

2021/2022



ANNUAL REPORT

Volume I

Chapter 1

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Chapter 1

CHAPTER 1 – MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

MAYOR'S FOREWORD

It is with a distinct decency to present this report on behalf of Umdoni Municipality council to the Umdoni community, the people we serve in particular and all the stakeholders involved and beyond. Our economy has been in a very serious strain since COVID 19 came into our shores and further deteriorated by July 2021 defacement and looting. We acknowledge and appreciate the support packages provided by our caring government to different sectors of the economy and trust this has made a huge difference to the lives of those who have been affected. The role our community played to support social services in providing food parcels and basic necessities to our vulnerable communities is a living testament of a caring community across social culture and racial boundaries.

a. Vision:

"By 2030 Umdoni Municipality will be the J.E.W.E.L of the South Coast"

b. Key Policy Developments:

During the review of our five year IDP it was important for us to assess the strategic alignment of the planning processes of Umdoni Municipality with the National, Provincial and District development planning framework. The continuous evolution and adjustments of policies and development strategies in the other spheres of government compels local authorities to also strengthen the strategic alignment with such policies and the most effective platform for these purposes is the annual review of the IDP. It is therefore important for municipalities to align its strategic objectives with national and provincial development policies, strategies and programmes.

Chapter 5 of the MSA, in particular, provides direction on co-operative governance, encouraging municipalities to develop their strategies in line with other organs of state so as to give effect to the five-year strategic plan. It goes further to instruct that the IDP must link, integrate and co-ordinate development plans for the municipality. Resources and capacity must align with the implementation of the plan, forming the foundation on which the annual budget must be based. The plan must be compatible with national development plans and planning requirements binding on the municipality in terms of legislation.

The Umdoni Municipality is not an island and must ensure a well-co-ordinated strategic relationship with other spheres of government. Therefore, Umdoni IDP must be aligned to other key planning and policy instruments from the national, provincial and the district government levels.

c. Key Service Delivery Improvements:

This is the first annual report prepared by the Municipal council that was elected and inaugurated in November 2021. It records service delivery activities undertaken during the period starting from the first of July 2021 to 30 June 2022. This report registers the activities commenced in providing services to our society:

- Site Establishment & Clearing for the Upgrading of Mthobisi Mbutho Road
- Earthworks for upgrading of Mthobisi Mbutho Road
- Upgrading of Hluzingqondo Steep Hill
- Upgrading of Dlangezwa Steep Hill

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- Upgrading of Mthombeni Steep Hill
- Regravelling of 7.2 Km of Rural Roads
- Establishment & Earthworks for the Construction of Gumedede Bridge
- Establishment & Milling for the rehabilitation of Textile Road
- Maintenance of 550 Streetlights
- Conditional Assessment of Roads in Scottburgh & Umzinto
- Establishment & Earthworks for the construction of Dlangezwa Community Hall
- Establishment & Earthworks for the construction of Mayfield Community Hall
- Construction of Bhadane Sportfield
- Establishment & Earthworks for construction of Nkampungula Sportfield
- Construction of Kwalembe Sportfield
- Construction of 150 RDP Houses
- Refuse Collection in more than 11 500 households

Despite this positive recorded, we still faced with undesirable levels of water service provision in some wards, road and bridges infrastructure across Umdoni that have been triggered by the April 2022 floods and the mud slides which is the provincial affectation issue. Umdoni Local Municipality is determined to progressively ensure the provision of basic services as mandated by the constitution in a manner that is efficient and sustainable for all our communities.

We know the difficulties faced by our society and we are responding to the best of our ability and thus this report is our recorded evidence. Further to that we are determined to do more through partnership with our communities.

(Signed by :) _____

Mayor

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COMPONENT B: EXECUTIVE SUMMARY

1.1. MUNICIPAL MANAGER'S OVERVIEW

MUNICIPAL MANAGER'S OVERVIEW

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

Natural Resources	
Major Natural Resources	Relevance to the Community
Forest	Yes
Estuary	Yes
Coastline	Yes

INTRODUCTION TO BACKGROUND DATA

Umdoni local municipality is located in KwaZulu-Natal within the Ugu District municipality (DC21 within the Province of KwaZulu-Natal. Umdoni municipality consists of 19 wards with a geographical area of 994 square kilometres. It abuts eThekweni Metro to the north, and Umzumbe to the south, and Ubuhlebezwe to the west, making it almost halfway from Port Shepstone and Durban. The Municipality is therefore conveniently located about 50 km from Durban and 65 km from Port Shepstone. Umdoni has an approximate coastline of 40 km and stretches inland as far as Kenterton. It includes the towns of Scottburgh, Umzinto and urban areas and settlements such as Amandawe, Emalangeneni and Amahlongwa and Dududu.

According to the 2016 Statistics South Africa (StatsSA) Community Survey Umdoni Municipality has a total population of approximately 144,551 which constitutes of 74,924 of that population being female and 69,627 being male from the total population. The Municipality also has a total number of 35,433 of households. It is divided into three major land use zones, that is, commercial agriculture dominated by sugar cane fields, the traditional authority areas located to the north of the municipal area and the coastal urban nodes forming part of the ribbon development stretching from Amanzimtoti down the South Coast. The urban nodes include Scottburgh, Park Rynie, Kelso, Pennington, Bazley, Ifafa Beach, Elysium, Mtwalume, and the historic town of Umzinto.

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Population Details									
Age	Year -2 (2019/2020)			Year -1 (2020/2021)			Year 0 (2021/2022)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Age: 0-4	9 400	10 500	19 900	9 400	10 500	19 900	9 400	10 500	19 900
Age: 5-9	8 500	8 200	16 700	8 500	8 200	16 700	8 500	8 200	16 700
Age: 10-19	16 100	16 000	32 100	16 100	16 000	32 100	16 100	16 000	32 100
Age: 20-29	15 000	14 010	29 010	15 000	14 010	29 010	15 000	14 010	29 010
Age: 30-39	8 200	8 800	17 000	8 200	8 800	17 000	8 200	8 800	17 000
Age: 40-49	4 800	6 200	11 000	4 800	6 200	11 000	4 800	6 200	11 000
Age: 50-59	3 800	5 100	8 900	3 800	5 100	8 900	3 800	5 100	8 900
Age: 60-69	2 600	5 700	8 300	2 600	5 700	8 300	2 600	5 700	8 300
Age: 70+	302	2 200	2 502	302	2 200	2 502	302	2 200	2 502

Source: Statistics SA: 2011 Survey

COMMENT ON BACKGROUND DATA:

Umdoni Local Municipality is a youth dominated Municipality with a substantial number of people being within the youth bracket. With an increasing number of people between the ages 0-4. This means a rising need for Department of Health to provide assistance in terms of Clinics, Immunizations, Department of Education needs to assist the municipality with early childhood enrolments into Schools as well as the provision of books and establishment of efficient and effective Early Childhood Centers.

From the figures presented above it is noteworthy to state that there is a decline in profession within the occupational group by 9% since the 2016 StatsSA Community survey which then translates to the increase in the dependency ratio. The average group of our population is increasing. There is an increase in the unemployment rate, which is not only a local challenge but a national challenge. Almost 90% of our population live below the poverty line and have an income of less than R800. And employment within the municipality in in the low wage sector.

1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

Umdoni Municipality is not the Water, Sanitation and Electricity Services Authority. These responsibilities vest with UGU District Municipality and ESKOM respectively.

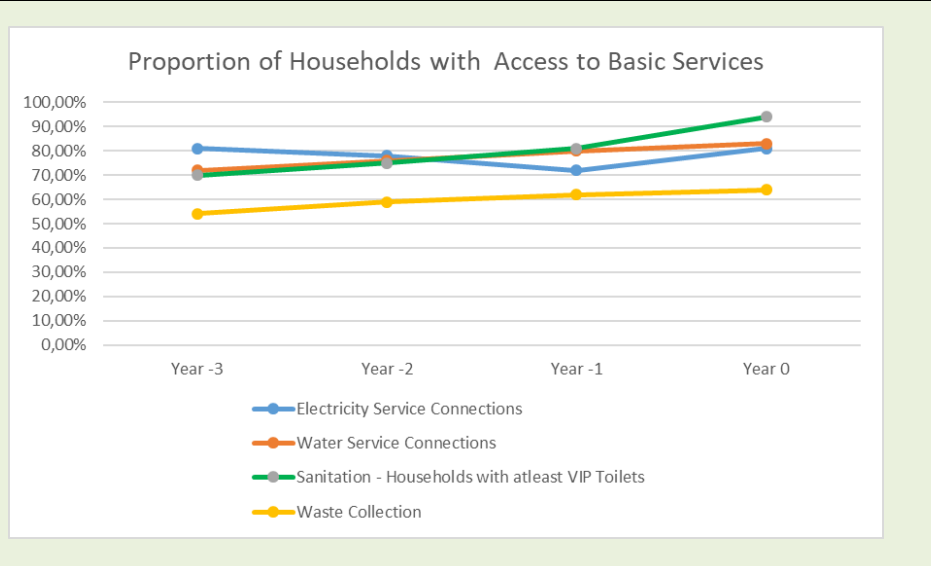
The Umdoni Municipality is experiencing water shortage and disruption of services on a regular basis in areas such as Ward 04 Bhadane due to poor maintenance of the existing water infrastructure such as standpipes. The provision of water is the responsibility of the Ugu District Municipality although the Local Municipality is assisting in gathering of information and the development of a Consolidated Infrastructure Plan to inform the Water Services Development Plan by providing information on backlogs and needs. This will assist the District to strategize the eradication of backlogs. The graph below depicts the service level provision within the Umdoni Municipality with Ward indicated as having a higher than average level of service provision. It must be noted that there has been some improvement in the provision of safe drinking water within Umdoni area if comparing information from census 2001 and 2011.

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UGU District Municipality has increased water services delivery to 83% of its households even though 17% of the 83% is below the national minimum standard. The remaining 19% gets water from springs, boreholes and streams (UGU WSDP 2015/2020). Aged water and sanitation infrastructure, lack of capacity of key treatment plants continues to be a challenge and results in many interruptions and service delivery challenges.

Access to sanitation has been increased to 94% of the households in Ugu district. 35% of the 94% is however, according to STATS SA, below the National standard (VIP). Umdoni Municipality has over 10 000 households with no access to sanitation. Though an improvement of access to basic services such as Sanitation can be noted from 2011 to 2016 some households still have no access to adequate sanitation that is within the dwelling unit. UGU District Municipality is responsible for the provision of sanitation within Umdoni and intergovernmental relations need to be strengthened to eradicate VIP Toilet systems in some areas as well as provision of sanitation systems that are within the household/yard.

A total of 21 529 Households in Umdoni have access to Electricity according to the StatsSA 2016 Community Survey. However, the survey fails to highlight the number of Informal Settlements within the jurisdiction of Umdoni Municipality that is serviced by illegal connections, not only the Informal Settlements but some rural areas as well. The rural areas of Umdoni suffer challenges such as the power surge. This makes supply of electricity as a source of energy unreliable; the rural communities depend heavily on paraffin and candles as reliable sources of energy.



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COMMENT ON ACCESS TO BASIC SERVICES:

With the increase in number of households and no increase in revenue or equitable share allocation the Municipality is bound to experience challenges in the delivery of the Waste collection service efficiently. An increase in the allocation of conditional grants would enable the municipality to eradicate its challenges within the Waste Management unit such as shortage of human resource, aging vehicles whilst also ensuring the delivery of the service to our communities efficiently.

In context of water services and sanitation Ugu District Municipality needs to overcome several challenges relating to capacity, planning and performance monitoring of projects, basic services backlogs, inadequate services leading to sewer blockages amongst others.

Aged water and sanitation infrastructure, lack of capacity of key treatment plants continues to be a challenge and results in many interruptions and service delivery challenges. Key programmes around this still present challenges for the urban coastal strip.

Poor maintenance of the existing water infrastructure has seen numerous areas within Umdoni municipality wards without water for a continuous period of over 3 months. Most of standpipes in wards are no longer functional due to poor maintenance, although the Districts provides alternative ways to deliver this service to our communities such as Water Tankers, the alternative is not consistent and reliable.

1.4. FINANCIAL HEALTH OVERVIEW

1.4.1 Operating

FINANCIAL OVERVIEW

Delete Directive note once comment is completed - Provide a brief introduction on the financial sustainability of the municipality commenting on key successes and outcomes in Year 0 (Current Year) and those things that were challenging and required rectification – state how such challenges are being addressed. Comment also on the financial health of the municipality as derived from the financial ratios in Chapter 5.

T 1.4.1

Commented [TN1]: CFO

Financial Overview: Year 2021/2022					
Details	Original Budget	Adjustment Budget	Actual	Positive (Negative) Variance	Positive 4 (negative) Variance %
Operating Revenue	101 942 134	101 263 629	146 198 823.72	44 935 194.72	44%
Income	1 609 974	2 541 820	3 946 463.81	1 404 643.81	55%
Grants	193 521 000	209 506 450	209 764 454.05	255 004.05	0%
Taxes, Levies and Tariffs					
Other					
Sub Total	336 712 458	355 785 699	359 909 741.58	(4 124 042.58)	1%
Less: Expenditure	326 350 494	369 195 205	387 793 887.19	18 598 682.19	5%
Net Total	10 361 964	(13 409 506)	(27 884 145.61)	(14 474 639.61)	108%
(Surplus/Deficit) for the Year	10 361 364	(13 409 506)	(27 884 145.61)	(14 474 639.61)	108%

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Operating Ratios	
Detail	%
Employee Cost	40%
Repairs & Maintenance	3%
Finance Charges & Impairment	17%

Commented [TN2]: CFO

The annual financial statement has been prepared on the basis of accounting policies applicable to a going concern. This basis presume that funds will be available to finance future operations and that the realization of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of the business.

In order of the Municipality to continue as a gonging concern is dependent on a number of factors. It is important to assess the going concern to establish whether the assumption is appropriate under the current economic climate where most businesses, households and individuals were affected by COVID 19 pandemic and also the impact of the April 2022 floods. The municipality has put in place cost containment measures to curb unnecessary spending.

The assumption is further based on the fact that the municipality has a legislated mandate to levy property rates and service charges to enable the Municipality to be considered a going concern even though eh municipality will be operational over the short and medium term in a state where liquidity is under strain.

COMMENT ON OPERATING RATIOS:

The operating ratio as indicated below compares favourably with the current industry norms. The employee cost is 40% of the total operating expenditure is at lower level of the 25% to 40% range regarded as the industry norm by the National Treasury.

OPERATION RATIOS YEAR 2021/2022		
Ration Details	Actual Results	National Treasury Norm
Employee Related Cost		25% - 40%
Repairs and Maintenance as a % of Operating Expenditure		None
Repairs and Maintenance as a % of the carrying value of Property, Plant and Equipment		8%
Finance Charges & Depreciation as a % of Operating Expenditure		None
Finance Charges & Redemption on External Loans as a % of Operating Expenditure		6% - 8%

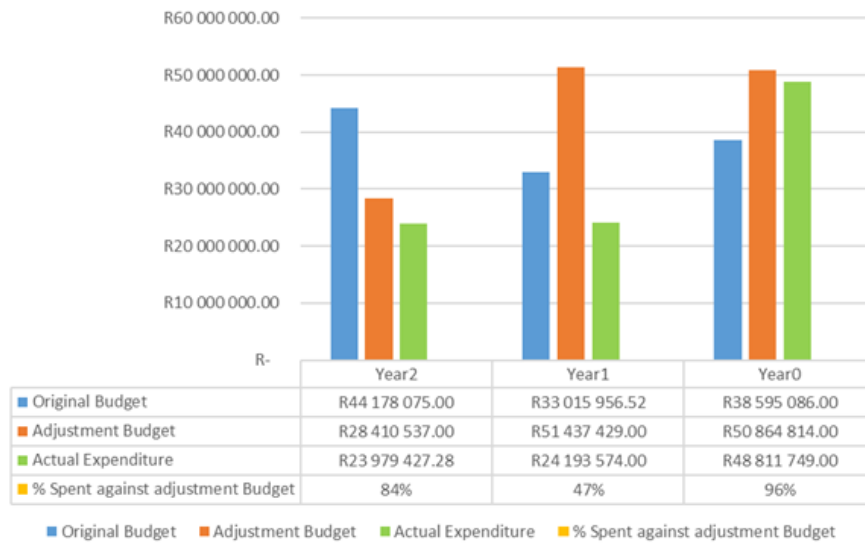
Commented [TN3]: CFO

Total Capital Expenditure: Year -2 to Year 0			
Detail	2019/2020	2020/2021	2021/2022
			R'000
Original Budget	44 178 075,00	33 015 966,52	38 595 086,00
Adjustment Budget	28 410 573,00	51 437 429,00	50 864 814,00
Actual Expenditure	23 979 427,28	24 193 574,00	48 811 749,00
Actual Expenditure as a % of Final Adjustment Budget	84%	47%	96%

Commented [TN4]: CFO

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Total Capital Expenditure



T 1.4.5

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE

Every Municipality, in terms of the Constitution and the Municipal Systems Act, Act 32 of 2000, has to have a staff establishment reflecting the organizational design of the Municipality. The Organizational Design needs to be in line with the IDP and an updated organizational development overview for Umdoni Local Municipality was conducted in May 2022 to align the structure with the IDP and to provide a structure to enable the Municipality to deliver in its mandate and service delivery.

The reviewed Organizational Structure was approved by Council at its meeting held in June 2022, consisting of 4 Directorate and the Municipal Managers Office on the Macro Structure.

1.6. AUDITOR GENERAL REPORT

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AUDITOR GENERAL REPORT: YEAR 0 (CURRENT YEAR)

Over the year the municipality have been receiving unqualified audit opinion with the exception where the municipality received a qualified audit opinion in 2019/2020 financial year. The 2019/2020 analysis indicated that the systems of internal control were disregarded.

Umdoni Municipality audit opinion for the 2021/2022 financial year did improve compare with the 2019/2020 financial year.

1.6.1 Audit Outcomes

The following highlights the municipal audit outcomes over the 5 years.

2020/2021 Unqualified Audit Opinion with other matters

2019/2020 Qualified Audit Opinion

2018/2019 Unqualified Audit Opinion with other matters

2017/2018 Unqualified Audit Opinion with other matters

2016/2017 Unqualified Audit Opinion with other matters

The audit report forms part of Volume 1 of this report

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1.7. STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period	July 2021
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalize the 4th quarter Report for previous financial year	
4	Submit draft year 0 Annual Report to Internal Audit and Auditor-General	
5	Municipal entities submit draft annual reports to MM	
6	Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant)	August 2021
8	Mayor tables the unaudited Annual Report	
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
11	Auditor General audits Annual Report including consolidated Annual Financial Statements and Performance data	September – October 2021
12	Municipalities receive and start to address the Auditor General's comments	December 2021
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor-General's Report	
14	Audited Annual Report is made public and representation is invited	
15	Oversight Committee assesses Annual Report	
16	Council adopts Oversight report	March 2022
17	Oversight report is made public	
18	Oversight report is submitted to relevant provincial councils	
19	Commencement of draft Budget/ IDP finalization for next financial year. Annual Report and Oversight Reports to be used as input	June 2022

COMMENT ON THE ANNUAL REPORT PROCESS:

Due to April 2022 floods the municipality only used it media platform to call for public comments on the annual report

CHAPTER 2 – GOVERNANCE

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

Note: The Constitution section 151 (3) states that the council of a municipality has the right to govern on its own initiative, the local government affairs of the local community.

Umdoni Municipality comprises of 37 Councillors, seven which are full time Councillors that serve on the Umdoni Council. The Executive Committee (EXCO) is made up of the Mayor, Deputy Mayor, and 1 Member reports directly to Council. EXCO is chaired by Her Worship the Mayor, Cllr S Khathi. The Speaker is the ex-officio member of all Committees of Council and is the Chairperson of Council meetings. All members of EXCO and the Speaker are full time Councillors.

Umdoni Municipality has four Department line function departments, each of which is managed by a General Manager who reports directly to the Municipal Manager who is the Accounting Officer.

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

Note: MFMA section 52 (a): The Mayor must provide general political guidance over the fiscal and financial affairs of the municipality

Umdoni Municipality comprises of 37 Councillors, eight which are full time Councillors that serve on the Umdoni Council. The Executive Committee (EXCO) is made up of the Mayor, Deputy Mayor, Chief Whip and chairpersons of portfolio committees and 1 Member reports directly to Council. EXCO is chaired by Her Worship the Mayor, Cllr S Khathi. The Speaker is the ex-officio member of all Committees of Council and is the Chairperson of Council meetings. All members of EXCO and the Speaker are full time Councillors. In terms of Section 9 of the Municipal Structures Act, five established Portfolio Committees report to EXCO and 1 Section 79 Committee that being the Municipal Public Accounts Committee (MPAC) reports directly to Council. Council nominated Chairpersons for each Portfolio Committee. Each committee has its own Terms of Reference. The core function is to look at specific issues that relate to each Portfolio Committee. The Portfolio Committees deliberate and submit recommendations to EXCO to resolve upon. EXCO reports to Council. Council & EXCO meet monthly.

POLITICAL STRUCTURE



MAYOR
Cllr. S Khathi



DEPUTY MAYOR
Cllr. ME Mbutho



SPEAKER
Cllr. MJ Cele



CHIEF WHIP
Cllr. PE Thabethe

EXECUTIVE COMMITTEE

- Cllr. SG Dlamini
- Cllr. ZZ Duma
- Cllr. S Singh

COUNCILLORS

Umdoni Municipality comprises of 37 Councillors, seven which are full time Councillors that serve on the Umdoni Council. The Executive Committee (EXCO) is made up of the Mayor, Deputy Mayor, and 1 Member reports directly to Council. EXCO is chaired by Her Worship the Mayor, Cllr S Khathi. The Speaker is the ex-officio member of all Committees of Council and is the Chairperson of Council meetings. All members of EXCO and the Speaker are full time Councillors.

five established Portfolio Committees report to EXCO and 1 Section 79 Committee that being the Municipal Public Accounts Committee (MPAC) reports directly to Council. Council nominated Chairpersons for each Portfolio Committee. Each committee has its own Terms of Reference. The core function is to look at specific issues that relate to each Portfolio Committee.

