

ANNEXURE A



ANNUAL REPORT

2024/25



**City of
Ekurhuleni**

a partnership that works

TABLE OF CONTENT

Chapter 1 – Mayor’s foreword and executive summary	5	Component C: Planning and development	181
Component A: Mayor’s foreword	6	3.10 Introduction to planning and development	181
1.1 Municipal manager’s overview	6	3.11 Local economic development (including tourism and market places)	187
1.2 Municipal functions, population and environmental overview	8	Component D: Community & social services	203
1.3 Service delivery overview	20	3.12 Libraries; archives; museums; galleries; community facilities; other (theatres, zoos, etc)	204
1.4 Financial health overview	21	3.13 Cemeteries and crematoriums	208
1.5 Organisational development overview	24	3.14 Child care; aged care; social programmes	212
1.6 Auditor General report: year 2024/25	25	Component E: Environmental protection	214
1.7 Statutory annual report process	25	3.15 Pollution control	215
Chapter 2 – Governance	29	3.16 Bio-diversity; landscape (incl. open spaces); and other (eg. coastal protection)	222
Component A: Political and administrative governance	30	Component F: Health	227
2.1 Political governance	30	3.17 Clinics	227
2.2 Administrative governance	33	3.18 Ambulance services	229
Component B: Intergovernmental relations	37	3.19 Health inspection; food and abattoir licensing and inspection	229
2.3 Co-operative governance and intergovernmental relations overview	37	Component G: Security and safety	223
Component C: Public accountability and participation	48	3.20 Police	223
2.4 Public meetings	80	3.21 Fire services	235
2.5 IDP participation and alignment	96	3.22 Other (disaster management, animal licensing and control, control of public nuisances and other)	241
Component D: Corporate governance	96	Component H: Sport and recreation	247
2.6 Risk management	97	3.23 Sport and recreation	249
2.7 Anti-corruption and fraud	98	Component I: Corporate policy offices and other services	255
2.8 Supply chain management	99	3.24 Executive and council	255
2.9 By-laws 2	100	3.25 Financial services	264
2.10 Websites	101	3.26 Human resource services	265
2.11 Public satisfaction on municipal services: public satisfaction levels	102	3.27 Information and communication technology (ICT) services	267
Chapter 3 – Service delivery performance (Performance report part I)	106	3.28 Property; legal; risk management and procurement services	273
Component A: Basic services	107	Chapter 4 – Organisational development performance (Performance report part II)	241
3.1 Water provision; Comment on water use by sector	108	Component A: Introduction to the municipal personnel	419
3.2 Wastewater (sanitation) provision	118	4.1 Employee totals, turnover and vacancies	420
3.3 Electricity	129	4.2 Policies	422
3.4 Waste management: refuse collections, waste disposal, street cleaning and recycling)	137	4.3 Injuries, sickness and suspensions	424
3.5 Human settlement	144	4.4 Performance rewards	431
3.6 Free basic services and indigent support	151		
Component B: Road transport	152		
3.7 Road Transport	163		
3.9 Wastewater (Stormwater drainage)	170		

Component C: Capacitating the municipal workforce	432	Appendix A – Councillors; committee allocation and council attendance	474
4.5 Introduction to workforce capacity development	432	Appendix B – Committees and committee purposes	490
Component D: Managing the workforce expenditure	437	Appendix C – Third tier administrative structure	493
4.6 Employee expenditure	437	Appendix D – Functions of municipality / entity	494
4.7 Comment on upgraded posts and those that are at variance with normal practice	437	Appendix E – Ward reporting	495
		Appendix F – Ward information	458
		Appendix G – Recommendations of the municipal audit committee year	596
Chapter 5 – Financial performance	440	Appendix H – Long term contracts and public private partnerships	597
Component A: Statements of financial performance	441	Appendix I – Municipal entity / service provider performance schedule	598
5.1 Statements of financial performance	442	Appendix J – Disclosures of financial interests	599
5.2 Grants	445	Appendix K: Revenue collection performance by vote and by source	613
5.3 Asset management	450	Appendix K (i): Revenue collection performance by vote	613
5.4 Financial ratios based on key performance indicators	456	Appendix K (ii): Revenue collection performance by source	615
		Appendix L: Conditional grants received: excluding MIG	617
Component B: Spending against capital budget	456	Appendix M: Capital expenditure – new & upgrade/renewal programmes	620
5.5 Capital expenditure	456	Appendix M (i): Capital expenditure - new assets programme	629
5.6 Sources of finance	456	Appendix M (ii): Capital expenditure – upgrade/renewal programme	638
5.7 Capital spending on 5 largest projects	459	Appendix N – Capital programme by project year	647
5.8 Basic service and infrastructure backlogs overview	463	Appendix O – Capital programme by project by ward year	672
		Appendix P – Service connection backlogs at schools and clinics	683
Component C: Cash flow management and investments	465	Appendix Q – Service backlogs experienced by the community where another sphere of government is responsible for service provision	686
5.9 Cash flow	465	Appendix R – Declaration of loans and grants made by the municipality	689
5.10 Borrowing and investments	466	Appendix S – National and provincial outcomes for local government	691
5.11 Public private partnerships	469		
Component D: Other financial matters	469		
5.12 Supply chain management	469		
5.13 GRAP compliance	469		
Chapter 6 – Auditor General audit findings	470		
Auditor-General opinion of financial statements 2023/24	471		
Glossary	472		
Appendices	474		



CHAPTER 1

MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

EXECUTIVE MAYOR'S FOREWORD

EXECUTIVE MAYOR
Cllr Nkosindiphile Xhakaza

This Annual Report stands as both an account of our stewardship of public resources and a reaffirmation of our collective commitment to building a capable, accountable, and responsive City that puts the interests of the people first.

The period under review was marked by immense socio-economic pressures nationally and locally, yet the City of Ekurhuleni has continued to demonstrate resilience through prudent financial management, strengthened governance systems, and a disciplined approach to service delivery.

This administration took a calculated view to fast-track service delivery, a programme that we have been driving in earnest for just over a year now and continue to aggressively pursue. We have as this government adopted 6 key Pillars which are as follows:

- Provision of quality and sustainable services to all residents.
- Rebuilding of a strong financial base to support the city's development.
- Conducting essential repairs and maintenance of public facilities.
- Investment on critical infrastructure in partnership with the private sector.
- Economic development growth and job creation with a special focus on the Aerotropolis and the revitalisation of the manufacturing sector; and
- Preserving Good and Ethical Governance.

This Annual Report is therefore both a mirror of the progress we have made and a compass for the journey ahead. It calls on all of us leaders, officials, partners, and communities to continue strengthening the culture of good governance and fiscal discipline.

In this document you will see the road traversed in meeting the needs of our people. We are pleased that the restoration of the Izimbizo is now a reality, we traversed the city last year and engaged our communities.

The War Room initiative remains a crucial platform for proactively addressing persistent service delivery challenges impacting our citizens. By convening stakeholders and fostering focused discussions, this forum facilitates a deep dive into the root causes of service delivery failures. We have seen great improvement since the introduction of this service delivery model which shall seek to expedite the delivery of services to our people.

Together, let us build an Ekurhuleni that is financially sound, socially just, and developmentally bold.

1.1 MUNICIPAL MANAGER'S OVERVIEW

The City of Ekurhuleni continues to deliver quality, equitable and sustainable municipal services to communities as per the mandate of local municipalities as prescribed in schedule 4B and 5B of the Constitution Act, 1996 (Act 108 of 1996).

Although this has not been an easy task considering the unpredictable financial position of the city due to payment levels, many of our people can attest to the fact that they continue to receive electricity, clean water, better quality roads and stormwater infrastructure.

Despite the political instability that would have brought a great deal of disruption to the service delivery programme for some time prior to the beginning of the 2024/25 financial year, the election of a new administration led by the current Executive Mayor brought much-needed stability in the institution thus ensuring the acceleration of service delivery.



CITY MANAGER
Kagiso Lerutla

In the financial year under review, the city, among others, recorded the following successes:

- 1,293 new streetlights and off-grid solar units were installed, while nearly 190,000 streetlights were repaired under the broader maintenance program.
- Installed over 20 000 portable solar units bringing light to 21 informal settlements.
- The Sivala Ama Pothole campaign ensured the restoration of our road infrastructure.
- Efforts to tighten water security in the region, the city allocated R757 million for capital projects, supporting upgrades to treatment works, reservoirs, and pipelines.
- A total of 458 industrial water meters were replaced.
- The era heralded the metering of informal settlements.
- The city's commitment to tackle water losses and reduce non-revenue water from 30% to 24% by 2030, saw Ekurhuleni become a leader in the Gauteng province in this regard with 29%; and
- The city continued to provide chemical toilets in informal settlements as a measure aimed at restoring the dignity of its people.

As part of the flagship project Shared Economic Infrastructure Facility (SEIF), the RH-Manufacturing Supplier Park received R14.95 million to renovate and expand the Raco Holdings site, creating a shared facility for SMMEs, and the Incubation Centre for manufacturing, engineering, and professional services. Over and above this, efforts to drive inclusive economic growth and employment through targeted initiatives and strategic investments remain on track owing to joint efforts by the city working closely with national and provincial governments.

Furthermore, youth employment initiatives such as the Fetsa Tlala food-security programme and incubation centres, are scaling up our efforts to absorb thousands of young people annually. Ekurhuleni's population trajectory is one of dynamic growth, youthful potential, and rising expectations.

The city's average annual population growth rate of 2.47%, with the population increasing by 28% from 3.18 million in 2011 to 4.066 million in 2022, presents its own challenges for the municipality. This rapid growth places significant pressure on infrastructure and intensifies the demand for basic services, contributing to persistent service delivery backlogs and rising poverty levels.

By leveraging its youthful population, embracing renewable energy, and supporting informal and small businesses, Ekurhuleni is positioning itself for sustainable and equitable growth.

Furthermore, in response to the challenges presented by this vast population growth, Ekurhuleni has begun implementing targeted programs to address food insecurity and broader social vulnerabilities.

These efforts represent a commitment to reverse the trajectory of deepening poverty and ensuring that economic growth translates into tangible improvements in quality of life.

To ease the infrastructure pressures, the city is responding with strategic investments across water, sanitation, electricity, housing, and economic development initiatives. These initiatives are not only improving basic service delivery but also lay the foundation for inclusive urban transformation.

In carrying out our mandate, we have put processes in place to ensure that we continue to deliver a better life for our communities. This we shall achieve through the continuous alignment between the IDP, Service Delivery and Budget Implementation Plan (SDBIP), and other plans while ensuring proper accountability and transparency.

The City has an approved Organisational Performance and Information Management Policy which focuses on planning, service delivery implementation, monitoring, data collection, review, reporting, retrieval and archiving of information. This helps us to report on verified and reliable information.

As we continue with our mandate to provide basic services, we remain concerned at the alarming rate of infrastructure destruction in our area. Streetlights, traffic lights, stop signs and electricity cables are all being vandalized freely, an act that is reversing most of the gains registered over the years. This further affects our budget and service delivery programme as money gets to be redirected from other major projects to replace the vandalised infrastructure.

It is thus our appeal to communities to help us to stop this rampant crime by sharing critical information with the authorities so that those behind this are brought to book and that we end this pandemic.

Yours in Governance

1.2 MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

The City of Ekurhuleni is a Category A municipality, vested with both legislative and executive authority as defined by the Constitution of South Africa. It is one of three metropolitan municipalities in Gauteng Province, occupying 1,975 km² (12%) of the province's land mass yet accommodating 27% of Gauteng's population, and approximately 7% of the national population. The population is heavily concentrated in historically disadvantaged areas such as Daveyton, Tsakane, KwaThema, Thokoza, Katlehong, Tembisa, Vosloorus, and Duduza, resulting in a high population density of 1,609.4 persons per km² which is more than double Gauteng's average and significantly above the national average.

Poverty is most prevalent in townships, informal settlements, and peri-urban zones, where most poor households are found. These spatial and demographic dynamics pose challenges to inclusive development and equitable service delivery.

Census 2022 data shows that Ekurhuleni experienced an average annual population growth rate of 2.47%, with the population increasing by 28% from 3.18 million in 2011 to 4.066 million in 2022. This rapid growth places significant pressure on ageing infrastructure and intensifies demand for basic services, contributing to persistent service delivery backlogs and rising poverty levels. According to the 2024 General Household Survey by Statistics South Africa, Ekurhuleni is home to approximately 4.15 million residents across 1.49 million households, with a balanced gender distribution. The survey also indicates high levels of access to basic services namely:

- 89.1% of households have weekly refuse removal,
- 88.7% have flush toilets connected to sewerage systems,
- 90.9% have electricity for lighting,
- 81.1% live in formal dwellings, and
- 92.5% have piped water within their homes or yards.

While population growth presents opportunities for economic and social development, it also places significant pressure on the City's resources and infrastructure. The rising demand for housing, basic services, and public amenities underscores the need for sustained investment and innovative approaches to service delivery. Throughout the financial year, the City remained committed to delivering quality services to its residents, guided by its strategic objectives and its dedication to inclusive growth, sustainable development, and long-term resilience. Below are some key service delivery highlights over the past year.

Energy Sector Advancements

The City of Ekurhuleni advanced its commitment to sustainable energy and infrastructure modernisation through two key initiatives. The city-wide LED streetlight conversion program which saw the replacement of over 5,000 conventional streetlights and 301 high mast lights in Benoni alone, contributing to improved visibility, reduced maintenance costs, and lower energy consumption. Additionally, 1,293 new streetlights and off-grid solar units were installed, while nearly 190,000 streetlights were repaired under the broader maintenance program.

The city had upgraded its Russell Road substation with the Phomolong and Vulcania substations upgrade nearing completion.

Despite these achievements, vandalism remains a challenge, with an estimated R33.4 million required to replace damaged units. The Palm ridge substation building had caught alight on 3 July 2025. The cause of the fire was due to theft and vandalism. Unidentified persons entered the substation and tampered with substation equipment. As a result of the vandalism, the substation building caught fire. The switchgear and the roof of the substation were severely damaged, one power transformer in the substation yard had also been damaged due to the impact. The supply to affected areas was fully restored on 16 July 2025 after replacement of switchgears were done.

The Dawn Park substation is a POD substation. There was a fault on the Eskom side that affected a transformer. According to Eskom technicians on site on 24 April 2025, the transformer failure was due to vandalism. The City introduced load rotation to supply customers with electricity whilst repairs on the Eskom transformer was in progress.

It is noted that illegal connections, meter tampering and bypassing is occurring in the supply areas of both Palm Ridge and Dawn Park substations. Illegal connections are contributing to circuit failures as they cause overload conditions on the network.

Load shedding required more than normal switching of medium- and high voltage circuits. This frequent switching puts strain on network equipment such as transformers, switchgears, cables and isolators. High stages of load shedding also caused voltage dips and spikes on the network that could damage equipment and lead to premature failure of distribution equipment. When the electricity capacity is reduced due to equipment breakdown the demand may exceed the available capacity, and then the city will introduce load reduction to equitably share the load between affected areas. During high demand peak times, load reduction can be used to protect infrastructure from damage by switching circuits off. Load reduction is mostly applied by Eskom in the Eskom distribution areas.

Complementing these efforts, the city rolled out solar lighting solutions for vulnerable households, installing 20,826 portable solar units across 21 informal settlements. In partnership with other government spheres, a broader solar panel initiative was launched, with the potential to create up to 30,000 jobs. These interventions form part of a strategic approach to enhance energy access, reduce reliance on ageing infrastructure, and combat electricity theft, evidenced by the removal of 25,950 illegal connections during the 2024/25 financial year.

Water and Sanitation

The City continues to make significant strides in water and sanitation service delivery, with strategic investments aimed at enhancing infrastructure, improving efficiency, and expanding access. In the 2024/25 financial year, R550 million has been allocated for maintenance and R757 million for capital projects, supporting upgrades to treatment works, reservoirs, and pipelines. Key achievements include the replacement of 458 industrial water meters, metering of informal settlements, and the reuse of 26 million litres of treated wastewater daily through ERWAT.

The City is actively working to reduce non-revenue water from 30% to 24% by 2030, currently holding the lowest rate in Gauteng at 29%, through initiatives such as leak repairs, improved metering, and the removal of unauthorised connections. The wastewater regionalisation strategy, supported by Infrastructure South Africa and SIDSSA 2025, will consolidate 19 wastewater treatment works into 10 by 2070, with the Tsakane WWTW showcasing innovative HYBACS technology that delivers 60% energy savings and a reuse potential of 338 million litres per day. To bolster water security, 29 new reservoirs are planned, using precast-concrete technology, including notable projects in Northmead (5.5 Mℓ), Isando (15 Mℓ), and Germiston (30 Mℓ), forming part of a broader R7 billion program. Additionally, backup generators have been installed at 21 critical sites to ensure uninterrupted water supply during load-shedding. In addressing sanitation challenges, the city continues to provide chemical toilets in informal settlements as an interim solution, ensuring access to basic sanitation where conventional infrastructure is not yet feasible.

Roads and Transportation

The City of Ekurhuleni launched the intensive "Hlasela Ama Pothole" or "Sivala Ama-pothole" Blitz Programme, demonstrating a proactive approach to road maintenance and infrastructure recovery. By July 2025, the campaign had successfully repaired over 50 kilometres of roads and addressed approximately 275,000 square meters of pothole damage across the municipality. Complementing these efforts, over 7,800 stormwater systems were cleaned and 3,600 traffic signs and road markings restored.

The City allocated substantial funding to this initiative, including R285 million for citywide pothole repairs using hot mix asphalt, R50 million for the Sivala Ama-pothole blitz, and R527 million for the Hlasela Amapotholes campaign. Beyond pothole repairs, broader road upgrades are underway, notably the rehabilitation of a 14km stretch of the R21 freeway, a vital arterial route.

The Gauteng Department of Roads and Transport is also upgrading the D781 (7.97km) and D2192 (2.10km) roads in Benoni from gravel to surfaced roads. To ensure sustained infrastructure development, the City has awarded long-term contracts for road and stormwater upgrades on an as-and-when-required basis until June 2027. The 2025/26 budget allocates R946 million to roads and transport, including R207 million for road marking and stormwater maintenance, R41.3 million for traffic signals, and R54 million for sinkhole repairs. These investments reflect the City's commitment to safe, accessible, and well-maintained transport infrastructure.

The bulk of the 2024/25 road infrastructure investment is in the Eastern Region of the city. The investment is intended to unlock the massive economic potential of the Benoni, Brakpan to Nigel economic corridor. Within these areas there are some key industrial nodes for manufacturing and retail. The planned road infrastructure is part of the long-term vision of the city to revitalise trade and commerce on this corridor. Road infrastructure projects such as over 5 km multi-year Joe Mzamane project are central to this agenda. The road has 2 lanes in each direction and connects Brakpan, Tsakane, Springs to KwaThema. Along this road we find shopping centres, schools, places of worship, factories. The road also has walkways for non-motorized transport for ease of use for both cyclists and pedestrians. The same can be said about the N12 Daveyton interchange bridge.

On the Northern corridors (Tembisa, Kempton Park) the investment has centred primarily on Non-Motorised Transport and bridges. This is mainly to support the BRT route development and to cultivate the ground for a future of an integrated transport infrastructure culture within the city. In Kempton Park, a lot of road rehabilitation work has taken place around CBD. This corridor links to the OR Tambo International Airport and all its sub-divisions and again connects to the Industrial parts such as Sebenza, Isando and Jet Park. In 2024/25 over a 100 km of road has been resurfaced and resealed in this corridor.

Human Settlements

The City of Ekurhuleni has made notable progress in advancing human settlements, with several housing projects reaching key milestones. In July 2025, 416 housing units were handed over to beneficiaries at the John Dube Housing Project in Duduza/Springs, following an earlier handover of 178 houses at the Helderwyk Mega Housing Project on 13 March 2025. The Alliance Extension 6-13 Mega-Housing Project in Springs, expected to deliver 1,639 units, is set to benefit primarily residents of the Lindelani informal settlement. In parallel, the City is also accelerating the provision of serviced stands through the Ikagaleng Rapid Land Release Programme.

A major milestone was reached on 13 March 2025, when 1,620 serviced stands were handed over in Chris Hani Extensions 4-7, Daveyton. These stands, equipped with essential infrastructure such as water, electricity, and sanitation, form part of a broader strategy to empower residents to build their own homes. Additional serviced sites are being rolled out in areas including Brakpan Old Location, Esselen Park, John Dube, Helderwyk, Birchleigh, Leeuwpoort, Daggafontein, and Palm Ridge. This site-and-service model is a cornerstone of the City's long-term plan to reduce the housing backlog and promote sustainable, self-built communities.

Economic Development

The City continues to drive inclusive economic growth and employment through targeted initiatives and strategic investments. In partnership with national and provincial government, the city launched the Shared Economic Infrastructure Facility (SEIF) to support Micro, Small, and Medium Enterprises (MSMEs) by co-funding shared infrastructure. A flagship SEIF project, the RH-Manufacturing Supplier

Park received R14.95 million to renovate and expand the Raco Holdings site, creating a shared facility for 4-6 MSMEs and an Incubation Centre for manufacturing, engineering, and professional services.

The City is also reviving dormant industrial parks, such as Daggafontein Mega City, to stimulate industrial, commercial, and residential development, aligning with its broader reindustrialisation strategy. The city's budget reflected a strong focus on job creation and infrastructure, with R3.1 billion allocated to capital projects that generate employment during both construction and operational phases.

Programmes like the Hlasela Ama Pothole Blitz and Vala Zonke not only improve infrastructure but also contribute to public employment. Additionally, the Fetsa Tlala Food Security Initiative aims to create approximately 30,000 jobs through agricultural support, including solar panel provision and cooperative development. Major infrastructure investments such as the R1.4 billion in energy upgrades, R757 million in water and sanitation capital, R550 million in operational maintenance, R946 million in roads and transport, and R491 million in human settlements are all designed to stimulate economic activity and improve quality of life across the municipality.

Population Details									
Age	2022/23			2023/24			2024/25		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
00-04	163 855	159 232	323 087	164 847	161 143	325 990	166 230	162 893	329 123
05-09	165 104	157 684	322 788	163 280	156 305	319 585	162 102	155 778	317 880
10-14	174 670	169 619	344 289	174 514	169 312	343 826	174 610	169 385	343 995
15-19	158 215	152 624	310 839	164 400	159 431	323 832	168 100	163 582	331 682
20-24	140 505	130 759	271 264	141 596	131 660	273 256	143 833	133 993	277 827
25-29	183 823	170 387	354 210	175 821	161 390	337 212	173 106	157 626	330 732
30-34	199 972	179 036	379 009	207 825	185 967	393 792	211 399	188 506	399 904
35-39	192 878	169 133	362 012	195 123	172 628	367 751	196 075	174 746	370 821
40-44	174 914	149 757	324 671	178 291	153 389	331 680	182 066	157 762	339 828
45-49	156 582	135 849	292 431	159 967	139 216	299 184	163 809	142 690	306 499
50-54	127 239	111 946	239 185	132 596	116 591	249 188	137 541	121 149	258 690
55-59	96 603	90 063	186 666	101 211	92 923	194 135	105 831	95 938	201 768
60-64	67 970	71 106	139 077	70 829	73 274	144 103	74 032	75 555	149 586
65-69	47 632	54 878	102 510	49 509	56 947	106 455	51 498	59 075	110 573
70-74	30 764	38 050	68 814	32 242	39 947	72 189	33 789	41 971	75 761
75+	26 777	43 138	69 916	28 170	45 267	73 437	29 649	47 623	77 273

Tota	2 107	1 983	4 090	2 140	2 015	4 155	2 173	2 048	4 221
I	504	261	765	223	391	614	670	272	942

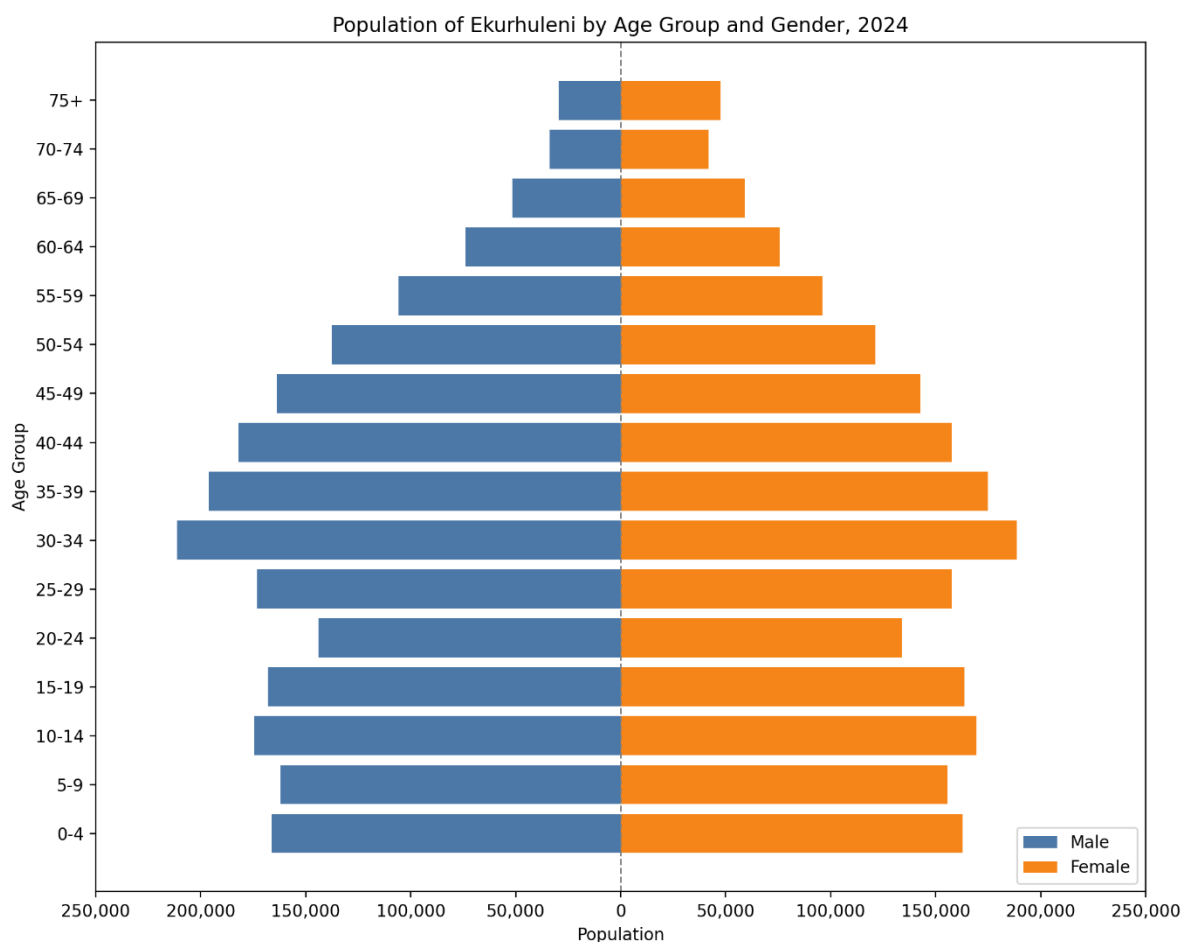
Source: South Africa Regional eXplorer 2646 (2.6w).

T 1.2.2

According to the S&P Global, Regional eXplorer, by the end of the 2024/25, the City of Ekurhuleni was home to an estimated 4.22 million residents which is comprised of approximately 2.17 million men and 2.05 million women. The populations growth reflects an annual growth rate of 1.6%, adding the equivalent of a mid-sized town to the city each year. Such sustained population growth presents both opportunities and challenges for service delivery, requiring continuous expansion of infrastructure and resources. The city's demographic profile is notably youthful, with 31% of residents under the age of 20 and a median age just below 32. This signals a strong future labour force, contingent on the City's ability to scale education, health, and employment programmes.

The senior population, those aged 65 and older now exceeds 260,000 and is gradually increasing, necessitating greater investment in healthcare, accessible transport, and age-friendly infrastructure. The working-age population (20–64 years) comprises 52% of residents, forming the backbone of the local economy and service consumption.

However, unemployment remains a pressing concern, particularly among youth aged 20–24, where rates exceed 50%. Gender distribution is nearly balanced, yet the subtle difference continues to inform planning for housing, public safety, and social support services. To meet the demands of the growing population, the city must annually accommodate an additional 9,000 households, supply six megalitres more water, and manage a 40-megawatt increase in electricity demand. Road and stormwater infrastructure must be maintained at a minimum investment of R900 million per year to prevent service degradation.



Furthermore, youth employment initiatives such as the Fetsa Tlala food-security programme and SEIF incubation centres must scale to absorb tens of thousands annually. In the year under review, the City of Ekurhuleni introduced a dynamic Work Readiness Programme and Exhibition at the Alberton Civic Centre. The two-day activation started on the 27 June 2025, which brought together candidates from the Expanded Public Works Programme (EPWP) and the Ekurhuleni Public Employment Programme (EPEP) for an engaging experience filled with interactive workshops, exhibitions, and valuable networking opportunities. The event also provides a platform for nearly 2,000 newly recruited candidates, who will commence their roles in the new financial year starting in July, to connect with local businesses, government representatives, and youth leaders.

