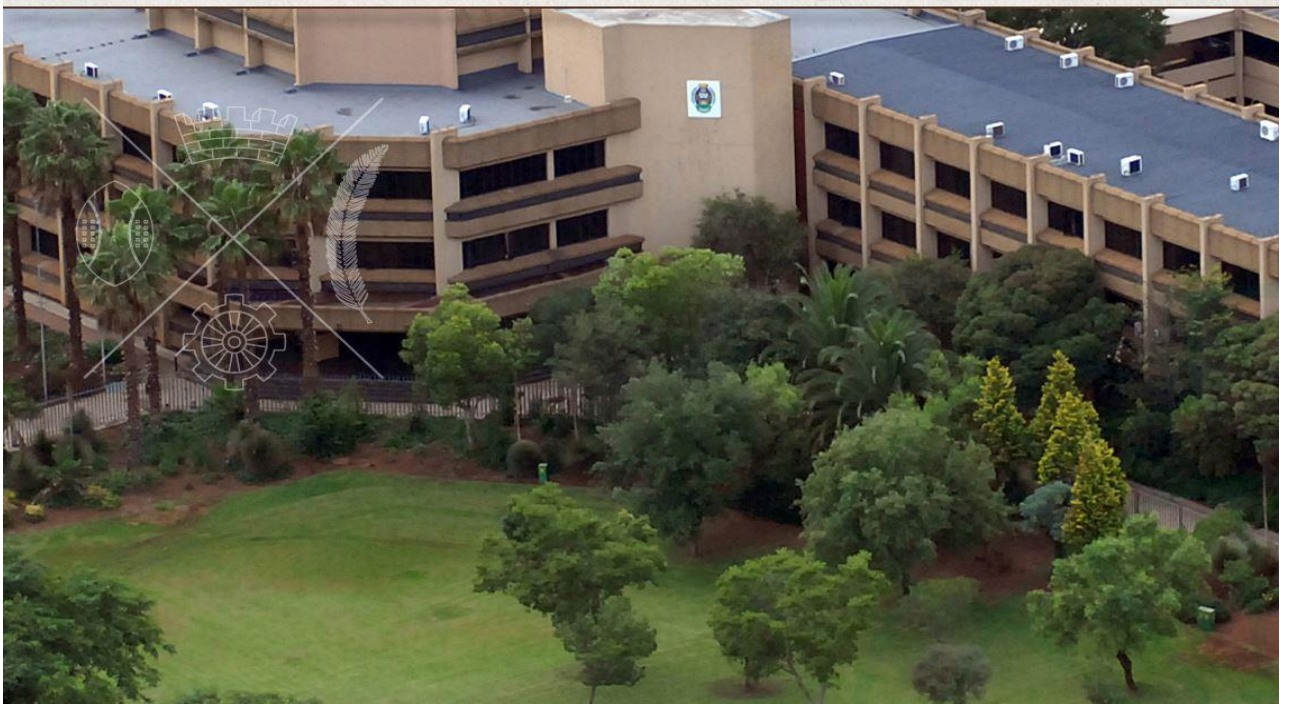


DRAFT ANNUAL REPORT 2020/21



Steve Tshwete
Local Municipality



*The number one African City in
Service Delivery, Innovation and
Good Governance*

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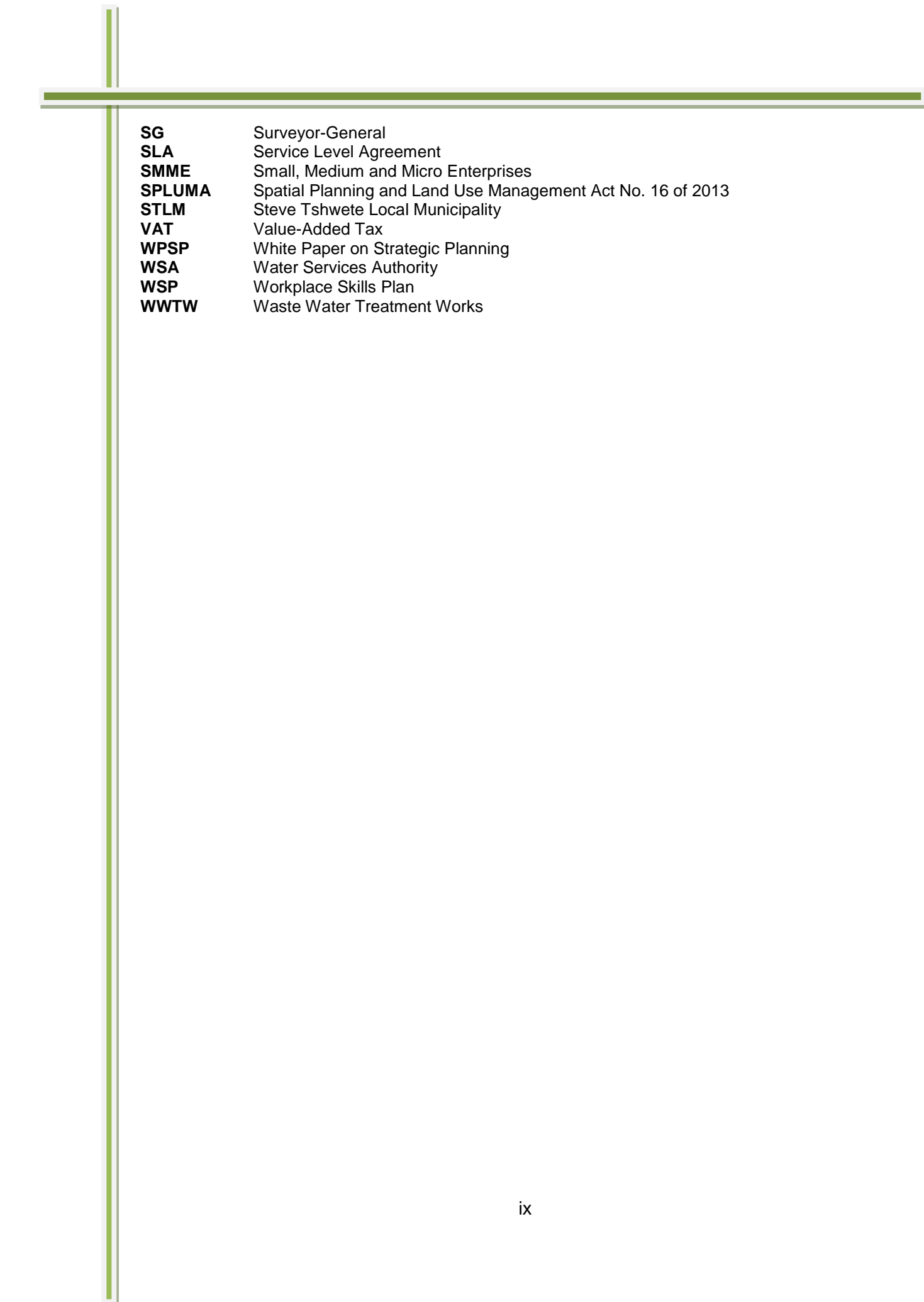
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ABBREVIATIONS AND ACRONYMS

ABET	Adult Basic Education and Training
AFS	Annual Financial Statements
AGSA	Auditor-General of South Africa
APAC	Audit and Performance Audit Committee
B-BBEE	Broad-Based Black Economic Empowerment
CBD	Central Business District
CBO	Community-Based Organisation
CCIFSA	Creative Culture Industries Federation of South Africa
CDW	Community Development Worker
CETA	Construction Education and Training Agency
CFO	Chief Financial Officer
CHBC	Community Home-Based Care
COGTA	Department of Cooperative Governance and Traditional Affairs
COP 17	17th Conferences of the Parties
COVID-19	Coronavirus Disease 2019
CRR	Capital Replacement Reserve
CWP	Community Works Programmed
DoRA	Division of Revenue Act
EEA	Employment Equity Act
EPWP	Expanded Public Works Programme
ESKOM	Electricity Supply Commission
FBS	Free Basic Services
FMG	Financial Management Grant
FTE	Full Time Equivalent
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross Domestic Product
GIS	Geographic Information System
GRAP	Generally Recognised Accounting Practice
HH	Household
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
HOD	Head of Department
HR	Human Resource
HRD	Human Resource Development
ICT	Information and Communication Technology
IDP	Integrated Development Plan
IEM	Integrated Environmental Management
IGR	Intergovernmental Relations
INEP	Integrated National Electrification Programme
ISDF	Integrated Spatial Development Framework
ISRDP	Integrated Sustainable Rural Development Programme
ITP	Integrated Transport Plan
IWMP	Integrated Waste Management Plan
KPA	Key Performance Area
KPI	Key Performance Indicator
KPR	Key Performance Results
LED	Local Economic Development
LGDS	Local Government Development Services
LGSETA	Local Government Sector Education Training Authority
LM	Local Municipality
LRAD	Land Reform for Agricultural Development

LRC	Local Reference Committee
M&E	Monitoring and Evaluation
MDG	Millennium Development Goals
MEC	Member of Executive Council
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MMC	Member of the Mayoral Committee
MP313	Steve Tshwete Municipality (Middelburg Municipality 313)
MPAC	Municipal Public Accounts Committee
MPCC	Multi-Purpose Community Centre
MSA 1998	Local Government: Structures Act
MSA 2000	Local Government: Municipal Systems Act
MSCOA	Municipal Standard Chart of Accounts
MSIG	Municipal Systems & Implementation Grant
MSP	Master System Plan
MVA	Mega Volt Amp
NAFCOC	National African Federated Chamber of Commerce and Industry
NDM	Nkangala District Municipality
NDOT	National Department of Transport
NDP	National Development Plan
NEMA	National Environmental Management Act
NEPAD	New Partnership for Africa's Development
NER	National Electricity Regulator
NERSA	National Energy Regulator of South Africa
NGO	Non-Governmental Organisation
NSDP	National Spatial Development Perspective
NWMS	National Waste Management Strategy
OB	Operational Budget
OHS	Occupational Health and Safety
ORHVS	Operating Regulations for High Voltage Systems
OVS	Operation Vuka Sisebente
PGDS	Provincial Growth and Development Strategy
PHC¹	Primary Health Care
PHD²	Provincial Health Department
PMS	Performance Management System
PPP	Public-Private Partnership
RDP	Reconstruction Development Programme
REDS	Regional Electricity Distribution System
RMAFACC	Risk Management Anti-Fraud and Anti-Corruption Committee
ROD	Record of Decision
RSC	Regional Service Council
SABS	South African Bureau of Standards
SACOB	South African Chamber of Business
SALGA	South African Local Government Association
SANAC	South African National AIDS Council
SANS	South African National Standards
SAPS	South African Police Service
SCADA	Supervisory Control and Data Acquisition
SCM	Supply Chain Management
SDBIP	Service Delivery Budget Implementation Plan
SDF	Spatial Development Framework
SDP	Skills Development Plan
SETA	Sector Education Training Authority



SG	Surveyor-General
SLA	Service Level Agreement
SMME	Small, Medium and Micro Enterprises
SPLUMA	Spatial Planning and Land Use Management Act No. 16 of 2013
STLM	Steve Tshwete Local Municipality
VAT	Value-Added Tax
WPSP	White Paper on Strategic Planning
WSA	Water Services Authority
WSP	Workplace Skills Plan
WWTW	Waste Water Treatment Works

CHAPTER 1 – MAYOR’S FOREWORD AND EXECUTIVE SUMMARY**COMPONENT A: EXECUTIVE MAYOR’S FOREWORD****1.1. EXECUTIVE MAYOR’S FOREWORD**

The financial year 2020/21 marks the beginning of the fifth and final year since the election of this administration. The year was approached with a high level of optimism because it draws us closer to the completion of the tasks given to this administration. However, reality has not been so kind. As a country we have been attacked by an invisible enemy which bears its origin from outside our borders and has been causing unbearable hardship. Coronavirus Disease 2019 (COVID-19), as it is called, has disturbed our normal operations and caused devastation to the local economy and social stability. As much as this invisible enemy has caused harm to many, we remain optimistic about the future. We believe that things will go back to normality and our people will find comfort and benefit from the new economy.

The annual report for the 2020/21 financial year gives us an opportunity to report on the progress made thus far. I am confident that we are moving closer to the attainment of our strategic vision of being “the number one African city in service delivery, innovation and good governance”.

The municipality was able to develop, adopt and review its Integrated Development Plan (IDP) as per the legislative requirements and within the required time frames. The municipal budget too was prepared accordingly and adopted within the specified timeframes.

The activities of the municipality continue to benefit from the political oversight system that is in place. The Section 79 political monitoring committees met as per schedule. This process has given the political leadership an opportunity to grasp the council’s operations and therefore has been able to assist in unblocking all bottlenecks.

The municipality has managed to implement 99.13% of all its capital projects and we are proud of the overall performance of departments. In the financial year under review, the municipality has spent 100% of the Integrated Urban Development Grant (IUDG).

The demand for basic services in Steve Tshwete Local Municipality (STLM) have been on the rise due to the ever-increasing population. STLM has recorded the highest population growth rate (4.4%) in Mpumalanga. Despite this challenge, we have managed to adequately meet most of the demands for basic services to all residents. The above achievement was due to the accelerated IDP.

We are pinning our hopes on the progressive District Development Model (DDM), which is pioneered by his Excellency, President Cyril Ramaphosa. Through this programme the municipality will be able to expand its reach.

Our local economy has not been performing as per our wishes. However, we remain optimistic that the economy will pick up and grow inclusively as envisioned by the National Development Plan (NDP). The municipality has been able to amend the supply chain management policy for the benefit of local Small, Medium and Micro Enterprises (SMMEs).

The municipality has been able to hand over 161 Reconstruction Development Programme (RDP) houses in the financial year under review. The rapid distribution of these houses has brought about the necessary dignity to some people of STLM. The municipality managed to achieve this through observing good Inter-Governmental Relations (IGR) with all spheres of government. For instance, the municipality participated actively in the Premier’s Coordinating Forum (PCF), MuniMEC’s, the Chief Financial Officers (CFO) Forum, South African Local Government Association (SALGA), Local Government Communicators Forum and the District Mayor’s Forum.

Quarterly public meetings were successfully held as per the council resolution and schedule. This resolution dictates that after every Council meeting all ward councillors should report back by holding community meetings. Issues raised by communities through ward committees were reported to all the portfolio committees of council on a quarterly basis. The implementation of Operation Vuka Sisebente (OVS) is continuing well and all stakeholders are working together for the benefit of the community.

During the financial year under review, the municipality has improved on the implementation of the Municipal Standard Chart of Accounts (mSCOA).

An executive decision was taken to establish a satellite office of the Executive Mayor to service the communities of Hendrina and Kwazamokuhle. This move has improved the relationship between the community of Kwazamokuhle/Hendrina and the office of the Executive Mayor.

In conclusion, we have to unlock all opportunities that the post COVID-19 economy presents. This new economy must be positively exploited for the benefit of local SMMEs and we have committed our support to them. The Radical Economic Transformation programme is of paramount importance in order to fast-track the realisation of a national democratic agenda.

I take this opportunity to appreciate and recognise the hard but smart work that has been demonstrated by the Municipal Manager (MM), Adv. Bheki Khenisa and his entire staff complement in obtaining a clean audit for the 2020-2021 financial year. I thank my fellow councillors, both the legislative wing led by the Speaker and the Council Whip, as well as the executive wing, which comprises the Members of the Mayoral Committee (MMCs) for their undivided commitment to the cause.

Lastly, on behalf of the municipality, I would like to take this opportunity to pay our final respects to the councillors and employees that passed on during this year. This report is also dedicated to all their efforts to keep this municipality on this notable level.

Executive Mayor

Cllr P.M. Masilela

COMPONENT B: EXECUTIVE SUMMARY

1.2. MUNICIPAL MANAGER’S FOREWORD**MUNICIPAL MANAGER’S OVERVIEW**

The 2020/21 Annual Report reflects the tremendous achievements and priorities which are aligned to the Back to Basics principles.

During the year under review, our budget expectations were not fully realised. We budgeted for income amounting to R 1 815 291 000 and expenditure of R 1 926 931 000. By the close of our books at the end of the year, we had obtained an income of R 1 845 823 394 (excluding capital grants received and public contributions), and we spent R 1 900 178 977, resulting in a deficit of R 54 355 583. Capital grants and public contributions were R 196 532 637. The total surplus (including capital grants and public contributions) was R 142 177 054. The municipality spent a total of R 249 845 850 from its internally generated revenues in funding the water, electricity and roads infrastructure as an initiative towards basic service delivery. The tariff setting is mainly guided by the National Energy Regulator of South Africa (NERSA) and National Treasury guidelines. The rates charged by the municipality on its services are not cost-reflective, because the municipality was mindful of the impact of the COVID-19 pandemic on the economy. This resulted in the municipality absorbing the high overheads of service rendering.

During 2019/2020 the municipality obtained an unqualified audit opinion with no matters (clean audit outcome). Based on the Auditor-General of South Africa (AGSA)’s opinion, a detailed audit action plan was developed and monitored on a regular basis to track compliance with and implementations of the AGSA’s recommendations on all matters emphasised. The municipality has since implemented over 92% of all the matters raised and emphasised by the AGSA. The municipality returned to its glory of achieving an unqualified audit opinion without matters (“clean audits”) as a result of the oversight role played by the Executive Committee and Operation Clean Audit Committee in ensuring proper implementation of the audit action plan during the year.

During the financial year, the municipality embarked on auditing consumer data to improve validity and accuracy of billing information. The process involved door-to-door verification of the meters, location and existence of the consumers. The municipality is currently working tirelessly

to ensure that the problems identified are resolved, by, amongst others, re-registering indigents, installing meters and charging penalty fees on illegal connections.

During the 2020/21 financial year, the municipality continued to comply with the King IV principles. Council committees were established with proper terms of reference instituted, annual schedule of meetings and activities officiated, and separation of powers implemented to uphold good governance status, which the municipality is known for in the province and nationally. These committees were established to frequently monitor the implementation of council resolutions and activities that took place at ward and community levels. The municipality has also identified strategic risks, the mitigations of which it is monitoring on a quarterly basis. These risks include, amongst others, fraud and corruption, labour unrest and environmental pollution. We have put in place control measures to mitigate these identified risks.

In addition, the council continues to encourage and empower communities and stakeholders with regard to decision-making, implementation and monitoring. This is done through ward participatory systems such as community consultation meeting and council events, e.g. Izimbizo, budget indaba, mayoral outreaches, various stakeholder forums and the introduction of OVS projects. We will continue to deepen our relationships with our key stakeholders. More importantly, public participation remains a critical pillar to our governance.

The municipality continues to face challenges in certain areas, including ageing water and electricity infrastructure and use of asbestos-cement pipes. The municipality has taken a long-term approach to address this challenges by implementing a capital replacement programme which involves having an appointed transactional advisory panel with a view to seek funding as alternative to addressing these challenges in the long run. The objective of addressing these challenges is to curb water distribution losses and minimise disruption of service delivery in the event of infrastructure failure or burst pipes, however, the complete eradication of old infrastructure is hampered by lack of adequate resources. New substations are being build to compliment the electricity supply in town.

In an ever-changing world, technology remains one of the key solutions to the challenges of service delivery. Technological advancement in the delivery of services is a priority to the municipality, hence the move to becoming a Smart Digital City through STLM SMART City Digital

Projects. In the year under review, the municipality has implemented the following projects as part of a continuous drive to become a Smart Digital City:

- Voice Over Internet Protocol (VOIP) was introduced and has reduced the municipality’s telephone cost by 40%
- Installed Wi-Fi access point for cooperate and guests in most of the Municipal buildings
- Increased the internal connection speed from 20 gig to 200 gig
- Increased inter-building connectivity between municipal buildings using wireless and fiber network
- Increased the number of surveillance cameras to Mid-water, Vaalbank and other areas. The surveillance cameras that were installed around the CBD in the previous financial year are still in good condition and are of paramount assistance in the reduction of crime.
- The Municipality is pleased to have introduced Public Engagement Platform and Data warehousing. These systems are critical for service delivery within the Municipality. Data warehousing is a decision making tool which provides management with role based dashboards for decision making once fully integrated, while the public engagement platform provides the community with a multiplicity of platforms to interact with the municipality.
- The Municipality has also ensured that there is continuity of services in the event of total destruction of the municipality’s digital information on the servers, by increasing storage capacity and replicating into secure cloud storage.

There is still massive demand for land in the STLM due to the rapid population growth rate. We are satisfied with the progress made thus far in the distribution of serviced stands to low and middle-class residents. The municipality has also made residential stands available in Dennesig North and business stands for small and medium enterprises at Note D and the major industrial sites.

The global pandemic known as COVID-19 pandemic still affected the day-to-day livelihoods of communities, including the municipal operations. The municipality took measures to reduce the impact of its operations of the spread of the pandemic and on our communities, staff and stakeholders. The impact on the local economy and social challenges brought about by this virus will remain with the people for many years to come. However, despite all the challenges faced as a municipality, we strive to remain committed to the attainment of our priorities.

In conclusion, we will always be appreciative to our residents who have always shown commitment to their town. They have been doing so through consistent payment of rates and taxes. They have been paying even through trying times and for that, we salute them. The business community has been showing us tremendous support. This support is not only through payment of rates and taxes but also through their continued support in planning and creating much-needed jobs

On behalf of the administration of the STLM, we wish to express our profound gratitude to the political leadership provided by the Executive Mayor and his executive council. Without their support, leadership and oversight, very little would have been achieved during the period under review. Our staff continue to play an important role in ensuring that service delivery is accelerated as our people demand that we expeditiously discharge our mandate. We shall continue accelerating the delivery of services through service delivery innovations.

Municipal Manager
Adv. B. Khenisa

1.3. MUNICIPAL FUNCTIONS, POPULATION, AND ENVIRONMENTAL OVERVIEW

Introduction

STLM is a Category B municipality situated in the Nkangala District of the Mpumalanga province. The municipality comprises 58 elected councillors (29 ward representatives and 29 proportional representatives). The political head of the municipality is the Executive Mayor, supported by 6 MMCs elected in terms of Section 60 of the Municipal Systems Act (MSA 2000). Council established Section 80 committees, comprising 6 councillors, tasked with the oversight role on behalf of the Executive Mayor, as well as 8 Section 79 Committees to play a political oversight role on the functions of Council. These committees include the Municipal Public Accounts Committee (MPAC) and the Rules and Ethics Committee. Council further established other independent committees such as the Audit and Performance Audit Committee (APAC) shared with Nkangala District Municipality (NDM) and The Risk Management, Anti-Fraud and Anti-Corruption Committee (RMAFACC) that plays a technical role in assisting Council in executing its functions.

The Speaker of the Council is the Chairperson of the Council and leads the process of public participation in consultation with the Executive Mayor. The Council Whip assists the Speaker with the affairs of Councillors, ensuring that all pieces of legislation, policies, and procedures are observed.

An Municipal Manager (MM), who is the Accounting Officer, heads the administration function of the municipality. The Municipal Manager is assisted by 4 Executive Directors (Section 56 employees) and a staff complement of over 1 400 with proper organisational structure and job descriptions. The delegation of authority document was approved by Council and is being implemented.

The community of STLM is involved in the functions of the Council through established Ward Committees chaired by Ward Councillors and administratively supported by municipal officials and Community Development Workers (CDWs). There is a structured system in place that

ensures that issues from the communities, are effectively communicated to Council through Ward Committees and CDWs.

The STLM population is increasingly under pressure due to population growth. According to Statistic South Africa, in 2016, the total population in STLM was approximately **278 749** with a 4.4% annual population growth rate. Over the nine-year period from 2007 to 2016, STLM’s population increased by 9.7%. The municipality is now ranked the 7th largest population in the province and makes up 19.3% of the Nkangala District’s total population (as per the 2016 community survey).

The population of STLM is projected to be 410 000 people in 2030, given the historic population growth per annum. This accelerated population growth has put pressure on the demand for basic services and sustainable jobs. The STLM unemployment rate decreased slightly from 19.7% in 2011 to 17.3% in 2016. The municipality has over 86 000 formal HHs with access to basic municipal services. The main economic activities are coal mining, manufacturing, trade, community services, and agriculture, with an average of 1% economic growth.

INTRODUCTION TO BACKGROUND DATA

The STLM is positioned 150 km east of Pretoria on the way to Mbombela, and covers a geographic area of 3 997 km². The municipality is well-located; it is traversed by the Maputo Development Corridor, the Middelburg/Steelpoort Mining resource link, as well as the Middelburg/Bethal/Ermelo/Richards Bay Corridor. A number of national and provincial roads also run through the area.

The municipality derives its mandate from Section 152 of the Constitution of South Africa, and provides most of the services as stated in the powers and functions of local municipalities as stated in the Constitution, schedule 4, part B (see Appendix D).

The municipality comprises two primary nodal points. These are Middelburg/Mhluzi, which is the main commercial and administrative centre, and the much smaller Hendrina/Kwazamokuhle near the south/east boundary. The remainder of the municipal area consists of 3 settlement categories described below for planning purposes:

The **first category** consists of small agricultural service villages, such as Somaphepha (Kwa-Makalane), Sikhululiwe (Mafube), and Doornkop that provide a “corner shop” function to a small, localised farming and rural community. Amenities are very limited and focus on only the most basic business and social needs.

The **second category** of settlement includes the holiday towns of Presidentsrus and Kranspoort. Development in these towns is strictly regulated to maintain a specific character.

In the **third category** of settlement are the towns associated with the mines and power stations in the Steve Tshwete area of jurisdiction. These towns were developed by Electricity Supply Commission (ESKOM), and include Rietkuil, Pullenshope, and Komati. The mining villages, namely, Blinkpan/Koorfontein, Naledi, and Lesedi, were developed to accommodate mine employees. Kanhym, a farming company, developed Thokoza and Eikeboom villages. Social services and amenities are usually better developed in the abovementioned settlements.

In between the villages and settlements referred to above, are private agricultural properties where mainly maize is cultivated.

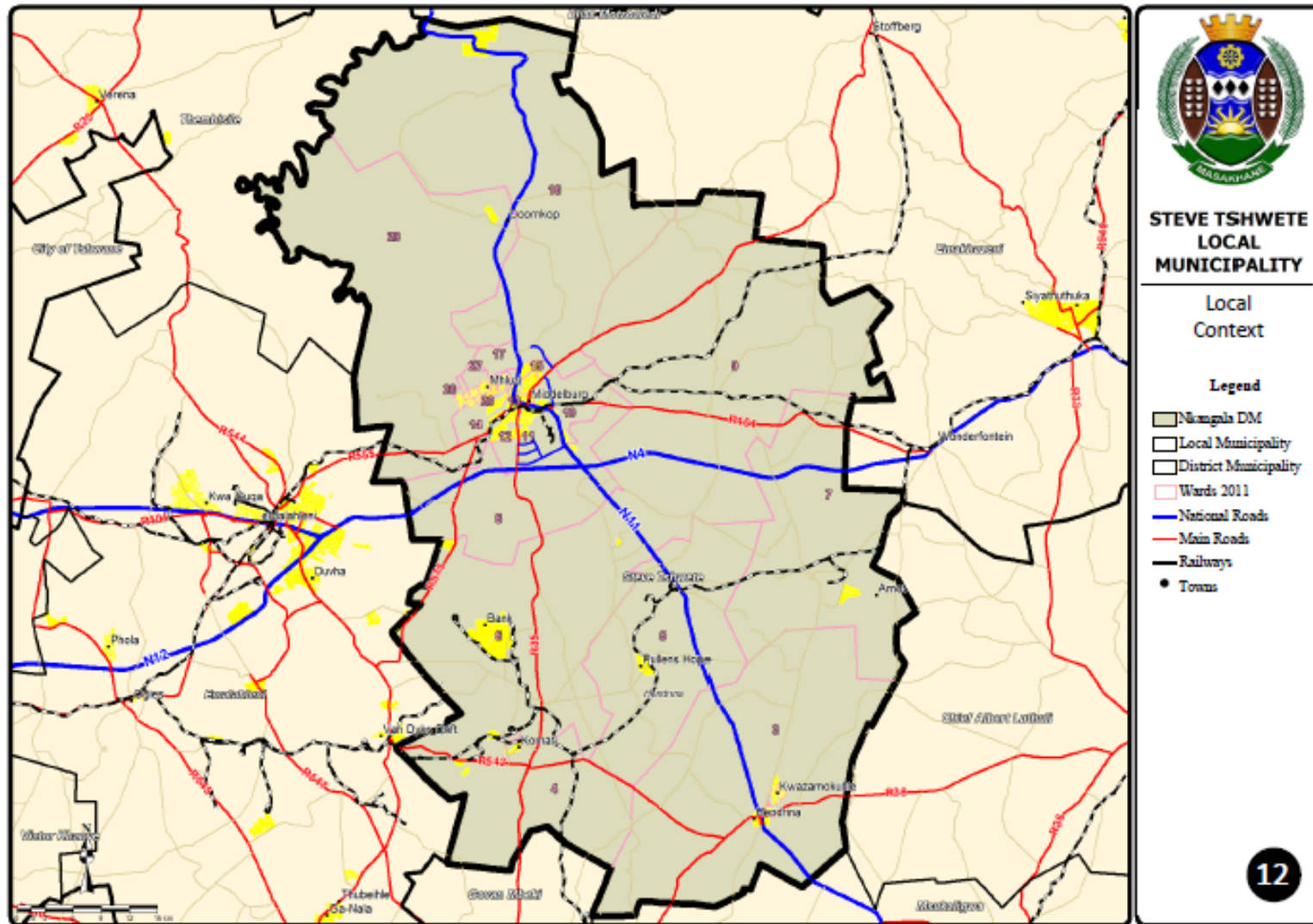


Figure 1: Steve Tshwete Locality Map

Population Distribution by Age (2011 Census and 2016 Community Survey)						
Age	2011			2016		
	Male	Female	Total	Male	Female	Total
Age: 0-4	11 127	11 117	22 245	12 203	12 468	24 671
Age: 5-9	9 048	9 059	18 107	10 871	11 482	22 353
Age: 10-19	18 147	17 979	36 127	23 011	21 201	44 212
Age: 20-29	27 298	22 452	49 750	32 901	28 511	61 411
Age: 30-39	20 730	17 388	38 118	28 296	22 062	50 358
Age: 40-49	15 061	14 239	29 300	18 248	16 953	35 201
Age: 50-59	10 785	9 610	20 395	13 125	10 215	23 341
Age: 60-69	4 836	4 979	9 816	5 219	5 880	11 099
Age: 70+	2 377	3 597	5 974	1 619	2 802	4 421
Total	119 411	110 421	229 831	146 079	132 671	278 749

HHS

The population size in terms of the 2016 Community survey was **278 749**, and the number of HHs was **86 713**, translating to an average of 3.4 persons per HH. The community surveyed indicated that the municipal population grows by 4.4% per annum.

Socio-Economic Status			
Year	Unemployment Rate	Proportion of HHs with No Income	Human Immunodeficiency Virus/ Acquired Immune Deficiency Syndrome (HIV/AIDS) Prevalence
2011	19.7%	13%	43%
2015	16.4%		52.3%

Overview of Neighbourhoods within STLM		
Settlement Type	HHs	Population
Towns		
Middelburg	23 563	
Hendrina	682	
Subtotal	24 245	0
Townships		
Mhluzi	22 401	
Kwazamokuhle	5 874	
Subtotal	28 275	0
Rural Settlements & Villages		
Piet Tlou	1 352/300	
Rietkuil	1 107	
Blinkpan	445	
Hope	144	
Pullenshope	1 120	
Piet Tlou (Sizanane Former Mapimpane)	818	
Komati	642/300	
Kranspoort	197/326	
Somaphepa	325	
Sikhululiwe	415	
Subtotal	5 681	0
Informal settlements		

Overview of Neighbourhoods within STLM		
Settlement Type	HHs	Population
Doornkop CPA	4 500/5 577	
Newtown.	4 000/8 364	
Kwazamokuhle informal area	850/778	
Others Presidentsrus/Rural farms/Informal settlements	4 900/16 503	
Subtotal	14 250	0
Total	724 511/73 670	0
<i>T 1.2.6</i>		

Natural Resources	
Major Natural Resource	Relevance to Community
Coal	Power, Empowerment, Work Opportunities.
Water (Dams)	Consumption, Industrial Use and Agriculture, Recreation.
Land	Human Settlement, Agriculture and Industries, Business.

USE OF NATURAL RESOURCES AND LED

STLM's economy is the second-most dominant in the Nkangala region. Economic activities vary from mining, power generation, metallurgic industries, dry land and subsistence agriculture to eco-tourism. The strong manufacturing industry is dependent on the relatively cheap supply of coal. Coal mining is mainly carried out by opencast techniques, high extraction underground operations, conventional board and underground pillar operations. The coal mines also provide essential fuel to the local power stations of Hendrina, Komati, and Arnot. Major industries in the Middelburg area include Columbus Steel, Middelburg Ferrochrome, Kanhym Feedlot, and Twizza.

The agriculture, mining, and manufacturing sectors are the main contributors to economic growth and employment creation in the municipality. There is competition for land between the agricultural sector and the mining sector.

Industrial investment in the municipality is increasing at a high rate, which, with other economic spin-offs, contributes to the municipal LED.

COMMENT ON BACKGROUND DATA

The municipality uses the 2016 census data as the basis for planning together with the STLM administrative data.

T 1.2.8

1.4. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

As a Water Services Authority (WSA), the municipality is mandated to provide water and sanitation services to all communities in its area of jurisdiction. The municipality is both a WSA and a Water Service Provider. The municipality did not perform Section 78 of the MSA 2000.

Currently, the provision of water services in Middelburg Town and Mhluzi are achieved through bulk water abstraction from Middelburg Dam, purification, storage, and distribution. Sanitation services rendered include sewerage collection, treatment, and disposal. The potable water supply at Optimum Coal Mine has been discontinued effective from February 2019. Hendrina Town and Kwazamokuhle Township are served with potable water from the Hendrina Water Treatment Plant, with the Nooitgedacht Dam being the raw water source. An additional 2 Ml capacity reservoir has been constructed for storage of purified water for supply in the Kwazamokuhle Township. In rural areas where bulk water services are not yet available, water is provided through boreholes and supplemented by water tanks. Basic sanitation services include biological and low-flush toilets.

The municipality strives to achieve and sustain water services in a manner that satisfies the Blue and Green Drop Certification Programme of the Department of Water and Sanitation. Rapid developments and population increase in Middelburg and surroundings have necessitated the expansion and upgrading of the existing equipment in the main water and wastewater treatment works, namely Vaalbank Water Treatment Plant (WTP) and Boskrans Waste Water Treatment Works (WWTW). Upgrading at the Vaalbank WTP includes replacement of the motor control panels for the high lift pump station, pumps and motors. Construction of a bulk pipeline from the WWTW to the Skietbaan command reservoir site has commenced. As part of the multi-year project to upgrade the Boskrans WWTW, two contractors were appointed for construction of the new Inlet Works Pump Station. The civil contractor commenced work in May 2018, whereas the mechanical and electrical contractor commenced work in June 2019. The new Inlet Works Pump Station is expected to be commissioned by March 2020. Two maturation ponds were also refurbished at the Boskrans WWTW. All upgrading and refurbishment work is aimed at improving the effluent quality, as well as the Green Drop Certification Programme score of the municipality.

Those who are indigent continue to benefit from the 10 kl free basic water and sanitation services.

The municipality continues to provide and maintain new municipal road networks to create an enabling environment for economic growth. These networks include streets in urban and rural areas – surfaced and gravelled. Minor district roads that serve small communities are also maintained due to irregular maintenance by the relevant authorities. The majority of municipal roads are tarred and paved, with gravel roads comprising only 16% of all municipal roads. The condition of most roads is fair to good.

As a National Energy Regulator of South Africa (NERSA) licence holder, the municipality supplies, upgrades, and maintains electricity to all formal townships in accordance with the license conditions. The total energy loss for the 2018/2019 financial year was 10.35%, which is in line with (if not better than) the national average. The municipality ensures that all energy meters are regularly monitored to detect and correct any losses. The municipality continues to provide monthly free basic energy (50 kWh) to indigents.

The local economy is the second-most dominant in the Nkangala region. Mining, manufacturing, and agriculture are the main contributors to economic growth and job creation although the retail sector and service industries are also starting to show considerable growth.

Proportion of HHs with Minimum Level of Basic services

Municipality	Services	Total Number of HHs	Number of HHs with Access	%	Number of HHs without Access	%
STLM	Water	86 713	73 101	84.30	13 612	15.69
STLM	Sanitation	86 713	76 158	87.82	10 555	12.17
STLM	Electricity	86 713	75 529	87.10	11 184	12.89
STLM	Refuse removal	86 713	74 578	86	12 135	13.99
	Service	Total Municipal km of Roads	Km of Roads Constructed to Date	%	Total km of Gravel Roads	%
STLM	Roads and storm water	823	702.74 (additional 6)	85.38	474.77 (additional 321)	%

COMMENT ON ACCESS TO BASIC SERVICES

Although the above table indicates that the provision of basic services is steadily increasing, the number of informal HHs is simultaneously increasing at a substantial rate, especially in areas such as Doornkop, Newtown, and Kwazamokuhle. This influx is steadily increasing the pressure on Council's resources for the provision of basic services.

T 1.3.3

1.5. FINANCIAL HEALTH OVERVIEW

The municipality is one of the fastest-growing municipalities in the country with an average population growth of 4.9%; this places additional pressure on our resources. During the year under review, our budget expectations were not fully realized. We budgeted for income amounting to R1 815 291 497 and expenditure of R1 926 930 831. However, by the close of our books at the end of the year, we had obtained an income of R1 829 540 985 (excluding capital grants received and public contributions), and we spent R1 870 074 281, resulting in a deficit of R 40 533 296. Capital grants and public contributions were R 200 017 995. The total surplus, including capital grants received and public contributions, was R 159 484 699.

For the 2020/2021 financial year, the municipality received an unqualified audit opinion with no matters. It should be mentioned that the AGSA this year not only concentrated on financial matters, but also focused on performance management, thereby ensuring that almost all

service delivery objectives are fully implemented. The municipality's capital expenditure was 99,13% (2020: 98,01%) by the end of 2021.

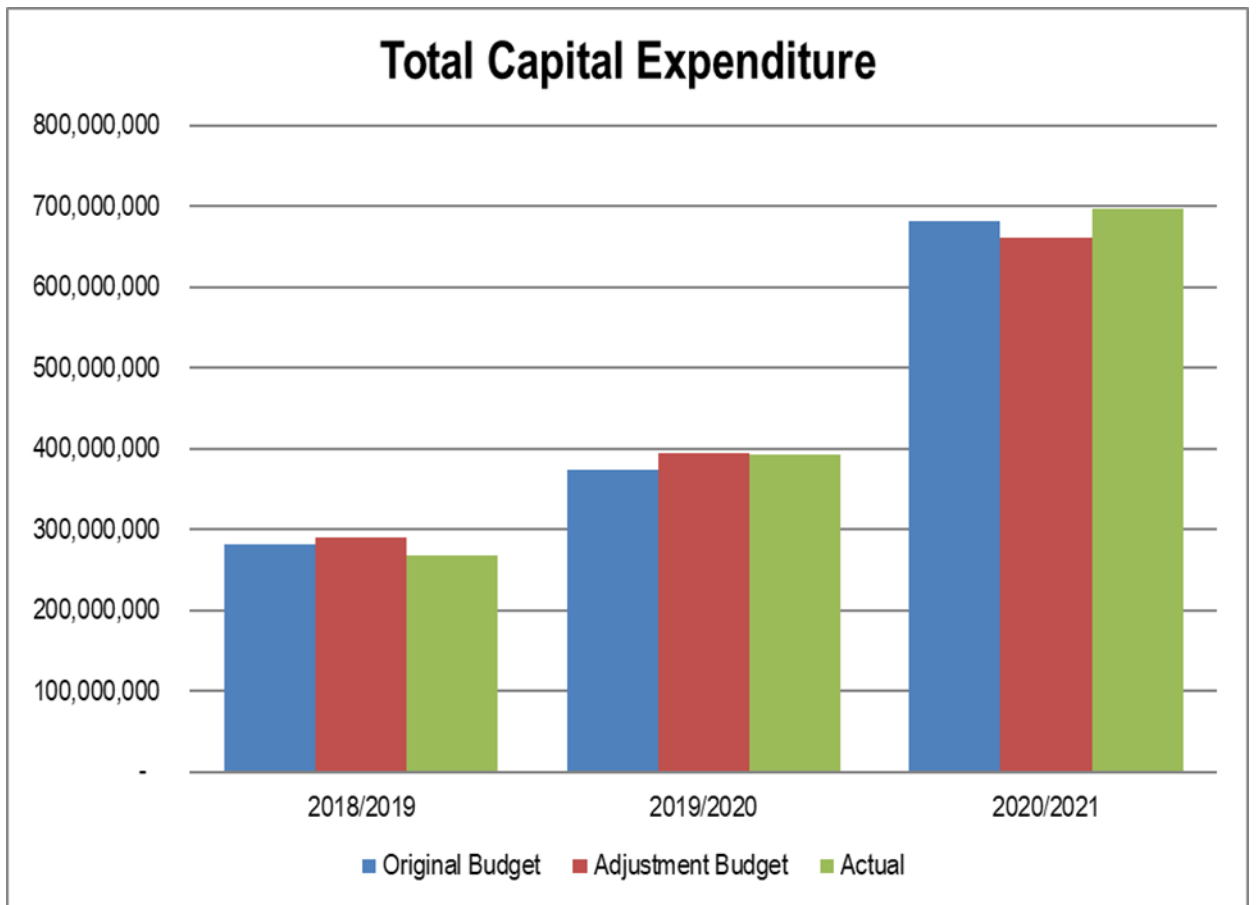
Financial Overview: 2020/2021			R' 000
Details	Original budget	Adjustment Budget	Actual
Income:			
Grants	358,215,000	423,081,894	464,392,237
Taxes, Levies and tariffs	1,399,692,397	1,402,312,617	1,391,093,272
Other	148,433,939	148,672,986	174,073,472
Sub Total	1,906,341,336	1,974,067,497	2,029,558,980
Less: Expenditure	1,906,279,217	1,926,930,831	1,870,074,281
Net Total*	62,119	47,136,666	159,484,699
<i>* Note: surplus/(defecit)</i>			T 1.4.2
Operating Ratios			
Detail	%		
Employee Cost	35%		
Repairs & Maintenance	5%		
Finance Charges & Impairment	2%		
			T 1.4.3

COMMENT ON OPERATING RATIOS

Employee Costs constituted 35% of the total operating budget. Repairs and maintenance amounted to 5%, but the figure only includes materials. Overall, the municipal assets are in a good state of health. Finance charges and redemption contributes 1% to total operating costs. This low percentage enables the municipality to take up additional external funding whenever the need arises. The national norm in this regard is 10% of the operational budget (OB).

T 1.4.3

Total Capital Expenditure:		2018/2019 to 2020/2021		
Detail	2018/2019	2019/2020	2020/2021	
Original Budget	282,174,766	374,409,544	682,404,230	
Adjustment Budget	290,154,333	394,644,759	661,715,911	
Actual	268,129,046	392,205,712	697,663,753	
<i>T 1.4.4</i>				



COMMENT ON CAPITAL EXPENDITURE

During the financial year under review, the original budget of R682 404 230 was adjusted to R661 715 911. The table indicates that 99.13% of the capital budget was implemented. From the 327 projects, 324 were completed, and projects to the value of R3 429 086 were rolled over to the 2021/2022 financial year.

T 1.4.5.1

1.6. ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE

The municipal organisational structure provides for **1 703 (1677 funded)** permanent positions. By financial year end, **1 522** positions were filled, with a staff turnover of **5.3%**. New appointments are made taking into consideration the implementation of the Employment Equity Act 55, 1998. According to the demographic profile of the municipality, black employees constitute **94%**, coloured **2.4%**, Asian **0.4 %**, and white **3.2%**. Male and female employees constitute **62 %** and **38%** respectively.

The Municipal Manager is the Head of Administration assisted by four (4) Executive Directors, who are responsible for the departments under their directorates.

The Executive Mayor is the political head and is assisted by six Members of the Mayoral Committee.

1.7. AUDITOR-GENERAL'S REPORT

AUDITOR-GENERAL'S REPORT: 30 JUNE 2021

Audit Report as per Para No. 2 “ In my opinion, the financial statements present fairly, in all material respects, the financial position of the Steve Tshwete Local Municipality as at 30 June 2020, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 16 of 2019 (Dora)” .

Management Report as per Para No. 8 “The municipality has managed to improve its audit outcome from a financially unqualified audit opinion with material findings on non-compliance with laws and legislation it achieved in the previous audit, to a financially unqualified audit opinion with no material findings on compliance with laws and legislation”

STLM on the receipt of both the Audit Report and Management Report though the audit was delayed due to extension of reporting to April 2021, the Municipality developed an Audit Action Plan that has been tabled to Management and Council. The Operation Clean Audit Committee at the forefront of monitoring implementation of actions on weekly basis has been operational whilst various stakeholders monitoring mechanisms such Audit Committee (oversight) and Provincial Departments/Government [Provincial Treasury, Cotga and SALGA] played critical roles. The implementation and performance of the action plans stands at 69%, as per the reporting date of the Annual report below extract of the summary of findings in the Management Report as at 30 June 2021.

Number of Matters raised	Total	13
Number Resolved	Yes	9
Number ongoing/work in progress	No	4

NB: The 4 ongoing/work in progress findings relate to the *Fixed Assets Register, Predetermined Objectives, Performance Audit and Computer Assisted Techniques on Procurement & Contract Management* which implementation and reviews shall be finalised on or before the submission deadline of August 2021 of Annual Financial Statement (AFS), Annual Performance Report and Annual Report.

T 1.6.1

COMMENT ON THE ANNUAL REPORT PROCESS

The municipality compiles its annual report with the guidance of the Municipal Finance Management Act (MFMA) and adopted it on time, having obtained information for the planning and budgeting processes for the subsequent year. This ensures proper planning. The alignment between IDP, Budget, and Performance Management Systems (PMS) continues to

STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration of the next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period.	July
2	Implementation and monitoring of approved Budget and IDP commences (in-year financial reporting).	
3	Finalise the 4 th Quarter Performance Report for the previous financial year.	
4	Submit draft Annual Report including Annual Financial Statements and Performance Report to AGSA.	August
5	Annual Performance Report as submitted to AGSA to be provided as input to the IDP Analysis Phase.	
6	AGSA audits Annual Report including Annual Financial Statements and performance data.	September/ October
7	Municipalities receive and start to address the AGSA's findings.	
8	Commencement of draft Budget/IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input.	
9	Receive management letter and provide final comments on findings.	November
10	AGSA submits audit opinion.	
11	Mayor tables Annual Report and audited Financial Statements to Council complete with the AGSA's Report.	January
12	Audited Annual Report is made public and representation is invited.	February
13	Oversight Committee assesses Annual Report.	
14	Council adopts Oversight Report.	March
15	Council tables next financial year Budget/IDP and invites public representation.	
16	Oversight Report is made public.	April
17	Oversight Report is submitted to relevant national and provincial stakeholders and legislature.	
18	Council approves next financial year Budget/IDP.	May
19	Make public approved budget and IDP.	June
20	Finalize Service Delivery Budget Implementation Plan (SDBIP) and Performance Agreements for next financial year.	
21	Make public SDBIP and Performance Agreements.	July

be one of management's priorities.

T 1.7.1.1

CHAPTER 2 – GOVERNANCE

INTRODUCTION TO GOVERNANCE

The highest decision-making body of the municipality is the Council. It consists of public representatives elected during municipal elections as per the Electoral Act and the Constitution of the Republic of South Africa.

Once Council is instituted, the Speaker, Chief Whip, and the Executive Mayor are designated. The Executive Mayor then appoints MMCs from amongst the elected Councillors. The Executive Mayor is assisted by 6 MMCs.

Section 79 Committees assist Council in executing its responsibilities. These committees include Portfolio Committees, MPAC, APAC and Ward Committees, and other sub-committees.

Furthermore, Administrative Committees comprise the RMAFACC, Information and Communication Technology (ICT) Steering Committee, Executive Management Committee and Management Committee. These committees assist Council with governance issues and are chaired by the Municipal Manager who is also the Accounting Officer. Sub-committee and other meetings, such as departmental meetings, etc., are chaired by the Heads of Departments (HoDs) respectively.

T 2.0.1

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

Section 151 (3) of the Constitution states that the Council of a municipality has the right to govern its own initiative and the local government affairs of the local community.

The STLM is a Category B municipality situated in the NDM of the Mpumalanga province. The political structure of the STLM comprises a municipal council consisting of 58 councillors and is chaired by the Speaker. The municipality has a Mayoral Executive System.

The Municipal Manager is the administrative head and acts as a link between politicians and the administration. The Accounting Officer supported by four Executive Directors.

2.1. POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

The Speaker is the Chairperson of Council meetings in accordance with the approved rules of order. This is a full-time appointment linked to an office term.

The Council Whip monitors the Councillors from various political parties to ensure that they carry out their duties in a responsible manner. The Council Whip deals with the well-being and monitors attendance of all Councillors at meetings.

The Municipal Council consists of 58 councillors (29 ward councillors and 29 proportional councillors). Council has an Executive Mayoral System inclusive of Section 79 and 80 Committees.

Section 79 committees have been established in accordance with the relevant terms of reference determined by Council. They are chaired by non-executive Councillors and provide general oversight and monitoring of the municipal service delivery mandate.

Section 80 Committees assist and report directly to the Executive Mayor. The Executive Mayor appoints a Mayoral Committee Member as chairperson for each committee.

The APAC was established by NDM, but is shared by STLM and other municipalities in the Nkangala region. The APAC meets at least four times a year and is an independent advisory body that advises Council, Political Office-Bearers, the Accounting Officer, and the management of the municipality on matters related to internal control, internal audit, risk management, accounting policies, reliability and accuracy of financial reporting and information, performance management, effective governance, compliance with the MFMA, and the Division of Revenue Act (DoRA). It also comments on the MPAC and Council in the annual report.

MPAC is a Section 79 Oversight Committee comprising of non-executive Councillors, with the specific purpose of providing oversight over the executive functionaries of Council. It also ensures good financial governance in the municipality. MPAC makes separate recommendations and comments on the annual report to Council through the Mayoral Committee.

POLITICAL STRUCTURE

THE EXECUTIVE COMMITTEE



EXECUTIVE MAYOR
 Cllr Tolo
 (passed on 02 February 2021)

Responsible for performing Council's executive functions.



EXECUTIVE MAYOR
 Cllr D.J. Motsepe

Responsible for performing Council's executive functions.



SPEAKER
 Cllr A.M Mabena

Chairperson of Council.



CHIEF WHIP
 Cllr SD Nkadimeng

Manages councillors and maintains discipline in Council.

MEMBERS OF THE MAYORAL COMMITTEE



Cllr M J Sekgwele

MMC: Corporate and Support Services



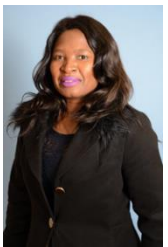
Cllr MTE Mnguni

MMC: Spatial Development, Human Settlement, and Housing Administration.



Cllr Mashiane

MMC: Infrastructure Development Services



Cllr Mkhuma

MMC: Finance and LED.



Cllr SM Malapeng

MMC: Environmental Health, Public Facilities, and Cultural Services.



Cllr JM Kgalema

MMC: Community Protection Services.

COUNCILLORS

*STLM comprises 58 councillors of which 29 are ward representatives and 29 are proportional representation. There are 10 full-time councillors, namely the Executive Mayor, 1 Council Speaker, 1 Council Whip, MPAC Chairperson, and 6 MMCs. Refer to **APPENDIX A** where a full list of Councillors can be found (including committee allocations and attendance at council meetings). Also refer to **APPENDIX B**, which sets out committees and committee purposes.*

T 2.1.2

POLITICAL DECISION-TAKING

Council is chaired by the Speaker. Policy decisions and resolutions are taken by the Council as recommended by the Executive Mayor. The Executive Mayor and 6 MMCs are required to execute council resolutions. The MMCs are also required to resolve matters delegated to the Executive Mayor by Council.

The administration is headed by the Municipal Manager and 4 Executive Directors. Together, they are responsible for the implementation of Council and Mayoral Committee Resolutions. Reports regarding policy matters and non-delegated administrative matters are prepared by the administration and submitted to the Mayoral Committee together with recommendations from the MM. At the Mayoral Committee, reports are considered and recommendations or resolutions formulated by the Executive Mayor from subsequent submissions to the Council.

T 2.1.3


2.2. ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

The administration is led by the MM, who is appointed in terms of Section 54 of the MSA 2000. The Municipal Manager is employed on a contract basis, which includes an annual performance agreement with performance objectives, targets, and procedures for evaluating performance. The Municipal Manager is also the Accounting Officer of the municipality.

The Accounting Officer and the 4 Executive Directors implement council resolutions, advise Council and its committees, and oversee the IDP, budget planning and implementation processes. There are functions that are delegated by Council to the MM, who, in turn, sub-delegate certain functions to the respective Executive Directors. Under their leadership, municipal officials are assigned with the task to attend community consultative meetings and report to management meetings on plans and progress in addressing community issues.

T 2.2.1

	TOP ADMINISTRATIVE STRUCTURE	FUNCTION
	MUNICIPAL MANAGER Mr B.M. Khenisa	Head of administration – Accounting Officer.
	EXECUTIVE DIRECTOR: CORPORATE SERVICES Mr M Khumalo	Provides corporate services to ensure efficient support of organisational processes.
	EXECUTIVE DIRECTOR: SERVICES Ms R Makgata	Enables development, maintenance, and service delivery to ensure sustainable services to all communities.
	EXECUTIVE DIRECTOR: COMMUNITY SERVICES Ms T Zulu	Renders integrated community services to all of the municipality's communities.
	ACTING EXECUTIVE DIRECTOR: FINANCE SERVICES Mr M.D. Mogofe	Provides and manages financial services to ensure financial viability, compliance, and reporting.

COMPONENT B: IGR

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND IGR

The purpose of IGR is to achieve the constitutional mandate for local government by mobilizing resources and strategic partnerships which will ensure cooperation and co-ordination by all stakeholders (national, provincial, and local).

2.3. IGR

NATIONAL INTER-GOVERNMENTAL STRUCTURES

- **National Treasury** – Coordinates the development of the Local Government fiscal framework applicable to Municipalities in the context of the DoRA. It manages the development of the Local Government Equitable Share formula and ensures compliance with the MFMA to modernise local government budgeting and financial management processes and practices. It helps to improve financial governance and maximize Municipal capacity to deliver services through efficiency, effectiveness and sustainability, and by dealing with corruption. It sets up the accountability cycle by ensuring proper linkages between IDPs, budgets, SDBIPs, In-Year Reports, Annual Financial Statements, Annual Reports, Oversight Reports, and Audit Reports.
- **The Department of Cooperative Governance and Traditional Affairs (COGTA)** – This department develops various policies and guidelines to enable sustainable development to eradicate poverty and develops a service-orientated culture that requires the active participation of the wider community. Community inputs are essential in improving integrated development planning and service delivery. Linked to this is the establishment of performance management, which is crucial in improving living conditions for all citizens.
- **SALGA** – SALGA is the national representative body of local government and has a constitutionally-defined mandate. It responds to challenges facing organised local government and addresses past weaknesses.

PROVINCIAL INTER-GOVERNMENTAL STRUCTURE

- **OFFICE OF THE PREMIER** – Focuses on cooperative and good governance through the provision of advice and information, coordination, monitoring, and support to local government.
- **PROVINCIAL TREASURY** – Promotes cooperative Government amongst role-players and assists National Treasury in implementing the MFMA, monitor Municipal budgets and

outcomes, analyse in-year reports, and implement intervention measures to assist municipalities that breach the MFMA. Provincial Treasury has established various units to assist and monitor the municipality. These units specialise in revenue enhancement, assets, accounting standards, and in-year reporting. Through the MuniMEC meeting and Technical MuniMEC meetings, various municipal issues in the province are discussed to formulate solutions and plans to improve Governance and service delivery. These meetings were conducted quarterly during the financial year.

- **COGTA MPUMALANGA** – Assists and guides in building a clean, effective, efficient, responsive, and accountable local government. Strengthens partnerships between local government and communities and ensures municipalities meet their mandate of providing basic services.
- **SALGA** – The official representative of local government, an employer’s organization for all municipalities, and sits as the employer in the South African Local Government Bargaining Council.

RELATIONSHIPS WITH MUNICIPAL ENTITIES

The municipality does not have any municipal entities.

T 2.3.3

DISTRICT INTER-GOVERNMENTAL STRUCTURES

The NDM has a supporting role to play in the planning and coordinating of activities in its boundaries to ensure the provision of services in the district. It is therefore imperative that the capital allocations from the district be based on community needs. These projects are implemented by the District Municipality and transferred to the municipality upon completion. For the financial year under review, projects to the value of R16.13 million were transferred to the municipality.

The District Municipality also assists the municipality with the establishment of the District Shared Audit and Performance Audit Committee. This APAC performs financial and performance auditing. Through this initiative, the municipalities in the district save substantially on the cost of the APAC member’s fees, reimbursement costs, and indirect costs like printing of agendas, delivery, and taking of minutes.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The municipality ensures widespread and conducive stakeholder participation and accountability through the following interventions:

- Media such as local newspapers, ward community meetings, local radio stations, municipal bills, and local communicators forum are utilised to inform communities and stakeholders of Council's activities.
- All messages/information are conveyed in a language/s understood by the general community.
- The venues and times for public meetings are well-communicated, and efforts are made to hold meetings at convenient times for all stakeholders.
- Adequate time is allowed for the community, representatives of organisations, and business to report back to their relevant forums and make inputs.
- Council meetings are open to the public, and residents are invited through notices in the local newspaper and at notice boards at all municipal pay points, as well as libraries, to attend. Important documents such as IDP, budget, and valuation roll are available at all public libraries in the municipal area.
- Ward committee and ward community bi-monthly meetings are convened fourteen days after an ordinary Council sitting, and serve as a platform for interaction, engagement, and sharing of information.
- Various forums exist on local, district and provincial level.
- At least six Mayoral Outreaches are held annually throughout the municipal area.
- CDWs act as a link between government and the community.
- The establishment of the Integrated Service Delivery Model (ISDM) as an innovative and new approach in service delivery.
- The ISDM involves all stakeholders in a community working together to improve service. At the centre of the ISDM is the War Room, which is the engine of service delivery.
- War Rooms aim to deliver a fully-coordinated and integrated basket of government services by different stakeholders, which is called OVS.

2.4. PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION, AND FORUMS

The municipality engages the community at consultation meetings on a regular basis, in an effort to provide feedback on development progress. These consultation meetings are also utilized to gather inputs from communities in relation to service delivery needs and disseminate information on the roles and responsibilities of the municipality.

The Mayoral Outreach Programme is regarded as another form of community consultation. Six Mayoral Outreach meetings were scheduled for the financial year under review, but eventually 5 were held. The main purpose of these consultations is to ensure that the political principals get closer to the communities and afford community members a chance to voice their needs and participate in council matters.

Ward committee structures are used to narrow the gap between the municipality and communities, since ward committees have the knowledge and understanding of the residents and communities that they represent. CDWs act as a link between communities (regarding the municipality's community development initiatives/programmes) and the provincial government departments.

The IDP forum constituted by Councillors, representatives from business organisations, mining companies, Non-Governmental Organisation (NGOs) / Central-Based Organisations (CBOs), government departments, agricultural organisations, parastatal organisations, and stakeholder representatives of unorganised groups is another platform where the representatives of various interest groups are given an opportunity to represent community interests and contribute knowledge and ideas. This builds consensus and support for the planning process itself and ensures broader ownership of the outcomes.

Weekly media briefings were held to update the media with information on the latest developments at the municipality. A bulk SMS system is used to disseminate prompt information to the community. Quarterly integrated community Izimbizos were held to market and educate the community about government programmes and services. Quarterly community newsletters were produced and distributed throughout the municipality.

Both the IDP and multi-year budget process for the period 2020/2021 was open to the public for comment. The documents were available for inspection at all municipal libraries and on the municipal website: www.stlm.gov.za.

WARD COMMITTEES

The purpose of the ward committee system is to provide a channel for public participation and general interaction between the community and Council. The municipality has an intensive community consultation process that is done at ward level in line with the community-based planning approach. This process stimulates participatory governance by affording community members a fair opportunity to deliberate on issues affecting them in their respective wards. Moreover, this approach was implemented to inevitably include the local community in decision-making, planning, and generally allowing them to play an active part in their own development. In order to facilitate this community consultation process, 29 ward committees were established, chaired by the ward councillors, and supported by 10 ward committee members. The ward councillor ensures that the interests of all people in the ward are presented in Council. Ward committees meet bi-monthly to discuss, amongst other things, resolutions taken by Council. Appendix E provides details on the effectiveness of the ward committees.

2.5. IDP PARTICIPATION AND ALIGNMENT

2020/2021 Public Meetings						
Nature and Purpose of Meeting	Date of Events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community Members Attending	Issue Addressed (Yes/No)	Dates and Manner of Feedback Given to Community
Mayoral Outreach Adelaide Tambo Ward 24	18/10/2020	23	06	359	Service Delivery	Bi-monthly
Mayoral Outreach Doornkop All Purpose Ward 29	1/12/2020	15	19	196	Service Delivery	Bi-monthly
Mayoral Outreach Penguin Park Next to Swimming Pool Ward 20	30/03/2021	16	10	146	Service Delivery	Bi-monthly
Mayoral Outreach Chromeville Park Ward 22	14/04/2021	16	05	263	Service Delivery	Bi-monthly
Mayoral Outreach Rockdale (Next to clinic) Ward 06	10/05/2021	02	01	250	Service Delivery	Bi-monthly

COMPONENT D: CORPORATE GOVERNANCE

OVERVIEW OF CORPORATE GOVERNANCE

The Municipality has implemented a system of Corporate Governance that encourages the effective, efficient, and economic use of resources towards better service delivery and ensures accountability and responsibility for the stewardship of those resources. This Governance framework supports sound financial decision-making, ensuring affordable services to the community, guiding funding and financing priorities, and facilitating performance monitoring and review.

During the year under review, the following key Governance responsibilities were functional:

- Internal audit function, which operates in terms of an Internal Audit Charter and Risk-Based Audit Plan.
- Approved internal audit plan.
- APAC, which operates in accordance with approved terms of reference.
- A risk assessment was conducted, which includes a risk management strategy and monitoring of key risks according to a risk register.
- An approved Fraud Prevention Plan exists. A strategic plan was prepared and approved for the financial year, which forms the basis for performance monitoring against the SDBIP, the Municipal mandate, predetermined objectives, outputs, indicators, and targets.
- A PMS is in place.
- An approved system of delegations exists to maximise administrative and operational efficiency and to provide for adequate checks and balances as required in terms of Section 59 to 65 of the MSA 32 of 2000.

