



Draft

ANNUAL REPORT

2021/2022

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CHAPTER 1 – MAYOR’S FOREWORD AND EXECUTIVE SUMMARY



NB. The foreword will be submitted with the final report in January 2023

**Cllr. MNR Nkosi
Executive Mayor: Lesedi Local Municipality
CLR M. NKOSI**

MUNICIPAL MANAGER'S FOREWORD

MUNICIPAL MANAGERS FOREWORD

The Municipal Managers foreword provides an opportunity to the Municipal Manager to give a public account, guidance and advice on the administrative performance of a municipality / entity. Inclusive in this foreword should be information pertaining to:

♣ **Functions and Powers of the municipality in relation to Section 155/156 of the Constitution and Chapter 3 of the MSA.**

Lesedi municipality was established in line with the section 155 of the constitution of RSA as category C municipality. The functions of the municipalities are listed in section 156 of the constitution and the following are key functions.

- The municipality has an executive authority in respect of, and has a right to administer –
 1. The local government matter and any matter assigned to it by national and provincial legislation.

The core function of Lesedi Local Municipality is to provide basic services to the communities within her jurisdiction, in the form of water & sanitation, electricity, refuse collection and road & stormwater. The municipality provides the free basic services to deserving households, in accordance with the approved council policy, through the equitable share from national government. The municipality also provides, through memorandum of agreement with the province and district, library and environmental health services to the community.

2. The municipality may make and administer by-laws for the effective administration of the matters which it has the right to administer. The LLM has developed and approved by-laws and in the year under review these by-laws were communicated to the relevant stakeholders, through public consultations. However, the municipality does not have sufficient resources to implement the by-law. A process of reviewing the organogram is underway to accommodate positions of peace officers to adequately deal with implementation of the by-laws. In the long term, the municipality should establish its own municipal courts.

♣ **Sector departments and the sharing of functions between the municipality and sector departments.**

♣ **A statement on the previous financial year's audit opinion.**

The municipality has once again received an unqualified audit opinion on the AFS and qualified on AOPO matters. An action plan to address the finding was developed and adopted by Council in the year under review. Management has currently dealt with% of the findings.

♣ A short statement on the current financial health of the municipality based on new budget formats as required by Treasury Regulations No 31804.

♣ Information related to the revenue trend by source including borrowings undertaken by the municipality.

♣ The internal management changes in relation to Section 56/57 managers.

The municipality has filled all the section 56/57 managers positions, except the one of the Chief Financial Officer (CFO). However, plans are in place to finalise this appointment at the beginning of the next financial year. Management worked hard to entrench the principles of good governance and dedication within our organisation, by continuously improving the systems and integrating key components of the municipality.

The Senior Management Team meets religiously on weekly basis, to ensure the machinery of the municipality is continuously oiled to provide our communities with essential basic services, as mandated by the Constitution of the South Africa.

♣ Risk assessment, including the development and implementation of measures to mitigate the top 5 risks.

The municipality conduct an annual Risk assessment in consideration of the PEST analysis and general SWOT analysis within the municipal space and government in general. During the year under review the municipality identified 22 risks, including the COVID 19 related ones and deployed interventions to full mitigate against such. The top five risks and the progress made in implementing mitigating measures are highlighted in the table below;

No	Risk	Inherent Risk	Residual Risk	Quarter 1 review	Quarter 2 review	Quarter 3 review	Quarter 4 review
1.	Reputational / credibility damage.	25.00	25.00	25.00	25.00	25.00	16.00
2.	Non-compliance with National Environmental Management Act (NEMA).	25.00	25.00	25.00	25.00	25.00	25.00
3.	Inadequate access control at all municipal buildings.	25.00	25.00	25.00	25.00	25.00	25.00
4.	Litigations.	25.00	25.00	25.00	25.00	25.00	9.00
5.	Inadequate enforcement of the By-Laws.	25.00	20.00	20.00	20.00	16.00	20.00

The municipality has managed to mitigate against 4 of the top risks, and budget has been committed to deal effectively with risk No.4, in line with litigation management. There was a slight improvement regarding the first and fifth risks, however, such risks remain high due to the current financial constraints.

S'busiso Dlamini

Municipal Manager of Lesedi Local Municipality

REVISED ANNUAL REPORT TEMPLATE

The financial years contained in this report are explained as follows:

- Year -1: The previous financial year;
- Year 0: The financial year of reporting;
- Year 1: The following year, mostly requires future targets; and

We wish to thank all relevant municipal employees for their inputs and support throughout the development of this document.

1.1. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

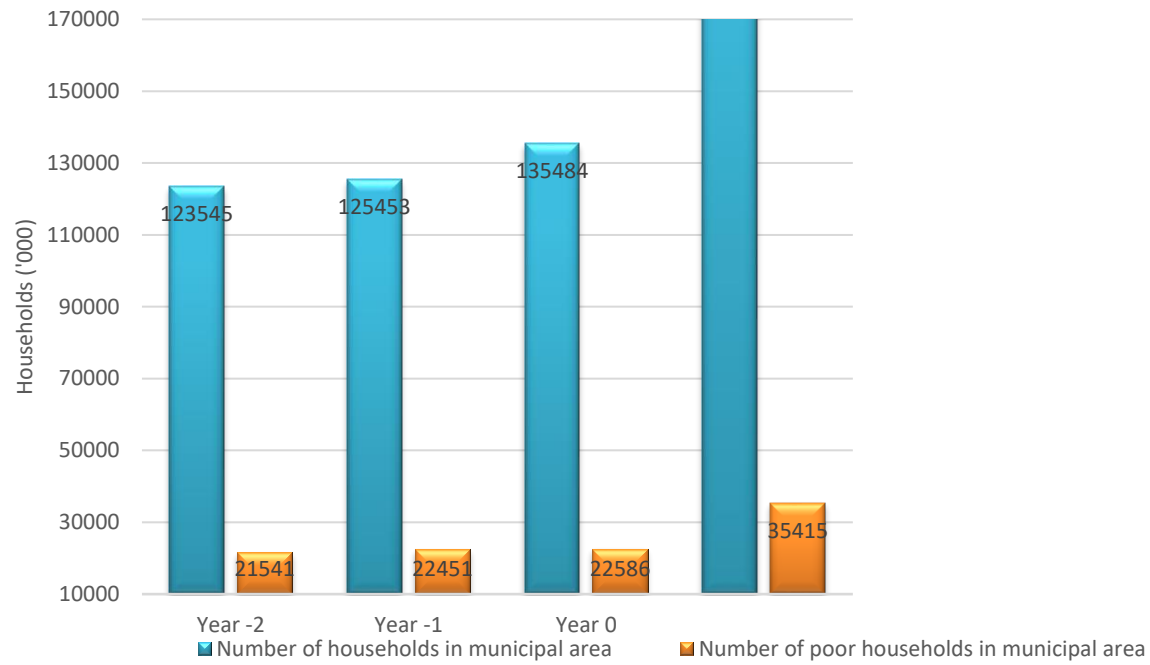
Lesedi Local Municipality (Lesedi LM) is situated in Heidelberg, which is situated along the N3 freeway at its intersection with the Provincial route R42, east of the Suikerborsrand Nature Reserve. The municipality is described primarily as a rural area, with towns situated within it, namely Heidelberg/Ratanda in the western part and Devon/Impumelelo on its eastern edge.

Lesedi is a Sesotho word meaning “light”. The name was derived from the description of the municipality which represents light within the area. In 2014, the economy of Lesedi accounted for about 10,5% of total output from the Sedibeng District Municipality and 0,5% from the Gauteng Provincial economy. This suggests that production in Lesedi is therefore relatively minimal in comparison to the wider economy. Moreover, the municipality has strong productive industries namely, agriculture, mining, manufacturing, wholesale and retail, tourism, transport and logistic services.

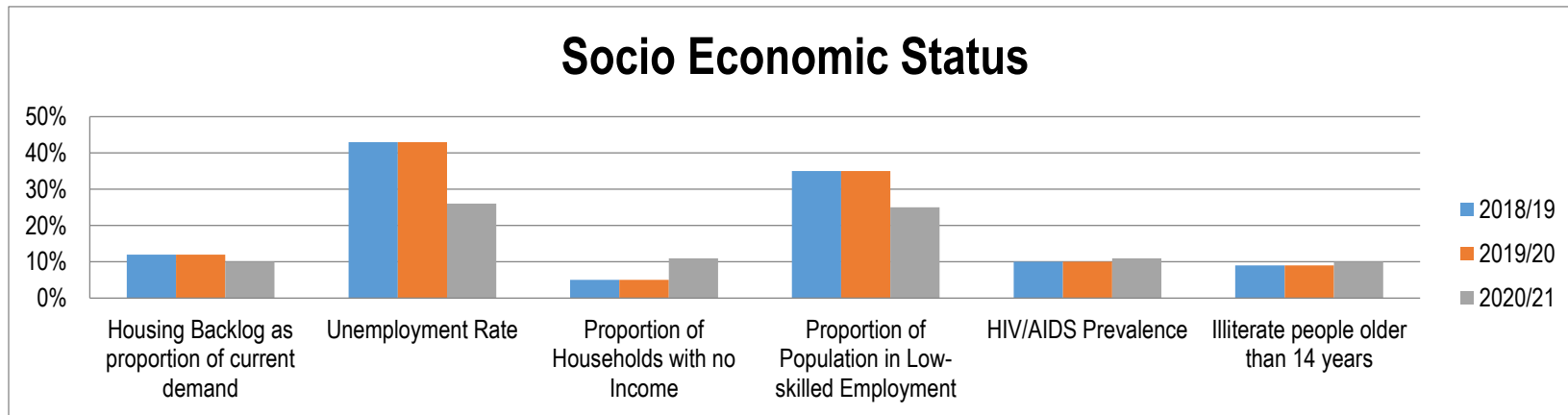
The population in Lesedi Local Municipality increased from about 94 495 in 2011 to about 105 813 in 2019 at an annual growth rate of 3,26% per annum. This suggests that the municipality may be experiencing better economic opportunities resulting in people migrating into the municipality.

Population Details									
Age	Population '000								
	2018/2019			2019/2020			2020/2021		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Age: 0 - 4	5451	5457	11075	5451	5457	11075	6558	6482	13040
Age: 5 - 9	5662	5460	11272	5662	5460	11272	5032	4522	9554
Age: 10 - 19	8974	8661	17909	8355	8066	16421	8514	8219	16773
Age: 20 - 29	9428	7959	17390	13053	10003	23056	13301	10193	23494
Age: 30 - 39	10745	9195	20046	9422	8649	18071	9601	8813	18414
Age: 40 - 49	7751	6835	14570	7507	6365	13872	7650	6486	14136
Age: 50 - 59	5204	5390	10184	4616	5642	10258	4704	5749	10453
Age: 60 - 69	3720	3667	7252	2593	2795	5388	2642	2848	5490
Age: 70+	2197	2674	4587	1572	2159	3731	1602	2200	3802
source: quantek 2020									

Households



Socio Economic Status						
Year	Housing Backlog as proportion of current demand	Unemployment Rate	Proportion of Households with no Income	Proportion of Population in Low-skilled Employment	HIV/AIDS Prevalence	Illiterate people older than 14 years
2018/19	12%	43%	5%	35%	10%	9%
2019/20	12%	43%	5%	35%	10%	9%
2020/21	10%	26%	11%	25%	11%	10%
T 1.2.4						



From the above statistics, it is evident that there has been steady improvement in the lives of the Lesedi Local Municipality residents. With the interventions from various educational projects like Khari-Khude and ABET, there is a significance decline on persons who are illiterate

Overview of Neighbourhoods within Lesedi Local Municipality		
Settlement Type	Households	Population
Towns		
Heidelberg	11571	34 713
Devon	580	2300
Heidelberg Ext 8, 9 and 10	2100	9300
Sub-Total	6680	22100
Townships		
Ratanda	8000	46 360
Obed Nkosi	1750	5250
Heidelberg Ext 23 & 26	3000	14647
Heidelberg Ext 7 and 16	900	3500
Impumelelo	2000	8469
Jameson Park	468	1761
Sub-Total	16 118	79 942
Rural settlements		
Vischuil and Endicott	320	983
Kwazenzele	287	1900
Surrounding Farms	630	1500
Sub-Total	1237	4383
Informal settlements		
Ratanda	1100	3500
Impumelelo	890	2700
Kwazenzele	1500	3000

Overview of Neighbourhoods within Lesedi Local Municipality		
Settlement Type	Households	Population
Towns		
Sub-Total	3490	9200
Total	27 525	115625
		<i>T 1.2.6</i>

NB. Own Statistical Data

Natural Resources	
Major Natural Resource	Relevance to Community
Suikerbosrand Game Reserve	Heritage, Tourism and leisure.
Alice Glockner Game Reserve	Heritage, Tourism and leisure.
Blesbokspruit river	Water resource
Suikerbosrand river	Water resource
	<i>T 1.2.7</i>

1.2. SERVICE DELIVERY OVERVIEW

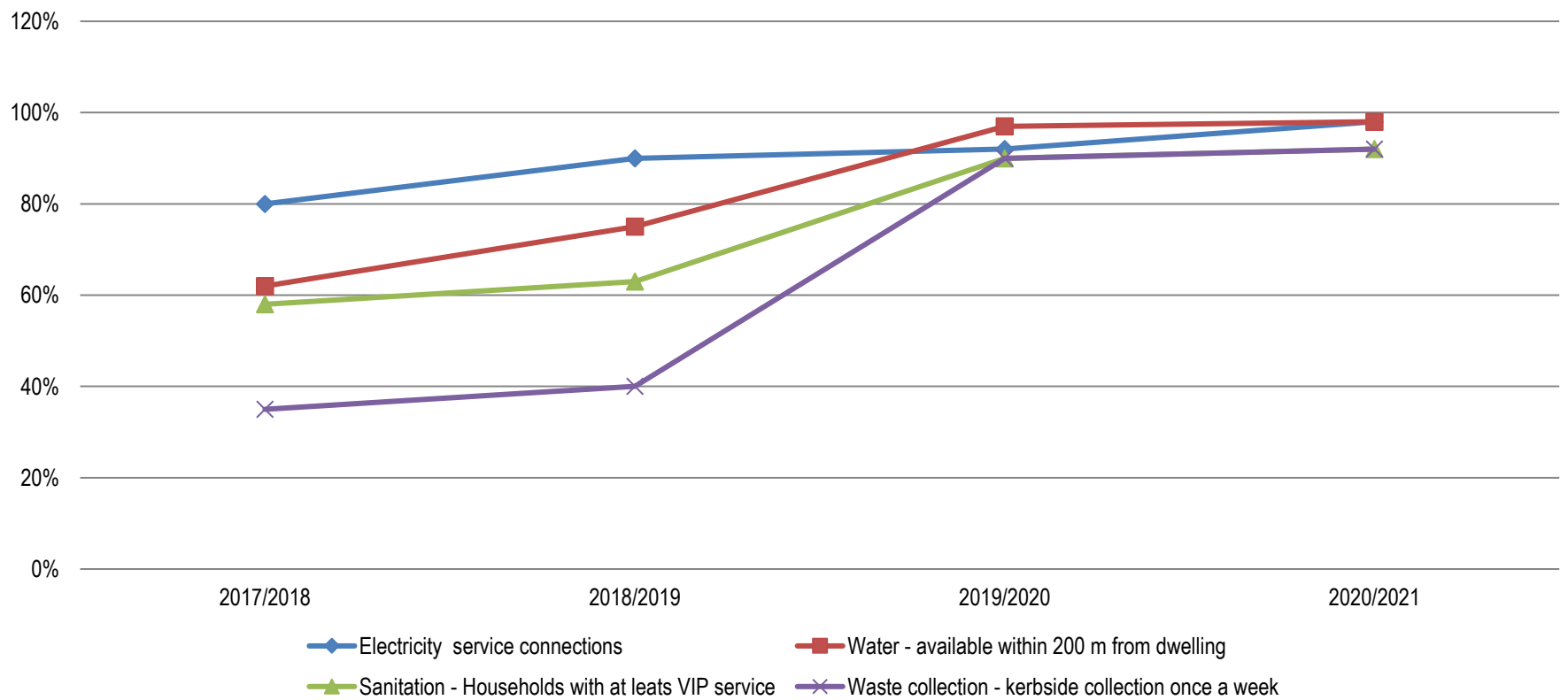
SERVICE DELIVERY INTRODUCTION

The Lesedi local Municipality is in a positive trend in terms of basic services provision to its residents, the types of basic services provided includes and not limited to the following. Water supply, sanitation provision, refuse removal service, electricity supply and roads & stormwater service. All registered and approved indigent households receive free basic services in the form of water and electricity. All formalized houses on formalized stands have access to water; sanitation and electricity connections. The municipality does not provide electricity to informal settlements. Gravel roads in rural settlements are graded periodically to ensure safety of road users. Due to the recent heavy rains all these gravel roads to needs to be re-graveled to ensure safety of the road users.

Lesedi Municipality and Eskom are both electricity service provider. The municipality is continuously improving the level of basic access to electricity through the INEP grant. The challenge remains in informal settlement where electricity can't be installed as these informal settlements are in the process of being eradicated through the developments in Impumelelo, Obed Nkosi and KwaZenzele. Currently the municipality in terms of occupied household is sitting at 98% of households with access to electricity and the balance is still backlogs which needs to be eradicated. The challenge experienced is that due to these developments there is a die need to increase the capacity from Eskom in takes to meet the demand. This means that focus should be on the upgrading of the bulk infrastructure in order to ensure electrification of household in our areas of supply.

Proportion of Households with minimum level of Basic services				
	2018/2019	2019/2020	2020/2021	2021/2022
Electricity service connections	90%	92%	98%	98%
Water - available within 200 m from dwelling	75%	97%	98%	98%
Sanitation - Households with at least VIP service	63%	90%	93%	94%
Waste collection - kerbside collection once a week	40%	90%	92%	93%

Proportion of households with access to basic services



COMMENT ON ACCESS TO BASIC SERVICES

Lesedi Local Municipality as a sphere of Government is mandated with the provision of basic services in terms of Powers and Functions vested on Local Government. Communities within the jurisdiction of Lesedi Local Municipality have access to the following basic services. Water supply from the tap, ground water from boreholes and tinkering service in out laying areas where there is no water supply network. Provision of basic sanitation is through Ventilated Improved Pit-latrines, chemical toilets at some informal settlements, water borne sanitation connected to septic tanks and sewer network.

However, sanitation still remains a challenge for some settlements which are remotely situated particularly the farm communities. Informal settlements in KwaZenzele and Impumelelo have communal sanitation service, whilst some residents have also constructed their own conventional pit-latrines which are not design according to any specification and thus consequently becoming unsafe for use by children and women. In light of the social and safety concerns regarding the conventional pit-latrines the Municipality sourced funding for the installation of 400 ventilated pit-latrine toilet units at various rural settlements within its jurisdiction which would be implemented in two outer years (2021-2023) **already 283 toilets were constructed in this financial year**. The initiative is phase two of the programme which will be extended into other settlements which are in direct need of basic sanitation. Sanitation challenges in informal settlements will be addressed through a multi-year informal settlement eradication, housing projects at Obed Mthombeni Nkosi, KwaZenzele Extension 1 and Impumelelo Extension 3 and 4 Townships.

Refuse removal service is conducted once a week in formalised settlements, whilst businesses receive two to three services a week depending on the nature of the business. Informal settlements are serviced through communal dumping facilities, illegal dumping

and littering in general is still a challenge for the Municipality. Programmes like the Extended Public Works Programme have been put in place to address littering and illegal dumping in general.

Surfacing of gravel roads has been a priority for the Municipality over a number of previous financial years, since the municipality is developing at high rate this put a strain in the development of proper street for safety and reliability of access roads to these areas. The Municipality is however working with the Department of Human Settlement to assist with the surfacing of some critical roads particularly in new settlements as the current MIG grant is not sufficient to meet the demand of areas that needs proper streets. The challenge still remains in ensuring proper maintenance of existing roads that needs rehabilitation as there is no sufficient budget to deal with rehabilitation. The development of Road asset management system that is implemented by Sedibeng district will assist in ensuring that sourcing of funding for rehabilitation is supported by and extensive feasibility study report.

Formalised households have access to electricity provided either by the Municipality or ESKOM, new households were connected at Impumelelo Extension 3 (726) and Obed Nkosi 626 to the grid. Informal settlements do not have access to electricity since they are just transit areas which are not going to be formalised. Majority of the informal settlements emanated as a result of illegal land invasion, which is privately owned or not suitable for any type of habitation. The objective of the multi-year housing development is to eradicate the informal settlement by offering descent living conditions to former illegal settlements dwellers and other members of the public who are on the housing waiting list. The challenge remains that the funding provided for electrification does not match the housing development funding. Furthermore there is a need to upgrade bulk infrastructure in order to support electrification projects with Lesedi Municipality.

1.3. FINANCIAL HEALTH OVERVIEW

FINANCIAL OVERVIEW

The municipality realised a surplus of R114,810 000 which is higher than the budgeted surplus of R45,429,000 for the financial year, this is a good position considering that this surplus is realised after taking into consideration non cash/ items which are depreciation at R39,015,000 and debt impairment at R168,239, 000 and the poor performance of the traffic fines.

The municipality had a difficult financial year, for the 1st time in 5 years the ESKOM and Rand Water obligations were paid after the required 30 days resulting in the municipality incurring interest charges which translate to fruitless and wasteful expenditure. Credit control and debt collection strategies are implemented in full but are not yielding the required results due to the reduced income levels for households and industries in the area.

Cost containment measures which were implemented during the financial year resulted in the following savings:

Employee costs – saving of R19,175, 000

Bulk Purchases – saving of R70,834,000

Contracted services- saving of R1,356,000

Financial Overview: 2021-22			
			R' 000
Details	Original budget	Adjustment Budget	Actual
Income:			
Grants	233 823 024	285 391 959	267 642 810
Taxes, Levies and tariffs	781 852 588	776 620 724	775 067 864
Sub Total	1 015 675 612	1 062 012 683	1 042 710 674
Less: Expenditure	965 948 387	971 998 253	987 839 594
Net Total*	49 727 225	90 014 430	54 871 080
* Note: surplus/(defecit)			T 1.4.2

2021-21	
Detail	%
Employee Cost	23%
Repairs & Maintenance	3.8%
Finance Charges & Impairment	1%
	T 1.4.3

COMMENT ON OPERATING RATIOS:

Employee Costs – 23% of total operating expenditure. This is within the expected norm of 25%.

Repairs and maintenance costs – 3.8% of total expenditure. This appears very low when compared to expected norm of 8% and this is due to budget and cash constraints which limit the municipality when it comes to the ability to perform required repairs and maintenance of municipal infrastructure.

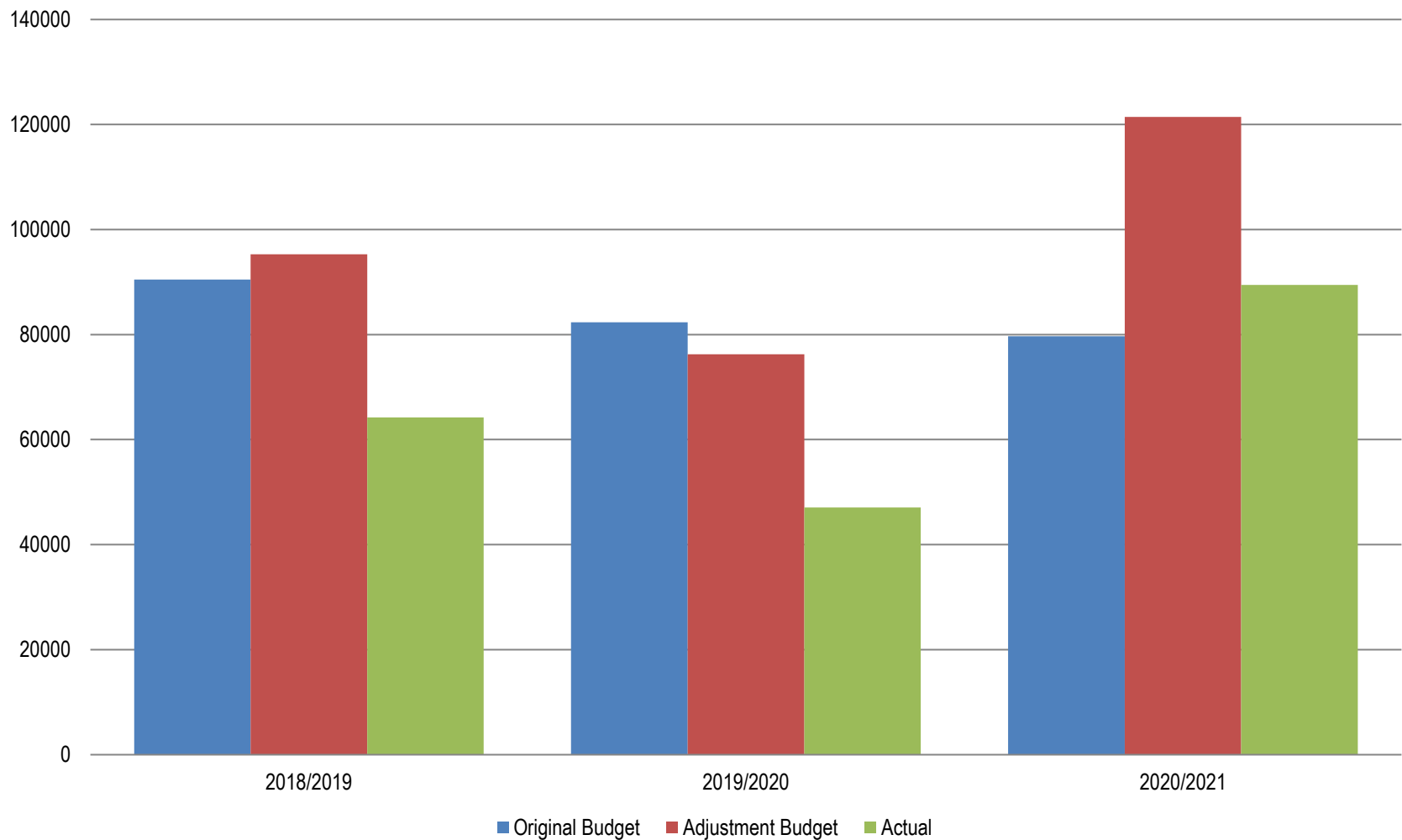
Finance charges – 1% of total expenditure indicates that even though the municipality is in a position to take on additional debt to finance infrastructure investments, it is rather concentrating on improving cash flow by implementing credit control and thus making the debt book liquid enough to internally fund such projects.

Total Capital Expenditure: Year -2 to Year 2021/22			
	R'000		
Detail	2019/2020	2020/2021	2021/22
Original Budget	82354	79691	
Adjustment Budget	76243	121440	
Actual	47062	89476	
			T 1.4.4

COMMENT ON CAPITAL EXPENDITURE:

The municipality spent 64%% of its Capital expenditure for both internal and grant funded projects. In addition, the spending have increase by 10% compared to 2020/21 financial year.

Total Capital Expenditure



1.4. ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE

In the Auditor General (AG) Report (2015/16) findings were made on the organizational re-engineering process that was conducted in 2014/15 financial year. Issues of overspending, skills transference and job descriptions did not exist for a group of positions on the organizational structure. The South African Local Government Association (SALGA) confirmed that the service provider used was not accredited to conduct TASK job evaluation in the local government sector. As a result, a resolution was taken by Council to rationalize the re-engineering process already undertaken.

The process of organisational re-engineering was initiated in 2017/18 and will be concluded in the next financial year (2020/21). The following stakeholders were consulted in this regard;

Departmental Heads and their teams.

Senior Management Team

Councillors.

With regards to Human Resources we have seen great improvement in terms of policy development as critical HR Policies were developed and reviewed, amongst others the following key policies: namely; Leave Management Policy; Recruitment Policy; Code of Conduct and Disciplinary Procedure.

1.5. AUDITOR GENERAL REPORT

AUDITOR GENERAL REPORT: 2020/21 financial year

The municipality maintained an unqualified audit opinion on the regularity audit in the previous financial years.

status of audit report**:	
Status of audit report**:	Qualified opinion on audit of performance information.
Non-Compliance Issues	Remedial Action Taken
<p>* This table will be completed prior to the publication of the Annual report but following the receipt of the Auditor- General Report on Service Delivery Performance Year 0</p> <p>** Inclusion of "Status" depends on nature of AG's remarks on Performance Data.</p>	
T 6.2.2	

NB.

1.6. STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period.	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalize the 4th quarter Report for previous financial year	
4	Submit draft year 2020/21 Annual Report to Internal Audit and Auditor-General.	
5	Municipal entities submit draft annual reports to the Municipal Manager.	
6	Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant).	August
8	Mayor tables the unaudited Annual Report.	
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General.	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase.	
11	Auditor General audits Annual Report including consolidated Annual Financial Statements and Performance data.	September - October
12	Municipalities receive and start to address the Auditor General's comments.	January– March
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report.	
14	Audited Annual Report is made public and representation is invited.	
15	Oversight Committee assesses Annual Report.	
16	Council adopts Oversight report.	March
17	Oversight report is made public.	

Chapter 2

18	Oversight report is submitted to relevant provincial councils.	
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Chapter 2

CHAPTER 2 – GOVERNANCE

INTRODUCTION TO GOVERNANCE

The Municipal Structures Act requires municipalities to establish different structures for different purposes. The municipality has established those structures with proper distinctive role players conducting governance at different intervals either as oversight or executing the mandate of the municipality. The distinction is essential because each group on the level of governance has specific responsibilities and has therefore specific roles to play for which they are accountable. While on the other hand the Municipal Systems Act (Act 32 of 2000), requires these roles should be subjected to performance and risk management and eventually to internal and external audit to verify the processes and the outcomes.

As required Councilors are elected by the community and therefore the community members hold Councilors responsible for service delivery and the implementation of Batho Pele Principles. The administrative structure of the municipality is appointed to execute the resolution of the Council and the administration is accountable to Council. There is an approved Performance Management System of the municipality. The roles and responsibilities as outlined in the planning documents of the council (IDP, Budget & SDBIP) are cascaded down to key employees of the municipality. The implementation thereof is monitored and reviewed on a quarterly basis.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

The municipality as indicated in the Constitution of the Republic of South Africa in terms of section 151 (3) has established structures as required by Municipal Structures Act (Act No.117 of 1999) to govern its affairs. The municipality comprises of 26 Councillors.

- Thirteen (13) Ward Councillors

- Thirteen (13) PR Councillors

These 26 Councillors also comprise of the Executive Mayor, Speaker of Council and Five (5) Members of the Mayoral Committee. Through the delegated powers of authority, the oversight responsibility is shared amongst the established Council committees e.g. Section 79 or 80.

The Municipal Manager is central in ensuring that the roles and the responsibilities of these structures of the municipality are implemented as outlined in the Municipal Systems Act, (Act No.32 of 2000 as amended) Municipal Structures Act (Act No.117 of 1999 as amended) and other related legislation. The office of the Municipal Manager consists of the Monitoring and Reporting function which deals with Performance and Risk Management as well as Internal Audit for the provision of quality assurance services.

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

Lesedi Local Municipality consists of the following Council committees;

- Mayoral Committee
- Five (5) Section 80 Committees
- Two (2) Section 79 Committees i.e. MPAC and Petitions Management Committee
- Performance and Audit Committee
- Remuneration Committee

All committees of Council are fully functional.

Chapter 2



POLITICAL STRUCTURE

EXECUTIVE MAYOR (Cllr. MNR Nkosi)

Functions

- To identify the needs of the municipality
- To review and evaluate these needs in order of priority;
- To recommend to the municipal council strategies, programmes and services to address priority needs through the Integrated Development Plan (IDP);
- To recommend or determine the best methods, including partnership and strategies, programmes and services to the maximum benefit of the community.



SPEAKER (Cllr PR Mpemvu)

Functions

- To ensure that the Council meets at least quarterly;
- To preside at meetings of the council;
- To maintain order during meetings; ensure compliance in the council committees with the Code of Conduct set out in Schedule 1 of the Local Government: Municipal Systems Act, No. 32 of 2000;
- To ensure that Council meetings are conducted in accordance with the rules and orders of the council;
- To promote public participation.

Chapter 2

COUNCILLORS

POLITICAL DECISION-MAKING

The decisions making process is assisted by items or reports which are generated from departments and are tabled before the Senior Management Team (SMT). If items or reports are agreed upon in Senior Management meeting, this items or reports are further tabled before the applicable Section 80 Committees and then to the Mayoral Committee. The Mayoral Committee recommendations and resolutions which are approved are referred for tabling before the Council. All decisions approved by Council are implemented accordingly.

2.2 ADMINISTRATIVE GOVERNANCE

Daily activities or actions of the municipality are conducted by the Administrative Pillar which comprises of the Municipal Manager and five (5) Executive Managers responsible for the following departments:

- Finance
- Corporate and Legal
- Community Services
- Infrastructure Services
- Local Economic Development and Planning

The municipality in order to realize its mandate, the cooperation between the Council's leadership and the Municipal Manager's enables the Municipal Manager's role is to drive the vision, mission and strategic direction of the municipality as articulated in the Integrated Development Plan of the municipality;

The cooperation enables the develop and implement business objectives, performance targets and operational efficacy of the municipality;

Set the tone at the top of the administration regarding the organisational ethics, code of conduct and values;

Provide leadership in the budgeting process guided by informed projections of revenues and expenditures, as well as oversee sound financial management and controls;

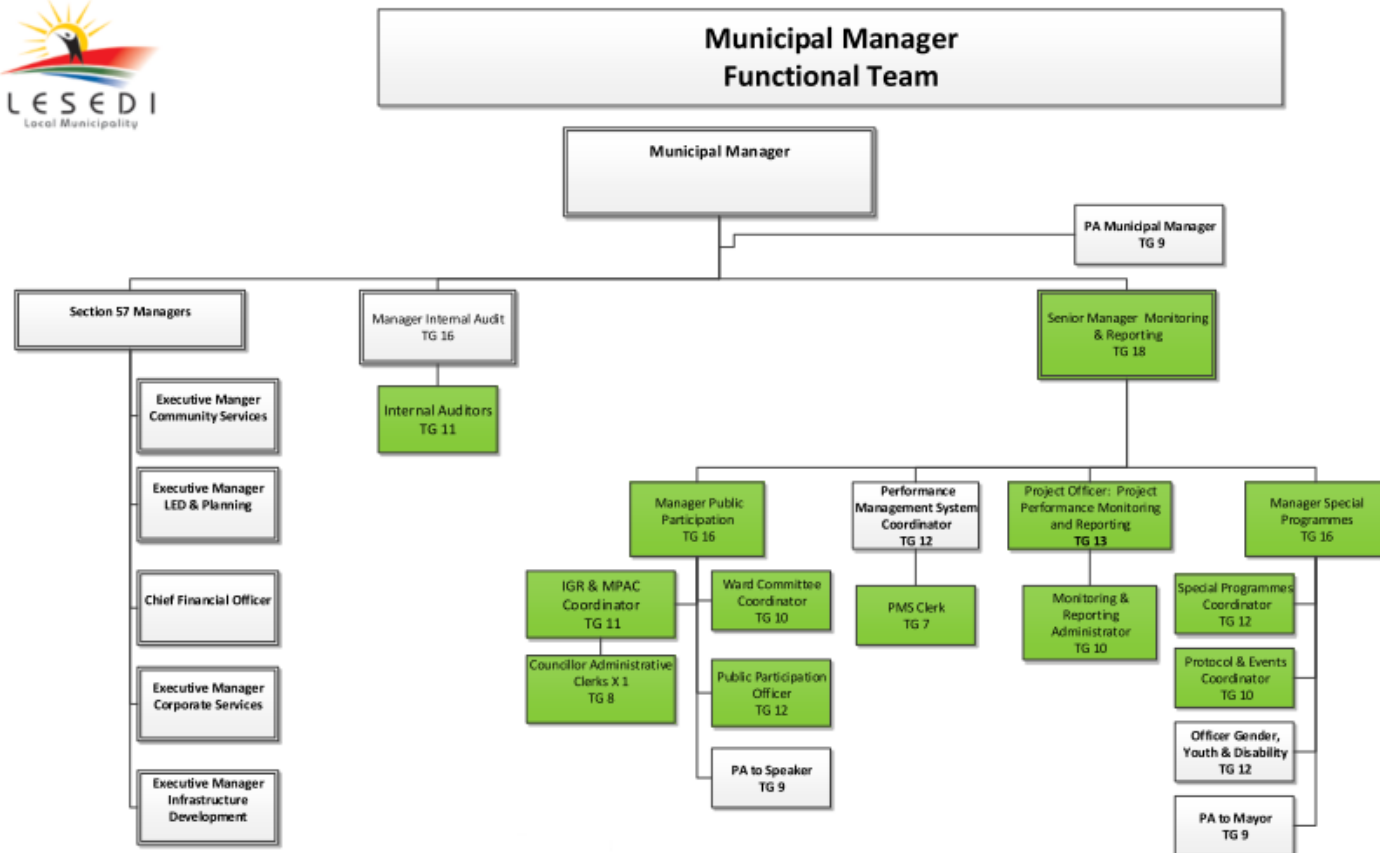
Develop, foster, maintain and review key and strategic relationships with key stakeholders;

Maintain an effective and reliable risk management and governance process and systems;

Ensure the maintenance of a monitoring and evaluation function and processes to monitor all activities, programs and projects; and

Ensure compliance and adherence to the applicable legislation, regulations, policies and rules impacting on local government

COMPONENT B: ORGANISATIONAL STRUCTURE



2.2 INTERGOVERNMENTAL RELATIONS

Lesedi Local Municipality operates within the prescripts of the Democratic Constitution of South Africa, 1996 where local government is one of the spheres of government. The promulgation of the Intergovernmental Relations Framework Act (Act No. 13 of 2005) provides a regulatory framework within which all the spheres of government interact. The Municipality is not excluded and fully participates in all the intergovernmental structures that operate provincially and nationally. These structures enable the Municipality to contribute to legislative undertakings. Such structures operate within the framework of existing legislative to provide support and assist Municipalities to execute their legislative imperative. Committees have been set up vertically and horizontally to execute intergovernmental responsibilities. Grants and various support mechanisms are deliberated along the provisions expressed in various pieces of legislation. Most of these forums are coined along the lines of various government functions. They take the form of Members of Executive Councils and Members of Mayoral Committees forums, Premiers Coordination Forums, Municipal Manager's Forum, Chief Financial Officers forums and Chief Information Officers' Forum. These forums operate within the sphere of organized local government within the auspices of the South African Local Government Association, District Municipalities and Pan-Municipal Departments where policy and programmatic schedules are determined.