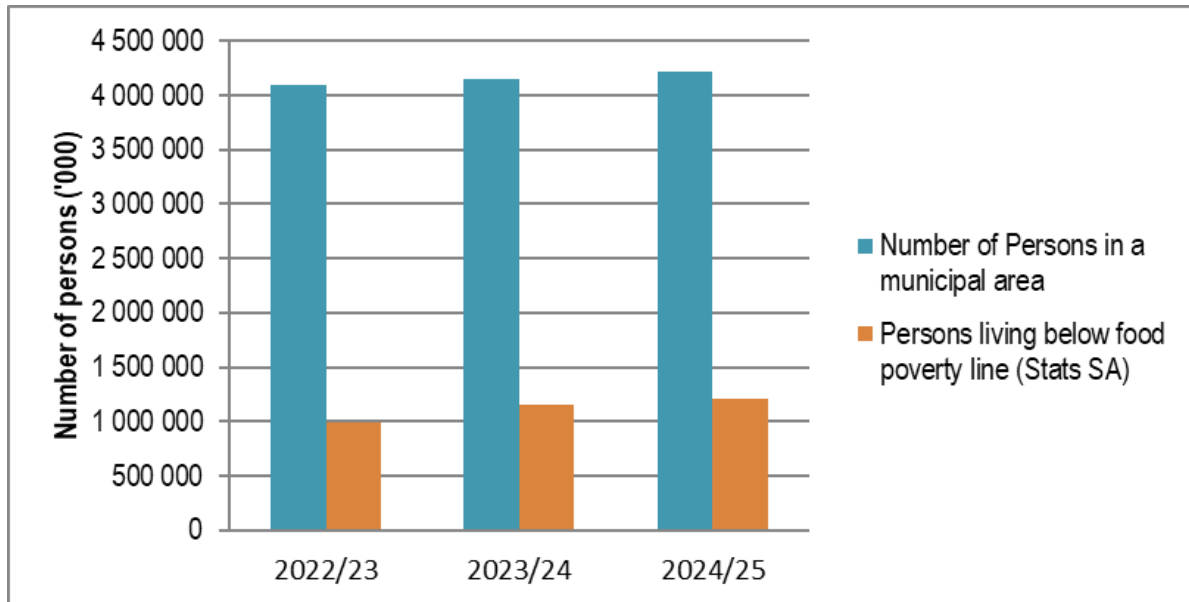
By providing temporary employment opportunities through EPWP and EPEP, the City is empowering the youth with much-needed work experience while contributing to a more sustainable economic future. This initiative does not only support job creation but also strengthens service delivery within our communities.

Ekurhuleni's population trajectory is one of dynamic growth, youthful potential, and rising expectations. The youth population in the City of Ekurhuleni, defined as individuals aged 15 to 34, continues to make up a substantial portion of the metro's demographic profile.

In 2024/25, this group totals approximately 1.34 million people, comprising 696 438 males and 643 707 females. This reflects moderate but steady growth compared to previous years, with the youth cohort representing nearly one-third of the total population. This trend has significant implications for municipal planning, particularly in areas such as education and skills development, employment support, and youth-targeted social programmes.

The figure below shows the number of persons living below the food poverty line in Ekurhuleni from 2022/23 to 2024/25. As the population steadily increased to approximately 4.2 million, the number of

individuals living below the food poverty line also increased, but at a faster rate. This is reflected in the percentage shift from 24.1% in 2022 to 28.7% in 2024, indicating that poverty is not merely expanding with population growth, but intensifying. The food poverty line, defined as the minimum income required to meet essential daily caloric needs, serves as a critical threshold for extreme deprivation. The rising proportion of residents falling below this line suggests that more people are struggling to afford basic nutrition, likely due to worsening economic conditions, high unemployment, and gaps in social support systems.



This trend however also underscores the importance of the City's proactive response. Ekurhuleni has begun implementing targeted programs to address food insecurity and broader social vulnerabilities. These efforts represent a commitment to reversing the trajectory of deepening poverty and ensuring that economic growth translates into tangible improvements in quality of life. While the data highlights serious challenges, it also provides a foundation for focused, evidence-based interventions that can help build a more inclusive and resilient urban future.

The table and chart below illustrate the City's socio-economic status. The socio-economic landscape of Ekurhuleni in 2024/25 reflects a complex interplay of population growth, persistent poverty, and structural inequality, consistent with broader urban trends across South Africa. The socio-economic profile of Ekurhuleni in 2024 reveals deepening structural challenges despite ongoing urban growth. The municipality's population surpassed 4.2 million, with youth cohorts (ages 15–34) continuing to expand, intensifying demand for education, housing, and employment. The unemployment rate remains high, particularly among youth, aligning with national figures from the General Household Survey (GHS) 2024.

Socio Economic Status						
Year	Housing Backlog as proportion of current demand	Unemployment Rate	Proportion of Households with Income between 0-R2400	Proportion of Population in Low-skilled Employment	HIV/AIDS Prevalence	Illiterate people older than 14 years

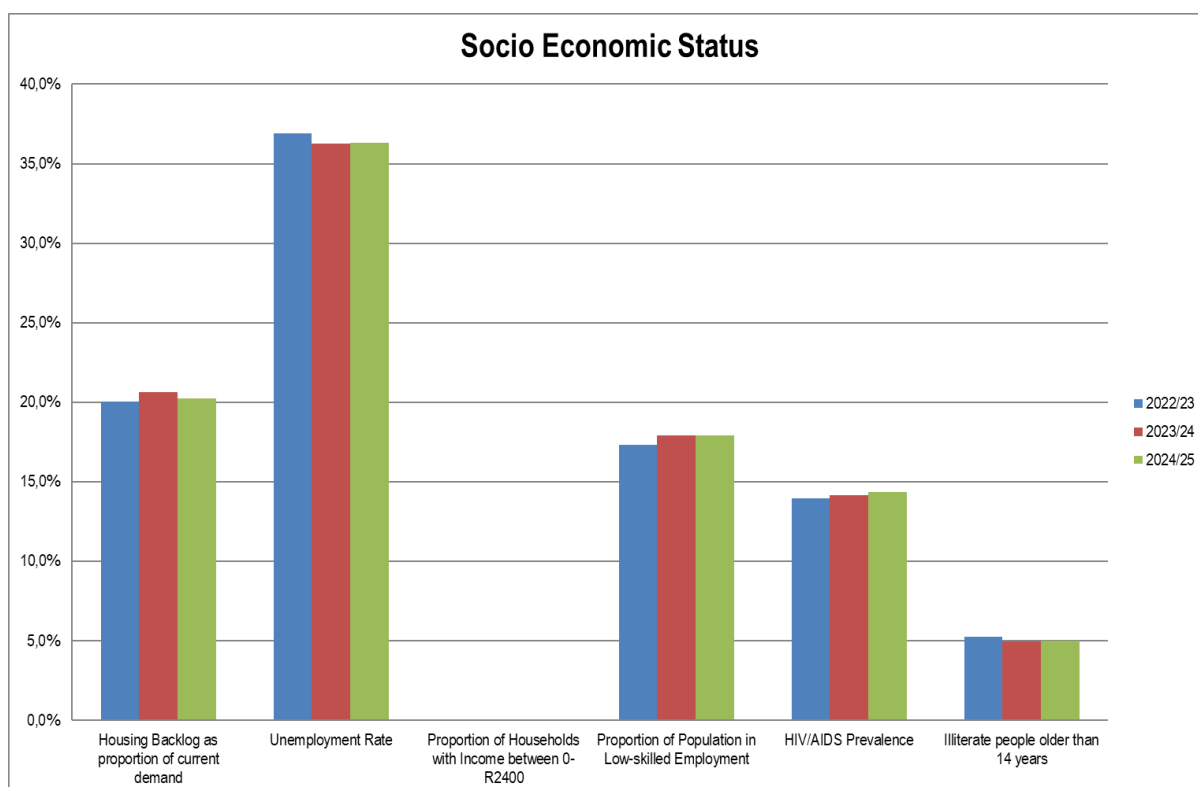
2022/23	20,0%	36,9%	0,0080%	17,3%	14,0%	5,3%
2023/24	20,7%	36,2%	0,0073%	17,9%	14,2%	5,0%
2024/25	20,2%	36,3%	0,0065%	17,9%	14,4%	5,0%
Source: South Africa Regional eXplorer 2646 (2.6w).						T 1.2.4

However, there has been some improvement, where the overall unemployment rate decreased by 0.7% from 36.9% in 2022 to approximately 36.2% in 2023. In 2024 the rate then increased slightly to 36.3%. Ekurhuleni's housing backlog persists, with demand continuing to outpace delivery, especially in informal settlements and newly urbanised zones. The figures indicate that the housing backlog increased by 0.7% between 2022 and 2023 and dropped by 0.5% in 2024, suggesting that more housing has been provided for citizens through re-blocking and formal housing.

S&P Global, Regional Explorer reports that the prevalence of HIV and AIDS has been steadily increasing over the past three (3) years from 14,0% to 14,4%. Despite the implementation of programs to mitigate the virus's dissemination an increasing number of individuals are still testing positive for the virus. Nevertheless, it is possible to contend that the gradual expansion is due to the numerous strategies that have been implemented in the fight against HIV to enhance the health of the City's communities, such as ongoing awareness campaigns.

Over the last 2 years, the illiteracy rate has decreased by 0,3%, which is a positive indicator that efforts are being made to ensure that the community is functionally literate. Consequently, the literacy rate in the metropolis has reached an all-time high of 95%. During the Census 2011, 18% of households were recorded as lacking the necessary income to operate their residences. These households living within an income between R0-R2400 is recorded at 0,0065%. The figure may be higher than anticipated as a result of the increased number of individuals who have lost their employment, particularly in light of the Covid-19 pandemic which impacted numerous companies, necessitating job restructuring and the termination of employees.

The trends above are echoed in various urban inequality assessments, which highlight that poverty is increasingly concentrated in metropolitan areas due to migration, informal employment, and service delivery gaps. While some infrastructure and service indicators have improved marginally, the absolute increase in poor households and persistent socio-economic vulnerabilities underscore the need for more transformative, inclusive urban development strategies. The comparison with national and regional data confirms that Ekurhuleni's challenges are not isolated but part of a broader urban crisis that demands coordinated, multi-sectoral responses.



The table below shows the population and household growth across all eight formal towns in Ekurhuleni between 2021 and 2023. Taken together, the towns added 137 976 people (from 3 996 123-3 858 147) and 77 701 households (from 1 272 901-1 196 200) over the two-year window. This divergence of households growing faster than population points to a gradual shift toward smaller average household sizes. Among the towns, Kempton Park dominates the demographic landscape. It alone supplied 485 254 households and 1 449 985 residents in 2023, and it contributed 57 068 of the city's household growth, and 57 068 of its population growth during the period. Alberton follows as the second-largest contributor, adding 15 034 people (from 738 472 to 764 506) and 15 116 households (from 221 379 to 236 495), while Benoni added 20 871 people and 11 884 households, and Boksburg added 15 559 people and 9 368 households. Germiston, Brakpan, Springs and Nigel together accounted for 25 222 new households and 24 450 new residents, despite having a combined 2023 population base of 1 133 338. This suggests that the larger northern corridor (Kempton Park–Alberton) is expanding more rapidly than the older central and eastern towns.

Absolute numbers therefore reveal a widening gap between the largest and smallest towns. In 2021, Kempton Park already had 413 426 more households than Nigel (454 155 vs 40 729); by 2023 the gap had widened to 441 758 (485 254 vs 43 496). The same pattern appears in the population: Kempton Park's headcount rose from 1 392 917 to 1 449 985, while Nigel inched upward from 137 422 to 141 386. In summary, Ekurhuleni's formal neighbourhoods are expanding steadily, with household formation outpacing population growth. Growth is highly uneven, concentrating in Kempton Park and Alberton, while smaller eastern towns lag.

Overview of Neighbourhoods within City of Ekurhuleni						
Settlement Type	Households			Population		
Towns	2021	2022	2023	2021	2022	2023
Alberton	221 379	229 212	236 495	738 472	751 308	764 506
Benoni	166 649	172 809	178 533	576 587	586 842	597 458
Boksburg	146 747	151 550	156 115	477 164	484 841	492 723

Overview of Neighbourhoods within City of Ekurhuleni						
Settlement Type	Households			Population		
Towns	2021	2022	2023	2021	2022	2023
Brakpan	107 818	112 080	116 030	360 478	367 848	375 289
Germiston	119 899	123 925	127 433	350 263	356 806	363 144
Kempton Park	454 155	470 758	485 254	1 392 917	1 421 749	1 449 985
Nigel	40 729	42 126	43 496	137 422	139 311	141 386
Springs	74 390	76 968	79 313	245 927	249 622	253 519
Sub-Total	1 196 200	1 237 250	1 272 901	3 858 147	3 926 677	3 996 123
Informal settlements						
A total of 119 informal settlements *	164 178					
Sub-Total	164 178					
*Figure was sourced from the Human Settlement (Socio Economic Survey 2016)						
Source: South Africa Regional eXplorer 2496 (2.6w)						
T 1.2.6						

Natural Resource - Green Infrastructure within the City of Ekurhuleni's and it's protection

The City of Ekurhuleni is ecologically and geographically unique, situated within South Africa's grassland biome and forming the upper catchments of both the Vaal and Crocodile Rivers. This positioning makes Ekurhuleni a critical node in the national hydrological network and a custodian of vital natural systems that underpin the city's resilience, livability, and public health.

The city's landscape is interwoven with a rich tapestry of hydrological features—permanent rivers, valley-bottom wetlands, depression pans, and artificial lakes and dams. These include the Rietvlei, Hennops, Blesbokspruit, Rietspruit, Elsburgspruit, and Natalspruit rivers, which converge to form the Olifants and Klip Rivers, feeding into South Africa's major river systems. These water bodies are not only ecological assets but also serve as natural infrastructure, providing flood attenuation, water purification, and climate regulation.

Wetlands and pans across the city—many mapped in the National Freshwater Ecosystem Priority Areas (NFEPA)—are lifelines for both biodiversity and communities. They host a remarkable diversity of species, including Red Data species such as rare frogs and endemic birdlife found only in this region. These ecosystems are under increasing pressure from urban expansion, mining, and pollution, yet they remain irreplaceable in their role of supporting biological diversity, disaster risk reduction, and human well-being.

The city's Bioregional Plan (2020) reveals a concerning decline in Critical Biodiversity Areas (CBAs) from 17% in 2015 to 13.1%, highlighting the urgency to protect what remains. These areas are home to threatened grassland species, amphibians, and migratory birds, and they provide essential ecosystem services—from carbon sequestration and temperature regulation to recreation, mental health, and cultural identity.

Ekurhuleni's natural systems are deeply embedded in the socio-economic fabric of its communities. Wetlands and open spaces are used for religious ceremonies, leisure activities, birding tourism, and subsistence livelihoods. The Blesbokspruit RAMSAR site, for example, is not only a biodiversity hotspot but also a focal point for international collaboration through the Blue Deal project, which combines ecological restoration with job creation and skills development.

Strategic Linkages to GDS2055: Sustainable Environmental Benefit

The GDS2055 identifies Sustainable Environmental Benefit as a core strategic pillar, which aligns directly with the city's environmental priorities:

GDS2055 Component	Linkage to Natural Systems
Ecological Integrity	Protection of CBAs, ESAs, and Ramsar wetlands (e.g., Blesbokspruit)
Water Security	Integrated catchment management, floodline protection, wetland rehabilitation
Climate Resilience	Preservation of ridges and corridors, mitigation of urban heat islands
Green Infrastructure	Expansion of EBOSS, urban greening, and open space systems
Pollution Control	Wetlands as natural filters for mining and urban runoff
Livability & Health	Recreational, cultural, and mental health benefits from open spaces
Sustainable Land Use	Policy integration of ecological systems into land use planning

Implementation Through Growth Management Strategy (GMS)

The GMS operationalises these goals through spatial planning tools such as Functional Growth Management Areas (FGMAs):

- **Protection Areas:** Safeguard wetlands, ridges, and biodiversity hotspots.
 - **Stabilisation Areas:** Manage development in dolomitic and undermined zones.
 - **Expansion Areas:** Require environmental screening and green infrastructure.
 - **Intensification Areas:** Promote compact growth with integrated ecological corridors.
- These areas are supported by the Bioregional Plan, Catchment Management Plans, and Environmental Policy Implementation Plan, ensuring that ecological systems are embedded in infrastructure, housing, and economic development.

Community Relevance & Socio-Ecological Value

Natural systems in Ekurhuleni are not just ecological assets—they are community lifelines:

- Flood mitigation protects informal settlements and downstream users.
 - Wetlands and pans support cultural, recreational, and religious practices.
 - Open spaces contribute to mental health, leisure, and urban cooling.
 - Blue Deal partnerships (e.g., Blesbokspruit RAMSAR site) create jobs and build local capacity.
- Biodiversity underpins food systems, nutrition, and public health.

Strategic Imperative

To ensure resilience, livability, and citizen well-being, Ekurhuleni must:

- Protect and restore natural resources through integrated planning.
- Address climate change via nature-based solutions and green infrastructure.
- Enhance the green environment to support health, equity, and sustainability.
- Empower communities through inclusive environmental governance and partnerships.

These imperatives are not optional—they are foundational to the city's long-term development vision under GDS2055. By embedding biodiversity and hydrological systems into the city's spatial and development frameworks, Ekurhuleni can “bend the curve” on biodiversity loss and build a healthier, more resilient city for current and future generations.

1.2.8 COMMENT ON BACKGROUND DATA: DEMOGRAPHIC CHALLENGES AND OPPORTUNITIES

Ekurhuleni faces a complex set of demographic challenges shaped by rapid urbanisation, youth unemployment, and infrastructure strain. With over 4.2 million residents occupying just 12% of Gauteng's land, the city experiences extreme spatial pressure, with a population density exceeding 1,609.4 people per square kilometre which is four times the provincial average. This density drives a housing backlog that grows by approximately 9,000 units annually, now totalling around 240,000 units.

Currently, 18% of residents live in informal dwellings and 9% in backyard structures, reflecting the urgent need for expanded housing delivery. While 66% of residents are of working age, 32% are unemployed, and youth unemployment stands at 36.9%, contributing to the 1.7 million residents living below the upper-bound poverty line and increasing reliance on municipal services and social subsidies. Rapid population growth places continuous stress on infrastructure, with every 70,000 new residents requiring an estimated 6–7 ML/day of water and 40 MW of electricity; straining reservoirs, pipelines, substations, and housing delivery systems. Additionally, the spatial mismatch between residential and economic zones inflates commuter costs and inefficiencies, especially for those reliant on walking or taxis.

Despite these challenges, Ekurhuleni's demographic profile also presents significant opportunities. The city's large, youthful population offers long-term economic potential if supported through job creation, education, and skills development. Infrastructure investment expanded access to education, and support for the informal economy can unlock productivity in underdeveloped areas. The City is advancing energy equity through programs such as solar lighting in informal areas, LED streetlight retrofitting, and the procurement of 300 MW of solar energy. These initiatives not only reduce the carbon footprint but also create green jobs and improve energy access for underserved communities. The serviced-stand strategy empowers low-income residents to build formal homes, easing housing demand and promoting tenure security. This approach also stimulates local contractor employment and supports incremental urban development. Facilities like the Shared Economic Infrastructure Facility and the revitalisation of dormant industrial parks aim to grow the informal and small-business sector, essential for absorbing unemployed youth and stimulating township economies. The section below further elaborates on the challenges and opportunities by sector.

Water

Water demand is increasing by over 6–7 ML/day annually due to population growth. In response, R757 million in capital and R550 million in maintenance has been allocated for 2025/26. The City plans 29 new reservoirs and has installed backup generators at 21 critical sites. ERWAT currently reuses 26 ML/day of treated wastewater, with a future reuse potential of 338 ML/day. These investments safeguard supply during load-shedding, reduce non-revenue water (now the lowest in Gauteng at 29%), and extend equitable access to informal settlements.

Sanitation

Informal settlements still lack full sewer integration, with chemical toilets remaining a necessary interim measure. ERWAT and the City are consolidating 19 wastewater treatment works into 10 through a R25.39 billion regionalisation strategy. Tsakane WWTW uses energy-efficient HYBACS technology, and informal areas are being metered and linked to infrastructure. Improved sanitation reduces environmental health risks and supports the formalisation of informal settlements.

Electricity

Electricity demand grows by 40 MW per year, while grid aging and illegal connections undermine stability. The City is procuring 300 MW of solar PV from 47 IPPs and investing R1.4 billion annually between 2024/25 and 2025/26. Over 20,826 portable solar lights have been distributed in informal

settlements, more than 190,000 streetlights converted to LED, and 25,950 illegal connections removed. Energy security is improving, local jobs are being created, and the carbon footprint is being reduced. Portable solar units directly serve energy-poor communities.

Housing

A backlog of approximately 240,000 units persists, worsened by urban influx and limited delivery, especially in informal and backyard settings. The City has handed over 416 units in John Dube, 178 units in Helderwyk, and rolled out 1,620 serviced stands via the Ikagaleng Land Release Programme. R491 million has been allocated to Human Settlements for 2025/26, including hostel redevelopment and social housing support. The site-and-service model enables self-build and improves tenure security. However, backlogs remain significant, and EHC's 0% performance in 2023/24 reflects institutional delivery gaps.

Economic Development

High unemployment, especially among youth and women, spatial mismatch between home and work, and slow absorption of informal traders remain key challenges. The City is responding with SEIF infrastructure hubs for MSMEs, revival of industrial parks, and food/agricultural projects like Fetsa Tlala, which targets 30,000 jobs. These initiatives are integrated with transport and land-use frameworks under GDS 2055 to stimulate township economies. These efforts promote grassroots entrepreneurship and improve job access in underserved zones. Coupled with infrastructure upgrades, they offer long-term pathways for inclusive growth.

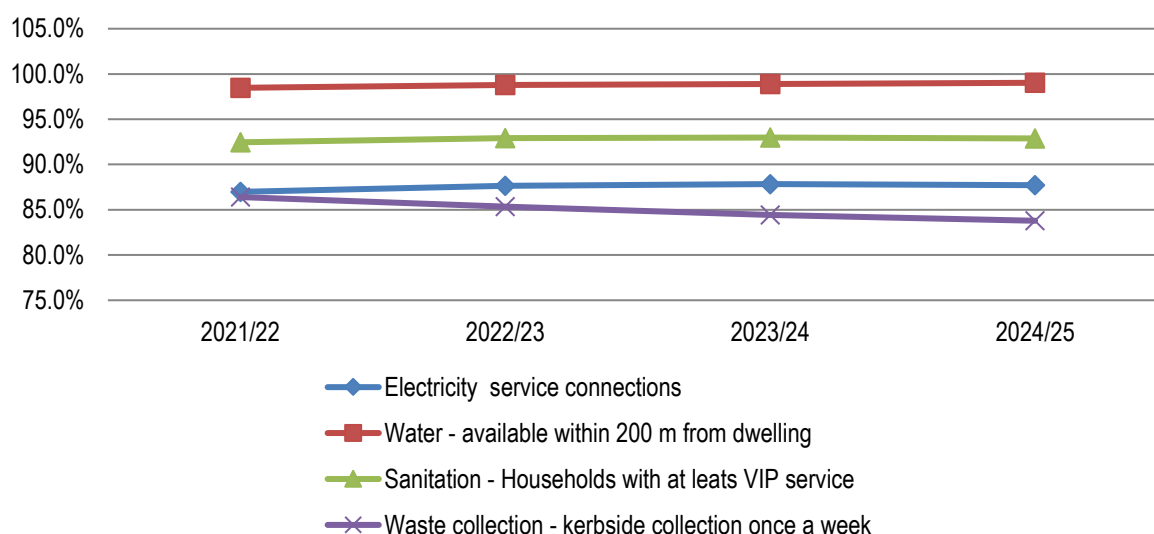
The demographic and infrastructure pressures facing Ekurhuleni are immense, but the City is responding with strategic investments across water, sanitation, electricity, housing, and economic development. These initiatives are not only improving basic service delivery but also laying the foundation for inclusive urban transformation. By leveraging its youthful population, embracing renewable energy, and supporting informal and small businesses, Ekurhuleni is positioning itself for sustainable and equitable growth.

1.3 SERVICE DELIVERY OVERVIEW

Municipalities are the third and local sphere of government and their functions are closest to local communities. Their mandate is prescribed in schedule 4B and 5B of the Constitution Act, 1996 (Act 108 of 1996) and are tasked mainly with the development and provision of basic municipal services to all their communities.

Over the financial year under review, the City of Ekurhuleni placed premium focus towards broadening access to quality and impactful services as part of realizing its goals and objectives adopted by the current term of office. As a result, the status of the city's performance on service delivery presents a combination of some notable progress recorded in delivering against targeted services. Whilst the primary focus was on ensuring the delivery of sustainable supply of services, it continues to experience some challenges that hindered the adherence to its service delivery commitments. In the financial year under review, some of the service delivery achievements and challenges observed include water and sanitation, electricity and waste collection.

Proportion of households with access to basic services



COMMENT ON ACCESS TO BASIC SERVICES

The City of Ekurhuleni continues to perform strongly in the delivery of basic services, maintaining high levels of access across key indicators. In 2023/24, 99.0% of households had access to water within 200 meters of their dwelling exceeding both the Gauteng provincial average of 92% and the national average of 87% and affirming the City's commitment to universal water access. Sanitation services also remain robust, with 92.9% of households receiving at least VIP-level sanitation, closely aligned with Gauteng's 93% and well above the national average of 83.3%.

Over 16% of households do not receive weekly kerbside refuse collection, with coverage declining each year. This is the most notable shortfall where service coverage has consistently declined from 86.4% in 2020/21 to 83.8% in 2023/24. This steady decrease over the years indicates a concerning trend of service deterioration. The concern is that households without regular kerbside collection may resort to informal waste disposal, posing environmental and public health risks. Although household electricity coverage remains high (ranging from 87.0% to 87.8% over the four years), approximately 12% to 13% of households remain unconnected to the electricity grid. This represents a persistent service gap that has not been fully resolved. Notably, the slight decrease from 87.8% in 2022/23 to 87.7% in 2023/24 suggests that progress has stalled, and in some cases, may be regressing. These shortfalls, particularly in waste collection and electricity access, highlight areas where targeted interventions could enhance service delivery and align Ekurhuleni more closely with broader provincial and national performance standards.

1.4 FINANCIAL HEALTH OVERVIEW

The City is still operating on constrained financial environment and has been able, despite the adverse economic conditions, to achieve on set targets on revenue generations, and applied robust financial practices and ensured that measures are in place to spend the budget, in line with all applicable prescripts and set budget limits. The economic challenges translated into additional measures being implemented to maximize revenue collection, these including the intensifying of the credit control policies and programs of the City.

The City's has continued to implement the cost containment measures which ensured that expenditure related to essential service delivery objectives and/or had no negative impact on the City's regulatory environment and governance processes. The city has managed to spend more 99% of its capital expenditure budget in the current financial year. The city continued to apply prudent financial management practices by not raising any external financial borrowings in the current MTREF process and continued to reduce the current external programme.

The table below depicts the comparison between the budget and actual results for the year under review

Financial Overview						
R'000						
Details	2023/2024			2024/2025		
	Adjustment Budget	Actual	Achievement %	Adjustment Budget	Actual	Achievement %
Total Operational Revenue	56 237 408	52 253 386	93%	60 860 581	55 187 365	91%
Total Operational Expenditure	53 530 592	51 923 885	97%	58 041 553	55 832 229	96%
Net Operating Surplus / (Deficit)	2 706 816	329 501		2 819 028	(644 864)	

COMMENT ON OPERATING RATION

The city continued the practices to ensure that allocations on budget and expenditure in terms continue to be within the limits as set by the National Treasury.

The actual expenditure on Employee Costs was approximately 19%, while allocation of Repairs and maintenance, and including requirements to respond to service delivery requirements was 6.83%. Finance Charges were less than 2% of the operating expenditure budget.

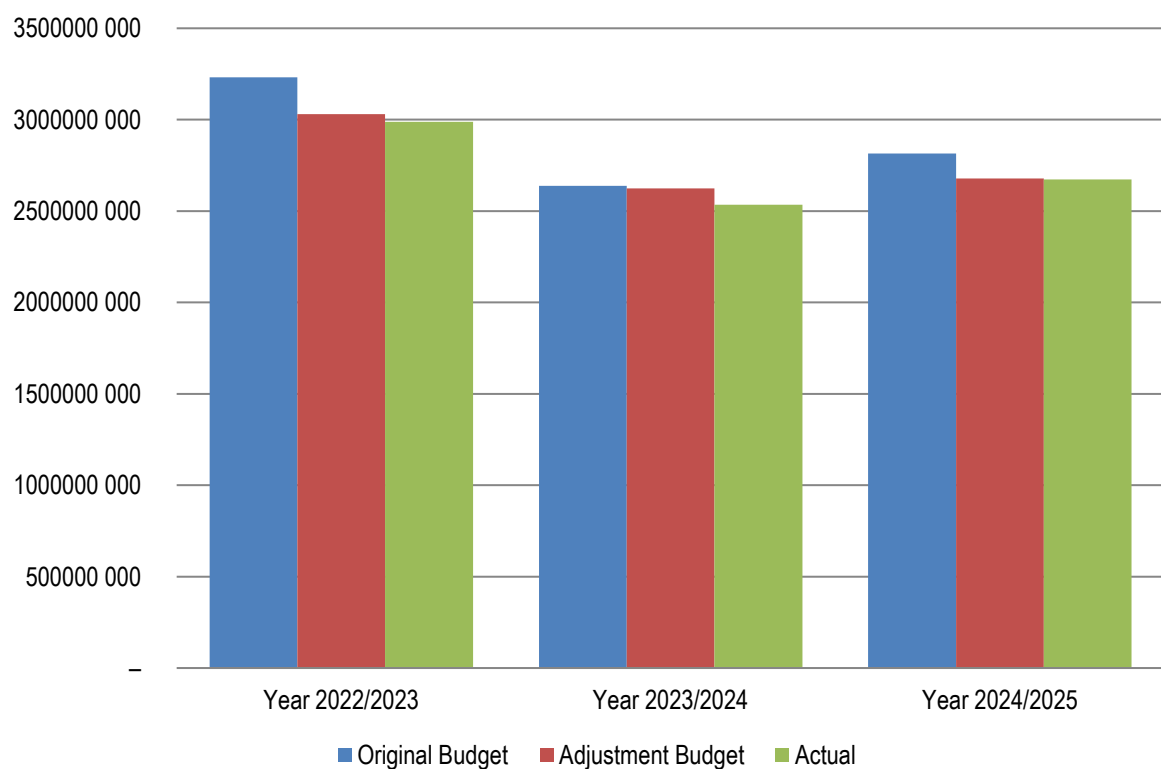
Financial Overview: Year 2024/2025				R' 000
Details	Original budget	Adjustment Budget	Actual	
Income:				
Grants	922	8 994	085	8 854
Taxes, Levies and tariffs	177	47 642	285	46 366
Other	614	4 774	210	5 640
Sub Total	713	61 411	581	60 860
Less: Expenditure	439	58 437	553	58 041
Net Total*	274	2 974	028	2 819
* Note: surplus/(deficit)				(644 864)
				T 1.4.2

Operating Ratios

Detail	%
Employee Cost	18,82%
Repairs & Maintenance	6,07%
Finance Charges & Impairment	1,77%
<i>T 1.4.3</i>	

Total Capital Expenditure: Year 2022/2023 to Year 2024/2025

R'000			
Detail	Year 2022/2023	Year 2023/2024	Year 2024/2025
Original Budget	3 230 981	2 638 645	2 814 879
Adjustment Budget	3 030 037	2 624 311	2 678 705
Actual	2 988 649	2 535 199	2 672 456
% Capital Spent based on Original Budget	92,5%	96,1%	94,9%
% Capital Spent based on Adjustment Budget	98,6%	96,6%	99,8%
<i>T 1.4.4</i>			

Total Capital Expenditure

COMMENT ON CAPITAL EXPENDITURE:

The variation between the Original Budget vs Actual Expenditure is -5.06% whilst the variation between the Adjustment Budget vs Actual is -0,23%. This small variation is a testament to a credible budget that is aligned to procurement plans.