2.6. RISK MANAGEMENT

RISK MANAGEMENT

Section 62(1) (c)(i) of the MFMA compels the accounting officer to establish and maintain, among others, a system of managing risks faced by the municipality. The STLM has a risk management system in place for the municipality to provide some assurance that risks across all functions and levels (that may have an impact on the achievement of objectives) are adequately and proactively anticipated and mitigated.

Risk Management processes are coordinated, supported and championed by the Risk Management Department, led by the Chief Risk Officer. The operation governance model of

the STLM's risk management system is a decentralized one, wherein departments are responsible for performing risk identification, evaluation, mitigation, and reporting processes. STLM shares a Risk Committee and APAC service with the District Municipality. The Risk and Fraud Committee, which comprises independent external members, is responsible for overseeing the municipality's entire risk management system. STLM's APAC also supports The Risk and Fraud Committee in its risk oversight role.

Effective risk management is prioritized to ensure that business risks across the organization are identified and managed on an ongoing basis to help the municipality to become "the number one African city in service delivery and good governance". The risk categories have been aligned to the strategic objectives in order to identify those risks that directly affect and/or impede the municipality's ability to achieve its strategic and business objectives.

During the risk assessment process, management considered the following 6 key performance areas (KPAs):

- KPA 1: Good Governance and Public Participation
- KPA 2: Municipal Transformation and Organisational Development
- KPA 3: Financial Viability
- KPA 4: LED
- KPA 5: Service Delivery and Development
- KPA 6: Spatial and Community Development

Risk management in the municipality is guided and monitored by various committees at Council and administrative levels. These committees include the Senior Management Committee, Risk Management Committee, and the Audit Committee. Additionally, the municipality appointed a Chief Risk Officer as part of the reasonable steps taken to maintain an effective, efficient, and transparent system of financial and general risk management.

Council has adopted the Risk Management Policy, Risk Management Strategy, Risk implementation Plan and Risk Registers (strategic and operational) that enable management to proactively identify and appropriately respond to all significant risks that could impact business objectives. In line with the approved Risk Management Policy and Risk Management Strategy, both top-down and bottom-up approaches have been adopted in developing the organization's risk profiles. The results of the strategic and operational assessments were used to compile a risk register.

The top 10 risks identified in the municipality are as follows:

1. Security of supply – Failure to provide access to basic services and quality water, electricity, and waste management

2. Invasion of land
3. Unattractive investor environment – Slow economic growth
4. Business continuity failure
5. Ageing infrastructure
6. Cyber attack
7. Non-adherence to applicable legislation, regulation, norms and standards, and by-laws
8. Pollution (air, water, land)
9. Rapidly deteriorating road network infrastructure
10. Loss of institutional memory/knowledge repository

FRAUD AND ANTI-CORRUPTION STRATEGY

Fraud Prevention, Response Plan Policy a National Anti-Corruption strategies have been implemented to curb fraud and corruption. An anti-fraud toll-free hotline has been launched to help combat fraud and corruption in partnership with the Presidential Hotline. The hotline is a National shared service.

The hotline provides an opportunity for people to report anonymously on unethical activities or dishonest behaviour that affects the municipality. The fraud hotline number is **0800 701 701** and the ethics line is **0800 006 007**.

STLM is committed to maintaining the highest standards of honesty, integrity, and ethical conduct and has adopted a zero-tolerance stance to fraud and corruption. Any fraud and corruption committed against the municipality is a major concern to the council.

Approved Whistle Blowing Policy.

2.8. SUPPLY CHAIN MANAGEMENT

The Council has developed a Supply Chain Management (SCM) policy and practices in compliance with the guidelines set out by the SCM Regulations, 2005, which was approved with effect from 1 March 2006. The new Preferential Procurement Regulations, 2017, with effect from 1 April 2017, were incorporated into the policy and adopted. The SCM Policy incorporating the above-mentioned regulations, as well as all other relevant pieces of legislation, regulations, and circulars, are reviewed annually during the budget process. The newly adopted Central Supplier Database (CSD) was implemented as from 1 July 2016, where suppliers must be registered on the CSD before we do business with them.

The municipality has established the 3-bid committee system. No councillors are members of a committee of the committees handling supply chain processed. During the year under review 51 items were successfully adjudicated.

SCM

Supply chain officials complete accredited training modules to meet minimum competency requirements. During the year, stock items to the value of R 79 114 883.48 were purchased, while R 51 146 410.25 worth of stock items was issued for operations. A total of 3 157 orders were placed to the value of R 135 436 313.46. Two hundred and seventeen contracts above R100 000 were awarded, with the Broad-Based Black Economic Empowerment (B-BBEE) status level contributions below:

B-BBEE Status Level	Number	Amount
No Certificate	0	R 0
Level 1	136	R 135 972 599.12
Level 2	78	R 6 485 822.96

During the year under review, the normal procurement process was deviated from in 19 (2020:17) instances to the amount of R1.19 million (2020:3.38 million), as per Section 36 of the SCM policy. These deviations constitute 0.84% (2020:1.75) of the total procurement transaction.

2.9. BY-LAWS

Newly Developed	Revised	Public Participation Conducted Prior to Adoption of By-laws (Yes/No)	Dates of Public Participation	By-laws Gazette* (Yes/No)
City improvement district by-laws	No	Yes	08/02/2019 to 08/03/2019	Yes
Problem building by-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
Public transport by-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
Special rating area by-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
No	Prohibition and control over the discharge of fireworks	Yes	07/09/2018 to 07/10/2018	Yes
No	Tariffs by-laws	Yes	22/06/2018 to 22/07/2018	Yes
No	Property rates by-laws	Yes	22/06/2018 to 22/07/2018	Yes

No	Standing rules and orders by-laws	Yes	04/10/2019 to 04/11/2019	Yes
Sand Mining by-laws	No	Yes	25/09/2020 to 26/10/2020	No
No	Noise by-laws	Yes	25/09/2020 to 26/10/2020	No
No	Nuisance by-laws	Yes	25/09/2020 to 26/10/2020	Yes

COMMENT ON BY-LAWS

Note: MSA 2000 Section 11(3) (m) provides municipal councils with the legislative authority to pass and implement by-laws for the betterment of the community within the terms of the legislation.

The by-laws were advertised as per legislation in the local media for public comment and inputs, which were then consolidated into a report to Council for consideration and approval. The enforcement thereof will be implemented by the Law Enforcement Division of the Community Services Directorate.

T2.9.1.1

2.10. WEBSITES

Municipal Website: Content and Currency of Material		
Documents Published on the Municipality Website	Yes/No	Publishing Date
Current annual and adjustment budgets and all budget-related documents	Yes	After approval by Council
All current budget-related policies	Yes	Annually
The previous annual report (2018)	Yes	Annually
The annual report (2018) published/to be published	Yes	After approval by Council
All current performance agreements required in terms of Section 57(1)(b) of the MSA (2000) and resulting scorecards	Yes	Annually
All service delivery agreements	Yes	After approval by Council
All long-term borrowing contracts	Yes	After approval by Council
All SCM contracts above R200 000	Yes	After approval by Council
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of Section 14(2) or (4) during 2019	Yes	After approval by Council
Contracts to which subsection (1) of Section 33 apply, subject to subsection (3) of that section	Yes	After approval by Council
All quarterly reports tabled in the Council in terms of Section 52 (d) during Year 2019	Yes	After approval by Council

T 2.10.1

COMMENT ON MUNICIPAL WEBSITE CONTENT AND ACCESS

ICT Services as a support function in the municipality works with other directorates and departments to ensure that services reach the community through facilities like community libraries and multi-purpose community centres (MPCCs). Access has been increased by

ensuring upwards and backwards compatibility of our systems, to ensure that anyone with a device that can process data and has access to the Internet can open and access our website content. The municipality should monitor and report on the use of its website by the public, for example, by measuring the number of hits on the website.

T 2.10.1.1

2.11. PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFACTION LEVELS

The municipality is committed to increasing service delivery, which requires deeper insight into the level of satisfaction of its citizenry. To achieve this goal, the municipality has undertaken to conduct an annual Community Satisfaction Survey. The survey is conducted across all 29 wards and includes the informal and formal business sectors.

T 2.11.1

Satisfaction Surveys Undertaken During: 2019/2020				
Subject Matter of Survey	Survey Method	Survey Date	No. of People Included in Survey	Survey Results Indicating Satisfaction or Better (%)*
Overall satisfaction				65.8%
(a) Municipality Governance	Fieldwork	1 March – 30 April 2021	1121	53%
(b) Municipal Service Delivery	Fieldwork	1 March – 30 April 2021	1121	69 %
Satisfaction with:			1121	
(a) Waste disposal	Fieldwork	1 March – 30 April 2021	1121	82%
(b) Quality of roads	Fieldwork	1 March – 30 April 2021	1121	77%
(c) Electricity Supply	Fieldwork	1 March – 30 April 2021	1121	70%
(d) Cleanliness of water	Fieldwork	1 March – 30 April 2021	1121	68%
(e) Sanitation and waste management	Fieldwork	1 March – 30 April 2021	1121	76%
(f) Information supplied by municipality to the public	Fieldwork	1 March – 30 April 2021	1121	62%

T 2.11.2

COMMENT ON SATISFACTION LEVELS

The overall findings of the study indicate that there is general satisfaction among the survey respondents regarding the services provided by the municipality. Areas of concern include across all wards request for job creation and opportunities, the improvement and enhancement

of communication levels between the municipality and attention especially be given to notification about power cuts, streetlights, improvement of sanitation services and road maintenance. There is a general need for the municipality to build more houses.

As with the community members, business owners/ sector in the municipality expressed their overall satisfaction with the service received from the municipality. They are overall happy with services provided by the municipality on various services and showed appreciation for the flexibility when it comes to public roads, water provision, accuracy of the accounts, the swift response rate from the water and electricity technicians, installation of speed humps in the surrounding areas of their businesses, and effective communication

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)**COMPONENT A: BASIC SERVICES*****INTRODUCTION TO BASIC SERVICES***

The main basic services rendered by the services directorate of STLM include water, sanitation, and electricity. The municipality is both a WSA and Water Service Provider, hence it is mandated to provide water and sanitation to its community.

The funding for the provision of basic services is sourced from internal reserves, municipal funds, the Water Services Infrastructure Grant (WSIG) and the Integrated National Electrification Programme (INEP), particularly for the development of low-income areas.

The municipality provides 6kL of free water per HH to all consumers in its water supply area. Indigents receive free basic water up the 10kL and free basic sanitation. All consumers in urban areas are connected to the water network with yard connections, while consumers in informal settlements are connected to the network via communal stand pipes. Residents in rural villages and informal settlements receive water and sanitation services free of charge. Residents on farms who do not get water from the farm owner are provided with water via water tankers – also as free basic services (FBS). The daily demand for water by the HHs and various sectors in the Middelburg Water Scheme has resulted in the permitted water extraction from the Middelburg Dam being exceeded; the Hendrina Water Scheme extracts water in the registered water use. Currently, 83.69% of the HHs has access to water-borne sanitation, while rural and farm dwellers have access to improved pit latrines (biological toilets) or low-flush toilets.

Water and sanitation services are being extended to areas that were previously not serviced, including Middelburg Extension 23 (Node D), Mhluzi Extension 2, Kwazamokuhle (eMawag), Extension 9 and Dennesig North. The engineering designs for development of these areas have been completed, and the installation of services have started in Dennesig North. This will respond to the growing demand for service stands for residential and industrial use.

The municipality provides new infrastructure while upgrading existing ones. It also strives to achieve and sustain water services in a manner that meets the standard requirements of the Blue Drop and Green Programme of the Department of Water and Sanitation. The raw sewage pump station at the Boskrans WWTW is nearing completion and the new BNR reactor designs are in progress. Some of the Vaalbank WTW's mechanical and electrical equipment has been replaced.

The municipality purchases electricity from Eskom, then distributes and sells the electricity to consumers in its licensed area. Some 50kWh of electricity is provided to the indigents on a monthly basis, free of charge. About 9% of HHs still do not, however, have access to electricity. Most of these HHs are farm dwellers.

New road networks are being provided, while existing ones are maintained to improve linkages and enhance economic growth. In general, the condition of the municipal roads ranges from fair to good. Traffic congestion is being experienced due to the town's growth. Trucks passing through the town and those hauling coal contribute to traffic congestion.

There has been increasing demand for basic services due to increasing population growth. As a result, Middelburg has been declared one of the fastest-growing mining towns in Mpumalanga.

CONCLUSION

STLM faces several challenges pertaining to the provision of basic services. Because of farm owners who refuse farm dwellers access to water supply, meeting the target of 100% access to potable water is difficult. About 100 water delivery points at farms are serviced for farm dwellers to receive water supplies via water tanks.

The Municipality has exceeded the permitted water extraction quota from the Middelburg dam. Drought calls for the investigation of an alternative water source, which is a costly exercise. Aging infrastructure (e.g., continuous water pipe bursts) is contributing to frequent power interruptions and water losses.

RECOMMENDATIONS

Although the municipality is doing well in addressing basic service provision with its limited resources, not all challenges regarding basic service provision have been addressed. Therefore, the following is recommended:

- (i) The operating budget for planned maintenance should be prioritized above the capital budget.
- (ii) Investigation in terms of Section 78 of the MSA 2000 should be conducted for provision of services, including provision of services to some of the holiday towns such as Kranspoort.
- (iii) The draft Roads Master Plan and local Integrated Transport Plans (ITPs) should be reviewed and implemented as a matter of urgency.
- (iv) Funding should be mobilised to implement the Water Master Plan and Water Conservation & Water Demand Management Plan. This will address current and future (2040) water and sanitation service provision. *T 3.1.0*

This component includes water, waste water (sanitation), electricity, roads and storm water, sports, parks and recreation, municipal buildings, cemeteries, waste management, and housing services, and an FBS summary.

3.1. WATER PROVISION

INTRODUCTION TO WATER PROVISION

Our strategy is to provide quality potable water to all HHs in the municipality. The aim is to ensure that the Municipality maintains their Blue Drop status.

The challenges faced in our water systems is the ageing infrastructure due to increased population. The plan is to reduce water losses through the implementation of the water conservation and water demand management interventions.

T 3.1.1

Total Use of Water by Sector (cubic meters)							
	Agriculture	Business	Industrial	Domestic	Unaccountable Water Losses	Welfare & Schools	Municipal
2018/2019	231 517.69	6 493 310.75	7 996 378.90	45 247 169.22	8 048 092.84	4 078 054.83	6 742 865.05
2019/2020	169 978	3 127 656	1 100 462	10 175 178	1 630 095	183 924	346 470

T 3.1.2

COMMENT ON WATER USE BY SECTOR

Currently, the Municipality abstract raw water for Middelburg Dam and Pienaars dam for the supply of Middelburg / Mhluzi. The Vaalbank water treatment plant is currently being upgraded to ensure good quality of potable water. The Kwaza /Hendrina has its own water treatment plant to service all areas in that vicinity.

T 3.1.2.2

Water Service Delivery Levels			
Description	HHs		
	2019/2020	2020/2021	2021/2022
	Actual	Actual	Target
	No.	No.	
Water (above min level)	73 406	73 565	73 666
<i>Minimum Service Level and Above (percentage)</i>	84.65%	84.83%	84.95 %
Water (below min level)			
Total number of HHs*	86 713	86 713	86 713
* - To include informal settlements ** - based on the previous census *** - growth experienced from 2011 to date			

T 3.1.3

Access To Water			
Access to Water			
	Proportion of HHs with Access to Water Points*	Proportion of HHs with Access to Piped Water	Proportion of HHs Receiving 6kL Free#
2017/2018	100%	96.25%	100%
2018/2019	100%	97.49%	100%
2019/2020	100%	97.49%	100%
2020/2021	100%	98%	100%
			<i>T 3.1.5</i>
<i>* Means access to 25 litres of potable water per day supplied within 200m of a HH and with a minimum flow of 10 litres per minute</i>			
<i># 6 000 litres of potable water supplied per formal connection per month</i>			

Purchase

Water Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target	Actual	Target	
Service Indicators		*Previous Year	*Previous Year	*Previous Year	*Current Year	*Current Year	*Current Year
(i)	(ii)	(iii)	(iii)	(v)	(vi)	(iii)	(iv)
To provide quality and sufficient water supply and an environment not harmful to human health or well-being.	% of HHs (86 713) with access to clean and safe drinking water.	96.25%	97.49%	96.25%	98%	98%	98%
	% of water loss in all water systems.	25%	25%	25%	25%	21.36%	20%
	Hours taken to respond to a water pipe burst.	5	5	3.69	4.31	4.31	4.0
							T 3.1.6.

Employees - Water					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number		Vacancies %
0-3	3	3	3	0	0
4-6	2	4	3	1	25
7-9	18	22	20	2	9
10-12	19	27	19	8	30
13-15	5	7	7	0	0
16-18	4	8	5	3	38
19-20	74	79	69	10	13
Total	125	150	126	24	16

Financial Performance 2020/2021 Water Services						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	174,183,540	186,476,416	221,316,466	209,210,208	12%	
Expenditure:						
Employees	37,293,491	41,508,920	41,761,457	39,766,080	-4%	
Repairs and Maintenance	8,086,574	11,091,481	11,711,567	8,235,362	-26%	
Other	60,384,616	58,096,107	54,969,811	29,991,145	-48%	
Total Operational Expenditure	105,764,681	110,696,508	108,442,835	77,992,587	-30%	
Net Operational Expenditure	68,418,859	75,779,908	112,873,631	131,217,622	73%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						

T 3.1.8

Capital Expenditure Water Services					
CAPITAL PROJECTS	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from Adjusted budget	Total Project Value
Total All	198,623,100	234,085,411	230,092,368	-1.7%	
Capital:Non- infrastructure:Existing:Upgrading:Machinery and Equipment:P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	-	35,839,000	35,839,000	0.0%	35,839,000
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100044:Replace old water pipelines Middelburg/Mhluzi W21: 560	5,000,000	5,475,000	5,474,785	0.0%	5,474,785
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100045:Replace old water pipelines Middelburg/Mhluzi W23: 560	6,500,000	7,745,000	7,744,998	0.0%	7,744,998
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100046:Replace old water pipelines Middelburg/Mhluzi W24: 560	4,600,000	3,776,158	3,274,158	-13.3%	3,274,158
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100048:Replace old water pipelines Middelburg/Mhluzi W26: 560	4,600,000	3,600,000	3,590,644	-0.3%	3,590,644
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100050:Replace old water pipelines Middelburg/Mhluzi W28: 560	7,000,000	7,200,000	7,199,579	0.0%	7,199,579
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100051:Replace old water pipelines Middelburg/Mhluzi W17: 560	500,000	500,000	484,489	-3.1%	484,489

Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100052:Replace old water pipelines Middelburg/Mhluzi W15: 560	500,000	500,000	498,966	-0.2%	498,966
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100053:Replace old water pipelines Middelburg/Mhluzi W18: 560	3,500,000	2,803,146	2,556,471	-8.8%	2,556,471
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100054:Replace old water pipelines Middelburg/Mhluzi : 560	50,000,000	50,000,000	50,000,000	0.0%	50,000,000
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P2100041: Water Network Rockdale W06: 560	700,000	563,995	563,994	0.0%	563,994
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100042:Replace old water pipelines Middelburg/Mhluzi W19: 560	3,000,000	394,622	394,622	0.0%	394,622
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2100043:Replace old water pipelines Middelburg/Mhluzi W20: 560	3,500,000	3,835,000	3,834,989	0.0%	3,834,989
Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Reservoirs:P2000035: Upgrade Graspan Reservoir complex: 564	52,000,000	52,000,000	49,465,557	-4.9%	49,465,557
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2000173:Replace old water network Middelburg/Mhluzi W22: 560	3,800,000	3,681,074	3,681,073	0.0%	3,681,073
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P2000181:Replace old water network Middelburg/Mhluzi W14: 560	-	3,000,000	2,998,635	0.0%	2,998,635
Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P1000132- Replace old water meters (560/...)	9,000,000	9,000,000	8,999,997	0.0%	8,999,997

Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution:P0008062- Replace old water pipes Hendrina/Kwaza (566/...)	500,000	499,500	491,823	-1.5%	491,823
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P0008201 Water connections (565/...)	1,043,100	777,932	762,246	-2.0%	762,246
Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Reservoirs:P2000037: Upgrade Vliegveld Reservoir complex: 564	700,000	700,000	383,385	-45.2%	383,385
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0900278: Replace Equipment M'lburg Dam Pump Station W10: 564	25,000,000	24,599,378	24,599,378	0.0%	24,599,378
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P2000159: New Water Network Kwaza W02: 566	1,000,000	637,031	523,402	-17.8%	523,402
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0900096-Replace water pump (566/...)	30,000	30,000	29,980	-0.1%	29,980
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P1000129-Underwater pressure drill (560/...)	30,000	44,635	41,741	-6.5%	41,741
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P1100216-Replace plant & equipment (560/...)	200,000	200,000	-	-100.0%	-
Capital:Non-infrastructure:New:Machinery and Equipment:P2000148: Safety Equipment (Alarms & Emergency Doors): 561	100,000	100,000	99,742	-0.3%	99,742
Capital:Non-infrastructure:New:Machinery and Equipment:P2000010: Safety Equipment (Alarms; Fire Detectors & Emergency doors): 563	100,000	100,000	99,616	-0.4%	99,616
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P1900163: Replace Equipment Kruger Dam WTP W12: 563	120,000	120,000	116,102	-3.2%	116,102
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008255-Replace valves in bulk supply line (561/...)	1,100,000	1,100,000	1,100,000	0.0%	1,100,000

Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008392: Replace Equipment Vaalbank WTW W11: 561	4,000,000	4,000,000	3,995,410	-0.1%	3,995,410
Capital:Infrastructure:New:Water Supply Infrastructure:Water Treatment Works:P0008055-Bulk flow meters (560/...)	500,000	500,000	497,076	-0.6%	497,076
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P1900162: Bulk Water Reticulation Ext 23(Node D) W21: 560	5,000,000	5,000,000	4,999,917	0.0%	4,999,917
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P2000028: New water network Mhluzi ext 2: 560	5,000,000	5,000,000	4,986,655	-0.3%	4,986,655
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P1900158: Water Connections RDP Ward Kwaza W1: 566	-	315,168	315,168	0.0%	315,168
Capital:Infrastructure:New:Water Supply Infrastructure:Reservoirs:P2000020: Construction of reservoir at Kwazamokuhle W2: 571	-	400,622	400,622	0.0%	400,622
Capital:Infrastructure:New:Water Supply Infrastructure:Distribution:P1900066 Elevated steel tank Middelburg ext 24 W6: 561	-	48,150	48,150	0.0%	48,150
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.1.9

COMMENT ON THE OVERALL WATER SERVICES PERFORMANCE

According to the 2016 community survey, the number of HHs has increased from 64 971 to 82 713. I.e. the number of HHs has increased by 17 847 from the 2011 Census. The municipality aims to ensure that 95% of HHs have access to water (based on the 2016 community survey for 2019/20 FY). Our five-year target is to provide 99.9% of HHs with access to water services. Additional storage capacity (reservoir) for portable water in Kwazamokuhle Township has been constructed, in response to the developments that is currently taking place in Kwazamokuhle Extension 9.

T 3.1.10

3.2. WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

The municipality is committed to ensuring provision of new sanitation infrastructure while upgrading existing infrastructure in STLM (MP313) areas. Currently, 83.82% of STLM HHs have access to basic sanitation in the form of water-borne sanitation, biological toilets in rural and farm areas, as well as low-flush toilets in other villages. The municipality continually maintains the dry sanitation systems in rural and farm areas. An additional 70 low flush toilets have been installed in the 2020/2021 financial year and 161 erven have been connected to the waterborne sewer network.

Sanitation services are also being extended to areas that were previously not being serviced, including Middelburg Extension 23 (Node D), Mhluzi Extension 2, Kwazamokuhle (eMawag), and Dennesig North. The engineering designs for development of these areas have been completed, and the installation of sewer services have so far only started in Dennesig North. This is done to respond to the growing demand for service stands for residential and industrial use.

T 3.2.1

Sanitation Service Delivery Levels							
*HHs							
Description	Ref	2017/2018	2018/2019	2019/2020	2020/2021		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Actual
		No.	No.	No.	No.	No.	No.
<u>Sanitation/sewerage</u> (above minimum level)							
Flush toilet (connected to sewerage)		942	600	720	30 000	30 000	159
Flush toilet (with septic tank)		712	952	502	0	0	502
Chemical toilet		535	535	511	0	0	441
Pit toilet (ventilated)		124	135	103	0	9	94
Other toilet provisions (above min service level)		13	13	15	0	922 132	72

<i>Minimum Service Level and Above Sub-Total</i>		2 325	2 236	1 851	–	952 132	1268
<i>Minimum Service Level and Above Percentage</i>		68.9%	59.9%	55.5%			100 %
<u>Sanitation/sewerage (below minimum level)</u>							
Bucket toilet		502	952	938	0	0	0
Other toilet provisions (below min service level)		535	535	535	0	0	0
No toilet provisions		10	11	12			0
<i>Below Minimum Service Level Sub-Total</i>		1 047	1 498	1 485	–	–	0
<i>Below Minimum Service Level Percentage</i>		31.1%	40.1%	44.5%			0%
Total HHs		3 372	3 734	3 336	–	–	1268

*Total number of HHs including informal settlements

T 3.2.3

Access to Sanitation	
	Proportion of HHs with Access to Sanitation
2016/2017	80 030
2017/2018	80 736
2018/2019	81 912
2019/2020	76 158
2020/2021	83 320

Waste Water (Sanitation) Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2222
		Target	Actual	Target		Actual	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	
Provision of toilets within standard	Additional HHs provided with minimum sanitation during the year.	706	1203	1203	155	231	155
		15 387	14 184	14 184	13 953	13 953	13 874

(Number of HHs without minimum sanitation at year end.) Informal settlements and farm dwellers.							
							T 3.2.6

Employees - Sanitation (Waste Water)						
	Years 1 (2020)		YEAR 0 (2021)			
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %	
0-3	2	2	1	1	50	
4-6	2	2	2	0	0	
7-9	24	26	21	5	19	
10-12	14	33	25	8	24	
13-15	6	6	6	0	0	
16-18	2	2	2	0	0	
19-20	36	52	45	7	13	
Total	86	123	102	21	17	

Financial Performance : Sanitation Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	110,860,827	129,635,874	129,595,874	138,918,223	7%	
Expenditure:						
Employees	50,051,727	56,022,399	54,965,641	53,435,207	-5%	
Repairs and Maintenance	7,828,254	8,515,913	7,616,500	5,722,839	-33%	
Other	22,034,742	35,147,826	34,820,644	42,881,592	22%	
Total Operational Expenditure	79,914,723	99,686,138	97,402,785	102,039,637	2%	
Net Operational Expenditure	-30,946,104	-29,949,736	-32,193,089	-36,878,586	23%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
						T 3.2.8

Capital Expenditure : Sanitation Services		R' 000
Capital Projects	2020/2021	

	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	46,617,750	67,657,900	65,993,485	-2%	
Capital:Infrastructure:New:Sanitation Infrastructure:Toilet Facilities:P0008236: Rural Sanitation (547/...)	1,000,000	922,132	922,042	0.0%	922,042
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2100039: Sewer network Rockdale W06 (550/...)	700,000	595,960	595,959	0.0%	595,959
Capital:Infrastructure:Existing:Upgrading:Sanitation Infrastructure:Outfall Sewers:P1800078-Outfall Sewer Lines From Middelburg (550/...)	-	10,000,000	9,793,427	-2.1%	9,793,427
Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation:P0008049-Replace old sewer lines Middelburg/Mhluzi (550/...)	100,000	100,000	99,993	0.0%	99,993
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P0008184 Sewerage connections (551/...)	30,000	30,000	26,520	-11.6%	26,520
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P1200163: New sewer network Hendrina/Kwaza W02: 546	3,000,000	1,962,510	1,864,715	-5.0%	1,864,715
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2000115: Bulk Sewer & Collection Network Dennesig North W17:55	-	8,222,717	6,897,873	-16.1%	6,897,873
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2000027: New sewer network Mhluzi ext 2: 550	5,000,000	5,000,143	5,000,143	0.0%	5,000,143
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P1900159:Plan & Design Sewer Network X23 Node D W21: 550	5,000,000	4,999,857	4,999,857	0.0%	4,999,857
Capital:Infrastructure:New:Sanitation Infrastructure:Waste Water Treatment Works:P1700070: Boskrans WWTW Phase 2 W19: 552	13,000,000	15,621,944	15,621,939	0.0%	15,621,939
Capital:Non-infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices:P1100218: Replace Fence Ext 8 pump station W25: 552	283,050	283,050	282,227	-0.3%	282,227
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1100203-Replace redundant equipment (550/...)	40,700	26,066	26,065	0.0%	26,065

Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P2000086: Replace Boskrans WWTW Equipment: 552	12,000,000	12,000,000	11,972,505	-0.2%	11,972,505
Capital:Non- infrastructure:New:Machinery and Equipment:P2000013: Safety Equipment (Alarms; Fire Detectors & Emergency doors): 547	100,000	100,000	99,104	-0.9%	99,104
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P2000086: Replace Boskrans WWTW Equipment: 552	-	1,878,368	1,878,367	0.0%	1,878,367
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008393: Replace Equipment Kwaza WWTW W03: 553	69,000	69,000	68,180	-1.2%	68,180
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2000164: Sewer Reticulation Newtown W17: 550	1,795,000	1,346,153	1,346,153	0.0%	1,346,153
Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation:P2000115: Bulk Sewer & Collection Network Dennesig North W17:55	4,500,000	4,500,000	4,498,416	0.0%	4,498,416
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					
					T 3.2.9

COMMENT ON THE OVERALL PERFORMANCE OF SANITATION SERVICES

The aim is to ensure provision of new sanitation infrastructure while upgrading existing infrastructure. An additional 70 low-flush toilets were installed in farmers and rural areas (Somaphepha, Patatfontein, Blinkpan Farm, Komati Amahlathi, Kwazamokuhle Extension 1, Hendrina and Pullenshope farms).

Sanitation services are also being extended to areas that were previously not being serviced, including Middelburg Extension 23 (Node D), Mhluzi Extension 2, Kwazamokuhle (eMawag), Extension 9 and Dennesig North. The engineering designs for development of these areas have been completed, and the installation of sewer services has started in Dennesig North. This is done to respond to the growing demand for service stands for residential and industrial use.

T 3.2.10

3.3. ELECTRICITY

INTRODUCTION TO ELECTRICAL ENGINEERING

The Electrical Engineering Services Department is licensed to supply the following areas with electricity: Middelburg, Hendrina, Kwazamokuhle, Doornkop (Piet Tlou), Komati, Blink Pan, and Koorfontein. The department comprises the following divisions: Customer Services and Connections, Substation Automation, and Planning and Designs.

The Customer Services and Connections Division's functions are as follows:

- Tariff determination and management
- Management of not more than 80A electrical connections and meters
- Premises electrical installation safety compliance
- Implementation of the Free Basic Electricity Policy
- Streetlight maintenance

The Substation Automation Division's functions are as follows:

- Management and implementation of all types of electrical maintenance
- Operating in terms of the Operating Regulations for High Voltage Systems (ORHVS)
- Continuity of supply, and safety of personnel and equipment
- Preparations of annual reports in terms of NERSA requirements
- Power outage management
- Management of the Supervisory Control and Data Acquisition (SCADA) system

The Planning and Design Division's functions are as follows:

- Implementation of capital projects
- Preparation and approval of electrical designs
- Compilation and implementation of IDP, Budget, and SDBIP
- Project management

The main planning strategies for the department are as follows:

- Installation of bulk infrastructure to cater for services
- Increasing the supply capacity of substations in response to increasing demand
- Implementation of the electricity master plan
- Installation and upgrade of infrastructure and equipment to render a service

- Providing infrastructure and connections to all new developments when required
- Implementing the Free Basic Electricity Policy
- Discouraging tampering by using real-time monitoring systems
- Developing a policy and encouraging the utilisation of alternative energy
- Contributing towards the mitigation of climate change impacts by reducing carbon emissions
- In line with the above-listed strategies, the following were achieved: Electrification of 200 Stands and provision of link in Newtown
- Infrastructure was upgraded by replacing meter boxes and replacing an MV cable to ensure reliability of power supply
- Installation of high masts in Mhluzi (x12) and (x2) in Kwazamokuhle Extension 8
- Installation of MV Panels (circuit breakers) at Newtown Switching Station
- Designs for:
 - The upgrade of HV substations (Lang, Verdoorn, Sipres and Gholfsig)
 - New intake substations (Rondebosch/Rockdale and Middelburg South)
 - MV Switching stations (Aerorand and Kwazamokuhle Ext.8)
- Replacement of LV ASCO cables, replacement of LV overhead lines with underground cables, replacement of Miniature substations and ring main units

Electricity Service Delivery Levels				
Description	2017/2018	2018/2019	2019/2020	HHs 2020/2021
	Actual No.	Actual No.	Actual No.	Actual No.
<u>Energy (above minimum level)</u>				
Electricity (at least min. service level)	3 450	3 265	3 038	3 198
Electricity – prepaid (min. service level)	37 066	36891	40 061	40 221
<i>Minimum Service Level and Above (subtotal)</i>	40 516	40 156	43 099	43 419
<i>Minimum Service Level and Above (percentage)</i>	46.72%	52.39%	54,12%	54,52%
<u>Energy (below minimum level)</u>				
Electricity (<min. service level)	0	0	0	0
Electricity – prepaid (<min. service level)	0	0	0	0
Other energy sources	0	0	0	0
<i>Below Minimum Service Level (subtotal)</i>	0	0	0	0
<i>Below Minimum Service Level (percentage)</i>	0	0	0	0
Total number of HHs	76715	76 638	79 638	79 638
				T 3.3.3

Electricity Service Policy Objectives Taken From IDP								
Service Objectives	Outline Service Targets	2018/2019		2019/2020			2020/2021	
		Target	Actual	Target		Actual	Target	Actual
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Previous Year (viii)	
To ensure the provision of affordable and sustainable basic services by upgrading existing infrastructure and providing new infrastructure								
To provide efficient and sustainable electricity supply to consumers throughout the municipal area	% of HHs with access to electricity in the licensed area	450 additional HHs	400 additional HHs	400 additional HHs	400 additional HHs	462 additional HHs	462 additional HHs	160 additional HHs
	No of FBS consumers register for free basic electricity	300 consumers	300 consumers	300 consumers	300 consumers	495 consumers	495 consumers	516 consumers

Employees - Electrical Services					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	4	4	0	0
4-6	7	8	7	1	13
7-9	33	38	35	3	8
10-12	17	17	15	2	12
13-15	1	1	1	0	0
16-18	0	0	0	0	0
19-20	47	49	40	9	18
Total	108	117	102	15	13

Financial Performance : Electricity Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	659,606,040	723,595,046	727,030,562	688,922,737	-5%	
Expenditure:						
Employees	50,692,136	55,171,557	55,104,957	53,463,143	-3%	
Repairs and Maintenance	22,717,018	28,060,065	27,863,089	26,229,894	-7%	
Other	577,468,294	631,422,609	637,222,499	580,716,642	-8%	
Total Operational Expenditure	650,877,448	714,654,231	720,190,545	660,409,679	-8%	
Net Operational Expenditure	8,728,592	8,940,815	6,840,017	28,513,059	219%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
					T 3.3.7	

Capital Expenditure : Electricity Services					
Capital Projects	R' 000				
	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	158,460,980	142,505,964	141,767,634	-1%	

Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100061: MV Rondebosch Electrification and MV bulk infrastructure W08: WIP	-	4,377,431	4,331,996	-1%	4,331,996
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P2100059: Replacement of MV Network equipment Ghofsig substation W14 (700/...)	-	12,475,000	12,474,999	0%	12,474,999
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2000001- LV New High Mast Low income areas W8: 731	450,000	442,350	442,346	0%	442,346
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2000003- LV New High Mast Low income areas W15: 731	864,380	856,565	856,563	0%	856,563
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P1900018 MV Replace cables Ngwako primary cable (700)	2,800,000	2,800,000	2,662,081	-5%	2,662,081
Capital:Infrastructure:New:Electrical Infrastructure:HV Substations:P2000183: HV Substation New intake Mhluzi (700)	100,000,000	59,056,964	59,056,932	0%	59,056,932
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100027: LV Electrification of Kwaza Ext 4&7 W2: 700	1,355,000	1,355,000	1,354,996	0%	1,354,996
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100030: LV Electrification of Node D W14: 700	900,330	900,330	899,466	0%	899,466
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100032: LV Electrification of Dennesig W17: 700	1,000,000	1,000,000	1,000,000	0%	1,000,000
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100033: MV Electrification Mhluzi Ext.2 Industrial W23 (700/...)	1,076,346	6,227,559	5,999,928	-4%	5,999,928
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100034: LV Electrification of Mhluzi Ext.2 Industrial W23: 700	779,423	4,048,210	4,048,210	0%	4,048,210
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100035: LV Highmasts Low income areas W17: 731	1,650,000	1,575,925	1,575,925	0%	1,575,925
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P2100036: LV Highmasts Low income areas W04: 731	1,650,000	1,642,398	1,642,398	0%	1,642,398
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100028: MV Network Electrification Node D W14 (700/...)	1,210,890	1,210,890	1,210,890	0%	1,210,890
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100026: MV Electrification Kwaza Ext4&6 W2 (700/...)	1,869,400	1,514,424	1,514,424	0%	1,514,424
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100029: Installation of Bulk Energy smart meters (700/...)	600,000	643,992	350,913	-46%	350,913
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100031: MV Electrification Dennesig W17 (700/...)	1,816,233	5,316,233	5,316,233	0%	5,316,233

Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P2100038: MV Electrification Rockdale North W06 (700/...)	1,000,000	697,284	697,284	0%	697,284
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P0008382 - LV Electrical Connections Bulk Whole Municipality (710/...)	100,000	35,385	32,878	-7%	32,878
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:LV Networks:P0008071 - LV Replace Meter Kiosk (700/...)	200,000	199,030	199,030	0%	199,030
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P0008376 MV Replace Mini Substation Ward 13 (700/...)	1,000,000	1,000,000	999,957	0%	999,957
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P0008377 MV Replace Mini Substation Ward 12 (700/...)	700,000	617,144	617,144	0%	
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P1200151 MV Replace Cables in Ward 22 (700/...)	1,183,000	1,122,268	1,122,268	0%	1,122,268
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P0008206 MV Replace Mini Substations Ward 19 (700/...)	1,000,000	656,987	656,987	0%	656,987
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P1200120 MV Replace Cables in Ward 12 (700/...)	3,000,000	2,964,375	2,964,375	0%	2,964,375
Capital:Infrastructure:New:Electrical Infrastructure:MV Networks:P0008275 MV Electrical connections bulk (710/...)	100,000	156,652	134,020	-14%	156,652
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Substations:P1000278 Fencing outdoor equipment (700/...)	250,000	250,000	248,644	-1%	250,000
Capital:Infrastructure:New:Electrical Infrastructure:MV Switching Stations:P2000004: Kwazamokuhle Switching Station W3: 700	8,000,000	5,000,000	5,000,000	0%	5,000,000
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:HV Transmission Conductors:P1400025-HV Transmission Replace 88KV cable (700/...)	2,182,377	2,178,283	2,178,283	0%	2,178,283
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P1200134 LV Networks Replace Stolen Services (700/...)	50,000	50,000	48,523	-3%	50,000
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P1800081- Rockdale North Electrification (C/F) (700/...)	1,500,000	983,754	983,724	0%	983,754
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P0008189 - LV Electrical Connections Prepaid (710/...)	1,784,700	1,620,146	1,620,032	0%	1,620,146
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Substations:P1000359: Fencing Outdoor Equipment W11: 700	110,000	108,900	108,900	0%	108,900
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:MV Substations:P1400145: Upgrade Doornkop Substation W29: 700	8,000,000	8,000,000	7,999,735	0%	8,000,000
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P0008369 MV Replace Mini Substations Ward 2 (700/...)	1,000,000	1,000,000	999,576	0%	1,000,000

Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P0008372 MV Replace Mini Substation Ward 23 (700/...)	1,000,000	974,306	974,306	0%	974,306
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:LV Networks:P1600063 - Replace stolen services (streetlights) (731/...)	50,000	50,000	49,928	0%	50,000
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:LV Networks:P0008076 - LV Replace LT Overhead Lines Ward 11 (700/...)	998,901	964,104	964,104	0%	964,104
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P1200136 - LV Highmast Low Income Areas Ward 2 (731/...)	960,000	903,370	903,370	0%	903,370
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P1200138 -LV Highmast Low Income Areas Ward 25 (731/...)	480,000	466,410	466,410	0%	466,410
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P1200140 - LV Highmast Low Income Areas Ward 18 (731/...)	480,000	476,800	476,800	0%	476,800
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P1200141 - LV Highmast Low Income Areas Ward 20 (731/...)	480,000	441,485	441,485	0%	441,485
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P1200143 - LV Highmast Low Income Areas Ward 23 (731/...)	480,000	468,153	468,153	0%	468,153
Capital:Infrastructure:New:Electrical Infrastructure:LV Networks:P1400147: New Highmast in Rockdale W06: 731	960,000	925,762	925,762	0%	925,762
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008098 LV Upgrade Existing High Masts Ward 17 (731/...)	600,000	599,647	599,607	0%	599,647
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008359 LV Upgrade Existing High Masts Ward 28 (731/...)	300,000	300,000	299,111	0%	300,000
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008360 LV Upgrade Existing High Masts Ward 22 (731/...)	300,000	300,000	299,111	0%	300,000
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008361 LV Upgrade Existing High Masts Ward 20 (731/...)	300,000	300,000	299,111	0%	300,000
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008362 LV Upgrade Existing High Masts Ward 19 (731/...)	300,000	300,000	299,111	0%	300,000
Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:LV Networks:P0008363 LV Upgrade Existing High Masts Ward 2 (731/...)	300,000	298,222	298,222	0%	298,222
Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:MV Networks:P1700053 MV Replace Faulty Equipment (700/...)	1,275,000	2,641,650	2,641,649	0%	2,641,650

Capital:Non-infrastructure:Existing:Renewal:Furniture and Office Equipment:P1000277-Furniture & office equipment (700/...)	15,000	12,576	11,737	-7%	12,576
Capital:Infrastructure:New:Electrical Infrastructure:HV Substations:P1900013 HV Substation New Middelburg South intake (700)	-	-	-	0%	-
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.3.8

COMMENT ON THE OVERALL PERFORMANCE OF ELECTRICITY SERVICES

In line with the above-listed strategies, the following were achieved:

- Electrification Projects at
 - Dennesig
 - Mhluzi Industrial Area
 - Kwazamokuhle ext. 4 & 6
 - Rockdale north
 - Node D
 - Rondebosch
- Installation of high masts in the following areas:
 - Komati (x2)
 - Kwazamokuhle-Hendrina (x1)
 - Nasaret (x1)
 - Kees Taljaard Park (x1) and
 - Mhluzi (x3).
- Replacement of old miniature substations and ring main units in the following areas:
 - Mhluzi
 - Middelburg CBD
 - Hendrina
 - Kanonkop
 - Aerorand

3.4. WASTE MANAGEMENT (THIS SECTION TO INCLUDE: WASTE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING, AND RECYCLING)

INTRODUCTION TO ENVIRONMENTAL AND WASTE MANAGEMENT

ACTIVITIES/SERVICES RENDERED

Waste collection services

Environmental education and Awareness programs

IWMP- Implementation through IDP

Garden waste service-partly

Street cleaning & removal of illegal dumping

Waste transfer stations and Disposal facilities management

Compliance and enforcement- complimented by Law Enforcement Unit

Facilitate waste minimisation, reuse, and reclamation projects

Growing contribution of waste sector to green economy

INTRODUCTION TO ENVIRONMENTAL AND WASTE MANAGEMENT

Waste removal service

The total number of households with access to waste removal services was 74 846 by June 2021, which brought the total percentage of households with access to waste removal service to 86.3% by June 2021. Waste collection service through Kerbside collection extends to all MP313 areas but excludes Naledi, Kwazamokuhle informal settlement (wag area), farms and rural areas.

Kranspoort, Kwazamokuhle(Wag area in ext.6) and Hlalamandi informal settlement used a communal waste storage system (skip bins) which were placed at strategic points. Somaphepha and Sikhululiwe village started receiving the kerbsite waste collection in November 2021.

The Middelburg area is experiencing spatial growth, both residential and business areas. As a result, the current departmental resources are under pressure to meet the demand for waste collection, due to insufficient funding that is parallel to the growth of the town.

The garden waste removal service was rendered in the following areas: Mhluzi, Hlalamnandi, Nasaret, Middelburg Ext 24, and Rockdale.

Street cleaning and clearing of illegal dumping

The street cleaning and clearing of illegal dumping services for all the streets in towns, main entrances, and open spaces was carried out by permanent Municipal employees, contracted services and temporary employees appointed through the Extended Public Works Programme (EPWP) from July 2019 to June 2021.

The cleaning of streets in the Middelburg CBD was also rendered after hours through EPWP to ensure that the town is kept clean at all times.

Department of Forestry Fisheries and Environmental Affairs allocated 22 Green Good Deeds participants to do litter picking and clearing of Illegal dumping spots in. The 22 Participants started on August 2019 and finished in July 2021, in the middle of the year 2020 they provided with additional 67 Green Good Deeds participants which started 01 October 2020 and finished 31 December 2020.

Environmental education and awareness

The Municipality has developed Education and Awareness strategy in order to enhance awareness in the Municipality.

Awareness campaigns were done in schools where engagement with learners took place and promotional materials such as pamphlets, posters, lunchbox, stationeries, water bottles and other were distributed. Public awareness campaigns were done in selective areas where engagement with community members took place. Awareness was also done through the distribution of internal emails where different messages were sent to the employees. A total number of 30 lampposts were installed in Middelburg, Mhluzi, Hendrina and Kwazamokuhle to promote environmental education and awareness.

STLM officials in partnership with NDM and DARLEA conducted joint awareness campaigns and commemoration of environmental days. Litter picking, clean-up campaigns, clearing of illegal dumping, public and school awareness campaigns were provided in the following areas: Middelburg town, Mhluzi, Hendrina, Kwazamokuhle, Somaphepha, Sikhululiwe, Rockdale, Nasaret, Doornkop, Extension 24 and Hlalamnadi. The total of 38 awareness campaigns were conducted in 2020/2021.

Department of Forestry Fisheries and Environmental Affairs allocated 22 Green Good Deeds participants to provide Environmental Education and Awareness, litter picking and Clearing of Illegal dumping spots in. The 22 Participants started on August 2019 and finished in July 2021, in the middle of the year 2020 they provided with additional 67 Green Good Deeds participants which started 01 October 2020 and finished 31 December 2020.

During the financial year 2020/2021, the Green Good Deeds participants managed to do :

- 1) 3 Door to door awareness,
- 2) 5 Public awareness
- 3) 7 School Education and Awareness
- 4) 10 Clean-up Campaigns
- 5) 40 Illegal dumping clearing
- 6) Litter picking
- 7) Monitoring of mini sites (waste drop off facilities)

Waste management facilities

Transfer stations and drop off sites

Currently, there are nine (9) waste transfer stations within the Municipality which are located in Hendrina, Komati, Rietkuil, Doornkop, Dennisig, Rockdale, Middelburg Ext 49, Sikhululiwe and Somaphepha. Ramp for placement of waste containers was constructed in Mhluzi X23 and the minisites was constructed in Middelburg X24 for storage of waste to prevent illegal dumping and to bring service closer to the people in 2020/2021 financial year.

Hendrina waste transfer station was upgraded in 2018 , from accomodating 8 X 6m³ skip bins to 4x30m³ bins, 4 reclamation shelters, 6x6m³ skip bins to increase capacity of waste storage and to provide facilities for waste reclamation.

Landfill site

There is one class B licensed landfill site in Middelburg located at portion 1 of the farm Rietfontein JS286. The Middelburg landfill site area was extended in 2012 with 90m towards the Northern part, due to the challenge experienced with the spatial growth and lack of air space at the landfill site. Construction of disposal cells is progressive as per annual budget allocations. Currently 2 cells were constructed in 2016 and 2018. The construction project is now on phase 3 protion 4. The project is funded through Integrated Urban Deveelopment Grant (IUDG) and was also funded by the Environmental Protection Infrastructure Project fund, in 2016.

A total of 134 320 tons was disposed at Middelburg landfill site in 2020/2021 financial year. The tonnages include also the waste collected from all waste transfer stations and drop offs.

Drop off facility

The drop off facility was established in Mhluzi, next to Middelburg landfill site for the diversion of about 6% of garden waste annually from the landfill site. Garden waste will be disposed at

drop off facility for processing into compost. The diversion of garden waste gives effect to the requirements of Waste management Act 59 of 2008 and the National waste management strategy to divert waste from the landfill site and only dispose waste as a last resort and also to save the landfill site airspace.

Waste minimisation

Recycling

There is only one Municipal buy-back centre located in Mhluzi. Reclamation activities are taking place at the landfill site in Middelburg. The total of 4 758 tons of recyclables were reclaimed and processed at the buy back centres and landfill site by June 2021.

Separation at source

The Municipality called for expression of interests for separation at source project that was planned to be implemented in 2020/2021 financial year in order to divert waste from the landfill site and contribute to green economy. Award was not made due to nonresponsive bids. The tender will be re-advertised in 2021/2022 financial year.

School recycling programme

The Municipality has procured sixteen (16) 240L bins to be provided to schools for reclamation and continue to support schools which implemented reclamation programmes. Aerorand Primary school implemented reclamation programme in 2019/2020 financial year and was provided with ten (10) 240L bins for the purpose of reclamation. The Municipality has partnered with Eco Circle Waste Management in 2020/2021 to revive school recycling program and subsequently help the schools to register as Eco-schools.

Measures taken to enhance service delivery

Acquisition of equipments

Acquisition of additional equipment is done annually and appointment of additional personnel (depending on allocation), to meet the increasing demand for waste management services.

Provision of 240L bins

The introduction of 240L bins in households in order to reduce illegal dumping, improve efficiency of waste collection and standardise waste collection service in all areas of the Municipality.

Waste management facilities

A landfill site feasibility study was conducted in 2018 in preparation for a new landfill site and material recovery facility to provide for more facilities of waste diversion.

Establishment of drop off facility and waste minisites for diversion of waste from the landfill site in 2020/2021 in order to comply with environmental legislation, and prolong the life span of the landfill site. The projects are envisaged to contribute to the economy through job creation and involvement of SMME's.

Indigent households

All indigent households including those at informal settlements are provided with a kerbside waste collection service at least once a week. Where there is no kerbside waste collection services, bulk containers are provided at strategic points for collection by the Municipality. The Municipality extended kerbside waste collection to Somaphepha and Sikhululiwe villages in 2020/21 financial year.

CHALLENGES

Insufficient recycling infrastructures

Funding for waste minimiation activities

Aging and insufficient fleet

Expansion in development within the town

Increase in waste generation & volumes

Illegal dumping

Resistance to change by residents

FUTURE PLANS

Review of Integrated Waste Mamangement Plan

Intensify education and awareness through the implementation of awareness strategy.

Waste minimization and recycling initiatives: shift away from disposal and more adopting Waste Hierarchy approach

Enforce & ensure compliance to the Integrated Waste Management By-laws

Procure additional resources

Implement programmes from the Waste minimization, recovery & recycling strategy

Provision of additional waste drop off/minisites facilities

Diversion of about of garden waste from the landfill site.

Environmental Imapct Study for establishment of Material Recovery facility and landfill site.

The waste information system will be procured in 2021/2022 for proper reporting and monitoring of Environmental and Waste activities.

The Municipality embarked on the process of conducting a section 78 study in 2020/2021 financial year, for waste management services in order to assess the best strategies for providing the service in a cost effective and sustainable manner. The waste collection service is inundated with challenges posed by inadequate resources, ageing fleet and the high rate of population growth (4.4% per annum). In a bid to address these challenges, a detailed investigation is being carried out to ascertain the status quo and make recommendations for improvement.

Solid Waste Service Delivery Levels				
Description	2017/2018	2018/2019	2019/2020	Households 2020/2021
	Actual No.	Actual No.	Actual No.	Actual No.
<u>Solid Waste Removal: (Minimum level)</u>				
Removed at least once a week	2,685	2,846		2,235
<i>Minimum Service Level and Above sub-total</i>	2,685	2,846	–	2,235
<i>Minimum Service Level and Above percentage</i>	47.1%	51.5%		44.8%
<u>Solid Waste Removal: (Below minimum level)</u>				
Removed less frequently than once a week	547	565		523
Using communal refuse dump	846	487		865
Using own refuse dump	547	565		523
Other rubbish disposal	952	938		720
No rubbish disposal	123	124		124
<i>Below Minimum Service Level sub-total</i>	3,015	2,678	–	2,755
<i>Below Minimum Service Level percentage</i>	52.9%	48.5%		55.2%
Total number of households	5,699	5,523	–	4,991
				T 3.4.2

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives Service Indicators (i)	Outline Service Targets (ii)	2019/2020		2020/2021			2021/2022
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To ensure a clean and healthy environment through the provision of regular waste removal services to existing and new developments							
*% of HHs with access to solid waste removal services	HHs with access to waste removal services by June 2018	(86.3%) 74775 of HH with access to solid waste removal by June 2020. Additional 300 HH	(86.2%) 74747of HH with access to solid waste removal by June 2020 Additional 272 HH	86.3%) 74775 of HH with access to solid waste removal by June 2020. Additional 300 HH	74 847 (86.3%) of HH with access to solid waste removal services. (100HH) additional serviced by June 2021	(74 846) 86, 3%of HH with access to solid waste removal services. (101 HH) additional serviced by March 2021. Additional 0.2% of new HH serviced by June 2021	86.38% (74 906) of HH with access to solid waste removal services. 0.06% (60HH) additional) serviced by June 2022
% compliance with permit conditions (Landfill site)	compliance with permit conditions	80% compliance with permit conditions by 2020	43% compliance with permit conditions by 2020	80% compliance with permit conditions by 2020	60% compliance with permit conditions by June 2021	67% compliance with permit conditions by June 2021	74% compliance with permit conditions by June 2022
To ensure maintenance of greenest municipality status							

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Number of GMC reports submitted to Province	GMC reports submitted to Province	4 reports submitted to province by June 2019	4 reports submitted to province by June 2019	4 reports submitted to province by June 2020	4 reports submitted to province by June 2021	No reports submitted to province by June 2021	-
To ensure compliance with national legislation/policies by reducing the amount of waste disposed at landfill sites through the implementation of appropriate waste minimization strategies.							
To contribute towards the growth of the green economy through implementation of waste projects							
Number of jobs created to improve the level of employment	Number of jobs created by the end of June 2021	246 FTE's jobs created in the waste sector by end of June 2019	221 Jobs created in the waste sector by end of June 2020	116 Jobs created in the waste sector by end of June 2020	41 Jobs created in the waste sector by end of June 2021	181 jobs created in the waste sector by end of June 2021. EPWP temps =35 Landfill site construction =06 Garden waste=12 Transfer stations=3 Drop off facility=4 Street cleaning temps= 59 Good green deeds= 60	111 jobs created in the waste sector by end of June 2022. Temporary employees =96 Construction of minisites =15 by June 2022

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Tonnes of recyclable material reclaimed	Tonnes of recyclable material reclaimed	6600 tons of waste reclaimed by June 2020 (Buy back centre Landfill site Separation at source Other facilities)	4365.4 tons of waste reclaimed June 2020	6600 tons of waste reclaimed by June 2020 (Buy back centre Landfill site Separation at source Other facilities)	3200 tons of waste reclaimed by June 2021 (Buy back centre and Landfill site)	4758 tons of Waste reclaimed for June 2021	5000 tons of waste reclaimed by June 2022 (Buy back centres and Landfill site)
To ensure that people are aware of the impact of waste on their health, well-being, and the environment.							
Number of environmental awareness campaigns conducted	Awareness campaigns to be conducted by June 2021	20 Environmental public participation sessions conducted by June 2019	38 Environmental public participation sessions conducted by June 2020	38 Environmental public participation sessions conducted by June 2020	12 Environmental public participation sessions conducted by June 2021	38 Environmental public participation sessions conducted by June 2021	12 Environmental public participation sessions conducted by June 2022
To provide for waste management facilities							

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target		Actual	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Number of disposal cells constructed	-	-	-	01 Disposal cell constructed at Middelburg landfill site by June 2021	-01 Disposal cell constructed at Middelburg landfill site by June 2020	Project not finalised due to delays and the contract of the service provider was terminated.	01 Disposal cell constructed at Middelburg landfill site by June 2022
Number of waste minisites established	-	-	-	01 Waste minisite established by June 2021	03 Waste minisites established by June 2020	01 Waste minisite established by June 2021	01 Waste minisite established by June 2022
Number of waste drop offs established	01 Waste drop off established	-	-	01 Waste drop off established by June 2020	01 Waste drop off established by June 2021	01 Waste drop off established by June 2021	-

Employees - Solid Waste Management					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	2	3	2	1	33
7-9	1	2	2	0	0
10-12	9	9	9	0	0
13-15	22	27	23	4	15
16-18	9	9	8	1	11
19-20	173	179	164	15	8
Total	217	230	209	21	9

Financial Performance : Solid Waste Management 2020/2021 Services					
					R'000
Details	2019/2020	2020/2021			Variance to Budget
	Actual	Original Budget	Adjustment Budget	Actual	
Total Operational Revenue	130,314,491	127,493,454	129,464,624	135,447,183	6%
Expenditure:					
Employees	58,248,334	62,892,467	64,638,467	63,329,541	1%
Repairs and Maintenance	3,103,444	4,915,870	5,013,879	4,397,339	-11%
Other	55,389,434	62,114,514	56,094,308	85,010,499	37%
Total Operational Expenditure	116,741,212	129,922,851	125,746,654	152,737,379	18%
Net Operational Expenditure	-	2,429,397	3,717,970	17,290,196	612%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.4.7

Capital Expenditure : Waste Management Services					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	17,250,000	18,583,429	30,031,665	62%	
Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Drop-off Points:P2000023: Construct drop off centre: 430	-	1,700,000	1,690,954	-1%	1,690,954

Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites:P2000070: Establishment of Mini-Stations: 430	-	1,547,817	1,546,897	0%	1,546,897
Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites:P2000071: Establishment of ramps for skips: 430	-	511,247	484,184	-5%	484,184
Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites:P2000147: Construct Weighbridge office: 430	150,000	159,053	159,053	0%	159,053
Capital:Infrastructure:Existing:Upgrading:Solid Waste Infrastructure:Landfill Sites:P1600107- Extend Middelburg Landfill site W28	9,000,000	6,467,072	6,467,072	0%	6,467,072
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P1000289-Replace street bins (420/...)	300,000	300,000	297,000	-1%	297,000
Capital:Non-infrastructure:New:Machinery and Equipment:P1200052 Skip containers (420/...)	400,000	650,000	625,512	-4%	625,512
Capital:Non-infrastructure:New:Machinery and Equipment:P1900153: Sign Boards For Illegal Dumping: 420	200,000	101,000	101,000	0%	101,000
Capital:Non-infrastructure:New:Machinery and Equipment:P0900206 Roll-on roll-off containers (420/...)	550,000	475,000	475,000	0%	475,000
Capital:Infrastructure:Existing:Renewal:Solid Waste Infrastructure:Landfill Sites:P1800110: Rehabilitation of Landfill Site	-	-	11,544,993	0%	11,544,993
Capital:Non-infrastructure:Existing:Renewal:Transport Assets:P1200046 Refuse compactor 20.5m3 (420/...)	4,800,000	5,122,240	5,090,000	-1%	5,090,000
Capital:Non-infrastructure:Existing:Renewal:Transport Assets:P1100046 Tipper truck 6m3 (420/...)	1,850,000	1,550,000	1,550,000	0%	1,550,000
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.4.9

COMMENT ON THE OVERALL PERFORMANCE OF SOLID WASTE MANAGEMENT

THE OVERALL PERFORMANCE OF SOLID WASTE MANAGEMENT

Waste collection

An additional 101 households were provided with the waste collection services by June 2021.

Street cleaning service

Street cleaning was done by permanent staff and temporary personnel through the EPWP programme. 35 temporary personnel were appointed for street cleaning. Department of Forestry Fisheries and Environmental Affairs allocated 22 Green Good Deeds participants to do litter picking and clearing of illegal dumping spots in. The 22 Participants started on August 2019 and finished in

July 2021, in the middle of the year 2020 they provided with additional 67 Green Good Deeds participants which started 01 October 2020 and finished 31 December 2020.

Illegal dumping

The clearing of illegal dumping was done throughout the Municipal area. The Municipality is failing to keep the area clean and free of illegal dumping due to shortage of resources.

Waste storage and disposal facilities

The drop off facility was established in Mhluzi, next to Middelburg landfill site. Ramp for placement of skips for temporary storage of waste was established in Mhluzi Extension 23. One waste minisite for temporary storage of waste was established in 2020/21 financial year in Middelburg Extension 24.

The feasibility study for the investigation of the establishment of landfill sites in Middelburg has been concluded. An Environmental Impact Assessment (EIA) study is being conducted from 2020/21 financial year.

Awareness and waste minimization programmes

38 awareness campaigns were conducted by June 2021. One waste minimization project was implemented in upgraded Hendrina waste transfer station. There is a need for a material reclamation facility in Middelburg to improve waste minimization. A feasibility study was conducted for a material recovery facility. An Environmental Impact Assessment (EIA) study is being conducted from 2020/2021 financial year.

3.5. HOUSING

INTRODUCTION TO HOUSING SERVICES

STLM subscribes to the notion of integrated and sustainable human settlements. Therefore, the identification and acquisition of well-located land, adequate access to municipal services, and social and economic annuities (including transport services) remains the key determinant in achieving high levels of integration and sustainable human settlements. STLM was granted level 2 accreditation status, implying that the municipality is expected to perform Level 1 accreditation functions like beneficiary management, subsidy budget planning and allocation. Level 2 accreditation entails full programme and project management in addition to the level 1 accreditation functions. Only **161** houses were handed over in the 2020/2021 financial year, due to slow delivery/ under-performance of contractors, because of late payments by the Province and the scarcity of building material during the COVID-19 lockdown period. It is important to highlight that the number of housing opportunities per financial year is directly dependent on the number of housing subsidies received from the Mpumalanga Department of Human Settlements. Due to Covid 19 pandemic, only a total number of **661** housing

beneficiaries were educated through the housing consumer education programme, conducted one-on-one sessions.