NATIONAL INTERGOVERNMENTAL STRUCTURES

The National Government has seconded Municipal Infrastructure Support Agency (MISA) to assist the municipality on service delivery initiatives.

PROVINCIAL INTERGOVERNMENTAL STRUCTURES

The municipality forms part of the Premier's coordinating forums, Provincial Sector Intergovernmental which comprises of MEC, MMCs and the sectoral technical IGR Forums which comprise of senior officials. There are also ongoing and regular engagements with different provincial government departments

DISTRICT INTERGOVERNMENTAL STRUCTURES

Lesedi Local Municipality forms part of the District wide IGR processes. Such structures are: Joint Mayoral Committee, CFO forum and Joint Municipal Managers (MM's forum).

2.3 PUBLIC ACCOUNTABILITY, PARTICIPATION OVERVIEW AND PUBLIC MEETINGS

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The municipality has established thirteen (13) ward committees which are sector based and monthly meetings are conducted. The objective of the committees is to increase consultation and improve service delivery.

COMMUNICATION, PARTICIPATION AND FORUMS

COMMUNICATION, PARTICIPATION AND FORUMS

During the annual review of both the Integrated Development Planning (IDP) and Budget, the Lesedi Local Municipality (LLM) ensures that all relevant stakeholders are involved in developing these plans, in accordance with the prescripts of Municipal Systems Act and the MFMA. In the year under review the LLM has robustly increased the number of participants during IDP/Budget

Representative fora, inclusive of the areas where it remained impossible to get maximum involvement of the communities. The social media platforms were effectively used to increase the number of participants in the IDP/Budget meeting.

A total of three (3) meetings were held in the year under review. Meetings were held in Ratanda, Heidelberg, and Vischkuil/Kwazenzele respectively. Due to the COVID 19 regulations the meetings were kept small and consists mainly of various stakeholders within our jurisdiction. For the successful completion of the participations, the municipality relied heavily on submissions made via emails, as advertised in the official Lesedi Local Municipality website.

Furthermore, the scheduling of meetings took place to meet the requirements of the majority of the participants and most of the meetings were scheduled in the evenings. Though the material and documents handed to the participants were written in English, the meetings were mostly addressed in African Languages. All meetings were well attended and the attendance registers were kept for future reference.

IDP/ Budget meetings are always attended by stakeholders derive from our municipal data base; ward committee members; Community Development Workers; District Reps and NGO's. Our notices are placed on Local Newspaper and we send out notices to different stakeholders including SMSes. An invitation is also placed in our official Facebook page and website. Our IDP/Budget forums are area based i.e. Ratanda, Heidelberg and Devon.

Provincial and National sectoral departments are accorded an opportunity to comment through IDP Inter-sectoral engagements.

WARD COMMITTEES

Ward Committees are part of the process and review of the integrated development plan (IDP). They support the Council on performance by means of the approved PMS system. They make inputs and ensure participation during the review of Council budget.

Participate with strategic decision making relating to the provision of municipal services. They act as advisory committee to the Ward Councillor.

2.5 IDP PARTICIPATION AND ALIGNMENT

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 1. Public meeting	02/02/2022; 15/02/2022; 20/04/2022;	2	3	200	Yes	20/04/2022 Public meeting
Ward 2. Public meetings	04/02/2022; 17/02/2022 02/03/2022; 20/04/2022	2	2	150	Yes	17/02/2022; 02/03/2022 Public meeting
Ward 3. Public meetings	03/02/2022; 17/02/2022; 03/03/2022; 20/02/2022 and 08/06/2022	2	3	150	Yes	03/03/2022 and 08/06/2022 Public meetings
Ward 4. Public meetings	04/02/2022; 22/02/2022; 20/04/2022	2	2	170	Yes	22/02/2022 Public meeting

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 5. Public meetings	14/12/2021; 03/02/2022; 15/02/2022 02/03/2022	2	2	200	Yes	15/02/2022 Public meeting
Ward 6. Public meetings	14/12/2021; 15/02/2022 17/02/2022; 24/02/2022 07/03/2022;	2	3	150	Yes	17/02/2022 and 07/03/2022 Public meeting
Ward 7. Public meetings	06/02/2022; 15/02/2022 28/02/2022	2	2	180	Yes	15/02/2022 Public meeting
Ward 8. Public meetings	23/02/2022	2	4	80	Yes	N/A
Ward 9. Public meetings	24/02/2022	1	3	90	Yes	N/A
Ward 10. Public	11/01/2022; 14/01/2022; 22/02/2022;	2	2	120	Yes	14/01/2022; 10/03/2022 Public meetings

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
meetings	27/01/2022; 10/03/2022					
Ward 11. Public meetings	22/02/2022; 24/02/2022; 08/03/2022	2	2	150	Yes	24/02/2022 Public meeting
Ward 12. Public meetings	20/02/2022; 20/06/2022	1	2	170	Yes	20/06/2022 Public meeting
Ward 13. Public meetings	06/02/2022; 20/02/2022; 09/03/2022; 23/05/2022	1	2	200	Yes	20/02/2022; 23/05/2022 Public meeting

COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD:

The Ward Public Meetings have proven to be effective in providing the public with a platform for consultation and sharing information.

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes

COMPONENT C: CORPORATE GOVERNANCE

OVERVIEW OF CORPORATE GOVERNANCE

The municipality has established corporate governance structures as required by different local government legislation i.e. Audit Committee, Municipal Public Accounts Committee (MPAC), Section 80 Committees, Local Labour Forum (LLF), Management Committee, Mayoral Committee and Council. All these committees exercise different oversight at different intervals or levels according to their roles and responsibilities. Before the required policies and systems can be effectively implemented, different committees recommend policies and systems for approval of by Council.

2.4 RISK MANAGEMENT

RISK MANAGEMENT

The municipality has an approved Risk Management Policy and Framework in place. A risk assessment workshops was conducted during the 2020/21 financial year to identify strategic risks. The risks identified as per the Strategic Risk Report are as follows:

SUMMARY OF STRATEGIC RISKS

Residual Risk Heatmap

5.00			1	2	4
4.00			11	3	
3.00			1		
2.00					
1.00					
	1.00	2.00	3.00	4.00	5.00

TOTAL INHERENT AND RESIDUAL RISK TABLE

No	Risk	Inherent Risk	Residual Risk	Points
1.	Reputational / credibility damage.	25.00	25.00	1
2.	Non-compliance with National Environmental Management Act (NEMA).	25.00	25.00	1
3.	Inadequate access control at all municipal buildings.	25.00	25.00	1

No	Risk	Inherent Risk	Residual Risk	Points
4.	Litigations.	25.00	25.00	1
5.	Inadequate enforcement of the By-Laws.	25.00	20.00	2
6.	Insufficient / Inadequate provision of basic services.	25.00	20.00	2
7.	Under spending on Capital Expenditure Projects (CAPEX).	25.00	16.00	3
8.	Inability to continue with operations in the event of disaster.	25.00	16.00	3
9.	Loss of information.	25.00	16.00	3
10.	Insufficient burial land within the municipality.	15.00	15.00	4
11.	Non-compliance to Occupational Health and Safety Act.	25.00	12.00	5
12.	Loss of revenue.	25.00	12.00	5
13.	Increase in Irregular, Fruitless & Wasteful and Unauthorised Expenditure.	25.00	12.00	5
14.	Potential infection of the municipal employees.	25.00	12.00	5
15.	Possible spread of infections amongst communities within the municipality.	25.00	12.00	5
16.	High vacancy in critical strategic positions.	25.00	12.00	5
17.	Inability to provide firefighting service on the eastern edge of Lesedi.	25.00	12.00	5
18.	Low economic growth and development.	25.00	12.00	5
19.	Fraud and corruption.	15.00	12.00	5
20.	Inability to deal with road maintenance and refurbishment	25.00	12.00	5
21.	Possible infections of customers visiting municipal offices to buy or pay for services	25.00	12.00	5
22.	Insufficient use of the Geographical Information System - GIS	25.00	9.00	6

FRAUD AND ANTI-CORRUPTION STRATEGY

Lesedi Local Municipality is affiliated with Public Service Commission (PSC) Fraud Hotline system wherein members of the community can report Fraud and Corruption activities. This system is accessible for 24 hours to community members to report cases which are then forwarded to the office of the Municipal Manager for further investigation.

The Council has approved the Anti-fraud and Anti- Corruption Policy and several workshops were conducted with both Councillors and management in this regard.

The municipality has also forged partnership with The Ethics Institute of South Africa to develop relevant policies, improve awareness and reporting.

2.5 SUPPLY CHAIN MANAGEMENT

The Lesedi Local Municipality's Supply Chain Management (SCM) Policy was reviewed and adopted by council as required in June 2021. The requirements as stated under Section 112(h) of the MFMA were fully complied with. LLM's SCM policy complies fully with the SCM Regulations as gazetted.

2.6 BY-LAWS

The municipality has different by-laws which were promulgated as priority by-laws for finance related matters. The by-laws promulgated were about rates.

2.7 WEBSITES

Documents published on the Municipality's / Entity's Website	Yes / No
Current annual and adjustments budgets and all budget-related documents	Yes
All current budget-related policies	Yes
The previous annual report 19/20	Yes
The annual report 2020/21 published/to be published	Yes
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act and resulting scorecards	Yes
All service delivery agreements	Yes
All long-term borrowing contracts	N/A
All supply chain management contracts above a prescribed value (R 100 000.00) for 2021/2022	Yes
Documents published on the Municipality's / Entity's Website	Yes / No
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) of MFMA (Act No. 56 of 2003) during 2021/22	N/A
Contracts agreed in 2021/22 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	Yes
Public-Private Partnership agreements referred to in section 120 made in 2021/22	N/A
All quarterly reports tabled in the council in terms of section 52 (d) during Year 2021/22	Yes

All of the requirement information for Municipal websites as set out in MFMA section 75 is updated.

2.8 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

Customer Satisfaction survey was conducted 2021/2022 financial year and all comment noted, the municipality has worked hard in improving our systems to ensure that communication is widely open with our stakeholders. The municipality will engage the community through our Ward Public meeting with our Councilors with the assistance of the Office of the Speaker. Another survey will be conducted during 2022/2023 financial year.

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

The Department's key performance area as outlined in the IDP is basic services; the provision of basic services to the communities has increased over a number of years.

The surfacing of gravel roads and installation of stormwater infrastructure to address safety and reliable road network was implemented at Ratanda Extension 6, Heidelberg Extension 23, Jameson Park. However, these project were not completed and expected to be completed in the first quarter of 2022/2023 financial year.

1062 new stands at Impumelelo Extension 4 Phase 4 were serviced by the Developer in extending provision to access sanitation services to new settlements. Municipal Infrastructure Grant (MIG) helped with the installation of 283 Ventilated Improved Pit latrines in various Rural Settlements, the 117 units will be constructed in the 2022/23 financial year. Upgrading of the sewer pipeline in Ratanda extension 2 project (414 m), was completed and replacement of asbestos pipe continue to be a high priority project and phase 5 and 6 has been completed which funding was received from WSIG.

Through INEP grant the municipality managed to connect new households at Impumelelo Extension 4 (500) and Obed Nkosi 588 to the grid. The department continued with efforts to maintain the existing infrastructure in order to ensure sustainable provision of electricity.

Though the basic service delivery performance increased during the year under review, several cases relating to theft and vandalism of the Municipal infrastructure were also experienced. Cooperative approach between the Municipality, Law enforcement agencies and the community at large, is vital in addressing criminal activities which robs and inconvenience communities in relation to the much-needed service delivery.

COMPONENT A: BASIC SERVICES

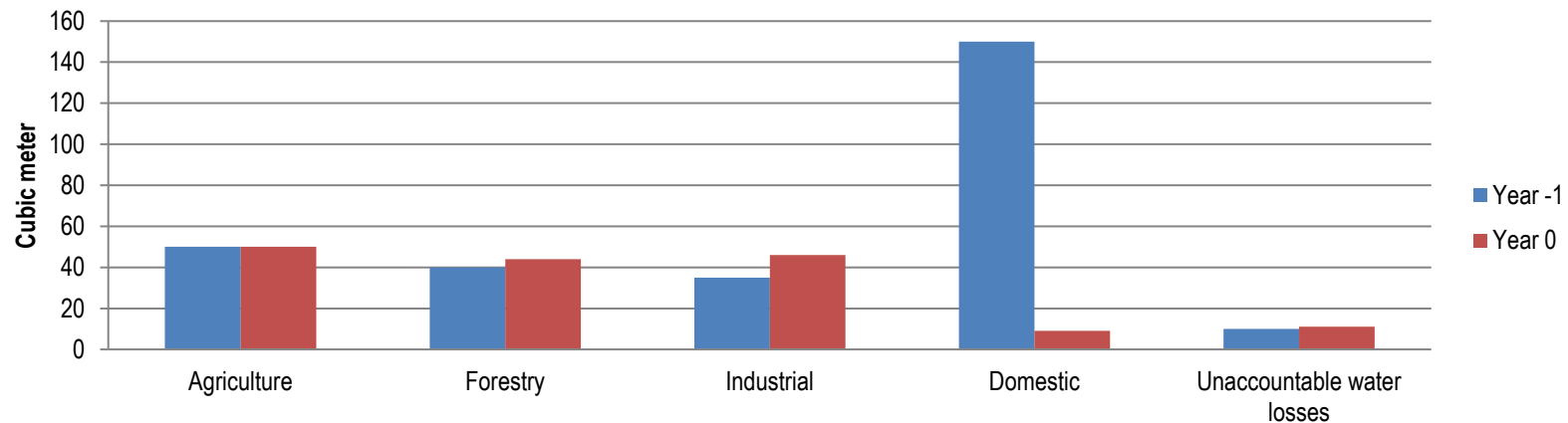
South Africa as a developmental state is currently faced with challenges that lead to service delivery protests from members of the public, thus Lesedi Local Municipality as a local sphere of government it's not immune to such nationwide challenges. The municipality strives to provide quality and affordable services to all its residents, though there are challenges that emanate from migration and urbanization by people from other Provinces and across Africa into Gauteng Province in search of better life and work opportunities. The increased migration increase pressure on the existing infrastructure and general provision of basic services.

98% formalised settlements have access to water including the informal settlements through shared communal supply. 98% of Formalised settlements have access to Electricity, whilst there is no supply to the informal settlements since they are transitional areas which will be addressed by multi-year Mega Housing Projects. Settlements which are formalised have access to at least once a week waste collection and informal settlements utilises communal dumps

3.1. WATER PROVISION

Total Use of Water by Sector (cubic meters)					
	Agriculture	Forestry	Industrial	Domestic	Unaccountable water losses
Year -1	50	44	46	9	28
Year 0	727 860	181 965	1 819 650	6 368 775	32
					T 3.1.2

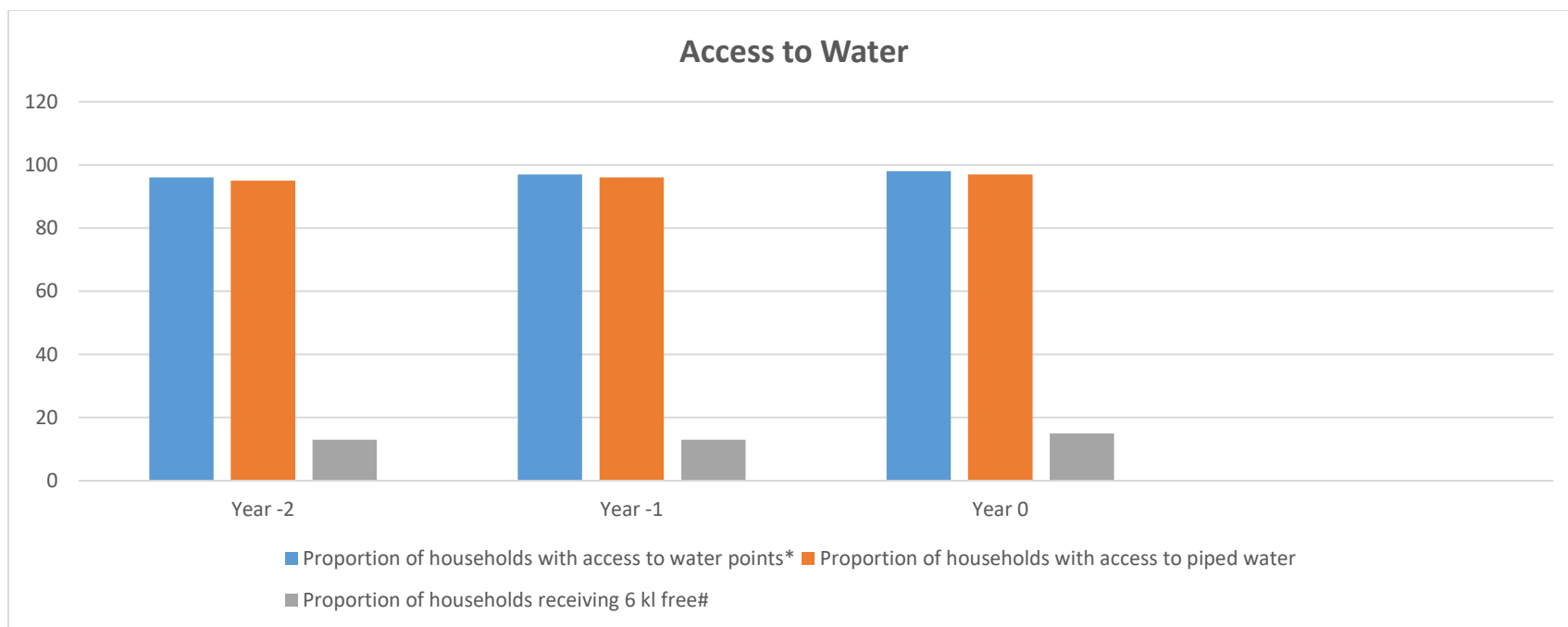
Water use by Sector



Households - Water Service Delivery Levels below the minimum						
Description	2017/2018	2018/2019	2019/2020	2020/2021		
	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households	39232	1 000		1 000	40 000	42
Households below minimum service level	3000	100		100	2800	2400
Proportion of households below minimum service level	7%	10%		10%	6%	5%
Informal Settlements						
Total households	3000	100 000		100 000	2800	2400
Households its below minimum service level						

Households - Water Service Delivery Levels below the minimum						
Description	2017/2018	2018/2019	2019/2020	2020/2021		
	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual No
Proportion of households ts below minimum service level	39000	39232	1 000	1 000	40 000	42
T 3.1.4						

Access to Water			
	Proportion of households with access to water points*	Proportion of households with access to piped water	Proportion of households receiving 6 kl free#
Year -2	97	96	13
Year -1	98	97	15
Year 0	98.4	98	18
T 3.1.5			



** Means access to 25 liters of potable water per day supplied within 200m of a household and with a minimum flow of 10 liters per minute. # 6,000 liters of potable water supplied per formal connection per month.*

Water Service Policy Objectives Taken From IDP						
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	Year -1		Year 0		
		Target	Actual	Target		Actual
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)
Service Objective xxx						
<i>Households without minimum water supply</i>	Additional Households provided with minimum water supply during the year (Number of households (HHs) without supply at year end)	N/A	N/A		650	1200
<i>Improve reliability of water supply</i>	Reduce the number of interruptions (Ints) in supply of one hour or more compared to the baseline of Year -1 (xxx interruptions of one hour or more during the yr)	N/A	N/A	N/A	N/A	N/A
<i>Improve water conservation</i>	Reduce unaccountable water levels compared to the baseline of Year -1 (xxx kilolitres (KLs) unaccounted for during the yr)	N/A	N/A	N/A	28%	33%

Employees: Water Services					
Task Grade	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	33	33	40	0	0%
7 - 9	4	4	4	2	50%

Employees: Water Services					
Task Grade	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
10 - 12	8	8	8	1	13%
13 - 15	1	1	1	1	100%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	47	47	54	4	9%

Financial Performance Year 2020/21: Water Services					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	213425	152880	177198	188268	19%
Expenditure:					
Employees	14812	15416	14244	14969	-3%
Repairs and Maintenance	1931	1900	3201	3089	38%
Other	144741	101827	113356	159405	36%
Total Operational Expenditure	115876	119143	130801	177463	33%
Net Operational Expenditure	-97549	-33737	-46397	-10805	-212%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.1.8					

Capital Expenditure Year 2020/21: Water Services					
R' 000					
Capital Projects	2019/2020				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	9825	13388	9236	-6%	
Project A	9825	12597	8549	-15%	
Project B	0	761	662	0%	
Project C	0	30	25	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.1.9					

3.2 WASTE WATER (SANITATION) PROVISION

The projections also illustrates that approximately 36026 properties have access to water borne sanitation, 2854 have access to other forms of sanitation which includes ventilated improved pit latrines and chemical toilets. 413 properties in rural areas does not have access to sanitation, these properties are either illegal structures that have been recently erected or properties in private land.

All the four Informal settlements in the Municipality have access to sanitation in the form of ventilated improved pit latrines or chemical toilets. The mega housing projects will be paramount in reducing the number of informal settlements and also contribute positively towards the eradication of sanitation backlogs. 283 household in rural areas were provided with Ventilated Improved Pit-latrine toilet. The provision of sanitation service was extended to new settlement approximately 1062 stands were connected to the water borne sewerage system at Impumelelo Extension 4 Townships.

The municipality continue to replace collapsed sewer pipes through WSIG funding and 414m were replaced in the year under review.

Sanitation Service Delivery Levels *Households ('000)				
Description	2017/2018	2018/2019	2019/2020	2020/21
	Outcome	Outcome	Actual	Actual
	No.	No.	No.	No
<u>Sanitation/sewerage: (above minimum level)</u>				
Flush toilet (connected to sewerage)	36	36	37 225	
Flush toilet (with septic tank)	530	530	530	530
				60
Chemical toilet	60	60	60	
Pit toilet (ventilated)	259	259	259	459

Sanitation Service Delivery Levels *Households ('000)				
Description	2017/2018	2018/2019	2019/2020	2020/21
	Outcome	Outcome	Actual	Actual
	No.	No.	No.	No
Other toilet provisions (above min.service level)	0	0	0	0
Minimum Service Level and Above sub-total	37	37	37	38
Minimum Service Level and Above Percentage	94.9%	94.9%	95%	96%
<u>Sanitation/sewerage:</u> (below minimum level)				
Bucket toilet	0	0	0	0
Other toilet provisions (below min.service level)	600	600	600	400
	0.437	0.437	0.437	0.437
No toilet provisions				
	0.437	0.437	0.437	0.437
Below Minimum Service Level sub-total				
Below Minimum Service Level Percentage	1.1%	1.1%	1.1%	1.0%
Total households	39 232	39 232		
*Total number of households including informal settlements				T 3.2.3

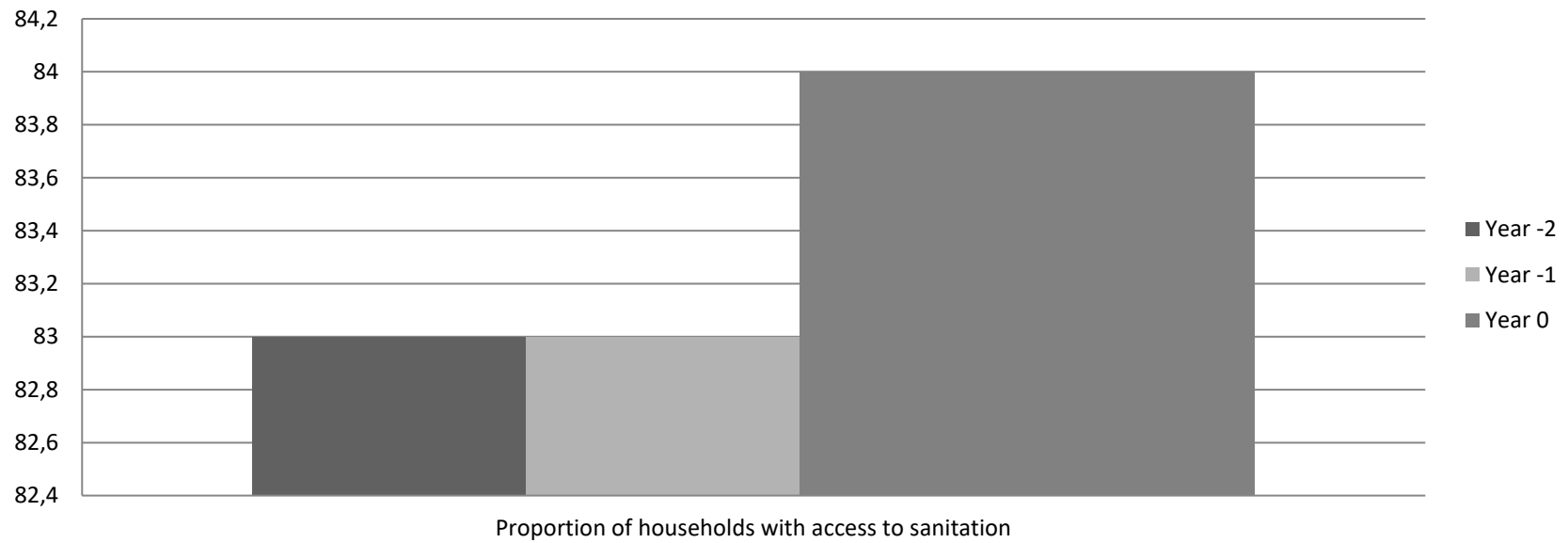
Waste Water (Sanitation) Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
<div>Service Indicators</div>		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Provision of toilets within standard	Additional Households (HHs) provided with minimum sanitation during the year (Number of HHs remaining without	660	60	600	200	200	400	200	200

	minimum sanitation at year end)								
--	------------------------------------	--	--	--	--	--	--	--	--

Access To Sanitation

Access to Sanitation	
	Proportion of households with access to sanitation
Year -2	83
Year -1	84
Year 0	98

Access to Sanitation



Employees: Sanitation Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	47	1	48	0	0%
7 - 9	13	2	13	2	100%
10 - 12	9	0	9	0	0%
13 - 15	2	0	2	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	74	75	74	1	1%

Financial Performance Year 2020/21: Water Services					
					R'000
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	213425	152880	177198	188268	19%
Expenditure:					
Employees	14812	15416	14244	14969	-3%
Repairs and Maintenance	1931	1900	3201	3089	38%
Other	144741	101827	113356	159405	36%
Total Operational Expenditure	115876	119143	130801	177463	33%
Net Operational Expenditure	-97549	-33737	-46397	-10805	-212%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.1.8

Capital Expenditure Year 2020/21: Water Services					
R' 000					
Capital Projects	2019/2020				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	9825	13388	9236	-6%	
Project A	9825	12597	8549	-15%	
Project B	0	761	662	0%	
Project C	0	30	25	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.1.9					

Financial Performance Year 2021/22: Sanitation Services					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	36258	35790	35751	50069	29%
Expenditure:					
Employees	13005	9811	10006	7570	-30%
Repairs and Maintenance	1459	2727	3292	3040	10%
Other	30221	20878	26049	35896	42%
Total Operational Expenditure	44685	33416	39347	46506	28%
Net Operational Expenditure	8427	-2374	3596	-3563	33%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.2.8					

Capital Expenditure Year 2021/22 : Sanitation Services					
R' 000					
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	6000	1719	1705	-252%	
Project A	0	717	442	0%	
Project B	6000	1000	1261	0%	
Project C	0	2	2	0%	
Project D	0	0	0	0%	

Capital Expenditure Year 2021/22 : Sanitation Services					
					R' 000
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
					T 3.2.9

3.3 ELECTRICITY PROVISION

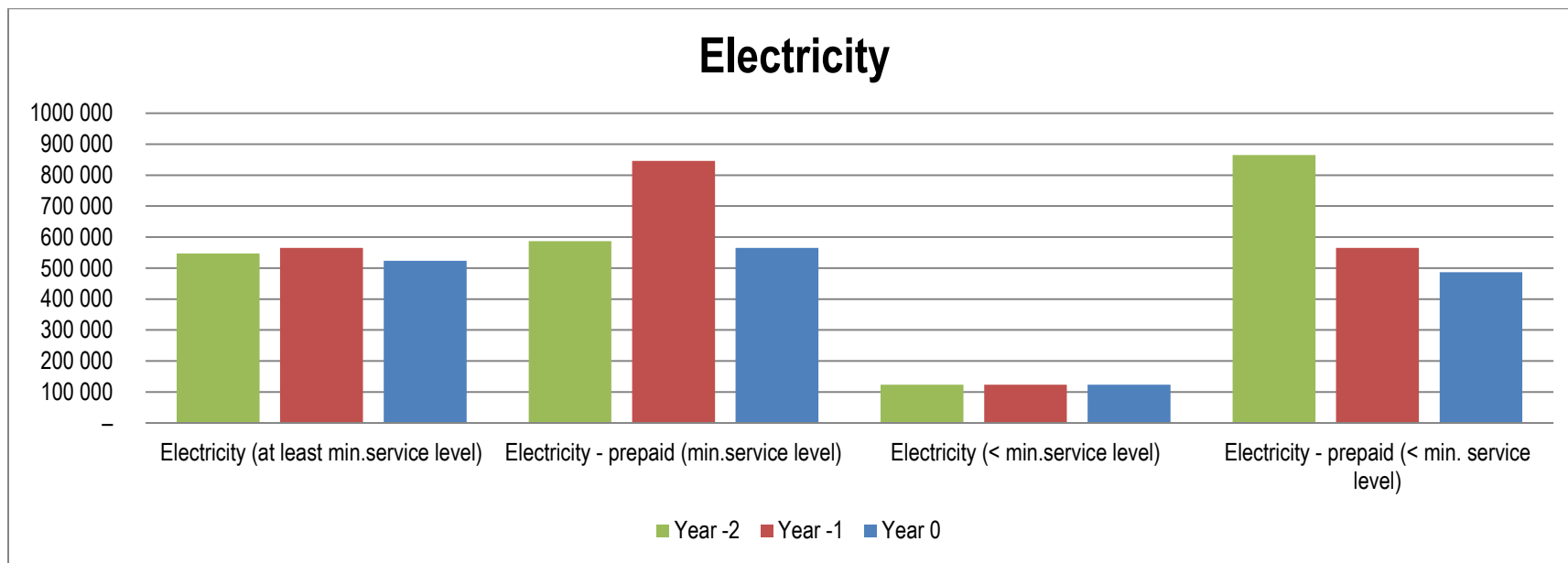
Household's access to electricity is an important determinant of socio-economic welfare, with most non-electrified households typically living in poverty. Households with access to electricity are able to reallocate their time away from the collection of wood and other lighting materials, they are less likely to suffer health complications from smoke and chemical inhalation, access to media and other communication is greater resulting in a better-informed population, and students living in the home are better equipped to perform well in school.

The basic services policy adopted by 2001 addresses the right of all households, particularly those living in poor areas, to access a minimum amount of free basic electricity. This implies that distribution networks must be extended to ensure that all households are able to access the electricity grid. Currently LLM provides 50kWh per household who qualifies as an indigent.

Access to electricity for the Lesedi Local Municipality was not a major problem since 2001, the challenges experienced now are as a result of the extensive housing developments that being implemented with Lesedi which demands that bulk infrastructure network should be upgraded in order to match the capacity required for sustainable electricity supply. The potential of developments and investment within the municipality depends highly on the availability of electricity supply and therefore this becomes the high priority.

The Lesedi Local Municipality has made progress in terms of electricity access with approximately 1088 more households at Impumelelo Extension 4 connected to electricity in the 2021/22, increasing access from 98.0 % to 98.5%. All formal household in Lesedi have access to electricity, with exception to informal settlements since there is no plan in place in place to formalise them, due to their geographic positioning on land invaded by residents which is not suitable for habitation as per environmental impact assessment studies and the fact that they are on privately owned land.

Electricity Service Delivery Levels					
Households					
Description	2017/2018	2018/19	2019/20	2020/21	2021/22
	Actual	Actual	Actual	Actual	Actual
	No.	No.	No.	No.	No.
<u>Energy: (above minimum level)</u>					
Electricity (at least min.service level)	32 454	32 798	33608	34959	36063
Electricity - prepaid (min.service level)	15 967	16 311	19811	21161	22265
<i>Minimum Service Level and Above sub-total</i>	32 454	32 798	33608	34959	36063
<i>Minimum Service Level and Above Percentage</i>	100%	100%		100%	100%
<u>Energy: (below minimum level)</u>					
Electricity (< min.service level)					2000
Electricity - prepaid (< min. service level)					
Other energy sources					
<i>Below Minimum Service Level sub-total</i>					
<i>Below Minimum Service Level Percentage</i>	0,0%	0,0%		0%	5.5%
Total number of households	32 454	32 798	33 608	34959	36063
					T 3.3.3



Households - Electricity Service Delivery Levels below the minimum						Households
Description	Year -3	Year -2	Year -1	Year 0		
	Actual No.	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements						
Total households	32 454	32798	34959	1088	1088	36063
Households below minimum service level	0	0	0	0	0	0
Proportion of households below minimum service level	0	0	0	2000	2000	2000
Informal Settlements						
Total households	0	0	0	0	0	0
Households ts below minimum service level	0	0	0	0	0	0
Proportion of households ts below minimum service level	0%	0%	0%	5.5%	5.5%	5.5%
						T 3.3.4

Employees: Electricity Services					
Job Level	2020/21	2021/22			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	14	25	25	11	44%
7 - 9	10	10	10	0	0%
10 - 12	9	9	9	0	0%
13 - 15	2	2	2	0	0%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	36	47	47	11	23%

Financial Performance Year 2021/22: Electricity Services					
R'000					
Details	2020/21	2021/22			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	378309				-5%
Expenditure:					
Employees	19303				-3%
Repairs and Maintenance	21050				25%
Other	336455				-9%
Total Operational Expenditure	376808				-6%
Net Operational Expenditure	-1501				246%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.3.7					

R' 000					
Capital Projects	2021/20				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	22000	44949	38628	43%	
Project A	0	300	0	0%	
Project B	0	11500	7287	0%	
Project C	0	2700	2082	0%	
Project D	6545	10994	8670	25%	
Project E	3000	3000	2609	-15%	
Project F	0	4000	5368	0%	
Project G	12455	12455	12612	0%	
Project H	0	0	0	0%	
Project I	0	0	0	0%	
Project J	0	0	0	0%	
Project K	0	0	0	0%	
Project L		0	0	0%	
Project M	0	0	0	0%	
Project O	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.3.8					

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

All households in the urban and some rural areas receives refuse removal service, while some households in rural areas have no access to the service. The rationale behind such disparities is that some rural areas are sparse and the collection in such areas might not be feasible, due to roads conditions and that some are in private land. Despite all the efforts that have been taken in ensuring that there is at least once a week refuse collection service in households, the challenges are still experienced with illegal dumping and general littering which will need intense public education.

Refuse collection service was extended to 696 new house-holds at Obed Nkosi Township and Impumelelo.