1.5 ORGANISATIONAL DEVELOPMENT OVERVIEW

To meet the ever-growing demand for the provision of sustainable quality municipal services, the City of Ekurhuleni places a premium in the effective management and development of human capital. The City also acknowledges that the realisation of its growth and development objectives as well as acceptable service delivery levels depends on the existence of a capable workforce.

The ability to evolve and respond adequately to the changing labour market and individual employee needs is also a critical imperative, which the City strives to achieve. The city further acknowledges that to realise these noble intents, a holistic approach to human capital and talent management is required.

Furthermore, the City is implementing the Metro Trading Services Reforms (MTSR) as part of a national initiative guided by the National Treasury, focusing on improving the financial and operational sustainability of its core services like water, electricity, and waste management. The process involves strengthening institutional capacity, re-engineering support services, and ensuring financial transparency and infrastructure maintenance. Key tools used include the Municipal Finance Management Act (MFMA), Integrated Development Plans (IDPs), and a Performance, Investment, and Action Plan (PIAP). This process led to an institutional review of the organisational structure which is undergoing Council processes.

The City through its Human Resources department continues to demonstrate a commitment to promoting an effective organisational development regime that drives efficiencies and responsiveness. Organisational Development (OD) is anchored on building and maintaining sound institutional and administrative capabilities. The core existence of Organisational Development functions, standards and principles is to guide the municipality in the areas that have been identified as challenges in service delivery and implementing a developmental Local government. OD aims to address effective organisational structures aligned to the IDPs to ensure effective service delivery. It is a discipline that contributes to developing an appropriate organisational culture that generates desirable changes in the strategy of an organisation.

Further to that, the City Of Ekurhuleni in its endeavour to improve the response of municipal departments in matters of service delivery, had to comply with the Municipal Staff Regulations (MSR). The implementation of the Municipal Staff Regulations was intended to determine its staff establishment necessary to perform its functions, and to implement its staff demand planning. The Municipal Staff Regulations (MSR) was introduced in 2021 as an intervention to professionalise local government and standardise human capital practices. The MSR provide clear guidelines for organisational design, recruitment and selection, performance & development management and skills development. The MSR also provide a competency framework for an objective and accurate assessment of individuals enabling the municipality to select and recruit the right people, in the correct position and at the appropriate Job level of work and competence. The MSR sets the institutional framework for talent management and succession planning in local government.

Council at its meeting held on 29 November 2024 approved and adopted the Organisational Structure that is compliant to the Municipal Staff Regulations embracing the Organisational Design Metrics that addresses the Structural Shape, Structural Layer, Employee Ratio and Span of Control.

Organisational Development guides the City in selecting and implementing adequate Organisational and Work-study techniques to analyse and review the effectiveness of service delivery models and institutional arrangements. The design ensures durability, sustainability and flexibility of quality of services, products or processes and how they are delivered. Organisational Development facilitates

changing processes and supporting core functions to become efficient and effective. This function seeks to provide practical preparations and the development of comprehensive change management and communication frameworks and intervention that support organisational culture transformation processes.

The City continues to digitalise the human resources environment through implementation of digital platforms such as the On-Line Recruitment Solution (TALEO) to improve the recruitment processes (the first point of interphase between the City and its potential employees), adequate investment in the development of employees, promoting the safety and employee wellbeing to create a lasting positive experience and strengthening governance and compliance.

1.6 AUDITOR GENERAL REPORT: YEAR 2024/25

The City of Ekurhuleni will complete and submit to the Auditor-General South Africa, the Annual Report with the Annual Financial Statements within the legislated deadlines. The Auditor-General South Africa will audit the 2024/25 Annual Report and issue an audit opinion after audit process.

1.7 STATUTORY ANNUAL REPORT PROCESS

Number	Activity	Legislation and Guidance	Process Owner/Role Player	Time frame
1	Distribute the 2024/25 Annual Reporting Templates for the City's departments and entities as described by the	National Treasury Circular No. 63 of the Municipal Finance Management Act No. 56 of 2003.	Strategy and Corporate Planning Department	13 June 2025
2	Submit the City of Ekurhuleni (CoE) 2024/25 Unaudited 4 th Quarter Financial and SDBIP Performance Reports to Governance and Economic Development Mayoral Cluster Committee for recommendation at the Mayoral Committee.	Section 41(1)(e) Municipal Systems Act, No. 32 of 2000 Section 52(d) of the Municipal Finance Management Act No. 56 of 2003	City Manager assisted by relevant Section 56 Managers & GCFO	16 July 2025
3	Submit the City of Ekurhuleni (CoE) 2024/25 Unaudited 4 th Quarter Financial and SDBIP Performance Reports to the Mayoral Committee for approval to table the reports at Council.			23 July 2025
4	Table the 2024/25 Unaudited 4 th Quarter Financial and SDBIP Performance Reports to Council		Executive Mayor	31 July 2025
5	Submit the City of Ekurhuleni and Entities' 2024/25 Draft Annual	National Treasury Circular No. 63 of the Municipal Finance Management Act	Strategy and Corporate Planning	August 2025

Number	Activity	Legislation and Guidance	Process Owner/Role Player	Time frame
	Performance Reports and Annual Financial Statements to Internal Audit	No. 56 of 2003.	Department	
6	Submit the City of Ekurhuleni and Entities' 2024/25 Draft Annual Performance Reports and Annual Financial Statements to the Audit and Performance Audit Committee, and to the Mayoral Committee for approval to table the draft reports and AFSs at Council.	Committees assessing both financial and non-financial performance to advance accountability and expedites corrective measures	City Manager assisted by relevant Section 56 Managers, Accounting Officers of the Entities & GCFO	August 2025
7	Table the City of Ekurhuleni and Entities' 2024/25 Unaudited Annual Reports at Council.	National Treasury Circular No. 63 of the Municipal Finance Management Act No. 56 of 2003	Executive Mayor	28 August 2025
8	Submit the City of Ekurhuleni and Entities' 2024/25 Unaudited Annual Reports to the Auditor-General South Africa (AGSA).	Section 126(1) and (2) of the Municipal Finance Management Act No. 56 of 2003	City Manager Accounting Officers of the Entities	By 31 August 2025
9	Auditor-General South Africa audits the City of Ekurhuleni and Entities' 2024/25 Unaudited Annual Reports and submit an audit report to the City Manager and accounting officers for the Entities.	Section 126(3) of the Municipal Finance Management Act No. 56 of 2003	Auditor-General South Africa	September – December 2025
10	Table the City of Ekurhuleni and Entities' 2024/25 Audited Annual Reports with the Auditor-General's Report at Council.	Section 127(2) of the Municipal Finance Management Act No. 56 of 2003	Executive Mayor	January 2026
11	The 2024/25 Audited Annual Report is made public, and local community is invited to submit representations in connection with the annual report.	Section 127(5)(a) of the Municipal Finance Management Act No. 56 of 2003	City Manager	February 2026
12	The 2024/25 Annual Report is submitted immediately after it is tabled in Council to AGSA, Gauteng Provincial Treasury and the Gauteng Department of Human Settlements, Urban Planning and Cooperative Governance and Traditional Affairs	Section 127(5)(b) of the Municipal Finance Management Act No. 56 of 2003	City Manager	February 2026

Number	Activity	Legislation and Guidance	Process Owner/Role Player	Time frame
13	Council considers 2024/25 Audited Annual Report and adopts the oversight report.	Section 129(1) of the Municipal Finance Management Act No. 56 of 2003	Council	March 2026
14	Oversight report on the 2024/25 Annual Report is made public within seven days of its adoption.	Section 129(3) of the Municipal Finance Management Act No. 56 of 2003	City Manager	March/April 2026
15	The 2024/25 Annual Report and the oversight report are submitted within seven days after adoption by Council to Gauteng Provincial Legislature and the Gauteng Department of Human Settlements, Urban Planning and Cooperative Governance and Traditional Affairs	Section 132(2) of the Municipal Finance Management Act No. 56 of 2003	City Manager	March/April 2026
16	The 2024/25 Unaudited and Audited Annual Reports and Oversight Report to be used as input to the commencement of the draft Budget/IDP finalisation for 2025/26 financial year as per the Council-approved key deadlines for the preparation of the 2026/27 MTREF and IDP	Section 21 of the Municipal Finance Management Act No. 56 of 2003 National Treasury Circular No. 63 of the Municipal Finance Management Act No. 56 of 2003.	Executive Mayor	August 2025 – May 2026
T 1.7.1				

COMMENT ON THE ANNUAL REPORT PROCESS

The City of Ekurhuleni strives to comply with the statutory requirements dictated by all relevant legislation that guides the development of the Annual Report as outlined in the above table. In developing the current Annual Report, the City ensured that set timelines for statutory in-year reporting and annual reporting are met and ensured that all the information provided in the reports is credible, useful and reliable. The City has undertaken reasonable actions to ensure that information presented in the current Annual Report is factual and can be supported by verifiable means whilst any identification of errors should not be seen as a deviation from this commitment.

The City always ensure that there is proper alignment between its plans as contained in the IDP, Service Delivery and Budget Implementation Plan (SDBIP), other plans and how reporting is handled to ensure proper accountability and transparency. The City has an approved Organisational Performance and Information Management Policy which focuses on planning, service delivery implementation, monitoring, data collection, review, reporting, retrieval and archiving of information. This helps the City to report on verified and reliable information. The policy applies to all functional areas across the municipality and provides end-to-end guiding principles and rules for all processes and activities

applicable in planning, implementation, monitoring, review and reporting of organisational performance and information management.



CHAPTER 2

GOVERNANCE

COMPONENT A:

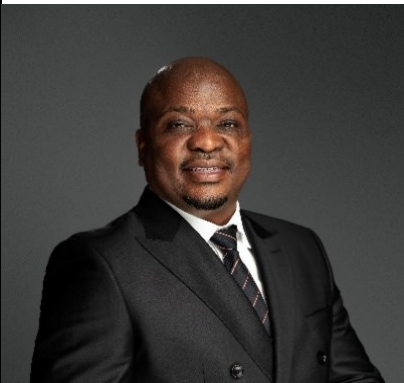
POLITICAL AND ADMINISTRATIVE GOVERNANCE

2.1 POLITICAL GOVERNANCE

The Office of Chief Whip of Ekurhuleni Council is responsible for, among others, maintaining cohesiveness amongst all political parties represented in Council, facilitating the resolution of disputes between political parties, and allocating councillors to Legislature Committees in consultation with the whips of the other political parties. This is aimed at ensuring that relationships between all political parties represented in Council are constructive and focused on key issues aimed at improving the lives of the residents of Ekurhuleni. Furthermore, it seeks to strengthen party-to-party relations, openness and transparency, participatory democracy, accountability, and strong political oversight.

The Office of Chief Whip is comprised of three (3) divisions, which are: (1) Whippery Support, (2) Research Support and (3) Stakeholder Management & Caucus Support. The administrative Head of the Office is the Divisional Head who is responsible for the overall management of the Office of the Chief Whip. Ekurhuleni Council is made up of 112 wards with 224 councillors, consisting of the 112 directly elected ward councillors and 112 proportional representatives elected through political party lists. Each of the 112 ward councillors chairs a ward committee as part of the Ward Participatory System that brings participation to community levels.

POLITICAL STRUCTURE

	EXECUTIVE MAYOR Cllr Nkosindiphile Xhakaza
	As the political head of the City, the Executive Mayor exercises executive authority and leadership of the City through the powers and functions of the Executive Mayor as set out in section 56 of the Municipal Structures Act 117 of 1998. The Executive Mayor exercises responsibilities in respect of the Mayoral Committee as set out in section 60 of the Municipal Structures Act 117 of 1998.
	SPEAKER OF COUNCIL Cllr Nthabiseng Tshivhenga



Performs functions of speakers as set out in section 37 of the Municipal Structures Act 117 of 1998. The Speaker of Council is the custodian of all policies and council resolutions, and the political head of the Legislative arm of Council and presides at Council meetings ensuring compliance with the councillor's code of conduct and rules and orders.

Other responsibilities of the Speaker in the City of Ekurhuleni include amongst others; playing a coordination and management role in respect of the oversight and standing committees, evaluating the performance of the committees, and chairing the programming committee; and ensuring functionality of Ward



WHIP OF COUNCIL **Ald. Pelisa Nkunjana**

The Whip of Council is responsible for, amongst others, maintaining cohesiveness amongst all political parties represented in Council, facilitating the resolution of disputes between political parties and allocating councillors to Legislature Committees in consultation with the whips of other political parties.

The Whip of Council also works together with the Leader of

T 2.1.1

MAYORAL COMMITTEE/ EXECUTIVE COMMITTEE**CITY OF EKURHULENI****Members of the Mayoral Committee**

Ald Nkosindiphile Xhakaza
Executive Mayor



Ald Sizakele Masuku
MMC for Community Safety



Cllr Bridget Thusi
MMC for Community Services



Ald Sivuyile Ngodwana
MMC for Corporate and Shared Services



Ald Nomadlozi Nkosi
MMC for Developmental Planning and Real Estate



Cllr Mzayifani Ngwenya
MMC for Energy



Cllr Leshaka Manamela
MMC for Environmental Resources and Waste Management



Ald Jongizizwe Dlabathi
MMC for Finance



Cllr Kgopelo Hollo
MMC for Human Settlements



Cllr Andile Mngwevu
MMC for Roads and Transport Planning



Cllr Thembi Msane
MMC for Water and Sanitation

a partnership that works
www.ekurhuleni.gov.za

**COUNCILLORS**

The City has 224 councillors, which include 112 elected Ward Councillors and 112 appointed proportional representative councillors. Each Ward Councillor chairs a Ward Committee as part of the Ward Participatory System that encourages participation at a community level. Ward councillors, as representatives of wards, have a responsibility to ensure that the voices of the communities in their respective wards are heard in Council and its structures. They are also responsible for creating a two-way link between these communities and Council and thus have direct access to the Speaker of Council.

POLITICAL DECISION-TAKING

Council, made up of 224 councillors sitting in plenary, is the highest decision-making structure of the municipality. Council is required by section 160(1) of the Constitution of the Republic of South Africa to make decisions concerning the exercise of its powers and the performance of its functions and is empowered by section 59 of the Municipal Systems Act to delegate some of its powers to any of the municipality's political office bearers, political structures, councillors, or staff members in accordance with an approved system of delegations. In accordance with these provisions, Council adopted a governance model in terms of which it sought to separate its legislative and executive powers and functions by delegating the executive powers and functions to the Executive Mayor and the Mayoral Committee, whereas its legislative powers and functions would remain with Council which exercises them through section 79 committees. Section 79 committees, in the main, oversee and scrutinise the exercise of the delegated executive powers and functions, and hold the Executive Mayor and Mayoral Committee accountable for such exercise.

A distinction is drawn between how Council deals with delegated matters on which the Executive Mayor and Mayoral Committee have the authority to make decisions and implement them, and non-delegated matters on which Council retains the power to make the final decision. In this regard, Council adopted a process flow which determines which process the Programming Committee will follow when these matters are tabled for referral either to Council or section 79 Committees.

In terms of the approved process flow, non-delegated matters are generally referred to section 79 Committees which must scrutinise them prior to recommending a decision for adoption by Council. Delegated matters, on which decisions have been made and reported to Council as the delegating authority in accordance with section 63 of the Municipal Systems Act, go straight to Council and may be referred to section 79 Committees where Council is of the view that the matter needs deeper scrutiny than can be conducted in a Council meeting.

Council may, on the request from at least a quarter of the councillors, review a decision taken by a delegated authority and revoke or vary it subject to third party rights which may have accrued. This system prolongs final decision making by Council but, most importantly, results in greater scrutiny and accountability in the exercise of Council's powers and functions. For this reason, it is important that the Executive (Executive Mayor, Members of the Mayoral Committee, and departments) considers these decision-making processes when planning. Furthermore, to eliminate unnecessary debate in the Council meetings, the multi-party whippy meets prior to every Council meeting to discuss and determine those matters on which there is agreement and try as far as possible to come to an agreement on those matters where the disagreements are not on substantive policy issues. This helps to expedite decision making and fosters deepened debate on those matters on which there are major policy differences.

Finally, once Council has resolved matters as recommended by section 79 Committees, each committee follows up with the Portfolio department it oversees on the implementation of Council resolutions. Moreover, the Executive Mayor is required to, on a quarterly basis, report to Council progress on the implementation of all Council resolutions.

This results in improved service delivery as it ensures that Council decisions are implemented and where there are difficulties these are reported to Council for its intervention. See Appendix A for a full list of Councillors and Appendix B for committees and committee purposes.

2.2 ADMINISTRATIVE GOVERNANCE

As of 1st August 2024, Mr. Kagiso Lerutla in the Acting City Manager, and the Accounting Officer and Administrative Head of the City of Ekurhuleni. The City Manager is responsible for the efficient and effective management of the affairs of the municipality as outlined in the Municipal Systems Act 32 of

2000 and the Municipal Finance Management Act 56 of 2003. As the Accounting Officer, the City Manager performs his duties in line with the principles of good governance and legislative requirements. To promote effective administration of the affairs of the municipality, supporting administrative committees were established and they are as follows:

STRATEGIC MANAGEMENT COMMITTEE – (SMT/EXCO)

The Strategic Management Committee, interchangeably called the Senior Management Team (SMT) is constituted as the Executive Management Committee of Ekurhuleni. The duties and responsibilities of the members are in addition to those as Heads of Departments. The deliberations of the SMT Committee do not reduce the individual and collective responsibilities of the City Manager and HODs regarding their fiduciary or administrative duties and responsibilities. Members are expected to continue to exercise due diligence and good judgment in accordance with their statutory and contractual obligations.

TECHNICAL CLUSTERS

Technical Clusters (City Manager Agenda Work Group) and Strategic Management Committee Technical Clusters have been established to consider and provide technical support on matters related to infrastructure services, social services, governance, and economic development. The table below outlines the chairpersons and members of the technical clusters.

The following committees have also been established as committees of the SMT: (TBC due to new organisational structure adopted in November 2024)

Technical clusters, Chairpersons and Members		
Committee	Chairperson	Members
Technical Cluster: Social Services	HOD: Health and Social Development	HOD: Disaster and Emergency Management Services HOD: Health and Social Development HOD: Sports, Recreation, Arts and Culture HOD: Customer Relations Management HOD: Environmental Resources and Waste Management Services Chief of Police
Technical Cluster: Infrastructure Services	HOD: Energy	HOD: Road and Stormwater HOD: Energy HOD: Water and Sanitation HOD: Real Estate HOD: Enterprise Project Management Office HOD: City Planning HOD: Human Settlement MD: Ekurhuleni Water Care Company MD: Ekurhuleni Housing Company
Technical Cluster: Governance and	HOD: Corporate Legal Services	Group Chief Financial Officer HOD (Chief Information Officer): Information and Communication Technology HOD (Chief Risk Officer): Risk Management

Technical clusters, Chairpersons and Members		
Committee	Chairperson	Members
Economic Development		HOD: Economic Development HOD: Corporate Legal Services HOD: Human Resource Management and Development HOD: Strategy and Corporate Planning HOD (Chief Audit Executive): Internal Audit HOD: Communications and Branding Management HOD: Executive Support HOD: Transport and Fleet Management

- Bid Specification, Evaluation and Adjudication committees are legislated in terms of section 168 of the MFMA of Supply Chain Regulations. No councillor serves on, or in any manner participates in the bid committees, any other committee evaluating, or approving tenders, quotations, contracts, or other bids.
- ICT Steering Committee deals with IT governance and risk-related issues.
- The Development Facilitation Committee's role is to develop extraordinary measures to facilitate and speed up the implementation of construction and development programmes and projects in relation to land, and to lay down general principles governing land development. In addition, the committee also decides on development applications within the municipality's boundaries.
- The Governance, Risk and Compliance Committee deals with issues related to governance, ethics, risk, compliance, and assurance.
- IDP, Budget, Assets and Liabilities committees deal with administration issues related to budget and IDP and provide reports to the Executive Budget Committee.

Below is the list of all line function departments of the city and their respective Heads of Departments that form the Top Administrative Structure.

TOP ADMINISTRATIVE STRUCTURE (TIER 1 & 2)

DEPARTMENTAL HEADS AND ROLES	
DEPARTMENT / ROLE	RESPONSIBLE PERSON
City Manager	Dr. Imogen Mashazi (Retired 1 st August 2025)
Chief Risk and Legal Services	Adv. Kemi Behari
Head of Department: Human Settlements	Dr Steven Ngubeni
Head of Department: Real Estate and Development Planning	Mr. Caiphus Chauke
Group Chief Financial Officer	Mr. Kagiso Lerutla (Acting CM 1 st August 2025)

DEPARTMENTAL HEADS AND ROLES

DEPARTMENT / ROLE	RESPONSIBLE PERSON
Head of Department: Roads and Management	Mr. Lehlohonolo Gomo
Council Secretary	Mr. Modise Koetle
Head of Department: Information Communication Technology	Mr. Moloko Monyepao
Head of Department: Communication Marketing and Tourism	Mr. Phakamile Mbengashe
Chief Audit Executive	Mr. Phillip Rakgwale
Head of Department: Water and Sanitation	Mr. Thokozani Maseko
Head of Department: Energy	Mr. Tshilidzi Thenga
Head of Department: Strategy and Corporate Planning	Dr. Tsholofelo Koopedi
Head of Department: Service Delivery Coordination	Ms. Lesego Sentsho
Head of Department: Human Resource Department	Ms. Linda Gxasheka
Head of Department: Community Safety	Vacant
Chief Operations Officer	Vacant
Head of Department: Environmental Resources and Waste Management	Vacant
Head of Department: Community Services	Vacant
T C	

MUNICIPAL ENTITIES

Municipal entities are separate legal entities headed by boards of directors, utilised by the municipality to deliver services to its community and are accountable to the municipality. Ekurhuleni has two municipal entities, which perform their functions according to service delivery agreements. These entities are:

- East Rand Water Care Association (ERWAT): MD Mr. Kennedy Chihota
- Ekurhuleni Housing Company (EHC): CEO Mr. Zingisani Nkamana

The Departments of Water and Sanitation and Human Settlements respectively, have an oversight responsibility over these entities on behalf of the shareholder.

INTERNAL AUDIT FUNCTION

Internal Audit is an appraisal function established within the organisation in compliance with and governed by the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA), the Municipal Systems Act 32 of 2000 (MSA), the Standards for the Professional Practice of Internal Auditing (IIA Standards), and the latest King Report on Corporate Governance. Internal Audit independently examines and evaluates the internal controls of the city to provide reasonable assurance on the state of the control environment, to Council and to management in general.

Internal Audit reports functionally to the Audit Committee and administratively to the City Manager and helps the city to accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

The objectives of internal auditing are (a) to assist senior managers of the organisation to discharge their responsibilities effectively by providing them with analyses, appraisals, recommendations, counsel, and information concerning the activities reviewed and by promoting effective control management at reasonable cost and (b) to evaluate and report on compliance with the Municipal Finance Management Act, Municipal Systems Act, Treasury Regulations and other related laws and regulations.

COMPONENT B:

INTERGOVERNMENTAL RELATIONS

2.3 CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS OVERVIEW

Legislative Mandate:

Constitution of the Republic of South Africa, 1996

Chapter 3: Establishes Cooperative Government and intergovernmental relations principles, especially Section 41, which requires the three spheres (national, provincial, local) to coordinate their actions and avoid duplication.

Section 154: Requires national and provincial government to support and strengthen the capacity of municipalities to manage their own affairs. This is the highest legal basis for the DDM's emphasis on "One Government, One Plan".

Intergovernmental Relations Framework Act, 2005, which establishes IGR structures such as:

President's Coordinating Council (PCC)

MinMECs (Minister and Members of Executive Council forums)

District and Metro IGR Forums.

The Intergovernmental Relations Framework Amendment Bill (2024)

Introduces new definitions that directly support DDM language, such as “*district spaces*”, “*metropolitan spaces*”, and the “*intergovernmental development plan*”, the latter explicitly referring to the One Plan as used in the DDM. Establishing and expanding intergovernmental structures, setting minimum meeting frequencies, and reorganizing administrative responsibilities (e.g., giving the Minister in the Presidency administrative oversight of the President's Coordinating Council). Strengthening mechanisms for intergovernmental planning, budgeting, and dispute resolution, including timelines for resolving disputes and semi-annual reporting requirements for officials and effectively reinforcing DDM's coordination principles in law.

Municipal Systems Act, 2000 (Act 32 of 2000)

Governs Integrated Development Plans (IDPs) — the DDM builds on IDPs but integrates them across all three spheres for each district/metro. Provides mechanisms for performance management, community participation, and service delivery planning.

Municipal Structures Act, 1998 (Act 117 of 1998)

Establishes the categories of municipalities (**Category A: Metros, Category C: District Municipalities, Category B: Local Municipalities**).

This categorisation underpins the DDM's **44 district + 8 metro** “IGR impact zones”.

Spatial Planning and Land Use Management Act, 2013 (SPLUMA)

Provides the framework for spatial planning in South Africa.

DDM's One Plan aligns service delivery and infrastructure development with spatial priorities set out under SPLUMA.

District Development Model:

The 6th Administration focuses on building a coherent State that can enable inclusive economic growth, spatial transformation, strategic infrastructure investment and reliable service delivery for all. In this vein, the District/Metropolitan Development Model was adopted by cabinet on the 21st of August 2019.

The district/metropolitan focus emanating from the Cabinet Lekgotla has a bearing on the Department of Cooperative Governance's mandate which includes a district (and metro) based approach to speed up delivery ensuring that municipalities are properly supported and adequately resourced. In giving effect to the vision of Joined-Up government positively impacting lives at local level, the district coordination model is premised on institutionalising a programmatic approach to IGR having four (4) key strategic objectives:

- To improve integrated planning across government through formulation and implementation of Single Joined-Up Plans for each of the 44 District and 8 Metropolitan geographic spaces or (52 IGR Impact Zones).
- To enable streamlined and effective Local Government capacity building by consolidating and strategically coordinating capacity building initiatives and programmes at district level.
- To ensure that municipalities are enabled to perform their mandated functions and duties effectively and efficiently by mobilising and making available expertise, key skilled personnel and systems that can be shared between district and local municipalities as needed.
- To monitor the effectiveness of government and the spatial and developmental impact on communities in the 52 IGR Impact Zones.

The Model consists of a process by which joint and collaborative planning is undertaken at local, district and metropolitan by all three spheres of governance resulting in a single strategically focused One Plan for each of the 44 districts and 8 metropolitan geographic spaces in the country, wherein the district is seen as the ‘landing strip’.

The District Development Model builds on the White Paper on Local Government (1998), which seeks to ensure that “local government is capacitated and transformed to play a developmental role”. The

White Paper says developmental local government ***“is local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs and improve the quality of their lives”***.

To which end, developmental local government is seen as having four interrelated characteristics of “maximising social development and economic growth; integrating and coordinating; democratising development; and leading and learning”. In order for local government to advance this, the Constitution calls on “national and provincial governments [to] support and strengthen the capacity of municipalities to manage their own affairs”.

Therefore, the model is a practical Intergovernmental Relations (IGR) mechanism to enable all three spheres of government to work together, with communities and stakeholders, to plan, budget and implement in unison.

The City’s focused One Plan presents a smart vision for the Eastern corridor of the Gauteng District, underpinned by a comprehensive, city growth and development strategy, as well as the regional, sector-driven, service delivery, prioritisation plan. This is a long-term plan of action linked to the IDP term, detailing strategic objectives and key areas of intervention for each pillar of the District Development Model (DDM) and Growth Development Strategy (GDS). Programmes and sub-programmes have been put in place guided by impact indicators that can be monitored over time, with the impact thereof evaluated against set strategic objectives. Collaboration with Intergovernmental Relations (IGR) partners in the delivery of projects is reflected in sector commitments.

Currently, the City is dispensing with internal processes to fully adopt the DDM as it was previously rescinded by council.

CoE IGR agenda:

The City of Ekurhuleni actively participates in the provincial Premier’s IGR forum which coordinates and facilitates provincial IGR agenda and related policy directives.

The **Metro’s Intergovernmental Forum (MIGF)** is unique to Gauteng due to the Metropolitan nature of the province. Unlike any province, Gauteng has three metros within its boundaries, and this has a bearing on how intergovernmental relations unfold. Therefore, the IGR Framework introduces the Metro IGR Forum to advance the objectives of the Gauteng City Region. It further provides that its technical support structure will be aligned to the political structure at both municipal and provincial levels.

It seeks to align and coordinate metropolitan municipalities in the province. It was to be attended by the Premier and the MEC for CoGTA and any other MEC by invitation as well as the mayors of the three Metros. It is also not immediately clear what matters this structure will discuss that cannot be discussed in the **PCF**. Both the Premier and the mayors of the metros are also members of the PCF.

EMM departments participate in **MINMEC** meetings where national, provincial, and local strategies and discussed and aligned.