The inter-governmental framework advocates cooperation and collaboration amongst the different spheres of Government to deliver services to the citizenry with specific reference to housing delivery. Due to fair administrative practises and strict adherence to transparency, STLM did not experience community protests relating to housing delivery. However, the mismatch between housing delivery and demand continues to be a source of concern for the municipality in particular and the Mpumalanga Department of Human Settlements in general. The Municipality, in consultation with the Provincial Department of Human Settlements have embarked on various housing instruments/ programmes in order to deliver housing units, such as Community Residential Units (176 units), Upgrading of Informal Settlement Programme (400 units), Integrated Residential Development Programme (100 units) and Relocation Programme on informal settlements to fully-serviced stands at Kwazamokuhle Extension 1 and 9. On the other hand, private sector enterprise (e.g. South32 Coal, Exxaro Coal, Wescoal Mining and Overlooked Mining) is commended for their contributions have reduced the housing backlog through their social labour plan initiatives.

The municipality has been actively participating in the processes that led to the development and publishing of the Human Settlements White Paper that would eventually lead to the promulgation of the Human Settlements Act in the near future.

T3.5.2

Percentage of HHs with access to basic housing			
Year end	Total HHs (including in formal and informal settlements)	HHs in formal settlements	Percentage of HHs in formal settlements
2016/2017	86 713	71 022	81,9%
2017/2018	86 714	71.338	82%
2018/2019	86 713	71.022	81.9%
2019/2020	86 713	71.338	82%
2020/2021	86 713	71.022	81.9%

T 3.5.2

Housing Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2018/2019		2019/2020			2020/2021
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To provide safety and security to human life							
To ensure effective coordination and implementation of housing provision	Number of consumers educated	1 400	1 400	656	656	661	500
To prevent illegal land occupation	Number of notices issued	110	110				Newly established department: Public safety will determine the target
	Number of illegal structures demolished	20	20				Newly established department: Public safety will determine the target
							T 3.5.3

Employees - Housing (Human Settlements)					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	0	1	1	0	0
4-6	2	2	2	0	0
7-9	4	4	3	1	25
10-12	5	7	7	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	11	14	13	1	7

Financial Performance : Housing Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	6,937,892	1,232	1,232	-	-100%	
Expenditure:						
Employees	12,393,320	16,608,814	18,239,714	19,116,298	15%	
Repairs and Maintenance	111,615	343,192	373,444	41,899	-88%	
Other	918,928	2,449,921	2,328,434	1,229,286	-50%	
Total Operational Expenditure	13,423,864	19,401,927	20,941,592	20,387,484	5%	
Net Operational Expenditure	6,485,972	19,400,695	20,940,360	20,387,484	5%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.5.5						

COMMENT ON THE OVERALL PERFORMANCE OF HOUSING SERVICES

The Department of Housing Services' overall performance for the 2020/2021 financial year was unsatisfactory. Serious delays were, however, experienced as a result of undue interference by unscrupulous elements in the communities, alleged pay disputes (normally raised by

subcontractors tasked with handing over houses) and procurement challenges in some of the projects. Another contributing factor to project delays is the COVID-19 pandemic and its associated lockdown regulations and levels: led to scarcity/ slow supply of building materials, which ultimately resulted to contractor's failure to deliver houses on the given time-frame. To avoid unnecessary community protests (that generally happen due to a lack of information), the STLM Housing Department resolved to upscale the implementation of housing consumer education initiatives and revival of Inter Provincial Steering Committee meetings, through involving relevant housing stakeholders. STLM is implementing all national and provincial programmes delegated to the municipality in terms of the Municipality Accreditation Framework, developed and championed by the National Department of Human Settlements.

3.6. FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

The purpose of the indigent policy is to implement the national initiative to improve the lives of indigents and improve access to FBS. The policy is aimed at providing a social safety net to relieve poverty in communities. The indigent policy has 3 parts, namely:

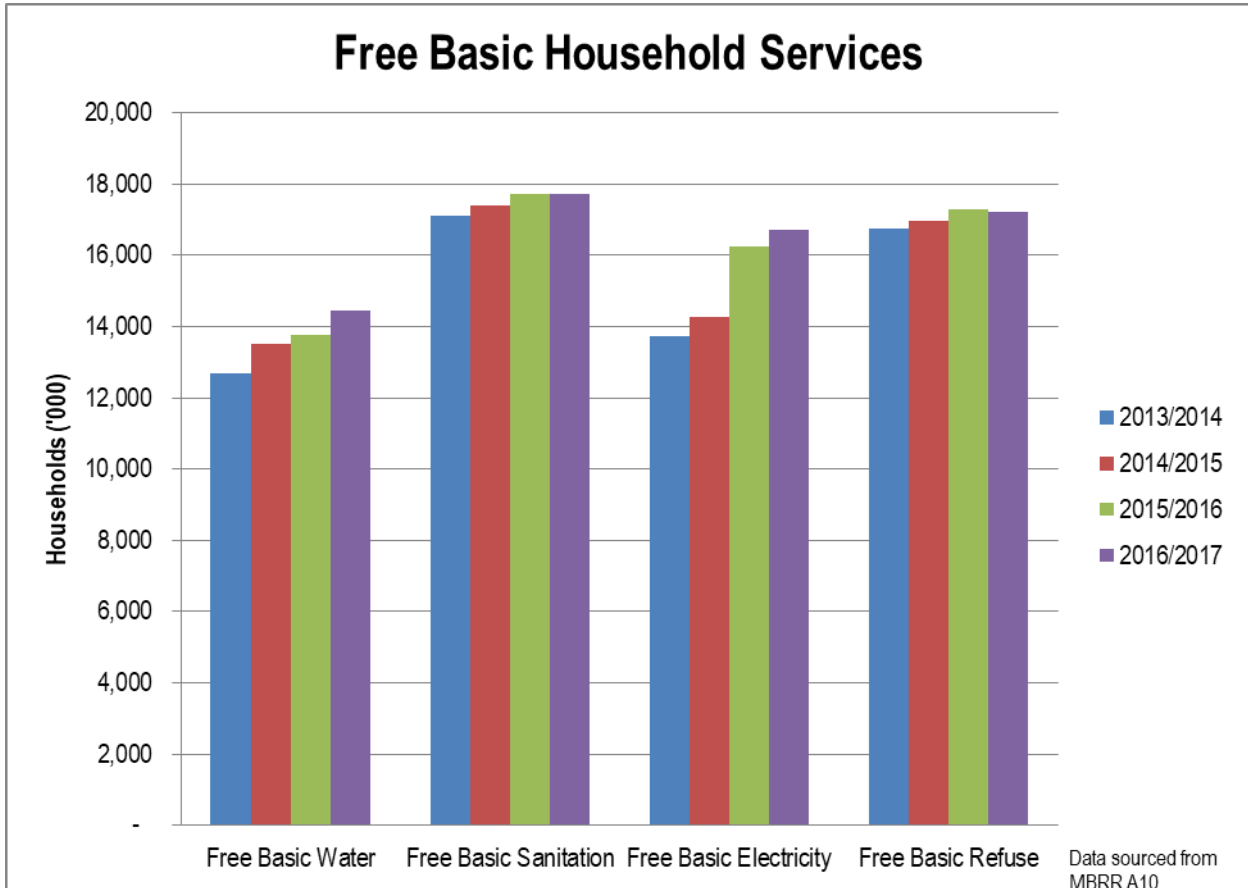
- Physical access to municipal services
- Functioning and maintained provided services
- Proper targeting of access to services

The Council does not have a social welfare division to keep a register of and evaluate all applications for indigent support. A control system linked to the demand for electricity current (circuit breaker size) must be operated and maintained. This means that all residential consumers who can receive electricity (currently limited and controlled by a 20-amp circuit breaker), qualify for the FBS.

The following FBS are provided to qualifying indigents:

- 50kWh (units) of free basic electricity per month
- 10kL of free water per month
- 100% rebate on assessment rates
- Waste removal rate in respect of indigents, which will be fully discounted
- Sewerage rate in respect of indigents, which will be fully discounted

T 3.6.1



YEAR	Free Basic Water	Free Basic Sanitation	Free Basic Electricity	Free Basic Refuse
2016/2017	14 452	17 738	16 707	17 227
2017/2018	14 220	18 090	16 473	17 581
2018/2019	14 627	17 984	16 004	17 639
2019/2020	15 085	18 228	16 166	17 886
2020/21	8,631	11,179	9,656	10,886

Financial Performance : Cost to Municipality of Free Basic Services Delivered 2020/2021					
Services Delivered	2019/2020	2020/2021			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Water	29,497,789	31,726,819	32,706,819	30,774,136	-3%
Waste Water (Sanitation)	11,888,389	25,950,808	25,950,808	22,502,427	-13%
Electricity	9,293,033	10,306,920	10,320,867	8,519,978	-17%
Waste Management (Solid Waste)	15,149,276	32,456,241	32,504,421	27,983,581	-14%
Total	65,828,487	100,440,788	101,482,915	89,780,122	-11%

T 3.6.4

Free Basic Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			
		Target	Actual	Target	Actual	Target	
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year
Provision of alternative support to low-income HHs that receive all FBS	Number of indigent HHs	18 228	18 228	18 228	11 179	11 179	11 179
							T 3.6.5

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT

The municipality has a self-managing indigent support system where indigent residents decide for themselves whether they will be able to manage with only a 20-amp electricity supply. The number of indigents decreased during the year by 7 049 to 11 179, mainly due to the data cleansing of the indigent register. Annual indigent relief is provided from an equitable share to the amount of R70.1 million.

T 3.6.6

COMPONENT B: ROAD TRANSPORT AND STORM WATER DRAINAGE

This component includes roads and waste water (storm water drainage).

3.7. ROADS

INTRODUCTION TO ROADS

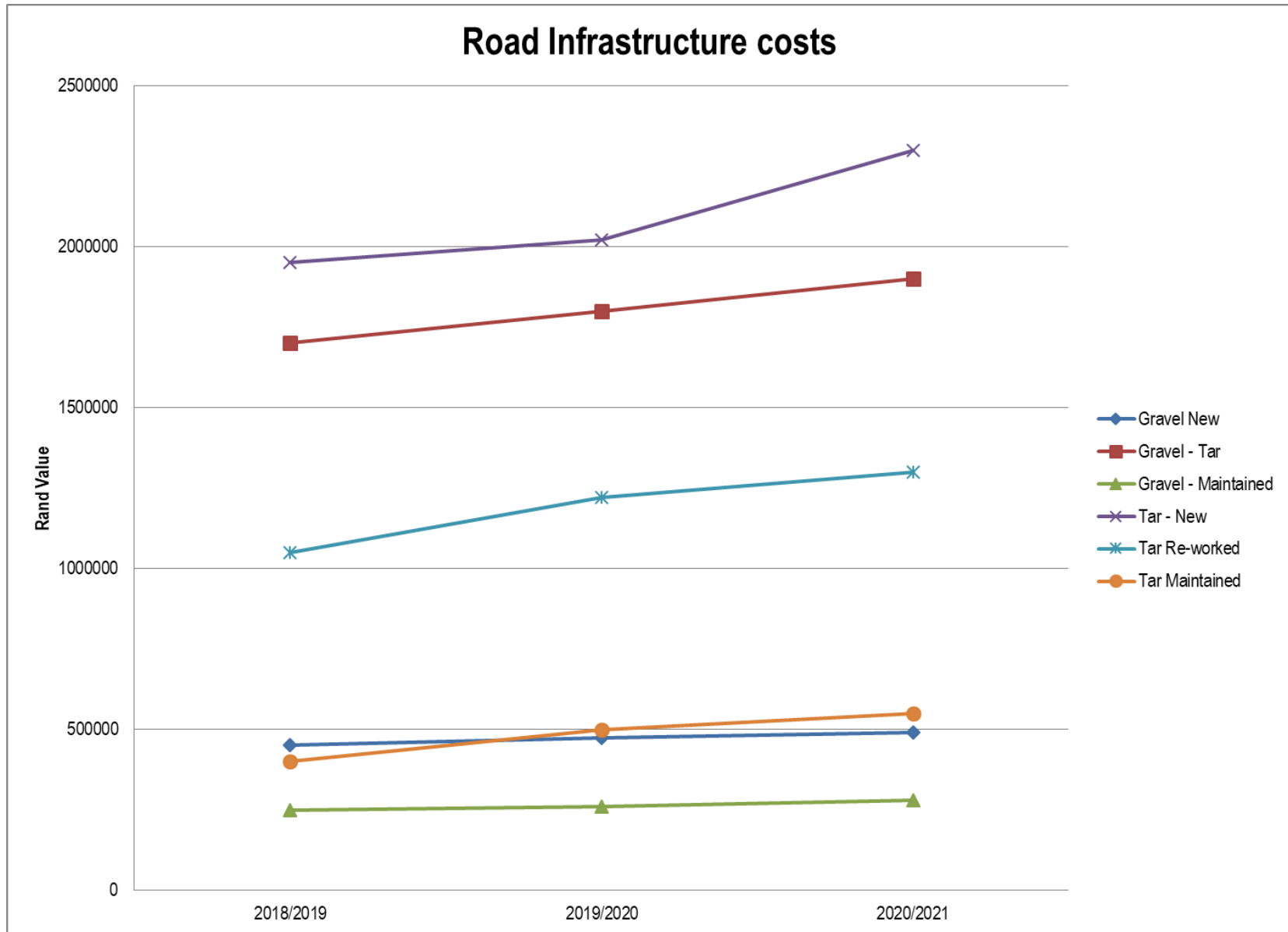
The strategy is to ensure the provision of road and storm water infrastructure while upgrading existing infrastructure in all new developments and existing areas, and maintaining existing roads. The current baseline is at 109.22 km of new roads constructed through capital budget funding. Municipal funds are utilized for the construction of roads in middle and high-income areas, while the IUDG is utilized for construction of new roads in low-income areas.

T 3.7.1

Gravel Road Infrastructure				
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Kilometres Gravel roads graded/maintained
2017/2018	153.77	0	8.67	220.26
2018/2019	144.29	0	9.48	244.3
2019/2020	137.34	0	6.95	320.7
2020/2021	130.67	0	6.67	
T 3.7.2				

Tarred Road Infrastructure					
	Total tarred roads	New tar roads	Existing tar roads re-tarred *(rebuild roads)	Existing tar roads re-sheeted *(resealed roads)	Kilometres Tar roads maintained
2017/2018	684.25	8.674	0.459	22.086	
2018/2019	693.74	9.486	0	26.327	
2019/2020	700.69	6.95	0	14.153	
2020/2021	707.36	6.67	0	11.5	
T 3.7.3					

Cost of Construction/Maintenance						
	Gravel			Tar		
	New	Gravel – Tar	Maintained	New	Reworked	Maintained
2017/2018	R -	R51 288 920		R51 288 920	R3 210 000	R12 000 000
2018/2019	R -	R51 836 647		R51 836 647	R -	R11 200 000
2019/2020	R -	R63 995 489		R63 994 741	R -	R12 800 000
2020/2021	R -	R57 380 861		R57 380 861	R -	R 11 822 39700
T 3.7.4						



Road Service Policy Objectives Taken From IDP							
Service Objectives Service Indicators (i)	Outline Service Targets (ii)	2018/2019		2019/2020		2020/2021	
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To ensure provision of affordable and sustainable basic services by upgrading existing infrastructure and providing new infrastructure							
To ensure the provision of new roads and storm water infrastructure while upgrading existing infrastructure	Kilometres of newly-tarred roads constructed	7.00	9.486	9.486	6	6.95	6.67
	Kilometres of new storm water systems constructed	4.00	4.807	4.807	4	5.185	5.377
	Kilometres of gravel roads graded and bladed	150	244.3	244.3	200	320.70	130.7

Employees - Roads and Stormwater					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	2	2	2	0	0
4-6	4	4	3	1	25
7-9	5	6	5	1	17
10-12	17	19	14	5	26
13-15	3	5	2	3	60
16-18	5	8	6	2	25
19-20	86	79	76	3	4
Total	122	123	108	15	12

Financial Performance : Road Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	24,609,570	26,113,695	26,366,594	68,816,135	164%	
Expenditure:						
Employees	29,200,118	32,290,579	31,534,023	30,557,286	-5%	
Repairs and Maintenance	5,566,903	5,505,112	4,855,112	3,463,608	-37%	
Other	66,474,013	65,094,180	64,994,180	9,636,853	-85%	
Total Operational Expenditure	101,241,035	102,889,871	101,383,315	43,657,747	-58%	
Net Operational Expenditure	76,631,465	76,776,176	75,016,721	25,158,388	-133%	
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.						
					T 3.7.8	

Capital Expenditure : Road Services					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	71,998,400	73,961,056	114,445,000	55%	

Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600078 - Replace Kerb Inlets Middelburg/Mhluzi Ward 13 (540/...)	40,000	40,000	39,905	0%	39,905
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900264 - Roads Middelburg Reseal Roads Ward 14 (540/...)	600,000	423,025	423,024	0%	423,024
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900265 - Roads Middelburg Reseal Roads Ward 13 (540/...)	1,300,000	1,300,000	1,299,994	0%	1,299,994
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900266 - Roads Middelburg Reseal Roads Ward 12 (540/...)	1,500,000	1,399,372	1,399,371	0%	1,399,371
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900267 - Roads Middelburg Reseal Roads Ward 11 (540/...)	700,000	700,000	699,989	0%	699,989
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900268 - Roads Middelburg Reseal Roads Ward 10 (540/...)	600,000	600,000	599,990	0%	599,990
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900269 - Roads Middelburg Reseal Roads Ward 8 (540/...)	700,000	700,000	699,999	0%	699,999
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900270 - Roads Middelburg Reseal Roads Ward 16 (540/...)	600,000	600,000	600,000	0%	600,000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900271 - Roads Middelburg Reseal Roads Ward 22 (540/...)	800,000	800,000	799,285	0%	799,285
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900272 - Roads Middelburg Reseal Roads Ward 23 (540/...)	1,200,000	1,200,000	1,199,993	0%	1,199,993
Capital:Infrastructure:New:Roads Infrastructure:Roads:P2100055: Roads & Stormwater Low income Areas W17 (540/...)	10,598,400	10,597,477	10,597,477	0%	10,597,477
Capital:Infrastructure:New:Roads Infrastructure:Roads:P0008390: Roads Aerorand West W12: 540	13,000,000	13,000,000	13,000,000	0%	13,000,000
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1400150: Roads x 49 W11: 540	19,000,000	19,000,000	19,000,000	0%	19,000,000
Capital:Infrastructure:New:Roads Infrastructure:Roads:P0000245: Paving & Kerbs Hendrina & Kwaza W1: 542	250,000	250,000	249,973	0%	250,000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P2000122: Upgrade Dr Mandela Drive: 540	1,000,000	1,000,000	1,000,000	0%	1,000,000
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1200146 - Roads & Stormwater Low Income Areas Ward 6 (540/...)	8,000,000	10,008,200	10,008,200	0%	10,008,200
Capital:Infrastructure:New:Roads Infrastructure:Roads:P1200147 - Roads & Stormwater Low Income Areas Ward 2 (540/...)	3,500,000	3,732,982	3,732,982	0%	3,732,982
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900261 - Roads Middelburg Reseal Roads Ward 20 (540/...)	1,000,000	1,000,000	999,975	0%	1,000,000

Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900262 - Roads Middelburg Reseal Roads Ward 21 (540/...)	800,000	800,000	799,707	0%	800,000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900263 - Roads Middelburg Reseal Roads Ward 15 (540/...)	1,300,000	1,300,000	1,299,827	0%	1,300,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600072 - Replace Kerb Inlets Middelburg/Mhluzi Ward 12 (540/...)	60,000	60,000	59,925	0%	60,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600073 - Replace Kerb Inlets Middelburg/Mhluzi Ward 14 (540/...)	40,000	40,000	39,905	0%	40,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600074 - Replace Kerb Inlets Middelburg/Mhluzi Ward 20 (540/...)	40,000	40,000	39,900	0%	40,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600075 - Replace Kerb Inlets Middelburg/Mhluzi Ward 23 (540/...)	20,000	20,000	19,699	-2%	20,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600076 - Replace Kerb Inlets Middelburg/Mhluzi Ward 24 (540/...)	20,000	20,000	19,699	-2%	20,000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900274 - Reseal Roads Hendrina/Kwaza Ward 1 (542/...)	500,000	500,000	499,997	0%	500,000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900275 - Reseal Roads Hendrina/Kwaza Ward 3 (542/...)	500,000	500,000	499,993	0%	500,000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900213 - Reseal Roads Hendrina/Kwaza Ward 2 (542/...)	400,000	400,000	399,976	0%	400,000
Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads:P0900212 - Roads Middelburg Reseal Roads Ward 17 (540/...)	1,000,000	1,000,000	999,581	0%	1,000,000
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008365 Roads New Taxi Laybys Ward 25 (540/...)	150,000	150,000	149,601	0%	150,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600031 - Replace Kerb Inlets Middelburg/Mhluzi Ward 14 (540/...)	20,000	20,000	19,823	-1%	20,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600114 - Replace Kerb Inlets Middelburg/Mhluzi Ward 17 W22	60,000	60,000	59,325	-1%	60,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P1600110 - Replace kerb inlets Eskom towns W05	200,000	200,000	199,149	0%	200,000
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture:P0008398: Replace Paving & Kerbs W28: 540	300,000	300,000	299,951	0%	300,000
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008399: Roads New Taxi Laybys W06: 540	150,000	150,000	149,601	0%	150,000
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P0008403: Roads New Taxi Laybys W10: 540	150,000	150,000	149,069	-1%	150,000

Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads:P0900279: Reseal Roads Rural & Eskom Towns W05: 543	1,000,000	1,000,000	999,999	0%	1,000,000
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P1000356: Edge Beams- Primary/Secondary Routes W10: 540	300,000	300,000	297,850	-1%	300,000
Capital:Non-infrastructure:New:Machinery and Equipment:P1100129 Equipment (542/...)	120,000	120,000	119,050	-1%	120,000
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P1600033-Equipment (540/...)	300,000	300,000	300,000	0%	300,000
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0900251-Replace equipment (542/...)	180,000	180,000	179,890	0%	180,000
Capital:Infrastructure:New:Roads Infrastructure:Roads:P2100068: Somaphepha Roads 540: NDM	-	-	18,224,787	0%	-
Capital:Infrastructure:New:Roads Infrastructure:Roads:P2100067: Tokologo (Ezenyokeni) Roads 540: NDM	-	-	22,268,540	0%	-
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.7.9

COMMENT ON THE OVERALL PERFORMANCE OF ROADS

A total of 6.67 km of new roads were constructed in the MP313 area using municipal capital funds and IUDG funds as per the forecast budget. The priority is to construct roads in newly developed areas such as Aerorand, , Mhluzi, Middelburg Ext 24, Rockdale, Hendrina, and the Kwazamokuhle, and Rondebosch areas. Challenges arise from the influx of heavy vehicles using the internal roads for access to the main roads, such as the N11 (to Hendrina and Groblersdal), R555 (Emalahleni to Stoffberg), R35 (to Bethal) and R104 (to Belfast). The high volume of heavy vehicles passing through Hendrina to Ermelo, Carolina, and Bethal from provincial and national roads has proven challenging.

T 3.7.10

3.8. WASTE WATER (STORM WATER DRAINAGE)

INTRODUCTION TO STORM WATER DRAINAGE

Storm water drainage is installed with every new road constructed. For the 2020/2021 financial year, 5.377 of new storm water drainage was installed. All new roads are constructed with Stormwater drainage system. There is still a backlog in some old township where there is no Stormwater drainage system. The plan is to phase the implementation of the drainage system to relieve this backlog.

T 3.9.1

Storm Water Infrastructure

Kilometres

	Total Storm Water Measures	New Storm Water Measures	Storm Water Measures Upgraded	Storm Water Measures Maintained
2017/2018	328.35	7.735	0	336.08
2018/2019	336.086	4.807	0	340.89
2019/2020	340.89	5.185	0	346.08
2020/2021	346.077	5.377	0	351.454
				T 3.9.2
Cost of Construction/Maintenance				
Storm Water Measures				
	New	Upgraded	Maintained	
2017/2018	R14 818 635	0	R0	
2018/2019	R10 501 429	0	R0	
2019/2020	R12 759 097	0	R0	
2020/2021	R19 261 919	0	R0	
			T 3.9.3	

Storm Water Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2018/2019		2019/2020		2020/2021	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
<i>To ensure the provision of new roads and storm water while upgrading existing</i>	Kilometres of storm water drainage systems constructed	4	7.735	4	4	5.185	5.377

Financial Performance : Road Services 2020/2021					
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	24,609,570	26,113,695	26,366,594	68,816,135	164%
Expenditure:					
Employees	29,200,118	32,290,579	31,534,023	30,557,286	-5%
Repairs and Maintenance	5,566,903	5,505,112	4,855,112	3,463,608	-37%
Other	66,474,013	65,094,180	64,994,180	9,636,853	-85%
Total Operational Expenditure	101,241,035	102,889,871	101,383,315	43,657,747	-58%

Net Operational Expenditure	76,631,465	76,776,176	75,016,721	25,158,388	-133%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.7.8

Capital Expenditure : Stormwater Services					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	11,815,000	11,814,442	11,810,394	0%	
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P2100056: Stormwater Middelburg/Mhluzi W25 (544/...)	500,000	499,835	499,835	0%	499,835
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P2000137: Stormwater Dr Beyers Naude Drive W26: 544	440,000	440,000	439,784	0%	439,784
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P0008396: Stormwater Villages W04: 549	500,000	500,000	499,789	0%	499,789
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1000357: Stormwater Hendrina W03: 548	600,000	600,000	598,140	0%	598,140
Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P2000069: Subsurface Drains Mhluzi/Middelburg W16: 544	350,000	350,000	349,715	0%	349,715
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P0007527: Stormwater Kwaza W01: 548	600,000	600,000	599,771	0%	599,771
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1900097 Stormwater Middelburg/Mhluzi W19 (544)	500,000	500,000	499,960	0%	499,960
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P0008180 Stormwater Aerorand West W12(544/...)	4,725,000	4,725,000	4,724,012	0%	4,724,012
Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance:P1800086 Stormwater Mhluzi W21(544/...)	2,500,000	2,499,607	2,499,607	0%	2,499,607
Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P1100221: Subsurface Drainage Villages W01: 549	350,000	350,000	349,967	0%	349,967
Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P2000154: Subsurface Drains Mhluzi/Middelburg W25: 544	400,000	400,000	399,845	0%	399,845

Capital:Infrastructure:New:Storm water Infrastructure:Drainage Collection:P0007528: Subsurface Drains Hendrina/Kwaza W01: 548	350,000	350,000	349,968	0%	349,968
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COMMENT ON OVERALL PERFORMANCE OF STORM WATER DRAINAGE

The municipality aims to install 20 km of new storm water drainage for the 5 financial years from 2020/2021. This will be funded using the municipal capital budget, funds from the district municipality, and the IUDG. The municipality's biggest challenges are in developed areas like Mhluzi and Kwazamokuhle and its extensions, where there is no adequate storm water drainage system.

T3.9.9

3.9. TRANSPORT (LICENSING) SERVICES

INTRODUCTION TO TRANSPORT (LICENSING) SERVICES

The Steve Tshwete Local Municipality's Licensing and Registration Services carry out the Licensing and Registration functions in terms of the Service Level Agreement entered into between the municipality and the Mpumalanga Provincial Department of Community Safety, Security & Liaison. The Licensing Department acts as an agent for the Mpumalanga Provincial Department of Community Safety, Security and Liaison. All of the Department's functions and operations are regulated in terms of the National Road Traffic Act, 93 of 1996. The Licensing Department consists of two offices: Middelburg and Hendrina. Applicants for Learners Licenses are writing their theory Learners Licenses tests manually in Hendrina office. Computerised Learners License Testing System has just been rolled out in Middelburg office with effect from the beginning of August 2021. The Licensing Department is rendering the services to all the people residing within STLM MP313 and also to people residing outside STLM especially for the renewal of the Drivers Licenses, new applications for the Learners Licenses and the Professional Driving Permit. The Licensing Department does not have a backlog in terms of the people coming for renewal of the motor vehicle licence discs and for the renewal of the drivers licenses. Seven (7) working days is still maintained for the processing of the applications for the Learners Licenses and the Drivers Licenses.

Middelburg Licensing office is having three sections as follows:

1. Motor Vehicle Registering Authority (MVRA).
2. Driving Licence Testing Centre (DLTC).
3. Vehicle Testing Station (VTS).

Hendrina office consists of two sections:

1. Motor Vehicle Registering Authority(MVRA).
2. Driving Licence Testing Centre(DLTC).

Motor Vehicle Testing Station in Hendrina is not operational because it was closed long time ago due to non-compliance to the legislative requirements.

The services offered at the STLM Licensing Department include the following:

- 1.Renewal of Motor Vehicle Licences.
- 2.Registration and Licensing of Motor Vehicles.
- 3.Duplicate Registration Certificates.
- 4.De-registration of Motor Vehicles.
- 5.Issuing of Permits for the Motor Vehicles.
- 6.Assist with Police Clearance.
- 7.Renewal of Drivers Licence.
- 8.Application and issuing of Learners Licences.
- 9.Application and issuing of Drivers Licenses.
- 10.Application and issuing of Professional Driving Permits (PRDP).
- 11.Application and issuing of Instructor Certificates.
- 12.Conversion of foreign Drivers Licenses.
- 13.Card collection.
- 14.Application of Roadworthy Certificate for Motor Vehicles.
- 15.Issue of Roadworthy Certificates.
- 16.Application and issuing of Business Licenses.

LEGISLATIVE REQUIREMENT

- National Road Traffic Act
 - Mpumalanga Business Act:
 - Councils by-laws
- S.A.B.S. (S.A.N.S) Act

CHALLENGES INCLUDE:

1. Payment for all the services that are rendered from various sections is made in one building due to the shortage of office space,thus create a congestion and prolong the whole process.
2. Long queues as a result of customers queueing for various services and that causes a delay and prolong a turnaround time.
3. Inadequate machines to process the application for learners, driver's licenses and professional driving licenses,this result in causing delay as the machines are shared with Examiner for Driving Licenses as they do not have their machines allocated to them.
4. The motor vehicle testing station in Hendrina is not operational because it was closed many years ago due to non compliance with the legislation. The people in Hendrina and the

surrounding areas take their motor vehicles to be tested for roadworthiness, either to Middelburg or to Ermelo.

T 3.23

(Licensing Service Policy Objectives Taken From IDP)							
		2018/2019		2019/2020			2020/2021
		Target	Actual	Target	Actual	Actual	Target
Service indicators		Previous year	Actual	Previous year	Current year	Actual	Estimated
(i)	(ii)	(iii)	(iv)	(v)			
Number of vehicles registered in the municipal area	Vehicles to be registered by June 2021	28 000	23 298	28 000	21 303	22 749	25 000
Number of vehicles licensed in the municipal area	Vehicles to be licensed by June 2021	118 200	109 137	118 200	113 534	123 726	115 000
Number of applications processed for drivers' licenses	Application to be processed for drivers licenses by June 2021	14 000	11 463	14 000	9 542	8227	11 000
Number of driver's license issued and converted	Driver's licenses to be issued by June 2021	24 000	22 360	24 000	23 860	22548	25 000
Number of learner's license applications processed	Applications to be processed for learners licenses by June 2021	13 000	17 509	13 000	17 335	12364	18 000
Number of learner's licenses issued	Learner's licenses to be issued by June 2021	11 000	13 228	11 000	13 511	10832	15 000
Number of vehicles tested for road worthiness	Vehicles to be tested for road worthiness by June 2021	1 600	1 856	1 600	1 720	1912	1 800

Employee - Public Safety: Licensing and Testing					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	0	0	0	0	0
7-9	26	26	26	0	0
10-12	30	34	29	5	15
13-15	4	4	4	0	0
16-18	0	0	0	0	0
19-20	0	1	1	0	0
Total	61	66	61	5	8

Financial Performance : Transport(Licensing) Services 2020/2021					
					R'000
Details	2019/2020	2020/2021			Variance to Budget
	Actual	Original Budget	Adjustment Budget	Actual	
Total Operational Revenue	31,416,640	33,338,128	34,152,948	38,799,437	16%
Expenditure:					
Employees	21,462,246	23,089,989	23,431,189	23,483,360	2%
Repairs and Maintenance	193,061	276,574	370,574	196,458	-29%
Other	1,351,744	2,416,630	2,341,478	1,270,324	-47%
Total Operational Expenditure	23,007,050	25,783,193	26,143,241	24,950,142	-3%
Net Operational Expenditure	8,409,590	7,554,935	8,009,707	13,849,295	83%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.8.5

Capital Expenditure : Transport(Licensing) Services 2020/2021					
					R' 000
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value

Total All	275,000	25,000	20,978	-16%	
Capital:Non-infrastructure:New:Furniture and Office Equipment:P1000284 Bulk filing cabinets (300/...)	25,000	25,000	20,978	-16%	20,978
Capital:Non-infrastructure:New:Furniture and Office Equipment:P2000108: Purchase of information boards at Licensing services: 300	250,000	-	-	0%	-
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					
					T 3.8.6

COMMENT ON THE PERFORMANCE OF TRANSPORT (LICENSING) SERVICES

The municipality is faced with a challenge regarding office space, as customers coming for various services have to meet at one pay point service centre. The process of implementing the online booking for learners and driving licenses has been delayed due to the COVID-19 pandemic. Once this online booking system is implemented, queues will be easily managed and some customers will have to come at their allocated times for services. Mpumalanga Department of Community Safety, Security and Liaison has deployed Computerised Learners Licence Testing System in Middelburg Driving Licence Testing Centre and is currently operational. This system assist in curbing fraud and corruption because tests are conducted electronically and the Examiners do not have to mark manually any more.

3.10. COMPONENT C: PLANNING AND DEVELOPMENT

This component includes planning and LED.

INTRODUCTION TO PLANNING AND DEVELOPMENT

The economic base of this municipality is built mainly on mining, agriculture, manufacturing, and retail trade sectors. These sectors are the major employers of the people living in this municipality. The challenge with the mining and manufacturing sectors is that they are not

green development and hence contribute to carbon emissions, destruction of high-potential agricultural lands, and water and atmospheric pollution.

The concept of green development and green buildings is not yet fully implemented. The high initial costs of designing green buildings and retrofitting energy-efficient equipment to existing buildings are the main deterrents. The municipality is already implementing Energy Efficiency Regulations and Green Buildings Guidelines.

This municipality experiences high population growth and rapid urbanisation. According to CSIR moderate growth projection, the population of STLM is projected to be around 553 896 by the year 2040. The STLM 2020 Long Term Strategy projects that the households formation within this municipality will increase to 125 499 by the year 2040. As a result, a land use budget of about 5064 hectares are needed to the need to develop integrated human settlements.

The municipal-owned land is not big enough to accommodate the demand for proclaimed and serviced land. The mushrooming of informal settlements and land-grabs mainly close to areas where there are work opportunities compounds the spatial planning challenges in the municipality. The Mpumalanga Department of Human Settlements has assisted the municipalities in developing a policy and strategy for upgrading the informal settlements in an effort to reduce and control the rapid growth thereof. The municipality conducted land audit with the objective to identify well-located land parcels that are owned by the government and privately owned for acquisition purposes.

In the main, the municipality strives to align itself with the vision of Integrated Urban Development Framework (IUDF), which advocates liveable, safe, resource-efficient cities and towns that are socially integrated, economically inclusive and globally competitive, where residents actively participate in urban life.

T 3.10

3.10. PLANNING INTRODUCTION TO PHYSICAL PLANNING

INTRODUCTION TO PLANNING

The main planning strategies for the municipality are as follows:

- Regulation of land use and building activities through enforcement of the SDF and the Steve Tshwete Land Use Scheme, 2019, National Building Regulations and Building Standards Act No. 103 of 1977, Spatial Planning and Land Use Management Act No 16 of 2013 (SPLUMA) and Steve Tshwete By-law on Spatial Planning and By-law, 2016.
- Establishment of integrated human settlements to provide residential, business, industrial, and institutional sites to address the demand by the community.
- Promote spatial transformation to correct the historically segregated, low-density and mono-functional towns through precinct planning in line with Chapter 8 of the National Development Plan

- Formalisation of informal settlements.
- Promotion of mixed land uses.
- Promotion of infill development.
- Formulation of long-term development plans.
- Enforcement of green building principles.

T 3.10.1

Detail	Formalization of Townships		Rezoning		Built Environment	
	2019/2020	2020/2021	2019/2020	2020/2021	2019/2020	2020/2021
Planning application received	1	0	26	35	2 503	2361
Determination made in year of receipt	0	0	9	10	1 751	1608
Determination made in following year	1	1	17	25	752	753
Applications withdrawn	0	0	0	0	0	0
Applications outstanding at year end	1	0	17	25	752	753

T 3.10.2

Planning Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2019/2020		2020/2021			2021/2022
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year
To ensure coordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner							
To ensure orderly spatial planning and sustainable development within the municipal area towards the integration of communities.	Number of notices issued for illegal building activities	150	565	150	150	283	200
	Number of notices issued for illegal land uses	100	323	100	100	217	100
	Number of established townships	2	1 approved by Municipal Planning Tribunal	2	0	2 applications approved by Municipal Planning Tribunal	1

Employees - Town Planning					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	2	2	2	0	0
4-6	4	4	4	0	0
7-9	10	12	10	2	17
10-12	3	3	3	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	19	21	19	2	10

Financial Performance : Planning Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	2,596,515	2,616,715	2,392,215	2,899,894	11%	
Expenditure:						
Employees	10,795,786	12,173,853	11,420,753	11,049,794	-9%	
Repairs and Maintenance	-	-	-	-	-	
Other	2,643,347	4,836,353	3,809,013	3,146,146	-35%	
Total Operational Expenditure	13,439,133	17,010,206	15,229,766	14,195,940	-17%	
Net Operational Expenditure	10,842,619	14,393,491	12,837,551	11,296,045	-22%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.10.5						

COMMENT ON THE OVERALL PERFORMANCE OF PHYSICAL PLANNING

In response to developmental needs in the municipality and guided by the Municipal Spatial Development Framework, spatial planning strategies and vision of Integrated Urban Development Framework, the following were achieved:

- Spatial Plan and Precinct plans for Hendrina and Kwazamokuhle urban areas was developed. This was done mainly to restructure the space and regenerate the economies to create vibrant spaces where people can live, work and play in an environmentally friendly and sustainable manner. In other words, the precinct plan was developed to refine the Municipal Spatial Development Framework, 2018.
- Application to establishment of Kwazamokuhle Extension 11 was approved by the Municipal Planning Tribunal to address the mushrooming informal settlements owing to rapid urbanization.
- A land audit on vacant land was conducted to identify and quantify well-located land parcels that may be acquired and released to address the acute demand for serviced and proclaimed. Subsequently, a request for financial assistance to acquire well-located land parcels was made with the Mpumalanga Provincial Department of Human Settlements.
- Subdivision, rezoning and pegging of Stand 2761 Kwazamokuhle Extension 4 were successfully conducted to formalise Mawaag informal settlement.
- A process of formalisation of Mhluzi Industrial Township was commenced with. Subsequently, heritage impact assessment, environmental impact assessment, geotechnical investigation, traffic impact assessment and topographical survey were conducted.
- Policy on development charges as required by the SPLUMA was developed and adopted by Council.
- Policy on densification and compaction of urban areas was compiled.
- Steve Tshwete Land Use Management Scheme, 2019 was promulgated and implemented in order to promote economic development, social inclusion, efficient land development and minimise impact on public health, the environment and natural resources.
- The Municipal Planning approved application for establishment of Newtown Extension 3 (formalisation of Newtown informal settlement) and subsequently the pegging of stands was commenced with.

DRAFT POLICY ON DEVELOPMENT CHARGES AS REQUIRED BY THE SPLUMA WAS CONSIDERED BY THE MUNICIPAL COUNCIL

3.11. LOCAL ECONOMIC DEVELOPMENT (LED)

The resuscitated LED Forum provided a platform for the implementation of the LED strategy that was adopted in 2016. More sector –specific studies were commissioned in order to enhance the implementation of the adopted strategy. Studies in the following areas were concluded in partnership with GIZ: Tourism, Mining, SMME Survey, Economic Analysis and Township Economy Revitalization. This also included business plans for the Centre of Excellence, One Stop Support Centre and the precinct plan for the Middelburg Dam.

Mega capital projects are being undertaken to further stimulate the local economy and contribute to sustainable job creation. Retail and commercial nodal points have been given facelifts, particularly in the central business districts. For instance, an array of retail shops has been added to the Midwater precinct. Major retailers, like Pick n Pay, Choppies, Spar, Boxer Superstore and Food Lovers Market, are relocating and expanding. New projects are being commissioned by the private sector, for example, the construction of a hotel and a conference facility.

Engagements with business sectors have been facilitated to align the municipal plans with the business community. Long-term plans have been presented to business, particularly the mining industry, with a view to establish a partnership in upgrading the municipal infrastructure. Discussions with Eskom are continuing with a view of repurposing the power stations.

The public sector has commissioned a few projects that are contributing to socio-economic development. These projects include the construction of roads (N11, N4), schools, clinics and the hospital.

T3.11.1

Economic Activity by Sector			
Sector	2018/2019	2019/2020	2020/2021
Agriculture, forestry, and fishing	Establishment of an agriculture incubation (Fortune 40) by DARDLEA on mine-rehabilitated land – Elandspruit.	64 hectare land is earmarked for crop farming. Dept. of Agriculture concluded a draft on the usage of the land. Three cooperatives have been established to be incubated on the project.	An Agriculture youth incubation program has been launched by the Dept. of Agriculture; 16 young people were recruited for the program. a business plan has been concluded for the establishment of a chicken broiler project in Sikhululiwe village, ward 7
Mining and quarrying		.	A Mining Analysis has been concluded to ensure better coordination and compliance with the mining industry. A mining monitoring tool has been developed to assist in ensuring compliance to the Mining and Petroleum Resources Development Act. New mining companies include: Liberty Coal, Salaria. Mining companies contributed to the crime prevention strategy by donating vehicles and motor bikes.
Manufacturing	Land has been allocated for the incubation expansion		A business plan has been concluded for the establishment of a Centre of Excellence.

	project now called Centre of Excellence.		
Wholesale and retail trade	Expansion of Middelburg Mall.	Retail nodes in town have been expanded to increase the presence of some of the major retailers, e.g. Pick n Pay, Spar, Planet Fitness, etc.	Establishment of the Boxer Superstore.
Finance and property	Expansion of the MidMed hospital.	Three workshops have been concluded as part of the development of facilities for SMMES at Node D.	The third phase of NODE D has commenced and the completion is scheduled for February 2022. A potential investor in the hospitality industry has been secured, Akani Properties.
Government, community, and social services	Investor Breakfast, Investor Symposium, LED strategy (draft adoption).	Executive Mayor's Breakfast with local businesses. Dialogue with mining CEOs.	New clinics have been completed and handed to the Dept. of Health. A site in Rietkuil has been handed over to Exxaro for the construction of a clinic in Ward 7 An ambulance was also donated to the department by Mafube Coal.
<i>T 3.11.2</i>			

Economic Employment by Sector			
Sector	Jobs		
	2018/2019	2019/2020	2020/2021
	No.	No.	
Agriculture, forestry and fishing	25 000	30 000	30 000
Mining and quarrying	435 000	372 000	372 000
Manufacturing	300 000	270 000	270 000
Wholesale and retail trade	200 000	210 000	210 000
Finance, property, etc.	255 000	235 000	235 000
Govt., community and social services	310 000	320 000	320 000
Infrastructure services	430 000	450 000	450 000
Total	1 955 000	1 887 000	1 887 000
<i>T 3.11.3</i>			

Jobs Created during 2019/2020 by LED Initiatives (Excluding EPWP Projects)				
Total Jobs Created/Top 3 Initiatives	Jobs Created	Jobs Lost/ Displaced by Other Initiatives	Net Total Jobs Created in Year	Method of Validating Jobs Created/Lost
	No.	No.	No.	
Total (all initiatives)				
2016/2017	1 092	126	966	Work/payroll registers.
2017/2018	1 003	0	1 003	Work/payroll registers.
2018/2019	976	0	1180	Work/payroll registers.
2019/2020				

Job Creation through EPWP* Projects		
Details	EPWP Projects No.	Jobs Created through EPWP Projects No.
2016/2017	40	2 000
2017/2018	50	2 900
2018/2019	66	4 500
<i>*Extended Public Works Programme</i>		<i>T 3.11.6</i>

LED Policy Objectives Taken From IDP							
Service Objectives /2021	Outline Service Targets	2018/2019		2019/2020		2020/2021	
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
Service Indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
To contribute towards a better life for society by coordinating sustainable, social, and economic developmental programmes							
To create a conducive environment for business investment and growth for job creation.	Number of LED-related summits coordinated.	2	4	0	0	2	2
	Number of skills development programmes coordinated.	1	3	1	3	3	3
	Development of the township revitalization and SMME Survey	0	0	0	0	2	2
	Number of FET jobs created to improve the level of employment.	450	69.5				
	Number of participants recruited in Community Work Programme (CWP).	1 100	1 003	1100	1150	976	1180
To contribute towards a better life for the community by coordinating sustainable socio-economic development programmes.	Number of LED structures that are established in line with the LED strategy.	1 LED stakeholder forum	2 stakeholder forums	1 LED forum establishment	1 LED forum establishment	1 LED forum established	0
							T3.17

Employees – LED					
	Years 1 (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	1	1	1	0	0
7-9	0	0	0	0	0
10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	2	2	2	0	0

Financial Performance : Local Economic Development Services 2020/2021					
					R'000
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	-	-	-	695,801	-
Expenditure:					
Employees	1,248,606	1,720,931	1,670,931	1,665,064	-3%
Repairs and Maintenance	800	-	-	-	-
Other	214,761	1,041,119	5,704,549	522,766	-50%
Total Operational Expenditure	1,464,167	2,762,050	7,375,480	2,187,830	-21%
Net Operational Expenditure	1,464,167	2,762,050	7,375,480	1,492,029	-46%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.11.9

COMMENT ON THE PERFORMANCE OF LED

EPWP and CWP have contributed positively to maintaining a safety net for the poor communities and alleviating poverty where it matters the most. About 150 full-time equivalent jobs were created through economic and public sector initiatives while the CWP has maintained the training of all the participants. To date, about 1 180 participants are still active with some

minimal challenges of absenteeism from time to time. Some of the participants were employed after completing the program and gaining new skills.

Regular absenteeism is crippling the programme and through the Local Reference Committee (LRC), a resolution was taken to recruit more participants who will stay on the waiting list to avert the problem of non-expenditure due to absenteeism.

New retail businesses have been established in STLM, further contributing to job creation in the local economy. Added to this development, is the resuscitation of Optimum Mine where new investors have been secured, namely, Liberty Coal and Salaria.

COMPONENT D: COMMUNITY AND SOCIAL SERVICES

This component includes libraries and archives, art museums and galleries, community halls, cemeteries and crematoriums, childcare, aged care, social programmes, and theatres.

INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

Community services are responsible for providing services related to: The Department of Solid Waste and Environmental Management, Libraries, Sports, Arts and Culture, Fire and Rescue Services, Traffic and Security Services, Licensing Services, and Housing.

The core departmental functions are as follows:

1. Solid Waste & Environmental Management Services

Refuse collection for HHs and businesses, refuse storage and removal of illegal dumping, the picking and regulation of private companies involved in waste removal and private storage.

2. Libraries, Sports, Arts and Culture

The municipality is responsible for providing information to the public through libraries, thereby contributing to nation building and recreation through Sports, Arts and Culture.

3. Fire and Rescue Services

Fire fighting and prevention (including Disaster Management), rescue people involved in accidents, hazardous material transport, and storage regulation (e.g. licensing).

4. Traffic and Security Services

To provide road safety for pedestrians and vehicles, traffic law enforcement to control street trading and public transport control. Funeral and VIP escorts. Security services ensure that the municipality's facilities are safe for staff and the public. They also ensure procurement of private security contractors and monitor their performances.

5. Licensing Services

This department is responsible for the licensing of vehicles and learner driver testing and includes businesses and the approval of applications for posters on pavements.

6. Housing Services

This department's mandate is to select beneficiaries for low-cost housing, staff and the public rental of municipal residential facilities, including informal settlements. It also includes law enforcement against land invasion and demolition of the resulting shacks.

3.12(A). LIBRARIES

INTRODUCTION TO LIBRARIES FACILITIES

The library operates with the mission of providing comprehensive resources and services in support of the research, teaching and learning needs of the community. To enhance education through the provision of libraries and educational material.

Books and related material are made available to all members of the public. The cultural, educational and intellectual status of the community is elevated when libraries are used by the community members. Libraries ensure the provision of supplementary information material to those who are undertaking formal education. Books and other library material is preserved for future generations, Information is electronically available to the community.

The libraries' top 3 priorities:

To promote the culture of reading and access to information for all

Upgrading & establishment of additional libraries

Maintain a responsive and user friendly information system in all libraries

THE FOLLOWING PROJECTS ARE OFFERED ANNUALLY

- **Visiting schools in rural areas:** Services were taken to (three) 3 schools that are in rural/remote areas that are previously disadvantaged, without school libraries. THESE Schools were assisted with the establishment of functioning libraries. The library liaised with relevant stakeholders to donate 1 container at Beestepan agricultural School that can be used as libraries. the Matric pass rate has increased, especially at schools that did not previously have Library services to Beestepan Agricultural School, Ipani School, Arnot Primary School. in 2018 Beestepan Agricultural School obtained a 91% pass rate in 2019 they obtained a 100% pass rate and in 2020 they obtained a 83% pass rate due to the Covid- 19 pandemic
- **Visiting the Blinds and short-sighted community** to render library services in the Municipality.

- **Running marketing campaigns in the community** to make the public aware of the services rendered by libraries and providing information based on community needs. After every campaign, questionnaires were designed to evaluate performance, as to whether expectations were realised. Our campaigns are structured in such a manner that they are rolled out in different areas in the Municipality.
- **Established special libraries at 4Sai Battalion and Correctional Service and Minilib (library for the blind)** to render library service.

Libraries Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2018/2019		2019/2020		2020/2021	
		Target	Actual	Target	Actual		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
Visit schools in the MP313 area to render library services.	Assisting as many schools as possible and improving use of library material.	80	80	80	60	58	32
Visit old age homes.	Rendering library services to senior citizens.	144	144	144	130	103	-
Visit the blind and short-sighted.	Rendering library services to the blinds and short-sighted community.	12	12	12	12	9	12
Run marketing campaigns.	Making the community aware of the services offered and instilling a reading culture in the community.	4	4	4	4	2	4
Put up displays for monthly awareness.	Putting up displays for monthly awareness in current issues and themes.	360	132	360	180	191	132
Monitor the running of the Special Library at the Middelburg Centre of Excellence.	Ensuring that the library is fully functional and utilised.	12	12	12	12	9	12
Monitor the running of the Special Library at the 4SAI Battalion Military Base.	Ensuring that the library is fully functional and utilised.	12	12	12	12	9	12

Employee - Cultural Services (Library)					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	0	0	0	0	0
7-9	4	5	5	0	0
10-12	29	33	28	5	15
13-15	1	1	1	0	0
16-18	0	0	0	0	0
19-20	1	2	2	0	0
Total	36	42	37	5	12

Financial Performance : Libraries; Archives; Museums; Galleries; 2020/2021 Community Facilities; Other					
					R'000
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	177,018	239,706	154,676	152,457	-36%
Expenditure:					
Employees	11,693,820	12,964,149	12,470,149	12,092,138	-7%
Repairs and Maintenance	379,692	526,469	526,469	374,250	-29%
Other	1,617,733	3,815,155	3,518,906	1,167,246	-69%
Total Operational Expenditure	13,691,245	17,305,773	16,515,524	13,633,635	-21%
Net Operational Expenditure	13,514,227	17,066,067	16,360,848	13,481,178	-21%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.12.5

Capital Expenditure : Libraries; Archives; Museums; Galleries; Community Facilities; Other 2020/2021 R' 000					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	%Variance from adjusted budget	Total Project Value
Total All	570,000	570,000	569,932	0.0%	
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Libraries:P2000106: Fence at Blinkpan Library W6: 140	-	-	-	0.0%	-
Capital:Non-infrastructure:New:Furniture and Office Equipment:P0008192 Library Books (140/...)	570,000	570,000	569,932	0.0%	569,932
Capital:Non-infrastructure:New:Furniture and Office Equipment:P1900150 - New furniture and Office equipment (140/...)	-	-	-	0.0%	-
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.12.6

Challenges

- Insufficient budget (funding) to purchase books and furniture, the library sector has developed, and more libraries have been established, there are 2 libraries that are in the process of being built which are Ext 24 and Newtown.
- Transportation for personnel to conduct outreach activities, the vehicles that are currently in use are very old and expensive to maintain therefore they need to be replaced by new vehicles.
- Physical security and CCTV's cameras are needed in all libraries to minimise the theft of Library Material.

Solutions to challenges

- Sufficient budget to be provided
- Approval of the budget for Departmental vehicles.
- Physical security and CCTV's must be provided for theft of Library Material

COMMENT ON THE PERFORMANCE OF LIBRARIES

The Library and information sector is striving to provide quality and resourceful information to the community at large. The aim is to assist in elevating poverty by educating and developing the community and to bring out the best out of the community. The programs that are rendered to schools, campaigns and proper collection development based on the needs of the users, all these endeavours, are ways and methods of improving the lives of Steve Tshwete Community. On going research is done to be abreast with technology and any other related developments.

In the 2020/2021 financial year, there has been an increase in the number of people visiting the library and making use of library facilities in the MP313 area.

Four library marketing campaigns were targeted but only two were conducted (due to suspension of holding public events as a result of Covid-19 pandemic), In September Heritage Day was celebrated at Banquet Hall and in December Library Awareness was celebrated at the Victims Support Centre which had a positive impact in terms of how the community views libraries and how library services are rendered. Though Outreach programmes were run one third of the year due to Covid-19 pandemic, the effective and efficient library services of the existing libraries were enhanced.

Libraries are equipped with more computers and free Wi-Fi with the assistance of the Department of Arts & Culture making internet and usage accessible to all.

3.12(B). MUNICIPAL BUILDINGS

INTRODUCTION TO MUNICIPAL BUILDINGS

This department is responsible for the planning and provisioning of new municipal buildings, maintenance, and cleaning of the various facilities, including pay points, libraries, community halls, municipal offices, service centres, Thusong centres, dumping site offices, public ablutions, taxi ranks, flats, and other leased municipal buildings. The strategies of this department are as follows:

- Implement programmes to upgrade existing municipal buildings and facilities
- Manage and book community halls
- Construct new facilities for enhanced service delivery
- Construct facilities closer to the communities
- Install and implement security measures that minimise vandalism and theft at municipal buildings
- Raise energy-saving awareness amongst users of municipal buildings

- Ensure continuous use of green materials for energy-saving retrofits on new and existing buildings
- Contribute to climate change impact mitigation by reducing carbon emissions

Service delivery priorities include interacting seamlessly with the community and other departments, and accurate implementation of planning, construction and maintenance of municipal buildings and facilities while adhering to the National Building Regulations Act and observing project management principles. It includes ensuring delivery of good quality work.

Service statistics offices, clinic buildings, libraries, sport buildings, pay points, leased buildings, and community halls. (Existing Facilities)

- 8 Pay points (Chromville, Van Calder, Nasaret, Pullenshope, Komati, Rietkuil, Doornkop Pay point and Mhluzi Extension 7)
- 10 Libraries (Mhluzi, Nasaret, Mhluzi ext. 7, Eastdene, Gerard Sekoto, Pullenshope, Rietkuil, Chromeville, Doornkop Library and Somaphepha)
- 6 Community halls (Eric Jiyane, Nasaret, Eastdene, Cosmos, Doornkop and Sydney Choma)
- 7 Municipal offices (Civic center, Infrastructure, Hendrina office, Mhluzi office, Mandla Masangu, Middelburg Testing station and Supply Chain offices)
- 3 service centres (Middelburg and 2XHendrina)
- 3 Thusong Centres (Adelaide Tambo, Somaphepha and Doornkop)
- 2 Fire Stations (Middelburg and Hendrina)
- 1 dumping site office and 4 mini-site offices
- Approximately 230 flats and other leased municipal buildings T 3.12.2

Municipal Buildings Other Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2018/2019		2019/2020			2020/2021
		Target	Actual	Target	Actual	Target	
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
Provide accessible Municipal Building Facilities	Number of new municipal buildings and facilities constructed	Appointment of service provider to design one new building facility (Nazareth Taxi Facility)	Designs of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2019	Designs of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2019	Construction of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2020	Design for Kwaza Thusong Centres is complete. Construction of Rockdale Thusong Centre is at 15%, and Nazareth Taxi Facility is at 55% completed by June 2020	Construction of Kwaza Thusong Centres is at 15% complete and Rockdale Thusong Centre is at 60% complete. Nazareth Taxi Facility is 100% complete by June 2021
	Number of municipal building facilities upgraded	3 municipal buildings and facilities upgraded by June 2018 (Ext 7 pay point, Ndondo Mampane fire station and Ext 8 waste water works)	5 municipal buildings and facilities upgraded by June 2019 (upgrade workshop at service centre, upgrade old age flats, install generators, replace roofs at HEDC, reconstruct floors at Eric Jiyane hall, upgrade sleeping quarters)	5 municipal buildings and facilities upgraded by June 2019 (upgrade workshop at service centre, upgrade old age flats, install generators, replace roofs at HEDC, reconstruct floors at Eric Jiyane hall, upgrade sleeping quarters)	5 municipal buildings and facilities upgraded by June 2020 (upgrade workshop at service centre, upgrade old age flats, install generators, replace roofs at HEDC, replace aluminium windows)	5 municipal buildings and facilities upgraded by June 2020 (Upgrade old age flats, Install generators, replace roofs at HEDC, replace aluminium windows, sealing of roof, carports)	5 municipal buildings and facilities upgraded by June 2021 (upgrade sports facility, upgrade sleeping quarters, ablution facility at various parks, replace aluminium windows, upgrade municipal storage facility)

Employees - Building and Fleet Management					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	4	3	1	25
4-6	2	3	3	0	0
7-9	8	9	8	1	11
10-12	6	7	7	0	0
13-15	6	8	5	3	38
16-18	4	3	2	1	33
19-20	93	100	93	7	7
Total	122	134	121	13	10

Financial Performance :Municipal Buildings Etc 2020/2021					
R'000					
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	57,159,378	47,811,590	55,090,398	54,756,430	15%
Expenditure:					
Employees	19,625,521	21,215,872	21,288,172	20,458,554	-4%
Repairs and Maintenance	5,290,826	6,285,834	7,149,086	5,634,042	-10%
Other	40,547,523	33,340,770	38,833,508	13,706,867	-59%
Total Operational Expenditure	65,463,870	60,842,476	67,270,766	39,799,463	-35%
Net Operational Expenditure	8,304,492	13,030,886	12,180,368	14,956,967	-215%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.22.5					

Capital Expenditure Year 0: Municipal Buildings, Etc					
R' 000					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	46,228,800	41,081,290	41,180,092	0%	

Capital:Non-infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices:P2000091: Replace Air Conditioners Units at Service Centres: 554	200,000	200,000	190,200	-5%	190,200
Capital:Non-infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices:P1800015 Replace aluminium windows (150/...)	600,000	600,000	599,990	0%	599,990
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria:P1900005 Nasaret Cemetery roads (505)	1,625,000	892,200	878,545	-2%	878,545
Capital:Non-infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices:P1700071: Fence At Springbok Street W16: 555	600,000	598,290	598,290	0%	598,290
Capital:Non-infrastructure:Existing:Upgrading:Other Assets:Housing:Social Housing:P0000242: Upgrade Old Age Flats W12: 221	620,000	29,500	29,500	0%	29,500
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria:P0000066 Develop Cemeteries Low Income Areas (505/...)	2,000,000	2,000,000	1,998,942	0%	1,998,942
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals:P1400152-Upgrade taxi ranks Middelburg W13: 557	8,000,000	7,476,640	7,476,640	0%	7,476,640
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Halls:P1900155: New MPCC Kwazamokuhle W02: 161	10,000,000	9,843,860	9,818,066	0%	9,818,066
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria:P1600108 Develop New Cemeteries (505/...)	4,000,000	4,000,000	3,999,640	0%	3,999,640
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria:P2000024 Fence in of wall of remembrance Fontein cemetery: 505	200,000	200,000	200,000	0%	200,000
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Halls:P1400149: New MPCC Rockdale 161: W08	14,781,100	11,638,100	11,638,100	0%	11,638,100
Capital:Non-infrastructure:New:Furniture and Office Equipment:P2100065: Donation of Furniture & Office equipment from COGTA	-	-	174,068	0%	174,068
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P1000205-Replace tools for cleaning of buildings (555/...)	197,600	197,600	173,012	-12%	173,012
Capital:Non-infrastructure:New:Machinery and Equipment:P2000007: Safety Equipment (Alarms; Fire Detectors & Emergency doors): 161	3,405,100	3,405,100	3,405,100	0%	3,405,100

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.

T 3.22.6

COMMENT ON THE PERFORMANCE OF MUNICIPAL BUILDINGS

Municipal Building Services reached the targeted performance as indicated in the SDBIP and Departmental Performance Plan of the said financial years. The department's highlights being:

- Construction of Kwazamokuhle Sport Facility boasting two Combi-court for netball and basketball, a parameter fence, Soccer & Rugby Field including 6 running tracks and ablution building. Hlalamnandi has one Combi-court for netball and basketball.
- Upgrading taxi rank in Cowen Ntuli Street, Middelburg included new ablutions block with office space, kitchen and storage area, a car wash, hawker stalls, a parameter fence and covered parking area.

3.13. CEMETERIES AND CREMATORIUMS

INTRODUCTION TO CEMETERIES AND CREMATORIUMS

As contained in the Constitution of the Republic of South Africa, 1996. (Act 108 of 1996) the Management and administration of cemeteries are functions of local government and, a municipality has the legislative duty and obligation to manage and control cemeteries.

There are 12 cemeteries in MP313 area which are managed and maintained. The new cemetery at Hendrina/Kwaza is operational but development of roads and ablutions are still in progress. New cemeteries are under development at Sikhululiwe Village and Rondebosch and the first phases of development should be implemented by 2021. The community in the rest of the incorporated areas in the Steve Tshwete Local Municipality area like Pullenshope, Komati, Rietkuil, Kranspoort and smaller Villages utilises the cemeteries in the nearest vicinity.

The service delivery priorities are to provide and maintain cemeteries, to continuously update and keep record of cemetery registers – also captured on electronic database. Plans are underway to develop future cemeteries to ensure that sufficient space is available. Another priority is to maintain and upgrade the existing to ensure quality service to the community.

The foregoing priorities were met through the maintenance of all cemeteries by cutting grass, removal of weeds, and planting of trees. The database is kept up to date, and the cemetery registers are updated regularly. Areas were identified where possible suitable land will be used to develop new cemeteries all over the MP313 area to bring the facilities closer to communities. A EPWP project was introduced to clean the cemeteries, and through that, 20 people received an income for 6 months and cemeteries were cleaned.

