface courts Kees Taljaard -Hard Surface Courts Eastdene Sport facility, -Upgrade	4 Sport Facilities to be upgraded by June 2022. (- Hard surface courts Kees Taljaard , - Upgrade KT Stadium, -	9 (4 + 5) Sport Facilities to be upgraded by June 2023. (-Hard Surface Courts Eastdene Sport facility, - Mhluzi Pool refurbish, -KT pool refurbish, -KT

		upgrade Sunny boy field, replace netball fence Kees Taljaard, Mhluzi Pool drainage)	Cosmos sport with new court, upgrade Eastdene Sport facility, upgrade KT Stadium, irrigation system KT, replace portion of fence at KT)	Cosmos sport with new court, upgrade Eastdene Sport facility, upgrade KT Stadium, irrigation system KT, replace portion of fence at KT)	KT Stadium, - Replace portion of fence at KT, - Ext 7 Soccer field drainage, - Mhluzi Pool refurbish, -KT pool refurbish, - KT pool Pump room refurbish)	Replace portion of fence at KT, - Ext 7 Soccer field drainage)	pool Pumproom refurbish) (-Hard Surface Courts Temba Senamela, - Hard Surface Courts Korfbal KT, -Hard Surface Courts Netball KT, - KT Fence portion, _ Eastdene Fence portion)
							T 3.23.2

Employees - Sport and Recreation					
	Year 0 (2021)		YEAR 0 (2022)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	2	2	2	0	0
4-6 (T15-T12)	0	0	0	0	0
7-9 (T11-T10)	4	3	3	0	0
10-12 (T9-T8)	7	9	7	2	22
13-15 (T7-T6)	13	12	10	2	17
16-18 (T5-T4)	37	30	29	1	3
19-20 (T3-T1)	81	94	88	6	6
<b>Total</b>	<b>144</b>	<b>150</b>	<b>139</b>	<b>11</b>	<b>7</b>

Financial Performance : Parks, Sport and Recreation 2021/2022						R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	182	4 115	4 115	3 613	-12%	
Expenditure:						
Employees	290	38 204	36 246	37 430	-2%	
Repairs and Maintenance	354	15 567	17 536	15 937	2%	
Other	446	21 661	21 837	20 236	-7%	
<b>Total Operational Expenditure</b>	090	75 433	75 620	73 605	-2%	
<b>Net Operational Expenditure</b>	907	71 318	71 505	69 991	-2%	

*Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.*

T 3.23.4

Capital Expenditure : Parks, Sport and Recreation					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
<b>Total All</b>	<b>11,943,700</b>	<b>11,941,655</b>	<b>8,079,024</b>	<b>-32%</b>	
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1800116 Develop Park 2459 Athlone dam (533/...)	R 1,000,000	R 999,956	R 999,956	0%	R 999,956
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1800124 Resurface Eastdene Stadium Courts W10	R 900,000	R 900,000	R 300,400	-67%	R 300,400
Capital:Non-infrastructure:Existing:Renewal:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1800122 Replace Fence at Kees Taljaard W15	R 500,000	R 499,895	R 499,895	0%	R 499,895
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1600109 Erect Fencing at Parks W 11	R 400,000	R 400,000	R 399,999	0%	R 399,999
Capital:Non-infrastructure:Existing:Renewal:Community Assets:Community Facilities:Public Open Space:P1000355: Replace Playing Equipment W8: 533	R 400,000	R 400,000	R 400,000	0%	R 400,000
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P0000244: Resurface Hard surface courts Kees Taljaard W15: 530	R 500,000	R 500,000	R 498,075	0%	R 498,075
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1900166: Design & Construct Town Entrances W16: 533	R 300,000	R 299,986	R 299,986	0%	R 299,986
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1900165: Design & Construct Town Entrances W11: 533	R 300,000	R 299,068	R 299,067	0%	R 299,067
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P2000136: Develop Park At Aloe Ridge W11: 539	R 500,000	R 499,498	R 499,497	0%	R 499,497
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation	R 350,000	R 349,744	R 349,743	0%	R 349,743

Capital Expenditure : Parks, Sport and Recreation					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Facilities:Outdoor Facilities:P1100220: Upgrading at Kees Taljaard stadium W15: 530					
Capital:Non- infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P0008345 Refurbishment Swimming Pool Kees Taljaard-(530/...)	R 1,000,000	R 1,000,000	R -	-100%	R -
Capital:Non- infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Parks:P2000036: Upgrade Park Blackmore street: 533	R 1,000,000	R 999,820	R 999,820	0%	R 999,820
Capital:Non- infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P2200028: Subsurfase drainage at ext 7 Soccerfield	R 600,000	R 599,997	R 599,997	0%	R 599,997
Capital:Non- infrastructure:Existing:Renewal:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P2200156: Refurbish swimming pool at Mhluzi: 530	R 1,000,000	R 1,000,000	R 306,201	-69%	R 306,201
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0000203 Lawn Mower (Sidewalks) (533/...)	R 133,700	R 133,700	R 122,300	-9%	R 122,300
Capital:Non-infrastructure:New:Machinery and Equipment:P1900157: New playing equipment W11: 533	R 400,000	R 400,000	R 400,000	0%	R 400,000
Capital:Non-infrastructure:New:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P2200030: Installation of Drop off safe at Middelburg dam: 530	R 50,000	R 50,000	R 45,897	-8%	R 45,897
Capital:Non-infrastructure:New:Machinery and Equipment:P2200151: Purchase of vacume machine for pool: 530	R 100,000	R 100,000	R 100,000	0%	R 100,000
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P2200154: Replace Heavy- duty Brush Cutters and Chainsaws: 533	R 280,000	R 280,000	R 278,300	-1%	R 278,300
Capital:Non-infrastructure:New:Machinery and Equipment:P2200152: Purchase stump Grinder: 533	R 900,000	R 900,000	R -	-100%	R -

Capital Expenditure : Parks, Sport and Recreation					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P2200155: Replace Pumps and Dosing Ssystems at KT Pool: 530	R 650,000	R 650,000	R -	-100%	R -
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Parks:1900002 New Playing Equipment	R 400,000	R 399,991	R 399,991	0%	R 399,991
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0900064 Brushcutters & Chainsaws (533/...)	R 280,000	R 280,000	R 279,900	0%	R 279,900
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					<i>T 3.23.5</i>

#### COMMENT ON THE OVERALL PERFORMANCE OF SPORTS PARKS AND RECREATION

Priority was given to developing new and maintaining existing parks and sports facilities according to the IDP and available budgets. One Open space was developed into a Park, 8 Park upgrading projects were implemented, 1327 trees were planted and 4 Sport facility upgrading projects implemented.

Financial Performance :Municipal Buildings Etc 2021/2022					
Details	R'000				
	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	54 754 070	41 393 604	41 393 804	46 112 453	11%
Expenditure:					
Employees	20 458 554	22 930 335	22 314 035	21 483 715	-6%
Repairs and Maintenance	5 634 042	6 889 399	6 466 399	5 378 766	-22%
Other	42 154 950	34 043 003	36 572 703	35 133 645	3%

<b>Total Operational Expenditure</b>	68 247 547	63 862 737	65 353 137	61 996 125	-3%
<b>Net Operational Expenditure</b>	13 493 477	22 469 133	23 959 333	15 883 672	-29%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.22.5

## COMPONENT H: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes corporate policy offices, financial services, human resources (HR), ICT, and property services.

### **INTRODUCTION TO CORPORATE POLICY OFFICES AND OTHERS**

All policies have to serve at Council and procedure manuals at Management Committees for their endorsement. Other working documents are approved at the directorate and department level depending on the effects and the extent thereof. Most of the policies and guiding documents are in the following directorates and/or departments: Finance (14), Human Capital Management (33), and Information Communication Technology (37), with Council having 40 by-laws.

T 3.24

### **3.21. EXECUTIVE AND COUNCIL**

This component includes the executive office: Mayor, Councillors, and Municipal Manager.

### **INTRODUCTION TO EXECUTIVE AND COUNCIL**

The executive is composed of the Executive Mayor, who is elected by other councillors during the first council sitting. The Executive Mayor then appoints MMCs from amongst the members of Council. In addition to the Executive Mayor, the executive comprises the councillors and the MM. They assist the Executive Mayor in executing his duties.

The Municipal Council has 29 ward councillors and 29 proportional representative councillors. For Council to take a decision, it needs a simple majority, where the meeting forms a quorum i.e. 50% of councillors plus one councillor.

T 3.24.1



The Executive and Council Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2022
		Target	Actual	Target	Actual	Target	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
To promote effective community participation.	Coordination and facilitation of Mayoral Outreaches.	6	6	6	6	6	6
							T 3.24.3

Financial Performance : The Executive and Council 2021/2022					
R'000					
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	109 958 410	118 599 404	118 599 404	121 052 008	2%
Expenditure:					
Employees	61 024 238	56 178 951	54 288 127	60 641 090	8%
Repairs and Maintenance	41 565	47 672	77 672	69 317	45%
Other	40 558 272	116 058 755	119 910 987	66 451 462	-43%
<b>Total Operational Expenditure</b>	101 624 074	172 285 378	174 276 786	127 161 869	-26%
<b>Net Operational Expenditure</b>	-8 334 336	53 685 974	55 677 382	6 109 861	-89%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

T 3.24.5

### COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL

The department managed to implement its projects as per the SDBIP successfully. However, due to underbudgeting, legal services had a challenge with procuring the Executive Support vehicle.

T 3.24.7

## 3.22. FINANCIAL SERVICES

### INTRODUCTION TO FINANCIAL SERVICES

The directorate is responsible for budgeting and accounting, expenditure and revenue management, and maintenance of the financial system. Financial management strategies are essential to guide the Municipality to maximise the available financial resources to ensure long-term financial viability through the following strategies:

- Manage revenue, expenditure, assets, and liabilities in a responsible manner
- A well-thought-out budget and financial planning processes align with budget and reporting regulations.
- Effective SCM.
- Effective cash flow management.

T 3.25.1

Debt Recovery								R' 000
Details of the types of account raised and recovered	2020/2021		2021/2022			2022/2023		
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estimated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected %	
Property Rates	R287 879 131		R287 879 131	R314 696 093		R306 879 137	R340 745 485 (90%)	
Electricity - B	R7 332 286		R7 332 286	R8 180 266		R7 487 175	R8 642 038 (87%)	
Electricity - C	R489 155 095		R489 155 095	R541 847 558		R552 605 694	R552 605 694 (96%)	
Water - B	R1 119 393		R1 119 393	R1 290 318		R998 918	R1 374 344 (73%)	
Water - C	R88 039 735		R88 039 735	R102 524 042		R74 986 073	R84 695 508 (89%)	
Sanitation	R52 625 498		R52 625 498	R56 212 019		R53 643 559	R60 199 572 (89%)	
Refuse	R54 809 211		R54 809 211	R62 314 625		R67 809 107	R61 701 008 (91%)	
Other								

*B- Basic; C= Consumption. See chapter 6 for the Auditor General's rating of the quality of the financial Accounts and the systems behind them.*

T 3.25.2

Employees - Financial Services					
Job Level	Year 1- (2021)	Year 0 (2022)			
	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
CFO	1	1	1	0	0
0-3 (T18-T16)	5	5	4	1	20
4-6 (T15-T12)	19	19	18	1	5
7-9 (T11-T10)	15	5	3	2	40
10-12 (T9-T8)	24	29	28	1	3
13-15 (T7-T6)	25	31	30	1	3
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	1	1	1	0	0
Total	89	90	84	6	7

Financial Performance : Financial Services 2021/2022					
R'000					
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	525 862 323	518 032 912	518 032 912	497 330 820	-4%
Expenditure:					
Employees	62 400 289	69 283 684	72 909 687	66 509 678	-4%
Repairs and Maintenance	13 294 531	1 426 700	1 398 700	1 164 137	-18%
Other	133 253 842	86 846 317	96 376 385	83 395 215	-4%
<b>Total Operational Expenditure</b>	208 948 661	157 556 701	170 684 772	151 069 031	-4%
<b>Net Operational Expenditure</b>	-316 913 661	-360 476 211	-347 348 140	-346 261 789	-4%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.25.5					

Capital Expenditure : Financial Services 2021/2022					
R' 000					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	15,460,000	6,851,096	6,662,553	-3%	
Capital:Non- infrastructure:Existing:Renewal:Furniture and Office Equipment:P1000282-Furniture & office equipment (200/...)	177,000	177,000	-	-100%	-
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P2000052: Equipment & Tools: 576	70,000	-	-	0%	-
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P2000051: Walkbehind Mowers: 576	83,000	83,000	77,959	-6%	77,959
Capital:Non- infrastructure:New:Machinery and Equipment:P2000134: Safety Equipment (Alarms & Emergency doors): 200	1,000,000	992,308	992,307	0%	992,307

Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2200049: Replace 2x DIXON Ride on Mowers: PED: 576	180,000	180,000	180,000	0%	180,000
Capital:Non- infrastructure:New:Transport Assets:P2200068: New Compact Excavator Machine (Bobcat): Solid Waste: 576	900,000	900,000	898,000	0%	898,000
Capital:Non- infrastructure:New:Transport Assets:P1900033 New Roll-on-roll-off truck (420)	1,950,000	-	-	0%	-
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P1100118 Replace Front Loader (539/...)	-	1,153,450	1,153,450	0%	1,153,450
Capital:Non- infrastructure:New:Transport Assets:P2200059: New Riots Armoured Vehicle (4X4) NJALA: Law Enforcement: 576	7,500,000	-	-	0%	-
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2200060: Replace LDV: Library: 576	450,000	450,000	448,500	0%	448,500
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000054: Replacement of Vehicles for Water&Sewer: 576	1,190,000	1,198,300	1,198,300	0%	1,198,300
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000057: Replacement of Vehicles: 576	860,000	450,000	448,500	0%	448,500
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000055: Replacement of LDV'S: 576	450,000	450,000	448,500	0%	448,500
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000053: Replacement of Vehicles for Roads:576	450,000	617,038	617,038	0%	617,038
Capital:Non- infrastructure:New:Furniture and	200,000	200,000	200,000	0%	200,000

Office Equipment:P1500050 Bulk filing cabinets at service centre (200/...)					
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.25.6

### **COMMENT ON THE OVERALL PERFORMANCE OF FINANCIAL SERVICES**

The aforementioned projects are for service delivery requirements to ensure all functions are performed in the Finance Department.

T 3.25.7

## **3.23. HR SERVICES**

### **INTRODUCTION TO HR SERVICES**

The provision of Human Capital Management services in STLM is based on two strategic objectives:

- (a) Promoting good governance, organizational development, and financial sustainability.
- (b) Providing a safe and healthy environment.

In line with the above strategic objectives, the following HR services/priorities were set for the 2021/2022 financial year:

- Recruitment and Selection
- Effective HR administration
- Provision of Employee Wellness Services
- Training and development of staff
- Promoting sound labour relations
- Provision of Study bursaries to staff members
- Organizational development
- Occupational Health and Safety Compliance

In implementing the above HR priorities, the municipality is guided by approved policies that ensure fair and transparent processes.

### **RECRUITMENT AND SELECTION**

The municipality filled the following critical vacancies during the year under review:

- Deputy Director: Water and Sanitation Services
- Assistant Director: Administrative Support (PA to The Executive Mayor)
- Assistant Director: Budget and Reporting
- Assistant Director: Municipal Buildings Services
- Senior Engineering Technician: Civil Engineering (Projects and Contracts Management)

### **HR ADMINISTRATION**

Effective and accountable administration of personnel records and information has been a priority, to ensure that HR contributes to achieving unqualified audit opinion for the year under review. Efforts to align our administrative responsibilities with the requirements of POPIA yielded positive outcomes even though a risk was identified whereby confidential information relating to human resources matters will be disclosed.

### **EMPLOYEE WELLNESS PROGRAM**

The municipality recognises staff wellness as a mechanism to achieve municipal strategic goals. The municipality procured the services of ICAS as reputable service provider to render wellness services to all employee and their dependents. As and when requested, wellness services are provided to employees as part of managerial referrals. Although access to the wellness service is voluntary, the municipality implements annual awareness activities to promote the utilisation of wellness services by staff members and their dependants. In order to ensure independence and confidentiality in the provision of wellness services.

### **OVERALL EMPLOYEE ENGAGEMENT IN THE WELLNESS PROGRAMME**

The overall engagement rate, which includes uptake of all services provided, amounted to 5.7% during the period under review, which compares to 7.5% during the previous period. The annualized individual usage of the core counselling and advisory services of 3.6% was recorded during the most recent period, compared to 6.4% during the previous period and 6.6% across all ICAS client companies during the most recent review period. During the period under review and the preceding period, the most commonly utilized service was Professional Counselling, which constitutes 84.3% of total engagement in the most recent period and 44.9% during the previous period. It is undisputed that the decline in the rate of engagement in this regard can be attributed to reduced Covid 19 infection and impact among employees and citizens.

**MANAGERIAL CONSULTING SERVICES: EMPLOYEE WELLNESS**

The proportion of Steve Tshwete Local Municipality wellness program users who were formally referred during the review period was 2.0% (1 case). This compares to 8.9% (8 cases) during the previous period and 3.2% among all other ICAS client companies. Of all cases managed during the review period, 4.0% related to difficulties experienced by managers. This compares to 5.6% in the previous reporting period. Some 8.4% of services provided were managerial consultancy.

**PRESENTING PROBLEMS: EMPLOYEE WELLNESS**

Problems relating to relationship issues constituted the most commonly presenting broad problem category during the most recent review period, accounting for 22.8% of all difficulties. This has changed from the previous comparable period, when Mental Health Issues was the most common presenting problem, accounting for 17.0% of all issues dealt with during Employee Wellness Consultations. In addition, the percentage of employees whose problems appear to be having a severe impact on their work is 10.0%. This compares to an ICAS average of 7.6% during the same period.

**TRAINING AND DEVELOPMENT**

The municipality submitted Workplace Skills Plan (WSP) and Annual Training Report to the Local Government Sector Education Training Authority (LGSETA). STLM is the primary funder of skills development training. The LGSETA also is a funder of training through grants received by the Municipality to ensure capacity building and advancement of internal employees and unemployed learners. Skills development prioritizes the training of employees in order to improve individual performance and departmental performance.

Training implementation of the year 2021/2022 had challenges all the way since the first quarter of the year. The municipality was beset with labour related industrial action starting at the end of the first quarter. The labour unrest situation made it difficult to arrange training events. as providers must adapt to providing virtual training to comply with Covid19 regulations and ensure employee safety. In addition, supply chain challenges regarding the halting of the Preferential Procurement Act by the Constitutional Court also added to our woes in the year. A total of 102 officials were trained in the 2021/2022 financial year at the cost of R942 907.84.

**PROMOTING SOUND LABOUR RELATIONS**

Sound labour relations is encouraged and promoted in all matters relating to employees. Awareness campaigns on the Main Collective Agreement, the Conditions of Service, the Disciplinary Collective Agreement, the Fraud Policy and the Employee Code of Conduct form part of monthly induction sessions for new staff. The monthly Induction sessions for new staff



serves also to make new employees aware of legislation and policies applicable within the local government.

Quarterly and special Local Labour Forum meetings are held to ensure that matters of mutual interest between labour and management are effectively deliberated and joint resolutions achieved. Monthly labour forum meetings were not very successful though we had meetings in the quarter. Labour had several lengthy unprotected strikes in the year. Management and Labour were engaged in working sessions to resolve issues regarding the benchmarking of Salary levels of the municipality with other Municipalities in order to migrate from the Van Der Merwe to the Task related wage curve pay grading system. An Appeal process followed the benchmarking process and Labour and Management were involved in the appeal sessions to the end.

### **STUDY BURSARIES**

STLM is cultivating an environment where employees can develop their qualifications. The municipality annually sets aside a budget to promote learning among the workforce by funding their studies with accredited South African tertiary institutions. The bursary scheme at STLM allows staff advancement to further their studies in line with their field of work, which is beneficial to their performance at work. Where the budget allows post graduate qualifications in the form of Masters Degrees are considered for funding.

Staff appointments in critical positions are based on relevant academic qualifications and experience (qualification requirements differ for job categories and levels). STLM also encourages employees to develop in Scars Skills within the local government sector. A total of R1 797 125.00 was spent on employee bursaries during the 2021/2022 financial year.

### **ORGANIZATIONAL DEVELOPMENT**

During the year under review, the organization implemented its organizational structure as per the approved personnel budget, ensuring that 92.8% of our funded positions in the organizational structure are filled (including 4 out of 5 senior management positions). The process of ensuring equal pay for work of equal value commenced, though this process has been met with challenges ranging from and including the non-existence of the Wage and Municipal Categorization Collective Agreement in the Local Government Sector. T STLM has ensured that job descriptions are developed for all new jobs, and evaluation is done at the level of district job evaluation committee as established through SALGA processes. Progress with district wide job evaluation project has been very slow as a result of factors related to poor attendance of JE meetings by members of the JE Committee, other work commitments hinders attendance of members at JE meetings and problems with system connectivity resulting in slow evaluations of jobs by the committee.

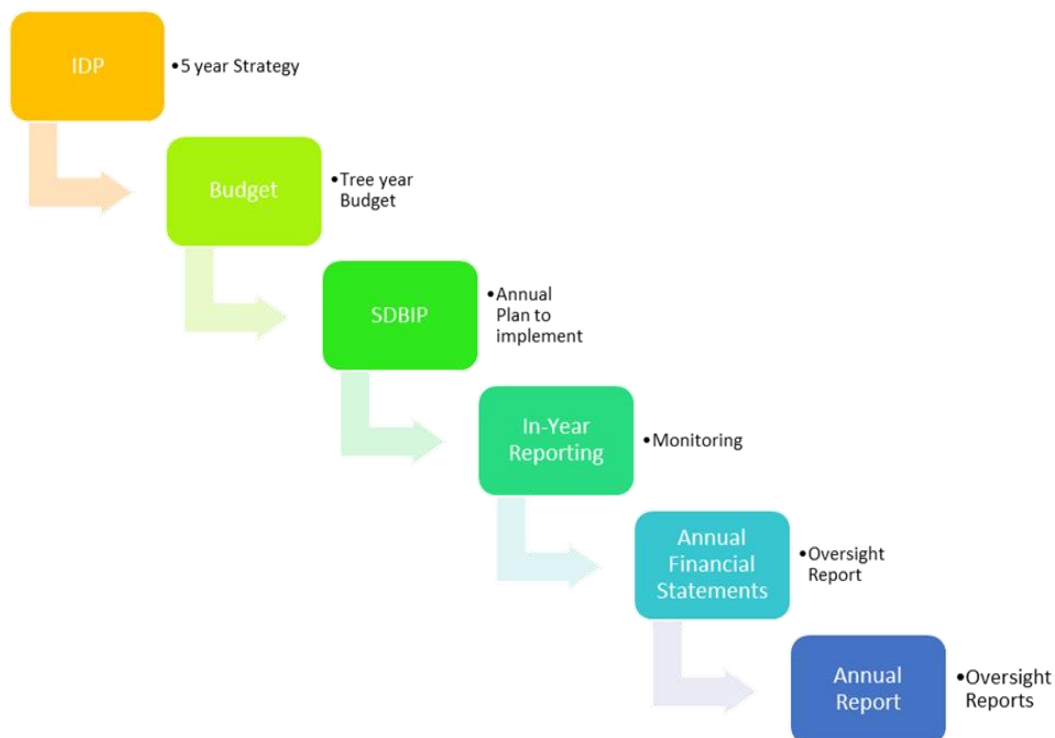
## MIGRATION TO TASK SALARY SCALES (CHANGE IN MUNICIPAL SALARY STRUCTURE)

As from September 2021 the municipality was battling with an illegal strike perpetrated by worker who claimed to be fighting for their rights outside the formal recognized labour structures. The employee demands were inconsistent and changed goal posts frequently with one demand being the municipality be categorized at grade 5 and salaries be adjusted in line with municipal category 5. On the 31 January 2022 STLM implemented salary adjustments for staff members in line with the Settlement Agreement signed between Employer, COGTA and SAMWU. This implementation resulted in the municipality migrating staff salaries from the old Van Der Merwe salary dispensation to Task salary dispensation with effect from 01 February 2022 the municipality adopted the task salary scales and they will be utilized henceforth.

### PERFORMANCE MANAGEMENT.

Performance management can be seen as the management approach that provides strategic direction to manage the performance of an organization. It is multidimensional; measuring a variety of factors that affect the effective and efficient performance of a municipality. Performance management therefore relates to the economy, effectiveness and efficiency relationship between inputs, outputs and outcomes.

Performance management processes, linked to performance management system and tools, can be displayed as follows:



## ORGANIZATIONAL PERFORMANCE

The IDP serves as the municipality's programme of action and the SDBIP monitors and evaluates the implementation of the plan to meet the needs of its communities, both aligned to the MPPMR which require that a municipality's IDP identifies all Key Performance Indicators (KPIs) set by the municipality.

Key Performance Indicators (KPI's) in an organisational scorecard will only be measurable on a quarterly and annual basis. The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards. Reported performance against predetermined objectives is evaluated against the overall criteria of compliance, usefulness and reliability.

For every five (5) years, the municipality develops a new Integrated Development Plan (IDP), which is in accordance to the terms of the Section 41 of the Systems Act reviews and measures performance at least once a year. During this lifespan the municipalities IDP should contain strategic objectives, programmes; KPI, baselines and targets to measure beyond its medium term.

The IDP generates a strategic delivery plan and a set performance target to determine the implementation progress annually, which ultimately determines the annual KPI and target implementation progress as well.

The SDBIP reflects the KPI's, targets, national indicators, Municipal Entity and the strategized plan of each departments business to enlighten the performance of the organization, departments and individuals' performance output indicator.

The IDP on an annual basis informs the strategic organizational performance scorecard whilst performance monitoring and reporting takes place on a monthly and quarterly basis in order to prepare and for the purpose of accounting to municipalities Internal Audit dept.; Committees of Council and Council. After a council sitting, each councilor is responsible for providing report backs to their respective community wards on actual performance against set targets.

The overall purpose of the organizational performance is to ensure that the municipality executes its obligation towards the community as expressed in the IDP. Organizational performance is the first step to achieving seamlessly integration between the IDP and Performance Management. The Performance Management Framework will provide guidance in terms of the municipality's cycle and processes of performance planning, monitoring, measuring, reviewing, reporting, auditing and quality control.

**INDIVIDUAL LEVEL**

The Corporate scorecard forms the basis of the scorecard of the senior level management (section 56). The senior level's scorecard further considers their core competencies and managerial responsibilities. Evaluation of each senior manager's performance takes place quarterly and the appraisals are conducted annually.

The efficacy of a Performance Management System is dependent on committing staff to the attainment of targets. This is done by ensuring that staff signs performance agreements and contracts. Performance Agreements and contracts are designed in partnership with management and those actually performing the work to a process for measuring performance and therein establish accountability. The agreements would state expectations for each party signing the agreement. They help improve communication with employees and stakeholders and make transparent the conduct of the municipality and individuals.

The highest level of Individual Performance Management is dictated by the Municipal Performance Regulations 805 of 2006 provides the guidelines for the planning of performance for Municipal Managers and Managers directly accountable to the Municipal Managers:

**HR POLICIES**

The municipality had its HR policies reviewed to ensure that they are current, align with legislation and contribute to good governance. The reviewed policies were adopted by Council in May 2019. Additional policies developed include the external bursary policy and related Covid- 19 guidelines in line with promulgated regulations.

**OCCUPATIONAL HEALTH AND SAFETY**

The municipality has established an Occupational Health and Safety (OHS) structure in line with the OHS Act. Legal appointments in terms of OHS have been made, and health and safety structures meetings take place regularly although given challenges posed by Covid - 19 regulations as far as gatherings are concerned. In the year 2021/2022 the employee unrest disturbed a lot of activities including Health and safety related meetings. Striking workers openly defied attending Medical Surveillance sessions.

Occupational Health and Safety is a joint effort between management and employees and management must ensure that there are systems in place to capacitate/train health and safety structures and use various mechanisms to create health and safety awareness among employees STLM was negatively affected by the COVID-19 pandemic and the municipality at all times aims to comply with regulations to minimize the spread of the pandemic by introducing and maintaining the necessary protocols.

**HR PERFORMANCE HIGHLIGHTS**

- Implemented the reviewed and approved Employment Equity Plan
- Continued to improve good governance on HR matters by enforcing compliance with legal prescripts and policies governing HR matters.
- All senior management positions filled with the exception of the Municipal Manager post being vacant as at 31 March 2022.
- Implemented the approved WSP 2020/21 even though capacity building initiatives were severely affected by Covid 19 pandemic
- Reviewed, approved and implemented the reviewed organizational structure
- Conducted benchmarking of jobs and Implemented TASK Grades Salary Structure/Scales in an attempt to resolve dispute and end the strike.
- Rolled-out the employee wellness service program
- Awarded bursaries to external learners studying at higher institutions of learning

**CHALLENGES**

- Disruptive employee behaviour and conduct in contradiction with collective bargaining regulations;
- Attracting skilled and competent workforce from different racial groups and people living with disabilities.
- Retaining skilled workers and achieving goals.
- Inadequate engagements with employees and establishing an organizational culture that is fit for purpose.
- Lack of sufficient office space to accommodate all staff.
- Lack of a high-performance culture and increased absenteeism among staff due to COVID-19.
- Instability due to labour unrest with organized labour failing to contain and mobilise their members with the collective bargaining framework;

**STATISTICS FOR HR SERVICES**

During the 2021/2022 financial year, 13 new posts were created in STLM. The staff complement for the 2021/2022 period consisted of 1 689 (1632 funded) permanent positions, of which 1 515 posts are filled. The services of 47 employees were terminated due to the following reasons: retirement (17), resignation (15), deaths (14) and dismissal (1).

HR Services Policy Objectives Taken from IDP										
Service Objectives	Outline Service Targets	2019/2020		20/2021		2021/2022		2022/23		
		Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Service Indicators		*Previous Year		*Previous Year	Actual					
(i)	(ii)	(iii)	(iv)	(v)	(vi)					
To ensure compliance with the EEA.	2 employees from EEA target groups to be employed at the three highest levels.	2	2	2	2	2	2	3	3	
	Appointment of people from HDI in semi and unskilled occupational levels.	20	20	20	20	20	36	20	21	
	1 EE plan to be submitted to the Department of Labour by the end of October annually.	1	1	1	1	1	1	1	1	
To capacitate employees in order to enhance service delivery.	Number of WSP developed and submitted.	1	1	1	1	1	1	1	1	
To create a safe and healthy environment for personnel.	Activities to be conducted annually in line with OHS Policy.	12	20	20	20	32	32	20	20	
							T 3.25.3			

Employees - Human Resources Services					
	Year 1- (2021)	Year 0 (2022)			
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3 (T18-T16)	3	3	3	0	0
4-6 (T15-T12)	7	7	6	1	14
7-9 (T11-T10)	3	2	1	1	50
10-12 (T9-T8)	2	3	3	0	0
13-15 (T7-T6)	2	3	3	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	1	1	1	0	0
<b>Total</b>	18	19	17	2	11

Financial Performance : Human Resource Services 2021/2022					
	R'000				
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	438,100	22,732	22,732	-	-100%
Expenditure:					
Employees	11,961,534	12,950,338	12,708,338	11,754,617	-9%
Repairs and Maintenance	1,614	59,500	4,000	-	-100%
Other	7,615,842	6,815,332	7,120,832	4,546,315	-33%
<b>Total Operational Expenditure</b>	19,578,990	19,825,170	19,833,170	16,300,932	-18%
<b>Net Operational Expenditure</b>	19,140,890	19,847,902	19,855,902	16,300,932	-18%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.26.5					

### COMMENT ON THE PERFORMANCE OF HR SERVICES OVERALL

There were no capital projects in the HR department for the 2021/2022 financial year; therefore no capital items were procured. Operational expenditure was R19 140 890.

T 3.26.7

### 3.24. ICT SERVICES

This component includes ICT services.

#### INTRODUCTION TO ICT SERVICES

The Information Communication Technology (ICT) Services Department provides a platform to enable the Municipality to use ICT systems and services to provide much-needed services to the STLM. ICT Services functions include setting up systems and providing services that enable various departments in the municipality to provide their products and services to the community by hosting such systems on ICT infrastructure.

The ICT department host the municipality's systems including amongst others, Financial, HR, electrical, civil engineering, planning, audit, records, communication, traffic, call centre and other systems to enable departments to provide efficient and reliable products and services. We are continuously maintaining the server infrastructure and networking through the provision of backup and retention services, connecting new buildings to municipal ICT network infrastructure as and when required. We have also improved our wireless network capacity, provided tools of trade to our users, introduced a mobile app to improve communication, continued the use of SMSs to communicate with the community, provided telecommunication and data services, and enabled a platform for our users.

We have improved on our ICT Governance and implemented Governance structures, while ensuring that we reduce bureaucratic red tape. We have implemented mCGICTPF, developed and implemented the ICT Master Systems Plan, and increased systems availability.

#### SERVICE STATISTICS FOR ICT SERVICES

- 98% wireless network availability.
- 99% restoration of backups.
- 99% incidents reported resolved
- 100% of information received published on the website and intranet
- 85% availability of servers, routers, switches and other hardware.
- 90% availability of telephony services.
- 95% availability of internet services.
- 95% availability of email services.
- 100% ICT Governance structures meetings and workshops.
- 100% response to all ICT-related audit queries.
- 95% of all calls responded to within SLA timeframes.

T3.27.2



ICT Services Policy Objectives Taken from IDP								
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/22	
		Target	Actual	Target	Actual	Target	Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (viii)	(ix)
Service Indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)
Provisioning of ICT equipment	Provide computers, printers, servers, scanners, projectors, phones, UPSs, etc.	100% capital budget spent on provisioning of ICT Equipment by June 2019	Q1. 31 radios, 2 laptops, 1 card printer Q2. 1 camera, 1 scanner, ICT tools, 12 phones, 11 laptops, 1 safe, 20 AiO PCs, 5 HD LCD, 26 UPS' Q3. 20 AiO PCs, 5 LCDs, 1 high volume printer, 5 chairs. Q4. 64 phones, 21 PoS hardware, 34 radios, 3 antennae, 3 laptops, 4 two-way radios, 5 card readers.	100% capital budget spent on provisioning of ICT equipment by June 2019	Computers R1 130 000 Scanners – R 90 000. Replace Furniture – R 15 000 Instruments & Tools for ICT – R 15 000 UPS – R 210 000 Server Room Fire Detection – R 2 660 000 Fiber – R 700 000 High Mast – R 450 000 Wi-Fi – R 2 500 000 Projectors at Banquet – R 440 000 Audio Visual – R 1 200 000 Monitoring and Reporting – R 1 000 000 Data Radios – R 550 000 Backbone – R 11 950 000 Printers –	Computers R 3 228 127 Scanners – R 89 000. Replace Furniture – R 52 690 Instruments & Tools for ICT – R 14 947 UPS – R 0.00 Server Room Fire Detection – R 730 065 Fiber – R 3 996 138 High Mast – R 120 000 Wi-Fi – R 1 229 748 Projectors at Banquet – R 0.00 Audio Visual – R 194 000 Monitoring and Reporting – R 978 897 Data Radios – R 172 150 Backbone – R 10 889 076	Computers -R 350000 Scanners – R 335000 Fiber – R 980000 Audio Visual – R 1185000 Data Radios – R 250 000 2 Way Radios – R 440000 Receptors – R 45 000 SMART City – R 14670000	Computers - R 340 355,34 Scanners – R 311050 Fiber – R 972066,94 Audio Visual – R 1058437,75 Data Radios – R 248747,84 2 Way Radios – R 434444,1 Receptors – R 39138,06 SMART City R14 619 428,66

ICT Services Policy Objectives Taken from IDP								
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/22	
		Target	Actual	Target		Actual	Target	Actual
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (viii)	(ix)
Service Indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)
					R 125 000 Projector & Screen – R 15 000 2 Way Radios – R 100 000 Pressure Sealer – R 160 000	Printers – R 84 510 Projector & Screen – R 12 700 2 Way Radios – R 83 013 Pressure Sealer – R 198 950		
ICT systems maintenance and end user support.	Provide end user maintenance and support	4 966 incidents reported and resolved by June 2018.	Q1. 1 788 July 618 August 586 September 584 Q2. 1 543 Oct – Dec 2018 Q3. 2 141 Jan – Mar 2019	4 966 incidents reported and resolved by June 2018.	6 000 incidents reported and resolved.	3 780 Q1. 1 576 Jul – Sep Q2. 1 448 Oct – Dec 2019 Q3. 679 Jan – Mar 2020 Q4. 77 Apr – Jun 2020	3 780 Q1. 1 576 Jul – Sep Q2. 1 448 Oct – Dec 2019 Q3. 679 Jan – Mar 2020 Q4. 77 Apr – Jun 2020	2484 incidents reported and resolved
Generation of the reports for update of municipal website	Provide website and intranet services	12 reports on information published within 4 working hours.	12 reports on information published within 4 working hours. 505 quotation adverts, 108 tenders, 19 vacancy adverts,	12 reports on information published within 4 working hours. 505 quotation adverts, 108 tenders, 19 vacancy adverts,	510 quotation adverts, 110 tenders, 20 vacancy adverts, 30 notices published on Municipal website	609 quotation adverts, 138 tenders, 26 vacancy adverts, 75 notices published on Municipal website	609 quotation adverts, 138 tenders, 26 vacancy adverts, 75 notices published on Municipal website	125 quotation adverts, 56 tenders, 43 vacancy adverts, 31 notices 12 media releases were

ICT Services Policy Objectives Taken from IDP								
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/22	
		Target	Actual	Target	Actual	Target	Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (viii)	(ix)
Service Indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)
			28 notices published on Municipal website 68 media releases.	28 notices published on Municipal website 68 media releases.	70 media releases.	0 media releases.	0 media releases.	published on Municipal website
Provision and maintenance of wireless, data, and radio support	Provide radio communication services	96% wireless network availability.	Q1. 96% wireless network availability. Q2. 96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability	Q1. 96% wireless network availability. Q2. 96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability	96% wireless network availability.	Q1. 96% wireless network availability. Q2. 96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability	Q1. 96% wireless network availability. Q2. 96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability	98% wireless network availability
							T	
							3.27.	
							3	

Employees - ICT Services					
	Year 1- (2021)		Year 0 (2022)		
	Employee number		Employee number	Vacancies	Vacancies %
0-3 (T18-T16)					
4-6 (T15-T12)	2	2	1	1	50
7-9 (T11-T10)	4	9	9	0	0
10-12 (T9-T8)	9	7	7	0	0
13-15 (T7-T6)	3	2	2	0	0
16-18 (T5-T4)	0	1	1	0	0
19-20 (T3-T1)	0	0	0	0	0
19-20 (T1-T3)	0	0	0	0	0
<b>Total</b>	<b>18</b>	<b>21</b>	<b>20</b>	<b>1</b>	<b>5</b>

Financial Performance : ICT Services 2021/2022					
R'000					
Details	2020/2021	2021/2022			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	-	31,881	31,881	-	-100%
Expenditure:					
Employees	10,663,622	11,059,725	12,511,767	11,871,325	7%
Repairs and Maintenance	4,078,848	18,609,480	17,463,390	17,141,588	-8%
Other	16,044,214	20,192,567	17,312,466	7,745,316	-62%
<b>Total Operational Expenditure</b>	<b>30,786,684</b>	<b>49,861,772</b>	<b>47,287,623</b>	<b>36,758,229</b>	<b>-26%</b>
<b>Net Operational Expenditure</b>	<b>30,786,684</b>	<b>49,829,891</b>	<b>47,255,742</b>	<b>36,758,229</b>	<b>-26%</b>
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					<b>T 3.27.5</b>

Capital Expenditure : ICT Services 2021/2022					
R' 000					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	50,020,000	18,790,000	18,107,444	-4%	
Capital:Non-infrastructure:New:Computer Equipment:P0007526-UPS (122/...)	500,000	500,000	24,600	-95%	24,600
Capital:Non-infrastructure:New:Computer Equipment:P0008199-Scanners (122/...)	335,000	335,000	311,050	-7%	311,050
Capital:Non-infrastructure:Existing:Renewal:Computer Equipment:P0008197-Computer systems (122/...)	350,000	350,000	340,355	-3%	350,000
Capital:Non-infrastructure:Existing:Upgrading:Computer Equipment:P2000192: Equipment for Receptors: 122	30,000	45,000	39,138	-13%	45,000
Capital:Non-infrastructure:Existing:Renewal:Computer Equipment:P2000098: Replace Audio Visual equipment:122	1,500,000	1,185,000	1,058,438	-11%	1,185,000
Capital:Non-infrastructure:Existing:Upgrading:Computer Equipment:P2000104: Communication To External Facilities: 122	250,000	250,000	248,748	-1%	250,000
Capital:Non-infrastructure:New:Computer Equipment:P1900102 Fibre connection: 122	3,000,000	980,000	972,067	-1%	980,000
Capital:Non-infrastructure:Existing:Renewal:Furniture and Office Equipment:P1100042-Replace furniture & office equipment (122/...)	20,000	20,000	20,000	0%	20,000
Capital:Non-infrastructure:New:Machinery and Equipment:P1200014 Instruments & tools for ICT (122/...)	15,000	15,000	11,608	-23%	15,000
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1200019-Replace two way radios (122/...)	440,000	440,000	434,444	-1%	440,000

Capital:Non-infrastructure:New:Machinery and Equipment:P2000189:SMART CITY Projects: 122	43,580,000	14,670,000	14,646,997	0%	14,670,000
--	------------	------------	------------	----	------------

### ***COMMENT ON THE OVERALL PERFORMANCE OF ICT SERVICES***

Capital projects for 2021/2022 included implementation of SMART city initiatives; Call Center and Work force Management systems are some of the multi-year projects under this Smart city projects and are currently at 90% completion. The projects will improve service delivery, communication, public engagement and planning by digitizing all the municipality's processes. The only variation was that the projects were not completed in the months planned for on the SDBIP.