Intergovernmental Structures	
SAPS	Steering Committee: Cooperative agreement with the three Metros
Gauteng Department of Arts and Culture	PROVINCIAL COORDINATORS MEETING
SAPS	STEERING COMMITTEE: COOPERATIVE AGREEMENT WITH THREE METROS: GAUTENG PROVINCE

Intergovernmental Structures	
Gauteng Department of Arts and Culture	PROVINCIAL COORDINATORS MEETING
Gauteng Cogta	LOCAL GOVERNMENT TURNAROUND STRATEGY IGR FORUM
Eskom	Key Infrastructure Projects Monthly Progress Meeting
Gauteng Department of Economic development	SPECIAL MECMMC POLITICAL IGR - SPAZA SHOP REGISTRATIONS – OVERALL ASSESSMENT
National Treasury	Discontinuation of the Sub-National Doing Business Programme (SNDB) and Transition to the City Business Process Optimisation
Gauteng Department of Social Development	Workstream Meetings on Homelessness
SALGA	SALGA Provincial Audit Steering Committee Meeting
GAAN	Gauteng Air Access Network Steering Committee (GAANSC) Meeting
Gauteng department of Arts and culture	PROVINCIAL COORDINATORS MEETING
Office of the Premier	PREMIER'S COORDINATION FORUM: TECHNICAL COMMITTEE: 17 FEBRUARY 2025
Gauteng Department of Social Development	Workstream Meetings on Homelessness
Banking Association of South Africa	G20 Collaboration COE - Banking Association SA
GAAN	Bilateral with City of Ekurhuleni regarding their role and participation as GAAN partner
SAPS	STEERING COMMITTEE: COOPERATIVE AGREEMENT WITH THREE METROS
National Department of transport	Minibus Taxi Community of Practice
Gauteng Department of Social Development	Workstream Meetings on Homelessness
Presidency	Presidential Hotline Task Team Meeting
Gauteng Department of Social Development	Workstream Meetings on Homelessness
Gauteng Department of Economic Development	SPECIAL MECMMC POLITICAL IGR FORUM - Participation of Gauteng Municipalities at the Planned Gauteng Investment Conference
SAPS	STEERING COMMITTEE: COOPERATIVE AGREEMENT WITH THREE METROS
South African Cities Network International Relations Roundtable	Navigating the Future: Leveraging Digital Innovation and AI for Local Government Success
Gauteng Department of Arts and Culture	PROVINCIAL COORDINATORS MEETING
SALGA	Community Safety Technical Committee Meeting
Gauteng Cogta	4th Quarter HoDMMs Technical IGR Forum
Gauteng Department of infrastructure Development	DDG Bilateral between GPDID and City of Ekurhuleni Municipality
Gauteng department of Arts and Culture	PROVINCIAL COORDINATORS MEETING
Gauteng Cogta	Local Governance Workstream Forum Q4
Eskom	Meeting with the City of Ekurhuleni MMC
Gauteng Cogta/Health	UNFUNDED HEALTH MANDATES
COJ	G20/U20 briefing: Ekurhuleni

Intergovernmental Structures	
Gauteng Department of arts and Culture	PROVINCIAL COORDINATORS MEETING
Gauteng department of Economic Development	URGENT Technical IGR Forum - Spaza Shops Registration
Department of International Relations and Cooperation	G20 Protocol workshop and capacity building workshop
Gauteng Roads and Transport	Draft STP Available for Public Review & Invitation to Key Role-Player Workshop
National Department of Human Settlements	3rd QUARTER PROVINCIAL, 2nd QUARTER Municipal and Human Settlements entities performance reviews.
National Department of Human Settlements	3rd QUARTER PROVINCIAL, 2nd QUARTER Municipal and Human Settlements entities performance reviews.
Saps	Steering Committee: COOPERATIVE AGREEMENT WITH THREE METROS, Gauteng Province
Office of the Premier	Ekurhuleni Systems Integration Meeting
Duduza Agricultural Cooperative	Duduza Community Coalition: requesting a meeting with City Manager
Department of Public works	Kwa-Thema Police Station: Follow Up meeting and in loco inspection
Gauteng Department of social Services	PROVINCIAL COORDINATORS MEETING
SA Cities Network	Municipal International Relations Workshop Update
Santam	Launch Santam-Ekurhuleni Partnership
National treasury	City Budget Forum- March 2025
Gauteng department of Social development	Workstream Meetings on Homelessness
GAA	Bilateral with City of Ekurhuleni regarding their role and participation as GAAN partner
Cogta Gauteng	MEETING WITH CSIR ON THE TECHNOLOGICAL SOLUTIONS TO ASSIST WITH INFRASTRUCTURAL ISSUES: WATER & TRAFFIC LIGHTS
Gauteng Cogta	Quarterly OPCA Provincial Co-ordinating Committee (PCC) Workshop- Met
City of Tshwane	City of Tshwane working with City of Ekurhuleni on Urban 20 and beyond
Banking Association of South Africa	BASA Collaboration
Gauteng Department of arts & Culture	PROVINCIAL COORDINATORS MEETING
Gauteng cogta	Extended 4th Quarter MEC-Troika, and MMCs Infrastructure Development IGR Forum
Gauteng Department of Social Development	Workstream Meetings on Homelessness
Transport Authority for Gauteng	Draft ITMP25
Office of the Premier	FOURTH QUARTER INTEGORVENMENTAL RELATIONS PRACTITIONERS' FORUM
SAPS	STEERING COMMITTEE: COOPERATIVE AGREEMENT WITH THREE METROS
Gauteng Department of Arts and Culture.	PROVINCIAL COORDINATORS MEETING

Intergovernmental Structures	
Gauteng department of Social Development	Workstream Meetings on Homelessness
Gauteng Cogta	Technical LGTAS IGR
SALGA	Municipal International Relations Forum: 25-26 March 2025
Gauteng Cogta	NECOM CoE Land Issues Meeting
SALGA	Municipal International Relations Forum: 25-26 March 2025
National treasury	Metro Title Reform Support Programme (MTRS) – Roundtable
Department of Justice and Constitutional Development	Dialogue on the Expropriation Act 13 of 2024: Opportunities for Urban and Rural Development
Gauteng Department of Arts & Culture	PROVINCIAL COORDINATORS MEETING
GPG COGTA	Premier's Gauteng Traffic Wardens IGR Meeting
SAPS	Steering Committee: Cooperative Agreement with the three GAUTENG METROS ON Crime prevention.
National Department of Water and Sanitation	Multi-stakeholder platform for a Water Secure Gauteng
GPG COGTA	Provincial intergovernmental Relations structure addressing water challenges in GAUTENG
Road Accident fund	Benchmarking Session with Ekurhuleni's Customer Relationship Management Team
City of Tshwane	Benchmark request on microstructure Office of the Speaker Governance Model 4 April 2025
GPG COGTA	Preparatory Meeting on Signing Ceremony of the MoU on the Provincial Integrated Policing
Presidency	National Energy Crisis Committee meeting: Eskom projects within the City
National Department of Water and Sanitation	Multi-stakeholder platform for a Water Secure Gauteng
GPG COGTA	Preparatory Meeting on Signing Ceremony of the MoU on the Provincial Integrated Policing
Gauteng Department of Sport, Arts, Culture & Recreation	Freedom Day Celebrations
GPG COGTA	Local Government Turnaround Strategy (LGTAS) IGR Workstream
South African Cities Networks	Inter-Reference Group Meeting
United States Consul General	Courtesy meeting with the City of Ekurhuleni
ACSA	Aerotropolises Bilateral
ERWAT	ERWAT Municipal Debtors
COGTA GPG	Premier's Gauteng Traffic Wardens IGR Meeting
GPG Social Development	E - Indigent Register Stakeholder Meeting
COGTA GPG	Provincial Intergovernmental Relations Structure addressing water challenges in GAUTENG
SANTAM	Ekurhuleni – Santam Partnership Launch
GPG COGTA	Preparatory Meeting on Signing Ceremony of the MoU on the Provincial Integrated Policing
GPG COGTA	MEC's Briefing for Signing Ceremony
GPG COGTA	Signing ceremony of the MOU on provincial integrated policing.
South African Cities Network	SACN Council Annual General Meeting
National Treasury	Implementation of the Trading Services Reform: Change Management

Intergovernmental Structures	
Gauteng Growth and Development Agency	Gauteng Air Access
Dirco	G20 workstreams reporting meetings
ACSA	Technical committee meetings

The CoE IGR Unit participates in a local government Troika forum which is made up of the three metropolitan municipalities in Gauteng, namely, City of Johannesburg and the City of Tshwane. It is at this forum where the three metros deliberate on issues of common interest thereby enhancing the spirit of cooperative governance and peer learning.

The City of Ekurhuleni has participated in following Intergovernmental Relations activities:

SOUTH AFRICAN CITIES NETWORK	Unlocking Urban Water resilience in African Cities
	EPWP Workgroup
	City Diplomacy
COGTA GAUTENG	MEC-MAYORS Political IGR forum
	Local Government Workstream
	IGR Practitioners forum
	CoGTA and e-Gov Portfolio Committee
	HoD-MM's Technical IGR Forum
	DDM Study: DTIC Workshop
	Energy Indaba Workgroups
	Extended MEC-Mayors & Speakers IGR Forum
NATIONAL TREASURY	Feedback Workshop Session: Public Comments on the MFPFA BILL
	Workshop on the performance review of infrastructure grants – USDG and ISUPG
	Kaalspruit Rehabilitation Project
	Cities Support Program: MBT reforms
PRESIDENTS COMMISSION	Capacity Building session on Energy plan and JET-IP: Local government
GAUTENG PORTFOLIO COMMITTEE ON COGTA & HUMAN SETTLEMENTS	REFLECTING ON THE ROLE OF IGR i.t.o successes, challenges, and remedies
	Business plans review
	National policy and research task team Workshop
	Community of Practice for Human Settlements Finance
OFFICE OF THE PREMIER	INTERGOVERNMENTAL RELATIONS PRACTITIONERS' FORUM MEETING
GAUTENG DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT	GDARD and Partners – 1 million trees
GAUTENG DEPARTMENT OF INFRASTRUCTURE DEVELOPMENT	Joint MEC-MMC IGR Forum
	Presentation on Matshoho A Hlatswana EPWP
	IGR Consultation on the Gauteng Provincial Strategy on unlawful occupation of land and buildings
	DDG Bilateral with HoD Real Estate – CoE
	Infrastructure Task Team Meeting – SDP for Tembisa Old Age Home

	Bilateral session with MMC- Presentation of DID projects
GAUTENG DEPARTMENT OF HUMAN SETTLEMENTS	TECHNICAL MEC/MMC IGR FORUM
	POLITICAL MEC/MMC IGR FORUM
	Joint Programs management Committee
GAUTENG DEPARTMENT OF INFRASTRUCTURE DEVELOPMENT	Special IGR Forum
	Joint MEC-MMC IGR Forum
	HoD/Executive Directors Technical IGR Forum for the Second Quarter
PARLIAMENT	Parliamentary Portfolio Committee: Cogta (Petitions from CoE)
	Parliamentary Portfolio Committee Basic Education – Public Hearings on BELA Bill (Gauteng)
	PC on Environment – Public Hearings on Climate Change Bill:
	PC on Transport – Public Hearing on Transport
SALGA	Governance and IGR Working Group Meeting
	National Bargaining Matter
	Meeting with Municipal Managers on SAMWU Demands
GAUTENG DEPARTMENT OF TRANSPORT	Technical IGR
	MEC-MMC IGR
GAUTENG DEPARTMENT OF ECONOMIC DEVELOPMENT	Technical IGR
	MEC-MMC IGR
BENCHMARKING VISITS	In-coming benchmarking visit to Cape Town on the Treasury trade reforms, Eswatini Municipality on Energy Road Accident Fund on call centre best practices. City of Tshwane – call centre Reggio Emilia on energy and recreational facilities.

The City of Ekurhuleni is equally party to memorandums of understanding and cooperation agreements with sister municipalities outside Gauteng province. EMM derives a competitive advantage in the fulfillment of local government developmental duties.

Current and active MoUs/Cooperation agreements

Chris Hani District Municipality

Lead Department (s): Sports, Recreation Arts and Culture

MoU focal areas: Heritage

The Eastern Cape, Cofimvaba being the birthplace of and the Municipality named after Chris Hani with Ekurhuleni being his final resting place.

OR Tambo District Municipality

Lead Department(s): Sports, Recreation Arts and Culture

MoU focal areas: Heritage

The Eastern Cape, being the birthplace and the Municipality named after Oliver Tambo with Ekurhuleni being his final resting place.

Alfred Nzo Local District Municipality

Lead Department(s): Sports, Recreation Arts and Culture

MoU focal areas: Heritage –

Nkantolo, being the birthplace of O.R Tambo, Ekurhuleni being his final resting place.

Progress up to date: from the date of the signing of the MOU the two cities have undertaken exchange visits focusing on legacy projects which are underpinned by the active MoU; co-hosting of celebrations, seminars and training workshops.

Zambia- Lusaka

Lead department(s): Sports Recreation Arts and Culture

MoU focal areas: OR Tambo legacy project

Progress up to date: Since the revitalization of this MOU the cities have hosted two successful OR Tambo month activities which include but are not limited to the OR Tambo schools debate, melting pot, choral festival, OR Tambo games, OR Tambo opera and the OR Tambo memorial lecture. Outcomes and benefits for CoE are in the following priority areas; knowledge sharing, promoting and joint programme to celebrate the life and legacy of OR Tambo (OR Tambo month), heritage conservation and geographic renaming of strategic locations.

Italy-Reggio Emilia

Lead department(s): SRAC, Health and Economic Development

Focal area: Preservation of the life and legacy of OR Tambo, information sharing and renaming of strategic geographical areas. Explore and share Reggio Emilia's early childhood education model. Share best practices and models for cooperatives and small businesses

Progress is up to date: Reggio Emilia municipality and the Soncini family visited Ekurhuleni in October/November 2015. There has since been a renaming of the Wattville Library to Giuseppe and Bruna Soncini Library. Reggio municipality has since also donated books to the renamed library and is working on a program to digitalize books in the library. In May 2025, a renewable energy agent was introduced to partner with the City.

The City also signed a letter of Intent with the City of Shijiazhuang.

The above MoUs/cooperation agreements are informed by Department of International Relations (DIRCO) strategic focal areas which define national priority areas which local government is expected to translate into realisable goals that will be beneficial to the livelihood of its communities. These realisable strategic goals are commensurate to EMM GDS 2055.

Stakeholder Management:

The City of Ekurhuleni as a manufacturing hub has an obligation to engage and service stakeholders who contribute to the effective and improved service delivery for the benefit of the population of the City.

As the fourth largest Metropolitan Municipality with a population of 4,191,000 in South Africa, after the Johannesburg, Cape Town, eThekweni, the City of Ekurhuleni is an important player in the Gauteng City Region. It is the manufacturing hub and the host to the busiest airport in the Continent with the highest annual number of passengers reaching 20,7 million measured against 16,5 million in Cairo in the 2016.

These factors thus propel the City to establish consistent and regularly updated protocols and procedures to engage with the stakeholders who have an impact in the delivery of services and contribution towards local economic growth.

Below is a summary of selected legislation and regulations that have an influence in developing and implementing of the Stakeholder Management Policy and initiatives

Local Government Municipal Finance Management Act and Regulations	Provides for legislation on managing finances. Assets and supply chain requirements in a Municipal environment and related stakeholder consultations
Social Housing Act 16 of 2008 as amended	Provides for rules and guidelines with respect to administration of establishment and implementation of social housing Institutes. Housing Act 107 of 1997 as amended Provides for principles of housing development in all spheres of government. It legislates on provision for adequate shelter that fulfils basic human needs and contributes to the positive socio-economic wellbeing of the nation.
Municipal Systems Act 32 of 2000	As amended Provides for core principles, mechanisms and processes necessary to enable municipalities to move progressively towards social and economic uplifting of local communities thus ensuring universal access to essential services that are affordable to all. It also provides for community participation and how municipal powers and functions are discharged.
National Environmental Management: Protected Areas Act, 57 of 2003	Protects the conservation of ecologically viable areas representative of South Africa's biological diversity and seascapes for the establishment of a national register of all national, provincial and local protected areas and management thereof. Provides for intergovernmental cooperation and public consultation in matters concerning protected areas.
Gauteng Unfair Business Practices Act 7 of 1996	Provides for the investigation, prohibition and control of unfair business practices in the interest of the protection of consumers and to establish a Consumer Affairs Court and to authorise local authorities to establish consumer advice
Gauteng Intergovernmental Fiscal Relations Act, 1997 as amended	Promotes co-operation between national, provincial and local spheres of governmental fiscal, budgeting and financial matters and prescribes a process for the determination of an equitable sharing and allocation of revenue raised nationally

Key Stakeholders:

SALGA	Organised local government, focused on its mandate of supporting local government transformation in a complex environment, characterised by a highly diverse membership-base of municipalities
South African Cities Network	The City of Ekurhuleni is an affiliate of the South African Cities Network (SACN) that partners and encourages the exchange of information, experience and best practices on urban development and city management
Eskom	Bulk electricity supply
Randwater	Bulk water supply
ACSA	The City of Ekurhuleni together with the Gauteng Tourism Authority (GTA), Gauteng Growth Development Agency (GGDA), Airports Company South Africa (ACSA) and the Office of the Premier have come entered into an MoU to establish the Gauteng Air Access (GAA). The sole intention of this structure is to assist the growth of passengers and cargo that come through the OR Tambo International Airport as well as the tourism industry in the province – in line with national government's initiative of growing the travelling marker by 5 million passengers in five years dubbed 5 in 5. The GAA is composed of two sub structures namely the steering committee which is comprised of all the CEOs of the various GAA members and the Technical Committee on which Mrs Katembo represents the City.
DBSA	To address backlogs in socio-economic infrastructure, the City of Ekurhuleni Metro entered an MoU with the Development Bank of Southern Africa (DBSA) to drive its capital infrastructure programmes in water and sanitation, roads, electricity and housing related infrastructure. This facility forms part of DBSA's continuous support to municipalities across the country in addressing infrastructure backlogs. Like any other metropolitan municipality, Ekurhuleni's multi-million capital expansion programme aims to accelerate the implementation of its Integrated Development Plan and to drive its socio-economic development through the provision and rehabilitation of municipal infrastructure.
UNIVERSITIES	The City handles research requests; this ensures that the City is part of South Africa's learning and development agenda and through its quarterly research colloquiums draws

	lessons from the findings of the various research.
International Society of Red Cross	The City is party to an MoU with the Red Cross, recently the secretary General visited some of their projects within the City and MMC Community Safety represented the City in bilateral engagements.

COMPONENT C:

PUBLIC ACCOUNTABILITY AND PARTICIPATION

The City of Ekurhuleni formulated its Public Participation Policy and Engagement Framework, to give effect to the Constitution and legislation. In the policy, the municipality commits itself to co-implementing formal representative government with a system of participatory governance. It recognises the municipality's obligation to establish mechanisms, processes, and procedures for participation of the local community in its affairs. Further to this, it outlines the mechanisms by which the public may participate in the municipality's affairs.

The City has adopted the Ward Committees system, which has been designed to assist Ward Councillors with the facilitation and coordination of engagements between the City and its communities.

In terms of fostering participation of community members, the City of Ekurhuleni uses the ward committee members to encourage meaningful and valued public participation and accountability. The ward committee members are used as a link between Council and the community facilitated through Ward Councillors within the respective wards. The benefits of having such a structure in the community is that it creates a platform in the ward where all interest groups are given an opportunity to identify their needs and raise their concerns for a total ward need analysis and priority list to be prepared by the Ward Councillor for inclusion in the IDP.

The current ward committees were established in 2022 after the conclusion of the local government elections. The composition of ward committees in the city is guided by the Council approved Ward Committee Policy which takes precedence and plays an overarching role in community participation to ensure as per legislative imperative that community involvement is essential in the running of the city; and to ensure there is meaningful community participation the City also adopted the Public Participation Policy in which embodied within are mechanisms to achieve community involvement and accountability.

The object of the policy is to maximise and encourage communities to embrace avenues created to enhance, not only, their participation but understanding and influence in the trajectory the city implements its mandate and pursues its vision of a smart creative and developmental city.

The policy gives effect to the expression that community participation is the cornerstone of Service delivery through IDP/Budget processes, Taking Council Committees to communities, petitions management system, ward committee meetings, Mayoral Izimbizo, and continuous engagement through ward or area public meetings led by ward councillors.

These platforms provide an essential space to communicating service delivery issues and are used by the city to present programmes to communities for them to use as a gauge for overall performance.

One primary way for the city to supply its community with information concerning municipal governance, management and development is during the IDP process. Twice during a financial year, the IDP consultative meetings are held in October and April wherein ward committees, communities and CoE Departments meet to deliberate on issue identification as well as to learn of approved and pending programmes, notifying them of projects statuses inclusive of general service delivery issues requiring attention of the city and other pertinent issues affecting communities.

Information shared and exchanged during these meetings foster a culture of engagement, pinned to uphold the notion of a responsive government. In-between the two meetings ward committees keep issues alive in the agenda of the monthly committee meetings used as a monitoring tool to measure progress made under the Service Delivery Budgetary Implementation Plan (SDBIP).

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

Section 152 of the Constitution of the Republic of South Africa, 1996 indorses several citizens' rights and more specifically, the rights of communities to be involved in local governance. The city, therefore, encourages participation of communities and community organisations around Ekurhuleni. The obligation extends to the way in which the city operates and delivers services, in turn, primarily to give a voice to the community by:

- Considering interests and concerns of the citizens when it develops by-laws, policies, and implementation of programmes, and
- Communicating information about its activities to the community.

The City of Ekurhuleni to make true the Constitutional obligation of involving ward communities in the matters of government, facilitates public meetings through the Legislature Department with the Office of the Speaker responsible to ensure that the ward councilors convene ward public meetings as per the scheduled approved by Council and submitted by ward councillors.

The public meetings are further used to consider the interests and concerns of the residents when the city crafts by-laws, enacts policies and implements its programmes. Through public meetings the city is enabled to inform communities about municipal activities, impending legislation, especially the programme of "Taking Council to Communities" via section 79 Committees inclusive of Oversight and Standing Committees.

These programmes are implemented as Council and the Speaker's outreach initiatives used to coordinate, mainly:

- Civic education roll-out on relevant, appropriate and targeted themes.
- Council-designated annual programs, such as State of the City Address (SOCA),
- IDP consultation sessions; and Presentation of the City's Budget Speech.

WARD COMMITTEES

Ward Committees In terms of fostering participation of community members, the City of Ekurhuleni uses its regulated section 73 structures and Ward Committee members to encourage meaningful and valued public participation. The Ward Committee members are used as a link between Council and the Community, facilitated through its chairpersons (Ward Councillors) within the respective wards.

The City's Council has an approved the Ward Committee policy that guides the establishment and functioning of Ward Committees as directed and stipulated in the Municipal Structures Act 117 of 1998. This enables community members who reside in a particular ward to have direct influence on the governing of their respective wards and play a critical role in Council decision-making processes.

Since the 2021 local government elections, 112 Ward Committees were established, and are functional, notwithstanding, the daily operational challenges encountered because of budgetary constraints that continue to impede optimal functioning, leading in some instances to poor support for ward committees. The issues of concern deposited by ward committees to CoE Departments are not always receiving the attention they deserve, thus allowing a disconnect between the communities, ward councillors and the city.

The role of the Ward Committees is primarily to facilitate, encourage and enhance participation of ward residents in decision-making processes of Council. The Ward Committees in accordance with their functions and powers are expected to, among other duties to:

- Act in an advisory capacity to the Ward Councillor.
- Communicate with and consult the community in the ward on all issues of development pertaining of the ward.
- Increase participation of residents in municipal programs i.e. IDP
- Participate in the municipal programs and awareness campaigns.
- Have a cooperative working relationship with a Ward Councillor to be able to influence Council decisions (Ward Committees do not have formal powers but can make submissions through the Ward Councillor to be submitted in Council):
- Make recommendations on matters affecting their wards through the Ward Councillor.
- Identify and initiate projects with an intent to improve the lives of the people in the ward; and
- Act as a resource through which Council and its Departments, Provincial and National governments should consult with, and obtain community opinion on any relevant matter.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 01 Public Meeting-Service Delivery						
Ward 02 Public Meeting-Service Delivery Issues	13-Jun-24	1	0	120	Y	Audit of Informal Settlement
Public Meeting-Service Delivery Issues	20-Jul-24	1	0	62	Y	Officially Adopt Chris Hani Residents.
Public Meeting-Service Delivery Issues	21-Jul-24	1	0	67	Y	Update on Electrification of Block EE.
Public Meeting-Service Delivery Issues	03-Sep-24	1	0	97	Y	Councillor's Report and Service Delivery Report.
Public Meeting-Service Delivery Issues	15-Sep-24	1	0	104	Y	Councillor's Report and Service Delivery Report.
Public Meeting	13-Oct-24	1	0	59	Y	Councillor's Report and Service Delivery Report.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	23-Oct-24	1	0	63	Y	Councillor's Report and Service Delivery Report.
Public Meeting	12-Feb-25	1	0	67	Y	Councillor's Report and Service Delivery Report.
Public Meeting	22-Mar-25	1	0	132	Y	Councillor's Report and Service Delivery Report.
Public Meeting	23-Mar-25	1	0	217	Y	Councillor's Report and Service Delivery Report.
Public Meeting	12-Apr-25	1	0	132	Y	Councillor's Report and Report on Realignment of Duduza North.
Ward 03 Public Meeting - Service Delivery Issues	13-Jun-24	1	0	120	Y	Audit of Informal Settlement
Public Meeting- Winnie Mandela Primary School	17-Aug-24	1	0	148	Y	Informal Settlement Audit; Application for Title Deed Audit; Maintenance of Cracked Houses at Zone 5.
Public Meeting- Winnie Mandela Park 15:30	19-Aug-24	1	0	68	Y	Informal Settlement Audit
Public Meeting- Winnie Mandela Park 16:30	19-Aug-24	1	0	61	Y	Informal Settlement Audit
Public Meeting- 15:30	20-Aug-24	1	0	49	Y	Informal Settlement Audit
Public Meeting- 16:30	20-Aug-24	1	0	37	Y	Informal Settlement Audit
Public Meeting	07-Dec-24	1	0	179	Y	Report back on two in one audit/interview and Energy illegal connection disconnection.
Public Meeting	08-Mar-25	1	0	171	Y	Councillor's Report and Service Delivery Report.
Public Meeting	08-May-25	1	0	87	Y	Councillor's Report
Public Meeting	10-May-25	1	0	57	Y	Councillor's Report and Energy Mini Sub Fault
Ward 04 Public Meeting- Service Delivery	16-Oct-24	1	0	51	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition
Public Meeting- Service Delivery Issues	24-Oct-24	1	0	119	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting-Service Delivery Issues	30-Oct-24	1	0	136	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition
Public Meeting-Service Delivery Issues	07-Nov-24	1	0	68	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition
Public Meeting-Service Delivery Issues	08-Dec-24	1	0	69	Y	Debt Rehabilitation; Indigent Policy and Town Establishment
Public Meeting-Service Delivery Issues	15-May-25	1	0	64	Y	Realignment of Madela Kufa
Public Meeting-Service Delivery Issues						
Ward 05 Public Meeting	16-Jul-24	1	0	48	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	17-Jul-24	1	0	22	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	18-Jul-25	1	0	50	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	20-Jul-24	1	0	36	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	21-Jul-24	1	0	48	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	23-Jul-24	1	0	36	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	24-Jul-24	1	0	40	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	26-Jul-24	1	0	12	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	11-Jan-25	1	0	108	Y	Indigent Policy; IDP Priorities and Service Delivery
Public Meeting	12-Jan-25	1	0	114	Y	Indigent Policy; IDP Priorities and Service Delivery
Public Meeting	16-Feb-25	1	0	39	Y	Illegal Dumping; Palisade Fence; Storm Water System and Speed Humps

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	28-Mar-25	1	0	64	Y	Water Project and Service Delivery
Ward 06 - Service Delivery	31-Jul-24	1	0	108	Y	Councillor's Report
Public Meeting	26-Oct-24	1	0	125	Y	Councillor's Report
Public Meeting	05-Dec-24	1	0	116	Y	Report Back on Re-blocking Process
Public Meeting	07-Feb-25	1	0	30	Y	Councillor's report; Rehabilitation of Multipurpose Community Hall
Ward 07 - Service Delivery	03-Jun-24	1	0	149	Y	Illegal Dumping and Crime
Public Meeting	06-Sep-24	1	0	240	Y	Elderly Outreach Program
Public Meeting	15-Oct-24	1	0	40	Y	Indigent Policy; Debt Rehabilitation; Network Tower Upgrade at Leboeng and Temong Section
Public Meeting	04-Dec-24	1	0	99	Y	Double Stand; Indigent Decline and Illegal Dumping
Public Meeting	06-Mar-25	1	0	58	Y	Service Delivery Report and High Crime Rate
Public Meeting	03-Apr-25	1	0	90	Y	Crime; IDP
Public Meeting	08-May-25	1	0	30	Y	Crime; Non-Maintenance of High Mast Light
Ward 08 Public Meeting	20-Jul-24	1	0	95	Y	Emmangweni Primary School Extension Renovation Project
Public Meeting	24-Aug-24	1	0	155	Y	Service Delivery
Public Meeting	19-Nov-24	1	0	143	Y	Dam Cleaning Project and Electricity Meter Update
Public Meeting	25-Jan-25	1	0	109	Y	Electrification
Ward 09 Public Meeting	25-Aug-24	1	0	21	Y	Service Delivery; Crime and Illegal Dumping
Public Meeting	22-Oct-24	1	0	145	Y	Database Information Discussion
Public Meeting	21-Nov-24	1	0	145	Y	Database Information Discussion