SERVICE STATISTICS FOR CEMETERIES AND CREMATORIUMS**Number of Burials**

Phumolong	625
Fontein	318
Nasaret	377
Voortrekker	31
Hendrina/Kwaza	279
Avalon and Crossroads	14
Rondebosch	12

T 3.13.2

Cemeteries and Crematoriums Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators-</i> (i)	Outline Service Targets (ii)	2018/2019		2019/20			2020/21
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To provide new cemeteries while upgrading existing cemeteries according to prioritized community needs	Number of cemeteries upgraded	1 cemetery upgrading project implemented by June 2020. (Kwaza/ Hendrina roads (new development))	1 cemetery upgrading project implemented by June 2020. (Kwaza/ Hendrina roads (new development))	1 cemetery upgrading project implemented by June 2020. (Kwaza/ Hendrina roads (new development))	3 cemetery upgrading project implemented by June 2021 (Kwaza/ Hendrina roads (new development), – Nasaret Cemetery Roads, fence at wall of remembrance at Fontein cemetery)	3 cemetery upgrading project implemented by June 2021 (Kwaza/ Hendrina roads (new development), – Nasaret Cemetery Roads, fence at wall of remembrance at Fontein cemetery)	1 cemetery upgrading project implemented by June 2022 (Rondebosch Cemetery fence and Ablutions)
	Number of cemeteries developed				1 cemetery developed by June 2021. (Rondebosch Cemetery)	1 cemetery developed by June 2021. (Rondebosch Cemetery)	None

T 3.13.3

Employees - Cemeteries					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	0	0	0	0	0
4-6	0	0	0	0	0
7-9	2	2	2	0	0
10-12	2	2	2	0	0
13-15	2	2	2	0	0
16-18	2	2	2	0	0
19-20	20	20	19	1	5
Total	28	28	27	1	4

Financial Performance : Cemeteries and Crematoriums						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	3,901,926	621,326	871,326	896,827	44%	
Expenditure:						
Employees	5,665,150	5,632,636	5,883,936	6,057,970	8%	
Repairs and Maintenance	298,972	541,630	646,630	502,004	-7%	
Other	7,412,285	4,600,731	4,498,731	1,974,234	-57%	
Total Operational Expenditure	13,376,407	10,774,997	11,029,297	8,534,208	-21%	
Net Operational Expenditure	9,474,481	10,153,671	10,157,971	7,637,382	-25%	

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.13.5

COMMENT ON THE OVERALL PERFORMANCE OF CEMETERIES AND CREMATORIUMS

Priority was given to the development of new cemeteries and the maintenance of existing cemeteries according to the IDP and available allocated budgets. The development of new cemeteries are costly and suitable municipal land are not available where cemeteries are needed. The planning department now intent to include cemetery developments as part of the Spatial Development Framework to insure space is available for burials.

3.14. CHILDCARE, AGED CARE, AND SOCIAL SPECIAL PROGRAMMES

INTRODUCTION TO SPECIAL PROGRAMMES

The Gender and Social Development Unit aims to ensure effective and efficient management of institutional mechanisms for social and economic empowerment, equalization of opportunities, and access to resources for various individuals and organizations. These include gender, children, persons with disability, elderly persons, and those affected by or infected with HIV/AIDS, as well as organizations offering special programmes related to these groups. The aim of the programmes is to work with and strengthen collaboration with relevant departments, the private sector and civil society in mainstreaming issues related to the targeted groups at STLM.

AIDS STRATEGY

Gender and Social Development coordinated the Steve Tshwete Local Aids Council for the alignment of the 2017-2022 Strategy on HIV, TB and STIs and developed the Multi-Sectoral Local Implementation Plan (MLIP) which outlines the province's response to these issues. The Strategy and the MLIP was adopted by the Council with Resolution M37/07/2018. The Local Aids Council is held quarterly and chaired by the Executive Mayor, and the Technical Working Group or Technical Task Team sits monthly. Due to COVID-19, the meetings and programmes had to be hosted online. HIV/AIDS prevalence in STLM decreased by 9.2% to 43,1% according to the antenatal survey from the Department of Health.

SPECIAL GROUPS

STLM is partnering with the private sector to curb high unemployment (especially among young women) in Early Childhood Development (ECD). In 2016, 135 women obtained ECD Management qualifications from UNISA. The goal for 2020 was to empower 129 young females and 1 male to obtain qualifications in grade R and ECD Management, through UNISA. They would also be trained and registered with South African Council for Educators (SACES) . STLM made land available as per resolution and involved private sector to donate infrastructure.

A child-headed family in Ext. 24 assisted on deceased account and other material issues. Another child-headed family was assisted listed with housebuilding, furniture and groceries.

The municipality nominated the chairperson for persons with disability to be part of the TRAC Committee for the mainstreaming of relevant projects.

STLM is continuously working with and supporting Gender-Based Violence and Femicide programmes.

NGOs

The municipality, through this office, donated municipal buildings (Ward 18) to Petra Home Base Care (also serves as an office for the Civil Society Organization); a stand to Healing Hands in Ext.

24 (Ward 8), which assists orphans and vulnerable children; and land to Stimulation Centres (Ward 1 & 25) for children with disabilities. Council is leasing ECD infrastructure with Karabo ECD (Ward 24). The Executive Mayor donated educational and play equipment worth R100 000.00 to disability centres in Kwazamokuhle, Pullenshope and Nasaret.

Childcare, Aged Care, and Social Programmes Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2018/2019		2019/2020			2020/2021
		Target	Actual	Target		Actual	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year		
		(iii)	(iv)	(v)	(vi)	(vii)	
(i)	(ii)						
Service Objective							
To contribute towards improving quality of life through integrated services for children, women, persons with disabilities, the elderly, and persons living with HIV and AIDS	Number of activities facilitated in supporting GIZ on researching effects of socio-economic development on HIV/AIDS.	2	2	1	3	0	3
	Continuous implementation and assessment of the MLIP for HIV/AIDS, TB and STI for 2017-2022 adopted by the Council.	6	8	10	10	4	4

Employees - Child care, Aged care, Social Programmes					
	Years 1 (2020)		Year 0 (2021)		
Job Level		Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	0	0	0	0	0
7-9	1	1	1	0	0
10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	2	2	2	0	0

Financial Performance : Child Care; Aged Care; Social Programmes 2020/2021					
					R'000
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	349,546	379,033	379,033	349,356	0%
Expenditure:					
Employees	-	-	-	-	
Repairs and Maintenance	264,359	315,000	315,000	300,682	0%
Other	-	-	-	-	
Total Operational Expenditure	264,359	315,000	315,000	300,682	-5%
Net Operational Expenditure	-85,187	-64,033	-64,033	48,674	-24%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.14.5

COMMENT ON THE PERFORMANCE OF CHILDCARE, AGED CARE, AND SOCIAL

As far as planning and performance for special programmes are concerned, STLM is improving, but is faced with various challenges related to migration for employment, which does single out social issues. These issues include poverty, unemployment and inequality, escalating substance abuse, prevalence of HIV/AIDS, and vulnerable and orphaned children. Community Survey 2016 indicators show increasing poverty and an increasing population of children between the ages of 0 and 9. Furthermore, it indicates that 24.3% of young females are unemployed and 17.3% of young men in STLM are unemployed. The collective responsibility of STLM, stakeholders, and civil society is to provide services for the special groups through the OVS war rooms and other stakeholder forums

3.15. YOUTH DEVELOPMENT**INTRODUCTION TO YOUTH DEVELOPMENT**

The biggest challenges facing the municipality is the high rate of unemployment, substance abuse and HIV/AIDS infection amongst young people. Another major challenge is the limited financial resources available to coordinate Youth Development Programmes. This challenge can be resolved by mainstreaming youth development in all municipal departments and strengthening private-public partnerships to maximise youth participation in the economy. Youth development is an ongoing growth process intended to:

- Meet the youth's basic personal and social needs to be safe, feel cared for, valued, useful, and spiritually grounded.
- Build the youth's skills, talent, and competencies, which will allow them to function and contribute to their daily lives.
- Guide the youth on education, the economy, arts and culture, sports development, income generation and wealth creation.

Youth development includes engaging young people in developmental activities as participants in and beneficiaries of decision-making processes. The target age, as per the National Youth Policy, is young people between the ages of 14 and 35. In addressing youth development, the municipality focuses on:

- Education and skills development
- Economic participation and transformation
- Sports, recreation, arts and culture
- Health care, well-being and combating substance abuse
- Moral regeneration, social cohesion and nation building

Based on the aforementioned focus areas and through private-public partnership, we are awarding bursaries on an annual basis to well-deserving students who come from previously

disadvantaged communities. In partnership with the Department of Social Development, the municipality has five youth development centres in the following areas:

1. Mhluzi: Colour My World Youth Development Centre
2. Mhluzi: Transformers House Youth Development Centre
3. Doornkop: Tseladimatlapa Youth Development Centre
4. Somaphepha: Khuphukani Youth Development Centre
5. Hendrina: Kwazamokuhle Youth Development Centre

The Youth Development Centres focus on the following objectives:

- Career guidance through one-on-one sessions and visiting schools
- Online employment application
- Job preparedness and Life skills workshops
- Entrepreneurship development workshops
- Drug and Substance Abuse Awareness

Youth Management Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2018/2019		2019/2020			2020/2021
		Target	Actual	Target		Actual	
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	
Address the challenges of youth	Number of social programs initiated and implemented to address the well-being of youth.	12	6	12	12	11	12
	Number of programmes created to assist youth in improving their livelihoods.	9	7	9	9	7	9
							T 3.15.3

Employees - Youth Affairs					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	0	1	1	0	0
4-6	1	1	1	0	0
7-9	0	0	0	0	0
10-12	1	1	1	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	2	3	3	0	0

Financial Performance : Youth Management 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	-	-	-	-	0%	
Expenditure:						
Employees	2,170,615	2,650,473	3,364,096	3,363,752	27%	
Repairs and Maintenance	-	-	-	-	0%	
Other	1,838,992	4,648,289	2,713,389	1,075,976	-77%	
Total Operational Expenditure	4,009,606	7,298,762	6,077,485	4,439,728	-39%	
Net Operational Expenditure	4,009,606	7,298,762	6,077,485	4,439,728	-39%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.15.5						

COMMENT ON OVERALL PERFORMANCE OF YOUTH MANAGEMENT

The 2020/2021 is the first year for the current youth manager, and the year was greatly affected by the COVID-19 pandemic which affected the department performance and required a different approach to ensure youth development takes place. This year marks the inception of the external municipal bursary which aims to aid in the reduction of youth unemployment and improve skills development.

There are many lessons learned as adaptations have been made to meet the new normal while advocating and lobbying for the mainstreaming of youth development continues.

COMPONENT E: ENVIRONMENTAL PROTECTION

3.16. POLLUTION CONTROL

INTRODUCTION TO NUISANCE INSPECTIONS: PREMISES INSPECTIONS

The priorities of the environmental management services section are to ensure a safe and healthy environment for the community through the following:

- Ensure compliance with environmental legislation through monitoring and enforcement.
- Give technical input on environmental issues with regard to new and existing developments.
- Water monitoring.
- Environmental pollution control.
- Air quality monitoring.
- Facilitate pauper's burials.
- Scrutinize building plans.
- Audit and monitoring of council disposal facilities
- Monitoring of developmental projects.
- Conduct mine inspections.
- Investigate complaints and address nuisance control.
- Facilitate the safe disposal of condemned food
- Conduct environmental awareness campaigns
-

T 3.19.1

SERVICE STATISTICS FOR ENVIRONMENTAL PROTECTION

- 2 130 water samples were collected by June 2021 for quality testing in accordance with SANS 241 standards.
- 467 compliance notices issued against environmental offenders by June 2021.
- 36 internal waste disposal facilities audits conducted by June 2021.
- Nuisance control inspections were carried out and applicable measures were taken.
- All complaints received were attended to and, where necessary, notices were issued.
- All building plans received were processed.
- 100% pauper burials were done by June 2021.
- All EIA reports were noted and comments given to the relevant stakeholders.
- All hazardous substance spillages that occurred in the municipality were monitored.
- 121 vehicle emission tests were conducted by June 2021.
- 66 illegal dumping fines were issued by June 2021.
- 38 environmental public participation sessions were conducted by end June 2021.
- Environmental Education and Awareness Strategy developed.
- Animal By-laws Developed
- Nuisance By-law reviewed
- Draft climate change strategy developed

T 3.19.2

Environmental Protection Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021		2021/2022	
		Target	Actual	Target	Actual	Target	Actual
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
Complaints attended	100% attendance to complaints	100%	100%	100%	100%	100%	100%
Nuisance	100% nuisance controlled	100%	100%	100%	100%	100%	100%
Vehicle emissions testing	120 vehicles emission testing	-	-	50	120	121	120
Climate change strategy to be developed in 2020/21	Develop climate change strategy	-	-	0	1	1	0
Biodiversity plan to be developed 2020/21	Develop biodiversity plan	-	-	0	1	0	1
Water samples collected	1900 water samples collected	-	-	1 900	1 900	1505	1200
Council facilities audited	36 council facilities audited	-	-		36	36	36
Environmental awareness campaign	12 environmental awareness campaigns	12	12	12	12	38	36

Employees - Environmental Management					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	1	1	1	0	0
7-9	4	4	4	0	0
10-12	0	1	0	1	100
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	6	7	6	1	14

Financial Performance : Health and Etc 2020/2021					
					R'000
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	294,688	41,254	4,090,254	4,246,797	10194%
Expenditure:					
Employees	4,344,769	4,804,499	4,841,499	4,695,522	-2%
Repairs and Maintenance	270,042	415,315	492,015	453,850	9%
Other	4,745,391	4,513,155	8,270,155	3,338,810	-26%
Total Operational Expenditure	9,360,202	9,732,969	13,603,669	8,488,182	-13%
Net Operational Expenditure	9,065,514	9,691,715	9,513,415	4,241,385	-56%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.19.5

Capital Expenditure : Health Inspection 2020/2021					
R' 000					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	100,000	95,750	95750	0%	
Capital:Non- infrastructure:New:Machinery and Equipment:P2000116: Purchase of Notice Boards: 405	100,000	95,750	95,750	0%	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					

T 3.19.6

COMMENT ON THE PERFORMANCE OF ENVIRONMENTAL PROTECTION

- The air quality monitoring station in Mhluzi was faulty due to the damaged analyzers . and vandalism
- Inputs (comments) were given to EIA applications, basic assessment reports, liquor license applications and rezoning applications.
- Water is sampled weekly to monitor quality.
- Illegal dumping is monitored daily by environmental and peace officers, who issue fines where applicable.
- Scrutinising building plans for new developments and building alterations.
- Nuisance control inspections are conducted weekly to monitor and control nuisance.
- Complaints were investigated and notices issued accordingly.
- Awareness campaigns are conducted monthly to raise community awareness.
- Environmental Education and Awareness strategy and implementation plan was approved, awaiting council approval
- Animal keeping by- laws was developed and awaiting Council approval
- Nuisance by-laws and Noise by-laws were reviewed and have been approved by council.
- Climate change strategy is developed draft to be finalised in 2021/22

- Biodiversity plan to be developed in 2021/22.

COMPONENT F: TRAFFIC, SECURITY, AND SAFETY

This component includes Traffic, Security and Fire Fighting Services, and Disaster Management.

3.18. TRAFFIC AND SECURITY

INTRODUCTION TO TRAFFIC AND SECURITY

Traffic Services ensures that roads are safe and that there is a free flow of traffic whenever possible. This is done through application of strict general law enforcement, speed check enforcement, road safety campaigns, provision of traffic control at congested traffic intersections, training of scholar patrols to assist fellow learners to cross the road safely, installation of traffic calming measures and road awareness programmes. Selective law enforcement targets accident-prone areas and main municipal entrance/exit roads.

Road traffic accidents and drunken driving remains major challenges in South Africa. STLM traffic is no exception to such challenges; law enforcement interventions assist in addressing such challenges.

Security Services is responsible for safeguarding all municipal property and personnel, and monitoring of private security companies that provide security services to the municipality.

Traffic Services Data					
	Details	2020/2021	2021/2022		2022/2023
		Actual No.	Estimated No.	Actual No.	Estimated No.
1	Number of road traffic accidents during the year.	3020	3 000		3 020
2	Number of by-law infringements attended.	500	120		500
3	Number of traffic officers in the field on an average day.	43	43		43
4	Number of traffic officers on duty on an average day.	50	50		50
					<i>T 3.20.2</i>

Employees - Traffic and Security Services)					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	1	1	1	0	0
7-9	37	40	35	1	3
10-12	21	27	25	2	7
13-15	10	13	11	1	8
16-18	0	0	0	0	0
19-20	4	4	2	0	0
Total	74	86	75	4	5

Traffic and Security Services Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2019/2020		2020/2021			2021/2022
		Target	Actual	Target		Actual	Target
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	
To provide safety and security to human life							
To improve the free flow of traffic.	By placing our Traffic Wardens in Strategic areas.	13	0	0	0	13	0
To provide effective and efficient law enforcement.	Number of road traffic law enforcement campaigns conducted.	650	721	650			650
							T3.20.3

Financial Performance : Traffic and Security Services 2020/2021						R'000
Details	2019/2020	2020/2021			Variance to Budget	
	Actual	Original Budget	Adjustment Budget	Actual		
Total Operational Revenue	17,379,570	17,997,326.0	19,967,326.0	25,466,791.9	42%	
Expenditure:						
Other employees	2,683,158	3,339,608.0	3,002,029.0	2,662,444.1	-20%	
Repairs and Maintenance	2,608,732	4,070,230.0	3,830,230.0	2,907,328.3	-29%	
Other	50,393,284	61,000,775.0	63,689,448.0	61,245,991.3	0%	
Total Operational Expenditure	55,685,175	68,410,613	70,521,707	66,815,764	-2%	
Net Operational Expenditure	38,305,605	50,413,287	50,554,381	41,348,972	-18%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						T 3.20.5

Capital Expenditure : Traffic and Security Service 2020/2021					
					R' 000
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	2,320,000	2,183,968	2,144,075	-2%	
Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Furniture:P2000044: Traffic Signals control & Synchronization: 312	220,000	220,000	193,960	-12%	193,960
Capital:Non-infrastructure:New:Computer Equipment:P1500040 Digital Monitoring Equipment (311/...)	1,240,000	1,240,000	1,236,169	0%	1,236,169
Capital:Non-infrastructure:New:Machinery and Equipment:P2000151: New Equipment: 312	300,000	17,468	17,468	0%	17,468
Capital:Non-infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices:P0008202 Portable Guard House (311/...)	60,000	60,000	60,000	0%	60,000
Capital:Infrastructure:New:Roads Infrastructure:Road Structures:P2000041: Traffic Calming Measures: 312	-	100,000	99,903	0%	99,903
Capital:Non-infrastructure:New:Transport Assets:P2000123: New Vehicles Hendrina: 311	500,000	546,500	536,575	-2%	536,575
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.20.6

COMMENT ON THE PERFORMANCE OF TRAFFIC AND SECURITY

A lack of public transport facilities, the high accident rate and taxi challenges in certain areas remain challenges for the municipality. These challenges are the result of economic issues, like unemployment and financial constraints. Bad driving is increasing, putting a strain on law enforcement due to a lack of manpower and adequate resources.

3.19. FIRE SERVICES AND DISASTER MANAGEMENT***INTRODUCTION TO FIRE SERVICES AND DISASTER MANAGEMENT***

The STLM provides Fire, Rescue, and Disaster Management services to a community of about 278 749 inhabitants. The municipality performs firefighting in respect of permanent structures, informal settlements, as well as vehicles. The department also responds to vehicle accidents, hazardous material incidents and specialised rescue services, including rope, water, high-angle, structural and trench rescue.

Fire prevention forms an integral part of the daily functions of the service; it includes fire safety and disaster management activities to ensure a safer community. The department uses a fully-computerised 24-hour complaints centre that includes an emergency control centre situated at the fire station. Dangers surrounding veld fires resulted in the establishment of a Fire Protection Association, of which STLM is an active member. This association supports land owners by providing fire equipment to maintain fire breaks and combat fires between municipal boundaries and private land.

Being part of the NDM local authorities' area of jurisdiction, these services are rendered inside the MP313 area and outside STLM's area (but in the Nkangala area as and when required).

SERVICE STATISTICS FOR FIRE, RESCUE, AND DISASTER MANAGEMENT

	Middelburg	Hendrina
Motor vehicle accidents	823	134
Pedestrian accidents	52	05
Fires	446	117
Rescue	16	02
Special services	93	67

Fire Services Data				
No.	Details	2018/2019	2019/2020	2020/2021
		Actual No.	Estimated No.	Actual No.
1	Total fires attended during the year	580	579	563
2	Total of other incidents attended during the year	1 197	1187	1 668
3	Average turnout time – urban areas	11 minutes	9 minutes	14 minutes
4	Average turnout time – rural areas	24 minutes	22 minutes	22 minutes
5	Firefighters in post at year end	58	56	52
6	Total fire appliances at year end	28	13 appliances 14 grass units LDV 1 hazmat vehicle	12 appliances 12 grass units LDV 1 hazmat vehicle
7	Average number of appliances off the road during the year	3	3	1

Fire Service Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2018/2019		2019/2020			2020/2021
		Target	Actual	Target		Actual	*Current Year
<i>Service Indicators</i> (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	(viii)
To provide effective and efficient emergency services							
To provide effective and efficient emergency services	Number of awareness sessions conducted for the community	24	24	24	20	20	22
To provide a safe and secure environment for the community	Number of fire prevention inspections conducted	350	340	350	350	330	340

Employees - Emergency Services					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
Chief Fire officer & Deputy	1	1	1	0	0
Fire Officers	51	59	57	2	3
0-3	0	0	0	0	0
4-6	3	4	4	0	0
7-9	0	4	0	4	0
10-12	26	26	23	3	12
13-15	3	0	0	0	0
16-18	0	0	0	0	0
19-20	3	3	3	0	0
Total	87	97	88	9	9

Financial Performance : Fire Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	3,524,695	1,090,297	1,160,297	766,060	-30%	
Expenditure:						
Fire fighters	43,655,821	47,155,159	46,961,749	46,895,276	0%	
Other employees	-	-	-	-		
Repairs and Maintenance	2,011,551	2,382,758	2,556,644	2,136,256	-10%	
Other	47,806,168	57,035,305	55,647,148	50,573,968	-11%	
Total Operational Expenditure	49,817,719	59,418,063	58,203,792	52,710,224	-11%	
Net Operational Expenditure	46,293,023	58,327,766	57,043,495	51,944,164	-11%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						

T 3.21.5

Capital Expenditure : Fire Services 2020/2021					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	1,360,000	1,360,000	1,289,628	-5%	
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008024 Replace Skid Units (515/...)	160,000	160,000	160,000	0%	160,000
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0008023-Replace portable pump (515/...)	-	180,000	175,900	-2%	175,900
Capital:Non-infrastructure:Existing:Renewal:Transport Assets:P0000221 Replace 4x4 veld fire vehicles (515/...)	1,200,000	1,020,000	953,728	-6%	953,728
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					<i>T 3.21.6</i>

COMMENT ON THE PERFORMANCE OF FIRE SERVICES AND DISASTER MANAGEMENT

The Disaster Management Plan was served before council and reviewed (item C46/06/2020). Training of councillors, administration staff, and community members is in progress to ensure a resilient community. The expansion of the vehicle fleet, equipment, and personnel is kept in the available budget. An additional fire station is envisaged to be established at strategic areas to comply with the South African National Standards (SANS) 10090 (Community Safety against Fires) of 2003

COMPONENT G: SPORT AND RECREATION

This component includes community parks, sports fields, sports halls, stadiums, swimming pools, and campsites.

INTRODUCTION TO SPORT AND RECREATION

The Physical and Environmental Department provides services to meet the expectations of the Constitution of the Republic of South Africa, Act 108 of 1996 and NEMA to promote social and economic development and promote a safe and healthy environment to the community. These services include the administration of sports and recreational facilities, the development and maintenance of parks and recreational facilities.

The service delivery priorities are to provide and maintain sports facilities, parks, municipal swimming pools, resorts, and public open spaces, as well as the seasonal maintenance of pavements and all Council-owned open areas. Where necessary, pesticides, herbicides, and arboriculture are applied to problem areas. These priorities were met through the maintenance of all facilities by cutting grass, removing weeds, planting trees, pruning trees, and selectively applying chemicals.

145 Seasonal employees were appointed to work in different sections within the department. These sections cover Grass cutting, Arbor team, Diverse Gardens, Chemical Team, Cemetery team, Sport facilities and Hendrina/Kwaza. These projects were introduced to have job creation and ensure a safe and clean environment.

The departments main challenges are vandalism of playing equipment, trees and facilities, illegal dumping and environmental elements like floods, excessive rain periods or droughts. Security measures are now put in place where fences are placed around parks for access control and security guards are placed strategically to help keep the community and assets save.

SERVICE STATISTICS FOR SPORT AND RECREATION FACILITIES

Aerobics	01
Badminton	03
Basketball	05
Bowls	02
Cricket	01
Gymnastics	01
Hockey	00
Jukskei	36
Karate	01
Korfball	06
Marathon	03
Multi-Purpose courts	15
Netball	08
Parks	99
Pigeon clubs	00
Rugby	02
Soccer (grass fields)	07
Soccer fields	26

Squash	02	
Tennis	20	
Volleyball	03	
Wrestling	01	<i>T 3.23.1</i>

Parks Sport and Recreation Policy Objectives Taken from IDP							
Service Objectives Service Indicators (i)	Outline Service Targets (ii)	2019/2020		2020/2021			2021/2022
		Target	Actual	Target	Actual		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To provide new parks while upgrading existing parks and open areas according to prioritized community needs	Number of open spaces developed	3 open spaces developed. Kwaza Ext 7, Newtown and Erf 3882 Mhluzi by March 2019.	2 open spaces developed by 2020 (develop Nasaret Park W8, develop park at Bloekomsig)	2 open spaces developed by 2020 (develop Nasaret Park W8, develop park at Bloekomsig)	0 new open spaces to be developed.	0 new open spaces to be developed.	1 new open spaces to be developed by June 2022. (Aloe Ridge Park)
To provide new parks while upgrading existing parks and open areas according to prioritized community needs	Number of parks upgraded	6 existing parks upgraded by June 2019. (Fence at Park Ext 18, playing equipment at Park Ext 2 Mhluzi, outdoor gym equipment OR Tambo Park Mhluzi, upgrade civic garden, upgrade Mafred Park, upgrade park 2544 Gholfsig)	10 parks upgraded by June 2020. (Replace playing equipment W8, upgrade Ext5 Mhluzi Park, upgrade Tokologo park, upgrade Van Blerk Park, upgrade Tosca Park, upgrade Merriespruit, outdoor gym equipment Ext2 Mhluzi, design and construct 2x town entrance, fence park @ Vos & Meyer)	10 parks upgraded by June 2020. (Replace playing equipment W8, upgrade Ext5 Mhluzi Park, upgrade Tokologo park, upgrade Van Blerk Park, upgrade Tosca Park, upgrade Merriespruit, outdoor gym equipment Ext2 Mhluzi, design and construct 2x town entrance, fence park @ Vos & Meyer)	15 parks upgraded by June 2021. (Replace playing equipment W8, Hopecity Park fence, ablution OR Tambo park, upgrade Matlapa str Park, upgrade town entrance at Cowen Nthuli Bridge, Ext 7 park fencing outdoor gym, upgrade Park 896 Olifant str, upgrade Ikageng str park, upgrade Kogel Verdoorn Hoog Park, develop Athlone Dam Park,	15 parks upgraded by June 2021. (Replace playing equipment W8, Hopecity Park fence, ablution OR Tambo park, upgrade Matlapa str Park, upgrade town entrance at Cowen Nthuli Bridge, Ext 7 park fencing outdoor gym, upgrade Park 896 Olifant str, upgrade Ikageng str park, upgrade Kogel Verdoorn Hoog Park, develop	08 parks upgraded by June 2022 (- Replace playing equipment Blinkpan, -Aloe Ridge Park, - Upgrade Blackmore str Park, -Upgrade town entrance at Cowen Nthuli Bridge,-Upgrade town entrance Dennisig, -Develop Athlone Dam Park,- Fence Hlamanandi Park , -New Playing equipment Kwaza, - New Playing equipment Ext 3 Mhluzi)

					develop Park 4859 Dennisig, fence Park W11, fence Park W11, new playing equipment W23, new playing equipment W11)	Athlone Dam Park, develop Park 4859 Dennisig, fence Park W11, fence Park W11, new playing equipment W23, new playing equipment W11)	
Contribute towards the mitigation of climate change impacts	Number of trees planted in the MP313	4 760 trees planted in the MP313 area by June 2019	2 280 trees planted in the MP313 area by June 2020	2 280 trees planted in the MP313 area by June 2020	4000 trees planted in the MP313 area by June 2021	7 917 trees planted in the MP313 area by June 2021	10 000 trees planted in the MP313 area by June 2022
Contribute towards the mitigation of climate change impacts	Number of trees propagated in the MP313	8 000 trees to be propagated by June 2019	11 100 trees propagated in the MP313 area by June 2020	11 100 trees propagated in the MP313 area by June 2020	8 500 trees propagated in the MP313 area by June 2021	8 500 trees propagated in the MP313 area by June 2021	10 000 trees propagated in the MP313 area by June 2022
To provide new sport and recreation facilities while upgrading existing facilities according to the prioritized community needs	Number of sporting facilities developed	None	None	None	1 facility developed by 2021 (Kwaza Stadium)	1 facility developed by 2021 (Kwaza Stadium)	None
To provide new sport and recreation facilities while upgrading existing facilities according to the prioritized community needs	Number of sporting facilities upgraded	4 facilities to be upgraded by June 2019 (1. Themba Senamela Tennis court	5 sport facilities to be upgraded by June 2020 (Hard surface courts Kees Taljaard, Ext 6 Mhluzi Sport facility upgrade, upgrade Sunny	5 sport facilities to be upgraded by June 2020 (Hard surface courts Kees Taljaard, Ext 6 Mhluzi Sport facility upgrade, upgrade Sunny	6 sport facilities to be upgraded by June 2021 (Hard surface courts Kees Taljaard, upgrade Hendrina Cosmos sport	6 sport facilities to be upgraded by June 2021 (Hard surface courts Kees Taljaard, upgrade Hendrina	8 Sport Facilities To be upgraded by June 2022. (-Hard surface courts Kees Taljaard -Hard Surface Courts Eastdene Sport facility, -Upgrade KT Stadium, -Replace portion of fence at KT -Ext 7 Soccerfield

		2. Themba Senamela Stadium upgrade 3. Nasaret Stadium Upgrade 4. Upgrade Ablutions at Middelburg Dam)	boy field, replace netball fence Kees Taljaard, Mhluzi Pool drainage)	boy field, replace netball fence Kees Taljaard, Mhluzi Pool drainage)	with new court, upgrade Eastdene Sport facility, upgrade KT Stadium, irrigation system KT, replace portion of fence at KT)	Cosmos sport with new court, upgrade Eastdene Sport facility, upgrade KT Stadium, irrigation system KT, replace portion of fence at KT)	drainage, - Mhluzi Pool refurbish, -KT pool refurbish, -KT pool Pumphoom refurbish)
T 3.23.2							

Employees - Sport and Recreation					
	Years 1- (2020)		YEAR 0 (2021)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	2	2	2	0	0
4-6	0	0	0	0	0
7-9	4	4	4	0	0
10-12	9	9	7	2	22
13-15	14	14	13	1	7
16-18	38	37	37	0	0
19-20	85	87	81	6	7
Total	152	153	144	9	6

Capital Expenditure : Parks, Sport and Recreation					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	2,380,000	2,190,305	2,190,205	0%	
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P0000244: Resurface Hard surface courts Kees Taljaard W15: 530	100,000	100,000	99,996	0%	99,996
Capital:Non-infrastructure:Existing:Renewal:Machinery and Equipment:P0900064 Brushcutters & Chainsaws (533/...)	200,000	189,065	189,064	0%	189,064
Capital:Non-infrastructure:Existing:Renewal:Community Assets:Community Facilities:Public Open Space:P1000355: Replace Playing Equipment W8: 533	330,000	330,000	329,990	0%	329,990
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1600109 Erect Fencing at Parks W 11	350,000	350,000	350,000	0%	350,000
Capital:Non-infrastructure:Existing:Renewal:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1800122 Replace Fence at Kees Taljaard W15	400,000	400,000	399,960	0%	399,960

Capital:Non-infrastructure:New:Machinery and Equipment:P1900002 New Playing equipment W23 (533)	400,000	221,240	221,240	0%	221,240
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1900166: Design & Construct Town Entrances W16: 533	600,000	600,000	599,955	0%	599,955
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					
					T 3.23.5

COMMENT ON THE OVERALL PERFORMANCE OF SPORTS PARKS AND RECREATION

Priority was given to the development of new and the maintenance of existing parks and sports facilities according to the IDP and available budgets. 0 Open spaces were developed into Parks, 15 Park upgrading projects were implemented, 7917 trees were planted and 6 Sport facility upgrading projects implemented.

Financial Performance :Municipal Buildings Etc 2020/2021 R'000					
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	57,159,378	47,811,590	55,090,398	54,756,430	15%
Expenditure:					
Employees	19,625,521	21,215,872	21,288,172	20,458,554	-4%
Repairs and Maintenance	5,290,826	6,285,834	7,149,086	5,634,042	-10%
Other	40,547,523	33,340,770	38,833,508	13,706,867	-59%
Total Operational Expenditure	65,463,870	60,842,476	67,270,766	39,799,463	-35%
Net Operational Expenditure	8,304,492	13,030,886	12,180,368	14,956,967	-215%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.22.5

Capital Expenditure : Parks, Sport and Recreation					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	21,530,000	21,335,051	21,330,650	0%	
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Ablution Facilities:P2000130: Ablution Facility at OR Tambo Parks W18: 533	550,000	528,400	528,400	0%	528,400
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Parks:P2000132: Upgrade Matlapa Street Park W19: 533	800,000	800,000	799,983	0%	799,983
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Parks:P2000038: Upgrade Parks 896 Olifant street: 533	500,000	500,000	500,000	0%	500,000
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P2000126: Upgrading of Caretakerhouse and Ablution at Eastdene Sport facility W10: 530	550,000	590,060	588,248	0%	588,248
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Parks:P2000131: Upgrade Ikageng Street Park W25: 533	200,000	200,000	199,999	0%	199,999
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1900047 Fence at Parks W11 (533)	350,000	350,000	350,000	0%	350,000
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Parks:P2100057: Upgrade Ext 7 Park Mhluzi with fencing and landscaping of Outdoor Gym W24: 530	200,000	200,000	200,000	0%	200,000
Capital:Non-infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1900053 Upgrade & extend ablutions Middelburg Dam (530)	1,250,000	1,245,000	1,244,844	0%	1,244,844
Capital:Non-infrastructure:New:Community Assets:Community Facilities:Parks:P2000129: Hopecity Park Fence W11: 533	700,000	605,000	603,341	0%	603,341
Capital:Non-infrastructure:New:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1800126 Develop Stadium in Kwaza W02	10,000,000	9,910,986	9,910,985	0%	9,910,985

Capital:Non- infrastructure:Existing:Renewal:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1800122 Replace Fence at Kees Taljaard W15	400,000	400,000	399,960	0%	399,960
Capital:Non- infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1600109 Erect Fencing at Parks W 11	350,000	350,000	350,000	0%	350,000
Capital:Non- infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1700067: Upgrade Hendrina Cosmos Sport W03: 530	500,000	500,000	499,991	0%	499,991
Capital:Non- infrastructure:Existing:Renewal:Community Assets:Community Facilities:Public Open Space:P1000355: Replace Playing Equipment W8: 533	330,000	330,000	329,990	0%	329,990
Capital:Non- infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P0000244: Resurface Hard surface courts Kees Taljaard W15: 530	100,000	100,000	99,996	0%	99,996
Capital:Non- infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1900166: Design & Construct Town Entrances W16: 533	600,000	600,000	599,955	0%	599,955
Capital:Non- infrastructure:Existing:Upgrading:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1100220: Upgrading at Kees Taljaard stadium W15: 530	350,000	350,000	349,742	0%	349,742
Capital:Non- infrastructure:New:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:P1800121 Irrigation System at Kees Taljaard W15	400,000	394,900	394,872	0%	394,872
Capital:Non- infrastructure:Existing:Upgrading:Community Assets:Community Facilities:Public Open Space:P1800115 Upgade Kogel; Verdoorn & Hoog str Parks (533/...)	600,000	600,000	599,853	0%	599,853
Capital:Non- infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1800116 Develop Park 2459 Athlone dam (533/...)	1,000,000	991,640	991,638	0%	991,638
Capital:Non- infrastructure:New:Community Assets:Community Facilities:Public Open Space:P1800119 Develop Park 4859 Dennesig (533/...)	800,000	800,000	799,933	0%	799,933
Capital:Non- infrastructure:New:Machinery and Equipment:P1900002 New Playing equipment W23 (533)	400,000	221,240	221,240	0%	221,240

Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P0900064 Brushcutters & Chainsaws (533/...)	200,000	189,065	189,064	0%	189,064
Capital:Non-infrastructure:New:Machinery and Equipment:P1900157: New playing equipment W11: 533	400,000	578,760	578,618	0%	578,618
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					<i>T 3.23.5</i>

COMPONENT H: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes corporate policy offices, financial services, human resource (HR) services, ICT services, and property services.

INTRODUCTION TO CORPORATE POLICY OFFICES AND OTHERS

All policies have to serve at Council, and procedure manuals at Management Committees for their endorsement. Other working documents are approved at directorate and department level depending on the effects and the extent thereof. Most of the policies and guiding documents are in the following directorates and/or departments: Finance (14), Human Capital Management (33), and Information Communication Technology (37), with Council having 40 by-laws.

T 3.24

3.21. EXECUTIVE AND COUNCIL

This component includes the executive office: Mayor, councillors, and MM.

INTRODUCTION TO EXECUTIVE AND COUNCIL

The executive is composed of the Executive Mayor, who is elected by other councillors during the first council sitting. The Executive Mayor then appoints MMCs from amongst the members of Council. In addition to the Executive Mayor, the executive is also made up of the councillors and the MM. They assist the Executive Mayor in executing his duties.

The Municipal Council has 29 ward councillors and 29 proportional representative councillors. For Council to take a decision, it needs a simple majority, where the meeting forms a quorum i.e. 50% of councillors plus one councillor.

T 3.24.1

The Executive and Council Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2016/2017		2017/2018			2018/2019
		Target	Actual	Target		Actual	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
To promote effective community participation.	Coordination and facilitation of Mayoral Outreaches.	6	6	6	6	6	6
							T 3.24.3

Financial Performance : The Executive and Council 2020/2021					
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	92,213,291	99,209,853	120,674,064	109,958,410	11%
Expenditure:					
Employees	37,690,469	34,816,092	34,520,330	61,024,238	75%
Repairs and Maintenance	56,912	45,465	45,465	41,565	-9%
Other	67,552,732	44,686,607	42,121,108	39,063,866	-13%
Total Operational Expenditure	105,300,113	79,548,164	76,686,903	100,129,669	26%
Net Operational Expenditure	13,086,822	-	-	9,828,741	-50%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.24.5					

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL

The department managed to successfully implement their projects as per the SDBIP. Legal services had a challenge with the procurement of the Executive Support vehicle due to under budgeting.

T 3.24.7

3.22. FINANCIAL SERVICES

INTRODUCTION TO FINANCIAL SERVICES

The directorate is responsible for budgeting and accounting, expenditure and revenue management, and maintenance of the financial system. Financial management strategies are important to guide the Municipality to maximise the available financial resources to ensure long-term financial viability through the following strategies:

- Manage revenue, expenditure, assets, and liabilities in a responsible manner.
- A well thought-out budget and financial planning processes in line with budget and reporting regulations.
- Effective SCM.
- Effective cash flow management.

T 3.25.1

Debt Recovery							
R' 000							
Details of the types of account raised and recovered	2019/2020		2020/2021			2021/2022	
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estimated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected %
Property Rates	287 879 131		287 879 131	314 696 093		306 879 137	340 745 485 (90%)
Electricity - B	7 332 286		7 332 286	8 180 266		7 487 175	8 642 038 (87%)
Electricity - C	489 155 095		489 155 095	541 847 558		552 605 694	552 605 694 (96%)
Water - B	1 119 393		1 119 393	1 290 318		998 918	1 374 344 (73%)
Water - C	88 039 735		88 039 735	102 524 042		74 986 073	84 695 508 (89%)
Sanitation	52 625 498		52 625 498	56 212 019		53 643 559	60 199 572 (89%)
Refuse	54 809 211		54 809 211	62 314 625		67 809 107	61 701 008 (91%)
Other							

B- Basic; C= Consumption. See chapter 6 for the Auditor General's rating of the quality of the financial Accounts and the systems behind them.

T 3.25.2

Employees - Financial Services						
Job Level	Years 1- (2019)		Year 0 (2020)			
	Employee number	Posts Number	Employee number	Vacancies	Vacancies %	
0-3	4	6	6	0	0	
4-6	22	22	22	0	0	
7-9	14	15	14	1	7	
10-12	23	26	25	1	4	
13-15	30	27	26	1	4	
16-18	0	0	0	0	0	
19-20	1	1	1	0	0	
Total	94	97	94	3	3	

Financial Performance : Financial Services 2020/2021					
R'000					
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	479,842,066	490,422,283	484,155,956	484,267,694	-1%
Expenditure:					
Employees	56,392,430	66,189,474	63,855,356	62,400,289	-6%
Repairs and Maintenance	10,863,288	13,922,121	15,923,696	13,294,531	-5%
Other	85,684,894	104,297,105	113,183,768	108,561,263	4%
Total Operational Expenditure	152,940,613	184,408,700	192,962,820	184,256,082	0%
Net Operational Expenditure	326,901,453	306,013,583	291,193,136	300,011,612	-2%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.25.5					

Capital Expenditure : Financial Services 2020/2021					
R' 000					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	6,624,900	5,733,582	6,746,788	18%	
Capital:Non- infrastructure:Existing:Renewal:Machin ery and Equipment:P2000052: Equipment & Tools: 576	104,900	99,632	70,150	-30%	70,150
Capital:Non- infrastructure:Existing:Renewal:Machin ery and Equipment:P2000051: Walkbehind Mowers: 576	80,000	54,000	54,000	0%	54,000
Capital:Non- infrastructure:New:Transport Assets:Water Tanker: 576	-	-	1,021,800	0%	1,021,800
Capital:Non- infrastructure:Existing:Renewal:Transp	800,000	700,000	700,000	0%	700,000

ort Assets:P2000059: Replacement of Tractors:576					
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000057: Replacement of Vehicles: 576	850,000	798,000	798,000	0%	798,000
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000056: Replacement of Cherry Picker: 576	1,500,000	1,227,500	1,227,500	0%	1,227,500
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000055: Replacement of LDV'S: 576	730,000	827,500	827,000	0%	827,000
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000053: Replacement of Vehicles for Roads:576	980,000	771,461	670,835	-13%	670,835
Capital:Non- infrastructure:New:Transport Assets:P2000066: Panelvan for Mobile Laboratory: 576	600,000	305,489	303,989	0%	303,989
Capital:Non- infrastructure:Existing:Renewal:Transp ort Assets:P2000054: Replacement of Vehicles for Water&Sewer: 576	980,000	950,000	1,073,514	13%	1,073,514
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.25.6

COMMENT ON THE OVERALL PERFORMANCE OF FINANCIAL SERVICES

The aforementioned projects are for service delivery requirements to ensure all functions are performed in the Finance Department.

T 3.25.7

3.23. HR SERVICES

INTRODUCTION TO HR SERVICES

The provision of Human Capital Management services in STLM is based on two strategic objectives:

- (a) Promoting good governance, organizational development and financial sustainability.

(b) Providing a safe and healthy environment.

In line with the above strategic objectives, the following HR services/priorities were set for the 2020/2021 financial year:

- Recruitment and Selection
- Effective HR administration
- Provision of Employee Wellness Services
- Training and development of staff
- Promoting sound labour relations
- Provision of Study bursaries to staff members
- Organizational development
- Occupational Health and Safety Compliance

In implementing the above HR priorities, the municipality is guided by a set of approved policies that ensures fair and transparent processes.

RECRUITMENT AND SELECTION

The municipality filled the following critical vacancies during the year under review:

- Executive Director: Technical and Infrastructure Services
- Executive Director: Financial Services (CFO)
- Assistant Director: Property Valuations
- Assistant Director: Electrical Engineering (Planning & Design)
- Assistant Director: Roads and Storm Water
- Assistant Director: Human Settlements
- Assistant Director: Law Enforcement & Security
- Assistant Director: Youth Development
- Head: Call Centre

HR ADMINISTRATION

Effective and accountable administration of personnel records and information has been a priority, to ensure that HR contributes to achieving unqualified audit opinion for the year under review.

EMPLOYEE WELLNESS PROGRAM

The municipality recognises staff wellness as a mechanism to achieve municipal strategic goals. Wellness services are provided to employees as and when requested as part of managerial referrals. Although access to the wellness service is voluntary, the municipality implements annual awareness activities with the aim of promoting utilization of wellness services by staff members. In order to ensure independence and confidentiality in the provision of wellness services, a service provider (ICAS) was appointed effective from September 2019.

Overall Employee Engagement

The overall engagement rate, which includes uptake of all services provided, amounted to 7.2% during the period under review, which compares to 7.0% during the comparable previous period. Annualized individual usage of the core counselling and advisory services of 6.4% was recorded during the most recent period, which compares to 6.3% during the previous period and 6.8% across all ICAS client companies during the most recent review period. During the period under review and the preceding period, the most commonly utilized service was Professional Counselling, which constitutes 44.9% of total engagement in the most recent period and 48.1% during the previous period.

Managerial Consulting Services

The proportion of Steve Tshwete Local Municipality wellness program users who were formally referred during the review period was 8.9% (8 cases). This compares to 10.2% (9 cases) during the previous period and 2.3% among all other ICAS client companies. Of all cases managed during the review period, 5.6% related to difficulties experienced by managers. This compares to 10.2% in the previous reporting period. Some 21.5% of services provided were managerial consultancy.

Presenting Problems

Problems relating to Mental Health constituted the most commonly presenting broad problem category during the most recent review period, accounting for 17.1% of all difficulties. This has changed from the previous comparable period, when Relationship Issues was the most commonly presenting problem, accounting for 25.1% of all issues dealt with by the EWP. The percentage of employees whose problems appear to be having a severe impact on their work is 7.8%. This compares to an ICAS average of 5.3% during the same period.

TRAINING AND DEVELOPMENT

STLM prepared and submitted Workplace Skills Plan (WSP) and Annual Training Report to the Local Government Sector Education Training Authority (LGSETA). STLM is the main funder of skills development training and the LGSETA through grants received to ensure capacity building and advancement of internal employees and unemployed learners. Skills training improves employee performance and departmental performance.

With Covid19 not abating during the course of the financial year, training implementation of the 2020/2021 WSP has been met with challenges as providers must adapt to providing virtual training to comply with Covid19 regulations and ensure employee safety. Supply chain

challenges regarding procuring training providers are present but breakthroughs to re-advertisement of bids are being achieved.

A total of 227 officials were trained in the 2020/2021 financial year at a cost of R3 162 770.56.

PROMOTING SOUND LABOUR RELATIONS-

Sound labour relations is encouraged and promoted in all matters relating to employees. Awareness campaigns on the employee code of conduct form part of monthly induction sessions for new staff. The monthly induction also makes employees aware of legislation and policies applicable within the workplace.

Quarterly and special Local Labour Forum meetings are held to ensure that matters of mutual interest between labour and management are effectively deliberated and joint resolutions achieved. Not all labour forum meetings were conducted, due to the union being engaged in a lengthy electoral process with all its constitutional challenges.

STUDY BURSARIES-

STLM is cultivating an environment where employees can develop their skills and tertiary qualifications. The municipality annually sets aside budget to promote learning among the workforce by funding their studies with accredited South African tertiary institutions. The bursary scheme at STLM allows staff advancement to further their studies in line with their field of work, which is beneficial to their performance at work.

Staff appointments in critical positions are made on the basis of relevant academic qualifications and experience (qualification requirements differ for different job categories and levels). STLM also encourages employees to develop in Scars Skills within the local government sector. A total of R 2 490 908.20 was spent on bursaries for employees during the 2020/2021 financial year.

ORGANIZATIONAL DEVELOPMENT

During the year under review, the organization implemented its organizational structure as per the approved personnel budget, ensuring that 91% funded positions in the organizational structure are filled (including senior management positions). The process of ensuring equal pay for work of equal value commenced, though this process has been met with challenges ranging from and including the non-existence of the Wage and Municipal Categorization Collective Agreement in the Local Government Sector. STLM has ensured that job descriptions are developed for all new jobs, and evaluation is done at the level of district job evaluation committee as established through SALGA processes.

PERFORMANCE MANAGEMENT

Performance Management is formally implemented for senior management services on quarterly-annual, and informally implemented for other post levels. The municipality has made

several efforts to inculcate a culture of performance management where employees enter into performance commitments with their respective supervisors. STLM has implemented the automated PMS, trained managers and have plans in place to implement the PMS at other levels.

HR POLICIES

The municipality had its HR policies reviewed to ensure that they are current, align with legislation and contribute to good governance. The reviewed policies were adopted by Council in May 2019. Additional policies developed include the external bursary policy and related Covid 19 guidelines in line with promulgated regulations.

OCCUPATIONAL HEALTH AND SAFETY

The municipality has established an Occupational Health and Safety (OHS) structure in line with the OHS Act. Legal appointments in terms of OHS have been made, and health and safety structures meetings take place regularly although given challenges posed by Covid 19 regulations as far as gatherings are concerned. Although health and safety is a joint effort between management and employees, management continues to capacitate/train health and safety structures and use various mechanisms to create health and safety awareness among employees. Internal auditing of contractors on health and safety systems was implemented and on-site project health and safety inspections were conducted. Like all other government institutions, service delivery and staff wellness in STLM was negatively affected by the COVID-19 pandemic and the municipality ensured compliance with regulations to minimize the spread of the pandemic by introducing the necessary protocols.

HR PERFORMANCE HIGHLIGHTS

- Implemented the reviewed and approved Employment Equity Plan
- Continued to improve good governance on HR matters by enforcing compliance with legal prescripts and policies governing HR matters.
- All senior management positions filled
- Implemented the approved WSP 2020/21 even though challenges capacity building initiatives were severely affected by Covid 19 pandemic
- Reviewed, approved and implemented the organizational structure
- Rolled-out the employee wellness service program

CHALLENGES

- Attracting skilled and competent workforce from different racial groups and people living with disabilities.
- Retaining skilled workers and achieving goals.
- Inadequate engagements with employees and establishing an organizational culture that is fit for purpose.
- Lack of sufficient office space to accommodate all staff safely during the COVID-19 pandemic.

- Lack of a high-performance culture and increased absenteeism among staff due to COVID-19.
- Lack of control over staff behaviour outside the working environment contributing to the rate of Covid 19 infections within the organization.

SERVICE STATISTICS FOR HR SERVICES

During the 2020/2021 financial year, 18 new posts were created in STLM. The staff complement for the 2020/2021 period consisted of 1 703 (1 677 funded) permanent positions, of which 1 522 posts are filled. The services of 80 employees were terminated due to retirement (36), resignation (23), death (15) and dismissal (6).

T 3.26.2

HR Services Policy Objectives Taken from IDP										
Service Objectives	Outline Service Targets	2018/2019		2019/2020		2020/2021		2021/22		
		Target	Actual	Target		Target	Actual	Target	Actual	
Service Indicators	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	Actual (vi)					
(i)										
To ensure compliance with the EEA.	2 employees from EEA target groups to be employed at the three highest levels.	2	2							
	Appointment of people from HDI in semi and unskilled occupational levels.	20	20	20	20	20	36	20		
	1 EE plan to be submitted to the Department of Labour by the end of October annually.	1	1	1	1	1	1	1		
To capacitate employees in order to enhance service delivery.	Number of WSP developed and submitted.	1	1	1	1	1	1	1		
To create a safe and healthy environment for personnel.	Activities to be conducted annually in line with OHS Policy.	12	20	20	20	32	32	20		
							T 3.25.3			

Employees - HR Services					
	Years 1- (2019)		Year 0 (2020)		
Job Level	Employee Number	Posts Number	Employee Number	Vacancies	Vacancies %
0-3	3	3	3	0	0
4-6	6	8	6	2	25
7-9	4	4	4	0	0
10-12	2	2	2	0	0
13-15	2	2	2	0	0
16-18	0	0	0	0	0
19-20	1	1	1	0	0
Total	18	20	18	2	10

Financial Performance : Human Resource Services 2020/2021					
					R'000
Details	2019/2020	2020/2021			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	285,743	52,750	654,644	438,100	731%
Expenditure:					
Employees	10,969,763	12,838,940	12,162,940	11,961,534	-7%
Repairs and Maintenance	-	68,804	47,304	1,614	-98%
Other	5,760,295	8,384,636	8,698,020	7,224,933	-14%
Total Operational Expenditure	16,730,058	21,292,380	20,908,264	19,188,081	-10%
Net Operational Expenditure	16,444,315	21,239,630	20,253,620	18,749,981	-12%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.26.5

COMMENT ON THE PERFORMANCE OF HR SERVICES OVERALL

There were no capital projects in the HR department for the 2020/2021 financial year, therefore no capital items were procured. Operational expenditure was R19 078 960 (94%).

T 3.26.7

3.24. ICT SERVICES

This component includes ICT services.

INTRODUCTION TO ICT SERVICES

The Information Communication Technology (ICT) Services Department provides a platform to enable the Municipality to use ICT systems and services to provide much-needed services to the STLM. ICT Services functions include setting up systems and providing services that enable various departments in the municipality to provide their products and services to the community by hosting such systems on ICT infrastructure.

We have continued to host financial, HR, electrical, civil engineering, planning, audit, records, communication, traffic and call centre systems to enable departments to provide efficient and reliable products and services. We have improved our server infrastructure and networking through the provision of backup and retention services, introducing new buildings to municipal network infrastructure. We have also improved our wireless network capacity, provided tools of trade to our users, introduced a mobile app to improve communication, continued the use of SMSs to communicate with the community, provided telecommunication and data services, and enabled a platform for our users.

We have improved on our ICT Governance and implemented Governance structures, while ensuring that we reduce bureaucratic red tape. We have implemented mCGICTPF, developed and implemented the ICT Master Systems Plan, and increased systems availability.

SERVICE STATISTICS FOR ICT SERVICES

- 98% wireless network availability.
- 99% restoration of backups.
- 99% incidents reported resolved
- 100% of information received published on the website and intranet
- 85% availability of servers, routers, switches and other hardware.
- 90% availability of telephony services.
- 95% availability of internet services.
- 95% availability of email services.
- 100% ICT Governance structures meetings and workshops.
- 100% response to all ICT-related audit queries.
- 95% of all calls responded to within SLA timeframes.

T3.27.2

ICT Services Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2018/2019		2019/2020		2020/21	
		Target	Actual	Target	Actual	Target	
		*Previous Year		*Previous Year	*Current Year		*Following Year
Service Indicators (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(x)
Provisioning of ICT equipment	Provide computers, printers, servers, scanners, projectors, phones, UPSs, etc.	100% capital budget spent on provisioning of ICT Equipment by June 2019	Q1. 31 radios, 2 laptops, 1 card printer Q2. 1 camera, 1 scanner, ICT tools, 12 phones, 11 laptops, 1 safe, 20 AiO PCs, 5 HD LCD, 26 UPS' Q3. 20 AiO PCs, 5 LCDs, 1 high volume printer, 5 chairs. Q4. 64 phones, 21 PoS hardware, 34 radios, 3 antennae, 3 laptops, 4 two-way radios, 5 card readers.	100% capital budget spent on provisioning of ICT equipment by June 2019	Computers R1 130 000 Scanners – R 90 000. Replace Furniture – R 15 000 Instruments & Tools for ICT – R 15 000 UPS – R 210 000 Server Room Fire Detection – R 2 660 000 Fiber – R 700 000 High Mast – R 450 000 Wi-Fi – R 2 500 000 Projectors at Banquet – R 440 000 Audio Visual – R 1 200 000 Monitoring and Reporting – R 1 000 000 Data Radios – R 550 000 Backbone – R 11 950 000 Printers – R 125 000	Computers R 3 228 127 Scanners – R 89 000. Replace Furniture – R 52 690 Instruments & Tools for ICT – R 14 947 UPS – R 0.00 Server Room Fire Detection – R 730 065 Fiber – R 3 996 138 High Mast – R 120 000 Wi-Fi – R 1 229 748 Projectors at Banquet – R 0.00 Audio Visual – R 194 000 Monitoring and Reporting – R 978 897 Data Radios – R 172 150 Backbone – R 10 889 076 Printers – R 84 510 Projector & Screen – R 12 700	Computers R 1 580 000 Scanners – R 30 300. Fiber – R 2 660 000 High Mast – R 250 000 Wi-Fi – R 500 000 Audio Visual – R 3 500 000 Data Radios – R 550 000 Backbone – R 220 000 Printers – R 60 000 2 Way Radios – R 580 000 Web development – R 1 000 000 TMS – R 1000 000 Backup Firewall – R 750 000 Receptors – R 120 000 Server – R 850 000 Storage – R 2 210 000 Drones – R 100 000

ICT Services Policy Objectives Taken from IDP							
Service Objectives Service Indicators (i)	Outline Service Targets (ii)	2018/2019		2019/2020		2020/21	
		Target	Actual	Target	Actual	Target	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (x)
					Projector & Screen – R 15 000 2 Way Radios – R 100 000 Pressure Sealer – R 160 000	2 Way Radios – R 83 013 Pressure Sealer – R 198 950	SMART City – R 62 000 000
ICT systems maintenance and end user support.	Provide end user maintenance and support	4 966 incidents reported and resolved by June 2018.	Q1. 1 788 July 618 August 586 September 584 Q2. 1 543 Oct – Dec 2018 Q3. 2 141 Jan – Mar 2019	4 966 incidents reported and resolved by June 2018.	6 000 incidents reported and resolved.	3 780 Q1. 1 576 Jul – Sep Q2. 1 448 Oct – Dec 2019 Q3. 679 Jan – Mar 2020 Q4. 77 Apr – Jun 2020	3 000 incidents reported and resolved.
Generation of the reports for update of municipal website	Provide website and intranet services	12 reports on information published within 4 working hours.	12 reports on information published within 4 working hours. 505 quotation adverts, 108 tenders, 19 vacancy adverts, 28 notices published on Municipal website 68 media releases.	12 reports on information published within 4 working hours. 505 quotation adverts, 108 tenders, 19 vacancy adverts, 28 notices published on Municipal website 68 media releases.	510 quotation adverts, 110 tenders, 20 vacancy adverts, 30 notices published on Municipal website 70 media releases.	609 quotation adverts, 138 tenders, 26 vacancy adverts, 75 notices published on Municipal website 0 media releases.	610 quotation adverts, 140 tenders, 30 vacancy adverts, 80 notices published on Municipal website 5 media releases.
Provision and maintenance of	Provide radio communication services	96% wireless network availability.	Q1. 96% wireless network availability.	Q1.	96% wireless network availability.	Q1. 96% wireless network availability.	96% wireless network availability.

ICT Services Policy Objectives Taken from IDP							
Service Objectives Service Indicators (i)	Outline Service Targets (ii)	2018/2019		2019/2020		2020/21	
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (x)
wireless, data, and radio support			Q2. 96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability	96% wireless network availability. Q2. 96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability		Q2. 96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability	
							T 3.27.3

Employees - ICT Services					
	Years 1- (2019)	Year 0 (2020)			
Job Level	Employee Number	Posts Number	Employee Number	Vacancies	Vacancies %
0-3	2	2	2	0	0
4-6	3	4	3	1	25
7-9	9	9	8	1	11
10-12	2	3	2	1	33
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	16	18	15	3	17

Financial Performance : ICT Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	-	30,684	30,684	-	-100%	
Expenditure:						
Employees	9,484,374	10,322,748	10,241,548	10,663,622	3%	
Repairs and Maintenance	957,834	3,391,792	4,291,792	4,078,848	20%	
Other	8,101,246	15,481,058	14,510,026	6,526,250	-58%	
Total Operational Expenditure	18,543,453	29,195,598	29,043,366	21,268,720	-27%	
Net Operational Expenditure	18,543,453	29,164,914	29,012,682	21,268,720	-27%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.27.5						

Capital Expenditure : ICT Services 2020/2021						R' 000
Capital Projects	2020/2021					
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value	
Total All	77,730,300	36,880,300	25,421,452	-31%		
Capital:Non-infrastructure:New:Computer Equipment:P0000001-Backbone infrastructure & VOIP (122/...)	220,000	191,300	191,294	0%	191,294	

Capital:Non-infrastructure:New:Intangible Assets:Licences and Rights:Computer Software and Applications:P1900056 Detection and Network vulnerability system: 122	-	931,100	931,096	0%	931,096
Capital:Non-infrastructure:Existing:Upgrading:Intangible Assets:Licences and Rights:Computer Software and Applications:P2000187: Website development: 122	1,000,000	167,000	165,000	-1%	165,000
Capital:Non-infrastructure:Existing:Renewal:Intangible Assets:Licences and Rights:Computer Software and Applications:P2000191: Backup Firewall : 122	750,000	2,330,000	2,323,311	0%	2,323,311
Capital:Non-infrastructure:Existing:Renewal:Computer Equipment:P2000094: Pressure Sealer: 122	-	-	-	0%	-
Capital:Non-infrastructure:New:Computer Equipment:P2000095: High Mast Tower: 122	250,000	328,640	328,638	0%	328,638
Capital:Non-infrastructure:New:Computer Equipment:P1900104 Plotter: 122	-	-	-	0%	-
Capital:Non-infrastructure:New:Computer Equipment:P0007526-UPS (122/...)	1,720,000	1,641,360	143,658	-91%	143,658
Capital:Non-infrastructure:New:Computer Equipment:P0008199-Scanners (122/...)	30,300	30,300	29,883	-1%	29,883
Capital:Non-infrastructure:New:Computer Equipment:P1000193-Projector & screen (122/...)	-	-	-	0%	-
Capital:Non-infrastructure:Existing:Renewal:Computer Equipment:P0008197-Computer systems (122/...)	1,580,000	1,577,100	1,366,451	-13%	1,577,100
Capital:Non-infrastructure:Existing:Renewal:Computer Equipment:P0008198-Printers (122/...)	60,000	60,000	57,070	-5%	60,000
Capital:Non-infrastructure:Existing:Upgrading:Computer Equipment:P2000192: Equipment for Receptors: 122	120,000	120,000	117,700	-2%	120,000
Capital:Non-infrastructure:Existing:Upgrading:Computer Equipment:P2000190: Storage Area Network: 122	2,210,000	2,901,355	872,491	-70%	2,901,355

Capital:Non- infrastructure:Existing:Renewal:Computer Equipment:P2000098: Replace Audio Visual equipment:122	3,500,000	3,500,000	3,102,144	-11%	3,500,000
Capital:Non- infrastructure:Existing:Upgrading:Computer Equipment:P2000104: Communication To External Facilities: 122	550,000	550,000	549,599	0%	550,000
Capital:Non-infrastructure:New:Computer Equipment:P2000096: Corporate and Guest Wireless LAN internal: 122	500,000	-	-	0%	-
Capital:Non-infrastructure:New:Computer Equipment:P1900102 Fibre connection: 122	2,660,000	6,996,645	6,995,682	0%	6,996,645
Capital:Non- infrastructure:Existing:Renewal:Machinery and Equipment:P1200019-Replace two way radios (122/...)	580,000	555,500	555,405	0%	555,500
Capital:Non-infrastructure:New:Machinery and Equipment:P2000189:SMART CITY Projects: 122	62,000,000	15,000,000	7,692,030	-49%	15,000,000

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.