## **3.25. INTEGRATED DEVELOPMENT PLAN SERVICES**

### ***INTRODUCTION TO IDP SERVICES***

The development of the IDP was guided by national and provincial imperatives. Council prides itself in public participation processes that ensure that its citizens' inputs are taken into consideration during the planning and budgeting processes. The existing IDP structures ensure that the communities are in the know as far as municipal performance is concerned. Council strives to ensure that there is alignment between the IDP, PMS, and budget to ensure that it meets its objectives.

The IDP can be regarded as a tool that enables the municipality to align its financial and institutional resources based on agreed policy objectives and programmes. As a result, the municipal IDP and budget are inevitably linked to one another as stipulated by legislation.

A municipality's Integrated Development Plan must inform the municipality's annual budget that must be based on the development priorities and objectives referred to in section 26(c) of the Act, and the performance targets set by the municipality in terms of regulation 12; and be used to prepare action plans for the implementation of strategies identified by the municipality.

The implementation and monitoring of the IDP is done continuously throughout the year. This phase represents the implementation and monitoring of proposals and projects contained in the IDP. The municipality develops organizational performance management plan, which reflects Key Performance Indicators (KPI's) and targets linked to the Integrated Development Plan. This plan will be used as a monitoring framework towards the implementation of the IDP and the attached budget thereof.

This phase comprises meetings/negotiations with provincial departments in order to monitor progress on provincially/nationally funded projects and meetings on funding, powers, duties

and functions etc, as contemplated in the IDP document. During this phase, the situation regarding the development and review of sectoral strategic plans will also be monitored.

*T3.28.1*

IDP Services Policy Objectives Taken from IDP							
Service Objectives  <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2019/2020		2020/2021			2021/2022
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
<i>To guide and inform the Municipal planning, budget and management, and development actions.</i>	Develop and review the IDP of the organisation.	1	1	1	1	1	1
							T 3.28.3



Development & strategic Support (IDP, PMS,)						
	Year 0 (2021)		YEAR 0 (2022)			
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %	
0-3 (T18-T16)	3	3	2	1	33	
4-6 (T15-T12)	1	1	1	0	0	
7-9 (T11-T10)	1	2	0	2	0	
10-12 (T9-T8)	1	0	0	0	0	
13-15 (T7-T6)	0	1	1	0	0	
16-18 (T5-T4)	0	0	0	0	0	
19-20 (T3-T1)	0	1	1	0	0	
<b>Total</b>	<b>6</b>	<b>8</b>	<b>5</b>	<b>3</b>	<b>38</b>	

Financial Performance : IDP Services 2021/2022						R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	-	-	-	-	0%	
Expenditure:						
Employees	4,473,611	4,874,359	4,872,209	4,209,691	-14%	
Repairs and Maintenance	-	-	-	-	0%	
Other	1,280,258	2,724,176	2,223,576	604,611	-78%	
<b>Total Operational Expenditure</b>	<b>5,753,870</b>	<b>7,598,535</b>	<b>7,095,785</b>	<b>4,814,301</b>	<b>-37%</b>	
<b>Net Operational Expenditure</b>	<b>5,753,870</b>	<b>7,598,535</b>	<b>7,095,785</b>	<b>4,814,301</b>	<b>-37%</b>	

*Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.*

T 3.28.5

### COMMENT ON THE OVERALL PERFORMANCE OF IDP SERVICES

Council adopted its 2021/2022 IDP as per legislative requirements. Furthermore, priorities identified in the budget and IDP informed resource allocation.

T 3.28.7

### 3.26. PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

This component includes property, legal, risk management, and procurement services.

#### INTRODUCTION TO PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

**Property valuation:** The department is responsible for providing an updated Market Values for the levying of property rates. During the 2021/2022 financial year, the new 2021/2022 5<sup>th</sup> Supplementary Valuation roll was compiled and submitted. All 5<sup>th</sup> Supplementary rolls for the 2018-2023 general valuation roll was compiled and submitted in January 2022. The department is also responsible for determining the disposal and acquisition property market values (*Ad Hoc*) as and when the municipality dispose or acquire immovable properties.

The department is guided by the two important prescripts, that is, Municipal Property Rates Act No 6 (MPRA) of 2004 and with its Regulations, read together with Municipal Finance Management Act No 56 (MFMA) 2003 and its Regulations. In line with Act and both National and Provincial COGTA guidelines department currently (2022) is embarking on preparation of a new General Valuation roll that will take effect in 1 July 2023. As a finance department, valuation play a measurable contribution to the revenue generation of the municipality.

**Legal and administration services:** The Department of Legal and Administration is fully complying with the aim of ensuring good governance and public participation. The Legal and Administration department provides legal services, records management, secretariat services and alienation of Council's properties. The department also provides support services to the Council, Mayoral Committee and all other departments in the municipality. It will continue to provide high-quality administrative support and ensure legal compliance.

**Risk management services:** The department is responsible for providing guidance on risk mitigation strategies in line with the approved risk management strategy and policy. On an annual basis, the risk workshop is held to review organisational risk and new emerging risks to develop strategic and operational risk plans.

**Procurement services:** The department is responsible for the acquisition of supplies and services in support of the municipality's business. It ensures that all procurement processes are fair, equitable, competitive, cost-effective, compliant with the regulatory framework and consistent with all applicable legislation.

#### SERVICE STATISTICS FOR PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

Tenders	: 63
Contracts	: 183
Supplementary valuations	: 2 402
Policies	: 38
By-laws	: 8

T 3.28.2



Property, Legal, Risk Management, and Procurement Services Policy Objectives Taken from IDP							
Service Objectives  <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2020/2021		2021/2022		2022/2023	
		Target	Actual	Target		Actual	Target
		Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
Ensure compliance with Fraud Prevention Plan.	Number of activities implemented on Fraud Prevention Plan.	4	4	4	4	4	4
Render effective secretariat services.	Develop annual schedule of Council, Mayoral, and other committees.	1	1	1	1	1	1
Maintain a proper Records Management System.	Review of the File Plan.	1	1	1	1	1	1
	Number of reports submitted in monitoring incoming and outgoing correspondence.	6	11	11	11	11	12
Improve legal compliance.	Number of activities undertaken to improve legal compliance.	5	5	5	4	4	4
Promote cooperative governance.	Number of activities undertaken to comply with King III Report.	5	5	5	5	5	5
Maintain comprehensive and uniform valuation roll.	% of supplementary taxes implemented.	100%	100%	100%	100%	100%	100%
Facilitate and coordinate risk management functions and processes.	Number of strategic risk registers approved by Council.	1	1	1	1	1	1
Fully comply with Supply Chain Regulation and National Treasury Guide on procurement processes.	Number of compliant in-year reports submitted on time.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.

Employees - Property; Legal; Risk Management					
	Year 1- (2021)	Year 0 (2022)			
Job Level	Employee number				Vacancies %
0-3 (T18-T16)	8	7	7	0	0
4-6 (T15-T12)	11	12	12	0	0
7-9 (T11-T10)	14	11	10	1	9
10-12 (T9-T8)	9	8	7	1	13
13-15 (T7-T6)	3	7	7	0	0
16-18 (T5-T4)	0	0	0	0	0
19-20 (T3-T1)	0	0	0	0	0
<b>Total</b>	<b>45</b>	<b>45</b>	<b>43</b>	<b>2</b>	<b>4</b>

Financial Performance : Legal, Property and Procurement					2021/2022	R'000
Details	2020/2021	2021/2022				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
<b>Total Operational Revenue</b>	1 340 907	1 119 090	1 119 090	640 702	-75%	
Expenditure:						
Employees	34 074 353	37 257 989	39 032 589	37 393 267	0%	
Repairs and Maintenance	341 846	481 282	181 282	156 925	-207%	
Other	20 638 615	18 029 227	26 929 227	22 877 952	21%	
<b>Total Operational Expenditure</b>	<b>55 054 814</b>	<b>55 768 498</b>	<b>66 143 098</b>	<b>60 428 144</b>	<b>8%</b>	
<b>Net Operational Expenditure</b>	<b>53 713 907</b>	<b>54 649 408</b>	<b>65 024 008</b>	<b>59 787 442</b>	<b>9%</b>	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
<i>T 3.15.5</i>						

Capital Expenditure : Legal, Property and Procurement					2021/2022
					R' 000
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	2 485 000	1 604 500	1 563 398	-3%	
Capital:Non- infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Stores:P2000155: Extension of Municipal Store : 230	-	1 000 000	999 095	0%	999 095
Capital:Non- infrastructure:Existing:Renewal:Intangible Assets:Licences and Rights:Unspecified:P1600003-Aerial Photos & Pictometry (123/...)	2 000 000	116 000	96 000	-17%	96 000
Capital:Non-infrastructure:New:Furniture and Office Equipment:P1000118 Bulk filing cabinets (120/...)	200 000	200 000	185 634	-7%	185 634
Capital:Non-infrastructure:New:Furniture and Office Equipment:P1600014 Bulk Filing cabinets at SCM (230/...)	200 000	203 500	200 000	-2%	200 000
Capital:Non- infrastructure:Existing:Renewal:Furniture and Office Equipment:Replace Furniture and Equipment: 230	75 000	75 000	73 981	-1%	73 981
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					T 3.25.6

### **COMMENT ON THE OVERALL PERFORMANCE OF PROPERTY SERVICES**

All the departments managed to successfully implement their projects as per the SDBIP. Legal services had a challenge with the procurement of the executive support vehicle due to under-budgeting.

T 3.28.7

**COMPONENT J: ORGANISATIONAL PERFORMANCE SCORECARD**

This component includes a performance summary of the Annual Performance Scorecard Report for the 2021/2022 financial year.

Refer to **Appendix V for a full report.**

**CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE  
(PERFORMANCE REPORT PART II)*****INTRODUCTION***

To ensure that the organization's effectiveness is increased, the municipality conducts some personnel needs analysis and makes the necessary provision in the municipal budget on an annual basis. To ensure effectiveness and efficiency in the organisation, the municipality annually develops a WSP, after conducting a training needs analysis. The necessary training is then provided depending on available financial resources. Employees are also provided with all the necessary tools including, but not limited to, ICT tools, furniture, and machinery.

Necessary policies, systems, procedures, and mechanisms are put in place to ensure organizational development. These include, but are not limited to, recruitment, selection, training, discipline, and staff retention. Employees are developed as far as possible to assist them to function effectively as human beings and to reach their full potential.

Changes in business process and changing environment requires the organization to review its organizational structure on a regular basis.

## COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

## 4.1. EMPLOYEE TOTALS, TURNOVER, AND VACANCIES

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2019/2020		2020/2021				2021/2022			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Water (water general).	500, 560, 561, 562, 563, 564, 566, 567, 571, 575, 546/566, 550/560	152	125	150	126	24	16	137	127	10	7.3
Waste water (sanitation and public toilets).	546, 547, 550, 552, 553, 410, 5547/567 552/561 561/563	128	100	123	102	21	17	118	105	13	11
Electricity.	700	117	108	117	102	15	13	109	104	5	4.6
Waste management.	420, 425, 426	231	218	230	209	21	9	227	219	8	3.5
Housing (human settlements).	452	14	11	14	13	1	7	14	12	2	14.3



EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2019/2020		2020/2021				2021/2022			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Roads (road transport, licensing, and taxi terminals buildings).	300, 540, 542, 543, 557	187	179	196	178	18	9	187	180	7	3.7
Transport.	None	0	0	0	0	0	0	0	0	0	0
Planning (development and strategic support IDP, town planning services).	114, 502	28	25	29	26	3	10	29	25	4	13.8
LED.	124	2	2	2	2	0	0	2	2	0	0
Planning (strategic & regulatory) [Office of the MM, Deputy MM, Exec Director: Public Services, Exec Director: Services, Exec Director: Corporate Services, Exec Director: Financial Services, Internal Audit.	110,118, 111, 112, 113, 107, 108, 109	26	23	26	24	2	8	25	21	4	16

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2019/2020		2020/2021				2021/2022			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Community and Social services (Gender and Social Development, Library, Youth Development, Events and Facility Management (Community Halls), Cemetery and Age Care).	117, 140, 116, 161 505, 505/533	87	84	91	84	7	8	92	86	6	6.5
Environmental Protection (Pollution control, Biodiversity, Landscape, and Environmental Health).	None	0	0	0	0	0	0	0	0	0	0
Health	400, 405, 440, 441, 442	7	7	7	6	1	14	6	6	0	0
Security and Safety (Traffic, Emergency Services, and Street Lights).	310, 311, 312, 515, 460	214	117	215	201	14	7	189	174	15	7.9

<b>EMPLOYEE TOTALS, TURNOVER, AND VACANCIES</b>											
Department Description	Vote Allocation	2019/2020		2020/2021				2021/2022			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Sport and Recreation.	530, 533, 539	154	152	153	144	9	6	151	140	11	7.3
Corporate Policy Offices and others (Legal and Admin, HCM, IT, Property and Evaluation, Communication, Mayoral admin, Stores, Financial Data Processing, Municipal Buildings).	102, 105, 119, 120, 121, 122, 123, 126, 128, 141, 200, 205, 210, 230, 555, 576	331	315	324	305	19	6	346	315	31	9
<b>TOTAL</b>		<b>1679</b>	<b>1526</b>	<b>1677</b>	<b>1522</b>	<b>155</b>	<b>9.2</b>	<b>1532</b>	<b>1515</b>	<b>112</b>	<b>7.2</b>

Vacancy Rate: Year 1 (2020/2021)				Vacancy rate year 0: 2021/2022		
Designation	Total Approved Posts	Vacancies	% Vacancies	Total Approved Posts	Vacancies	% Vacancies
MM	1	0	0	1	1	100
CFO	1	0	0	1	0	0
Other Section 57 Managers (excluding Finance)	3	0	0	3	0	0
Other Section 57 Managers (Finance)	0	0	0	0	0	0
Police Officers	None	None	None	None	None	None
Fire-fighters	58	2	3.4	0	0	0
Senior Management – Level 13-15 (excluding Finance) {1-3} (T16-T18)	54	4	7.4	0	0	0
Senior Management – Level 13-15 (Finance) {1-3} (T16-T18)	7	0	14.3	0	0	0
Highly Skilled Supervision – Level 9-12 (excluding Finance) {4-6} (T11-T15)	74	5	6.8	0	0	0
Highly Skilled Supervision – Level 9-12 (Finance) {4-6} (T11-T15)	30	3	10	0	0	0

Turnover Rate 2021/2022			
Details	Total of Appointments as of the Beginning of the Financial Year	Terminations during the Financial Year	Turnover Rate (%)
2019/2020	119	42	2.8%
2020/2021	152	80	5.3%

2021/2022	85	47	3.1%
-----------	----	----	------

#### **COMMENT ON VACANCIES AND TURNOVER**

Elementary/entry level vacancies are advertised on local media and municipal notice boards while vacancies at management, skilled and professional occupations are advertised using local and national media in line with the recruitment policy to ensure sufficient coverage. All four (4) section 56 senior manager's positions were filled by 30 June 2022 with the exception of municipal manager position. Appointments on an acting basis were made when such vacancies occurred. Internal staff is at liberty to apply for promotional positions if they meet the requirements in terms of qualifications, skills, and experience. Internal promotions were done where our internal candidates were assessed and found to meet the requirements for the posts. The Employment Equity Plan is always considered when making appointments. The turnaround time for the filling of vacant posts varies depending on the scarcity of skills in the labour market, qualifications and experience required. The target turnaround time to fill a vacancy is three (3) months.

Turnover is mainly due to resignations, retirement, death, and (to a very limited extent) dismissals. Employees mainly resign as a result of career advancement. We have an active Employee Assistance Programme in place and also conduct employee sessions via the appointed service provider during the year. There is a long service recognition system in place, which is implemented in terms of the conditions of service and internal policies. Retention measures like scarcity allowances have been introduced and are implemented for designated technical positions. However, due to other institutions offering more benefits than STLM can afford, it is not always possible to retain scarce and skilled employees.

*T 4.1.4*

## COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

### **INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT**

The municipality strives to achieve its IDP goals by ensuring on-time HR provisioning following a rigorous recruitment process. Employees are valued assets of the municipality and processes are in place to ensure capacity building of staff in support of their career aspirations. Training and development opportunities are available for staff in the form of short courses and long-term interventions in the form of study bursaries with accredited institutions of higher learning. An Employment Equity Plan has been developed and implemented and is reviewed annually. Annual reports on the implementation of the plan are sent to the Department of Labour at the end of September as required by EEA. A variety of policies were developed and implemented as indicated in Section 4.2 on policies.

*T 4.2.0*

#### **4.2. POLICIES**

<b>HR Policies and Plans</b>				
<b>No.</b>	<b>Name of Policy</b>	<b>Completed (%)</b>	<b>Reviewed (%)</b>	<b>Date Adopted by Council or Comment on Failure to Do So</b>
1	Affirmative Action.	100%		C55/05/2019
2	Attraction and Retention.	100%	100%	C55/05/2019
3	Code of Conduct for Employees.	100%		C55/05/2019
4	Delegation, Authorization, and Responsibility.	100%		C55/05/2019
5	Disciplinary Code and Procedures.	100%		C55/05/2019
6	Essential Services.	100%		C55/05/2019
7	Employee Assistance/Wellness.	100%		C55/05/2019
8	Employment Equity Plan.	100%		C55/05/2019
9	Exit Management (Part of Retention Policy).	100%		C55/05/2019
10	Grievance Procedures.	100%		C55/05/2019
11	HIV/AIDS Policy.	100%		C55/05/2019
12	HR and Development.	100%		C55/05/2019
13	Information Technology.	100%		C55/05/2019
14	Job Evaluation.	100%		C55/05/2019

<b>HR Policies and Plans</b>				
<b>No.</b>	<b>Name of Policy</b>	<b>Completed (%)</b>	<b>Reviewed (%)</b>	<b>Date Adopted by Council or Comment on Failure to Do So</b>
15	Leave (According to Conditions of Service).	100%		C55/05/2019
16	Occupational Health and Safety.	100%		C55/05/2019
17	Official Housing.	100%		C55/05/2019
18	Official Journeys.	100%		C55/05/2019
19	Official Transport to attend Funeral.	100%		C55/05/2019
20	Official Working Hours and Overtime.	100%		C55/05/2019
21	Organizational Rights.	100%		C55/05/2019
22	Payroll Deductions.	100%		C55/05/2019
23	Performance Management and Development.	100%		SC23/05/2021
24	Recruitment, Selection, and Appointment.	100%	100%	C55/05/2019
25	Remuneration, Scales, and Allowances.	100%		C55/05/2019
26	Resettlement.	100%		C55/05/2019
27	Sexual Harassment.	100%		C55/05/2019
28	Skills Development.	100%		C55/05/2019
29	Smoking Policy.	100%		C55/05/2019
30	Special Skills.	100%		C55/05/2019
31	Work Organization.	100%		C55/05/2019
32	Uniforms & Protective Clothing.	100%		C55/05/2019
33	Other Policies/Procedures.			C55/05/2019
33.1	Absence from Work without Leave (Only procedures.)	100%		C55/05/2019
33.2	Accident and Incident Reporting Procedure.	100%		C55/05/2019
33.3	Acting Allowance Policy (Only draft).	100%		C55/05/2019
33.4	Bereavement Policy.	100%		C55/05/2019

<b>HR Policies and Plans</b>				
<b>No.</b>	<b>Name of Policy</b>	<b>Completed (%)</b>	<b>Reviewed (%)</b>	<b>Date Adopted by Council or Comment on Failure to Do So</b>
33.5	Bursary By-laws.	100%		C55/05/2019
33.6	Cell phones.	100%		C55/05/2019
33.7	Clocking Systems Policy.			C55/05/2019
33.8	Conditions of Service.	100%		C55/05/2019
33.9	Education, Training, and Development.	100%		C55/05/2019
33.10	Fraud Prevention Policy.	100%		C55/05/2019
33.11	Performance Appraisal.	100%		SC23/05/2021
33.12	Private Work Policy.	100%		C55/05/2019
33.13	Retention & Succession.	100%		C55/05/2019

#### **COMMENT ON WORKFORCE POLICY DEVELOPMENT**

Human Resources Management policies are in place and were approved by Council. Compliance with policies and the ability of management to enforce compliance with policies remains a challenge and requires urgent attention. Knowledge and understanding of policies by all staff also remain an issue of concern making it crucial to improve and accelerate policy awareness activities amongst staff. Policy awareness is promoted at monthly inductions. Workplace policies are developed and reviewed as and when necessary, in consultation with labour, as prescribed by the relevant pieces and legislation and signed collective agreements.

T 4.2.1.1

#### **4.3. 4.3. INJURIES, SICKNESS, AND SUSPENSIONS**

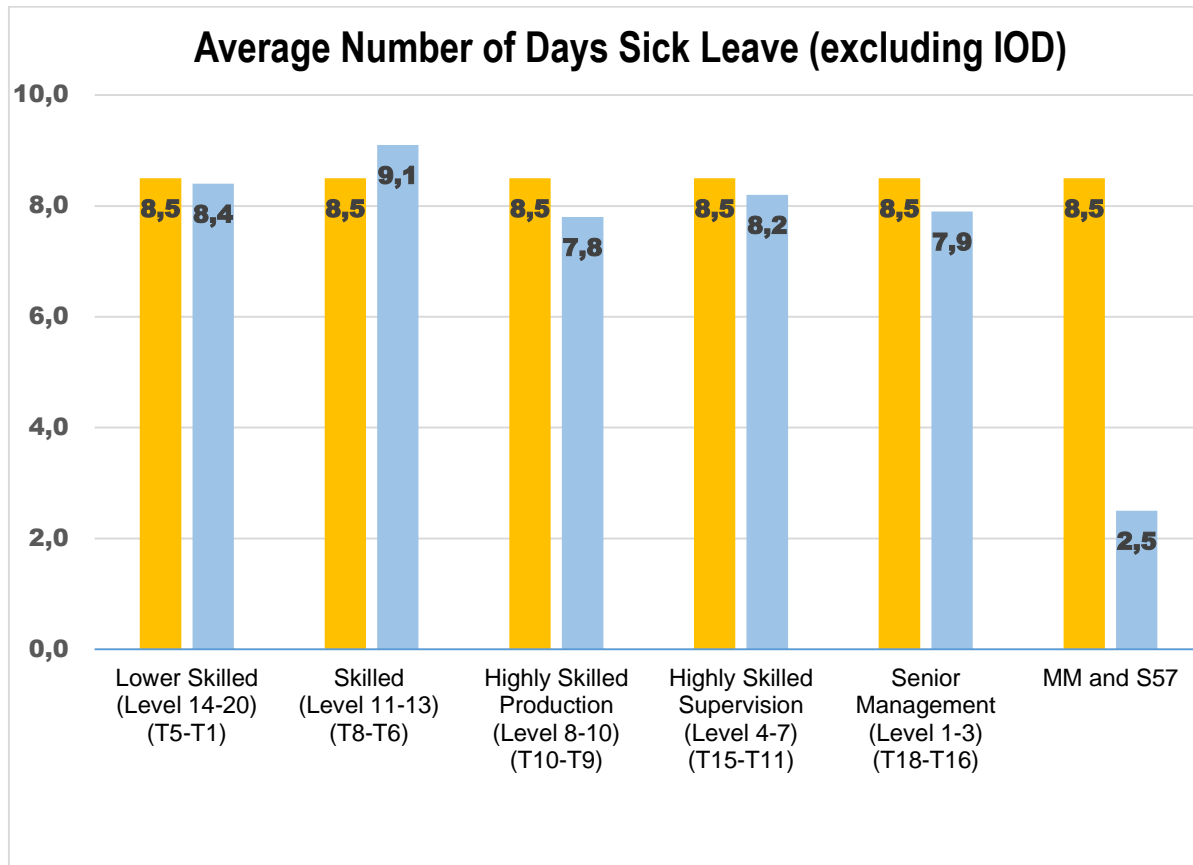
##### **Number and Cost of Injury on Duty 2021/2022**

<b>Type of Injury</b>	<b>Injury Leave Taken (Days)</b>	<b>Employees Using Injury Leave (Number)</b>	<b>Proportion Employees Using Sick Leave (%)</b>	<b>Average Injury Leave per Employee (Days)</b>	<b>Total Estimated Cost</b>
Required basic medical attention only	5days	1 employee			R 9252.40
Temporary total disablement	None	0		0	0



Permanent disablement	None	0		0	0
Fatal	None	0		0	0
<b>Total</b>	<b>5 days</b>	<b>1 employee</b>		<b>5 days</b>	<b>R 9252.40</b>

<b>Number of Days and Cost of Sick Leave (Excluding Injury on Duty) 2021-2022</b>						
<b>Salary Band</b>	<b>Total Sick Leave (Days)</b>	<b>Proportion of Sick Leave without Medical Certification (%)</b>	<b>Employees Using Sick Leave (Number)</b>	<b>Total Employees in Post (Number)</b>	<b>Average Sick Leave per Employee (Number)</b>	<b>Estimated cost</b>
Lower Skilled (Level 14-20) (T1-T5)	2329	87 (3.7%)	278	720	8.4	R1 410 709,68
Skilled (Level 11-13) (T6-T8)	2300	206 (9%)	252	428	9.1	R2 323 735,36
Highly Skilled Production (Level 8-10) (T9-T10)	609	70 (11.5%)	78	154	7.8	R445 392,08
Highly Skilled Supervision (Level 4-7) (T11-T15)	835	111 (13.3%)	102	158	8.2	R1 535 198,24
Senior Management (Level 1-3) (T16-T18)	213	20 (9.4%)	27	51	7.9	R567 347,20
MM and S57	5	0 (0%)	2	4	2.5	R9713,76
<b>Total</b>	<b>6291</b>	<b>494 (7.9%)</b>	<b>739</b>	<b>1515</b>	<b>8.5</b>	<b>R6 282 382,56</b>



#### **COMMENT ON INJURY AND SICK LEAVE**

Special sick leave is taken in the case of injury on duty. An OHS Policy in this regard is in place and displayed at all workplaces. All departments are required to comply with this policy. Regular OHS inspections and safety audits are carried out during the year to identify any new health and safety risks. Accidents and injuries on duty were investigated in terms of relevant legislation. HODs monitored sick leave, and proper record was kept of all leave and sick leave taken. Where necessary, officials may be sent to medical practitioners appointed by Council for second opinions in cases of extended sick leave.

T 4.3.4

<b>Number and Period of Suspensions 2021/2022</b>				
<b>Position</b>	<b>Nature of Alleged Misconduct</b>	<b>Date of Suspension</b>	<b>Details of Disciplinary Action Taken or Status of Case and Reasons Why not Finalised</b>	<b>Date Finalised</b>
F. Selolo (Office of the MM)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
I.S. Masimula (Law enforcement and traffic Services)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
k. Makwati (ICT)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
G. Magagula (EES)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Maseko Mxolisi(EES)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Ntshangase BW (ESWS)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the	13 May 2022	Awaiting disciplinary hearing	n/a

	community and municipal staff			
Maila C (Civil Eng)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Isaac Mohlala (Civil Eng)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Alfred Xulu (Civil Engineering)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Mtjeke Victor (Solid Waste)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Masilela T.E (Civil Eng)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Thandi Mhlangu (Civil Eng)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	n/a
Piet Shongwe (Civil Eng)	Alleged (harassment) insolent, provocative, abusive, aggressive,	13 May 2022	Awaiting disciplinary hearing	n/a

	intimidatory behaviour towards members of the community and municipal staff			
KJ Mogola (Civil Eng)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	
OJ Vilakazi( Civil Engineering)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	
Tholo M (Civil Eng)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	
PS Mabena(Solid Waste)	Alleged (harassment) insolent, provocative, abusive, aggressive, intimidatory behaviour towards members of the community and municipal staff	13 May 2022	Awaiting disciplinary hearing	
K Machacha (Financial Services)	Allegations of theft and gross negligence relating to assets (money) of Municipality in Pullenshope	29 March 2021	Awaiting disciplinary hearing	

Performance Rewards By Gender 2021 /2022					
Beneficiary profile					
Gender	Total Number of Employees in Group	Number of Beneficiaries	Expenditure on Rewards – Year 1 R' 000	Proportion of Beneficiaries within Group %	
M	0	0	0	0	
F	0	0	0	0	
M	2	0	0	0	
F	2	0	0	0	
M	31	0	0	0	
F	20	0	0	0	
Total		51	0	R0	0
Has the statutory municipal calculator been used as part of the evaluation process?				N/A	
T 4.4.1					

#### 4.4. PERFORMANCE REWARDS

##### **COMMENT ON PERFORMANCE REWARDS**

PMS is applied to Accounting Officer and Section 56 Executive Directors who report to the MM.

**COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE*****INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT***

STLM is championing staff development in the municipality by allowing employees to study by providing bursaries. A total of R2 483 545.00 was budgeted to provide study bursaries for the financial year. Total expenditure after budgetary adjustments was R 2 467 515.00. The fiscal adjustment was made to accommodate the growing interest amongst employees in obtaining formal qualifications. Employees are encouraged to pursue studies that would impact personal growth and individual performance and contribute effectively to organizational goal achievement.

The municipality also uses the bursary scheme to fund employee development in scarce skills within the local government sector. For example, the bursary scheme now pays for Master's degree programmes that will benefit the municipality, grow the skills base of workers, and empower employees in leadership skills.

A skills gap analysis is conducted annually and then a WSP is developed from the inputs received. Skills training is provided in line with the approved WSP. Employees are also continuously sent to workshops and seminars to improve their capacity.

*T4.5.0*

**4.5. SKILLS DEVELOPMENT AND TRAINING**

Skills Matrix														
Management Level	Gender	Employees in post as at 30 June 2022	Number of Skills Employees Required and Actual as at 30 June 2022											
			Learnership			Skills Programmes and Other Short Courses			Other Forms of Training			Total		
		Number	Actual: End of 2019/2020	Actual: End of 2020/2021	2021/2022 Target	Actual: End of 2019/2020	Actual: End of 2020/2021	2022/2021 Target	Actual: End of 2019/2020	Actual: End of 2020/2021	2021/2022 Target	Actual: End of 2019/2020	Actual: End of 2020/2021	2021/2022 Target
MM and S57	Female	2	1	1	0	0	1	2				0	2	2
	Male	2	1	1	0	0	2	2				1	3	2
Councillors, senior officials, and managers	Female	41 (20+21)	1	1	0	4	5	28				5	6	28
	Male	68 (38+30)	5	5	0	19	7	28				24	12	28
Technicians and associate professionals*	Female	32	0	0	0	20	95	103		1	7	20	96	110
	Male	126	4	4	0	135	148	221		8	4	139	160	225
Professions	Female	54	5	5	5	10	14	33				15	19	38
	Male	39	3	3	5	15	18	14				18	21	19
Subtotal	Female	129	7	7	5	34	115	166		1	7	41	129	178
	Male	235	13	13	5	170	175	265		8	4	183	192	274
<b>Total</b>		<b>364</b>	<b>20</b>	<b>20</b>	<b>10</b>	<b>204</b>	<b>290</b>	<b>431</b>		<b>9</b>	<b>11</b>	<b>237</b>	<b>321</b>	<b>452</b>

\*Registered with professional associate body, e.g. CA(SA)



Skills Development Expenditure										
Management Level	Gender	Employees as at the Beginning of the Financial Year	Original Budget and Actual Expenditure on Skills Development – Year 1							
			Learnership		Skills Programmes and Other Short Courses		Other Forms of Training		Total	
			Number	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual	Original Budget
MM and S57	Female	2	18,400	18,400					18,400	
	Male	2	18,400	18,400					18,400	
Legislators, senior officials, and managers	Female	41 (20+21)	18,400	18,400	14,500	14,500			32,900	32,900
	Male	68 (38+30)	73,600	73,600	66,502	63,502			140,102	137,102
Professionals	Female	54	36,480	36,480	22,550	22,550			59,030	59,030
	Male	39	56,020	56,020	18,250	18,250			74,270	74,270
Technicians and associate professionals	Female	32			93,902	63,902			93,902	63,902
	Male	126	114,000	114,000	372,526	201,526			486,526	315,526
Clerks	Female	134	113,180	113,180	252,777	152,777			365,957	265,957
	Male	23	54,720	54,720	123,129	68,078			177,849	122,798
Service and sales workers	Female	130	19,380	19,380	118,158	58,158			137,538	77,538
	Male	150	37,620	37,620	336,195	236,195			373,815	273,815
Plant and machine operators and assemblers	Female	28			12,948	12,948			12,948	12,948
	Male	130			148,292	98,292			148,292	98,292
Elementary occupations	Female	185			93,164	52,964			93,164	52,964
	Male	428			326,907	229,102			326,907	229,102
Subtotal	Female	606	205,840	205,840	604,999	377,799			810,839	583,639
	Male	966	354,360	354,360	1,484,801	914,945			1,839,161	1,269,305

Total		1 572	560,200	560,200	2,089,800	1,292,744			2,650,000	1,852,944
-------	--	-------	---------	---------	-----------	-----------	--	--	-----------	-----------

**COMMENTS ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND THE FINANCIAL COMPETENCY REGULATIONS**

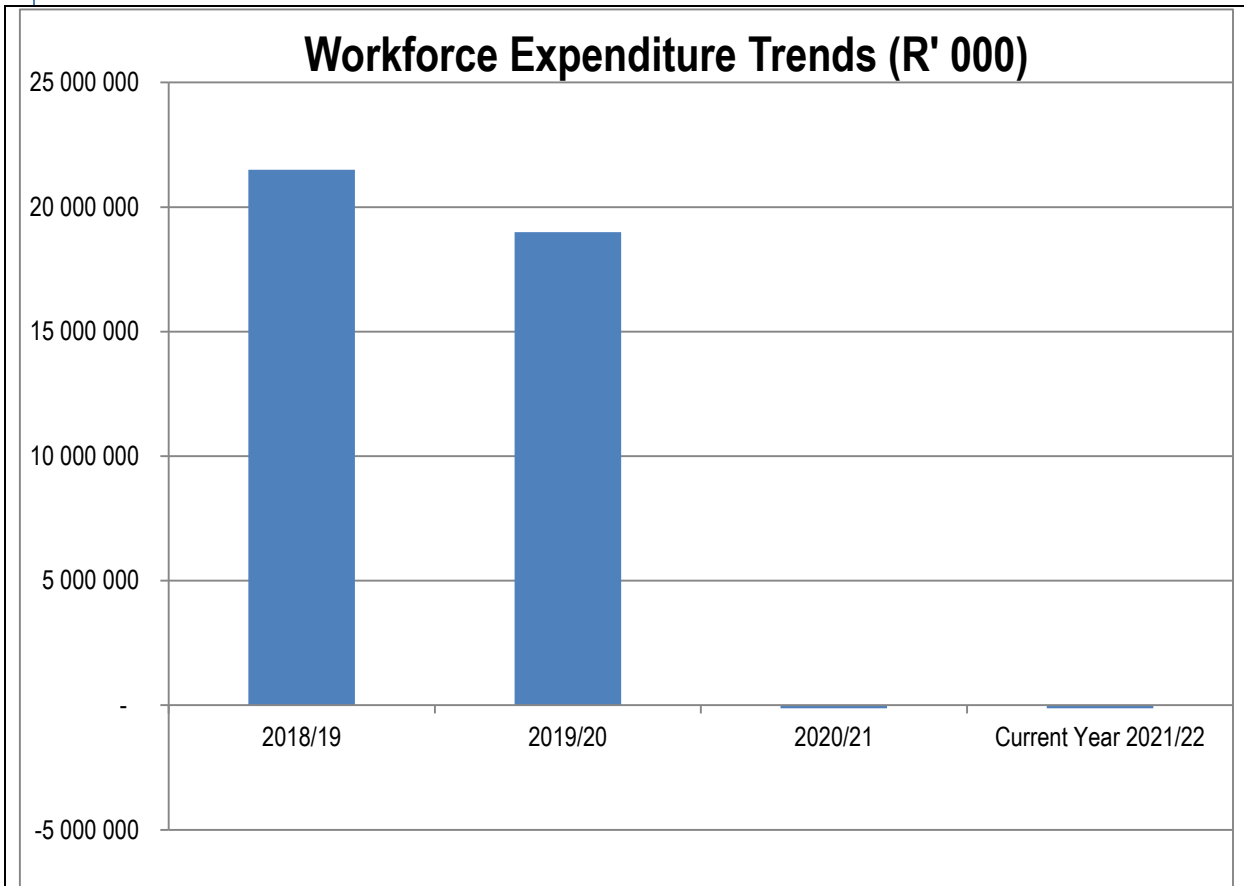
The sum of R2 650 000 was allocated internally to implement employees' skills development initiatives. In line with the approved WSP, total expenditure for the year amounted to R1 852 944.00. Compliance to Covid19 regulations poses challenges in implementing training initiatives, thus resulting in under-expenditure for the year under review. The LGSETA discretionary grant funding was earmarked for learnerships/ apprenticeships and skills programmes aimed at improving internal and external workforce capacity or the unemployed in the community. A concerted effort was made to ensure that the relevant employees and financial management interns are trained to comply with the MFMA Competency Regulations.

*T 4.5.4***COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE****INTRODUCTION TO WORKFORCE EXPENDITURE**

Workforce expenditure forms part of the municipal operational expenditure budget and is managed by the finance directorate. It involves salaries, contributions to medical aids, pension funds, housing scheme, UIF, group life insurance, travelling, cell phone and data allowances. All expenditure should be in line with the approved budget. When the staff establishment is approved, provision is made in the budget for all the posts that can be filled and the related time frames. No unfunded posts may be filled. The municipality ensures that it recruits employees capable of effectively rendering the services required to achieve its strategic goals.