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 10 Public Meeting	24-Aug-24	1	0	115	Y	Deemed Indigent Policy; Title Deeds
Public Meeting	15-Sep-24	1	0	38	Y	Crime Prevention; Credit Control
Public Meeting	25-Oct-24	1	0	198	Y	Bridge Update Report; Crime Prevention
Public Meeting	19-Nov-24	1	0	37	Y	Debt Rehabilitation
Ward 11 Public Meeting	25-Aug-24	1	0	105	Y	Service Delivery Report; Tariffs Increase; Waste Collection and Crime
Public Meeting Open Ground	19-Nov-24	1	0	271	Y	Service Delivery Report; Electricity Services; Water Services; Debt Rehabilitation Incentive
Public Meeting	16-Mar-25	1	0	105	Y	Service Delivery Issues; Councillor's Report and Crime
Public Meeting- Open Space next to Library Ext11	20-Apr-25	1	1	58	Y	Illegal dumping and indigent registration
Public Meeting- Open Ground Ext 8 V/D 548	07-May-25	1	1	49	Y	Feedback on electricity issues in the ward.
Ward 12 - Water Shedding & Streetlights	20-Jul-24	1	1	147	Yes	Presented in the next Public meeting
Service Delivery	21-Jul-24	1	0	62	Yes	Presented in the next Public meeting
Report back on City power for Friendship town	17-Aug-24	1	1	49	Yes	Presented in the next public meeting
Debt Relief and Rehabilitation Strategy	21-Sep-24	1	1	273	Yes	Presented in the next public meeting
Debt Relief and Rehabilitation Strategy	16-Nov-24	1	1	120	Yes	Presented in the next public meeting
Water Shedding & Street lights	17-Nov-24	1	1	49	Yes	Presented in the next public meeting
Service Delivery	22-Feb-24	1	1	50	Yes	Presented in the next public meeting
Service Delivery	06-Mar-25	1	0	22	Yes	Presented in the next public meeting

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery D	17-May-25	1	1	163	Yes	Presented in the next public meeting
Ward 13 - Public Meeting	01-Aug-24	1	0	58	Y	Crime
Public Meeting	19-Sep-24	1	0	54	Y	Service Delivery; Debt Rehabilitation and Crime
Public Meeting - Harry Gwala Corner	19-Sep-24	1	0	142	Y	Service Delivery; Debt Rehabilitation and Crime
Public Meeting	29-Sep-24	1	0	58	Y	Service Delivery; Debt Rehabilitation and Crime
Public Meeting - Birch Acres Ext 3	17-Nov-24	1	0	117	Y	Project to Build Schools in Ward 13
Public Meeting - Sophia Residence	17-Nov-24	1	0	64	Y	Project to Build a Hardware
Public Meeting	01-Dec-24	1	0	26	Y	Report: Department of Education
Public Meeting	05-Dec-24	1	0	53	Y	Introduction of the Project
Public Meeting	06-Dec-24	1	0	43	Y	Introduction of the Project
Public Meeting	15-Mar-25	1	0	104	Y	Service Delivery; Hardware and Mobile Clinic
Public Meeting	01-May-25	1	0	34	Y	Installation of Security Gates; Installation of Security Cameras
Public Meeting	10-May-25	1	0	80	Y	Debt Rehabilitation and Deemed Indigent Waiver
Public Meeting	18-May-25	1	0	42	Y	Unfinished School and Service Delivery
Ward 14 Public Meeting	06-Aug-24	1	0	160	Y	Service Delivery Reports
Public Meeting	10-Nov-24	1	0	157	Y	Indigent Policy Presentation; Crime Fighters Presentation; Siyakhokha Presentation and Service Delivery Report
Public Meeting	23-Nov-24	1	0	104	Y	Debt Rehabilitation and Crime Prevention.
Public Meeting	18-Mar-25	1	0	20	Y	Service Delivery Report and Councillor's Report
Public Meeting	25-Mar-25	1	0	60	Y	Formalization of Nxiweni and 460 Portion
Ward 15 - Power Outage	03-Aug-24	1	0	10	Yes	Presented in the next public meeting

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Birchleigh Clinic - Open day & Handwash	02-Sep-24	1	0	64	Yes	Meeting was successful
Security issue at Nicolene Tuine/ Lenitas Retirement Village	22-Oct-24	1	0	33	Yes	Public meeting was successful
Feedback on community service delivery issues	22-Feb-25	2	0	41	Yes	Public meeting was successful
Property Valuation	08-Mar-25	2	0	24	Yes	Public meeting was successful
GMPRA (House meeting - Valuations)	13-Mar-25	1	0	3	Yes	Public meeting was successful
Ebbe Street Feedback on Service Delivery issues	13-Mar-25	1	0	34	Yes	Public meeting was successful
Property Valuation Clarification	07-May-25	1	0	31	Yes	Public meeting was successful
Ward 16 - Public Meeting Service Delivery Feedback	20-Jul-24	1	0	14	Yes	In the Public Meetings
Public Meeting Service Delivery Feedback	14-Sep-24	1	0	18	Yes	In the Public Meetings
Ward 16 Public Meeting Service Delivery Feedback	7-Dec-24	1	0	5	Yes	In the Public Meetings
Ward 16 Public Meeting Service Delivery Feedback	11-Jan-25	1	0	54	Yes	In the Public Meetings
Ward 16 Public Meeting Service	8-Feb-25	1	0	19	Yes	In the Public Meetings

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Delivery Feedback						
Ward 16 Public Meeting Service Delivery Feedback / Crime in The Ward	31-May-25	1	0	18	Yes	In the Public Meetings
Ward 17 - Rand Water SED	18-Jun-24	1	1	102	Yes	Presented in the next public meeting
Feedback on community service delivery issues	14-Sept-24	1	0	48	Yes	Presented in the next public meeting
Feedback on community service delivery issues	16-Sept-24	1	0	6	Yes	Presented in the next public meeting
Feedback on community service delivery issues	21-Sept-24	1	0	18	Yes	Presented in the next public meeting
Security Street lights issues	08-Nov-24	1	0	51	Yes	Public meeting was successful
BRT issues	11-Nov-24	1	0	3	Yes	Public meeting was successful
Feedback on community service delivery issues	17-May-25	1	0	36	Yes	Public meeting was successful
BRT issues	17-May-25	1	0	141	Yes	Public meeting was successful
Ward 18 - Homeless, Recyclers, Bylaw Enforcement, Overcrowding (<i>Combined meeting with Ward 19</i>)	25-Sept-24	2	0	156	Yes	Presented in the next public meeting
De Klerk Hoff Taxi issue and other matters	12-Dec-24	1	0	11	Yes	Presented in the next public meeting
Illegal land use and buildings	15-Jan-25	1	0	7	Yes	Public meeting was successful

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Horwood's Farm Report back to community	29-Mar-25	2	0	10	Yes	Public meeting was successful
Community Service Delivery issues	07-May-25	2	0		Yes	Public meeting was successful
Ward 19 - Homeless, Recyclers, Bylaw Enforcement, Overcrowding (<i>Combined meeting with Ward 18</i>)	25-Sept-24	2	0	156	Yes	Presented in the next public meeting
Horwood's Farm Report back to community	29-Mar-25	2	0	10	Yes	Public meeting was successful
Community Service Delivery issues	07-May-25	2	0		Yes	Public meeting was successful
Ward 20 - Service delivery issue Morningside Hill	20-Aug-24	1	1	39	Yes	Meeting was successful
Announcement of projects in the ward	02-Oct-24	1	1	39	Yes	Meeting was successful
Service Delivery	06-Feb-35	1	1	22	Yes	Meeting was successful
Projects in the Ward	06-Mar-25	1	0	49	Yes	Meeting was successful
Departmental Feedback on Service Delivery	23-Apr-25	1	0	106	Yes	Meeting was successful
Ward 21 - Service Delivery issues	18-Aug-24	1	1	48	Yes	Meeting was successful
Ward 22 - Service Delivery Meeting	18-Jul-24	1	1	14	Yes	08 November 2024 - feedback was positive
Service Delivery Meeting	08-Nov-24	1	1	24	Yes	25 Mar 2025 - feedback was positive

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery Meeting	25-Mar-25	1	1	30	Yes	12 June 2025 - feedback was positive
Service Delivery Meeting	12-Jun-25	1	1	19	Yes	feedback was positive No date given
Ward 23 - Public Meeting - Service Delivery Issues, Project information & Evaluation process	22 Nov & 11 Dec 24, 13 March 2025	1	1	22, 28 & 17	Yes	None
Ward 24						
Ward 25 -						
Ward 26 - Public Meeting: (Service Delivery meeting)	18 August 2024 (Church Evangelical Assembly in SA)	1	0	24	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	22 August 2024: (Councilors Office: Barcelona)	1	0	21	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	24 August 2024: (Mokgo ba Ground)	1	0	174	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	6 October 2024: (Mgaba ba Ground)	1	0	91	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	10 October 2024: (Mgaba	1	0	75	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
	ba Ground)					
Public Meeting: (Consultative meeting)	15 November 2024: (Church Evangelical Assembly in SA)	1	0	39	Yes	Presentation delivered on how to apply for sites and on processes and procedures.
Public Meeting: (Service Delivery meeting)	16 November 2024: (Umgababa Ground at 09h00)	1	0	103	Yes	Proclamation of Barcelona into a township - No response yet from the Human Settlement department.
Public Meeting: (Service Delivery meeting)	16 November 2024: (Mokgo ba Ext 37 at 11h00)	1	0	98	Yes	Report back on all issues raised presented by the Ward Councilor.
Public Meeting: (Service Delivery meeting)	16 November 2024: (at Emaqimu Ground at 15h00)	1	0	68	Yes	Electrification of Informal Settlements in Ward 26 in process.
Public Meeting: (Service Delivery meeting)	14 February 2025: (at W.J. Mpenge si Primary School)	1	0	8 School Management Officials	Ongoing	Consultative meeting on issues relating to Education/Education Sector.
Consultative Meeting	18 February	1	0	5 BTA Officials	Ongoing	Stakeholders meeting on transport issues.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
	y 2025: (at BTA Offices)					
Public Meeting: (Service Delivery meeting)	20 February 2025: (at Little Rose VD)	1	0	86	Yes	Proclamation of Barcelona to be a township - CLO appointed but not yet introduced to the Ward Councilor.
Public Meeting: (Service Delivery meeting)	22 February 2025: (at Water Tower)	1	0	28	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Consultative meeting)	4 March 2025: (Councilors Boardroom: Etwatwa CCC)	1	0	3 GPG Officials, 4 COE Officials, 1 SANCO member, 22 BTA Officials, 2 SGB members	Yes	Education Sector consultative meeting.
Public Meeting: Education Sector Meeting	16 April 2025: (Umnyezane Primary School at 10h00)	1	0	133 (Stakeholders and Parents)	Yes	Stakeholders meeting on school transport and relocation of Mnyezane Primary School.
Public Meeting: (Parents meeting)	16 April 2025: (Umnyezane Primary School at 17h00)	1	0	313 Parents	Yes	Feedback meeting on school transport.
Public Meeting: (Service Delivery meeting)	10 May 2025: (Mokgoba VD)	1	0	74	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service	24 May 2025: (Barcel	1	0	139	Ongoing	Feedback report on service delivery issues

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Delivery meeting)	ona Park at 09h00)					presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	24 May 2025: (Little Rose at 11h00)	1	0	180	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	7 June 2025: (Powerline at 09h00)	1	0	102	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	7 June 2025: (Esibayeni at 11h00)	1	0	29	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Ward 27 - Public Meeting - Service Delivery Issues & Project Info, Evaluation Roll process	06 July 24, & 24 Nov 24 - 13 March 25 & 22 May 25	1	0	23 & 37 & 88 & 17	Yes	None
Ward 28 Public Meetings- Residents, Councillors and MPLs Meeting regarding issues at Wordsworth High School- Wordsworth Road	09-Aug-24	1	0	10	No	Feedback on intervention solutions for the issues at the school.
Human Settlements meeting with Farrarmere Gardens residents- Benoni CCC, Exco Room	26-Aug-24	1	10	17	No	Feedback needs to be given when the residents have the title deeds.
Scouts land lease Meeting- Scouts' 9th Hall	05-Sep-24	1	0	12	Yes	Feedback on the approval of the lease

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Lake west Annual General Meeting- Lake Golf Club	15-Oct-24	1	0	52	Yes	Feedback on lake west residential issues.
School safety talk and awareness campaign Meeting- Wordsworth High School Boardroom	24-Nov-24	2	2	23	No	Feedback on school safety issues.
Wordsworth High School Feedback Meeting- 2 Reaper Street, Farrarmere	30-Nov-24	1	0	7	Yes	Feedback provided on Wordsworth issue
Human Settlement Meeting- Lake Golf Club.	04-Dec-24	6	1	26	No	Feedback on human settlements issues in Benoni
Benoni CPF Sector 2 Meeting - Belvedere School	20-Jan-25	1	1	20	No	Feedback on environmental issues at homestead dam
Valuations Meeting- Benoni Northerns	13-Mar-25	1	0	20	Yes	Feedback on the property valuations.
Farrarmere Gardens Title Deeds Meeting- Farrarmere Hall	14-Mar-25	1	0	52	No	Feedback on the title issues.
Three Spheres of Government Meeting- Benoni Northerns	14-Apr-25	1	0	11	yes	N/A
Ward 29 - Public Meeting - Service delivery & Crime, Flats service delivery issues	21 Nov 24 & 19 March 25	1	0	31 & 128	Yes	None

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 30 - Public Meeting - Service Delivery	18-Sep-24	1	0	150	Yes	18 Sept 2024 - Informative Meeting on Credit Control
Ward 30 - Public Meeting - Service Delivery	25-Sep-24	1	1	151	Yes	25 Sept 2024 - Consultation on Projects: Filling Station and Van Dyk
Ward 30 - Public Meeting - Service Delivery	07-Nov-24	1	0	56	Yes	07 Nov 2024 - Report back on projects
Ward 30 - Aged Stakeholders Engagement	05-Dec-24	1	0	39	Yes	05 Dec 2024 Engagement meeting
Ward 30 Report back Meeting	05-Dec-24	1		147	Yes	05 Dec 2024 Reported on Service Delivery Issues and Projects
Public Meeting - Service Delivery Meeting	26-Feb-25	1	1	107	Yes	26 Feb 2025 - Updates on the Van Dyk Project
Ward 31 - Public meeting at Tambo Ville, addressing service delivery issues/electricity	01-Sep-24	1	none	47	Yes	01-Sep-24, Verbally
Ward 31 - Public Meeting at Vandyk Park, service delivery issues, CLO introduction, Electricity, Water	22-Nov-24	1	none	22	Yes	22-Nov-24, Verbally
Ward 31 - Public Meeting at Tambo Ville, CLO introduction, Electricity and Sewer blockage	29-Nov-24	1	none	56	Yes	29-Nov-24, Verbally
Ward 31 - Public Meeting	30-Nov-24	1	none	20	Yes	30-Nov-24, Verbally

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
at Dal Park, Service delivery issues, Boom gate						
Ward 31 - Public Meeting at Vandyk Park, streetlights, water meters, closing of the dam	30-Nov-24	1	none	22	Yes	30-Nov-24, Verbally
Ward 31 - Public Meeting at Vandyk Park, service delivery issues	29-Jan-25	1	none	19	Yes	29-Jan-25, Verbally
Ward 31 - Public Meeting at Vandyk Park, service delivery issues	27-Feb-25	1	none	22	Yes	27-Feb-25, Verbally
Ward 32 - Service Delivery Meeting	20-Sep-24	1	1	56	Yes	16 Oct 2024 - Feedback was positive
Service Delivery Meeting	16-Oct-24	1	1	82	Yes	20 Mar 2025- Feedback was positive
Service Delivery Meeting	20-Mar-25	1	1	59	Yes	Feedback was positive
Service Delivery Meeting	22-May-25	1	1	50	Yes	Feedback was positive
Service Delivery Meeting	04-Jun-25	1	1	82	Yes	Feedback was positive
Ward 33 - No Meetings	None	0	0	0	No	None
Ward 34 - Service Delivery Meeting	27-Aug-24	1	1	9	Yes	Feedback was positive
Service Delivery Meeting	08-Sep-24	1	1	10	Yes	Feedback was positive

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery Meeting	27-Nov-24	1	1	21	Yes	Feedback was positive
Service Delivery Meeting	26-Mar-25	1	1	9	Yes	Feedback was positive
Service Delivery Meeting	02-Apr-25	1	1	7	Yes	Feedback was positive
Service Delivery Meeting	28-May-25	1	1	29	Yes	Feedback was positive
Ward 35 - Feedback on projects in the wards	21-Jul-24	1	1	191	Yes	Meeting was successful
Projects awareness	18-Sep-24	1	1	31	Yes	Meeting was successful
Feedback on energy issues	12-Sep-24	1	0	81	Yes	Meeting was successful
Projects awareness	18-Sep-24	1	1	31	Yes	Meeting was successful
Small Business Awareness	25-Sep-24	1	0	29	Yes	Meeting was successful
Service delivery issues	02-Oct-24	1	0	274	Yes	Meeting was successful
Electricity feedback	01-Nov-24	1	0	40	Yes	Meeting was successful
Service delivery issues	01-Dec-25	1	0	31	Yes	Meeting was successful
Project Feedback	09-Feb-25	1	0	94	Yes	Meeting was successful
Streetlight feedback	01-Mar-25	1	0	33	Yes	Meeting was successful
Service delivery issues	02-Mar-25	1	0	112	Yes	Meeting was successful
Job creation	04-Mar-25	1	0	156	Yes	Meeting was successful
Transformer feedback	29-Mar-25	1	0	142	Yes	Meeting was successful
Projects awareness	18-May-25	1	0	14	Yes	Meeting was successful
Electrification	24-May-25	1	0	43	Yes	Meeting was successful
Burnt Power Station and Wad Committee Bi-Election	25-May-25	1	1	201	Yes	Meeting was successful

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Feedback on substation	07-Jun-25	1	0	31	Yes	Meeting was successful
Feedback on substation	08-Jun-25	1	0	124	Yes	Meeting was successful
Feedback on Firefighters, Ambulance Management	11-Jun-25	1	0	58	Yes	Meeting was successful
Service Delivery issues	27-Jun-25	1	0	138	Yes	Meeting was successful
Service Delivery issues	28-Jun-25	1	0	98	Yes	Meeting was successful
Ward 36 - Public Meeting Introduction of Rand Water Project	3-Aug-24	1	1	42	Yes	In Public Meetings and via Social Media groups
Public Meeting Fibre Introduction	3-Aug-24	1	1	40	Yes	In the Public Meetings
Public Meeting Road Closure and Safety	12-Oct-24	2	1	39	Yes	In the Public Meetings
Public Meeting Public Safety Awareness	16-Nov-24	1	0	11	Yes	In the Public Meetings
Public Meeting Public Safety Awareness	1-Mar-25	1	0	21	Yes	In the Public Meetings
Public Meeting Public Safety Awareness	7-Jun-25	1	0	24	Yes	In the Public Meetings
Ward 37 - Power outage affecting the following areas: Wadeville, Stone Arch, Castle view, Dinwiddie, Albemarle, Union Norton small farms, Dewitt Rus.	03-Oct-24	4	5	126	Yes	Feedback provided during ward committee meeting held in November 2025
Ward 38 Public meeting - Potholes along Appel Grein-, Lotus-, and	28-Jan-25	1	1	18	Yes	Feedback provided during ward committee meeting held in February 2025

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Peter Street, Brackenhurst						
Ward 39 - Public Meeting Mayor Address regarding Water & Energy	10-Sep-24	1	21	324	Yes	In the Public Meetings
Public Meeting: Mayor Address	3-Oct-24	2	26	120	Yes	In the Public Meetings
Public Meeting: Mayor Address	25-Mar-25	2	3	49	Yes	In the Public Meetings
Public Meeting Service Delivery Feedback	19-Jun-25	1	1	71	Yes	In the Public Meetings
Ward 40 Public meeting- Construction of EMPD Precinct in Leondale	17-Nov-24	1	1	140	Yes	Placed on IDP
Ward 41 Public Meeting - Construction of a new taxi rank at Litchi Street, Rondebult	01-Feb-25	1	1	200	Yes	Placed on IDP.
Ward 42 - Electrification	15-Sep-24	1	1	104	Yes	Meeting was successful
Service Delivery Issues	14-Nov-24	1	1	177	Yes	Meeting was successful
High Mast installation awareness	16-Nov-24	1	0	177	Yes	Meeting was successful
Re-blocking	24-Nov-24	1	0	85	Yes	Meeting was successful
Electrification and Water Shed	10-Feb-25	1	1	309	Yes	Meeting was successful
Installation of Mass Lighting awareness & Crime in the ward	18-May-25	1	1	58	Yes	Meeting was successful
Ward 43 - Service Delivery Meeting	06-Sep-24	1	1	12	Yes	Feedback was positive

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery Meeting	21-Nov-24	1	1	6	Yes	Feedback was positive
Service Delivery Meeting	26-Mar-25	1	1	16	Yes	Feedback was positive
Service Delivery Meeting	09-Apr-25	1	1	43	Yes	Feedback was positive
Ward 44 Public Meeting -	09-May-25	1	1	87	Yes	Meter leakage at 1593 Lawu Road, Ext 1, Vosloorus
Ward 44 Public Meeting - Sink hole at Mkhwezane-Phineas Xulu Ext 1	11-Aug-24	1	1	51	Yes	Feedback provided during ward committee meeting held on 2 December 2024
Ward 44 Public meeting - Upgrading of Moloto Park at Sotho Section.	09-May-25	1	1	87	Yes	Placed on IDP
Ward 45 Public meeting. Enlargement of Barry Marais Road and Fixing of potholes at Dawn Park Robots (Barry Marais Rd)	30-Oct-24	1	1	48	Yes	Feedback provided at a ward committee meeting took place on 2 December 2024
Ward 46 Public meeting - Continuous Sewer Blockage at Mbatha and Zekwa Street, Ext 2, Vosloorus	17-Sep-24	1	1	58	Yes	Feedback provided during ward committee took place on the 27 November 2024
Ward 47 Public meeting: Re-surfacing of Brickfield Road next to ERWAT	25-Aug-24	1	1	190	Yes	Feedback provided at a public meeting held 18 May 2025

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 48 Public meeting - Construction and renovation of Mofokeng pump station.	14-May-25	1	1	180	yes	Feedback provided at a ward committee meeting held 30-May-2025
Ward 48 Public meeting- Reported the matter of land proclamation at Moleleki Ext 4, and electrification installation.	19-Jan-25	1	1	150	no	Feedback provided at a public meeting held 04-March 2025
Ward 49 Public meeting - Reported the issue of original title deeds which were collected and never returned by Human settlement which affected few houses at Tsholo Section	16-Mar-25	1	1	80	No	Feedback provided at a ward committee level on 28-May 2025
Ward 50 Public meeting - Construction of stormwater system at Mabizela Street, Katlehong	29-Oct-24	1	1	50	No	Placed on IDP
Ward 51 Public meeting- High Mast Lights at Katlehong Train Station	03-Apr-25			208	No	Matter placed on IDP
Ward 52 Public meeting- Sinkhole at Molala Street was since barricaded and abundant by the contractor	09-Mar-25	1	1	87	Yes	Feedback provided during ward committee meeting in April 2025

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
due to non-payment by Municipality.						
Ward 53 Public meeting- Constant water shortage in Phola Park	15-Feb-25	1	1	186	No	The Alrode pipeline has been having a series of leaks because of old infrastructure. A full report with clear plans has been requested. Feedback provided during public meeting held on 15 March 2025.
Ward 54 Public meeting- Constant burglary at Phenduka Clinic.	25-Nov-24	1	1	79	Yes	Feedback provided during ward committee meeting in January 2025.
Ward 55 Public meeting - Discontinuation of electricity supply which affected mostly Goba household residents by Eskom.	20-Aug-24	1	1	230	yes	Feedback provided at next public meeting held 13 October 2024
Ward 56 Public meeting- Construction of licensing hub project at Radebe Section that was stopped.	28-May-25	1	1	189	Yes	Feedback provided during ward committee meeting in June 2025.
Ward 57 Public meeting- ECD was built in 2018, and it is still not functional since it was built.	23-Oct-24	1	1	108	No	It will be escalated to the relevant department.in 5 November 2024
Ward 58 Public meeting- Reported the issue of shortage of water supply at	23-Mar-25	1	1	280	no	Feedback provided at next public meeting held 13-May-2025

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Promise -Land and other parts in ward 58						
Ward 58 Public meeting- Reported the issue of shortage of water supply at Promise -Land and other parts in ward 58	04-Mar-25	1	1	181		Feedback
Ward 59 Public meeting - Recuring sewer blockage and spillage at open space opposite house number 541 Ramokonopi West.	12-Oct-24	1	1	370	Yes	Feedback provided during Ward Committee meeting on
Ward 60 Public meeting - Illegal dumping at the entrance of Keditsevana Cultural Village	21-Aug-24	1	1	162	Yes	Feedback provided during Ward Committee Meeting held in 18 September 2025
Ward 61 Public meeting: School development project	07-Feb-25	2	6	530	No	Feedback provided at a public meeting on 23 June 2025.
Ward 61 Public meeting- Electrification of Palm Ridge Ext 9, phase 5 & 6 Informal Settlement	09-Feb-25	1	1	230	On progress	Feedback provided during Ward Committee Meeting held on 4 June 2025.
Ward 62 Public meeting- Electrification of Zama-Zama Informal Settlement	31-Aug-24	1	1	65	Some are being attended.	Feedback provided during Ward Committee Meeting held on 10 June 2025.
Ward 63 Public meeting - High mast lights not						

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
lighting at some part of the Ward.						
Ward 64 Public meeting - Ruble removal at Peter Mokaba Informal Settlement, Ext 28, Vosloorus	10-Nov-25	1	1	126	Yes	Councilor gave feedback during Ward Committee Meeting held on 4 December 2024
Ward 64 Public meeting - Water Leakage at 203 Quinton Street, Ext 14, Vosloorus	09-Feb-25	1	1	86	Yes	Feedback provided in the ward committee meeting held on the 06 Mar-2025
Ward 65						
Ward 66						
Ward 67 - Public Meeting: (Service Delivery meeting)	17 August 2024: (B. B. Myataza Secondary School)	1	0	108	Ongoing	Feedback report on service delivery issues presented by the Councilor at the meeting.
Ward 68 - Public Meeting: (Service Delivery meeting)	30 November 2024: Gabon Ground at 14h00)	1	0	110	Ongoing	Feedback report on service delivery issues presented by the Councilor at the meeting.
Ward 69						
Ward 70 - Public Meeting: (Service Delivery meeting)	2 October 2024: (Zulu Congregation Church at 17h00)	1	0	106	Yes	Service delivery issues such as illegal dumping, leaking pipes, street lights, crime, open sewer pipes. poor service at the clinic were raised at the meeting. Councilor responded to all issues of concern raised at the meeting.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 71 - Public Meeting: (Service Delivery meeting)	23 October 2024: (Daveyton CCC)	1	0	13	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	26 November 2024: Lindelani Hall	1	0	245	Yes	Feedback on grading of Lindelani Main Road and other service delivery issues presented by the Councilor.
Public Meeting: (Service Delivery meeting)	25 May 2025: Lindelani	1	0	323	Yes	Feedback on public participation process on the new ward demarcations and other service delivery matters presented by the Councilor.
Public Meeting: (Service Delivery meeting)	30 May 2025: Lindelani	1	0	228	Yes	Report back on service delivery issues presented by the Councilor.
Public Meeting: (Service Delivery meeting)	7 June 2025: Lindelani	1	0	141	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	8 June 2025: Daveyton Alliance	1	0	71	Yes	School visits conducted DoE
Public Meeting: (Service Delivery meeting)	22 June 2025: (Timken Youth Centre).	1	0	187	Ongoing	Illegal dumping next to Sizolwethu School and other areas in the ward a challenge and must be addressed.
Ward 72 - Public Meetings- Skoonplaas Meeting- Springs Exco Room	2024/11/04	1	1	11	No	Feedback on Skoonplaas issues reported
Springs CPF Meeting - Rowhill	2025/03/15	1	0	12	Yes	Feedback on community safety issues.
Skoonplaas Meeting-	14-Apr-25	1	1	8	No	Complaints about the flooding issues in

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Springs Exco Room						Scoonplaas Informal Settlements.
Rowhill CPF Meeting- Rowhill	21-Jun-25	1	0	11	Yes	Feedback on community safety issues.
Ward 73 - Informative Community Meeting - 2024/25 Budget	06-Jul-24	1	0	244	Yes	06 Jul 2024 - Public engagement
Ward 73 - Informative Community Meeting - 2024/25 Budget	11-Jul-24	1	1	31	Yes	11 Jul 2024 - Public engagement
Ward 73 - Report back Meeting - Msholoji Electrification and Re-blocking	18-Aug-24	1	1	245	Yes	18 Aug 2024 - Community Meeting
Ward 73 - Report back Meeting - Msholoji Electrification	04-Sep-24	1	0	55	Yes	04 Sept 2024 - Community Meeting
Ward 73 - Informative Community Meeting - Cable theft	29-Sep	1	1	218	Yes	29 Sept 2024 - Community Meeting
Ward 73 - Informative Meeting - Msholoji Electrification	26-Oct-04	1	0	278	Yes	26 Oct 2024 - Community Meeting
Ward 73 - Report back Meeting - Msholoji Electrification	05-Dec-24	1	0	155	Yes	05 Dec 2024 - Update Community Meeting
Ward 73 - Informative Meeting - Spaza Shops	06-Dec-04	1	0	54	Yes	06 Dec 2024 - Educated on the new policy

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Owners and Landlords						
Ward 73 - Informative Meeting - Spaza Shops Owners and Landlords	08-Dec-24	1	1	65	Yes	08 Dec 2024 - Educated on the new policy
Ward 73 - Report back Meeting - Msholozzi Electrification	07-Jan-25	1	0	240	Yes	07 Jan 2025 - Update Community Meeting
Ward 73 - Consultative Meeting - Back to School Programme	08-Jan-25	1	1	21	Yes	08 Jan 2025 - Outlined the programme
Ward 73 - Consultative Meeting - Aged Stakeholders	27-Jan-25	1	0	63	Yes	27 Jan 2024 - Consultation Meeting
Ward 73 - Consultative Meeting - Aged Stakeholders	27-Jan-25	1	0	30	Yes	27 Jan 2024 - Consultation Meeting
Ward 73 - Educational Meeting - Bullying and gangsterism in Schools	23-Feb-25	1	0	192	Yes	23 Feb 2025 - Parents Meeting
Ward 73 - Report back Meeting - Msholozzi Electrification and Land Invasion	02-Mar-25	1	1	273	Yes	02 Mar 2025 - Update Community Meeting
Ward 73 - Informative Meeting - Issuing of Title Deeds	09-May-25	1	0	62	Yes	09 May 2025 - Consultation Meeting
Ward 73 - Informative Meeting - House	24-May-25	1	0	280	Yes	24 May 2025 - Consultation Meeting