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

Note: MFMA section 60 (b): The Municipal Manager of a municipality is the accounting officer of the municipality for the purposes of this Act and must provide guidance on compliance with this Act to political structures; political office bearers, and officials of the municipality and any entity under the sole or shared control of the municipality.

Delete Directive note once comment is completed – Comment as appropriate e.g. more general explanations than can be given in the table set out below concerning the roles of Municipal Manager, Deputy Municipal Managers and Executive Directors. Explain how they work together corporately in their thematic and service group roles to make the greatest impact on service delivery. Explain any major structural changes made or structural reviews commenced during the year.

T 2.2.1

<i>Photo</i>	TOP ADMINISTRATIVE STRUCTURE TIER 1 MUNICIPAL MANAGER Mrs. TC Ndlela
<i>Directors</i>	Acting: General Manager: Financial Services Mr. J Mokgatsi Acting: General Manager: Technical Services Mrs. SR Zwane Acting: General Manager: Corporate Services Mr. S Nyawo General Manager: Planning & Development Mr. M Mzotho General Manager: Community Services Mr. VT Khanyile

COMPONENT B: INTERGOVERNMENTAL RELATIONS

2.3 INTERGOVERNMENTAL RELATIONS

NATIONAL INTERGOVERNMENTAL STRUCTURES

Umdoni Municipality actively participate in various intergovernmental activities within the following National Forums:

Municipal Managers National Forum
The Institute of Local Government Managers (ILGM)
SALGA National Assembly

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

Umdoni Municipality actively participate in various intergovernmental activities within the province. The Municipality Delegates Councillors and Senior Officials to the following Forums:

Premiers Coordinating Forum	Quarterly	Mayor/Municipal Manager
SALGA Working Groups	Quarterly	Mayor/Municipal Manager
Municipal Managers Forum	Quarterly	Municipal Manager
Provincial IDP Indaba	Annually	All Directorate
Disaster Management Forum	Quarterly	Manager Disaster and Fire Services
Communications Forum	Quarterly	Manager Communications

RELATIONSHIPS WITH MUNICIPAL ENTITIES

Umdoni Municipality does not have any municipal entities.

DISTRICT INTERGOVERNMENTAL STRUCTURES

Umdoni Municipality actively participate in various intergovernmental activities within the district Councillors and Officials attend the following forums:

District Municipal Council	Monthly	Mayor and Seconded Councillors
Community Services Cluster	Quarterly	Municipal Manager/GM Community Services
Finance Cluster	Quarterly	Chief Financial Officer
District IDP Forum	Quarterly	Manager IDP/PMS
District Planners Forum		
District DDM	Quarterly	Mayor/Municipal Manager/Portfolio Chairpersons

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

Note: MSA section 17 (2): requires a municipality to establish and organise its administration to facilitate a culture of accountability amongst its staff. Section 16 (1): states that a municipality must develop a system of municipal governance that compliments formal representative governance with a system of participatory governance. Section 18 (a) - (d): requires a municipality to supply its community with information concerning municipal governance, management and development.

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

WARD COMMITTEE MEETINGS

The ward committee system encourages participatory democracy and contributes towards:

Neighbourhood and ward based planning;

Encourage communities and community organisations to take charge of their livelihood;

Assist in identifying service delivery needs with the community

Assist in ensuring social cohesion, national building and integration of communities across racial lines, culture and religion contributes meaningfully in the preparation, implementation and review of the Integrated Development Plan (IDP)

The establishment, implementation and review of the Performance Management System in which every way practical; the value of the public engagements increases involvement in the democratic process;

Encourages approaches of openness and transparency in community engagement; cascades issues from residents' viewpoint.

2.5-IDP PARTICIPATION AND ALIGNMENT

IDP Participation & Alignment Criteria	Yes/No
Does the Municipality have impact, outcome, input, and output indicators?	Yes
Does the IDP have priorities, Objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers?	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align to the provincial KPIs on the 12 Outcomes?	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated timeframes?	Partially

72.5.1

COMPONENT D: CORPORATE GOVERNANCE

2.6 RISK MANAGEMENT

RISK MANAGEMENT

The MFMA section 62 (i) (c) requires a municipality to have and maintain an effective, efficient and transparent system of risk management.

Enterprise Risk Management (ERM) forms a critical part of any institution's strategic management. It is the process whereby an institution both methodically and intuitively addresses the risk attached to its activities with the goal of achieving sustained benefit within each activity and across the portfolio of activities.

Section 62(1)(c)(i) of the Municipal Finance Management Act 56 of 2003 (MFMA), prescribes that the accounting officer must ensure that the institution has and maintains effective, efficient and transparent systems of financial and risk management and internal control. As such the municipality has undertaken a risk assessment review with the aim of mitigating the threats that the municipality is faced with in order to ensure that service delivery within the municipality is not compromised. The following is the top five risks that were identified in the municipality's risk register;

- Failure to prevent, detect and report on irregular expenditure.
- Failure to evaluate, account and safeguard municipal fleet.
- Poor maintenance of roads and storm water channels
- Failure to operate an effective and efficient system of waste management solutions.
- Failure to respond timeously and effectively in the event of a disaster.

It must be indicated that control measures were put in place by the management to respond to these risks that were identified and as at year end, indications were that the residual risk was minimal such that they may not materialise.

2.7 ANTI-CORRUPTION AND FRAUD

FRAUD AND ANTI-CORRUPTION STRATEGY

The Municipality is committed to protecting its funds and other assets. The Municipality took a firm stance that it will not tolerate corrupt or fraudulent activities whether internal or external to the organizations, and will vigorously pursue and prosecute any parties, by all legal means available against those that engage in such practices or attempt to do so.

The Municipality's Anti-Corruption Strategy and Fraud Prevention have been developed as a result of the expressed commitment of Government to fight corruption.

The municipality adopted the following strategies to be employed in dealing with fraud and corruption;

- (a) Structural Strategies
 - I. Allocation of responsibilities for fraud and corruption risk management within the institution.
 - II. Establishing an ethical culture within the municipality
 - III. Ensuring that Senior management affirms its commitment on eradicating fraud and corruption
 - IV. Assessment of fraud and corruption risks, and;
 - V. Employee awareness

(b) Operational Strategies

- I. Internal controls
- II. Preventive controls which includes amongst other things, employee awareness, pre-employment screening, recruitment procedures, internal audit programmes, disclosure of interests
- III. Detection strategies which includes, Internal audit and External audit
- IV. Response strategies which includes, reporting fraud and corruption, investigating fraud and corruption

(c) Maintenance strategies

- I. Review the effectiveness of the anti-fraud and corruption strategy and prevention plan
- II. Review and updating the anti-fraud and corruption strategy and prevention plan.

T 2.7.1

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The Supply Chain Management Policy (the policy) as reviewed together with financial policies in the 2021/2022 Financial year. The Policy was adopted by Council in order to improve operational efficiency. The Municipality is required to forward the policy to the KwaZulu Natal Provincial Treasury on an annual basis for scrutiny and ensuring that it complies with relevant national norms

The SCM unit cuts across all municipal departments. The supply chain management plays an important role in contributing towards service delivery in manner that is fair, equitable, transparent, competitive and cost effective.

The Municipality applies the provision of the policy and SCM regulation for procurement above R200 000 and for procurement of long term contracts. All bid committees are functional. The bid committee's members are appointed by the Municipal Manager in line with the relevant prescripts.

During the 2021/2022 financial year ----- tenders were awarded 0 appeals were received. A total number of 34 quotations over R300000 were also awarded. The Auditor General's findings relating to SCM were focused on and the departmental in consultation with management attempted to not have repeat findings for the next financial year.

T 2.8.1

2.9 BY-LAWS

There were no new bylaws developed in the year under review however the municipality gazette 3 bylaws, Rates Bylaw, Credit Control and Debt Collection bylaw and Tariff by-law.

2.10 WEBSITES

Municipal Website: Content and Currency of Material		
Documents Published on the Municipality's Website	Yes/No	Publishing Date
Current Annual and Adjustment Budgets and all budget-related Documents	Yes	
All Current budget related policies	Yes	
The previous annual Report (Year -1)	Yes	
The Annual Report (Year 0) published/to be published	Yes	
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (year 0) and resulting Scorecards	Yes	
All service delivery agreements (Year 0)	N/A	N/A
All long-term borrowing contracts (Year 0)	N/A	N/A
All supply chain management contracts above prescribed value (give value) for Year 0	N/A	N/A
An information stating containing a list of assets over prescribed value that have been disposed of in terms of Section 14(2) of (4) during year 1	N/A	N/A
Contracts agreed in Year 0 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	N/A	N/A
Public-Private Partnership Agreements referred to in Section 120 made in year 0	N/A	N/A
All quarterly reports tabled in the Council in terms of Section 52(d) during year 0	N/A	N/A

Commented [TN5]: Manager IDP/PMS

INTRODUCTION

Beach Management

A lot of work has been done to ensure the improvement of service delivery in the municipality. Targets were set to act as a guide of our budget spending for the past financial year. As the municipality is responsible for chunk of the coastal belt we had to ensure that our beaches are well kept at all times. The infrastructure in our beaches which has aged has demanded that we use the little budget we have to ensure it is well kept. We identified 5 beaches for maintenance. These beaches were Scottburgh which is very strong on tourism, Mthwalume, Preston, Ifafa and Rocky Bay. Services providers were appointed for the maintenance of especially ablution facilities which face serious vandalism from the public from time to time. These were completed on time.

Verge Maintenance

Our main focus remains the proper maintenance of our verges on all 13 areas. These are Area 1 - Freeland Park to Scottburgh South, Area 2 – Park Rynie North to Total Garage, Area 3 – Park Rynie South to Rocky Bay, Area 4 – Pennington, Area 5 – Ifafa Glebe, Area 6 – Sezela, Area 7 – Bazely, Area 8 - Ifafa Beach and Elysium, Area 9 – Mthwalume, Area 10 – Gandhinagar to Riverside Park, Area 11- Asoka Heights, Hazelwood and Kadville Heights, Area 12 – Roseville to Coastal Farmers, St Patricks and St Andrews, Area 13 – Shayamoya & Esperanza. Looking at the historic challenges a new strategy was adopted this financial year of appointing a service provider that will ensure proper square meter age of all areas. This was to ensure that we get value for money, address issues of local economic development and properly measure our output. In the future we envisage the inclusion of all municipal plots to ensure that they are always maintained properly at all times. As part of verge maintenance cut backs and tree trimming completes the whole outlook of our municipality. Working together with environmental section we identify all the alien plants that have to be removed and remove all of them. For all privately owned properties we engage owners of the plots to ensure that they properly cut their plots at all times.

Community Facilities

Umdoni Municipality continued to add on its portfolio of community facilities as we saw more facilities being built this financial year. This includes sports fields and community halls. Community Services are one way in which the municipality ensures public convenience for all forms of gatherings for the public that we service. Our target was to ensure maintained of Mjunundu Hall, Umzinto Dining hall and Amandawe Hall. All these facilities were maintained however due to insufficient budget not all facilities could be attended to. The new financial year will look into adding more facilities for maintenance.

Fire and Disaster

The question we always get asked is “Are you ready for the next fire?” The incorporation of the now defunct Vulamehlo Municipality into Umdoni Municipality meant that our area of operation has doubled. However not much change occurred in our resource capacity to deliver. Our future we envisage having operational satellite offices in Dududu area and Dumisa area for quicker responses at those areas. Fire and disaster services is not only about responding during the crises however it is also about capacity building in our communities. It is very important to create awareness which is education that will help during the time of emergencies. Awareness and education does not only look at the adult community however it starts with the young people so that they grow with the skills. Our target was to conduct 3 school awareness campaigns at Braemar Primary School, Gummi bears- Sinothando Crèche and Shonkweni Primary School. All these institutions were visited and campaigns were held successfully.

Our disaster response was put to an ultimate test during this financial year. Many families lost their loved ones and property due to heavy rains. Our team was doing unending assessments all over Umdoni Municipality in order to ensure that the people are safe. All necessary material which includes blankets, sponges, plastics and tents were issued to the deserving families and individuals. Also, burial support was provided as this was done in partnership with Ugu District, Provincial Disaster and National Disaster Centre.

Traffic and Law enforcement

The improvement of safety and security within our municipality remains critically important. Our area of operation grew however our resource capacity remains challenged. This is another area where the future is envisaged to have operational centre at Dududu and Dumisa area for quick response time. As part of the process of dealing with law enforcement vehicles were stopped and a number of charges were given to drivers. There are strategic areas that are target to ensure monitoring of road users. These areas include Umzinto CBD, R102, R612, P197 and major roads which includes Nelson Mandela Road. Major towns are also attended to which includes Pennington and Park Rynie.

COMPONENT A: BASIC SERVICES

This component includes: electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

Umdoni Municipality is not the Water, Sanitation and Electricity Services Authority. These responsibilities vest with Ugu District Municipality and ESKOM respectively.

The Umdoni Municipality is experiencing water shortage and disruption of services on a regular basis in areas such as Ward 04 Bhadane due to poor maintenance of the existing water infrastructure such as standpipes. The provision of water is the responsibility of the Ugu District Municipality although the Local Municipality is assisting in gathering of information and the development of a Consolidated Infrastructure Plan to inform the Water Services Development Plan by providing information on backlogs and needs. This will assist the District to strategize the eradication of backlogs. The graph below depicts the service level provision within the Umdoni Municipality with Ward indicated as having a higher than average level of service provision. It must be noted that there has been some improvement in the provision of safe drinking water within Umdoni area if comparing information from census 2001 and 2011.

UGU District Municipality has increased water services delivery to 83% of its households even though 17% of the 83% is below the national minimum standard. The remaining 19% gets water from springs, boreholes and streams (UGU WSDP 2015/2020). Aged water and sanitation infrastructure, lack of capacity of key treatment plants continues to be a challenge and results in many interruptions and service delivery challenges.

Access to sanitation has been increased to 94% of the households in Ugu district. 35% of the 94% is however, according to STATS SA, below the National standard (VIP). Umdoni Municipality has over 10 000 households with no access to sanitation. Though an improvement of access to basic services such as Sanitation can be noted from 2011 to 2016 some households still have no access to adequate sanitation that is within the dwelling unit. UGU District Municipality is responsible for the provision of sanitation within Umdoni and intergovernmental relations need to be strengthened to eradicate VIP Toilet systems in some areas as well as provision of sanitation systems that are within the household/yard.

A total of 21 529 Households in Umdoni have access to Electricity according to the StatsSA 2016 Community Survey. However, the survey fails to highlight the number of Informal Settlements within the jurisdiction of Umdoni Municipality that is serviced by illegal connections, not only the Informal Settlements but some rural areas as well. The rural areas of Umdoni suffer challenges such as the power surge. This makes supply of electricity as a source of energy unreliable; the rural communities depend heavily on paraffin and candles as reliable sources of energy.

3.1 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

INTRODUCTION TO WASTE MANAGEMENT

During the 2021/2022 financial year the municipality continued providing weekly refuse collection services in both the Urban and Rural Areas. The unit has a total of 7 refuse compactors and 3 skip loaders and a total of 60 skip bins. The unit provides street cleansing in the Umzinto and Scottburgh CBD during the day and at night. The public ablution facilities within the CBDs are cleansed by the unit.

A new 13-ton skip loader was procured in the 2021/2022 financial year as the unit's fleet is relatively old which results in consistent breakdown and interruptions in services. The municipality took delivery of the skip loader in February 2022.

In addition to the municipality providing refuse collection and street cleansing, MISA had assisted the municipality in appointing beneficiaries in each ward to cleanse areas of waste. The program benefited the municipality as the additional human resources ensured areas were kept clean at all times. The MISA program provided the municipality with 5x 6m² stackable skip bins which the municipality had placed in areas that had been identified as hot spots for illegal dumping.

The Municipality participated in the Economic Development Tourism and Environmental Affairs, competition, "Cleanest Town Competition" were the municipality had participated and was placed 2nd in the province receiving an award of R 800 000 to further improve waste management within the municipality.

In December 2021 the municipality was faced with a huge challenge as access to the Humberdale Landfill Site had been blocked by a community living within close proximity to the landfill site. The municipality had to then transport its waste to the EThekweni Metro Municipality which placed a burden on the fleet. Further to waste being transported to the neighbouring municipality the aged fleet had broken down which resulted in the municipality in hiring refuse compactors and skip loader to continue providing services to its residents.

Solid Waste Service Delivery Levels				
Description	Year -3	Year -2	Year -1	Year 0
	Actual No.	Actual No.	Actual No.	Actual No.
Solid Waste Removal: (minimum level)				
Removed at least once a week	20 000	20 000	20 000	20 000
Minimum service level and Above sub-total	20 000	20 000	20 000	20 000
Minimum sublevel and above percentage	Unknown	Unknown	Unknown	Unknown
Solid Waste Removal: (below minimum level)	Unknown	Unknown	Unknown	Unknown
Removed less frequently than once a week				
Using communal refuse dump	No communal dump	No communal dump	No communal dump	No communal dump
Using own refuse dump	Humberdale Landfill	Humberdale Landfill	Humberdale Landfill	Humberdale Landfill
Other rubbish disposal	No other dump except Humberdale	No other dump except Humberdale	No other dump except Humberdale	No other dump except Humberdale
No rubbish disposal	Unknown	Unknown	Unknown	Unknown
Below minimum service level sub-standard	Unknown	Unknown	Unknown	Unknown
Below minimum sublevel percentage	Unknown	Unknown	Unknown	Unknown
Total Number of Households	20 000	20 000	20 000	20 000

Households – Solid Waste Service Delivery Levels below the minimum						
Description	Year -3	Year -2	Year -1	Year 0		
	Actual No.	Actual No.	Actual No.	Original Budget	Adjusted Budget	Actual No.
Formal Settlements						
Total Households	20 000	20 000	20 000	20 000	20 000	20 000
Households below minimum service level	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Proportion of households below minimum service level	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Informal Settlements						
Total Households	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Households below minimum service level	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Proportion of households below minimum service level	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown

Employees: Waste Management Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
Total	65	65	65	36	55%
T3.1.5					

Financial Performance Year : Solid Waste Services					
Details	Year -1		Year 0		
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operating Revenue					
Expenditure:					
Employees	R10 896 310.40			R12 235 764.00	
Repairs & Maintenance	R892 623.00			R2 616 831.00	
Other	0			0	
Total Operational Expenditure	R14 428 600.90			R19 130 630.60	
Net Operational Expenditure					
T3.1.6					

Capital Expenditure Year : Waste Management Services					
Capital Projects	2021/2022				
	Budget	Adjustment Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Project A	R1 695 652 ex vat				R1 700 000 inc vat

COMMENT ON WASTE MANGEMENT SERVICE PERFORMANCE OVERALL:

During the 2022/2023 the municipality needs to cater budget for new fleet to replace the old fleet which has broken down. The new fleet will ensure refuse collection services will continue. The street sweeping unit has received additional staff which enabled the unit to reintroduce nightshift street sweeping in the Umzinto CBD thus improving the appearance of the town. The issue of the community blockading the access to the Humberdale Landfill Site has been partially resolved with Eskom providing responses regarding electrification of the area. The municipality further assisted by distributing ethanol gel and stoves to the community which resulted in the community removing the blockade.

The Planning and Development Department has requested for proposal for recycling initiatives within the municipality. This initiative will build and form a partnership with private entities and the municipality.

3.5 HOUSING

INTRODUCTION TO HOUSING

The municipality in planning and implementing its housing projects in order to overcome the housing backlog it is currently faced with. The strategy being followed in dealing with the housing back is informed by the following objectives:

Exploring various housing developments in Umdoni Municipality;

To provide a formal and practical method of prioritizing housing projects and obtaining political consensus for the sequencing of their implementation;

To ensure more integrated development through bringing together the relevant cross-sectoral role players to co-ordinate their development interventions in one plan;

To provide greater spatial linkages between the Spatial Development Framework and the physical implementation of projects on the ground;

To ensure that there is definite housing focus for the IDP;

To ensure effective subsidy, budgeting and cash flows both at the local municipal and provincial levels.

T 3.2.1

Percentage of Households with access to basic housing			
Year End	Total Households (Including in formal and informal settlements)	Households in formal Settlements	Percentage of HHs informal Settlements
Year -3	35 450	20 561	2400
Year -2	35 450	20 561	2400
Year -1	35 450	20 561	2400
Year 0	35 450	20 561	2400

Housing Policy Objectives Taken from IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0 (2021/2022)		Year 1	Year 2		
		Target	Actual	Target		Actual	Target		
		Previous Year	Previous Year	Previous Year	Current Year	Current Year	Current Year	Following Year	
To ensure that the Housing Backlog is eliminated	Construction of Housing	Construct 100 Houses for Amandawe Rural Housing project by 30 June 2021	100 Houses constructed in Amandawe Rural Housing project	Construct 100 Houses for Amandawe Rural Housing project by 30 June 2021	Construct 50 RDP houses in Amandawe Rural Housing Project by 30 June 2022	50 Houses constructed in Amandawe Rural Housing Project	Construct 50 RDP houses in Amandawe Rural Housing Project by 30 June 2023	n/a	n/a
To ensure that the Housing Backlog is eliminated	Construction of Housing	Construct 100 Houses for Malangeni Rural Housing project by 30 June 2021	100 Houses constructed in Malangeni Rural Housing Project	Construct 100 Houses for Malangeni Rural Housing project by 30 June 2021	Construct 50 RDP houses in Malangeni Rural Housing Project by 30 June 2022	50 Houses constructed for Malangeni Rural Housing Project	Construct 50 RDP houses in Malangeni Rural Housing Project by 30 June 2023	n/a	n/a
To ensure that the Housing Backlog is eliminated	Construction of Housing	Construct 100 Houses for Amahlongwa Rural Housing Project by 30 June 2020	100 Houses constructed for Amahlongwa Rural Housing project	Construct 100 Houses for Amahlongwa Rural Housing Project by 30 June 2020	n/a	n/a	n/a	n/a	n/a
To ensure that the Housing Backlog is eliminated	Construction of Housing	Construct 100 Houses for Vulamehlo Rural Housing project by 30 June 2021	112 Houses constructed for Vulamehlo Rural housing project	Construct 100 Houses for Vulamehlo Rural Housing project by 30 June 2021	Construct 50 RDP houses in Vulamehlo Rural Housing Project by 30 June 2023	50 RDP Houses constructed for Vulamehlo Rural Housing Project	Construct 50 RDP houses in Vulamehlo Rural Housing Project by 30 June 2023	n/a	n/a

Employees: Housing Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
Total	05	05	05	05	0%

COMMENT ON THE PERFORMANCE OF THE HOUSING SERVICE OVERALL:

During the reporting period we had rural housing project being implemented since our housing demand indicated a priority for rural areas and those housing projects are as follows:

Amandawe Rural Housing – 100 housing units constructed

Malangengi Rural Housing Project – 100 housing units constructed

Amahlongwa Rural Housing Project – 100 housing units constructed

Vulamehlo Rural Housing Project – 100 housing units constructed

Vulamehlo (Mistake Farm) Rural Housing Project – 100 housing units constructed

KwaCele Ingonyama Rural Housing Projects – The aim was to construct 20 housing units but they were delays in the drafting of agreement by the Department of Human Settlements and this project will be implemented in the next financial year

Work stoppages caused by local business forums. The Municipality and the Department of human settlements facilitate negotiations between main contractors and local sub-contractors;

Difficult and unbuildable site. The Ward Councillors and Local Traditional Leaders assist in providing alternative sites for affected beneficiaries.