*T 4.6.0*

**4.6. EMPLOYEE EXPENDITURE**



Source : MBRR SA22

T 4.6.1

**COMMENT ON WORKFORCE EXPENDITURE**

Workforce expenditure for the financial year has slightly increased due to creation of new positions which were created as part of the IDP review process with the sole purpose of ensuring effective delivery of institutional mandate. The total annual amount of R649 857 197,30 was spend to maintain the overall employee population.

4.6.1.1

Number of Employees Whose Salaries Were Increased Due to Position Upgrades		
Beneficiaries	Gender	Total
Lower Skilled (Level 1-2)	Female	According to the 2021/2022 budget – None
	Male	According to the 2021/2022 budget – None
Skilled (Level 3-5)	Female	According to the 2021/2022 budget – None
	Male	According to the 2021/2022 budget – None
	Female	According to the 2021/2022 budget – None

Highly Skilled Production (Level 6-8)	Male	According to the 2021/2022 budget – None
Highly Skilled Supervision (Level 9-12)	Female	According to the 2021/2022 budget – None
	Male	According to the 2021/2022 budget – None
Senior Management (Level 13-16)	Female	According to the 2021/2022 budget – None
	Male	According to the 2021/2022 budget – None
MM and S57	Female	According to the 2021/2022 budget – None
	Male	According to the 2021/2022 budget – None
<b>Total</b>		<b>0</b>

T 4.6.2

#### Employees Whose Salary Levels Exceed The Grade Determined By Job Evaluation

Occupation	Number of Employees	Job Evaluation Level	Remuneration Level	Reason for Deviation
None				

T 4.6.3

#### Employees Appointed to Posts Not Approved

Department	Level	Date of Appointment	Number Appointed	Reason for Appointment When No Established Post Exists
None				

T 4.6.4

#### **COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE**

1. No employees had their salaries increased due to positions being upgraded.
2. All employees appointed on approved and funded posts.

T 4.6.5

#### **DISCLOSURES OF FINANCIAL INTERESTS**

Officials and councillors declared their financial interests for the 2021/22 financial year to foster a culture of integrity and accountability and to prioritize the needs of communities. As per the code of conduct for officials and councillors (in terms of the MSA 2000), declarations are made annually. Refer to disclosures made by officials and councillors concerning their financial interests as required by MSA 2000 Schedule 1 and 2 as set out in **Appendix J**.

T 4.6.6

## CHAPTER 5 – FINANCIAL PERFORMANCE

### INTRODUCTION

This chapter contains information regarding financial performance and highlights specific accomplishments. It comprises the following components:

Component A: Statement of Financial Performance

Component B: Spending against Capital Budget

Component C: Cash Flow Management and Investment

Component D: Other Financial Matters

The overall operating results achieved for the past financial year closed off with a deficit of R54,0 million compared to a budgeted deficit of R 11,0 million. Operating revenue for the year is R1,8 billion (2021: R2,0 billion), which reflects a decrease of 10%. The operating expenditure for the year is R2.0 billion (2021: R1,8 billion), which reveals a decrease of 11,1%.

The total capital expenditure capitalized for the year in respect of property, plant, and equipment amounted to R564.6 million. This includes R199.2 million from government grants, R191,7 million from borrowings and R365,4 million from own cash resources.

Cash and short-term investments decreased by 4.7% to R492,0 million (2021: R544.6 million). The cash balance at financial year end was R 169 million.

### COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

#### **INTRODUCTION TO FINANCIAL PERFORMANCE**

*Note: Statements of Revenue Collection Performance by vote and source are included in **Appendix G**.*

Operating revenue excluding capital grants and subsidies for the year is R1.84 billion (2021: R1.81 billion), which shows an increase of 1.63%. Included in this figure are operating government grants to the amount of R255.1 million, which constitute 14% of total revenue.

Service charges jointly comprise 55% of total revenue and increased by R53 million from 2021 (R962 million) to R1.10 billion in the reporting financial year, which is R100 million more than the adjusted budget (R1,10 billion). Electricity remains the largest source of income and contributes 40% to municipal revenue.

Property rates constitute 24% of revenue, and decreased by 4% from the previous financial year.

Interest received decreased from R26,3 million to R28,2 million, which can mainly be attributed to the interest rate decrease during the year.

Revenue from fines decreased by R18 million from the previous year.

The operating expenditure for the year is R2,0 billion (2021: R1,8 billion); an increase of 11% from the previous financial year. The main expenditures are employee-related costs at R680,8 million, bulk purchases at R622,9 million, contracted services at R238.5 million, and depreciation and impairment at R 218 million.

Repairs and maintenance increased by 40% to R130,7 million (2021: R93,1 million) and comprises 6.2% of total operating expenditure. Grant and subsidies paid R23.2 million for the financial year.

Capital expenditure for the year amounts to R558.7 million. This includes R199.2 million from government grants, R186,5 million from borrowings and R173 million from own cash resources.

## 5.1. STATEMENTS OF FINANCIAL PERFORMANCE

## Reconciliation of Table A1 Budget Summary

Description	2021/2022						2020/2021		
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Final Budget	Actual Outcome	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Restated Audited Outcome
	1	2	3	4	5	6	7	8	9
<b>Financial Performance</b>									
Property rates	R 442,822,097	R -	R 442,822,097	R 442,822,097	R 445,311,485	R 2,489,388	101%	101%	R 428,628,643
Service charges	R 1,099,401,830	R 5,000,000	R 1,104,401,830	R 1,104,401,830	R 1,016,057,549	R 88,344,281	92%	92%	R 962,464,629
Investment revenue	R 38,994,560	R -	R 38,994,560	R 38,994,560	R 19,729,234	R 19,265,326	51%	51%	R 19,906,216
Transfers recognised - operational	R 252,226,720	R 2,500,000	R 254,726,720	R 254,726,720	R 255,019,607	R 292,887	100%	101%	R 264,374,241
Other own revenue	R 152,318,486	R -	R 152,318,486	R 152,318,486	R 105,513,834	R 46,804,652	69%	69%	R 134,914,305
<b>Total Revenue (excluding capital transfers and contributions)</b>	R 1,985,763,693	R 7,500,000	R 1,993,263,693	R 1,993,263,693	R 1,841,631,710	R 151,631,983	92%	93%	R 1,810,288,033
Employee costs	R 705,700,041	R - 6,774,781	R 698,925,260	R 698,925,260	R 680,801,693	R 18,123,567	97%	96%	R 649,857,197
Remuneration of councillors	R 24,803,741	R 3,539,232	R 28,342,973	R 28,342,973	R 27,022,288	R 1,320,685	95%	109%	R 23,201,102
Debt impairment	R 51,112,167	R -	R 51,112,167	R 51,112,167	R 58,556,581	R 7,444,414	115%	115%	R 31,598,644
Depreciation & asset impairment	R 250,418,421	R -	R 250,418,421	R 250,418,421	R 218,019,656	R 32,398,765	87%	87%	R 209,076,416
Finance charges	R 61,721,919	R 1,000	R 61,722,919	R 61,722,919	R 61,647,361	R 75,558	100%	100%	R 37,629,950
Materials and bulk purchases	R 624,018,012	R 2,874,000	R 621,144,012	R 621,144,012	R 622,993,689	R 1,849,677	100%	100%	R 552,032,000
Transfers and grants	R 21,393,119	R 1,935,043	R 23,328,162	R 23,328,162	R 23,293,162	R 35,000	100%	109%	R 2,342,339
Other expenditure	R 415,441,884	R 39,828,716	R 455,270,600	R 455,270,600	R 402,193,172	R 53,077,428	88%	97%	R 366,640,026



<b>Total Expenditure</b>	R 2,154,609,304	R 35,655,210	R 2,190,264,514	R 2,190,264,514	R 2,094,527,602	R - 95,736,912	96%	97%	R 1,872,377,673
<b>Surplus/(Deficit)</b>	R - 168,845,611	R - 28,155,210	R - 197,000,821	R - 197,000,821	R - 252,895,893	R - 55,895,072	128%	150%	R -62,089,640
Transfers recognised - capital	R 177,209,280	R 8,750,000	R 185,959,280	R 185,959,280	R 185,959,280	R - -	100%	105%	R 158,328,801
Contributions recognised - capital & contributed assets	R - -	R - -	R - -	R - -	R 12,909,841	R 12,909,841	#DIV/0!	#DIV/0!	R 41,689,195
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	R 8,363,669	R - 19,405,210	R - 11,041,541	R - 11,041,541	R - 54,026,772	R - 42,985,231	489%	-646%	R 137,928,355
Share of surplus/ (deficit) of associate									
<b>Surplus/(Deficit) for the year</b>	R 8,363,669	R - 19,405,210	R - 11,041,541	R - 11,041,541	R - 54,026,772	R - 42,985,231	489%	-646%	R 137,928,355
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>									
Transfers recognised - capital	R 177,209,280	R 9,132,437	R 186,341,717	R 186,341,717	R 199,209,623	R 12,867,906	107%	112%	R 195,905,657
Public contributions & donations	R - -	R - -	R - -	R - -	R - -	R - -			R - -
Borrowing	R 200,000,000	R - 8,265,558	R 191,734,442	R 191,734,442	R -	R 191,734,442	0%	0%	R 238,932,325
Internally generated funds	R 227,503,084	R - 32,555,460	R 194,947,624	R 194,947,624	R 359,583,472	R 164,635,848	184%	158%	R 261,915,833
<b>Total sources of capital funds</b>	R 604,712,364	R - 31,688,581	R 573,023,783	R 573,023,783	R 558,793,096	R - 14,230,687	98%	92%	R 696,753,814
<b>Cash flows</b>									
Net cash from (used) operating	R 117,158,000	R - 301,000	R 116,857,000	R 116,857,000	R 675,475,279	R 558,618,279	578%	577%	R 413,545,257
Net cash from (used) investing	R - 582,433,000	R - 3,134,000	R - 585,567,000	R - 585,567,000	R - 492,088,485	R 93,478,515	84%	84%	R -634,927,593
Net cash from (used) financing	R 188,476,000	R - -	R 188,476,000	R 188,476,000	R 96,650,326	R - 91,825,674	51%	51%	R -4,537,554
<b>Cash/cash equivalents at the year end</b>	R 377,551,000	R - 3,435,000	R 374,116,000	R 374,116,000	R 374,602,556	R 486,556	100%	99%	R 94,565,436
							#DIV/0!		

Financial Performance of Operational Services						
Description	R '000					
	2020/2021	2021/2022			2021/2022	Variance
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
<b>Operating Cost</b>						
Water	-111,693,916	-119,164,620	-124,652,542	-102,932,798	-13.62%	-17.42%
Waste Water (Sanitation)	-42,894,484	-36,058,851	-34,340,936	-43,379,938	20.30%	26.32%
Electricity	5,487,285	-39,628,766	-29,491,132	63,148,194	-259.35%	-314.13%
Waste Management	-24,851,507	10,366,487	4,744,775	-16,072,196	-255.04%	-438.73%
Housing	20,387,484	26,305,618	25,116,618	22,465,310	-14.60%	-10.56%
Component A: sub-total	-153,565,139	-158,180,132	-158,623,217	-76,771,427	-51.47%	-51.60%
Waste Water (Stormwater Drainage)	-	-	-	-	0.00%	0.00%
Roads	33,628,249	84,700,179	85,677,479	79,561,642	-6.07%	-7.14%
Transport	-13,849,295	-7,380,067	-7,035,467	-4,994,861	-32.32%	-29.00%
Component B: sub-total	19,778,954	77,320,112	78,642,012	74,566,780	-3.56%	-5.18%
Planning	11,306,844	13,931,418	13,704,918	10,213,740	-26.69%	-25.47%
Local Economic Development	1,492,029	23,080,266	23,055,809	21,968,808	-4.82%	-4.71%
Component B: sub-total	12,798,873	37,011,684	36,760,727	32,182,548	-13.05%	-12.45%
Planning (Strategic & Regulatory)	5,753,870	7,598,535	7,095,785	4,814,301	0.00%	0.00%
Local Economic Development	-	-	-	-	0.00%	0.00%
Component C: sub-total	5,753,870	7,598,535	7,095,785	4,814,301	0.00%	0.00%
Community & Social Services	31,650,219	37,618,786	36,046,017	34,150,320	-9.22%	-5.26%
Environmental Protection	-	-	-	-	0.00%	0.00%
Health	5,252,896	6,123,507	6,075,607	8,406,688	37.29%	38.37%
Security and Safety	94,719,104	111,143,057	107,438,081	102,377,780	-7.89%	-4.71%
Sport and Recreation	53,795,907	71,318,032	71,505,649	69,991,789	-1.86%	-2.12%
Corporate Policy Offices and Other	-208,113,040	-159,993,903	-135,575,773	-194,970,876	21.86%	43.81%
Component D: sub-total	-22,694,913	66,209,479	85,489,581	19,955,701	-69.86%	-76.66%

<b>Total Expenditure</b>	<b>-137,928,355</b>	<b>29,959,678</b>	<b>49,364,888</b>	<b>54,747,903</b>	<b>82.74%</b>	<b>10.90%</b>
In this table, operational income is offset against operational expenditure leaving a net operational expenditure total for each service as shown in the individual net service expenditure tables in chapter 3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.						T 5.1.2

***COMMENT ON FINANCIAL PERFORMANCE***

The actual performance indicates that less expenditure incurred, than what was budgeted for, resulting in a favourable variance.

## 1.2. GRANTS

Grant Performance							R' 000
Description	2020/2021	2021/2022			2021/2022	Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)	
<b>Operating Transfers and Grants</b>							
<b>National Government:</b>	<b>R 207 922 640</b>	<b>R 252 226 720</b>	<b>R 252 226 720</b>	<b>R 252 226 720</b>	<b>0.00%</b>	<b>0.00%</b>	
Equitable share	R 200 511 000	R 242 978 000	R 242 978 000	R 242 978 000	0.00%	0.00%	
Municipal Systems Improvement	R -	R -	R -	R -	0%	0%	
Department of Water Affairs	R -	R -	R -	R -	0%	0%	
Levy replacement	R -	R -	R -	R -	0%	0%	
EPWP	R 3 723 000	R 4 590 000	R 4 590 000	R 4 590 000	0%	0%	
IUDG	R -	R 3 008 720	R 3 008 720	R 3 008 720	0.00%	0.00%	
MIG	R 1 988 640	R -	R -	R -	0%	0%	
FMG	R 1 700 000	R 1 650 000	R 1 650 000	R 1 650 000	0.00%	0.00%	
<b>Provincial Government:</b>	<b>R 838 869</b>	<b>R 199 794</b>	<b>R 199 794</b>	<b>R 199 794</b>	<b>0.00%</b>	<b>0.00%</b>	
Health subsidy	R -	R -	R -	R -	0%	0%	
Housing	R -	R -	R -	R -	0%	0%	
Ambulance subsidy	R -	R -	R -	R -	0%	0%	
Disaster Management Relief Grant	R -	R -	R -	R -	0%	0%	
Arbor City	R 299 655	R -	R -	R -	0%	0%	
Greenest Municipality Competition	R 121 215	R -	R -	R -	0%	0%	
LGSETA	R 417 999	R 199 794	R 199 794	R 199 794	0.00%	0.00%	
<b>Total Operating Transfers and Grants</b>	<b>R 208 761 509</b>	<b>R 252 426 514</b>	<b>R 252 426 514</b>	<b>R 252 426 514</b>	<b>0.00%</b>	<b>0.00%</b>	

*Variations are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.*

T 5.2.1

<b>Grants Received From Sources Other Than Division of Revenue Act (DoRA)</b>						
<b>Details of Donor</b>	<b>Actual Grant 2019/2020</b>	<b>Actual Grant 2020/2021</b>	<b>2020/2021 Municipal Contribution</b>	<b>Date Grant terminates</b>	<b>Date Municipal contribution terminates</b>	<b>Nature and benefit from the grant received, include description of any contributions in kind</b>
<b>Government</b>						
<b>Foreign Governments/Development Aid Agencies</b>						
GIZ		2 500 000.00				
<b>Private Sector / Organizations</b>						
<i>Provide a comprehensive response to this schedule</i>						<i>T 5.2.3</i>

#### **COMMENT ON OPERATING TRANSFERS AND GRANTS**

The equitable share is an unconditional grant, and the full gazetted amount of R242.5 million was received.

The Finance Management Grant was utilised for the intern programme and for consultants to assist with the implementation of the new GRAP standards and compilation of an asset register. An amount of R1.6 million was spent for the period.

The EPWP incentive grant was utilised for job creation projects. During the year, R4.5 million was spent to employ temporary workers for street cleaning and cleaning of overgrown main streets.

#### **COMMENT ON GRANT PERFORMANCE**

The entire 2021/2022 UIDG allocation was spent by 30 June 2022. There were no IUDG roll-over funds from the 2021/2022 financial year.

### 1.3. ASSET MANAGEMENT

#### Overview of Asset Management

The Asset Management Policy complies with all relevant legislative requirements and the standards specified by the Accounting Standards Board. Asset management in the municipality is overseen by the Executive Director: Financial Services.

#### Financial Asset Register

The CFO established and maintained an asset register containing key financial data on each item of property, plant, or equipment that satisfies the criterion for recognition.

#### Organizing Asset Management, Staff Involved, and Delegations

The CFO reports to the MM and must ensure that the financial investment in the municipality's assets is safeguarded and maintained. The Asset Manager must ensure that appropriate physical management and control systems are established and maintained for all assets in their area of responsibility and that the municipal resources assigned to them are utilized effectively, efficiently, economically, and transparently. The Asset Champion must assist the Asset Manager in performing their functions and duties in terms of asset management.

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED 2021/2022				
<b>Asset 1</b>				
Name	New Sewer Network Mhluzi W23			
Description	New Sewer Network Mhluzi W23			
Asset Type	Waste Water Management			
Key Staff Involved	Executive Director Infrastructure Services, Civil Engineer, Deputy Director			
Staff Responsibilities	Oversee implementation of project, account for transaction.			
	2018/2019	2019/2020	2020/2021	2021/2022
Asset Value	-	-	-	R 10 000 000
Capital Implications	The asset was financed from IUDG			
Future Purpose of Asset	Waste Water Management			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
<b>Asset 2</b>				
Name	HV Substation New intake Mhluzi			
Description	HV Substation New intake Mhluzi			
Asset Type	New Electrical Infrastructure HV Substations			
Key Staff Involved	Municipal Manager, Executive Director Infrastructure Services, Civil Engineer			
Staff Responsibilities	Oversee implementation of project, account for transaction.			
	2018/2019	2019/2020	2020/2021	2021/2022
Asset Value				

	-	3 761 900	R	59 056 932	R 94 072 339
Capital Implications	The asset was financed from borrowings				
Future Purpose of Asset	Electricity supply and stabilizing of the electrical network				
Describe Key Issues	Getting material to be delivered on site on time, completing the project on time as per the works programme				
Policies in Place to Manage Asset	Yes				
<b>Asset 3</b>					
Name	Upgrade Graspan Reservoir Complex W21				
Description	Upgrade Graspan Reservoir Complex W21				
Asset Type	Upgrading Water Supply Infrastructure Reservoirs				
Key Staff Involved	Executive Director Infrastructure Services, Civil Engineer, Deputy Director				
Staff Responsibilities	Oversee implementation of project, account for transaction.				
	2018/2019	2019/2020	2020/2021	2021/2022	
Asset Value	0	699 997	R	49 465 557	R 2 534 442
Capital Implications	The asset was financed from the Municipal Infrastructure Grant				
Future Purpose of Asset	Access road to the community of Rockdale				
Describe Key Issues	Scope include construction of roads and stormwater to improve access and mobility.				
Policies in Place to Manage Asset	Yes				
T 5.3.2					

### COMMENT ON ASSET MANAGEMENT

With reference to the three projects approved in the year under review, these projects were evaluated from a cost and revenue perspective, including municipal tax and tariff implications in accordance with Section 19(2)(a) and (b) and MSA 2000 Section 74(2)(d), (e) and (i). The responsible implementing departments ensure that project files are maintained, and readily accessible for audit inspection. Financial data regarding asset management may be sourced from **MBRR Table A9**.

Repair and Maintenance Expenditure: 2021/2022				
R' 000				
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	106 219 632	109 052 503	92 136 570	13%
T 5.3.4				



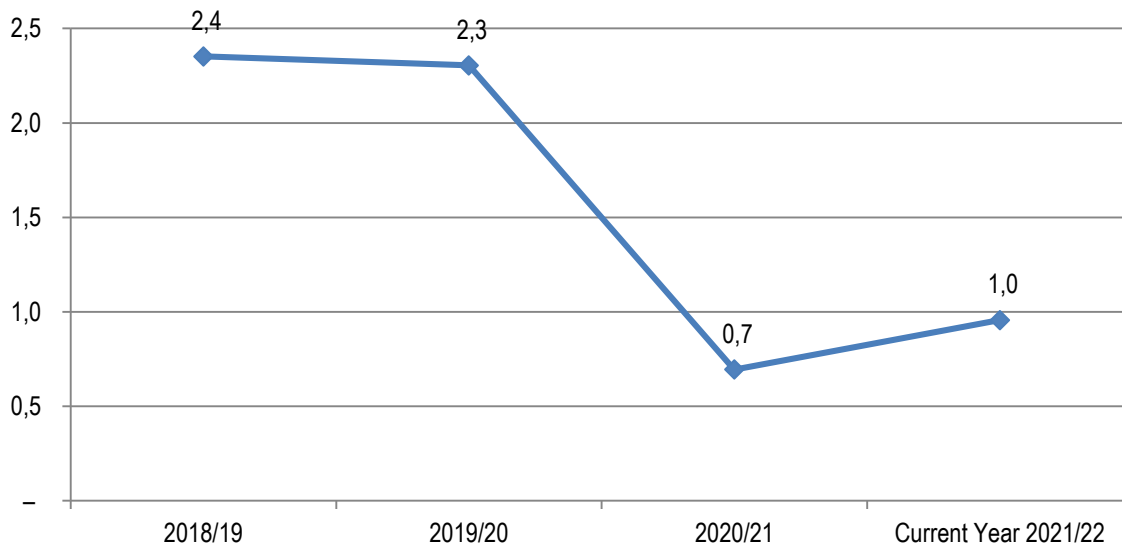
**COMMENT ON REPAIRS AND MAINTENANCE EXPENDITURE**

The aging infrastructure of the municipality requires more funds to be made available for the maintenance and replacement of (especially) water pipes in the Mhluzi area. The pressure placed on budget provision for the extension of infrastructure to cater for new developments limits the availability of funds for maintenance. The intention is to substantially increase maintenance expenditure in future budgets. The amount spent on repairs and maintenance is for materials only and declines in proportion to increase in expenditure elsewhere in the budget.

T 5.3.4.1

**5.4. FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS (KPI)**

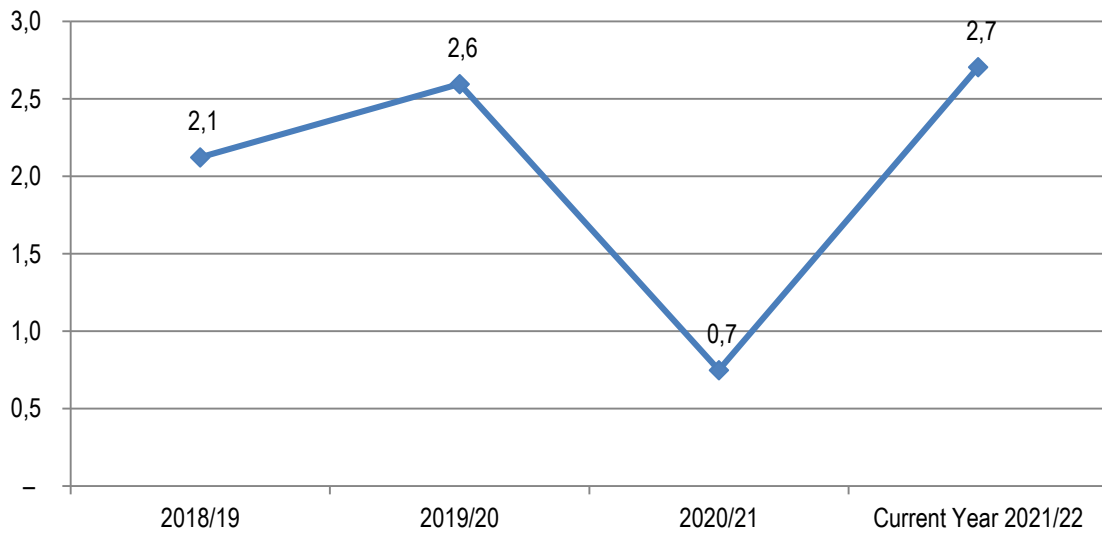
**Liquidity Ratio**



Liquidity Ratio – This Ratio measures the extent to which the Municipality has Cash and Short Term Investments available to settle Short-term Liabilities. If the Cash and Short Term Investments do not exceed Current Liabilities it means liquidity problems *i.e.* insufficient cash to meet financial obligations. The higher the ratio the better.

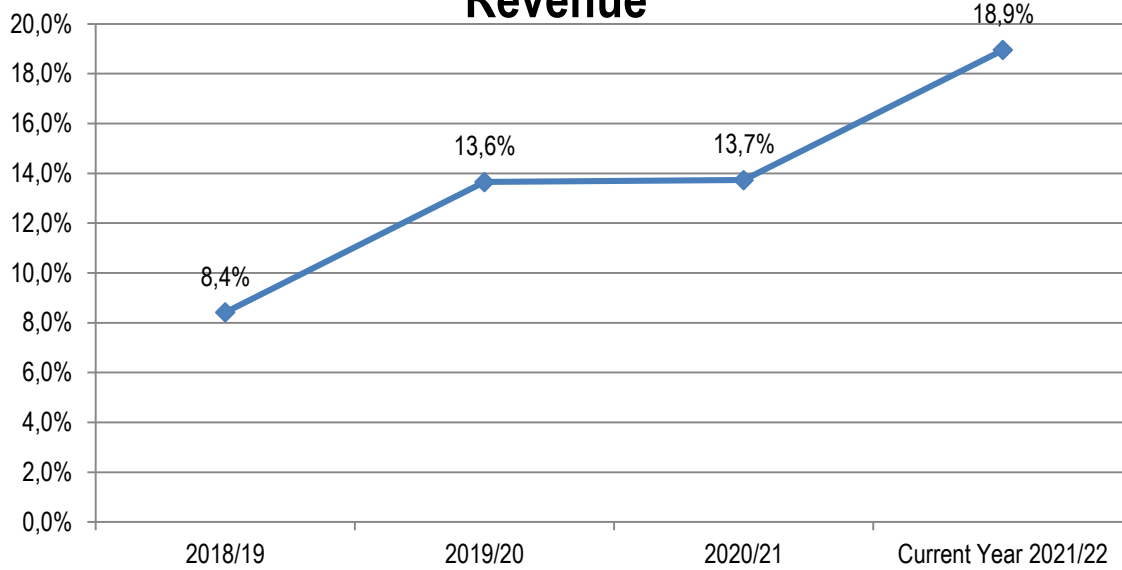
Data used from MBRR SA8

### Cost Coverage



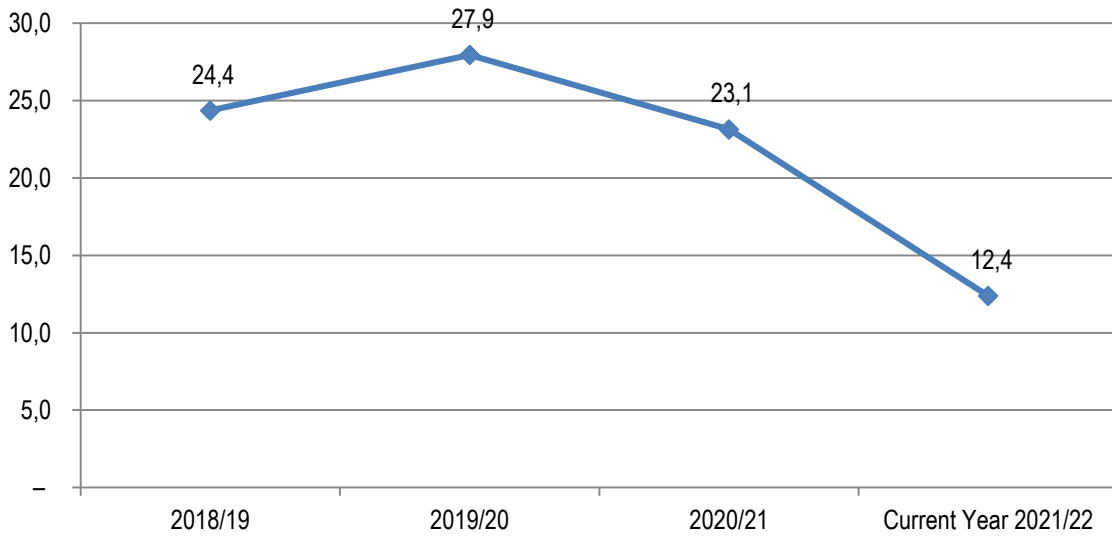
Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants. The norm is between 1 to 3 months. (Data used from MBRR SA8)

### Total Outstanding Service Debtors To Revenue



Total Outstanding Service Debtors To Revenue – It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better. The ratio focuses on the proportion of amounts that are deemed to be recoverable as a percentage of Annual Billed Revenue. It therefore only takes into account the major revenue sources that give rise to Consumer Debtors, excluding Bad Debts Provisions and also indicates the effectiveness of Credit Control procedures and enables assessment of the sufficiency of the Provision for Bad Debts. The norm is 8,3% which is equates to the same as 30 days' worth of Outstanding Debtors.

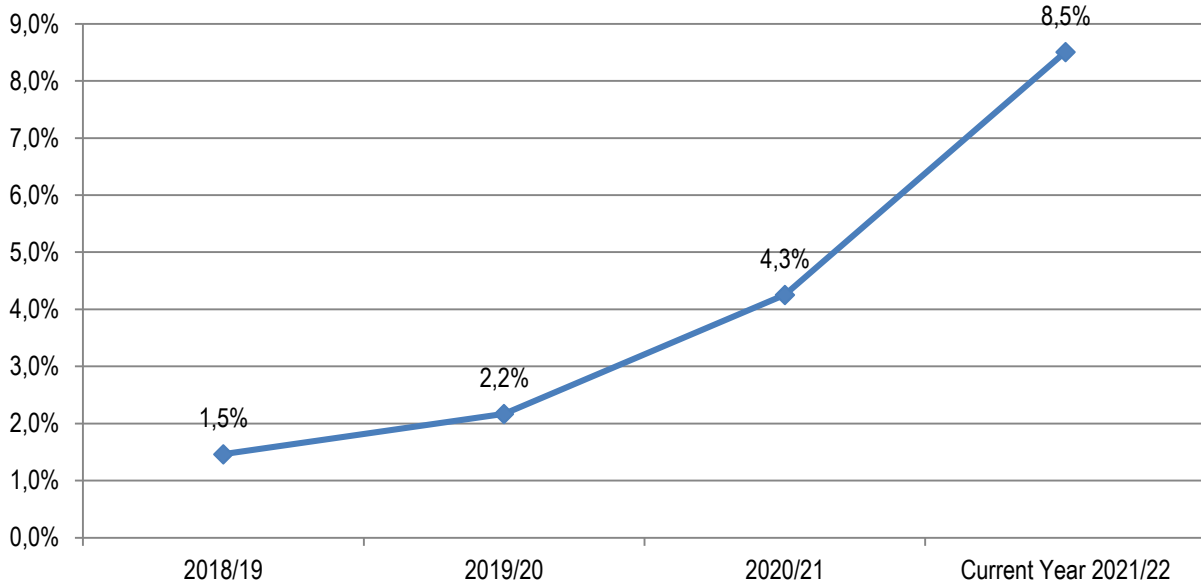
### Debt Coverage



Debt Coverage– The number of times debt payments can be accomodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accomodated by the municipality

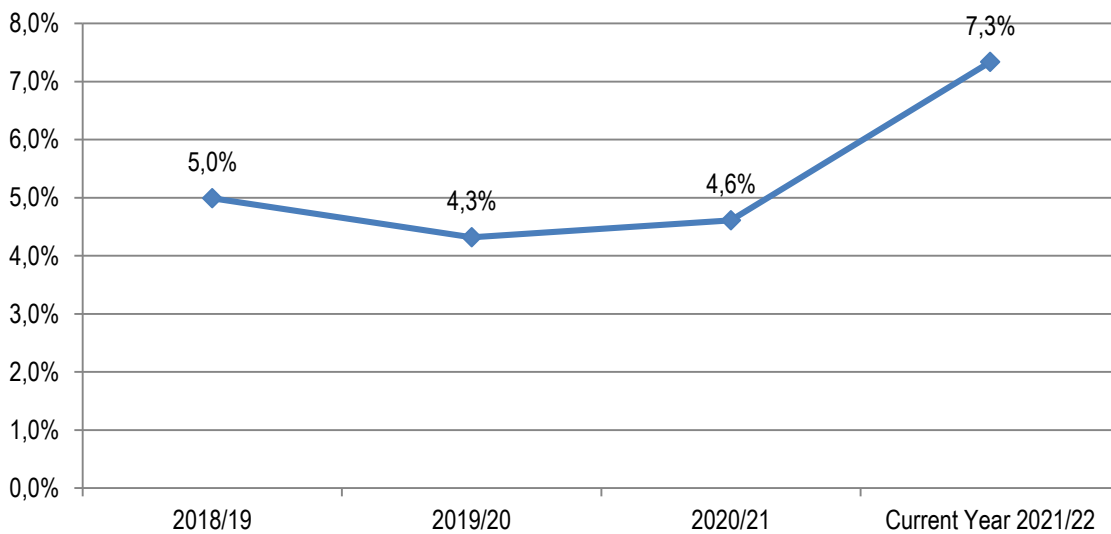
Data used from MBRR SA8

## Capital Charges to Operating Expenditure



Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure. The Ratio indicates the cost required to service external Interest on borrowings and Redemption. It assesses the affordability of Debt expressed as a percentage of Operating Expenditure. The lower the Ratio the more the capacity of the Municipality to take up additional funding to Invest in Infrastructure Projects .

## Repairs & Maintenance



Repairs and Maintenance – This represents the proportion of operating expenditure spent and is calculated by dividing the total repairs and maintenance.

Data used from MBRR SA8

### COMMENT ON FINANCIAL RATIOS

The **liquidity ratio** measures the extent to which the municipality has cash and short-term investments available to settle short-term liabilities. The ratio has decreased from 1.4 in 2019/2020 financial year to 0.7, the higher the ratio, the better.

The **cost coverage ratio** indicates how many months' expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilization of grants. The norm is between 1 to 3 months. This has decreased from 2.6 in 2019/2020 to 2.5 in the current financial year.

**Total outstanding service debtors to revenue** has increase. This reveals that less accounts are recoverable in proportion to billed revenue.

**Debt coverage ratio** indicates the ease with which debt payments can be honoured. The municipality has a healthy debt coverage ratio.

**Repairs and maintenance** has increased. This highlights that more spending has been incurred on repairs and maintenance. These ratios are derived from table **SA8 of the MBRR**.

T 5.4.9

**COMPONENT B: SPENDING AGAINST CAPITAL BUDGET****COMMENTS ON SPENDING AGAINST CAPITAL BUDGET AND SOURCES OF FUNDING**

Capital expenditure relates mainly to the construction of assets with long-lasting value. Capital expenditure is funded from grants, borrowings, and operating expenditures and surpluses. During the financial year under review, capital expenditure amounted to R558,7 million. The capital expenditure for the year has decreased by 20% when compared to the previous year's expenditure. From the 223 projects, 220 spent all the allocated budget, and 13 projects (to the value of R35,1-million) were rolled over to the 2022/2023 financial year.

The capital expenditure realised on roads and storm water amounts of R74,7 million, water and sanitation amount to R214,3 million, electricity amounts to R139,4 million, solid waste amounts to R1.2 million, and other capital expenditure amounts to R129,0 million. Capital on core infrastructure services constitutes 75% of total capital expenditure. The capital budget was funded by internal cash reserves to the amount of R173,0 million. National and provincial government grants amount to R199,2 million.