Solid Waste Service Delivery Levels				
Description	2018/2019	2019/2020	2020/2021	2021/2022
	Actual	Actual	Actual	Actual
	No.	No.	No.	No.
<u>Solid Waste Removal: (Minimum level)</u>				
Removed at least once a week	35 923	37 148	37 471	38 167
<i>Minimum Service Level and Above sub-total</i>	35 923	37 148	37 471	38 167

Solid Waste Service Delivery Levels				
Description	2018/2019	2019/2020	2020/2021	2021/2022
	Actual No.	Actual No.	Actual No.	Actual No.
<i>Minimum Service Level and Above percentage</i>	84.4%	91.2%	92%	96%
<u>Solid Waste Removal:</u> (Below minimum level)				
Removed less frequently than once a week	0	0	0	0
Using communal refuse dump	3500	3500	3500	2800
Using own refuse dump	120	120	120	120
Other rubbish disposal	0	0	0	0
No rubbish disposal	0	0	0	0
<i>Below Minimum Service Level sub-total</i>	3620	3620	3620	2920

Households - Solid Waste Service Delivery Levels below the minimum						
Description	Year -3	Year -2	Year -1	Year 0		
	Actual	Actual	Actual	Original	Adjusted	Actual
	No.	No.	No.	Budget No.	Budget No.	No.
Formal Settlements						
Total households	39393	39393	39393			39393
Households below minimum service level	120	120	120			120
Proportion of households below minimum service level	0.3%	0.3%	0.3%			
Informal Settlements						
Total households	3500	3500	3500			2800
Households below minimum service level						
Proportion of households below minimum service level	9%	9%	9%			7.4%
						T 3.4.3

Waste Management Service Policy Objectives Taken From IDP						
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	Year -1		Year 0		
		Target	Actual	Target		Actual
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)
Service Objective xxx						
<i>Provision of weekly collection service per household (HH)</i>	Proportionate reduction in average weekly collection failures year on year (average number of collection failures each week)	39393	36577	93%	94%	6%
<i>Future capacity of existing and earmarked (approved use and in council possession) waste disposal sites</i>	The amount of spare capacity available in terms of the number of years capacity available at the current rate of landfill usage	N/A	N/A	N/A	20yrs	20yrs
<i>Proportion of waste that is recycled</i>	Volumes of waste recycled as a percentage of total volume of waste disposed of at landfill sites.	10%	10%	10%	15%	12%
<i>Proportion of landfill sites in compliance with the Environmental Conservation Act 1989.</i>	x% of landfill sites by volume that are being managed in compliance with the Environmental Conservation Act 1989.	N/A	N/A	N/A	100%	100%

Employees: Solid Waste Management Services					
Job Level	2017/18	2020/21			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	28	30	30	0	0%
7 - 9	4	6	4	2	33%
10 - 12	3	3	3	0	0%
13 - 15	0	0	0	0	0%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	31	40	38	2	5%

Employees: Waste Disposal and Other Services					
Job Level	2017/18	2020/21			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	12	12	12	0	0%
7 - 9	4	4	4	0	0%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
16 - 18	0	0	0	0	0%

Employees: Waste Disposal and Other Services					
Job Level	2017/18	2020/21			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
19 - 20	0	0	0	0	0%
Total	16	16	16	0	0%

Financial Performance Year 2020/21: Solid Waste Management Services					
R'000					
Details	2020/21	2021/22			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	213425	37462	36971	38020	1%
Expenditure:					
Employees	14812	12758	12758	13613	6%
Repairs and Maintenance	1931	1872	3623	3246	42%
Other	144741	17253	21562	36775	53%
Total Operational Expenditure	161484	31883	37943	53634	41%
Net Operational Expenditure	-51941	-5579	972	15614	136%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.4.7					

Capital Expenditure Year 2020/21: Solid Waste Management Services					
R' 000					
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	3700	885	0%	
Project A	0	2700	0	0%	
Project B	0	1000	885	0%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.4.9					

3.5 HOUSING PROVISION

Housing needs in Lesedi Local Municipality

Obed “Mthombeni” Nkosi was identified by the Lesedi Local Municipality as a potential land for housing development for the beneficiaries residing at the Ratanda Informal Settlements and backyards. The project is situated within the jurisdiction of the Lesedi Local Municipality in the Sedibeng District Municipality. There is about 3539 beneficiaries approved and the type of dwellings to built as per specification are as follows:

40m² houses are being constructed on the project. They are 4 roomed houses with roof tiles and plastered and painted on the outside. The house has 2 doors, 1 at the kitchen and the other at the dining room. It is an open plan where the kitchen and the dining room are not divided. Internal doors are provided for the two bedrooms. There is a sink and tap in the kitchen. The toilet is inside the house with flushing mechanism and a shower. As a mixed housing development, the project caters for the free standing houses, semi-detached, walk-up units and duplex houses.

2696 houses have been allocated to qualifying beneficiaries.

Impumelelo Extension 3 & 4 is an eradication of Informal Settlement project. The project is partly in-situ and partly Greenfield project aimed at accommodating community from the informal settlement and backyards. Impumelelo Extension 3 & 4 was identified by the Lesedi Local Municipality as a potential land for housing development for the beneficiaries residing at the Devon Informal Settlements and backyards.

This project is intended to address the overflow at the Devon Informal Settlement as the Impumelelo Extension 2 project was not able to cater for the entire Informal Settlement as well as the backyards. The project is situated within the jurisdiction of the Lesedi Local Municipality in the Sedibeng District Municipality

Total delivery at Impumelelo ext 3 since inception 1536 serviced stands and 1536 houses / units.

Total delivery at Impumelelo ext 4 since inception 500 serviced stands 290 houses / units.

In Ratanda Extension 8(site earmarked to relocate informal settlements amounting 236 units). Delivery at Ratanda ext 8 project since inception 238 serviced stands 168 houses 25 houses invaded.

Kwazenzele Phase 2 was identified by the Lesedi Local Municipality as a potential land for housing development for the beneficiaries residing at the Vischkuil Informal Settlements.

This project is intended to address the overflow at the Vischkuil Informal Settlement as the current project (Kwazenzele Phase 1) was not be able to cater for the entire Informal Settlement. The contract lapsed on the 31st March 2020 and was not extended. The Department of Human Settlement has since appointed a replacement contractor through Housing Development Agency (HAD). The contractor is appointed to finalise outstanding as per the approved township. Consequently, work on the ground is underway.

Percentage of households with access to basic housing (Phindi)			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements
2015/16	25480	19492	76.5%
2016/17	29652	23395	78.9%
2017/18	35367	34000	96.1%
2018/19	39294	34679	88.3%
2019/20	43 598	40433	92.7%
Source: Own internal Stats			T 3.5.2

Employees: Housing Services					
Job Level	2018/19	2020/21			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	1	1	1	0	0%
7 - 9	2	3	2	0	0%
10 - 12	6	5	4	2	40%
13 - 15	1	1	1	0	0%
16 - 18	1	1	0	1	100%
19 - 20	0	0	0	0	0%
Total	11	11	8	3	27%

R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2970	3349	5493	6067	45%
Expenditure:					
Employees	4690	6480	6480	5298	-22%
Repairs and Maintenance	0	0	0	0	0%
Other	66	17034	10207	3744	-355%
Total Operational Expenditure	4756	23514	16687	9042	-160%
Net Operational Expenditure	1786	20165	11194	2975	-578%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.5.5					

R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2970	3349	5493	6067	45%
Expenditure:					
Employees	4690	6480	6480	5298	-22%
Repairs and Maintenance	0	0	0	0	0%
Other	66	17034	10207	3744	-355%
Total Operational Expenditure	4756	23514	16687	9042	-160%
Net Operational Expenditure	1786	20165	11194	2975	-578%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.5.5

Capital Expenditure Year 2020/21: Housing Services					
R' 000					
Capital Projects	Year 2019/20				Total Project Value
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	
Total All	0	0	0	0%	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					
T 3.5.6					

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

The purpose of the policy is to ensure that the subsidy scheme for indigent house-holds forms part of the financial system of the municipality and to ensure the same procedure be followed for each individual case in a fair and equitable manner.

The criteria used for households to qualify for indigent support is as follows:

Subsidy, within the financial ability of the municipality, be allocated to owners, be allocated to owners of premises who receive electricity, water and sewerage or refuse removal services from the municipality in respect of charges payable to the municipality for such services.

The household income must not be more than R3 500. Income of all households was considered, excluding child support and disability grants.

Only one application per person in respect of one property shall qualify for consideration per household. A business, body corporate, association, club or governing body shall not qualify for consideration

The subsidy will not apply in respect of households owning more than one property, who will therefore not be classified as indigent.

That the combined gross income of a household for qualification as an indigent be determined as equal or less than R3 500 per month excluding: Child support, foster care and disability grants

All basic charges will be levied and be offset against equitable share.

Residents wishing to apply as indigent should do so at Lesedi Finance Department for verification and capturing That a subsidy be credited on the account for one year – that approved indigents be subsidized according to:

Indigent relief: Water

Consumer may receive their first 6 kl, or as determined by Council from time to time of consumption on a zero-based tariff.

Indigent relief: Electricity

Consumer will receive a free supply of 50 kWh per month in case where a low voltage meter has been installed

The Municipal Manager will grant authority that a prepayment meter may be installed in those properties where the registered owners qualify and are registered for indigent relief so that the debtor cannot consume electricity beyond such debtor's means.

All prepayment meters are installed at the rate as indicated in the Tariff Policy.

Indigent relief: Refuse

All registered debtors will be levied with a refuse removal service and be offset against equitable share.

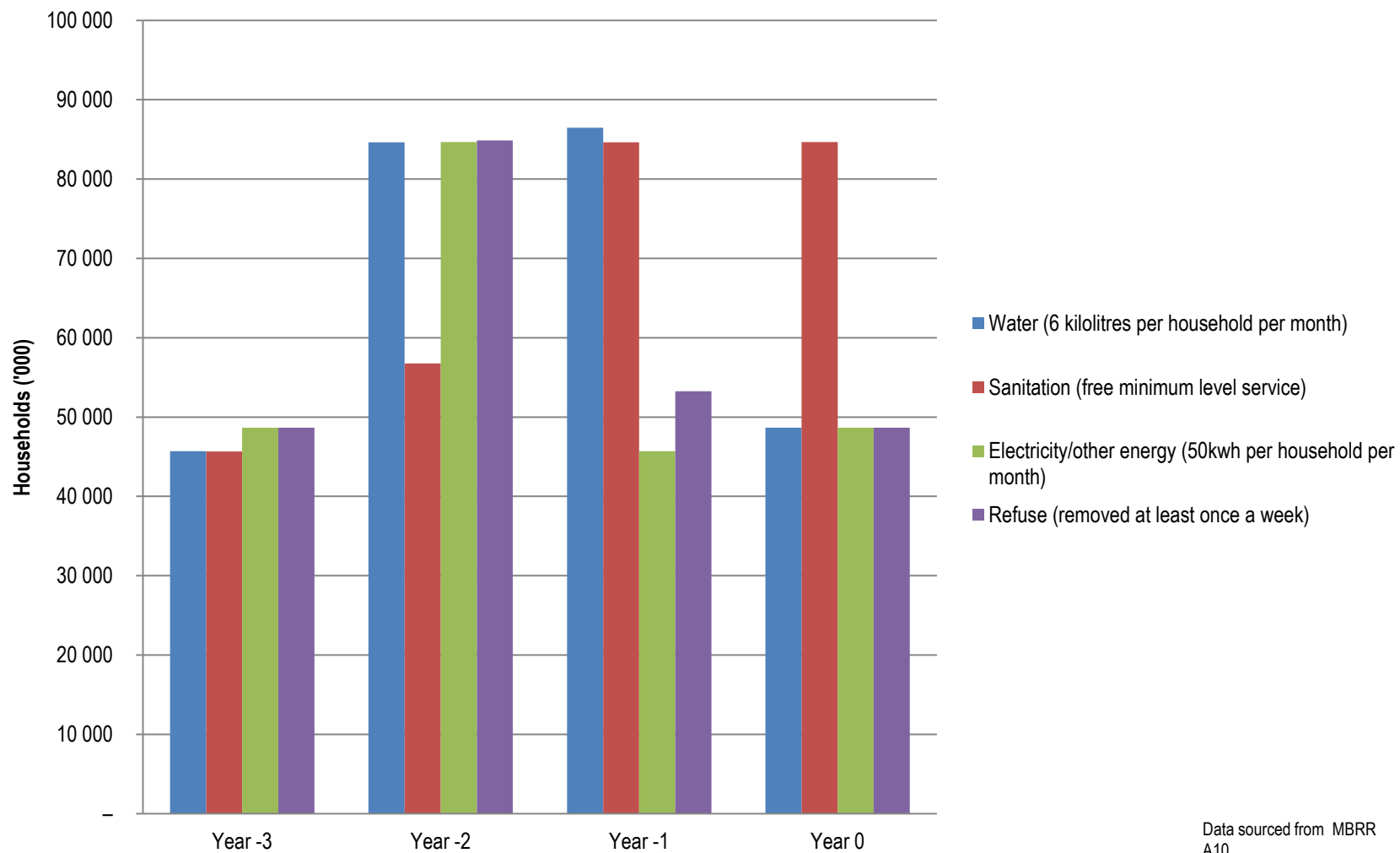
Indigent relief: Sewerage

A basic charge will be levied and be offset against equitable share

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Free Basic Services To Low Income Households													
	Number of households												
	Total	Households earning less than R3 500 per month											
		Free Basic Water			Free Basic Sanitation			Free Basic Electricity			Free Basic Refuse		
		Total	Access	%	Total	Access	%	Total	Access	%	Total	Access	%
2017/18	72 665	16 438	5 233	32%	17327	5 233	32%	18620	5 233	32%	20280	5 233	32%
2018/19	78 548	16 712	4 144	25%	22 308	4 144	19%	18 899	4 144	25%	20629	4 144	25%
2019/20	79 210	17 336	3 557	21%	23023	3 557	15%	17900	3 557	20%	20951	3 557	17%
2020/21	79 950	18 673	3 897	21%	19664	3 897	20%	19242	3 897	20%	22371	3 897	17%
T 3.6.3													

Free Basic Household Services



Financial Performance Year 0: Cost to Municipality of Free Basic Services Delivered					
Services Delivered	Year -1	Year 0			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Water	872 4 609	244	250	992 5 326	100%
Basic Water	435 1 045			155 1 255	
Waste Water (Sanitation)	809 1 644	240	250	061 1 936	100%
Electricity	549 2 206	120	130	834 2 565	100%
Basic Electricity	211 7 703			918 9 247	
Waste Management (Solid Waste)	976 4 832	110	120	119 5 770	100%
Total	852 22 042	714	750	079 26 102	100%
					T 3.6.4

3.7 ROADS AND TRANSPORT PROVISION

Road Infrastructure

Lesedi local municipality has approximately 280 kilometers of paved roads and 365 km of gravel roads. The main focus of the section is to reduce the backlog of the provision of appropriate paved roads.

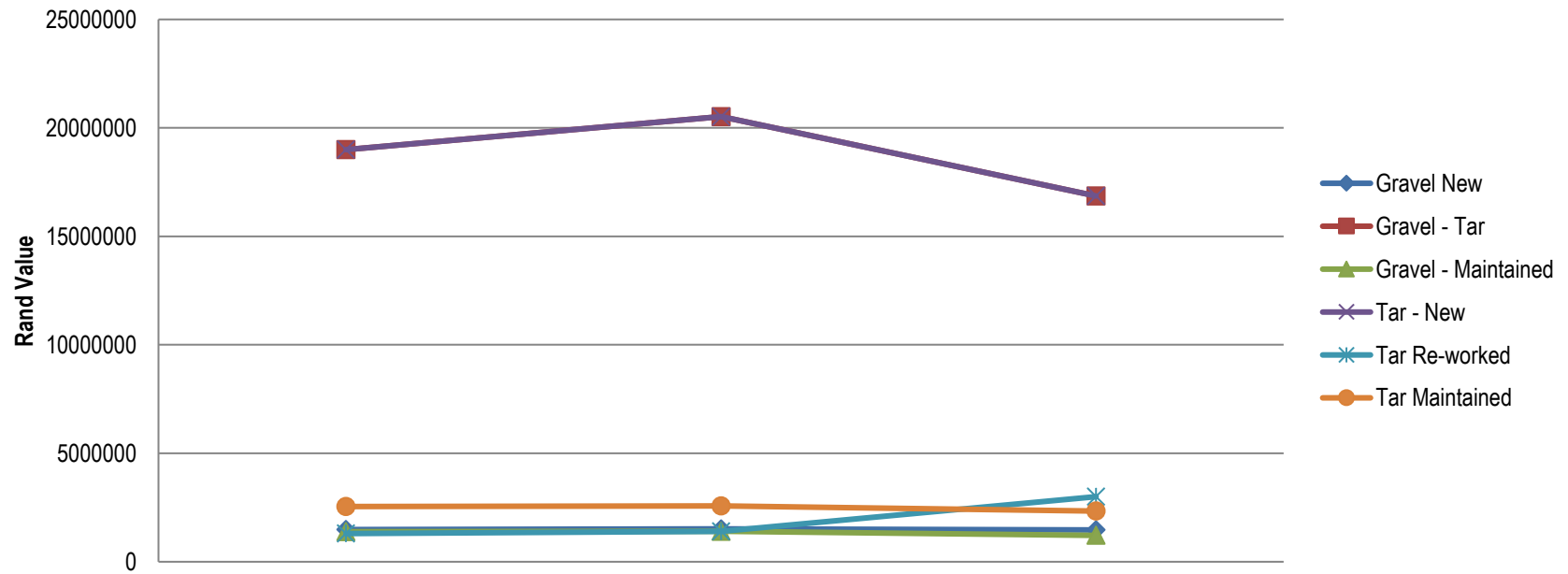
The primary objective of roads focus on the following:

- To upgrade gravel residential roads to paved roads, focusing on previously disadvantaged townships to improve the mobility and quality of life of the affected areas
- The maintenance of gravel roads in formal and informal areas to enhance access to those areas
- The execution of patching, rehabilitation, erecting speed humps and resurfacing of paved roads to prevent the deterioration of the existing infrastructure as well as the safety of the public
- To improve the construction of major roads to reduce congestion and facilitate economic development.

Tarred Road Infrastructure					
	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Kilometers Tar roads maintained
2018/19	272	2	0	0	270
2019/20	274.5	2.5	2	12	272
2020/21	277.9	3.4	0	0	4.3
					T 3.7.3

Cost of Construction/Maintenance						
	Gravel			Tar		
	New	Gravel - Tar	Maintained	New	Re-worked	Maintained
2018/19	514	2 052	3 052	2 415	1 404	574
2019/20	1 467	16 860	1 215	1 686	3 000	2 336
2020/21	0	17 399	380	17 399	0	2 800
						T 3.7.4

Road Infrastructure costs



Road Service Policy Objectives Taken From IDP						
Service Objectives	Outline Targets	2019/20		2020/21		
		Target	Actual	Target		Actual
Service Indicators		*Previous Year		*Previous Year	*Current Year	
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)
Service Objective xxx						
Elimination of gravel roads in townships	Kilometers of gravel roads tarred (Kilometers of gravel road remaining)	xxx kms gravel roads tarred (xxx kms gravel roads remaining)	xxx kms gravel roads tarred (xxx kms gravel roads remaining)	xxx kms gravel roads tarred (xxx kms gravel roads remaining)	xxx kms gravel roads tarred (xxx kms gravel roads remaining)	xxx kms gravel roads tarred (xxx kms gravel roads remaining)
Development of municipal roads as required	xxx kms of municipal roads developed	xxx kms	xxx kms	xxx kms	xxx kms	xxx kms
		3.9 km	2.4 Km	4.2 km	Okm	2.5Km

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets*

set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.

Employees: Road Services					
Job Level	2018/19	2020/21			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	45	46	46	0	0%
7 - 9	2	2	1	1	50%
10 - 12	1	1	1	0	0%
13 - 15	1	1	1	0	0%
16 - 18	0	1	0	1	100%
19 - 20	0	0	0	0	0%
Total	48	48	49	2	4%

Financial Performance Year 2020/21: Road Services					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	49007	26249	30264	30264	13%
Expenditure:					
Employees	8297	10705	10901	9424	-14%
Repairs and Maintenance	2684	2714	6385	6128	56%
Other	6393	9284	9707	12703	27%
Total Operational Expenditure	17374	22703	26993	28255	20%
Net Operational Expenditure	-31633	-3546	-3271	-2009	-77%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.7.8					

R' 000					
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	29749	29553	24292	-22%	
Project A	0	50	0	0%	
Project B	3500	0	0	0%	
Project C	5490	8011	8162	33%	
Project D	5978	7619	6420	7%	

Project E	2910	3962	2440	-19%	
Project F	6171	5311	3348	-84%	
Project G	5700	0	0	0%	
Project H	0	4600	3922	100%	
	0	0	0	0%	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					<i>T 3.7.9</i>

The road network in Lesedi stretches for 665 Kilometres (km). Surfaced or paved road has been provided to almost all new settlements in Lesedi. New roads were constructed at Obed Nkosi Township, Ratanda and Impumelelo Extension 3.

3.9 STORMWATER DRAINAGE PROVISION

INTRODUCTION TO STORMWATER DRAINAGE

Storm-water runoff is considered a common enemy and each property owner may fight it off or control it by retention, diversion, repulsion or altered flow

. The focus of the common enemy rule has two focal points:

- The need to make improvements to property, with the acknowledgement that some damage results from even minor improvements; and
- The principle of granting each landowner as much freedom as possible to deal with his land essentially as he sees fit.

The primary objective Storm-water focuses on the following:

- The upgrading and installation of new storm-water systems related to the upgrading of paved roads, focusing on previously disadvantaged townships;
- The construction of new major Storm water systems to address flooding & erosion challenges;
- The maintenance of storm-water systems;
- The development of policies and procedures to address the growth in storm-water runoff resulting from developments;
- The responsibility to preserve the natural environment;
- The need to strive for a sustainable environment while pursuing economic development;

- The desire to provide the optimum methods of controlling runoff in such a way that the main beneficiaries pay in accordance with their potential benefits; and

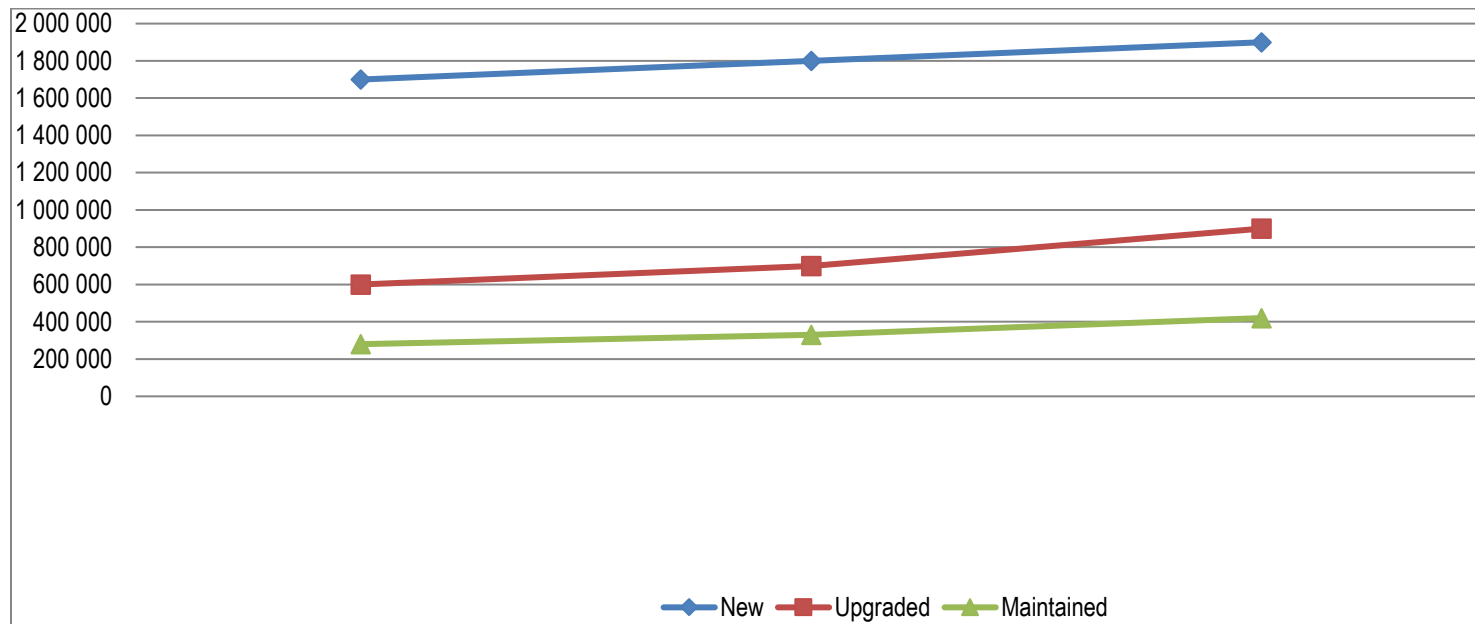
NB: Our roads are also designed to act as stormwater runoff, therefore the roads are part of the stormwater system including stormwater pipes and channels.

For all the road that were constructed in the financial year under review as reported above, includes under ground stormwater system/ pipes which helps in addressing most of the challenges listed above.

Stormwater Infrastructure				
	Total Stormwater measures	New stormwater measures	Stormwater measures upgraded	Kilometers Stormwater measures maintained
Year -2	160	20	14	100
Year -1	166	25	12	120
Year 0	168.5	0.6	0	6
				T 3.9.2

Cost of Construction/Maintenance R' 000			
	Stormwater Measures		
	New	Upgraded	Maintained
2018/2019	1 800 000	700 000	330 000
2019/2020	1 900 000	900 000	420 000
2020/2021	4 349 800	0	700 000
			T 3.9.3

Stormwater Infrastructure Cost



Financial Performance Year 2020/21: Stormwater Services					
R'000					
Details	2020/21	2021/22			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	30264				13%
Expenditure:					
Employees	9424				-14%
Repairs and Maintenance	6128				56%
Other	12703				27%
Total Operational Expenditure	28255				20%
Net Operational Expenditure	-2009				-77%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.9.7

Capital Expenditure Year 2021/22: Stormwater Services					
R' 000					
Capital Projects	2021/22				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	29749	29553	24292	-22%	
Project A	0	50	0	0%	
Project B	3500	0	0	0%	

Capital Expenditure Year 2021/22: Stormwater Services					
					R' 000
Capital Projects	2021/22				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Project C	5490	8011	8162	33%	
Project D	5978	7619	6420	7%	
Project E	2910	3962	2440	-19%	
Project F	6171	5311	3348	-84%	
Project G	5700	0	0	0%	
Project H	0	4600	3922	100%	
	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					T 3.7.9

3.9 PLANNING AND DEVELOPMENT

Lesedi is strategically located on the edge of Gauteng within two national development corridors, namely the Johannesburg / eThekweni corridor (N3) and the Gauteng / Swaziland corridor (N17). Future development initiatives within the municipality should seek to maximize development opportunities emanating from these corridors and to tap the latent development energy along the major transportation routes through the area.

The local economy is currently too reliant on a few key concerns (e.g. BAT), Eskort Bacon Factory, Karan Beef Feedlot, Manjoh Ranch Feedlot, Transnet National Multi-Product Pipeline, Ice-cold bodies which made a return into our space and Vopak bulk liquid terminal which is preparing for commissioning awaiting applicable permits and licenses as per the regulations in that industry; Steel Industry. However, there are opportunities for local economic growth in the agricultural, transport / logistics and tourism sectors.

Unemployment is high – in the region of 43% (quantek-source) - while the average level of education is low and the skills shortage may hamper sustainable local economic growth. A broader technical and entrepreneurial skills base is needed in the area. An establishment of a skills centre is on advanced planning stage, as it awaits council to approve the identified land, and there is a commitment of funding from the Services SETA in this regard.

The fragmented urban settlement pattern combined with the low rural population densities and the large land area covered by the municipality, impacts negatively on service delivery. In this scenario the best approach towards cost-effective service delivery is to encourage settlement in and around the larger urban areas where basic services infrastructure is already in place and to concentrate rural service delivery within a few strategically-located rural service nodes.

Both Heidelberg/Ratanda and Devon/Impumelelo still display apartheid-based settlement patterns with segregation along racial and socio-economic lines. As far as future development is concerned the challenge will be to ensure a greater degree of integration while simultaneously addressing infrastructure and service backlogs in the township areas.

In line with international and national trends, Lesedi has been experiencing a gradual migration of people from the farms and rural areas towards the urban centres, especially towards Heidelberg / Ratanda, which is perceived by the surrounding rural population as the place with the greatest economic opportunities. This trend can be expected to continue in the foreseeable future

The challenge here is twofold – on the one hand to cater for the influx into the urban centres and on the other hand to facilitate the creation of more economic opportunities in the rural hinterland.

Through its LED strategy, the Municipality appointed numerous developers to form partnership to effect the implementation of the said strategy across the Municipality. This translates into property, retail and environment management development. Currently a warehouse port is under planning and an EIA application is being submitted while plans for the commercial development in Kwazenzele Extension 1 is at the planning stage pending the finalisation of the Township establishment

Spatial Development Framework (SDF)

As part of Spatial Planning and Land Use Management Act (2013), the Municipality has approved the development of the Municipal Planning Tribunal. The Chairperson and Members of the Municipal Planning Tribunal has been appointed, training for the members has been undergoing since 14 August 2020.

The Land Use Scheme review has been adopted by council and awaiting to be gazetted, this is also underway and will be completed by September 2020.

Due to the Covid-19 pandemic the applications of re-zoning and the general workflow in planning department was severely affected. This was underpinned by the various restrictions that were put in place under the disaster management act.

Applications for Land Use Development						
Detail	Formalization of Townships		Rezoning		Built Environment	
	Year -1	Year 0	Year -1	Year 0	Year -1	Year 0
Planning application received	3	1	11	10	435	631
Determination made in year of receipt	3	1	6	7	348	416
Determination made in following year	1	0	5	7	350	500
Applications withdrawn	0	0	0	0	0	0

Applications for Land Use Development						
Detail	Formalization of Townships		Rezoning		Built Environment	
	Year -1	Year 0	Year -1	Year 0	Year -1	Year 0
Applications outstanding at year end	0	0	5	3	94	215
T 3.10.2						

Employees: Planning Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	3	3	3	0	0%
7 - 9	2	2	2	0	0%
10 - 12	8	8	7	1	13%
13 - 15	2	3	2	1	33%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	16	17	15	2	12%

Financial Performance Year 2020/21: Planning Services	R'000
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Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2970	3349	5493	6067	0%
Expenditure:					
Employees	4690	6480	6480	5298	0%
Repairs and Maintenance	0	0	0	0	0%
Other	66	17034	10207	3744	0%
Total Operational Expenditure	4756	23514	16687	9042	0%
Net Operational Expenditure	1786	20165	11194	2975	-578%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.10.5					

Capital Expenditure Year 2020/21: Planning Services					
R' 000					
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	0	0	0%	
Project A	0	0	0	0%	0
Project B	0	0	0	0%	0
Project C	0	0	0	0%	0
Project D	0	0	0	0%	0
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					
T 3.10.6					

3.10 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

INTRODUCTION TO ECONOMIC DEVELOPMENT

In considering Lesedi within the Provincial context, it is important to note a few of the advantages Lesedi holds over other municipal areas and it is important that these are exploited to the maximum in relation to economic development in the area: Local Economic Development is a systemic process that incorporates various stakeholders such as public and private sector towards achieving sustainable economic growth and development. (CoGTA,2019). Moreover, growth within the municipality hinges on a holistic development approach that is synchronised within the outcomes of the National Development Plan(NDP) as well as aligned with the UN Sustainable Development Goals. Lesedi's economic growth like that of the rest of the country is buckling in the face of a global recession made worse by the weak growth nationally and by the devastating impact of the Covid-19 pandemic.

The Municipality has just reviewed its LED Strategy and the review has incorporated an assessment of the current policy and legislative frameworks and therefore align with the policy imperatives form of a National, Provincial, District and Local perspectives. The proposed interventions will ensure growth towards a smart, innovative, efficient people centred and performance driven economy to kickstart the economy out of Covid-19 induced recession.

Address the socio-economic challenges of the municipality through innovative and sustainable economic development programmes
Provide a safe and healthy living environment and high-quality municipal service to all communities including the business community
Facilitate and increase investment to create jobs and accelerate economic growth through identification of strategic assets, key flagships projects like Lesedi Transit Hub (Warehouse development), Heidelberg Aerodrome (Airport development), and Heidelberg24 (Industrial Park development). All these developments are part of the Zone Of Opportunity which is our foreseeable Special Economic Zone along the N3 Corridor(Gauteng-KwaZulu Natal).

Local Economic Development aims at unpacking the opportunities and priority initiatives which will most favourably capitalise upon the resources and objectives of the Municipality and in a manner which aligns the energies and programmes of the various National and Provincial Government Departments as well as support agencies, civil society and the communities themselves. These priority initiatives have through broad based consultation and research been identified as

- Agriculture & Agro-processing

- Manufacturing
- Freight Transport
- Tourism
- Residential

Economic Activity by Sector			
			R '000
Sector	Year -2	Year -1	Year 0
Agric, forestry and fishing	45	50	52
Mining and quarrying	12	132	133
Manufacturing	95	951	945
Wholesale and retail trade	36	375	381
Finance, property, etc.	865	867	873
Govt, community and social services	721	756	765
Infrastructure services	192	198	201
Total	1966	3329	3350
			T 3.11.2

Economic Employment by Sector			
			Jobs
Sector	Year 1 No.	Year -1 No.	Year 0 No.
Agric, forestry and fishing	825	824	798
Mining and quarrying	358	347	342
Manufacturing	2,311	2,344	2,144
Wholesale and retail trade	5,004	6,071	5,902
Finance, property, etc.	4,887	4,899	4,802
Govt, community and social services	6,667	6,802	6,824
Infrastructure services	1,924	1,974	1,944
Total	21976	23,261	22756
			T 3.11.3

Jobs Created during Year 0 by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives	Jobs created	Jobs lost/displaced by other initiatives	Net total jobs created in year	Method of validating jobs created/lost
	No.	No.	No.	
Total (all initiatives)				
Year -2	799	0	799	Themba Projects
Year -1	112	0	112	Vopak-Reatile Bulk terminal
Year 0				

Job creation through EPWP* projects		
Details	EPWP Projects	Jobs created through EPWP projects
	No.	No.
2018/19	8	150
2019/20	8	140
* - Extended Public Works Programme		

Employees: Local Economic Development Services					
Job Level	2019/20	2020/21			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	2	0	2	0	0%
7 - 9	0	1	0	1	100%
10 - 12	1	2	1	1	50%
13 - 15	2	2	2	0	0%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	6	6	6	2	33%

Financial Performance Year 2020/21: Local Economic Development Services					
					R'000
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	449	204	247	260	22%
Expenditure:					
Employees	5604	5017	5017	6390	21%
Repairs and Maintenance	0	0	10	0	0%
Other	4708	906	620	446	-103%

Financial Performance Year 2020/21: Local Economic Development Services					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Expenditure	10312	5923	5647	6836	13%
Net Operational Expenditure	9863	5719	5400	6576	13%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.11.9					

Capital Expenditure Year 2020/21: Economic Development Services					
R' 000					
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	60	58	100%	
Project A	0	60	58	100%	
Project B	0	0	0	0%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					
T 3.11.10					

3.11 COMMUNITY & SOCIAL SERVICES

The Department of Community Services is primarily responsible for the social wellbeing of the community. It aims to transform the delivery of sports, arts, culture, libraries & information services, by ensuring equitable access, development, and excellence at all levels of participation, thereby improving social cohesion, nation building and the quality of life for all in Lesedi Local Municipality.

The department's social service delivery model and approaches are aligned to the Integrated Development Plan (IDP); and are underpinned by a paradigm shift, which is gradually moving away from "welfarism" to a "developmental" approach. The latter is premised on the notion that development and empowerment of individuals, groups and communities; facilitates self-reliance and sustainable growth.

The Environmental Health component extends to cover municipal health services; that provide and facilitate comprehensive, proactive and needs-related services to promote a safe, healthy and clean environment and prevent diseases. The Community Safety and Disaster Management components; provide continuous and integrated process which focuses on risk reduction activities, as well as emergency and disaster planning, that involves a coordinated, co-operative process of preparing to match urgent needs with available resources

Directions in terms of Section 27 (2) of the Disaster Management Act, 2002 (Act No. 57 of 2002) were issued in Government Notice No. 399. In essence, the notice was pronouncing a national disaster, which called for partial deactivation of some programs. The department also had to reassess the service delivery model as well as effectively modify some activities to respond to the current state of disaster. In response to state of national disaster precautionary measures put in place; public spaces; including libraries, parks, community halls and amenities; administered under the department; were deactivated; to minimise risks associated to the pandemic. In totality, the department lost at least 4 months of the entire year; thus, adversely impacting on some department's deliverables

3.11.1 LIBRARIES; MUSEUMS; COMMUNITY FACILITIES

LIBRARIES – MUSEUMS – COMMUNITY FACILITIES			
In line with Section 156 (1) of the Constitution of South Africa, the Municipality has the executive authority to administer the local government matter listed in part B of Schedule 4 and part B of schedule 5 and any other matter assigned to it by National or Provincial Legislation.			
PERSONNEL			
POSITIONS VACANT (2021/2022)	RESIGNED	APPOINTED	
2021/2022: 5 Positions:- 2 Librarians 2 Assistant Librarians	1 Librarian(Contract\DAC)	17 x Permanent 11 x Contract (DAC) & 3Vacant 6 x Permanent (ES) & 2 Vacant	
1 Library Assistant			
INFORMATION & MATERIAL			
New books were catalogued and shelved as follows	Resources at all Lesedi Libraries	Asset Verification (2021/2022)	210 000 Assets verified
21900 – New Books as per Tender Lists Pending	Reference Material	Heidelberg & KwaZenzele	
– Books Catalogued	Study Material	Rensburg	
	Adult Non-Fiction	Shalimar Ridge	
	Adult Fiction	Jameson Park	

INFORMATION & MATERIAL			
New books were catalogued and shelved as follows	Resources at all Lesedi Libraries	Asset Verification (2021/2022)	210 000 Assets verified
	Junior Non-Fiction	Vischkuil	
	Junior Fiction	Devon & Impumelelo	
	Toddler Fiction	Ratanda Proper	
	Heritage Collection	Ratanda Ext 7	
	Indigenous Languages	Ratanda Ext 23	
	Reading Program	TOTAL	

SECURITY	ICT – SOFTWARE & LICENSES	ICT LICENCES & MANTAINANCE	ICT & OFFICE EQUIPMENT	ICT & SECURITY EQUIPMENT	ICT & OFFICE EQUIPMENT (NEW LIBRARY - IMPUMELELO)
Contract: Alarms systems at all Libraries with panic buttons and armed response.	<ul style="list-style-type: none"> - SIRSI Library Software Solution (18) - Enterprise Software Licence Fee - Upgrading of Symphony 	<ul style="list-style-type: none"> - Copy Machine\Coinbox (x1) - Copy Machine\Office ICT (1) - Toners - Laptop - Switches (x3) - UPS (12) - Desktops\Impumelelo (27) - - Monitoring System - Monitoring PC - Screen (IMC) 	<ul style="list-style-type: none"> - Ladder (1) - Network Toolkit (1) Bluetooth Speakers (11)		

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UPGRADING OF LIBRARIES (COMPLETED)	TRANSPORT
CARPORT: - Rensburg - Vischkuil BRGLAR PROOFS: - Rensburg - Vischkuil	Double cab Toyota Bakkie

HOLIDAY PROGRAM MATERIAL (SEE PROGRAMS) – (2020/21)				
1	Events – Celebration of National and International days			
1.1	Youth month information sharing session	The department of Labour was invited to come and share information on job opportunities and job searching skills.	1	
	Community Outreach Programs			
	Woman's month celebration	Woman's day historical books and display material were taken to MM Moeketsi for a read aloud program in commemoration of the woman who fought for liberation.		
	Story hour	Day care centers were visited to read for children, for children to learn about different things through stories that are read for them. Children were also given a chance to share their stories that relate to the stories that were read to them.		
	Born to Read	This program seeks to promote early childhood literacy and language development, while helping new parents understand their critical role as their child's first and most important teacher. Pregnant woman were shown books that will be helpful to them even during their pregnancy. Bags with feeding bottles and vests were given to the ladies.		
	World Aids Commemoration Day	The Vischkuil library, in partnership with the Vischkuil clinic, held an awareness campaign where community members were taught about how to prevent this disease and how to take care of themselves if they are living with it. The library used this opportunity to promote library services.		
	Holiday Programs (School Holidays)	The objective of Holiday Programs is to keep children safe in libraries during school holidays. Children were encouraged to use their creativity through arts and crafts. There were also sessions for storytelling and creative writing.		