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3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

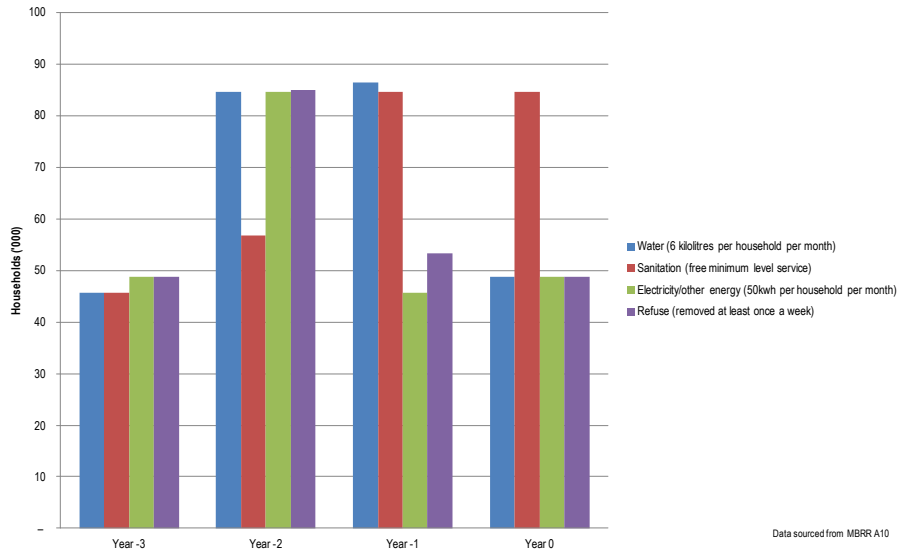
The Local Government: Municipal Systems Act 32 of 2003 states that a municipality must ensure that all citizens within its community have access to at least minimal basic services. Within the budgetary process, and in striving to create a situation where poor households will be granted access to a full social package. Currently the Municipality is providing the following basic services:

i. Electricity: an approved indigent registered household shall receive electricity fully subsidised to a maximum of 50kWh per month - the free basic services subsidy is also applicable to registered indigent households in rural areas where the Municipality or Eskom is the supplier of electricity.

ii. Refuse Removal: a) subject to the municipality's tariff changes annually and the Municipality's resolution every financial year, an approved indigent registered household shall be fully subsidised for refuse removal as provided for in the annual budget. b) if not fully subsidized, then an indigent registered household is expected to contribute on their accounts for payment.

iii. Property Rates: an approved indigent registered household is subsidised for property rates as provided for in the municipal annual budget and subject to the provisions of the Municipal Property Rates Act 2006. In order to qualify for a reduction of R295 000 on market value (residential properties only), an indigent person, a pensioner, or a disabled person must be the sole owner of the property or own the property jointly with his or her spouse or be beneficiaries of deceased estates; be living permanently on the property; not own any other property; and have a combined household gross income not exceeding the SASSA income threshold for pensioners and not exceeding two welfare (SASSA) grants for indigents. Indigents will also receive a refuse and electricity rebate

Free Basic Household Services



COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT:

Alternative Energy (Gel): a. the municipality shall make provision for alternative energy sources, such as gel for lighting and cooking to an approved indigent registered household in an informal settlement within the municipal jurisdiction, where limited or no electricity is available.

The municipality will annually determine the amount of targeted subsidies which may vary between categories of indigent consumers.

If an indigent consumer's consumption or use of municipal services is less than the subsidised service or free basic services, then the unused portion shall not be accrued and the indigent consumer shall not be entitled to a rebate in the form of cash or any other form in respect of the unused portion. d. If the indigent consumer consumes or uses a municipal service in excess of the subsidised services of free basic services (in excess of 50KwH of electricity) then such customer will be obliged to pay for such excess consumption at the applicable normal rate.

COMPONENT B: ROAD TRANSPORT

This component includes: roads; transport; and waste water (Stormwater drainage).

3.7 ROADS

INTRODUCTION TO ROADS

Gravel Road Infrastructure				
	Total Gravel Roads	New gravel roads constructed	Gravel roads upgraded	Gravel roads graded/maintained
Year -2	17,55	0	3,5 Km	14,05 Km
Year -1	8,91	0	2,2 Km	6,71 Km
Year 0	8,51	0	2,2 Km	6,31 Km

Tarred Road Infrastructure					
	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads maintained
Year -2	3,5 Km	3,5 Km	0	0 Km	0 Km
Year -1	2,91 Km	2,2 Km	0,71 Km	0 Km	0 Km
Year 0	2,2 Km	2,2 Km	0	0 Km	0 Km

Cost of Construction/Maintenance						
	Gravel			Tar		
	New	Gravel-Tar	Maintained	New	Re-worked	Maintained
Year -2	0	R0	R9 686 643,29	R6 643 609,81	R0	R0
Year -1	0	R1 194 700,91	R9 580 926,85	R0	R2 735 484,11	R0

Year 0	0	R6 628 061,51	R9 698 310,12	R0	R2 472 095,32	R0

Road Transport Policy Objectives Taken from IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0 (2021/2022)			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		Previous Year	Previous Year	Previous Year	Current Year	Current Year	Current Year	Current Year	Following Year
To ensure provision, upgrading, and maintenance of infrastructure and services that enhances economic development	Upgrading of Mthobisi Mbutho Road from Gravel to Asphalt	Appoint Service Provider for the upgrading of Mthobisi Mbutho Road by 30 June 2020	Bid Committee Stages	Appoint Service Provider for the upgrading of Mthobisi Mbutho Road by 30 June 2020	Upgrade 0.73 Kms from Gravel to Asphalt of Mthobisi Mbutho Road by 30 June 2022	0 Km of Mthobisi Mbutho upgraded from gravel to asphalt	Upgrade 100% of Mthobisi Mbutho Road from Gravel to Asphalt by 30 June 2023	None	None
To ensure provision, upgrading, and maintenance of infrastructure and services that enhances economic development	Upgrading of Steep Hills from Gravel to Concrete	Upgrade 100% planned Steep Hills in rural roads from gravel to concrete by 30 June 2021	100% planned steep hills upgraded 15 March 2021	Upgrade 100% planned Steep Hills in rural roads from gravel to concrete by 30 June 2021	Upgrade 245m of Hluzingqondo Rural Road Steep Hills from Gravel to Concrete by 31 December 2021	Upgraded 245m of Hluzingqondo Rural Road Steep Hill upgraded	None	None	None
To ensure provision, upgrading, and maintenance of infrastructure and services that enhances economic development	Upgrading of Steep Hills from Gravel to Concrete	Upgrade 100% planned Steep Hills in rural roads from gravel to concrete by 30 June 2021	100% planned steep hills upgraded 15 March 2021	Upgrade 100% planned Steep Hills in rural roads from gravel to concrete by 30 June 2021	Upgrade 160m of Dlangezwa Rural Road Steep Hills from Gravel to Concrete by 31 December 2021	Upgraded 160m of Dlangezwa Rural Road Steep Hill	None	None	None
To ensure provision, upgrading, and maintenance of infrastructure and services that enhances economic development	Regravelling of Rural Roads	Re-Gravel 5km of Rural Roads	4km of Rural roads re-gravelled	Re-Gravel 5km of Rural Roads	Re-graveled 5,6 Km of Rural roads by 30 June 2022	49.56Km of Rural Roads re-graveled	None	None	None
To ensure provision, upgrading, and maintenance of infrastructure and services that enhances economic development	Construction of Gumedede Bridge	Appoint Service Provider for the construction of Gumedede Bridge by 30 June 2021	Bid Committee Stages	Appoint Service Provider for the construction of Gumedede Bridge by 30 June 2021	Construct 240 meters of rural bridges (Gumedede Bridge) by 30 June 2022	40 meters of Gumedede Bridge constructed	Construct and Complete 100% of Gumedede Bridge by 30 June 2023	None	None

economic development									
	Rehabilitation of Textile Road	Rehabilitate 0,2Km Textile Road by 30 June 2021	0 Km	Rehabilitate 0,2Km Textile Road by 30 June 2021	Construct 0,74 Km of Urban Roads (Textile Road) by 30 June 2022	0,74 Km of Urban Road (Textile Road) constructed	None	None	None
									T3.4.6

Employees: Road Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
Total					
					T3.4.7

COMMENT ON THE PERFORMANCE OF ROADS OVERALL:

Roads maintenance did not perform very well during the period under review. The lack of maintenance plan resulted in Council approving the road assessment exercise be conducted to establish the extent of required funding for the repairs of roads and storm water network. The road maintenance program will be implemented in the 2022/2023 financial year.

3.9 STORMWATER DRAINAGE

COMMENT ON THE PERFORMANCE OF STORMWATER DRAINAGE

The lack of proper storm water drainage master plan resulted in the municipality not putting much efforts on the maintenance of storm water drainage. The Department of Co-operative Governance and Traditional Affairs have committed funding for the next three years to resolve some of the issues experience in Umzinto town.

COMPONENT C: PLANNING AND DEVELOPMENT

This

3.10 PLANNING

INTRODUCTION TO PLANNING

The Town Planning Section set out to facilitate integrated approach towards planning for urban and rural communities through the processing of land use and development applications within the legislatively prescribed timeframes as stipulated in the Umzinto Spatial Planning and Land Use Management Bylaw.

The Town Planning Unit Received 26 land use and development applications for the period commencing on the 01st of July 2021 and ending on the 30th of June 2022. The Unit was able to process 22 of the 26 land use and development applications within the said period and the outstanding 4 applications to be finalised in the period commencing on the 01st of July 2022 and ending on the 30th of June 2023.

The period commencing on the 01st of July 2021 and ending on the 30th of June 2022 commenced with a backlog 19 land use and development applications which were not finalised in the period that had commenced on the 1st of July 2020 and ended on the 30th of July 2021. In this period, a total of 48 land use and development applications were received and 29 were processed and finalised within that period.

The major efficiencies achieved by the town planning service during the period commencing on the 01st of July 2021 and ending on the 30th of June 2022 as follows:

- 1 The adoption of a Single Land Use Scheme in compliance with Section 24 (1) of the Spatial Planning and Land Use Management Act 16 of 2013 on the 30th of August 2021.
- 2 Publishing of the Municipal Planning Tribunal Members on the KwaZulu-Natal Provincial Gazette on the 22nd of October 2021 in compliance with section 34 (4) and (5) of the Spatial Planning and Land Use Management Act, 2013 (Act 16 of 2013).

The main challenges that were faced by the town planning service during the period commencing on the 01st of July 2021 and ending on the 30th of June 2022 as follows:

- 1 Delays in the Publishing of the appointed Municipal Planning Tribunal Members in the Provincial Gazette which subsequently delayed the commencement of Municipal Planning Tribunal's operations as contemplated in the Spatial Planning and Land Use Management Act, 2013 (Act 16 of 2013). This resulted in 23 land use and development applications which were meant to be decided on the by the Municipal Planning Tribunal not being processed within the prescribed legislative timeframes.
- 2 The enforcement of the Spatial Planning and Land Use Management Bylaw and the Single Land Use Scheme remains a major challenge for the Municipality which is due to lack of human resource capacity.

As mitigation measure to the challenges faced by the town planning service, on the 29th of June 2022 which included a position for the Enforcement Officer whom amongst other things will be tasked with the responsibility of enforcement of the Spatial Planning and Land Use Management Bylaw and the Single Land Use Scheme remains a major challenge for the Municipality which is due to lack of human resource capacity.

Land Use and Development Applications in terms of Umdoni Spatial Planning and Land Use Management Bylaw												
Detail	Townships Establishment		Rezoning		Subdivision		Consolidation		Special Consent		Combined	
	2020 / 21	2021 / 22	2020 / 21	2021 / 22	2020 / 21	2021 / 22	2020 / 21	2021 / 22	2020 / 21	2021 / 22	2020 / 21	2021 / 22
Planning applications received	0	0	4	0	1	1	2	2	30	23	11	0
Determination made in year of receipt	0	0	1	0	0	1	1	2	26	19	1	0
Determination made following year	0	0	3	0	1	0	1	0	4	4	9	0
Applications withdrawn	0	0	0	0	0	0	0	0	0	0	1	0
Applications outstanding at year end	0	0	3	0	1	0	1	0	4	4	10	0

Planning Policy Objectives Taken from IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0 (2021/2022)		Year 1	Year 2		
		Target	Actual	Target		Actual	Target		
		Previous Year	Previous Year	Previous Year	Current Year	Actual	Current Year	Current Year	Following Year
SPLUMA Implementation	Number of days development applications approved after receipt of complete application	180 days	> 180 days	180 days	180 days	> 180 days	180 days	180 days	180 days

Employees: Planning Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3	1	1	1	0	0
4-6	2	3	2	1	33
7-9	0	0	0	0	0
10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	3	4	3	1	15

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

INTRODUCTION TO ECONOMIC DEVELOPMENT

The Local Economic Development (LED) Section set out to promote Economic Development in order to reduce poverty, inequality and unemployment through Job Creation initiatives, development of Informal Economy Infrastructure and issuing of business licences and trading permits within the prescribed legislative timeframes.

The major efficiencies achieved by the LED service during the period commencing on the 01st of July 2021 and ending on the 30th of June 2022 as follows:

- 1 Successful implementation of the Scottburgh and Umzinto Informal Trading Infrastructure Upgrade (Revamp).
- 2 Creation of 220 work opportunities equating to 70 full time equivalent work opportunities in the environmental and cultural sector of the Extended Public Works Programme (EPWP). The strides made in the implementation of the EPWP earned the Municipality an EPWP KAMOSO Award for coming second in the implementation Environmental & Culture Sector.
- 3 Development and adoption of Municipality's Tourism Master Plan.

The main challenges that were faced by the LED service during the period commencing on the 01st of July 2021 and ending on the 30th of June 2022 as follows:

- 1 The annual SMME / Cooperative Support Programme could not be implemented due to budgetary constraints.
- 2 Non-Achievement of the EPWP work opportunities Infrastructure Sector.
- 3 Limited capacity and resources to implement the LED Strategy and the revitalisation of the local economy following the COVID 19 pandemic, looting and floods.

In a bid to revive the annual SMME / Cooperative Support Programme, a funding application has been submitted to the Department of Economic Development, Tourism and Environmental Affairs. The EPWP Environmental Sector will be afforded more attentions to ensure improvement in the achievement of the set target. Further funding business plans are to be prepared and submitted to the relevant

authorities for implementation of the LED Strategy and the revitalisation of the local economy following the COVID 19 pandemic, looting and floods.

T 3.11.1

Economic Activity by Sector				
Sector	Year -2	Year -1	Year 0	
Agric, forestry and fishing	8.8%	8.8%	8.8%	
Mining and quarrying	0.7%	0.7%	0.7%	
Manufacturing	15.7%	15.7%	15.7%	
Wholesale and retail trade	16.5%	16.5%	16.5%	
Finance, property, etc	14.1%	14.1%	14.1%	
Govt, Community and social services	16.4%	16.4%	16.4%	
Infrastructure services	Unknown	Unknown	Unknown	
Total	15.7%	15.7%	15.7%	

Economic Employment by Sector				
Sector	Year -2	Year -1	Year 0	
Agric, forestry and fishing	18%	18%	18%	
Mining and quarrying	0%	0%	0%	
Manufacturing	9%	9%	9%	
Wholesale and retail trade	23%	23%	23%	
Finance, property, etc	11%	11%	11%	
Govt, Community and social services	13%	13%	13%	
Infrastructure services	Unknown	Unknown	Unknown	
Total				

COMMENT ON LOCAL JOB OPPORTUNITIES:

Jobs created during Year 0 by LED Initiatives (Excluding EPWP Projects)				
Total jobs created/Top 3 Initiatives	Jobs created No.	Jobs lost/displaced by other initiatives No.	Net total jobs created in year No.	Method of validating jobs created/lost
Total (all initiatives)				
2019 / 2020	0	Unknown	0	NA
2020 / 2021	18	Unknown	18	Identity Documents and employment contract where applicable
2021 / 2022	6	Unknown	6	Identity Documents and employment contract where applicable
Scottburgh Umzinto Informal Trader Project	6	Unknown	6	Identity Documents and employment contract where applicable

T3.11.5

Job creation through EPWP Projects		
Details	EPWP Projects No.	Jobs created through EPWP Projects No.
Year -2	3	304
Year -1	2	197
Year 0	1	217

T3.11.6

Local Economic Development Policy Objectives Taken from IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0 (2021/2022)		Year 1	Year 2		
		Target	Actual	Target		Actual	Target		
		Previous Year	Previous Year	Previous Year	Current Year	Current Year	Current Year	Current Year	Following Year
Job Creation	Number of Jobs created through labour intensive projects	200	443	200	200	217	180	180	180
Upgrade (Revamp) of Scottburgh and Umzinto Markets	Date Scottburgh Crafters Market refurbished	NA	NA	NA	30 June 2022	30 June 2022	NA	NA	NA
	Date Umzinto Bus Rank Traditional Healers market upgraded	NA	NA	NA	30 June 2022	30 June 2022	NA	NA	NA
Business Licenses	Number of Days taken to issue business license after receipt of complete application	Issue Business license within 21 Days after receipt of complete application	Business licenses issued within 21 Days after receipt of complete application	Issue Business license within 21 Days after receipt of complete application	Issue Business license within 21 Days after receipt of complete application	Business licenses issued within 21 Days after receipt of complete application	Issue Business license within 21 Days after receipt of complete application	Issue Business license within 21 Days after receipt of complete application	Issue Business license within 21 Days after receipt of complete application
Trading Permits	Number of Days taken to issue Trading Permit after receipt of complete application	Issue Trading Permit within 14 Days after receipt of complete application	Trading Permits issued within 14 Days after receipt of complete application	Issue Trading Permit within 14 Days after receipt of complete application	Issue Trading Permit within 14 Days after receipt of complete application	Trading Permits issued within 14 Days after receipt of complete application	Issue Trading Permit within 14 Days after receipt of complete application	Issue Trading Permit within 14 Days after receipt of complete application	Issue Trading Permit within 14 Days after receipt of complete application

T3.11.7

Employees: Local Economic Development Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3	1	1	1	0	0
4-6	3	3	2	1	33
7-9	2	2	2	0	0
10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	6	6	5	1	17

Financial Performance Year 0 (2021/2022): Local Economic Development Services					
Details	Year -1		Year 0		
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue					
Expenditure:					
Employees	R 4 102 958.00	R 2 830 695.00	R 0.00	R 2 830 695.00	R 0.00
Repairs & Maintenance	R 33 027.00	R 0.00	R 0.00	R 33 027.00	R 0.00
Other		R 1 731 613.00	R 0.00	R 1 731 613.00	R 0.00
Total Operational Expenditure					
Net Operational Expenditure					

Capital Expenditure Year 0: Local Economic Development Services					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Total All	R0	R0	R0	R0	R0
Project A	R0	R0	R0	R0	R0
Project B	R0	R0	R0	R0	R0
Project C	R0	R0	R0	R0	R0
Project D	R0	R0	R0	R0	R0

COMPONENT D: COMMUNITY & SOCIAL SERVICES

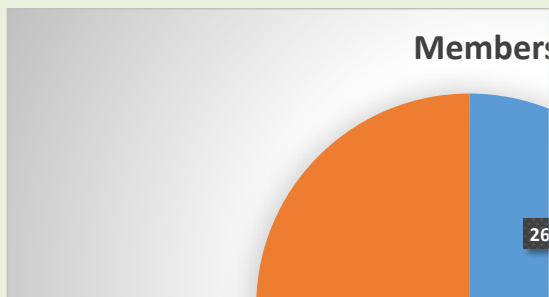
3.12 LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

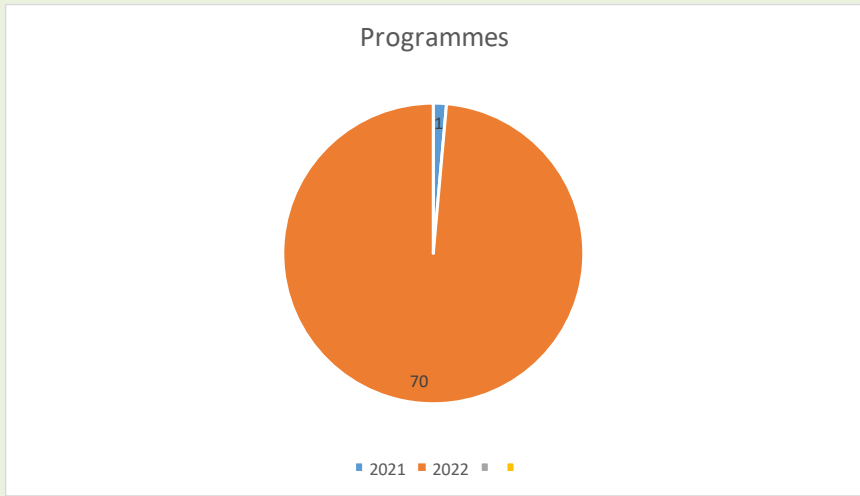
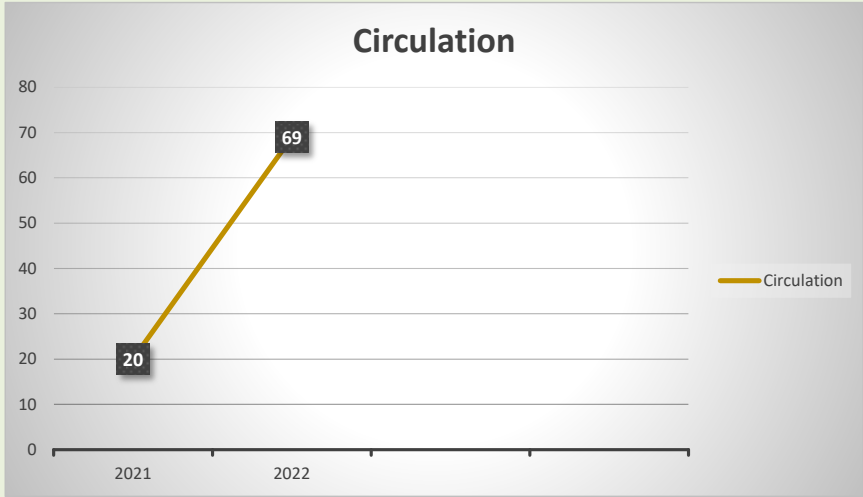
INTRODUCTION TO LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES

Libraries are community hubs; they **connect people to information**. They are safe havens for kids, providing after-school homework help, games, and book clubs. They offer computer classes, allowing older adults to stay engaged in a digital world. Transformed and equitable library and information services delivered to all rural and urban communities. Improved library infrastructure and services that meet the needs of the communities they serve including building new libraries, upgrading existing infrastructure, toy libraries, mini libs for the people with visual impairments and dual purpose libraries to provide library services to schools and communities. Improved culture of reading through reading programmes and outreach programmes to the community, literary events, establishment of book clubs, writing and publishing programmes. Implement reading facilities for visually impaired persons in public libraries are being prioritised and rolled out in provinces in cooperation with the South African Library for the Blind. ICT infrastructure and Library automated systems. Purchasing library collections including school text books and gaming equipment for early childhood development (ECD) needs.