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Evaluation and Title Deeds						
Ward 73 - Report back Meeting - Msholozu Electrification and Land Invasion	08-Jun-25	1	1	411	Yes	08 Jun 2025 - Consultation Meeting
Ward 74 , Area, Stakeholders and Public Meeting - Service delivery Issues, Project Information, Outreach programs	19, 21, 2, & 25 Aug 24, 05 & 09 Sept 24, 02 & 24 Oct 24, 21, 24 & 27 Nov 24 ,06 Dec 24. 10 Jan 25, 06, 09, 12, 13, & 21 Feb 25, 12 March 25, 15 & 23 May 25, 12, 17, & 20 x 2 June 25	1	3	155, 89, 148, 25,16 & 10, 108 & 44, 11, 21, &112,23. 8, 7, 46, 115, 12, & 69, 93, 12 & 98, 59, 120, 32, & 23	Yes	None
Ward 75 Public Meetings- Service Delivery Meeting- Welgedacht Primary School	17-Aug-25	1	0	175	No	Feedback on service delivery issues.
Springs Sector 4 and 6 CPF Meeting- Malan Nel Service Centre	24-Aug-25	1	0	38	No	Feedback on community safety issues.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Molendam Caretaker Elections Meeting - Molendam Retirement Village	07-Oct-24	1	0	41	Yes	N/A
Residents Forum Meeting, Springs CCC, Office G1	24-Mar-25	1	0	5	Yes	Feedback on service delivery issues.
Epilepsy Foundation Meeting- Epilepsy Foundation	24-Mar-25	1	0	5	No	Feedback on assistance of donation/funding for the foundation.
Ward Committee and Public Meeting (WCM Open to public)	15-Apr-25	1	1	37	No	Feedback requested on Slovo park issues.
Ward 76 Public Meetings- Energy Department Security (theft and vandalism) Meeting- Springs Energy Hall	01-Oct-24	1	10	18	No	Feedback on security on the theft and vandalism of energy infrastructure.
EGCCI Chamber members and HOD (water and sanitation) Meeting- EGCCI Chamber Office.	09-Oct-24	2	3	16	Yes	Feedback on water and sanitation delivery issues.
Selcourt Residents Association AGM Meeting- Selcourt	09-Oct-24	1	0	57	Yes	N/A
Social Housing Regulating Authority and Sondela	16-Nov-24	1	0	14	No	Feedback on Sondela Housing Issue.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Community Leaders-POPS						
EGCCI Annual General Meeting	13-Mar-25	2	0	81	Yes	N/A
Ward 76 - Residential committee meeting	04-Mar-25	1	0	10	No	Feedback on monthly service delivery issues
EGCCI Executive Committee Meeting-EGCCI Chambers	16-Apr-25	2	0	16	No	Feedback on industry issues.
MOU Steering Committee Meeting-EGCCI Boardroom	14-May-25	1	4	11	Yes	Feedback on steering committee issues
EGCCI Executive Committee Meeting-EGCCI Chambers	21-May-25	2	0	6	Yes	Feedback on industry issues
MOU Steering Committee Meeting-EGCCI Boardroom	04-Jun-25	1	2	7	Yes	Feedback on steering committee issues
Ward 76 - CPF Meeting-Daggafontein War Room	09-Jun-25	1	0	12	Yes	Feedback on Community safety issues
EGCCI Executive Committee Meeting-EGCCI Chambers	18-Jun-25	2	0	6	Yes	Feedback on industry issues.
Ward 77 - Public Meeting-Service Delivery	20-Sep-24	1	0	102	Y	The Cllr addressed the matter of electricity cuts and rates payers
Public Meeting-Service Delivery	23-Sep-24	1	0	76	Y	The Community raised their concern about

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
						tarring roads and sport ground
Public Meeting-Service Delivery	04-Nov-24	1	0	97	Y	The Cllr addressed the matter of water shortage and illegal dumping
Public Meeting-Service Delivery	21-Nov-24	1	0	111	Y	The department of health was invited
Public Meeting-Service Delivery	22-Nov-24	1	0	202	Y	Human Settlement addressed the mega projects
Public Meeting-Service Delivery	27-Nov-24	1	0	57	Y	Removing illegal dumping on the hot spot identified by the ward committee members
Public Meeting-Service Delivery	07-Feb-25	1	0	112	Y	Crime escalating visibility required
Public Meeting-Service Delivery	11-Feb-25	1	0	57	Y	Feedback was given at the following Ward Public Meeting (crime, rates, electricity)
Public Meeting	30-Apr-25	1	0	24	Y	Request tarred roads
Public Meeting	12-May-25	1	0	46	Y	High-Rate Crime
Public Meeting	14-May-25	1	0	55	Y	Follow up meeting on High-Rate Crime
Public Meeting-Service Delivery	04-Jun-25	1	0	132	y	Mass indigent registration and housing issues
Ward 78 - Public Meeting-Service Delivery Issues	21-Aug-24	1	0	77	y	Cllr informed the community about new developments in the areas
Public Meeting-Service Delivery Issues	28-Aug-24	1	0	37	Y	The meeting was about issues concerning, electricity, illegal dumping
Public Meeting-Service Delivery Issues	19-Sep-24	1	0	64	Y	Service Delivery issues and water shortages
Public Meeting-Service Delivery Issues	03-Dec-24	1	0	70	Y	High crime in the ward and needs urgent patrolling
Public Meeting-Service Delivery Issues	15-May-25	1	0	36	Y	High-Rate Crime

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	20-May-25	1	0	20	Y	Electricity and Water shortages
Ward 79 - Public Meeting - Servicer Delivery Issues	14-Jul-24	1	0	71	Y	Ward committee requested the community to established sub committees to navigate and patrolled the area
Public Meeting-Service Delivery Issues	17-Jul-24	1	0	29	Y	Report back on housing issues
Public Meeting-Service Delivery Issues	24-Jul-24	1	0	86	Y	Illegal dumping and indigent registration
Public Meeting-Service Delivery Issues	06-Aug-24	1	0	171	Y	Service Delivery issues and water shortages and mass registration
Public Meeting-Service Delivery Issues	27-Aug-24	1	0	46	Y	Mushrooming of shacks in areas
Public Meeting-Khangezile P School	30-Aug-24	1	0	46	y	Unread water meters and electricity meters
Public Meeting-Khangezile P School	08-Sep-24	1	0	43	Y	Feedback on housing and rates issues
Public Meeting-ePosini	11-Sep-24	1	0	112	Y	Public was convened and the project ongoing
Public Meeting	06-Jan-25	1	0	57	Y	Human settlement addressed the mega projects
Public Meeting-Ext8 Ground	12-Jan-25	1	0	29	Y	The meeting was about issues concerning, electricity, illegal dumping
Public Meeting	14-Jan-25	1	0	57	Y	High crime in the ward and needs urgent patrolling
Public Meeting	02-Feb-25	1	0	72	Y	Service Delivery issues and water shortages and mass registration
Public Meeting Ext 7 ePosini	04-Feb-25	1	0	91	Y	Feedback on housing and rates issues
Public Meeting	07-Feb-25	1	0	48	Y	The meeting was about issues concerning, electricity, illegal dumping
Public Meeting	10-Feb-25	1	0	63	Y	Mushrooming of shacks at Langaville Ext 8

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	11-Feb-25	1	0	40	Y	Service Delivery Issues - Mass Registration
Public Meeting	14-Feb-25	1	0	83	Y	Report back on housing issues
Public Meeting	05-Mar-25	1	0	152	Y	Feedback on unread water meters
Public Meeting	12-Mar-25	1	0	20	Y	Illegal dumping and indigent registration
Public Meeting	15-Mar-25	1	0	32		The meeting was about issues concerning, electricity, illegal dumping
Public Meeting	20-Mar-25	1	0	81	Y	Feedback on how the illegal dumping and service delivery
Public Meeting-Ext8 Erawageni	02-Apr-25	1	0	41	Y	Ward 79 Area meeting
Public Meeting Robben Island	07-Apr-25	1	0	26	Y	Feedback on how illegal dumping will be eradicated in the area
Public Meeting Ext 8 Ground	15-Apr-25	1	0	81	Y	Ward committee requested the community to established sub committees to navigate and patrolled the area
Public Meeting-Ext 7 Post Office	17-May-25	1	0	106	Y	Ward 79 Area meeting
Public Meeting Ext 7 Sports Ground	18-May-25	1	0	56	Y	Feedback on high crime rate in the area
Public Meeting-Ntokozweni School	25-May-25	1	0	81	Y	Feedback on service delivery issues in the ward
Public Meeting-Ntokozweni School	30-May-25	1	0	80	Y	The community was informed about service delivery
Public Meeting Ext 8 Mdluli Ground	02-Jun-25	1	0	88	Y	Feedback on electricity issues in the ward.
Public Meeting-Ext 8 Ndabani Street	09-Jun-25	1	0	98	Y	Feedback on service delivery issues in the ward
Public Meeting-Ext 8 Mageleng Street	12-Jun-25	1	0	81	Y	Ward 79 Area meeting

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting-Maweleng Street	13-Jun-25	1	0	45	Y	Ward 79 Area meeting
Public Meeting-Langaville Ext 8 Robbin Island	18-Jun-25	1	0	93	Y	Feedback on service delivery issues in the ward
Ward 80 - Public Meeting-Service Delivery	27-Jul-24	1	0	133	Y	No Police Patrolling the streets, Serious drugs are available to the youth
Public Meeting-Service Delivery Issues	22-Sep-24	1	0	67	y	Faulty and unread water meters in the area
Public Meeting	28-Oct-24	1	0	75	Y	High rate of crime at Rest in peace
Public Meeting	18-Nov-24	1	0	35	Y	Unmaintained Park (Bulintando Park)
Public Meeting	23-Nov-24	1	0	54	Y	Illegal dumping and indigent registration
Public Meeting	05-Dec-24	1	0	41	Y	Concern was regarding the purpose of the meeting.
Public Meeting	17-Jan-25	1	0	45	Y	Selope Clinic is closed due high infection of staff members.
Public Meeting	04-Feb-25	1	0	36	Y	Faulty and unread water meters in the area
Public Meeting	05-Feb-25	1	0	56	Y	The community whines about long grass in fields and parks
Public Meeting-Service Delivery Issues	23-Mar-25	1	0	155	Y	Illegal dumping and shacks in the wards
Public Meeting	11-Apr-25	1	0	125	Y	High rate of crime in the area
Ward 81						
Ward 82 Public Meeting Mkhancwa	21-Jul-24	1	0	48	Y	Feedback was given about ongoing projects in the ward
Public Meeting	26-Jul-24	1	0	90	Y	Concerns and challengers' community
Public Meeting-Reedville Taxi Rank	24-Aug-24	1	0	25	Y	illegal dumping was a concerned issue
Public Meeting-Frans Ground	25-Aug-24	1	0	60	Y	Electricity cut offs

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting- Geluksdal Old Age	09-Sep-24	1	0	51	Y	illegal dumping was a concerned issue
Public Meeting	16-Oct-24	1	0	70	Y	Infrastructure causing blockages and damaging of homes
Public Meeting	23-Oct-24	1	0	67	Y	SHRAC not in the wards or areas
Public Meeting	13-Nov-24	1	0	129	Y	Frequent outages and long timeframes to fix
Public Meeting	21-Nov-24	1	0	40	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	29-Nov-24	1	0	20	Y	Feedback on status of constructing of roads
Public Meeting	02-Dec-24	1	0	40	Y	Many crimes increased
Public Meeting	04-Dec-24	1	0	43	Y	CFP invited to assist in curbing crime
Public Meeting	23-Jan-25	1	0	59	Y	Concerns on grass cutting and illegal dumping
Public Meeting	03-Feb-25	1	0	59	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	06-Feb-25	1	0	27	Y	Feedback on status of constructing of roads
Public Meeting	06-Feb-25	1	0	52		Feedback was given about crime
Public Meeting	17-Feb-25	1	0	31	Y	Electricity cut offs
Public Meeting	26-Feb-25	1	0	29	Y	A list of cracked houses was given
Public Meeting	03-Mar-25	1	0	68	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	10-Mar-25	1	0	20	Y	Discussion on service delivery issues
Public Meeting	24-Mar-25	1	0	76	Y	Indigent Department conducted a campaign to assist employment
Public Meeting- Geluksdal Old Age	22-Apr-25	1	0	40	Y	Public meeting was convened to inform community about matters in the area
Public Meeting- Geluksdal Ext	02-May-25	1	0	60	Y	The community whines about long grass in fields and parks

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting-Reedville Taxi Rank	02-May-25	1	0	84	Y	Service delivery on housing, indigent and high mast lights
Public Meeting Ext 2	20-May-25	1	0	57	Y	Service delivery on housing, indigent and high mast lights
Public Meeting-Old Police Station	28-May-25	1	0	30	Y	The community whines about long grass in fields and parks
Public Meeting MLT	11-Jun-25	1	0	20	Y	Service Delivery issues
Public Meeting-Calcot Dhlephu	18-Jun-25	1	0	48	Y	Service delivery on housing, indigent and high mast lights
Public Meeting MTL Institute	18-Jun-25	1	2	24	Y	SHRAC not in the wards or areas
Ward 83 Service Delivery	03-Jul-24	1	0	28	Y	Water and Electricity issues
Public Meeting Ext12	09-Sep-24	1	0	45	Y	Mass registration of indigent
Public Meeting	21-Jan-25	1	0	65	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	12-Feb-25	1	0	99	Y	Area meeting
Public Meeting-Vuyani School	17-May-25	1	0	62	Y	Area meeting
Ward 84						
Ward 85						
Ward 86						
Ward 87						
Ward 88 - Stake Holders Meeting	17-Jul-24	1	1	8	Y	Stake Holders Meeting
Ward 88 - Stake Holders Meeting	12-Nov-24	1	1	6	Y	Stake Holders Meeting
Ward 88 - Stake Holders Meeting	12-Jun-25	1	1	12	Y	Stake Holders Meeting-Cleaning Initiative
Ward 88 - Stake Holders Meeting	18-Jun-25	1	1	15	Y	Stake Holders Meeting-Police Forum
Ward 88 - Stake Holders Meeting	18-Jun-25	1	1	10	Y	Stake Holders Meeting-SAPS

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 89 Public Meeting - Winnie Mandela Old Clinic	05-Sep-24	1	0	33	Y	Human Settlement Verification Process
Public Meeting - Madibatlou Middle School Main Gate	05-Sep-24	1	0	41	Y	Human Settlement Verification Process
Public Meeting - LNJ Sport Grounds	05-Sep-24	1	0	66	Y	Human Settlement Verification Process
Public Meeting	04-Dec-24	1	0	5	Y	Service Delivery Report Back and Crime
Public Meeting	05-Dec-24	1	0	136	Y	Human Settlement Report Back
Public Meeting	07-Feb-25	1	0	108	Y	Service Delivery; Projects and Report back on reallocation
Public Meeting	13-Feb-25	1	0	56	Y	Service Delivery; Title Deed; 2 in 1 Stands; Projects
Public Meeting	15-Feb-25	1	0	74	Y	Service Delivery; Title Deed; Crime and Projects
Public Meeting	16-Feb-25	1	0	33	Y	Service Delivery and Projects
Ward 90 Public Meeting	20-Jul-24	1	0	202	Y	Electrification of re-blocked shacks and Water Supply Shortage.
Public Meeting	24-Jan-25	1	0	156	Y	Reblocking
Public Meeting	07-Feb-25	1	0	201	Y	Re-blocking; Electrification
Public Meeting	14-Mar-25	1	0	272	Y	Crime Prevention
Ward 91 - Service Delivery Meeting - Implementation of By-laws (Crime)	06-Jul-24	1	1	50	Yes	Presented in the next public meeting
Service Delivery Meeting	15-Aug-24	1	1	77	Yes	Presented in the next public meeting
Service Delivery	19-Oct-24	1	1	18	Yes	Presented in the next public meeting

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Meeting on by-laws						
Service Delivery Meeting	24-Oct-24	1	1	42	Yes	Presented in the next public meeting
Enclosure & Service delivery	10-Nov-24	1	1	20	Yes	Presented in the next public meeting
Enclosure & Service delivery	21-Nov-24	1	1	20	Yes	Presented in the next public meeting
Service Delivery Meeting	27-Nov-24	1	1	30	Yes	Presented in the next public meeting
Service Delivery Meeting	06-Dec-24	1	1	50	Yes	Presented in the next public meeting
Service Delivery Meeting	27-Feb-25	1	1	58	Yes	Presented in the next public meeting
Ward 92 - Public Meeting Enclosure application process & Barbara Road situation	4-Sep-24	1	0	68	Yes	In the Public Meetings
Public Meeting Road Closure and Safety	12-Oct-24	2	1	39	Yes	In the Public Meetings
Public Meeting Road	7-Feb-25	1	1	32	Yes	In the Public Meetings
Service Delivery / IDP Submissions / Valuation Roll	15-May-25	1	1	48	Yes	In the Public Meetings
State of Elandsfontein / Energy Crises / Crime / IDP allocation	28-Jun-25	1	0	38	Yes	In the Public Meetings
Ward 93 - Electrification for re-blocking	10-Jul-24	1	0	19	Yes	Meeting was successful
Burnt Shacks	21-Jul-24	1	0	489	Yes	Meeting was successful
Crime in the ward	24-Jul-24	1	0	83	Yes	Meeting was successful

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Illegal dumping	29-Jul-24	1	0	212	Yes	Meeting was successful
Electrification feedback	09-Aug-24	1	0	84	Yes	Meeting was successful
Illegal dumping	09-Aug-24	1	0	179	Yes	Meeting was successful
Crime, Illegal water connection, Indigent, Burned Shacks	22-Aug-24	1	0	16	Yes	Meeting was successful
Electrical issues	03-Sep-24	1	0	84	Yes	Meeting was successful
Illegal connection	04-Sep-24	1	0	21	Yes	Meeting was successful
Service Delivery issues	06-Sep-24	1	1	166	Yes	Meeting was successful
Service delivery issues	07-Sep-24	1	0	167	Yes	Meeting was successful
Clarity on Leeuportjie development	03-Oct-24	1	0	113	Yes	Meeting was successful
Clarity on Leeuportjie development	14-Oct-24	1	0	121	Yes	Meeting was successful
Report back after the protest	18-Oct-24	1	0	69	Yes	Meeting was successful
Progress on Re-blocking	20-Oct-24	1	0	197	Yes	Meeting was successful
Electrical issues	03-Nov-24	1	0	23	Yes	Meeting was successful
Crime in the ward	06-Nov-24	1	0	54	Yes	Meeting was successful
Service Delivery issues	02-Dec-24	1	1	33	Yes	Meeting was successful
Service Delivery issues	30-Mar-25	1	1	162	Yes	Meeting was successful
Electrical issues	14-Apr-25	1	0	116	Yes	Meeting was successful
Crime in the ward	27-Apr-25	1	0	151	Yes	Meeting was successful
Service Delivery issues	26-May-25	1	0	229	Yes	Meeting was successful
Cleaning of Toilets, Watershed & Ward	28-Jun-25	1	1	224	Yes	Meeting was successful

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Committee Bi-Election						
Ward 94 Public meeting - Erecting parameter wall at Potgieter and Swartkoppies Substation by ESKOM	05-Apr-25	1	1	108	Yes	Information shared by the Ward Councillor during Public meeting on 05 April 2025
Ward 95 Public meeting - Sewer Blockage at 1176 Camphor Street and Luvuyo Street, Mapleton Ext 10	03-Nov-24	1	1	155	Yes	Feedback provided on the 02 December 2024 during ward committee meeting
Ward 95 Public meeting - Potholes along Bittery Street, Mapleton Ext 12	13-Apr-25	1	1	105	Yes	Feedback provided during ward committee meeting held on the 08-Apr-25
Ward 96						
Ward 97 - Safety Stakeholders Meeting - Crime in Brakpan	04-Apr-25	1	0	20	Yes	Continuous meetings will be held with law enforcement
Ward 98						
Ward 99 - Public Meeting-Telong Open Space	04-Jul-24	1	0	71	Y	Crime escalating visibility required
Public Meeting	13-Aug-24	1	0	52	Y	Feedback was given at the following Ward Meeting
Public Meeting	24-Aug-24	1	0	145	Y	Human settlement and community issues was addressed
Public Meeting	12-Oct-25	1	0	107	Y	Illegal connection has resulted to electricity shortages

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	16-Nov-24	1	0	82	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	07-Dec-24	1	0	90	Y	Challengers and concerns in the community
Public Meeting	18-Jan-25	1	0	46	Y	Concerns raised regarding the streetlights
Public Meeting	15-Feb-25	1	0	72	Y	Construction of roads and pavements
Public Meeting	08-Mar-25	1	0	95	Y	Community requested wheelie bins
Public Meeting- Windmill Park Vultures Ground	12-Apr-25	1	0	69	Y	Service Delivery issues
Public Meeting- Telong Villa Liza	17-May-25	1	1	77	Y	Service delivery on housing, indigent and high mast lights
Public Meeting- Ext 8 Windmill Park	07-Jun-25	1	0	90	Y	SHRAC not in the wards or areas
Public Meeting- Ext 22 Open Space	20-Jun-25	1	0	90	Y	Sparks department has developed a schedule in grass cutting
Ward 100 Public Meeting	15-May-25	1	0	210	Y	Service Delivery Report
Public Meeting	31-May-25	1	0	195	Y	Service Delivery Report
Ward 101 Public meeting: Eskom is expected to embark on changing the old conventional system to prepaid, however Eskom wants to charge residents a fine. Eskom was to be part of the meeting.	31-Mar-25	1	1	118	Yes	No feedback provided
Ward 102 Public Meeting	05-Jun-24	1	0	73	Y	Introduction of Contractor for Paving Project.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	03-Nov-24	1	0	75	Y	Service Delivery Report
Public Meeting	09-Nov-24	1	0	111	Y	Service Delivery Report
Ward 103 Public meeting - Cutting of grass at Schoeman Cemetery.	15-Apr-25	1	1	170	No	No feedback yet.
Ward 104 - Service Delivery Meeting Con Amore School	28-Sep-24	1	0	23	Yes	Presented in the next public meeting
Service Delivery Meeting - Kempton Park	21-Oct-24	1	0	32	Yes	Presented in the next public meeting
Service Delivery Meeting - Edleen	09-Nov-24	1	1	46	Yes	Presented in the next public meeting
Service Delivery Meeting - Edleen	07-Dec-24	1	0	23	Yes	Presented in the next public meeting
Crime Delivery Service meeting - Esther Park	20-Nov-24	1	1	6	Yes	Presented in the next public meeting
Service Delivery Meeting	08-Feb-25	1	1	30	Yes	Presented in the next public meeting
Service Delivery Meeting	22-Feb-25	1	0	41	Yes	Presented in the next public meeting
Service Delivery Meeting	08-Mar-25	2	0	24	Yes	Presented in the next public meeting
Service Delivery Meeting - Van Riebeeck Park	07-May-25	2	0	70	Yes	Presented in the next public meeting
Ward 105 - Public Consultation Meeting - Salfin X18 Project	28-Jan-25	1	0	27	Yes	Project is in progress

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 105 - Safety Stakeholders Meeting - Crime in Brakpan	04-Apr-25	1	0	20	Yes	Continuous meetings will be held with law enforcement
Ward 106 Public Meeting- Maintenance of streetlights at Hennie Alberts Road next to Engen Filling Station	05-Apr-25	1	1	102	Yes	Feedback provided during the public meeting held on 15 May 2025
Ward 107- Public meeting - High Mast Light V209 and V215 not working at Moerane Street, Motlounge, Katlehong	18-Aug-25	1	1	308	Yes	Feedback provided during Ward Committee Meeting held on the 11-Sep-25
Ward 107 - Public meeting - Grading of Street at Ext 16, Vosloorus	09-Mar-25	1	1	104	No	No response from the department yet
Ward 108 - Public meeting: Power outage at Moleleki Ext 2	02-Sep-24	1	1	102	Yes	Feedback provided at a ward committee meeting held on 29 October 2024
Ward 109 - Public Meeting: (Service Delivery meeting)	18 August 2024: (Etwatwa Ext 07 - open Space)	1	0	99	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	13 October 2024: (Barcelona Primary School)	1	0	150	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting: (Service Delivery meeting)	28 October 2024: (W.J. Mpenge si Primary School)	1	0	105	Ongoing	Extension of classrooms at W.J. Mpenge si Primary School.
Public Meeting: (Service Delivery meeting)	12 March 2025: (Fenyan e Church)	1	0	85	Ongoing	All service delivery issues will be forwarded to the relevant department for attention.
Public Meeting: (Service Delivery meeting)	14 March 2025: (W.J. Mpenge si Primary School)	1	0	120	Ongoing	Grass cutting, illegal dumping in the Ward need must be attended to.
Public Meeting: (Service Delivery meeting)	17 May 2025: (Etwatwa Ext 07 - Open Space)	1	0	85	Ongoing	Construction of Etwatwa Crossing Mall in process.
Ward 110 - Public Meeting: (Service Delivery meeting)	2 July 2024: (Councilors Boardroom: Daveyton CCC)	1	0	23	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	12 July 2024: Chief Luthuli Primary School)	1	0	258	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	22 January 2025: (Unity Secondary School)	1	0	160	Ongoing	Service delivery issues such as grading of Sports Grounds and emerging illegal dumping sites in the Ward needs to be attended.

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting: (Service Delivery meeting)	9 February 2025: (Chief Luthuli Hall)	1	0	420	Yes	Presentation about Human Settlements development on low-cost houses.
Public Meeting: (Service Delivery meeting)	22 January 2025: (Unity Secondary School)	1	0	99	Yes	Service delivery meeting with Eskom to deliver a presentation on progress regarding provision of electricity.
Public Meeting: (Service Delivery meeting)	8 May 2025: (Chief Luthuli Hall)	1	0	90	Yes	Meeting with Human Settlement department
Public Meeting: (Service Delivery meeting)	28 May 2025: (Councilors Boardroom: Daveyton CCC)	1	0	8	Yes	Consultation meeting on construction of high-rise low-cost houses and construction of 2nd phase of RDP houses in Chief Luthuli Park. Illegal dumping in the Ward is also a huge challenge.
Ward 111 - Public Meeting	17-Jul-24	1	0	106	Y	Challengers and Concerns
Public Meeting-Vlakfontein	03-Aug-24	1	0	29	Y	Concerns raised regarding streetlights matter were referred to the Cllr
Public Meeting-Shalom VD	13-Aug-24	1	0	40	Y	Human Settlement challenges with housing
Public Meeting	19-Jan-25	1	0	57	Y	Construction of roads
Public Meeting	21-Jan-25	1	0	39	Y	Taking matters regarding the allocation of housing
Public Meeting	22-Jan-25	1	0	111	Y	Communities requested Service delivery in the area
Public Meeting	04-Feb-25	1	0	171	Y	Service Delivery issues
Public Meeting	06-Feb-25	1	0	99	Y	SHRAC not in the wards or areas
Public Meeting	09-Feb-25	1	0	80	Y	Feedback on electricity issues in the ward.
Public Meeting-Vlakfontein	09-May-25	1	0	32	Y	SHRAC not in the wards or areas

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting- Power & Glory	20-May-25	1	0	112	Y	Illegal dumping and indigent registration
Ward 112 - Public Meeting	28-Jul-24	1	0	58	Y	High rate of crime in the area
Public Meeting Open Ground	31-Aug-24	1	0	65	Y	Feedback on electricity issues in the ward.
Public Meeting	21-Sep-24	1	0	48	Y	SHRAC not in the wards or areas
Public Meeting	27-Oct-24	1	0	59	Y	Service Delivery issues
Public Meeting	24-Nov-24	1	0	52	Y	Illegal dumping and indigent registration
Public Meeting	26-Jan-25	1	0	54	Y	Service Delivery issues
Public Meeting	23-Feb-25	1	1	73	Y	High rate of crime in the area
Public Meeting	23-Mar-25	1	1	73	Y	SHRAC not in the wards or areas
Public Meeting- Open Space next to Library Ext11	20-Apr-25	1	1	58	Y	Illegal dumping and indigent registration
Public Meeting- Open Ground Ext 8 V/D 548	07-May-25	1	1	49	Y	Feedback on electricity issues in the ward.
Public Meeting- Open Space Ext 12	18-Jun-25	1	1	62	Y	SHRAC not in the wards or areas
T 2.4.3						

COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD:

Public meetings in Ekurhuleni show a high level of effectiveness by attracting big number of resident participation and providing a platform for input on crucial plans such as the Integrated Development Plan (IDP) and budget. However, this process has its own limitations, to address these limitations/challenges the City has enhanced civic education, established more visible municipal initiatives, and implemented digital strategies (use of gadgets) and community development workers to foster better participation in planning and service delivery processes.

Residents and stakeholders who might have missed the public meetings in their areas can still influence the plans for their areas by viewing both the draft IDP and budget documents on the City of Ekurhuleni's website www.ekurhuleni.gov.za. Comments and suggestions can also be emailed to budgettips@ekurhuleni.gov.za, to make sure that all the residents do play in influencing both the IDP and the Budget.

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes

COMPONENT D: CORPORATE GOVERNANCE

The City of Ekurhuleni ("CoE" or "City") is committed to ensuring that the City is governed in an open, transparent, ethical and accountable manner. The City has established systems and processes, strategies and structures by which local government is directed and controlled and through which they account, engage with, and where appropriate, lead their communities. The City follows a comprehensive system of policies, practices and processes that are adapted to promote the highest level of good governance, ethical standards and lived values.

The City subscribes to the principles of corporate governance as enshrined in the South African Constitution, Municipal Financial Management Act, Municipal Systems Act, Municipal Structures Act and the Companies Act, which requires the City and its Municipal Entities to deliver services to the people based on a specific set of values and principles governing public administration including a high standard of ethics, fairness, accountability, transparency objectivity and without bias. The City has ensured that governance policies and frameworks are developed in line with local government and relevant legislation and principles in line with best practices on corporate governance.