## 5.5. CAPITAL EXPENDITURE

R million	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital Expenditure	604,712,364	573,023,783	558,793,096	7.6%	2.5%
	<b>604,712,364</b>	<b>573,023,783</b>	<b>558,793,096</b>	7.6%	2.5%
Operating Expenditure	2,154,609,304	2,190,264,514	2,094,527,602	2.8%	4.4%
	<b>2,154,609,304</b>	<b>2,190,264,514</b>	<b>2,094,527,602</b>	2.8%	4.4%
<b>Total expenditure</b>	<b>2,759,321,668</b>	<b>2,763,288,297</b>	<b>2,653,320,698</b>	3.8%	4.0%
Water and sanitation	267,648,707	275,465,030	269,357,602	-0.6%	2.2%
Electricity	149,563,600	147,523,978	145,678,085	2.6%	1.3%
Housing	7,380,000	7,727,485	167,951	102.3%	102.2%
Roads, Pavements, Bridges and storm water	59,760,000	67,328,584	67,205,759	-12.5%	0.2%
Other	120,360,057	74,978,706	76,719,600	36.3%	-2.3%
	<b>604,712,364</b>	<b>573,023,783</b>	<b>558,793,096</b>	7.6%	2.5%
External Loans	200,000,000	191,734,442	186,524,497	6.7%	2.7%
Internal contributions	227,503,084	194,947,624	173,058,975	23.9%	11.2%
Grants and subsidies	177,209,280	186,341,717	199,209,623	-12.4%	-6.9%
Other	-	-	-		
	<b>604,712,364</b>	<b>573,023,783</b>	<b>558,793,096</b>	7.6%	2.5%
External Loans	200,000,000	200,000,000	-	100.0%	100.0%
Grants and subsidies	306,077,000	306,077,000	439,817,000	-43.7%	-43.7%
Investments Redeemed	-	-	-		
Statutory Receipts (including VAT)	-	-	-		
Other Receipts	1,618,146,000	1,618,146,000	1,008,972,800	37.6%	37.6%
	<b>2,124,223,000</b>	<b>2,124,223,000</b>	<b>1,448,789,800</b>	31.8%	31.8%
Salaries, wages and allowances	730,503,782	727,268,233	707,823,980	3.1%	2.7%

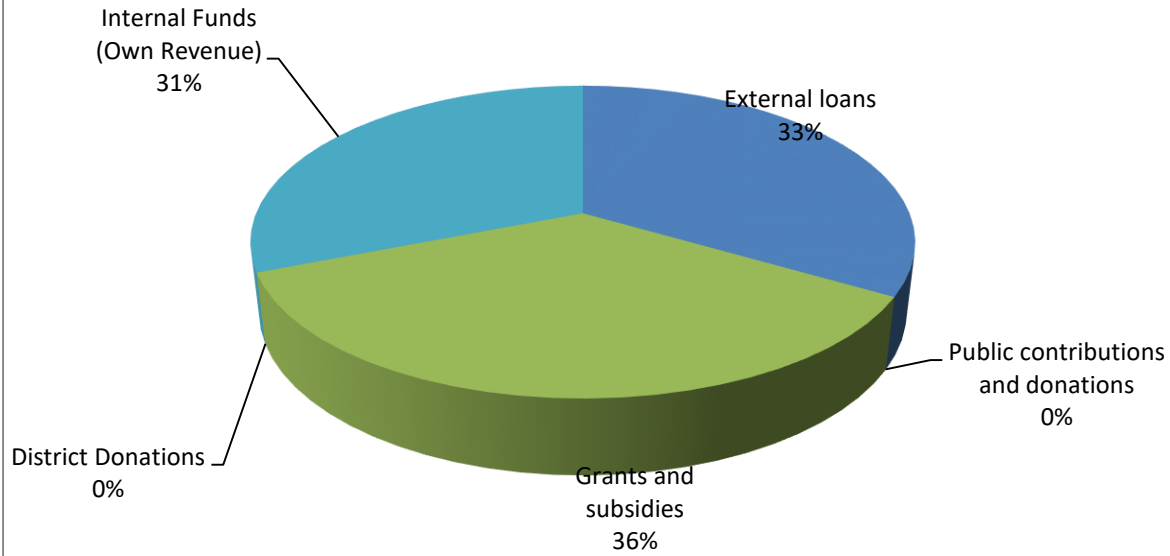


Cash and creditor payments	1,076,561,218	1,080,097,767	65,490,541	93.9%	93.9%
Capital payments	2,124,223,000	2,124,223,000	1,448,789,800	31.8%	31.8%
Investments made	250,000,000	250,000,000	-	100.0%	100.0%
External loans repaid	-	-			
Statutory Payments (including VAT)	-	-	-		
Other payments	-	-	-		

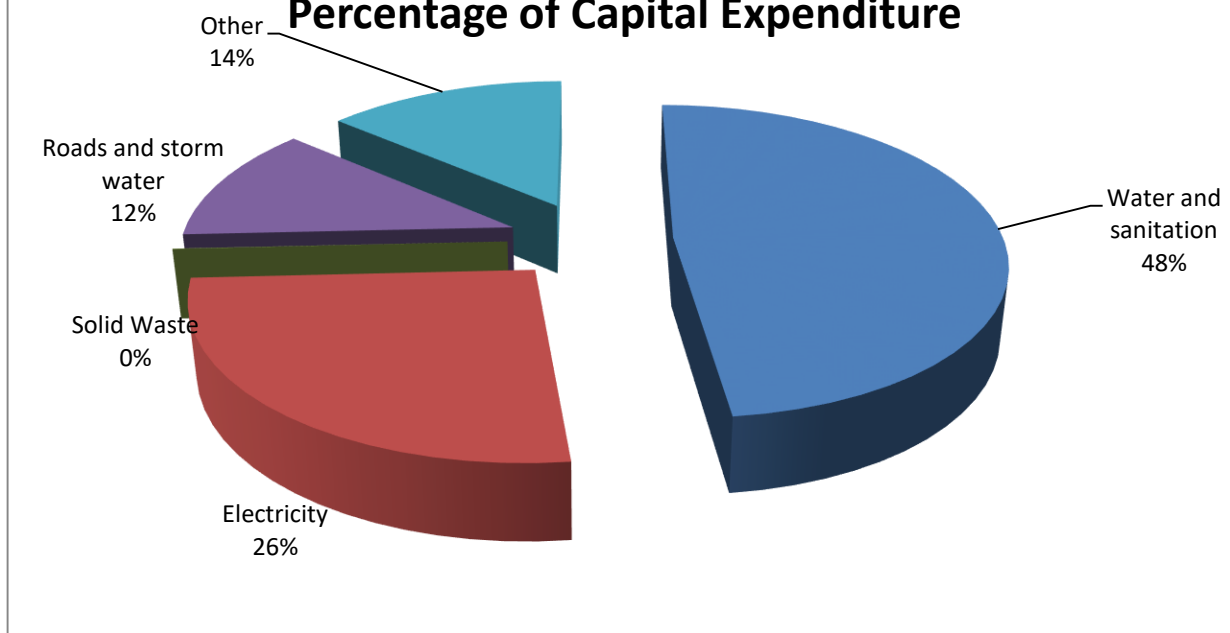
## 5.6. SOURCES OF FINANCE

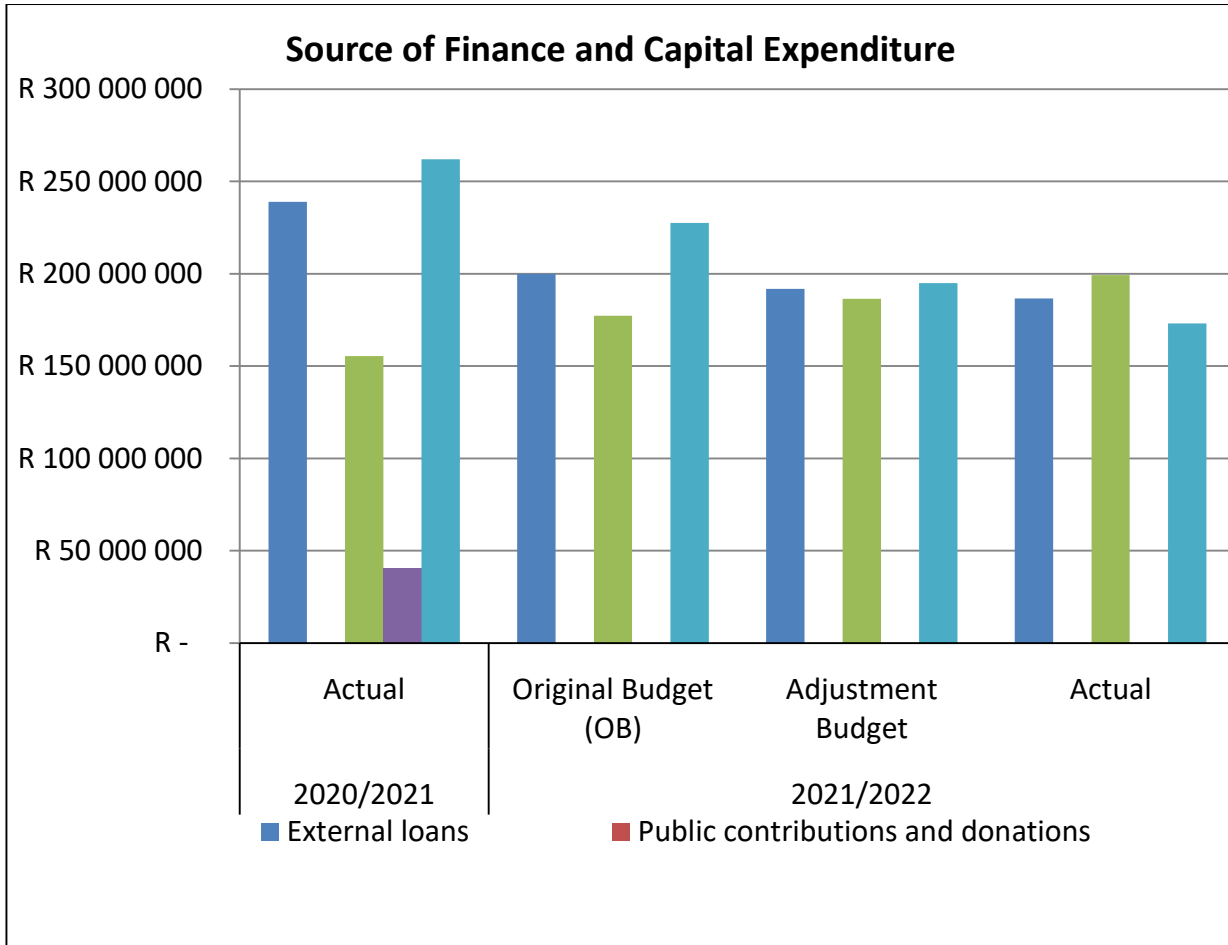
Capital Expenditure - Funding Sources:						
Details	2020/2021	2021/2022				
	Actual	Original Budget (OB)	Adjustment Budget	Actual	Actual to AB Variance (%)	Actual to OB Variance (%)
<b>Source of finance</b>						
External loans	R 238,932,325	R 200,000,000	R 191,734,442	R 186,524,497	-2.72%	-6.74%
Public contributions and donations	R -	R -	R -	R -		
Grants and subsidies	R 155,412,330	R 177,209,280	R 186,341,717	R 199,209,623	6.91%	12.41%
District Municipality	R 40,493,327	R -	R -	R -		0.00%
Internal Funds (Own Revenue)	R 261,915,833	R 227,503,084	R 194,947,624	R 173,058,975	-11.23%	-23.93%
<b>Total</b>	<b>R 696,753,814</b>	<b>R 604,712,364</b>	<b>R 573,023,783</b>	<b>R 558,793,096</b>	<b>-7.04%</b>	<b>-18.25%</b>
<i>Percentage of finance</i>						
External loans	34.3%	33.1%	33.5%	33.4%	38.6%	36.9%
Public contributions and donations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants and subsidies	22.3%	29.3%	32.5%	35.6%	-98.1%	-68.0%
District Donations	5.8%	0.0%	0.0%	0.0%	0.0%	0.0%
Internal Funds (Own Revenue)	37.6%	37.6%	34.0%	31.0%	159.5%	131.1%
<b>Capital expenditure</b>						
Water and sanitation	R 296,055,705	R 267,648,707	R 275,465,030	R 269,357,602	2.92%	0.64%
Electricity	R 140,966,343	R 149,563,600	R 147,523,978	R 145,678,085	-1.36%	-2.60%
Solid Waste	R 29,971,665	R 7,380,000	R 7,727,485	R - 167,951	4.71%	-102.28%
Roads and storm water	R 133,732,033	R 59,760,000	R 67,328,584	R 67,205,759	12.66%	12.46%
Other	R 96,028,068	R 120,360,057	R 74,978,706	R 76,719,600	-37.70%	-36.26%
<b>Total</b>	<b>R 696,753,814</b>	<b>R 604,712,364</b>	<b>R 573,023,783</b>	<b>R 558,793,096</b>	<b>-18.77%</b>	<b>-128.03%</b>
<i>Percentage of expenditure</i>						
Water and sanitation	42.5%	44.3%	48.1%	48.2%	-15.6%	-0.5%
Electricity	20.2%	24.7%	25.7%	26.1%	7.3%	2.0%
Solid Waste	4.3%	1.2%	1.3%	0.0%	-25.1%	79.9%
Roads and storm water	19.2%	9.9%	11.7%	12.0%	-67.5%	-9.7%
Other	13.8%	19.9%	13.1%	13.7%	200.8%	28.3%
						T 5.6.1

### Percentage of Finance



### Percentage of Capital Expenditure





**COMMENT ON SOURCES OF FUNDING**

The actual funding on external loans was less with 1.38% against the budget, due to delays in some projects.

T 5.6.1.1

## 5.7. CAPITAL SPENDING ON FIVE LARGEST PROJECTS

Capital Expenditure of 5 largest projects*					
R' 000					
Name of Project	Current: 2021/2022			Variance: 2021/2022	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
P2100054: Replace old water network Middelburg/Mhluzi: WIP	R 100,000,000	R 92,510,000	R 91,733,408	-8%	-1%
P2000183: HV Substation New intake Mhluzi (700): WIP	R 60,000,000	R 94,072,340	R 94,072,339	57%	0%
P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	R -	R 2,534,442	R 2,534,442	100%	0%
P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	R 45,000,000	R 45,000,000	R 45,000,000	100%	0%
P0900278: Replace Equipment M'burg Dam W10: WIP	R 45,000,000	R 55,000,000	R 55,000,000	0.22	0%
<i>* Projects with the highest capital expenditure in 2021/2022</i>					
<b>Name of Project - A</b>	<b>P2000183: HV Substation New intake Mhluzi (700)</b>				
Objective of Project	Increase in capacity for electrical supply in order to cater for future growth and normalizing the electrical network.				
Delays					
Future Challenges	None				
Anticipated citizen benefits	Improve and stabilize Electrical network				
<b>Name of Project - B</b>	<b>P2100054: Replace old water network Middelburg/Mhluzi (Various projects in MP313 Area)</b>				
Objective of Project	Replace and refurbish old infrastructure				
Delays					
Future Challenges	None				
Anticipated citizen benefits	Improve water distribution				
<b>Name of Project - C</b>	<b>P2000035: Upgrade Graspan Reservoir Complex W21</b>				
Objective of Project	Upgrading water infrastructure				

Delays	Delays due location of existing services, delays in materials delivery(reinforcing steel) during COVID 19 restriction and stoppages by business forums
Future Challenges	None
Anticipated citizen benefits	Improved water supply
<b>Name of Project - D</b>	<b>P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561</b>
Objective of Project	Upgrading water infrastructure
Delays	
Future Challenges	None
Anticipated citizen benefits	Improved water supply
<b>Name of Project - E</b>	<b>P0900278: Replace Equipment M'burg Dam W10</b>
Objective of Project	Upgrading water infrastructure
Delays	
Future Challenges	none
Anticipated citizen benefits	Supply with water services infrastructure
T 5.7.1	

## 5.8. BASIC SERVICE AND BACKLOGS – OVERVIEW

### INTRODUCTION TO BASIC SERVICE AND BACKLOGS

Backlogs are the result of migration into the area, as well as the trend of families disaggregating into more than one HH. The municipality addresses this challenge by spending on new capital projects. T5.8.1

#### Service Backlogs as at 30 June 2021/2022

Households (HHs)

	*Service level above minimum standard		**Service level below minimum standard	
	No. HHs	% HHs	No. HHs	% HHs
Water		%		%
Sanitation		%		%
Electricity		%		%
Waste management		%		%
Housing		%		%

% HHs are the service above/below minimum standard as a proportion of total HHs. 'Housing' refers to \* formal and \*\* informal settlements.

T 5.8.2

### COMMENT ON BACKLOGS

The IUDG funds have been used to construct new water networks and provide sanitation for stands, as well as new roads and storm water drains for low-income areas. T 5.8.4

#### Integrated Urban Development Grant (IUDG)\* Expenditure

Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
<b>Infrastructure - Road transport</b>	R 27,568,481	R 27,568,481	R 27,568,481	0.00%	0.00%	
<i>Roads, Pavements &amp; Bridges</i>	R 26,58.584	R 26,58.584	R 26,58.584	0.00%	0.00%	
<i>Storm water</i>	R 999,897	R 999,897	R 999,897	0.00%	0.00%	
<b>Infrastructure - Electricity</b>	R 5,658,880	R 5,658,880	R 5,658,880	0.00%	0.00%	
<i>Generation</i>						
<i>Transmission &amp; Reticulation</i>	R -	R -	R -	0.00%	0.00%	
<i>Street Lighting</i>	R 5,658,880	R 5,658,880	R 5,658,880	0.00%	0.00%	
<b>Infrastructure - Water</b>	R 2,402,980	R 2,402,980	R 2,402,980	#DIV/0!	#DIV/0!	

<i>Dams &amp; Reservoirs</i>	R 2,402,980	R 2,402,980	R2,402,980	0.00%	0.00%
<i>Water purification</i>	R -	R -	-	0.00%	0.00%
<i>Reticulation</i>	R -	R -	-	#DIV/0!	#DIV/0!
<b>Infrastructure - Sanitation</b>	<b>R 28,467,072</b>	<b>R 28,467,072</b>	<b>R 28,467,072</b>	<b>0.00%</b>	<b>0.00%</b>
<i>Reticulation</i>	R 28,467,072	R 28,467,072	R 28,467,072	0.00%	0.00%
<i>Sewerage purification</i>	R -	R -	-	0.00%	0.00%
<b>Infrastructure - Other</b>	<b>R -</b>	<b>R -</b>	<b>-</b>	<b>#DIV/0!</b>	<b>#DIV/0!</b>
<i>Waste Management</i>	R -	R -	-	#DIV/0!	#DIV/0!
<i>Transportation</i>	R -	R -	-	0.00%	0.00%
<i>Gas</i>	R -	R -	-	0.00%	0.00%
<b>Other Specify:</b>	<b>R 8,111,957</b>	<b>R 8,111,957</b>	<b>R 8,111,957</b>	<b>0.00%</b>	<b>0.00%</b>
<i>Parks &amp; Gardens</i>	R -	R -	-	#DIV/0!	#DIV/0!
<i>Sportsfield &amp; Stadia</i>	R -	R -	-	#DIV/0!	#DIV/0!
<i>Community halls</i>	R 8,111,957	R 8,111,957	R 8,111,957	0.00%	0.00%
<i>Recreational facilities</i>	R -	R -	-	0.00%	0.00%
<i>Security and policing</i>	R -	R -	-	0.00%	0.00%
<i>Cemeteries</i>	R -	R -	-	#DIV/0!	#DIV/0!
<i>General vehicles</i>	R -	R -	-	0.00%	0.00%
<i>Specialised vehicles(Refuse)</i>	R -	R -	-	0.00%	0.00%
<i>Specialised vehicles(Fire)</i>	R -	R -	-	0.00%	0.00%
<i>Plant &amp; equipment</i>	R -	R -	-	0.00%	0.00%
<i>Computers - hardware/equipment</i>	R -	R -	-	0.00%	0.00%
<i>Furniture and other office equipment</i>	R -	R -	-	0.00%	0.00%
<i>Civic Land and Buildings</i>	R -	R -	-	0.00%	0.00%
<i>Other Buildings</i>	R -	R -	-	0.00%	0.00%
<i>Other Land</i>	R -	R -	-	0.00%	0.00%
<i>Computers - software &amp; programming</i>	R -	R -	-	0.00%	0.00%



PMU Cost	R -	R -	R -	#DIV/0!	#DIV/0!
<b>Total</b>	<b>R 72,209,280</b>	<b>R 72,209,280</b>	<b>R 72,209,280</b>	<b>0.00%</b>	<b>0.00%</b>

\* IUDG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

T 5.8.3

## COMPONENT I: CASH FLOW MANAGEMENT AND INVESTMENTS

### INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Proper cash flow management is critical in ensuring that the municipality meets its obligations. A stable, positive cash flow balance relative to the growth of the municipality is a good indication of the municipality's financial position and health. Cash flow projections are done on a monthly basis, and cash not immediately required is invested for a better return on the short term.

### 5.9. CASH FLOW

Description	Cash Flow Outcomes			
	2020/2021	2021/2022		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>				
<b>Receipts</b>				
Ratepayers and other	R 1,473,019,502	R 1,579,151,000	R 1,579,151,000	R 997,375,800
Government - operating	R 264,142,100	R 261,077,000	R 261,077,000	R 250,853,000
Government - capital	R 158,328,800	R 45,000,000	R 45,000,000	R 188,964,000
Interest	R 24,970,419	R 38,995,000	R 38,995,000	R 11,597,000
<b>Payments</b>				
Suppliers and employees	R - 1,472,046,879	R - 1,723,950,000	R - 1,724,251,000	R - 715,752,822
Finance charges	R - 33,121,185	R - 61,722,000	R - 61,722,000	R - 54,268,537
Transfers and Grants	R - 1,747,500	R - 21,393,000	R - 21,393,000	R - 3,293,162
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>R 413,545,257</b>	<b>R 117,158,000</b>	<b>R 116,857,000</b>	<b>R 675,475,279</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Receipts</b>				
Proceeds on disposal of PPE	R 5,835,327	R 7,000,000	R 7,000,000	R -

Decrease (Increase) in non-current debtors	R -	R -	R -	R -
Decrease (increase) other non-current receivables	R -	R -	R -	R -
Decrease (increase) in non-current investments	R -	R -	R -	R -
<b>Payments</b>				
Capital assets	R - 640,762,920	R - 589,433,000	R - 592,567,000	R - 492,088,485
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>R - 634,927,593</b>	<b>R - 582,433,000</b>	<b>R - 585,567,000</b>	<b>R - 492,088,485</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Receipts</b>				
Short term loans	R -	R -	R -	R -
Borrowing long term/refinancing	R -	R 200,000,000	R 200,000,000	R 200,000,000
Increase (decrease) in consumer deposits	R -	R 1,806,000	R 1,806,000	R 13,172,000
<b>Payments</b>				
Repayment of borrowing	R - 4,537,554	R - 13,330,000	R - 13,330,000	R - 116,521,674
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>R - 4,537,554</b>	<b>R 188,476,000</b>	<b>R 188,476,000</b>	<b>R 96,650,326</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>R - 225,919,890</b>	<b>R - 276,799,000</b>	<b>R - 280,234,000</b>	<b>R 280,037,120</b>
Cash/cash equivalents at the year begin:	R 320,485,326	R 654,350,000	R 654,350,000	R 94,565,436
Cash/cash equivalents at the year end:	R 94,565,436	R 377,551,000	R 374,116,000	R 374,602,556
<i>Source: MBRR A7</i>				<i>T 5.9.1</i>

### COMMENT ON CASH FLOW

The cash flow from operating activities indicates a positive cash flow of R675,4 million. R492,0 million was utilized on investment activities mainly to purchase property, plants, and equipment to the value. Investments decreased by R142,9 million from R634,9 million to R492,0 million. The cash flow from financing activities indicates an inflow of R96.6 million, which is mainly attributable to the repayments of borrowing during the year.

Considering the above, the net cash position at financial year end was R281.1 million, which indicates a decrease of R225.9 million in the previous year. The net cash position of the municipality has remained stable over the past three years. This is a good indication that the municipality has and will meet its obligations in the future.

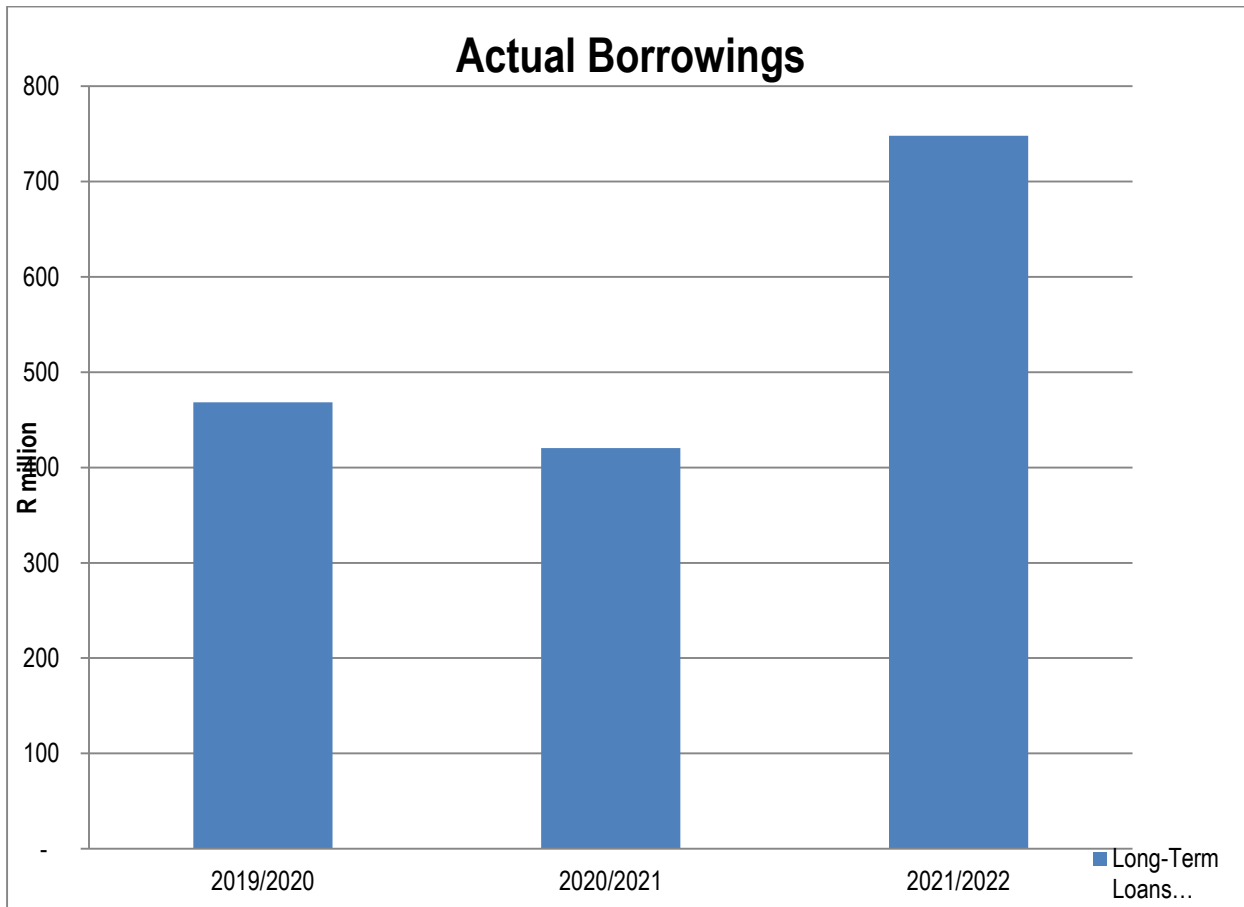
## 5.10. BORROWING AND INVESTMENTS

### INTRODUCTION TO AND COMMENTS ABOUT BORROWING AND INVESTMENTS

External borrowings were obtained to supplement the municipal capital programme, especially for aging infrastructure. During the financial year under review, new external loans of R200.0 million were taken up, resulting in borrowings increasing by R200.0million.

Surplus cash not immediately required for operations and cash-backed internal reserves are invested on a short-term basis. Funds are only invested with A1 rating banks and according to the municipal investment policy. Despite a huge capital outflow funded from internal reserves over the past three years, the municipal investments have remained stable and decreased from R482 million to R250 million. position strong.

Actual Borrowings: 2019/2020 to 2021/2022			
	R' 000		
Instrument	2019/2020	2020/2021	2021/2022
<b>Municipality</b>			
Long-Term Loans (annuity/reducing balance)	468,166,805	420,361,263	747,865,814
<b>Municipality Total</b>	468,166,805	420,361,263	747,865,814



Municipal and Entity Investments			
			R' 000
Investment* type	2019/2020	2020/2021	2021/2022
	Actual	Actual	Actual
<b>Municipality</b>			
Deposits - Bank	250,000,000	250,000,000	200,000,000
<b>Municipality sub-total</b>	<b>250,000,000</b>	<b>250,000,000</b>	<b>200,000,000</b>

#### **COMMENT ON BORROWING AND INVESTMENTS**

All grants (in cash or in any kind) made to any form of organisation has been set out in full in **Appendix R.**

## COMPONENT J: OTHER FINANCIAL MATTERS

### 5.11. SUPPLY CHAIN MANAGEMENT

#### *SCM*

The Council has developed an SCM Policy and practices in compliance with the guidelines set out by the SCM Regulations, 2005, which was approved with effect from 1 March 2006. The new Preferential Procurement Regulations, 2017, with effect from 1 April 2017, was incorporated in the policy and adopted.

The SCM Policy incorporating the above-mentioned regulations, as well as all other relevant pieces of legislation, regulations, and circulars are annually reviewed during the budget process.

The municipality has established the 3-bid committee system. No councillors are members of any committee of the committees handling supply chain processes. The supply chain officials are currently attending accredited training modules to meet the requirements of the minimum competency levels. One senior and two supply chain officials are yet to complete the necessary competency levels.

*T 5.12.1*

### 5.12. GRAP COMPLIANCE

#### **GRAP COMPLIANCE**

**Generally Recognized Accounting Practice (GRAP)** provides the rules by which municipalities are required to maintain their financial accounts. Successful GRAP compliance will ensure that municipal accounts are comparable and more informative to the municipality. It ensures that the municipality is more accountable to its citizens and other stakeholders. Information on GRAP compliance is needed to enable National Treasury to assess the pace of progress and consider the implications.

The municipality fully complies with all the required GRAP standards as has been confirmed by the findings of the AGSA.

*T 5.13.1*

## COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS

### CHAPTER 6 – AUDITOR-GENERAL AUDIT FINDINGS

#### INTRODUCTION

*Note: The Constitution S188(1)(b) states that the functions of the AGSA include the auditing and reporting on the accounts, financial statements, and financial management of all municipalities. Section 45 of the MSA 2000 further states that the results of performance measurement must also be audited annually by the Auditor-General. Section 121(3) of the MFMA required that the audit report be included in the annual report to be tabled.*

Every municipality must for each financial year prepare AFS which: -

- fairly present the state of affairs of the municipality, its performance against its budget, its management of revenue, expenditure, assets and liabilities, its business activities, its financial results, and its financial position as at the end of the financial year; and
- disclose the information required in terms of Sections 123, 124 and 125 of the MFMA.

AFS must be prepared within two months after the end of the financial year to which those statements relate and submit the statements to the AGSA for auditing.

The accounting officer is responsible to at least once per year, measure and review the performance of the municipality. The results of the performance measurement must be audited annually by the AGSA. Therefore, the performance results are submitted with the annual financial statements.

The AGSA must audit the financial statements and performance results and submit an audit report to the accounting officer within three months of receipt of the statements.

*Section 131 (1) of the MFMA number 56 of 2003 states that, the municipality should address any issues raised by the AGSA in an audit report. The Mayor of a Municipality must ensure compliance with this subsection.*

**COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS**

**6.1. AUDITOR-GENERAL REPORTS PREVIOUS YEAR**

**AUDITOR-GENERAL REPORT ON ANNUAL FINANCIAL STATEMENT, ANNUAL PERFORMANCE REPORT AND ANNUAL REPORT**

<b>Status of Audit Report:</b>	Unqualified Audit Opinion with findings
<b>Emphasis of Matter</b>	01
- Material Impairment – receivables	<p>As disclosed in the note 13 to the annual financial statements, material impairment of receivables from non-exchange transactions (traffic fines and property rates) of R102 447 747 (2020-21: 83 860 084), was incurred as result of an impairment provision for doubtful debts.</p> <p>As disclosed in the note 15 to the annual financial statements, material impairment of the receivables from exchange transactions of R 83 317 333 (2020-21: 53 184 682) was incurred as a results of an impairment provision for doubtful debts.</p>

*Note: \* The report's status is supplied by the AGSA and ranges from unqualified (at best) to unqualified with other matters specified; qualified; adverse; and disclaimer (at worst). This table will be completed prior to the publication of the annual report but following the receipt of the AGSA Report on Financial Performance Year 0.*

## COMPONENT B: AUDITOR-GENERAL OPINION CURRENT YEAR

### 6.2. AUDITOR-GENERAL OF SOUTH AFRICA REPORT – CURRENT YEAR

#### **AUDITOR-GENERAL REPORT ON THE FINANCIAL STATEMENTS: YEAR 2022**

See Appendix W.

T 6.2.3

#### **COMMENTS ON AGSA OPINION FOR YEAR 2021**

See Appendix X.

T 6.2.4

#### **COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES**

Section 71 of the MFMA requires municipalities to return a series of financial performance data to the National Treasury at specified intervals throughout the year. I, Mothiba Mogofe CFO, herewith confirms that the following data sets have been submitted to National Treasury according to the reporting requirements:

File Name	Number of Reports	Description
AC_M01-M12	12	Age Analysis of Creditors – Monthly.
AD_M01-M12	12	Age Analysis of Debtors – Monthly.
AM_Y	1	Capital Asset Management Information (Budget) – Annually.
BEC_Y	1	Budget Evaluation Checklist (Budget) – Annually.
BM_Q1-Q4	4	External debt created, repaid or redeemed and expected borrowing – Quarterly
BSAC_M01-M12	12	Statement of Financial Position Actual – Monthly.
BSAP_Y	1	Statement of Financial Position Audited Actual – Annually.
BS_Y	1	Statement of Financial Position (Budget) – Annually.
CAA_M01-M12	12	Capital Actual Acquisition and Sources of Funding – Monthly.
CA_Y	1	Capital Actual Acquisition and Sources of Funding (Budget) – Annually.
CAAA_Y	1	Capital Acquisition and Sources of Funding Audited Actual – Annually.
CFA_M01-M12	12	Cash Flow Statement Actual/forecasts – Monthly.
CFAA_Y	1	Cash Flow Statement Audited Actual – Annually.
CFB_Y	1	Cash Flow Statement Budget – Annually.
FMG_M01-M12	12	Finance Management Grant – Monthly.
GSG_Y	1	Grants and Subsidies Given (Budget) – Annually.



<b>File Name</b>	<b>Number of Reports</b>	<b>Description</b>
GSR_Y	1	Grants and Subsidies Received (Budget) – Annually.
INEG_M01-M12	12	Integrated National Electricity Grant – Monthly.
LTC_Q1-Q4	4	Long-term Contracts – Quarterly.
ME_Q1-Q4	4	Municipal Entities – Quarterly.
MFMA_Q1-Q4	4	MFMA Implementation and Monitoring Template – Quarterly.
MIG_M01-M12	12	Municipal Grant – Monthly.
MSIG_M01-M12	12	Municipal Systems Improvement Grant.
NDPG_M1-M12	12	Neighbourhood Development Partnership Grant.
OSA_M01-M12	12	Statement of Financial Performance Actual – Monthly.
OSAA_Y	1	Statement of Financial Performance Audited Actual – Annually.
OSB_Y	1	Statement of Financial Performance Budget – Annually.
PWPG_M01-M12	12	Expanded Public Works Programme (EPWP) Integrated Grant – Monthly.
RME_M01-M12	12	Repairs and Maintenance by Expenditure Types – Monthly.
ROGS_M01-M12	12	Approved Rolled Over Grant Spending – Monthly.
SP_Y	1	Strategic Plan/IDP Budget – Annually.

**REPORT OF AUDIT AND PERFORMANCE AUDIT COMMITTEE FOR THE YEAR END 30 JUNE 2022**

## GLOSSARY OF APPENDIXES

<b>Accessibility indicators</b>	Explore whether the intended beneficiaries can access services or outputs.
<b>Accountability documents.</b>	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year reports, and annual reports.
<b>Activities.</b>	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
<b>Adequacy indicators.</b>	The quantity of input or output relative to the need or demand.
<b>Annual Report.</b>	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the MFMA. Such a report must include AFS as submitted to and approved by the AGSA.
<b>Approved Budget.</b>	The AFS of a Municipality as audited by the AGSA and approved by Council or a provincial or national executive.
<b>Baseline.</b>	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
<b>Basic Municipal service.</b>	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided, it may endanger public health and safety or the environment.
<b>Budget year.</b>	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
<b>Cost indicators.</b>	The overall cost or expenditure of producing a specified quantity of outputs.
<b>Distribution indicators.</b>	The distribution of capacity to deliver services.
<b>Financial Statements.</b>	Includes at least a statement of financial position, statement of financial performance, cash flow statement, notes to these statements, and any other statements that may be prescribed.
<b>General KPI’s.</b>	After consultation with Members of Executive Council (MECs) for local government, the Minister may prescribe general KPI’s that are appropriate and applicable to local government generally.
<b>Impact.</b>	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
<b>Inputs.</b>	All the resources that contribute to the production and delivery of outputs. Inputs are “ <i>what we use to do the work</i> ”. They include finances, personnel, equipment, and buildings.

<b>Integrated Development Plan (IDP).</b>	Set out Municipal goals and development plans.
<b>National Key Performance Areas.</b>	<ul style="list-style-type: none"> <li>• Service delivery and</li> <li>• Economic development.</li> <li>• Municipal transformation and institutional development.</li> <li>• Financial viability and management.</li> <li>• Good governance and community participation.</li> </ul>
<b>Outcomes.</b>	The medium-term results for specific beneficiaries that are the consequences of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
<b>Outputs.</b>	The final products, or goods and services, produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
<b>Performance Indicator.</b>	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes, and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, or service rendered).
<b>Performance Information.</b>	Generic term for non-financial information about Municipal services and activities. Can also be used interchangeably with performance measure.
<b>Performance Standards.</b>	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS, performance standards are divided into indicators and the time factor.
<b>Performance Targets.</b>	The level of performance that Municipalities and their employees strive to achieve. Performance targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.
<b>SDBIP</b>	A detailed plan approved by the Mayor for implementing the municipality's delivery of services, including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
<b>Vote.</b>	<p>One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a "vote" as:</p>

- |  |  |
|--|--|
|  | <p>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</p> <p>b) Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned?</p> |
|--|--|

## APPENDICES

### APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

<b>FS</b>	Financial Services	ACEH	Arts, Culture and Environmental Health	<b>RE</b>	Rules & Ethics.
<b>CSS</b>	Corporate and Support Services	SDH	Spatial Development and Human Settlement	<b>MPAC</b>	Municipal Public Accounts Committee.
<b>CS</b>	Community Safety	IDS	Infrastructure Development Services	<b>PR</b>	Proportional Councillor.

#### COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2020 TO JUNE 2021

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			14 meetings were arranged (%)	%	%
1	Motsepe	Diphale Joseph	Full Time			PR	ANC	(4/6)	67%	(2/2) 100%
2	Mabena	Andries Mavula	Full Time			PR	ANC	(6/6)	100%	
3	Nkadimeng	Semakaleng Dorah	Full Time			PR	ANC	(6/6)	100%	
4	Kgalema	Mondli Itumeleng	Full Time	CS		20	ANC	(6/6)	100%	
5	Malepeng	Sonto Martha	Full Time	ACEH		PR	ANC	(6/6)	100%	
6	Matshiane	Johan	Full Time	IDS		7	ANC	(5/6)	83%	(1/1) 100%
7	Mkhuma	Nobesuthu Catherine	Full Time	FS		4	ANC	(5/6)	83%	(1/1) 100%
8	Mnguni	Muka Thandi Elizabeth	Full Time	SDH		PR	ANC	(6/6)	100%	
9	Sekgwele	Marumo Jim	Full Time	CSS		17	ANC	(6/6)	100%	
10	Marumo	Asaph Bhekumuzi	Full Time		MPAC; IDS	PR	ANC	(6/6)	100%	
11	Mitchell	Johanna Magdalena	Full Time	IDS	CSS	8	ANC	(6/6)	100%	
12	Mahlangu	Abram Mbete	Part Time	IDS	ACEH; IDS	27	ANC	(6/6)	100%	
13	Mahlangu	Lindiwe Khelina	Part Time		CSS	3	ANC	(6/6)	100%	
14	Mamogale	Ratsatsi Grencenia	Part Time		SDH	19	ANC	(6/6)	100%	
15	Masilela	Petros Mhlonishwa	Part Time	IDS	MPAC; RE; FS	21	ANC	(6/6)	100%	
16	Masina	Musawenkosi	Part Time	CS	MPAC; FS	2	ANC	(6/6)	100%	
17	Mathibela	Maria Nomgqibelo	Part Time	ACEH	MPAC; CS	29	ANC	(6/6)	100%	
18	Mnisi	Thabo Petrus	Part Time		ACEH	10	ANC	(5/6)	83%	(0/1) 0%
19	Morufane	Thabang Nathaniel	Part Time	FS	CS; SDH	28	ANC	(5/6)	83%	(1/1) 100%
20	Ndala	Busisiwe Polina	Part Time	ACEH; SDH	MPAC; RE; FS	PR	ANC	(5/6)	83%	(0/1) 0%
21	Motloug	Thapelo Sarrel	Part Time	ACEH	IDS	6	ANC	(6/6)	100%	
22	Motsepe	Elphus Thabo	Part Time	CS	SDH	18	ANC	(3/6)	50%	(0/3) 0%
23	Mphego	Manakedi Caroline	Part Time	CSS	ACEH	5	ANC	(6/6)	100%	
24	Paul	Dion Leonard	Part Time	CS	CSS	24	ANC	(6/6)	100%	
25	Skhosana	Doctor Joseph	Part Time	CSS	MPAC; FS	1	ANC	(6/6)	100%	
26	Skhosana	Mandla Marks	Part Time	SDH	RE; CS	26	ANC	(6/6)	100%	
27	Skosana	Johannes	Part Time	CSS	RE; IDS	9	ANC	(6/6)	100%	
28	Mathibela	A V (Replace Ald. Xaba from August 2021)	Part Time			PR	ANC	(3/3)	100%	
29	Vilakazi	Rose	Part Time	FS	SDH	PR	ANC	(5/6)	83%	(1/1) 100%

**COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2020 TO JUNE 2021**

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance	
	SURNAME	NAME		SECTION 80	SECTION 79			14 meetings were arranged (%)	%		%
30	Zondo	Linah Joyce Ntombikayise	Part Time	SDH	ACEH	23	ANC	(5/6)	83%	(0/1)	0%
31	Malinga	Patrick Vusumuzi	Part Time		CSS	25	ANC	(6/6)	100%		
32	Mashiloane	Casious Sihle	Part Time	FS	CS	22	ANC	(6/6)	100%		
33	Bruiners	Elias Morgan	Part Time	FS	FS	PR	DA	(6/6)	100%		
34	De Klerk	Helena Gertruida	Part Time		FS	15	DA	(5/6)	83%	(1/1)	100%
35	Du Toit	Elizabeth	Part Time	CSS	CSS	PR	DA	(6/6)	100%		
36	Dyason	Johann	Part Time	IDS	IDS	16	DA	(6/6)	100%		
37	Grobler	Anna Sophia	Part Time		ACEH	PR	DA	(6/6)	100%		
38	Mobango	Palesa	Part Time		SDH	PR	DA	(6/6)	100%		
39	Mogola	Sophia Mamy	Part Time	ACEH	ACEH	PR	DA	(6/6)	100%		
40	Niemann	Hendrik Frederick	Part Time	CSS	RE	12	DA	(6/6)	100%		
41	Phasha	Khulong Justice	Part Time		SDH	PR	DA	(4/6)	67%	(0/2)	0%
42	Pretorius	Jozua Petrus	Part Time	IDS	IDS	14	DA	(3/6)	50%	(3/3)	100%
43	Romijn	Gysbertus Hendrik Ernest	Part Time	CS	CS	PR	DA	(6/6)	100%		
44	Roos	Stephanus Johannes	Part Time	SDH	MPAC	PR	DA	(4/6)	67%	(2/2)	100%
45	Thabatha	Anele Odwa	Part Time	SDH	RE	PR	DA	(5/6)	83%	(1/1)	100%
46	Struwig	Ammelia	Part Time	ACEH	MPAC	11	DA	(6/6)	100%		
47	Stuurman	Daniel Andries	Part Time	FS	MPAC	PR	DA	(6/6)	100%		
48	Klopper	Damien Dominic	Part Time		CSS	PR	DA	(5/6)	83%	(1/1)	100%
49	Wait	Susan-Mari	Part Time	CS	CS	13	DA	(6/6)	100%		
50	Hadebe	Maria	Part Time		RE	PR	EFF	(4/6)	67%	(2/2)	100%
51	Sebesho	Enos	Part Time	CSS	CSS	PR	EFF	(5/6)	83%	(0/1)	0%
52	Mangcotywa	Akhona	Part Time	CS	CS	PR	EFF	(5/6)	83%	(0/1)	0%
53	Masemula	Lebogang Clement	Part Time	FS	MPAC; FS	PR	EFF	(4/6)	67%	(0/2)	0%
54	Mosoma	Christina Makhosi	Part Time	ACEH	ACEH	PR	EFF	(3/6)	50%	(1/3)	33%
55	Mthombeni	Johanna Ntombizodwa	Part Time	SDH	SDH	PR	EFF	(5/6)	83%	(1/1)	100%
56	Mashaba	Mabelene F	Part Time	IDS	IDS	PR	EFF	(3/6)	50%	(0/3)	0%
57	Duvenhage	Johannes Petrus	Part Time		MPAC	PR	FF+	(6/6)	100%		
58	Mentz	Juanette	Part Time			PR	FF+	(6/6)	100%		

<b>FS</b>	Financial Services	ACEH	Arts, Culture and Environmental Health	<b>RE</b>	Rules & Ethics.
<b>CSS</b>	Corporate and Support Services	SDH	Spatial Development and Human Settlement	<b>MPAC</b>	Municipal Public Accounts Committee.
<b>CS</b>	Community Safety	IDS	Infrastructure Development Services	<b>PR</b>	Proportional Councillor.

**COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2021 TO OCTOBER 2021**

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			6 meetings were arranged (%)	%	
1	Motsepe	Diphale Joseph	Full Time			PR	ANC	(4/6) 67%	(2/2) 100%	
2	Mabena	Andries Mavula	Full Time			PR	ANC	(6/6) 100%		
3	Nkadimeng	Semakaleng Dorah	Full Time			PR	ANC	(6/6) 100%		
4	Kgalema	Mondli Itumeleng	Full Time	CS		20	ANC	(6/6) 100%		
5	Malepeng	Sonto Martha	Full Time	ACEH		PR	ANC	(6/6) 100%		
6	Matshiane	Johan	Full Time	IDS		7	ANC	(5/6) 83%	(1/1) 100%	
7	Mkhuma	Nobesuthu Catherine	Full Time	FS		4	ANC	(5/6) 83%	(1/1) 100%	
8	Mnguni	Muka Thandi Elizabeth	Full Time	SDH		PR	ANC	(6/6) 100%		

**COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2021 TO OCTOBER 2021**

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			6 meetings were arranged (%)	%	
9	Sekgwele	Marumo Jim	Full Time	CSS		17	ANC	(6/6)	100%	
10	Marumo	Asaph Bhekumuzi	Full Time		MPAC; IDS	PR	ANC	(6/6)	100%	
11	Mitchell	Johanna Magdalena	Full Time	IDS	CSS	8	ANC	(6/6)	100%	
12	Mahlangu	Abram Mbete	Part Time	IDS	ACEH; IDS	27	ANC	(6/6)	100%	
13	Mahlangu	Lindiwe Khelina	Part Time		CSS	3	ANC	(6/6)	100%	
14	Mamogale	Ratsatsi Grencenia	Part Time		SDH	19	ANC	(6/6)	100%	
15	Masilela	Petros Mhlonishwa	Part Time	IDS	MPAC; RE; FS	21	ANC	(6/6)	100%	
16	Masina	Musawenkosi	Part Time	CS	MPAC; FS	2	ANC	(6/6)	100%	
17	Mathibela	Maria Nomgqibelo	Part Time	ACEH	MPAC; CS	29	ANC	(6/6)	100%	
18	Mnisi	Thabo Petrus	Part Time		ACEH	10	ANC	(5/6)	83%	(0/1) 0%



**COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2021 TO OCTOBER 2021**

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			6 meetings were arranged (%)	%	
19	Morufane	Thabang Nathaniel	Part Time	FS	CS; SDH	28	ANC	(5/6) 83%	(1/1) 100%	
20	Ndala	Busisiwe Polina	Part Time	ACEH; SDH	MPAC; RE; FS	PR	ANC	(5/6) 83%	(0/1) 0%	
21	Motloug	Thapelo Sarrel	Part Time	ACEH	IDS	6	ANC	(6/6) 100%		
22	Motsepe	Elphus Thabo	Part Time	CS	SDH	18	ANC	(3/6) 50%	(0/3) 0%	
23	Mphego	Manakedi Caroline	Part Time	CSS	ACEH	5	ANC	(6/6) 100%		
24	Paul	Dion Leonard	Part Time	CS	CSS	24	ANC	(6/6) 100%		
25	Skhosana	Doctor Joseph	Part Time	CSS	MPAC; FS	1	ANC	(6/6) 100%		
26	Skhosana	Mandla Marks	Part Time	SDH	RE; CS	26	ANC	(6/6) 100%		
27	Skosana	Johannes	Part Time	CSS	RE; IDS	9	ANC	(6/6) 100%		
28	Mathibela	A V (Replace Ald. Xaba from August 2021)	Part Time			PR	ANC	(3/3) 100%		

**COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2021 TO OCTOBER 2021**

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			6 meetings were arranged (%)	%	
29	Vilakazi	Rose	Part Time	FS	SDH	PR	ANC	(5/6) 83%	(1/1) 100%	
30	Zondo	Linah Joyce Ntombikayise	Part Time	SDH	ACEH	23	ANC	(5/6) 83%	(0/1) 0%	
31	Malinga	Patrick Vusumuzi	Part Time		CSS	25	ANC	(6/6) 100%		
32	Mashiloane	Casious Sihle	Part Time	FS	CS	22	ANC	(6/6) 100%		
33	Bruiners	Elias Morgan	Part Time	FS	FS	PR	DA	(6/6) 100%		
34	De Klerk	Helena Gertruida	Part Time		FS	15	DA	(5/6) 83%	(1/1) 100%	
35	Du Toit	Elizabeth	Part Time	CSS	CSS	PR	DA	(6/6) 100%		
36	Dyason	Johann	Part Time	IDS	IDS	16	DA	(6/6) 100%		
37	Grobler	Anna Sophia	Part Time		ACEH	PR	DA	(6/6) 100%		
38	Mobango	Palesa	Part Time		SDH	PR	DA	(6/6) 100%		

**COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2021 TO OCTOBER 2021**

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			6 meetings were arranged (%)	%	
39	Mogola	Sophia Mamy	Part Time	ACEH	ACEH	PR	DA	(6/6) 100%		
40	Niemann	Hendrik Frederick	Part Time	CSS	RE	12	DA	(6/6) 100%		
41	Phasha	Khulong Justice	Part Time		SDH	PR	DA	(4/6) 67%	(0/2) 0%	
42	Pretorius	Jozua Petrus	Part Time	IDS	IDS	14	DA	(3/6) 50%	(3/3) 100%	
43	Romijn	Gysbertus Hendrik Ernest	Part Time	CS	CS	PR	DA	(6/6) 100%		
44	Roos	Stephanus Johannes	Part Time	SDH	MPAC	PR	DA	(4/6) 67%	(2/2) 100%	
45	Thabatha	Anele Odwa	Part Time	SDH	RE	PR	DA	(5/6) 83%	(1/1) 100%	
46	Struwig	Ammelia	Part Time	ACEH	MPAC	11	DA	(6/6) 100%		
47	Stuurman	Daniel Andries	Part Time	FS	MPAC	PR	DA	(6/6) 100%		
48	Klopper	Damien Dominic	Part Time		CSS	PR	DA	(5/6) 83%	(1/1) 100%	

**COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2021 TO OCTOBER 2021**

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			6 meetings were arranged (%)	%	
49	Wait	Susan-Mari	Part Time	CS	CS	13	DA	(6/6)	100%	
50	Hadebe	Maria	Part Time		RE	PR	EFF	(4/6)	67%	(2/2) 100%
51	Sebesho	Enos	Part Time	CSS	CSS	PR	EFF	(5/6)	83%	(0/1) 0%
52	Mangcotywa	Akhona	Part Time	CS	CS	PR	EFF	(5/6)	83%	(0/1) 0%
53	Masemula	Lebogang Clement	Part Time	FS	MPAC; FS	PR	EFF	(4/6)	67%	(0/2) 0%
54	Mosoma	Christina Makhosi	Part Time	ACEH	ACEH	PR	EFF	(3/6)	50%	(1/3) 33%
55	Mthombeni	Johanna Ntombizodwa	Part Time	SDH	SDH	PR	EFF	(5/6)	83%	(1/1) 100%
56	Mashaba	Mabelene F	Part Time	IDS	IDS	PR	EFF	(3/6)	50%	(0/3) 0%
57	Duvenhage	Johannes Petrus	Part Time		MPAC	PR	FF+	(6/6)	100%	
58	Mentz	Juanette	Part Time			PR	FF+	(6/6)	100%	

## APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

<b>Committees (other than Mayoral/Executive Committee) and Purposes of Committees Purpose of Committee</b>	
<b>Section 79 committees</b>	<b>Purpose of Committee</b>
Corporate and Support Services	To monitor the activities of the MMC and the relevant administrative department in respect of administration, HR and Education activities. To advise council through the Mayoral Committee on improvements that could be effected.
Financial Services	To monitor the activities of the MMC and the relevant administrative department in respect of finance and auditing activities. To advise council through the Mayoral Committee on improvements that could be effected.
Infrastructure Development Services	To monitor the activities of the MMC and the relevant administrative department in respect of Infrastructure Development and Service Delivery activities. To advise council through the Mayoral Committee on improvements that could be effected.
Spatial Development and Human Settlement	To monitor the activities of the MMC and the relevant administrative department in respect of Human Settlement and Agriculture activities. To advise council through the Mayoral Committee on improvements that could be effected.
Community Safety	To monitor the activities of the MMC and the relevant administrative department in respect of Traffic Emergency, Transport, Safety & Security activities. To advise council through the Mayoral Committee on improvements that could be effected.
Arts, Culture and Environmental Health	To monitor the activities of the MMC and the relevant administrative department in respect of Environmental health, public facilities and cultural services activities. To advise council through the Mayoral Committee on improvements that could be effected.
Municipal Public Account Committee	To ensure that municipal finances are properly managed and to advice council through the Mayoral Committee on improvements on ways and means whereby utilising and monitoring of municipal expenditure and income management can be improved.
Rules and Ethics committee	To consider and recommend to Council on matters relating to conduct of councillors.
<b>Section 80: Portfolio Committee</b>	<b>Purpose of Committee</b>
Corporate and Support Services	To advise and assist the Executive Mayor in respect of operational issues regarding Administration, HR & Education.
Financial Services	To advise and assist the Executive Mayor in respect of operational issues regarding Financial services matters
Infrastructure Development Services	To advise and assist the Executive Mayor in respect of operational issues regarding Infrastructure Development and Service Delivery

Spatial Development and Human Settlement	To advise and assist the Executive Mayor in respect of operational issues regarding Town Planning, Human Settlement and Housing Administration.
Community Safety	To advise and assist the Executive Mayor in respect of operational issues regarding Traffic Emergency, Transport, Safety & Security
Arts, Culture and Environmental Health	To advise and assist the Executive Mayor in respect of operational issues regarding Environmental health, public facilities and cultural services

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third tier structure		
Directorate	Director/Manager (State title)	Manager (State name)
Office of the Mayor and Municipal Manager	Deputy Director in the Office of the Mayor	Vacant
	Personal Assistant to the Mayor	Mr ZG Skhosana
	Director Development & Strategic Support	Vacant
	Assistant Director IDP	Mr J Silas
	Assistant Director LED	Mr M Nkosi
	Assistant Director PMS	Ms M Smit
	Chief Audit Executive	Mr L Dolo
	Chief Risk Officer	Mr N Tjia
	Chief Information Officer	Vacant
	Assistant Chief Information Officer	Ms S Malapane
Corporate services	Director HR Management	Mr T Mokoena
	Director Legal & Administration	Mr M Masilela
	Director Support Services	Vacant
	Assistant Director HR Administration	Ms L Mateteswa
	Assistant Director HR Development	Mr L Moetanalo
	Assistant Director Administration	Mr L Bronkhorst
	Assistant Director Legal Services	Mr T Mokoena
	Assistant Director Properties	Ms T Mathebula
	Assistant Director Customer Care	Vacant
	Assistant Director: Stakeholder Liaison	Mr S Mthethwa
	Assistant Director: Gender & Social Development	Ms L Legabi
	Assistant Director: Youth Development	Ms TA Mkhawnazi
Assistant Director: Communications	Ms P Magutle	
Community services	Director Environmental & Solid Waste Management	Ms A Masia
	Director Public Safety	Mr M Mkhabela
	Deputy Director Traffic Services	Mr F Mohloane
	Deputy Director Licensing Services	Ms S Miyambu
	Deputy Director Emergency Services	Mr A Mashiloane
	Assistant Director Cultural (Library) Services	Mr S Xulu
Town Planning and Human Settlements	Director Town Planning & Human Settlements	Mr M Mahamba
	Assistant Director Town Planning	Ms S Mtsweni
	Assistant Director Human Settlements (Housing)	Mr HK Sihlali
Technical and Infrastructure	Director: Fleet Management	Mr K Mashabela
	Director Civil Engineering Services	Ms L Silolo
	Deputy Director: Water and Sanitation Services	Ms MA Ntamane
	Deputy Director: Roads & Storm water	Ms A Ndaba
	Assistant Director: Water Rural Areas	Mr S Mbatha
	Assistant Director: Water and Sanitation Services	Mr L Badiroang
	Assistant Director: Roads & Storm water	Ms S Msebe
	Assistant Director: Water Quality	Mr ME Gangashe
	Assistant Director Building & Facilities Management	Ms R Kunutu
	Assistant Director Fleet Management	Ms D Mngomezulu
Director Electrical Engineering	Mr N Gubevu	

	Assistant Director: Planning and Design	Ms IKJ Mokabane
	Assistant Director Customer Service & Connections	Vacant
	Assistant Director Substation Automation	Mr T Manko
	Director Parks and Cemetery Facilities	Ms D Lambrechts
	Assistant Director Parks and Cemetery Facilities	Mr A Madamalala
	Deputy Director Project Management	Ms T Janse Van Ransburg
Financial services	Director Financial Services	Vacant
	Director Property Valuation Services	Mr P Mkhize
	Deputy Director Financial Statements and Assets	Mr PG Maphetho
	Assistant Director: Property Valuation Services	Mr I Muller
	Assistant Director Budget and Reporting	Ms A Magangane
	Assistant Director SCM Unit	Mr N Mlangeni
	Assistant Director Financial Statements and Assets	Mr A Zitha
	Assistant Director Expenditure and Salaries	Mr PL van der Merwe
	Assistant Director Treasury Office	Ms P Melato
<i>Spill-over schedule of 3 tiers not included in in chapter 2</i>		



APPENDIX D – FUNCTIONS OF MUNICIPALITY

<b>Municipal Functions</b>	
<b>Constitution Schedule 4, Part B functions:</b>	<b>Function Applicable to Municipality (Yes/No)*</b>
Air pollution.	Yes
Building regulations.	Yes
Childcare facilities.	Yes
Electricity and gas reticulation.	Yes
Fire fighting services.	Yes
Local tourism.	Yes
Municipal airports.	Yes
Municipal planning.	Yes
Municipal health services.	Yes
Municipal public transport.	Yes
Storm water management systems in built-up areas.	Yes
Trading regulations.	Yes
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems.	Yes
Beaches and amusement facilities.	No
Billboards and the display of advertisements in public places.	Yes
Cemeteries, funeral parlours and crematoria.	Yes
Cleansing.	Yes
Control of public nuisances.	Yes
Control of undertakings that sell liquor to the public.	Yes
Facilities for the accommodation, care and burial of animals.	Yes
Fencing and fences.	Yes
Licensing of dogs.	Yes
Licensing and control of undertakings that sell food to the public.	Yes
Local amenities.	Yes
Local sport facilities.	Yes
Markets.	Yes
Municipal abattoirs.	Yes
Municipal parks and recreation.	Yes
Municipal roads.	Yes
Noise pollution.	Yes
Pounds.	Yes
Public places.	Yes
Waste removal, waste dumps and solid waste disposal.	Yes
Street trading.	Yes
Street lighting.	Yes
Traffic and parking.	Yes

APPENDIX E –WARD REPORTING

**SCHEDULE FOR WARD COMMITTEE AND WARD GENERAL MEETINGS  
2021/2022**

WCM: Ward Committee Meetings:

WGM: Ward General Meetings:

W	Councillor		JUL 21	AUG 2021	SEP 2021	OCT 2021	NOV 21	DEC 2021	JAN 22	FEB 2022	MAR 22	APR 2022	MAY 22	JUN 2022
1.	Cllr BC Shabangu	WCM WGM		03/08/2021		05/10/2021		01/12/2021		01/02/2022		05/04/2022		07/06/2022
				03/08/2021		05/10/2021		01/12/2021		01/02/2022		05/04/2022		07/06/2022
2.	Cllr TR Mpye	WCM WGM		06/08/2021		08/10/2021		03/12/2021		04/02/2022		01/04/2022		03/06/2022
				06/08/2021		08/10/2021		03/12/2021		02/02/2022		01/04/2022		03/06/2022
3.	Cllr JF Sithole	WCM WGM		03/08/2021		05/10/2021		01/12/2021		01/02/2022		05/04/2022		07/06/2022
				03/08/2021		05/10/2021		01/12/2021		01/02/2022		05/04/2022		07/06/2022
4.	Cllr ME Nyambi	WCM WGM		11/08/2021		06/10/2020		08/12/2021		09/02/2022		06/04/2022		08/06/2022
				11/08/2021		06/10/2020		08/12/2021		09/02/2022		06/04/2022		07/06/2022
5.	Cllr MC Mphego	WCM WGM		10/08/2021		12/10/2021		07/12/2021		08/02/2022		05/04/2022		07/06/2022
				10/08/2021		12/10/2021		07/12/2021		08/02/2022		07/04/2022		07/06/2022
6.	Cllr SW Zulu	WCM WGM		05/08/2021		07/10/2021		07/12/2021		07/02/2022		05/04/2022		07/09/2022
				05/08/2021		07/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022

W	Councillor		JUL 21	AUG 2021	SEP 2021	OCT 2021	NOV 21	DEC 2021	JAN 22	FEB 2022	MAR 22	APR 2022	MAY 22	JUN 2022
7.	Cllr I Mahlangu	WCM WGM		05/08/2021		07/10/2021		08/12/2021		02/02/2022		06/04/2022		01/06/2022
				07/08/2021		09/10/2021		11/12/2021		05/02/2022		09/04/2022		04/06/2022
8.	Cllr PE Williams	WCM WGM		04/08/2021		06/10/2021		01/12/2021		02/02/2022		06/04/2022		08/06/2022
				04/08/2021		06/10/2021		01/12/2021		02/02/2022		06/04/2022		08/06/2022
9.	Cllr J Skosana	WCM WGM		07/08/2021		09/10/2021		04/12/2021		05/02/2022		19/04/2022		11/06/2022
				08/08/2021		10/10/2021		05/12/2021		06/02/2022		10/04/2022		12/06/2022
10	Cllr MG Maseko	WCM WGM		08/08/2021		10/10/2021		05/12/2021		13/02/2022		03/04/2022		12/06/2022
				08/08/2021		10/10/2021		05/12/2021		13/02/2022		03/04/2022		12/06/2022
11	Cllr DJ Van Der Merwe	WCM WGM		04/08/2021		04/10/2021		01/12/2021		09/02/2022		06/04/2022		08/06/2022
				04/08/2021		04/10/2021		01/12/2021		09/02/2022		06/04/2022		08/06/2022
12	Cllr HF Niemann	WCM WGM		04/08/2021		06/10/2021		01/12/2021		02/02/2022		06/04/2022		01/06/2022
				04/08/2021		06/10/2021		01/12/2021		02/02/2022		06/04/2022		01/06/2022
13	Cllr SM Wait	WCM WGM		03/08/2021		05/10/2021		07/12/2021		01/02/2022		05/04/2022		07/06/2022
				03/08/2021		05/10/2021		07/12/2021		01/02/2022		05/04/2022		07/06/2022
14	Cllr JP Pretorius	WCM WGM		04/08/2021		06/10/2021		01/12/2021		02/02/2022		06/04/2022		01/06/2022
				04/08/2021		06/10/2021		01/12/2021		02/02/2022		06/04/2022		01/06/2022
15	Cllr HG De Clerk	WCM WGM		05/08/2021		07/10/2021		02/12/2021		03/02/2022		07/04/2022		02/06/2022
				05/08/2021		07/10/2021		02/12/2021		03/02/2022		07/04/2022		02/06/2022

W	Councillor		JUL 21	AUG 2021	SEP 2021	OCT 2021	NOV 21	DEC 2021	JAN 22	FEB 2022	MAR 22	APR 2022	MAY 22	JUN 2022
16	Cllr J Dyson	WCM WGM		03/08/2021		05/10/2021		07/12/2021		01/02/2022		05/04/2022		01/06/2022
				03/08/2021		05/10/2021		07/12/2021		01/02/2022		05/04/2022		01/06/2022
17	Cllr MJ Sekgwele	WCM WGM		04/08/2021		05/10/2021		07/12/2021		08/02/2022		05/04/2022		07/06/2022
				05/08/2021		06/10/2021		08/12/2021		09/02/2022		06/04/2022		08/06/2022
18	Cllr GNB Mathibela	WCM WGM		05/08/2021		07/10/2021		09/12/2021		03/02/2022		07/04/2022		09/06/2022
				05/08/2021		07/10/2021		09/12/2021		03/02/2022		07/04/2022		09/06/2022
19	Cllr ML Shabangu	WCM WGM		03/08/2021		12/10/2021		07/12/2021		08/02/2022		12/04/2022		07/06/2022
				03/08/2021		12/10/2021		07/12/2021		08/02/2022		12/04/2022		07/06/2022
20	Cllr LE Nkwana	WCM WGM		12/08/2021		14/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022
				12/08/2021		14/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022
21	Cllr M Masilela	WCM WGM		08/08/2021		03/10/2021		05/12/2021		06/02/2022		03/04/2022		05/06/2022
				08/08/2021		03/10/2021		05/12/2021		06/02/2022		03/04/2022		05/06/2022
22	Cllr CS Mashiloane	WCM WGM		12/08/2021		07/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022
				12/08/2021		07/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022
23	Cllr LN Zondo	WCM WGM		12/08/2021		07/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022
				12/08/2021		07/10/2021		09/12/2021		10/02/2022		07/04/2022		09/10/2022
24	Cllr WMM Phetla	WCM WGM		13/08/2021		08/10/2021		10/12/2021		11/02/2022		08/04/2022		10/06/2022
				13/08/2021		08/10/2021		10/12/2021		11/02/2022		08/04/2022		10/06/2022

W	Councillor		JUL 21	AUG 2021	SEP 2021	OCT 2021	NOV 21	DEC 2021	JAN 22	FEB 2022	MAR 22	APR 2022	MAY 22	JUN 2022
25	Cllr JM Shongwe	WCM WGM		08/08/2021		10/10/2021		12/12/2021		06/02/2022		10/04/2022		12/06/2022
				08/08/2021		10/10/2021		12/12/2021		06/02/2022		10/04/2022		12/06/2022
26	Cllr MG Amigo	WCM WGM		12/08/2021		14/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022
				12/08/2021		14/10/2021		09/12/2021		10/02/2022		07/04/2022		09/06/2022

## APPENDIX F –WARD INFORMATION

Wards	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29
<b>Water</b>																													
HHs with minimum service delivery	1159	3025	1864	1203	1246	1829	1257	2874	763	3369	3247	3682	2012	1811	1662	1838	737	1287	1731	1122	1610	861	3384	439	3871	621	135	6629	409
HHs without minimum service delivery	19	617	173	763	107	279	238	716	559	89	22	63	21	15	11	189	1635	2	14	7	4	6	55	2	46	7	2117	76	1400
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
<b>Sanitation</b>																													
HHs with minimum service delivery	1150	3024	1750	1072	1141	1672	1195	2794	250	3364	3232	3674	1986	1789	1651	1259	710	1278	1726	1117	1594	866	3394	434	3730	582	52	6496	202
HHs without minimum service delivery	28	618	287	895	212	436	299	840	1073	93	36	70	48	38	21	769	1663	12	19	12	21	1	45	5	186	45	2200	209	1607
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
<b>Electricity</b>																													
HHs with minimum service delivery	1162	3056	1845	1111	1277	1903	1366	2801	638	3392	3217	3702	2005	1802	1654	1718	2255	1280	1621	1112	1594	860	3390	438	3856	623	2085	6557	707
HHs without minimum service delivery	18	586	191	855	76	205	128	833	687	66	51	44	29	24	18	311	117	10	125	18	21	7	49	3	60	4	167	148	1101
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
<b>Waste</b>																													
HHs with minimum service delivery	1159	2999	1702	1066	1117	1486	1119	2770	36	3286	3223	3643	1927	1756	1648	1077	1840	1101	1689	1126	1590	867	3365	434	3869	477	1829	6390	430
HHs without minimum service delivery	19	643	335	900	237	622	375	862	1286	172	45	101	107	70	23	951	532	189	55	3	25	0	75	7	48	151	423	315	1378
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809

Ward 1	Ward 2	Ward 3	Ward 4
1. Formalisation of informal settlements to access basic services.	1. 1. Electrification of informal settlements	1. RDP	1. Grading of roads
2. Servicing of Eskom in Kwazamokuhle Extension 2 (water, sanitation and Electric).	2. Resettlement of informal settlement dwellers to serviced land	2. High mast light next to Kwaza high school	2. Clinics
3 Upgrading of Kwazamokuhle stadium	3 Service residential stands	3. Street lights at Hendrina town	3. Community halls
4. Community hall at Kwazamokuhle.	4. High mast lights and street lights in the informal settlements	4. JOJO tanks at Kranspoort farms (Hendrina)	4. Agri-villages
5. Library at Kwazamokuhle.	5. Tarred roads at St John and Vuma street		5. Skills development

Ward 5	Ward 6	Ward 7	Ward 8
1. Establishment of an Agri-village	1. Stands and RDP for local people	1. Transfer station at Rietkuil	1. Serviced residential stands and RDPs in Nazareth
2. Electricity for farm residents	2. Naledi and Lesedi Proclamation	2. village access road	2. Tarring of roads in Ext 24
3. Water and sanitation at farms	3. Speed humps at school crossing	3. Construction of Rietkuil Clinic	3. Storm water drainage in Ext 24, Fortnapier street No. 1
4. Drilling of boreholes at farms	4. High mast light at Nkandla next to sport ground	4. Residential stands at Sikhululiwe and Rietkuil village for the gap market	4. Cemetery with ablution facilities
5. Speed humps at Maculate Street, Taaibos Street and Beech Street	5. Stands and RDP for local people	5. Proper sanitation and water reticulation for Sikhululiwe village	5. Speed humps in main road and Sam Rose
Ward 9	Ward 10	Ward 11	Ward 12
1. Water taps at Ext 1	1. Sport facilities	1. High mast lights needed between Totius and Dr Beyers Naude on the koppie and between AG Visser and Totius Street	1. Tarring of outstanding gravel roads as well as the installation of storm water networks.
2. Cutting of trees	2. Building of a community hall	2. Uneven streets on Robertson, Hobson, Leipold, A G Visser, streets and resealing need	2. Upgrading of remaining parks with playing equipment and toilets.

3. Occupation of the empty stands at Ext 1 and Somaphepha proper	3. Building of a library	3.A surface collapse Frewin Streets and summerglade flats	3.Traffic calming in a number of streets (Gouritz, Tugela, Umlaas, Roggeveld, Soutpansberg, Chapmans Peak)
4. Signage board for Somaphepha village	4. Pay point in Hlalamnandi	4. the following streets are in need for paving in Totius, Sangario to Bhimmy Damane into Tswelepele til Cowen Ntuki again to Bhimmy Dammene. Devilliers street next to mica and Dr Quartes requires paved walkways too	4.Re-sealing of old streets in Aerorand
5. Street names to be put up in the entire Somaphepha area.	5. Clinic	5. speed humps and traffic speed signs on c/o Cowen Nthuli street and Sangiro; 10 and 6 west street; 76 Eeeufees street; 40 Totius street; Cowen Ntuli and van Wyk Louw street and on 58 A G Visser Street	5.Lights at Athlone dam and parks

Ward 13	Ward 14	Ward 15	Ward 16
1.Speed humps	1.High mast lights	1. Uprading of the whole of ward 15's old water supply system	1.Taxi rank at Sipres street
2.Replacement of electrical cables	2.Resealing of streets	2. Proper upgrading of old carports at Rivierpark Old Age Home	2.Closing of illegal entrance at Verkener street entering the Loskop road
3.Roads to be made bigger in John Magagula Street	3.Paving of streets	3. Placing of streetname signs	3.Speed hump at Rondebosch gravel road and at corner Njala and Steve Biko street
4.Storm water drainage especially in Groenkol	4.Speed humps	4. installation of floodlights at the Cricket Staduim	4.Refuse bins in parks and green areas
5.Sanitation especially in older CBD and part of Mineralia	5.Upgrade the water reticulation system for the supply of up to standard quality water to avoid so many pipe burrts	5.Fixing the existing lights at Lions Park	5.High mast light in green area between Kanankop and Dennisig



<b>Ward 17</b>	<b>Ward 18</b>	<b>Ward 19</b>	<b>Ward 20</b>
1. Servicing of stands at newtown ext 01	1. Conversion of Block 6 at Reabota into family units	1.Stands at Cross road Mathailen	1. Walking bridge at Eloft to Elusindisweni.
2. Pimary school	2. 24 hours clinic, Sister Mashiteng Clinic.	2.Side walk paving at Malema and Baloi street	2. Paving of walkways in Masemola street and Sam fisher Selala street.
3. Primary health care	3. Storm water drainage at Protea street	3.Street lights at Masina, Maredi, Makuse, Hernamus, and Tlou street	3. Storm water drainage systems in the ward
4. New roads and stormwater at newtown ext 1	4. Speed humps at the ward (letter with street name submitted at traffic department).	4.Business stands at Cross road	4. The spot at riverside (Eloft) needs to be cleaned.
5. Community hall (MPCC) to accommodate poverty vrelief centre	5. Ablution facilities at Tshwenyane School parking be open 24 hours and security provided	5.Skills development centre at Old Thusanang school	1. Walking bridge at Eloft to Elusindisweni.
<b>Ward 21</b>	<b>Ward 22</b>	<b>Ward 23</b>	<b>Ward 24</b>
1.Storm water drainage in Nkabinde Street	1. Tarring of roads at Chromville flats	1. Paving at Zandile, Khululeka, Swileland Morula street	1.Storm water drainage
2.Resealing of roads at Nkabinde and Mavuso streets	2. Speed humps at corner Mandela drive and Ellen Nhlapho street	2. Storm water drainage at next to stand 12931/106, 12931/107, 12931/78 and 12931/79	2.Kerb stones
3. High mast light at EXT 23.	3. Speed humps at corner Diphlane street and Ellen Nhlapho street	3. High mast light at Themba and Lebelo street	3.High mast lights
4 Paving of walkways at Phokeng and Lukhele street.	4. Playing equipment at Chromville park	4. Kerbs stones at Barwana, Chacklas, Bathwa and Barolong street	4.Paving at passages
1.Storm water drainage in Nkabinde Street	5. Drainage systems at Motsepe street Mountainview	5. Mini park at Phumulong street	5.Speed
<b>Wards 25</b>	<b>Wards 26</b>	<b>Ward 27</b>	<b>Ward 28</b>
1. Fencing of the 2 Soccer play ground near Ext 07 park	1. Serviced residential stands	1.Construction of connecting road from Newtown to Mhluzi	1.Green field for Uitkyk Community
2. Construction water surface drain at the 2 soccer play ground near ext 07 Park	2. Skills development Centre.	2. Patching of potholes	2.Water provision for Uitkyk Community
3. Construction and fencing of a mini park near Eyethu	3. Speed hump at nineteenth street	3.Primary and High school at Tokologo and Newtown	3.Primary school for ward 28

supermarket in Ext 08 Ikageng street			
4. Installation of rubber Speed humps on the curve road and concrete speed humps on certain roads	4. Paving of passage and Ikageng side road	4. Clinic at Newtown and Tokologo	4.Mobile Police station that will cater for ward 24, 25, 26 and 28
<b>5. Construction of sewer pipes in Block D Ext 08</b>			5.Mobile Clinic between ward 28, 27 and 26

<b>Ward 29</b>
1.Green field for Uitkyk Community
2.Water provision for Uitkyk Community
3.Primary school for ward 28
4.Mobile Police station that will cater for ward 24, 25, 26 and 28

APPENDIX G SEVEN LARGEST CAPITAL PROJECTS

STEVE TSHWETE					
Capital Projects: Seven Largest in			2020/2021	(Full List at Appendix O)	
R' 000					
No.	Project Name and detail	WARD	Start Date	End Date	Total Value
1	P2100054: Replace old water network Middelburg/Mhluzi: WIP	Whole of the Municipality	3/2/2020	2/2/2023	91,733,408
2	P2000183: HV Substation New intake Mhluzi (700): WIP	Whole of the Municipality	8/12/2020	6/23/2023	94,072,339
3	P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	Ward 21	3/2/2020	2/2/2023	2,534,442
4	P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	Whole of the Municipality	14/12/2020	30/09/2021	45,000,000
5	P0900278: Replace Equipment M'burg Dam W10: WIP	Ward 10	1/2/2021	31/01/2023	55,000,000
6	P1400150: Roads x 49 W11:WIP	Ward 11	15/01/2020	14/01/2023	-
7	P1700070: Boskrans WWTW Phase 2 W19:WIP	Ward 19	14/03/2019	28/02/2021	-
					<i>T F.1</i>

## APPENDIX H -RECOMMENDATIONS OF THE AUDIT COMMITTEE

Date of the AC meeting	Committee recommendations during the 2021/2022 FY	Recommendations adopted (Enter yes) if not adopted provide explanation
28 July 2021	<ul style="list-style-type: none"> <li>▪ That the Risk Based Internal Audit Plan and One Year Internal Audit Program be approved for Implementation by the Internal Audit Department.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Chief Audit Executive make provision of resources (Budget, Staffing and Tools of Trade) to implement the Plan and Annual Program.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee schedule be adopted as included in the Council program for implementation of 2021/2022.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee note progress on the finalisation of the Annual Performance Report.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee note that the Annual Financial Statements (AFS) Deadline for finalisation by Management is the 15th August 2021.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Final AFS be reviewed by Internal Audit and other relevance assurance reviewers before submission to AGSA on the 30th of August 2021.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee adopt the report by Internal Audit.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That Management ensure that internal control measures are put in place to prevent repeat audit findings from AGSA.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That Management ensures that significant amounts are accompanied by explanation and notes with reference to AFS.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That AFS be noted with the progress provided to Audit and Performance to-date.</li> </ul>	Yes
26 August 2021	<ul style="list-style-type: none"> <li>▪ The Audit and Performance Committee adopt the Internal Audit Progress Report on Review of the Annual Performance Report and Draft Annual report with consideration of the committee inputs to the report for submission to AGSA on the 30th August 2021</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee adopt the report by Internal Audit.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That Management ensure that internal control measures are be put in place to prevent repeat audit findings from AGSA.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>▪ That Management ensures that significant amounts are accompanied by explanation and notes with reference to AFS.</li> </ul>	Yes	

	<ul style="list-style-type: none"> <li>▪ That AFS be noted with the progress provided to Audit and Performance to-date.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee adopted the report with consideration of the committee inputs to the report for submission to AGSA on the 30th August 2021</li> </ul>	Yes
<b>11 November 2021</b>	<ul style="list-style-type: none"> <li>▪ That the Audit &amp; Performance Committee note the audit strategy with concerns and inputs raised to the AGSA.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That Audit and Performance Committee nominate a member to be part of the weekly Audit Steering Committee held by Management and AGSA.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That AGSA consider relooking at the budgeted hours, the audit fees and related aspect for a reasonable audit fee.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That Audit and Performance Committee approved the Risk Management, Anti-Fraud and Anti-Corruption Committee report.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That Management ensure that the Municipal unrest and strike by employees and communities be updated on the emerging risk register.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee approved the Internal Audit Progress report with inputs and consideration.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee adopt the Finance Quarterly report for further processing with inputs and considerations.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee adopt the Information and Technology Framework Policy Progress Report with inputs and considerations.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee adopt the progress on implementation of the Council resolution with recommendation for an assessment to be enforced to resolve land resolution through Council.</li> </ul>	Yes
<b>20 January 2022</b>	<ul style="list-style-type: none"> <li>▪ That Management implement recommendations by Internal audit.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee consider the finance quarterly report.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee consider the vacancy report.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That detailed reports be submitted in the future of activities that are affected by community or employee unrest.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the controls related to lease agreements be improved.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee consider the progress report on implementation of Council resolution.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That the Audit and Performance Committee consider the Information and Communication Technology Framework Policy Report.</li> </ul>	Yes
<b>03 February 2022 (special)</b>	<ul style="list-style-type: none"> <li>▪ That the Draft Management report be noted.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>▪ That a one pager report be presented on the next Audit and Performance Committee meeting on the matter of housing association.</li> </ul>	Yes

	<ul style="list-style-type: none"> <li>That the internal audit report be noted.</li> </ul>	Yes
20 April 2022	<ul style="list-style-type: none"> <li>That Management put acceleration plan on implementation of AGSA findings</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>That management resolve findings raised by internal audit on fixed assets.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>That the Information and Communication Technology Framework progress report be noted.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>That management develop a catch up plan on dealing with Council resolutions.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>That the litigation report be summarised on a high level, similar sections be categorised together for the purpose of APC reporting.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>That the Finance Quarterly Report be noted.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>That the vacancy report include employment equity.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>That the Steve Tshwete Housing Association Litigation report Update be noted</li> </ul>	Yes

#### APPENDIX I -LONG-TERM CONTRACTS AND PUBLIC-PRIVATE PARTNERSHIP (PPP)

Long Term Contracts ( 2021/22 )					
Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
Trenditrade 21 T/A Nashua	Rental of management photocopier machines	2016-12-01	2021-11-30	Stella Malapane	
ABSA	Raising of External Loan	2018-06-26	2033-06-30	Mothiba Mogofe	
Botshabelo Community Development Trust	Leasing of land for Middelburg Aerodrome	2019-09-01	2029-07-31	Mduduzi Masilela	R2469.57 / month VAT excl - subject to 6% escalation on 01 July each year.