SERVICE STATISTICS FOR LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

Libraries were affected by the COVID 19 that was the pandemic in our country. The library circulation and membership were affected as the patron were not visiting the libraries regularly. The libraries were





Employees: Libraries, Archives, Museums, Galleries & Community Facilities Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3	09	01	09	09	11%
4-6					
7-9	24	06	24	24	25%
10-12					
13-15					
16-18	09	01	09	09	11%
19-20					
Total					

T3.12.4

Financial Performance Year 0 (2021/2022): Libraries, Archives, Museums and Community Facilities Services

Details	Year -1	Year 0			Variance to Budget
	Actual	Original Budget	Adjustment Budget	Actual	
Total Operational Revenue					
Expenditure:	9 731 000.00	9 731 000.00			12 201 884.07
Employees	4 464 614.90	4 464 614.90			4 464 614.90
Repairs & Maintenance	350 750.00	115 000.00			466 650.00
Other	1 616 805.00	1 616 805.00	105 000.00		1 721 805.00
Total Operational Expenditure	12 201 884.07				12 201 884.07
Net Operational Expenditure	9 731 000.00				9 731 000.00

T3.12.5

Capital Expenditure Year 0: Libraries, Archives, Museums and Community Facilities Services					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from Original Budget	Total Project Value
Total All	0	0	0	0	0
Project A	0	0	0	0	0
Project B	0	0	0	0	0
Project C	0	0	0	0	0
Project D	0	0	0	0	0

T3.12.5

3.13 CEMETORIES AND CREMATORIIUMS

INTRODUCTION TO CEMETORIES & CREMATORIIUMS

The Municipality has set aside a piece of land situated in ward 10. The municipality is yet to set up an area for exclusive use by different religious, cultural groups taking into consideration the custom or religious conventions of such groups

SERVICE STATISTICS FOR CEMETORIES & CREMATORIIUMS

MONTHS	TOTAL BURIALS	NUMBER OF PAID BURIALS	NO. OF INDIGENT	TOTAL PAID
July 2021	7	6	1	R 12 576.00
August 2021	7	5	2	R 9 372.00
September 2021	8	7	1	R 13 561.00
October 2021	7	7	0	R 14 672.00
November 2021	5	3	2	R 6 288.00
December 2021	3	3	0	R 6 288.00
January 2022	7	5	2	R 10 480.00
February 2022	8	5	3	R10 480.00
March 2022	0	0	0	0
April 2022	4	1	3	R2 096.00
May 2022	5	3	2	R6 288.00
June 2022	1	1	0	R2 096.00
Total	62	46	16	R94 197.00

COMPONENT E: ENVIRONMENTAL PROTECTION

This component includes: pollution control; biodiversity and landscape; and costal protection.

INTRODUCTION TO ENVIRONMENTAL PROTECTION

The Environmental Management Section had requested for the proposal for recycling initiatives within the municipality. The ultimate aim of the Municipality with regards to the implementation of a recycling initiative, is for the protection of the environment and public health by reducing the ever increasing volumes of waste being generated by developing societies, as well as reducing the amount of waste going to our landfill site.

The Municipality has not made much progress in relation to recycling having only two recycling depots around one being at Pennington and the other at the Humberdale landfill site. This has been a growing call for solid waste recycling programme from the environmental management fraternity within the Municipality's area of jurisdiction and a strong advocacy from the National Environmental Affairs Department for minimization of waste stream and avoidance of the generation of waste wherever possible.

The Implementation / initiation of a Solid Waste Recycling Programme by its very nature requires a collaborative effort from the Government, Community, academia, research institutions and private sector. Furthermore, it involves multi-dimensional implementation avenues. It is for this reason therefore that, The Municipality had signed a memorandum of understanding (MOU) with Umdonmuhle recycling project for the implementation of the recycling programme within the Municipality's area of jurisdiction.

T 3.14

Commented [TN6]: Manager Environmental Services

COMPONENT G: SECURITY AND SAFETY

INTRODUCTION TO SECURITY & SAFETY

The mission of the Traffic & Policing Section is to: prevent and combat anything that may threaten the safety and security of the Umdoni community; investigate any crimes that threaten the safety and security of any community and ensure offenders are brought to justice.

3.20 POLICE

INTRODUCTION TO TRAFFIC AND POLICING

The mission of stringent Law Enforcement over the financial period 2021/2022 was to reduce the incidence and severity of road crashes and fatalities through efficient and effective coordinated deployment of personnel to achieving the goal of saving lives. Complaints and other related offences were dealt with by the enforcement of the Municipal Bylaws, Road Traffic Act 93/97, Criminal Procedure Act and other legislation. Also in the year 2021/2022, major disasters such as the looting that took place in July 2021 and the flood disaster in April 2022 impacted the community at large. Regular roadblocks were held throughout the jurisdiction of Umdoni in the aid of reducing the number of unroadworthy vehicles and non-compliance of drivers.

Umdoni Traffic and Policing Service Data

	Details	2021/2022	
		Estimate No.	Actual No.
1.	Number of road traffic accidents during the year	35	57
2.	Number of by-law infringements attended	15	26
3.	Number of police officers in the field on the average day	13	4
4.	Number of police officers on duty on an average day	13	7

The current status of the Traffic & Policing section comprises of the following staff: 1 x Superintendent, 2x Assistant Superintendents, 8 x Traffic Officers and 7 x Traffic Wardens.

The shortage of staff to cater for the entire Municipal area in terms of service delivery in all aspects is a challenge. Having to operate shifts thins out the personnel further.

The problem is further compounded by having 2 x Traffic Officers permanently deployed to the Test Centre and a further 3 staffs who assist on an ad hoc basis as Relief Driver's Examiners which creates a major challenge with regards to law enforcement and service delivery.

Traffic and Policing Policy Objectives Taken from IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0 (2021/2022)			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		Previous Year	Previous Year	Previous Year	Current Year	Actual	Current Year	Current Year	Following Year
Roadblocks	To reduce road accidents, unroadworthy vehicles and other related offences, other related criminal offences	12	12	12	12	12	n/a	n/a	n/a

Employees Traffic and Policing Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3	11	2	11	N/A	
4-6	00	0	00	N/A	
7-9	11	3	11	N/A	
10-12	00	0	00	N/A	
13-15	00	0	00	N/A	
16-18	03	1	03	N/A	
19-20	0	0	0	N/A	
Total	25	6	25	N/A	

Commented [TN7]: GM Community Services

3.21 FIRE

INTRODUCTION TO FIRE SERVICES

Fire Services is an important public service. It forms part of the social fabric of all our communities. The service it provides are critical to preventing fires and responding quickly and effectively to incidents.

The Fire services provide these services in compliance with the Fire Brigade Services Act No 9 of 1987, the service is responsible for preventing fire outbreaks or spread of fire, firefighting. The protection of life or property against fire or other threatening danger. The rescue of life or property from a fire or other danger.

Commented [TN8]: GM Community Services

Umdoni Fire Service Data					
Details	2021/2022				
	Actual No.	Estimate No.	Actual No.	Estimate No.	
1. Total Fires attended in the year	36	40	36	45	
2. Total of other incidents attended in the year	1106	1145	1106	1150	
3. Average turnout time – urban areas	8min	8min	8min	8min	
4. Average turn-out time – rural areas	15-25min	15-25min	15-25min	15-25min	
5. Fire fighters in the post at the year end	7	7	7	7	
6. Total fire appliances at year end	2	2	2	2	
7. Average number of appliances off the road during the year	4	4	4	4	

Employees Fire Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3					
4-6					
7-9					
10-12					
13-15					
16-18					
19-20					
Total	14	36	14	2	14%

Commented [TN9]: GM Community Services

COMPONENT H: SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

INTRODUCTION TO SPORT AND RECREATION

Delete Directive note once comment is completed – Provide brief introductory comments. Set out your top 3 service delivery priorities and the impact you have had on them during the year. Explain the measures taken to improve performance and the major efficiencies achieved by your service during the year. Refer to support given to those communities that are living in poverty.

T 3.23

3.23 SPORT AND RECREATION

SERVICE STATISTICS FOR SPORT AND RECREATION

T 3.23.1

Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3					
4-6					
7-9					
10-12					
13-15					
16-18					
19-20					
Total					

T3.17.5

Commented [TN10]: MM

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services.

INTRODUCTION TO CORPORATE POLICY OFFICES, Etc

Delete Directive note once comment is completed – Provide brief introductory comments.

T 3.24

3.24 EXECUTIVE AND COUNCIL

This component includes: Executive office (mayor; councilors; and municipal manager).

INTRODUCTION TO EXECUTIVE AND COUNCIL

Delete Directive note once comment is completed – Provide brief introductory comments. Set out your top 3 service delivery priorities and the impact you have had on them during the year. Explain the measures taken to improve performance and the major efficiencies achieved by your service during the year.

T 3.24.1

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

T 3.69.2

3.25 FINANCIAL SERVICES

1

DEBT RECOVERY							
DETAILS OF THE TYPES OF ACCOUNTS RAISED AND RECOVERED	Year -1 2020-2021		Year 2021-2022			Year 1 2022-2023	
	Actual Billed	Proportion of accounts value billed that were collected in the year	Billed in year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estimated outturn for accounts billed in year (5 MONTHS)	Estimated proportion of accounty billed that were collected %
Property Rates	103 107 860,29	86,90	109 567 495,16	99 815 743,20	91,10	63 703 831,26	77,21
Refuse	9 355 247,84	93,17	11 040 177,41	8 842 360,81	80,09	6 111 877,18	72,46
Other	7 246 526,57	55,59	8 431 773,74	6 836 076,65	81,08	3 592 489,37	98,06

Employees Financial Services					
Job Level	Year -1		Year 0		
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime equivalents) No.	Vacancies (as a % of total posts) %
0-3					
4-6					
7-9					
10-12					
13-15					
16-18					
19-20					
Total					

Commented [TN11]: C

Commented [TN12R11]: CFO

T3.17.5

3.26 HUMAN RESOURCE SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES

Delete Directive note once comment is complete – Provide brief introductory comments. Set out priorities and the impact you have had on them during the year. Explain the measures taken to improve performance and the major efficiencies achieved by HR service during the year.

T 3.26.1

Chapter 5

CHAPTER 4 ORGANISATION DEVELOPMENT PERFORMANCE

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1. EMPLOYEE TOTAL, TURNOVER AND VACANCIES

VACANCY RATE FOR SENIOR MANAGERS			
Designation	Total Approved Posts	Vacancies	%
Municipal Manager	1	0.656	0.656
CFO	1	0.333	0.333
Community Services	1	1	0
Economic Development and Planning	1	1	0
Corporate Services	1	1	0
Technical Services	1	0.777	0.77

4.2 POLICIES

HR POLICIES AND PLANS			
No	Name of Policy	Reviewed	Date adopted by Council
	Affirmative Action		06/12/2019
	Attraction and Retention		N/A
	Code of Conduct for employees		N/A
	Delegations, Authorization & Responsibility		N/A
	Disciplinary Code and Procedures		Bargaining Council
	Essential Services		06/12/2019
	Employee Assistance / Wellness		06/12/2019
	Employment Equity		N/A
	Exit Management		N/A
	Grievance Procedures		N/A
	HIV/Aids		N/A
	Human Resource and Development		25/09/2019
	Information Technology		N/A
	Job Evaluation		25/09/2019
	Leave		25/09/2019
	Occupational Health and Safety		N/A
	Official Housing		N/A
	Official Journeys		N/A
	Official transport to attend Funerals		25/09/2019
	Official Working Hours and Overtime		N/A
	Organizational Rights		Bargaining Council
	Payroll Deductions		N/A
	Performance Management and Development		25/09/2019
	Recruitment, Selection and Appointments		N/A
	Remuneration Scales and Allowances		N/A
	Resettlement		New Policy
	Sexual Harassment		25/09/2019
	Skills Development		New Policy
	Smoking		N/A
	Special Skills		N/A
	Work Organization		N/A

Chapter 5

	Uniforms and Protective Clothing		N/A
	Other: Acting Allowance		06/12/2019

4.3 INJURIES SICKNESS AND SUSPENSIONS

NUMBER OF DAYS AND COST OF SICK LEAVE (EXCLUDING INJURIES ON DUTY)						
Salary Band	Total Sick Leave Days	Proportion Of Sick Leave Without Medical Certificate	Employee Using Sick Leave	Total Employees In Post	Average Sick Leave Per Employees	Estimated Cost
Level 1 – 4	24	90%	10	30	0.15	30
Level 5 – 7	40			22	0.26	
Level 8-10	136			58	0.88	
Level 11-13	6	95%	2	26	0.04	31
Level 14 – 17	230			11	1.48	
MM and S56	65			8	0.42	
Total	501	93%	12	155	3.23	61

Average is calculated by taking sick leave in column 2 divided by the total employees in column 5

4.4 PERFORMANCE REWARD

The reviewed Umdoni Municipality Performance Management Framework as approved by Council, directs that performance evaluated Senior Managers may be granted a performance reward for annual performance in accordance with signed performance agreements. The signed Performance Agreement which include specific key performance indicators (KPI's) and targets for set periods determines levels of reported performance substantiated with specified Portfolios of Evidence provided at the time of reporting.

This referred performance agreement is contracted between the municipality and the appointed senior managers. In terms of the Performance Management Framework, individual performance management and performance reward and categories of performance rewards is at this stage only implemented and applied at Senior management level in Umdoni Municipality; i.e. the Municipal Manager and all General Managers reporting to the Municipal Manager.

The Municipality is in the process of finalizing job description with an aim of cascading down the performance management to managers directly reporting to the Senior Managers.

Chapter 5

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

CASH FLOW OUTCOMES				
DESCRIPTION	YEAR-1	CURRENT: YEAR 0		
	AUDITED OUTCOME	ORIGINAL BUDGET	ADJUSTED BUDGET	ACTUAL
CASHFLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	106 126 262,00	121 881 807,00	138 239 057,00	125 997 999,99
Government -Operating	330 603 073,00	206 014 400,00	232 880 650,00	222 090 809,00
Government -capital	-	30 640 350,00	32 640 350,00	42 472 693,00
interest	7 403 911,00	8 312 000,00	7 312 000,00	7 151 407,00
dividends	-	-	-	-
Payments				
Suppliers and employees	- 409 097 970,00	- 321 642 249,00	- 438 518 721,00	- 360 429 979,52
Finance charges	- 174 124,00	-	-	-
Transfers and grants	-	- 2 601 252,00	- 1 894 246,00	- 1 790 512,42
NET CASH FROM (USED)OPERATING ACTIVITIES	34 861 152,00	42 605 056,00	- 29 340 910,00	35 492 417,05
CASH FLOWS FROM INVESTING ACTIVITIES				
RECEIPTS				
Proceeds on disposal of PPE	-	-	-	-
Decrease (increase) in non current debtors	-	-	-	-
Decrease (increase) in other current receivables	-	-	-	-
Decrease(increase)in non current investments	-	-	-	-
Payments				
Capital assets	- 24 193 575,00	- 47 552 330,00	- 55 463 715,00	- 48 811 816,00
NET CASH FROM (USED)INVESTING ACTIVITIES	- 24 193 575,00	- 47 552 330,00	- 55 463 715,00	- 48 811 816,00
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
short term loans	-	-	-	-

Chapter 5

Borrowing long term/refinancing	-	-	-	109 915,00
increase(decrease)in consumer deposits	-	8 237,00	8 237,00	10 432,66
Payments				
Repayment of borrowing	-	-	-	109 915,00
NET CASH FROM (USED)FINANCING ACTIVITIES	-	8 237,00	8 237,00	230 262,66
NET INCREASE/(DECREASE)IN CASH HELD	10 667 577,00	- 4 955 511,00	- 84 812 862,00	- 13 089 136,29
Cash/Cash equivalents at the begin	194 687 817,00	130 059 555,00	205 355 393,00	205 355 394,29
Cash/Cash equivalents at the end	205 355 394,00	125 104 044,00	120 542 531,00	192 266 258,00

Chapter 5

FINANCIAL PERFORMANCE OF OPERATIONAL SERVICES						
Description	Year- 1	Year 0			Year 0 Variances	
	Actual	Original Budget	Adjustment Budget	Actual	Original Budget	Adjustment Budget
Operating Cost						
WATER	-	-	-	-	0,00%	0,00%
WASTE WATER(SANITATION)	-	-	-	-	0,00%	0,00%
Electricity	1 276 814,79	239 833,08	1 797 763,00	1 715 939,82	86,02%	95,45%
WASTE MANAGEMENT	60 960 434,31	63 710 271,38	-	28 229 946,58	-125,69%	0,00%
HOUSING	15 971 285,94	22 405 842,18	4 934 484,00	4 473 517,45	-400,86%	90,66%
COMPONENT A: SUB -TOTAL	78 208 535,04	86 355 946,64	6 732 247,00	4 473 517,45		66,45%
WASTE WATER(STORMWATER DRAINAGE)	60 960 434,31	63 710 271,38	-	69 221,21	-400,86%	0,00%
ROADS	79 014 769,47	11 589 504,27	64 352 441,00	89 267 932,83	87,02%	138,72%
TRANSPORT	-	-	-	-	0,00%	0,00%
COMPONENTB:SUB TOTAL	139 975 203,78	75 299 775,65	64 352 441,00	89 337 154,04		138,82%
PLANNING	14 039 347,42	11 985 644,97	5 880 497,00	1 976 000,00	-506,56%	33,60%
LOCAL ECONOMIC DEVELOPMENT	2 294 602,58	677 545,87	5 934 754,00	32 812,44	-1964,91%	0,55%
COMPONENTB:SUB TOTAL	16 333 950,00	12 663 190,84	11 815 251,00	2 008 812,44		17,00%
PLANNING (STRATEGIC & REGULATORY)	6 221 629,59	6 203 968,57	4 919 033,00	2 732 621,54	-127,03%	55,55%
LOCAL ECONOMIC DEVELOPMENT	-	-	-	-	0,00%	0,00%
COMPONENT C: SUB -TOTAL	6 221 629,59	6 203 968,57	4 919 033,00	2 732 621,54		55,55%
COMMUNITY & SOCIAL SERVICES	96 384 987,80	8 054 588,50	30 767 826,00	25 595 478,96	68,53%	83,19%
ENVIRONMENTAL PROTECTION	-	-	-	-	0,00%	0,00%
HEALTH	132 240,41	235 731,68	148 213,00	113 186,00	-108,27%	76,37%
SECURITY AND SAFETY	-	-	-	-	0,00%	0,00%
SPORT AND RECREATION	36 855 356,11	50 597 217,00	24 817 686,00	23 329 356,93	-116,88%	94,00%
CORPORATE POLICY OFFICES AND OTHER	-	-	-	-	0,00%	0,00%
COMPONENTD:SUB -TOTAL	133 372 584,32	58 887 537,18	55 733 725,00	49 038 021,89		
Total Expenditure						

5.2 GRANTS

OPERATING TRANSFERS AND GRANTS:

T 5.2.2

Grant Performance						
Description	Year-1	Year 0		Year 0 Variance		
	Actual	Budget	Adjustments Budget	Actual	Original Budget %	Adjustments Budget %
Operating Transfers and Grants						
National Government:	167 679 472,00	153 149 650,00	157 301 650,00	157 301 650,00		
Equitable Share	161 997 000,00	147 611 000,00	151 763 000,00	151 763 000	103%	100%
Finance Management Grant	2 000 000,00	1 950 000,00	1 950 000,00	1 950 000	100%	100%
Title Deeds	29 072,00	-	-	-	-	-
Spacial Development Framework	730 500,00	-	-	-	-	-
Municipal Infrastructure Grant	1 524 900,00	1 612 650,00	1 612 650,00	1 612 650	100%	100%
Expanded Public Works Programmes	1 398 000,00	1 976 000,00	1 976 000,00	1 976 000	100%	100%
Provincial Government:	9 338 000,00	9 731 000,00	9 731 000,00	9 731 000,00		
Provincial Library Services Grant	9 338 000,00	9 731 000,00	9 731 000,00	9 731 000	100%	100%
District Municipality:						
Other grant providers:						
Total Operating Transfers and Grants	177 017 472,00	162 880 650,00	167 032 650,00	167 032 650,00		

5.3 ASSET MANAGEMENT

Repairs and Maintenance Expenditure				
	R'000			
	Original Budget	Adjustment Budget	Actual	Budget Variance
Repairs and Maintenance Expenditure	R 20 423 828,00	R 20 644 072,00	R 16 456 980,07	-25%

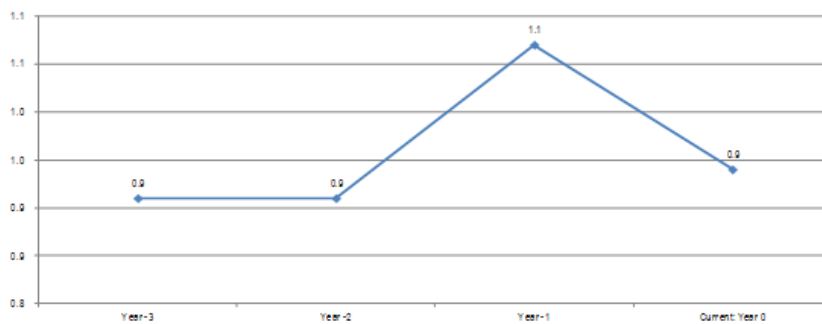
COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:

The Municipality strived to maintain its assets at high level compare to other years. There is a greater need to assets replacement plan in order to reduce repairs on movable assets.