HOLIDAY PROGRAM MATERIAL (SEE PROGRAMS) – (2020/21)

	World read aloud	Libraries partnered with local schools such as Sithokomele Primary School to encourage learners to read and to motivate them to read aloud. Reading supplements from Nali Bali were displayed to show learners that they can use the supplement to create a book and this was to encourage them not only to read but to have ideas and use them.		
	Heritage month celebration	September is a heritage month, world book day and literacy month. This month libraries promoted reading, ensured that children read in their home languages. Libraries celebrated heritage month by wearing different cultural attires, had displays about different cultures and shared cultural experiences.		

USAGE OF LESEDI LIBRARIES (2020/21)

Annual New Membership	771
Book Circulation	19672
INTERNAL USERS	
Reference Users	13960
Students & Learners	22918
ICT Users	5260
PROGRAMS	
Implemented	194
Attendance	3199

Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP						
Service Objectives	Outline Service Targets	2017/18	2018/19	2019/20		
Service Indicators		Target	Actual	Target		Actual
		*Previous Year		*Previous Year	*Current Year	
		(i)	(ii)	(iii)	(iv)	(v)

Service objective: Providing of Sports, Recreation, Arts, Culture and Library Services

Access to library and information services	Books, Audio visual material, Newspapers, Periodicals	37000	43485	40000	30000	32464
	Number of New members	1200	1037	1037	1200	1061
	Number of Internet Users	4600	3779	4600	4600	7314
	Implementation of library programs	170	272	170	170	281
	Upgrading Devon Library				100%	100%
	Re-wiring Rensburg Library				0%	0%
Provision of amenity services	Halls availability %	100%	100%	100%	100%	100%
	Sport Facilities availability %	100%	100%	100%	100%	100%
					15	15
Creation of Jobs through EPWP	Parks & Cemeteries					

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.*

Employees: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	95	95	95	0	0%
7 - 9	25	25	25	0	0%
10 - 12	16	17	16	1	6%
13 - 15	2	2	2	0	0%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	139	140	139	1	1%

Financial Performance Year 2020/21: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
R'000					
Details	1-Feb-19	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	13082	17998	-22929	12953	-39%
Expenditure:					
Employees	10578	12438	12438	11254	-11%
Repairs and Maintenance	3	1095	262	8	-13588%

Financial Performance Year 2020/21: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
R'000					
Details	1-Feb-19	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Other	1285	3294	4116	2689	-22%
Total Operational Expenditure	11866	16827	16816	13951	-21%
Net Operational Expenditure	-1216	-1171	39745	998	217%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.12.5					

Capital Expenditure Year 2020/21: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
R' 000					
Capital Projects	Year 2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	3250	11553	3226	-1%	
Project A	500	1217	0	0%	
Project B	0	30	11	0%	
Project C	0	140	99	100%	
Project D	300	195	18	0%	
Project E	0	75	0	0%	
Project F	250	618	457	45%	
Project G	1200	1083	0	0%	
Project H	1000	6933	1570	0%	
Project I	0	1262	1071	100%	

Capital Expenditure Year 2020/21: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
R' 000					
Capital Projects	Year 2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Project I	0	0	0	0%	
Project I	0	0	0	0%	
Project I	0	0	0	0%	
Project	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.12.6					

3.11.2 CEMETERIES

In terms of scheduled 5 Part B, of the Constitution of the Republic of South Africa, 1996, the provision of the cemetery is the competence of the municipalities. Meaning that the municipality must ensure that the interment service is prioritised in confirming that people are buried in a dignified manner as enshrined in the Bill of Rights, section 10 of the Constitution

A cemetery is defined as a place for the burial of dead human bodies, other human remains, or a place in which either dead human bodies or other human remains have been buried. Once a burial had occurred, the owner of the land on which the burial has taken place, takes on, a minimum of three obligations for:

1. Good order (record keeping) and repair
2. Ensuring adequate drainage system; and
3. Fencing.

Lesedi Local Municipality maintains ten different cemeteries of which five are still operational. This includes two sub-regional cemeteries namely: Ekuthuleni in Ratanda and Ekuphumuleni, Devon and Vischkuil. Heidelberg Cemetery is reaching capacity and the portion for expansion is identified. The Environmentalist is appointed to conduct EIA studies and the project is standing at 100%. The next step is to appoint the Land Surveyor to do cadastral surveying for the Heidelberg Cemetery which include the following scope of work:

1. Cadastral Network Establishment and Demarcation of New cemetery.
2. Drone survey for contours, connection of old cemetery and new yard, cadastral map over aerial image and purposed of planning cemetery roads and blocks.

Ekuthuleni Cemetery

The Ekuthuleni is reaching its capacity and the Council approved the extension on the east border of cemetery. The piece of land belonged to Department of Public Works, application for the donation was as well approved by Council and submitted to the department and the application is receiving the necessary attention.

Scope of work approved by Council is as follows:

PROJECT PLAN

	ITEM	WORK TO BE DONE	TIMEFRAME
		Land Acquisition from Department of Public Works (request for donation).	Council resolved and resolution forwarded to the department for consideration.
	1.	Conduct Basic Assessment for the cemetery expansion (EIA studies)	
	2.	Cadastral Demarcation Survey	
	3.	Levelling off the ground and removing dump rubble on the ground.	
	4.	Removing of +/- 200 selected trees to develop a path/road to the plain ground behind the cemetery	
	5.	Removal and re-erection of 1800 mm High concrete palisade fence.	
	6.	Pegging and setting of graves.	
	7.	Commence with burials	

Records Management	Installation of bulk filling system was completely installed for archives management.
Alien Plant Clearing	<p>The project has been initiated with SANPARKs for consideration in 2020/2021 financial year. The project was put on hold due to expiry of contract with the appointed service provider and it was set to resume in July 2022, more that 3000 trees need to be completely removed so as to allow the ground to rehabilitate appropriately to use the area for burial. It is set to be unfolded for the following areas:</p> <ul style="list-style-type: none"> • Ekuthuleni Cemetery.
Total number of burials that took place	<ul style="list-style-type: none"> • Burial totals: July 2021 to June 2022: 730, the decrease is because some deaths were cremated, and information is kept at crematorium.

	<ul style="list-style-type: none"> Tombstones Erected: 214 decrease is due to lockdown restrictions coupled with retrenchments because of the closing down of businesses.
Procurement	Purchase of servicing parts for equipment and outsourcing the digging of graves in case of equipment mechanical breakdown.
Internal Road construction in Ekuthuleni Cemetery	The project is still on halt due to financial constraints however, plans have been drawn and approved by the municipality. This includes the surveying of the roads to be constructed. It is still captured in the APR due to the value of activities conducted e.g., Road designs, Plans, surveys etc. This internal road normally serviced through gravel grading on certain intervals.
EPWP	<p>Laborer's from EPWP were sourced to assist with the maintenance of both active and passive cemeteries and were trained in various horticultural disciplines: e.g., grass cutting by using bush cutters, tree felling, pruning, garden edging etc.</p> <p>Ten (8) EPWP participants were recruited for ten (10) months period with an aim of exposing them to work environment.</p>
Complaints attended	<ul style="list-style-type: none"> Complaints attended in Heidelberg and surrounding were mostly the following: Kloof cemetery for tree felling and pruning, these trees are very old and posing threat of falling, damaging the erected stones. Heidelberg Cemetery: grass cutting, tree felling and pruning. Old Blacks and Indian cemeteries: Grass cutting, palisade vandalized. <p>Challenges</p> <ul style="list-style-type: none"> Steel/Metal boundaries inclusive of gates are striped off and taken to be sold at the scrap yards. Replacement of vandalized Concrete palisades.

Cemeteries and Crematoriums Policy Objectives Taken From IDP						
Service Objectives	Outline Service Targets	2019/2020		2020/2021		
		Target	Actual	Target		Actual
		*Previous Year		*Previous Year	*Current Year	
Service Indicators						
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)
Provision of Graves						
	Burials	800	1109	900	730	
	Permits issued: Tomb Stones	300	214	214		
Extension of Heidelberg Cemetery	Basic Assessment studies			100%	100%	100%
Extension of Ekuthuleni Cemetery	Acquisition of Land			100%	20%	20%
Closing of Ekuphumuleni Cemetery	Acquisition of Land			100%	0	0

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *Current Year' refers to the targets set in the Year 0 Budget/IDP round. *Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role. T 3.13.3*

Employees: Cemeteries and Crematoriums					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	22	27	24	3	11%
7 - 9	8	8	8	0	0%
10 - 12	1	2	1	1	50%
13 - 15	0	0	0	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	31	37	33	4	11%

Financial Performance Year 2020/21: Cemeteries and Crematoriums					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1327	1326	1326	1670	21%
Expenditure:					
Employees	3685	3733	3928	5376	31%
Repairs and Maintenance	10	210	560	249	16%
Other	4194	894	743	157	-469%
Total Operational Expenditure	7889	4837	5231	5782	16%
Net Operational Expenditure	6562	3511	3905	4112	15%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.13.5					

Capital Expenditure Year 2020/21: Cemeteries and Crematoriums					
R' 000					
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1500	0	0	0%	
Project A	1500	0	0	0%	
Project B	0	0	0	0%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					
T 3.13.6					

3.12 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

SOCIAL DEVELOPMENT SERVICES

Due to all functions under Social Development are primarily within Provincial (Social Development) competency, minimal provision for capital budget has been done by Local Authority

EARLY CHILDHOOD DEVELOPMENT (ECD)

Devon ECD Center: Construction of an ECD center in Devon was completed in the previous financial year. The Center was launched on the 29th of October 2021 and is now fully operational. The Center signed a funding agreement with Department of Social Development in the financial year under review. Recruitment of staff was done locally and was concluded in January 2022.

Child Protection Risk Reduction Workshop

The programme was implemented on 18 November 2021, in partnership with Department of Social Development as the custodians of the Children's Act. Children up to the age of 6 years old spend most of their time in ECD centers. The programme targeted ECD Practitioners in Ratanda, Vischkuil and Devon. It is crucial to educate the childcare center practitioners on how to protect children from abuse in the centers and even in their families.

SOCIAL DEVELOPMENT SERVICES

ECD Summit

The Municipality in partnership with Department of Social Development and Sedibeng District Municipality hosted an ECD Summit on the 3rd of March 2022. The purpose of the summit was to consult the ECD Sector on the ECD function shift and also to raise awareness of municipal by-laws within ECD programmes. Fifty-five ECD Practitioners from Lesedi attended the Summit.

ECD Practitioners Capacity Building

The Department in partnership with Department of Education and Takalani Sesame, rolled out a Play to Learn capacity programme for over 150 ECD Practitioners, and parents of children attending ECDs, the programme started in July 2022 and will be completed in September 2022. The programme intends to introduce a learning methodology for children, using play.

Day Mothers Programme

The Municipality appointed and supported 29 Day Mothers in the financial year under review

SOCIAL DEVELOPMENT SERVICES

SERVICES TO PEOPLE LIVING WITH DISABILITIES

Food Security for Disability Centers

The Department provided support to the establishment of a food garden for Siphumelele Disability Center, the project was launched on the 27th of May 2022. The event was graced with multi-stakeholders from Department of Agriculture, NLCSA, and Disability organizations. The project aims to reduce dependency on social grants and encourages self-reliance.

HOMELESSNESS PROGRAMME

The Department in partnership with Department of Social Development, commemorated a World Homeless Day on the 8th of October 2021. The programme aimed to raise awareness on services provided for homeless people, including support for seeking employment, ID application, grant application, housing application and psycho-social therapy. Department of Home Affairs provided a mobile office for ID and birth certificate applications.

SUBSTANCE ABUSE PROGRAMME

Substance Addiction in Women

Substance addiction in women workshop was conducted in August 2021 to coincide with Women's month. The programme sought to educate women on the effects of substance addiction on women's health & wellness and on their families.

Outreach at Shalimar Taxi Rank and hotspot for drug users

Education and awareness on the dangers of substance use and treatment programmes, was conducted in September 2021 and targeted substance users who sleep at the Shalimar taxi rank, taxi operators and community using taxis. The programme was done in partnership with SANCA, SAPS, Department of Health, Department of Social Development and Sedibeng Community Safety Forum.

GENDER BASED VIOLENCE AND VICTIM EMPOWERMENT

The following programmes were implemented to raise awareness on GBV;

GBV and Domestic violence awareness campaign in Ratanda on 20 October 2021.

Adolescent Girls and Young Women on Health and Gender Based Violence in Sedaven on the 29th of October 2021.

YOUTH DEVELOPMENT PROGRAMME

During the financial year under review, Department conducted the following youth development programmes:

Business Management Training for youth in partnership with Harvest Outreach in Ratanda

SOCIAL DEVELOPMENT SERVICES

Job preparedness workshop for youth in Ratanda and Devon
Cyber Bullying School Talk in Ratanda Schools
Youth Cooperatives Development workshop in Devon and Vischkuil.

CASEWORK SUMMARY

Case categories	Number of cases	Number of beneficiaries
Vulnerable groups	69	163
Materia Assistance/Unemployment	88	101
Family Intervention	34	47
Housing	43	98
Community Safety	37	48
Other	-	-
Total number of cases & beneficiaries	271	457

Employees: Child Care; Aged Care; Social Programmes					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	0	0	0	0	0%
7 - 9	0	0	0	0	0%
10 - 12	5	5	5	0	0%
13 - 15	3	4	3	1	25%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	8	9	8	1	11%

Financial Performance Year 2020/21: Child Care; Aged Care; Social Programmes					
					R'000
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	7	0	0	0	0%
Expenditure:					
Employees	4422	5316	5316	3735	-42%
Repairs and Maintenance	65	2	3	2	0%
Other	289	714	688	128	-458%
Total Operational Expenditure	4776	6032	6007	3865	-56%
Net Operational Expenditure	4769	6032	6007	3865	-56%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.14.5

Capital Expenditure Year 2020/21: Child Care; Aged Care; Social Programmes					
R' 000					
Capital Projects	2018/19				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	0	0	0%	
Project A	0	0	0	0%	
Project B	0	0	0	0%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.14.6					

Due to all functions listed are basically within Provincial (Social Development) competency, no provision for capital budget has been done by Local Authority

3.13 ENVIRONMENTAL HEALTH & PROTECTION

E Climate Change Strategy as well as Air Quality Management Plan and Implementation Plan (Pages 150 – 151)

In terms of Section 15 (2) of the National Environmental Management: Air Quality Act (No. 39 of 2004), municipalities are mandated to include an Air Quality Management Plan (AQMP) in their IDPs.

Lesedi is receiving grant funding from Sedibeng and due to insufficient funding an AQMP has not been developed as consultants needs to assist to develop a plan in need with the type and origin of air pollution. LLM is receiving exactly the same amount as the previous years and therefor it will not be possible to appoint any consultants. The main pollution is cross boundary and vehicles using the N3. There was a fund request sent in for facilitating the hartridge meter (testing of vehicle emissions) but it is yet to receive approval. We also do not have a qualified Air Quality

Management Officer. The EHP's are not equipped to perform Air Quality Management (AQM) functions, and we do not have any AQM tools of trade.

This function as well as Climate change is a function that must be conducted by Environmental Management as they are trained as Environmental Management Inspectors. Both aspects were forwarded to the Sedibeng District for consideration.

Without budgetary backed planning as well as sufficient human resource allocation ; Air Quality Management Plans, which should be executed in conjunctin with the Sedibeng District Municipality ; LLM will not be in a position to fully realise the Air Quality Mangement function.

CERTIFICATION ISSUED IN ACCORDANCE TO THE LEGISLATIVE FRAMEWORK

Statutory Notices Issued (in terms of the National Health Act (Year)

Certificates of Acceptability and Certificates of Compliance / **Competence** issued / **Health Certificates/ Permits** These are issued only when premises comply with relevant legislation.

The above are issued under Regulations promulgated in the National Health Act 61 of 2003

These are issued when premises do not comply with the requirements in terms of the National Health Act, Act 61 of 2001; National Norms and Standards Promulgated under the National Health Act as well as Regulation R 638 (Regulations Governing General Hygiene Requirements for Food Premises, the Transport of Food and Related Matters), R 363 Regulations Relating to management of human remains and Lesedi Public Health by-laws

COVID19 RELATED ACTIVITIES

During the **different** lockdown **stages**, Environmental Health was tasked with the following;

1. Conducting food safety compliance inspections at all food premises **permitted to open** during the different lockdown periods (supermarkets, wholesalers and other approved food grocery stores); as well as Schools, ECD's Funeral Undertakers, General Shops, etc.
2. Conducting health education to **all premises**, Social-Distance Monitoring, Sanitizing, Wearing of PPE etc.
3. Monitoring of **waste management** (medical)
4. Participation in **Outbreak Response Teams (ORT)** activated at provincial and district level;
5. Investigation of **suspected cases and Contact Tracing**
6. All the above activities are ongoing and will continue during any lockdown period going forward

Targets and especially premises of concern for inspections were determined by the national department and was achieved. (Captured in monthly & Quarterly reports)

FOOD & ABATTOIR LICENSING AND INSPECTION

****EHPs issue a Certificate of Acceptability/Compliance (COA) for any premises handling food and - It is only a Certificate of Acceptability – and not of compliance**

Health Certificates/Permits (LLM Public Health by-laws)

COC (Certificate of Competence) Funeral Undertaker premises; is issued to premises that comply with the minimum Health Requirements regulated by the regulations Governing General Hygiene Requirements for food Premises and the Transport of Food. GN 41730 dated 22 June 2018 (R 638) and R363 - Regulations Relating to management of human remains

HEALTH INSPECTION – FOOD & ABBATTOIR AND INSPECTION

Municipal Health Services (Environmental Health Services) is rendered on an agency basis on behalf of the Sedibeng District Municipality by means of a Service Level Agreement as from 1 July 2004. The service is funded by National Treasury through the different Government structures.

The main functions rendered by this section are the following:

- Monitoring of Water Quality
- Food Safety and Hygiene monitoring
- Waste Management and general Hygiene monitoring
- Surveillance of premises (Ventilation; Moisture proofing; Structural Safety etc.
- Communicable and Environmental related Disease Control and Monitoring
- Vector Monitoring and Control
- Environmental Pollution control
- Disposal of the Dead: Paupers; Cemeteries; Funeral Undertakers etc.
- Chemical Waste: Radiation, Safe Energy-use & transportation of radioactive Waste

With the inception of the New National Health Act, Act 61 of 2003, the following additional Provincial functions have been delegated in terms of the mentioned Act, to Local Authorities from February 2012 without allocating any additional resources: All Government Buildings, including Provincial schools, Police Stations, Mortuaries, Forensic laboratories, hospitals and Correctional Services.

A Certificate of Acceptability/Compliance (COA) for any premises handling food and COC (Certificate of Competence) Funeral Undertaker premises; is issued to premises that comply with the minimum Health Requirements regulated by the regulations Governing General Hygiene Requirements for food Premises and the Transport of Food. GN 41730 dated 22 June 2018 (R 638)

These are issued ONLY WHEN PREMISES COMPLY with relevant legislation.

Statutory Notices Issued

These are issued when PREMISES DO NOT COMPLY with the requirements

These are issued ONLY WHEN PREMISES COMPLY with relevant legislation.

Statutory Notices Issued

These are issued when PREMISES DO NOT COMPLY with the requirements

annual inspection frequency and monitoring standards requirements for surveillance of premises, such as businesses, state occupied premises, public premises, residential premises etc. are determined by the National Norms and Standards, Notice 1220 of 2015 under the National Health Act, 2003.

COVID19 RELATED ACTIVITIES

During the different lockdown stages, Environmental Health was tasked with the following.

1. Conducting food safety compliance inspections at all food premises permitted to open during the different lockdown periods (supermarkets, wholesalers and other approved food grocery stores); as well as Schools, ECD's Funeral Undertakers, General Shops, etc.
2. Conducting health education to all premises, Social-Distance Monitoring, Sanitizing, Wearing of PPE etc.
3. Monitoring of waste management (medical)
4. Participation in Outbreak Response Teams (ORT) activated at provincial and district level;
5. Investigation of suspected cases and Contact Tracing
6. All the above activities are ongoing and will continue during any lockdown period going forward

COVID-19 – ACTIVITY REPORT (JULY 2020 TO JUNE 2021)

#	ACTIVITY	Comment
	Sanitation and disinfection: Sanitation & Disinfection Awareness	
	Employee Wellness: Training, Education & Distribution of Educational Material	OHS Regulations on Employee Safety during the pandemic
	COVID-19 training by COGTA	
	Capacity Building: Mortuaries & Funeral Undertakers	Compliance with R 363

**COVID-19 – ACTIVITY REPORT
(JULY 2020 TO JUNE 2021)**

#	ACTIVITY	Comment
	Re-inspections at mortuaries/funeral undertakers to	Re-inspections were conducted to educate/train/enquire about information needed by the National department, and to determine compliance with COVID 19
	Capacity Building: Funeral Homes and Undertakers - Handling of Human Remains in compliance with COVID-19	Regulation:
	Capacity Building: Handling of Infectious Human Remains	Regulation:
	School Inspections (Private & Public)	COVID-19 Compliance Assessments and Recommendations
	ECD Inspection Re-inspections for non-compliant ECD Health Certificates Issue COA Issued	COVID-19 Compliance Assessments and Recommendations Notices issued for non-compliance Capacity Building for Practitioners Distribution of Medical Waste Containers
	Inspections/Re-inspections COVID-19 & R638 Issued	Inspections Premises– Educational – Labelling –

Capital Expenditure Year 2020/21: Bio-Diversity; Landscape and Other					
R' 000					
Capital Projects	2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	350	115	91	-285%	
Project A	350	115	91	-285%	
Project B	0	0	0	0%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.16.6					

3.14 POLLUTION CONTROL

Lesedi has been included in the Highveld Priority Air-shed Area to address air pollution. Even though Lesedi does not have large industrial area that can impact negatively on the air quality, we do experience a negative impact on air quality due to cross boundary pollution.

An Air Quality Management Plan has been developed by the Highveld Priority Area and the municipality is subjected to develop a local Air Quality plan based on local air quality challenges.

Vehicle emissions also contribute negatively on-air quality, especially from heavy vehicles transporting goods on the N3 to and from Johannesburg and Kwa Zulu Natal. This matter will be addressed in the Local Air Quality Plan.

Environmental pollution as well as environmental protection is done by means of identifying the source of pollution and treating/addressing the cause and therefore decrease or illuminate the impact of the pollution.

This section also ensures that all medical waste generators comply with Medical Waste Regulations and that the medical waste service providers are contracted to dispose the waste. Illegal dumping is dealt with by both Environmental Health and Waste section by means of clearing the illegal dumping sites and conducting health education programmes

BIO-DIVERSITY: LANDSCAPE AND OPEN SPACE CLEARING

The municipality recognizes that various open space area will require different management and maintenance regimes and as such will be subject to site specific maintenance schedules to achieve a high level of upkeep during the landscape maintenance period. As such, the landscape specification identified will represent the minimum standard for maintenance within new growth area.

Landscape Maintenance objective

- To establish and maintain street tree planting to a high standard.
- To establish and maintain playgrounds and associated infrastructure to a high standard.
- To establish and maintain playing courts to a high standard and in accordance with relevant sporting codes

#	Activity
108 HOUSEHOLDS CALLS ATTENDED TO	TREE TRIMMING AND FELLING ACROSS RANSBURG Rows: Vlok, Bergman, DF. Malan, Walker, Apsey, Smith, Voortrekker, hospital Streets. Municipal properties and Shalimar Ridge Industries, Old post office.
79 HOUSEHOLDS CALLS ATTENDED TO	TREE TRIMMING AND FELLING ACROSS BERSIG – EXT 9, HEIDELBERG, OVERKRUIN, SHALIMAR RIDGE AND JAMESON PARK
Grass cutting: The open spaces, sport facilities and municipal buildings. Challenges: <ul style="list-style-type: none"> • Constant rainfall encountered during 2021/22 and equipment breakdown due sharp objects littered/dump in the open spaces. • population and area growth. • Shortage of human resources Economic Inflation: Service parts for machines repairs are beyond the available budget.	Grass cutting: The open spaces, sport facilities and municipal buildings. Challenges: <ul style="list-style-type: none"> • Constant rainfall encountered during 2021/22 and equipment breakdown due sharp objects littered/dump in the open spaces. • population and area growth. • Shortage of human resources Economic Inflation: Service parts for machines repairs are beyond the available budget.
Park Development: The five parks were identified and approved by Council and are funded by Depart of Fisheries, Forest and Environment namely,	

1. Ratanda park to be extended and upgraded,
2. Denne Avenue Park (Ext 26),
3. Rensburg park,
4. Bergsig Park and
5. Impumelelo. Drawing submitted and approved.

Challenge:

1. Implementation delay due to COVID 19

The two mini parks developed in extension 23 which were vandalized, are now resuscitated.

HEALTH INSPECTION – FOOD & ABBATTOIR LICENSING AND INSPECTION

Municipal Health Services (Environmental Health Services) is rendered on an agency basis on behalf of the Sedibeng District Municipality by means of a Service Level Agreement as from 1 July 2004. The service is funded by National Treasury through the different Government structures.

The main functions rendered by this section are the following:

- Monitoring of Water Quality
- Food Safety and Hygiene monitoring
- Waste Management and general Hygiene monitoring
- Surveillance of premises (Ventilation; Moisture proofing; Structural Safety etc.
- Communicable and Environmental related Disease Control and Monitoring
- Vector Monitoring and Control
- Environmental Pollution control

- Disposal of the Dead: Paupers; Cemeteries; Funeral Undertakers etc.
- Chemical Waste: Radiation, Safe Energy-use & transportation of radioactive Waste

With the inception of the New National Health Act, Act 61 of 2003, the following additional Provincial functions have been delegated in terms of the mentioned Act, to Local Authorities from February 2012 without allocating any additional resources: All Government Buildings, including Provincial schools, Police Stations, Mortuaries, Forensic laboratories, hospitals and Correctional Services.

A Certificate of Acceptability/Compliance (COA) for any premises handling food and COC (Certificate of Competence) Funeral Undertaker premises; is issued to premises that comply with the minimum Health Requirements regulated by the regulations Governing General Hygiene Requirements for food Premises and the Transport of Food. GN 41730 dated 22 June 2018 (R 638)

COVID-19 – ACTIVITY REPORT (JULY 2020 TO JUNE 2021)		
#	ACTIVITY	Comment
	Sanitation and disinfection: Sanitation & Disinfection Awareness	
	Employee Wellness: Training, Education & Distribution of Educational Material	OHS Regulations on Employee Safety during the pandemic
	COVID-19 training by COGTA	
	Capacity Building: Mortuaries & Funeral Undertakers	Compliance with R 363
	Re-inspections at mortuaries/funeral undertakers to	Re-inspections were conducted to educate/train/enquire about information needed by the National department, and to determine compliance with COVID 19
	Capacity Building: Funeral Homes and Undertakers - Handling of Human Remains in compliance with COVID-19	Regulation: XXX
	Capacity Building: Handling of Infectious Human Remains	Regulation: XXX

	School Inspections (Private & Public)	COVID-19 Compliance Assessments and Recommendations
	ECD Inspection Re-inspections for non-compliant ECD Health Certificates Issue COA Issued	COVID-19 Compliance Assessments and Recommendations Notices issued for non-compliance Capacity Building for Practitioners Distribution of Medical Waste Containers
	Food & Fresh Produce Premises Re-inspections COVID-19 & R638 Issued	Inspections Premises– Educational – Labelling – Compliance of Food Premises (Bakeries, Butcheries, Tuck-Shops, Formal Food Preparations, Fresh Produce Dealers & Abattoirs

3.15 BIO-DIVERSITY: LANDSCAPE AND OPEN SPACE CLEARING

Tree pruning activities were conducted at various area and some of the areas were cleared jointly with the assistance of Electrical Department	
#	Activity
70 HOUSEHOLDS CALLS ATTENDED TO	TREE TRIMMING AND FELLING ACROSS RANSBURG Rows: Vlok, Bergman, DF. Malan, Walker, Apsey, Smith, Voortrekker, hospital Streets. Municipal properties and Shalimar Ridge Industries, Old post office.
49 HOUSEHOLDS CALLS ATTENDED TO	TREE TRIMMING AND FELLING ACROSS BERSIG – Ext 9 and Jameson Park
3 BUSINESS VACANT STANDS ATTENDED TO	ALBERT STREET IN HEIDELBERG
Shalimar Ridge, the residential vacant stands grass was cut on guidance from Maintenance Plan.	

GENERAL MAINTENANCE AS PER MAINTENANCE PLAN

Grass cutting and picking. Challenge: The area has grown in size and some of the areas are attended as required by the maintenance programmes The prevailing weather and COVID 19 conditions	Grass cutting and disposal activities were conducted in: <ul style="list-style-type: none"> • Heidelberg & Its Extensions covering inclusive of Municipal Properties. • Ratanda & Its Extensions covering all areas inclusive on Municipal Properties. • Devon & Its Extensions covering all areas inclusive on Municipal Properties. • Shalimar Ridge • Vischkuil, Endicott, Blesbokspruit, Aston Lake, Jameson Park and their extensions inclusive of Municipal Properties
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Capital Expenditure Year 2020/21: Bio-Diversity; Landscape and Other					
R' 000					
Capital Projects	2019/20				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	200	206	85	-135%	
Project A	200	206	85	-135%	
Project B	0	0	0	0%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.16.6					

3.16 CLINICS

Primary Health Care services competency of Province.

3.17 AMBULANCE SERVICES

Ambulance services competency of Province.

3.18 Health Inspection; Food and Abattoir Licensing and Inspection

Overview

Financial Performance Year 2020/21: Health Inspection and Etc					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Original Budget
Total Operational Revenue	4354	4234	Total Operational Revenue	4354	4234
Expenditure:			Expenditure:		
Employees	5588	5575	Employees	5588	5575
Repairs and Maintenance	28	166	Repairs and Maintenance	28	166
Other	2945	489	Other	2945	489
Total Operational Expenditure	8561	6230	Total Operational Expenditure	8561	6230
Net Operational Expenditure	4207	1996	Net Operational Expenditure	4207	1996
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.19.5					

Capital Expenditure Year 2020/21: Health Inspection and Etc					
R' 000					
Capital Projects	Year 2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	0	0	0	
Project A	0	0	0	0	0
Project D	0	0	0	0	0
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					T 3.19.6

Environmental Health Services, is a pro-active service, striving to prevent any negative health impact. The main objective of the service is to provide a safe and healthy environment to the residents. The service is rendered on behalf of Sedibeng District through Service Level Agreement for funding.

3.19 SECURITY AND SAFETY

TRAFFIC SERVICES

Lesedi Traffic department's service is aligned to the National and Gauteng Crime Prevention Strategy. The statutory functions of a municipal traffic service are:

- Traffic policing
- Policing of municipal bylaws and regulations
- Preventing crime.

Traffic policing centers on all activities which reduce, deter or prevent the occurrence of all incidents by:

1. Ensuring effective and efficient law enforcement –
2. Providing supportive traffic control services
3. Monitoring of relevant road infrastructure as well as strategic interventions.
4. The most important duties of the traffic section is to ensure improved road user behavior;
5. Reduce the incidence of traffic offences;
6. Removal of unfit road users from traffic; roadworthiness of vehicles;
7. Public transport compliance
8. Provide sufficient and coordinated regulation of traffic on strategic roads;
9. Pedestrian education and compliance
10. Eradication of corruption; administrative compliance and overall improvement of traffic law enforcement in line with applicable legislation.

By-Law Enforcement -

The declaration of Disaster Management in 2020 placed more burden on law enforcement authorities in as far as monitoring compliance to COVID 19 regulations is concerned. This included activities such as:

- Funeral compliance
- Hot spots monitoring
- Public transport compliance
- Liquor outlets compliance

Crime prevention – all activities aimed at the prevention of crime from taking place through engagement of all relevant stakeholders. Crime prevention is an inclusive process that helps to demonstrate the important roles of all sectors in fostering safety and encouraging active participation of community-based organizations and residents, thereby reducing the levels of insecurity within communities

#	CRIME PREVENTION AND LAW ENFORCEMENT	Comments
	Joint Operations (Roadblocks)	The traffic department embarked on partnership programmes with SAPS, Gauteng Department of Community Safety, Department of Home Affairs and Department of Social

		Development to holistically deal with crime by conducting roadblocks and joint operations at identified hot-spots.
	Social Crime Prevention campaigns: Targeting School Safety, Drug Abuse, Crime Prevention through Environmental Design, 1	Several campaigns were conducted in partnership with Gauteng Department of Community Safety, Department of Education, Correctional Services, Sedibeng District Municipality Community Safety, SAPS and CPF's.
	Section 56 Notices	Hand-written traffic fines served to road users for violating the traffic legislation.
	Speed Law Enforcement	Manual speed operations were conducted using manual speed cameras. Automated speed operations could not be realized after the tender was non-responsive after being advertised.
COMMUNITY SAFETY FORUM		Comments
	Community Safety Forums (CSF)	The department is in the process of finalizing the CSF plan with the assistance from Gauteng Department of Community Safety and Sedibeng District Municipality. The plan is currently at an advanced stage.
	School Safety	This is undertaken to promote school safety by educating school children about safety aspects when doing scholar patrol activities. The program is ongoing with educational programs taking place mainly at the beginning of the year and searches done throughout the year
	Social Crime Prevention Initiatives	Lesedi Traffic, SAPS, Department of Social Development, Department of Health and Gauteng Liquor Board embarked on initiatives that were aimed at dealing with social crime related issues. Operations were undertaken to ensure compliance to legislation of all the liquor outlets. Punitive measures were taken against all illegal taverns.
	Road Safety & Promotion	Campaigns were conducted at schools and within the community

TRAFFIC ESCORTS AND FUNERALS COMPLIANCE

Traffic escort are conducted by the traffic department to minimize traffic delays and unnecessary congestions. The department has a deployment plan where Traffic Officers are strategically deployed to assist with traffic control for funeral escorts and other events conducted within the municipal area to maintain the free flow of traffic.

#	ACTIVITY	Comments
	Funerals	Traffic Officials, sometimes with the assistance from SAPS, were deployed to monitor compliance in ALL funerals during the lockdown periods. Compliance monitoring and funeral processions were monitored from different homes up to the cemetery.
	Escorts	The deployment of traffic officials seeks to ensure the free flow of traffic to avoid congestions

Employees: Traffic Officers					
Job Level	Year -1	Year 0			
Police	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
Administrators	No.	No.	No.	No.	%
Chief Police Officer & Deputy	0	0	0	0	0%
Other Police Officers	0	0	0	0	0%
0 - 3	0	0	0	0	0%
4 - 6	0	0	0	0	0%
7 - 9	1	1	1	0	0%
10 - 12	15	15	15	0	0%
13 - 15	3	4	3	1	25%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	19	20	19	1	5%

Financial Performance 2020/21: Traffic Officers					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	103	35101	6108	146	-23942%
Other employees	14029	14773	14773	15370	4%
Repairs and Maintenance	477	540	540	565	4%
Other	674	33734	6962	649	-5098%
Total Operational Expenditure	15180	49047	22275	16584	-196%
Net Operational Expenditure	15077	13946	16167	16438	15%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.20.5					

3.20 FIRE AND RESCUE

FIRE & RESCUE SERVICES

The municipality has the executive authority and right to administer the provision of firefighting services as stated in Schedule 4B to the Constitution.