Nedbank Limited	Raising of External Loan	2021-06-30	2036-06-30	Mothiba Mogofe	
Firststrand Bank Ltd (FNB)	Rendering of banking services	2021-01-01	2025-12-31	Mothiba Mogofe	
					<i>TH.1</i>

## APPENDIX J – MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE SCHEDULE

### ELECTRICAL SERVICES

S/N	Consultant/ Contractor	Contractual Period	Expected Expire date	Project Description	Amount	Progress	Remedial Action
1	Mayivuthe Contractors.	10 Months	May-22	P2200112: Replace MV Cable from Robertson to Sondagsrivi:WIP	R930 979	completed	None
2	Mayivuthe Contractors.	10 Months	May-22	P2100038: MV Electrification Rockdale North W06:WIP	R1 000 000	Completed	None
3	F-Tech Services Contractors.	10 Months	May-21	P2100033: MV Electrification Mhluzi Ext.2 Industrial W23: WIP P2100034: LV Electrification of Mhluzi Ext2 IndustrialW23:WI	R1 911 444	Completed	None
4	Water and Waste Water Contractors.	6 Months	April-22	P2200104: LV Highmast Low income areas W4: WIP	R1 060 000	Completed	None
5	Mayivuthe Contractors.	8 Months	May-22	P2200107: LV Electrification of Rondebosch W8: WIP	R1 250 000	Completed	None

**MUNICIPAL BUILDINGS**

S/N	Consultancy/ Contractor - Firm Name	Contractual Period	Expected Expiry Date	Progress	Remedial Action	Contractual Value
1	Khonza Izwe Consulting cc.	2017/18	2019/20	Structural Designs, Architectural plans, procurement documents for the contractor and Site supervision and monitoring.	None	R18,0mill



APPENDIX K– DISCLOSURE OF FINANCIAL INTEREST

**Abbreviations**

FS: Financial Services

IDS: Infrastructure Development Services

ACEH: Arts, Culture and Environmental Health Settlement

MMC: Member of Mayoral Committee

CS: Community Safety

CSS: Corporate and Support Services

SDH: Spatial Development and Human

PR: Proportional Councillor

<b>DISCLOSURE OF FINANCIAL INTERESTS [PREVIOUS COUNCIL]</b>				
<b>PERIOD: 1 JULY 2021 TO 31 OCTOBER 2021</b>				
	<b>POSITION</b>	<b>SURNAME</b>	<b>NAME</b>	<b>Description of Financial Interest (Nil/or details)</b>
1	Executive Mayor (PR)	Motsepe	Diphale Joseph	Shares: Motlabaile Keerom Aggregates.
2	Speaker (PR)	Mabena	Andries Mavula	Board member: IsiNdebele. Owner: Residential property: Aerorand. Owner: Residential property: Kwamhlanga. Lessor: Plot Verena.
3	Chief Whip (PR)	Nkadimeng	Semakaleng Dorah	Director: Remaletshepo (Pty) Ltd.
4	MMC: (Ward 20)	Kgalema	Mondli Itumeleng	Director: Faulu Trading. Owner / Employee: Toolz Direct.
5	MMC: (PR)	Malepeng	Sonto Martha	Nil
6	MMC: (Ward 7)	Matshiane	Johan	Director / Owner: Remaletshepo (Pty) Ltd.
7	MMC : (Ward 4)	Mkhuma	Nobesuthu Catherine	Nil
8	MMC: (PR)	Mnguni	Muka Thandi Elizabeth	Nil
9	MMC: (Ward 17)	Sekgwele	Marumo Jim	Nil
10	PR	Marumo	Asaph Bhukumuzi	Close Corporation: Izwelethu Trading (Pty) Ltd. Employee: Rotek Engineering. Residential Owner: Extension 23, Mhluzi.
11	Ward 8	Mitchell	Johanna Magdalena	Director / Owner: Thushanang Stimulation Centre. Pension: Government. Subsidies / Grants: Crèche & Disabled.
12	Ward 27	Mahlangu	Abram Mbetse	Nil
13	Ward 3	Mahlangu	Lindiwe Khelina	Trust: Epigaizo (Pty).
14	Ward 19	Mamogale	Ratsatsi Grcenia	Pension: Government.
15	Ward 21	Masilela	Petros Mhlonishwa	Shares / Close Corporations: Hamba Industrial Suppliers cc; Okumcoka cc; & Hamba Uzobuya Cleaning Services. Travel: Maputo (family trip).
16	Ward 2	Masina	Musawenkosi	Shares: Jozeweni (Pty) Ltd; & Reiketseditse Social Club. Board Member: Amabhunu Amnyama Cooperative.
17	Ward 29	Mathibela	Maria Nomgqibelo	Nil

<b>DISCLOSURE OF FINANCIAL INTERESTS [PREVIOUS COUNCIL]</b>				
<b>PERIOD: 1 JULY 2021 TO 31 OCTOBER 2021</b>				
	<b>POSITION</b>	<b>SURNAME</b>	<b>NAME</b>	<b>Description of Financial Interest (Nil/or details)</b>
18	Ward 10	Mnisi	Thabo Petrus	Owner Business: Lover's Corner Tavern.
19	Ward 28	Morufane	Thabang Nathaniel	Nil
20	PR	Ndala	Busisiwe Paulina	Nil
21	Ward 6	Motloung	Thapelo Sarrel	Shares: Yebo Eyethu. Business: Any Business that needs my services (safety expertise).
22	Ward 18	Motsepe	Elphus Thabo	Nil
23	Ward 5	Mphego	Manakedi Caroline	Nil
24	Ward 24	Paul	Dion Leonard	Nil
25	Ward 1	Skhosana	Doctor Joseph	Nil
26	Ward 26	Skhosana	Mandla Marks	Nil
27	Ward 9	Skosana	Johannes	Employee: Izimbiwa.
28	PR (Replace Ald. Xaba from Aug.21)	Mathibela	A V	Nil
29	PR	Vilakazi	Rose	Nil
30	Ward 23	Zondo	Linah Joyce Ntombikayise	Nil
31	Ward 25	Malinga	Patrick Vusumuzi	Close Corporation: Smaath Galaxy; & Swenka Legend (Pty) Ltd. Trust: Geluk CPA (farming); Inqola Co-operative (farming); & Magedvula CPA (game farming). Director: Smaath Galaxy; Swenka Legend; & Prominent Health. Partnerships: Mariana Mining; & Inkaba Yezwe. Employee: Prominent Health.
32	Ward 22	Mashiloane	Casious Sihle	Nil.
33	PR	Bruiners	Elias Morgan	Director: Nada (NGO); UFSD (NGO); & DFWMP (NGO).
34	Ward 15	De Klerk	Helena Gertruida	Business: Revenir Guest Rooms. Owner Residential: Aerorand.
35	PR	Du Toit	Elizabeth	Owner Residential: Struisbaai Cape Town. Owner Vacant land: Struisbaai Cape Town.
36	Ward 16	Dyason	Johann	Employee: Nkangala District Municipality (Cllr.). Owner Residential: Kanonkop.
37	PR	Grobler	Anna Sophia	Owner Residential: Clubville.
38	PR	Mobango	Palesa	Nil
39	PR	Mogola	Sophia Mamy	Director / Employee: Obliflo Engineering.
40	Ward 12	Niemann	Hendrik Frederick	Owner Residential: Aerorand.

<b>DISCLOSURE OF FINANCIAL INTERESTS [PREVIOUS COUNCIL]</b>				
<b>PERIOD: 1 JULY 2021 TO 31 OCTOBER 2021</b>				
	<b>POSITION</b>	<b>SURNAME</b>	<b>NAME</b>	<b>Description of Financial Interest (Nil/or details)</b>
41	PR	Phasha	Khulong Justice	Director: Greater Nkangala Rehab; & Thabo Yabatho Projects.
42	Ward 14	Pretorius	Jozua Petrus	Owner / Landlord Residential: Gholfsig.
43	PR	Romijn	Gysbertus Hendrik Ernest	Owner Residential: Gholfsig. Pension: GEPP.
44	PR	Roos	Stephanus Johannes	Shares / Director / Employee: R&W Drankwinkel (Pty) Ltd. Owner Residential: Gholfsig.
45	PR	Thabatha	Anele	Nil
46	Ward 11	Struwig	Ammelia	Nil
47	PR	Stuurman	Daniel Andries	Nil
48	PR	Klopper	Damien Dominic	Business: Klopper Driving School. Owner Residential: Kanonkop.
49	Ward 13	Wait	Susan-Mari	Close Corporation: Steptique (retail); & San-Maris (retail). Trust: Wait Family Trust. Employee: Dental Middelburg; San-Maris; & Steptique. Owner Property: Groenkol, Middelburg. Pension: Liberty.
50	PR	Hadebe	Maria	Nil
51	PR	Sebesho	Enos	Nil
52	PR	Mangcotywa	Akhona	Nil
53	PR	Masemola	Lebogang Clement	Malinga se Trading Enterprise (Pty) Ltd.
54	PR	Mosoma	Christina Makhosi	Pension: GEPP.
55	PR	Mthombeni	Johanna Ntombizodwa	Nil
56	PR	Mashaba	Mabeleme Florina	Grant: Child.
57	PR	Duvenage	Johannes Petrus	Nil
58	PR	Mentz	Juanette	Nil

**Abbreviations**

FS: Financial Services

IDS: Infrastructure Development Services

ACEH: Arts, Culture and Environmental Health Settlement

MMC: Member of Mayoral Committee

CS: Community Safety

CSS: Corporate and Support Services

SDH: Spatial Development and Human

PR: Proportional Councillor

<b>DISCLOSURE OF FINANCIAL INTERESTS [NEW COUNCIL]</b>				
<b>PERIOD: 1 NOVEMBER 2021 TO 30 JUNE 2022</b>				
	<b>POSITION</b>	<b>SURNAME</b>	<b>NAME</b>	<b>Description of Financial Interest (Nil/or details)</b>
1	Executive Mayor (21)	Masilela	Petros Mhlonishwa	Shares / Close Corporations: Hamba Industrial Suppliers CC; Okumcoka Trading CC; & Hamba Uzobuye Cleaning Services; Director - Madlazabanye Holdings.
2	Speaker (2)	Mpye	Thomas Ramaitane	Owner Residential: Spruit View.
3	Chief Whip (22)	Mashiloane	Cacious Sihle	Did not submit Declaration on Intrest.
4	MMC: (Ward 1)	Shabangu	Cloudeth Bathobile	Did not submit Declaration on Intrest.
5	MMC: (Ward 17)	Sekgwele	Marumo Jim	Director: Manunu Davy Trading; & Transportation of children.
6	MMC: (Ward 18)	Mathibela	Grace Nankie Banengi	Shares: Mining Woman Investment Trust. Close Corporation: Nakzozo CC. Grant: Government Grant (child).
7	MMC : (Ward 10)	Maseko	Mthokozisi Gift	Nil
8	MMC: (Ward 5)	Mphego	Manakedi Caroline	Shares: Sup Azania (Pty) Ltd (CIPC Company); Director: Siqalo Elisha Day Care Centre (NPO).
9	MMC: (Ward 20)	Nkwana	Letsatsi Ernest	Nil
10	MPAC Chairperson (Ward 12)	Niemann	Hendrik Frederick	Owner Residential: Aerorand..
11	Ward 26	Amigo	Madoda Gregory	Nil
12	Ward 7	Mahlangu	Iddy	Employee: Mafube Coal.
13	Ward 27	Malinga	Patrick Vusumuzi	Shares / Director: Smaath Galaxy; Mariana Mining & Projects; & Inkaba Yezwe. Trust: Geluk CPA (Farming); Inqola Co-operative (Farming) Maqedvula Manzi Mplophe CPA (Farming&Tourism)
14	Ward 4	Nyambi	Mgevu Edward	Nil
15	Ward 24	Phetla	William Monty Motagameng	Shares: Motaganeng Trading Enterprise CC; & Kgoshihadi Trading & Projects. Director: Phetla Mining Projects; M Nkepe Investment; &

<b>DISCLOSURE OF FINANCIAL INTERESTS [NEW COUNCIL]</b>				
<b>PERIOD: 1 NOVEMBER 2021 TO 30 JUNE 2022</b>				
	<b>POSITION</b>	<b>SURNAME</b>	<b>NAME</b>	<b>Description of Financial Interest (Nil/or details)</b>
				Bana Ba Tubatse.
16	Ward 28	Sibanda	Linky Nomsa	Nil
17	Ward 3	Sithole	Jabulile Florence	Shares / Close Corporations: Lagudu CC; & Segolo SA Baqaditsi CC (Construction).
18	Ward 19	Shabangu	Mthokozisi Lucius	Shares / Director: Phanda Njalo (Pty) Ltd.
19	Ward 25	Shongwe	John Mxolisi	Nil
20	Ward 9	Skosana	Johannes	Employee: Glencore.
21	Ward 8	Williams	Paul Elias	Director: Busiswe: & Mangeta Enterprise (CIPC). Subsidies / Donations: Social Development.
22	Ward 23	Zondo	Linah Joyce Ntombikayise	Did not submit Declaration on Intrest.
23	Ward 6	Zulu	Sizwe Wonderboy	Did not submit Declaration on Intrest.
24	PR	Bruiners	Elias Morgan	Director: Nada (NGO).
25	Ward 15	De Klerk	Helena Gertruida	Owner Business: Revenir (Guest Rooms). Owner Residential: Aerorand.
26	Ward 16	Dyason	Johann	Owner Residential: Kanonkop.
27	Ward 29	Grobler	Anna Sophia	Nil
28	PR	Klopper	Damien Dominic	Business: Klopper Driving School. Owner Residential: Kanonkop.
29	PR	Mobango	Palesa	Nil
30	PR	Mogola	Sophia Mamy	Director: Abliflo Engineering.
31	Ward 14	Pretorius	Jozua Petrus	Owner Residential: Gholfsig.
32	PR	Qoka	Lucky Sipho	Employee: PWR&T.
33	PR	Romijn	Gysbertus Hendrik Ernest	Owner Residential: Gholfsig. Pension: GEPP.
34	PR	Soko	Cedric Moses	Nil
35	PR	Struwig	Ammelia	Nil
36	PR	Stuurman	Daniel Andries	Owner Residential: Extension 24.
37	PR	Thabatha	Anele Odwa	Nil
38	Ward 11	Van Der Merwe	Deon Joubert	Trust: Beehive Family Trust.
39	Ward 13	Wait	Susan - Mari	Shares / Partnership: Steptique (Retail). Trust: Wait Family Trust. Owner Residential: Groenkol. Pension: Liberty.
40	PR	Bottoman	Nosipiwo	Director: Lisando Mbeko (spray painting). SASSA (son).

<b>DISCLOSURE OF FINANCIAL INTERESTS [NEW COUNCIL]</b>				
<b>PERIOD: 1 NOVEMBER 2021 TO 30 JUNE 2022</b>				
	<b>POSITION</b>	<b>SURNAME</b>	<b>NAME</b>	<b>Description of Financial Interest (Nil/or details)</b>
41	PR	Chego	Annah	Did not submit Declaration on Intrest.
42	PR	Cossa	Ouma Asnath	Director: Bedlicious Trading (Pty) Ltd. Re ehlabane Guesthouse. Owner Residential: Extension 18
43	PR	Mahlangu	Elvis Peprose	Trust: Farm Unemployment Structure. Director: Bruengro Emiho Wings.
44	PR	Malinga	Priscillah	Shares: Sasol (Inzalo Shares); Director: Primones Construction; & Lady P Properties & Rentals (Pty) Ltd. Land Lord: House Hendrina; Extension 3, Kwazamokuhle; Extension 2' Kwazamokuhle; 2x Hendrina. Pension: Eskom Pension Fund (widow).
45	PR	Mapheto	Maredi Johannes	Nil
46	PR	Mthombeni	Johanna Ntombizodwa	Nil
47	PR	Ngubeni	Zandile Joseph	Nil
48	PR	Tshoane	Ntshweng Thabiso	Nil
49	PR	Mathunyane	Selape Thato	Nil
50	PR	Mashabela	Busisiwe Cindy	Nil
51	PR	Mogola	Motshakane Phillip	Business Owner: Rockmount; & Batubatse Film. Pension: Glacier Living Annuity.
52	PR	Motla	Ntate Zanele Ogara	Pension: Pension Fund.
53	PR	Mokoena	Ben Hamilton	Shares / Director: Ben Mokoena Properties; Bertbencris; & Chestar Holdings. Break Even Guest House. Owner Guest Houses: 2x Eastdene. Pension: Special Pension.
54	PR	Pilodia	Helena	Business: FD&T Fire Training; Business owner: Penny & Pound Properties. Owner Residential: Aerorand. Pension: Sanlam.
55	PR	Segage	Jomo	Employee: Eskom. Owner Residential: Extension 18. Pension: Eskom Pension Fund.
56	PR	Haarhoff	Johnathan Crooks	Shares: Sanlam & Old Mutual. Employee: HTS Middelburg.

<b>DISCLOSURE OF FINANCIAL INTERESTS [NEW COUNCIL]</b>				
<b>PERIOD: 1 NOVEMBER 2021 TO 30 JUNE 2022</b>				
	<b>POSITION</b>	<b>SURNAME</b>	<b>NAME</b>	<b>Description of Financial Interest (Nil/or details)</b>
				Owner Residential: Extension 18.
57	PR	Mentz	Juanette	Nil.
58	PR	Wolmarans	Cornelius Johannes	Nil.

APPENDIX L(I) – REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote						
Vote Description	2020/2021	Current: 2021/2022		2021/2022	Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 1 - Executive & Council	R 109,958,410	R 118,599,404	R 118,599,404	R 121,052,008	2%	2%
Vote 2 - Finance and administration	R 572,475,289	R 589,288,878	R 589,289,078	R 536,985,115	-9%	-9%
Vote 3 - Internal audit	R -	R -	R -	R -	0%	0%
Vote 4 - Planning Development	R 7,313,195	R 5,494,231	R 7,994,231	R 9,657,149	76%	21%
Vote 5 - Health Services	R 253,541	R 93,776	R 93,776	R -838	-101%	-101%
Vote 6 - Community & Social Services	R 13,335,158	R 14,711,243	R 14,711,243	R 9,964,811	-32%	-32%
Vote 7 - Human Settlements	R -	R 1,280	R 1,280	R -	-100%	-100%
Vote 8 - Public Safety	R 23,568,858	R 18,196,948	R 18,196,948	R 1,741,941	-90%	-90%
Vote 9 - Sport & Recreation	R 13,697,182	R 4,115,230	R 4,115,230	R 3,613,518	-12%	-12%
Vote 10 - Waste Management	R 190,178,300	R 122,861,590	R 127,861,590	R 136,651,317	11%	7%
Vote 11 - Waste Water Management	R 168,788,098	R 141,753,112	R 141,753,112	R 147,702,701	4%	4%
Vote 12 - Road Transport	R 68,816,135	R 21,133,741	R 21,133,741	R 31,240,376	48%	48%
Vote 13 – Water	R 215,506,746	R 255,670,168	R 265,670,168	R 236,396,742	-8%	-11%
Vote 14 – Electricity	R 698,622,504	R 841,194,855	R 839,944,855	R 748,504,910	-11%	-11%
Vote 15 - Environmental protection	R 3,993,257	R 4,000,000	R 4,000,000	R 760	-100%	-100%
Vote 16 – Licensing	R 38,799,437	R 35,484,914	R 35,484,914	R 31,551,228	-11%	-11%
<b>Total Revenue by Vote</b>	<b>R 2,125,306,110</b>	<b>R 2,172,599,370</b>	<b>R 2,188,849,570</b>	<b>R 2,015,061,738</b>	<b>-7%</b>	<b>-8%</b>

*Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3*

T K.1



## APPENDIX L(II) – REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source							
Description	2020/2021		2021/2022			2021/2022	Variance
	Actual	Original Budget	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	R 428,628,643	R 442,822,097	R 442,822,097	R 442,822,097	R 445,311,485	1%	1%
Service Charges - electricity revenue	R 667,286,248	R 806,628,863	R 806,628,863	R 806,628,863	R 720,133,006	-11%	-11%
Service Charges - water revenue	R 104,967,491	R 122,499,709	R 122,499,709	R 122,499,709	R 95,835,315	-22%	-22%
Service Charges - sanitation revenue	R 90,128,536	R 82,473,168	R 82,473,168	R 82,473,168	R 87,863,263	7%	7%
Service Charges - refuse revenue	R 100,082,353	R 87,800,090	R 87,800,090	R 92,800,090	R 99,872,611	14%	8%
Rentals of facilities and equipment	R 1,231,184	R 1,365,728	R 1,365,728	R 1,365,728	R 1,234,295	-10%	-10%
Interest earned - external investments	R 19,906,216	R 38,994,560	R 38,994,560	R 38,994,560	R 19,729,234	-49%	-49%
Interest earned - outstanding debtors	R 6,381,460	R 6,404,030	R 6,404,030	R 6,404,030	R 8,491,355	33%	33%
Fines	R 36,174,618	R 18,233,484	R 18,233,484	R 18,233,484	R 1,774,732	-90%	-90%
Licenses and permits	R 6,978,479	R 7,634,169	R 7,634,169	R 7,634,169	R 5,786,786	-24%	-24%
Agency services	R 31,009,887	R 27,014,000	R 27,014,000	R 27,014,000	R 25,808,104	-4%	-4%
Transfers recognised - operational	R 264,374,241	R 252,226,720	R 252,226,720	R 254,726,720	R 255,019,607	1%	0%
Other revenue	R 73,146,555	R 84,667,075	R 84,667,075	R 84,667,075	R 46,846,023	-45%	-45%
Gains on disposal of PPE	R -	R -	R -	R -	R -	0%	0%
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>R 1,830,295,911</b>	<b>R 1,978,763,693</b>	<b>R 1,978,763,693</b>	<b>R 1,986,263,693</b>	<b>R 1,813,705,818</b>	<b>-8%</b>	<b>-9%</b>

*Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.*

T K.2

APPENDIX M – CONDITIONAL GRANTS RECEIVED (EXCLUDING MIG)

Conditional Grants: excluding MIG						
Details	Budget	Adjustments Budget	Actual	Variance		Purpose of Grant
				Budget	Adjustments Budget	
Equitable Share	226,033,000	257,459,000	257,459,000	14%	0%	The purpose of the grant is to provide free basic services to indigent households.
Finance Management grant	1,649,999	1,649,999	1,650,000	0%	0%	This grant is used to promote and support reforms to municipal financial management and to fund the internship programme.
EPWP	4,590,000	4,590,000	4,590,000	0%	0%	This grant is used for a special performance-based incentive to create job opportunities to previously unemployed people.
Regional Bulk Infrastructure grant	35,839,000	35,839,000	35,839,000	0%	0%	The purpose of this grant is to develop new, refurbish, upgrade and replace ageing bulk water and sanitation infrastructure of regional significance that connects water resources to infrastructure serving extensive areas across municipal boundaries.
GIZ	-	-	695,801	#DIV/0!	#DIV/0!	The purpose of this grant is to provide the establishment and operational costs for 1 year, of a One-stop-service centre for SMMEs in STLM
Water services Bulk Infrastructure grant	25,000,000	25,000,000	25,000,000	0%	0%	The purpose of this grant is to facilitate the planning and implementation of various water and sanitation projects to accelerate backlog reduction and enhance the sustainability of services.
INEP	5,000,000	5,000,000	5,000,000	0%	0%	This grant is used to address the electrification backlog of occupied residential dwellings and the installation of bulk infrastructure.
<b>Total</b>						

\* This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Integrated Urban Development Grant (IUDG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.

TL

**COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG**

Purpose for grants are indicated next to each grant.

APPENDIX N (I, II) – CAPITAL EXPENDITURE -NEW ASSETS PROGRAMME AND UPGRADE/RENEWAL PROGRAMME

Description	Capital Expenditure - New Assets Programme*						
	2020/2021	2022/2023			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2022/2023	2023/2024	2024/2025
<b>Capital expenditure by Asset Class</b>							
<b>Infrastructure - Total</b>	<b>R 150,640,133</b>	<b>R 245,928,202</b>	<b>R 231,859,004</b>	<b>R 270,220,916</b>	<b>R 222,094,228</b>	<b>R 132,876,051</b>	<b>R 98,528,052</b>
<b>Infrastructure: Road transport - Total</b>	<b>R 64,550,184</b>	<b>R 66,913,400</b>	<b>R 69,153,101</b>	<b>R 109,638,472</b>	<b>R 45,440,000</b>	<b>R 50,594,480</b>	<b>R 30,074,240</b>
<i>Roads, Pavements &amp; Bridges</i>	R 56,586,268	R 55,098,400	R 57,338,659	R 97,828,078	R 37,680,000	R 37,424,880	R 21,124,240
<i>Storm water</i>	R 7,963,916	R 11,815,000	R 11,814,442	R 11,810,394	R 7,760,000	R 13,169,600	R 8,950,000
<b>Infrastructure: Electricity - Total</b>	<b>R 38,140,134</b>	<b>R 131,546,702</b>	<b>R 102,343,472</b>	<b>R 101,751,137</b>	<b>R 101,142,844</b>	<b>R 39,881,571</b>	<b>R 30,481,012</b>
<i>Transmission &amp; Reticulation</i>	R 32,925,284	R 123,092,322	R 94,144,254	R 93,551,925	R 95,482,844	R 33,501,571	R 16,141,012
<i>Street Lighting</i>	R 5,214,850	R 8,454,380	R 8,199,218	R 8,199,212	R 5,660,000	R 6,380,000	R 14,340,000
<b>Infrastructure: Water - Total</b>	<b>R 32,166,707</b>	<b>R 13,293,100</b>	<b>R 13,242,898</b>	<b>R 13,097,229</b>	<b>R 17,051,384</b>	<b>R 15,600,000</b>	<b>R 1,100,000</b>
<i>Dams &amp; Reservoirs</i>	R 15,645,003	R -	R 448,772	R 448,772	R -	R -	R -
<i>Water purification</i>	R 178,319	R 500,000	R 500,000	R 497,076	R -	R -	R -
<i>Reticulation</i>	R 16,343,385	R 12,793,100	R 12,294,126	R 12,151,381	R 17,051,384	R 15,600,000	R 1,100,000

<b>Infrastructure: Sanitation - Total</b>	<b>R 15,552,035</b>	<b>R 34,025,000</b>	<b>R 43,201,416</b>	<b>R 41,852,989</b>	<b>R 53,500,000</b>	<b>R 16,100,000</b>	<b>R 20,100,000</b>
<i>Reticulation</i>	R 3,440,652	R 21,025,000	R 27,579,472	R 26,151,677	R 53,300,000	R 16,100,000	R 20,100,000
<i>Sewerage purification</i>	R 12,111,383	R 13,000,000	R 15,621,944	R 15,701,312	R 200,000	R -	R -
<b>Infrastructure: Other - Total</b>	<b>R 231,073</b>	<b>R 150,000</b>	<b>R 3,918,117</b>	<b>R 3,881,088</b>	<b>R 4,960,000</b>	<b>R 10,700,000</b>	<b>R 16,772,800</b>
<i>Waste Management</i>	R -	R 150,000	R 3,918,117	R 3,881,088	R 3,860,000	R 10,700,000	R 16,772,800
<i>Other</i>	R 231,073	R -	R -	R -	R 1,100,000	R -	R -
<b>Community - Total</b>	<b>R 10,113,313</b>	<b>R 47,926,100</b>	<b>R 43,775,086</b>	<b>R 43,732,251</b>	<b>R 38,931,957</b>	<b>R 13,200,000</b>	<b>R 4,565,000</b>
<i>Parks &amp; gardens</i>	R 2,767,898	R 4,350,000	R 4,225,040	R 4,223,267	R 2,900,000	R 1,100,000	R 2,250,000
<i>Sports fields &amp; stadia</i>	R 2,500,229	R 10,400,000	R 10,305,886	R 10,305,857	R 50,000	R 1,300,000	R -
<i>Community halls</i>	R -	R 24,781,100	R 21,481,960	R 21,456,166	R 30,171,957	R 5,000,000	R 65,000
<i>Libraries</i>	R 749,725	R 570,000	R 570,000	R 569,932	R 580,000	R 600,000	R 600,000
<i>Recreational facilities</i>	R -	R -	R -	R -	R -	R -	R -
<i>Fire, safety &amp; emergency</i>	R -	R -	R -	R -	R -	R -	R -
<i>Security and policing</i>	R 509,626	R -	R 100,000	R 99,903	R 150,000	R 150,000	R 150,000
<i>Cemeteries</i>	R 1,699,269	R 7,825,000	R 7,092,200	R 7,077,127	R 5,000,000	R -	R -
<i>Other</i>	R 1,886,566	R -	R -	R -	R 80,000	R 5,050,000	R 1,500,000
<i>Table continued next page</i>							

Description	Capital Expenditure - New Assets Programme*						
	2020/2021	2021/2022			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2022/2023	2023/2024	2024/2025
<b>Capital expenditure by Asset Class</b>							
<b>Infrastructure - Total</b>	<b>R 270,190,767</b>	<b>R 222,094,228</b>	<b>R 252,962,251</b>	<b>R 244,659,802</b>	<b>R 138,764,964</b>	<b>R 108,634,212</b>	<b>R 105,497,584</b>
<b>Infrastructure: Road transport - Total</b>	<b>R 109,638,472</b>	<b>R 45,440,000</b>	<b>R 52,857,826</b>	<b>R 52,752,050</b>	<b>R 44,269,600</b>	<b>R 38,650,004</b>	<b>R 35,849,996</b>
<i>Roads, Pavements &amp; Bridges</i>	R 97,828,078	R 37,680,000	R 45,248,584	R 45,215,157	R 32,100,000	R 24,500,012	R 20,349,980
<i>Storm water</i>	R 11,810,394	R 7,760,000	R 7,609,242	R 7,536,893	R 12,169,600	R 14,149,992	R 15,500,016
<b>Infrastructure: Electricity - Total</b>	<b>R 101,751,137</b>	<b>R 101,142,844</b>	<b>R 132,458,484</b>	<b>R 132,413,726</b>	<b>R 49,755,364</b>	<b>R 38,980,996</b>	<b>R 20,473,992</b>
<i>Transmission &amp; Reticulation</i>	R 93,551,925	R 95,482,844	R 126,799,604	R 126,754,846	R 43,375,364	R 29,141,008	R 18,673,992
<i>Street Lighting</i>	R 8,199,212	R 5,660,000	R 5,658,880	R 5,658,880	R 6,380,000	R 9,839,988	R 1,800,000
<b>Infrastructure: Water - Total</b>	<b>R 13,097,229</b>	<b>R 17,051,384</b>	<b>R 19,731,384</b>	<b>R 17,647,216</b>	<b>R 21,540,000</b>	<b>R 8,075,808</b>	<b>R 6,570,000</b>
<i>Dams &amp; Reservoirs</i>	R 448,772	R -	R -	R -	R 13,000,000	R -	R -
<i>Water purification</i>	R 497,076	R -	R -	R -	R -	R -	R -
<i>Reticulation</i>	R 12,151,381	R 17,051,384	R 19,731,384	R 17,647,216	R 8,540,000	R 8,075,808	R 6,570,000

<b>Infrastructure: Sanitation - Total</b>	<b>R 41,822,841</b>	<b>R 53,500,000</b>	<b>R 42,967,072</b>	<b>R 39,248,716</b>	<b>R 13,500,000</b>	<b>R 21,827,400</b>	<b>R 7,603,592</b>
<i>Reticulation</i>	R 26,121,529	R 53,300,000	R 42,767,072	R 39,048,884	R 13,100,000	R 21,827,400	R 7,453,592
<i>Sewerage purification</i>	R 15,701,312	R 200,000	R 200,000	R 199,832	R 400,000	R -	R 150,000
<b>Infrastructure: Other - Total</b>	<b>R 3,881,088</b>	<b>R 4,960,000</b>	<b>R 4,947,485</b>	<b>R 2,598,094</b>	<b>R 9,700,000</b>	<b>R 1,100,004</b>	<b>R 35,000,004</b>
<i>Waste Management</i>	R 3,881,088	R 3,860,000	R 3,847,485	R 1,608,103	R 9,700,000	R 1,100,004	R 35,000,004
<i>Other</i>	R -	R 1,100,000	R 1,100,000	R 989,991	R -	R -	R -
<b>Community - Total</b>	<b>R 43,732,251</b>	<b>R 38,931,957</b>	<b>R 32,866,400</b>	<b>R 28,482,634</b>	<b>R 32,453,200</b>	<b>R 14,523,856</b>	<b>R 22,850,020</b>
<i>Parks &amp; gardens</i>	R 4,223,267	R 2,900,000	R 2,898,499	R 2,898,497	R -	R 2,450,004	R 1,500,000
<i>Sportsfields &amp; stadia</i>	R 10,305,857	R 50,000	R 50,000	R 45,897	R -	R 500,004	R 7,000,008
<i>Community halls</i>	R 21,456,166	R 30,171,957	R 24,111,957	R 20,584,594	R 11,000,000	R -	R 11,000,004
<i>Libraries</i>	R 569,932	R 580,000	R 576,196	R 576,196	R 600,000	R 600,000	R -
<i>Recreational facilities</i>	R -	R -	R -	R -	R -	R -	R -
<i>Fire, safety &amp; emergency</i>	R -	R -	R -	R -	R -	R -	R -
<i>Security and policing</i>	R 99,903	R 150,000	R 150,000	R 149,930	R 15,253,200	R 7,973,844	R 300,000
<i>Cemeteries</i>	R 7,077,127	R 5,000,000	R 5,000,000	R 4,147,772	R 5,000,000	R 3,000,004	R 3,000,004
<i>Other</i>	R -	R 80,000	R 79,748	R 79,748	R 600,000	R -	R 50,004
<i>Table continued next page</i>							

*Table continued from previous page*

Description	Capital Expenditure - New Assets Programme*						
	2020/2021	2021/2022			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2022/2023	2023/2024	2024/2025
<b>Capital expenditure by Asset Class</b>							
<b>Heritage assets - Total</b>	R -	R -		R -	R -	R -	R -
<b>Investment properties - Total</b>	R -	R -		R -	R -	R -	R -
<b>Other assets</b>	R 25,783,729	R 84,818,400	R 45,187,042	R 54,045,848	R 35,905,000	R 26,560,524	R 12,777,168
General vehicles	R 2,275,810	R 8,400,000	R 1,350,000	R 1,346,500	R 1,470,000	R 800,004	R -
Specialised vehicles	R -	R 1,950,000	R -	R -	R -	R -	R -
Plant & equipment	R 13,513,888	R 65,851,000	R 36,860,022	R 34,625,422	R 30,810,000	R 21,115,008	R 8,917,524
Computers - hardware/equipment	R 9,447,526	R 6,147,400	R 4,159,837	R 2,563,878	R 2,285,000	R 2,220,000	R 3,089,640
Furniture and other office equipment	R 546,505	R 1,330,000	R 1,677,352	R 1,481,238	R 1,210,000	R 1,205,508	R 550,008
Abattoirs	R -	R -	R -	R -	R -	R -	R -
Markets	R -	R -	R -	R -	R -	R -	R -
Civic Land and Buildings	R -	R 1,140,000	R 1,139,831	R 14,028,810	R 130,000	R 1,220,004	R 219,996
Other Buildings	R -	R -	R -	R -	R -	R -	R -

Other Land	R -	R -	R -	R -	R -	R -	R -
<b>Agricultural assets</b>	R -	R -		R -	R -	R -	R -
<b>Biological assets</b>	R -	R -	R -	R -	R -	R -	R -
<b>Intangibles</b>	R 931,096	R -	R -	R -	R 1,000,000	R -	R 314,928
Computers - software & programming	R 931,096	R -	R -	R -	R 1,000,000	R -	R 314,928
<b>Total Capital Expenditure on new assets</b>	<b>R 340,637,843</b>	<b>R 345,844,585</b>	<b>R 331,015,693</b>	<b>R 327,188,284</b>	<b>R 208,123,164</b>	<b>R 149,718,592</b>	<b>R 141,439,700</b>
<b>Specialised vehicles</b>	R -	R 1,950,000	R -	R -	R -	R -	R -
Refuse	R -	R 1,950,000	R -	R -	R -	R -	R -
Fire	R -	R -	R -	R -	R -	R -	R -
<i>* Note: Information for this table may be sourced from MBRR (2009: Table SA34a)</i>							<i>T M.1</i>



Description	Capital Expenditure - Upgrade/Renewal Programme*						
	2020/2021	2021/2022			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2022/2023	2023/2024	2024/2025
<b>Capital expenditure by Asset Class</b>							
<b>Infrastructure - Total</b>	R 234,531,125	R 198,647,323	R 181,730,067	R 175,688,401	R 264,282,880	R 119,143,808	R 132,054,032
Infrastructure: Road transport -Total	R 16,017,982	R 21,400,000	R 21,400,000	R 21,397,421	R 16,550,000	R 31,690,004	R 27,849,992
Roads, Pavements & Bridges	R 16,017,982	R 21,400,000	R 21,400,000	R 21,397,421	R 16,550,000	R 31,690,004	R 27,849,992
Storm water	R -	R -	R -	R -	R -	R -	R -
<b>Infrastructure: Electricity - Total</b>	R 39,533,487	R 50,210,000	R 17,754,735	R 17,327,311	R 45,370,000	R 17,383,796	R 45,850,016
Transmission & Reticulation	R 37,439,213	R 49,610,000	R 17,154,735	R 16,737,991	R 45,020,000	R 13,383,800	R 40,900,016
Street Lighting	R 2,094,274	R 600,000	R 600,000	R 589,320	R 350,000	R 3,999,996	R 4,950,000
<b>Infrastructure: Water - Total</b>	R 151,074,171	R 115,167,323	R 127,667,332	R 127,448,840	R 183,262,880	R 29,150,004	R 11,565,016
Dams & Reservoirs	R 49,848,942	R 2,937,323	R 5,437,332	R 5,425,257	R 24,000,000	R 20,000,004	R -
Water purification	R -	R 89,200,000	R 99,200,000	R 99,022,478	R 500,000	R -	R -
Reticulation	R 101,225,229	R 23,030,000	R 23,030,000	R 23,001,105	R 158,762,880	R 9,150,000	R 11,565,016
<b>Infrastructure: Sanitation - Total</b>	R 9,893,420	R 11,870,000	R 14,908,000	R 14,901,305	R 16,600,000	R 40,920,004	R 46,789,008
Reticulation	R 9,893,420	R 8,000,000	R 8,000,000	R 8,000,000	R 4,100,000	R 3,099,996	R 3,800,004