Chapter 7(new)

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

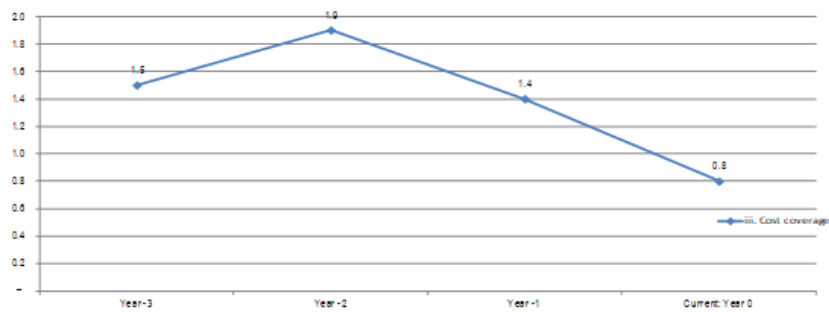
Liquidity Ratio



Liquidity Ratio—Measures the municipality's ability to pay its bills and is calculated by dividing the monetary assets (due within one year) by the municipality's current liabilities. A higher ratio is better.

Data used from MBRR SAB

Cost Coverage

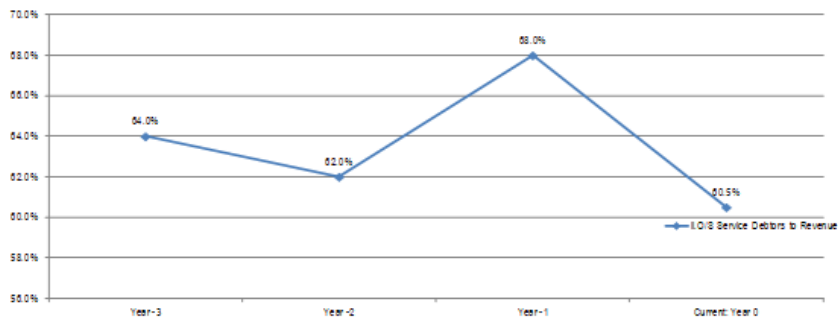


Cost Coverage—It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilization of grants and is calculated.

Data used from MBRR SAB

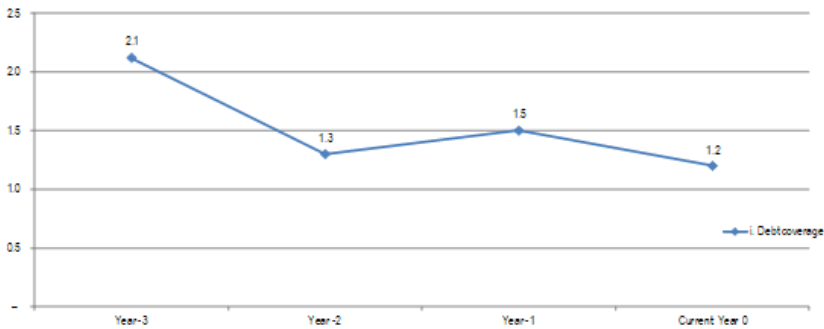
Chapter 7(new)

Total Outstanding Service Debtors



Total Outstanding Service Debtors – Measures how much money is still owed by the community for water, electricity, waste removal and sanitation compared to how much money has been paid for these services. It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better.
Data used from MBR/SAS

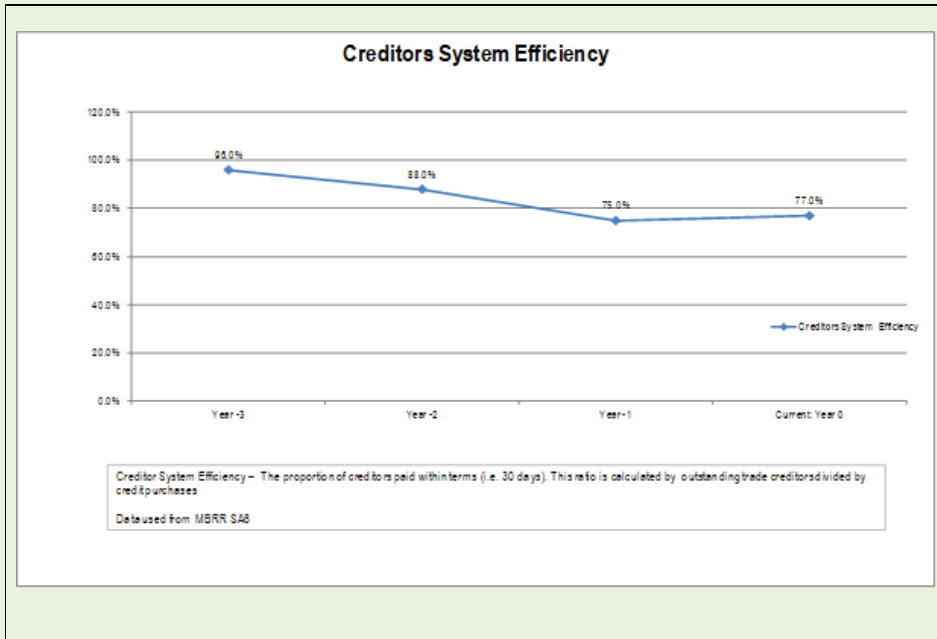
Debt Coverage



Debt Coverage – The number of times debt payments can be accommodated within operating revenue (excluding grants). This in turn represents the ease with which debt payments can be accommodated by the municipality.
Data used from MBR/SAS

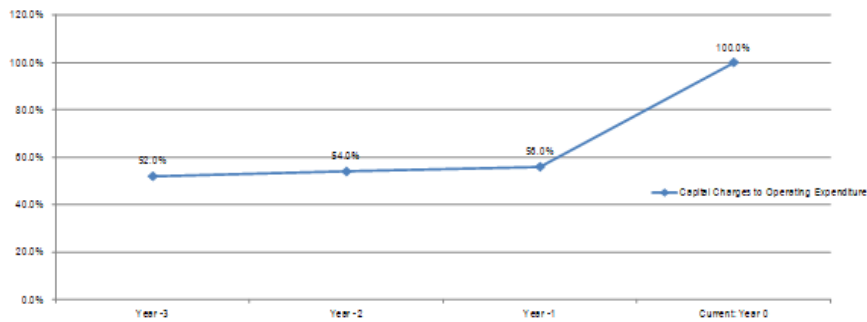
Chapter 7(new)

T 5.4.4



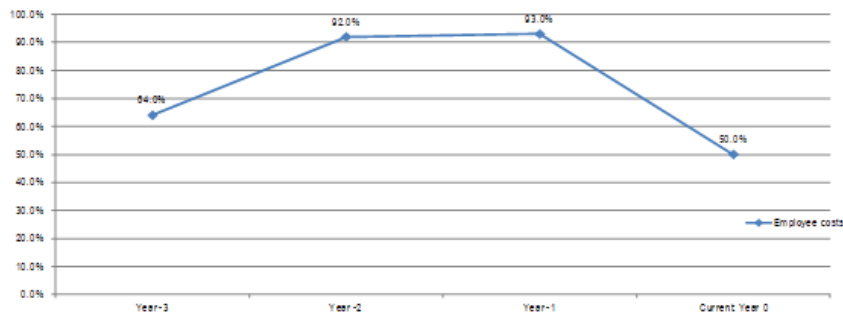
Chapter 7(new)

Capital Charges to Operating Expenditure



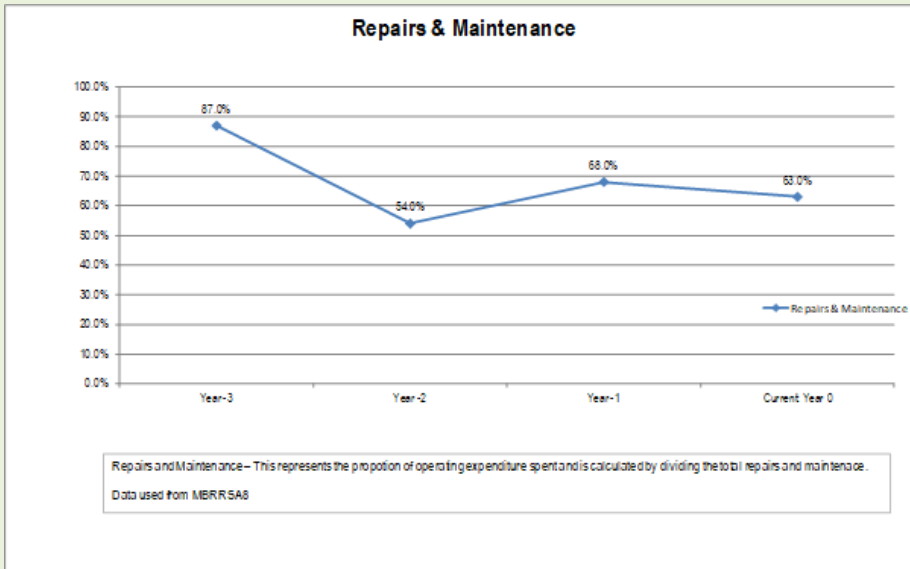
Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure.
Data used from MBRR SA8

Employee Costs



Employee cost - Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.
Data used from MBRR SA8

Chapter 7(new)



Chapter 7(new)

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

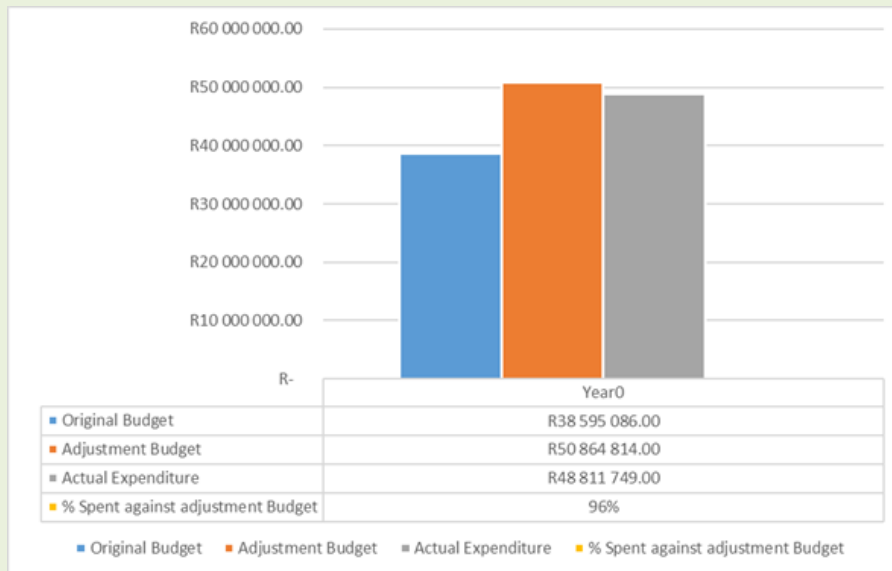
INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Delete Directive note once comment is completed – Capital expenditure relates mainly to construction projects that will have value lasting over many years. Capital expenditure is funded from grants, borrowings and operating expenditures and surpluses. Component B deals with capital spending indicating where the funding comes from and whether Municipalities are able to spend the available funding as planned. In this component it is important to indicate the different sources of funding as well as how these funds are spend. Highlight the 5 largest projects (see T5.7.1) and indicate what portion of the capital budget they use. In the introduction briefly refer to these key aspects of capital expenditure (usually relating to new works and renewal projects) and to **Appendices M** (relating to the new works and renewal programmes), **N** (relating to the full programme of full capital projects, and **O** (relating to the alignment of projects to wards).

T 5.5.0

5.5 CAPITAL EXPENDITURE

Commented [TN13]: CFO



Chapter 7(new)

5.6 SOURCES OF FINANCE

Commented [TN14]: CFO

Capital Expenditure - Funding Sources: Year -1 to Year 0						
Details	Year - 1	Year 0				
	Actual	Original budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance	Actual to OB Variance
Sources of Finance						
Exernal loans						
Public contributions and donations						
Grant and Subsidies	R 19 208 864,57	R 26 643 781,00	R 36 933 740,00	R 36 679 494,19	28%	27%
Other	R 4 984 710,43	R 11 951 305,00	R 13 931 074,00	R 12 132 232,75	14%	1%
Total	R 24 193 575,00	R 38 595 086,00	R 50 864 814,00	R 48 811 726,94	24%	21%
<i>Percentage of finance</i>						
Exernal loans						
Public contributions and donations						
Grant and Subsidies	21%	31%	27%	25%	25%	-25%
Other	79%	69%	73%	75%	-9%	8%
Capital Expenditure						
Water and Sanitation						
Electricity						
Housing						
Roads and Storm water	R 18 697 628,27	R 16 723 166,00	R 18 539 239,00	R 17 645 318,35	10%	5%
Other	R 5 495 946,73	R 21 871 920,00	R 32 325 575,00	R 31 166 408,59	32%	30%
Total	R 24 193 575,00	R 38 595 086,00	R 50 864 814,00	R 48 811 726,94	24%	21%
<i>Percentage of finance</i>						
Water and Sanitation						
Electricity						
Housing						
Roads and Storm water	23%	57%	64%	64%	11%	11%
Other	77%	43%	36%	36%	-19%	-20%

Chapter 7(new)

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 Largest Projects					
Name of Project	Current: Y0			Variance Current: Y0	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment Variance (%)
Mthobisi Mbutho Access Road	R 4 784 458,00	R 5 763 531,00	R 5 763 531,76	20%	0%
Dlangezwa Hall - Ward 18	R 3 263 012,00	R 5 625 966,00	R 5 652 664,81	73%	0%
Mayfield Hall - Ward 5	R 3 109 885,00	R 4 756 401,00	R 4 756 400,94	53%	0%
Nkampula Sportsfield	R 2 111 932,00	R 4 369 171,00	R 4 369 170,77	107%	0%
Gumede Bhodla Road - Regravelling - Ward 19	R 2 570 980,00	R 4 352 442,00	R 4 352 351,42	69%	0%
<i>*Projects with the highest capital expenditure in Year 0</i>					
Mthobisi Mbutho Access Road					
Objective of Project	Upgrade the existing gravel road to asphalt/tar road with new stormwater management and road furniture				
Delays	Inclement weather conditions (including flood damages), stoppages by business forums and social issues				
Future Challenges	Flood damages and no maintenance plan in place				
Anticipated citizen benefit					
Dlangezwa Hall - Ward 18					
Objective of Project	Construction of a new community hall which will accommodate 400-500 people, with fencing, guard house and ablution				
Delays	Inclement weather conditions (including flood damages), stoppages by business forums and social issues				
Future Challenges	Flood damages and no maintenance plan in place				
Anticipated citizen benefit					
Mayfield Hall - Ward 5					
Objective of Project	Construction of a new community hall which will accommodate 400-500 people, with fencing, guard house and ablution				
Delays	Inclement weather conditions (including flood damages), stoppages by business forums and social issues				
Future Challenges	Flood damages and no maintenance plan in place				
Anticipated citizen benefit					
Nkampula Sportsfield - Ward 3					
Objective of Project	Construction of a sportsfield which comprise of a grassed soccer pitch, combi-court, fencing around the sportsfield, change rooms and ablution				
Delays	Inclement weather conditions (including flood damages), stoppages by business forums and social issues				
Future Challenges	Flood damages and no maintenance plan in place				
Anticipated citizen benefit					
Gumede Bhodla Road- Ward 19					
Objective of Project	Construction of a new gravel road, concrete culvert bridge, concrete steep sections and stormwater management				
Delays	Inclement weather conditions (including flood damages), stoppages by business forums and social issues				
Future Challenges	Flood damages and no maintenance plan in place				
Anticipated citizen benefit					

Chapter 7(new)

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

Commented [TN15]: Technical Services

Grants Received From Source Other Than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant Year -1	Actual Grant Year 0	Year 0 Municipal Contribution	Date Grant terminates	Date Municipal Contribution terminates	Nature and benefits from the grant received, include description of any contributions kind
Parastatals						
A - "Project 1"						No Grants Received
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Foreign Governments/Development Aid Agencies						
A - "Project 1"						No Grants Received
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Private Sector / Organisations						
A - "Project 1"						No Grants Received
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Provide a comprehensive to this schedule						

Municipal Infrastructure Grant(MIG)*Expenditure Year 0 on Service backlogs						
Details	Budget	Adjustment Budget	Actual	Variance		Major Conditions applied by donor (continue below necessary)
				Budget	adjustment budget	
Infrastructure-Road transport						
Roads,pavement & bridges	11 505 775	12 494 022	12 493 931	-7,91%	0,00%	
stormwater						
Infrastructure-Electricity						
generation						
transmission & Reticulation						
streetlighting						
Infrastructure-water						
Dams & Reservoirs						
Water Purification						
Reticulation						
Infrastructure-sanitation						
Reticulation						
sewage purification						
Infrastructure- Other						
waste management						
transportation						
gas						
Other Specify						
Community Assets- Sport	6 431 210	8 252 250	8 252 250	-22,07%	0,00%	
Community Assets- Halls	8 706 796	14 448 338	14 474 188	-39,85%	-0,18%	
	26 643 781	35 194 610	35 220 369	-24,35%	-0,07%	

Chapter 7(new)

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Cash flow management is important as it can un-clock value for the Municipality and increase the performance in services delivery. Well Managed cash helps the municipality in mitigating risk, plan investment and collect from accounts for which you have rendered the services. Cash management is able to give the municipality to plan ahead without concern of how service delivery will be funded. The municipality has managed to manage it cash flow during the year under review and also maintained a positive investment revenue

T 5.9

Chapter 7(new)

5.9 CASH FLOW

CASH FLOW OUTCOMES				
DESCRIPTION	YEAR-1	CURRENT: YEAR 0		
	AUDITED OUTCOME	ORIGINAL BUDGET	ADJUSTED BUDGET	ACTUAL
CASHFLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	106 126 262,00	121 881 807,00	138 239 057,00	125 997 999,99
Government - Operating	330 603 073,00	206 014 400,00	232 880 650,00	222 090 809,00
Government - capital	-	30 640 350,00	32 640 350,00	42 472 693,00
interest	7 403 911,00	8 312 000,00	7 312 000,00	7 151 407,00
dividends	-	-	-	-
Payments				
Suppliers and employees	- 409 097 970,00	- 321 642 249,00	- 438 518 721,00	- 360 429 979,52
Finance charges	- 174 124,00	-	-	-
Transfers and grants	-	- 2 601 252,00	- 1 894 246,00	- 1 790 512,42
NET CASH FROM (USED)OPERATING ACTIVITIES	34 861 152,00	42 605 056,00	- 29 340 910,00	35 492 417,05
CASH FLOWS FROM INVESTING ACTIVITIES				
RECEIPTS				
Proceeds on disposal of PPE	-	-	-	-
Decrease (increase) in non current debtors	-	-	-	-
Decrease (increase) in other current receivables	-	-	-	-
Decrease(increase)in non current investments	-	-	-	-
Payments				
Capital assets	- 24 193 575,00	- 47 552 330,00	- 55 463 715,00	- 48 811 816,00
NET CASH FROM (USED)INVESTING ACTIVITIES	- 24 193 575,00	- 47 552 330,00	- 55 463 715,00	- 48 811 816,00
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
short term loans	-	-	-	-
Borrowing long term/refinancing	-	-	-	109 915,00
increase(decrease)in consumer deposits	-	8 237,00	8 237,00	10 432,66
Payments				
Repayment of borrowing	-	-	-	109 915,00
NET CASH FROM (USED)FINANCING ACTIVITIES	-	8 237,00	8 237,00	230 262,66
NET INCREASE/(DECREASE)IN CASH HELD	10 667 577,00	- 4 955 511,00	- 84 812 862,00	- 13 089 136,29
Cash/Cash equivalents at the begin	194 687 817,00	130 059 555,00	205 355 393,00	205 355 394,29
Cash/Cash equivalents at the end	205 355 394,00	125 104 044,00	120 542 531,00	192 266 258,00

COMMENT ON CASH FLOW OUTCOMES:

Delete Directive note once comment is completed - Supply a brief summary about the cash flow status of the municipality. Explain variances from Original and Adjustment Budget to Actual. Include information on operating activities and what effect they had on cash flow and on cash backing of surpluses. Information regarding cash flow may be sourced from **Table A7 of the MBRR**.