T 3.27.6

COMMENT ON THE OVERALL PERFORMANCE OF ICT SERVICES

Capital projects for 2018/2019 included upgrading of network backbone infrastructure and VOIP, communication radio links, increasing storage project, UPS, computer systems, and laptops. The only variation was that the projects were not completed in the months planned for on the SDBIP.

3.25. INTEGRATED DEVELOPMENT PLAN SERVICES***INTRODUCTION TO IDP SERVICES***

The development of the IDP was guided by national and provincial imperatives. Council prides itself in public participation processes that ensure that its citizens' inputs are taken into consideration during the planning and budget processes. The existing IDP structures ensure that the communities are in the know as far as municipal performance is concerned. Council strives to ensure that there is alignment between the IDP, PMS, and budget to ensure that it meets its objectives.

T3.28.1

IDP Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2018/19		2019/2020			2020/2021
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
<i>To guide and inform the Municipal planning, budget and management, and development actions.</i>	Develop and review the IDP of the organisation.	1	1	1	1	1	1

T 3.28.3

Development and strategic Support (IDP, PMS)						
	Years 1- (2019)		YEAR 0 (2020)			
Job Level	Employee Number	Posts Number	Employee Number	Vacancies	Vacancies %	
0-3	3	3	3	0	0	
4-6	1	1	0	1	100	
7-9	0	2	2	0	0	
10-12	1	1	1	0	0	
13-15	0	0	0	0	0	
16-18	0	0	0	0	0	
19-20	0	0	0	0	0	
Total	5	7	6	1	14	

Financial Performance : IDP Services 2020/2021						R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	-	-	-	-	0%	
Expenditure:						
Employees	3,914,993	4,448,854	4,388,854	4,473,611	1%	
Repairs and Maintenance	-	-	-	-	0%	
Other	2,092,940	1,176,962	1,610,879	1,280,258	9%	
Total Operational Expenditure	6,007,934	5,625,816	5,999,733	5,753,870	2%	
Net Operational Expenditure	6,007,934	5,625,816	5,999,733	5,753,870	2%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
T 3.28.5						

COMMENT ON THE OVERALL PERFORMANCE OF IDP SERVICES

Council adopted its 2020/2021 IDP as per legislative requirements. Furthermore, priorities identified in the budget and IDP informed resource allocation.

T 3.28.7

3.26. PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

This component includes property, legal, risk management, and procurement services.

INTRODUCTION TO PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

Property valuation: The department is responsible for providing an updated basis for the levying of property rates. During the 2017/2018 financial year, the new 2018/2023 general valuation roll was compiled and submitted. The 1st two supplementary valuation rolls for the 2018-2023 general valuation roll was compiled and submitted in October 2018 and February 2019, respectively. The department is also responsible for the alienation of Council's properties as per the prescripts of the relevant legislation.

Legal and administration services: The Department of Legal and Administration is fully complying with the aim of ensuring good governance and public participation. The Legal and Administration department provides legal services, records management, secretariat services and alienation of Council's properties. The department also provides support services to the Council, Mayoral Committee and all other departments in the municipality. It will continue to provide high-quality administrative support and ensure legal compliance.

Risk management services: The department is responsible for providing guidance on risk mitigation strategies in line with the approved risk management strategy and policy. On an annual basis, the risk workshop is held to review organisational risk and new emerging risks to develop strategic and operational risk plans.

Procurement services: The department is responsible for the acquisition of supplies and services in support of the municipality's business. It ensures that all procurement processes are fair, equitable, competitive, cost-effective, compliant with the regulatory framework and consistent with all applicable legislation.

SERVICE STATISTICS FOR PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

Tenders	: 63
Contracts	: 183
Supplementary valuations	: 1 150
Policies	: 38
By-laws	: 8

T 3.28.2

Property, Legal, Risk Management, and Procurement Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2016/2017		2017/18		2018/19	
		Target	Actual	Target		Actual	Target
		Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
Ensure compliance with Fraud Prevention Plan.	Number of activities implemented on Fraud Prevention Plan.	4					
Render effective secretariat services.	Develop annual schedule of Council, Mayoral, and other committees.	1	1	1	1	1	1
Maintain a proper Records Management System.	Review of the File Plan.	1	1	1	1	1	1
	Number of reports submitted in monitoring incoming and outgoing correspondence.	6	11	11	11	11	12
Improve legal compliance.	Number of activities undertaken to improve legal compliance.	5	5	5	4	4	4
Promote cooperative governance.	Number of activities undertaken to comply with King III Report.	5	5	5	5	5	5
Maintain comprehensive and uniform valuation roll.	% of supplementary taxes implemented.	100%	100%	100%	100%	100%	100%
Facilitate and coordinate risk management functions and processes.	Number of strategic risk registers approved by Council.	1	1	1	1	1	1
Fully comply with Supply Chain Regulation and National Treasury Guide on procurement processes.	Number of compliant in-year reports submitted on time.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.	4 quarterly reports, annual reports, 12 monthly deviation reports.

T 3.28.3

Employees - Property; Legal; Risk Management					
	Years 1- (2019)	Year 0 (2020)			
Job Level	Employee Number	Posts Number	Employee Number	Vacancies	Vacancies %
0-3	6	7	7	0	0
4-6	10	14	13	1	7
7-9	11	12	11	1	8
10-12	7	9	8	1	11
13-15	3	3	3	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	37	45	42	3	7

Financial Performance : Legal, Property and Procurement					2020/2021	R'000
Details	2019/2020	2020/2021				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	1,801,258	1,436,654	1,136,654	1,340,907	-7%	
Expenditure:						
Employees	32,242,305	35,231,201	33,833,601	34,074,353	-3%	
Repairs and Maintenance	536,602	554,267	534,267	341,846	-62%	
Other	17,612,196	21,308,725	25,989,262	20,438,615	-4%	
Total Operational Expenditure	50,391,103	57,094,193	60,357,130	54,854,814	-4%	
Net Operational Expenditure	48,589,845	55,657,539	59,220,476	53,513,907	-4%	
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>						
<i>T 3.15.5</i>						

Capital Expenditure : Legal, Property and Procurement				2020/2021	
R' 000					
Capital Projects	2020/2021				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	3,200,000	2,600,000	2,598,521	0%	
Capital:Non- infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Stores:P2000155: Extension of Municipal Store : 230	1,000,000	400,000	399,999	0%	399,999
Capital:Non- infrastructure:Existing:Renewal:Intangible Assets:Licences and Rights:Unspecified:P1600003-Aerial Photos & Pictometry (123/...)	2,000,000	2,000,000	1,999,410	0%	1,999,410
Capital:Non- infrastructure:Existing:Renewal:Furniture and Office Equipment:P1000155-Furniture & office equipment (120/...)	-	-	-	0%	-
Capital:Non-infrastructure:New:Furniture and Office Equipment:P1000118 Bulk filing cabinets (120/...)	200,000	200,000	199,112	0%	199,112
Capital:Non- infrastructure:Existing:Renewal:Furniture and Office Equipment:P1900092 Replace Furniture and Office Equipment: 123	-	-	-	0%	-
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.25.6

COMMENT ON THE OVERALL PERFORMANCE OF PROPERTY SERVICES

All the departments managed to successfully implement their projects as per the SDBIP. Legal services had a challenge with the procurement of the executive support vehicle due to under-budgeting.

T 3.28.7

COMPONENT J: ORGANISATIONAL PERFORMANCE SCORECARD

This component includes a performance summary of the Annual Performance Scorecard Report for the 2018/2019 financial year.

Refer to **Appendix V for a full report.**

**CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE
(PERFORMANCE REPORT PART II)*****INTRODUCTION***

To ensure that the organization's effectiveness is increased, the municipality conducts some personnel needs analysis and makes the necessary provision in the municipal budget on an annual basis. To ensure effectiveness and efficiency in the organisation, the municipality annually develops a WSP, after conducting a training needs analysis. The necessary training is then provided depending on available financial resources. Employees are also provided with all the necessary tools including, but not limited to, ICT tools, furniture, and machinery.

Necessary policies, systems, procedures, and mechanisms are put in place to ensure organizational development. These include, but are not limited to, recruitment, selection, training, discipline, and staff retention. Employees are developed as far as possible to assist them to function effectively as human beings and to reach their full potential.

Changes in business process and changing environment requires the organization to review its organizational structure on a regular basis.

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1. EMPLOYEE TOTALS, TURNOVER, AND VACANCIES

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2018/2019		2019/2020				2020/2021			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Water (water general).	500, 560, 561, 562, 563, 564, 566, 567, 571, 575, 546/566, 550/560	119	96	152	125	26	17	150	126	24	16
Waste water (sanitation and public toilets).	546, 547, 550, 552, 553, 410, 5547/567 552/561 561/563	165	123	128	100	28	22	123	102	21	17
Electricity.	700	113	106	117	108	9	8	117	102	15	13
Waste management.	420, 425, 426	212	205	231	218	13	6	230	209	21	9
Housing (human settlements).	452	31	30	14	11	3	21	14	13	1	7

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2018/2019		2019/2020				2020/2021			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Roads (road transport, licensing, and taxi terminals buildings).	300, 540, 542, 543, 557	187	179	189	179	10	5	196	178	18	9
Transport.	None	0	0	0	0	0	0	0	0	0	0
Planning (development and strategic support IDP, town planning services).	114, 502			28	25	3	12	29	26	3	10
LED.	124	2	1	2	2	0	0	2	2	0	0
Planning (strategic & regulatory) [Office of the MM, Deputy MM, Exec Director: Public Services, Exec Director: Services, Exec Director: Corporate Services, Exec Director: Financial Services, Internal Audit.	110,118, 111, 112, 113, 107, 108, 109	20	19	26	23	3	12	26	24	2	8

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2018/2019		2019/2020				2020/2021			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Community and Social services (Gender and Social Development, Library, Youth Development, Events and Facility Management (Community Halls), Cemetery and Age Care).	117, 140, 116, 161 505, 505/533	85	81	87	84	3	3	91	84	7	8
Environmental Protection (Pollution control, Biodiversity, Landscape, and Environmental Health).	None	0	0	0	0	0	0	0	0	0	0
Health	400, 405, 440, 441, 442	6	5	7	7	0	0	7	6	1	14
Security and Safety (Traffic, Emergency Services, and Street Lights).	310, 311, 312, 515, 460	174	163	214	177	37	17	215	201	14	7

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2018/2019		2019/2020				2020/2021			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Sport and Recreation.	530, 533, 539	166	161	154	152	2	1	153	144	9	6
Corporate Policy Offices and others (Legal and Admin, HCM, IT, Property and Evaluation, Communication, Mayoral admin, Stores, Financial Data Processing, Municipal Buildings).	102, 105, 119, 120, 121, 122, 123, 126, 128, 141, 200, 205, 210, 230, 555, 576	306	281	331	315	6	2	324	305	19	6
TOTAL		1613	1474	1679	1526	153	9.1	1677	1522	155	9.2

Vacancy Rate: Year 1 (2019/2020)				Vacancy rate year 0: 2020/2021		
Designation	Total Approved Posts	Vacancies	% Vacancies	Total Approved Posts	Vacancies	% Vacancies
MM	1	0	0	1	0	0
CFO	1	1	100	1	0	0
Other Section 57 Managers (excluding Finance)	3	0	0	3	0	0
Other Section 57 Managers (Finance)	0	0	0	0	0	0
Police Officers	None	None	None	None	None	None
Firefighters	58	5	8.6	58	2	3.4
Senior Management – Level 13-15 (excluding Finance) {1-3}	51	4	8.6	54	4	7.4
Senior Management – Level 13-15 (Finance) {1-3}	7	0	0	7	1	14.3
Highly Skilled Supervision – Level 9-12 (excluding Finance) {4-6}	74	12	16.2	74	5	6.8
Highly Skilled Supervision – Level 9-12 (Finance) {4-6}	32	0	0	30	3	10

Turnover Rate 2020/2021			
Details	Total of Appointments as of the Beginning of the Financial Year	Terminations during the Financial Year	Turnover Rate (%)
2018/2019	184	47	3.2%
2019/2020	119	42	2.8%
2020/2021	152	80	5.3%

COMMENT ON VACANCIES AND TURNOVER

Elementary/entry level vacancies are advertised on local media and municipal notice boards while vacancies at management, skilled and professional occupations are advertised using local and national media in line with the recruitment policy to ensure sufficient coverage. All Section 54 and 56 senior manager's positions were filled by 30 June 2021. Appointments on an acting basis were made when such vacancies occurred. Internal staff are at liberty to apply for promotional positions if they meet the requirements in terms of qualifications, skills, and experience. Internal promotions were done where our internal candidates were assessed and found to meet the requirements for the posts. The Employment Equity Plan is always considered when making appointments. The turnaround time for the filling of vacant posts varies depending on the scarcity of skills in the labour market, qualifications and experience required. The target turnaround time to fill a vacancy is three (3) months.

Turnover is mainly due to resignations, retirement, death, and (to a limited extent) dismissals. Employees mainly resign as a result of career advancement. We have an active Employee Assistance Programme in place and also host staff wellness events during the year. There is a long service recognition system in place, which is implemented in terms of the conditions of service and internal policies. Retention measures like scarcity allowances have been introduced and are implemented for designated technical positions. However, due to other institutions offering more benefits than STLM can afford, it is not always possible to retain scarce and skilled employees.

*T 4.1.4***COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE****INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT**

The municipality strives to achieve its IDP goals by ensuring on-time HR provisioning following a rigorous recruitment process. Employees are valued assets of the municipality and processes are in place to ensure capacity building of staff in support of their career aspirations. Training and development opportunities are available for staff in the form of short courses and long-term interventions in the form of study bursaries with accredited institutions of higher learning. An Employment Equity Plan has been developed and implemented and is reviewed annually. Annual reports on the implementation of the plan are sent to the Department of Labour at the end of September as required by EEA. A variety of policies were developed and implemented as indicated in Section 4.2 on policies.

T 4.2.0

4.2. POLICIES

HR Policies and Plans				
No.	Name of Policy	Completed (%)	Reviewed (%)	Date Adopted by Council or Comment on Failure to Do So
1	Affirmative Action.	100%		C55/05/2019
2	Attraction and Retention.	100%	100%	C55/05/2019
3	Code of Conduct for Employees.	100%		C55/05/2019
4	Delegation, Authorization, and Responsibility.	100%		C55/05/2019
5	Disciplinary Code and Procedures.	100%		C55/05/2019
6	Essential Services.	100%		C55/05/2019
7	Employee Assistance/Wellness.	100%		C55/05/2019
8	Employment Equity Plan.	100%		C55/05/2019
9	Exit Management (Part of Retention Policy).	100%		C55/05/2019
10	Grievance Procedures.	100%		C55/05/2019
11	HIV/AIDS Policy.	100%		C55/05/2019
12	HR and Development.	100%		C55/05/2019
13	Information Technology.	100%		C55/05/2019
14	Job Evaluation.	100%		C55/05/2019
15	Leave (According to Conditions of Service).	100%		C55/05/2019
16	Occupational Health and Safety.	100%		C55/05/2019
17	Official Housing.	100%		C55/05/2019
18	Official Journeys.	100%		C55/05/2019
19	Official Transport to attend Funeral.	100%		C55/05/2019
20	Official Working Hours and Overtime.	100%		C55/05/2019
21	Organizational Rights.	100%		C55/05/2019
22	Payroll Deductions.	100%		C55/05/2019
23	Performance Management and Development.	100%		C55/05/2019

HR Policies and Plans				
No.	Name of Policy	Completed (%)	Reviewed (%)	Date Adopted by Council or Comment on Failure to Do So
24	Recruitment, Selection, and Appointment.	100%	100%	C55/05/2019
25	Remuneration, Scales, and Allowances.	100%		C55/05/2019
26	Resettlement.	100%		C55/05/2019
27	Sexual Harassment.	100%		C55/05/2019
28	Skills Development.	100%		C55/05/2019
29	Smoking Policy.	100%		C55/05/2019
30	Special Skills.	100%		C55/05/2019
31	Work Organization.	100%		C55/05/2019
32	Uniforms & Protective Clothing.	100%		C55/05/2019
33	Other Policies/Procedures.			C55/05/2019
33.1	Absence from Work without Leave (Only procedures.)	100%		C55/05/2019
33.2	Accident and Incident Reporting Procedure.	100%		C55/05/2019
33.3	Acting Allowance Policy (Only draft).	100%		C55/05/2019
33.4	Bereavement Policy.	100%		C55/05/2019
33.5	Bursary By-laws.	100%		C55/05/2019
33.6	Cell phones.	100%		C55/05/2019
33.7	Clocking Systems Policy.			C55/05/2019
33.8	Conditions of Service.	100%		C55/05/2019
33.9	Education, Training, and Development.	100%		C55/05/2019
33.10	Fraud Prevention Policy.	100%		C55/05/2019
33.11	Performance Appraisal.	100%		C55/05/2019
33.12	Private Work Policy.	100%		C55/05/2019
33.13	Retention & Succession.	100%		C55/05/2019

COMMENT ON WORKFORCE POLICY DEVELOPMENT

Human Resources Management policies are in place and were approved by Council. Compliance with policies and the ability of management to enforce compliance with policies remains a challenge and requires urgent attention. Knowledge and understanding of policies by all staff also remain an issue of concern making it crucial to improve and accelerate policy awareness activities amongst staff. Policy awareness is promoted at monthly inductions. Workplace policies are developed and reviewed as and when necessary, in consultation with labour, as prescribed by the relevant pieces and legislation and signed collective agreements.

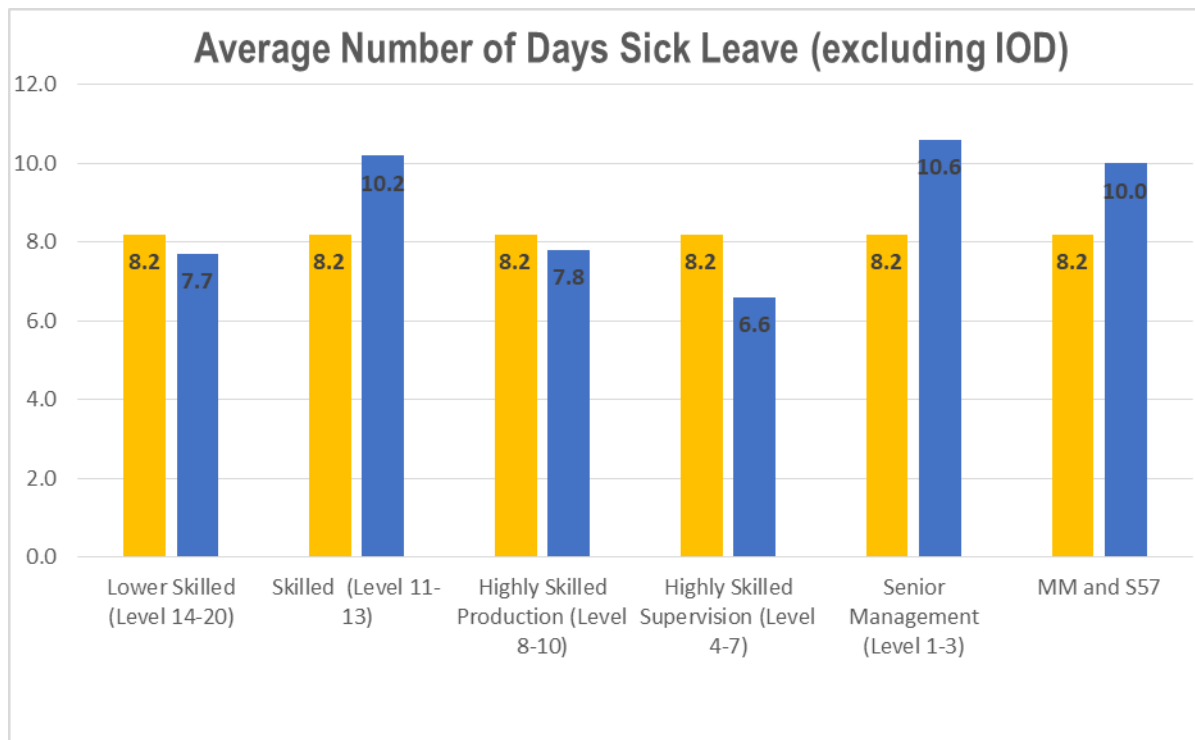
T 4.2.1.1

4.3. INJURIES, SICKNESS, AND SUSPENSIONS

Number and Cost of Injury on Duty 2020/2021					
Type of Injury	Injury Leave Taken (Days)	Employees Using Injury Leave (Number)	Proportion Employees Using Sick Leave (%)	Average Injury Leave per Employee (Days)	Total Estimated Cost
Required basic medical attention only	5days	1 employee			R 9252.40
Temporary total disablement	None	0		0	0
Permanent disablement	None	0		0	0
Fatal	None	0		0	0
Total	5 days	1 employee		5 days	R 9252.40

Number of Days and Cost of Sick Leave (Excluding Injury on Duty) 2020/2021						
Salary Band	Total Sick Leave (Days)	Proportion of Sick Leave without Medical Certification (%)	Employees Using Sick Leave (Number)	Total Employees in Post (Number)	Average Sick Leave per Employee (Number)	Estimated cost
Lower Skilled (Level 14-20)	2140	126 5.9%	278	727	7.7 days	1 119 012.74
Skilled (Level 11-13)	1432	209 9.8%	140	248	10.2 days	910 706.28

Highly Skilled Production (Level 8-10)	1773	222 12.5%	226	155	7.8 days	2 035 973.09
Highly Skilled Supervision (Level 4-7)	664	115 15.2%	100	50	6.6 days	1027 965.2
Senior Management (Level 1-3)	255	16 6.3%	24	5	10.6 days	581 157.24
MM and S57	10	1 0%	1	5	5.4 days	
Total	6 274	688 9.1%	769	1522	8.2 days	



COMMENT ON INJURY AND SICK LEAVE

Special sick leave is taken in the case of injury on duty. An OHS Policy in this regard is in place and displayed at all workplaces. All departments are required to comply with this policy. Regular OHS inspections and safety audits are carried out during the year to identify any new health and safety risks. Accidents and injuries on duty were investigated in terms of relevant legislation. HODs monitored sick leave, and proper record was kept of all leave and sick leave taken. Where necessary, officials may be sent to medical practitioners appointed by Council for second opinions in cases of extended sick leave.

T 4.3.4

Number and Period of Suspensions 2020/2021

Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action Taken or Status of Case and Reasons Why not Finalised	Date Finalised
Director: Community Services	Insubordination & poor work performance	04/05/2020	Disciplinary Hearing is forthcoming.	Not yet finalised
Assistant Director: Electrical Engineering Services	8 number of gross misconduct	17/06/2020	Disciplinary hearing is ongoing	Not yet finalised
Housing Administrative Officer	Corruption & dishonesty	08/08/2020	Investigations	Not yet finalised
Fire Fighter	Gross Misconduct		Disciplinary Hearing	Finalized
Cashier	Gross Misconduct		Disciplinary hearing is ongoing	Not yet finalized

Performance Rewards By Gender 2020/2021

Designations	Beneficiary profile				
	Gender	Total Number of Employees in Group	Number of Beneficiaries	Expenditure on Rewards – Year 1 R' 000	Proportion of Beneficiaries within Group %
Section 54	M	1	1	R130 200.05	100
	F	0	0	0	0
Section 56	M	2	1	R59 101.35	50
	F	2	0	0	0
Other managers	M	31	0	0	0
	F	19	0	0	0
Total				R189 301.41	3.6

<i>Has the statutory municipal calculator been used as part of the evaluation process?</i>	Yes/No
<i>T 4.4.1</i>	

4.4. PERFORMANCE REWARDS

COMMENT ON PERFORMANCE REWARDS

PMS is applied to Accounting Officer and Section 56 Executive Directors who report to the MM.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE***INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT***

STLM is championing staff development in the municipality by affording employees an opportunity to study by providing bursaries. A total of R2 483 545.00 was budgeted for the provision of study bursaries for the financial year. Total expenditure after budgetary adjustments was R 2 467 515.00. The budgetary adjustment was made to accommodate the growing interest amongst employees in obtaining formal qualifications. Employees are encouraged to pursue studies that would have an impact on personal growth, individual performance and contribute effectively to organizational goal achievement.

The bursary scheme is also used in the municipality to fund employee development in scarce skills within the local government sector. The bursary scheme now pays for Master's degree programmes that will be beneficial to the municipality, grow the skills base of workers, and empower employees in leadership skills.

A skills gap analysis is conducted on an annual basis and then a WSP is developed from the inputs received. Skills training is provided in line with the approved WSP. Employees are also continuously sent to workshops and seminars to improve their capacity.

T4.5.0

4.5. SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management Level	Gender	Employees in post as at 30 June 2021	Number of Skills Employees Required and Actual as at 30 June 2021											
			Learnership			Skills Programmes and Other Short Courses			Other Forms of Training			Total		
			Number	Actual: End of 2018/2019	Actual: End of 2019/2020	2020/2021 Target	Actual: End of 2018/2019	Actual: End of 2019/2020	2020/2021 Target	Actual: End of 2018/2019	Actual: End of 2019/2020	2020/2021 Target	Actual: End of 2018/2019	Actual: End of 2019/2020
MM and S57	Female	1	1	1	0	0	1	2				0	2	2
	Male	3	1	1	0	0	2	2				1	3	2
Councillors, senior officials, and managers	Female	39	1	1	0	4	5	28				5	6	28
	Male	72	5	5	0	19	7	28				24	12	28
Technicians and associate professionals*	Female	29	0	0	0	20	95	103		1	7	20	96	110
	Male	171	4	4	0	135	148	221		8	4	139	160	225
Professions	Female	38	5	5	5	10	14	33				15	19	38
	Male	38	3	3	5	15	18	14				18	21	19
Subtotal	Female	107	7	7	5	34	115	166		1	7	41	129	178
	Male	284	13	13	5	170	175	265		8	4	183	192	274
Total		391	20	20	10	204	290	431		9	11	237	321	452

*Registered with professional associate body, e.g. CA(SA)

Skills Development Expenditure										
Management Level	Gender	Employees as at the Beginning of the Financial Year	Original Budget and Actual Expenditure on Skills Development – Year 1							
			Learnership		Skills Programmes and Other Short Courses		Other Forms of Training		Total	
			Number	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual	Original Budget
MM and S57	Female	2	18,400	18,400					18,400	
	Male	3	18,400	18,400					18,400	
Legislators, senior officials, and managers	Female	47	18,400	18,400	14,500	14,500			32,900	32,900
	Male	65	73,600	73,600	66,502	63,502			140,102	137,102
Professionals	Female	43	36,480	36,480	22,550	22,550			59,030	59,030
	Male	39	56,020	56,020	18,250	18,250			74,270	74,270
Technicians and associate professionals	Female	30			93,902	63,902			93,902	63,902
	Male	122	114,000	114,000	372,526	201,526			486,526	315,526
Clerks	Female	140	113,180	113,180	252,777	152,777			365,957	265,957
	Male	24	54,720	54,720	123,129	68,078			177,849	122,798
Service and sales workers	Female	139	19,380	19,380	118,158	58,158			137,538	77,538
	Male	146	37,620	37,620	336,195	236,195			373,815	273,815
Plant and machine operators and assemblers	Female	21			12,948	12,948			12,948	12,948
	Male	154			148,292	98,292			148,292	98,292
Elementary occupations	Female	175			93,164	52,964			93,164	52,964
	Male	429			326,907	229,102			326,907	229,102
Subtotal	Female	597	205,840	205,840	604,999	377,799			810,839	583,639
	Male	982	354,360	354,360	1,484,801	914,945			1,839,161	1,269,305
Total		1 579	560,200	560,200	2,089,800	1,292,744			2,650,000	1,852,944

***COMMENTS ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND THE
FINANCIAL COMPETENCY REGULATIONS***

The sum of R2 725 000 was allocated internally to implement employees' skills development initiatives. In line with the approved WSP, total expenditure for the year amounted to R2 672 500.00. Compliance to Covid19 regulations poses challenges in the implementation of training initiatives thus resulting in under-expenditure for the year under review. The LGSETA discretionary grant funding was earmarked for learner-ships/ apprenticeships and skills programmes aimed at improving internal and external workforce capacity or the unemployed in community. A concerted effort was made to ensure that the relevant employees and financial management interns are trained to be compliant with the MFMA Competency Regulations.

T 4.5.4

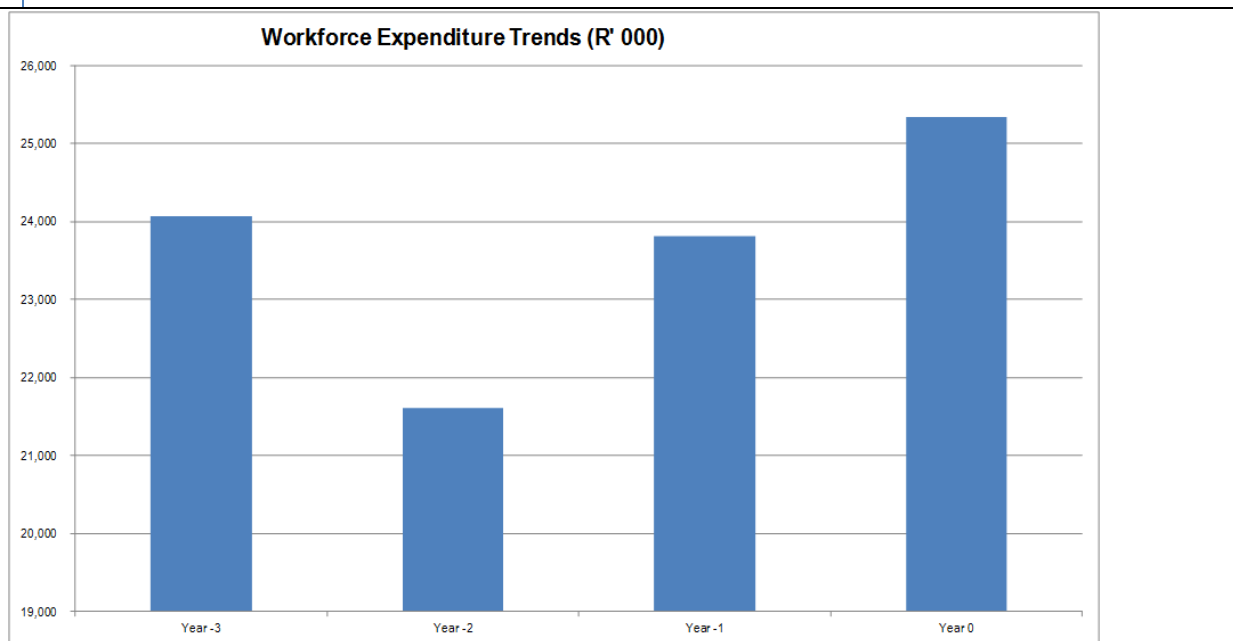
COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

Workforce expenditure forms part of the municipal operational expenditure budget and is managed by the finance directorate. It involves salaries, contributions to medical aids, pension funds, housing scheme, UIF, group life insurance, travelling, cell phone and data allowances. All expenditure should be in line with the approved budget. When the staff establishment is approved, provision is made in the budget for all the posts that can be filled and the time frames related thereto. No unfunded posts may be filled. The municipality ensures that it recruits employees capable of effectively rendering the services required to achieve its strategic goals.

T 4.6.0

4.6. EMPLOYEE EXPENDITURE



Source: MBRR SA22

T 4.6.1

COMMENT ON WORKFORCE EXPENDITURE

Workforce expenditure for the financial year has slightly increased due to creation of new positions which were created as part of the IDP review process with the sole purpose of ensuring effective delivery of institutional mandate. The total annual amount of R649 857 197,30 was spend to maintain the overall employee population.

4.6.1.1

Number of Employees Whose Salaries Were Increased Due to Position Upgrades		
Beneficiaries	Gender	Total
Lower Skilled (Level 1-2)	Female	According to the 2020/2021 budget – None
	Male	According to the 2020/2021 budget – None
Skilled (Level 3-5)	Female	According to the 2020/2021 budget – None
	Male	According to the 2020/2021 budget – None
Highly Skilled Production (Level 6-8)	Female	According to the 2020/2021 budget – None
	Male	According to the 2020/2021 budget – None
Highly Skilled Supervision (Level 9-12)	Female	According to the 2020/2021 budget – None
	Male	According to the 2020/2021 budget – None
Senior Management (Level 13-16)	Female	According to the 2020/2021 budget – None
	Male	According to the 2020/2021 budget – None
MM and S57	Female	According to the 2020/2021 budget – None
	Male	According to the 2020/2021 budget – None
Total		0

T 4.6.2

Employees Whose Salary Levels Exceed The Grade Determined By Job Evaluation				
Occupation	Number of Employees	Job Evaluation Level	Remuneration Level	Reason for Deviation
None				

T 4.6.3

Employees Appointed to Posts Not Approved				
Department	Level	Date of Appointment	Number Appointed	Reason for Appointment When No Established Post Exists
None				

T 4.6.4

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE

1. No employees had their salaries increased due to positions being upgraded.
2. All employees appointed on approved and funded posts.

T 4.6.5

DISCLOSURES OF FINANCIAL INTERESTS

Officials and councillors declared their financial interests for the 2020/21 financial year to foster a culture of integrity and accountability and to prioritize the needs of communities. As per the code of conduct for officials and councillors (in terms of the MSA 2000), declarations are made annually. Refer to disclosures made by officials and councillors concerning their financial interests as required by MSA 2000 Schedule 1 and 2 as set out in **Appendix J**.

T 4.6.6

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

This chapter contains information regarding financial performance and highlights specific accomplishments. It comprises the following components:

Component A: Statement of Financial Performance

Component B: Spending against Capital Budget

Component C: Cash Flow Management and Investment

Component D: Other Financial Matters

The overall operating results achieved for the past financial year closed off with a surplus of R242.2 million compared to a budgeted surplus of R 47.1 million. Operating revenue for the year is R2.0 billion (2020: R1.8 billion), which reflects an increase of 11.1%. The operating expenditure for the year is R1.8 billion (2020: R1.8 billion), which reveals a decrease of 5.1%.

The total capital expenditure capitalized for the year in respect of property, plant, and equipment amounted to R697.7 million. This includes R153.9 million from government grants, R42.0 million from Donations, R0.6 million from Insurance, R239.7 million from borrowings and R261.4 million from own cash resources.

Cash and short-term investments decreased by 4.7% to R544.6 million (2020: R570.4 million). The cash balance at financial year end was R 94.6 million.

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL PERFORMANCE

*Note: Statements of Revenue Collection Performance by vote and source are included in **Appendix G**.*

Operating revenue excluding capital grants and subsidies for the year is R2.0 billion (2020: R1.8 billion), which shows an increase of 11.1%. Included in this figure are operating government grants to the amount of R264.3 million, which constitute 13% of total revenue.

Service charges jointly comprise 46% of total revenue and increased by R10 million from 2020 (R933 million) to R944 million in the reporting financial year, which is R40 million less than the adjusted budget (R983.8 million). Electricity remains the largest source of income and contributes 33% to municipal revenue.

Property rates constitute 21% of revenue and decreased by 2% from the previous financial year.

Interest received decreased from R49.7 million to R26.3 million, which can mainly be attributed to the interest rate decrease during the year.

Revenue from fines increased by R8 million from the previous year.

The operating expenditure for the year is R1.7 billion (2020: R1.8 billion); a decrease of 5% from the previous financial year. The main expenditures are employee-related costs at R649.9 million, bulk purchases at R552.4 million, contracted services at R200.5 million, and depreciation and impairment at R 200.6million.

Repairs and maintenance increased by 11% to R93.1 million (2020: R82.7 million) and comprises 5% of total operating expenditure. Grant and subsidies paid remained the same at R1.7 million compared to the previous financial year.

Capital expenditure for the year amounts to R697.7 million. This includes R153.9 million from government grants, R42.0 million from Donations, R0.6 million from Insurance, R239.7 million from borrowings and R261.4 million from own cash resources.

5.1. STATEMENTS OF FINANCIAL PERFORMANCE

Reconciliation of Table A1 Budget Summary

Reconciliation of Table A1 Budget Summary

Description	2020/2021						2019/2020		
	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Final Budget	Actual Outcome	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Restated Audited Outcome
	1	2	3	4	5	6	7	8	9
Financial Performance									
Property rates	418,502,119	105	418,502,224	418,502,224	423,784,732	5,282,508	101%	101%	401,926,718
Service charges	981,190,278	2,620,115	983,810,393	983,810,393	943,754,701	-40,055,692	96%	96%	933,361,539
Investment revenue	38,530,857	-1,000,000	37,530,857	37,530,857	19,884,896	-17,645,962	53%	52%	43,461,475
Transfers recognised - operational	232,278,000	32,027,894	264,305,894	264,305,894	264,374,241	68,347	100%	114%	211,932,996
Other own revenue	109,903,082	1,239,047	111,142,129	111,142,129	131,947,567	20,805,438	119%	120%	127,098,866
	1,780,404,336	34,887,161	1,815,291,497	1,815,291,497	1,783,746,136	-31,545,361	98%	100%	1,717,781,594
Total Revenue (excluding capital transfers and contributions)									
Employee costs	633,575,981	-1,358,789	632,217,192	632,217,192	649,857,197	17,640,005	103%	103%	584,092,584
Remuneration of councillors	25,222,263	-175	25,222,088	25,222,088	23,201,102	-2,020,986	92%	92%	23,562,355
Debt impairment	22,177,206	-	22,177,206	22,177,206	128,938,862	106,761,656	581%	581%	11,501,799
Depreciation & asset impairment	212,738,040	-	212,738,040	212,738,040	-	-212,738,040	0%	0%	207,614,870
Finance charges	50,000,366	7,000	50,007,366	50,007,366	37,629,950	-12,377,416	75%	75%	35,485,064
Materials and bulk purchases	552,890,589	5,000,000	557,890,589	557,890,589	552,430,261	-5,460,328	99%	100%	505,150,089

Transfers and grants	2,237,750	4,885,000	7,122,750	7,122,750	2,142,339	-4,980,411	30%	96%	1,739,025
Other expenditure	407,437,022	12,118,578	419,555,600	419,555,600	347,342,968	-72,212,632	83%	85%	460,702,738
Total Expenditure	1,906,279,217	20,651,614	1,926,930,831	1,926,930,831	1,741,542,680	-185,388,151	90%	91%	1,829,848,524
Surplus/(Deficit)	-125,874,881	14,235,547	-111,639,334	-111,639,334	42,203,456	153,842,790	-38%	-34%	-112,066,930
Transfers recognised - capital	125,937,000	32,839,000	158,776,000	158,776,000	158,328,801	-447,199	100%	126%	85,727,360
Contributions recognised - capital & contributed assets	-	-	-	-	41,689,195	41,689,195			9,918,314
Surplus/(Deficit) after capital transfers & contributions	62,119	47,074,547	47,136,666	47,136,666	242,221,452	195,084,786	514%	389931%	-16,421,256
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	62,119	47,074,547	47,136,666	47,136,666	242,221,452	195,084,786	514%	389931%	-16,421,256
Capital expenditure & funds sources									
Capital expenditure									
Transfers recognised - capital	122,219,500	31,696,006	153,915,506	153,915,506	195,905,657	41,990,151	127%	160%	94,292,744
Public contributions & donations	-	-	-	-	-	-			-
Borrowing	287,800,000	-44,709,886	243,090,114	243,090,114		-243,090,114	0%	0%	146,844,026
Internally generated funds	272,384,730	-7,674,439	264,710,291	264,710,291	501,758,096	237,047,805	190%	184%	212,738,364
Total sources of capital funds	682,404,230	-20,688,319	661,715,911	661,715,911	697,663,753	35,947,842	105%	102%	453,875,134
Cash flows									
Net cash from (used) operating	232,335,526	49,085,482	281,421,008	281,421,008	413,545,257	132,124,249	147%	178%	166,871,187
Net cash from (used) investing	-682,404,230	20,688,319	-661,715,911	-661,715,911	-634,924,828	26,791,083	96%	93%	-259,596,986
Net cash from (used) financing	175,673,194	-2,727,800	172,945,394	172,945,394	-4,537,554	-177,482,948	-3%	-3%	171,463,718
Cash/cash equivalents at the year end	499,094,540	-60,556,728	438,537,812	438,537,812	94,568,201	-343,969,611	22%	19%	320,485,326

Financial Performance of Operational Services						
R '000						
Description	2019/2020	2020/2021			2020/2021	Variance
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Operating Cost	-	-	-	-	73.16%	16.25%
Water	60,777,423	75,779,908	112,873,631	131,217,622	23.13%	14.55%
Waste Water (Sanitation)	30,417,762	29,949,736	32,193,089	36,878,586	218.91%	316.86%
Electricity	1,202,459	8,940,815	6,840,017	28,513,059	611.71%	-565.04%
Waste Management	4,252,810	2,429,397	3,717,970	17,290,196	5.09%	-2.64%
Housing	6,485,972	19,400,695	20,940,360	20,387,484	-	-
Component A: sub-total	81,658,862	92,840,367	134,684,347	158,931,587	71.19%	18.00%
Waste Water (Stormwater Drainage)	-	-	-	-	0.00%	0.00%
Roads	76,631,465	76,776,176	75,016,721	25,158,388	-132.77%	-133.54%
Transport	8,409,590	7,554,935	8,009,707	13,849,295	83.31%	72.91%
Component B: sub-total	68,221,875	69,221,241	67,007,014	39,007,684	-156.35%	-158.21%
Planning	7,481,622	14,397,651	12,851,116	11,306,407	-21.47%	-12.02%
Local Economic Development	-	2,762,050	7,375,480	1,492,029	-45.98%	-79.77%
Component B: sub-total	7,481,622	17,159,701	20,226,596	12,798,437	-25.42%	-36.72%
Planning (Strategic & Regulatory)	10,842,619	5,625,816	5,999,733	5,753,870	0.00%	0.00%
Local Economic Development	-	-	-	-	0.00%	0.00%
Component C: sub-total	10,842,619	5,625,816	5,999,733	5,753,870	0.00%	0.00%
Community & Social Services	23,992,985	34,454,467	32,532,271	25,509,615	-25.96%	-21.59%
Environmental Protection	9,324,302	-	-	-	0.00%	0.00%
Health	258,788	9,691,715	9,513,415	4,241,385	-56.24%	-55.42%
Security and Safety	78,827,699	108,741,053	107,597,876	93,293,136	-14.21%	-13.29%
Sport and Recreation	57,242,348	54,466,558	59,183,927	45,386,089	-16.67%	-23.31%
Corporate Policy Offices and Other	157,392,199	206,582,303	214,513,151	231,264,712	11.95%	7.81%

Component D: sub-total	11,736,347	771,490	5,685,662	-	-	-8244.56%	1005.14%
Total Expenditure	16,623,601	62,119	47,136,666	-	-	389831.34%	413.87%

In this table operational income is offset against operational expenditure leaving a net operational expenditure total for each service as shown in the individual net service expenditure tables in chapter 3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

T 5.1.2

COMMENT ON FINANCIAL PERFORMANCE

The actual performance indicates that less expenditure incurred, than what was budgeted for, resulting in a favourable variance.

5.2. GRANTS

Grant Performance						
Description	R' 000					
	2019/2020	2020/2021			2020/2021	Variance
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
Operating Transfers and Grants						
National Government:	R 207,922,640	R 235,986,095	R 267,421,500	R 267,421,500	11.76%	0.00%
Equitable share	200,511,000	226,033,000	257,459,000	257,459,000	12.21%	0.00%
Municipal Systems Improvement	-	-	-	-	0%	0%
Department of Water Affairs	-	-	-	-	0%	0%
Levy replacement	-	-	-	-	0%	0%
EPWP	3,723,000	4,545,000	4,545,000	4,545,000	0.25%	0.00%
IUDG	-	3,708,095	3,717,500	3,717,500	0%	0%
MIG	1,988,640	-	-	-	0.00%	0.00%
FMG	1,700,000	1,700,000	1,700,000	1,700,000		
Provincial Government:	838,869	669,480	739,799	533,025	-25.60%	-38.79%
Health subsidy	-	-	-	-	0%	0%
Housing	-	-	-	-	0%	0%
Ambulance subsidy	-	-	-	-	0%	0%
Disaster Management Relief Grant	-	-	-	-	100.00%	0.00%
Arbor City	299,655	-	68,425	68,425	-162.19%	-162.19%
Greenest Municipality Competition	121,215	69,480	69,480	26,500	-36.96%	-37.39%
LGSETA	417,999	600,000	601,894	438,100		
Total Operating Transfers and Grants	208,761,509	236,655,575	268,161,299	267,954,525	11.68%	-0.08%
<i>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.</i>						

T 5.2.1

COMMENT ON OPERATING TRANSFERS AND GRANTS

The equitable share is an unconditional grant, and the full gazetted amount of R257.5 million was received.

The Finance Management Grant was utilised for the intern programme and for consultants to assist with the implementation of the new GRAP standards and compilation of an asset register. An amount of R1.7million was spent for the period.

The EPWP incentive grant was utilised for job creation projects. During the year, R4.5 million was spent to employ temporary workers for street cleaning and cleaning of overgrown main streets.

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant 2019/2020	Actual Grant 2020/2021	2020/2021 Municipal Contribution	Date Grant terminates	Date Municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
Government						
COGTA		174,068.00				FURNITURE AND OFFICE EQUIPMENT DONATED
Foreign Governments/Development Aid Agencies						
Private Sector / Organisations						
ANGLO AMERICAN		1,021,800.00				WATER TANKERS
SASOL		232,141.00				PETROL DONATED
MAYORAL GOLF DAY DONATIONS	99,025					MAYORAL GOLF DAY DONATIONS
<i>Provide a comprehensive response to this schedule</i>						<i>T 5.2.3</i>

COMMENT ON GRANT PERFORMANCE

The entire 2020/2021 UIDG allocation was spent by 30 June 2021. There were no IUDG roll-over funds from the 2019/2020 financial year.

5.3. ASSET MANAGEMENT**Overview of Asset Management**

The Asset Management Policy complies with all relevant legislative requirements and the standards specified by the Accounting Standards Board. Asset management in the municipality is overseen by the Executive Director: Financial Services.

Financial Asset Register

The CFO established and maintained an asset register containing key financial data on each item of property, plant, or equipment that satisfies the criterion for recognition.

Organizing Asset Management, Staff Involved, and Delegations

The CFO reports to the Municipal Manager and must ensure that the financial investment in the municipality's assets is safeguarded and maintained. The Asset Manager must ensure that appropriate physical management and control systems are established and maintained for all assets in their area of responsibility and that the municipal resources assigned to them are utilized effectively, efficiently, economically, and transparently. The Asset Champion must assist the Asset Manager in performing their functions and duties in terms of asset management.

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED 2020/2021				
Asset 1				
Name	Replace old water network MP313 various wards			
Description	Replace old water network MP313 various wards			
Asset Type	Water Supply Infrastructure Distribution			
Key Staff Involved	Executive Director Infrastructure Services, Civil Engineer, Deputy Director			
Staff Responsibilities	Oversee implementation of project, account for transaction.			
Asset Value	2017/2018	2018/2019	2019/2020	2020/2021
	-	-	-	79 292 384
Capital Implications	The asset was financed from external borrowings			
Future Purpose of Asset	Water supply distribution			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 2				
Name	HV Substation New intake Mhluzi			
Description	HV Substation New intake Mhluzi			
Asset Type	New Electrical Infrastructure HV Substations			
Key Staff Involved	Executive Director Infrastructure Services, Director, Assistant Director			
Staff Responsibilities	Oversee implementation of project, account for transaction.			
Asset Value	2017/2018	2017/2018	2019/2020	2020/2021
	-	-	3 761 900	59 056 932
Capital Implications	The asset was financed from external borrowings			

Future Purpose of Asset	Electricity supply and stabilizing of the electrical network			
Describe Key Issues	Getting material to be delivered on site on time, completing the project on time as per the works programme			
Policies in Place to Manage Asset	Yes			
Asset 3				
Name	Upgrade Graspan Reservoir Complex W21			
Description	Upgrade Graspan Reservoir Complex W21			
Asset Type	Upgrading Water Supply Infrastructure Reservoirs			
Key Staff Involved	Executive Director Infrastructure Services, Civil Engineer, Deputy Director			
Staff Responsibilities	Oversee implementation of project, account for transaction.			
Asset Value	2017/2018	2018/2019	2019/2020	2020/2021
	0	0	699 997	49 465 557
Capital Implications	The asset was financed from external borrowings			
Future Purpose of Asset	Secure capacity for water supply			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
<i>T 5.3.2</i>				

COMMENT ON ASSET MANAGEMENT

With reference to the three projects approved in the year under review, these projects were evaluated from a cost and revenue perspective, including municipal tax and tariff implications in accordance with Section 19(2)(a) and (b) and MSA 2000 Section 74(2)(d), (e) and (i). The responsible implementing departments ensure that project files are maintained, and readily accessible for audit inspection. Financial data regarding asset management may be sourced from **MBRR Table A9**.

T 5.3.3

Repair and Maintenance Expenditure: 2020/2021

	R' 000			
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	106,219,632	109,052,503	92,136,570	13%
<i>T 5.3.4</i>				

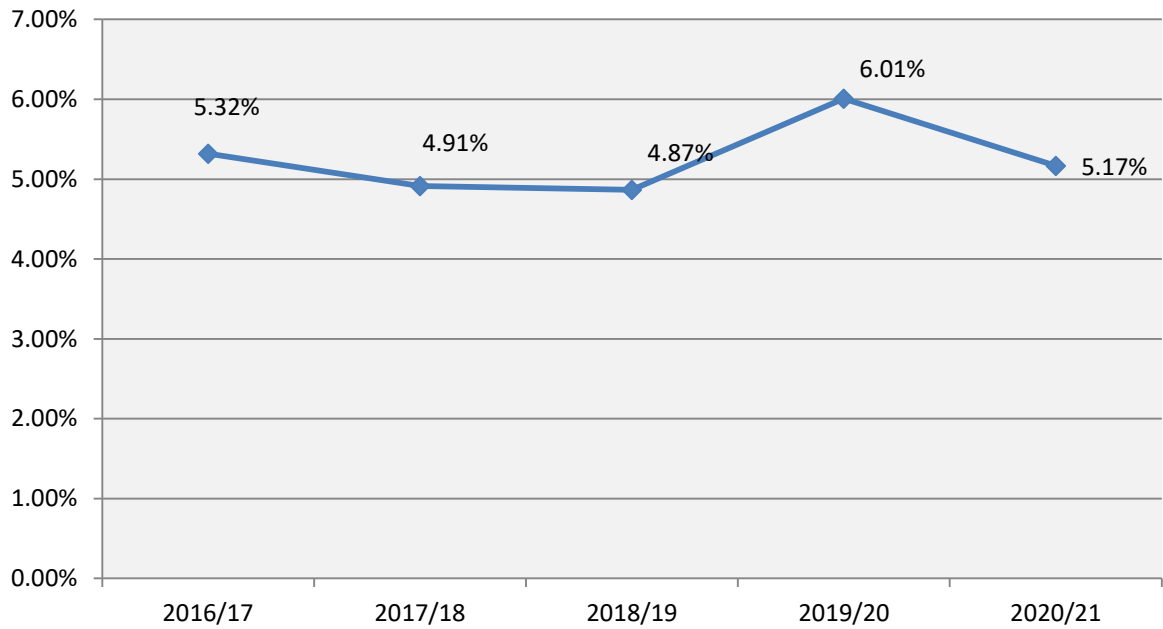
COMMENT ON REPAIRS AND MAINTENANCE EXPENDITURE

The aging infrastructure of the municipality requires more funds to be made available for the maintenance and replacement of (especially) water pipes in the Mhluzi area. The pressure placed on budget provision for the extension of infrastructure to cater for new developments limits the availability of funds for maintenance. The intention is to substantially increase maintenance expenditure in future budgets. The amount spent on repairs and maintenance is for materials only and declines in proportion to increases in expenditure elsewhere in the budget.

T 5.3.4.1

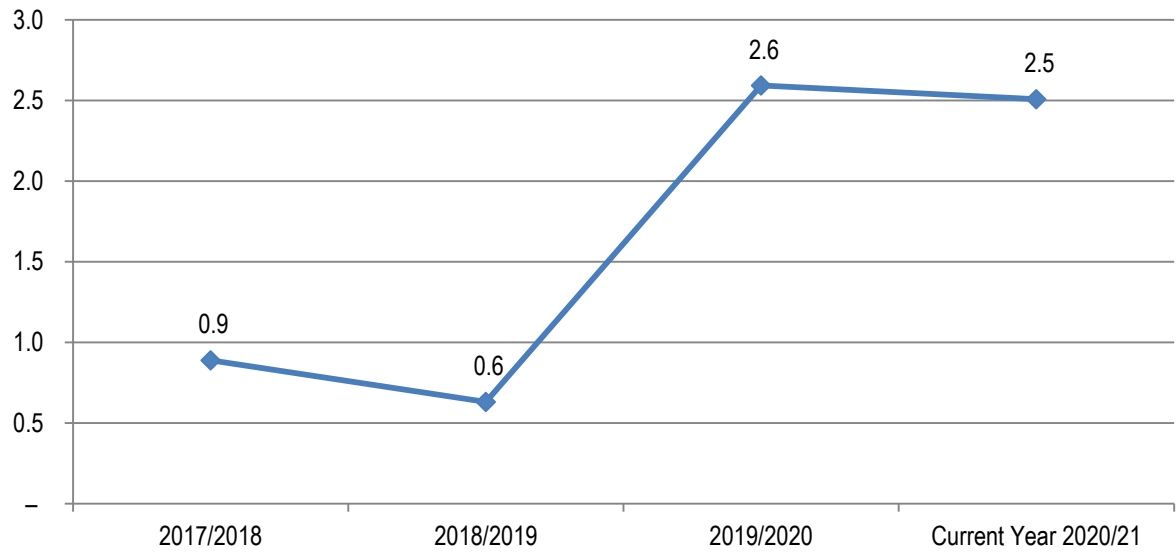
5.4. FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS (KPI)

Repair & Maintenance % of OPEX



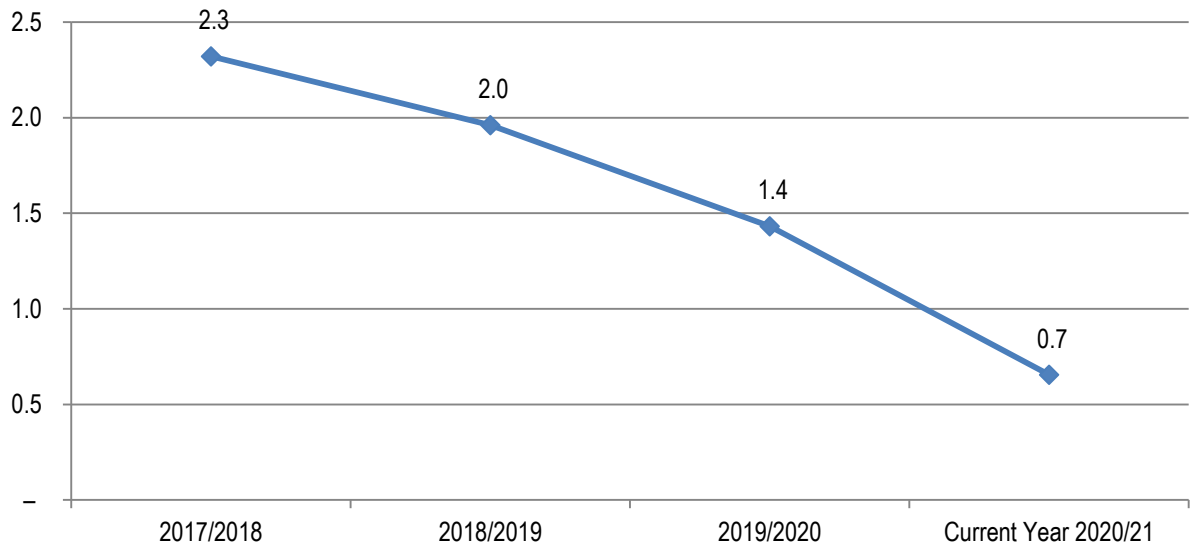
This graph indicates repair & maintenance as a percentage of operational expenditure.

Cost Coverage



Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants. The norm is between 1 to 3 months. (Data used from MBRR SA8)

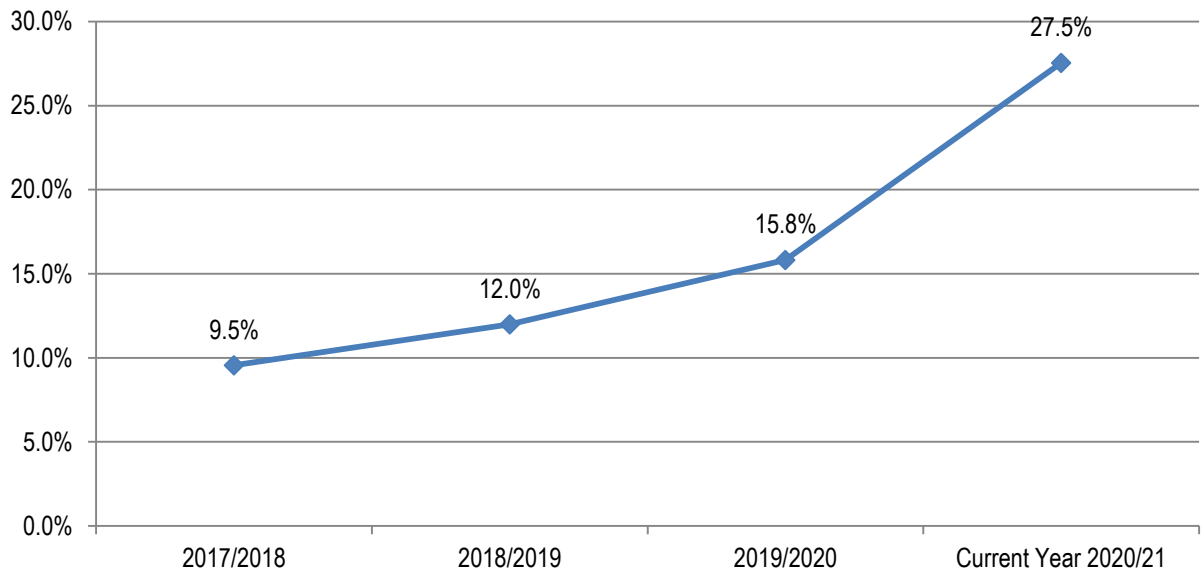
Liquidity Ratio



Liquidity Ratio – This Ratio measures the extent to which the Municipality has Cash and Short Term Investments available to settle Short-term Liabilities. If the Cash and Short Term Investments do not exceed Current Liabilities it means liquidity problems *i.e.* insufficient cash to meet financial obligations. The higher the ratio the better.

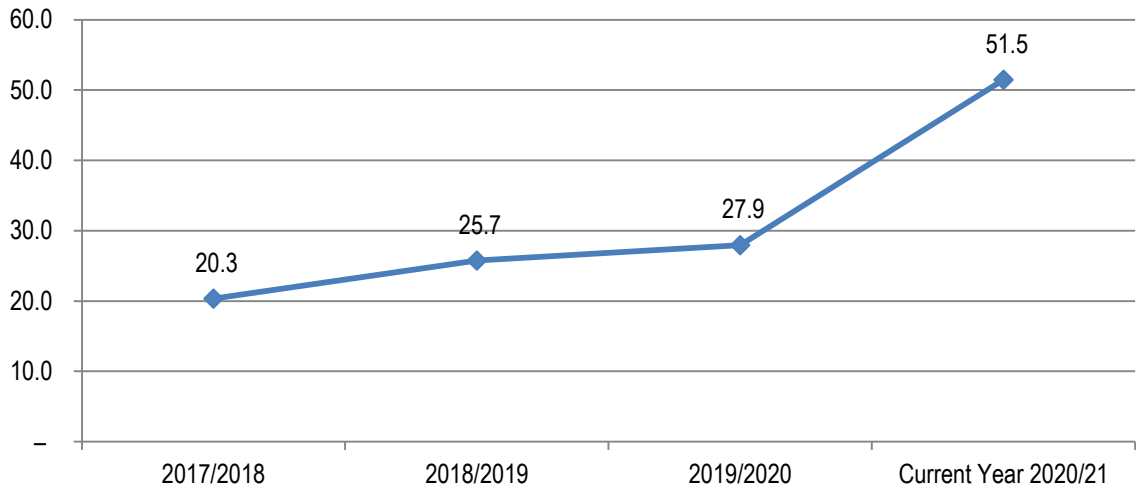
Data used from MBRR SA8

Total Outstanding Service Debtors To Revenue



Total Outstanding Service Debtors To Revenue – It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better. The ratio focuses on the proportion of amounts that are deemed to be recoverable as a percentage of Annual Billed Revenue. It therefore only takes into account the major revenue sources that give rise to Consumer Debtors, excluding Bad Debts Provisions and also indicates the effectiveness of Credit Control procedures and enables assessment of the sufficiency of the Provision for Bad Debts. The norm is 8,3% which is equates to the same as 30 days' worth of Outstanding Debtors.