Primary Objective: To maintain a highly functional Fire and Rescue & Disaster Management Unit by initiating the following actions:

1. Promoting institutional capacity within Lesedi Local Municipality
2. Promoting a culture of prevention, preparedness and resilience at all levels through knowledge, innovation and education
3. Implementation of disaster risk reduction initiatives, community safety programs and campaigns to promote safe resilient sustainable communities
4. Establishing efficient early warning systems for efficient and effective response.
5. Developing efficient mechanism for identification, assessment and monitoring of disaster risks.
6. Improving emergency preparedness to vulnerable communities.
7. Creating appropriate response system to emergencies and disasters.
8. Mainstreaming disaster management into the developmental planning process.
9. Ensuring that services are progressively expanded and maintained in all communities through proper planning.

#	Activity	Comments
COGTA Financial Support – Grant funding received from COGTA for the procurement of Fire engine and other equipment		
	Grant funding received from COGTA for the procurement of the fire engine to reopen Devon Satellite Fire Station to improve response times.	1 x Medium Pumper Fire engine was procured using COGTA funding. Over and above this, the surplus amount from this grant funding was used to procure additional Fire and Rescue equipment.
Disaster Management and Fire & Rescue Services – The provision of Fire Safety, Rescue related service as well as activities aimed at the management of disasters within the municipality		
COVID-19	Disaster Management Compliance during lockdown periods	The fire and rescue department played a crucial role assisting other departments within the municipality in dealing with the fumigation of facilities in the entire municipality.

	Fire Extinguishers serviced within all the municipal buildings	Basic necessity to prevent the spread of fire. All fire extinguishers were serviced in line with OHS.
	Building Plans scrutinized and approved	Fire compliance is a crucial element of the building to prevent the spread of fire in case the building catches fire. Buildings plans were scrutinized and approved as requested by the building section
	Fire hydrants inspected and maintained	Fire hydrants are very essential resource for the provision of water in an event of firefighting. Hydrants inspection is conducted on an ongoing basis to ensure serviceability.
	Motor Vehicle Accidents (MVAs)	A quick response to accidents is important to save lives
	House Fire Calls	House Fires remains a challenge that requires serious interventions terms of the Awareness campaigns.
	Shack Fire Calls	Shack fires calls have also proven to be problematic especially during wither period. The department needs to improved on community outreach in order to reduce these calls.
	Average Turn Around Time response (Urban)	Response to calls must be as minimal as possible in order to save lives and damage to property.

Employees: Fire Services					
Job Level	Year -1	Year 0			
Fire Fighters	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
Administrators	No.	No.	No.	No.	%
Chief Fire Officer & Deputy	1	1	1	0	0%
Other Fire Officers					
0 - 3	0	0	0	0	0%
4 - 6	5	5	5	0	0%
7 - 9	0	1	0	1	100%
10 - 12	16	18	18	0	0%
13 - 15	1	3	1	2	67%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	22	27	22	5	19%

Financial Performance Year 2020/21: Fire Services					
					R'000
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	55	30	5627	6060	100%
Expenditure:					
Fire fighters					
Other employees	10402	12247	12247	12083	-1%
Repairs and Maintenance	550	940	986	887	0%
Other	541	1028	1058	899	-14%
Total Operational Expenditure	11493	14215	14291	13869	-2%
Net Operational Expenditure	11438	14185	8664	7809	-82%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.21.5

Capital Expenditure Year 2020/21: Fire Services					
					R' 000
Capital Projects	Year 2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	4500	10652	9950	55%	
Project A	4500	4652	4625	3%	
Project B	0	6000	5325	100%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
					T 3.21.6

3.21 *SPORT AND RECREATION*

SPORTS & RECREATION, Arts & Culture**(2020/21)**

The municipality recognizes the fact that residences within its borders have vast talents in sports and wants to give formal recognition to those who excel locally. The focus is on the 7 priority codes i.e., Netball, Football, Cricket, Rugby, Athletics, Boxing and Aquatics, as prescribed by the Minister of Sports. The seven priority codes are part of the developmental programs adopted to open up opportunities to and expose communities to different codes which were not readily available or familiar to their environment

#	Activities	Comments
1	Walk For Health	<p>The Move to Health Event took place on the 10 May 2021 (International Health Day) at Ratanda Sport Facility Precinct in Ratanda themed <i>“Move More and Sit Less”</i>.</p> <p>Move for Health was an initiative by the two-national departments, Sport Arts & Culture and the Department of Health and it is aim/objective was to:</p> <ul style="list-style-type: none">• Promote Physical Activity• Prevent or reduce Non-Communicable Diseases (NCD)• Change Behavior• Fight obesity
1	Social Cohesion community Arts festival Auditions.	<p>It was a Theatre auditions aimed at promoting Arts in the following aspects:</p> <ul style="list-style-type: none">• Theatre/Drama• Dance and• Music and Poetry.

		<p>The winners were escalated to participate in the regional competitions and groups that won in the mentioned genre were the following:</p> <ul style="list-style-type: none"> • Drama: Victory Maweni, Creatives Arts Association of Lesedi and Ubuhle Bekhono. • Dance: Corroboration and Via Ratanda. • Music/Poetry: Sifiso Mtshali, Zanele Dlamini and Siwelele Group.
1	Cricket Development under 15	<p>The Sports & Sports Cricket Academy was approached to extend this sporting code to the black community. This academy is headed by AB De Villiers the ex-protea cricket bowler, now residing in Heidelberg. The project was halted due to COVID 19 Restrictions when It on the phase of signing a Memorandum of Understanding.</p>
1	Rugby Development	<p>The Heidelberg Rugby Club has been engaged for the extension of the sporting code to black community and agreement has been reached. The implementation thereof has been put on hold due COVID 19 Restrictions. The project is set roll out immediately when the restrictions are eased.</p> <p>Target group: under 10 – 15 years of age. The aim is drive social cohesion and transformation.</p>

Employees: Sport and Recreation					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	0	0	0	0	0%
7 - 9	6	8	6	0	0%
10 - 12	0	0	0	1	0%
13 - 15	1	2	1	0	0%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Total	8	11	8	1	9%

Financial Performance Year 2020/21: Sport and Recreation					
R'000					
Details	Year - 2019/2020	Year 2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	8	15	15	480	97%
Expenditure:					
Employees	4422	3024	3219	4350	30%
Repairs and Maintenance	65	693	490	0	0%
Other	1448	1284	1541	1295	0%
Total Operational Expenditure	5935	5001	5250	5645	11%
Net Operational Expenditure	5927	4986	5235	5165	3%

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.23.4

3.22 CORPORATE POLICY OFFICES AND OTHER SERVICES

Corporate Services Department is central to the governance in the Municipality. Corporate Service in the main is expected to provide the following support services to Municipal Departments: -

- Human Resources
- Labour Relations
- ICT
- Facilities Management
- Fleet Management
- Administrative support & Secretariat
- Legal
- Security
- Records Management

3.23. EXECUTIVE AND COUNCIL

Municipal Council members are elected by electorates to make decisions on their behalf regarding service delivery within the municipality. Thus, the Council has the responsibility to conduct oversight to the executive actions of the appointed officials acting on its behalf.

The Mayoral Committee is appointed to assist the council in formulating guidelines (policies) for operation; to monitor the operations of the appointed officials; and to evaluate results on behalf of Council.

The Municipal Manager as Accounting Officer and other HODs are appointed to manage the different administration functions of the municipality.

Employees: The Executive and Council					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	0	0	0	0	0%
7 - 9	1	1	1	1	100%
10 - 12	1	2	1	0	0%
13 - 15	0	0	0	0	0%
16 - 18	1	1	1	0	0%
19 - 20	0	0	0	0	0%
Councillors	26	26	26	0	0%
Ward Committee Members	121	130	121	9	7%
Total	150	160	150	10	6%

Financial Performance Year 2020/21: The Executive and Council					
R'000					
Details	Year - 2019/20	Year 2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	8869	8974	9249	9895	9%
Expenditure:					
Employees	18249	15903	15903	14716	-8%
Repairs and Maintenance	548	664	678	432	-54%
Other	12051	17355	17557	11692	-48%
Total Operational Expenditure	30848	33922	34138	26840	-26%
Net Operational Expenditure	21979	24948	24889	16945	-47%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					T 3.24.5

3.24 FINANCIAL SERVICES

Overview.

There were no capital projects budgeted for the financial services department during the financial year as per the IDP.

Debt Recovery							R' 000
Details of the types of account raised and recovered	Year -1		Year 0			Year 1	
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estimated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected %
Property Rates	134 042 504	84%	143 392 958	143 392 958	85%	148 985 283	85%
Electricity - B	67 195 494	84%	73 640 227	73 640 227	85%	84 384 336	85%
Electricity - C	213 317 960	84%	403 214 075	403 214 075	85%	462 043 009	85%
Water - B	10 669 082	84%	11 675 516	11 675 516	85%	12 352 696	85%
Water - C	131 898 128	84%	136 225 187	136 225 187	85%	144 126 248	85%
Sanitation - B	12 425 151	84%	13 423 062	13 423 062	85%	13 946 561	85%
Sanitation	20 211 992	84%	20 756 795	20 756 795	85%	21 566 310	85%
Refuse	38 121 061	84%	38 400 366	38 400 366	85%	39 897 980	85%
Other	4 977 299	84%	5 548 606	5 548 606	85%	5 765 001	85%
B- Basic; C= Consumption. See chapter 6 for the Auditor General's rating of the quality of the financial Accounts and the systems behind them.							T 3.25.2

Financial Service Policy Objectives Taken From IDP								
Service Objectives Service Indicators (i)	Outline Service Targets (ii)	Year 0		Year 1			Year 3	
		Target	Actual	Target		Actual		
		*Previous Year (iii)		*Previous Year (v)	*Current Year (vi)		*Current Year Target	Actual (x)
Service Objective xxx								
Basic service delivery	Total Number of indigent households registered by year end. (Cumulative)	2000	2000	4000	4337	4337	5000	6216
Reducing water and electricity losses	%of meter audits	95%	90%	95%	95%	89%	95%	90%
Continuously create a conducive environment through the implementation of organizational values and corporate governance principles for the efficient and effective delivery of quality services in fulfilment of the municipal legislative mandate.	Resolution of billing queries.	100%	87%	100%	100	97%	100%	100%

Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; **Current Year' refers to the targets set in the Year 0 Budget/IDP round. *Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable

within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.

Employees: Financial Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	2	2	2	0	0%
7 - 9	20	24	20	4	17%
10 - 12	8	9	7	2	22%
13 - 15	3	4	3	1	25%
16 - 18	4	4	4	0	0%
19 - 20	0	0	0	0	0%
Total	37	43	37	6	14%

Financial Performance Year 2020/21: Financial Services					
R'000					
Details	2020/21	2021/22			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	308258	1,053,362,	1,022,737,	1,018,126,	(4,611)
Expenditure:					
Employees	32054	221,870	231,308	212,133	(19,175)
Repairs and Maintenance	0				
Other	78255	60,032	56,123	56,123	(59)
Total Operational Expenditure	110309	1,046,430	1,084,821	1,084,821	(97,571)
Net Operational Expenditure	- 197949				
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.25.5					

The finance capital projects were not implemented due to cashflow/cost containment.

3.25 HUMAN RESOURCE SERVICES

The Human Resource section as a strategic business partner, provides human capital support to the municipality using current best practices in Human Resources. To achieve this the section is in the process of aligning its activities, policies and procedures across the Human Resource value chain to the Municipal Staff Regulations and Guidelines which came into effect on 20 September 2021. The Human Resource Section has a valid Human Resource Strategy and Plan together with all other relevant human resource policies in place. Our strategy has been aligned to the South African Board of People Practitioners HRM System Standards Model. There are two fully functional committees, the Skills Development and Transformation Committee and Occupational Health and Safety Committee.

To ensure that employees have a healthy and safe working environment, Lesedi complies with the Occupational Health and Safety Act and has a fully functional Health and Safety Committee. The Committee meets on a quarterly basis to address health and safety issues. Employee Wellness is a priority and although the municipality does not have a formal Employees' Assistance Programme, we have still ensured that we have systems in place. These systems have contributed substantially towards the social and psychological upliftment of employees' morale and sense of belonging. The OHS and Employee Assistance Practitioner has an informal Employee Assistance Programme which is a workplace-based programme designed to assist in the identification and resolution of productivity and psycho-social problems which may negatively affect the work performance of employees. Serious cases affecting employees and management are outsourced for professional assistance. Lesedi also co-ordinates various employee wellness initiatives throughout the year with the target being one programme per quarter.

Skills Development is undertaken at Lesedi LM. It must be noted that the budget is constrained, and we have not been able to adequately provide sufficient training programmes directed to the development of staff. However, despite the budgetary constraints we have provided 27 bursaries to qualifying staff. These employees were provided with an opportunity to further their formal studies through the Bursary Scheme. This initiative motivates employees to further their studies within their respective vocations to enable them to perform their duties better and promote staff progression to higher levels within the municipality. Skills Development is linked to the annual Workplace Skills Plan (WSP). The municipality provided training for 29 unemployed youth in Early Childhood Development and 15 employed learners in Municipal Governance. Lesedi LM annually submits its Workplace Skills Plan (WSP) and an Annual Training Report (ATR) as required by the Skills Development Act, to the Local Government Sector Education and Training Authority (LGSETA). Lesedi LM is passionate about capacitating the youth. In the financial year we appointed 7 Financial Management Interns and 6 Corporate Interns. We have partnered with our local Sedibeng TVET College and placed 17 Public

Management Interns across the municipality for them to acquire workplace experience to complete their Diploma in Public Management.

The municipality has an approved Employment Equity Plan. The Plan is a three-year plan that will terminate on the 31 August 2024. An analysis of our plan undertaken by the Department of Labour has identified the gaps in the various occupational levels. Lesedi currently has an over – representation of Black Males in some of the occupational levels. The Human Resource section has undertaken to compile a Workforce Plan with employment equity targets to ensure that there is a plan in place to align our employee demographics to the Gauteng Economically Active Population statistics, released by Stats SA from time to time. The Employment Equity Plan is reported on an annual basis and statutory reports (EEA2 & EEA4) are submitted to the Department of Labour within the legislated time frame.

In terms of Recruitment, we have appointed a Municipal Manager together with other key management vacancies. All new appointments are vetted in terms of the various Personnel Suitability Checks to ensure that only suitably qualified staff are employed by the municipality. The municipality has aligned its current Recruitment and Selection Policy to the Municipal Staff Regulations and Guidelines, 2021. A project is currently being undertaken by the HR section to align and develop all other HR policies to these Regulations. Staff turnover in the financial year was due to natural attrition.

All councillors, Section 57/56 appointees and officials annually disclose their financial interests in terms of Shares and securities in any company/business/partnership, Membership of any close corporation, Interest in any trust, Directorships, Partnerships, Other financial interests in any business undertaking, Other Employment and/or remuneration and/or income, Property development or owing, Pension fund or annuities, Subsidies, grants and sponsorships by any organisation. Shares and securities in any company/business/partnership. In the coming year, Human Resources will use its resources and staff to become a consulting partner to the municipal employees and management.

Human Resource Services Policy Objectives Taken From IDP						
Service Objectives	Outline Service Targets	2019/20		2020/21		
		Target	Actual	Target		Actual
Service Indicators		Previous Year		Previous Year	Current Year	
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)
Municipal transformation and institutional development						
Improve organisation knowledge	Number of section 57 positions filled as per organogram annually	6	4	6	6	4
Optimise systems administration and operating procedures	Percentage of internal ICT calls logged and resolved.	100%	100%	100%	100%	100%
	Average number of days taken to finalise internal disciplinary hearings from date of the filing of the misconduct/grievance	90		90	90	90
	Implementation of the Schedule 8 of Labour Relations on disciplinary procedure.	100%	100%	100%	100%	100%

Employees: Human Resource Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	0	0	0	0	0%
7 - 9	2	2	2	0	0%
10 - 12	2	4	2	2	50%
13 - 15	2	2	2	0	0%
16 - 18	0	1	0	1	100%
19 - 20	0	0	0	0	0%
Total	6	9	6	3	33%

3.26 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

ICT systems and infrastructure were stable during the 2021/2022 financial year with no major incidents or security events that would adversely impact service delivery. Information Security continues to be a concern and needs continuous assessment and improvement. The policies were also reviewed.

The municipality had embarked with two big projects of the upgrade of Network and VOIP Infrastructure and of Integrated Financial with Payroll System which are both on their final stage of implementation.

Employees: ICT Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	0	0	0	0	0%
7 - 9	1	4	1	3	75%
10 - 12	1	3	2	1	33%
13 - 15	0	2	0	2	100%
16 - 18	0	1	0	1	100%
19 - 20	0	0	0	0	0%
Total	2	10	3	7	70%

Financial Performance Year 2020/21: ICT Services					
R'000					
Details	2019/20	2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	42	0	12	42	100%
Expenditure:					
Employees	1917	2545	2545	3166	20%
Repairs and Maintenance	6	111	105	399	72%
Other	7133	10833	10590	7979	-36%
Total Operational Expenditure	9056	13489	13240	11544	-17%
Net Operational Expenditure	9014	13489	13228	11502	-17%

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.27.5

Capital Expenditure Year 2020/21: ICT Services					
R' 000					
Capital Projects	Year 2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1500	4004	1280	-17%	
Project A	0	2126	0	0%	
Project B	0	100	100	100%	
Project C	1500	1472	875	-71%	
Project D	0	306	305	100%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

T 3.27.6

3.27 PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENTSERVICE

The Legal division handles all Municipal legal matters of the municipality. Depending on the merits of each matter at hand, the municipality may take a decision to opt to outsource. The risk factor associated with litigation are mitigated through required policies and procedures.

Facilities division was established and enhanced through capacitation to ensure efficient and effective management of municipal properties.

Gauteng Provincial Treasury assisted the Municipality in providing risk management services.

The municipality strives to provide efficient procurement services to its internal services in line with Supply Chain Management Policy

Financial Performance Year 2020/21: Property; Legal; Risk Management and Procurement Services					
					R'000
Details	2019/20	Year 2020/21			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	1928	5	5	102	95%
Expenditure:					
Employees	26843	10475	10475	8925	-17%
Repairs and Maintenance	952	0	0	0	0%
Other	34401	4314	6041	5959	28%
Total Operational Expenditure	62196	14789	16516	14884	1%
Net Operational Expenditure	60268	14784	16511	14782	0%

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.28.5

Capital Expenditure Year 2020/21: Property; Legal; Risk Management and Procurement Services					
R' 000					
Capital Projects	Year 2020/21				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	20	24	100%	
Project A	0	20	24	0%	
Project B	0	0	0	0%	
Project C	0	0	0	0%	
Project D	0	0	0	0%	
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

T 3.28.6

CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE

(PERFORMANCE REPORT PART II)

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	Year -1	Year 0			
	Employees No.	Approved Posts No.	Employees No.	Vacancies No.	Vacancies %
Water	47	54	46	8	%
Waste Water (Sanitation)	31	40	38	2	%
Electricity	36	63	46	17	%
Waste Management	16	22	22	0	%
Housing	11	11	8	3	%
Waste Water (Stormwater Drainage)	55	93	55	38	%
Roads	48	51	46	5	%
Planning	16	17	15	2	%
Local Economic Development	4	5	3	2	%
Community & Social Services	143	150	136	14	%
Social Programmes	9	9	9	0	%
Health	11	11	11	0	%
Security and Safety	43	47	41	6	%

Sport and Recreation	8	15	9	6	%
Cemetries	33	37	26	11	
Corporate Policy Offices and Other	210	237	220	17	%
Totals	721	862	731	131	–

Headings follow the order of services as set out in chapter 3. Service totals should equate to those included in the Chapter 3 employee schedules. Employee and Approved Posts numbers are as at 30 June, as per the approved organogram.

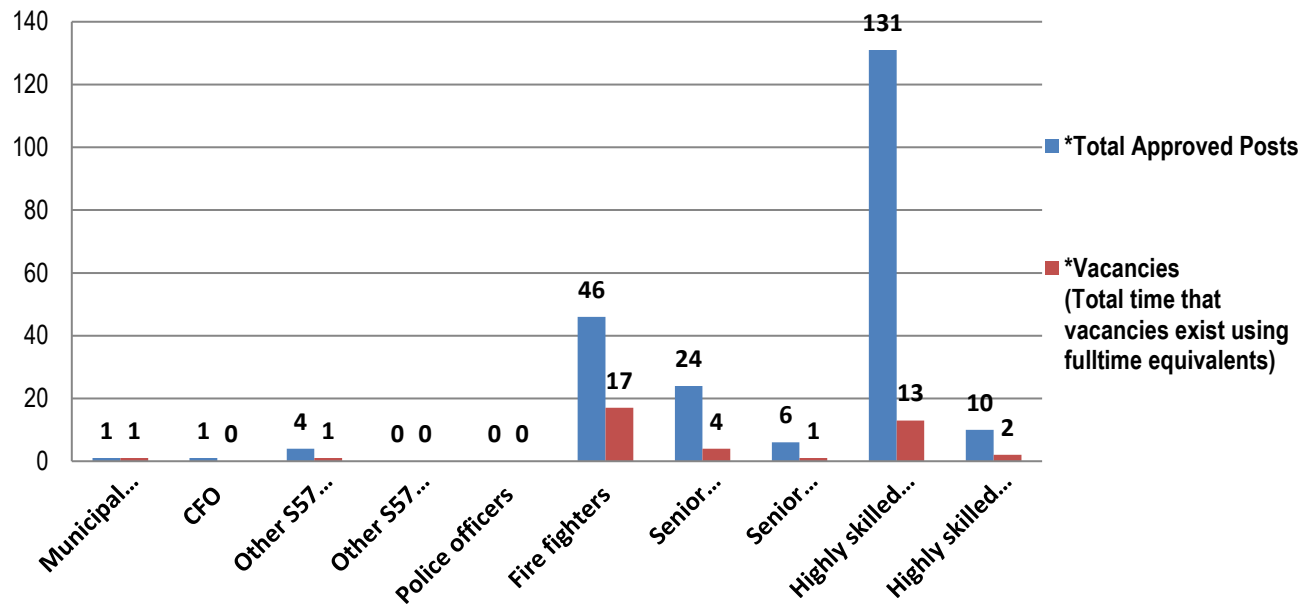
T 4.1.1

Vacancy Rate: Year 0			
Designations	*Total Approved Posts	*Vacancies (Total time that vacancies exist using fulltime equivalents)	*Vacancies (as a proportion of total posts in each category)
	No.	No.	%
Municipal Manager	1	1	100%
CFO	1	1	100%
Other S57 Managers (excluding Finance Posts)	4	2	50%
Other S57 Managers (Finance posts)	0	0	66%
Police officers	0	0	0%
Fire fighters	30	27	90%
Senior management: Levels 13-15 (excluding Finance Posts)	52	12	23%
Senior management: Levels 13-15 (Finance posts)	6	1	16%
Highly skilled supervision: levels 9-12 (excluding Finance posts)	253	31	12%
Highly skilled supervision: levels 9-12 (Finance posts)	33	6	18%
Total	380	81	21%

Vacancy Rate: Year 0			
Designations	*Total Approved Posts	*Vacancies (Total time that vacancies exist using fulltime equivalents)	*Vacancies (as a proportion of total posts in each category)
	No.	No.	%
Municipal Manager	1	1	100%
CFO	1	1	100%
Other S57 Managers (excluding Finance Posts)	4	2	50%
Other S57 Managers (Finance posts)	0	0	66%
Police officers	0	0	0%
Fire fighters	30	27	90%
Senior management: Levels 13-15 (excluding Finance Posts)	52	12	23%
Senior management: Levels 13-15 (Finance posts)	6	1	16%
Highly skilled supervision: levels 9-12 (excluding Finance posts)	253	31	12%
Highly skilled supervision: levels 9-12 (Finance posts)	33	6	18%
<p>Note: *For posts which are established and funded in the approved budget or adjustments budget (where changes in employee provision have been made). Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p>			

T 4.1.2

Vacancy Rate



Turn-over Rate			
Details	Total Appointments as of beginning of Financial Year	Terminations during the Financial Year	Turn-over Rate*
	No.	No.	
2019/2020	17	20	118%
2020/2021	24	27	
2021/2022	6	23	113%
<i>* Divide the number of employees who have left the organisation within a year, by total number of employees who occupied posts at the beginning of the year</i>			T 4.1.3

4.1.2 APPOINTMENTS OF EXECUTIVE MANAGERS

- The Executive Manager Infrastructure Services

4.2 MANAGING THE MUNICIPAL WORKFORCE

As at the end of the financial year the municipality had a total of 721 employees. In order to manage the workforce adequately it was imperative that the Human Resource section developed various policies:

- Attraction and Retention
- Code of Conduct for employees
- Delegations, Authorisation & Responsibility
- Disciplinary Code and Procedures
- Employment Equity Plan
- Human Resource Strategy and Plan
- Leave Management Policy
- Long Service Policy
- Recruitment, Selection and Appointment Policy
- OHS Policy
- Remuneration Policy
- Post-Retirement Medical Aid Policy

The HR section together with the Office of the MM and in the process of finalising the appointment of an Organisational Development expert to assist the municipality on reviewing its current staff establishment. Part of this process will be a Skills Audit of the entire permanent staff component. This audit will assist the HR Section on determining the current skills set of the workforce. This analysis will form part of our Learning and Development interventions. To ensure that we have a competent workforce all new appointments are subjected to Personnel Suitability Checks. All new Section 56 & 57 are required to undertake a competency assessment before an appointment can be finalised.

4.2.1 POLICIES

Most policies relevant to Human Resources have been reviewed at LLF Level and implemented in the year under review.

The LLF is fully functional and before any item can be discussed at LLF, it had to be served before the Senior Management Team then to LLF and then finally to Council.

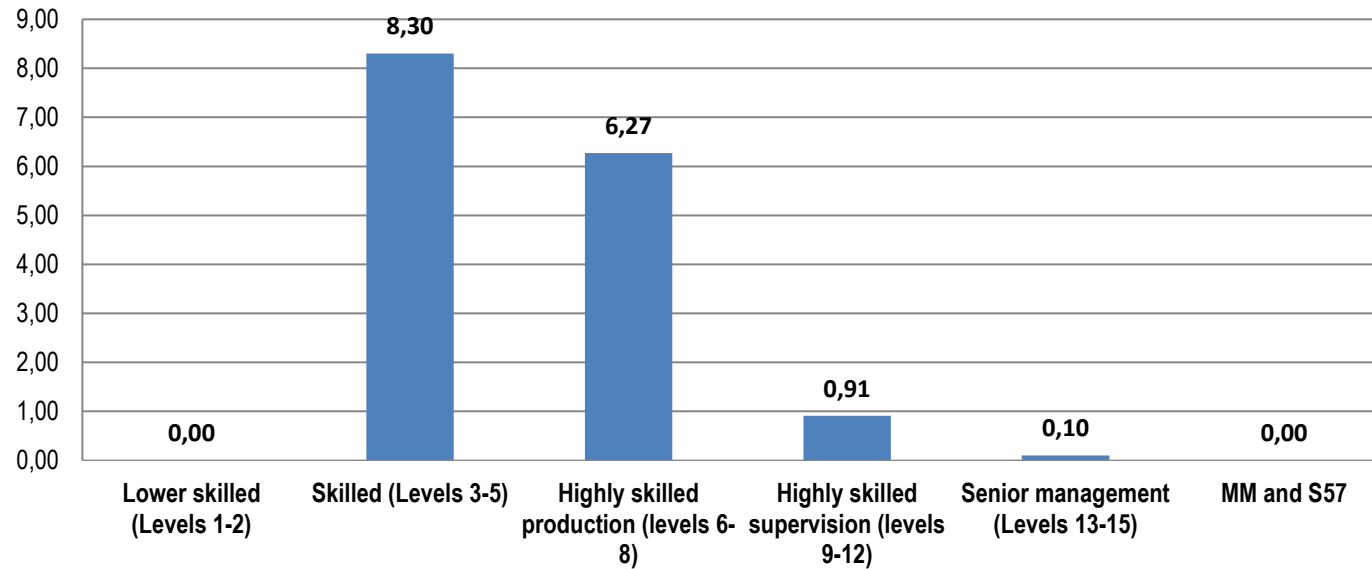
HR Policies and Plans				
	Name of Policy	Completed	Reviewed	Date adopted by council or comment on failure to adopt
		%	%	
1	Attraction and Retention	100	100	
2	Code of Conduct for employees	100	100	
3	Delegations, Authorisation & Responsibility	100	100	
4	Disciplinary Code and Procedures	100	100	
5	Employment Equity	100	100	
6	Exit Management	100	100	
7	Human Resource Strategy	100	100	
8	Information Technology	100	100	
10	Leave	100	100	
12	Recruitment, Selection and Appointments	100	100	
13	OHS Policy	100	100	
14	Remuneration Policy	100	100	
15	Post-Retirement Medical Aid Policy	100	100	
16	Other			
Use name of local policies if different from above and at any other HR policies not listed.				
				T 4.2.1

4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and Cost of Injuries on Duty					
Type of injury	Injury Leave Taken	Employees using injury leave	Proportion employees using sick leave	Average Injury Leave per employee	Total Estimated Cost
	Days	No.	%	Days	R'000
Required basic medical attention only	21	5	4	4	16 800
Temporary total disablement	0	2	0	0	0
Permanent disablement	0	0	0	0	0
Fatal	0	0	0	0	0
Total	21	5	19%	4	18 800
T 4.3.1					

Number of days and Cost of Sick Leave (excluding injuries on duty)						
Salary band	Total sick leave Days	Proportion of sick leave without medical certification %	Employees using sick leave No.	Total employees in post* No.	*Average sick leave per Employees Days	Estimated cost R' 000
Lower skilled (Levels 1-2)	0	0 %	0	0	0.0	R0.00
Skilled (Levels 3-5)	176	7.9%	141	379	37.2	R32 163.54
Highly skilled production (levels 6-8)	165	13.8%	105	302	34.7	R274 121.6
Highly skilled supervision (levels 9-12)	773	2.3%	23	67	34.3	R134 861.05
Senior management (Levels 13-15)	59	0	11	39	28.2	R152 568.23
MM and S57	0	0	2	4	0	R0.00
Total	1176	23.91	282	791	31.8	R593 714.42
* - Number of employees in post at the beginning of the year *Average is calculated by taking sick leave in column 2 divided by total employees in column 5						
						T 4.3.2

Average Number of Days Sick Leave (excluding IOD)



Municipality has been operating without taking into account the health and safety issues. This year we have prioritized safety of employees by taking the following steps as an intervention: -

An assessment of the working environment was conducted and a status report was compiled.

- Health and safety policy developed
- Health and Safety Committee was established and members have been trained.
- The position of OHS and Wellness Practitioner was appointed. The appointment has helped to deal with all OHS issues, especially with regards to Covid - 19
- The Occupational Health and Safety policy was developed as a guidance tool.

A road show was conducted in order to workshop staff on the importance of safety in the work place.

With regards to sick leave, the trends and tendencies are being monitored by the HR Administrator through a monthly report sending it to supervisor's making them aware of the trends and prompting them to find out reasons for such and to intervene.

Performance Counselling are conducted in instances where serious trends are being picked up before disciplinary action are implemented to ensure corrective action are taken.

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalized	Date Finalized
Accounting Revenue	Financial	25/05/2022	DC hearing scheduled to sit	Still in process
Creditors Officer	Financial	25/05/2022	DC hearing scheduled to sit	Still in process
Engineer Technician Electrical	Financial	25/05/2022	DC hearing scheduled to sit	Still in process
Senior Manager Electrical	Financial	25/05/2022	DC hearing scheduled to sit	Still in process

Disciplinary Action Taken on Cases of Financial Misconduct			
Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Disciplinary action taken	Date Finalized
Accountant Revenue	Financial	Suspended pending outcome of Disciplinary Hearing	Still in process
Creditors Officer	Financial	Suspended pending outcome of Disciplinary Hearing	Still in process
Engineer Technician Electrical	Financial	Suspended pending outcome of Disciplinary Hearing	Still in process
Senior Manager Electrical	Financial	Suspended pending outcome of Disciplinary Hearing	Still in process

4.3 SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management level	Gender	Employees in post as at 30 June Year 0	Number of skilled employees required and actual as at 30 June Year 0											
			Learnerships			Skills programmes & other short courses			Other forms of training			Total		
		No.	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target
MM and s57	Female	1	0	0	1	0	0	0	0	0	1	0	0	0
	Male	1	0	0	4	0	0	1	0	0	1	0	0	0
Councillors, senior officials and managers	Female	19	8	2	7	0	4	2	4	0	0	0	0	0
	Male	46	10	3	10	0	3	1	12	0	3	0	0	0
Technicians and associate professionals*	Female	123	5	2	20	2	2	10	6	0	0	0	0	0
	Male	162	80	45	60	10	2	8	4	0	0	0	0	0
Professionals	Female	54	2	12	6	1	1	1	2	0	0	0	0	0
	Male	119	4	25	2	6	10	7	2	0	0	0	0	0
Sub total	Female	40	16	18	30	14	7	10	27	0	0	0	0	0
	Male	120	70	80	70	80	15	15	10	0	0	0	0	0
Total		685	195	187	210	113	44	55	67	0	5	0	0	0

4.4 WORKFORCE EXPENDITURE

The workforce expenditure is monitored closely and in the year under review the expenditure was kept within the required rate. The newly developed organisational structure is also within 20% and 24% of the norm. There is prioritisation of filling of positions taking into consideration the ever-changing patterns in revenue

Performance Rewards By Gender					
Designations	Beneficiary profile				
	Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards Year 1 R' 000	Proportion of beneficiaries within group %
Lower skilled (Levels 1-2)	Female	82	0		
	Male	92	0		
Skilled (Levels 3-5)	Female	107	0		
	Male	98	0		
Highly skilled production (levels 6-8)	Female	201	0		
	Male	101	0		
Highly skilled supervision (levels 9-12)	Female	28	0		
	Male	39	0		
Senior management (Levels 13-15)	Female	13	0		
	Male	26	0		
MM and S57	Female	3	0		
	Male	1	0		
Total		791	0		
Has the statutory municipal calculator been used as part of the evaluation process ?					Yes/No

Note: MSA 2000 S51(d) requires that ... 'performance plans, on which rewards are based should be aligned with the IDP'... (IDP objectives and targets are set out in Chapter 3) and that Service Delivery and Budget Implementation Plans (developed under MFMA S69 and Circular 13) should be consistent with the higher level IDP targets and must be incorporated appropriately in personal performance agreements as the basis of performance rewards. Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right hand side of the column (as illustrated above).