T 5.9.1.1

Chapter 7(new)

5.10 BORROWING AND INVESTMENTS

INTRODUCTION TO BORROWING AND INVESTMENTS

The municipality did not carry any external borrowings for the year under review

Actual Borrowings: Year -2 to Year 0			
Instruments	Year -2	Year -1	Year 0
Municipality	0,00	0,00	0,00
Long-Term Loans (annuity/reducing balance)	0,00	0,00	0,00
Long-Term Loans (non-annuity)	0,00	0,00	0,00
Local registered stock	0,00	0,00	0,00
Instalment Credit	0,00	0,00	0,00
Financial Leases	0,00	0,00	0,00
PPP liabilities	0,00	0,00	0,00
Finance Granted By Cap Equipment Supplier	0,00	0,00	0,00
Marketable Bonds	0,00	0,00	0,00
Non-marketable Bonds	0,00	0,00	0,00
Bankers Acceptances	0,00	0,00	0,00
Financial derivatives	0,00	0,00	0,00
Other Securities	0,00	0,00	0,00
Municipality Total	0,00	0,00	0,00
Municipal Entities	0,00	0,00	0,00
Long-Term Loans (annuity/reducing balance)	0,00	0,00	0,00
Long-Term Loans (non-annuity)	0,00	0,00	0,00
Local registered stock	0,00	0,00	0,00
Instalment Credit	0,00	0,00	0,00
Financial Leases	0,00	0,00	0,00
PPP liabilities	0,00	0,00	0,00
Finance Granted By Cap Equipment Supplier	0,00	0,00	0,00
Marketable Bonds	0,00	0,00	0,00
Non-marketable Bonds	0,00	0,00	0,00
Bankers Acceptances	0,00	0,00	0,00
Financial derivatives	0,00	0,00	0,00
Other Securities	0,00	0,00	0,00
Entities Total	0,00	0,00	0,00

Chapter 7(new)

Investments (available cash) remain stable in year 1 and year 2 and saw a marginal decline in year 0 due the municipality making withdrawal to address service delivery backlog.

Municipal and Entity Investments			
Investment* type	Year -2	Year -1	Year 0
	Actual	Actual	Actual
Municipality			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank	R 192 266 261,00	R 205 281 783,00	R 192 266 261,00
Deposits - Public Investment Commissions			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposits - Bank			
Gauranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Municipality sub-total	R 192 266 261,00	R 205 281 783,00	R 192 266 261,00
Municipal Entities			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissions			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposits - Bank			
Gauranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Entities sub-total			
Consolidated sub-total:	R 192 266 261,00	R 205 281 783,00	R 192 266 261,00

5.11 PUBLIC PRIVATE PARTNERSHIPS

PUBLIC PRIVATE PARTNERSHIPS

The Municipality did not enter into PPP during the year under review.

COMPONENT D: OTHER FINANCIAL MATTERS

Chapter 7(new)

5.12 SUPPLY CHAIN MANAGEMENT

5.13 GRAP COMPLIANCE

GRAP COMPLIANCE

The Municipality has fully implemented the Standards of Generally Recognized Accounting Practice (GRAP) in accordance with the MFMA and Directive 5 issued by the Accounting Standard Board (ASB) and did not deviate from the standard. The adoption of the standards and interpretation did not have a significant impact on the financial position, performance or cash flows of the Municipality.

GLOSSARY

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

The Auditor-General is the supreme audit institution which has been entrusted with the responsibility of Auditing all government departments and municipalities. The municipality in line with the provisions of the Municipal Finance Management Act was subjected to an annual audit by the Auditor-General every year to account as to whether it has been able to fulfil its constitutional mandate.

The period being reported which is 2021-2022 financial year, the municipality obtained an unqualified audit opinion with matters of emphasis. In the previous financial year's, the municipality obtained the following audit outcomes;

- 2020-2021 unqualified with matters of emphasis
- 2019-2020 Qualification
- 2018-2019 unqualified with matters of emphasis
- 2017-2018 unqualified with matters of emphasis

Measures taken to improve the audit outcomes

- The municipality had Senior Management positions that were vacant, the council expedited filling of Senior Management positions in particular the position of the Municipal Manager and the Chief Financial Officer.
- Regular monitoring of the audit action plans by the Audit Committee to ensure that corrective measures are being implemented.
- Development and implementation of the Annual Financial Statements Preparation Plan to ensure that the municipality produces credible annual financial statements.

T 6.0.1

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS YEAR -1

6.1 AUDITOR GENERAL REPORTS YEAR -1 (2020/2021)

Umdoni Municipality received an unqualified audit opinion with other matters for the 2020/2021 financial year

Auditor-General Report: Year -1	
Audit Report Status:	
Non-Compliance Issues	Remedial Action Taken
Restatement of corresponding figures	To ensure that the AFS are adequately reviewed by management as the first & second line of defense and by Internal Audit and Audit Committee before final submission.
Debt impairment	To revise credit management procedures to be more precise on the implementation of debt impairment. And the Review of debt management strategy. To finalize the appointment of Attorneys for the hand-over of Litigations.
Material expenditure losses incurred	To ensure proper filling and safeguarding of Payment vouchers by introducing Electronic document management system. Ensure review of payment checklist prior. To ensure changes on the Master file(Banking files) are approved by CFO.
Financial statements	To ensure that the AFS are adequately reviewed by management as the first & second line of defense and by Internal Audit and Audit Committee. To ensure that the Audit Steering committee frequently monitors the implementation of the year-end process plan until the AFS have been concluded
Procurement and contract management	Adherence to the policies and regulations that govern the SCM processes in order to avoid irregular, fruitless and wasteful expenditure in order to ensure that at least 3 quotes are obtained as per Par.16 of SCM policy. And proper procedures are followed as guided by SCM regulations. If less than 3 quotes are obtained Deviation and/ written Authorization must be obtained from the Head of SCM

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	<p>To ensure that requisitions are approved from end-user departmental level with availability of funds through the financial system and quotations are obtained from approved service provider and to ensure that all the paperwork is reviewed before finalizing the purchase order as per the SCM Policies and regulations.</p> <p>To ensure adherence to PPPFA guidelines. To ensure that payment checklist is attached to each payment voucher at all times and signed for after review by Manager.</p>
Expenditure management	<p>Monitor progress on the implementation of procurement plan, Contract Management and ensuring that there is compliance with laws and regulations on a daily basis on all procurement processes.</p> <p>Monitored irregular expenditure on monthly basis to prevent it from growing, and develop proper mechanism to ensure compliance.</p>
Internal control deficiencies	<p>Interim financial statements will be compiled as at end of December or March each year.</p> <p>These will be submitted to audit committee review.</p>

COMPONENT B: AUDITOR-GENERAL OPINION CURRENT YEAR

6.2 AUDITOR GENERAL REPORT YEAR 2021/2022

Umdoni Municipality received an unqualified audit opinion with other matters for the 2021/2022 financial year. There are no qualification issues were received on the annual financial statement

AUDITOR GENERAL'S REPORT ON FINANCIAL PERFORMANCE YEAR 1	
Status of Audit Report	Unqualified audit opinion
Material Non-Compliance Issues	Remedial Action Taken
<p>Financial Statements: The Financial Statement Submitted for auditing were not fully prepared in all material respect in accordance with the requirement of Section 122 (1) of the MFMA. Material Misstatements of non-current assets identified by the auditor in the submitted financial statements were subsequently corrected, resulting in the financial statement received and unqualified audit opinion</p>	
<p>Expenditure Management: Reasonable steps were not taken to ensure that that municipality implements and maintain an effective system of expenditure control, including procedures for the approval, authorization, withdrawal and payment of funds, as required by the Section 65 (2) (a) of the MFMA</p>	
<p>Expenditure Management: Reasonable steps were not taken to prevent irregular expenditure of R31, 62 million as disclosed in note 45 to the annual financial statements, as required by the section 62 (1) (d) of the MFMA. The Majority of the</p>	

GLOSSARY

irregular expenditure was caused by non-compliance with SCM regulation	
Expenditure Management : Reasonable steps were taken to prevent fruitless and wasteful expenditure amounting to R103 262 as disclosed in note 44 to the financial statements, in contravention of section 62 (1) (d) of the MFMA. The majority of the disclosed fruitless and wasteful expenditure was caused by the interest being charged on overdue accounts	
Procurement and Contract Management: The preference point system was not applied on some of the procurement of goods and services above R30 000 as required by section 2 (1) (a) of the Preferential Procurement Policy Framework Act. Similar non-compliance was also reported in the prior year.	
Procurement and Contract management: Some of the goods and services of a transaction value above R200 000 were procured without inviting competitive bids, as required by SCM Regulations 19 (a). Similar non-compliance was also reported in the prior year. This non-compliance was identified in the procurement	

AUDITOR GENERAL REPORT ON THE FINANCIAL STATEMENTS FOR 2021/2022

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give "full and regular" reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe "what we do".
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.

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General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	<ul style="list-style-type: none"> • Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: <i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i> <i>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned</i>

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APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance						
	Council Members	Full Time/Part Time FT/PT	Committees Allocated	Ward and/or Party Represented	Percentage Council Meetings attendance	Percentage Apologies for non-attendance
1	Cllr ST Khathi	Full Time	Finance Portfolio	Party Representative		
2	Cllr ME Mbutho	Full Time	Corporate Governance	Ward Councillor		
3	Cllr M Cele –Luthuli	Full Time	Speaker	Ward Councillor		
4	Cllr T Thabethe	Full Time	Infrastructure & Housing	Ward Councillor		
5	Cllr S Duma	Full Time	Planning and Development	Party Representative		
6	Cllr S G Dlamini	Full Time	Community Services	Party Representative		
7	Cllr MA Khan	Full Time	Municipal Public Accounts Committee	Party Representative		
8	Cllr NT Nzama	Part Time	Planning and Development, Local Labour Forum, Municipal Public Accounts Committee	Ward Councillor		
9	Cllr Baptie	Full Time	Finance , Infrastructure and Housing	Ward Councillor		
10	Cllr S Singh	Full Time	Finance Portfolio,	Ward Councillor		
11	Cllr JM Ndlela	Part Time	Municipal Public Accounts Committee , Local Labour Forum	Party Representative		
12	Cllr S Mzelemu	Part Time	Corporate Governance	Party Representative		
13	Cllr S Mohamed	Part Time	Corporate Governance	Party Representative		
14	Cllr S N Mlaba	Part Time	Corporate Governance, Local Labour Forum	Party Representative		
15	Cllr ZKW Jeza	Part Time	Community Services	Ward Councillor		
16	Cllr GM Phungula	Part Time	Community Services , Municipal Public Accounts Committee, Local Labour Forum	Ward Councillor		
17	Cllr BA Cele	Part Time	Community Services, Municipal Public Accounts Committee	Ward Councillor		

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18	Cllr S Sookhraj	Part Time	Community Services, Municipal Public Accounts Committee	Ward Councillor		
19	Cllr PK Khumalo	Part Time	Community Services	Party Representative		
20	Cllr NP Nombika	Part Time	Planning and Development	Ward Councillor		
21	Cllr Nkomo	Part Time	Planning and Development	Ward Councillor		
22	Cllr MA Mbanjwa	Part Time	Planning and Development			
23	Cllr RB Bhoola	Part Time	Infrastructure and Housing, Municipal Public Accounts Committee			
24	Cllr TM Msomi	Part Time	Infrastructure and Housing, Municipal Public Accounts Committee			
25	Cllr SV Khanyile	Part Time	Finance Portfolio	Ward Councillor		
26	Cllr SE Mngoma	Part Time	Finance Portfolio	Ward Councillor		
27	Cllr MJ Ngubo	Part Time	Community Services	Party Representative		
28	Cllr CN Gumede	Part Time	Planning and Development	Party Representative		
29	Cllr SD Mdluli	Part Time	Planning and Development, Municipal Public Accounts Committee	Party Representative		
30	Cllr WS Mthwane	Part Time	Infrastructure and Housing	Ward Councillor		
31	Cllr MG Phungula	Part Time	Local Labour Forum	Ward Councillor		
32	Cllr S Zulu	Part Time	Infrastructure & Housing	Ward Councillor		
33	Cllr MP Tenza	Part Time	Infrastructure & Housing	Party Representative		
34	Cllr MR Madlala	Part Time	Corporate Governance	Ward Councillor		
35	Cllr LR Dlamini	Part Time	Corporate Governance	Ward Councillor		
36						
37						

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APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (Other than Executive Committee) and Purposes of Committees	
Municipal Committees	Purpose of Committee
Finance Portfolio	To take political responsibility for the performance of the following functions of the portfolio: Budget and Treasury matters, SCM, Asset Management, Expenditure/Income and Insurance.
Corporate Governance Portfolio	To take political responsibility for the performance of the following functions of the portfolio: Customer Care Management, Corporate Administration, Human Resources, Legal Services, Records Management, Local Labor Forum, Occupational Health & Safety, Committee and Councillors Support, Capacity Building and Public Participation, Information Technology, Sport, Arts & Culture; Youth, Gender, Disabled
Community Services Portfolio	To take political responsibility for the performance of the following functions of the portfolio: Disaster Management, Parks & Recreation (Public Amenities), Fire Services, Libraries & Heritage, Waste Management, Law Enforcement, Traffic, Cemeteries, Community Safety,
Infrastructure and Human Settlement Portfolio	To take political responsibility for the performance of the following functions of the portfolio: Development Projects, Water and Sanitation (Water Services), Public Works (Roads, Storm water etc.) and Electricity. To take political responsibility for the performance of the following functions of the portfolio: Development Projects, Land Information and Integrated Human Settlements.
Economic Development and Planning Portfolio	To take political responsibility for the performance of the following functions for the portfolio: Municipal wide planning and urban design, Town planning, Land Use Management, Building development Management, Development Projects, Land Information, Planning Legislation and enforcement and Environmental Planning.

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APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

THIRD TIER ADMINISTRATIVE STRUCTURE

OFFICE OF THE MUNICIPAL MANAGER	
Surname and Initial	Job Designation
Cele S.	Manager: Communications
Khanyile B.	Manager: Public Participation
Khawula L.	Manager: Youth
Ndlovu T.	Manager: Internal Audit
Reddy S.	Manager Legal and Estate
Chiya S.	Manager IDP and PMS
FINANCIAL SERVICE	
Mthethwa ABN	Manager: Salaries and Expenditure Management
Vacant	Manager: Revenue
Koli Z	Manager: Budget and Accounting Services
Nyathi D.	Manager Supply Chain Management
CORPORATE SERVICES	
Mbatha BJ	Manager: Human Resources
Cele N	Manager: Workshop and Fleet Management
Cele ZG	Manager ICT
Harisingh L	Manager: Auxiliary & Committees
COMMUNITY SERVICES	
Mngomezulu N	Manager: Libraries
Dlamini N	Manager: Beach Services
Cele S	Chief Traffic and Policing
Ntsebesha B	Chief: Fire & Disaster
Vacant	Manager: Community Facilities
ECONOMIC DEVELOPMENT PLANNING	
Ntombela NR	Manager: Town Planning
Khanyile ME	Manager: Building Control
Hlongwane S	Manager: Local Economic Development and Tourism
Bhengu A	Manager: Environmental Management
INFRASTRUCTURE SERVICES AND HUMAN SETTLEMENT	
Xulu SAL	Manager: PMU
Gumede N	Manager: Roads & Stormwater
Zamisa S	Manager: Housing
Subben K	Manager: Waste Management

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APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal Functions		
Municipal Functions	Function Applicable to Municipality (Yes/No)	Municipal Function Applicable to Entity (Yes/No)
Air Pollution	Yes	No
Building Regulations	Yes	No
Child Care Facilities	No	No
Electricity & Gas Reticulation	No	Eskom
Fire Fighting Services	Shared with District	No
Local Tourism	Yes	Yes
Municipal Airports	Yes	No
Municipal Planning	Yes	No
Municipal Health Services	No	No
Municipal Public Transport	Yes	No
Municipal public works only in respect of municipality in the discharge of their responsibilities to administer functions specifically assigned to them under the constitution or any other laws	No	No
Pontoons, Ferries, Jetties, Piers and Harbors, excluding the regulation of international and national shipping and matters related thereto.	Yes	No
Stormwater Management Systems built up areas	Yes	No
Trading Regulations	Yes	No
Water & sanitation services limited to potable water supply systems and domestic waste water and sewage disposal systems	No	No
Beaches & Amusement Facilities	Yes	No
Billboards and the display of advertisement in public places	Yes	No
Cemeteries, funeral parlors and Crematoriums	Yes	No
Cleansing	Yes	No
Control of public nuisances	Yes	No
Control of undertakings that sell liquor to the public	No	No
Facilities for the accommodation, care and burial of animals	Yes	No
Fencing & fences	Yes	No
Licensing of Dogs	No	No
Licensing & Control of undertakings that sell food to the public	No	No
Local amenities	Yes	No
Local Sport Facilities	Yes	No
Markets	Yes	No
Municipal Abattoirs	No	No

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APPENDIX E – WARD REPORTING

Functionality of Ward Committees					
Ward (Number)	Name of Ward Councillor and Elected Ward Committee Members	Committee Established (Yes/No)	Number of Monthly Committee meetings held during the year	Number of Monthly Reports submitted to the Speakers Office on time	Number of Quarterly Public Ward Meetings Held during the year.
01	Cllr. S Zulu	Yes	09	09	04
	Ncwane Njabulo Vulani				
	Ngobese Smangele Gabisile				
	Nowane Mzamo Thabiso				
	Mngadi Nduku Reginald				
	Zwane Dumisani Delani				
	Makhathini Simphiwe Emmanuel				
	Mbhele Gcinephi				
	Mhlongo Bhekizazi Richard				
	Nowane Joseph				
	Myeza Selby Sebenzani				
02	Cllr. Mthokozisi Reginald Madlala	Yes	09	09	04
	Shezi Sibusiso				
	Nzimande Raphael Phendulani				
	Khanyile Singobile Clement				
	Ngcobo Siyabonga Trevor				
	Mbhele Bhekimpilo				
	Mngadi Nozipho				
	Ngoongo Sizwe Andrias				
	Mtshali Khanyisile Constance				
	Ndwalane Mxolisi Peace-Maker				
03	Cllr. Mthandeni Enock Mbutho	Yes	09	09	04
	Ngwane Mzokhona				
	Mjoka Sandile Emmanuel				
	Bele Mediator Lungisani				
	Mnguni Mavis Ntombikile				
	Mjoka Bajabulile				
	Sithole Yolile				
	Bele Khanyisile				
	Ngidi Baphezile Theopillar				
	Khumalo Robert Sakhile				
	Hlongwane Hlengiwe				
04	Cllr. Phiwé Andreas Mbanjwa	Yes	09	09	04
	Mkhize Jame Bhekani Sibusiso				
	Ngcobo Xolisani Jerome				
	Ngcobo Mpangele Costactus				
	Gumede Bekezela Patrick				
	Duma Ntombifuthi Hlidigard				
	Duma Zama				
	Hlongwa Nhlanhla Lucky				
	Vezi Nqobani Khululeka				
	Ndlovu Nontando Sylvia				
	Mthembu Nozipho				
05	Cllr. Gideon Mandienkosi Phungula	Yes	09	09	04
	Mkhize Thembinkosi Clement				
	Kubheka Nkosinathi				
	Nzama Bhekani				
	Dlamini Sizwe				
	Zakwe Petros Mabahle				
	Duma Ntombizonke Edister				
	Shezi Samkelisiwe				
	Shezi Phumlani				
	Duma Mthokozisi				
	Ngidi Zifikile				
06	Cllr. Lungisa Reggie Dlamini	Yes	09	09	04
	Shozi Mseni				

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	Hlongwana Tholozza Agnes				
	Maluleka Thandekile				
	Miya Balungile Patricia				
	Cele Sibongile				
	Cele Bonga Prince				
	Ngidi Alfred Mandlakhe				
	Msani Sifiso Justice				
	Hlongwane Thokozani Wilson				
	Myeza Nkosinphile Mthobisi				
07	Cllr. Welcome Stembiso Mthwane	Yes	09	09	04
	Gumede Sindisiwe Janet				
	Zwane Pretty Pinky				
	Zungu Judith Pearl Nonkululeko				
	Makhosazane Dudu				
	Soni Emmanuel				
	Mbhele Delisile Harriet				
	Jiji Danisile Joyce				
	Jiji Beauty Lindelani				
	Gumede Thandi Theorine				
08	Cllr. Sphelele Ewart Horatio Mngoma	Yes	09	09	04
	Vezi Sibusiso				
	Jwara Armstrong Thamsanqa				
	Mzobe Lucia Sanelisiwe				
	Cele Barbra Thandi				
	Tusi Patricia Busisiwe				
	Khawula Wonder				
	Mnyende Nhlanhla Nimrod				
	Mkhize Bajabulile Gladness				
	Shozi Patric Muhle				
	Ndlovu Phumlani				
09	Cllr. Elvis Thabethe	Yes	09	09	04
	Khwela Zakhona Beatrice				
	Ngubo Faith Zithobile				
	Hlongwane Mfanase Topgear				
	Ngcobo Christopher Ntombehle				
	Vezi Ntobeko Cindy				
	Gumede Mfanukile Vincent				
	Mkhanyawo Movuyisa Rejoice				
	Msani Nokuthula				
	Shange Eunice Bongekile				
	Ngcobo Khathazile Elizabeth				
10	Cllr. Edwin Baptie	Yes	09	09	04
	Armugam Kenny				
	Rajkumar Kashvir				
	Young Andrew				
	Sponner Roy				
	Mahlilikhla Rocardo				
	Kleynhans Pieter				
	Egson Adrienne				
	Grant Shane				
	Henderson James				
	Downey James Elizabeth				
11	Cllr. Princess Nonhlanhla Nombika	Yes	09	09	04
	Dlamini Qinisile				
	Khumalo Sibongile Mabongi				
	Shabalala Bonisile Sizakele				
	Mkhoma Nkosinathi Marvin				
	Cele Nonhlanhla				
	Komo Tutu Zilungile				
	Ndlovu Basil Thulebona				
	Dlamini Dudu Doris				
	Mngozi Xolani Vincent				
	Jim Nobunzima Adeline				
12	Cllr. Shamila Sookhraj	Yes	09	09	04