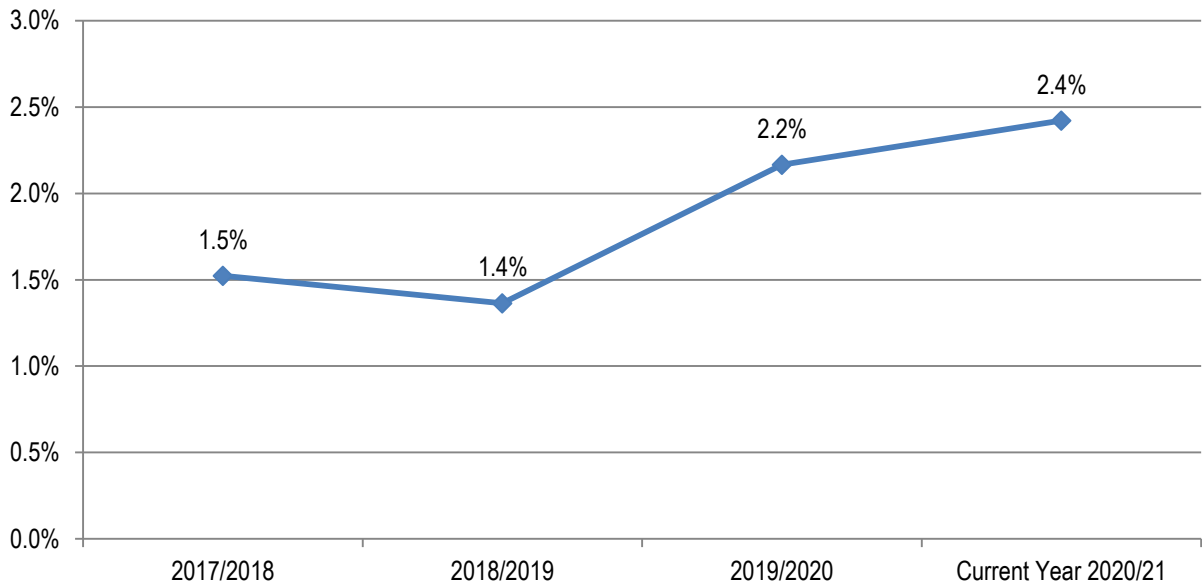
Debt Coverage



Debt Coverage– The number of times debt payments can be accommodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accommodated by the municipality

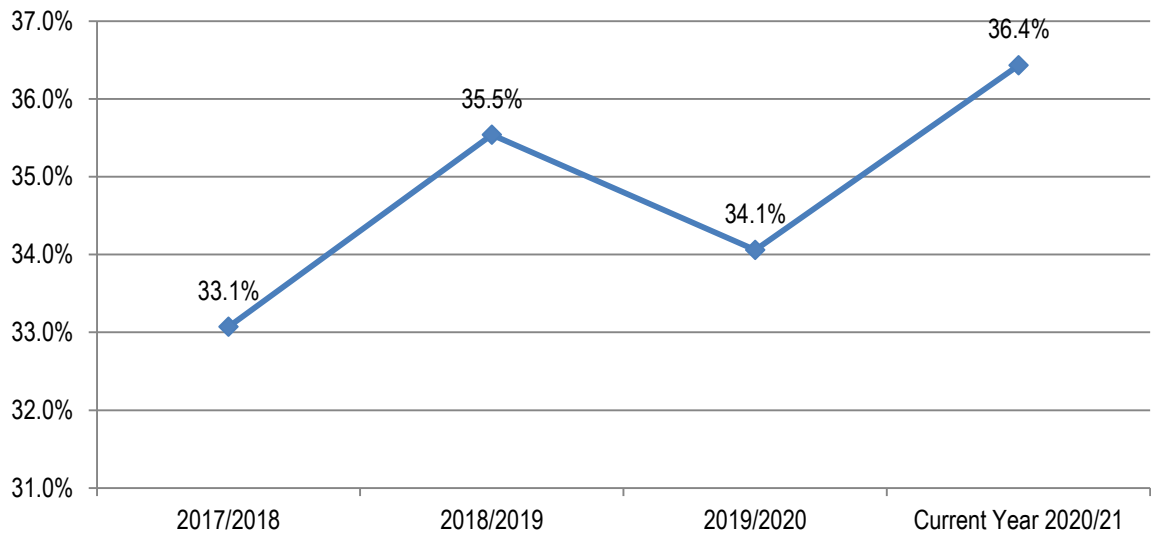
Data used from MBRR SA8

Capital Charges to Operating Expenditure



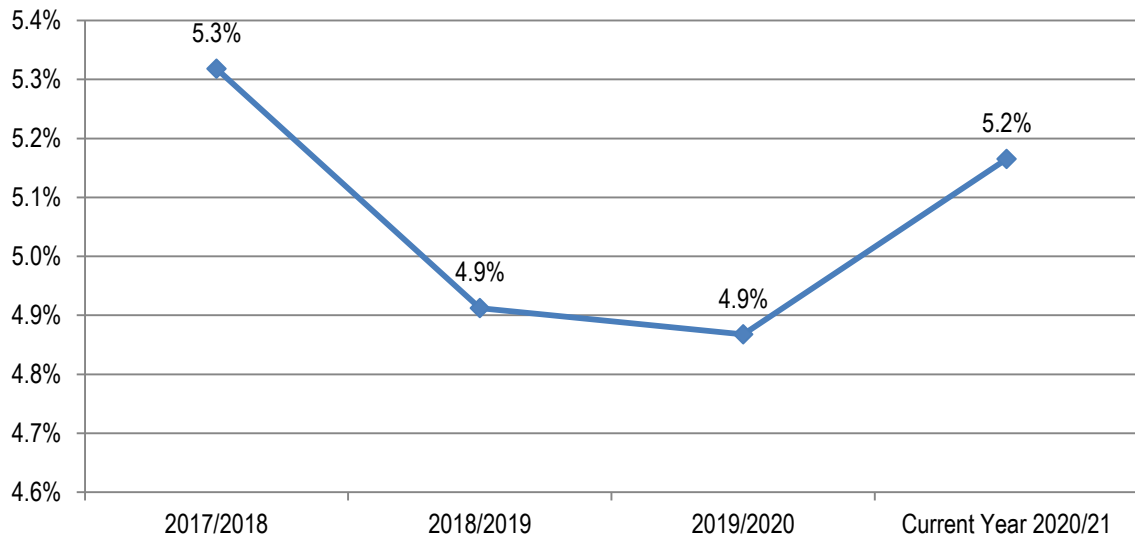
Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure. The Ratio indicates the cost required to service external Interest on borrowings and Redemption. It assesses the affordability of Debt expressed as a percentage of Operating Expenditure. The lower the Ratio the more the capacity of the Municipality to take up additional funding to Invest in Infrastructure Projects . The norm is 6%

Employee Costs



Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

Repairs & Maintenance



Repairs and Maintenance – This represents the proportion of operating expenditure spent and is calculated by dividing the total repairs and maintenance.

Data used from MBRR SA8

COMMENT ON FINANCIAL RATIOS

The **liquidity ratio** measures the extent to which the municipality has cash and short-term investments available to settle short-term liabilities. The ratio has decreased from 1.4 in 2019/2020 financial year to 0.7, the higher the ratio, the better.

The **cost coverage ratio** indicates how many months' expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilization of grants. The norm is between 1 to 3 months. This has decreased from 2.6 in 2019/2020 to 2.5 in the current financial year.

Total outstanding service debtors to revenue has increase. This reveals that less accounts are recoverable in proportion to billed revenue.

Debt coverage ratio indicates the ease with which debt payments can be honoured. The municipality has a healthy debt coverage ratio.

Repairs and maintenance has increased. This highlights that more spending has been incurred on repairs and maintenance.

These ratios are derived from table **SA8 of the MBRR**.

T 5.4.9

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET**COMMENTS ON SPENDING AGAINST CAPITAL BUDGET AND SOURCES OF FUNDING**

Capital expenditure relates mainly to the construction of assets with long-lasting value. Capital expenditure is funded from grants, borrowings, and operating expenditures and surpluses. During the financial year under review, capital expenditure amounted to R697.7 million. The capital expenditure for the year has increased by 34% when compared to the previous year's expenditure. From the 327 projects, 324 were completed, and 3 projects (to the value of R2.7-million) were rolled over to the 2021/2022 financial year.

The capital expenditure realised on roads and storm water amounts of R133.7 million, water and sanitation amount to R296.1 million, electricity amounts to R141.8 million, solid waste amounts to R30.0 million, and other capital expenditure amounts to R96.0 million. Capital on core infrastructure services constitutes 86% of total capital expenditure. The capital budget was funded by internal cash reserves to the amount of R264.7 million. National and provincial government grants amount to R153.9 million.

5.5. CAPITAL EXPENDITURE

R million	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital Expenditure	682,404,230	661,715,911	697,663,753	-2.2%	-5.4%
	682,404,230	661,715,911	697,663,753	-2.2%	-5.4%
Operating Expenditure	1,906,279,217	1,926,930,831	1,741,542,680	8.6%	9.6%
	1,906,279,217	1,926,930,831	1,741,542,680	8.6%	9.6%
Total expenditure	2,588,683,447	2,588,646,742	2,439,206,432	5.8%	5.8%
Water and sanitation	258,790,850	301,743,311	296,085,853	-14.4%	1.9%
Electricity	158,710,980	142,505,964	141,767,634	10.7%	0.5%
Housing	17,250,000	18,583,429	30,031,665	-74.1%	-61.6%
Roads, Pavements, Bridges and storm water	92,023,400	93,252,138	133,732,033	-45.3%	-43.4%
Other	155,629,000	105,631,069	96,046,568	38.3%	9.1%
	682,404,230	661,715,911	697,663,753	-2.2%	-5.4%
External Loans	287,800,000	243,090,114	239,733,615	16.7%	1.4%

Internal contributions	272,384,730	264,710,291	262,024,481	3.8%	1.0%
Grants and subsidies	122,219,500	153,915,506	195,905,657	-60.3%	-27.3%
Other	-	-	-		
	682,404,230	661,715,911	697,663,753	-2.2%	-5.4%
External Loans	200,000,000	200,000,000	-	100.0%	100.0%
Grants and subsidies	239,292,621	422,480,000	422,470,900	-76.5%	0.0%
Investments Redeemed	-	-	-		
Statutory Receipts (including VAT)	-	-	-		
Other Receipts	1,664,406,875	1,550,985,596	1,497,989,921	10.0%	3.4%
	2,103,699,496	2,173,465,596	1,920,460,821	8.7%	11.6%
Salaries, wages and allowances	658,798,244	657,439,280	673,058,299	-2.2%	-2.4%
Cash and creditor payments	1,012,565,726	1,034,605,308	833,857,265	17.6%	19.4%
Capital payments	2,103,699,496	2,173,465,596	1,920,460,821	8.7%	11.6%
Investments made	450,000,000	250,000,000	250,000,000	44.4%	0.0%
External loans repaid	-	-	-		
Statutory Payments (including VAT)	-	-	-		
Other payments	-	-	-		

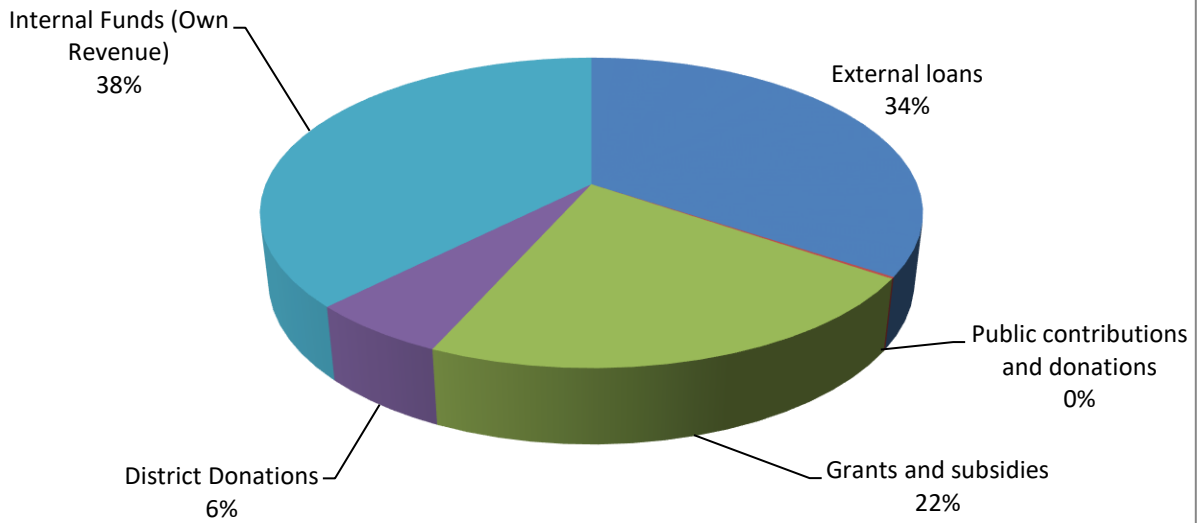
5.6. SOURCES OF FINANCE

Details	Capital Expenditure - Funding Sources:						
	2019/2020	2020/2021				Actual to AB Variance (%)	Actual to OB Variance (%)
	Actual	Original Budget (OB)	Adjustment Budget	Actual			
Source of finance							
External loans	R 146,874,625	R 287,800,000	R 243,090,114	R 239,733,615	-1.38%	-16.70%	
Public contributions and donations	R -	R -	R -	R 1,195,868			
Grants and subsidies	R 86,962,368	R 122,219,500	R 153,915,506	R 154,216,462	0.20%	26.18%	

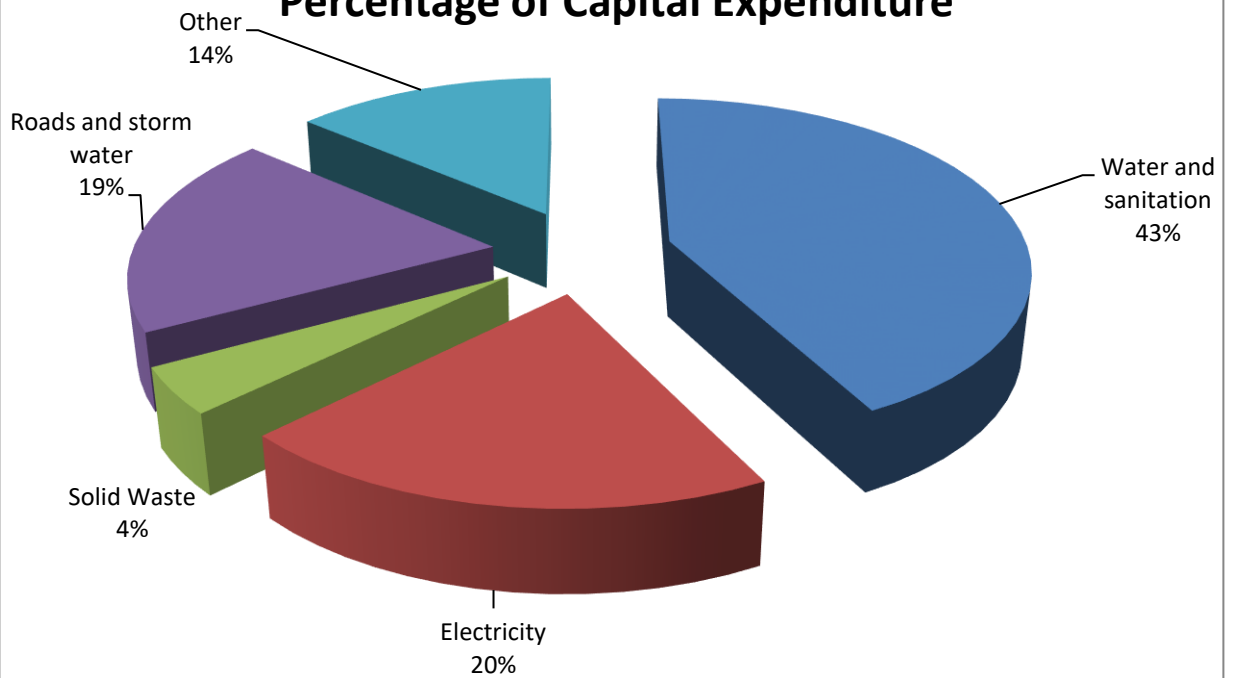
District Municipality	R 5,649,325	R -	R -	R 40,493,327		0.00%
Internal Funds (Own Revenue)	R 223,364,643	R 272,384,730	R 264,710,291	R 262,024,481	-1.01%	-3.80%
Total	R 462,850,961	R 682,404,230	R 661,715,911	R 697,663,753	-2.20%	5.68%
<i>Percentage of finance</i>						
External loans	31.7%	42.2%	36.7%	34.4%	62.8%	-294.3%
Public contributions and donations	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%
Grants and subsidies	18.8%	17.9%	23.3%	22.1%	-8.9%	461.3%
District Donations	1.2%	0.0%	0.0%	5.8%	0.0%	0.0%
Internal Funds (Own Revenue)	48.3%	39.9%	40.0%	37.6%	46.1%	-67.0%
Capital expenditure						
Water and sanitation	R 162,618,718	R 258,790,850	R 301,743,311	R 296,085,853	16.60%	14.41%
Electricity	R 100,619,462	R 158,710,980	R 142,505,964	R 141,767,634	-10.21%	-10.68%
Solid Waste	R 21,541,861	R 17,250,000	R 18,583,429	R 30,031,665	7.73%	74.10%
Roads and storm water	R 91,087,459	R 92,023,400	R 93,252,138	R 133,732,033	1.34%	45.32%
Other	R 86,983,462	R 155,629,000	R 105,631,069	R 96,046,568	-32.13%	-38.28%
Total	R 462,850,962	R 682,404,230	R 661,715,911	R 697,663,753	-16.67%	84.87%
<i>Percentage of expenditure</i>						
Water and sanitation	35.1%	37.9%	45.6%	42.4%	-99.5%	17.0%
Electricity	21.7%	23.3%	21.5%	20.3%	61.2%	-12.6%
Solid Waste	4.7%	2.5%	2.8%	4.3%	-46.4%	87.3%
Roads and storm water	19.7%	13.5%	14.1%	19.2%	-8.0%	53.4%
Other	18.8%	22.8%	16.0%	13.8%	192.7%	-45.1%

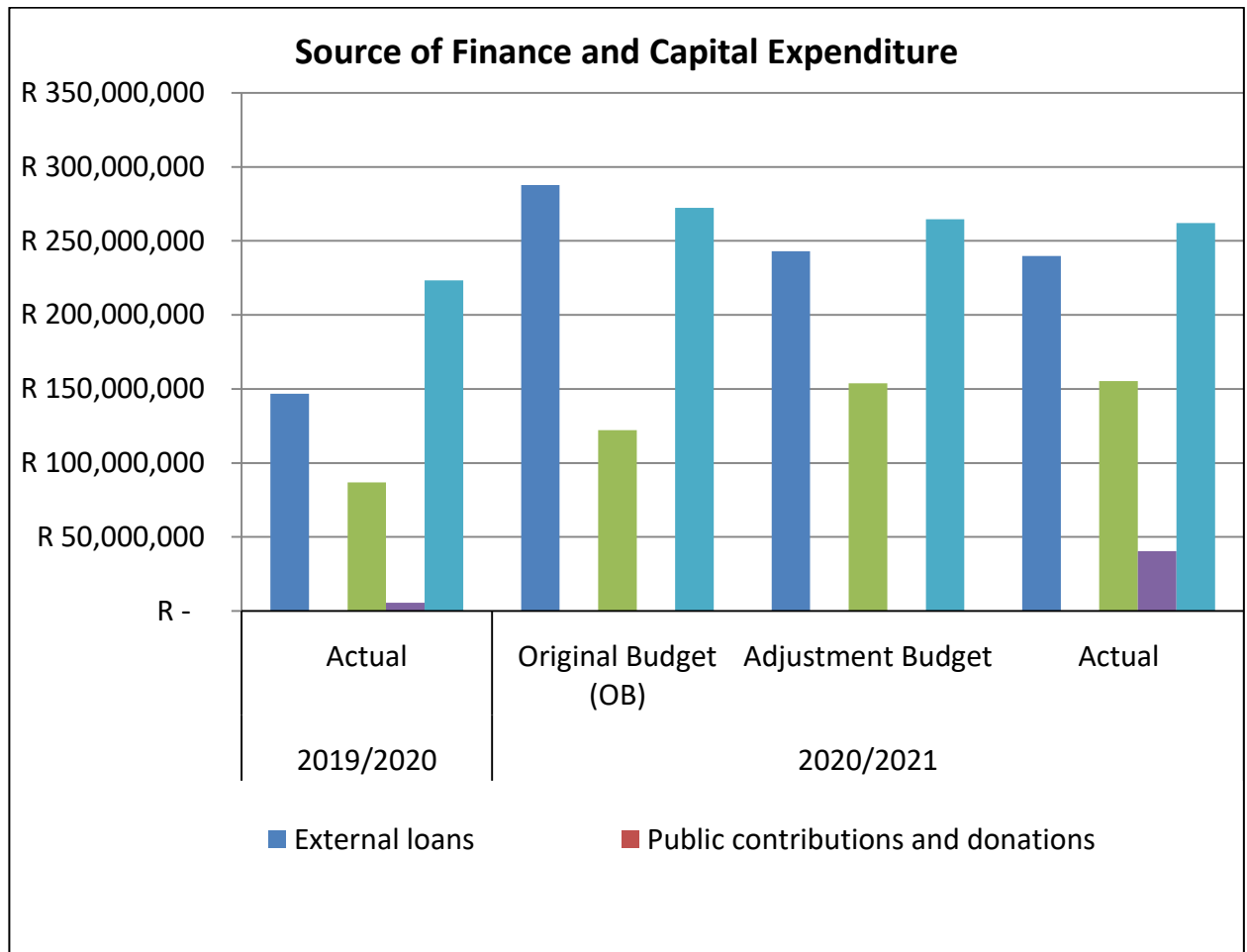
T 5.6.1

Percentage of Finance



Percentage of Capital Expenditure





COMMENT ON SOURCES OF FUNDING

The actual funding on external loans was less with 1.38% against the budget, due to delays in some projects.

T 5.6.1.1

5.7. CAPITAL SPENDING ON FIVE LARGEST PROJECTS

Capital Expenditure of 5 largest projects*					
Name of Project	Current: 2020/2021			Variance: 2020/2021	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance	Adjustment variance
	R' 000				
P2000183: HV Substation New intake Mhluzi (700): WIP	100 000 000	59 056 964	59 056 932	-41%	0%
P2100054: Replace old water network Middelburg/Mhluzi: WIP	92 510 000	85 828 926	79 292 384	-14%	7.6%
P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	52 000 000	52 000 000	49 465 557	-5%	0%
P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	-	35 839 000	35 839 000	100%	0%
P0900278: Replace Equipment M'burg Dam W10: WIP	25 000 000	24 599 378	24 599 378	-2%	0%
<i>* Projects with the highest capital expenditure in 2020/2021</i>					
Name of Project - A	P2000183: HV Substation New intake Mhluzi (700)				
Objective of Project	Increase in capacity for electrical supply in order to cater for future growth and normalizing the electrical network.				
Delays	Delays on manufacturing of equipment due to National Lockdown, and stoppages by business forum.				
Future Challenges	None				
Anticipated citizen benefits	Improve and stabilize Electrical network				
Name of Project - B	P2100054: Replace old water network Middelburg/Mhluzi				
Objective of Project	Replace and refurbish old infrastructure				
Delays	Delays on manufacturing of equipment, and stoppages by the community.				
Future Challenges	None				
Anticipated citizen benefits	Improve water distribution				
Name of Project - C	P2000035: Upgrade Graspan Reservoir Complex W21				
Objective of Project	Upgrading water infrastructure				
Delays	Delays in delivery of materials due to National Lockdown and project complexity.				
Future Challenges	None				
Anticipated citizen benefits	Improved water supply				
Name of Project - D	P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561				
Objective of Project	Upgrading water infrastructure				
Delays	Delays in delivery of materials				
Future Challenges	None				
Anticipated citizen benefits	Improved water supply				
Name of Project - E	P0900278: Replace Equipment M'burg Dam W10				
Objective of Project	Upgrading water infrastructure				
Delays	Delays on manufacturing of pumps due to National Lockdown, and stoppages by business forum.				
Future Challenges	none				
Anticipated citizen benefits	Supply with water services infrastructure				

T 5.7.1

5.7. CAPITAL SPENDING ON FIVE LARGEST PROJECTS**COMMENT ON CAPITAL PROJECTS**

Variance on the HV Substation New intake Mhluzi project was due to????

5.8. BASIC SERVICE AND BACKLOGS – OVERVIEW

INTRODUCTION TO BASIC SERVICE AND BACKLOGS

Backlogs are the result of migration into the area, as well as the trend of families disaggregating into more than one HH. The municipality addresses this challenge by spending on new capital projects.

T 5.8.1

Service Backlogs as at 30 June 2019/2020				
HHs	*Service Level above Minimum Standard		**Service Level below Minimum Standard	
	No. HHs	% HHs	No. HHs	% HHs
Water	86 713	75 859	87.48%	10 854
Sanitation	86 713	72 836	83.99%	13 877
Electricity	86 713	79 312	91%	7401
Waste management	86 713	74 537	85.95%	12 176
Housing	71 022	81,9%	12 480	14.4%
T 5.8.2				

COMMENT ON BACKLOGS

The IUDG funds have been used to construct new water networks and provide sanitation for stands, as well as new roads and storm water drains for low-income areas.

T 5.8.4

Integrated Urban Development Grant (IUDG)* Expenditure					
Details	Budget	Adjustments Budget	Actual	Variance	
				Budget	Adjust-ments Budget
Infrastructure - Road transport	R 25,098,400	R 27,338,101	R 27,338,101	8.92%	0.00%
<i>Roads, Pavements & Bridges</i>	R 22,598,400	R 24,838,494	R 24,838,494	9.91%	0.00%
<i>Storm water</i>	R 2,500,000	R 2,499,607	R 2,499,607	0.00%	0.00%
Infrastructure - Electricity	R 7,140,000	R 6,900,303	R 6,900,303	-3.36%	0.00%
<i>Generation</i>					
<i>Transmission & Reticulation</i>	R -	R -	R -	0.00%	0.00%
<i>Street Lighting</i>	R 7,140,000	R 6,900,303	R 6,900,303	-3.36%	0.00%
Infrastructure - Water	R -	R -	R -	#DIV/0!	#DIV/0!
<i>Dams & Reservoirs</i>	R -	R -	R -	0.00%	0.00%
<i>Water purification</i>	R -	R -	R -	0.00%	0.00%
<i>Reticulation</i>	R -	R -	R -	#DIV/0!	#DIV/0!
Infrastructure - Sanitation	R 23,000,000	R 25,621,944	R 25,621,939	11.40%	0.00%

<i>Reticulation</i>	R 10,000,000	R 10,000,000	R 10,000,000	0.00%	0.00%
<i>Sewerage purification</i>	R 13,000,000	R 15,621,944	R 15,621,939	0.00%	0.00%
Infrastructure - Other	R 9,000,000	R 6,467,072	R 6,467,072	28.14%	0.00%
<i>Waste Management</i>	R 9,000,000	R 6,467,072	R 6,467,072	28.14%	0.00%
<i>Transportation</i>	R -	R -	R -	0.00%	0.00%
<i>Gas</i>	R -	R -	R -	0.00%	0.00%
Other Specify:	R 28,689,195	R 25,466,586	R 25,466,585	11.23%	0.00%
<i>Parks & Gardens</i>	R -	R -	R -	#DIV/0!	#DIV/0!
<i>Sportsfield & Stadia</i>	R 10,200,000	R 10,110,986	R 10,110,985	-0.87%	0.00%
<i>Community halls</i>	R 14,781,100	R 11,638,100	R 11,638,100	21.26%	0.00%
<i>Recreational facilities</i>	R -	R -	R -	0.00%	0.00%
<i>Security and policing</i>	R -	R -	R -	0.00%	0.00%
<i>Cemeteries</i>	R -	R -	R -	#DIV/0!	#DIV/0!
<i>General vehicles</i>	R -	R -	R -	0.00%	0.00%
<i>Specialised vehicles(Refuse)</i>	R -	R -	R -	0.00%	0.00%
<i>Specialised vehicles(Fire)</i>	R -	R -	R -	0.00%	0.00%
<i>Plant & equipment</i>	R -	R -	R -	0.00%	0.00%
<i>Computers - hardware/equipment</i>	R -	R -	R -	0.00%	0.00%
<i>Furniture and other office equipment</i>	R -	R -	R -	0.00%	0.00%
<i>Civic Land and Buildings</i>	R -	R -	R -	0.00%	0.00%
<i>Other Buildings</i>	R -	R -	R -	0.00%	0.00%
<i>Other Land</i>	R -	R -	R -	0.00%	0.00%
<i>Computers - software & programming</i>	R -	R -	R -	0.00%	0.00%
PMU Cost	R 3,708,095	R 3,717,500	R 3,717,500	0.25%	0.00%
Total	R 92,927,595	R 91,794,006	R 91,794,000	-1.22%	0.00%

* IUDG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. T5.8.3

COMPONENT I: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Proper cash flow management is critical in ensuring that the municipality meets its obligations. A stable, positive cash flow balance relative to the growth of the municipality is a good indication of the municipality's financial position and health. Cash flow projections are done on a monthly basis, and cash not immediately required is invested for a better return on the short term.

9. CASH FLOW

Description	Cash Flow Outcomes			
	2019/2020	2020/2021		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	R 1,308,291,668	R 1,619,303,332	R 1,507,291,083	R 1,473,019,502
Government - operating	R 211,932,996	R 113,355,621	R 263,704,000	R 264,142,100
Government - capital	R 85,727,360	R 125,937,000	R 158,776,000	R 158,328,800
Interest	R 49,692,489	R 45,103,543	R 43,694,513	R 24,970,419
Payments				
Suppliers and employees	R -1,455,475,665	R -1,619,125,874	R -1,634,921,492	R -1,472,046,879
Finance charges	R -31,558,636	R -50,000,346	R -50,000,346	R -33,121,185
Transfers and Grants	R -1,739,025	R -2,237,750	R -7,122,750	R -1,747,500
NET CASH FROM/(USED) OPERATING ACTIVITIES	R 166,871,187	R 232,335,526	R 281,421,008	R 413,545,257
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE	R -	R -	R -	R 5,835,327
Decrease (Increase) in non-current debtors	R -	R -	R -	R -
Decrease (increase) other non-current receivables	R -2,652,082	R -	R -	R -
Decrease (increase) in non-current investments	R 200,000,000	R -	R -	R -
Payments				
Capital assets	R -456,944,904	R -682,404,230	R -661,715,911	R -640,760,155
NET CASH FROM/(USED) INVESTING ACTIVITIES	R -259,596,986	R -682,404,230	R -661,715,911	R -634,924,828
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans	R -	R -	R -	R -
Borrowing long term/refinancing	R 175,549,713	R 200,000,000	R 200,000,000	R -
Increase (decrease) in consumer deposits	R -	R 1,499,017	R 1,499,017	R -
Payments				
Repayment of borrowing	R -4,085,995	R -25,825,823	R -28,553,623	R -4,537,554
NET CASH FROM/(USED) FINANCING ACTIVITIES	R 171,463,718	R 175,673,194	R 172,945,394	R -4,537,554
NET INCREASE/ (DECREASE) IN CASH HELD	R 78,737,919	R -274,395,510	R -207,349,509	R -225,917,125
Cash/cash equivalents at the year begin:	R 241,747,407	R 773,490,050	R 645,887,321	R 320,485,326
Cash/cash equivalents at the year end:	R 320,485,326	R 499,094,540	R 438,537,812	R 94,568,201
Source: MBRR A7				T 5.9.1

COMMENT ON CASH FLOW

The cash flow from operating activities indicates a positive cash flow of R413.5 million. R 640.8 million was utilized on investment activities mainly to purchase property, plants, and equipment to the value. Investments increased by R375.3 million from R259.6 million to R634.9 million. The cash flow from financing activities indicates an outflow of R4.5 million, which is mainly attributable to the repayments of borrowing during the year.

Considering the above, the net cash position at financial year end was R94.6 million, which indicates a decrease of R225,9 million in the previous year. The net cash position of the municipality has remained stable over the past three years. This is a good indication that the municipality has and will meet its obligations in the future.

5.10. BORROWING AND INVESTMENTS

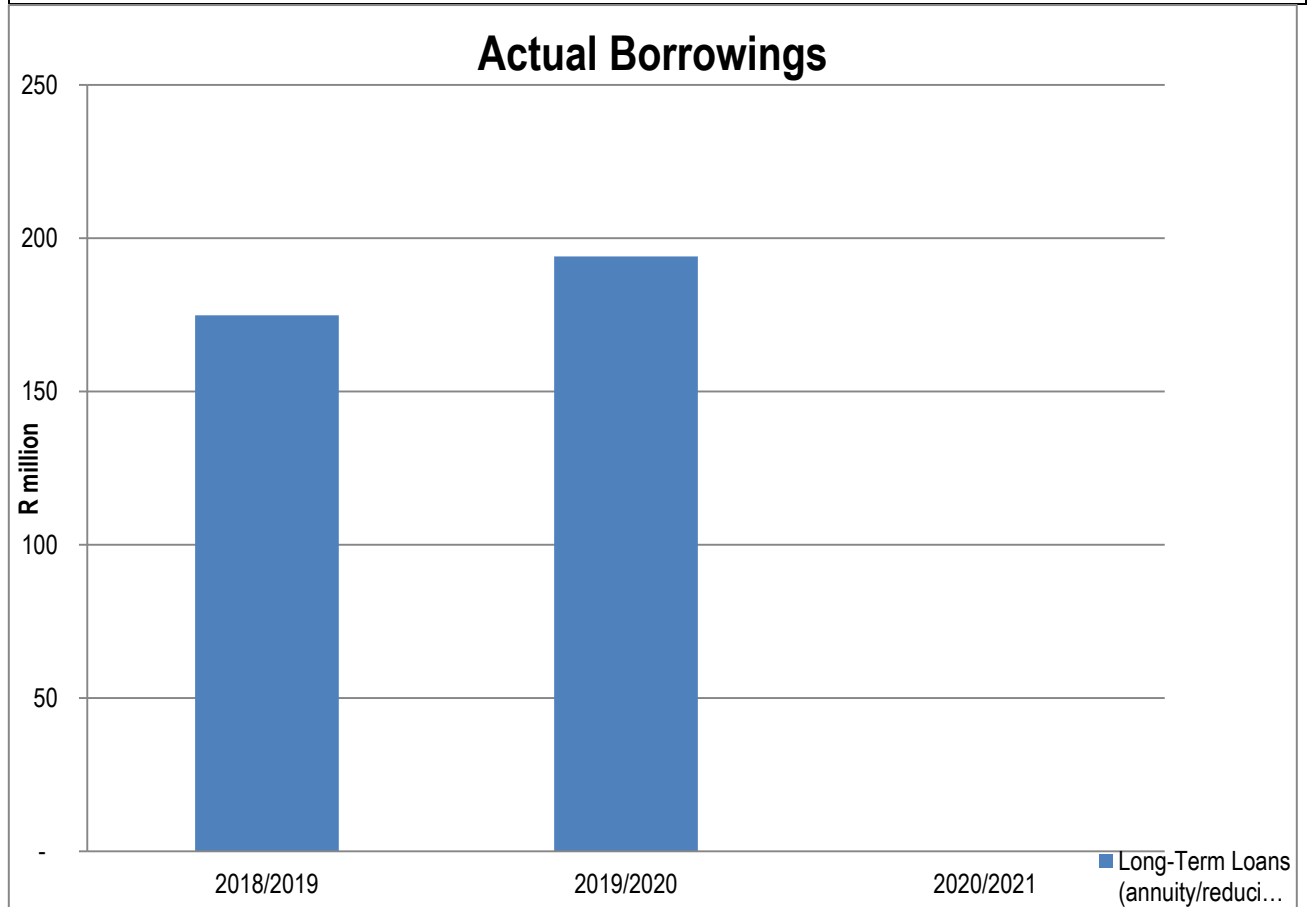
INTRODUCTION TO AND COMMENTS ABOUT BORROWING AND INVESTMENTS

External borrowings were obtained to supplement the municipal capital programme, especially for aging infrastructure. During the financial year under review, new external loans of R194.1 million were taken up, resulting in borrowings increasing by R194.1 million.

Surplus cash not immediately required for operations and cash-backed internal reserves are invested on a short-term basis. Funds are only invested with A1 rating banks and according to the municipal investment policy. Despite a huge capital outflow funded from internal reserves over the past three years, the municipal investments have remained stable and decreased from R482 million to R250 million. position strong.

Actual Borrowings:		2018/2019	to	2020/2021
				R' 000
Instrument		2018/2019	2019/2020	2020/2021
Municipality				
Long-Term Loans (annuity/reducing balance)		174 862 538	194 064 000	0
Municipality Total		174 862 538	194 064 000	194 064 000

T 5.10.2



Municipal and Entity Investments			
			R' 000
Investment* type	2018/2019	2019/2020	2020/2021
	Actual	Actual	Actual
Municipality			
Deposits - Bank	450 000 000	250 000 000	250 000 000
Municipality sub-total	450 000 000	250 000 000	250 000 000
Consolidated total:	450 000 000	250 000 000	250 000 000

T 5.10.4

COMMENT ON BORROWING AND INVESTMENTS

All grants (in cash or in any kind) made to any form of organisation has been set out in full in **Appendix R.**

COMPONENT J: OTHER FINANCIAL MATTERS

5.11. SUPPLY CHAIN MANAGEMENT

SCM

The Council has developed an SCM Policy and practices in compliance with the guidelines set out by the SCM Regulations, 2005, which was approved with effect from 1 March 2006. The new Preferential Procurement Regulations, 2017, with effect from 1 April 2017, was incorporated in the policy and adopted.

The SCM Policy incorporating the above-mentioned regulations, as well as all other relevant pieces of legislation, regulations, and circulars are annually reviewed during the budget process.

The municipality has established the 3-bid committee system. No councillors are members of any committee of the committees handling supply chain processes. The supply chain officials are currently attending accredited training modules to meet the requirements of the minimum competency levels. One senior and two supply chain officials are yet to complete the necessary competency levels.

T 5.12.1

5.12. GRAP COMPLIANCE

GRAP COMPLIANCE

Generally Recognized Accounting Practice (GRAP) provides the rules by which municipalities are required to maintain their financial accounts. Successful GRAP compliance will ensure that municipal accounts are comparable and more informative to the municipality. It ensures that the municipality is more accountable to its citizens and other stakeholders. Information on GRAP compliance is needed to enable National Treasury to assess the pace of progress and consider the implications.

The municipality fully complies with all the required GRAP standards as has been confirmed by the findings of the AGSA.

T 5.13.1

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS

6.1. AUDITOR-GENERAL REPORTS PREVIOUS YEAR

AUDITOR-GENERAL REPORT ON ANNUAL FINANCIAL STATEMENT, ANNUAL PERFORMANCE REPORT AND ANNUAL REPORT	
Status of Audit Report:	Unqualified Audit Opinion with no findings
Non-compliance Issues	None
Emphasis of Matter	05
- Reinstatement of Corresponding Figures	2019 figures were reinstated for ending 2020.
- Risk management – impact of covid-19	possible effects of the future implications of covid-19 on the municipality’s future prospects, performance and cash flows
- Irregular expenditure	Disclosure of municipality incurred irregular expenditure of R2 085 990.
- Unauthorised expenditure	<ul style="list-style-type: none"> - Unauthorised expenditure of R56 244 136 was incurred as the budget was overspent on the executive and council, roads transport, trading services – electricity, trading services and water management - Leave provision, impairment on receivables, assets and debt, interest on borrowing as well as the reduction of the budget during the June special adjustment that did not cover invoices subsequently received.
- Material impairment – receivables	<ul style="list-style-type: none"> - Material impairment of other receivables from exchange transactions of R12 327 932 (2018-19: R13 146 527) was incurred as a result of an impairment provision for doubtful debts. - Material impairment of receivables from non-exchange transactions of R115 415 995 (2018-19: R94 530 160) was incurred as a result of an impairment provision for doubtful debts. - Material impairment of receivables from exchange transactions of R137 231 058 (2018-19: R100 326 705) was incurred as a result of an impairment provision for doubtful debts

*Note: * The report’s status is supplied by the AGSA and ranges from unqualified (at best) to unqualified with other matters specified; qualified; adverse; and disclaimer (at worst). This table will be completed prior to the publication of the annual report but following the receipt of the AGSA Report on Financial Performance Year 0.*

COMPONENT B: AUDITOR-GENERAL OPINION CURRENT YEAR

6.2. AUDITOR-GENERAL OF SOUTH AFRICA REPORT – CURRENT YEAR

AUDITOR-GENERAL REPORT ON THE FINANCIAL STATEMENTS: YEAR 2020

See Appendix W.

T 6.2.3

COMMENTS ON AGSA OPINION FOR YEAR 2019

See Appendix X.

T 6.2.4

COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES

Section 71 of the MFMA requires municipalities to return a series of financial performance data to the National Treasury at specified intervals throughout the year. I, Mothiba Mogofe CFO, herewith confirms that the following data sets have been submitted to National Treasury according to the reporting requirements:

File Name	Number of Reports	Description
AC_M01-M12	12	Age Analysis of Creditors – Monthly.
AD_M01-M12	12	Age Analysis of Debtors – Monthly.
AM_Y	1	Capital Asset Management Information (Budget) – Annually.
BEC_Y	1	Budget Evaluation Checklist (Budget) – Annually.
BM_Q1-Q4	4	External debt created, repaid or redeemed and expected borrowing – Quarterly
BSAC_M01-M12	12	Statement of Financial Position Actual – Monthly.
BSAP_Y	1	Statement of Financial Position Audited Actual – Annually.
BS_Y	1	Statement of Financial Position (Budget) – Annually.
CAA_M01-M12	12	Capital Actual Acquisition and Sources of Funding – Monthly.
CA_Y	1	Capital Actual Acquisition and Sources of Funding (Budget) – Annually.
CAAA_Y	1	Capital Acquisition and Sources of Funding Audited Actual – Annually.
CFA_M01-M12	12	Cash Flow Statement Actual/forecasts – Monthly.
CFAA_Y	1	Cash Flow Statement Audited Actual – Annually.
CFB_Y	1	Cash Flow Statement Budget – Annually.
FMG_M01-M12	12	Finance Management Grant – Monthly.
GSG_Y	1	Grants and Subsidies Given (Budget) – Annually.
GSR_Y	1	Grants and Subsidies Received (Budget) – Annually.

File Name	Number of Reports	Description
INEG_M01-M12	12	Integrated National Electricity Grant – Monthly.
LTC_Q1-Q4	4	Long-term Contracts – Quarterly.
ME_Q1-Q4	4	Municipal Entities – Quarterly.
MFMA_Q1-Q4	4	MFMA Implementation and Monitoring Template – Quarterly.
MIG_M01-M12	12	Municipal Grant – Monthly.
MSIG_M01-M12	12	Municipal Systems Improvement Grant.
NDPG_M1-M12	12	Neighbourhood Development Partnership Grant.
OSA_M01-M12	12	Statement of Financial Performance Actual – Monthly.
OSAA_Y	1	Statement of Financial Performance Audited Actual – Annually.
OSB_Y	1	Statement of Financial Performance Budget – Annually.
PWPG_M01-M12	12	Expanded Public Works Programme (EPWP) Integrated Grant – Monthly.
RME_M01-M12	12	Repairs and Maintenance by Expenditure Types – Monthly.
ROGS_M01-M12	12	Approved Rolled Over Grant Spending – Monthly.
SP_Y	1	Strategic Plan/IDP Budget – Annually.

**REPORT OF AUDIT AND PERFORMANCE AUDIT COMMITTEE FOR THE YEAR END 30 JUNE
2020**

See Appendix G.

T 6.2.3

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries can access services or outputs.
Accountability documents.	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year reports, and annual reports.
Activities.	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
Adequacy indicators.	The quantity of input or output relative to the need or demand.
Annual Report.	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the MFMA. Such a report must include AFS as submitted to and approved by the AGSA.
Approved Budget.	The AFS of a Municipality as audited by the AGSA and approved by Council or a provincial or national executive.
Baseline.	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic Municipal service.	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided, it may endanger public health and safety or the environment.
Budget year.	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators.	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators.	The distribution of capacity to deliver services.
Financial Statements.	Includes at least a statement of financial position, statement of financial performance, cash flow statement, notes to these statements, and any other statements that may be prescribed.
General KPI’s.	After consultation with Members of Executive Council (MECs) for local government, the Minister may prescribe general KPI’s that are appropriate and applicable to local government generally.
Impact.	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs.	All the resources that contribute to the production and delivery of outputs. Inputs are “ <i>what we use to do the work</i> ”. They include finances, personnel, equipment, and buildings.
Integrated Development Plan (IDP).	Set out Municipal goals and development plans.

National Key Performance Areas.	<ul style="list-style-type: none"> • Service delivery and • Economic development. • Municipal transformation and institutional development. • Financial viability and management. • Good governance and community participation.
Outcomes.	The medium-term results for specific beneficiaries that are the consequences of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs.	The final products, or goods and services, produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator.	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes, and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, or service rendered).
Performance Information.	Generic term for non-financial information about Municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards.	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS, performance standards are divided into indicators and the time factor.
Performance Targets.	The level of performance that Municipalities and their employees strive to achieve. Performance targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.
SDBIP	A detailed plan approved by the Mayor for implementing the municipality's delivery of services, including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote.	<p>One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a "vote" as:</p> <p><i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i></p> <p><i>b) Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned?</i></p>

APPENDICES

APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

FS	Financial Services	ACEH	Arts, Culture and Environmental Health	RE	Rules & Ethics.
CSS	Corporate and Support Services	SDH	Spatial Development and Human Settlement	MPAC	Municipal Public Accounts Committee.
CS	Community Safety	IDS	Infrastructure Development Services	PR	Proportional Councillor.

COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2020 TO JUNE 2021

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance 14 meetings were arranged (%)	Parentage Apologies for non-attendance %
	SURNAME	NAME		SECTION 80	SECTION 79				
1	Motsepe	Diphale Joseph	Full Time			PR	ANC	(12/14) 86%	(2/2) 100%
2	Mabena	Andries Mavula	Full Time			PR	ANC	(13/14) 93%	(1/1) 100%
3	Tolo	Bagudi Jonathan (Passed on)	Full Time			PR	ANC	(6/6) 100%	
	Ndala	Busisiwe Polina (Replace Tolo)	Part Time	ACEH; SDH	RE; FS	PR	ANC	(6/6) 100%	
4	Nkadimeng	Semakaleng Dorah	Full Time			PR	ANC	(12/14) 86%	(2/2) 100%
5	Matshiane	Johan	Full Time	ISD		7	ANC	(14/14) 100%	
6	Kgalema	Mondli Itumeleng	Full Time	CS		20	ANC	(13/14) 93%	(0/1) 0%
7	Mnguni	Muka Thandi Elizabeth	Full Time	SDH		PR	ANC	(8/14) 57%	(6/6) 100%
8	Mkhuma	Nobesuthu Catherine	Full Time	FS		4	ANC	(13/14) 93%	(1/1) 100%
9	Malepeng	Sonto Martha	Full Time	ACEH		PR	ANC	(12/14) 86%	(2/2) 100%
10	Xaba	Robert Mphikeleli (Passed on)	Full Time	FS	MPAC; CS	PR	ANC	(10/12) 83%	(2/2) 100%
	Vacant								
11	Skhosana	Doctor Joseph	Part Time	CSS	MPAC; FS	1	ANC	(12/14) 86%	(2/2) 100%
12	Masina	Musawenkosi	Part Time	CS	MPAC; FS	2	ANC	(8/14) 57%	(5/6) 83%
13	Mahlangu	Lindiwe Khelina	Part Time		CSS	3	ANC	(11/14) 79%	(3/3) 100%
14	Mphego	Manakedi Caroline	Part Time	CSS	ACEH	5	ANC	(14/14) 100%	
15	Motloung	Thapelo Sarrel	Part Time	ACEH	IDS	6	ANC	(14/14) 100%	
16	Mitchell	Johanna Magdalena	Full Time	IDS	CSS	8	ANC	(13/14) 93%	(1/1) 100%
17	Skosana	Johannes	Part Time	CSS	RE; IDS	9	ANC	(13/14) 93%	(1/1) 100%
18	Mnisi	Thabo Petrus	Part Time		ACEH	10	ANC	(13/14) 93%	(0/1) 0%
19	Struwig	Ammelia	Part Time	ACEH	MPAC	11	DA	(14/14) 100%	
20	Niemann	Hendrik Frederick	Part Time	CSS	RE	12	DA	(13/14) 93%	(1/1) 100%
21	Wait	Susan-Mari	Part Time	CS	CS	13	DA	(13/14) 93%	(1/1) 100%
22	Pretorius	Jozua Petrus	Part Time	IDS	IDS	14	DA	(13/14) 93%	(1/1) 100%
23	De Klerk	Helena Gertruida	Part Time		FS	15	DA	(13/14) 93%	(1/1) 100%
24	Dyason	Johann	Part Time	IDS	IDS	16	DA	(13/14) 93%	(1/1) 100%
25	Sekgwele	Marumo Jim	Part Time	ACEH; CSS	IDS	17	ANC	(11/14) 79%	(3/3) 100%
26	Motsepe	Elphus Thabo	Part Time	CS	SDH	18	ANC	(12/14) 86%	(1/2) 50%

COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2020 TO JUNE 2021

	COUNCIL MEMBERS		FULL TIME/ PART TIME	COMMITTEE ALLOCATED		WARD/ PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies
	SURNAME	NAME		SECTION 80	SECTION 79			14 meetings were arranged (%)	%	
27	Mamogale	Ratsatsi Grencenia	Part Time		SDH	19	ANC	(14/14) 100%		
28	Masilela	Petros Mhlonishwa	Part Time	IDS	RE; MPAC; FS	21	ANC	(12/14) 86%	(2/2) 100%	
29	Motau	Thabo Patric (Passed on)	Part Time	SDH	RE; FS	22	ANC	(4/6) 67%	(2/2) 100%	
	Mashiloane)	Casious Sihle (Replace Motau)	Full Time			22	ANC	(1/1) 100%		
30	Zondo	Linah Joyce Ntombikayise	Part Time	SDH	ACEH	23	ANC	(12/14) 86%	(2/2) 100%	
31	Paul	Dion Leonard	Part Time	CS	CSS	24	ANC	(13/14) 93%	(0/1) 0%	
32	Malinga	Patrick Vusumuzi	Part Time		CSS	25	ANC	(14/14) 100%		
33	Skhosana	Mandla Marks	Part Time	SDH	RE; CS	26	ANC	(14/14) 100%		
34	Mahlangu	Abram Mbete	Part Time	IDS	ACEH	27	ANC	(12/14) 86%	(2/2) 100%	
35	Morufane	Thabang Nathaniel	Part Time	FS	CS; SDH	28	ANC	(11/14) 79%	(3/3) 100%	
36	Mathibela	Maria Nomgqibelo	Part Time	ACEH	MPAC; CS	29	ANC	(13/14) 93%	(1/1) 100%	
37	Marumo	Asaph Bhekumuzi	Part Time		MPAC; IDS	PR	ANC	(14/14) 100%		
38	Vilakazi	Rose	Part Time	FS	SDH	PR	ANC	(12/14) 86%	(2/2) 100%	
39	Bruiners	Elias Morgan	Part Time	FS	FS	PR	DA	(14/14) 100%		
40	Du Toit	Elizabeth	Part Time	CSS	CSS	PR	DA	(12/14) 86%	(2/2) 100%	
41	Grobler	Anna Sophia	Part Time		ACEH	PR	DA	(12/14) 86%	(2/2) 100%	
42	Mobango	Palesa	Part Time		SDH	PR	DA	(13/14) 93%	(1/1) 100%	
43	Mogola	Sophia Mamy	Part Time	ACEH	ACEH	PR	DA	(12/14) 86%	(1/2) 50%	
44	Phasha	Khulong Justice	Part Time		SDH	PR	DA	(9/14) 64%	(5/5) 100%	
45	Romijn	Gysbertus Hendrik Ernest	Part Time	CS	CS	PR	DA	(14/14) 100%		
46	Roos	Stephanus Johannes	Part Time	SDH	MPAC	PR	DA	(11/14) 79%	(3/3) 100%	
47	Thabatha	Anele Odwa	Part Time	SDH	RE	PR	DA	(10/14) 71%	(4/4) 100%	
48	Stuurman	Daniel Andries	Part Time	FS	MPAC	PR	DA	(10/14) 71%	(4/4) 100%	
49	Klopper	Damien Dominic	Part Time		CSS	PR	DA	(13/14) 93%	(1/1) 100%	
50	Duvenhage	Johannes Petrus	Part Time		MPAC	PR	FF+	(13/14) 93%	(1/1) 100%	
51	Uys (Passed on)	Karel Philippus Jacob	Part Time			PR	FF+			
	Mentz	Juanette (Replace Uys)	Part Time			PR	FF+	(13/14) 93%	(1/1) 100%	
52	Mailola	Poppy	Part Time	IDS	IDS	PR	EFF	-		
	Mashaba	Mabelene F (Replace Mailola)	Part Time	IDS	IDS	PR	EFF	(14/14) 100%		
53	Mangcotywa	Akhona	Part Time	CS	CS	PR	EFF	(9/14) 64%	(5/5) 100%	
54	Hadebe	Maria	Part Time		RE	PR	EFF	(11/14) 79%	(3/3) 100%	
55	Masemula	Lebogang Clement	Part Time	FS	MPAC; FS	PR	EFF	(12/14) 86%	(2/2) 100%	
56	Mosoma	Christina Makhosi	Part Time	ACEH	ACEH	PR	EFF	(11/14) 79%	(1/3) 33%	
57	Mthombeni	Johanna Ntombizodwa	Part Time	SDH	SDH	PR	EFF	(13/14) 93%	(1/1) 100%	
58	Sebesho	Enos	Part Time	CSS	CSS	PR	EFF	(13/14) 93%	(0/1) 0%	

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral/Executive Committee) and Purposes of Committees	
Purpose of Committee	
Section 79 committees	Purpose of Committee
Corporate and Support Services	To monitor the activities of the MMC and the relevant administrative department in respect of administration, HR and Education activities. To advise council through the Mayoral Committee on improvements that could be effected.
Financial Services	To monitor the activities of the MMC and the relevant administrative department in respect of finance and auditing activities. To advise council through the Mayoral Committee on improvements that could be effected.
Infrastructure Development Services	To monitor the activities of the MMC and the relevant administrative department in respect of Infrastructure Development and Service Delivery activities. To advise council through the Mayoral Committee on improvements that could be effected.
Spatial Development and Human Settlement	To monitor the activities of the MMC and the relevant administrative department in respect of Human Settlement and Agriculture activities. To advise council through the Mayoral Committee on improvements that could be effected.
Community Safety	To monitor the activities of the MMC and the relevant administrative department in respect of Traffic Emergency, Transport, Safety & Security activities. To advise council through the Mayoral Committee on improvements that could be effected.
Arts, Culture and Environmental Health	To monitor the activities of the MMC and the relevant administrative department in respect of Environmental health, public facilities and cultural services activities. To advise council through the Mayoral Committee on improvements that could be effected.
Municipal Public Account Committee	To ensure that municipal finances are properly managed and to advise council through the Mayoral Committee on improvements on ways and means whereby utilising and monitoring of municipal expenditure and income management can be improved.
Rules and Ethics committee	To consider and recommend to Council on matters relating to conduct of councillors.
Section 80: Portfolio Committee	Purpose of Committee
Corporate and Support Services	To advise and assist the Executive Mayor in respect of operational issues regarding Administration, HR & Education.
Financial Services	To advise and assist the Executive Mayor in respect of operational issues regarding Financial services matters
Infrastructure Development Services	To advise and assist the Executive Mayor in respect of operational issues regarding Infrastructure Development and Service Delivery

Spatial Development and Human Settlement	To advise and assist the Executive Mayor in respect of operational issues regarding Town Planning, Human Settlement and Housing Administration.
Community Safety	To advise and assist the Executive Mayor in respect of operational issues regarding Traffic Emergency, Transport, Safety & Security
Arts, Culture and Environmental Health	To advise and assist the Executive Mayor in respect of operational issues regarding Environmental health, public facilities and cultural services

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third tier structure		
Directorate	Director (State title)	Manager (State name)
	Deputy Director in the Office of the Mayor	Mr J Sindane
	Personal Assistant to the Mayor	Mr S Ngomane
	Manager: Gender & Social Development	Ms L Legabi
	Manager: Youth Development	Ms. TA Mkhawnazi
	Assistant Director: Communications	Ms P Magutle
	Director Development & Strategic Support	Ms SS Madlopha
	Assistant Director IDP	Mr J Silas
	Assistant Director LED	Mr M Nkosi
	Assistant Director PMS	Ms M Smit
	Chief Audit Executive	Mr L Dolo
	Chief Risk Officer	Mr N Tjia
	Chief Information Officer	Mr S Mothiba
	Assistant Chief Information Officer	Ms S Malapane
	Corporate services	Director HR Management
Director Legal & Administration		Mr M Masilela
Director Property Valuation Services		Mr P Mkhize
Assistant Director HR Administration		Ms L Mateteswa
Assistant Director HR Development		Mr L Moetanalo
Assistant Director Administration		Mr L Bronkhorst
Assistant Director Legal Services		Mr T Mokoena
Assistant Director Properties		Ms T Mathebula
Assistant Director Customer Care		Mr N Badenhorst
Assistant Director: Stakeholder Liaison		Mr Mthethwa
Community services	Director Environmental & Solid Waste Management	Ms A Masia
	Director Public Safety	Mr M Mkhabela
	Deputy Director Traffic Services	Mr F Mohloane
	Deputy Director Licensing Services	Ms S Miyambu
	Deputy Director Emergency Services	Mr A Mashiloane
	Assistant Director Cultural Services	Mr S Xulu
	Assistant Director Housing Services	Mr HK Sihlali
Infrastructure services	Director Town Planning & Human Settlement	Mr M Mahamba
	Director: Fleet Management	Mr K Mashabela
	Director Civil Engineering Services	Ms L Silolo
	Deputy Director: Civil Engineering Services	Mr CM Makgatha
	Deputy Director: Roads & Storm water	Ms A Ndaba
	Assistant Director: Rural Areas	Mr S Mbatha
	Assistant Director: Water Services	Mr L Badiroang
	Assistant Director: Roads & Storm water	Mr F Mahandana
	Assistant Director: Water Quality	Mr. ME Gangashe
	Assistant Director Town Planning & Human Settlement	Ms S Mtsweni
	Assistant Director Building & Facilities Management	Ms S Msebe
	Assistant Director Fleet Management	Ms D Mngomezulu
	Director Electrical Engineering	Mr N Gubevu
	Assistant Director: Planning and Design	Ms IKJ Makofane
	Assistant Director Customer Service & Connections	Mr P Taaljaard
	Assistant Director Substation Automation	Mr T Manko
Director Parks and Cemetery Facilities	Ms D Lambrechts	
Assistant Director Parks and Cemetery Facilities	Mr A Madamalala	
Deputy Director Project Management	Ms T Janse Van Ransburg	

Financial services	Director Financial Services	Mr MD Mogofe
	Deputy Director Financial Statements and Assets	Mr PG Maphetho
	Assistant Director Budget and Reporting	Mr B J Booyens
	Assistant Director SCM Unit	Mr N Mlangeni
	Assistant Director Financial Statements and Assets	Mr A Zitha
	Assistant Director Expenditure and Salaries	Mr PL van der Merwe
	Assistant Director Treasury Office	Ms P Melato
<i>Spill-over schedule of 3 tiers not included in in chapter 2</i>		

APPENDIX D – FUNCTIONS OF MUNICIPALITY

Municipal Functions	
Constitution Schedule 4, Part B functions:	Function Applicable to Municipality (Yes/No)*
Air pollution.	Yes
Building regulations.	Yes
Childcare facilities.	Yes
Electricity and gas reticulation.	Yes
Firefighting services.	Yes
Local tourism.	Yes
Municipal airports.	Yes
Municipal planning.	Yes
Municipal health services.	Yes
Municipal public transport.	Yes
Storm water management systems in built-up areas.	Yes
Trading regulations.	Yes
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems.	Yes
Beaches and amusement facilities.	No
Billboards and the display of advertisements in public places.	Yes
Cemeteries, funeral parlours and crematoria.	Yes
Cleansing.	Yes
Control of public nuisances.	Yes
Control of undertakings that sell liquor to the public.	Yes
Facilities for the accommodation, care and burial of animals.	Yes
Fencing and fences.	Yes
Licensing of dogs.	Yes
Licensing and control of undertakings that sell food to the public.	Yes
Local amenities.	Yes
Local sport facilities.	Yes
Markets.	Yes
Municipal abattoirs.	Yes
Municipal parks and recreation.	Yes
Municipal roads.	Yes
Noise pollution.	Yes
Pounds.	Yes
Public places.	Yes
Waste removal, waste dumps and solid waste disposal.	Yes
Street trading.	Yes
Street lighting.	Yes
Traffic and parking.	Yes

SCHEDULE FOR WARD COMMITTEE AND WARD GENERAL MEETINGS 2020/2021

WCM: Ward Committee Meetings:

WGM: Ward General Meetings:

W	Councillor		JUL 20	AUG 2020	SEP 2020	OCT 2020	NOV 20	DEC 2020	JAN 21	FEB 2021	MAR 21	APR 2021	MAY 21	JUN 2021
1.	Cllr DJ Skhosana	WCM		06/08/2020		06/10/2020		01/12/2020		02/02/2021		01/04/2021		01/06/2021
		WGM		06/08/2020		06/10/2020		01/12/2020		02/02/2021		01/04/2021		01/06/2021
2.	Cllr MC Masina	WCM		08/08/2020		08/10/2020		01/12/2020		02/02/2021		01/04/2021		01/06/2021
		WGM		08/08/2020		08/10/2020		01/12/2020		02/02/2021		01/04/2021		01/06/2021
3.	Cllr LK Mahlangu	WCM		04/08/2020		07/10/2020		02/12/2020		03/02/2021		02/04/2021		02/06/2021
		WGM		04/08/2020		07/10/2020		02/12/2020		03/02/2021		02/04/2021		03/06/2021
4.	Cllr NC Mkhuma	WCM		08/08/2020		09/10/2020		05/12/2020		07/02/2021		03/04/2021		05/06/2021
		WGM		08/08/2020		09/10/2020		05/12/2020		07/02/2021		04/04/2021		05/06/2021
5.	Cllr MC Mphego	WCM		09/08/2020		10/10/2020		05/12/2020		07/02/2021		02/04/2021		05/06/2021
		WGM		09/08/2020		10/10/2020		06/12/2020		07/02/2021		04/04/2021		05/06/2021
6.	Cllr TS Motloung	WCM		08/08/2020		15/10/2020		03/12/2020		04/02/2021		01/04/2021		03/09/2021
		WGM		08/08/2020		17/10/2020		06/12/2020		07/02/2021		04/04/2021		06/06/2021
7.	Cllr J Matshiane	WCM		06/08/2020		07/10/2020		10/12/2020		03/02/2021		01/04/2021		02/06/2021
		WGM		09/08/2020		10/10/2020		13/12/2020		07/02/2021		04/04/2021		05/06/2021
8.	Cllr JM Mitchell	WCM		06/08/2020		07/10/2020		01/12/2020		04/02/2021		01/04/2021		08/06/2021
		WGM		06/08/2020		07/10/2020		01/12/2020		04/02/2021		01/04/2021		08/06/2021
9.	Cllr J Skosana	WCM		08/08/2020		11/10/2020		06/12/2020		06/02/2021		10/04/2021		12/06/2021
		WGM		09/08/2020		11/10/2020		06/12/2020		07/02/2021		11/04/2021		13/06/2021
10	Cllr TP Mnisi	WCM		09/08/2020		11/10/2020		06/12/2020		14/02/2021		04/04/2021		13/06/2021
		WGM		09/08/2020		11/10/2020		06/12/2020		14/02/2021		04/04/2021		13/06/2021
11	Cllr A Struwig	WCM		05/08/2020		07/10/2020		02/12/2020		10/02/2021		01/04/2021		09/06/2021
		WGM		05/08/2020		07/10/2020		02/12/2020		10/02/2021		01/04/2021		09/06/2021
12		WCM		30/07/2020		01/10/2020		01/12/2020		02/02/2021		01/04/2021		01/06/2021

	Cllr H Niemann	WGM		30/07/2020		01/10/2020		01/12/2020		02/02/2021		01/04/2021		01/06/2021
W	Councillor		JUL 20	AUG 2020	SEP 20	OCT 2020	NOV 20	DEC 2020	JAN 21	FEB 2021	MAR 21	APR 2021	MAY 21	JUN 2021
13	Cllr SM Wait	WCM		04/08/2020		06/10/2020		02/12/2020		01/02/2021		01/04/2021		02/06/2021
		WGM		04/08/2020		06/10/2020		02/12/2020		01/02/2021		01/04/2021		02/06/2021
14	Cllr JP Pretorius	WCM		05/08/2020		01/10/2020		03/12/2020		02/02/2021		06/04/2021		03/06/2021
		WGM		05/08/2020		01/10/2020		03/12/2020		02/02/2021		06/04/2021		03/06/2021
15	Cllr HG De Clerk	WCM		06/08/2020		06/10/2020		01/12/2020		03/02/2021		01/04/2021		02/06/2021
		WGM		06/08/2020		06/10/2020		01/12/2020		03/02/2021		01/04/2021		02/06/2021
16	Cllr J Dyson	WCM		04/08/2020		01/10/2020		03/12/2020		04/02/2021		01/04/2021		01/06/2021
		WGM		04/08/2020		01/10/2020		03/12/2020		04/02/2021		02/04/2021		01/06/2021
17	Cllr MJ Sekgwele	WCM		05/08/2020		04/10/2020		05/12/2020		12/02/2021		04/04/2021		10/06/2021
		WGM		08/08/2020		04/10/2020		06/12/2020		14/02/2021		06/04/2021		13/06/2021
18	Cllr TE Motsepe	WCM		04/08/2020		01/10/2020		08/12/2020		04/02/2021		06/04/2021		08/06/2021
		WGM		06/08/2020		01/10/2020		08/12/2020		04/02/2021		06/04/2021		08/06/2021
19	Cllr RG Mamogale	WCM		30/08/2020		13/10/2020		08/12/2020		04/02/2020		06/04/2021		08/06/2021
		WGM		04/08/2020		13/10/2020		08/12/2020		04/02/2021		08/04/2021		08/06/2021
20	Cllr MI Kgalema	WCM		30/08/2020		15/10/2020		10/12/2020		09/02/2021		08/04/2021		09/06/2021
		WGM		04/08/2020		15/10/2020		10/12/2020		09/02/2021		07/04/2021		09/06/2021
21	Cllr M Masilela	WCM		07/08/2020		03/10/2020		05/12/2020		04/02/2021		10/04/2021		11/06/2021
		WGM		07/08/2020		03/10/2020		05/12/2020		07/02/2021		06/04/2021		12/06/2021
22	Cllr TP Motau	WCM		12/08/2020		07/10/2020		10/12/2020		11/02/2021		06/04/2021		10/06/2021
		WGM		12/08/2020		07/10/2020		10/12/2020		11/02/2021		06/04/2021		10/06/2021
23	Cllr LN Zondo	WCM		12/08/2020		06/10/2020		10/12/2020		11/02/2021		06/04/2021		10/06/2021
		WGM		12/08/2020		06/10/2020		10/12/2020		11/02/2021		06/04/2021		10/10/2021
24	Cllr DL Paul	WCM		13/08/2020		10/10/2020		05/12/2020		05/02/2021		10/04/2021		11/06/2021
		WGM		13/08/2020		10/10/2020		05/12/2020		07/02/2021		10/04/2021		12/06/2021
25	Cllr PV Malinga	WCM		09/08/2020		11/10/2020		13/12/2020		07/02/2021		10/04/2021		13/06/2021
		WGM		09/08/2020		11/10/2020		13/12/2020		07/02/2021		10/04/2021		13/06/2021
26	Cllr MM Skhosana	WCM		13/08/2020		14/10/2020		08/12/2020		09/02/2021		07/04/2021		08/06/2021
		WGM		13/08/2020		14/10/2020		08/12/2020		09/02/2021		07/04/2021		08/06/2021

APPENDIX F –WARD INFORMATION

Wards	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29
Water																													
HHs with minimum service delivery	1159	3025	1864	1203	1246	1829	1257	2874	763	3369	3247	3682	2012	1811	1662	1838	737	1287	1731	1122	1610	861	3384	439	3871	621	135	6629	409
HHs without minimum service delivery	19	617	173	763	107	279	238	716	559	89	22	63	21	15	11	189	1635	2	14	7	4	6	55	2	46	7	2117	76	1400
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
Sanitation																													
HHs with minimum service delivery	1150	3024	1750	1072	1141	1672	1195	2794	250	3364	3232	3674	1986	1789	1651	1259	710	1278	1726	1117	1594	866	3394	434	3730	582	52	6496	202
HHs without minimum service delivery	28	618	287	895	212	436	299	840	1073	93	36	70	48	38	21	769	1663	12	19	12	21	1	45	5	186	45	2200	209	1607
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
Electricity																													
HHs with minimum service delivery	1162	3056	1845	1111	1277	1903	1366	2801	638	3392	3217	3702	2005	1802	1654	1718	2255	1280	1621	1112	1594	860	3390	438	3856	623	2085	6557	707
HHs without minimum service delivery	18	586	191	855	76	205	128	833	687	66	51	44	29	24	18	311	117	10	125	18	21	7	49	3	60	4	167	148	1101
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
Waste																													
HHs with minimum service delivery	1159	2999	1702	1066	1117	1486	1119	2770	36	3286	3223	3643	1927	1756	1648	1077	1840	1101	1689	1126	1590	867	3365	434	3869	477	1829	6390	430
HHs without minimum service delivery	19	643	335	900	237	622	375	862	1286	172	45	101	107	70	23	951	532	189	55	3	25	0	75	7	48	151	423	315	1378
Total HHs*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809

Ward 1	Ward 2	Ward 3	Ward 4
1. Formalization of informal settlements to access basic services.	1. Electrification of informal settlements.	1. Community Hall.	1. Agri-village for farm dwellers.
2. Upgrading of Kwazamokuhle Stadium.	2. Resettlement of informal settlements to serviced land.	2. Serviced residential stands.	2. Toilets at rural areas.
3. Tarring of roads and Speed Humps.	3. Container toilets for informal settlements with 24 hour security for operation 24 hrs.	3. Speed humps.	3. Community Hall.
4. Servicing of ESKOM stands in Kwazamokuhle Ext 2 (water, sanitation & electricity)	4. Serviced residential stands.	4. Street lights at Snyman Street in Hendrina.	4. High mast lights at Komati/Blinkpan and Koornfontein.
5. Thusong Centre at Cosmos Multipurpose Centre.	5. High mast lights and street lights in the informal settlements.	5. High mast lights at Malfred and in Makhosini Street.	5. Church sites at Komati.