T 4.4.1

Skills Matrix														
Management level	Gender	Employees in post as at 30 June Year 0	Number of skilled employees required and actual as at 30 June Year 0											
			Learnerships			Skills programmes & other short courses			Other forms of training			Total		
		No.	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target
MM and s57	Female	3	0	13	3	1	0	0	1	0	0	1	13	14
	Male	2	0	2	2	0	1	1	0	1	1	0	2	2
Councillors, senior officials and managers	Female	13	10	20	20	16	20	20	16	20	20	16	20	36
	Male	26	12	7	7	5	25	45	5	25	45	5	7	12
Technicians and associate professionals*	Female	87	20	30	30	15	30	30	15	30	30	15	30	45
	Male	134	15	10	10	12	10	10	12	10	10	12	10	22
Professionals	Female	174	25	35	25	0	0	0	0	0	0	0	35	35
	Male	192	15	28	35	0	0	0	0	0	0	0	28	28
Sub total	Female	40	53	96	70	0	0	0	0	0	0	0	96	96
	Male	120	42	39	39	0	0	0	0	0	0	0	39	39
Total		791	192	280	241	49	86	106	49	86	106	49	280	329

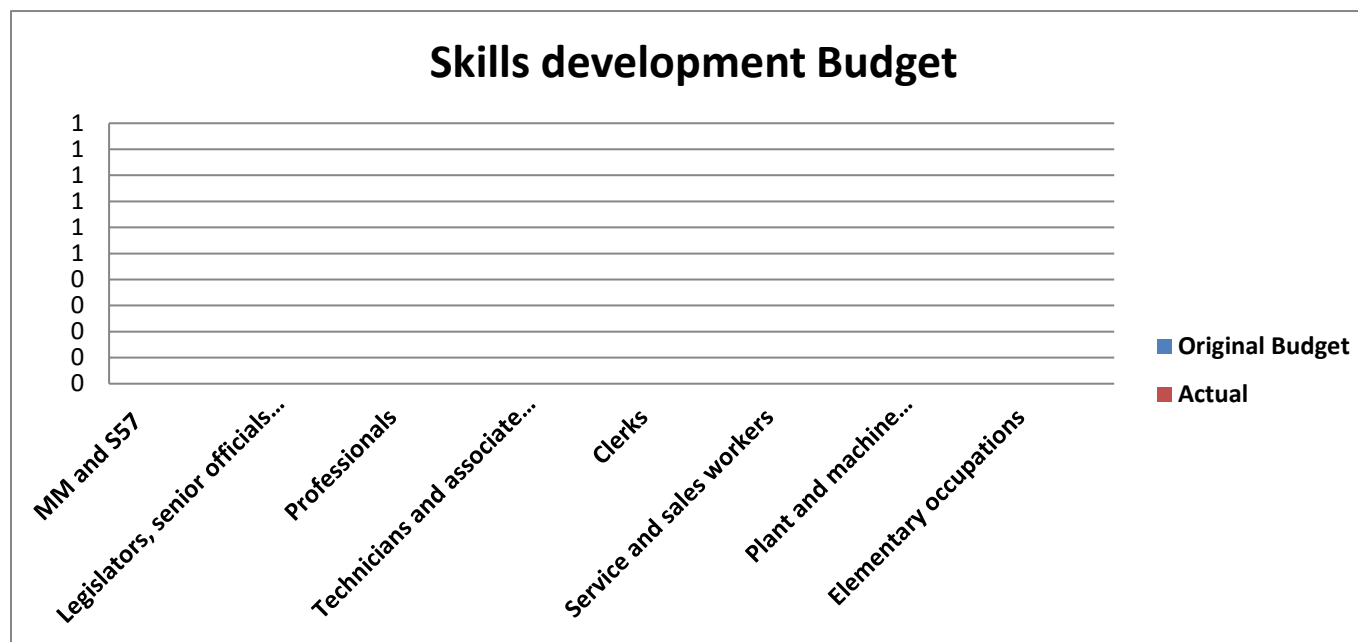
*Registered with professional Associate Body e.g CA (SA)

T 4.5.1

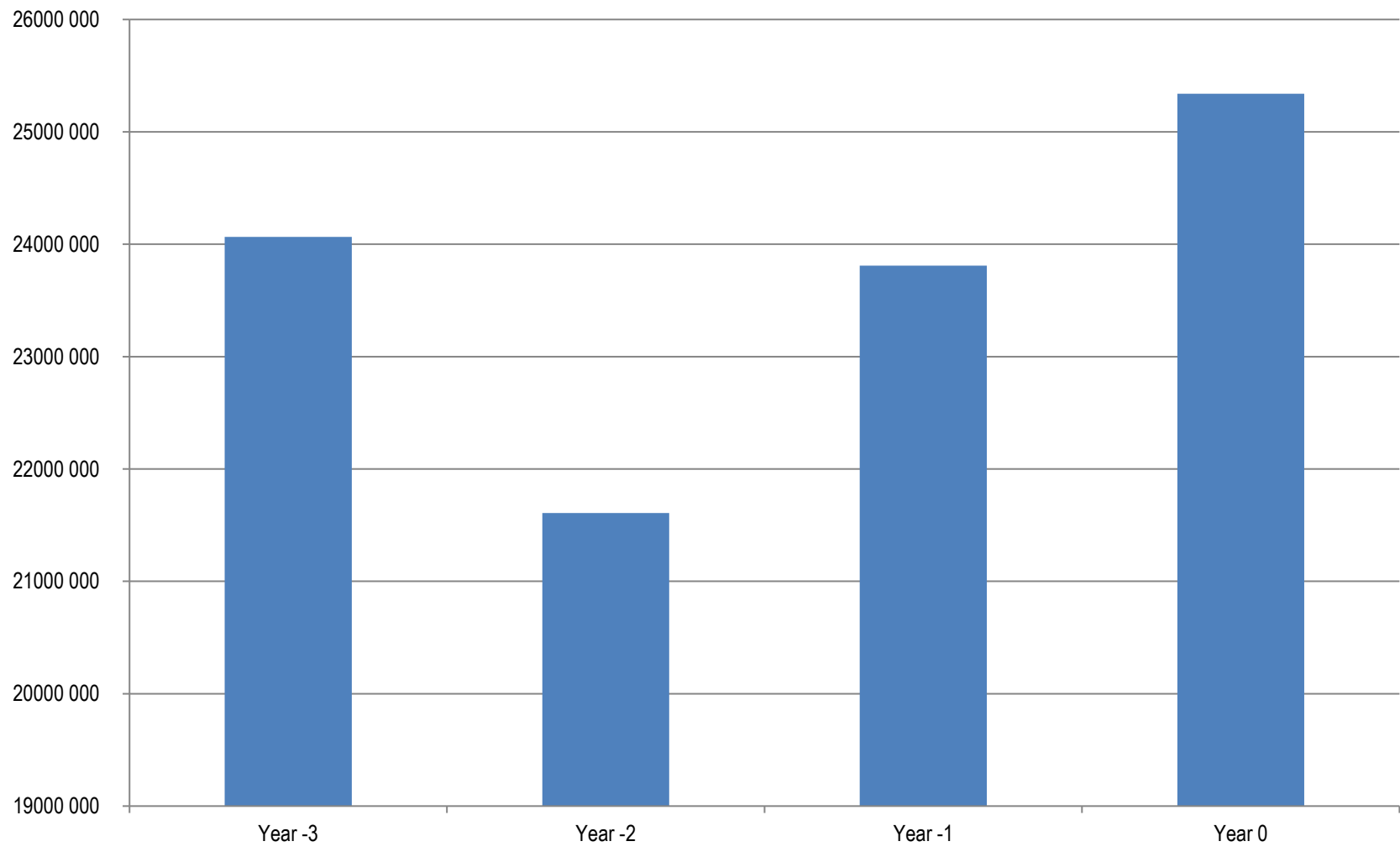
Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c))	Consolidated: Total of A and B	Consolidated: Competency assessments completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
<i>Accounting officer</i>	0	0	0	0	0	0
<i>Chief financial officer</i>	0	0	0	0	0	0
<i>Senior managers</i>	0	0	0	0	0	0
<i>Any other financial officials</i>	0	0	0	0	0	0
Supply Chain Management Officials						
<i>Heads of supply chain management units</i>	0	0	0	0	0	0
<i>Supply chain management senior managers</i>	0	0	0	1	1	1
TOTAL	0	0	0	1	1	1
* This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007)						

T 4.5.2

Skills Development Expenditure										
										R'000
Management level	Gender	Employees as at the beginning of the financial year	Original Budget and Actual Expenditure on skills development Year 1							
			Learnerships		Skills programmes & other short courses		Other forms of training		Total	
		No.	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual
MM and S57	Female	3	35000	25000	0	0	0	0	0	0
	Male	1	0	15000	0	0	0	0	0	0
Legislators, senior officials and managers	Female	7	58000	58000	250000	50000	0	0	0	0
	Male	5	120000	100000	150000	100000	0	0	0	0
Professionals	Female	13	0	50000	0	0	0	0	0	0
	Male	26	0	40000	0	0	0	0	0	0
Technicians and associate professionals	Female	28	0	20000	100000	75000	0	0	0	0
	Male	39	0	70000	150000	45000	0	0	0	0
Clerks	Female	20	0	15000	0	0	0	0	0	0
	Male	8	0	25000	0	0	0	0	0	0
Service and sales workers	Female	0	15000	0	0	15000	0	0	0	0
	Male	0	35000	0	0	30000	0	0	0	0
Plant and machine operators and assemblers	Female	1	150000	150000	75000	40000	0	0	0	0
	Male	35	50000	100000	100000	15000	0	0	0	0
Elementary occupations	Female	107	40000	50000	100000	20000	0	0	0	0
	Male	98	20000	25000	150000	15000	0	0	0	0
Sub total	Female	82	466000	483000	375000	270000	0	0	0	0
	Male	92	420000	375000	500000	205000	0	0	0	0
Total		565	1409000	1601000	1950000	880000	0	0	0	0
*% and *R value of municipal salaries (original budget) allocated for workplace skills plan.									%*	*R



Workforce Expenditure Trends (R' 000)



Number Of Employees Whose Salaries Were Increased Due To Their Positions Being Upgraded		
Beneficiaries	Gender	Total
Lower skilled (Levels 1-2)	Female	0
	Male	0
Skilled (Levels 3-5)	Female	0
	Male	0
Highly skilled production (Levels 6-8)	Female	0
	Male	0
Highly skilled supervision (Levels9-12)	Female	0
	Male	0
Senior management (Levels13-16)	Female	0
	Male	0
MM and S 57	Female	0
	Male	0
Total		0
<i>Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right hand side of the column (as illustrated above).</i>		
T 4.6.2		

Employees Whose Salary Levels Exceed The Grade Determined By Job Evaluation				
Occupation	Number of employees	Job evaluation level	Remuneration level	Reason for deviation
NONE				
T 4.6.3				

Employees appointed to posts not approved				
Department	Level	Date of appointment	No. appointed	Reason for appointment when no established post exist
NONE				
				T 4.6.4

CHAPTER 5 – FINANCIAL PERFORMANCE

At the end of the 2020/22 financial year, the municipality had met 99% of the budgeted revenue, 91% of the budgeted operating expenditure.

The cash flow constraints that were experienced by the municipality in 2021/22 resulted in the municipality not being able to meet the monthly Bulk purchases commitments.

The municipality is was also not able to pay creditors within the regulated 30-day period and paid the DBSA loan late (after June)

The municipality has cashflow challenges due to the after effects of COVID19. Industries have downsized their productions meaning that the municipality is receiving less interms of billed revenue from these industries, the same industries have retrenched employees who form part of the household consumers who in turn can not make the required payments for services.

Credit control and debt collection operations are implemented but that is not stopping the increase in the debtors book and the increase in the debt impairment figure.

The debt impairment figure, although its a non cash item has a negative impact on the municipal budget as a whole as it amounts to R168m at the end of the financial year..

The average collection rate of the municipality amounted to 85% which is above the targeted 75% collection rate for the year.

The municipality realised a surplus of R114.8m for the financial year and this due to the improved financial management within the municipality including the implementation of cost containment measures as well donation of infrastructure assets received amounting to R40m .

Employee Costs – 23% of total operating expenditure. This is within the expected norm of 35%.

Repairs and maintenance costs - 3% of total expenditure. This appears very low when compared to expected norm of 8% and this is due to budget and cash constraints which limit the municipality when it comes to the ability to perform required repairs and maintenance of municipal infrastructure.

Finance charges – are less than 1% of the total operating expenditure, these costs are for employee benefits and interest paid on the DBSA loan. indicating that even though the municipality is in a position to take on additional debt to finance infrastructure investments, it is rather concentrating on improving cash flow by implementing credit control and thus making the debt book liquid enough to internally fund such projects.

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

The municipality realized a surplus of R91m for the financial year. The impairment of consumer debtors reduced by R30m when compared to the prior year. The municipality will continue to implement credit control and debt collection policy in order to increase the revenue collection and monitor indigent households.

Financial Summary						
Description	R' 000					
	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Financial Performance						
	89	98	98	96		
Property rates	841	270	249	106	-2%	-100,00%
	399	456	445	437		
Service charges	395	051	852	757	-4%	-2%
	1	1	1	2		
Investment revenue	812	000	674	309	131%	38%
	94	103	102	106		
Transfers recognised - operational	455	606	471	612	3%	4%

Financial Summary						
						R' 000
Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Other own revenue	68 183	67 489	65 325	67 501	0%	3%
Total Revenue (excluding capital transfers and contributions)	653 687	726 416	713 571	710 286	-2%	0%
Employee costs	143 156	154 837	155 324	157 125	1%	1%
Remuneration of councillors	9 223	9 819	9 819	10 024	2%	2%
Depreciation & asset impairment	43 137	41 808	41 808	36 535	-13%	-13%
Finance charges	14 458	10 368	10 368	11 262	9%	9%
Materials and bulk purchases	276 717	289 477	301 449	296 517	2%	-2%
Transfers and grants	– –	– –	– –	697 4	0%	0%
Other expenditure	203 757	202 921	195 485	225 676	11%	15%
Total Expenditure	690 447	709 231	714 253	741 835	5%	4%
Surplus/(Deficit)	(36) 760	17 185	(31) (683)	(31) 549	-284%	4522%
Transfers recognised - capital	35 380	40 374	43 950	40 267	0%	-8%
Contributions recognised - capital & contributed assets	– –	– –	– –	– –	0%	0%
Surplus/(Deficit) after capital transfers & contributions	(1) 380	57 559	43 268	8 718	-85%	-80%
Share of surplus/ (deficit) of associate	– –	– –	– –	– –	0%	0%
Surplus/(Deficit) for the year	(1) 380	57 559	43 268	8 718	-85%	-80%

Financial Summary						
						R' 000
Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
<u>Capital expenditure & funds sources</u>						
Capital expenditure	–	–	–	–	0%	0%
Transfers recognised - capital	35	34	39	40		
	380	611	060	267	16%	3%
Public contributions & donations	–	–	–	–	0%	0%
Borrowing	–	–	–	–	0%	0%
		22	4			
Internally generated funds		400	184		-100%	-100%
	35	57	43	40		
Total sources of capital funds	380	011	244	267	-29%	-7%
<u>Financial position</u>						
Total current assets	121	95	266	135		
	916	998	669	073	41%	-49%
Total non current assets	819	914	823	817		
	389	759	521	189	-11%	-1%
Total current liabilities	158	100	235	165		
	176	475	384	582	65%	-30%
Total non current liabilities	121	116	123	116		
	422	449	752	254	0%	-6%
Community wealth/Equity	661	793	730	670		
	708	641	862	425	-16%	-8%
<u>Cash flows</u>						
Net cash from (used) operating	30	57	45	33		
	214	334	096	964	-41%	-25%
Net cash from (used) investing	(31)	(57)	(43)	(34)		
	206)	011)	244)	575)	-39%	-20%

Financial Summary						
						R' 000
Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Net cash from (used) financing	(3) 063)	(3) 357)	(3) 357)	(3) 357)	0%	0%
Cash/cash equivalents at the year end	(4) 056)	5 174	13 485	3 967	-23%	-71%
<u>Cash backing/surplus reconciliation</u>						
Cash and investments available	15 282	5 174	13 485	11 315	119%	-16%
Application of cash and investments	–	(10) 449)	(19) 195)	–	-100%	-100%
Balance - surplus (shortfall)	15 282	15 623	32 680	11 315	-28%	-65%
<u>Asset management</u>						
Asset register summary (WDV)	815 339	816 937	819 826	812 526	-1%	-1%
Depreciation & asset impairment	43 137	41 808	41 808	36 535	-13%	-13%
Renewal of Existing Assets	–	5 000	–	–	-100%	0%
Repairs and Maintenance	21 475	29 891	28 262	19 417	-35%	-31%
<u>Free services</u>						
Cost of Free Basic Services provided	–	–	–	–	%	%
Revenue cost of free services provided	–	–	–	–	%	%
<u>Households below minimum service level</u>						
Water:	–	–	–	–	%	%
Sanitation/sewerage:	–	2	2	–	%	%

Financial Summary						
						R' 000
Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Energy:	-	4	4	-	%	%
Refuse:	-	0	0	-	%	%
	0		0			
<i>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A1</i>						
						T 5.1.1

5.2 GRANTS

Grant Performance						
Description	R' 000					
	Year -1	Year 0			Year 0 Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
<u>Operating Transfers and Grants</u>						
National Government:	86 521	96 199	94 899	94 899	- 0,0	-
Equitable share	82 794	92 186	92 186	92 186	-	-
Municipal Systems Improvement	1 930	1 300	- -	- -	-	-
Expanded Public Works Program Integrated Grant	1 347	1 238	1 238	1 238	-	-
Finance Management Grant	1 450	1 475	1 475	1 475	-	-
Other transfers/grants [insert description]	-	-	-	-	-	-
Provincial Government:	2 000	2 000	2 000	7 666	0,7	0,74
Health subsidy	-	-	-	-	-	-
Libraries plan	500	500	500	500	-	-
Human Settlement	-	-	-	666	1,0	1,00
Expanded Public Works Program (Cogta)	500	500	500	500	-	-
Grap 17 Compliance	1 000	1 000	1 000	1 000	-	-
District Municipality:	3 254	5 107	5 407	3 653	- 0,4	-0,48

Grant Performance						
Description	R' 000					
	Year -1	Year 0			Year 0 Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
Health subsidy	3 254	5 107	5 407	3 653	-	-
Other grant providers:	2 656	1 000	166	380	- 1,6	0,56
Department of Public Services and Administration	-	-	-	175	1,0	1,00
Seta	2 470	1 000	166	205	- 3,9	0,19
Bontle Ke Botho [insert description]	187	-	-	-	-	-
Total Operating Transfers and Grants	94 431	104 306	102 471	106 597		
<i>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.</i>						
T 5.2.1						

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant Year -1	Actual Grant Year 0	Year 0 Municipal Contribution	Date Grant terminates	Date Municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
Parastatals						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Foreign Governments/Development Aid Agencies						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Private Sector / Organisations						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Provide a comprehensive response to this schedule						T 5.2.3

All transfers and grants received for the year have been spent for the purposes they were received for where conditions were attached.

No grants were received from other sources.

5.3 ASSET MANAGEMENT

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 0				
Asset 1				
Name	Design and construction of roads and stormwater at Kwa-Zanzele Phase 1			
Description	Infrastructure (Roads and Stormwater)			
Asset Type	Roads and Storm Water			
Key Staff Involved	(Infrastructure for roads and stormwater)			
Staff Responsibilities	(Infrastructure for roads and stormwater)			
Asset Value	Year -3	Year -2	Year -1	Year 0
		16 096 172,62		
Capital Implications	MIG (Funding)			
Future Purpose of Asset	Building and roads for a new township establishment			
Describe Key Issues	Providing of Roads and storm water			
Policies in Place to Manage Asset	Assest manatance Plans			
Asset 2				
Name	Construction of Roads and Stormwater in Heidelberg Ext 23 and 26			
Description	Infrastructure			
Asset Type	Infrastructure (Roads and Stormwater)			
Key Staff Involved	Roads and Storm Water			
Staff Responsibilities	Roads and Storm Water			
Asset Value	Year -3	Year -2	Year -1	Year 0
			9 505 466,17	

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 0				
Asset 1				
Capital Implications	MIG (Funding)			
Future Purpose of Asset	Building and roads for a new township establishment			
Describe Key Issues	Providing of Roads and storm water			
Policies in Place to Manage Asset	Assest manatance Plans			
Asset 3				
Name	ELECTRIFICATION - OBED NKOSI PHASE 4			
Description	Infrastructure (Electricity)			
Asset Type	ELECTRIFICATION - OBED NKOSI PHASE 4			
Key Staff Involved	Electrical Department (Infrasteucture)			
Staff Responsibilities	Electrical Department (Infrasteucture)			
Asset Value	Year -3	Year -2	Year -1	Year 0
			5 231 609,80	
Capital Implications	MIG (Funding)			
Future Purpose of Asset	Providing of electrification for a new tonship establishment			
Describe Key Issues	Providing of Roads and storm water			
Policies in Place to Manage Asset	Asset Manaintance Plans			
T 5.3.2				

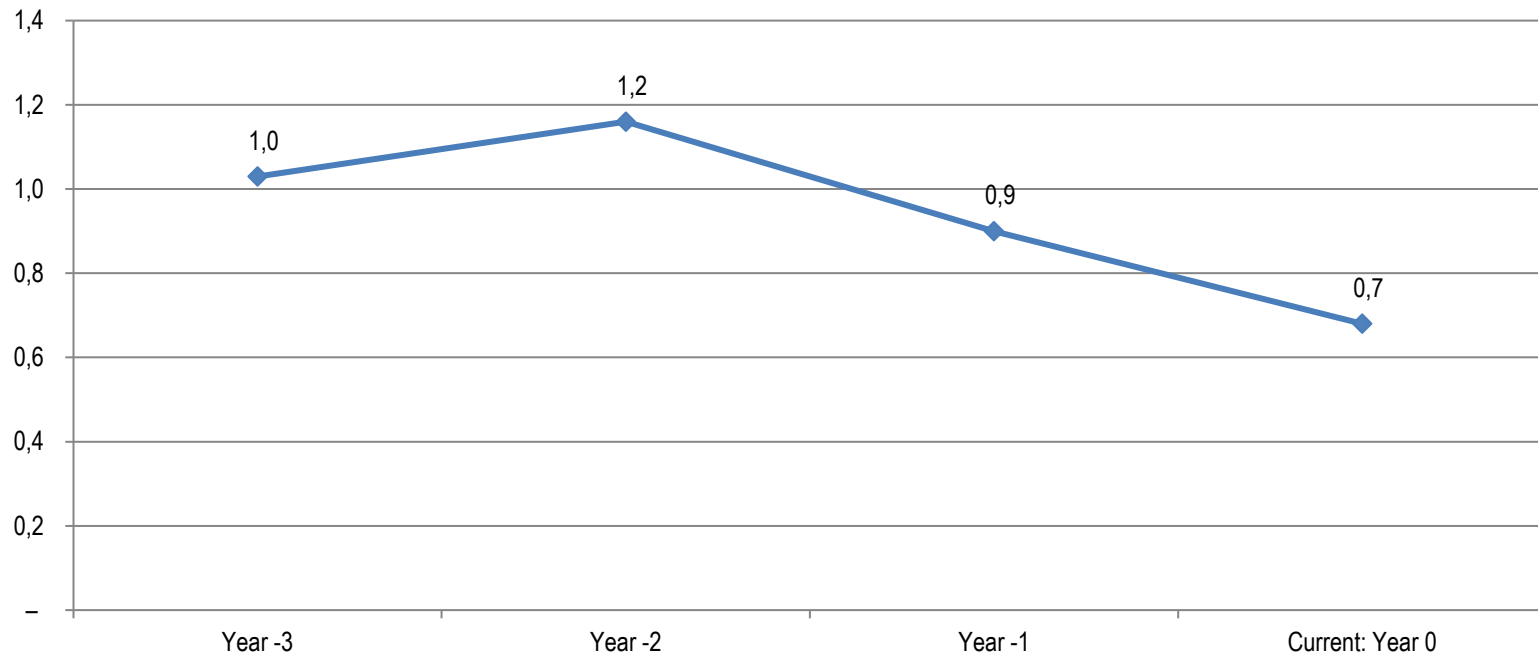
Asset Management remains a concerning area for the municipality mainly due to undue reliance on consultants and lack of capacity that would ensure the transfer of skills by consultants.

Repair and Maintenance Expenditure: Year 0				
				R' 000
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	125	129	128	-2%
				T 5.3.4

Repairs and maintenance expenditure was in line with the budget however the total expenditure of 4% is below the expected norm on 8%

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

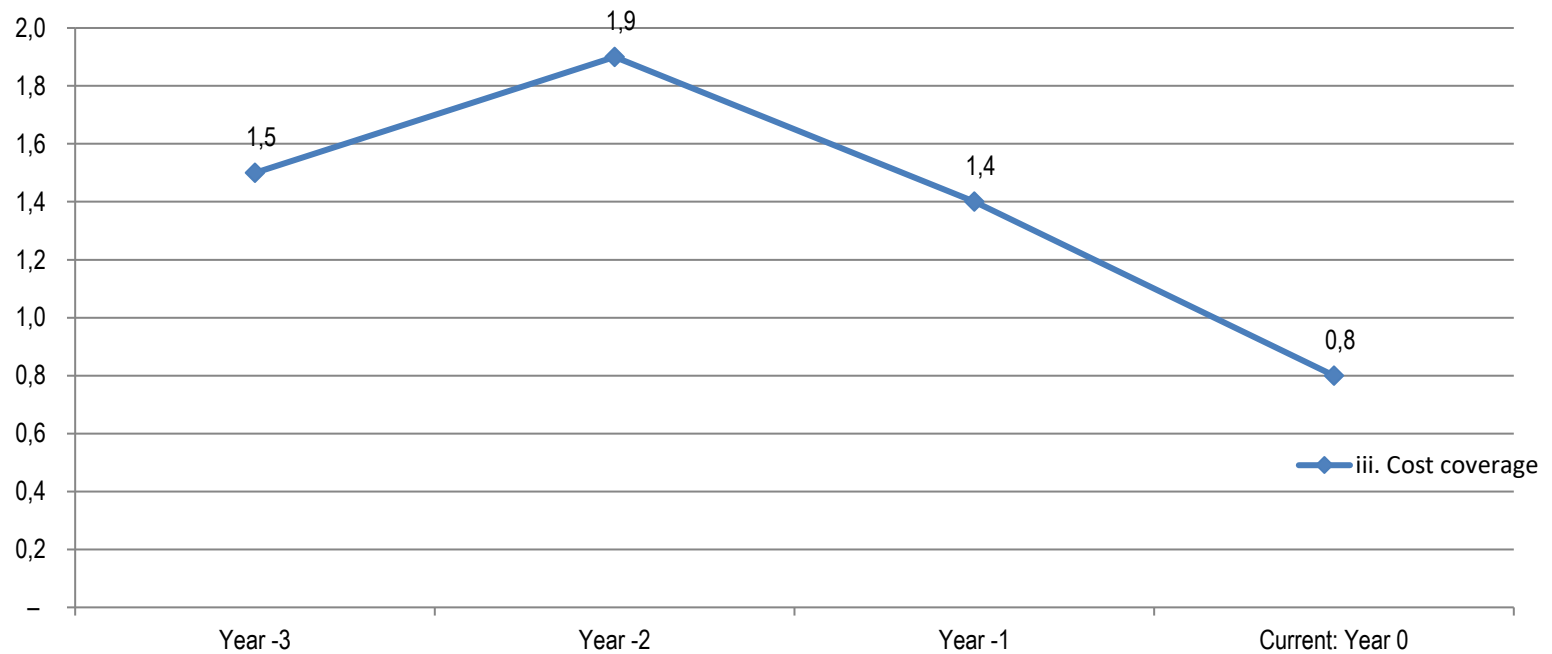
Liquidity Ratio



Liquidity Ratio – Measures the municipality's ability to pay its bills and is calculated by dividing the monetary assets (due within one year) by the municipality's current liabilities. A higher ratio is better.

Data used from MBRR SA8

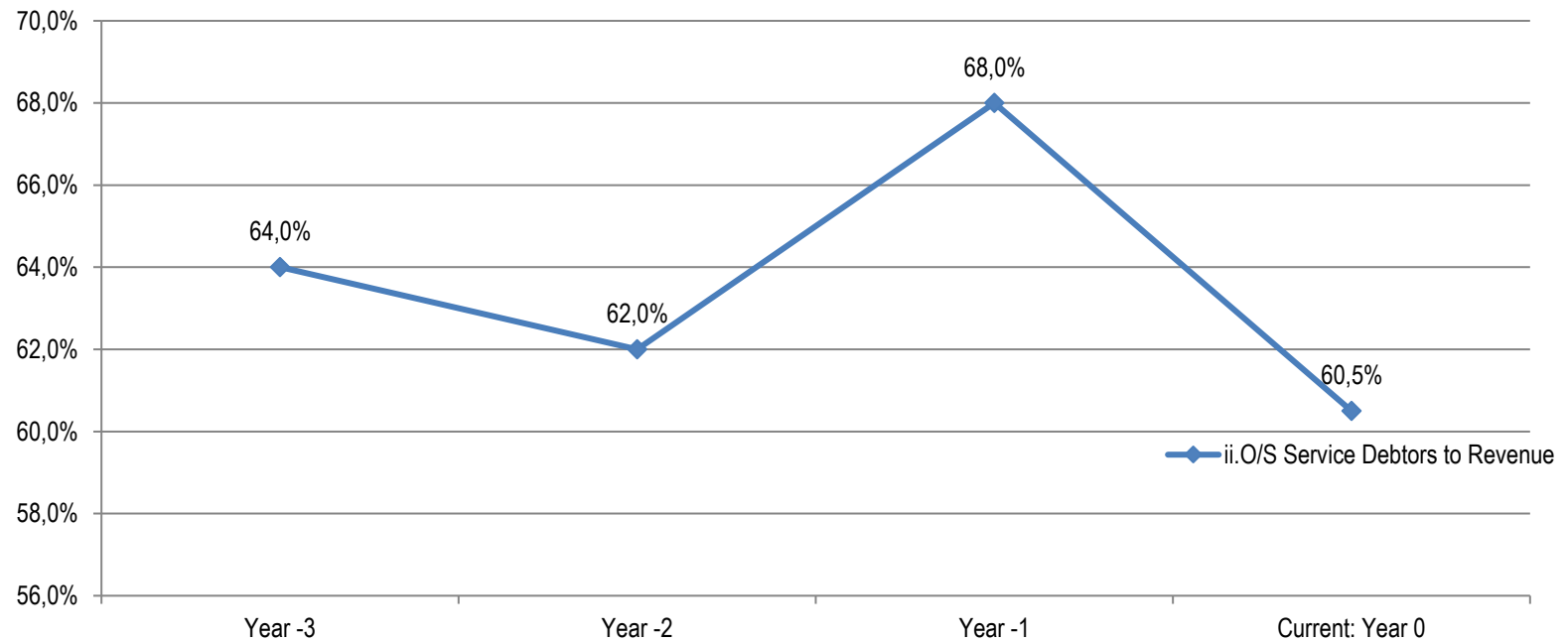
Cost Coverage



Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants and is calculated

Data used from MBRR SA8

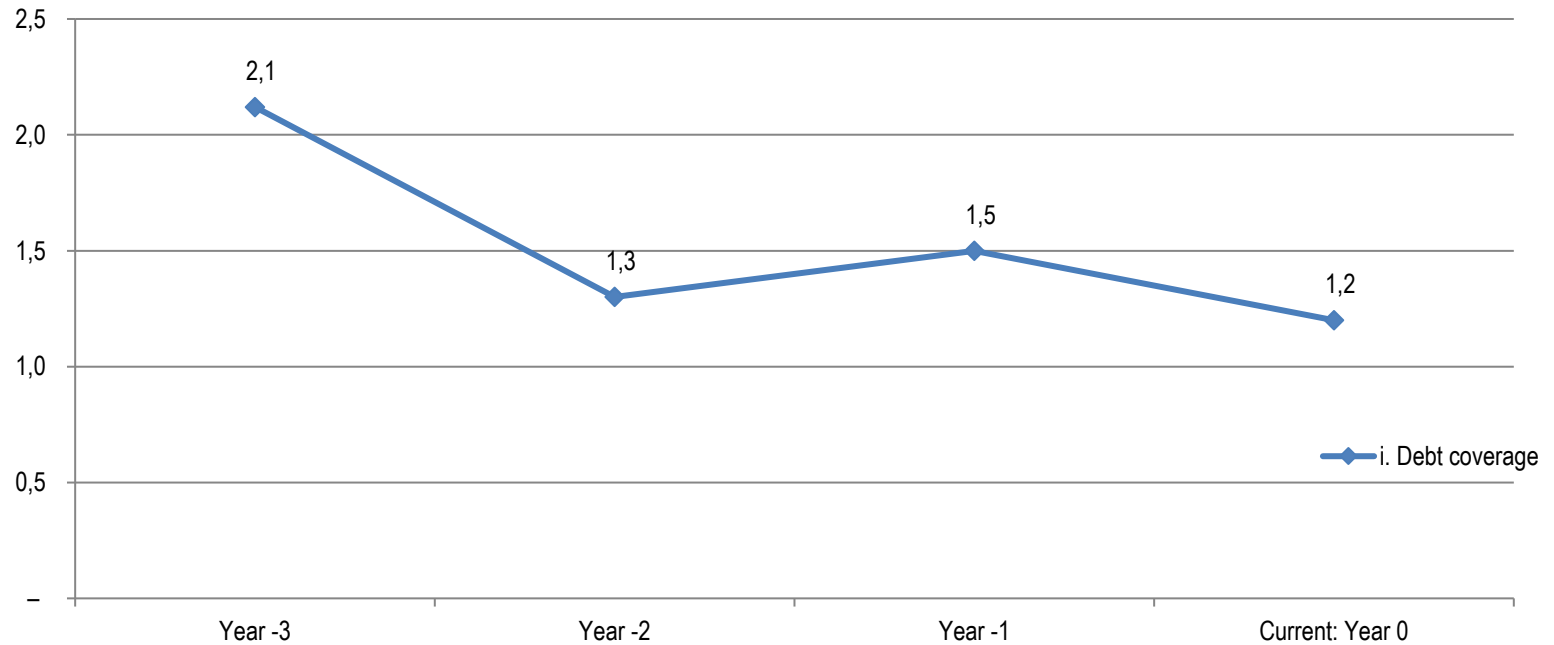
Total Outstanding Service Debtors



Total Outstanding Service Debtors – Measures how much money is still owed by the community for water, electricity, waste removal and sanitation compared to how much money has been paid for these services. It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better.

Data used from MBRR SA8

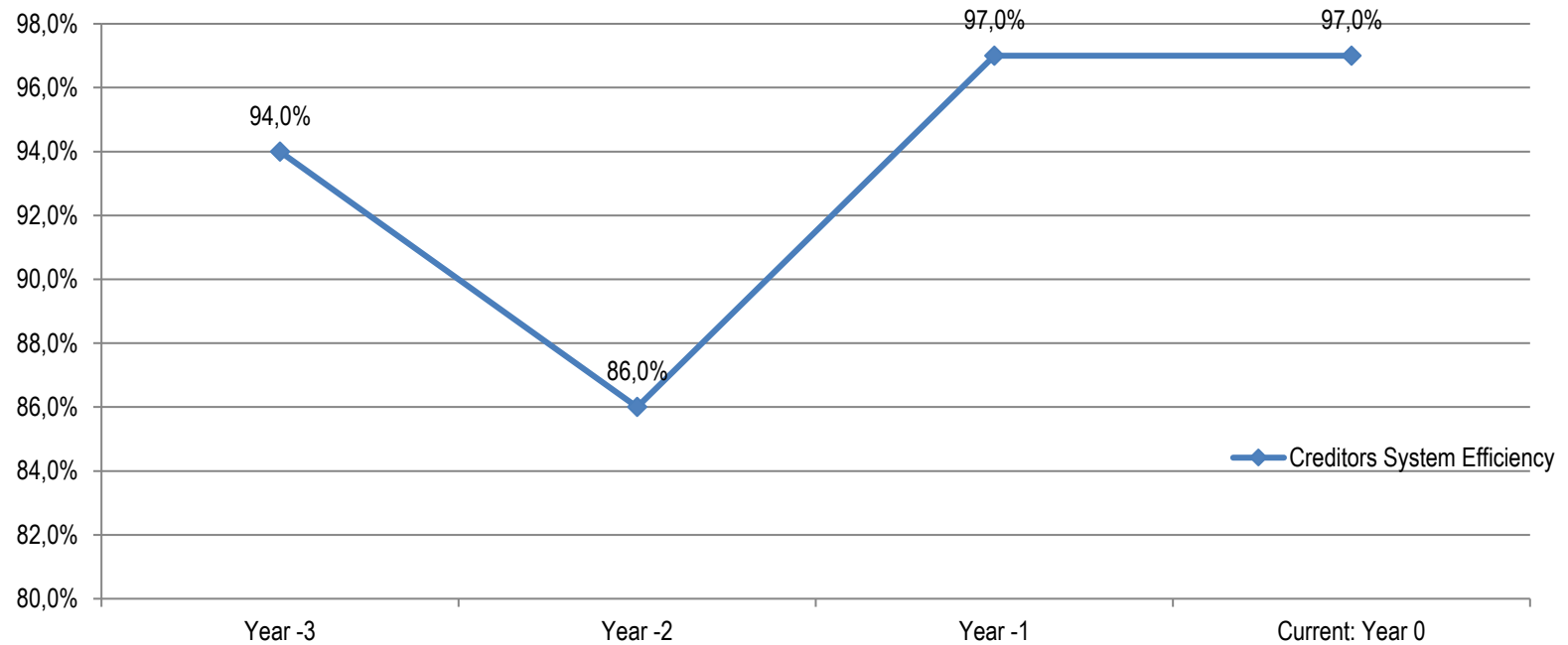
Debt Coverage



Debt Coverage– The number of times debt payments can be accommodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accommodated by the municipality

Data used from MBRR SA8

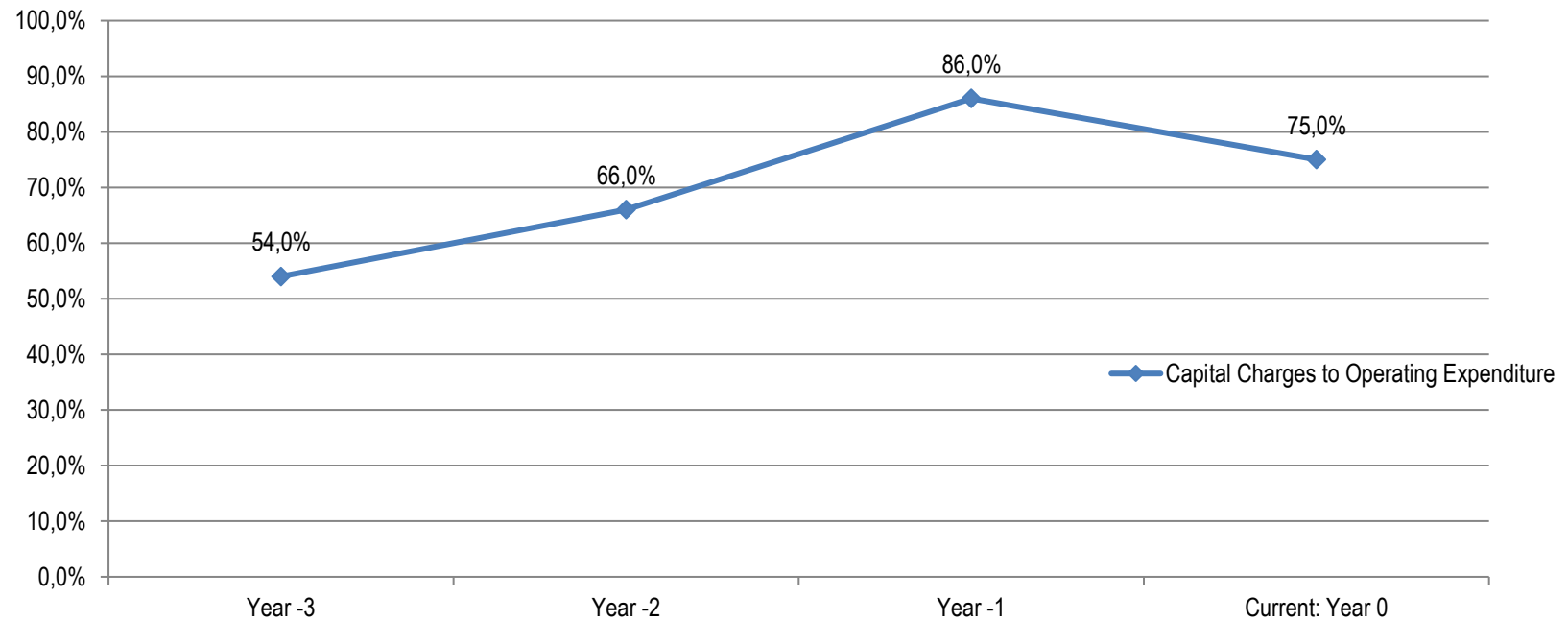
Creditors System Efficiency



Creditor System Efficiency – The proportion of creditors paid within terms (i.e. 30 days). This ratio is calculated by outstanding trade creditors divided by credit purchases

Data used from MBRR SA8

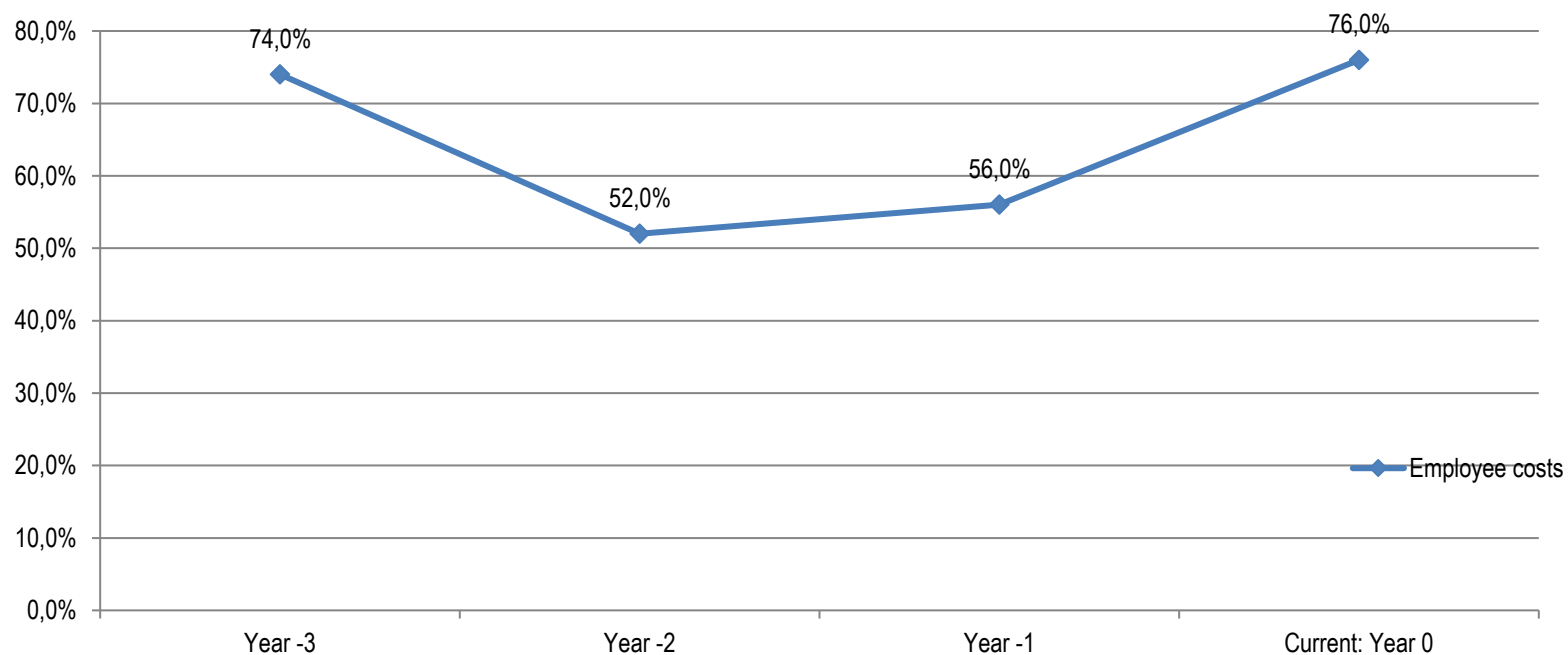
Capital Charges to Operating Expenditure



Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure.