<i>Sewerage purification</i>	R -	R 3,870,000	R 6,908,000	R 6,901,305	R 12,500,000	R 37,820,008	R 42,989,004
<b>Infrastructure: Other</b>	<b>R</b>			<b>R -</b>	<b>R</b>		
<b>- Total</b>	<b>18,012,065</b>	<b>R -</b>	<b>R -</b>	<b>5,386,476</b>	<b>2,500,000</b>	<b>R -</b>	<b>R -</b>
<i>Waste Management</i>	R 18,012,065	R -	R -	R - 5,386,476	R 2,500,000	R -	R -
<i>Other</i>	R -	R -	R -	R -	R -	R -	R -
<b>Community</b>	<b>R 13,483,204</b>	<b>R 6,760,000</b>	<b>R 6,767,456</b>	<b>R 4,410,974</b>	<b>R 4,350,000</b>	<b>R 6,407,004</b>	<b>R 3,720,012</b>
<i>Parks &amp; gardens</i>	R 2,629,824	R 1,400,000	R 1,399,820	R 1,399,819	R 400,000	R 399,996	R 500,004
<i>Sportsfields &amp; stadia</i>	R 3,182,781	R 4,850,000	R 4,849,636	R 2,554,311	R 2,750,000	R 5,507,004	R 3,000,000
<i>Swimming pools</i>	R -	R -	R -	R -	R -	R -	R -
<i>Community halls</i>	R -	R 60,000	R 68,000	R 65,543	R -	R -	R 20,004
<i>Libraries</i>	R -	R -	R -	R -	R -	R -	R -
<i>Recreational facilities</i>	R -	R -	R -	R -	R -	R -	R -
<i>Fire, safety &amp; emergency</i>	R -	R -	R -	R -	R -	R -	R -
<i>Security and policing</i>	R 193,960	R 450,000	R 450,000	R 391,301	R 1,200,000	R 500,004	R 200,004
<i>Buses</i>	R -	R -	R -	R -	R -	R -	R -
<i>Clinics</i>	R -	R -	R -	R -	R -	R -	R -
<i>Museums &amp; Art Galleries</i>	R -	R -	R -	R -	R -	R -	R -
<i>Cemeteries</i>	R -	R -	R -	R -	R -	R -	R -
<i>Social rental housing</i>	R -				R -	R -	R -
<i>Other</i>	R 7,476,640	R -	R -	R -	R -	R -	R -

<i>Table continued from previous page</i>							
<b>Capital Expenditure - Upgrade/Renewal Programme*</b>							
R '000							
Description	2020/2021	2021/2022			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2022/2023	2023/2024	2024/2025
<b>Capital expenditure by Asset Class</b>							
<b>Investment properties</b>	R -	R -		R -	R -	R -	R -
Other	R -	R -	R -	R -	R -	R -	R -
<b>Other assets</b>	<b>R 103,613,922</b>	<b>R 58,138,700</b>	<b>R 59,032,626</b>	<b>R 57,263,805</b>	<b>R 167,164,000</b>	<b>R 93,224,860</b>	<b>R 63,817,296</b>
General vehicles	R 7,541,645	R 3,580,000	R 4,498,788	R 4,494,287	R 4,900,000	R 3,639,996	R 3,200,004
Specialised vehicles	R 6,013,728	R -	R -	R -	R -	R -	R -
Plant & equipment	R 81,821,149	R 49,611,700	R 49,867,631	R 49,039,896	R 156,805,000	R 77,850,000	R 53,583,420
Computers - hardware/equipment	R 6,065,456	R 2,130,000	R 1,830,000	R 1,686,679	R 1,180,000	R 6,649,876	R 6,931,272
Furniture and other office equipment	R 11,737	R 337,000	R 359,297	R 171,688	R 514,000	R 294,984	R 42,600
Civic Land and Buildings	R 2,160,206	R 2,480,000	R 2,476,910	R 1,871,256	R 3,765,000	R 4,790,004	R 60,000
Other Land	R -	R -	R -	R -	R -	R -	R -
	R -	R -	R -	R -	R -	R -	R -
<b>Agricultural assets</b>	R -	R -		R -	R -	R -	R -
<b>Biological assets</b>	R -	R -		R -	R -	R -	R -

<b>Intangibles</b>	R 4,487,721	R 2,000,000	R 116,000	R 116,000	R -	R -	R -
Computers - software & programming	R 4,487,721	R 2,000,000	R 116,000	R 116,000	R -	R -	R -
<b>Total Capital Expenditure on renewal of existing assets</b>	<b>R 356,115,972</b>	<b>R 265,546,023</b>	<b>R 247,646,149</b>	<b>R 237,479,181</b>	<b>R 435,796,880</b>	<b>R 218,775,672</b>	<b>R 199,591,340</b>
<b>Specialised vehicles</b>	<b>R 6,013,728</b>	<b>R -</b>	<b>R -</b>	<b>R -</b>	<b>R -</b>	<b>R -</b>	<b>R -</b>
Refuse	R 5,060,000	R -	R -	R -	R -	R -	R -
Fire	R 953,728	R -	R -	R -	R -	R -	R -
<i>* Note: Information for this table may be sourced from MBRR (2009: Table SA34b)</i>							<i>T M.2</i>

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 2021

Capital Programme by Project:							
Capital Project	Responsible Department	Project Number	Original Budget	Adjustment Budget	Actual	Variance original Budget %	Variance adjusted budget %
P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	Water Treatment	P2100058	R 45,000,000	R 45,000,000	R 45,000,000	0%	0%
P0008255 Replace Valves & Other Items Bulk Supply Line: 561	Water Treatment	P0008255	R 500,000	R 820,000	R 819,292	64%	0%
P0008392: Replace Equipment Vaalbank WTW W11: 561	Water Treatment	P0008392	R 700,000	R 700,000	R 696,665	0%	0%
P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	Water Storage	P2000035	R -	R 2,534,442	R 2,787,886	0%	10%
P2000037: Upgrade Vliegvelde Reservoir Complex W12:WIP	Water Storage	P2000037	R 500,000	R 500,000	R 487,925	-2%	-2%
P0900278: Replace Equipment M'burg Dam W10: WIP	Water Storage	P0900278	R 45,000,000	R 55,000,000	R 55,757,316	24%	1%
P0008062-Water Distr Repl Water Pipes Hendrina/Kwaza :WIP	Water Distribution	P0008062	R 500,000	R 500,000	R 499,486	0%	0%
P0008201-New water connections :WIP	Water Distribution	P0008201	R 1,051,384	R 1,051,384	R 1,032,019	-2%	-2%
P2100051: Replace old water network Middelburg/Mhl W17:WIP	Water Distribution	P2100051	R 5,000,000	R 2,400,000	R 2,399,955	-52%	0%
P2100052: Replace old water network Middelburg/Mhl W15:WIP	Water Distribution	P2100052	R 5,000,000	R 4,600,000	R 4,598,903	-8%	0%
P2100054: Replace old water network Middelburg/Mhl :WIP	Water Distribution	P2100054	R -	R 3,000,000	R 2,995,481	0%	0%
P2100041: Water Network Rockdale W06:WIP	Water Distribution	P2100041	R -	R 2,000,000	R -	0%	-100%
P2000181:Replace old water pipelines Middelbu/Mhl W14:WIP	Water Distribution	P2000181	R 5,000,000	R 5,000,000	R 4,999,027	0%	0%

P2000028: New water network: Mhluzi ext 2: 560 WIP	Water Distribution	P2000028	R 5,000,000	R 5,000,000	R 5,000,000	0%	0%
P0008393: Replace Equipment Kwaza WWTW W03: 553	Waste Water Treatment	P0008393	R 100,000	R 62,000	R 58,681	-41%	-5%
P2100062: Replace Boskrans WWTW Equipment:W17: WIP	Waste Water Treatment	P2100062	R 3,500,000	R 6,500,000	R 6,499,999	86%	0%
P1600003-Aerial Photos & Pictometry	Valuation Service	P1600003	R 2,000,000	R 116,000	R 116,000	-94%	0%
P2000155: Extension of Municipal Store:WIP	Supply Chain Management	P2000155	R -	R 1,000,000	R 999,095	0%	0%
P0008360 - LV Upgrade Existing High Masts W22 (731)WIP	Street Lighting and Signal Systems	P0008360	R 150,000	R 150,000	R 147,330	-2%	-2%
P0008361 - LV Upgrade Existing High Masts W20 (731)WIP	Street Lighting and Signal Systems	P0008361	R 150,000	R 150,000	R 147,330	-2%	-2%
P0008362 - LV Upgrade Existing High Masts W19 (731)WIP	Street Lighting and Signal Systems	P0008362	R 150,000	R 150,000	R 147,330	-2%	-2%
P0008363 - LV Upgrade Existing High Masts W2 (731)WIP	Street Lighting and Signal Systems	P0008363	R 150,000	R 150,000	R 147,330	-2%	-2%
P1800122 :Replace Fence at Kees Taljaard W15:WIP	Sports Grounds and Stadiums	P1800122	R 500,000	R 499,895	R 499,895	0%	0%
P0000244: Resurface Hard surface courts Kees Taljaard W15:WIP	Sports Grounds and Stadiums	P0000244	R 500,000	R 500,000	R 498,075	0%	0%
P1100220: Upgrading at Kees Taljaard stadium W15:WIP	Sports Grounds and Stadiums	P1100220	R 350,000	R 349,744	R 349,743	0%	0%
P2000070: Establishment of Mini-Stations:WIP	Solid Waste Disposal (Landfill Sites)	P2000070	R 2,000,000	R 2,000,000	R 40,339	-98%	-98%
P0008184-Sewerage Connections :WIP	Sewerage	P0008184	R 300,000	R 300,000	R 37,340	-88%	-88%
P1800078-Outfall Sewer Lines Mall &German Dev :WIP	Sewerage	P1800078	R 8,000,000	R 8,000,000	R 8,000,000	0%	0%
P1900159: Plan; Design & Construct Sewer Network X23 Node D W21:WIP	Sewerage	P1900159	R -	R 637,168	R 637,168	0%	0%
P2000164: Sewer Reticulation Newtown W17: 550 WIP	Sewerage	P2000164	R 5,000,000	R -	R -	-100%	0%

P2000115: Bulk Sewer & Collection Network Den North W17:WIP	Sewerage	P2000115	R 8,000,000	R 8,000,000	R -	-100%	-100%
P0008236: Rural Sanitation (547/...) WIP	Sewerage	P0008236	R 1,000,000	R 1,000,000	R 175,300	-82%	-82%
P1500040 Digital Monitoring Measures (311/...)	Security Services	P1500040	R 2,312,400	R 2,312,400	R 1,338,881	-42%	-42%
P0008202 Portable Guard House (311/...)	Security Services	P0008202	R 60,000	R 56,910	R 56,910	-5%	0%
P0008396: Stormwater Villages W04:WIP	Roads	P0008396	R 600,000	R 600,000	R 599,939	0%	0%
P1100221: Subsurface Drainage Villages W01:WIP	Roads	P1100221	R 380,000	R 400,000	R 399,988	5%	0%
P1000357: Stormwater Hendrina W03:WIP	Roads	P1000357	R 600,000	R 500,170	R 500,170	-17%	0%
P0007527: Stormwater Kwaza W01:WIP	Roads	P0007527	R 700,000	R 700,000	R 699,047	0%	0%
P0000245: Paving & Kerbs Hendrina & Kwaza W1:WIP	Roads	P0000245	R 280,000	R 280,000	R 249,281	-11%	-11%
P0007528: Subsurface Drains Hendrina/Kwaza W01:WIP	Roads	P0007528	R 380,000	R 300,000	R 299,694	-21%	0%
P1100129-New Equipment (542/...)	Roads	P1100129	R 30,000	R 30,000	R 29,840	-1%	-1%
P0900251-Replace Equipment (542/...)	Roads	P0900251	R 200,000	R 200,000	R 192,000	-4%	-4%
P0900264 -Roads Middelburg Reseal Roads M/burg W14 :WIP	Roads	P0900264	R 600,000	R 600,000	R 599,969	0%	0%
P0900265 -Roads Middelburg Reseal Roads M/burg W13 :WIP	Roads	P0900265	R 1,000,000	R 1,000,000	R 999,682	0%	0%
P0900266 -Roads Middelburg Reseal Roads M/burg W12 :WIP	Roads	P0900266	R 500,000	R 500,000	R 499,995	0%	0%
P0900267 -Roads Middelburg Reseal Roads M/burg W11 :WIP	Roads	P0900267	R 700,000	R 700,000	R 699,977	0%	0%

P0900268 -Roads Middelburg Reseal Roads M/burg W10 :WIP	Roads	P0900268	R 600,000	R 600,000	R 599,284	0%	0%
P0900269 - Roads Middelburg Reseal Roads M/burg W8 :WIP	Roads	P0900269	R 900,000	R 900,000	R 899,967	0%	0%
P0900270 -Roads Middelburg Reseal Roads M/burg W16 :WIP	Roads	P0900270	R 800,000	R 800,000	R 799,906	0%	0%
P0900271 -Roads Middelburg Reseal Roads M/burg W22 :WIP	Roads	P0900271	R 500,000	R 500,000	R 499,903	0%	0%
P2100055: Roads & Stormwater W17 :WIP	Roads	P2100055	R 7,000,000	R 7,191,814	R 7,191,805	3%	0%
P2000137: Stormwater Dr Beyers Naude Drive W26:WIP	Roads	P2000137	R 1,000,000	R 1,000,000	R 999,793	0%	0%
P2000069: Subsurface Drains Mhluzi/Middelburg W16:WIP	Roads	P2000069	R 400,000	R 405,459	R 394,541	-1%	-3%
P0008390: Roads Aerorand West W12:WIP	Roads	P0008390	R 4,000,000	R 4,000,000	R 3,999,921	0%	0%
P2000122: Upgrade Dr Mandela Drive:WIP	Roads	P2000122	R 8,000,000	R 8,000,000	R 8,000,000	0%	0%
P1900097: Stormwater Middelburg/Mhluzi W19:WIP	Roads	P1900097	R 800,000	R 800,000	R 771,078	-4%	-4%
P1200146 - Roads & Stormwater W6 :WIP	Roads	P1200146	R 4,000,000	R 3,999,754	R 3,999,754	0%	0%
P1200147 - Roads & Stormwater W2 :WIP	Roads	P1200147	R 4,000,000	R 3,844,116	R 3,844,116	-4%	0%
P0900261 -Roads Middelburg Reseal Roads M/burg W20 :WIP	Roads	P0900261	R 500,000	R 500,000	R 499,972	0%	0%
P0900262 -Roads Middelburg Reseal Roads M/burg W21 :WIP	Roads	P0900262	R 400,000	R 400,000	R 399,929	0%	0%
P0900263 -Roads Middelburg Reseal Roads M/burg W15 :WIP	Roads	P0900263	R 1,000,000	R 1,000,000	R 999,937	0%	0%



P1800086-Stormwater Mhluzi W21:WIP	Roads	P1800086	R 1,000,000	R 999,897	R 999,897	0%	0%
P2000154: Subsurface Drains Mhluzi/Middelburg W25:WIP	Roads	P2000154	R 400,000	R 403,716	R 396,284	-1%	-2%
P1600033- Replacement Machinery & Equipment (540/...)	Roads	P1600033	R 200,000	R 200,000	R 172,040	-14%	-14%
P1000205-Replace Tools For Cleaning Buildings (555/...)	Property Services	P1000205	R 205,000	R 199,999	R 199,999	-2%	0%
P0008192 Purchase Library Books (140/...)	Libraries and Archives	P0008192	R 580,000	R 576,196	R 576,196	-1%	0%
P1900043 Computer Equip UPS (122/...)	Information Technology	P1900043	R 500,000	R 500,000	R 24,600	-95%	-95%
P0008199-Scanners (122/...)	Information Technology	P0008199	R 335,000	R 335,000	R 311,050	-7%	-7%
P0008197-Computer Systems (122/...)	Information Technology	P0008197	R 350,000	R 350,000	R 340,355	-3%	-3%
P2000192: Equipment for Receptors (PC with 6 USB ports	Information Technology	P2000192	R 30,000	R 45,000	R 39,138	30%	-13%
P2000098: Replace Audio Visual equipment:122	Information Technology	P2000098	R 1,500,000	R 1,185,000	R 1,058,438	-29%	-11%
P2000104: Communication To External Facilities: 122	Information Technology	P2000104	R 250,000	R 250,000	R 248,748	-1%	-1%
P1900102: Fibre connection: 122	Information Technology	P1900102	R 3,000,000	R 980,000	R 972,067	-68%	-1%
P1200019-Replace 2 Way Radios (122/...)	Information Technology	P1200019	R 440,000	R 440,000	R 434,444	-1%	-1%
P2000189: SMART City projects	Information Technology	P2000189	R 43,580,000	R 14,670,000	R 14,619,429	-66%	0%
P2000052: Equipment & Tools: 576	Fleet Management	P2000052	R 70,000	R -	R -	-100%	0%
P2000051: Walkbehind Mowers: 576	Fleet Management	P2000051	R 83,000	R 83,000	R 77,959	-6%	-6%
P2000057: Replacement of Vehicles: 576	Fleet Management	P2000057	R 860,000	R 450,000	R 448,500	-48%	0%
P2000055: Replacement of LDV'S:576	Fleet Management	P2000055	R 450,000	R 450,000	R 448,500	0%	0%
P2000053: Replacement of	Fleet Management	P2000053	R 450,000	R 617,038	R 617,038	37%	0%

Vehicles for Roads: 576							
P2000054: Repalcement of Vehicles for Water & Sewer: 576	Fleet Management	P2000054	R 1,190,000	R 1,198,300	R 1,198,300	1%	0%
P0008024 Replace Skid Units (515/...)	Fire Fighting and Protection	P0008024	R 165,000	R 158,000	R 158,000	-4%	0%
P2200172: Furniture &Office Equipment 124/114 GIZ	Corporate Wide Strategic Planning (IDPs LEDs)	P2200172	R -	R 350,000	R 312,562	0%	-11%
P0008275-Electrical Connections Bulk :WIP	Electricity	P0008275	R 500,000	R 799,997	R 798,009	60%	0%
P0008189 - LV Electrical Connections Prepaid :WIP	Electricity	P0008189	R 1,838,244	R 2,438,244	R 2,437,930	33%	0%
P2000183: HV Substation New intake Mhluzi (700):WIP	Electricity	P2000183	R 60,000,000	R 94,072,340	R 86,858,405	45%	-8%
P2100030: LV Electrification of Node D W14:WIP	Electricity	P2100030	R 903,156	R 903,156	R 903,156	0%	0%
P2100033: MV Electrification Mhluzi Ext.2 Industrial W23:WIP	Electricity	P2100033	R 1,108,636	R 1,108,636	R 1,108,600	0%	0%
P2100034: LV Electrification of Mhluzi Ext2 IndustrialW23:WI	Electricity	P2100034	R 802,808	R 802,808	R 802,807	0%	0%
P2100028: MV network Node D Electrification W14:WIP	Electricity	P2100028	R 1,000,000	R 1,000,000	R 992,066	-1%	-1%
P2100029: Installation of Bulk Energy smart meters:WIP	Electricity	P2100029	R -	R 294,644	R 264,407	0%	-10%
P2100038: MV Electrification Rockdale North W06:WIP	Electricity	P2100038	R 1,000,000	R 1,000,000	R 997,620	0%	0%
P0008071- LV Replace Meter Kiosk W13 :WIP	Electricity	P0008071	R 200,000	R 200,000	R 198,000	-1%	-1%
P0008376 - MV Replace Mini Substations W13 :WIP	Electricity	P0008376	R 900,000	R 900,000	R 899,983	0%	0%
P0008377 - MV Replace Mini	Electricity	P0008377	R 900,000	R 900,000	R 899,970	0%	0%

Substations W12 :WIP								
P1200120 - MV Replace Cables W12 :WIP	Electricity	P1200120	R 3,200,000	R 2,986,096	R 2,986,096	-7%	0%	
P2000004: Kwazamokuhle Switching Station & Links W3:WIP	Electricity	P2000004	R 12,637,000	R 11,387,004	R 11,022,465	-13%	-3%	
P1200100-LV Networks Replace Stolen Services :WIP	Electricity	P1200100	R 100,000	R 100,000	R 82,192	-18%	-18%	
P1000359: Fencing Outdoor Equipment W11:WIP	Electricity	P1000359	R 110,000	R 110,000	R 94,030	-15%	-15%	
P1600063-Replace Stolen Services (Streetlights) (700/...)	Electricity	P1600063	R 50,000	R 50,000	R 11,768	-76%	-76%	
P1700053 - MV Replace Faulty Equipment (700/...)	Electricity	P1700053	R 700,000	R 700,000	R 364,963	-48%	-48%	
P1600109 :Fence at Parks W11&10:WIP	Community Parks (including Nurseries)	P1600109	R 400,000	R 400,000	R 399,999	0%	0%	
P1000355: Replace Playing Equipment W08&21:WIP	Community Parks (including Nurseries)	P1000355	R 400,000	R 400,000	R 400,000	0%	0%	
P1900166: Design & Construct Town Entrances W16:WIP	Community Parks (including Nurseries)	P1900166	R 300,000	R 299,986	R 299,986	0%	0%	
P1800115 :Upgrade Kogel Verdoorn & Hoog Str Parks :WIP	Community Parks (including Nurseries)	P1800115	R -	R -	R -	0%	0%	
P1800116 :Develop Park Erf 2459 Athlone dam:WIP	Community Parks (including Nurseries)	P1800116	R 1,000,000	R 999,956	R 999,956	0%	0%	
P1900002 New playing equipment W23 (533)	Community Parks (including Nurseries)	P1900002	R 400,000	R 399,991	R 399,991	0%	0%	
P0900064 Brushcutters & Chainsaws	Community Parks (including Nurseries)	P0900064	R 280,000	R 280,000	R 279,900	0%	0%	
P1900157: New playing equipment W11&05: 533	Community Parks (including Nurseries)	P1900157	R 400,000	R 400,000	R 400,000	0%	0%	
P1900155: New MPCC Kwazamokuhle W02:WIP	Community Halls and Facilities	P1900155	R 17,000,000	R 16,000,000	R 12,472,637	-27%	-22%	
P1400149: New MPCC Rockdale W8:WIP	Community Halls and Facilities	P1400149	R 13,111,957	R 8,111,957	R 7,835,287	-40%	-3%	

P0000066 Develop Cemeteries :WIP	Cemeteries Funeral Parlours and Crematoriums	P0000066	R 5,000,000	R 5,000,000	R 4,147,772	-17%	-17%
P1000118-Bulk Filing Cabinets (120/...)	Administrative and Corporate Support	P1000118	R 200,000	R 200,000	R 185,634	-7%	-7%
P2000116: Purchase notice Boards: 405	Pollution Control	P2000116	R -	R 102,515	R 80,500	0%	-21%
P2000044: Traffic Signals Control & Synchronization:WIP	Police Forces Traffic and Street Parking Control	P2000044	R 450,000	R 450,000	R 391,301	-13%	-13%
P2000041: Traffic Calming Measures: 312	Police Forces Traffic and Street Parking Control	P2000041	R -	R -	R -	0%	0%
P1000284: Bulk filing cabinets: 300	Licensing and Regulation	P1000284	R 45,000	R 41,300	R 37,070	-18%	-10%
P1100174-Replace Equipment (700/...)	Electricity	P1100174	R 199,000	R 199,000	R 88,545	-56%	-56%
P2000108: Purchase of information boards at Licensing: 300	Licensing and Regulation	P2000108	R 40,000	R 39,600	R 39,600	-1%	0%
P0008394: Refurbish Blinkpan WWTW W04:WIP	Sewerage	P0008394	R 150,000	R 150,000	R 144,920	-3%	-3%
P0008395: Refurbish Komati WWTW W04:WIP	Sewerage	P0008395	R 220,000	R 258,000	R 256,386	17%	-1%
P1800124 :Resurface Eastdene Stadium Courts W10:WIP	Sports Grounds and Stadiums	P1800124	R 900,000	R 900,000	R 300,400	-67%	-67%
P1000358: Alarm System Doornkop Hall W29:WIP	Community Halls and Facilities	P1000358	R 60,000	R -	R -	-100%	0%
P2000138: Pavement Of Buyback Centre W26:WIP	Solid Waste Disposal (Landfill Sites)	P2000138	R 420,000	R 420,000	R 419,964	0%	0%
P1000361 :Rehabilitation of Roads Middelburg W 08:WIP	Roads	P1000361	R 3,000,000	R 3,000,000	R 3,000,000	0%	0%
P2200100:LV Highmasts Low income areas W3: WIP	Street Lighting and Signal Systems	P2200100	R 530,000	R 529,768	R 529,768	0%	0%
P1100056-Update Offices Mechanical Workshop :WIP	Property Services	P1100056	R 2,000,000	R 1,000,000	R 395,287	-80%	-60%
P1900165: Design & Construct Town Entrances W11:WIP	Community Parks (including Nurseries)	P1900165	R 300,000	R 299,068	R 299,067	0%	0%

P2000136: Develop Park At Aloe Ridge W11&10:WIP	Community Parks (including Nurseries)	P2000136	R 500,000	R 499,498	R 499,497	0%	0%
P0008345- Refurbish Swimming Pool Kees Taljaard :WIP	Recreational Facilities	P0008345	R 1,000,000	R 1,000,000	R -	-100%	-100%
P2000036: Upgrade Park Blackmore Street W10:WIP	Community Parks (including Nurseries)	P2000036	R 1,000,000	R 999,820	R 999,820	0%	0%
P2000121: Roads Mhluzi ext 5 W27:WIP	Roads	P2000121	R 3,500,000	R 3,500,000	R 3,500,000	0%	0%
P1200145 - Roads & Stormwater W8 :WIP	Roads	P1200145	R 4,000,000	R 8,999,972	R 8,999,971	125%	0%
P2200079: Paving & Kerbs of pathways/passages W24:WIP	Roads	P2200079	R 200,000	R 200,000	R 199,997	0%	0%
P2200080: Paving & Kerbs of pathways/passages W23:WIP	Roads	P2200080	R 300,000	R 300,000	R 299,331	0%	0%
P2200081: Roads Malope W28:WIP	Roads	P2200081	R 2,000,000	R 2,000,000	R 1,999,876	0%	0%
P2100037: Rondebosch Switching station & Links :WIP	Electricity	P2100037	R 7,380,000	R 7,380,000	R 7,379,334	0%	0%
P1000133-Water Replace Water Meters Eskom Towns :WIP	Water Distribution	P1000133	R 30,000	R 30,000	R 27,779	-7%	-7%
P2200147: Water Network Rockdale W06:WIP	Water Distribution	P2200147	R 5,000,000	R 5,000,000	R 3,147,065	-37%	-37%
P2200072: Roads Middelburg Reseal Roads M/bug W24 :WIP	Roads	P2200072	R 500,000	R 500,000	R 499,951	0%	0%
P2200022: Installation of trellidoors at Hendrina Office:300	Licensing and Regulation	P2200022	R 40,000	R 40,000	R 40,000	0%	0%
P2200031: New Sewer Network Mhluzi W23: 550:WIP	Sewerage	P2200031	R 10,000,000	R 10,000,000	R 10,000,000	0%	0%
P2200032: New Sewer network : Rockdale W06: 550:WIP	Sewerage	P2200032	R 8,000,000	R 5,467,072	R 5,467,072	-32%	0%
P2200144: Roads Middelburg Reseal Roads M/bug W6 :WIP	Roads	P2200144	R 600,000	R 600,000	R 599,813	0%	0%

P2200028: Subsurface drainage at ext 7 Soccerfield W25: WIP	Sports Grounds and Stadiums	P2200028	R 600,000	R 599,997	R 599,997	0%	0%
P2200089: Replace waterline VillagesW5: WIP	Water Distribution	P2200089	R 2,000,000	R 2,000,000	R 1,840,562	-8%	-8%
P2200090: Replace old water network Midd/Mhl	Water Distribution	P2200090	R 5,000,000	R 5,000,000	R 4,997,740	0%	0%
P2200092: Replace Equipment Kwaza WTP W2: WIP	Water Treatment	P2200092	R 200,000	R 200,000	R 199,500	0%	0%
P2200093: Bulk line supply valves&fire hydrants Kwa/Hen: WIP	Water Distribution	P2200093	R 500,000	R 350,000	R 349,536	-30%	0%
P2200094: Bulk line supply valves&fire hydrants Village: WIP	Water Distribution	P2200094	R 500,000	R 330,000	R 327,682	-34%	-1%
P2200097: Upgrade Bulk waterline Pullenshope to Hen W3: WIP	Water Distribution	P2200097	R 500,000	R 500,000	R 474,133	-5%	-5%
P2200034: Bulk Sewer & Collection Network Den North W17: WIP	Sewerage	P2200034	R 8,000,000	R 8,000,000	R 8,000,000	0%	0%
P2200033: Sewer Reticulation Newtown W17: WIP	Sewerage	P2200033	R 5,000,000	R 4,362,832	R 4,362,832	-13%	0%
P2200099: Refurbishment and Upgrading of Vaalbank : WIP	Water Treatment	P2200099	R 44,000,000	R 44,000,000	R 46,077,737	5%	5%
P2200101: LV Highmasts Low income areas W9: WIP	Street Lighting and Signal Systems	P2200101	R 890,000	R 889,902	R 889,902	0%	0%
P2200102: LV Highmasts Low income areas W6: WIP	Street Lighting and Signal Systems	P2200102	R 1,060,000	R 1,059,985	R 1,059,985	0%	0%
P2200103: LV Highmasts Low income areas W8: WIP	Street Lighting and Signal Systems	P2200103	R 1,060,000	R 1,059,705	R 1,059,705	0%	0%
P2200104: LV Highmasts Low income areas W4: WIP	Street Lighting and Signal Systems	P2200104	R 1,060,000	R 1,059,884	R 1,059,884	0%	0%

P2200105: LV Highmasts Low income areas W17: WIP	Street Lighting and Signal Systems	P2200105	R 1,060,000	R 1,059,636	R 1,059,636	0%	0%
P2200107: LV Electrification of Rondebosch W8: WIP	Electricity	P2200107	R 1,250,000	R 1,250,000	R 1,250,000	0%	0%
P2200112: Replace MV Cable from Robertson to Sondagsrivi:WIP	Electricity	P2200112	R 1,000,000	R 930,979	R 930,978	-7%	0%
P2200113: Replace MV Cable fr New Mhl Intake to Mhl main: WIP	Electricity	P2200113	R 8,300,000	R -	R -	-100%	0%
P2200114: Repla MV Cable from Mhl Intake to Mandela W22: WIP	Electricity	P2200114	R 4,600,000	R -	R -	-100%	0%
P2200116: Replace MV Cable from Lang to Epanema W13: WIP	Electricity	P2200116	R 950,000	R 950,000	R 942,420	-1%	-1%
P2200119: MV Network Electrification Rondebosch W8: WIP	Electricity	P2200119	R 1,535,950	R -	R -	-100%	0%
P2200120: LV Network Electrification Rockdale W6: WIP	Electricity	P2200120	R 827,050	R -	R -	-100%	0%
P2200109: MV Networks Kwaza Ext 9 Electrical W3: WIP	Electricity	P2200109	R 1,200,000	R 1,199,779	R 1,199,778	0%	0%
P2200121: MV Cable from New Mhluzi Intake to Newtown W22: WIP	Electricity	P2200121	R 3,500,000	R -	R -	-100%	0%
P2200075: Roads Middelburg Reseal Roads M/burg W19 :WIP	Roads	P2200075	R 500,000	R 500,000	R 499,794	0%	0%
P2200076: Roads Middelburg Reseal Roads M/burg W26 :WIP	Roads	P2200076	R 800,000	R 800,000	R 799,874	0%	0%
P2200077: Paving & Kerbs of pathways/passages W26: WIP	Roads	P2200077	R 200,000	R 200,000	R 199,192	0%	0%
P2200003: Electricity connection in hendrina WTS: 430	Solid Waste Disposal (Landfill Sites)	P2200003	R 1,000,000	R 899,985	R 899,984	-10%	0%
P2200004: Fencing at ext 49 Waste Transfer Station: 430	Solid Waste Disposal (Landfill Sites)	P2200004	R 500,000	R 500,000	R 496,077	-1%	-1%

P2200078: Paving & Kerbs of pathways/passages W25:WIP	Roads	P2200078	R 200,000	R 200,000	R 199,192	0%	0%
P2200024: Replacement of Alarms at Somahepha: 311	Community Halls and Facilities	P2200024	R 60,000	R 68,000	R 65,543	9%	-4%
P2200170 Electricity Generation Facilities	Solid Waste Disposal (Landfill Sites)	P2200170	R 1,030,000	R 1,030,000	R 1,009,138	-2%	-2%
P2200009: Electricity connection in Middelburg DOC: 430	Solid Waste Disposal (Landfill Sites)	P2200009	R 1,100,000	R 1,100,000	R 989,991	-10%	-10%
P2200010: Water connection at Tokologo DOC: 430	Solid Waste Disposal (Landfill Sites)	P2200010	R 300,000	R 300,000	R 24,203	-92%	-92%
P2200122: HV Network: 132kV Cable refurbishment: WIP	Electricity	P2200122	R 28,600,000	R 3,127,660	R 3,127,660	-89%	0%
P2200023: Installation of boom gate municipal offices; 311	Security Services	P2200023	R 70,000	R 69,831	R 69,831	0%	0%
P2200125: New sewer network: Rockdale W06: WIP	Sewerage	P2200125	R 8,000,000	R 5,000,000	R -	-100%	-100%
P2200124: Roads & Stormwater W06: WIP	Roads	P2200124	R 8,000,000	R 8,000,000	R 7,999,785	0%	0%
P2200145: Roads Middelburg Reseal Roads M/burg W27:WIP	Roads	P2200145	R 500,000	R 500,000	R 499,471	0%	0%
P2200156: Refurbish/Remarble Swimming Pool at Mhluzi: 530	Sports Grounds and Stadiums	P2200156	R 1,000,000	R 1,000,000	R 306,201	-69%	-69%
P2200168: Waste WaterTest Well Boskrans WWTW: W17: WIP	Waste Water Treatment	P2200168	R 100,000	R 100,000	R 99,916	0%	0%
P2200169: Waste WaterTest Well Kwaza WWTW: W03: WIP	Waste Water Treatment	P2200169	R 100,000	R 100,000	R 99,916	0%	0%
P1000077- Stormwater Middelburg/Mhluzi W23 (540)WIP	Storm Water Management	P1000077	R 500,000	R 500,000	R 499,500	0%	0%
P1900044 Stormwater Middelburg/Mhluzi W25 :WIP	Storm Water Management	P1900044	R 1,000,000	R 1,000,000	R 976,961	-2%	-2%



P2200148: Water Reticulation Newtown W17: WIP	Water Distribution	P2200148	R 5,000,000	R 5,000,000	R 4,788,328	-4%	-4%
P2200184: HV Network: 132kV Cable refurbishment: WIP	Electricity	P2200184	R -	R 6,200,000	R 6,199,930	0%	0%
P2200180 Bulk Water Reticulation Ext 23 (Node D) W21: WIP	Water Distribution	P2200180	R -	R 1,000,000	R 1,000,000	0%	0%
P2200175 LV Networks Electrification Newtown W17: WIP	Electricity	P2200175	R -	R 827,046	R 827,046	0%	0%
P2200182: Roads Malope W28:WIP	Roads	P2200182	R -	R 2,532,928	R 2,532,928	0%	0%
P2200183: MV Networks Re-route Overheadline Newtown W17: WIP	Electricity	P2200183	R -	R 800,000	R 799,999	0%	0%
P2200176 MV Networks Electrification Newtown W17: WIP	Electricity	P2200176	R -	R 1,535,950	R 1,535,950	0%	0%
P0008129- Airconditioners At Testing Station (300/...)	Licensing and Regulation	P0008129	R 80,000	R 79,748	R 79,748	0%	0%
P2200173: ICT Equipment: 124 GIZ	Corporate Wide Strategic Planning (IDPs LEDs)	P2200173	R -	R 32,437	R 29,140	0%	-10%
P1600014-Shelves At SCM (230/...)	Supply Chain Management	P1600014	R 200,000	R 203,500	R 200,000	0%	-2%
P1100042-Replace Furniture & Office Equipment (122/...)	Information Technology	P1100042	R 20,000	R 20,000	R 20,000	0%	0%
P1000155-Replace Furniture & Office Equipment (120/...)	Administrative and Corporate Support	P1000155	R 10,000	R 10,000	R 8,688	-13%	-13%
P1000286-Replace Furniture & Office Equipment (300/...)	Licensing and Regulation	P1000286	R 15,000	R 15,000	R 13,000	-13%	-13%
P1000282-Replace Furniture & Office Equipment (200/...)	Finance	P1000282	R 177,000	R 177,000	R -	-100%	-100%
P0008314-Furniture & office equipment (515/...)	Fire Fighting and Protection	P0008314	R 25,000	R 25,000	R 21,094	-16%	-16%
P0900181-Furniture & Office Equipment Halls (161/...)	Community Halls and Facilities	P0900181	R 200,000	R 200,000	R 199,800	0%	0%
P2000102: New Orga bulk filers: 454	Housing	P2000102	R 100,000	R 101,100	R 100,000	0%	-1%

P2000042: Replace Furniture & Office Equipment: 312	Police Forces Traffic and Street Parking Control	P2000042	R	15,000	R	37,297	R	34,925	133%	-6%
P1900150 - New Furniture and Office Equipment (140/...)	Libraries and Archives	P1900150	R	200,000	R	196,852	R	196,852	-2%	0%
P2200000: Purchase New Furniture and office equipment: 420	Solid Waste Removal	P2200000	R	100,000	R	100,000	R	-	-100%	-100%
P2200083: Replace Furniture and Office Equipment: 230	Supply Chain Management	P2200083	R	75,000	R	75,000	R	73,981	-1%	-1%
P2200084: New Furniture and office Equipment: 108	Governance Function	P2200084	R	45,000	R	45,000	R	9,720	-78%	-78%
P1200014- Instruments & Tools for ICT (122/...)	Information Technology	P1200014	R	15,000	R	15,000	R	11,608	-23%	-23%
P1100199-Replace Fire Equipment (515/...)	Fire Fighting and Protection	P1100199	R	206,000	R	268,000	R	267,839	30%	0%
P1100200-New Fire Equipment (515/...)	Fire Fighting and Protection	P1100200	R	46,000	R	-	R	-	-100%	0%
P0000203 Lawn Mower Sidewalks (533/...)	Community Parks (including Nurseries)	P0000203	R	133,700	R	133,700	R	122,300	-9%	-9%
P2000134: Safety Equipment (Alarms & Emergency doors): 200	Finance	P2000134	R	1,000,000	R	992,308	R	992,307	-1%	0%
P2000009: Safety Equipment (Alarms & Emergency doors): 152	Property Services	P2000009	R	750,000	R	749,432	R	749,431	0%	0%
P2000011: Safety Equipment (Alarms & Emergency doors): 151	Property Services	P2000011	R	800,000	R	784,214	R	784,214	-2%	0%
P2200030: Installation of Drop off Safe: 530	Sports Grounds and Stadiums	P2200030	R	50,000	R	50,000	R	45,897	-8%	-8%
P2200151: Purchase of vacume machine for pool: 530	Sports Grounds and Stadiums	P2200151	R	100,000	R	100,000	R	100,000	0%	0%
P2200146: Supply and install Generator at Vaalbank WTW: 561	Water Treatment	P2200146	R	16,000,000	R	-	R	-	-100%	0%
P2200123: HV Testing equipment: 700	Electricity	P2200123	R	1,200,000	R	1,200,000	R	-	-100%	-100%
P2200001: Purchase of Aircon: 420	Solid Waste Removal	P2200001	R	70,000	R	70,000	R	69,624	-1%	-1%