Ward 5	Ward 6	Ward 7	Ward 8
1. Establishment of an Agri -Village.	1. Serviced residential stands in Rockdale.	1. Access road to Sikhululiwe village.	1. Serviced residential stands in Nasaret.
2. Cemetery.	2. Community Hall Rockdale.	2 Cemeteries at Sikhululiwe village and Rietkuil.	2. Tarring of roads in Ext 24.
3. Community Hall.	3. Tarring of roads in Rockdale.	3. Tarring of roads at Sikhululiwe village.	3. Storm Water drains in Ext 24 and in Fortnapier Street No 1.
4. Church sites.	4. Construction of pedestrian bridge between Ext 24 & Rockdale down the stream next to the kraals by the pipes.	4. High Mast at Rietkuil.	4. Street Lights in Ext 24.
5. Electrification for farm residents.	5. Sewer drainage system in Rockdale.	5. Alternative source of water at Sikhululiwe village and Access water to all the farm communities.	5. Cemetery with ablution facilities.
Ward 9	Ward 10	Ward 11	Ward 12
1. Water pipes in the 300 pegged stands.	1. Community Hall.	1. Paving or tarring of the Taxi rank at the OK Supermarket (Mineralia).	1. Tarring of gravel roads in Aerorand West.
2. Biological toilets in the 300 pegged stands.	2. Toilets at Marikana.	2. Slipway/robot/stop sign at Jeppe & Mandela Street.	2. Storm water drainage systems in the new area in Aerorand West.

3. RDPs in Somaphepha.	3. High mast lights.	3. Speed humps.	4. High mast lights at all parks, Athlone dam and open area along the stream between Hexrivier and Mandela streets.
4. Church sites in Somaphepha.	4. RDP Houses.	4.Repairs to the road and paving by the entrance at the OK supermarket (Mineralia)	4. Street lights.
5. Cemeteries.	5. Serviced residential stands to build.	5. Robot at Hector & Mandela Street.	5. Taxi facility and dustbins on open area from Midwater Centre.

Ward 13	Ward 14	Ward 15	Ward 16
1. Physical.	1. High mast lights.	1.Installation of Floodlights at the Cricket Stadium for night cricket	1. Ten (100m high mast lights.
2. Water supply.	2. Resealing of Streets:	2. Installation of 1X High mast light at Lions Park c/o Lillian Ngoyi and Oribi Street.	2. Tarring of roads in Dennesig.
3. Sanitation.	3. Paving of Streets.	3.Upgrading of the whole of Kanonkop's old water supply system	3.2 x paved walkways.
3. Electricity supply.	4. Speed hump.	4. Upgrading of storm water drainage in the area.	4. Informal Taxi Rank between the R555 and Sipres Avenue in Kanonkop need to be developed with the necessary amenities (water, toilets etc.) for the users.
5. Roads.	5. Upgrade the water reticulation system for the supply of up to standard quality water. To avoid so many pipes bursts.	5. Building of concrete fence between Springbok Street and Meyer Street (Stoffberg Road) is still a priority.	5. More refuse bins at parks and green areas and notice boards that read: NO DUMPING, No Quads, No Motorcycles & Vehicles in parks.

Ward 17	Ward 18	Ward 19	Ward 20
1. Parks and Sports Centre.	1. Storm water drainage at Protea Street.	1. Street lights at (Tlou Street; Nhlanhla Street; Maredi Street; Masina street; Harmans Street; Gogo Nambuyisa Street.	1. Street lights at Sibanyoni Street.
2. Street lights at the new area.	2. Speed Humps at Lekoko Street and Reabota Street.	2. Storm water drainage.	2. Storm water drainage at (The pool; Ikageng Street; Kgame Street; Metsi Street; Masemola Street).
3. Paving on sidewalk next to the main road in to Newtown.	3.24 hour clinic.	3. Business stands at Crossroads.	3.Replacement of Asbestos pipes
4. Pound for straying animals.	4. Conversion of Block 6 at Reabota into family units.	4. Speed Humps at Sam Fischer Selala and Tlale Street.	4. Walking bridge at Eloffriver for children to Elusindisweni Primary School.
5. Speed Humps on busy roads in Newtown.	5. Renovation of the building next to Sizabaswele Home into a Skills Development Centre.	5. Paving of pavement at Malema Street.	5.Paving at: - Masemola Street. - Sam Fischer Street.
Ward 21	Ward 22	Ward 23	Ward 24
1. Storm water drainage at the street (Mavuso Street and Mandela Drive).	1. Serviced residential stands.	1. Storm water drains.	1. Storm Water Drainage.
2. High mast lights at Ext 23 and Mashiteng Street.	2. Storm water drainage in Streets.	2. Park at Jamaica Section.	2. Kerb stones along Streets.
3. Construction of a barrier wall on perimeter of Ext 23 on Beyers Naude Street.	3. High mast at 1656 Ellah Street & Bashele Street.	3. Tarring of the Streets.3.	3. High mast lights.
4. Paving of the passages.	4. Road network to connect Bashele Street and Chromeville Flats.	4. Resealing of Streets.	4. Serviced residential stands.
5.Speed Humps	5.Street lights in dark Streets.	5. Speed Humps.	5. Church stands.
Wards 25	Wards 26	Ward 27	Ward 28
1. Upgrading of sewer pipes.	1. Serviced residential stands.	1. Water and sanitation.	1. Tarring of roads in Tokologo.
2. Upgrading of Street lights to LED lighting.	2. Tarring of road – 34 th Street.	2. Electrification of all outlined stands with lease agreements.	2. Serviced residential stands.
3. Roads and storm water between ext. 8 and 6.	3. Storm water drainages.	3. Construction of a connecting road from Newtown to Ext 2.	3. High mast lights in Tokologo and Malope village.
4. Speed hump next to 10367 and next to stand 11200.	4. Establishment of Parks (Imaging) Street).	4. MPCC Centre.	4. Additional streets and passages in Tokologo.

5.	5. Residential stands at Rietfontein J285.	5. Storm Water drainage systems.	5. Speed Humps between Ext 4, 5, Tokologo and Malope village.
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Ward 29
1Water connection in the yards in Piet Tlou village.
Grave yard.
Tarring of roads.
Extension of tap water in the streets.
Electrification in Doornkop (CPA land).

Housing: to date about 10 611 RDPs have been built around Steve Tshwete and currently there are about **17928** people in the Municipal waiting list.

APPENDIX G SEVEN LARGEST CAPITAL PROJECTS

STEVE TSHWETE					
Capital Projects: Seven Largest in			2020/2021	(Full List at Appendix O)	
R' 000					
No.	Project Name and detail	WARD	Start Date	End Date	Total Value
1	P2100054: Replace old water network Middelburg/Mhluzi: WIP	Whole of the Municipality	3/2/2020	2/2/2023	91,733,408
2	P2000183: HV Substation New intake Mhluzi (700): WIP	Whole of the Municipality	8/12/2020	6/23/2023	59,056,932
3	P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	Ward 21	3/2/2020	2/2/2023	49,465,557
4	P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	Whole of the Municipality	14/12/2020	30/09/2021	35,839,000
5	P0900278: Replace Equipment M'burg Dam W10: WIP	Ward 10	1/2/2021	31/01/2023	24,599,378
6	P1400150: Roads x 49 W11:WIP	Ward 11	15/01/2020	14/01/2023	19,000,000
7	P1700070: Boskrans WWTW Phase 2 W19:WIP	Ward 19	14/03/2019	28/02/2021	15,621,939
					T F.1

APPENDIX H -RECOMMENDATIONS OF THE AUDIT COMMITTEE

APPENDIX H: RECOMMENDATIONS OF THE AUDIT COMMITTEE

MUNICIPAL AUDIT COMMITTEE

Date of the AC meeting	Committee recommendations during the 2020/2021 FY	Recommendations adopted (Enter yes) if not adopted provide explanation
26 AUGUST 2020	<ul style="list-style-type: none"> ▪ That the internal audit progress report was considered and approved. 	Yes
	<ul style="list-style-type: none"> ▪ That Management ensures consistency in record management maintenance for both financial and non-financial information. 	Yes
	<ul style="list-style-type: none"> ▪ That Management ensures that implementation dates be revised to near dates on findings that require less budget dependent. 	Yes
	<ul style="list-style-type: none"> ▪ That Management ensure that Methodology for treatment of fully depreciated be agree upon with Auditor-General of South Africa. 	Yes
	<ul style="list-style-type: none"> ▪ That Management develops a Compliance Management Framework. 	Yes
	<ul style="list-style-type: none"> ▪ That Management ensures that Annual Financial Statements and Annual Performance Report be reviewed by Internal Audit before submission to the Auditor-General of South Africa. 	Yes
	<ul style="list-style-type: none"> ▪ That Management ensures that the Data Department within Financial Services conducts inspections on vending assets from external parties. 	Yes
	<ul style="list-style-type: none"> ▪ That Audit and Performance Committee commit to avail themselves for oversight on the Annual Financial Statements and Annual Performance reports. 	Yes
	<ul style="list-style-type: none"> ▪ That the Quarterly Financial report be considered and recommended for Council approval. 	Yes
	<ul style="list-style-type: none"> ▪ That Management ensure that the Quarterly Financial Report be consistent with benchmarked standard executive summary as shared by Audit and Performance Committee. 	Yes
	<ul style="list-style-type: none"> ▪ That Management ensure that creditors analysis aging be corrected for correction of the financial report. 	Yes

	▪ That progress report on Annual Financial Statement preparation be considered and approved.	Yes
	▪ That submission of the draft AFS with supporting working papers be submitted to the internal audit for peer review.	Yes
	▪ That Management consider timelines for oversight on the Annual Financial Statements.	Yes
	▪ That the vacancy report be considered and recommend to Council for approval.	Yes
	▪ That the litigation report be considered and recommended to Council.	Yes
	▪ That Management ensures that henceforth a litigation report be tabled to Audit and Performance Committee with the recommended information for an informed oversight.	Yes
	▪ That the progress report on implementation of Council resolutions be considered and recommended to Council.	Yes
	▪ That the Information Communication Technology governance framework policy progress report be considered and recommended to Council.	Yes
	▪ That Progress Report on Cost Containment be considered and recommended to Council.	Yes
	▪ That the Risk Management Report be considered and recommended to Council.	Yes
	▪ That Management ensures that a report on risk pertaining to insurance be tabled for oversight.	Yes
30 SEPTEMBER 2020	▪ That Management ensure that final Draft Annual Financial statements be reviewed by Internal Audit submission deadline.	Yes
	▪ That Management provide a note on budget variances in the Annual Financial Statements.	Yes
	▪ That Management the final Fixed Asset Register as part of the AFS submission to Internal Audit for review.	Yes
	▪ That final Draft Annual Performance Report be provided to Internal Audit for review before submission to the next Audit and Performance Committee.	Yes
	▪ That Management ensures all matters raised by Internal audit on the AFS be submitted corrected before submission to Auditor-General of South Africa.	Yes
	▪ That Management ensures that all 3 rd party confirmations are requested before submission to Auditor-General of South Africa.	Yes
	▪ That a note be prepared by Management on all the major adjustments on the Annual Financial Statements and Annual Performance report.	Yes

	▪ That Management considers submitting the final AFS/APR to Treasury for Quality Assurance Review.	Yes
	▪ That Management Reviews Accounting Policy disclosure as part of the AFS.	Yes
	▪ That Management ensure that the timeframes on the AFS/APR process be managed and communicated to Audit and Performance Committee.	Yes
	▪ That a record of the meeting with AGSA be kept.	Yes
	▪ That an exemption notice be included by National Treasury's extension circular on AFS Accounting Officer.	Yes
	▪ That the final AFS/APR be presented to next Committee meeting.	Yes
	▪ That Management ensure that the systems matters be attended to before submission of the APR.	Yes
	▪ That the Management performs quality review on the AR/APR report.	Yes
	▪ That Smart City initiative be included in the Annual Report on the Municipal Manager's report.	Yes
	▪ That Management ensure that all system vendors available during the audit process.	Yes
	▪ That Management ensure that post Balance Sheet transactions report be included detailing events after year end and impacts.	Yes
20 October 2020	▪ That Management ensures that all working papers that support figures as provided on the Annual Financial Statement be updated and reconciled to correct all difference noted by the Internal audit review.	Yes
	▪ That Management ensures that attention be given to all notes to the Annual Financial Statements.	Yes
	▪ That Management ensures that all discrepancies and consistency related matters such as currency symbol (R) be included and figures be aligned on the report tables	Yes
	▪ That Management evaluate performance of the Service Providers as part of the Performance Management Report.	Yes
	▪ That the Draft Annual Financial Statements and Final Annual Performance Report recommended for considerations.	Yes
	▪ That Management ensures that the status of Enterprise Risk Management on the Final AFS be incorporated.	Yes
	▪ That Management ensures that a final quality review of the AFS be conducted by Internal	Yes

	Audit and other reviewers before submission to Auditor-General of South Africa.	
	▪ That Management make corrections on all undefined difference on the Draft AFS.	Yes
	▪ That Management provide comparative figures from the previous financial year to current in Annual Performance Report.	Yes
	▪ That Management ensures that the Accounting Officer's Executive Report forms part of the report.	Yes
	▪ That Management consult with Auditor-General of South Africa for preparation of audit focus.	Yes
	▪ That Management ensures that a report to adjust KPI be tabled to Council for consideration and decision.	Yes
26 November 2020	▪ That Management ensures that remedial actions on weaknesses of controls identified by Internal Audit be implemented.	Yes
	▪ That Committee approves the Internal Audit report with recommendations made to Management.	Yes
	▪ That Management ensures continuous improvement on the Finance Quarterly report.	Yes
	▪ That Management ensures that Finance Quarterly report include interest received/paid to and from the bank on investments.	Yes
	▪ That Management prioritise the filling of vacant position of Executive Director Infrastructure and Technical Services as per the required timeframe based on the critically of the position.	Yes
	▪ That Management benchmark with Municipalities within Nkangala District Municipality and beyond on the Litigation Report to be presented in the next Audit Committee Meeting.	Yes
	▪ That the progress report on implementation of Council resolutions be noted.	Yes
	▪ That Management conduct extensive market research on specifications for tenders on SMART CITY and ICT related applications.	Yes
	▪ That Internal Audit network security review as part of the review for applications.	Yes
10 March 2021	▪ That the Audit Strategy be noted.	Yes
	▪ That AGSA provide written response to Audit Committee on Information Technology System audit to be conducted.	Yes
	▪ That the report on Audit Fees for AGSA be considered.	Yes
	▪ That the Draft Audit/Management report be considered.	Yes

09 April 2021	▪ That the report on Audit Fees for AGSA be considered.	Yes
	▪ That a Special Audit Committee meeting be scheduled to discuss the final draft Management Report/Annual Report before tabling to Political Committees.	Yes
15 April 2021	▪ That AG alert Audit Committee of challenges they encounter during the review	Yes
28 April 2021	▪ That the Audit Report from AGSA be considered.	Yes
	▪ That the Audit Report be recommended to Council for adoption.	Yes
	▪ That the Annual Report be considered.	Yes
	▪ That the Annual Report be submitted to AGSA.	Yes
	▪ That the Annual Report be recommended to Council for adoption.	Yes
09 June 2021	▪ That the Audit and Performance Committee Oversight Report be recommended to Council for consideration.	Yes
	▪ That Management implement recommendations on the Internal and External audit findings and the report be approved for further processing.	Yes
	▪ That Internal Audit Policies and Procedures be tabled to the Audit & Performance Committee and Council structures for approval and adoption.	Yes
	▪ That Committee approved the Finance Quarterly report as considered and recommend the report for processing through Council Structures	Yes
	▪ That the Committee approve the Vacancy Report as considered and recommend to Council Structures for processing.	Yes
	▪ That the Committee approve the Litigation Report as considered and recommend to Council Structures for processing.	Yes
	▪ That the Committee the approve progress report on implementation of Council resolutions as considered and recommend to Council Structures for processing.	Yes
	▪ That Management conduct an assessment on unresolved and old resolutions prepare a report to Council for possible write-off consideration.	Yes
	▪ That the Committee approve all Policies and Strategies for ICT including project smart charter as considered and recommend to Council Structures for processing.	Yes
	▪ That Management prepare ICT report on activities i.e. (SMART City and ICT Projects) to	Yes

	Special Audit & Performance Committee for oversight.	
24 June 2021	▪ That the Committee approve the Internal Audit Report with a further recommendation that Management addresses all External and Internal Audit recommendations.	Yes
	▪ That Management align Audit & Performance Calendar to process plan an IDP, SDBIP and Budget oversight before processing to Council Structures for adoption.	Yes
	▪ That the Committee approve RMAFACC Report as considered and recommend to Council for processing.	Yes
	▪ That the Committee approve Framework for Internal audit as considered and recommend to Council Structures for processing.	Yes
	▪ That the Committee approve Methodology for Internal audit as considered and recommend for implementation.	Yes
	▪ That Management provide a detailed breakdown of the Budget versus Expenditure including challenges and implementation plan for SMART City Project.	Yes
	▪ That the Committee approve Charter for Internal Audit as considered and recommend to Council Structures for processing.	Yes

APPENDIX I -LONG-TERM CONTRACTS AND PUBLIC-PRIVATE PARTNERSHIP (PPP)

Long Term Contracts (20 Largest Contracts Entered into during 2020/2021)					
					R' 000
Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
Utilities World	Pre-paid vending service provider	2-Jan-13	31-Dec-21	L Bruwer / P Taljaard	1,444,608.00
<i>TH.1</i>					

APPENDIX J – MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE SCHEDULE

ELECTRICAL SERVICES

S/N	Consultant/ Contractor	Contractual Period	Expected Expire date	Project Description	Amount	Progress	Remedial Action
1	Mayivuthe Contractors .	10 Months	Nov-18	P0008356 MV Networks HT Links W27 (700/...)	R31 078 275	99% completed	Busy with snag list
2	Mayivuthe Contractors .	3 Months	Feb-18	P0008079 Network reinforcement Replace cables (700/...)	R4 021 822	Completed	None
3	Mayivuthe Contractors .	5 Months	May-18	P0008370 MV Replace Mini Substations W15 (700/...)	R2 982 450	Completed	None
4	Mayivuthe Contractors .	3 Months	Mar-18	P1300012 MV Networks Electrification Newtown W27 (700/...)	R2 896 546	Completed	None
5	Mayivuthe Contractors .	3 Months	Jan-18	P1900014 MV Networks Electrification Kwaza x8 W3 (700/...)	R2 877 560	Completed	None

MUNICIPAL BUILDINGS

S/N	Consultancy/ Contractor - Firm Name	Contractual Period	Expected Expiry Date	Progress	Remedial Action	Contractual Value
1	Khonza Izwe Consulting cc.	2017/18	2019/20	Structural Designs, Architectural plans, procurement documents for the contractor and Site supervision and monitoring.	None	R18,0mill

APPENDIX K– DISCLOSURE OF FINANCIAL INTEREST

Abbreviations

FS: Financial Services

IDS: Infrastructure Development Services

ACEH: Arts, Culture and Environmental Health

MMC: Member of Mayoral Committee

CS: Community Safety

CSS: Corporate and Support Services

SDH: Spatial Development and Human Settlement

PR: Proportional Councillor

DISCLOSURE OF FINANCIAL INTERESTS				
PERIOD: 1 JULY 2020 TO 30 JUNE 2021				
	POSITION	SURNAME	NAME	Description of Financial Interest (Nil/or details)
1	Executive Mayor (PR)	Motsepe	Diphale Joseph	Shares – Motlabaile Keerom Aggregates
2	Speaker (PR)	Mabena	Andries Mavula	Board member: IsiNdebele Owner: Residential property – Aerorand Owner: Residential property - KwaMhlanqa
3	Chief Whip (PR)	Nkadimeng	Semakaleng Dorah	Remaletshepo (Pty) Ltd
4	MPAC Chairperson (PR)	Xaba	Robert Mphikeleli	Deceased
5	MMC: (Ward 17)	Sekgwele	Marumo Jim	Nil
6	MMC: (PR)	Mnguni	Muka Thandi Elizabeth	Nil
7	MMC: (PR)	Malepeng	Sonto Martha	Nil
8	MMC : (Ward 4)	Mkhuma	Nobesuthu Catherine	Nil
9	MMC: (Ward 7)	Matshiane	Johan	Owner – Remaletshepo (Pty) Ltd
10	MMC: (Ward 20)	Kgalema	Mondli Itumeleng	Director – Faulu Trading Owner – Toolz Direct
11	Ward 1	Skhosana	Doctor Joseph	Nil
12	Ward 2	Masina	Musawenkosi	Shares – Jozeweni (Pty) Ltd Shares – Reiketseditse Social Club Amabhunu Amnyama Cooperative – Board Member
13	Ward 3	Mahlangu	Lindiwe Khelina	Nil
14	Ward 5	Mphego	Manakedi Caroline	Nil
15	Ward 6	Motloung	Thapelo Sarrel	Shares – Yebo Yethu
16	Ward 8	Mitchell	Johanna Magdalena	Ownership: Thushanang Stimulation Centre Government Pension
17	Ward 9	Skosana	Johannes	Salary from Izimbiwa

DISCLOSURE OF FINANCIAL INTERESTS				
PERIOD: 1 JULY 2020 TO 30 JUNE 2021				
	POSITION	SURNAME	NAME	Description of Financial Interest (Nil/or details)
18	Ward 10	Mnisi	Thabo Petrus	Owner: Lover's Corner Tavern
19	Ward 11	Struwig	Ammelia	Nil
20	Ward 12	Niemann	Hendrik Frederick	Owner – Residential Stand – Aerorand
21	Ward 13	Wait	Susan-Mari	Member of Close Corporation - Steptique Retail – San-Mari's Owner – Property – Middelburg Pension - Liberty
22	Ward 14	Pretorius	Jozua Petrus	Owner/Landlord residential property – Gholfsig
23	Ward 15	De Klerk	Helena Gertruida	Owner – Residential property – Aerorand Revenir Guest Rooms
24	Ward 16	Dyason	Johann	Councillor – Nkangala District Owner- Residential Stand- Kanonkop
25	Ward 18	Motsepe	Elphus Thabo	Nil
26	Ward 19	Mamogale	Ratsatsi Grcenia	Pension
27	Ward 21	Masilela	Petros Mhlonishwa	Shares – Hamba Industrial cc Okumcoka cc Hamba Uzobuye Cleaning Services
28	Ward 22	Motau	Thabo Patric	Deceased
29	Ward 23	Zondo	Linah Joyce Ntombikayise	Nil
30	Ward 24	Paul	Dion Leonard	Nil
31	Ward 25	Malinga	Patrick Vusumuzi	Close Corporation – Smaath Galaxy & Sinenka Legend (Pty) Ltd Trust – Geluk CPA & Maqedvula Manzi Mhlophe CPA Director – Smaath Galaxy & Inkaba Yezwe Shares – Mariana Mining Shares – Melvin Gold Mining Director - Prominent Healthcare Director- Inqola Co-operative
32	Ward 26	Skhosana	Mandla Marks	Nil
33	Ward 27	Mahlangu	Abram Mbete	Nil
34	Ward 28	Morufane	Thabang Nathaniel	Nil
35	Ward 29	Mathibela	Maria Nomgqibelo	Nil

DISCLOSURE OF FINANCIAL INTERESTS				
PERIOD: 1 JULY 2020 TO 30 JUNE 2021				
	POSITION	SURNAME	NAME	Description of Financial Interest (Nil/or details)
36	PR	Marumo	Asaph Bhekumuzi	Close Corporation – Izwelethu Trading (Pty) Ltd Employee : Rotek Engineering
37	PR	Vilakazi	Rose	Nil
38	PR	Bruiners	Elias Morgan	Director: Nada (NGO) Director: UFSD (NGO) Director : DFWMP (NGO)
39	PR	Du Toit	Elizabeth	Owner – Residential property – Struisbaai Cape Owner – Vacant land – Struisbaai Cape
40	PR	Grobler	Anna Sophia	Owner – Residential property - Clubville
41	PR	Mobango	Palesa	Nil
42	PR	Mogola	Sophia Mamy	Director: Obliflo Engineering
43	PR	Phasha	Khulong Justice	Close Corporation: Greater Nkangala Rehab Thabo Yabatho Projects
44	PR	Romijn	Gysbertus Hendrik Ernest	Owner of residential property – Gholfsig Pension - GEPP
45	PR	Roos	Stephanus Johannes	Shares – R&W Drankwinkel (Pty) Ltd Owner of residential property – Gholfsig
46	PR	Thabatha	Anele	Nil
47	PR	Stuurman	Daniel Andries	Nil
48	PR	Klopper	Damien Dominic	Sole Proprietor – Klopper Driving School Owner – Residential Stand – Kanonkop
49	PR	Duvenage	Johannes Petrus	Nil
50	PR	Mentz	Juanette	Nil
51	PR	Mashaba	Mabeleme Florina	Nil
52	PR	Mangcotywa	Akhona	Nil
53	PR	Hadebe	Maria	Nil
54	PR	Masemola	Lebogang Clement	Mdingase Trading Enterprise (Pty) Ltd
55	PR	Mosoma	Christina Makhosi	Pension - GEPP
56	PR	Mthombeni	Johanna Ntombizodwa	Nil
57	PR	Sebesho	Enos	Nil
58	PR	Ndala	Busisiwe Paulina	Nil

APPENDIX L(I) – REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote						
Vote Description	2019/2020	Current: 2020/2021		2020/2021	Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 1 - Executive & Council	R 92,213,291	R 99,209,853	R 120,674,064	R 109,958,410	11%	-9%
Vote 2 - Finance and administration	R 534,973,745	R 524,138,663	R 528,153,038	R 530,880,661	1%	1%
Vote 3 - Internal audit	R -	R -	R -	R -	0%	0%
Vote 4 - Planning Development	R 4,585,155	R 6,334,215	R 6,109,715	R 7,313,195	15%	20%
Vote 5 - Health Services	R 258,788	R 41,254	R 90,254	R 253,541	515%	181%
Vote 6 - Community & Social Services	R 18,482,303	R 16,855,363	R 16,320,333	R 13,337,518	-21%	-18%
Vote 7 - Human Settlements	R 6,937,892	R 1,232	R 1,232	R -	-100%	-100%
Vote 8 - Public Safety	R 20,904,265	R 19,087,623	R 19,127,623	R 24,216,443	27%	27%
Vote 9 - Sport & Recreation	R 4,044,822	R 14,020,520	R 11,664,170	R 13,697,182	-2%	17%
Vote 10 - Waste Management	R 130,314,491	R 127,493,454	R 129,464,624	R 135,447,183	6%	5%
Vote 11 - Waste Water Management	R 110,860,827	R 129,635,874	R 129,595,874	R 138,918,223	7%	7%
Vote 12 - Road Transport	R 24,609,570	R 26,113,695	R 26,366,594	R 68,816,135	164%	161%
Vote 13 - Water	R 174,183,540	R 186,476,416	R 221,316,466	R 209,210,208	12%	-5%
Vote 14 - Electricity	R 659,606,040	R 723,595,046	R 727,030,562	R 688,922,737	-5%	-5%
Vote 15 - Environmental protection	R 35,900	R -	R 4,000,000	R 3,993,257	0%	0%
Vote 16 - Licensing	R 31,416,640	R 33,338,128	R 34,152,948	R 38,799,437	16%	14%
Total Revenue by Vote	R 1,813,427,269	R 1,906,341,336	R 1,974,067,497	R 1,983,764,131	4%	0%

Variations are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3

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APPENDIX L(II) – REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source							
Description	2019/2020		2020/2021			2020/2021	Variance
		Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	R	401,926,718	R 418,502,119	R 418,502,224	R 423,784,732	1%	1%
Service Charges - electricity revenue	R	638,979,442	R 700,278,681	R 702,026,976	R 665,271,420	-5%	-5%
Service Charges - water revenue	R	115,197,268	R 117,901,550	R 117,901,550	R 103,093,410	-13%	-13%
Service Charges - sanitation revenue	R	84,104,444	R 78,530,446	R 79,377,446	R 83,520,754	6%	5%
Service Charges - refuse revenue	R	95,080,385	R 84,479,601	R 84,504,421	R 91,869,117	9%	9%
Rentals of facilities and equipment	R	1,536,360	R 2,004,465	R 1,314,465	R 1,233,544	-38%	-6%
Interest earned - external investments	R	43,461,475	R 38,530,857	R 37,530,857	R 19,884,896	-48%	-47%
Interest earned - outstanding debtors	R	6,231,036	R 6,572,686	R 6,163,656	R 6,381,460	-3%	4%
Fines	R	17,820,261	R 18,409,687	R 19,162,787	R 25,911,005	41%	35%
Licences and permits	R	5,512,877	R 9,627,610	R 7,347,610	R 6,978,479	-28%	-5%
Agency services	R	25,791,907	R 23,605,180	R 26,000,000	R 31,009,887	31%	19%
Transfers recognised - operational	R	212,032,946	R 232,278,000	R 264,305,894	R 264,374,241	14%	0%
Other revenue	R	70,206,427	R 49,683,454	R 51,153,611	R 60,433,192	22%	18%
Gains on disposal of PPE	R	-	R -	R -	R -		
Total Revenue (excluding capital transfers and contributions)	R	1,717,881,545	R 1,780,404,336	R 1,815,291,497	R 1,783,746,136	0%	-2%

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.

T K.2

APPENDIX M – CONDITIONAL GRANTS RECEIVED (EXCLUDING MIG)

Conditional Grants: excluding MIG						
Details	Budget	Adjustments Budget	Actual	Variance		Purpose of Grant
				Budget	Adjustments Budget	
Equitable Share	226,033,000	257,459,000	257,459,000	14%	0%	The purpose of the grant is to provide free basic services to indigent households.
Finance Management grant	1,700,000	1,700,000	1,700,000	0%	0%	This grant is used to promote and support reforms to municipal financial management and to fund the internship programme.
EPWP	4,545,000	4,545,000	4,545,000	0%	0%	This grant is used for a special performance-based incentive to create job opportunities to previously unemployed people.
Regional Bulk Infrastructure grant	35,839,000	35,839,000	35,839,000	0%	0%	The purpose of this grant is to develop new, refurbish, upgrade and replace ageing bulk water and sanitation infrastructure of regional significance that connects water resources to infrastructure serving extensive areas across municipal boundaries.
GIZ	-	-	695,801			The purpose of this grant is to provide the establishment and operational costs for 1 year, of a One-stop-service centre for SMMEs in STLM
Water services Bulk Infrastructure grant	25,000,000	25,000,000	25,000,000	0%	0%	The purpose of this grant is to facilitate the planning and implementation of various water and sanitation projects to accelerate backlog reduction and enhance the sustainability of services.
Total						

** This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Integrated Urban Development Grant (IUDG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.*

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COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG

Purpose for grants are indicated next to each grant.

APPENDIX N (I, II) – CAPITAL EXPENDITURE -NEW ASSETS PROGRAMME AND UPGRADE/RENEWAL PROGRAMME

Description	Capital Expenditure - New Assets Programme*						
	2019/2020	2020/2021			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2021/2022	2022/2023	2023/2024
Capital expenditure by Asset Class							
Infrastructure - Total	R 150,640,133	R 245,928,202	R 231,859,004	R 270,220,916	R 222,094,228	R 132,876,051	R 98,528,052
Infrastructure: Road transport - Total	R 64,550,184	R 66,913,400	R 69,153,101	R 109,638,472	R 45,440,000	R 50,594,480	R 30,074,240
<i>Roads, Pavements & Bridges</i>	R 56,586,268	R 55,098,400	R 57,338,659	R 97,828,078	R 37,680,000	R 37,424,880	R 21,124,240
<i>Storm water</i>	R 7,963,916	R 11,815,000	R 11,814,442	R 11,810,394	R 7,760,000	R 13,169,600	R 8,950,000
Infrastructure: Electricity - Total	R 38,140,134	R 131,546,702	R 102,343,472	R 101,751,137	R 101,142,844	R 39,881,571	R 30,481,012
<i>Transmission & Reticulation</i>	R 32,925,284	R 123,092,322	R 94,144,254	R 93,551,925	R 95,482,844	R 33,501,571	R 16,141,012
<i>Street Lighting</i>	R 5,214,850	R 8,454,380	R 8,199,218	R 8,199,212	R 5,660,000	R 6,380,000	R 14,340,000
Infrastructure: Water - Total	R 32,166,707	R 13,293,100	R 13,242,898	R 13,097,229	R 17,051,384	R 15,600,000	R 1,100,000
<i>Dams & Reservoirs</i>	R 15,645,003	R -	R 448,772	R 448,772	R -	R -	R -
<i>Water purification</i>	R 178,319	R 500,000	R 500,000	R 497,076	R -	R -	R -
<i>Reticulation</i>	R 16,343,385	R 12,793,100	R 12,294,126	R 12,151,381	R 17,051,384	R 15,600,000	R 1,100,000

Infrastructure: Sanitation - Total	R 15,552,035	R 34,025,000	R 43,201,416	R 41,852,989	R 53,500,000	R 16,100,000	R 20,100,000
<i>Reticulation</i>	R 3,440,652	R 21,025,000	R 27,579,472	R 26,151,677	R 53,300,000	R 16,100,000	R 20,100,000
<i>Sewerage purification</i>	R 12,111,383	R 13,000,000	R 15,621,944	R 15,701,312	R 200,000	-	-
Infrastructure: Other - Total	R 231,073	R 150,000	R 3,918,117	R 3,881,088	R 4,960,000	R 10,700,000	R 16,772,800
<i>Waste Management</i>	R -	R 150,000	R 3,918,117	R 3,881,088	R 3,860,000	R 10,700,000	R 16,772,800
<i>Other</i>	R 231,073	R -	R -	R -	R 1,100,000	-	-
Community - Total	R 10,113,313	R 47,926,100	R 43,775,086	R 43,732,251	R 38,931,957	R 13,200,000	R 4,565,000
<i>Parks & gardens</i>	R 2,767,898	R 4,350,000	R 4,225,040	R 4,223,267	R 2,900,000	R 1,100,000	R 2,250,000
<i>Sportsfields & stadia</i>	R 2,500,229	R 10,400,000	R 10,305,886	R 10,305,857	R 50,000	R 1,300,000	-
<i>Community halls</i>	R -	R 24,781,100	R 21,481,960	R 21,456,166	R 30,171,957	R 5,000,000	R 65,000
<i>Libraries</i>	R 749,725	R 570,000	R 570,000	R 569,932	R 580,000	R 600,000	R 600,000
<i>Recreational facilities</i>	R -	R -	R -	R -	R -	R -	R -
<i>Fire, safety & emergency</i>	R -	R -	R -	R -	R -	R -	R -
<i>Security and policing</i>	R 509,626	R -	R 100,000	R 99,903	R 150,000	R 150,000	R 150,000
<i>Cemeteries</i>	R 1,699,269	R 7,825,000	R 7,092,200	R 7,077,127	R 5,000,000	-	-
<i>Other</i>	R 1,886,566	R -	R -	R -	R 80,000	R 5,050,000	R 1,500,000
<i>Table continued next page</i>							

Table continued from
previous page

Description	Capital Expenditure - New Assets Programme*						
	2019/2020	2020/2021			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2021/2022	2022/2023	2023/2024
Capital expenditure by Asset Class							
Heritage assets - Total	R -	R -		R -	R -	R -	R -
Investment properties - Total	R -	R -		R -	R -	R -	R -
-							
Other assets	R 82,384,267	R 77,010,400	R 32,966,145	R 25,783,729	R 84,818,400	R 18,590,000	R 10,470,000
General vehicles	R 25,158,538	R 1,600,000	R 1,314,582	R 2,275,810	R 8,400,000	R 720,000	R -
Specialised vehicles	R 2,563,946	R -	R -	R -	R 1,950,000	R 3,000,000	R -
Plant & equipment	R 14,580,731	R 67,915,100	R 20,777,078	R 13,513,888	R 65,851,000	R 11,730,000	R 6,515,000
Computers - hardware/equipment	R 6,475,223	R 7,020,300	R 10,649,485	R 9,447,526	R 6,147,400	R 2,035,000	R 2,220,000
Furniture and other office equipment	R 1,481,515	R 475,000	R 225,000	R 546,505	R 1,330,000	R 455,000	R 1,015,000
Abattoirs	R -	R -	R -	R -	R -	R -	R -
Markets	R -	R -	R -	R -	R -	R -	R -
Civic Land and Buildings	R 15,934,347	R -	R -	R -	R 1,140,000	R 650,000	R 720,000
Other Buildings	R -	R -	R -	R -	R -	R -	R -

Other Land	R 16,189,967	R -	R -	R -	R -	R -	R -
Agricultural assets	R -	R -		R -	R -	R -	R -
Biological assets	R -	R -	R -	R -	R -	R -	R -
Intangibles	R 588,299	R -	R 931,100	R 931,096	R -	R -	R -
Computers - software & programming	R 588,299	R -	R 931,100	R 931,096	R -	R -	R -
Total Capital Expenditure on new assets	R 243,726,012	R 370,864,702	R 309,531,335	R 340,667,991	R 345,844,585	R 164,666,051	R 113,563,052
Specialised vehicles	R 2,563,946	R -	R -	R -	R 1,950,000	R 3,000,000	R -
Refuse	R 2,563,946	R -	R -	R -	R 1,950,000	R 3,000,000	R -
Fire	R -	R -	R -	R -	R -	R -	R -
<i>* Note: Information for this table may be sourced from MBRR (2009: Table SA34a)</i>							<i>T M.1</i>

Description	Capital Expenditure - Upgrade/Renewal Programme*						
	2019/2020	2020/2021			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2021/2022	2022/2023	2023/2024
Capital expenditure by Asset Class							

Infrastructure - Total	R 95,355,012	R 214,709,278	R 227,448,885	R 235,332,415	R 198,647,323	R 319,054,743	R 137,713,811
Infrastructure: Road transport - Total	R 13,985,037	R 16,510,000	R 16,022,397	R 16,017,982	R 21,400,000	R 33,580,000	R 31,480,000
<i>Roads, Pavements & Bridges</i>	R 13,985,037	R 16,510,000	R 16,022,397	R 16,017,982	R 21,400,000	R 33,580,000	R 31,480,000
<i>Storm water</i>	R -	R -	R -	R -	R -	R -	R -
Infrastructure: Electricity - Total	R 41,879,201	R 26,899,278	R 40,149,916	R 40,334,777	R 50,210,000	R 39,304,743	R 23,383,811
<i>Transmission & Reticulation</i>	R 41,879,201	R 24,799,278	R 38,052,047	R 38,240,503	R 49,610,000	R 38,954,743	R 23,383,811
<i>Street Lighting</i>	R -	R 2,100,000	R 2,097,869	R 2,094,274	R 600,000	R 350,000	R -
Infrastructure: Water - Total	R 26,010,298	R 162,200,000	R 154,709,500	R 151,074,171	R 115,167,323	R 227,700,000	R 64,380,000
<i>Dams & Reservoirs</i>	R -	R 52,700,000	R 52,700,000	R 49,848,942	R 2,937,323	R -	R -
<i>Water purification</i>	R 3,209,920	R -	R -	R -	R 89,200,000	R 194,000,000	R 50,000,000
<i>Reticulation</i>	R 22,800,378	R 109,500,000	R 102,009,500	R 101,225,229	R 23,030,000	R 33,700,000	R 14,380,000
Infrastructure: Sanitation - Total	R 7,280,476	R 100,000	R 10,100,000	R 9,893,420	R 11,870,000	R 5,470,000	R 3,470,000
<i>Reticulation</i>	R 2,810,172	R 100,000	R 10,100,000	R 9,893,420	R 8,000,000	R 2,100,000	R 100,000
<i>Sewerage purification</i>	R 4,470,304	R -	R -	R -	R 3,870,000	R 3,370,000	R 3,370,000
Infrastructure: Other - Total	R 6,200,000	R 9,000,000	R 6,467,072	R 18,012,065	R -	R 13,000,000	R 15,000,000
<i>Waste Management</i>	R 6,200,000	R 9,000,000	R 6,467,072	R 18,012,065	R -	R 13,000,000	R 15,000,000
<i>Other</i>	R -	R -	R -	R -	R -	R -	R -

Community	R 8,079,478	R 14,000,000	R 13,511,700	R 13,483,204	R 6,760,000	R 5,410,000	R 16,660,000
Parks & gardens	R 1,699,995	R 2,630,000	R 2,630,000	R 2,629,824	R 1,400,000	R 400,000	R 400,000
Sportsfields & stadia	R 5,113,785	R 3,150,000	R 3,185,060	R 3,182,781	R 4,850,000	R 2,750,000	R 14,000,000
Swimming pools	R -	R -	R -	R -	R -	R -	R -
Community halls	R -	R -	R -	R -	R 60,000	R 1,800,000	R 1,760,000
Libraries	R 215,178	R -	R -	R -	R -	R -	R -
Recreational facilities	R -	R -	R -	R -	R -	R -	R -
Fire, safety & emergency	R 294,000	R -	R -	R -	R -	R -	R -
Security and policing	R 422,805	R 220,000	R 220,000	R 193,960	R 450,000	R 460,000	R 500,000
Buses	R -	R -	R -	R -	R -	R -	R -
Clinics	R -	R -	R -	R -	R -	R -	R -
Museums & Art Galleries	R -	R -	R -	R -	R -	R -	R -
Cemeteries	R 333,715	R -	R -	R -	R -	R -	R -
Social rental housing		R -	R -	R -	R -	R -	R -
Other		R 8,000,000	R 7,476,640	R 7,476,640	R -	R -	R -

Table continued from previous page

Capital Expenditure - Upgrade/Renewal Programme*							R '000
Description	2019/2020	2020/2021		Planned Capital expenditure			

	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2021/2022	2022/2023	2023/2024
Capital expenditure by Asset Class							
Investment properties	R -	R -		R -	R -	R -	R -
Other	R -	R -	R -	R -	R -	R -	R -
Other assets	R 43,268,664	R 78,080,250	R 106,726,991	R 103,692,422	R 58,138,700	R 100,314,000	R 66,109,888
General vehicles	R 9,264,957	R 8,490,000	R 7,570,636	R 7,590,145	R 3,580,000	R 2,100,000	R 2,640,000
Specialised vehicles	R 6,893,595	R 6,000,000	R 6,142,240	R 6,043,728	R -	R -	R -
Plant & equipment	R 10,160,199	R 50,942,200	R 82,122,244	R 81,821,149	R 49,611,700	R 86,450,000	R 43,465,000
Computers - hardware/equipment	R 2,314,992	R 8,870,000	R 8,708,455	R 6,065,456	R 2,130,000	R 530,000	R 8,649,888
Furniture and other office equipment	R 493,510	R 15,000	R 12,576	R 11,737	R 337,000	R 234,000	R 295,000
Civic Land and Buildings	R 14,141,411	R 3,763,050	R 2,170,840	R 2,160,206	R 2,480,000	R 11,000,000	R 11,060,000
Other Land	R -	R -	R -	R -	R -	R -	R -
	R -	R -	R -	R -	R -	R -	R -
Agricultural assets	R -	R -		R -	R -	R -	R -
Biological assets	R -	R -		R -	R -	R -	R -
Intangibles	R 1,776,545	R 4,750,000	R 4,497,000	R 4,487,721	R 2,000,000	R -	R -

Computers - software & programming	R 1,776,545	R 4,750,000	R 4,497,000	R 4,487,721	R 2,000,000	R -	R -
Total Capital Expenditure on renewal of existing assets	R 148,479,699	R 311,539,528	R 352,184,576	R 356,995,762	R 265,546,023	R 424,778,743	R 220,483,699
Specialised vehicles	R 6,893,595	R 6,000,000	R 6,142,240	R 6,043,728	R -	R -	R -
Refuse	R 6,177,289	R 4,800,000	R 5,122,240	R 5,090,000	R -	R -	R -
Fire	R 716,306	R 1,200,000	R 1,020,000	R 953,728	R -	R -	R -
<i>* Note: Information for this table may be sourced from MBRR (2009: Table SA34b)</i>							<i>T M.2</i>

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 2021

Capital Programme by Project:							
Capital Project	Responsible Department	Project Number	Original Budget	Adjustment Budget	Actual	Variance original Budget %	Variance adjusted budget %
P2000020: Constuction reservoir Kwazamokuhle W2	Water Treatment	P2000020	-	400,622	400,622	0%	0%
P2000010: Safety Equipment (Alarms & Emergency doors): 563	Water Treatment	P2000010	100,000	100,000	99,616	0%	0%
P1900163: Replace Equipment Kruger Dam WTP W12: 563	Water Treatment	P1900163	120,000	120,000	116,102	-3%	-3%
P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	Water Treatment	P2100058	-	35,839,000	35,839,000	0%	0%
P2000148: Safety Equipment (Alarms & Emergency Doors): 561	Water Treatment	P2000148	100,000	100,000	99,742	0%	0%
P0008255 Replace Valves & Other Items Bulk Supply Line: 561	Water Treatment	P0008255	1,100,000	1,100,000	1,100,000	0%	0%
P0008392: Replace Equipment Vaalbank WTW W11: 561	Water Treatment	P0008392	4,000,000	4,000,000	3,995,410	0%	0%
P1900066 Elevated Steel Tank Ext 24 W6: 561	Water Treatment	P1900066	-	48,150	48,150	0%	0%
P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	Water Storage	P2000035	52,000,000	52,000,000	49,465,557	-5%	-5%
P2000037: Upgrade Vliegveld Reservoir Complex W12:WIP	Water Storage	P2000037	700,000	700,000	383,385	-45%	-45%
P0900278: Replace Equipment M'burg Dam W10: WIP	Water Storage	P0900278	25,000,000	24,599,378	24,599,378	-2%	0%
P0008062-Water Distr Repl Water Pipes Hendrina/Kwaza :WIP	Water Distribution	P0008062	500,000	499,500	491,823	-2%	-2%
P2000159: New Water Network Kwaza W02:WIP	Water Distribution	P2000159	1,000,000	637,031	523,402	-48%	-18%
P0900096-Replace Water Pump (566/...)	Water Distribution	P0900096	30,000	30,000	29,980	0%	0%
P1900158: Water Connections RDP Ward Kwaza W1	Water Distribution	P1900158	-	315,168	315,168	0%	0%
P0008201-New water connections :WIP	Water Distribution	P0008201	1,043,100	777,932	762,246	-27%	-2%

P2100044: Replace old water network Middelburg/Mhl W21:WIP	Water Distribution	P2100044	5,000,000	5,475,000	5,474,785	9%	0%
P2100045: Replace old water network Middelburg/Mhl W23:WIP	Water Distribution	P2100045	6,500,000	7,745,000	7,744,998	19%	0%
P2100046: Replace old water network Middelburg/Mhl W24:WIP	Water Distribution	P2100046	4,600,000	3,776,158	3,274,158	-29%	-13%
P2100048: Replace old water network Middelburg/Mhl W26:WIP	Water Distribution	P2100048	4,600,000	3,600,000	3,590,644	-22%	0%
P2100050: Replace old water network Middelburg/Mhl W28:WIP	Water Distribution	P2100050	7,000,000	7,200,000	7,199,579	3%	0%
P2100051: Replace old water network Middelburg/Mhl W17:WIP	Water Distribution	P2100051	500,000	500,000	484,489	-3%	-3%
P2100052: Replace old water network Middelburg/Mhl W15:WIP	Water Distribution	P2100052	500,000	500,000	498,966	0%	0%
P2100053: Replace old water network Middelburg/Mhl W18:WIP	Water Distribution	P2100053	3,500,000	2,803,146	2,556,471	-27%	-9%
P2100054: Replace old water network Middelburg/Mhl :WIP	Water Distribution	P2100054	50,000,000	50,000,000	50,000,000	0%	0%
P2100041: Water Network Rockdale W06:WIP	Water Distribution	P2100041	700,000	563,995	563,994	-19%	0%
P2100042: Replace old water network Middelburg/Mhl W19:WIP	Water Distribution	P2100042	3,000,000	394,622	394,622	-87%	0%
P2100043: Replace old water network Middelburg/Mhl W20:WIP	Water Distribution	P2100043	3,500,000	3,835,000	3,834,989	10%	0%
P2000173: Replace old water pipelines Middelburg/Mh W22:WIP	Water Distribution	P2000173	3,800,000	3,681,074	3,681,073	-3%	0%
P2000181: Replace old water pipelines Middelbu/Mhl W14:WIP	Water Distribution	P2000181	-	3,000,000	2,998,635	0%	0%
P1000132-Water Distr M/Burg Repl Old Water Meters :WIP	Water Distribution	P1000132	9,000,000	9,000,000	8,999,997	0%	0%
P1000129-Replace Underwater Pressure Drill (560/...)	Water Distribution	P1000129	30,000	44,635	41,741	39%	-6%
P1100216-Replace Plant & Equipment (560/...)	Water Distribution	P1100216	200,000	200,000	-	-100%	-100%
P0008055-Install bulk flow meters (560/...)	Water Distribution	P0008055	500,000	500,000	497,076	-1%	-1%
P1900162: Bulk Water Reticulation Ext 23(Node D) W21: 560	Water Distribution	P1900162	5,000,000	5,000,000	4,999,917	0%	0%

P2000028: New water network: Mhluzi ext 2: 560	Water Distribution	P2000028	5,000,000	5,000,000	4,986,655	0%	0%
P0008393: Replace Equipment Kwaza WWTW W03: 553	Waste Water Treatment	P0008393	69,000	69,000	68,180	-1%	-1%
P1700070: Boskrans WWTW Phase 2 W19:WIP	Waste Water Treatment	P1700070	13,000,000	15,621,944	15,621,939	20%	0%
P1100218: Replace Fence Ext 8 pump station W25:WIP	Waste Water Treatment	P1100218	283,050	283,050	282,227	0%	0%
P2000086: Replace Boskrans WWTW Equipment W17: 552	Waste Water Treatment	P2000086	12,000,000	12,000,000	11,972,505	0%	0%
P2100062: Replace Boskrans WWTW Equipment W17	Waste Water Treatment	P2100062	-	1,878,368	1,878,367	0%	0%
P1600003-Aerial Photos & Pictometry	Valuation Service	P1600003	2,000,000	2,000,000	1,999,410	0%	0%
P1400152 :Upgrade taxi ranks Middelburg W13:WIP	Taxi Ranks	P1400152	8,000,000	7,476,640	7,476,640	-7%	0%
P2000155: Extension of Municipal Store:WIP	Supply Chain Management	P2000155	1,000,000	400,000	399,999	-60%	0%
P2000001: LV New High Mast Low income areas W8:WIP	Street Lighting and Signal Systems	P2000001	450,000	442,350	442,346	-2%	0%
P2000003: LV New High Mast Low income areas W15:WIP	Street Lighting and Signal Systems	P2000003	864,380	856,565	856,563	-1%	0%
P2100035: LV Highmasts Low income ares W17:WIP	Street Lighting and Signal Systems	P2100035	1,650,000	1,575,925	1,575,925	-4%	0%
P2100036: LV Highmasts Low income areas W04:WIP	Street Lighting and Signal Systems	P2100036	1,650,000	1,642,398	1,642,398	0%	0%
P1200136-LV Highmasts Low income areas W2 (731/...)	Street Lighting and Signal Systems	P1200136	960,000	903,370	903,370	-6%	0%
P1200138-LV Highmasts Low Income Areas W25 (731/...)	Street Lighting and Signal Systems	P1200138	480,000	466,410	466,410	-3%	0%
P1200140-LV Highmasts Low income areas W18 (731/...)	Street Lighting and Signal Systems	P1200140	480,000	476,800	476,800	-1%	0%
P1200141-LV Highmasts Low income areas W20 (731/...)	Street Lighting and Signal Systems	P1200141	480,000	441,485	441,485	-8%	0%
P1200143-LV Highmasts Low income areas W23 (731/...)	Street Lighting and Signal Systems	P1200143	480,000	468,153	468,153	-2%	0%
P1400147: Highmast in Rockdale W 06: 731	Street Lighting and Signal Systems	P1400147	960,000	925,762	925,762	-4%	0%
P0008098 - LV Upgrade Existing High Masts W17 (731/...)	Street Lighting and Signal Systems	P0008098	600,000	599,647	599,607	0%	0%

P0008359 - LV Upgrade Existing High Masts W28 (731/...)	Street Lighting and Signal Systems	P0008359	300,000	300,000	299,111	0%	0%
P0008360 - LV Upgrade Existing High Masts W22 (731/...)	Street Lighting and Signal Systems	P0008360	300,000	300,000	299,111	0%	0%
P0008361 - LV Upgrade Existing High Masts W20 (731/...)	Street Lighting and Signal Systems	P0008361	300,000	300,000	299,111	0%	0%
P0008362 - LV Upgrade Existing High Masts W19 (731/...)	Street Lighting and Signal Systems	P0008362	300,000	300,000	299,111	0%	0%
P0008363 - LV Upgrade Existing High Masts W2 (731/...)	Street Lighting and Signal Systems	P0008363	300,000	298,222	298,222	-1%	0%
P2000126: Upgrading of Eastdene sports facility W10:WIP	Sports Grounds and Stadiums	P2000126	550,000	590,060	588,248	7%	0%
P1900053 Upgrade Facilities M/Burg Dam W10:WIP	Sports Grounds and Stadiums	P1900053	1,250,000	1,245,000	1,244,844	0%	0%
P1800126 :Develop Stadium Kwaza W02: WIP	Sports Grounds and Stadiums	P1800126	10,000,000	9,910,986	9,910,985	-1%	0%
P1800122 :Replace Fence at Kees Taljaard W15:WIP	Sports Grounds and Stadiums	P1800122	400,000	400,000	399,960	0%	0%
P1700067: Upgrade Hendrina Cosmos Sport W03:WIP	Sports Grounds and Stadiums	P1700067	500,000	500,000	499,991	0%	0%
P0000244: Resurface Hard surface courts Kees Taljaard W15:WIP	Sports Grounds and Stadiums	P0000244	100,000	100,000	99,996	0%	0%
P1100220: Upgrading at Kees Taljaard stadium W15:WIP	Sports Grounds and Stadiums	P1100220	350,000	350,000	349,742	0%	0%
P1800121 :Irrigation System Kees Taljaard W15:WIP	Sports Grounds and Stadiums	P1800121	400,000	394,900	394,872	-1%	0%
P1000289-Replace Street Bins (420/...)	Solid Waste Removal	P1000289	300,000	300,000	297,000	-1%	-1%
P1200052-New Skip Containers (420/...)	Solid Waste Removal	P1200052	400,000	650,000	625,512	56%	-4%
P1900153: Sign Boards For Illegal Dumping: 420	Solid Waste Removal	P1900153	200,000	101,000	101,000	-50%	0%
P0900206-New Roll-On Roll-Off Containers (420/...)	Solid Waste Removal	P0900206	550,000	475,000	475,000	-14%	0%
P1200046-20.5m3 Refuse compactor (420/...)	Solid Waste Removal	P1200046	4,800,000	5,122,240	5,090,000	6%	-1%
P1100046-6m3 Tipper truck (420/...)	Solid Waste Removal	P1100046	1,850,000	1,550,000	1,550,000	-16%	0%
P2000023: Construct drop off centre W28:WIP	Solid Waste Disposal (Landfill Sites)	P2000023	-	1,700,000	1,690,954	0%	-1%
P2000070: Establishment of Mini-Station:WIP	Solid Waste Disposal (Landfill Sites)	P2000070	-	1,547,817	1,546,897	0%	0%