Data used from MBRR SA8

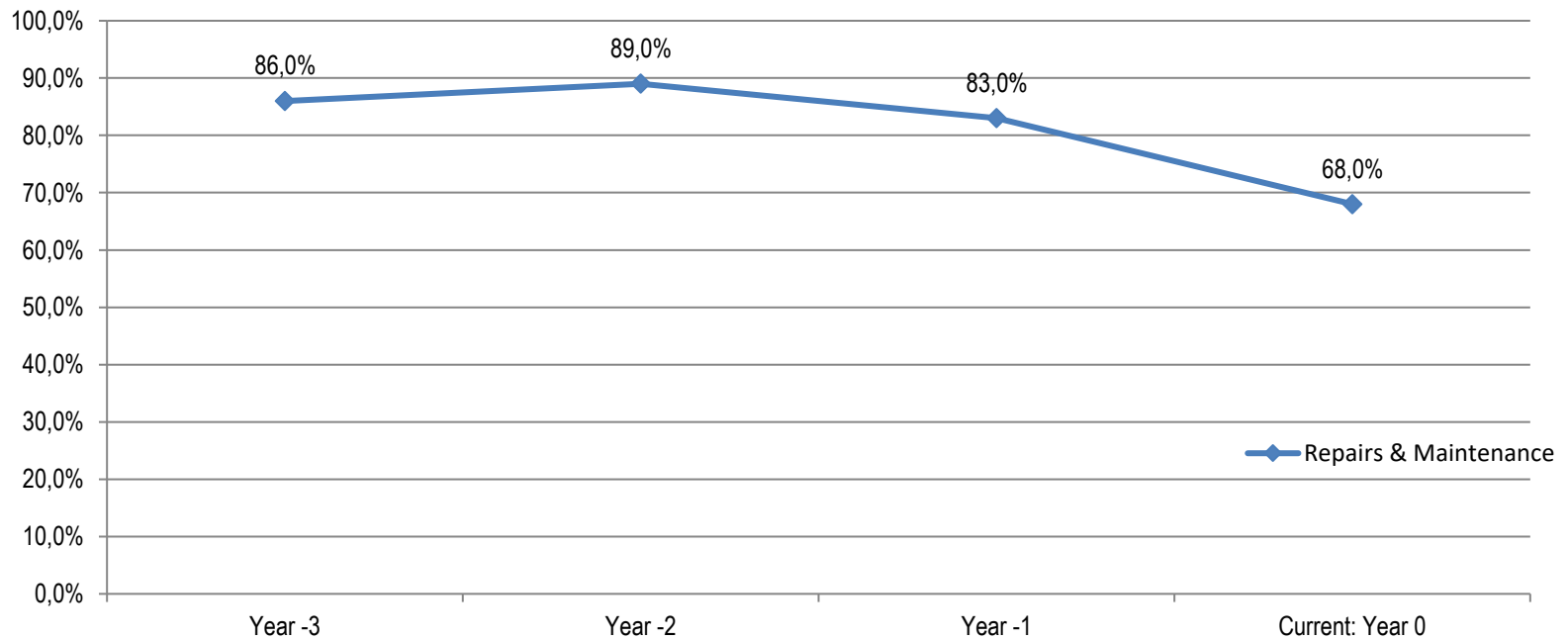
Employee Costs



Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

Data used from MBRR SA8

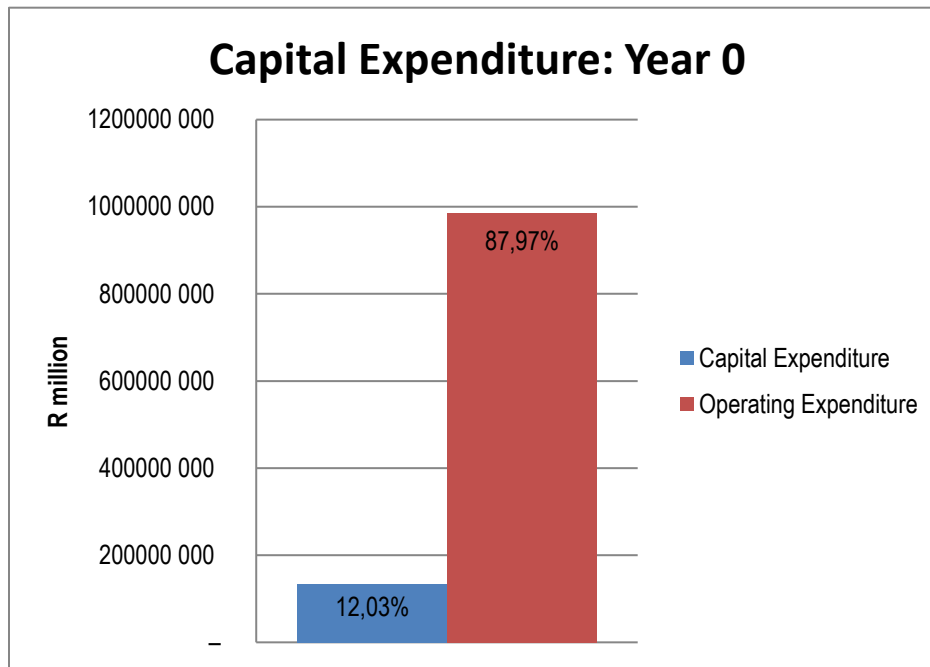
Repairs & Maintenance



Repairs and Maintenance – This represents the proportion of operating expenditure spent and is calculated by dividing the total repairs and maintenance.

Data used from MBRR SA8

5.5 CAPITAL EXPENDITURE



Use table below to populate the info for the graph

R million	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital Expenditure	138	135	133	4,0%	1,5%
	138	135	133	4,0%	1,5%
Operating Expenditure	982	986	987	-0,5%	-0,1%
	982	986	987	-0,5%	-0,1%
Total expenditure	120 ¹	121 ¹	119 ¹	0,1%	0,1%
Water and sanitation	69	70	70	-1,1%	0,4%
Electricity	47	48	48	-0,7%	0,0%
Housing	5	5	5	-3,5%	0,0%
Roads, Pavements, Bridges and storm water	16	14	14	15,3%	5,5%
Other	6	6	6	4,0%	0,0%
	138	135	133	4,0%	1,5%
External Loans	30	31	31	-3,3%	0,0%
Internal contributions	42	34	34	19,9%	0,0%
Grants and subsidies	66	76	76	-14,9%	0,0%
Other	–	–			
	138	141	141	-1,8%	0,0%

External Loans	35	35	35	0,0%	0,0%
Grants and subsidies	162	162	162	0,0%	0,0%
Investments Redeemed	30	48	48	-59,9%	0,0%
Statutory Receipts (including VAT)	85	87	88	-4,1%	-1,3%
Other Receipts	870	856	858	1,3%	-0,2%
	182	189	192	-0,8%	-0,2%
Salaries, wages and allowances	313	311	311	0,8%	0,0%
Cash and creditor payments	550	527	532	3,4%	-0,8%
Capital payments	102	142	141	-38,1%	0,7%
Investments made	–	54	43		20,8%
External loans repaid	56	64	64	-14,6%	0,2%
Statutory Payments (including VAT)	93	92	92	1,7%	0,1%
Other payments	–	8	1		89,9%
	115	198	183	-6,1%	1,3%
	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Property rates	164	164	164	-0,3%	-0,1%
Service charges	604	604	604	-0,1%	0,0%
Other own revenue	214	215	215	-0,5%	0,0%

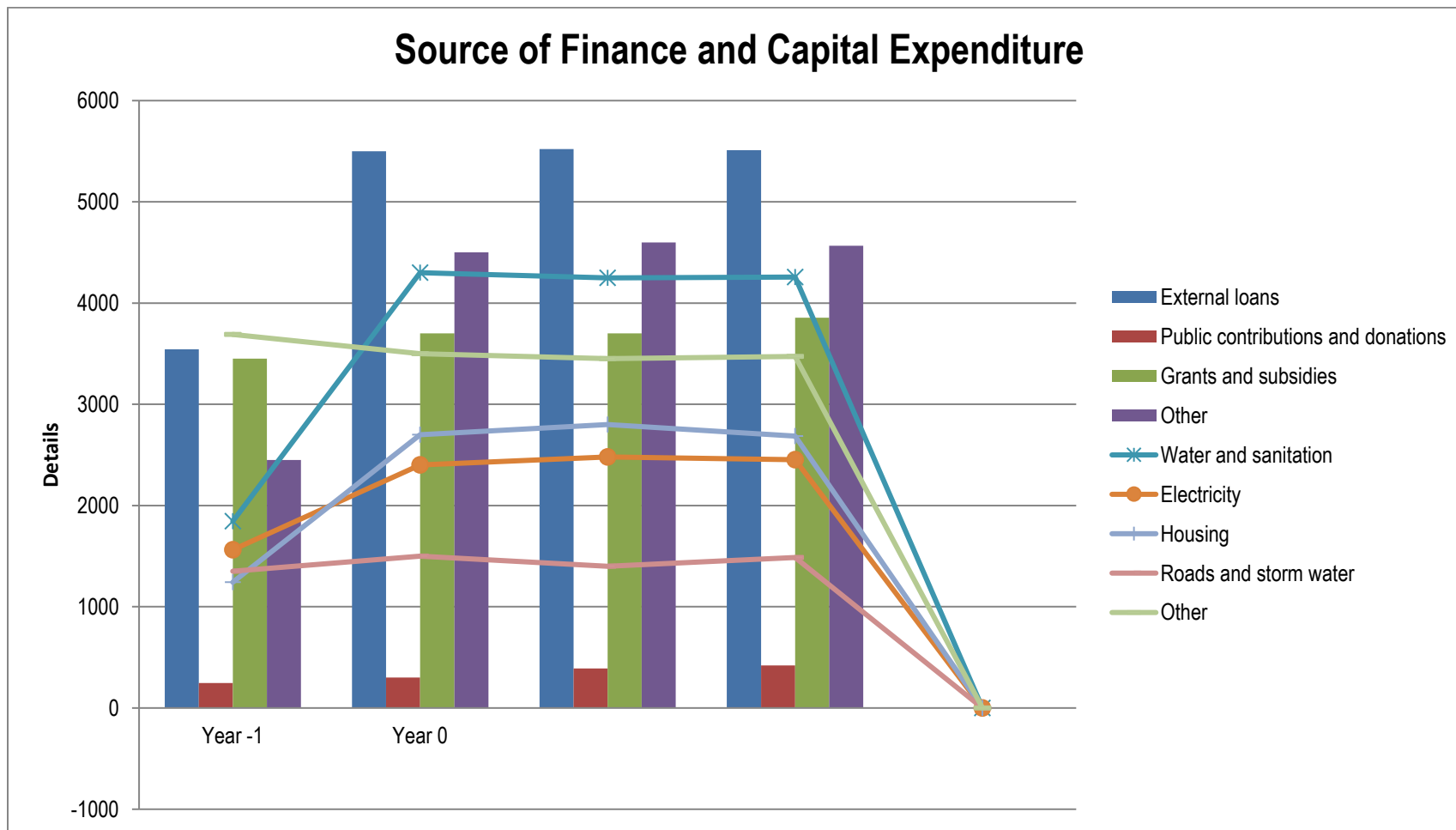
	982	984	984	-0,2%	0,0%
Employee related costs	303	300	301	0,6%	-0,1%
Provision for working capital	–	–	–		
Repairs and maintenance	51	52	52	-2,3%	-0,1%
Bulk purchases	291	293	293	-0,9%	0,0%
Other expenditure	338	340	340	-0,8%	-0,2%
	982	986	987	-0,5%	-0,1%
Service charges: Electricity	314	322	324	-2,9%	-0,3%
Grants & subsidies: Electricity	7	11	12	-75,7%	-11,9%
Other revenue: Electricity	22	22	22	-2,5%	-0,2%
	343	356	358	-4,4%	-0,7%
Employee related costs: Electricity	13	13	13	3,7%	1,5%
Provision for working capital: Electricity	–	–	–		
Repairs and maintenance: Electricity	17	19	19	-17,0%	0,4%
Bulk purchases: Electricity	179	184	184	-3,0%	0,0%
Other expenditure: Electricity	34	50	51	-51,7%	-2,7%
	242	266	267	-10,3%	-0,4%
Service charges: Water	138	139	140	-1,9%	-0,9%
Grants & subsidies: Water	27	26	26	7,1%	0,0%

Other revenue: Water	12	14	14	-21,0%	-0,9%
	177	178	180	-1,8%	-0,8%
Employee related costs: Water	13	14	14	-4,1%	0,1%
Provision for working capital: Water	–	–	–		
Repairs and maintenance: Water	9	9	9	-10,2%	-0,7%
Bulk purchases: Water	86	88	89	-3,2%	-0,2%
Other expenditure: Water	49	45	45	8,2%	0,2%
	156	156	157	-0,1%	-0,1%
Txxx					

5.5.1 CAPITAL EXPENDITURE - FUNDING SOURCES

Capital Expenditure - Funding Sources: Year -1 to Year 0							
R' 000							
Details		Year - 1	Year 0				
		Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)
Source of finance							
	External loans	3542	5500	5520	5511	0,36%	0,20%
	Public contributions and donations	248	300	390	421	30,00%	40,33%
	Grants and subsidies	3451	3700	3700	3856	0,00%	4,22%
	Other	2451	4500	4600	4565	2,22%	1,44%
Total		9692	14000	14210	14353	32,59%	46,19%
Percentage of finance							
	External loans	36,5%	39,3%	38,8%	38,4%	1,1%	0,4%
	Public contributions and donations	2,6%	2,1%	2,7%	2,9%	92,1%	87,3%
	Grants and subsidies	35,6%	26,4%	26,0%	26,9%	0,0%	9,1%
	Other	25,3%	32,1%	32,4%	31,8%	6,8%	3,1%
Capital expenditure							
	Water and sanitation	1845	4300	4250	4256	-1,16%	-1,02%
	Electricity	1562	2400	2480	2453	3,33%	2,21%
	Housing	1243	2700	2800	2685	3,70%	-0,56%
	Roads and storm water	1352	1500	1400	1486	-6,67%	-0,93%
	Other	3690	3500	3450	3473	-1,43%	-0,77%

Total		9692	14400	14380	14353	-2,22%	-1,08%
<i>Percentage of expenditure</i>							
	Water and sanitation	19,0%	29,9%	29,6%	29,7%	52,4%	95,2%
	Electricity	16,1%	16,7%	17,2%	17,1%	-150,1%	-205,4%
	Housing	12,8%	18,8%	19,5%	18,7%	-166,8%	51,7%
	Roads and storm water	13,9%	10,4%	9,7%	10,4%	300,2%	86,8%
	Other	38,1%	24,3%	24,0%	24,2%	64,3%	71,7%
							<i>T 5.6.1</i>



5.5.2 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects*					
Name of Project	Current: Year 0			Variance: Current Year 0	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
A - Name of Project	1 448 000	1 448 000	1 284 115	11%	0%
B - Name of Project	1 875 000	1 875 000	1 694 951	10%	0%
C - Name of Project	5 000 000	5 000 000	5 231 809	-5%	0%
D - Name of Project	1 490 590	1 490 590	1 445 233	3%	0%
E - Name of Project	2 100 000	2 100 000	1 838 758	12%	0%
* Projects with the highest capital expenditure in Year 0					
Name of Project - A	Design and construction of roads and stormwater at Kwa-Zanzele Phase 1				
Objective of Project	Access to proper roads and stormwater				
Delays	No delays				
Future Challenges	No future challenges to be experinced in the future				
Anticipated citizen benefits	Community will be benefiting from the project				
Name of Project - B	Construction of Roads and Stormwater in Heidelberg Ext 23 and 26				
Objective of Project	Access to proper roads and stormwater				
Delays	No delays				
Future Challenges	No future challenges to be experinced in the future				
Anticipated citizen benefits	Community will be benefiting from the project				
Name of Project - C	Electrification Obed Nkosi Phase 4				
Objective of Project	Providing of electrification to a newly establised township				
Delays	No delays				
Future Challenges	No future challenges to be experinced in the future				

Anticipated citizen benefits	Community will be benefiting from the project				
Name of Project - D	Electrification for Ratanda Extension 8				
Objective of Project	Providing of electrification to a newly established township				
Delays	No delays				
Future Challenges	No future challenges to be experinced in the future				
Anticipated citizen benefits	Community will be benefiting from the project				
Name of Project - E	Highmust				
Objective of Project	Lighting for the New established				
Delays	No delays				
Future Challenges	No future challenges to be experinced in the future				
Anticipated citizen benefits	Community will be benefiting from the project				
T 5.7.1					

5.6 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

Large amounts of infrastructure investments are required over the short to medium term (1 to 10 years) to address the basic services backlogs. Critical bulk water, sanitation and electricity infrastructure are needed for key economic developments and mega housing projects. Roads and stormwater backlogs resulting from prior housing developments which were implemented without these services also needs to be addressed in the short to medium term period.

Maintenance backlogs are being addressed through the operational budget even though not enough due to insufficient allocation. As collection rate is improving more funds will have to be dedicated to address the accumulated backlogs through maintenance and refurbishment. A dedicated form of funding will have to be sourced to fast-track the eradication of the accumulated maintenance backlogs

Service Backlogs as at 30 June Year 0				
	*Service level above minimum standard		**Service level below minimum standard	
	No. HHs	% HHs	No. HHs	% HHs
Water	36577	94	2716	6
Sanitation	36026	92	3267	8
Electricity	37927	94	2716	6
Waste management	34184	87	5109	13
Housing		%		%
<i>% HHs are the service above/below minimum standards as a proportion of total HHs. 'Housing' refers to * formal and ** informal settlements.</i>				
T 5.8.2				

Municipal Infrastructure Grant (MIG)* Expenditure Year 0 on Service backlogs

R' 000						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjust- ments Budget	
Infrastructure - Road transport				%	%	
<i>Roads, Pavements & Bridges</i>	5500	8571	5392	-0,02	-0,59	
<i>Storm water</i>				%	%	
Infrastructure - Electricity				%	%	
<i>Generation</i>				%	%	
<i>Transmission & Reticulation</i>				%	%	
<i>Street Lighting</i>	704	2100	1839	0,62	-0,14	
Infrastructure - Water				%	%	
<i>Dams & Reservoirs</i>	7500	11806	10193	0,26	-0,16	
<i>Water purification</i>				%	%	
<i>Reticulation</i>		2057	1068	1,00	-0,93	
Infrastructure - Sanitation				%	%	
<i>Reticulation</i>	11500	670	520	-21,12	-0,29	
<i>Sewerage purification</i>				%	%	
Infrastructure - Other				%	%	
<i>Waste Management</i>				%	%	
<i>Transportation</i>				%	%	
<i>Gas</i>				%	%	
Other Specify:				%	%	
				%	%	
				%	%	
				%	%	
Total				%	%	

** MIG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.*

T 5.8.3


5.7 CASH FLOW MANAGEMENT AND INVESTMENTS

At the end of the financial year the municipality had R55m in the current and short-term deposits account.

The municipality realised an increased cash flows from operating activities of R83m million during the current financial year compared to R80m. increase in the previous financial year this includes payments to suppliers, employee costs and finance costs, actual cash paid for operating the municipality

A net cash outflow from investing activities amounted to R94m including investments in property plant and equipment of R93m for the current financial year (2019/20 amount invested amounts to R47m.

This indicates that although financial sustainability was a risk, it is not at an unacceptable level whereby the municipality would be unable to continue as a going concern



5.7.1 CASH FLOW TO START HERE

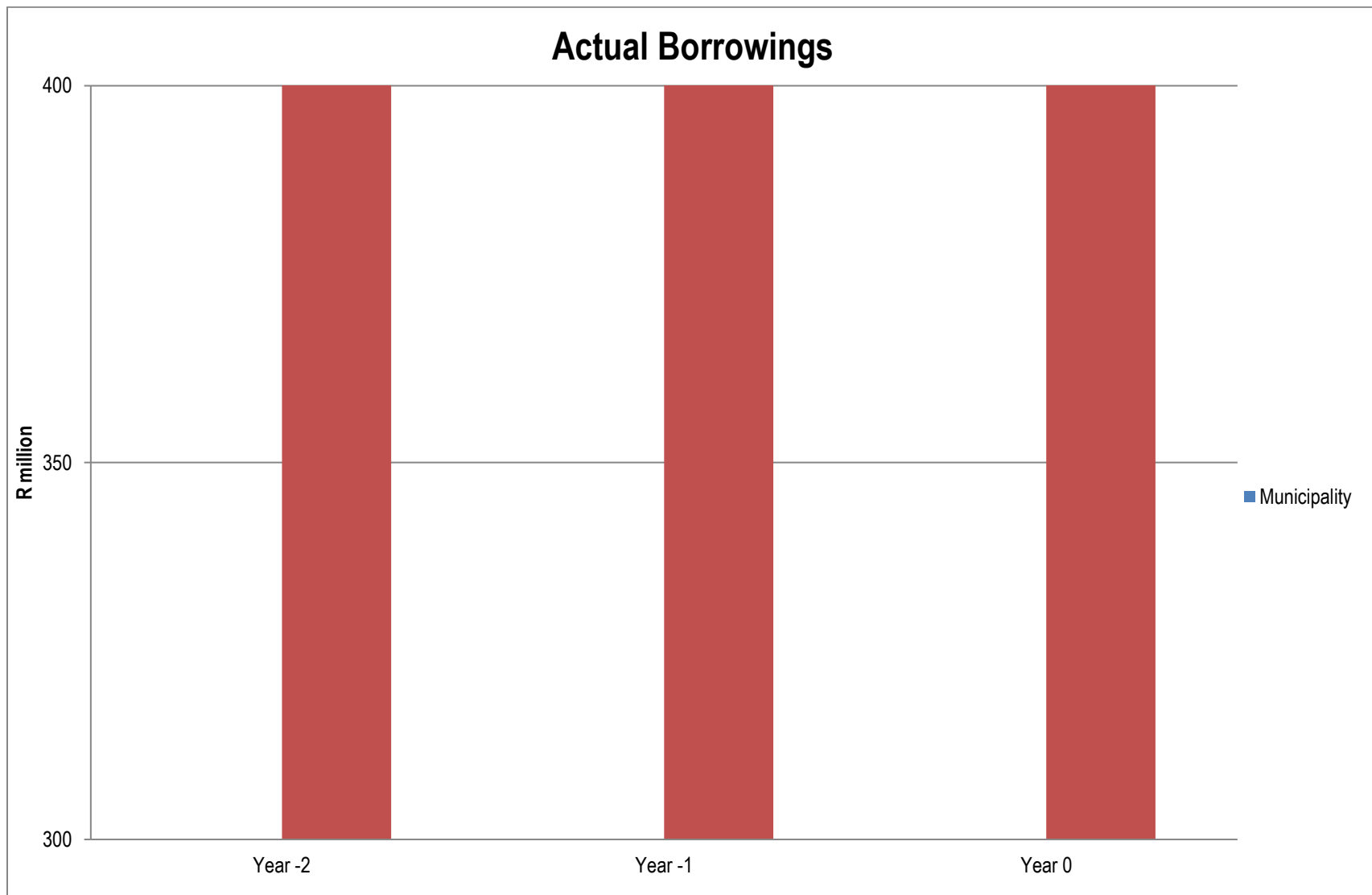
Cash Flow Outcomes				
R'000				
Description	Year -1	Current: Year 0		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
	403	454	464	473
Ratepayers and other	604	669	267	338
	92	103	102	105
Government - operating	443	606	171	103
	35	40	40	36
Government - capital	038	374	374	574
	11	11	7	15
Interest	772	275	531	179
Dividends		–	–	
Payments				
	(498	(547	(563	(585
Suppliers and employees	115)	016)	675)	281)
	(14	(5	(5	(11
Finance charges	458)	573)	573)	262)
Transfers and Grants		–	–	
NET CASH FROM/(USED) OPERATING ACTIVITIES	30	57	45	33
	283	334	096	651
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				

Proceeds on disposal of PPE	823	–	–	–
Decrease (Increase) in non-current debtors	–	–	–	–
Decrease (increase) other non-current receivables	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–
Payments				
Capital assets	(32 029)	(57 011)	(43 244)	(34 575)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(31 206)	(57 011)	(43 244)	(34 575)
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans	–	–	–	–
Borrowing long term/refinancing	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–
Payments				
Repayment of borrowing	(3 063)	(3 357)	(3 357)	(3 357)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(3 063)	(3 357)	(3 357)	(3 357)
NET INCREASE/ (DECREASE) IN CASH HELD	(3 987)	(3 033)	(1 505)	(4 280)
Cash/cash equivalents at the year begin:	18 976	8 207	14 989	14 989
Cash/cash equivalents at the year end:	14 989	5 174	13 485	10 709
Source: MBRR A7 T 5.9.1				

5.8 BORROWING AND INVESTMENTS

Actual Borrowings: Year -2 to Year 0			
	R' 000		
Instrument	Year -2	Year -1	Year 0
Municipality			
Long-Term Loans (annuity/reducing balance)	61994	58637	54966
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Municipality Total	61994	58 637	54 966
Municipal Entities			
Long-Term Loans (annuity/reducing balance)			
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			

Actual Borrowings: Year -2 to Year 0			
			R' 000
Instrument	Year -2	Year -1	Year 0
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Entities Total	0	0	0
			T 5.10.2



Municipal and Entity Investments			
	R' 000		
Investment* type	Year -2	Year -1	Year 0
	Actual	Actual	Actual
<u>Municipality</u>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Municipality sub-total	0	0	0
<u>Municipal Entities</u>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other			
Entities sub-total	0	0	0
Consolidated total:	0	0	0

The municipality only borrowed funds from the Development Bank of South Africa and this are loans that were concluded in previous financial years.

No new borrowing facilities were concluded during the financial year. Investments were made with various banking institutions based on a favourable interest rate and they are largely driven by the conditional grant funding where funds are only withdrawn when certain conditions of the grant are met

CHAPTER 6: AUDITOR GENERAL - AUDIT FINDINGS

Note: The Constitution S188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all municipalities. MSA section 45 states that the results of performance measurement must be audited annually by the Auditor-General.

The annual financial statements and annual report (inclusive of the performance report) were submitted to the Auditor-General of South Africa (AGSA) on 31 August 2021. The AGSA will commence with the annual audit during September 2021 and will complete

the audit in November 2021. The management and audit reports will be issued by the AGSA to the Executive Mayor, the Municipal Manager and Acting Chief Financial Officer in the 1st week of December 2021.

AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS Year -1

6.1 AUDITOR GENERAL REPORTS YEAR -1 (PREVIOUS YEAR)

The municipality had an unqualified opinion with other matters from the Auditor-General of South Africa.

Auditor-General Report on Service Delivery Performance: Year -1	
Status of audit report**:	Qualified opinion on audit of performance information.
Non-Compliance Issues	Remedial Action Taken
Non-compliance with municipal performance regulations	Development of standard operating procedures to address short comings in the municipalities performance management system
T 6.1.2	

AUDITOR-GENERAL OPINION YEAR 0 (CURRENT YEAR)

6.2 AUDITOR GENERAL REPORT YEAR 0

Auditor-General Report on Financial Performance Year 0*	
Status of audit report:	Unqualified audit opinion
Non-Compliance Issues	Remedial Action Taken
Non compliance with section 122	Review of financial statements, regular training of officials who prepare AFS on GRAP requirements and caseware training
Non compliance with supplychain regulations	Consequence management for all officials who transgress SCM requirements.
<p><i>Note:* The report's status is supplied by the Auditor General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse). This table will be completed prior to the publication of the Annual report but following the receipt of the Auditor- General Report on Financial Performance Year 0.</i></p>	
T 6.2.1	

status of audit report**:	
Status of audit report**:	Qualified opinion on audit of performance information.
Non-Compliance Issues	Remedial Action Taken
Non compliance with municipal performance regulations	Development of standard operating prcedures to address short commings in the municipalities performance management system
<p>* This table will be completed prior to the publication of the Annual report but following the receipt of the Auditor- General Report on Service Delivery Performance Year 0</p> <p>** Inclusion of "Status" depends on nature of AG's remarks on Performance Data.</p>	
T 6.2.2	

COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES

Section 71 of the MFMA requires municipalities to return a series of financial performance data to the National Treasury at specified intervals throughout the year. The Chief Financial Officer states that these data sets have been returned according to the reporting requirements.

Signed (Chief Financial Officer).....Dated

6.3 ACTION PLANS TO ADDRESS AGSA FINDINGS

WILL BE PREPARED AFTER 2021/22 AUDIT HAS BEEN FINALISED

ANNEXURE A

APPENDICES

APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Cllr MNR Nkosi	FT	Speaker of Council	PR	100%	100%
Cllr LF Maloka	FT	Executive Mayor, Mayoral Committee Chair	PR	100%	100%
Cllr TS Moremi	FT	MMC Legal & Corporate Service	PR	100%	100%
Cllr KM Rakitla	FT	MMC Community Services	PR	92%	8%
Cllr T Motsepe	FT	MMC LED & Planning	PR	92%	8%
Cllr TE Ramothibe	FT	MMC Finance	Ward	85%	15%
Cllr M Motsepe	FT	MMC Infrastructure	Ward	78%	22%
Cll MP Mtshonyane	PT	Section 80: Legal & Corporate/Infrastructure	Ward	92%	8%
Cllr PR Mchunu	PT	Section 80: Community Services	Ward	85%	15%
Cllr E Magazi	PT	Section 80: Lega & Corporate, Infrastruture and Petition (Sec 79)	Ward	100%	100%
Cllr T Gama	PT	Section 80: Finance, Infrastructure, MPAC and Petition (Sec 79)	Ward	92%	8%
Cllr T Mofokeng	PT	Section 80: Community Services, LED&Planning and Petition (Sec 79)	Ward	85%	15%
Cllr Z Twala	PT	Section 80: Finance, Legal & Corporate and MPAC (Sec 79)	Ward	85%	15%
Cllr MA Mulder	PT	Section 80: Finance, Legal & Corporate	Ward	64%	36%
Cllr G Holtzhausen	PT	Section 80: Finance, LED& Planning and MPAC (Sec 79)	Ward	78%	22%
Cllr S Paul	PT	Section 80: Legal & Coorporate and MPAC (Sec 79)	Ward	78%	22%
Cllr S Mnyakeni	PT	MPAC Chairperson (Sec 79)	Ward	100%	100%
Cllr M Lukhele	PT	Petition Committee Chairperson (Sec 79)	Ward	100%	100%
Cllr B Mogorosi	PT	Section 80: Infrastructure, LED&Planning and Petition (Sec 79)	PR	71%	29%
Cllr RS Hlatshwayo	PT	Section 80: Infrastructure, LED&Planning	PR	42%	58%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Cllr Z Abdullah	PT	Section 80: Finance and MPAC (Sec 79)	PR	50%	50%
Cllr M Boshoff	PT	Section 80: All, MPAC and Petition (Sec 79)	PR	92%	8%
Cllr M Malefela	PT	Section 80: Legal & Corporate	PR	98%	8%
Cllr LS Gamede	PT	Section 80: LED&Planning and Finance	PR	57%	43%
Cllr T Nyembe	PT	Section 80: Community Services and Petition (Sec 79)	PR	92%	8%
Cllr M Sabasaba (MI Khithika)	PT	Section 80: Finance and MPAC (Sec 79)	PR	75%/80%	25%/20%
Note: * Councillors appointed on a proportional basis do not have wards allocated to them					T A

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	Purpose of Committee
Finance Committee	Financial issues, Council Budget
Economic LED and Planning	Town Planning Promotion Local Economic Development
Infrastructure Committee	Service delivery Maintenance of Infrastructure
Community Service	Community Development Safety and Security Recreational issues Libraries, Sports promotion
MPAC	Oversight of Council Funds
Audit and Performance and Risk Committee	Audit, Performance Risk management of Council

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure		
Directorate	Title	Director/Manager (State title and name)
Municipal Manager	Municipal Manager	S'busiso Dlamini
	Senior Manager Monitoring & Reporting	Andrew Machitjie(Acting)
	Internal Auditor	Lizo Ndabeni
Executive Mayor	Executive Mayor	Cllr Ronald Maluleke
	Manager Office of the Executive Mayor	Jabu Marwa
Corporate Services	Executive Manager Corporate Services (Acting)	Advocate Gugulethu Thimane
	ICT Manager	Yvonne Ratombo
	Human Resource Manager	Nerina Ramsammy
	Manager Facilities and Maintenance	Jankie Khumalo
	Manager Administration Support	Sylvia Bam
Finance	CFO	Gugu Mncube(Acting)
	Manager Expenditure	Rizwaan Mansoor (Acting)
	Manager SCM	Paul Malgas
	Manager Asset and Insurance	Vacant
	Manager Management Accounting	Gugu Mncube
	Manager Revenue	Sindi Zukani
Infrastructure Services	Executive Manager Infrastructure Services	Thobeka Zondi
	Senior Manager Roads, Stormwater and Public Service	Vacant

Third Tier Structure		
Directorate	Title	Director/Manager (State title and name)
<i>Use as a spill-over schedule if top 3 tiers cannot be accommodated in chapter 2 (T2.2.2).</i>		
		<i>T C</i>

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

MUNICIPAL FUNCTIONS	Municipal / Entity Functions	
	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Constitution Schedule 4, Part B functions:		
Air pollution		
Building regulations		
Child care facilities		
Electricity and gas reticulation		
Firefighting services		
Local tourism		
Municipal airports		
Municipal planning		
Municipal health services		
Municipal public transport		
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law		
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of		

MUNICIPAL FUNCTIONS	Municipal / Entity Functions	
	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
international and national shipping and matters related thereto		
Stormwater management systems in built-up areas		
Trading regulations		
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems		
Beaches and amusement facilities		
Billboards and the display of advertisements in public places		
Cemeteries, funeral parlours and crematoria		
Cleansing		
Control of public nuisances		
Control of undertakings that sell liquor to the public		
Facilities for the accommodation, care and burial of animals		
Fencing and fences		
Licensing of dogs		
Licensing and control of undertakings that sell food to the public		
Local amenities		
Local sport facilities		
Markets		
Municipal abattoirs		

MUNICIPAL FUNCTIONS	Municipal / Entity Functions	
	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Municipal parks and recreation		
Municipal roads		
Noise pollution		
Pounds		
Public places		
Refuse removal, refuse dumps and solid waste disposal		
Street trading		
Street lighting		
Traffic and parking		

APPENDIX E – WARD REPORTING

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
Ward 1	Cllr M Mtshonyane. Ward Committee members: H. Nyawuza, J. Mnguni, N. Radebe, B. Sobopho, P. Magazi, E. Molefe, T. Mazibuko, T. Ndlovu, V. Mashinini and T. Hlophe	Yes	3	3	3
Ward 2	Cllr TE Ramothibe. Ward Committee members: N. Mahlangu, B. Nkosi, L. Hlahane, S. Mnguni, L. Mashinini, E. Mbele, D. Mthembu, S. Mazibuko, E. Tsoari, T. Makgale	Yes	3	3	3
Ward 3	Cllr TE Ramothibe. Ward Committee members: N. Mahlangu, B. Nkosi, L. Hlahane, S. Mnguni, L. Mashinini, E. Mbele, D. Mthembu, S. Mazibuko, E. Tsoari, T. Makgale	Yes	1		3

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
Ward 4	Cllr E Magazi. Ward Committee members: F. Dibate, B. Mahlangu, I. Ketsekile, S. Motloaka, M. Molefe, M. Manave, N. Motespe, T. Nhlanhla, M. Motloung, S. Malakoane.	Yes	5	5	5
Ward 5	Cllr T. Gama. Ward Committee members: S. Mthethwa, L. Nkabinde, M. Nkoko, B. Nkomo, T. M.Makhanya, T. Mofokeng, E. Masilela, J. Mbhele, N. Moloi, J. Nhlapho	Yes	1		3
Ward 6	Cllr T Mofokeng, Ward Committee members: V. Sukazi, S. Gxubane, J. Tsotetsi, F. Shabangu, S. Maarman, N. Mohapi, M. Maleke, M. Morontshi, P. Mashinini, D. Mathabela.	Yes	5	3	5
Ward 7	Cllr Z Twala. Ward Committee members: A. Majola, G. Mfene, J. Lushaba, S. Motaung, T. Mazibuko, P. Zulu, N. Cindi, D. Sentoeli, A. Thango, T. Khumalo	Yes	1		4

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
Ward 8	Cllr M. Mulder. Ward Committee members: N. Tsotetsi, S. Kubheka, T. Ndaba, P. Cloete, J. Coetzee, M. Carver, P. Mfene, B. Thenjekwayo, G. Yusuf, N. Dube.	Yes	4	4	1
Ward 9	Cllr G. Holtzhause. Ward Committee members: J. Britt, R. Du Plooy, H. Brits, S. Lemon, W. Venter, E. Du Plessis, W. Boshoff, L. Barnard, M. van Neirop, S. Mchunu.	Yes			2
Ward 10	Cllr S. Paul. Ward Committee members: T. Ndlangisa, D. Masombuka, R. Gwayisa, E. Macala, N. Mbatha, P. Nkosi, G. Masoga, J. van Rensburg, C. Erasmus, J. Lottering.	Yes			1
Ward 11	Cllr M. Motsepe. Ward Committee members: T. Kubheka, T. Mbele, H. Olifant, C. Motaung, S. Manana, M. Tshabalala, M. Kekana, A. Radebe, D. Tshabangu	Yes	3	3	4

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
Ward 12	Cllr S. Mnyakeni. Ward Committee members: Q. Mkhonto, P.Nhlapho, S. Nkosi, C. Mkhonza, P. Mngwevu, C. Mbonani, M. Mkhonza, J. Mngwevu. D. Mlangeni.	Yes	1	1	5
Ward 13	Cllr M. Lukhele. Ward Committee members: B. Madala, J. Mnguni, B. Motaung, S. Zondo, F. Mobe, T. Mphafudi, B. Makanku, M. Mbonani, P. Nkosi	Yes			6
					<i>TE</i>

Ward Committee could not be held due to Covid 19 regulations.