P2200020: Purchase of information signs: 312	Police Forces Traffic and Street Parking Control	P2200020	R	100,000	R	77,703	R	77,702	-22%	0%
P2200026: New Machinery and Equipment: 311	Security Services	P2200026	R	50,000	R	48,850	R	48,850	-2%	0%
P2200154: Replace Heavy-duty Brush Cutters and Chainsaws:533	Community Parks (including Nurseries)	P2200154	R	280,000	R	280,000	R	278,300	-1%	-1%
P2200152: Purchase Stump Grinder: 533	Community Parks (including Nurseries)	P2200152	R	900,000	R	900,000	R	-	-100%	-100%
P2200155: Replace Pumps and Dosing System at KT Pool : 530	Sports Grounds and Stadiums	P2200155	R	650,000	R	650,000	R	-	-100%	-100%
P2200128: Replacement of electrical stoves: 222	Property Services	P2200128	R	110,000	R	105,000	R	105,000	-5%	0%
P2200130: Replacement of Gate motors: 555	Property Services	P2200130	R	90,000	R	88,932	R	88,932	-1%	0%
P1900140: New Underground Containers (MOLOKS): 420	Solid Waste Removal	P1900140	R	500,000	R	200,000	R	168,000	-66%	-16%
P2200011: Purchase of Buy back Containers: 420	Solid Waste Removal	P2200011	R	300,000	R	510,000	R	505,205	68%	-1%
P2200012: Purchase jojo Tanks for WTS for Middelburg: 430	Solid Waste Disposal (Landfill Sites)	P2200012	R	12,000	R	29,500	R	29,500	146%	0%
P2200013: Purchase of Jojo tanks for WTS Dennisig: 430	Solid Waste Disposal (Landfill Sites)	P2200013	R	12,000	R	29,500	R	29,500	146%	0%
P2200014: Purchase of jojo tanks WTS komati: 430	Solid Waste Disposal (Landfill Sites)	P2200014	R	12,000	R	29,500	R	29,500	146%	0%
P2200016: Purchase of jojo tanks WTS Doornkop: 430	Solid Waste Disposal (Landfill Sites)	P2200016	R	12,000	R	29,500	R	29,500	146%	0%
P2200015: Purchase of jojo tank for WTS at sikhululiwe: 430	Solid Waste Disposal (Landfill Sites)	P2200015	R	12,000	R	29,500	R	29,500	146%	0%
P2200021: Purchase of new portable Camera: 300	Licensing and Regulation	P2200021	R	10,000	R	10,000	R	10,000	0%	0%
P2200185: Supply and install Generator at Boskrans WWTW: 552	Waste Water Treatment	P2200185	R	-	R	16,000,000	R	15,999,994	0%	0%

P2200082: Traffic calming measures: 540	Roads	P2200082	R 150,000	R 150,000	R 149,930	0%	0%
P2200049: Replace 2x DIXON Ride on Mowers: PED	Fleet Management	P2200049	R 180,000	R 180,000	R 180,000	0%	0%
P2200068: New Compact Excavator Machine (Bobcat) Solid Waste	Fleet Management	P2200068	R 900,000	R 900,000	R 898,000	0%	0%
P1900033 New Roll-on-roll-off Truck (420/...)	Fleet Management	P1900033	R 1,950,000	R -	R -	-100%	0%
P1100118 Replace Front Loader (539/...)	Fleet Management	P1100118	R -	R 1,153,450	R 1,153,450	0%	0%
P2200059: New Riots Armoured Vehicle (4X4) NJALA: Law Enforc	Fleet Management	P2200059	R 7,500,000	R -	R -	-100%	0%
P2200060: Replace LDV: Library	Fleet Management	P2200060	R 450,000	R 450,000	R 448,500	0%	0%
P0008018-New LDV (420/...)	Solid Waste Removal	P0008018	R -	R 450,000	R 448,500	0%	0%
P2200035: Replace Middelburg Reservoir Ext24 W08	Water Storage	P2200035	R 2,437,323	R 2,402,890	R 2,402,890	-1%	0%
P1500050-Bulk Filing Cabinets Service Centre (200/...)	Finance	P1500050	R 200,000	R 200,000	R 200,000	0%	0%
			<b>R 611,390,608</b>	<b>R 578,661,842</b>	<b>R 540,149,013</b>	<b>-13%</b>	<b>-7%</b>

## APPENDIX O – CAPITAL PROGRAMME BY PROJECTS BY WARD CURRENT YEAR

Capital Programme by Project by 2021/2022			
Capital Project	Ward(s) affected	Amount	Works completed (Yes/No)
P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	Water Treatment	P2100058	R 45,000,000
P0008255 Replace Valves & Other Items Bulk Supply Line: 561	Water Treatment	P0008255	R 500,000
P0008392: Replace Equipment Vaalbank WTW W11: 561	Water Treatment	P0008392	R 700,000
P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	Water Storage	P2000035	R -
P2000037: Upgrade Vliegveld Reservoir Complex W12:WIP	Water Storage	P2000037	R 500,000
P0900278: Replace Equipment M'burg Dam W10: WIP	Water Storage	P0900278	R 45,000,000
P0008062-Water Distr Repl Water Pipes Hendrina/Kwaza :WIP	Water Distribution	P0008062	R 500,000
P0008201-New water connections :WIP	Water Distribution	P0008201	R 1,051,384
P2100051: Replace old water network Middelburg/Mhl W17:WIP	Water Distribution	P2100051	R 5,000,000
P2100052: Replace old water network Middelburg/Mhl W15:WIP	Water Distribution	P2100052	R 5,000,000
P2100054: Replace old water network Middelburg/Mhl :WIP	Water Distribution	P2100054	R -
P2100041: Water Network Rockdale W06:WIP	Water Distribution	P2100041	R -
P2000181:Replace old water pipelines Middelbu/Mhl W14:WIP	Water Distribution	P2000181	R 5,000,000
P2000028: New water network: Mhluzi ext 2: 560 WIP	Water Distribution	P2000028	R 5,000,000
P0008393: Replace Equipment Kwaza WWTW W03: 553	Waste Water Treatment	P0008393	R 100,000
P2100062: Replace Boskrans WWTW Equipment:W17: WIP	Waste Water Treatment	P2100062	R 3,500,000
P1600003-Aerial Photos & Pictometry	Valuation Service	P1600003	R 2,000,000
P2000155: Extension of Municipal Store:WIP	Supply Chain Management	P2000155	R -
P0008360 - LV Upgrade Existing High Masts W22 (731)WIP	Street Lighting and Signal Systems	P0008360	R 150,000
P0008361 - LV Upgrade Existing High Masts W20 (731)WIP	Street Lighting and Signal Systems	P0008361	R 150,000
P0008362 - LV Upgrade Existing High Masts W19 (731)WIP	Street Lighting and Signal Systems	P0008362	R 150,000
P0008363 - LV Upgrade Existing High Masts W2 (731)WIP	Street Lighting and Signal Systems	P0008363	R 150,000

P1800122 :Replace Fence at Kees Taljaard W15:WIP	Sports Grounds and Stadiums	P1800122	R 500,000
P0000244: Resurface Hard surface courts Kees Taljaard W15:WIP	Sports Grounds and Stadiums	P0000244	R 500,000
P1100220: Upgrading at Kees Taljaard stadium W15:WIP	Sports Grounds and Stadiums	P1100220	R 350,000
P2000070: Establishment of Mini-Stations:WIP	Solid Waste Disposal (Landfill Sites)	P2000070	R 2,000,000
P0008184-Sewerage Connections :WIP	Sewerage	P0008184	R 300,000
P1800078-Outfall Sewer Lines Mall &German Dev :WIP	Sewerage	P1800078	R 8,000,000
P1900159: Plan; Design & Construct Sewer Network X23 Node D W21:WIP	Sewerage	P1900159	R -
P2000164: Sewer Reticulation Newtown W17: 550 WIP	Sewerage	P2000164	R 5,000,000
P2000115: Bulk Sewer & Collection Network Den North W17:WIP	Sewerage	P2000115	R 8,000,000
P0008236: Rural Sanitation (547/...) WIP	Sewerage	P0008236	R 1,000,000
P1500040 Digital Monitoring Measures (311/...)	Security Services	P1500040	R 2,312,400
P0008202 Portable Guard House (311/...)	Security Services	P0008202	R 60,000
P0008396: Stormwater Villages W04:WIP	Roads	P0008396	R 600,000
P1100221: Subsurface Drainage Villages W01:WIP	Roads	P1100221	R 380,000
P1000357: Stormwater Hendrina W03:WIP	Roads	P1000357	R 600,000
P0007527: Stormwater Kwaza W01:WIP	Roads	P0007527	R 700,000
P0000245: Paving & Kerbs Hendrina & Kwaza W1:WIP	Roads	P0000245	R 280,000
P0007528: Subsurface Drains Hendrina/Kwaza W01:WIP	Roads	P0007528	R 380,000
P1100129-New Equipment (542/...)	Roads	P1100129	R 30,000
P0900251-Replace Equipment (542/...)	Roads	P0900251	R 200,000
P0900264 -Roads Middelburg Reseal Roads M/bug W14 :WIP	Roads	P0900264	R 600,000
P0900265 -Roads Middelburg Reseal Roads M/bug W13 :WIP	Roads	P0900265	R 1,000,000
P0900266 -Roads Middelburg Reseal Roads M/bug W12 :WIP	Roads	P0900266	R 500,000
P0900267 -Roads Middelburg Reseal Roads M/bug W11 :WIP	Roads	P0900267	R 700,000
P0900268 -Roads Middelburg Reseal Roads M/bug W10 :WIP	Roads	P0900268	R 600,000
P0900269 - Roads Middelburg Reseal Roads M/bug W8 :WIP	Roads	P0900269	R 900,000

P0900270 -Roads Middelburg Reseal Roads M/bug W16 :WIP	Roads	P0900270	R 800,000
P0900271 -Roads Middelburg Reseal Roads M/bug W22 :WIP	Roads	P0900271	R 500,000
P2100055: Roads & Stormwater W17 :WIP	Roads	P2100055	R 7,000,000
P2000137: Stormwater Dr Beyers Naude Drive W26:WIP	Roads	P2000137	R 1,000,000
P2000069: Subsurface Drains Mhluzi/Middelburg W16:WIP	Roads	P2000069	R 400,000
P0008390: Roads Aerorand West W12:WIP	Roads	P0008390	R 4,000,000
P2000122: Upgrade Dr Mandela Drive:WIP	Roads	P2000122	R 8,000,000
P1900097: Stormwater Middelburg/Mhluzi W19:WIP	Roads	P1900097	R 800,000
P1200146 - Roads & Stormwater W6 :WIP	Roads	P1200146	R 4,000,000
P1200147 - Roads & Stormwater W2 :WIP	Roads	P1200147	R 4,000,000
P0900261 -Roads Middelburg Reseal Roads M/bug W20 :WIP	Roads	P0900261	R 500,000
P0900262 -Roads Middelburg Reseal Roads M/bug W21 :WIP	Roads	P0900262	R 400,000
P0900263 -Roads Middelburg Reseal Roads M/bug W15 :WIP	Roads	P0900263	R 1,000,000
P1800086-Stormwater Mhluzi W21:WIP	Roads	P1800086	R 1,000,000
P2000154: Subsurface Drains Mhluzi/Middelburg W25:WIP	Roads	P2000154	R 400,000
P1600033-Replacement Machinery & Equipment (540/...)	Roads	P1600033	R 200,000
P1000205-Replace Tools For Cleaning Buildings (555/...)	Property Services	P1000205	R 205,000
P0008192 Purchase Library Books (140/...)	Libraries and Archives	P0008192	R 580,000
P1900043 Computer Equip UPS (122/...)	Information Technology	P1900043	R 500,000
P0008199-Scanners (122/...)	Information Technology	P0008199	R 335,000
P0008197-Computer Systems (122/...)	Information Technology	P0008197	R 350,000
P2000192: Equipment for Receptors (PC with 6 USB ports	Information Technology	P2000192	R 30,000
P2000098: Replace Audio Visual equipment:122	Information Technology	P2000098	R 1,500,000
P2000104: Communication To External Facilities: 122	Information Technology	P2000104	R 250,000
P1900102: Fibre connection: 122	Information Technology	P1900102	R 3,000,000
P1200019-Replace 2 Way Radios (122/...)	Information Technology	P1200019	R 440,000

P2000189: SMART City projects	Information Technology	P2000189	R 43,580,000
P2000052: Equipment & Tools: 576	Fleet Management	P2000052	R 70,000
P2000051: Walkbehind Mowers: 576	Fleet Management	P2000051	R 83,000
P2000057: Replacement of Vehicles: 576	Fleet Management	P2000057	R 860,000
P2000055: Replacement of LDV'S:576	Fleet Management	P2000055	R 450,000
P2000053: Replacement of Vehicles for Roads: 576	Fleet Management	P2000053	R 450,000
P2000054: Repalcement of Vehicles for Water & Sewer: 576	Fleet Management	P2000054	R 1,190,000
P0008024 Replace Skid Units (515/...)	Fire Fighting and Protection	P0008024	R 165,000
P2200172: Furniture &Office Equipment 124/114 GIZ	Corporate Wide Strategic Planning (IDPs LEDs)	P2200172	R -
P0008275-Electrical Connections Bulk :WIP	Electricity	P0008275	R 500,000
P0008189 - LV Electrical Connections Prepaid :WIP	Electricity	P0008189	R 1,838,244
P2000183: HV Substation New intake Mhluzi (700):WIP	Electricity	P2000183	R 60,000,000
P2100030: LV Electrification of Node D W14:WIP	Electricity	P2100030	R 903,156
P2100033: MV Electrification Mhluzi Ext.2 Industrial W23:WIP	Electricity	P2100033	R 1,108,636
P2100034: LV Electrification of Mhluzi Ext2 IndustrialW23:WI	Electricity	P2100034	R 802,808
P2100028: MV network Node D Electrification W14:WIP	Electricity	P2100028	R 1,000,000
P2100029: Installation of Bulk Energy smart meters:WIP	Electricity	P2100029	R -
P2100038: MV Electrification Rockdale North W06:WIP	Electricity	P2100038	R 1,000,000
P0008071- LV Replace Meter Kiosk W13 :WIP	Electricity	P0008071	R 200,000
P0008376 - MV Replace Mini Substations W13 :WIP	Electricity	P0008376	R 900,000
P0008377 - MV Replace Mini Substations W12 :WIP	Electricity	P0008377	R 900,000
P1200120 - MV Replace Cables W12 :WIP	Electricity	P1200120	R 3,200,000
P2000004: Kwazamokuhle Switching Station & Links W3:WIP	Electricity	P2000004	R 12,637,000
P1200100-LV Networks Replace Stolen Services :WIP	Electricity	P1200100	R 100,000
P1000359: Fencing Outdoor Equipment W11:WIP	Electricity	P1000359	R 110,000
P1600063-Replace Stolen Services (Streetlights) (700/...)	Electricity	P1600063	R 50,000



P1700053 - MV Replace Faulty Equipment (700/...)	Electricity	P1700053	R 700,000
P1600109 :Fence at Parks W11&10:WIP	Community Parks (including Nurseries)	P1600109	R 400,000
P1000355: Replace Playing Equipment W08&21:WIP	Community Parks (including Nurseries)	P1000355	R 400,000
P1900166: Design & Construct Town Entrances W16:WIP	Community Parks (including Nurseries)	P1900166	R 300,000
P1800115 :Upgrade Kogel Verdoorn & Hoog Str Parks :WIP	Community Parks (including Nurseries)	P1800115	R -
P1800116 :Develop Park Erf 2459 Athlone dam:WIP	Community Parks (including Nurseries)	P1800116	R 1,000,000
P1900002 New playing equipment W23 (533)	Community Parks (including Nurseries)	P1900002	R 400,000
P0900064 Brushcutters & Chainsaws	Community Parks (including Nurseries)	P0900064	R 280,000
P1900157: New playing equipment W11&05: 533	Community Parks (including Nurseries)	P1900157	R 400,000
P1900155: New MPCC Kwazamokuhle W02:WIP	Community Halls and Facilities	P1900155	R 17,000,000
P1400149: New MPCC Rockdale W8:WIP	Community Halls and Facilities	P1400149	R 13,111,957
P0000066 Develop Cemeteries :WIP	Cemeteries Funeral Parlours and Crematoriums	P0000066	R 5,000,000
P1000118-Bulk Filing Cabinets (120/...)	Administrative and Corporate Support	P1000118	R 200,000
P2000116: Purchase notice Boards: 405	Pollution Control	P2000116	R -
P2000044: Traffic Signals Control & Synchronization:WIP	Police Forces Traffic and Street Parking Control	P2000044	R 450,000
P2000041: Traffic Calming Measures: 312	Police Forces Traffic and Street Parking Control	P2000041	R -
P1000284: Bulk filing cabinets: 300	Licensing and Regulation	P1000284	R 45,000
P1100174-Replace Equipment (700/...)	Electricity	P1100174	R 199,000
P2000108: Purchase of information boards at Licensing: 300	Licensing and Regulation	P2000108	R 40,000
P0008394: Refurbish Blinkpan WWTW W04:WIP	Sewerage	P0008394	R 150,000
P0008395: Refurbish Komati WWTW W04:WIP	Sewerage	P0008395	R 220,000
P1800124 :Resurface Eastdene Stadium Courts W10:WIP	Sports Grounds and Stadiums	P1800124	R 900,000
P1000358: Alarm System Doornkop Hall W29:WIP	Community Halls and Facilities	P1000358	R 60,000
P2000138: Pavement Of Buyback Centre W26:WIP	Solid Waste Disposal (Landfill Sites)	P2000138	R 420,000
P1000361 :Rehabilitation of Roads Middelburg W 08:WIP	Roads	P1000361	R 3,000,000
P2200100:LV Highmasts Low income areas W3: WIP	Street Lighting and Signal Systems	P2200100	R 530,000

P1100056-Update Offices Mechanical Workshop :WIP	Property Services	P1100056	R 2,000,000
P1900165: Design & Construct Town Entrances W11:WIP	Community Parks (including Nurseries)	P1900165	R 300,000
P2000136: Develop Park At Aloe Ridge W11&10:WIP	Community Parks (including Nurseries)	P2000136	R 500,000
P0008345- Refurbish Swimming Pool Kees Taljaard :WIP	Recreational Facilities	P0008345	R 1,000,000
P2000036: Upgrade Park Blackmore Street W10:WIP	Community Parks (including Nurseries)	P2000036	R 1,000,000
P2000121: Roads Mhluzi ext 5 W27:WIP	Roads	P2000121	R 3,500,000
P1200145 - Roads & Stormwater W8 :WIP	Roads	P1200145	R 4,000,000
P2200079: Paving & Kerbs of pathways/passages W24:WIP	Roads	P2200079	R 200,000
P2200080: Paving & Kerbs of pathways/passages W23:WIP	Roads	P2200080	R 300,000
P2200081: Roads Malope W28:WIP	Roads	P2200081	R 2,000,000
P2100037: Rondebosch Switching station & Links :WIP	Electricity	P2100037	R 7,380,000
P1000133-Water Replace Water Meters Eskom Towns :WIP	Water Distribution	P1000133	R 30,000
P2200147: Water Network Rockdale W06:WIP	Water Distribution	P2200147	R 5,000,000
P2200072: Roads Middelburg Reseal Roads M/burg W24 :WIP	Roads	P2200072	R 500,000
P2200022: Installation of trellidoors at Hendrina Office:300	Licensing and Regulation	P2200022	R 40,000
P2200031: New Sewer Network Mhluzi W23: 550:WIP	Sewerage	P2200031	R 10,000,000
P2200032: New Sewer network : Rockdale W06: 550:WIP	Sewerage	P2200032	R 8,000,000
P2200144: Roads Middelburg Reseal Roads M/burg W6 :WIP	Roads	P2200144	R 600,000
P2200028: Subsurface drainage at ext 7 Soccerfield W25: WIP	Sports Grounds and Stadiums	P2200028	R 600,000
P2200089: Replace waterline VillagesW5: WIP	Water Distribution	P2200089	R 2,000,000
P2200090: Replaceold water network Midd/Mhl	Water Distribution	P2200090	R 5,000,000
P2200092: Replace Equipment Kwaza WTP W2: WIP	Water Treatment	P2200092	R 200,000
P2200093: Bulk line supply valves&fire hydrants Kwa/Hen: WIP	Water Distribution	P2200093	R 500,000
P2200094: Bulk line supply valves&fire hydrants Village: WIP	Water Distribution	P2200094	R 500,000
P2200097:Upgrade Bulk waterline Pullenshope to Hen W3: WIP	Water Distribution	P2200097	R 500,000
P2200034: Bulk Sewer & Collection Network Den North W17: WIP	Sewerage	P2200034	R 8,000,000

P2200033: Sewer Reticulation Newtown W17: WIP	Sewerage	P2200033	R 5,000,000
P2200099: Refurbishment and Upgrading of Vaalbank : WIP	Water Treatment	P2200099	R 44,000,000
P2200101: LV Highmasts Low income areas W9: WIP	Street Lighting and Signal Systems	P2200101	R 890,000
P2200102: LV Highmasts Low income areas W6: WIP	Street Lighting and Signal Systems	P2200102	R 1,060,000
P2200103: LV Highmasts Low income areas W8: WIP	Street Lighting and Signal Systems	P2200103	R 1,060,000
P2200104: LV Highmasts Low income areas W4: WIP	Street Lighting and Signal Systems	P2200104	R 1,060,000
P2200105: LV Highmasts Low income areas W17: WIP	Street Lighting and Signal Systems	P2200105	R 1,060,000
P2200107: LV Electrification of Rondebosch W8: WIP	Electricity	P2200107	R 1,250,000
P2200112: Replace MV Cable from Robertson to Sondagsrivi:WIP	Electricity	P2200112	R 1,000,000
P2200113: Replace MV Cable fr New Mhl Intake to Mhl main: WIP	Electricity	P2200113	R 8,300,000
P2200114: Repla MV Cable from Mhl Intake to Mandela W22: WIP	Electricity	P2200114	R 4,600,000
P2200116: Replace MV Cable from Lang to Epanema W13: WIP	Electricity	P2200116	R 950,000
P2200119: MV Network Electrification Rondebosch W8: WIP	Electricity	P2200119	R 1,535,950
P2200120: LV Network Electrification Rockdale W6: WIP	Electricity	P2200120	R 827,050
P2200109: MV Networks Kwaza Ext 9 Electrical W3: WIP	Electricity	P2200109	R 1,200,000
P2200121: MV Cable from New Mhluzi Intake to Newtown W22: WIP	Electricity	P2200121	R 3,500,000
P2200075: Roads Middelburg Reseal Roads M/burg W19 :WIP	Roads	P2200075	R 500,000
P2200076: Roads Middelburg Reseal Roads M/burg W26 :WIP	Roads	P2200076	R 800,000
P2200077: Paving & Kerbs of pathways/passages W26:WIP	Roads	P2200077	R 200,000
P2200003: Electricity connection in hendrina WTS: 430	Solid Waste Disposal (Landfill Sites)	P2200003	R 1,000,000
P2200004: Fencing at ext 49 Waste Transfer Station: 430	Solid Waste Disposal (Landfill Sites)	P2200004	R 500,000
P2200078: Paving & Kerbs of pathways/passages W25:WIP	Roads	P2200078	R 200,000
P2200024: Replacement of Alarms at Somahepha: 311	Community Halls and Facilities	P2200024	R 60,000
P2200170 Electricity Generation Facilities	Solid Waste Disposal (Landfill Sites)	P2200170	R 1,030,000
P2200009: Electricity connection in Middelburg DOC: 430	Solid Waste Disposal (Landfill Sites)	P2200009	R 1,100,000
P2200010: Water connection at Tokologo DOC: 430	Solid Waste Disposal (Landfill Sites)	P2200010	R 300,000

P2200122: HV Network: 132kV Cable refurbishment: WIP	Electricity	P2200122	R 28,600,000
P2200023: Installation of boom gate municipal offices; 311	Security Services	P2200023	R 70,000
P2200125: New sewer network: Rockdale W06: WIP	Sewerage	P2200125	R 8,000,000
P2200124: Roads & Stormwater W06: WIP	Roads	P2200124	R 8,000,000
P2200145: Roads Middelburg Reseal Roads M/bug W27:WIP	Roads	P2200145	R 500,000
P2200156: Refurbish/Remarble Swimming Pool at Mhluzi: 530	Sports Grounds and Stadiums	P2200156	R 1,000,000
P2200168: Waste WaterTest Well Boskrans WWTW: W17: WIP	Waste Water Treatment	P2200168	R 100,000
P2200169: Waste WaterTest Well Kwaza WWTW: W03: WIP	Waste Water Treatment	P2200169	R 100,000
P1000077-Stormwater Middelburg/Mhluzi W23 (540)WIP	Storm Water Management	P1000077	R 500,000
P1900044 Stormwater Middelburg/Mhluzi W25 :WIP	Storm Water Management	P1900044	R 1,000,000
P2200148: Water Reticulation Newtown W17: WIP	Water Distribution	P2200148	R 5,000,000
P2200184: HV Network: 132kV Cable refurbishment: WIP	Electricity	P2200184	R -
P2200180 Bulk Water Reticulation Ext 23 (Node D) W21: WIP	Water Distribution	P2200180	R -
P2200175 LV Networks Electrification Newtown W17: WIP	Electricity	P2200175	R -
P2200182: Roads Malope W28:WIP	Roads	P2200182	R -
P2200183: MV Networks Re-route Overheadline Newtown W17: WIP	Electricity	P2200183	R -
P2200176 MV Networks Electrification Newtown W17: WIP	Electricity	P2200176	R -
P0008129-Airconditioners At Testing Station (300/...)	Licensing and Regulation	P0008129	R 80,000
P2200173: ICT Equipment: 124 GIZ	Corporate Wide Strategic Planning (IDPs LEDs)	P2200173	R -
P1600014-Shelves At SCM (230/...)	Supply Chain Management	P1600014	R 200,000
P1100042-Replace Furniture & Office Equipment (122/...)	Information Technology	P1100042	R 20,000
P1000155-Replace Furniture & Office Equipment (120/...)	Administrative and Corporate Support	P1000155	R 10,000
P1000286-Replace Furniture & Office Equipment (300/...)	Licensing and Regulation	P1000286	R 15,000
P1000282-Replace Furniture & Office Equipment (200/...)	Finance	P1000282	R 177,000
P0008314-Furniture & office equipment (515/...)	Fire Fighting and Protection	P0008314	R 25,000
P0900181-Furniture & Office Equipment Halls (161/...)	Community Halls and Facilities	P0900181	R 200,000

P2000102: New Orga bulk filers: 454	Housing	P2000102	R 100,000
P2000042: Replace Furniture & Office Equipment: 312	Police Forces Traffic and Street Parking Control	P2000042	R 15,000
P1900150 - New Furniture and Office Equipment (140/...)	Libraries and Archives	P1900150	R 200,000
P2200000: Purchase New Furniture and office equipment: 420	Solid Waste Removal	P2200000	R 100,000
P2200083: Replace Furniture and Office Equipment: 230	Supply Chain Management	P2200083	R 75,000
P2200084: New Furniture and office Equipment: 108	Governance Function	P2200084	R 45,000
P1200014-Instruments & Tools for ICT (122/...)	Information Technology	P1200014	R 15,000
P1100199-Replace Fire Equipment (515/...)	Fire Fighting and Protection	P1100199	R 206,000
P1100200-New Fire Equipment (515/...)	Fire Fighting and Protection	P1100200	R 46,000
P0000203 Lawn Mower Sidewalks (533/...)	Community Parks (including Nurseries)	P0000203	R 133,700
P2000134: Safety Equipment (Alarms & Emergency doors): 200	Finance	P2000134	R 1,000,000
P2000009: Safety Equipment (Alarms & Emergency doors): 152	Property Services	P2000009	R 750,000
P2000011: Safety Equipment (Alarms & Emergency doors): 151	Property Services	P2000011	R 800,000
P2200030: Installation of Drop off Safe: 530	Sports Grounds and Stadiums	P2200030	R 50,000
P2200151: Purchase of vacume machine for pool: 530	Sports Grounds and Stadiums	P2200151	R 100,000
P2200146: Supply and install Generator at Vaalbank WTW: 561	Water Treatment	P2200146	R 16,000,000
P2200123: HV Testing equipment: 700	Electricity	P2200123	R 1,200,000
P2200001: Purchase of Aircon: 420	Solid Waste Removal	P2200001	R 70,000
P2200020: Purchase of information signs: 312	Police Forces Traffic and Street Parking Control	P2200020	R 100,000
P2200026: New Machinery and Equipment: 311	Security Services	P2200026	R 50,000
P2200154: Replace Heavy-duty Brush Cutters and Chainsaws:533	Community Parks (including Nurseries)	P2200154	R 280,000
P2200152: Purchase Stump Grinder: 533	Community Parks (including Nurseries)	P2200152	R 900,000
P2200155: Replace Pumps and Dosing System at KT Pool : 530	Sports Grounds and Stadiums	P2200155	R 650,000
P2200128: Replacement of electrical stoves: 222	Property Services	P2200128	R 110,000
P2200130: Replacement of Gate motors: 555	Property Services	P2200130	R 90,000
P1900140: New Underground Containers (MOLOKS): 420	Solid Waste Removal	P1900140	R 500,000

P2200011: Purchase of Buy back Containers: 420	Solid Waste Removal	P2200011	R 300,000
P2200012: Purchase jojo Tanks for WTS for Middelburg: 430	Solid Waste Disposal (Landfill Sites)	P2200012	R 12,000
P2200013: Purchase of Jojo tanks for WTS Dennisig: 430	Solid Waste Disposal (Landfill Sites)	P2200013	R 12,000
P2200014: Purchase of jojo tanks WTS komati: 430	Solid Waste Disposal (Landfill Sites)	P2200014	R 12,000
P2200016: Purchase of jojo tanks WTS Doornkop: 430	Solid Waste Disposal (Landfill Sites)	P2200016	R 12,000
P2200015: Purchase of jojo tank for WTS at sikhululiwe: 430	Solid Waste Disposal (Landfill Sites)	P2200015	R 12,000
P2200021: Purchase of new portable Camera: 300	Licensing and Regulation	P2200021	R 10,000
P2200185: Supply and install Generator at Boskrans WWTW: 552	Waste Water Treatment	P2200185	R -
P2200082: Traffic calming measures: 540	Roads	P2200082	R 150,000
P2200049: Replace 2x DIXON Ride on Mowers: PED	Fleet Management	P2200049	R 180,000
P2200068: New Compact Excavator Machine (Bobcat) Solid Waste	Fleet Management	P2200068	R 900,000
P1900033 New Roll-on-roll-off Truck (420/...)	Fleet Management	P1900033	R 1,950,000
P1100118 Replace Front Loader (539/...)	Fleet Management	P1100118	R -
P2200059: New Riots Armoured Vehicle (4X4) NJALA: Law Enforc	Fleet Management	P2200059	R 7,500,000
P2200060: Replace LDV: Library	Fleet Management	P2200060	R 450,000
P0008018-New LDV (420/...)	Solid Waste Removal	P0008018	R -
P2200035: Replace Middelburg Reservoir Ext24 W08	Water Storage	P2200035	R 2,437,323
P1500050-Bulk Filing Cabinets Service Centre (200/...)	Finance	P1500050	R 200,000
P2000010: Safety Equipment (Alarms & Emergency doors): 563	Water Treatment	P2000010	R -
P1900163: Replace Equipment Kruger Dam WTP W12: 563	Water Treatment	P1900163	R -
P2100070: Workshop donated by Anglo American	Property Services	P2100070	R -
P2100071: Workshop donated by Exxaro Coal Mpumalanga	Property Services	P2100071	R -
P1800110: Rehabilitation Landfill Site: 430	Solid Waste Disposal (Landfill Sites)	P1800110	R -
P2000020: Constuction reservoir Kwazamokuhle W2	Water Treatment	P2000020	R -
P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	Water Treatment	P2100058	R 45,000,000
P0008255 Replace Valves & Other Items Bulk Supply Line: 561	Water Treatment	P0008255	R 500,000

P0008392: Replace Equipment Vaalbank WTW W11: 561	Water Treatment	P0008392	R 700,000
P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	Water Storage	P2000035	R -
P2000037: Upgrade Vliegveld Reservoir Complex W12:WIP	Water Storage	P2000037	R 500,000
P0900278: Replace Equipment M'burg Dam W10: WIP	Water Storage	P0900278	R 45,000,000
			T O

## APPENDIX R – SERVICE CONNECTION BACKLOGS AT SCHOOL AND CLINICS

Service Backlogs: Schools and Clinics		2021/2022		
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
Schools (NAMES, LOCATIONS)				
Middelburg Laerskool	X	X	X	X
Laerskool Staatpresident CR Swart	X	X	X	X
Kanonkop Laerskool	X	X	X	X
Future achievers	X	X	X	X
Dennisig Laerskool	X	X	X	X
Eastdene Primary School	X	X	X	X
Mthombeni Public School	X	X	X	X
Zikhuphule Primary School	X	X	X	X
Elusindisweni SP School	X	X	X	X
Reatlagile LP School	X	X	X	X
Mhluzi Lp School	X	X	X	X
Laerskool Rietkuil	X	X	X	X
Koorenfontein Laerskool	X	X		
Maziya Primary School	X	X	X	X
Hendrina Primary School	X	X	X	X
Mvuzo Primary School	X	X	X	X
Thushanang HP School	X	X	X	X
Tshwenyane HP School	X	X	X	X
Makhathini Lp School	X	X	X	X
Manyano Lp School	X	X	X	X
Arnot Colliety Primary	Borehole	Biological toilets	X	X
Mphephethe School	X	x	X	X
Tsiki Naledi School	X	x	X	X
Eikeboom Primary School	X	x	X	X
Alex Benjamin Secondary School	X	x	X	X
Middelburg Hoërskool	X	x	X	X
Tegniese Hoërskool	X	x	X	X
Nasaret Combined school	X	x	X	X
Kragveld Skool	X	x		
Steelcrest High School	X	x	X	X
LD Moetanelo School	X	x	X	X
Eastdene Indian High School	X	x	X	X
Kanonkop Hoërskool	X	x	X	X
Sofunda Secondary School	X	x	X	X
Mpanama Comprehensive High School	X	x	X	X
Ekwazini High School	X	x	X	X
Hoërskool Hendrina	X	x	X	X
Kwazamokuhle Secondary School	X	x	X	X
Moses Magagula Christian School	X	x	X	X
ST Peters Christian School	X	x	X	X
Sozama School	X	x	X	X
Nkangala FET College	X	x	X	X
Clinics (NAMES, LOCATIONS)				
Civic Centre clinic	X	x	X	X



Mhluzi Ext 4 (Smunye) clinic	X	x	X	X
Mhluzi Ext 6 clinic	X	x	X	X
Avalon-Newtown Parkhome	X	x	X	X
Nasaret clinic	X	x	X	X
Eastdene clinic	X	x	X	X
Hendrina Clinic	X	x	X	X
Kwazamokuhle clinic	X	x	X	X
Newtown clinic	X	x	X	X
Doornkop clinic	X	x	X	X
Sr Mashiteng Clinic	X	x	X	X
Pullenshope Clinic	X	x		
Midmed Hospital	X	x	X	X
Middelburg Hospital	X	x	X	X
				<i>TP</i>

**APPENDIX S – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION**

<b>Service Backlogs Experienced by the Community where another Sphere of Government is the Service Provider (where the municipality whether or not act on agency basis)</b>		
<b>Services and Locations</b>		<b>Impact of backlogs</b>
<b>Clinics:</b>	Ward 1, 4, 6,7,8,11,28 requested clinics.	People travelling long distances to access health care.
<b>Housing:</b>	Ward 1,2,3,5 ,24,26,29 requested RDPs.	Increasing waiting list.
	Ward 9, 24, 29, requested residential stands.	Increased demand for land.
<b>Licensing and Testing Centre:</b>	Service provided by the Municipality.	N/A
<b>Reservoirs</b>	Service provided by the Municipality.	N/A
<b>Schools (Primary and High):</b>	Requests for primary/high school schools in ward 4, 6, 10, and 12,27,28,29.	
<b>Sports Fields:</b>	Service provided by the Municipality.	N/A

## APPENDIX T – DECLARATION OF GRANTS MADE BY THE MUNICIPALITY

<b>Declaration of Loans and Grants made by the municipality:</b>				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value R' 000 2021/2022	Total Amount committed over previous and future years
BUSINESS LINKAGE	THE CENTRE PROVIDE A LINK TO THIRD PARTIES IN ORDER TO SUPPORT, ADVISE AND ASSIST SMMEs AS WELL AS CORPORATE COMPANIES ENQUIRES	ANNUAL AND MONTHLY EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R 78,875	R 1,470,000
M/BURG TOURIST INF CENTRUM	THE CHAMBER IS INCURRING MONTHLY EXPENSES IN RESPECT OF THE TOURIST INFORMATION CENTRE THAT ARE ADMINISTERED FOR THE BENEFIT OF THE TOWN	ANNUAL AND MONTHLY EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R 249,244	R 1,800,000
ANIMAL PROTECTION SPCA.	TO ASSIST THE SPCA WITH ANIMAL CARE AS PART OF THE MUNICIPALITY FUNCTIONS	ANNUAL AND MONTHLY EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R 1,000,000	R 4,100,000
FOREVER RESORT LOSKOP MARATHON	50KM RACE THAT STARTS FROM STEVE TSHWETE MUNICIPAL OFFICE IN MIDDELBURG TO LOSKOP DAM	ANNUAL EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R -	R 425,000
SOLIDARITY FUND	AD HOC GRANT AND SUPPORT TO MUNICIPAL RECREATION CLUB	ANNUAL EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R -	R -
OPERATIONAL GRANT	AD HOC GRANT AND SUPPORT TO MUNICIPAL RECREATION CLUB	ANNUAL EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R -	R 1,213,000
			<b>R 1,328,119</b>	<b>R 9,008,000</b>
* Loans/Grants - whether in cash or in kind				T R

---

---

**APPENDIX U – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA S71**

**All Declaration of returns were made on time.**

## APPENDIX V – NATIONAL AND PROVINCIAL OUTCOME FOR LOCAL GOVERNMENT

<b>National and Provincial Outcomes for Local Government</b>		
<b>Outcome/Output</b>	<b>Progress to date (2021/2022)</b>	<b>Number or Percentage Achieved</b>
<b>Output: Improving access to basic services:</b>		
Water	830 HHs provided with new water connections.	830hh
Sanitation	706 HHs provided with new sanitation connections.	706hh
Electricity	546 new HHs were electrified.	546hh
New Roads	8.674km of new roads were constructed.	9.486km
Storm water drainages	7.735km of Storm water was installed.	4.807km
Waste removal	295 new HHs received the service in ward 3,6,17.	295hh
<b>Output: Implementation of the CPW</b>		
LED	For the 2021/2022 financial year about R16 073 955 was budgeted for on the CWP and the following wards were identified for the implementation; 1, 2,3,4, 5,7, 9 and `29 targeting 1003 participants. The CWP is operating in the social and health, Environment, Agriculture, construction and Education.	1150 jobs created
<b>Output: Deepen democracy through a refined Ward Committee model</b>		
Public participation	29 Ward committees were established. 29 Ward operational plans were developed. 6 Mayoral Outreaches took place.	100%
<b>Output: Administrative and financial capability</b>		
Administrative capabilities	The Municipal organisation structure provides for 1 689 (1632 funded) permanent positions. By financial year end, 1515 positions were filled, with a staff turnover of <b>3.1%</b> .	<b>3.1% turnover</b>
Institutional development	Employees were trained on various trainings.	102
Financial capabilities	The overall operating results achieved for the past financial year closed off with a surplus of R284.9 million compared to a budgeted deficit of R 11.0 million. Operating revenue for the year is R1.9 billion (2021 R2.0 billion), which reflects a decrease of 5%. The operating expenditure for the year is R1.6 billion (2021: R1.8 billion), which reveals a decrease of 11.1%.  The total capital expenditure capitalized for the year in respect of property, plant, and equipment amounted to R540.1 million. This includes R186,4 million from government grants, R171,7 million from borrowings and R181,9 million from own cash resources.  Cash and short-term investments decreased by 4.7% to R492,0 million (2021: R544.6 million). The cash balance at financial year end was R 169 million.	R 284 969 285 Surplus

Average Payment rate	For the year we achieved an average payment rate in excess of 103% because some residences had paid in advance.	103%
Audit opinion	Unqualified with no matters on audit Opinion from the AGSA for 2021/2022 – 92%	Clean audit
Capital expenditure	Although we did not spend our full annual capital budget, we have been able to maintain our spending to 93% (2021:96%). Serious attempts had to be made to ensure that the entire capital budget is fully spent each year.	93%