P2000071: Establishment of ramps for skips:WIP	Solid Waste Disposal (Landfill Sites)	P2000071	-	511,247	484,184	0%	-5%
P2000147: Construct Weighbridge office:WIP	Solid Waste Disposal (Landfill Sites)	P2000147	150,000	159,053	159,053	6%	0%
P1600107: Extend Middelbrg Landfill Site W28: WIP	Solid Waste Disposal (Landfill Sites)	P1600107	9,000,000	6,467,072	6,467,072	-28%	0%
P1800110: Rehabilitation Landfill Site: 430	Solid Waste Disposal (Landfill Sites)	P1800110	-	-	11,544,993	0%	0%
P0008184-Sewerage Connections :WIP	Sewerage	P0008184	30,000	30,000	26,520	-12%	-12%
P2100039: New sewer network : Rockdale W 06:WIP	Sewerage	P2100039	700,000	595,960	595,959	-15%	0%
P1800078-Outfall Sewer Lines Mall &German Dev :WIP	Sewerage	P1800078	-	10,000,000	9,793,427	0%	-2%
P0008049-Sewerage Replace Sewer Lines M/Burg/Mhluzi :WIP	Sewerage	P0008049	100,000	100,000	99,993	0%	0%
P2100063: Bulk Sewer & Collection Network Den North W17:WIP	Sewerage	P2100063	-	8,222,717	6,897,873	0%	-16%
P2000027: New Sewer Network Mhluzi W23:WIP	Sewerage	P2000027	5,000,000	5,000,143	5,000,143	0%	0%
P1900159: Plan; Design & Construct Sewer Network X23 Node D W21:WIP	Sewerage	P1900159	5,000,000	4,999,857	4,999,857	0%	0%
P1100203-Replace Redundant Equipment (550/...)	Sewerage	P1100203	40,700	26,066	26,065	-36%	0%
P2000164: Sewer Reticulation Newtown W17: 550	Sewerage	P2000164	1,795,000	1,346,153	1,346,153	-25%	0%
P2100063: Bulk Sewer & Collection Network Den North W17	Sewerage	P2000115	4,500,000	4,500,000	4,498,416	0%	0%
P0008236: Rural Sanitation (547/...) WIP	Sewerage	P0008236	1,000,000	922,132	922,042	-8%	0%
P2000013: Safety Equipment (Alarms & Emergency doors): 547	Sewerage	P2000013	100,000	100,000	99,104	-1%	-1%
P1200163: New sewer network Hendrina/Kwaza W02:WIP	Sewerage	P1200163	3,000,000	1,962,510	1,864,715	-38%	-5%
P1500040 Digital Monitoring Measures (311/...)	Security Services	P1500040	1,240,000	1,240,000	1,236,169	0%	0%
P0008202 Portable Guard House (311/...)	Security Services	P0008202	60,000	60,000	60,000	0%	0%
P2000123: New Vehicles: 311	Security Services	P2000123	500,000	546,500	536,575	7%	-2%
P0008396: Stormwater Villages W04:WIP	Roads	P0008396	500,000	500,000	499,789	0%	0%

P1600110 :Replace Kerb Inlets Eskom Towns W05:WIP	Roads	P1600110	200,000	200,000	199,149	0%	0%
P0900279: Reseal Roads Rural & Eskom Towns W05:WIP	Roads	P0900279	1,000,000	1,000,000	999,999	0%	0%
P1100221: Subsurface Drainage Villages W01:WIP	Roads	P1100221	350,000	350,000	349,967	0%	0%
P1000357: Stormwater Hendrina W03:WIP	Roads	P1000357	600,000	600,000	598,140	0%	0%
P0007527: Stormwater Kwaza W01:WIP	Roads	P0007527	600,000	600,000	599,771	0%	0%
P0000245: Paving & Kerbs Hendrina & Kwaza W1:WIP	Roads	P0000245	250,000	250,000	249,973	0%	0%
P0900274 - Reseal Roads Hendrina/Kwaza Ward 1 :WIP	Roads	P0900274	500,000	500,000	499,997	0%	0%
P0900275 - Reseal Roads Hendrina/Kwaza Ward 3 :WIP	Roads	P0900275	500,000	500,000	499,993	0%	0%
P0900213 - Reseal Roads Hendrina/Kwaza Ward 2 :WIP	Roads	P0900213	400,000	400,000	399,976	0%	0%
P0007528: Subsurface Drains Hendrina/Kwaza W01:WIP	Roads	P0007528	350,000	350,000	349,968	0%	0%
P1100129-New Equipment (542/...)	Roads	P1100129	120,000	120,000	119,050	-1%	-1%
P0900251-Replace Equipment (542/...)	Roads	P0900251	180,000	180,000	179,890	0%	0%
P1600078-Replace Kerb Inlets Middelburg/Mhluzi W13 :WIP	Roads	P1600078	40,000	40,000	39,905	0%	0%
P0900264 -Roads Middelburg Reseal Roads M/bug W14 :WIP	Roads	P0900264	600,000	423,025	423,024	-29%	0%
P0900265 -Roads Middelburg Reseal Roads M/bug W13 :WIP	Roads	P0900265	1,300,000	1,300,000	1,299,994	0%	0%
P0900266 -Roads Middelburg Reseal Roads M/bug W12 :WIP	Roads	P0900266	1,500,000	1,399,372	1,399,371	-7%	0%
P0900267 -Roads Middelburg Reseal Roads M/bug W11 :WIP	Roads	P0900267	700,000	700,000	699,989	0%	0%
P0900268 -Roads Middelburg Reseal Roads M/bug W10 :WIP	Roads	P0900268	600,000	600,000	599,990	0%	0%
P0900269 - Roads Middelburg Reseal Roads M/bug W8 :WIP	Roads	P0900269	700,000	700,000	699,999	0%	0%

P0900270 -Roads Middelburg Reseal Roads M/burg W16 :WIP	Roads	P0900270	600,000	600,000	600,000	0%	0%
P0900271 -Roads Middelburg Reseal Roads M/burg W22 :WIP	Roads	P0900271	800,000	800,000	799,285	0%	0%
P0900272 -Roads Middelburg Reseal Roads M/burg W23 :WIP	Roads	P0900272	1,200,000	1,200,000	1,199,993	0%	0%
P2100055: Roads & Stormwater W17 :WIP	Roads	P2100055	10,598,400	10,597,477	10,597,477	0%	0%
P2100056: Stormwater Middelburg/Mhluzi W25:WIP	Roads	P2100056	500,000	499,835	499,835	0%	0%
P2000137: Stormwater Dr Beyers Naude Drive W26:WIP	Roads	P2000137	440,000	440,000	439,784	0%	0%
P2000069: Subsurface Drains Mhluzi/Middelburg W16:WIP	Roads	P2000069	350,000	350,000	349,715	0%	0%
P0008390: Roads Aerorand West W12:WIP	Roads	P0008390	13,000,000	13,000,000	13,000,000	0%	0%
P1400150: Roads x 49 W11:WIP	Roads	P1400150	19,000,000	19,000,000	19,000,000	0%	0%
P2000122: Upgrade Dr Mandela Drive:WIP	Roads	P2000122	1,000,000	1,000,000	1,000,000	0%	0%
P1900097: Stormwater Middelburg/Mhluzi W19:WIP	Roads	P1900097	500,000	500,000	499,960	0%	0%
P1200146 - Roads & Stormwater W6 :WIP	Roads	P1200146	8,000,000	10,008,200	10,008,200	25%	0%
P1200147 - Roads & Stormwater W2 :WIP	Roads	P1200147	3,500,000	3,732,982	3,732,982	7%	0%
P0900261 -Roads Middelburg Reseal Roads M/burg W20 :WIP	Roads	P0900261	1,000,000	1,000,000	999,975	0%	0%
P0900262 -Roads Middelburg Reseal Roads M/burg W21 :WIP	Roads	P0900262	800,000	800,000	799,707	0%	0%
P0900263 -Roads Middelburg Reseal Roads M/burg W15 :WIP	Roads	P0900263	1,300,000	1,300,000	1,299,827	0%	0%
P1600072-Replace Kerb Inlets Middelburg/Mhluzi W12 :WIP	Roads	P1600072	60,000	60,000	59,925	0%	0%
P1600073-Replace Kerb Inlets Middelburg/Mhluzi W14 :WIP	Roads	P1600073	40,000	40,000	39,905	0%	0%
P1600074-Replace Kerb Inlets Middelburg/Mhluzi W20 :WIP	Roads	P1600074	40,000	40,000	39,900	0%	0%
P1600075-Replace Kerb Inlets Middelburg/Mhluzi W23 :WIP	Roads	P1600075	20,000	20,000	19,699	-2%	-2%

P1600076-Replace Kerb Inlets Middelburg/Mhluzi W24 :WIP	Roads	P1600076	20,000	20,000	19,699	-2%	-2%
P0900212 -Roads Middelburg Reseal Roads M/burg W17 :WIP	Roads	P0900212	1,000,000	1,000,000	999,581	0%	0%
P0008365 - Roads New Taxi Laybys W25 :WIP	Roads	P0008365	150,000	150,000	149,601	0%	0%
P1600031-Replace Kerb Inlets Middelburg/Mhluzi W14 :WIP	Roads	P1600031	20,000	20,000	19,823	-1%	-1%
P0008180-Stormwater Aerorand West :WIP	Roads	P0008180	4,725,000	4,725,000	4,724,012	0%	0%
P1800086-Stormwater Mhluzi W21:WIP	Roads	P1800086	2,500,000	2,499,607	2,499,607	0%	0%
P1600114 :Replace Kerb Inlets Middelburg W22:WIP	Roads	P1600114	60,000	60,000	59,325	-1%	-1%
P0008398: Replace Paving & Kerbs W28:WIP	Roads	P0008398	300,000	300,000	299,951	0%	0%
P0008399: New Taxi Laybys W06:WIP	Roads	P0008399	150,000	150,000	149,601	0%	0%
P0008403: Roads New Taxi Laybys W10:WIP	Roads	P0008403	150,000	150,000	149,069	-1%	-1%
P1000356: Edge Beams-Primary/Secondary Routes W10:WIP	Roads	P1000356	300,000	300,000	297,850	-1%	-1%
P2000154: Subsurface Drains Mhluzi/Middelburg W25:WIP	Roads	P2000154	400,000	400,000	399,845	0%	0%
P1600033-Replacement Machinery & Equipment (540/...)	Roads	P1600033	300,000	300,000	300,000	0%	0%
P2100068: Somaphepha Roads 540: NDM	Roads	P2100068	-	-	18,224,787	0%	0%
P2100067: Tokologo (Ezenyokeni) Roads 540: NDM	Roads	P2100067	-	-	22,268,540	0%	0%
P1700071: Fence At Springbok Street W16:WIP	Property Services	P1700071	600,000	598,290	598,290	0%	0%
P1000205-Replace Tools For Cleaning Buildings (555/...)	Property Services	P1000205	197,600	197,600	173,012	-12%	-12%
P2000091: Replace Air Conditioners at Service Centres:WIP	Property Services	P2000091	200,000	200,000	190,200	-5%	-5%
P0000242: Upgrade Old Age Flats W12:WIP	Property Services	P0000242	620,000	29,500	29,500	-95%	0%
P0008192 Purchase Library Books (140/...)	Libraries and Archives	P0008192	570,000	570,000	569,932	0%	0%
P0000001-Backbone Infrastructure & VOIP :WIP	Information Technology	P0000001	220,000	191,300	191,294	-13%	0%

P1900056 Server Room Fire Detection And Revamping: 122	Information Technology	P1900056	-	931,100	931,096	0%	0%
P2000187: Website development	Information Technology	P2000187	1,000,000	167,000	165,000	-84%	-1%
P2000191: Backup Firewall	Information Technology	P2000191	750,000	2,330,000	2,323,311	210%	0%
P2000095: High Mast Tower: 122	Information Technology	P2000095	250,000	328,640	328,638	31%	0%
P1900043 Computer Equip UPS (122/...)	Information Technology	P1900043	1,720,000	1,641,360	143,658	-92%	-91%
P0008199-Scanners (122/...)	Information Technology	P0008199	30,300	30,300	29,883	-1%	-1%
P0008197-Computer Systems (122/...)	Information Technology	P0008197	1,580,000	1,577,100	1,366,451	-14%	-13%
P0008198-Renewal Printers (122/...)	Information Technology	P0008198	60,000	60,000	57,070	-5%	-5%
P2000192: Equipment for Receiptors (PC with 6 USB ports	Information Technology	P2000192	120,000	120,000	117,700	-2%	-2%
P2000190: Storage Area Network	Information Technology	P2000190	2,210,000	2,901,355	872,491	-61%	-70%
P2000098: Replace Audio Visual equipment:122	Information Technology	P2000098	3,500,000	3,500,000	3,102,144	-11%	-11%
P2000104: Communication To External Facilities: 122	Information Technology	P2000104	550,000	550,000	549,599	0%	0%
P1900102: Fibre connection: 122	Information Technology	P1900102	2,660,000	6,996,645	6,995,682	163%	0%
P1200019-Replace 2 Way Radios (122/...)	Information Technology	P1200019	580,000	555,500	555,405	-4%	0%
P2000189: SMART City projects	Information Technology	P2000189	62,000,000	15,000,000	7,692,030	-88%	-49%
P2000052: Equipment & Tools: 576	Fleet Management	P2000052	104,900	99,632	70,150	-33%	-30%
P2000051: Walkbehind Mowers: 576	Fleet Management	P2000051	80,000	54,000	54,000	-33%	0%
P2100064: New Water tanker: Donation: Anglo American	Fleet Management	P2100064	-	-	1,021,800	0%	0%
P2000059: Replacment of Tractors: 576	Fleet Management	P2000059	800,000	700,000	700,000	-13%	0%
P2000057: Replacement of Vehicles: 576	Fleet Management	P2000057	850,000	798,000	798,000	-6%	0%
P2000056: Replacement of Cherry Picker: 576	Fleet Management	P2000056	1,500,000	1,227,500	1,227,500	-18%	0%
P2000055: Replacement of LDV'S:576	Fleet Management	P2000055	730,000	827,500	827,000	13%	0%
P2000053: Replacement of Vehicles for Roads: 576	Fleet Management	P2000053	980,000	771,461	670,835	-32%	-13%
P2000066: Panelvan for Mobile Laboratory: Water	Fleet Management	P2000066	600,000	305,489	303,989	-49%	0%

P2000054: Repalcement of Vehicles for Water & Sewer: 576	Fleet Management	P2000054	980,000	950,000	1,073,514	10%	13%
P0008024 Replace Skid Units (515/...)	Fire Fighting and Protection	P0008024	160,000	160,000	160,000	0%	0%
P0008023-Replace Portable Pump (515/...)	Fire Fighting and Protection	P0008023	-	180,000	175,900	0%	-2%
P0000221-Replace 4x4 veld fire vehicles (515/...)	Fire Fighting and Protection	P0000221	1,200,000	1,020,000	953,728	-21%	-6%
P1900167: Insurance Assets: Replacement of Cables: 250	Finance	P1900167	-	-	330,018	0%	0%
P2200171: Insurance assts Furniture & Office Equipment: 250	Finance	P2200171	-	-	152,347	0%	0%
P1800113: Insurance Assets: Machinery & Equipment: 250	Finance	P1800113	-	-	71,900	0%	0%
P2200172: Insurance asstes Fence :250	Finance	P2200172	-	-	79,373	0%	0%
P0008382 - LV Electrical Connections Bulk Whole Mun:WIP	Electricity	P0008382	100,000	35,385	32,878	-67%	-7%
P0008275-Electrical Connections Bulk :WIP	Electricity	P0008275	100,000	156,652	134,020	34%	-14%
P0008189 - LV Electrical Connections Prepaid :WIP	Electricity	P0008189	1,784,700	1,620,146	1,620,032	-9%	0%
P2100061: MV Rondebosch Electrific and MV bulk infra W08: WIP	Electricity	P2100061	-	4,377,431	4,331,996	0%	-1%
P2100059: Replace MV Network EquipmenGholfsig substation WIP	Electricity	P2100059	-	12,475,000	12,474,999	0%	0%
P1900018 MV Networks Replace primary cable Ngkwako (700)	Electricity	P1900018	2,800,000	2,800,000	2,662,081	-5%	-5%
P2000183: HV Substation New intake Mhluzi (700):WIP	Electricity	P2000183	100,000,000	59,056,964	59,056,932	-41%	0%
P2100027: LV Electrification of Kwaza Ext 4&7 W2 :WIP	Electricity	P2100027	1,355,000	1,355,000	1,354,996	0%	0%
P2100030: LV Electrification of Node D W14:WIP	Electricity	P2100030	900,330	900,330	899,466	0%	0%
P2100032: LV Electrification of Dennesig W17:WIP	Electricity	P2100032	1,000,000	1,000,000	1,000,000	0%	0%
P2100033: MV Electrification Mhluzi Ext.2 Industrial W23:WIP	Electricity	P2100033	1,076,346	6,227,559	5,999,928	457%	-4%
P2100034: LV Electrification of Mhluzi Ext2 IndustrialW23:WI	Electricity	P2100034	779,423	4,048,210	4,048,210	419%	0%

P2100028: MV network Node D Electrification W14:WIP	Electricity	P2100028	1,210,890	1,210,890	1,210,890	0%	0%
P2100026: MV Electrification of Kwaza Ext 4 and 6 W2:WIP	Electricity	P2100026	1,869,400	1,514,424	1,514,424	-19%	0%
P2100029: Installation of Bulk Energy smart meters:WIP	Electricity	P2100029	600,000	643,992	350,913	-42%	-46%
P2100031: MV Electrification of Dennesig W17:WIP	Electricity	P2100031	1,816,233	5,316,233	5,316,233	193%	0%
P2100038: MV Electrification Rockdale North W06:WIP	Electricity	P2100038	1,000,000	697,284	697,284	-30%	0%
P0008071- LV Replace Meter Kiosk W13 :WIP	Electricity	P0008071	200,000	199,030	199,030	0%	0%
P0008376 - MV Replace Mini Substations W13 :WIP	Electricity	P0008376	1,000,000	1,000,000	999,957	0%	0%
P0008377 - MV Replace Mini Substations W12 :WIP	Electricity	P0008377	700,000	617,144	617,144	-12%	0%
P1200151 - MV Replace Cables W22 :WIP	Electricity	P1200151	1,183,000	1,122,268	1,122,268	-5%	0%
P0008206 - MV Replace Mini Substations W19 :WIP	Electricity	P0008206	1,000,000	656,987	656,987	-34%	0%
P1200120 - MV Replace Cables W12 :WIP	Electricity	P1200120	3,000,000	2,964,375	2,964,375	-1%	0%
P1000278-Fencing Outdoor Equipmen: WIP	Electricity	P1000278	250,000	250,000	248,644	-1%	-1%
P2000004: Kwazamokuhle Switching Station & Links W3:WIP	Electricity	P2000004	8,000,000	5,000,000	5,000,000	-38%	0%
P1400025-Replace 88KV Cable :WIP	Electricity	P1400025	2,182,377	2,178,283	2,178,283	0%	0%
P1200100-LV Networks Replace Stolen Services :WIP	Electricity	P1200100	50,000	50,000	48,523	-3%	-3%
P1800081-Rockdale North LV Electrification C/F) W6 :WIP	Electricity	P1800081	1,500,000	983,754	983,724	-34%	0%
P1000359: Fencing Outdoor Equipment W11:WIP	Electricity	P1000359	110,000	108,900	108,900	-1%	0%
P1400145: Upgrade Doornkop (Piet Tlou) Substation W29:WIP	Electricity	P1400145	8,000,000	8,000,000	7,999,735	0%	0%
P0008369 - MV Replace Mini Substations W2 :WIP	Electricity	P0008369	1,000,000	1,000,000	999,576	0%	0%
P0008372 - Mv replace Mini Substations W23 :WIP	Electricity	P0008372	1,000,000	974,306	974,306	-3%	0%
P1600063-Replace Stolen Services (Streetlights) (700/...)	Electricity	P1600063	50,000	50,000	49,928	0%	0%

P0008076 - LV Replace LT Overhead Lines - W11 (700/...)	Electricity	P0008076	998,901	964,104	964,104	-3%	0%
P1700053: MV Replace Faulty Equipment (700/...)	Electricity	P1700053	1,275,000	2,641,650	2,641,649	107%	0%
P1000277-Replace Furniture & Equipment (700/...)	Electricity	P1000277	15,000	12,576	11,737	-22%	-7%
P2100066: Computer equipment GIZ: 124	Corporate Wide Strategic Planning (IDPs LEDs)	P2100066	-	-	300,962	0%	0%
P2000130: Ablution Facility at Parks W:WIP	Community Parks (including Nurseries)	P2000130	550,000	528,400	528,400	-4%	0%
P2000132: Upgrade Matlapa Street Park W19:WIP	Community Parks (including Nurseries)	P2000132	800,000	800,000	799,983	0%	0%
P2000038:Upgrading of Parks 896 Olifant Street W12:WIP	Community Parks (including Nurseries)	P2000038	500,000	500,000	500,000	0%	0%
P2000131: Upgrade Ikageng Street Park W25:WIP	Community Parks (including Nurseries)	P2000131	200,000	200,000	199,999	0%	0%
P1900047 Fence at parks W11 :WIP	Community Parks (including Nurseries)	P1900047	350,000	350,000	350,000	0%	0%
P2100057: Upgrade Ext 7 Park Mhluzi fencing and landscaping	Community Parks (including Nurseries)	P2100057	200,000	200,000	200,000	0%	0%
P2000129: Hopecity Park Fence W11:WIP	Community Parks (including Nurseries)	P2000129	700,000	605,000	603,341	-14%	0%
P1600109 :Fence at Parks W11&10:WIP	Community Parks (including Nurseries)	P1600109	350,000	350,000	350,000	0%	0%
P1000355: Replace Playing Equipment W08&21:WIP	Community Parks (including Nurseries)	P1000355	330,000	330,000	329,990	0%	0%
P1900166: Design & Construct Town Entrances W16:WIP	Community Parks (including Nurseries)	P1900166	600,000	600,000	599,955	0%	0%
P1800115 :Upgrade Kogel Verdoorn & Hoog Str Parks :WIP	Community Parks (including Nurseries)	P1800115	600,000	600,000	599,853	0%	0%
P1800116 :Develop Park Erf 2459 Athlone dam:WIP	Community Parks (including Nurseries)	P1800116	1,000,000	991,640	991,638	-1%	0%
P1800119 :Develop Park 4859 Dennesig W16:WIP	Community Parks (including Nurseries)	P1800119	800,000	800,000	799,933	0%	0%
P1900002: New playing equipment W23 (533)	Community Parks (including Nurseries)	P1900002	400,000	221,240	221,240	-45%	0%
P0900064 Brushcutters & Chainsaws	Community Parks (including Nurseries)	P0900064	200,000	189,065	189,064	-5%	0%
P1900157: New playing equipment W11&05: 533	Community Parks (including Nurseries)	P1900157	400,000	578,760	578,618	45%	0%
P1900155: New MPCC Kwazamokuhle W02:WIP	Community Halls and Facilities	P1900155	10,000,000	9,843,860	9,818,066	-2%	0%

P1400149: New MPCC Rockdale W8:WIP	Community Halls and Facilities	P1400149	14,781,100	11,638,100	11,638,100	-21%	0%
P2100065: Donation of Furniture & Office equipment from COGT	Community Halls and Facilities	P2100065	-	-	174,068	0%	0%
P2000007 Safety Equipment (Alarms & Emergency Doors)	Community Halls and Facilities	P2000007	3,405,100	3,405,100	3,405,100	0%	0%
P1900005 Nasaret Cemetery roads :WIP	Cemeteries Funeral Parlours and Crematoriums	P1900005	1,625,000	892,200	878,545	-46%	-2%
P0000066 Develop Cemeteries Low Income Areas :WIP	Cemeteries Funeral Parlours and Crematoriums	P0000066	2,000,000	2,000,000	1,998,942	0%	0%
P1600108 :Develop New Cemeteries W08:WIP	Cemeteries Funeral Parlours and Crematoriums	P1600108	4,000,000	4,000,000	3,999,640	0%	0%
P2000024: Fence in wall of remembrance Fontein cemeter:WIP	Cemeteries Funeral Parlours and Crematoriums	P2000024	200,000	200,000	200,000	0%	0%
P1000118-Bulk Filing Cabinets (120/...)	Administrative and Corporate Support	P1000118	200,000	200,000	199,112	0%	0%
P2000116: Purchase notice Boards: 405	Pollution Control	P2000116	100,000	95,750	95,750	-4%	0%
P2000077: New Fire Arms: 315	Civil Defence	P2000077	40,000	34,000	34,000	-15%	0%
P2000044: Traffic Signals Control & Synchronization:WIP	Police Forces Traffic and Street Parking Control	P2000044	220,000	220,000	193,960	-12%	-12%
P2000151: New Equipment: 312	Police Forces Traffic and Street Parking Control	P2000151	300,000	17,468	17,468	-94%	0%
P2000041: Traffic Calming Measures: 312	Police Forces Traffic and Street Parking Control	P2000041	-	100,000	99,903	0%	0%
P1000284: Bulk filing cabinets: 300	Licensing and Regulation	P1000284	25,000	25,000	20,978	-16%	-16%
P1800015-Replace aluminium windows :WIP	Property Services	P1800015	600,000	600,000	599,990	0%	0%
P0008296-Executive Support Vehicle (100/...)	Mayor and Council	P0008296	800,000	746,175	743,296	-7%	0%
P2000119: Trailer for Mayoral Outreaches: 100	Mayor and Council	P2000119	500,000	462,593	413,446	-17%	-11%
P2100040: Upgrade Vaalbank WTW: WIP	Water Treatment:(561) Water Treatment Plant	P2100040	6,000,000	-	-	-100%	0%
P2100047: Replace old water network Middelburg/Mhl W25:WIP	Water Distribution:(560) Water Distribution Middelburg	P2100047	5,500,000	-	-	-100%	0%
P2100049: Replace old water network Middelburg/Mhl W27:WIP	Water Distribution:(560)	P2100049	2,000,000	-	-	-100%	0%

	Water Distribution Middelburg							
P0008389: Upgrade Bridges W20:WIP	Roads:(540) Roads Middelburg	P0008389	60,000	-	-	-100%	0%	
P1400048-Upgrade Paint Store :WIP	Supply Chain Management:(230) Supply Chain Management	P1400048	400,000	-	-	-100%	0%	
P2000188: Telephone Management System	Information Technology:(122) Information Technology	P2000188	1,000,000	-	-	-100%	0%	
P0008003-Server New IT Systems (122/...)	Information Technology:(122) Information Technology	P0008003	850,000	-	-	-100%	0%	
P1100174-Replace Equipment (700/...)	Electricity:(700) Electricity Distribution	P1100174	250,000	-	-	-100%	0%	
HALLS GENERATOR P1500053	Community Halls and Facilities:(161) Facility and Event Management	P1500053	-	-	-	0%	0%	
P2000186: Purchase of Drones with fitted digital cameras	Information Technology:(122) Information Technology	P2000186	100,000	-	-	-100%	0%	
Fence at Newtown Pump Station Number 1 W17: 552 P2000165	Waste Water Treatment:(552) Waste Water Treatment Plant	P2000165	-	-	-	0%	0%	
Fence at Newtown Pump Station Number 2 W27: 552: P2000166	Waste Water Treatment:(552) Waste Water Treatment Plant	P2000166	-	-	-	0%	0%	
Replace Fence at Extension 8 Pump Station W25: 552: P2000167	Waste Water Treatment:(552) Waste Water Treatment Plant	P2000167	-	-	-	0%	0%	
Replace Fence at Uitkyk Pump Station W28: 561: P2000169	Water Treatment:(561) Water Treatment Plant	P2000169	-	-	-	0%	0%	
Replace Fence Uitkyk Steel Tank W28: 564: P2000170	Water Storage:(564) Water Storage	P2000170	-	-	-	0%	0%	
Replace Fence at Krugerdam WTP (Offices) W12: 563 P2000171	Water Treatment:(563) Water Treatment Plant Kruger Dam	P2000171	-	-	-	0%	0%	
P1800108: New water Connections RDP Newtown W17:WIP	Water Distribution:(560) Water Distribution Middelburg	P1800108	50,000	-	-	-100%	0%	

P0008383: Roads Middelburg Replace Road Barriers W12:WIP	Roads:(540) Roads Middelburg	P0008383	150,000	-	-	-100%	0%
P2000096: Corporate and Guest Wireless LAN internal: 122	Information Technology:(122) Information Technology	P2000096	500,000	-	-	-100%	0%
P2000108: Purchase of information boards at Licensing: 300	300: Licensing Services	P2000108	250,000	-	-	-100%	0%
			682,404,230	661,715,911	697,663,753	2%	5%

APPENDIX O – CAPITAL PROGRAMME BY PROJECTS BY WARD CURRENT YEAR

Capital Programme by Project by 2020/2021			
Capital Project	Ward(s) affected	Amount	R' 000 Works completed (Yes/No)
P2000020: Constuction reservoir Kwazamokuhle W2	Whole of the Municipality	400,622.00	
P2000010: Safety Equipment (Alarms & Emergency doors): 563	Ward 10	99,615.91	
P1900163: Replace Equipment Kruger Dam WTP W12: 563	Ward 11	116,102.00	
P2100058: Refurbishment and Upgrading of Vaalbank WTW: 561	Whole of the Municipality	35,839,000.00	
P2000148: Safety Equipment (Alarms & Emergency Doors): 561	Ward 11	99,741.53	
P0008255 Replace Valves & Other Items Bulk Supply Line: 561	Whole of the Municipality	1,100,000.00	
P0008392: Replace Equipment Vaalbank WTW W11: 561	Ward 6	3,995,409.50	
P1900066 Elevated Steel Tank Ext 24 W6: 561	Ward 13	48,150.00	
P2000035: Upgrade Graspan Reservoir Complex W21: 564WIP	Ward 6	49,465,557.48	
P2000037: Upgrade Vliegveld Reservoir Complex W12:WIP	Whole of the Municipality	383,385.00	
P0900278: Replace Equipment M'burg Dam W10: WIP	Whole of the Municipality	24,599,378.00	
P0008062-Water Distr Repl Water Pipes Hendrina/Kwaza :WIP	Whole of the Municipality	491,823.09	
P2000159: New Water Network Kwaza W02:WIP	Ward 17	523,401.98	
P0900096-Replace Water Pump (566/...)	Ward 6	29,980.00	
P1900158: Water Connections RDP Ward Kwaza W1	Whole of the Municipality	315,168.00	
P0008201-New water connections :WIP	Whole of the Municipality	762,245.59	
P2100044: Replace old water network Middelburg/Mhl W21:WIP	Region: Hendrina	5,474,785.02	
P2100045: Replace old water network Middelburg/Mhl W23:WIP	Whole of the Municipality	7,744,998.10	
P2100046: Replace old water network Middelburg/Mhl W24:WIP	Whole of the Municipality	3,274,158.00	

P2100048: Replace old water network Middelburg/Mhl W26:WIP	Whole of the Municipality	3,590,643.63	
P2100050: Replace old water network Middelburg/Mhl W28:WIP	Ward 9	7,199,578.63	
P2100051: Replace old water network Middelburg/Mhl W17:WIP	Ward 20	484,489.00	
P2100052: Replace old water network Middelburg/Mhl W15:WIP	Whole of the Municipality	498,966.00	
P2100053: Replace old water network Middelburg/Mhl W18:WIP	Ward 17	2,556,470.80	
P2100054: Replace old water network Middelburg/Mhl :WIP	Ward 23	50,000,000.00	
P2100041: Water Network Rockdale W06:WIP	Whole of the Municipality	563,994.43	
P2100042: Replace old water network Middelburg/Mhl W19:WIP	Whole of the Municipality	394,622.00	
P2100043: Replace old water network Middelburg/Mhl W20:WIP	Whole of the Municipality	3,834,988.67	
P2000173: Replace old water pipelines Middelburg/Mh W22:WIP	Administrative or Head Office (Including Satellite Offices)	3,681,073.49	
P2000181: Replace old water pipelines Middelbu/Mhl W14:WIP	Ward 8	2,998,635.08	
P1000132-Water Distr M/Burg Repl Old Water Meters :WIP	Whole of the Municipality	8,999,997.38	
P1000129-Replace Underwater Pressure Drill (560/...)	Whole of the Municipality	41,740.74	
P1100216-Replace Plant & Equipment (560/...)	Whole of the Municipality	-	
P0008055-Install bulk flow meters (560/...)	Ward 28	497,075.68	
P1900162: Bulk Water Reticulation Ext 23(Node D) W21: 560	Whole of the Municipality	4,999,916.62	
P2000028: New water network: Mhluzi ext 2: 560	Ward 2	4,986,654.60	
P0008393: Replace Equipment Kwaza WWTW W03: 553	Whole of the Municipality	68,180.00	
P1700070: Boskrans WWTW Phase 2 W19:WIP	Whole of the Municipality	15,621,939.00	
P1100218: Replace Fence Ext 8 pump station W25:WIP	Whole of the Municipality	282,227.00	
P2000086: Replace Boskrans WWTW Equipment W17: 552	Whole of the Municipality	11,972,505.29	
P2100062: Replace Boskrans WWTW Equipment W17	Administrative or Head Office (Including Satellite Offices)	1,878,367.25	
P1600003-Aerial Photos & Pictometry	Ward 20	1,999,410.00	
P1400152 :Upgrade taxi ranks Middelburg W13:WIP	Whole of the Municipality	7,476,639.61	

P2000155: Extension of Municipal Store:WIP	Whole of the Municipality	399,999.36	
P2000001: LV New High Mast Low income areas W8:WIP	Whole of the Municipality	442,345.80	
P2000003: LV New High Mast Low income areas W15:WIP	Region: Hendrina	856,563.41	
P2100035: LV Highmasts Low income ares W17:WIP	Ward 1	1,575,925.00	
P2100036: LV Highmasts Low income areas W04:WIP	Ward 28	1,642,398.00	
P1200136-LV Highmasts Low income areas W2 (731/...)	Whole of the Municipality	903,370.00	
P1200138-LV Highmasts Low Income Areas W25 (731/...)	Ward 3	466,410.00	
P1200140-LV Highmasts Low income areas W18 (731/...)	Whole of the Municipality	476,800.00	
P1200141-LV Highmasts Low income areas W20 (731/...)	Whole of the Municipality	441,485.00	
P1200143-LV Highmasts Low income areas W23 (731/...)	Ward 6	468,153.00	
P1400147: Highmast in Rockdale W 06: 731	Whole of the Municipality	925,762.00	
P0008098 - LV Upgrade Existing High Masts W17 (731/...)	Whole of the Municipality	599,607.37	
P0008359 - LV Upgrade Existing High Masts W28 (731/...)	Whole of the Municipality	299,111.16	
P0008360 - LV Upgrade Existing High Masts W22 (731/...)	Ward 27	299,111.16	
P0008361 - LV Upgrade Existing High Masts W20 (731/...)	Whole of the Municipality	299,111.16	
P0008362 - LV Upgrade Existing High Masts W19 (731/...)	Ward 27	299,111.16	
P0008363 - LV Upgrade Existing High Masts W2 (731/...)	Whole of the Municipality	298,221.58	
P2000126: Upgrading of Eastdene sports facility W10:WIP	Whole of the Municipality	588,247.93	
P1900053 Upgrade Facilities M/Burg Dam W10:WIP	Whole of the Municipality	1,244,843.61	
P1800126 :Develop Stadium Kwaza W02: WIP	Administrative or Head Office (Including Satellite Offices)	9,910,985.00	
P1800122 :Replace Fence at Kees Taljaard W15:WIP	Whole of the Municipality	399,960.00	
P1700067: Upgrade Hendrina Cosmos Sport W03:WIP	Ward 6	499,991.00	
P0000244: Resurface Hard surface courts Kees Taljaard W15:WIP	Ward 3	99,996.28	

P1100220: Upgrading at Kees Taljaard stadium W15:WIP	Whole of the Municipality	349,742.00	
P1800121 :Irrigation System Kees Taljaard W15:WIP	Administrative or Head Office (Including Satellite Offices)	394,872.30	
P1000289-Replace Street Bins (420/...)	Whole of the Municipality	297,000.00	
P1200052-New Skip Containers (420/...)	Whole of the Municipality	625,512.00	
P1900153: Sign Boards For Illegal Dumping: 420	Administrative or Head Office (Including Satellite Offices)	101,000.00	
P0900206-New Roll-On Roll-Off Containers (420/...)	Ward 3	475,000.00	
P1200046-20.5m3 Refuse compactor (420/...)	Whole of the Municipality	5,090,000.00	
P1100046-6m3 Tipper truck (420/...)	Whole of the Municipality	1,550,000.00	
P2000023: Construct drop off centre W28:WIP	Ward 11	1,690,954.41	
P2000070: Establishment of Mini-Stations:WIP	Ward 28	1,546,897.44	
P2000071: Establishment of ramps for skips:WIP	Ward 15	484,183.67	
P2000147: Construct Weighbridge office:WIP	Ward 13	159,052.95	
P1600107: Extend Middelbrg Landfill Site W28: WIP	Ward 19	6,467,072.00	
P1800110: Rehabilitation Landfill Site: 430	Whole of the Municipality	11,544,993.00	
P0008184-Sewerage Connections :WIP	Whole of the Municipality	26,520.10	
P2100039: New sewer network : Rockdale W 06:WIP	Whole of the Municipality	595,959.33	
P1800078-Outfall Sewer Lines Mall &German Dev :WIP	Whole of the Municipality	9,793,427.23	
P0008049-Sewerage Replace Sewer Lines M/Burg/Mhluzi :WIP	Ward 23	99,993.00	
P2100063: Bulk Sewer & Collection Network Den North W17:WIP	Ward 24	6,897,872.86	
P2000027: New Sewer Network Mhluzi W23:WIP	Whole of the Municipality	5,000,143.00	
P1900159: Plan; Design & Construct Sewer Network X23 Node D W21:WIP	Whole of the Municipality	4,999,857.00	
P1100203-Replace Redundant Equipment (550/...)	Whole of the Municipality	26,065.19	
P2000164: Sewer Reticulation Newtown W17: 550	Administrative or Head Office (Including Satellite Offices)	1,346,152.94	
P2100063: Bulk Sewer & Collection Network Den North W17	Ward 14	4,498,415.69	
P0008236: Rural Sanitation (547/...) WIP	Whole of the Municipality	922,041.51	

P2000013: Safety Equipment (Alarms & Emergency doors): 547	Whole of the Municipality	99,103.75	
P1200163: New sewer network Hendrina/Kwaza W02:WIP	Ward 21	1,864,714.70	
P1500040 Digital Monitoring Measures (311/...)	Ward 21	1,236,169.39	
P0008202 Portable Guard House (311/...)	Whole of the Municipality	60,000.00	
P2000123: New Vehicles: 311	Ward 14	536,575.00	
P0008396: Stormwater Villages W04:WIP	Ward 12	499,788.68	
P1600110 :Replace Kerb Inlets Eskom Towns W05:WIP	Whole of the Municipality	199,149.00	
P0900279: Reseal Roads Rural & Eskom Towns W05:WIP	Whole of the Municipality	999,998.81	
P1100221: Subsurface Drainage Villages W01:WIP	Whole of the Municipality	349,967.19	
P1000357: Stormwater Hendrina W03:WIP	Whole of the Municipality	598,139.73	
P0007527: Stormwater Kwaza W01:WIP	Whole of the Municipality	599,771.08	
P0000245: Paving & Kerbs Hendrina & Kwaza W1:WIP	Whole of the Municipality	249,972.53	
P0900274 - Reseal Roads Hendrina/Kwaza Ward 1 :WIP	Whole of the Municipality	499,997.48	
P0900275 - Reseal Roads Hendrina/Kwaza Ward 3 :WIP	Whole of the Municipality	499,993.08	
P0900213 - Reseal Roads Hendrina/Kwaza Ward 2 :WIP	Region: Hendrina	399,976.02	
P0007528: Subsurface Drains Hendrina/Kwaza W01:WIP	Ward 27	349,968.00	
P1100129-New Equipment (542/...)	Ward 27	119,050.00	
P0900251-Replace Equipment (542/...)	Ward 13	179,890.00	
P1600078-Replace Kerb Inlets Middelburg/Mhluzi W13 :WIP	Whole of the Municipality	39,905.00	
P0900264 -Roads Middelburg Reseal Roads M/burg W14 :WIP	Ward 25	423,024.10	
P0900265 -Roads Middelburg Reseal Roads M/burg W13 :WIP	Whole of the Municipality	1,299,993.98	
P0900266 -Roads Middelburg Reseal Roads M/burg W12 :WIP	Whole of the Municipality	1,399,371.17	
P0900267 -Roads Middelburg Reseal Roads M/burg W11 :WIP	Whole of the Municipality	699,989.46	
P0900268 -Roads Middelburg Reseal Roads M/burg W10 :WIP	Whole of the Municipality	599,990.41	
P0900269 - Roads Middelburg Reseal Roads M/burg W8 :WIP	Region: Hendrina	699,998.50	
P0900270 -Roads Middelburg Reseal Roads M/burg W16 :WIP	Ward 6	599,999.60	

P0900271 -Roads Middelburg Reseal Roads M/bug W22 :WIP	Region: Hendrina	799,284.78	
P0900272 -Roads Middelburg Reseal Roads M/bug W23 :WIP	Whole of the Municipality	1,199,992.72	
P2100055: Roads & Stormwater W17 :WIP	Region: Hendrina	10,597,477.00	
P2100056: Stormwater Middelburg/Mhluzi W25:WIP	Whole of the Municipality	499,835.00	
P2000137: Stormwater Dr Beyers Naude Drive W26:WIP	Whole of the Municipality	439,784.43	
P2000069: Subsurface Drains Mhluzi/Middelburg W16:WIP	Whole of the Municipality	349,715.43	
P0008390: Roads Aerorand West W12:WIP	Whole of the Municipality	12,999,999.95	
P1400150: Roads x 49 W11:WIP	Whole of the Municipality	18,999,999.64	
P2000122: Upgrade Dr Mandela Drive:WIP	Ward 2	1,000,000.00	
P1900097: Stormwater Middelburg/Mhluzi W19:WIP	Ward 25	499,960.00	
P1200146 - Roads & Stormwater W6 :WIP	Whole of the Municipality	10,008,200.00	
P1200147 - Roads & Stormwater W2 :WIP	Ward 11	3,732,982.00	
P0900261 -Roads Middelburg Reseal Roads M/bug W20 :WIP	Region: Hendrina	999,975.24	
P0900262 -Roads Middelburg Reseal Roads M/bug W21 :WIP	Ward 17	799,707.09	
P0900263 -Roads Middelburg Reseal Roads M/bug W15 :WIP	Ward 2	1,299,826.57	
P1600072-Replace Kerb Inlets Middelburg/Mhluzi W12 :WIP	Ward 17	59,925.00	
P1600073-Replace Kerb Inlets Middelburg/Mhluzi W14 :WIP	Whole of the Municipality	39,905.00	
P1600074-Replace Kerb Inlets Middelburg/Mhluzi W20 :WIP	Whole of the Municipality	39,900.00	
P1600075-Replace Kerb Inlets Middelburg/Mhluzi W23 :WIP	Region: Hendrina	19,699.25	
P1600076-Replace Kerb Inlets Middelburg/Mhluzi W24 :WIP	Whole of the Municipality	19,699.25	
P0900212 -Roads Middelburg Reseal Roads M/bug W17 :WIP	Administrative or Head Office (Including Satellite Offices)	999,581.36	
P0008365 - Roads New Taxi Laybys W25 :WIP	Whole of the Municipality	149,600.76	
P1600031-Replace Kerb Inlets Middelburg/Mhluzi W14 :WIP	Whole of the Municipality	19,823.25	
P0008180-Stormwater Aerorand West :WIP	Whole of the Municipality	4,724,012.07	
P1800086-Stormwater Mhluzi W21:WIP	Whole of the Municipality	2,499,607.00	
P1600114 :Replace Kerb Inlets Middelburg W22:WIP	Whole of the Municipality	59,325.00	

P0008398: Replace Paving & Kerbs W28:WIP	Ward 25	299,950.50	
P0008399: New Taxi Laybys W06:WIP	Ward 11	149,600.76	
P0008403: Roads New Taxi Laybys W10:WIP	Whole of the Municipality	149,068.74	
P1000356: Edge Beams- Primary/Secondary Routes W10:WIP	Region: Hendrina	297,850.00	
P2000154: Subsurface Drains Mhluzi/Middelburg W25:WIP	Ward 11	399,845.43	
P1600033-Replacement Machinery & Equipment (540/...)	Ward 21	300,000.00	
P2100068: Somaphepha Roads 540: NDM	Ward 23	18,224,786.80	
P2100067: Tokologo (Ezenyokeni) Roads 540: NDM	Ward 24	22,268,539.75	
P1700071: Fence At Springbok Street W16:WIP	Ward 17	598,290.00	
P1000205-Replace Tools For Cleaning Buildings (555/...)	Ward 10	173,012.00	
P2000091: Replace Air Conditioners at Service Centres:WIP	Administrative or Head Office (Including Satellite Offices)	190,200.00	
P0000242: Upgrade Old Age Flats W12:WIP	Ward 10	29,500.00	
P0008192 Purchase Library Books (140/...)	Whole of the Municipality	569,931.71	
P0000001-Backbone Infrastructure & VOIP :WIP	Whole of the Municipality	191,293.96	
P1900056 Server Room Fire Detection And Revamping: 122	Whole of the Municipality	931,096.00	
P2000187: Website development	Ward 20	165,000.00	
P2000191: Backup Firewall	Ward 11	2,323,311.01	
P2000095: High Mast Tower: 122	Whole of the Municipality	328,638.00	
P1900043 Computer Equip UPS (122/...)	Whole of the Municipality	143,657.50	
P0008199-Scanners (122/...)	Whole of the Municipality	29,883.00	
P0008197-Computer Systems (122/...)	Whole of the Municipality	1,366,451.22	
P0008198-Renewal Printers (122/...)	Whole of the Municipality	57,070.00	
P2000192: Equipment for Receiptors (PC with 6 USB ports	Ward 14	117,700.00	
P2000190: Storage Area Network	Administrative or Head Office (Including Satellite Offices)	872,490.61	
P2000098: Replace Audio Visual equipment:122	Whole of the Municipality	3,102,144.28	
P2000104: Communication To External Facilities: 122	Whole of the Municipality	549,599.44	
P1900102: Fibre connection: 122	Administrative or Head Office (Including Satellite Offices)	6,995,682.44	
P1200019-Replace 2 Way Radios (122/...)	Ward 10	555,405.00	

P2000189: SMART City projects	Whole of the Municipality	7,692,029.75	
P2000052: Equipment & Tools: 576	Whole of the Municipality	70,149.93	
P2000051: Walkbehind Mowers: 576	Ward 22	54,000.00	
P2100064: New Water tanker: Donation: Anglo American	Ward 8	1,021,800.00	
P2000059: Repalcement of Tractors: 576	Ward 23	700,000.00	
P2000057: Replacement of Vehicles: 576	Whole of the Municipality	798,000.00	
P2000056: Replacement of Cherry Picker: 576	Whole of the Municipality	1,227,500.00	
P2000055: Replacement of LDV'S:576	Ward 16	827,000.00	
P2000053: Replacement of Vehicles for Roads: 576	Region: Hendrina	670,835.16	
P2000066: Panelvan for Mobile Laboratory: Water	Whole of the Municipality	303,988.52	
P2000054: Repalcement of Vehicles for Water & Sewer: 576	Whole of the Municipality	1,073,514.00	
P0008024 Replace Skid Units (515/...)	Ward 11	160,000.00	
P0008023-Replace Portable Pump (515/...)	Ward 13	175,900.00	
P0000221-Replace 4x4 veld fire vehicles (515/...)	Whole of the Municipality	953,728.44	
P1900167: Insurance Assets: Replacement of Cables: 250	Ward 20	330,017.54	
P2200171: Insurance assts Furniture & Office Equipment: 250	Administrative or Head Office (Including Satellite Offices)	152,346.75	
P1800113: Insurance Assets: Machinery & Equipment: 250	Whole of the Municipality	71,899.60	
P2200172: Insurance asstes Fence :250	Ward 18	79,373.02	
P0008382 - LV Electrical Connections Bulk Whole Mun:WIP	Ward 18	32,877.98	
P0008275-Electrical Connections Bulk :WIP	Whole of the Municipality	134,019.94	
P0008189 - LV Electrical Connections Prepaid :WIP	Whole of the Municipality	1,620,032.31	
P2100061: MV Rondebosch Electrific and MV bulk infra W08: WIP	Whole of the Municipality	4,331,995.87	
P2100059: Replace MV Network EquipmenGholfsig substation WIP	Whole of the Municipality	12,474,999.36	
P1900018 MV Networks Replace primary cable Ngkwako (700)	Ward 27	2,662,080.82	
P2000183: HV Substation New intake Mhluzi (700):WIP	Administrative or Head Office (Including Satellite Offices)	59,056,932.16	
P2100027: LV Electrification of Kwaza Ext 4&7 W2 :WIP	Ward 16	1,354,995.56	

P2100030: LV Electrification of Node D W14:WIP	Ward 17	899,466.18	
P2100032: LV Electrification of Dennesig W17:WIP	Ward 18	1,000,000.00	
P2100033: MV Electrification Mhluzi Ext.2 Industrial W23:WIP	Whole of the Municipality	5,999,928.18	
P2100034: LV Electrification of Mhluzi Ext2 IndustrialW23:WI	Whole of the Municipality	4,048,210.00	
P2100028: MV network Node D Electrification W14:WIP	Ward 14	1,210,890.00	
P2100026: MV Electrification of Kwaza Ext 4 and 6 W2:WIP	Ward 17	1,514,423.72	
P2100029: Installation of Bulk Energy smart meters:WIP	Ward 18	350,912.52	
P2100031: MV Electrification of Dennesig W17:WIP	Whole of the Municipality	5,316,233.00	
P2100038: MV Electrification Rockdale North W06:WIP	Whole of the Municipality	697,283.71	
P0008071- LV Replace Meter Kiosk W13 :WIP	Whole of the Municipality	199,030.00	
P0008376 - MV Replace Mini Substations W13 :WIP	Administrative or Head Office (Including Satellite Offices)	999,956.59	
P0008377 - MV Replace Mini Substations W12 :WIP	Region: Middelburg	617,143.83	
P1200151 - MV Replace Cables W22 :WIP	Whole of the Municipality	1,122,267.54	
P0008206 - MV Replace Mini Substations W19 :WIP	Whole of the Municipality	656,986.70	
P1200120 - MV Replace Cables W12 :WIP	Ward 24	2,964,374.57	
P1000278-Fencing Outdoor Equipmen: WIP	Ward 11	248,643.50	
P2000004: Kwazamokuhle Switching Station & Links W3:WIP	Region: Hendrina	5,000,000.00	
P1400025-Replace 88KV Cable :WIP	Whole of the Municipality	2,178,283.00	
P1200100-LV Networks Replace Stolen Services :WIP	Whole of the Municipality	48,522.78	
P1800081-Rockdale North LV Electrification C/F) W6 :WIP	Whole of the Municipality	983,723.67	
P1000359: Fencing Outdoor Equipment W11:WIP	Ward 8	108,900.00	
P1400145: Upgrade Doornkop (Piet Tlou) Substation W29:WIP	Ward 13	7,999,734.66	
P0008369 - MV Replace Mini Substations W2 :WIP	Ward 23	999,575.54	
P0008372 - Mv replace Mini Substations W23 :WIP	Administrative or Head Office (Including Satellite Offices)	974,305.51	

P1600063-Replace Stolen Services (Streetlights) (700/...)	Administrative or Head Office (Including Satellite Offices)	49,928.29	
P0008076 - LV Replace LT Overhead Lines - W11 (700/...)	Administrative or Head Office (Including Satellite Offices)	964,103.76	
P1700053: MV Replace Faulty Equipment (700/...)	Administrative or Head Office (Including Satellite Offices)	2,641,649.13	
P1000277-Replace Furniture & Equipment (700/...)	Administrative or Head Office (Including Satellite Offices)	11,737.39	
P2100066: Computer equipment GIZ: 124	Whole of the Municipality	300,962.18	
P2000130: Ablution Facility at Parks W:WIP	Whole of the Municipality	528,400.00	
P2000132: Upgrade Matlapa Street Park W19:WIP	Administrative or Head Office (Including Satellite Offices)	799,983.00	
P2000038:Upgrading of Parks 896 Olifant Street W12:WIP	Whole of the Municipality	499,999.57	
P2000131: Upgrade Ikageng Street Park W25:WIP	Whole of the Municipality	199,998.72	
P1900047 Fence at parks W11 :WIP	Whole of the Municipality	349,999.96	
P2100057: Upgrade Ext 7 Park Mhluzi fencing and landscaping	Ward 14	200,000.00	
P2000129: Hopecity Park Fence W11:WIP	Whole of the Municipality	603,341.20	
P1600109 :Fence at Parks W11&10:WIP	Whole of the Municipality	350,000.00	
P1000355: Replace Playing Equipment W08&21:WIP	Whole of the Municipality	329,989.50	
P1900166: Design & Construct Town Entrances W16:WIP	Whole of the Municipality	599,955.00	
P1800115 :Upgrade Kogel Verdoorn & Hoog Str Parks :WIP	Whole of the Municipality	599,853.00	
P1800116 :Develop Park Erf 2459 Athlone dam:WIP	Whole of the Municipality	991,638.00	
P1800119 :Develop Park 4859 Dennesig W16:WIP	Administrative or Head Office (Including Satellite Offices)	799,932.50	
P1900002: New playing equipment W23 (533)	Administrative or Head Office (Including Satellite Offices)	221,240.00	
P0900064 Brushcutters & Chainsaws	Whole of the Municipality	189,064.21	
P1900157: New playing equipment W11&05: 533	Ward 17	578,617.50	
P1900155: New MPCC Kwazamokuhle W02:WIP	Ward 20	9,818,066.07	

P1400149: New MPCC Rockdale W8:WIP	Region: Hendrina	11,638,100.00	
P2100065: Donation of Furniture & Office equipment from COGT	Whole of the Municipality	174,067.95	
P2000007 Safety Equipment (Alarms & Emergency Doors)	Whole of the Municipality	3,405,099.98	
P1900005 Nasaret Cemetery roads :WIP	Region: Hendrina	878,545.21	
P0000066 Develop Cemeteries Low Income Areas :WIP	Ward 13	1,998,941.50	
P1600108 :Develop New Cemeteries W08:WIP	Whole of the Municipality	3,999,640.01	
P2000024: Fence in wall of remembrance Fontein cemeter:WIP	Whole of the Municipality	199,999.99	
P1000118-Bulk Filing Cabinets (120/...)	Whole of the Municipality	199,112.00	
P2000116: Purchase notice Boards: 405	Whole of the Municipality	95,750.00	
P2000077: New Fire Arms: 315	Whole of the Municipality	34,000.00	
P2000044: Traffic Signals Control & Synchronization:WIP	Whole of the Municipality	193,960.00	
P2000151: New Equipment: 312	Whole of the Municipality	17,467.83	
P2000041: Traffic Calming Measures: 312	Whole of the Municipality	99,902.53	
P1000284: Bulk filing cabinets: 300	Ward 3	20,978.00	
P1800015-Replace aluminium windows :WIP	Whole of the Municipality	599,989.50	
P0008296-Executive Support Vehicle (100/...)	Whole of the Municipality	743,296.08	
P2000119: Trailer for Mayoral Outreaches: 100	Whole of the Municipality	413,446.00	
			T O

APPENDIX R – SERVICE CONNECTION BACKLOGS AT SCHOOL AND CLINICS

Service Backlogs: Schools and Clinics	2020/2021			
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
Schools (NAMES, LOCATIONS)				
Middelburg Laerskool	X	x	X	x
Laerskool Staatpresident CR Swart	X	x	X	x
Kanonkop Laerskool	X	x	X	x
Future achievers	X	x	X	x
Dennisig Laerskool	X	x	X	x
Eastdene Primary School	X	x	X	x
Mthombeni Public School	X	x	X	x
Zikhuphule Primary School	X	x	X	x
Elusindisweni SP School	X	x	X	x
Reatlagile LP School	X	x	X	x
Mhluzi Lp School	X	x	X	x
Laerskool Rietkuil	X	x	X	x
Koorenfontein Laerskool				
Maziya Primary School	X	x	X	x
Hendrina Primary School	X	x	X	x
Mvuzo Primary School	X	x	X	x
Thushanang HP School	X	x	X	x
Tshwenyane HP School	X	x	X	x
Makhathini Lp School	X	x	X	x
Manyano Lp School	X	x	X	x
Arnot Colliety Primary	Borehole	Biological toilets	X	x
Mphephethe School	X	x	X	x
Tsiki Naledi School	X	x	X	x
Eikeboom Primary School	X	x	X	x
Alex Benjamin Secondary School	X	x	X	x
Middelburg Hoërskool	X	x	X	x
Tegniese Hoërskool	X	x	X	x
Nasaret Combined school	X	x	X	x
Kragveld Skool				
Steelcrest High School	X	x	X	x
LD Moetanelo School	X	x	X	x
Eastdene Indian High School	X	x	X	x
Kanonkop Hoërskool	X	x	X	x
Sofunda Secondary School	X	x	X	x
Mpanama Comprehensive High School	X	x	X	x
Ekwazini High School	X	x	X	x
Hoërskool Hendrina	X	x	X	x
Kwazamokuhle Secondary School	X	x	X	x
Moses Magagula Christian School	X	x	X	x
ST Peters Christian School	X	x	X	x
Sozama School	X	x	X	x
Nkangala FET College	X	x	X	x
Clinics (NAMES, LOCATIONS)				
Civic Centre clinic	X	x	X	x
Mhluzi Ext 4 (Smunye) clinic	X	x	X	x

Mhluzi Ext 6 clinic	X	x	X	x
Avalon-Newtown Parkhome	X	x	X	x
Nasaret clinic	X	x	X	x
Eastdene clinic	X	x	X	x
Hendrina Clinic	X	x	X	x
Kwazamokuhle clinic	X	x	X	x
Newtown clinic	X	x	X	x
Doornkop clinic	X	x	X	x
Sr Mashiteng Clinic	X	x	X	x
Pullenshope Clinic				
Midmed Hospital	X	x	X	x
Middelburg Hospital	X	x	X	x
				<i>TP</i>

APPENDIX S – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Service Backlogs Experienced by the Community where another Sphere of Government is the Service Provider (where the municipality whether or not act on agency basis)		
Services and Locations		Impact of backlogs
Clinics:	Ward 1,4, 6,7,8,11,28 requested clinics.	People travelling long distances to access health care.
Housing:	Ward 1,2,3,5 ,24,26,29 requested RDPs.	Increasing waiting list.
	Ward 9,24,29, requested residential stands.	Increased demand for land.
Licensing and Testing Centre:	Service provided by the Municipality.	N/A
Reservoirs	Service provided by the Municipality.	N/A
Schools (Primary and High):	Requests for primary/high school schools in ward 4,6,10,12,27,28,29.	
Sports Fields:	Service provided by the Municipality.	N/A

APPENDIX T – DECLARATION OF GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the municipality:				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value R' 000 2020/2021	Total Amount committed over previous and future years
BUSINESS LINKAGE	THE CENTRE PROVIDE A LINK TO THIRD PARTIES IN ORDER TO SUPPORT, ADVISE AND ASSIST SMMEs AS WELL AS CORPORATE COMPANIES ENQUIRES	ANNUAL AND MONTHLY EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R 157,500	R 1,470,000
M/BURG TOURIST INF CENTRUM	THE CHAMBER IS INCURRING MONTHLY EXPENSES IN RESPECT OF THE TOURIST INFORMATION CENTRE THAT ARE ADMINISTERED FOR THE BENEFIT OF THE TOWN	ANNUAL AND MONTHLY EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R 472,500	R 1,800,000
ANIMAL PROTECTION SPCA.	TO ASSIST THE SPCA WITH ANIMAL CARE AS PART OF THE MUNICIPALITY FUNCTIONS	ANNUAL AND MONTHLY EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R 997,500	R 4,100,000
FOREVER RESORT LOSKOP MARATHON	50KM RACE THAT STARTS FROM STEVE TSHWETE MUNICIPAL OFFICE IN MIDDELBURG TO LOSKOP DAM	ANNUAL EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R -	R 425,000
OPERATIONAL GRANT	AD HOC GRANT AND SUPPORT TO MUNICIPAL RECREATION CLUB	ANNUAL EXPENDITURE REPORT MUST BE SUBMITTED TO THE ACCOUNTING OFFICER OF THE MUNICIPALITY	R 40,000	R 1,213,000
			R 1,667,500	R 9,008,000
* Loans/Grants - whether in cash or in kind				T R

APPENDIX U – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER
MFMA S71

All Declaration of returns was made on time.

APPENDIX V – NATIONAL AND PROVINCIAL OUTCOME FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government		
Outcome/Output	Progress to date(2020/2021)	Number or Percentage Achieved
Output: Improving access to basic services:		
Water	830 HHs provided with new water connections.	830hh
sanitation	706 HHs provided with new sanitation connections.	706hh
Electricity	546 new HHs were electrified.	546hh
New Roads	8.674km of new roads were constructed.	9.486km
Storm water drainages	7.735km of Storm water was installed.	4.807km
Waste removal	295new HHs received the service in ward 3,6,17.	295hh
Output: Implementation of the CPW		
LED	For the 2017/2018 financial year about R 10 729 886,01 was budgeted for on the CWP and the following wards were identified for the implementation; 1, 2,3,4, 5,7, 9 and `29 targeting 1003 participants. The CWP is operating in the social and health, Environment, Agriculture, construction and Education.	1003jobs created
Output: Deepen democracy through a refined Ward Committee model		
Public participation	29 Ward committees were established. 29 Ward operational plans were developed. 5 Mayoral Outreaches took place.	100%
Output: Administrative and financial capability		
Administrative capabilities	The Municipal organisation structure provides for 1 613 permanent positions. By financial year end, 1474 positions were filled, with a staff turnover of 4.3%.	3.2% turnover
Institutional development	Employees were trained on various trainings.	425
Financial capabilities	During the year under review, our budget expectations were not fully realized. We budgeted for income amounting to R 1 629 197 214 and expenditure of R 1 598 611 631. By the close of our books at the end of the year, we had obtained an income of R1 506 929 361 (excluding capital grants received and public contributions), and we spent R 1 481 768 164, resulting in a surplus of R 25 161 197. Capital grants & public contributions was R 78 360 039. The total surplus including capital grants received and public contributions was R 103 521 236.	R 103 521 236 Surplus
Average Payment rate	For the year we achieved an average payment rate in excess of 103% because some residences had paid in advance.	103%
Audit opinion	Unqualified with no matters on audit Opinion from the AGSA for 2019/2020.	Clean audit
Capital expenditure	Although we did not spend our full annual capital budget, we have been able to maintain our spending to 96% (2018:92%).Serious attempts had to be made to ensure that the entire capital budget is fully spent each year.	95%