APPENDIX F – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE YEAR 0



People Centered & Performance Driven Municipality

ANNUAL REPORT OF THE AUDIT COMMITTEE (AC) OF LESEDI LOCAL MUNICIPALITY (LLM) FOR 2020/21 FY

TO BE PRESENTED IN

THE ORDINARY COUNCIL MEETING SCHEDULED TO BE HELD ON 31 JANUARY 2022 IN THE COUNCIL CHAMBERS

Ward Title: Ward Name (Number)				
Capital Projects: Seven Largest in Year 0 (Full List at Appendix O)				
R' 000				
No.	Project Name and detail	Start Date	End Date	Total Value
				TF.1

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	INTERNAL AUDIT CO-SOURCED PARTNERS DRAFT REPORTS FOR 2015/17 FY	
Thursday, 27 October 2016	That the draft reports from internal audit co-sourced partners be noted and referred back to the SMT and not be presented in this meeting since the SMT members did not adequately responded to the draft reports findings	Yes
	That the AC members allow the grace period of a week to the SMT members to respond adequately on the audit findings raised. The deadline be the 03 November 2016	Yes
	That the contracts of the Executive Managers for 2016/17 FY, Risk Management matters and IDP be considered at the next AC meeting scheduled for the 25 November 2016.	Yes
	AGSA PROGRESS REPORT FOR 2015/16 FY	

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That it be noted that the service provider for the Performance Management System of Senior Managers has been terminated by COGTA at the end of June 2016. Its initial agreement was with COGTA.	Yes
	That it be noted the the Municipal Manager of Sedibeng District Municipality has committed to assist LLM with the performance management tool that Sedibeng is currently using.	Yes
	That it be noted that the Acting MM has agreed to deliver to the AG by Monday, the 31 October 2016 the outstanding information of LLM Annual Performance Report	Yes
	That it be noted that a meeting is scheduled with AG and SMT to own up to the AG outstanding issues.	Yes
	That it be noted that the AG Action Plan Review for 2015/16 FY be submitted to the APC	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That the Manager: Internal Audit engage external support from Treasury and COGTA to expedite the Action Plan which include the following matters: Tracking of documents, reflecting on the responses of findings, IDP review and Personnel.	Yes. Conduct by the internal audit co-sourced partners
	GENERAL	
	The APC requested the AGSA Team Leader to request the AGSA Technical Committee to include the ROOT CAUSES area on the AG management report template	No. To check the implementation of this request on 2017 AGSA management report
	APC members requested Management to respond adequately to the Internal Audit draft reports by the 03 November 2016	No. Not done. Reports were submitted to the November 2016 APC meeting with no management comments
	If no responses are made as agreed, the Acting MM should implement the consequent management clause.	No. Not implemented
	Audit Steering Committee meetings will be held weekly or bi-weekly starting from September 2016 to November 2016	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	COGTA and Treasury were requested to submit the Annual Municipal Plan to the Municipalities in the next APC meeting	Yes. Treasury submitted and assigned and Advisor to the municipality. COGTA not yet submitted.
	COGTA to request the final reports of the PMS from Middel and Partners (Simon Jansen) to share its contents with the APC meeting.	Yes. Implemented in February 2017
	APC proposed a workshop where all Governance matters of LL will be discussed.	Yes. Mayoral/ Strategic Session held in November 2016 at Magaliesburg
	APC requested a meeting with the new MPAC Chairperson and the new Speaker.	Yes. Chairperson of the AC and an AC member held a meeting with the Speaker and the MPAC Chairperson in February 2017
Friday, 24 November 2017		
	The APC members were so disappointed by the AGSA and the Acting MM for not sharing the draft AG management reports with them and reprimanded the AG and the Acting MM for not submitting the draft AG reports to them in advance as well as the adjusted AFS	No. APC members promised to report the AG and the Acting MM in the Council when the Annual Report is tabled to the Council sitting in January 2017.

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	The APC members also stated that the Manager in the Office of the Speaker and the Manager in the Office of the Executive Mayor will get standing invitation to all the APC meetings as agreed from the Mayoral Lekgotla/ Strategic Session held mid-November 2016	Yes
	FINAL INTERNAL AUDIT REPORTS FROM INTERNAL AUDIT CO-SOURCED PARTNERS 2015/17 FY	
	That the final internal audit reports from internal audit unit be approved, signed and issued to the auditees	No. Not signed by Management
	That the Internal Audit Plan be approved prior to be submitted to the next Council sitting	Yes
	The APC members were so concerned about the auditees who didn't respond in writing and in advance to the audit findings raised and urged them to do so moving forward	Yes
	DRAFT AG REPORTS FOR 2015/16 FY	

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That it be noted that the AG and Acting MM didn't submit the AG reports to the APC on time and APC members will report the matter to the Council sitting of January 2017.	No. APC members promised to report the AG and the Acting MM in the Council when the Annual Report is tabled to the Council sitting in January 2017.
	That it be noted that the final/ adjusted AFS be circulated to AG and the APC members for comments and inputs prior to AG signing-off the AG report	No
	That it be noted that a PMS intervention in a form of PMS workshop is needed for the Municipality.	No
	That It be agreed that AG will forward the Draft Reports to APC and other stakeholders in order to make their inputs prior to AG signing-off the report on their deadline.	No
	That it noted that the AG Action Plan for 2015/16 be prepared and discussed at the SMT and then tabled in the next APC meeting	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That it be noted that Management should submit the financials	Yes
	That it be noted that Management Commitment to be added in the Management report	Yes
	That the CFO must distribute the correct adjusted financials to AG for Audit purposes	Yes
	That is important that the Municipality is upfront and there is Consequent Management	No
	GENERAL	
	The APC requested the AGSA Team Leader to request AGSA Technical Committee to include the ROOT CAUSES area on the AG Management report template	No
	COGTA and Treasury were requested again to submit the Annual Support Plan for the Municipalities in the next APC meeting.	Yes. Treasury submitted and assigned and Advisor to the municipality. COGTA not yet submitted.
	APC proposed a Workshop where all Governance matters of LLM will be discussed.	Yes. Mayoral/ Strategic Session held in November 2016 at Magaliesburg

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	APC reminded each other to request a meeting with the new MPAC Chairperson and the new Speaker.	Yes. Chairperson of the AC and an AC member held a meeting with the Speaker and the MPAC Chairperson in February 2017
	APC reminded the Municipality to present the MSCOA progress report in the next APC sitting	Yes.
	Deviation report: SCM Manager should comment on the deviation report and the CFO should review the comments	No
	ICT reports must be done quarterly	No
	Management should be given 5 days to respond, if there is no response, consequent management should be put in place.	No
	Once the report has been done, it should go to the SMT for comments	Yes
	Adjusted financials that were in the agenda were incorrect, the correct financials were completed on the day of the AC meeting (24 November 2016) at 13h30	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	Management non-compliance specifically to SCM is leading to fraudulent/ criminal record.	
Wednesday, 22 March 2017	In-Committee meeting of the APC	
	That the APC members prepare the letter and request an urgent meeting with the Political Management Team which should be held in the first week of April 2017	Yes. Meeting held on the 07 April 2017
Wednesday, 05 April 2017		
	Management/ AG Action Plan for 2015/16 FY to be updated, consolidated accordingly by management and then reviewed by Internal Audit prior to be tabled into the APC	This process partially happened in the 2016/17 FY
	GPT Advisor was requested to submit the Municipal Support Plan and also to make the high-level presentation of the Municipal Support Plan in the next APC	Yes
	That the Manager: Supply Chain unit should get standing invitation to the AC meeting from now onwards.	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That Internal Audit unit should release the reports, if the auditees do not respond or fail to respond on time.	No. Didn't happen in the 2016/17 FY
	That Management should revisit the root causes made on the SCM quarter 01 and 02 reports	Yes
	That Management should respond adequately on the Management Comments and or agreed corrective actions.	Partially done.
	That Internal Audit findings should remain as it is and these findings that have been reported to date, Management should revisit all the findings raised and respond properly	Partially done.
	That Internal Audit reports should be quality assured by the Acting MM and the SMT members, then signed by the Acting MM prior to be submitted to the AC	Partially done.
	That Internal Audit reports should be completed properly by the auditees.	Partially done.

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That the corrected Internal Audit reports with Management Action Plans be submitted back to the Audit Committee by the 19 April 2017	No. Resubmitted and tabled in the AC meeting held on 29 June 2017
	That SCM officials should be trained or be sent into a refresher course(s) in order to be capacitated on their skills	Partially done.
	That the proposed Audit Committee and SMT workshop be held in future in order to discuss and understand the following functionalities: Internal Audit Methodology, Audit Committee fiduciary duties, Performance Management System, Risk Management, SCM, IDC, etc	No. Not yet confirmed by Management.
	That the Interim Financial Statements be reviewed by Internal Audit unit and presented in the next meeting	No. No part of the approved annual plan for 2016/17 FY

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	Audit Committee members stongly criticised the Acting MM for the lack of commitments which were not materialistic. AC members further criticised Management for the lack of accountability. Audit Committee informed the SMT members that they will escalate their concerns to the PMT.	Yes. Meeting held on the 07 April 2017
	That the finance reports will be noted by APC	Yes
	That the APC disassociated themselves from the reports that have already been tabled to the Council.	Yes
	APC requested the Revenue Enhancement Strategy and the Implementation Plan to be submitted to the next APC sitting.	No
	That the original budget and the revised budget should be reviewed by Internal Audit and the APC prior to be tabled in the Council at the end of May 2017.	No

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	MSCOA Progress report. The Acting MM assured the APC that LLM will be fully compliant on the the MSCOA as from 01 July 2017.	Yes
	Draft Strategic Risk Assessment.	
	That the Internal Audit should review the report.	No. Finalised report submitted at the end of the 2016/17 FY
	That the draft Strategic Report be sent to GPT Risk Management Unit for final review.	Yes
	That the report be incorporated into the IDP for 2017/18 FY	Yes.
	AG/ Management Action Plan 2015/16 FY.	
	AG/ Management Action Plan should be updated and its updated version be presented in the next AC meeting.	No
	SMT should evaluate themselves quartely on the Quartely Key Controls dashboard, then submit it to Internal Audit for review prior to be tabled into the oversight bodies for further review.	No

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	APC will discuss the commitments made by the Speaker and the Executive Mayor which were reported by AG when APC get a chance to meet with the Political Principals.	No
	Revised budget 2016/17 and draft IDP 2017/18 FY	
	That the APC members will comment onto the draft IDP and submit their comments prior to the 31 May 2017.	
	That the final IDP document should include all the compliance segments, namely: Risk, Budget, SDBIP, etc.	
	That the APC member Mr. S Mofokeng to share the IDP process plan to the HoD:LEDP in order to compare it with LLM's IDP process.	
29-Jun-17	Internal Audit progress report against the approved plan	
	Internal Audit progress report against the approved plan presented	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	APC members requested Management to engage Internal Audit in all the reports contents that were disputed.	Yes
	That the engagement was proposed to be held in the next SMT which was scheduled to sit on the 03 July 2017	No. Engagement held on the 13 July 2017 and 15 August 2017
	That the corrected final reports be submitted back to the next Audit Committee sitting.	Yes, AC meeting held on the 30 August 2017
	That the management comments be responded to by Management to the Communication of Findings issued and then submitted back to Internal Audit in order to be finalised. The finalised reports will form part of the completed reports for the next APC meeting	Yes
	Management should confirm with the APC once management have engaged with ARMS Auditors.	Yes. Meeting held on 16 August 2017
	Final Strategic Risk Assessment Report 2016/17 FY	

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That the Executive Mayor will be in a position to present it together with the SDBIP of 2017/18 FY to the MAYCO and the submit it to the Council	Yes. Council sitting held on the 31 August 2017
	APC noted the Strategic Risk Assessment Report. The Acting MM stated that it'll be coordinated by the Office of the MM	Yes
	MSCOA Progress and Implementation Plan 2016/17 FY	
	That the Mscoa progress report to date be noted.	Yes
	Progress on the OPCA/AGSA/ Management Action Plan 2015/16 FY	
	That by the end of July 2017, all the outstanding matters should be resolved adequately.	No
	A summarised AG/ Management Plan should be tabled in the next APC	No
	Reports from oversight bodies	
	APC members were satisfied with the Municipal Support Plan from Treasury.	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	COGTA Municipal Support Plan be requested by the Acting MM to COGTA	
	GENERAL	
	The Acting MM reminded the APC members that the expiry date of their term of office. The Acting MM also gave them a feedback from the MAYCO meeting held on the 27 June 2017 with regards to the application for extension of their term of office. Council resolution will be communicated to the APC members at a later stage.	Yes. Council sitting held on the 31 August 2017
	Evaluation of the APC members will be conducted as per APC Charter. APC Charter to be circulated to Management to conduct an evaluation process.	Yes. Circulated. No evaluation report produced by Management.
	The next agenda meeting item(s) of the APC should include Section 71 report(s).	Yes
	APC enquired about the AFS process plan	Yes
	AGSA enquired about the disclosures, impairment, estimates, billing items.	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
Thursday, 24 August 2017	Report from AGSA	
	AC suggested that AG should discuss the contents of the documents and agree with LLM management on their audit process.	Yes
	Draft AFS 2016/17	
	AC enquired about the AFS process plan, methodology	Yes
	AC members asked about the current and previous years' Irregular Expenditure...	Yes
	AC members enquired about the consideration of the amended GRAP 17 interpretation, debt impairment due to 2016 Local Government elections.	Yes
	MSCOA progress report for quarter 04 of 2016/17 FY	
	Th at the MSCOA progress report be noted. APC advised management to go through National Treasury circulars on MSCOA process.	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	Internal Audit Progress report against the approved Annual Plan for 2016/17 FY and Internal Audit Reports	
	That an IN-Committee with the Acting MM, CFO, Internal Audit and APC members be held to discuss internal audit and AC functionality including the reports packaged for the meeting.	Yes
	APC advised management to complete all the reports where management comments were still outstanding.	Partially done
	Internal Audit requested APC to carry over all the unfinished internal audit projects to the 2017/18 FY.	Yes
	APC selected few internal audit findings and tested management commitments on the agreed corrective actions.	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	APC advised management to schedule a workshop to discuss the following: Internal Audit process, Methodology, Audit Committee Functions, IA Charter, AC Charter, Risk Management, etc. The suggested workshop to be confirmed by management and various stakeholders will be notified about it.	No
	AGSA/ Management Action Plan 2015/16 FY	
	AC members advised Management to complete and submit Quarterly Key Control dashboard to AGSA. AC adopted it and advised management to submit it to AGSA and the oversight bodies.	Yes. Occurred on the 30 August 2017
	GENERAL	
	APC proposed the special AC meeting to be held on the afternoon of the 29 August 2017, where Management promised to confirm it.	Yes. Held on the 30 August 2017
30-Aug-17	Draft AFS of 2016/17FY	

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	AC members were satisfied with the inputs from GPT, GP COGTA and AGSA officials and the state of readiness by the municipality to submit the draft AFS to AGSA by the 31 August 2017.	Yes
	Annual Performance Report of 2016/17 FY	
	AC members were not fully satisfied with the APR because there were no quarterly performance management reports which were tabled to the AC meetings throughout 2016/17 AC scheduled meetings. AC members advised management to correct and complete it before submitting it to AGSA on the 31 August 2017.	Yes
	AC members noted that the SDBIP was not revised by management during the Budget adjustment period on 2016/17 FY. AC advised management to review IDP process, Strategy, Mid-Term and APR framework.	No
	Internal Audit reports 2016/17 FY	

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	That the reports be adopted and submitted to AGSA	Yes
	That Internal Audit should prepare the Internal Audit Action Plan and report periodically on its implementation to the AC.	Yes
	AC members stated that as long as the scope and objectives were discussed and agreed, CITO and Management should correct what they can afford on ITGC. Audi Conclusion to remain.	Yes
	AGSA/ Management Action Plan 2015/16 FY	
	AC members advised Management to complete and submit Quarterly Key Control dashboard to AGSA. AC adopted it and advised management to submit it to AGSA and the oversight bodies.	No
	GENERAL	

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
	<p>An IN-Committee of the AC members was held where the following were discussed: Agenda for the 30 August 2017 Special AC meeting, Updated AFS, APR, Council sitting for 31 August 2017, Strategic Risk Assessment Implementation Plan of 2017/18 FY, SIU introductory meeting held on the 29 August 2017 and the other one scheduled for the 01 September 2017 and the HR Audit Report by COGTA service provider.</p>	Yes

APPENDIX G – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIP

Long Term Contracts (20 Largest Contracts Entered into during Year 0)					
					R' 000
Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
MICROMEGA REVENUE MANAGEMENT	APPOINTMENT OF METER READER TO PERFORM WATER AND ELECTRICAL METER READING ON BEHALF OF THE MUNICIPALITY	6-Apr-2009	6-Apr-2012	MRS SINDI BOYI	R1 001 932.00 INCL.VAT FOR THE 1ST YEAR AND BE ADJUSTED ANNUALLY IN CPIX
BUSINESS CONNEXION	INFORMATION,COMMUNICATION AND TECHNOLOGY INFRASTRUCTURE	11-May-2009	11-May-2012	MR SYDNEY ZWANE	R 6 105 828,60
BUSINESS CONNEXION	INFORMATION,COMMUNICATION AND TECHNOLOGY INFRASTRUCTURE	11-May-2009	11-May-2012	MR SYDNEY ZWANE	R 211 919,89
SHANDUKANI TECHNOLOGIES	WEBSITE MAINTENACE	1-Nov-2011	11-Jan-2014	MR SYDNEY ZWANE	R 90 000,00
WEBB INDUSTRIES	POINT TO POINT LINK SYSTEM	1-Nov-2002	1-Nov-2007	MR SYDNEY ZWANE	R 196 704,00
DBSA	RATANDA ELECTRICITY SUPPLY	30-Jun-2006	30-Jun-2021	MRS SINDI BOYI	5 000 000,00
DBSA	LONG TERM LOAN	16-Jan-2010	16-Jan-2030	MRS SINDI BOYI	9 000 000,00
DBSA	LONG TERM LOAN	16-Jan-2010	16-Jan-2022	MRS SINDI BOYI	4 000 000,00
DBSA	LONG TERM LOAN	18-Jan-2008	18-Jan-2028	MRS SINDI BOYI	35,000,000.00 PLUS INTEREST
DBSA	LONG TERM LOAN	1-Jul-2010	1-Jul-2030	MRS SINDI BOYI	R7,807,015.00

Long Term Contracts (20 Largest Contracts Entered into during Year 0)					
					R' 000
Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
DBSA	LONG TERM LOAN	1-Jul-2010	1-Jul-2030	MRS SINDI BOYI	R16,000,000.00
DBSA	LONG TERM LOAN	1-Jul-2010	1-Jul-2022	MRS SINDI BOYI	R5,171,700.00
SWANDRE ELECTRICAL	GENERAL MAINTENANCE OF ELECTRICAL INFRASTRUCTURE IN IMPUMELELO, KWAZENZELE AND MUNICIPAL BUILDING IN THE AREA	1-Sep-2011	1-Sep-2014	MRS JACQUELINE CHAUKE	R1915.00 FOR ALL SERVICES AS INDICATED IN THE QUANTITY LIST
ABSA BANK	BANKING SERVICES	13-Jul-2013	30-Jun-2018	MRS MAGDA LAWRENSON	R2,236,800.00
QUIDITY CC	RECORDS MANAGEMENT AND CONTROL OF RECORDS	31-Mar-2010	31-Mar-2013	MRS DUDU TSHABALALA	R4276.11 INCL.VAT FOR THE 1ST YEAR AND BE ADJUSTED ANNUALLY IN CPIX
ENDIPHASE	RE-CONNECTION AND CONNECTION OF ELECTRICAL METERS	1-Jun-2013	1-Jun-2016	MRS SINDI BOYI	BASED ON THE AMOUNT STATED ON THE TENDER DOCUMENT
AMAZA TELEMATICS & FLEET MANAGEMENT	PROVISION OF SERVICES RELATING TO THE DEVELOPMENT AND MANAGEMENT OF REALTIME FLEET MANAGEMENT	1-Nov-2013	30-Oct-2018	MR JANKIE KHUMALO	R 4 617 746,38
The municipality does not have Public Private Partnership					T H.1

APPENDIX H – DISCLOSURES OF FINANCIAL INTERESTS

Municipal Entity/Service Provider Performance Schedule							
Name of Entity & Purpose	(a) Service Indicators	Year 0		Year 1			
	(b) Service Targets	Target	Actual	Target		Actual	
		*Previous Year		*Previous Year	*Current Year		
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	
BUSINESS CONNEXION	ICT SUPPORT	YES	YES	YES	YES	YES	
MICROMEGA REVENUE	WATER AND ELECTRICITY METER READING	YES	YES	YES	YES	YES	
MESO GROUP	MULTI-FUNCTIONAL DEVICES AND DOCUMENT MANAGEMENT SYTEM	YES	YES	YES	YES	YES	
IMPISI SECURITY SERVICES	PROVISION OF SECURITY SERVICES	YES	YES	YES	YES	YES	

*Note: This statement should include no more than the top four priority indicators. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; **Current Year' refers to the targets set in the in the Year 1 Budget/IDP round. Note that all targets must be fundable within approved budget provision. In column (ii) set out the Service Indicator (In bold italics) then the Service Target underneath (not in bold*

Disclosures of Financial Interests		
Period 1 July to 30 June of Year 0 (Current Year)		
Position	Name	Description of Financial interests* (Nil / Or details)
(Executive) Mayor	Cllr Lerato Maloka	N/A
Member of MayCo / Exco	Cllr T Ramothibe	N/A
	Cllr M Motsepe	a)-j)N/A
	Cllr T Motsepe	a)-j)N/A
	Cllr T Moremi	N/A
	Cllr K Rakitla	a)-j)N/A
Councillor	LS Gamede	a)-b)N/A
	PR Mchunu	a)-d) N/A e)Zmatororo Car Wash f)-j) N/A
	MVM Malefela	N/A
	ME Magazi	N/A

Disclosures of Financial Interests		
Period 1 July to 30 June of Year 0 (Current Year)		
Position	Name	Description of Financial interests* (Nil / Or details)
	TJ Gama	a)No b)No c)No d)No e)Gamzeni Enterprise PTY f)Taxi Owner g)No h)No i)No j)No
	TP Nyembe	a)-j)N/A
	NT Mofokeng	a)No b)No c)Tokolohong CPA d)No e)No f)No g)No h)No i)MGF j)No
	JM Sababsaba	N/A
	BV Mogorose	a)-j)N/A
	MK Rakitla	a)-j)N/A
	T Motsepe	a)-b)N/A
	SHAC Paul	a)-h)No i) Salam, Old Mutual j)No
	MV Motsepe	a)-j)N/A
	SJ Mnyakeni	a)-c) e) Inkandla Smith Trading PTY (LTD)
	ZS Twala	a)-d)No f) Manyamande Catering & Cleaning
	MS Lukhele	a)No b) Vukasizwe Brick making c)-j)No
	AZ Abdullah	a)-j)N/A
	JM Sabasaba	a)-j)No
	Boshoff	Sunset Point Properties, Mari Properties

Disclosures of Financial Interests		
Period 1 July to 30 June of Year 0 (Current Year)		
Position	Name	Description of Financial interests* (Nil / Or details)
	Holtzhausen	N/A
	MP Mtshonyane	Mzansi Family Trust
Municipal Manager	Vacant	
Chief Financial Officer	Vacant	
Deputy MM and (Executive) Directors	Advocate Gugulethu Thimane	Directorship Board Member Routs Regulations
	S'busiso Dlamini	Lamanfa Consulting - Dormant DAIA Petroluem - Dormant South African Planning Institute
	Nompumeleo Khawula	NPC - Thabasande

APPENDIX I – REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote						
R' 000						
Vote Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 1 - Community Services	29 624	71 356	74 460	21 001	-240%	-255%
Vote 2 - Executive & Council	7 535	8 321	8 321	9 703	14%	14%
Vote 3 - Development & Planning	5 200	6 098	6 098	3 419	-78%	-78%
Vote 4 - Budget & Treasury Office	237 918	256 770	25 670	273 999	6%	91%
Vote 5 - Management Support Services	2779	1684	1684	1 928	13%	13%
Vote 6 - Internal Audit	-	-	-	-	0%	0%
Vote 7 - Infrastructure Services	542 144	611 316	611 316	746 272	18%	18%
Total Revenue by Vote	825	956	728	1 056	(0)	(0)
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3						
T K.1						

APPENDIX J – REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Source						
						R '000
Description	Year -1	Year 2020/21			Year 0 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	131 812	135 626	141 275	131 809	-3%	-7%
Property rates - penalties & collection charges	–	–	–	–	0%	0%
Service Charges - electricity revenue	338 139	367 084	358 119	338 139	-9%	-6%
Service Charges - water revenue	121 735	129 982	155 811	139 544	7%	-12%
Service Charges - sanitation revenue	28 995	32 977	32 937	31 161	-6%	-6%
Service Charges - refuse revenue	30 197	35 285	34 795	33 086	-7%	-5%
Service Charges - other	–	–	–	–	0%	0%
Rentals of facilities and equipment	6 280	5 588	5 699	6 688	16%	15%
Interest earned - external investments	5 087	4 619	4 619	2 723	-70%	-70%
Interest earned - outstanding debtors	28 771	31 369	31 369	33 713	7%	7%
Dividends received	–	–	–	–	0%	0%
Fines	1 155	35 066	6 100	1 522	-2205%	-301%
Licences and permits	48	35	8	15	-136%	45%
Agency services	–	–	–	–	0%	0%
Transfers recognised - operational	221 074	233 823	285 392	267 643	13%	-7%
Other revenue	146 333	4 223	5 888	56 668	93%	90%
Gains on disposal of PPE	–	–	–	–	0%	0%
Environmental Protection	–	–	–	–	0%	0%
Total Revenue (excluding capital transfers and contributions)	1 059 627	1 015 676	1 062 013	1 042 711	2.59%	-1.85%
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.						T K 2

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: excluding MIG						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Equitable share	133765	133765	133765	0%	0%	
<i>Finance Management Grant</i>	1550	1550	1547	0%	0%	
<i>Expanded Public Works Program Integrated Grant</i>	1460	1460	1460	0%	0%	
<i>Libraries plan</i>	7000	8619	5257	-33%	64%	
<i>Expanded Public Works Program (Cogta)</i>	1004	1004	1004	0%	0%	
<i>Municipal Disaster Relief Grant</i>	0	685	685	100%	0%	
<i>Grap 17 Compliance</i>	1000	1000	1000	0%	0%	
<i>Integrated National Electrification Grant</i>	13000	13000	12908	-1%	1%	
<i>Energy Efficiency and Demand Side Management Grant</i>	7000	7000	6883	-2%	2%	
<i>Water Services Infrastructure Grant</i>	15000	15000	9872	-52%	52%	
<i>Recapitalization of Community Libraries Grant</i>	10000	11484	5828	-72%	97%	
<i>Small business development grant</i>	0	0	286	100%	-100%	
<i>Performance management system grant</i>	0	500	149	0%	0%	
Total						

* This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.

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APPENDIX M: CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure - Total	-	39	33	-	-	-	-
Infrastructure: Road transport - Total	-	10	9	-	-	-	-
Roads, Pavements & Bridges		9 500	8 571				
Storm water		0	0				
Infrastructure: Electricity - Total	-	11	10	-	-	-	-
Generation							
Transmission & Reticulation		10 200	7 491				
Street Lighting		704	2 100				

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Infrastructure: Water - Total	–	8	14	–	–	–	–
<i>Dams & Reservoirs</i>		7 500	13 863				
<i>Water purification</i>							
<i>Reticulation</i>							
Infrastructure: Sanitation - Total	–	12	1	–	–	–	–
<i>Reticulation</i>		11 500	670				
<i>Sewerage purification</i>							
Infrastructure: Other - Total	–	–		–	–	–	–
<i>Waste Management</i>							
<i>Transportation</i>							
<i>Gas</i>							
<i>Other</i>							
Community - Total	–	5		–	–	–	–
Parks & gardens			503				
Sportsfields & stadia							
Swimming pools							
Community halls							
Libraries		1 667	4 849				
Recreational facilities							
Fire, safety & emergency							
Security and policing		1 000					
Buses							

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Clinics							
Museums & Art Galleries							
Cemeteries		1 500	195				
Social rental housing							
Other		1 000	79				
Table continued next page							

Capital expenditure by Asset Class							
Heritage assets - Total	-	-		-	-	-	-
Buildings							
Other							
Investment properties - Total	-	-		-	-	-	-
Housing development							
Other							
-							
Other assets	-	7		-	-	-	-
General vehicles		900	759				
Specialised vehicles		1 500	0				

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Plant & equipment		1 890	1 015				
Computers - hardware/equipment		2 300	1 200				
Furniture and other office equipment							
Abattoirs							
Markets							
Civic Land and Buildings							
Other Buildings		500	1 600				
Other Land							
Surplus Assets - (Investment or Inventory)							
Other							
<u>Agricultural assets</u>	-	-		-	-	-	-
<i>List sub-class</i>							
<u>Biological assets</u>	-	-		-	-	-	-
<i>List sub-class</i>							
<u>Intangibles</u>	-	0		-	-	-	-
Computers - software & programming		350					
Other (<i>list sub-class</i>)							

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Total Capital Expenditure on new assets	-	52		-	-	-	-
Specialised vehicles	-	2		-	-	-	-
Refuse		1 500					
Fire							
Conservancy							
Ambulances							
* Note: Information for this table may be sourced from MBRR (2009: Table SA34a)							
T M.1							

Capital Expenditure - Upgrade/Renewal Programme*							
R '000							
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure - Total	-	1		-	-	-	-
Infrastructure: Road transport -Total	-	1		-	-	-	-
Roads, Pavements & Bridges		500					

Capital Expenditure - New Assets Programme*							
							R '000
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<i>Storm water</i>							
Infrastructure: Electricity - Total	-	-		-	-	-	-
<i>Generation</i>							
<i>Transmission & Reticulation</i>							
<i>Street Lighting</i>							
Infrastructure: Water - Total	-	-		-	-	-	-
<i>Dams & Reservoirs</i>							
<i>Water purification</i>							
<i>Reticulation</i>							
Infrastructure: Sanitation - Total	-	-		-	-	-	-
<i>Reticulation</i>							
<i>Sewerage purification</i>							
Infrastructure: Other - Total	-	-		-	-	-	-
<i>Waste Management</i>							
<i>Transportation</i>							
<i>Gas</i>							
<i>Other</i>							
Community	-	-		-	-	-	-
<i>Parks & gardens</i>							
<i>Sportsfields & stadia</i>							
<i>Swimming pools</i>							

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Community halls							
Libraries							
Recreational facilities							
Fire, safety & emergency							
Security and policing							
Buses							
Clinics							
Museums & Art Galleries							
Cemeteries							
Social rental housing							
Other							
Heritage assets	-	-		-	-	-	-
Buildings							
Other							
<i>Table continued next page</i>							
<i>Table continued from previous page</i>							
Capital Expenditure - Upgrade/Renewal Programme*							
R '000							
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<u>Investment properties</u>	-	-		-	-	-	-
Housing development							
Other							
<u>Other assets</u>	-	-		-	-	-	-
General vehicles							
Specialised vehicles							
Plant & equipment							
Computers - hardware/equipment							
Furniture and other office equipment							
Abattoirs							
Markets							
Civic Land and Buildings							
Other Buildings							
Other Land							
Surplus Assets - (Investment or Inventory)							
Other							
<u>Agricultural assets</u>	-	-		-	-	-	-
List sub-class							
<u>Biological assets</u>	-	-		-	-	-	-

Capital Expenditure - New Assets Programme*							
R '000							
Description	Year -1	Year 2020/21			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<i>List sub-class</i>							
Intangibles	-	-		-	-	-	-
Computers - software & programming							
Other (<i>list sub-class</i>)							
Total Capital Expenditure on renewal of existing assets	-	1		-	-	-	-
Specialised vehicles	-	-		-	-	-	-
Refuse							
Fire							
Conservancy							
Ambulances							
* Note: Information for this table may be sourced from MBRR (2009: Table SA34b)							
T M.2							

APPENDIX P: SERVICE BACKLOGS: SCHOOLS AND CLINICS

There are no service connection backlogs in schools and clinics around Lesedi LM.

Service Backlogs: Schools and Clinics				
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
Schools (NAMES, LOCATIONS)				
N/A				
Clinics (NAMES, LOCATIONS)				
N/A				
Names and locations of schools and clinics lacking one or more services. Use 'x' to mark lack of service at appropriate level for the number of people attending the school/clinic, allowing for the proper functioning of the establishment concerned.				
T P				

APPENDIX R: DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the municipality: Year 0				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value Year 0 R' 000	Total Amount committed over previous and future years
Not applicable as the municipality did not make any loans or grants to any entity				
* Loans/Grants - whether in cash or in kind				T R

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