The City's Governance Model aims to:

- encourage the efficient use of resources towards better service delivery.
- improve accountability for the stewardship of those resources.
- align as close as possible to the interests of individuals, Council, departments, and society as whole.
- enable decision-makers to select the best possible options to achieve objectives.

The City has established Independent and Section 79 oversight structures to oversee and monitor governance, i.e. independent Audit Committee; independent Risk Management Committee; Governance Risk and Compliance Forum; Governance and Compliance Specialists; an Ethics Office; Municipal Owned Entities Boards and Board Sub-Committees; and other Technical and Political Committees which provide oversight and manage accountability.

The System of Delegations further enhances the efficiency and effectiveness of service delivery. Effective governance and maximum efficiencies, and effective service delivery are derived if corporate

governance becomes a culture that is engrained in every facet of management. Council adopted a System of Delegation which seeks to:

- Ensure maximum administrative and operational efficiency.
- Expedite decision-making within and between different arms.
- Delegate decision-making to the most effective level within the administration.
- Provide adequate checks and balances.
- Involve employees in management decisions as far as practicable.
- Promote a sense of collective responsibility and accountability for performance, decision making and delivery of services.
- Assign clear duties for the management and co-ordination of administrative components, systems and mechanisms.
- Defined Separation of Powers.
- Define in precise terms the duties of each political structure and political office-bearer; and
- Determine the relationships amongst the political structures, political office-bearers and the administration, and the appropriate lines of accountability and reporting for each of them.

Where the City has chosen to provide services through an internal mechanism, the established policies, procedures and processes are applied to ensure effective governance. The Municipal Entities are managed through the Entities Corporate Governance Framework, and a Service Delivery Agreement (SDA) entered into between the City and the applicable entity. The implementation of the corporate governance framework for the Municipal Entities and governance of Boards entrench good corporate governance systems and processes within Municipal Entities.

To entrench good corporate governance, the implementation of inter alia, the Enterprise Risk Management Policy and Framework, the Compliance Policy and Framework, the Corporate Governance Framework and the Integrity Management Framework is prioritised across all functional areas of the City.

2.6 RISK MANAGEMENT

Section 62(1)(c)(i) of the MFMA requires the Accounting Officer (City Manager) to take all reasonable steps to ensure that the City has and maintains effective, efficient and transparent systems of financial and risk management and internal control.

The City regards Risk Management as a critical cornerstone of good corporate governance and essential for the reasonable assurance on the achievement of its performance and service delivery objectives when faced with uncertainty.

Risk Management is implemented to address uncertainties that may prevent the City from achieving its objectives by:

- (i) Proactively identifying and formally assessing the uncertainties.
- (ii) Prioritising them.
- (iii) Responding to them.
- (iv) Reporting on them to relevant stakeholders; and
- (v) Monitoring them.

The City has adopted an Enterprise Risk Management (ERM) Policy and Framework that is aligned with best practice risk management guidelines such as the ISO 31000:2018 standard, Committee of Sponsoring Organisations (COSO) 2017 Framework, Public Sector Risk Management Framework, and the King IV Report on Corporate Governance (2016).

Among the key responsibilities for risk management is the development, monitoring and reporting on the Strategic Risk Profile of the City. A combination of the external environment, the top-down (mainly considering the IDP and the metro-wide SDBIP) and bottom-up approaches (considering departmental

performance priorities) was applied to aggregate the identified strategic risks of the City. The key risk indicators (KRIs) for all the categories of strategic risks were defined to bring further depth and focus to the way the mitigation of these risks is monitored.

The top strategic risks of the City are described in the table below:

#	Risk Category	Risk Description
1.	Liquidity & Revenue Generation	The City may not generate and collect adequate levels of revenue in order to be able to have sufficient cash available to maintain daily operations.
2.	Infrastructure	Municipal infrastructure may deteriorate at an accelerated rate.
3.	People	Uncertainty associated with the governance, systems and processes surrounding the human capital of the City. In particular with respect to: ▪ Performance of human capital ▪ Availability of human capital
4.	Service Delivery	Basic municipal services may not be delivered at the expected levels.
5.	Cyber	Uncertainty around the malicious infiltration of the City's information technology infrastructure by internal and external actors/factors.

2.7 ANTI-CORRUPTION AND FRAUD

FRAUD AND ANTI-CORRUPTION STRATEGY

The City of Ekurhuleni strives to be a Municipality where leadership is committed to high ethical standards, service delivery and good governance. The City commits to serve its communities and all stakeholders with respect, dignity and integrity, and in a manner that is consistent with the values and principles, it upholds i.e. integrity, performance excellence, community centeredness, transparency, Bathopele and co-operative governance. The City commits to upholding the Constitution and the Local Government Integrity Framework in ensuring effective leadership of the highest ethical standard and cultivating an ethical culture within the City.

The City has taken a zero-tolerance approach to fraud and corruption and is committed to reducing its susceptibility to fraud, raising the level of fraud awareness amongst employees and the City's stakeholders, and providing guidance on what conduct, and behaviour is acceptable. Through its partnership with the Ethics Institute and COGTA through the Gauteng Municipal Integrity Project, the City has made progress in institutionalising ethics in the organisation through various training and capacitation activities and the approval of the Ethics Management Strategy and Implementation Plan.

The institutionalisation of ethics management and minimising of the City's exposure to fraud and corruption has been prioritised by leadership, who commit to implementing key mitigation strategies, promoting awareness and taking necessary action to improve consequence management. All stakeholders, including the public, are encouraged to raise concerns or red flags at the earliest possible stage about any form of suspected corruption and maladministration activity. Perpetrators are being dealt with, and all incidents are reported to law enforcement agencies for further investigation.

Anonymous calls are being made on the independent Anti-Fraud Hotline Number: 0800 102 201. The City will continue to promote ethical leadership and continue to 'Say YES to Ethics'.

2.8 SUPPLY CHAIN MANAGEMENT

The 2024/25 financial year continued the success of the transformative measures introduced to the City's supply chain management processes through the introduction of the Framework for Specific goals. This has seen a significant increase in the number of awards to Ekurhuleni based service providers, SMEs and companies owned by historically disadvantaged individuals, most notably awards to companies owned by women. Attracting people living with disabilities in the procurement landscape remains a concern, the City will however increase its efforts in reaching out to this designated group.

Municipal Supply Chain Management Regulation (MSCMR 3(c) states that when the accounting officer considers it necessary, he/she may submit proposals for the amendment of this Policy to the council, and such amendments must comply with the legislative requirements, National Treasury issued Circulars. In line with the above requirement the City's Supply Chain Management Policy was amended during the year, with the main addition being requirement on JSE debt listing requirement of maintaining a register of awards to service providers that represent 10% or more of all the awards during a financial year.

The Municipal Supply Chain Management (MSCM) Regulation 7(3) states that each municipality must establish a supply chain management unit to implement its supply chain management policy. Furthermore, MSCM 7(4) states a supply chain management unit must, where possible, operate under the direct supervision of the Chief Financial Officer or an official to whom this duty has been delegated in terms of section 82 of the Act. The Supply Chain Management Unit of the City of Ekurhuleni, in terms of the legislation, is responsible for the following prescribed functions:

- Demand management.
- Acquisition management.
- Disposal management.
- Logistics management.
- Performance management; and
- Risk management.

The City's Supply Chain Management division was assessed by an Internal Audit to be good, meaning that internal controls were found to be operating effectively during the year.

2.9 BY-LAWS

By-laws Introduced during f/y: 2024/2025					
Newly Developed By-Laws	Revised By-Laws	Public Participation Conducted Prior to Adoption of By-Laws (Yes/No)	Dates of Public Participation	By-Laws Gazetted* (Yes/No)	Date of Publication
Draft Cultural Affairs (Library and Information Services and Arts, Culture and Heritage By-law		Yes	29/11/2024	No	

	Reviewed Credit Control & Debt Collection By-laws	Yes	03/04/2025	No	
	Reviewed Property Rates By-law	Yes	03/04/2025	No	

COMMENTS ON BY-LAWS: Public Participation on By-Laws

The initiation of a By-law is done through the Council taking a resolution declaring its intention to draft a By-law. Notice is given by publishing a notice in the Provincial Government Gazette that a draft By-law has been prepared by it. This is effectively an invitation for relevant stakeholders' engagement on the Draft By-law.

It takes an 'In Principle' Resolution on a draft By-Law which is then advertised in the Provincial Government Gazette, published in three newspapers circulating in the municipal area; on all Municipal notice boards; all the City Libraries and, Customer Care Areas. The advertisement runs for a period of 30 days for inspection. The public participation process allows for an engagement with relevant stakeholders and for communities to inspect the draft By-Law to render comments. Thereafter, the owner department of the By-law then re-submits the draft By-Law with all comments received to Council for final approval. Once approved, the By-Law is then promulgated in the Provincial Government Gazette and published, ready for implementation. The legal framework governing this is the Rationalisation of Local Government Affairs Act, 1998 read with the Standing Order By-laws together with the local government laws.

Enforcement of By-Laws

The enforcement process commences once the By-laws are promulgated in the Provincial Gazette. In the event of a by-law contravention, the relevant department tasked with enforcement such as the City Planning Department, will commence the investigation process, which entails conducting site inspections to establish the presence of the contravention; serving notice on the contraveners; taking photos of the contravention; and affording them a specific period within which to remove the contravention. Should the contravener fail to remove the contravention within the specified period, the matter will be referred to the Corporate Legal Services Department for legal action to be instituted. Legal action can either be criminal prosecution or civil action. The nature of legal action taken depends on the specific circumstances of each case. Generally, by-law contraveners are prosecuted criminally in the relevant magistrate's court that has jurisdiction if the matter cannot be resolved through mediation. As a last resort, we institute civil proceedings to obtain a demolition or enforcement order if mediation and prosecution fail.

The City of Ekurhuleni has a total of six (6) fully functional Magistrate's Courts within its jurisdictional area. These Courts are set out hereunder. For purposes of By-law enforcement, these courts are used to prosecute by-law contraventions and are therefore sometimes referred to as 'Municipal Courts'. We are in the process of establishing our own municipal courts. However, this process requires the involvement of other Organs of State such as the SAPS, Department of Justice and the NPA and, therefore, cannot be completed by the City without their involvement. A Municipal Court is an additional Magistrate's Court established for the sole purpose of enforcing Municipal By-Laws and any other relevant National and Provincial legislation. The power to designate a name by which a Court will be called vests with the Minister of Justice in terms of the Magistrate's Court Act.

There are four (4) main Magisterial District Courts within the Ekurhuleni Magisterial District with established capacity to enrol and prosecute legally compliant cases:

- (i) Ekurhuleni Central [Palm Ridge: Main Seat, Germiston: Sub District].
- (ii) Ekurhuleni East [Springs Main Seat: Nigel Sub District].
- (iii) Ekurhuleni North: [Kempton Park Main Seat: Boksburg: Sub District: Tembisa Sub District].
- (iv) Ekurhuleni South East [Benoni: Main Seat, Brakpan Sub District, Daveyton Sub District: Tsakane.

Once a contravention case is referred to the Corporate Legal Services (CLS) Department and there is a prima facie case, it will be taken to a Court with jurisdiction, and a Senior Prosecutor will make a prosecutorial decision. If the decision is to institute prosecution, then a Prosecutor employed by the National Prosecuting Authority will handle the case alternatively, a Municipal Prosecutor who is authorised by the City and the NPA to prosecute by-law contraventions. The CLS Department currently have Legal Advisors designated with this authority.

A contravener is brought to Court through the service of a Summons and evidence will be led by the Prosecutor to prove the contravention beyond a reasonable doubt. This entails leading the evidence of CoE Inspectors and other witnesses to prove the case. The contravener will be afforded an opportunity to state their side of the story, whereupon the Court will deliver a verdict which is either 'guilty or not guilty.

In respect of civil litigation, we appoint external contracted Attorneys to obtain a demolition order or enforcement order in Court to remove the contravention. In accordance with Rule 52 of the Magistrate's Court Rules we are in the process of authorising our own Officials to represent the City in these proceedings without having to expend funds on the appointment of external service providers. The City currently have Legal Advisors authorised by the City Manager to represent the City in Court. Again, due to cost implications in civil litigation, the external Attorneys are appointed as a last resort.

In respect of mediation, once an investigation is completed by the relevant department and a contravention is found to exist, there will be a mediation meeting between the CLS Department, Officials from the relevant department and a property owner to resolve the issue out of Court. If a matter cannot be mediated, then prosecution will ensue.

2.10 WEBSITES

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's / Entity's Website	Yes / No	Publishing Date
Current annual and adjustments budgets and all budget-related documents	Yes	31 July 2024
All current budget-related policies	Yes	10 July 2024 19 June 2024
The previous annual report (Year -1)	Yes	01/04/2025
The annual report (Year 0) published/to be published	Yes	
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (Year 0) and resulting scorecards		
All service delivery agreements (Year 0)		
All long-term borrowing contracts (Year 0)		11/09/2023
All supply chain management contracts above a prescribed value (give value) for Year 0		
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during Year 1		

Contracts agreed in Year 0 to which subsection (1) of section 33 apply, subject to subsection (3) of that section		
Public-private partnership agreements referred to in section 120 made in Year 0		
All quarterly reports tabled in the council in terms of section 52 (d) during Year 0		Q4 – Q3 – 06/05/2025 Q2 – 31/01/2025 Q1 – 5/11/2024
T 2.10.1		

COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS

The City of Ekurhuleni uses its website as a repository of municipal information and a means of disseminating information that is necessary or that may be needed by the community it serves. Therefore, the City's website served as a powerful tool for it to communicate with its citizens and it enables site visitors quick access to information. It has also proved to be the best way of expanding opportunities for citizens to participate in and be informed of the metro's programmes and services. Posting information on the website has enabled and promoted access to the municipality, even to those people who could not access the City physically. This has further contributed as a lever for open economic opportunities and investment facilitation as potential investors locate some of the information for their decisions on the website.

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES: **PUBLIC SATISFACTION LEVELS**

The City currently relies on its partnership with the Gauteng City-Region Observatory (GCRO) to conduct the Quality of Life (QoL) Survey, which serves as a key instrument for evaluating public satisfaction. The QoL Survey, first introduced in 2009, is a biennial household-based survey conducted across the Gauteng province. The latest iteration, QoL VII, completed data collection in April 2024, gathering responses from 13,975 participants across all 529 wards in the province. For the City of Ekurhuleni, the unweighted sample size was 2,718, while the weighted subsample comprised 3,737 respondents.

The survey's 'ward representative' design enables the collection of granular data to support targeted initiatives at the ward level. It evaluates a wide range of factors, including socioeconomic conditions, attitudes toward service delivery, psychological and value-based perspectives, and overall quality of life. As both a diagnostic and tracking tool, the QoL Survey provides a comprehensive information resource that supports program targeting and policy analysis at the local level.

The QoL VII Survey results (illustrated in the table below) reveal a mixed picture of resident satisfaction with basic municipal services in the City of Ekurhuleni. The majority of Ekurhuleni respondents who had interacted with a government service in the three (3) months prior to the interview, were of a view that they had been treated with respect and dignity and that their community needs had been met. For service delivery satisfaction, survey outcomes show that between 2017/18 and 2023/24, satisfaction with every core municipal service in the City of Ekurhuleni declined. Satisfaction with water, traditionally the strongest, fell from 90% to 80%, while sanitation and refuse removal each lost 13 and 12 percentage points, respectively.

The highest decline occurred in electricity provision, where satisfaction went from 75% to 45 % after sustained power interruptions and tariff increases between 2021 and 2023. Billing-related dissatisfaction deepened in parallel. Satisfaction with municipal bill costs slid from 49% to 24%, and confidence in the accuracy of accounts dropped from 37% to 24%, reflecting valuation-roll adjustments and erratic meter readings. Street-lighting and road maintenance also lost ground, falling to 36 % and 40%, while perceptions of personal safety dipped from 45% to 18%, driven by unresolved crime and

poor lighting. Finally, trust in local governance in the city declined markedly. Satisfaction with the city's administration fell from 43% to 22%, and confidence in ward councilors slipped from 38 % to 21%. Although attendance at mayoral imbizos rebounded to 25% and IDP meeting participation rose modestly to 9%, these gains do not offset the widespread service and governance discontent revealed by the QoL survey. These trends underscore the urgent need for targeted interventions, improved communication with residents, and strategic investment in infrastructure maintenance and public safety to which the city is responding to.

Satisfaction with Basic Services	Survey Dates			Comments
	2017/18	2020/21	2023/24	
Water	90%	89%	80%	Although the satisfaction levels have declined, many respondents are satisfied with the water they have access to.
Sanitation	79%	79%	66%	Respondents have been satisfied with the consistent provision of sanitation services until 2023/24 where the strain on the infrastructure became a concern due to spillage from a few sewer pipes.
Electricity for lighting	75%	74%	45%	There is a significant decline of 39% in satisfaction with electricity provided for lighting. This change is attributed mainly to power interruptions that took place between the year 2021 and 2023 including tariff increases which have affected consumption and usage in heating options as well as cooking.
Refuse removal	84%	82%	72%	Most respondents are still satisfied despite the slight 10% decrease in the year 2023 which may have been caused by the delay in refusing removal services due to budget constraints.
Cost of municipal bill	49%	38%	24%	Customers' satisfaction with the cost of the municipal bill decreased significantly (11%) in 2021 with a further decline of 14% in 2023. Despite the improvements in cost of rates and taxes as assured in community meetings as well through communication to the public, there is a great need for clarity about the cost of services offered to residents.
Municipal billing	37%	35%	24%	The degree of satisfaction with municipal billing dropped by 2% from 2018 to 2021, with a further 11% decline in 2023. This variation has been ascribed to changes in the valuation roll as well as inconsistent meter readings submitted by households.
Streetlights	58%	45%	36%	Many more streetlights have been reported to be out, and the turnaround time for restoring these lights has been inadequate, resulting in a 13% decline in satisfaction levels in 2021 and a further 9% in 2023. The impact of streetlights not working increases criminal activities when it is dark.

Satisfaction with Basic Services	Survey Dates			Comments
	2017/18	2020/21	2023/24	
Roads	56%	51%	40%	Satisfaction with roads has been declining over the years because of potholes, inadequate signage, road markings as well as poor road maintenance. There is a great need to mitigate issues relating to frequency of tar patching, including the quality thereof.
Safety	45%	22%	18%	Approximately half (45%) of the respondents feel that their safety is compromised hence the satisfaction with the safety and security services has been on the decline over the years from 201 to 2023. The safety aspect includes feeling unsafe walking in the neighbourhood at night as well as unresolved reported criminal cases, which have led to the increase in crime rate in the City.
Local Government	43%	27%	22%	Respondents have also cited their dissatisfaction with the local government not meeting their community needs, hence, only 22% in 2023 are satisfied with the services rendered.
Local Councilor	38%	28%	21%	Majority of residents have lost confidence in their local councilors hence the satisfaction rates are significantly lower than in previous years.
Ward Meetings	41%	32%	40%	Respondents' participation in ward meetings has declined by 9% between 2018 and 2021. However, there is an increase in 2023 participation because of young people showing more interest in political views.
IDP Meetings	3%	8%	9%	The number of respondents or members of the household attended an integrated development planning (IDP) consultation meetings between the year 2018 and 2021 has increased significantly by 5% and participation continues to grow.
Mayoral Imbizo	15%	5%	25%	The number of individuals who responded to the survey or members of the household who attended mayoral imbizos has significantly decreased 10% in the past year.



CHAPTER 3

SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

COMPONENT A:

BASIC SERVICES

Section 152 of the Constitution of the Republic of South Africa mandates the local sphere of government to provide sustainable services to communities. In line with this obligation, the City of Ekurhuleni's 2022-2026 approved Integrated Development Plan (IDP) presents ten bold strategic priorities to guide the growth and development objectives and to anchor its efforts in driving sustainable and predictable provision of good quality services. These priorities were translated into tangible deliverables in the Service Delivery Budget and Implementation Plan (SDBIP) and guided the operations and the implementation of services over the 2024/25 financial year.

Therefore, this chapter of the Annual Report provides feedback on service delivery performance and accounts on the progress made over the 2024/25 financial year against these commitments that are aligned to the priorities adopted for this political term. Some of these commitments include: the continuous maintenance and replacement of ageing infrastructure; sustainable provision of good quality basic services, driving economic growth and promoting job creation; provision of high-quality primary health care services; increased efforts in promoting security and safety; and the provision of affordable and reliable public transport services.

In ensuring that such basic human right is provided for, the City of Ekurhuleni has undertaken to coordinate the provision of Interim Basic Services, including ensuring that Ekurhuleni community, including the 131 informal settlements within its authority, has access to reliable, clean, running water, that is safe to drink and to prepare food; modernise water management and the detection of water leaks; and prevent untreated wastewater contaminating the environment, homes, streets, and sidewalks within the municipality. Governed by the 'Back-to-Basics' principle, these services are delivered by among others various service delivery departments in the City that cater for waste management, roads and stormwater maintenance and provision, disaster management, health, water, and sanitation.

Some of the key service delivery highlights during the 2024/25 reporting period were:

- 3287 dwellings were provided with connections to mains electricity supply by the municipality
- 100% of valid customer applications for new electricity connections processed in terms of municipal service standards were installed
- 1,81% of total residential electricity provision allocated as Free Basic Electricity (FBE)
- 92,65% of unplanned outages were restored to supply within industry standard timeframes
- 90,6% of planned maintenance were performed
- 0,1308MVA Installed capacity of approved embedded generators on the municipal distribution network
- 39 high mast lights were installed
- 1441 Number of new water connections meeting minimum standards
- 95,4% of industries with trade effluent inspected for compliance to ensure improved quality of water (incl. wastewater)
- 95,6% of total water connections metered
- 2 reservoirs were constructed
- 1 795 of water meters installed and uploaded on solar workflow system
- 131 informal settlements received basic waste removal services
- 752030 of properties with access to refuse removal services
- Reduced vertical transmission of HIV from Mother to Child below 0.75
- 13343 of work opportunities created by the municipality through public employment programmes (incl. EPWP, CWP and other related employment programmes)
- 174 of individuals connected to apprenticeship and learnerships through municipal interventions
- R10 247 000 000 R-value of investments attracted

- R548 131 Rand value of revenue generated from leasing of township hubs
- R 2 342421,7 Rand value of revenue generated from business licenses & permits
- R39 913 500,52 Rand value generated in Ekurhuleni Fresh Produce Market (EFPM)

3.1 WATER PROVISION

The City of Ekurhuleni is both a designated Water Service Authority and water service provider in accordance with Chapter III, clause 20 of the Water Services Act 108 of 1997. The service provider functions are two-fold: (1) the provision of water and sanitation services to consumers within the Ekurhuleni area and (2) operating and maintaining the infrastructure. As a water service authority, the City has a duty to provide water and sanitation to all consumers or potential consumers in its area of jurisdiction. This duty is subject to the availability of water resources, equitable allocation, payment of services by consumers, water conservation, land situation, debt management actions and the economics of providing the service. The City had budget cuts during the period under review which affected most of its projects.

The City has continued to maintain the Blue Drop standard status of above 95% about water quality compliance. A key performance highlight includes the significant reduction of Non-Revenue Water to a percentage below 30% as per the norms and standards. This speaks to the city's tireless efforts to implement various water demand management interventions.

CITY-WIDE KPIS

KPI WS2.11: number of new water connection meeting minimum standards had a cumulative Q.4 target of 800. The department exceeded the target by 634 new water connections meeting minimum standards and has an annual performance of 1434 for the 2024/2025 FY. This indicator is demand driven based on applications for water connections received.

WS5.31: The percentage of total water connections metered KPI has been achieved. The target was 93.8% and the department's output was 95.4%. The department achieved a total percentage of over 95% on the KPI WS1.7: percentage compliance on water quality results meeting minimum standards. This is to be commended as the department has been consistent with this overachieved over the past years. The target for the KPI WS1.5: number of water meters installed and uploaded on the solar workflow, was a cumulative target of 1000 and the department achieved 2175 uploads for the year. The target was exceeded due to a surge in occupancy of properties developed by Human Settlement department, which led to a higher demand for metering services. The KPI WS4.21: Percentage of industries with trade effluent inspected for compliance had an annual target of 90% and the department achieved 95.6%.

The KPI WS1.4: Number of reservoirs constructed had an annual target of two reservoirs and the department managed to achieve this by completing two reservoirs for the 2024/25 FY. KPI WS5.1: Non-Revenue Water had an adjusted target of 31% for the fourth quarter and the department achieved 28.94%. This is truly inspiring and speaks to the effectiveness of the intervention projects implemented, as well as the department's commitment to keep its NRW below the 30% in line with international standards. The target for ILI, KPI WS5.21 was adjusted to 6.65 for Q4, and similarly the department outdid itself with a performance of 5.9 for the KPI.

KPIs WS3.11 (sewer) and WS3.21 (water): Number of complaints completed within 48 hours both had a target of 85%. The department scored of 48.22% of this target in Q.4 for sewer, and 52.51% for water which is a notable increase from the previous quarter's performance.

DEPARTMENTAL-WIDE KPIS

The KPI 7.AB: KMs of water and sewer pipes replaced, upgraded and extended had an adjusted annual target of 8km for the 2024/25 FY, and 3km for Q4. The department constructed 6.705km for Q4 and a total performance of 11.354km for the year. This shows great work by the department as the KPI had annual target of only 8km which has been surpassed. KPI 3. AB: percentage of CAPEX budget target

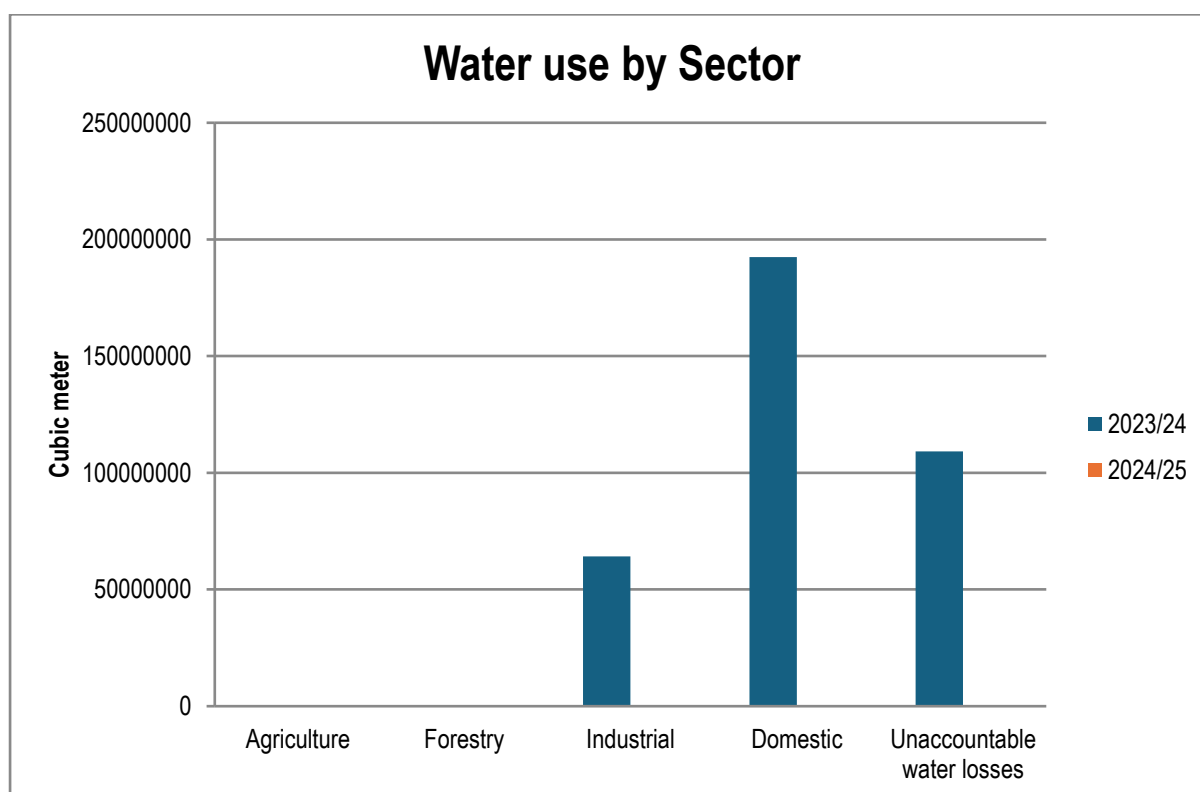
was 95% with the department's performance slightly below due to invoices that are currently being processed. The repairs and maintenance KPI 4. AB had a target of 95% for quarter four and the department currently achieved 87% of this target; however, the final performance will be higher and meet the target once invoices are finalised.

KPI 1. AB – Number of additional chemical toilets had a target of 25 toilets for the quarter and achieved the target with 25 toilets for Q.4. KPI 2. AB - Number of additional water access points had a target of 10 for Q.4 and the department achieved its target with the installation of ten water access points. KPI 5. AB - Number of repeat audit finding was also achieved showing the department's efforts in supporting all audit related compliances.

The beginning of the financial year started on a slower pace than the department would have preferred but noticeable progress was made throughout the financial year. This is evidence by the performance improvements of various KPIs, with others surpassing their set targets. The department continues to monitor plans put in place to improve performance. Budget cuts from the previous financial years surely had an impact on the department, however this did not deter the department from striving towards achieving its targets.

The ISO quality assurance certification audits were completed recently, with auditors recommending certification following the closure of a few non-material items. This process will see the improvement of the department operations management and other quality aspects of service-delivery.