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	Govender Loganathan				
	Herripersadh Nitha				
	Sukunandan Kesupersad				
	Mngoma Bheki				
	Soothama Latisha				
	Msomi Mthembeni Derick				
	Botha Nicole Arlete				
	Mbili Mbongiseni				
	Mbhele Xolani				
13	Cllr. Ravinand Samlall Maharaj	Yes	09	09	04
	Pillay Ravendhren Munsami				
	Madonda Nomusa Eunice				
	Mithethwa Sibongile Sweetness				
	Naidoo Lesly				
	Ngcobo Phindile Fransica				
	Mathathana Nonkosi Hapiness				
	Bhengu Lungi				
	Mnguni Sindisiwe Cynthia				
	Govender Sivakumarani				
	Nxumalo Sibongiseni				
14	Cllr. Bhekani Antony Cele	Yes	09	09	04
	Shozi Mbhishobhi Donald				
	Gumede Cele Elias				
	Nyawose Doreen				
	Msabala Bhekuphasi Gane				
	Cele Thokozani				
	Dube Xolani Praiselord				
	Mgongoma Anitta Bongive				
	Mbutho Jeyiphi				
	Memela Sphelele Euben				
	Mhlongo Sanele				
15	Cllr. Shara Singh	Yes	09	09	04
	Ncobeni Bonginkosi Goodman				
	Suryakant Parshotam				
	Badat Susan				
	Huson Marguerite				
	Hall Allen				
	Kalamoundacos Basil				
	Ramdin rajan Ramraj				
	Windel Ria Gezina E				
	Reshwant Brijraj				
	Hampson Gareth Rowan				
16	Cllr. Mbali Judith Cele-Luthuli	Yes	09	09	04
	Cebekhulu Sakhisizwe				
	Spelman Petros Sithembiso				
	Mbutho Bongive Penny				
	Bhengu Mildred Nobathini				
	Mbende Zodwa Clarice				
	Luthuli Lungi				
	Khathi Mphenduleni				
	Hlongwane Ntombifuthi Khumbuzile				
	Memela Nomathamsanqa				
17	Cllr Nonhlanhla Lady-Peace Nkomo	Yes	09	09	04
	Mvovo Thulisive				
	Cele Yvonne Thobekile				
	Mjoli Phumzile Precious				
	Nzama Nonkululeko Alexia				
	Shinga Petros Lindokuhle				
	Cele Aarone Lakhani				
	Cele Gugu Precious				
	Gumbi Happiness Silindile				
	Mnyandu Emmanuel Mzamo				
	Mchunu Nonhlanhla Morin				
18	Cllr. Theresa Nokulunga Nzama				

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	Mngwengwe Phindile Primrose				
	Zamisa Beauty Nana				
	Mgobhozi Phumelela				
	Mnyandu Steven Msizi				
	Shozi Daphney Mukelisiwe				
	Bhengu Nosibusiso Luckiness				
	Shozi Phumelela Ronneth				
	Ngwane Vusumuzi				
	Mbili Alex Khehla				
19	Clt. Solly Vincent Khanyile				
	Msani Simo				
	Gumede Zwanani				
	Khumalo Sithembiso Terrence				
	Mbhele Zinhle Princess				
	Ngwane Nkosinathi Jackson				
	Ntuli Silindile Fortunate				
	Ngcobo Tholakele Annatoria				
	Khomo Sindisiwe Cleopatra				
	Gumede Priscila Sizakele				
	Hlongwa Nelson				

APPENDIX F – WARD INFORMATION

Ward Title: Ward Number				
Capital Projects: Seven Largest in Year 0				
No	Project Name & Detail	Start Date	End Date	Total Value
17	Upgrading of 0.73 Km of Mthobisi Mbutho Road from Gravel to Asphalt	01 July 2021	30 June 2022	R5 502 127.00
18	Construction of Dlangezwa Community Hall	01 July 2021	30 June 2022	R3 752 464.00
1-19	Re-Gravelling 5,6 Km of Rural Roads	01 July 2021	30 June 2022	R7 602 259.00
16	Construction of Gumede Bridge	01 July 2021	30 June 2022	R3 071 352.00
13	Rehabilitation of Textile & Junction Road	01 July 2021	30 June 2022	R3 500 000.00
15	Conditional Assessment of Scottburgh Road Network	01 March 2022	30 June 2022	R4 000 000.00
11.12 & 13	Umzinto Urban Roads Conditional Assessment	01 March 2022	30 June 2022	R3 000 000.00
05	Construction of Mayfield Community Hall	01 July 2021	30 June 2022	R3 576 368.00

APPENDICES

APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE YEAR 0

Date of Audit Committee	Audit Committee Recommendations	Recommendations adopted (enter yes) if not adopted (provide explanation)
11 August 2021	that the Internal Audit Annual Plan for FY 2021-2022 be approved with concerns relating to stagnant progress on Risk Management and AMM- Mr NE Biyase to revisit the plan. The Internal Audit Annual Plan was approved subject to corrections affected to the plan as directed by the Audit Committee.	Yes
04 November 2021	The Audit Committee advised that on matters where the Audit Committee would be expected to advise Council, the Management must ensure that all those reports are submitted to the Audit Committee so that when they were being tabled to Council they have recommendations and inputs from the Audit Committee	Yes
04 November 2021	The audit committee indicated that it had noticed that Service Providers seem to jump straight to the legal route meaning they go straight to court and the arbitration process provided for in terms of the existing contracts between the service providers and the Municipality was not being used. The Committee indicated that the process of going to court was much more expensive and it was lengthy in terms of the duration. The Committee recommended that the new Municipal Manager explore the process of arbitration to be used before it goes through to court. T	Yes
24 March 2022	The Audit Committee on risk management advised that Management need to ensure that future recommended strategies were practical in order to make possible commitments and avoid reporting that some had not been done because of budget constraints.	Yes
24 March 2022	The audit committee on legal matters advised that management should ensure that all the claims are covered by insurances and also improvements should be effected in the cases.	Yes
28 June 2022	The Audit Committee Charter was RECOMMENDED to Council for approval.	Yes

APPENDIX H – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

The Municipality did not enter into long term contract or Public Private Partnership

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APPENDIX I – MUNICIPAL ENTITY/ SERVICE PROVIDER PERFORMANCE SCHEDULE

Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Assessment of Service Providers Performance		
				G	S	P
Animal pound services (SPCA)	2019	Animal pound services	R250 000.00 per annum			
Total Client Services	2020	Software license	R48 000.00			
Thaby Investments	December 2021 And January 2022	Verge Maintenance	R110 000			
Kushokwakhe Enterprise	December 2021 And January 2022	Verge Maintenance	R99 980			
Thabiso Monde Construction Projects	December 2021 And January 2022	Verge Maintenance	R44 000			
Black Star Projects	December 2021 And January 2022	Verge Maintenance	R63 500			
Makanya Trading Pty Ltd	December 2021 And January 2022	Verge Maintenance	R73 000			
Thaby Investments	December 2021 And January 2022	Verge Maintenance	R59 500			
Amandosits Trading(Pty) Ltd	December 2021 And January 2022	Verge Maintenance	R58 000			
Xhaphazani Trading Pty Ltd	December 2021 And January 2022	Verge Maintenance	R46 000			
Ngomani Trading Cc	December 2021 And January 2022	Verge Maintenance	R40 000			
Abazingeli PI Trading (Pty) Ltd	December 2021 And January 2022	Verge Maintenance	R50 000			

Contents

Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Assessment of Service Providers Performance		
				G	S	P
Sibamnyamana Enterprise [Pty] Ltd	December 2021 And January 2022	Verge Maintenance	R50 000			
Bahali Trading	December 2021	Verge Maintenance	R23 450			
Vangisa Projects	February March April And May 2022	Verge Maintenance	R2 152785-91			
Thaby Investments	December 2021 And January 2022	Verge Maintenance	R110 000			
Kushokwakhe Enterprise	December 2021 And January 2022	Verge Maintenance	R99 980			
Thabiso Monde Construction Projects	December 2021 And January 2022	Verge Maintenance	R44 000			
Black Star Projects	December 2021 And January 2022	Verge Maintenance	R63 500			
Mzantsi Enterprise-	September 2021	Cleaning Materials	R60 000.00			
Thelmakhalboty	September 2021	Supply And Deliver Newspapers	R45 000.00			
Amamgerilla	September 2021	Maintenance	R25 000.00			
Hopewell Stationers	Dec 2021	Stationery Materials	R79566.40			
Abajebhuli Conglomerate	August 2021	Repairs Vulamehlo	R114 500.00			
Abajebhuli Conglomerate	August 2021	Maintenance	R30 000			
Unecala Investment PTY/LTD	August 2021	Supply electricity	R6000.00			
Electomaster	June 2022	Repair DB box and electrical	R20 000			

Contents

Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Assessment of Service Providers Performance		
				G	S	P
Aerotex	June 2022	Service aircons	R5000			
Qhubeka lighting and Business	June 2022	Service aircons	R5000			
Electromaster	June 2022	Service aircons	R5000			
Thelmakhalbotty	September 2021	Supply and deliver newspapers	R45 000.00			
Amamgerilla	September 2021	Maintenance	R25 000.00			
Hopewell stationers	Dec 2021	Stationery materials	R79566.40			
Abajebhuli Conglomerate	August 2021	Repairs Vulamehlo	R114 500.00			
Abajebhuli Conglomerate	August 2021	Maintenance	R30 000			
Boni V (Pty) LTD	21/09/2021	Maintenance to Rocky Bay Beach ablution	R63 000			
God's grace Trading (Pty) LTD	05/10/2021	Maintenance to Scottburgh Beach ablution	R115 462			
Manga Mahle Investments	08/12/2021	Maintenance to Preston Beach ablution	R68 000			
Sihlelikusasa	21/09/2021	Maintenance to Ifafa Beach ablution	R81 000			
Sizabantu Enterprise	28/06/2022	Maintenance to Umthwalume Beach ablution	R28 900			
Digital Voice Processing	2021	Regular Maintenance and servicing of Recording Device	R75 000 (p.a)			
The Document Management Warehouse	2012 reviewed 2019	Storage & Safekeeping of Municipal Records	R120 000 (p.a)			
Zernies Group	07/04/2022	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R14 646 960.30			
BAV Consulting	23/03/2022	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R5 970 645.01			

Contents

Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Assessment of Service Providers Performance		
				G	S	P
SKYV Consulting Engineers	11/04/2019	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R3 800 000.00			
Hi-Tech Consulting Engineers	26/06/2019	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R3 970 513.47			
Africa Consulting	11/04/2019	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R6 630 746.92			
Fma Engineers	08/01/2020	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R7 846 607.57			
Fma Engineers	08/01/2020	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R8 171 356.02			
Urbanru	11/04/2019	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R5 005 308.20			
Urbanru	11/04/2019	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R4 612 300.16			
Africa Consulting	11/04/2019	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R5 190 866.33			
Africa Consulting	11/04/2019	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R5 212 173.36			

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Name of external Service Provider	Date Contract Awarded	Service provided in terms of the SLA	Value of project	Assessment of Service Providers Performance		
				G	S	P
Dartingo Consulting Engineers	10/06/2020	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R9 015 814.31			
Dartingo Consulting Engineers	10/06/2020	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R8 834 558.21			
Mabalengwe Engineers	11/03/2022	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R8 520 407.50			
Buchule Engineers (Pty) Ltd	11/03/2022	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R15 191 010.33			
MzansiAfrica Civils	11/03/2022	Professional services for inception, Concept, design, documentation and Procurement, contract administration and Close-out	R4 044 289.87			

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APPENDIX J – DISCLOSURES OF FINANCIAL INTERESTS

Disclosures of Financial Interests		
Period 1 July 2021 to 30 June 2022		
Position	Name	Description of Financial Interests* (Nil / or details)
Mayor November 2021 – 30 June 2022	Clr Khathi, ST	Financial interests: Nil indicated.
Members of Exco November 2021 to 30 June 2022	Clr Khathi, ST	Financial interests: Nil indicated.
	Clr Mbutho, ME	Financial interests: Nil declared.
	Clr Baptie, EV	Membership of Close Corporation: Total Pool Care CC : 100% Interest
	Clr Singh, S	Shares & Securities: Sanlam – 917 Shares Membership of Close Corporation: Carmichael Promotions – 100% Interest Interests in any Trust: Parmasar Singh Family Trust Directorships: Promo Bag Manufacturers PTY (Ltd) – 100 Shares & 100% Interest
	Clr Duma, ZZ	Directorships Zero to Prosperity - 100 Shares & 100% interest Partnerships TZ Poultry Trading - 800 Shares & 80% Interest
	Clr Thabete, PE	Directorships: Pitoli Projects : 100 Shares
Councillors		
	Clr Bhoola, RB	Interests In Trusts: Old Mutual Wealth – 7% Interest
	Councillor Cele, BA	Form not submitted
	Councillor Cele, MJ	Financial interests: Nil.
	Councillor Dlamini, LR	Financial Interests: Nil
	Councillor Dlamini, GS	Financial Interests: Nil
	Councillor Gumede, NC	Directorships: Qwabezana Group Financial Interests: Qwabezana Funerals – 100 Shares & 100% Interest

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		Employer: Qwabezana Funerals – R2 000,00 monthly remuneration.
	Councillor Jeza, ZKW	Financial interests: Nil indicated.
	Councillor Khan, MA	Interests in Trusts: Scholar Amoris School Trust Directorships: 1 Qaasimul ILM Foundation(NPC): 33.4 Shares & 33.4% Interest 2 Najah Enterprises : 50 Shares & 50% Interest
	Councillor Khanyile, S V	Financial interests: Nil indicated.
	Councillor Khumalo, KP	Financial interests: Nil indicated. Grants: SASSA Grant for Child Support – R450,00
	Councillor Madlala, MR	Financial interests: Nil declared.
	Councillor Mahomed, S	Financial interests: Nil indicated. Partnerships: Mr TV – Mr Satellite – 50% Shares & 1% Interest (21/10/2021) Mr TV – Mr Satellite – 50% interest (01/12/2021)
	Councillor Mbanjwa, MA	Financial Interests: Nil declared. Employer: 1. Department of Education Pension Fund: 1. G.E.D.F. 2. Municipal Pension Fund for Councillors
	Councillor Mbutho, ME	Financial interests: Nil declared.
	Councillor Mdluli,SD	Financial interests: Nil declared. Pension Fund: Municipal Pension Fund for Councillors.
	Councillor Mlaba, SN	Financial Interests: Nil declared.
	Councillor Mngoma, HE	Financial interests: Nil declared. Pension Fund: Municipal Pension Fund for Councillors.

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	Councillor Molife, Z	<p>Financial interests: Nil declared.</p> <p>Pension Fund: Municipal Pension Fund for Councillors.</p>
	Councillor Msomi, TM	<p>Financial interests: Nil declared.</p>
	Councillor Mthwane, SW	<p>Directorships: Sqedububha Cleaning and Construction – 100 Shares and 100% Interest</p>
	Councillor Mzelemu, S	<p>Financial interests: Nil declared.</p>
	Councillor Ndelela, MJ	<p>Financial interests: Nil declared.</p>
	Councillor Ngcobo, JR	<p>Financial interests: Nil declared.</p> <p>Pension: Old Age Grant – R1 800,00</p>
	Councillor Ngubo, MJ	<p>Financial interests: Nil declared.</p>
	Councillor Nkomo, NL	<p>Financial interests: Nil declared.</p> <p>Pension Fund: Municipal Pension Fund for Councillors.</p>
	Councillor Nombika, PN	<p>Financial interests: Nil declared.</p> <p>Pension Fund: Municipal Pension Fund for Councillors.</p>
	Councillor Nzama, NT	<p>Financial interests: Nil declared.</p> <p>Pension Fund: Municipal Pension Fund for Councillors.</p>
	Councillor Phungula, MG	<p>Form not submitted.</p>
	Councillor Sookhraj, S	<p>Financial Interests: Nil declared.</p>
	Councillor Tenza, MP	<p>Financial Interests: Nil declared.</p>
	Councillor Zulu, S	<p>Financial Interests: Nil declared.</p>
Municipal Manager (Acting)	Mrs T.C. Ndelela	<p>No Financial Interests disclosed. Owns properties to the value of R3million.</p>

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Financial interests: Nil declared.	Mr Z.N. Mhlongo	Remunerated Work Outside the Municipality. Name of Employer- Mnambithi TVET – Member – Audit & Risk Com. Earnings – R2,353,00 per meeting. Owns property / land to the value of R842,000,00
Pension Fund: Municipal Pension Fund for Councillors.		
Chief Financial Officer (Acting)	Ms Z.N. Vilakazi	No Financial Interests disclosed. Owns property to the value of R1.1million..
Other S57 Officials	Mr V.T. Khanyile	No Financial Interests disclosed.
	Mr S.M. Nkwanyana	No Financial Interests disclosed.
	Mr M.I.C. Mzotho	No Financial Interests disclosed.
	Mr S.G. Dlodla	No Financial Interests disclosed. Owns property / Land to the value of R2million.

*Financial Interests to be disclosed even if they occurred for only part of the year. See MBRR SA34A

APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY SOURCE

APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE						
Description	Year-1	Year 0		Year 0 Variance		
	Actual	Original Budget	Adjustment Budget	Actual	Original Budget	Adjustment Budget
Property rates	99 524 132,12	104 746 190,00	104 746 190,00	103 813 889,37	-1%	-1%
Service charges - electricity revenue	-	-	-	-	0%	0%
Service charges - water revenue	-	-	-	-	0%	0%
Service charges - sanitation revenue	-	-	-	-	0%	0%
Service charges - refuse revenue	10 343 957,57	9 773 035,00	9 809 359,00	10 222 465,52	5%	4%
Rental of facilities and equipment	5 788 159,66	6 607 760,00	6 291 245,00	6 739 244,57	2%	7%
Interest earned - external investments	7 403 910,75	8 312 000,00	7 312 000,00	7 151 406,94	-14%	-2%
Interest earned - outstanding debtors	283 352,25	1 892 162,00	5 772 266,00	6 979 289,31	269%	21%
Dividends received	-	-	-	-	0%	0%
Fines, penalties and forfeits	6 656 816,14	623 881,00	1 404 208,00	1 275 581,16	104%	-9%
Licences and permits	5 843 374,36	7 480 886,00	6 255 591,00	6 714 833,21	-10%	7%
Agency services	1 633 416,80	2 146 570,00	2 146 570,00	2 211 403,55	3%	3%
Transfers and subsidies	177 017 472,07	162 880 650,00	167 032 650,00	167 032 650,00	3%	0%
Other revenue	4 154 614,49	1 609 974,00	2 541 820,00	3 946 463,81	145%	55%
Gains on disposal of PPE	-	-	-	1 090 710,09	0%	0%
Environmental Protection	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	318 649 206,23	306 073 108,00	313 311 899,00	317 177 937,53	115%	28%

Variations are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4

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APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collections Performance by Vote						
Vote description	Current: Year 0			Year 0 Variance		
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget
Vote 1 - COUNCIL GENERAL	162 030 718,30	146 978 265,00	151 111 046,00	151 779 001,00	3%	0%
Vote 2 - FINANCIAL SERVICES	115 111 912,39	117 051 938,00	120 286 329,00	120 739 830,87	3%	0%
Vote 3 - TECHNICAL SERVICES	12 128 683,55	12 398 729,00	10 276 941,00	10 571 267,70	-15%	3%
Vote 4 - CORPORATE SERVICES	5 965 192,92	6 287 201,00	6 341 201,00	7 136 150,81	14%	13%
Vote 5 - COMMUNITY SERVICES	20 271 296,76	21 040 294,00	20 781 918,00	22 210 253,17	6%	7%
Vote 6 - STRATEGIC PLANNING AND DEVELOPMENT	3 141 402,31	2 316 681,00	4 514 464,00	4 741 433,98	105%	5%
TOTAL REVENUE BY VOTE	318 649 206,23	306 073 108,00	313 311 899,00	317 177 937,53	115%	28%
Variances are calculated by dividing the difference between actual and the original/adjustments budget by the actual.						
This table is aligned to MBRR table A3						

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Grant Performance						
Description	Year-1	Year 0		Year 0 Variance		
	Actual	Budget	Adjustments Budget	Actual	Original Budget %	Adjustments Budget %
Operating Transfers and Grants						
National Government:	167 679 472,00	153 149 650,00	157 301 650,00	157 301 650,00		
Equitable Share	161 997 000,00	147 611 000,00	151 763 000,00	151 763 000	103%	100%
Finance Management Grant	2 000 000,00	1 950 000,00	1 950 000,00	1 950 000	100%	100%
Title Deeds	29 072,00	-	-	-	-	-
Spacial Development Framework	730 500,00	-	-	-	-	-
Municipal Infrastructure Grant	1 524 900,00	1 612 650,00	1 612 650,00	1 612 650	100%	100%
Expanded Public Works Programmes	1 398 000,00	1 976 000,00	1 976 000,00	1 976 000	100%	100%
Provincial Government:	9 338 000,00	9 731 000,00	9 731 000,00	9 731 000,00		
Provincial Library Services Grant	9 338 000,00	9 731 000,00	9 731 000,00	9 731 000	100%	100%
District Municipality:						
Other grant providers:						
Total Operating Transfers and Grants	177 017 472,00	162 880 650,00	167 032 650,00	167 032 650,00		

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APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES

Capital Programme by Project: Year 0					
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Ad) %	Variance (Act - OB) %
Water					
Sanitation/Sewerage					
Electricity					
Housing					
Refuse Removal	R 1 956 522.00	R 1 695 652.00	R 1 534 097.75	11%	28%
Purchase of Skips	R 260 870.00	R	R		
Purchase of Skip Loader	R 1 695 652.00	R 1 695 652.00	R 1 534 097.75	11%	11%
Stormwater					
Economic Development	R 2 652 174.00	R 4 347 826.00	R 4 173 906.46	-4%	36%
Upgrade(Revamp) of Scottburgh & Umsinto Markets	R 1 347 826.00	R 3 043 478.00	R 2 869 565.22	6%	53%
Establishment of Stores	R 1 304 348.00	R 1 304 348.00	R 1 304 341.24	0%	0%
Sports, Arts and Culture	R 6 431 210.00	R 8 252 250.00	R 8 252 250.21	0%	22%
Kwalembe Sportsfield	R 1 899 195.00	R 1 429 719.00	R 1 429 719.00	0%	33%
Nkamplala Sportsfield	R 2 111 932.00	R 4 369 171.00	R 4 369 170.77	0%	52%
Bhadane Sportsfield	R 2 197 862.00	R 2 232 218.00	R 2 232 218.01	0%	2%
KwaNqondo Sportsground	R 222 221.00	R 221 142.00	R 221 142.43	0%	0%
Environment					
Health					
Safety and Security					
ICT and Other	R 27 555 180.00	R 36 969 086.00	R 34 851 472.52	-5%	21%
Langa Road -Regraveling -Ward 11	R 1 077 108.00	R 1 203 482.00	R 1 203 480.81	0%	11%
Gumede Bhodla Road -Regraveling -Ward 19	R 2 570 980.00	R 4 352 442.00	R 4 352 351.42	0%	41%
Pat Cele Community Hall	R 998 748.00	R 2 911 382.00	R 2 910 534.93	0%	66%
Mthobisi Mbulho Access Road	R 4 784 458.00	R 5 763 531.00	R 5 763 531.76	0%	17%
Gumede Bridge -Ward 16	R 2 670 742.00	R 727 832.00	R 727 832.81	0%	267%
Mayfield Hall -Ward 5	R 3 109 885.00	R 4 756 401.00	R 4 756 400.94	0%	35%
Smalao Road	R 227 552.00	R 225 011.00	R 225 010.54	0%	1%
Mvize Road	R 174 935.00	R 174 136.00	R 174 135.57	0%	0%
Mandlaathi Hall	R 228 720.00	R 227 682.00	R 227 681.60	0%	0%
Dlangeniwa Hall -Ward 18	R 3 263 012.00	R 5 625 966.00	R 5 625 664.81	0%	42%
Mbungulu Community Hall	R 873 201.00	R 693 677.00	R 693 675.50	0%	26%
Mgangezi Hall	R 233 230.00	R 233 230.00	R 233 230.00	0%	0%
Mlatha Road -Regraveling -Ward 9	R	R 18 068.00	R 18 067.73	0%	100%
Nyuswa Bridge	R	R 29 520.00	R 29 520.21	0%	100%
Grader	R	R 3 001 739.00	R 3 001 739.14	0%	100%
Renewal of Textile Road	R 3 043 478.00	R 3 043 478.00	R 2 149 648.36	42%	42%
Renewal of Junction Road	R 2 173 913.00	R	R		
Furniture and Office Equipment	R 86 957.00	R 86 957.00	R 6 086.96	1329%	1329%
Computer Equipment	R	R	R 17 042.61	100%	100%
Machinery and Equipment	R 52 174.00	R	R		
Furniture and Office Equipment	R 17 391.00	R 17 391.00	R 17 350.00	0%	0%
Laptops, Computers and Printers	R 12 174.00	R 12 174.00	R		
Purchase of Fleet	R	R	R		
Purchase of Fleet	R	R 1 400 335.00	R 1 397 335.00	0%	100%
Furniture and Office Equipment	R 130 435.00	R 130 435.00	R 46 800.00	179%	179%
Installation of EDMS	R 304 348.00	R 235 652.00	R		
Laptops, Computers and Printers	R 652 174.00	R 829 000.00	R 723 675.00	15%	10%
Machinery and Equipment	R 765 217.00	R 765 217.00	R 259 059.00	196%	196%
Machinery and Equipment	R	R	R 85 260.00	100%	100%
Machinery and Equipment	R	R	R 61 850.00	100%	100%
Machinery and Equipment	R	R	R 55 800.00	100%	100%
Machinery and Equipment	R 86 957.00	R 86 957.00	R 28 746.95	202%	202%
Machinery and Equipment	R	R	R 32 960.87	100%	100%
Furniture and Office Equipment	R 17 391.00	R 17 391.00	R		
Total	R 38 595 086.00	R 50 864 814.00	R 48 811 726.94	-4%	21%

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APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Description	Capital Expenditure - New Asset Programme				R 000		
	Year 1	Year 0		Actual Expenditure	Planned Capital Expenditure		
	Actual	Original Budget	Adjustment Budget		FY+1	FY+2	FY+3
Capital Expenditure by Asset Class							
Infrastructure - Total	R 1 074 536.49	R 2 670 762.00	R 757 352.00	R 757 353.02	R 3 230 361.00	R 30 140 400.00	R 6 982 459.00
Infrastructure - Road Transport - Total	R 1 074 536.49	R 2 670 762.00	R 757 352.00	R 757 353.02	R 3 230 361.00	R 30 140 400.00	R 6 982 459.00
Roads, Pavements and Bridges							
Storm water							
Infrastructure - Electricity - Total							
Generation							
Transmission and Retention							
Street Lighting							
Infrastructure - Water - Total							
Dams and Reservoirs							
Water Purification							
Retention							
Infrastructure - Sanitation - Total							
Retention							
Sewerage Purification							
Infrastructure - Other - Total							
Waste Management							
Transportation							
Gas							
Other							
Community - Total	R 8 091 177.71	R 15 138 006.00	R 22 700 588.00	R 22 726 437.99	R 12 426 094.00	R 39 640 899.00	R 24 045 368.00
Parks and Gardens							
Sportsfield and Stadiums	R 4 779 089.98	R 6 481 210.00	R 8 252 250.00	R 8 252 250.21	R 4 510 243.00	R 5 217 391.00	R -
Swimming Pools							
Community Halls	R 3 217 087.73	R 8 706 796.00	R 14 448 338.00	R 14 474 187.76	R 7 915 791.00	R 14 423 466.00	R 23 722 921.00
Libraries	R 95 000.00						
Recreational Facilities							
Fire, Safety and Emergency							
Security and Policing							
Buses							
Clinics							
Museum and Art Galleries							
Cemeteries							
Social Rental Housing							
Other							R 322 447.00
Heritage Assets - Total							
Buildings							
Other							
Investment Properties - Total							
Housing Development							
Other							
Other Assets	R 1 881 740.00	R 5 081 740.00	R 9 347 596.00	R 8 572 144.52	R 926 087.00	R 9 255 422.83	R 9 810 747.70
General Vehicles			R 1 400 335.00	R 1 397 335.00		R 8 536 347.83	R 9 071 848.70
Specialised Vehicles		R 1 695 652.00	R 1 695 652.00	R 1 534 097.75			
Plant and Equipment	R 129 230.00	R 1 355 218.00	R 3 853 913.00	R 3 525 415.96	R 217 392.00	R 180 426.00	R 194 431.00
Computers - Hardware/Equipment	R 1 708 830.00	R 664 348.00	R 841 174.00	R 740 717.61	R 304 348.00	R 329 302.00	R 349 059.00
Furniture and Office Equipment	R 43 700.00	R 252 174.00	R 252 174.00	R 70 236.96	R 56 521.00	R 194 348.00	R 195 409.00
Abattoirs							
Markets							
Civil Land and Buildings							
Other Buildings		R 1 304 348.00	R 1 304 348.00	R 1 304 341.34	R 347 826.00		
Other Land							
Surplus Assets - (Investment or Inventory)							
Other							
Agricultural Assets							
List sub class							
Biological Assets							
List sub class							
Intangibles	R -	R 521 739.00	R 235 652.00	R -	R 249 791.00	R -	R -
Computers - software and programming		R 521 739.00	R 235 652.00	R -	R 249 791.00		
Other							
Total Capital Expenditure on new assets	R 11 047 496.20	R 23 412 227.00	R 33 041 188.00	R 32 055 935.59	R 16 852 273.00	R 39 036 632.83	R 40 838 574.70
Specialised vehicles	R -	R 1 695 652.00	R 1 695 652.00	R 1 534 097.75	R -	R -	R -
Refuse		R 1 695 652.00	R 1 695 652.00	R 1 534 097.75			
Fire							
Conservancy							
Ambulances							

APPENDICES

APPENDIX M (ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME

Description	Capital Expenditure - Upgrade/Renewal Programme R 000						
	Year 1		Year 0		Planned Capital Expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY=1	FY=2	FY=3
Capital Expenditure by Asset Class							
Infrastructure - Total	R13 146 078.80	R 14 052 424.00	R 14 780 148.00	R 13 886 226.19	R 57 734 431.00	R 3 217 391.00	R13 043 478.00
Infrastructure - Road Transport - Total	R13 146 078.80	R 14 052 424.00	R 14 780 148.00	R 13 886 226.19	R 57 734 431.00	R 3 217 391.00	R13 043 478.00
Roads, Pavements and Bridges	R13 146 078.80	R 14 052 424.00	R 14 780 148.00	R 13 886 226.19	R 54 236 170.00		
Storm water					R 3 478 261.00	R 3 217 391.00	R13 043 478.00
Infrastructure - Electricity - Total							
Generation							
Transmission and Reticalation							
Street Lighting							
Infrastructure - Water - Total							
Dams and Reservoirs							
Water Purification							
Reticalation							
Infrastructure - Sanitation - Total							
Reticalation							
Sewerage Purification							
Infrastructure - Other - Total							
Waste Management							
Transportation							
Gas							
Other							
Community - Total	R -	R 1 130 485.00	R 3 043 478.00	R 2 869 565.22	R 10 434 782.00	R -	R 304 556.53
Parks and Gardens							
Sportsfield and Stadiums					R 8 695 632.00		
Swimming Pools							
Community Halls						R -	R 304 556.53
Libraries							
Recreational Facilities							
Fire, Safety and Emergency							
Security and Policing							
Buses							
Clinics							
Museum and Art Galleries							
Comerices							
Social Rental Housing							
Other		R 1 130 485.00	R 3 043 478.00	R 2 869 565.22	R 1 739 130.00		
Heritage Assets - Total							
Buildings							
Other							
Investment Properties - Total							
Housing Development							
Other							
Other Assets	R -	R -	R -	R -	R 782 609.00	R 3 140 870.00	R 3 420 626.00
General Vehicles							
Specialised Vehicles							
Plant and Equipment							
Computers - Hardware/Equipment					R 782 609.00	R 3 140 870.00	R 3 420 626.00
Furniture and Office Equipment							
Abattoirs							
Markets							
Civil Land and Buildings							
Other Buildings							
Other Land							
Surplus Assets - (Investment or Inventory)							
Other							
Agricultural Assets							
List sub class							
Biological Assets							
List sub class							
Intangibles	R -	R -	R -	R -	R 652 174.00	R -	R -
Computers - software and programming					R 652 174.00		
Other							
Total Capital Expenditure on renewal of existing assets	R13 146 078.80	R 15 182 859.00	R 17 823 626.00	R 16 755 791.41	R 69 603 996.00	R 6 358 261.00	R16 768 660.53
Specialised vehicles	R -	R -	R -	R -	R -	R -	R -
Refuse							
Fire							
Conservancy							
Ambulances							

APPENDICES

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 0

Capital Programme by Project: Year 0					
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water					
Sanitation/ Sewerage					
Electricity					
Housing					
Refuse Removal	R 1 956 522.00	R 1 695 652.00	R 1 534 097.75	-11%	-28%
Purchase of Skips	R 260 870.00	R	R		
Purchase of Skip Loader	R 1 695 652.00	R 1 695 652.00	R 1 534 097.75	11%	11%
Stormwater					
Economic Development	R 2 652 174.00	R 4 347 826.00	R 4 173 906.46	-4%	36%
Upgrade/Revamp of Scottburgh & Umzinto Markets	R 1 347 826.00	R 3 043 478.00	R 2 869 565.22	6%	53%
Establishment of Stores	R 1 304 348.00	R 1 304 348.00	R 1 304 341.24	0%	0%
Sports, Arts and Culture	R 6 431 210.00	R 8 252 250.00	R 8 252 250.21	0%	22%
KwaIombe Sportsfield	R 1 899 195.00	R 1 429 719.00	R 1 429 719.00	0%	33%
Nkampula Sportsfield	R 2 111 932.00	R 4 369 171.00	R 4 369 170.77	0%	52%
Bhadane Sportsfield	R 2 197 862.00	R 2 232 218.00	R 2 232 218.01	0%	2%
KwaMpondo Sportsground	R 222 221.00	R 221 142.00	R 221 142.43	0%	0%
Environment					
Health					
Safety and Security					
ICT and Other	R 27 555 180.00	R 36 569 086.00	R 34 851 472.52	-5%	21%
Langa Road Regravelling Ward 11	R 1 077 108.00	R 1 203 482.00	R 1 203 480.81	0%	11%
Gumede Bhopla Road Regravelling Ward 19	R 2 370 980.00	R 4 352 442.00	R 4 352 351.42	0%	43%
Pat Cole Community Hall	R 998 748.00	R 2 911 382.00	R 2 910 534.93	0%	66%
Ntshobini Mbulho Access Road	R 4 784 458.00	R 5 763 531.00	R 5 763 531.76	0%	17%
Gumede Bridge Ward 16	R 2 670 742.00	R 727 832.00	R 727 832.81	0%	267%
Mayfield Hall Ward 5	R 3 109 885.00	R 4 756 401.00	R 4 756 400.94	0%	35%
Smalo Road	R 227 552.00	R 225 011.00	R 225 010.54	0%	1%
Mveza Road	R 174 935.00	R 174 136.00	R 174 135.57	0%	0%
Mandlalathi Hall	R 228 720.00	R 227 682.00	R 227 681.60	0%	0%
Dlangenzwa Hall Ward 18	R 3 263 012.00	R 5 625 966.00	R 5 625 664.81	0%	42%
Mbungulu Community Hall	R 873 201.00	R 693 677.00	R 693 675.50	0%	26%
Mganganzi Hall	R 233 230.00	R 233 230.00	R 233 230.00	0%	0%
Mdasha Road Regravelling Ward 9	R	R 18 068.00	R 18 067.73	0%	100%
Nyuswa Bridge	R	R 29 520.00	R 29 520.21	0%	100%
Grader	R	R 3 001 739.00	R 3 001 739.14	0%	100%
Renewal of Textile Road	R 3 043 478.00	R 3 043 478.00	R 2 149 648.36	42%	42%
Renewal of Junction Road	R 2 173 913.00	R	R		
Furniture and Office Equipment	R 86 957.00	R 86 957.00	R 6 086.96	1329%	1329%
Computer Equipment	R	R	R 17 042.61	100%	100%
Machinery and Equipment	R 52 174.00	R	R		
Furniture and Office Equipment	R 17 391.00	R 17 391.00	R 17 350.00	0%	0%
Laptops, Computers and Printers	R 12 174.00	R 12 174.00	R		
Purchase of Fleet	R	R	R		
Purchase of Fleet	R	R 1 400 335.00	R 1 397 335.00	0%	100%
Furniture and Office Equipment	R 130 435.00	R 130 435.00	R 46 800.00	179%	179%
Installation of EDMS	R 304 348.00	R 235 632.00	R		
Laptops, Computers and Printers	R 652 174.00	R 829 000.00	R 723 675.00	15%	10%
Machinery and Equipment	R 765 217.00	R 765 217.00	R 259 059.00	195%	195%
Machinery and Equipment	R	R	R 85 260.00	100%	100%
Machinery and Equipment	R	R	R 61 850.00	100%	100%
Machinery and Equipment	R	R	R 55 800.00	100%	100%
Machinery and Equipment	R 86 957.00	R 86 957.00	R 28 746.95	202%	202%
Machinery and Equipment	R	R	R 32 960.87	100%	100%
Furniture and Office Equipment	R 17 391.00	R 17 391.00	R		
Total	R 38 595 086.00	R 50 864 814.00	R 48 811 726.94	-4%	21%

APPENDICES

APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD YEAR 0



UMDONI MUNICIPALITY
THE J.E.W.E.L OF THE SOUTH COAST
2021/2022 PROJECTS

PROJECT SUMMARY

NUMBER	PROJECT NAME	WARD	NATIONAL PROJECT NUMBER	UKEY	FUNDING
	<u>M.I.G</u>				
1	Mthobisi Mbutho Access Road (Ward 17)	17	2020MIGFK212376715	20210802065818	M.I.G.
2	Gumede Bridge (Ward 16)	16	2020MIGFK212365854	20210802065821	M.I.G.
3	Construction of Pat Cele Community Hall (Ward 2)	2	2019MIGFK212281595	20210802065809	M.I.G.
4	Construction of Mbungulu Community Hall (Ward 6)	6	2019MIGFK212282556	20210802065869	M.I.G.
5	Construction of Nkampula Sportfield (Ward 3)	3	2019MIGFK212283740	20210802065779	M.I.G.
6	Mayfield Community Hall (Ward 5)	5	2019MIGFK212361911	20210802065827	M.I.G.
7	Dlangezwa Community Hall (Ward 18)	18	2019MIGFK212361908	20210802065845	M.I.G.
8	Regravelling of Gumede Bhodla Road (Ward 19)	19	2019MIGFK212321553	20210802065770	M.I.G.
9	Regravelling of Langa Road (Ward 11)	11	2019MIGFK212315855	20210802065767	M.I.G.
10	Construction of Kwalembe Sportfield (Ward 1)	1	2019MIGFK212282975	20210802065773	M.I.G.
11	Construction of Bhadane Sportfield (Ward 14)	4	2019MIGFK212282701	20210802065785	M.I.G.
12	Construction Of Kwampondo Sportsground (Ward 1)	1	2020MIGFK212379477	20210802065812	M.I.G.
13	Construction Of Mandlalathi Hall (Ward 2)	2	2020MIGFK212379471	20210802065842	M.I.G.
14	Construction Of Mgangeni Community Hall (Ward 4)	4	2020MIGFK212379705	20210802065875	M.I.G.
15	Construction Of Smolo Tar Road (Ward 09)	9	2020MIGFK212378137	20210802065833	M.I.G.
16	Regravelling of Myeza Road (Ward 14)	14	2020MIGFK212379717	20210802065839	M.I.G.
	<u>REVENUE</u>				
18	Renewal of Junction Road	13	---	20210802065806	REVENUE
19	Renewal of Textile Road	13	---	20210802065797	REVENUE

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	<i>ELECTRIFICATION</i>				
20	Integrated National Electrification Programme	Various	---	20210317001112	REVENUE

APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

The municipality has not entered into long term loans and grants for the year under review

APPENDICES

APPENDIX S – NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

The Sustainable Development Goals 2030

15 years after the enactment of the UN's Millennium Development Goals (MDGs) have reached their expiration date. Progress has been made across the board, from combatting poverty, to improving education and health, and reducing hunger, but there is a long way to go. Shockingly, surveys found that in September 2015 only 4% of the UK public had heard of the MDGs. These international agreements have the potential to change the lives of millions of the world's poorest. At Five Talents, we believe that public understanding of these big-picture development goals is of great importance, because of this we have put together this page on the set of goals the UN will be focusing on for the next 15 years: The Sustainable Development Goals (SDGs).



The National Development Plan

The National Planning Commission was established in 2009 under the leadership of former Minister Trevor Manuel. After extensive research and consultation with a wide range of stakeholders, a National Development Plan (NDP) commonly referred to as Vision 2030 has been drafted. It is quite evident that government places a high priority on the implementation of the plan and it can be expected that the NDP will be the compass by which the national government is going to steer the development path of South Africa into the future. The broad goal of this plan is to reduce unemployment, alleviate poverty and reduce inequality by 2030. The key focus areas of this plan are illustrated in the figure below:

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Source: National Development Plan - 2030

National Outcomes

National Government has designed 14 Outcomes for Government and all its service delivery functions. The 14 Outcomes are based on a concept of The Outcomes Approach which is essentially a strategic approach which focuses on achieving the expected real improvements in the life of all South Africans.

The outcomes approach broadly defines what is expected to be achieved, how it is to be expected to be achieved and whether the outcomes are being achieved. The overall goal of the 14 outcomes that have been designed is to ensure that government does not just carry out the functions it is supposed to, but to ensure that results from these functions are achieved and show impacts on the lives of South Africans.

The outcomes approach mainly:

- Focuses on results
- Makes explicit and testable the chain of logic in our planning, so we can see the assumptions we make about the resources that are needed
- Links activities to outputs and outcomes and to test what works and what doesn't
- Ensure expectations are as clear and unambiguous as possible
- Provides clear basis for discussion, debate and negotiation about what should be done and how it should be done
- Enables learning and regularly revising and improving policy, strategy and plans through experience
- Makes co-ordination and alignment easier

The 14 Outcomes have been based on the Election Manifesto and the Medium Term Strategic Framework (2014-2019), as well as consultation on ministerial and administrative levels. The outcomes are a representation of the desired development impacts to be achieved by government's policy priorities.

The 14 Outcomes are listed as:

1. Quality basic education
2. A long and healthy life for all South Africans
3. All people in South Africa are and feel safe
4. Decent employment through inclusive growth
5. A skilled and capable workforce to support an inclusive growth path

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6. An efficient, competitive and responsive economic infrastructure network
7. Vibrant, equitable and sustainable rural communities towards food security for all
8. Sustainable human settlements and improved quality of household life
9. Responsive, accountable, effective and efficient local government
10. Protect and enhance our environmental assets and natural resources
11. Create a better South Africa and contribute to a better Africa and a better World
12. An efficient, effective and development orientated public service
13. A comprehensive, responsive and sustainable social protection system
14. A diverse, socially cohesive society with a common national identity

VOLUME II

VOLUME II: ANNUAL FINANCIAL STATEMENTS

Provide the Annual Financial Statements (AFS) to the respective financial year as submitted to the Auditor-General. The completed AFS will be Volume II of the Annual Report.