Total Use of Water by Sector (cubic meters)					
	Agriculture	Forestry	Industrial	Domestic	Unaccountable water losses
2023/24	0	0	64163279	192489838	109155995
2024/25	0	0	65566117	196698353	106818343
T 3.1.2					



COMMENT ON WATER USE BY SECTOR

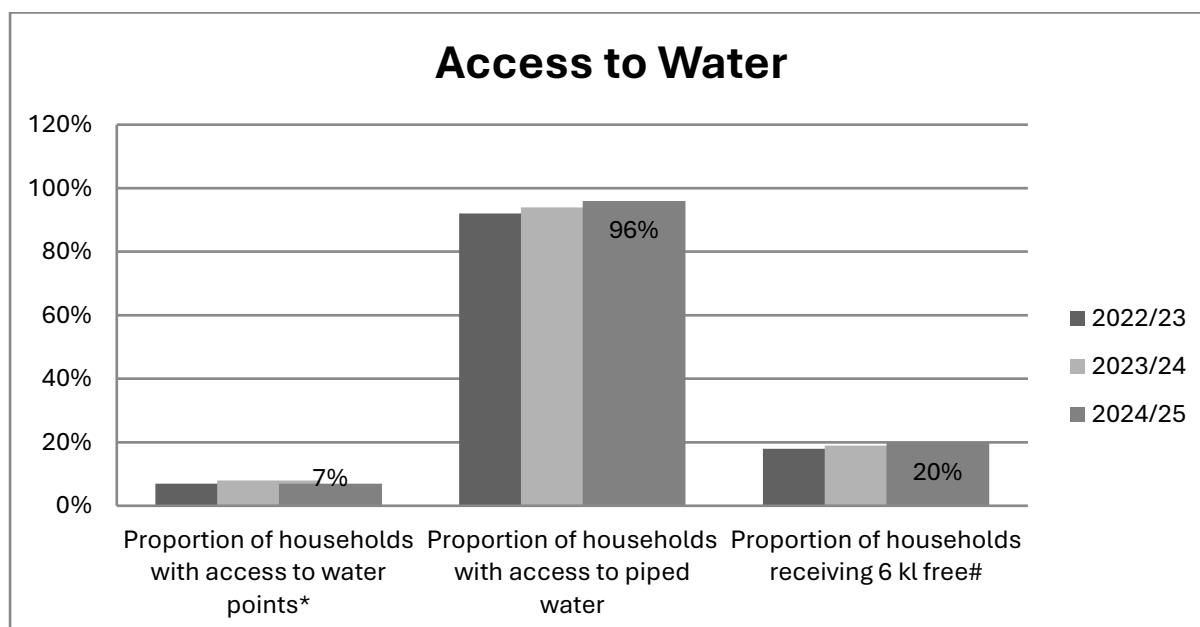
The total cumulative water sales from July 2024 to June 2025 was 369 082 814kl compared with 365 809 109kl for the cumulative period from July 2023 to June 2025. Water losses have decreased, and this decrease has been greatly influenced by accounting for the consumption billed at the zero rate. The City's current water losses percentage of 25.4% is considered as acceptable norms as per the Circular71 which state that "An acceptable norm for water distribution losses is between 15% and 30%, with anything above 30% indicating that water infrastructure is not being managed well." The City continues to implement the Water Demand Management Strategy. The strategy aims to reduce water demand by minimizing water wastages and increase water use efficiency to ensure the long-term balance between demand and supply, and to limit or postpone expensive capital infrastructure projects for water supply augmentation.

Water Service Delivery Levels				
Households				
Description	2021/22	2022/23	2023/24	2024/25
	Actual	Actual	Actual	Actual
	No.	No.	No.	No.
Water: (above min level)	510 598	895710	898636	1 371 871
Piped water inside dwelling	382 736	512844,00	514307,00	1 132 199
Piped water inside yard (but not in dwelling)	119 537	382866	384329	182 198
Using public tap (within 200m from dwelling)	2 235	119667	119777	48 434
Other water supply (within 200m)	1 015	2365	2475	9 040
<i>Minimum Service Level and Above sub-total</i>	99%	1018	1020888	1 371 871
<i>Minimum Service Level and Above Percentage</i>		99%	99%	96%
Water: (below min level)				49 132
Using public tap (more than 200m from dwelling)	11 311			35 698
Other water supply (more than 200m from dwelling)		11 311	11 311	13 434
No water supply	11 311			–
<i>Below Minimum Service Level sub-total</i>	1%	11 311	11 311	49 132
<i>Below Minimum Service Level Percentage</i>	1 026 417	1%	1%	3.4%
Total number of households*		1 029 053	1 032 199	1 421 003
T 3.1.3				

Households - Water Service Delivery Levels below the minimum				
Households				
Description	2021/22	2022/23	2023/24	2024/25

	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households	892 620	894 866	896 329	1 371 871	372 1	1 371 871
Households below minimum service level	–	–	–	–	–	0
Proportion of households below minimum service level	0%	0%	0%	0%	0%	0%
Informal Settlements						
Total households	130 628	130 728	130 952	49 132	49 132	49 132
Households ts below minimum service level	11 311	11 311	11 311	35 698	35 698	35 698
Proportion of households ts below minimum service level	9%	9%	9%	3.4%	3.4%	3.4%

Means access to 25 liters of potable water per day supplied within 200m of a household and with a minimum flow of 10 liters per minute. # 6,000 liters of potable water supplied per formal connection per month.



111

Employees: Water Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	265	336	254	81	24%
4 - 6	103	160	101	59	37%
7 - 9	28	43	28	15	35%
10 - 12	113	177	112	65	37%
13 - 15	26	41	26	15	37%
16 - 18	14	18	14	4	22%
19 - 20	0	1	1	0	0%
Total	549	776	536	239	31%

Financial Performance: Water and Sanitation Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	14 523 252	15 818 461	14 725 470	14 470 650	-9%
Expenditure:					
Employees	567 075	615 779	581 912	569 627	-7%
Repairs and Maintenance	334 206	446 961	449 961	428 751	-4%
Other	10 068 923	11 043 701	10 186 120	10 061 587	-9%
Total Operational Expenditure	10 970 204	12 106 441	11 217 994	11 059 965	-9%
Net Operating Surplus / (Deficit)	3 553 047	3 712 020	3 507 476	3 410 684	-8%
T 3.1.8					

Capital Expenditure Year 2024/2025: Water and Sanitation					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	590 000	581 000	581 000	-2%	

**Capital Expenditure Year 2024/2025:
Water and Sanitation****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Tambo Springs Development	100 000	-	-	-100%	
Brakpan Old Location	1 000 000	1 000 000	799 970	-20%	
Construction of a new 30MI Russel Road Reservoir (Germiston)	1 000 000	8 220 086	6 498 009	550%	
Leak Fixing & Meter Installation Project in Tsakane/ Langaville/ Geluksdal (32450 stands) (Tsak)	5 000 000	-	-	-100%	
Metering of all Unmetered Areas (60 000 stands) (Corporate)	20 000 000	20 000 000	19 746 338	-1%	
Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Benoni, Etwatwa, Daveyton	30 000 000	54 510 000	46 204 671	54%	
Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Germiston, Boksburg, Vosloorus	30 000 000	27 860 000	25 158 903	-16%	
Replacement of Mid-block Pipelines	10 000 000	6 900 000	5 208 511	-48%	
Sectorization of Distribution Areas (Corporate)	10 000 000	9 243 044	8 146 849	-19%	
Van Dyk Park	10 000 000	704 292	544 292	-95%	
Midblock Relocation for Sotho Section	5 000 000	-	-	-100%	
Upgrade of sewer network masterplan for the entire ward 41	10 000 000	425 000	258 048	-97%	
Kempton Park Tower (2ml)	10 000 000	3 000 000	2 974 483	-70%	
Boksburg To Vlakplaas Outfall Sewer	10 000 000	-	-	-100%	
Credi Reservoir (25ml)	10 000 000	4 700 000	4 220 244	-58%	
Water Supply to Northmead Reservoir	100 000	-	-	-100%	

**Capital Expenditure Year 2024/2025:
Water and Sanitation****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Withok, Dalpark and Leachville Sewers	7 000 000	-	-	-100%	
Moleleki X1 & Palm Ridge X's Sewer Upgrades	10 000 000	2 079 681	1 663 402	-83%	
Tsakane East Sewer & Duduza Sewer Upgrades	8 000 000	-	-	-100%	
Construction Of A New 23ml Kempton Park	2 000 000	14 500 000	15 225 164	661%	
Pomona: New Eastern Of Sewer Phase 2 (Kempton Park)	15 000 000	27 800 000	27 269 970	82%	
Construction Of Hilltop Reservoir	20 000 000	3 000 000	457 919	-98%	
Construction Of Bedfordview Water	20 000 000	13 393 106	13 268 256	-34%	
Construction Of A Bredell-Kempton Zone Water Supply System	7 000 000	2 708 000	2 506 553	-64%	
Construction Of Clayville Reservoir	2 000 000	200 000	-	-100%	
Germiston CBD Water Network Replacement (New)	1 000 000	820 000	816 094	-18%	
Construction Of Nigel Bulk Water Line	10 000 000	8 561 805	8 346 086	-17%	
Replace Existing Water Supply Dunnottar Reservoir	10 000 000	15 742 056	15 399 438	54%	
Ac Pipes Replacement SW	10 000 000	2 286 533	2 286 532	-77%	
Construction Of Medeley Reservoir	2 000 000	300 000	281 987	-86%	
Network Feeder Pipeline from New South Crest Reservoir	10 000 000	600 000	593 088	-94%	
Ac Pipes Replacement Ne	10 000 000	3 256 014	600 000	-94%	
Dawn Park Reservoir And Tower	1 000 000	923 000	616 816	-38%	
Reigerpark-Elspark Bulk Pipeline	10 000 000	6 216 872	6 784 842	-32%	

**Capital Expenditure Year 2024/2025:
Water and Sanitation****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Etwatwa Bulk Water Supply Investigation: Optimization and Sectorization	500 000	-	-	-100%	
Etwatwa X18 Sewer Pump Station	1 000 000	4 000 000	2 774 410	177%	
Refurbishment And Upgrading Of Water And Sewer Pump Station	30 000 000	132 995 758	154 550 427	415%	
Replace , upgrade and extent water pipelines & construct new reservoirs & towers in Tembisa, Kempton Park, Edenvale	17 600 000	16 870 000	21 041 012	20%	
Replace , upgrade and extent water pipelines & construct new resevoirs & towers in Alberton, Katlehong, Thokoza	15 000 000	10 143 000	9 639 489	-36%	
Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Nigl, Springs, Duduza, Kwa Thema	15 000	25 567	25 699	71%	
W&S: Emergency SVC To Informal Settlement (Corporate)	10 000	10 000	9 868	-1%	
W&S: Emergency SVC To Informal Settlement (Corporate)	-	-	-	#DIV/0!	
Birchleigh and Chloorkop Sewers	7 000	-	-	-100%	
Duduza Reservoir (15ml)	4 000	15 764	15 109	278%	
Tembisa X25 Outfall Sewer Upgrade	15 000	10 500	8 576	-43%	
Vogelfontein Tower	5 000	4 606	4 064	-19%	
Edelweiss Tower	5 000	12 350	11 804	136%	
Cathodic Protection of Steel Pipelines (Alberton)	100	-	-	-100%	

**Capital Expenditure Year 2024/2025:
Water and Sanitation****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Meters NE DIST Refurbish (Kempton Park)	7 500	7 500	7 383	-2%	
Meters SW DIST Refurbish (Boksburg)	7 500	7 500	7 471	0%	
Pintail Close, Bakerton and Grootvlei Rd Sewers	500	500	500	0%	
Brentwood Park Water Supply	1 000	1 000	963	-4%	
Pressure Management (Corporate)	100	–	–	-100%	
Etwatwa Sewer Upgrades (Etwatwa)	10 000	3 800	3 555	-64%	
Germiston: Upgrade and replace Dekema outfall sewer Phase 3	25 000	10 722	10 060	-60%	
Phasing out sewer P/S, upgrade & extent sewer pipelines	30 000	28 800	31 862	6%	
Pomona: New Eastern O/F sewer Phase 3 (Kempton Park)	12 500	15 000	13 979	12%	
Rondebult Outfall Sewer (Boksburg)	10 000	11 541	11 222	12%	
Tembisa Sewer (Tembisa 1)	10 000	10 800	13 113	31%	
Upgrading of Meyersdal main outfall sewer	5 000	–	–	-100%	
Rand Water to Palmridge Reservoir	1 000	491	491	-51%	
Blaaupan: relocate gravity sewer pipeline (Kempton Park)	100	–	–	-100%	
Elsburg Koppies outfall sewer Phase 3	12 000	–	–	-100%	
Emergency Equipment at Depots (Operational Equipment)	100	100	–	-100%	
Specialized Equipment (Operational Equipment)	100	400	400	300%	

**Capital Expenditure Year 2024/2025:
Water and Sanitation****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Telemetry (Kempton Park)	100	100	–	-100%	
Tembisa Depot	5 000	–	–	-100%	
Water Meters	100	–	–	-100%	
Mega Projects: Waste Water Treatment Plants Upgrade/Extensions	10 000	1 000	999	-90%	
					T 3.1.9

COMMENT ON WATER SERVICES PERFORMANCE OVERALL

The 2024/25 City-wide SDBIP had ten SDBIP key performance indicators (KPIs). Out of the ten KPIs, the city's water and sanitation department achieved eight KPIs and did not achieve two KPIs. The departmental-wide SDBIP had six indicators for reporting purposes. The city has made significant improvements to ensure expenditure of various projects as per allocated budgets. The targets set for households provided with minimum water supply during the year of reporting have all been reached and exceeded.

Continuous improvements to ensure access to water, remains one of the city's priorities. The city is on its way to getting its ISO quality assurance certification which is commendable and speaks to the city's efforts towards good governance and putting proper QMS in place. The city continues with its inspiring track record of having its drinking water quality standards above 95%, thus securing the city's Blue Drop status.

The city remains the top performer in the province with a Non-Revenue Water of less than 30% in line with international standards. This speaks to the effectiveness of intervention projects implemented and the city's strive towards water conservation.

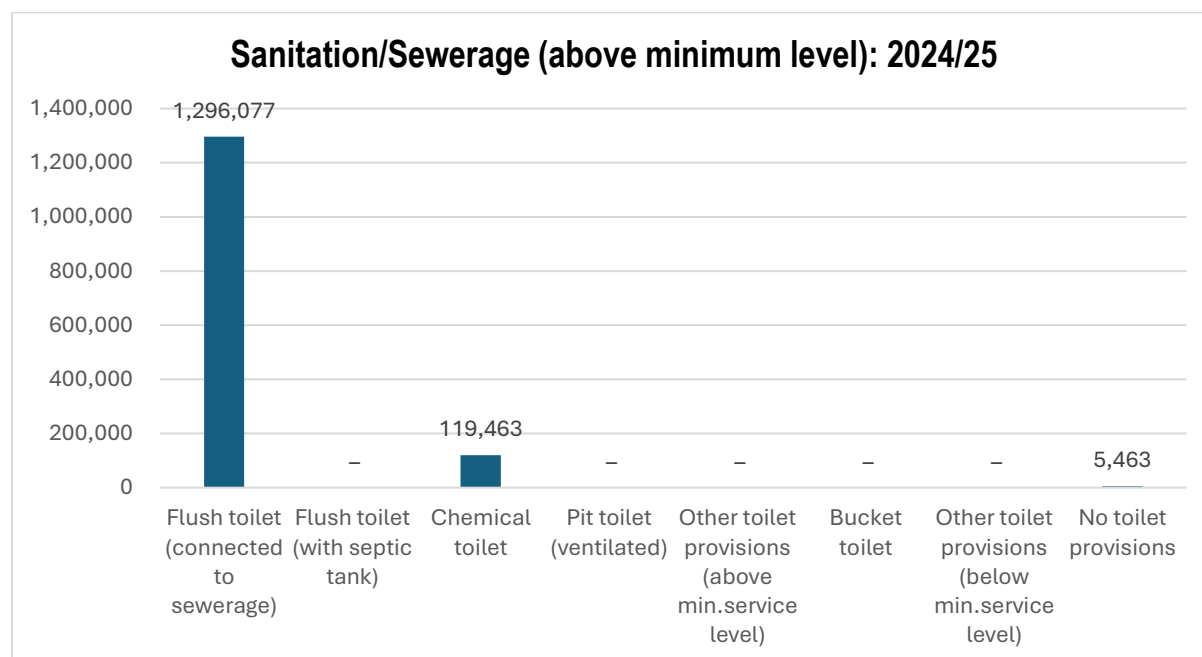
3.2 WASTE WATER (SANITATION) PROVISION

The city is responsible for the sewer system and conveyance of sewage to the wastewater treatment works operated by Ekurhuleni Water Care Company (ERWAT). The wastewater from the city flows to five drainage districts. The CoE provides water services that include bulk wastewater conveyance and a highly technical and proficient wastewater treatment service to over 2 000 industries and more than 3,5 million people.

ERWAT is currently the custodian of 19 wastewater treatment plants, treating a total capacity of 696 mega litres wastewater per day.

The main objective of wastewater treatment is generally to allow human and industrial effluents to be disposed without danger to human health or unacceptable damage to the natural environment. Although there are sanitation backlogs, which are mostly visible in developing agricultural holdings, the City is strategically aligning its provision of sanitation services to informal settlements with other cities and

ensuring that it is sustainable. Access to dignified, hygienic and sustainable sanitation services in the City remains a key priority to attract investors to grow the economy and is aimed at those communities or informal settlements where the number of chemical toilets is insufficient or where the cost of formal sewage is unsustainable. The constant growth of communities, bolstered by the influx of newcomers, fosters heavy demand for chemical toilets. With the densification of urban areas through informal settlements, grey water management affects living conditions and the environment in surrounding settlements. The sanitation service ratio of 1:5 families has been reduced from 1:10 families, which seems to be an acceptable level but not sustainable in terms of cost, especially as the service is outsourced. The current cost is high and does not meet the community's demands, which needs a 1:1 ratio of services.

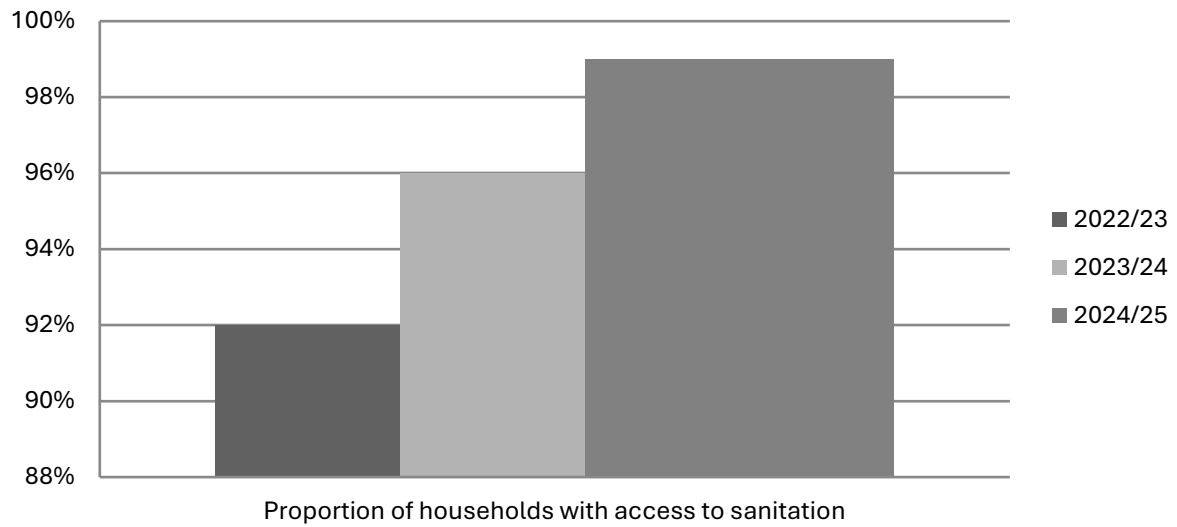


Sanitation Service Delivery Levels *Households				
Description	2021/22 Outcome No.	2022/23 Outcome No.	2023/24 Outcome No.	2024/25 Actual No.
<u>Sanitation/sewerage: (above minimum level)</u>	515	516	517	
Flush toilet (connected to sewerage)	512058	512058	513521,00	1 296 077
Flush toilet (with septic tank)	3429	3429	3429,00	–
Chemical toilet	217245	218282	218506,00	119 463
Pit toilet (ventilated)	80613	80613	80613,00	–

Other toilet provisions (above min. service level)	179824	179824	179824,00	–
<i>Minimum Service Level and Above</i>				
<i>sub-total</i>	993 169	994 206	995 893	1 415 540
<i>Minimum Service Level and Above</i>				
<i>Percentage</i>	65,9%	65,9%	65,9%	99,0%
<u>Sanitation/sewerage: (below minimum level)</u>				
Bucket toilet	477 682	478 719	478819,00	–
Other toilet provisions (below min. service level)	23 594	23 594	23594,00	–
No toilet provisions	11 806	11 806	11806,00	5 463
<i>Below Minimum Service Level</i>				
<i>sub-total</i>	513 082	514 119	514 219	5 463
<i>Below Minimum Service Level</i>				
<i>Percentage</i>	34,1%	34,1%	34,1%	0.4%
Total households	1 506 251	1 508 325	1 510 112	1 421 003
*Total number of households including informal settlements				T 3.2.3

Households						
Description	2021/22	2022/23	2023/24	2024/25		
	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households	892 620	894 866	895 090	1 296	1 296 077	1 296 077
Households below minimum service level	–	–	–	–		–
Proportion of households below minimum service level	0%	0%	0%	0%		0%
Informal Settlements						
Total households	132 739	130 628	130 728	124 926	124 926	124 926
Households below minimum service level	11 311	11 311	11 311	5 463	5 463	5 463
Proportion of households below minimum service level	9%	9%	9%	0.4%	0.4%	0.4%

Access to Sanitation



Households - Sanitation Services						
Households						
Description	2021/22	2022/23	2023/24	2024/25		
	Actual No.	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements						
Total households	892 620	894 866	896 329	1 371 871	1 372	1 371 871
Households below minimum service level	—	—	—	—	—	0
Proportion of households below minimum service level	0%	0%	0%	0%	0%	0%
Informal Settlements						
Total households	130 628	130 728	130 952	49 132	49 132	49 132
Households ts below minimum service level	11 311	11 311	11 311	35 698	35 698	35 698
Proportion of households ts below minimum service level	9%	9%	9%	3.4%	3.4%	3.4%
					T 3.1.4	

Employees: Sanitation Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	142	179	136	43	24%
4 - 6	55	85	54	31	36%
7 - 9	15	21	14	7	33%
10 - 12	61	94	59	35	37%
13 - 15	14	20	13	7	35%
16 - 18	8	8	7	1	13%
19 - 20	0	0	0	0	0
Total	295	407	283	124	30%

Financial Performance: Sanitation Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	14 523 252	15 818 461	14 725 470	14 470 650	-9%
Expenditure:					
Employees	567 075	615 779	581 912	569 627	-7%
Repairs and Maintenance	334 206	446 961	449 961	428 751	-4%
Other	10 068 923	11 043 701	10 186 120	10 061 587	-9%
Total Operational Expenditure	10 970 204	12 106 441	11 217 994	11 059 965	-9%
Net Operating Surplus / (Deficit)	3 553 047	3 712 020	3 507 476	3 410 684	-8%
T 3.2.8					

Capital Expenditure Year 2024/2025: Sanitation Services					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	590 000	581 000	581 000	-2%	

**Capital Expenditure Year 2024/2025:
Sanitation Services****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Tambo Springs Development	100 000	-	-	-100%	
Brakpan Old Location	1 000 000	1 000 000	799 970	-20%	
Construction of a new 30MI Russel Road Reservoir (Germiston)	1 000 000	8 220 086	6 498 009	550%	
Leak Fixing & Meter Installation Project in Tsakane/ Langaville/ Geluksdal (32450 stands) (Tsak	5 000 000	-	-	-100%	
Metering of all Unmetered Areas (60 000 stands) (Corporate)	20 000 000	20 000 000	19 746 338	-1%	
Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Benoni, Etwatwa, Daveyton	30 000 000	54 510 000	46 204 671	54%	
Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Germiston, Boksburg, Vosloorus	30 000 000	27 860 000	25 158 903	-16%	
Replacement of Mid-block Pipelines	10 000 000	6 900 000	5 208 511	-48%	
Sectorization of Distribution Areas (Corporate)	10 000 000	9 243 044	8 146 849	-19%	
Van Dyk Park	10 000 000	704 292	544 292	-95%	
Midblock Relocation for Sotho Section	5 000 000	-	-	-100%	
Upgrade of sewer network masterplan for the entire ward 41	10 000 000	425 000	258 048	-97%	
Kempton Park Tower (2ml)	10 000 000	3 000 000	2 974 483	-70%	
Boksburg To Vlakplaas Outfall Sewer	10 000 000	-	-	-100%	
Credi Reservoir (25ml)	10 000 000	4 700 000	4 220 244	-58%	
Water Supply to Northmead Reservoir	100 000	-	-	-100%	

**Capital Expenditure Year 2024/2025:
Sanitation Services****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Withok, Dalpark And Leachville Sewers	7 000 000	-	-	-100%	
Moleleki X1 & Palm Ridge X's Sewer Upgrades	10 000 000	2 079 681	1 663 402	-83%	
Tsakane East Sewer & Duduza Sewer Upgrades	8 000 000	-	-	-100%	
Construction Of A New 23ml Kempton Park	2 000 000	14 500 000	15 225 164	661%	
Pomona: New Eastern Of Sewer Phase 2 (Kempton Park)	15 000 000	27 800 000	27 269 970	82%	
Construction Of Hilltop Reservoir	20 000 000	3 000 000	457 919	-98%	
Construction Of Bedfordview Water	20 000 000	13 393 106	13 268 256	-34%	
Construction Of A Bredell-Kempton Zone Water Supply System	7 000 000	2 708 000	2 506 553	-64%	
Construction Of Clayville Reservoir	2 000 000	200 000	-	-100%	
Germiston CBD Water Network Replacement (New)	1 000 000	820 000	816 094	-18%	
Construction Of Nigel Bulk Water Line	10 000 000	8 561 805	8 346 086	-17%	
Replace Existing Water Supply Dunnottar Reservoir	10 000 000	15 742 056	15 399 438	54%	
Ac Pipes Replacement SW	10 000 000	2 286 533	2 286 532	-77%	
Construction Of Medeley Reservoir	2 000 000	300 000	281 987	-86%	
Network Feeder Pipeline From New South Crest Reservoir	10 000 000	600 000	593 088	-94%	
Ac Pipes Replacement Ne	10 000 000	3 256 014	600 000	-94%	
Dawn Park Reservoir And Tower	1 000 000	923 000	616 816	-38%	
Reigerpark-Elspark Bulk Pipeline	10 000 000	6 216 872	6 784 842	-32%	

**Capital Expenditure Year 2024/2025:
Sanitation Services****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Etwatwa Bulk Water Supply Investigation: Optimization and Sectorization	500 000	-	-	-100%	
Etwatwa X18 Sewer Pump Station	1 000 000	4 000 000	2 774 410	177%	
Refurbishment And Upgrading Of Water And Sewer Pump Station	30 000 000	132 995 758	154 550 427	415%	
Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Tembisa, Kempton Park, Edenvale	17 600 000	16 870 000	21 041 012	20%	
Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Alberton, Katlehong, Thokoza	15 000 000	10 143 000	9 639 489	-36%	
Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Nigl, Springs, Duduza, Kwa Thema	15 000	25 567	25 699	71%	
W&S: Emergency SVC To Informal Settlement (Corporate)	10 000	10 000	9 868	-1%	
W&S: Emergency SVC To Informal Settlement (Corporate)	-	-	-	#DIV/0!	
Birchleigh and Chloorkop Sewers	7 000	-	-	-100%	
Duduza Reservoir (15ml)	4 000	15 764	15 109	278%	
Tembisa X25 Outfall Sewer Upgrade	15 000	10 500	8 576	-43%	
Vogelfontein Tower	5 000	4 606	4 064	-19%	
Edelweiss Tower	5 000	12 350	11 804	136%	
Cathodic Protection of Steel Pipelines (Alberton)	100	-	-	-100%	

**Capital Expenditure Year 2024/2025:
Sanitation Services****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Meters NE DIST Refurbish (Kempton Park)	7 500	7 500	7 383	-2%	
Meters SW DIST Refurbish (Boksburg)	7 500	7 500	7 471	0%	
Pintail Close, Bakerton and Grootvlei Rd Sewers	500	500	500	0%	
Brentwood Park Water Supply	1 000	1 000	963	-4%	
Pressure Management (Corporate)	100	–	–	-100%	
Etwatwa Sewer Upgrades(Etwatwa)	10 000	3 800	3 555	-64%	
Germiston: Upgrade and replace Dekema outfall sewer Phase 3	25 000	10 722	10 060	-60%	
Phasing out sewer P/S, upgrade & extent sewer pipelines	30 000	28 800	31 862	6%	
Pomona: New Eastern O/F sewer Phase 3 (Kempton Park)	12 500	15 000	13 979	12%	
Rondebult Outfall Sewer (Boksburg)	10 000	11 541	11 222	12%	
Tembisa Sewer (Tembisa 1)	10 000	10 800	13 113	31%	
Upgrading of Meyersdal main outfall sewer	5 000	–	–	-100%	
Rand Water to Palmridge Reservoir	1 000	491	491	-51%	
Blaaupan: relocate gravity sewer pipeline (Kempton Park)	100	–	–	-100%	
Elsburg Koppies outfall sewer Phase 3	12 000	–	–	-100%	
Emergency Equipment at Depots (Operational Equipment)	100	100	–	-100%	
Specialized Equipment (Operational Equipment)	100	400	400	300%	

**Capital Expenditure Year 2024/2025:
Sanitation Services****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Telemetry (Kempton Park)	100	100	–	-100%	
Tembisa Depot	5 000	–	–	-100%	
Water Meters	100	–	–	-100%	
Mega Projects: Waste Water Treatment Plants Upgrade/Extensions	10 000	1 000	999	-90%	
					T 3.2.9

COMMENT ON SANITATION SERVICES PERFORMANCE OVERALL

The KPI WS4.21: Percentage of industries with trade effluent inspected for compliance had a Q4 target of 90% and achieved 95.6% which commendable work yet again by the city, as it strives to ensure that industries comply with set requirements.

The KPI WS3.11 (sewer) Number of complaints completed within 48 hours both had a target of 85%. The city achieved 48.22% of this target in Q4 for sewer which is an increase from the previous quarter's performance.

The city has not achieved the sewer callouts resolved in 48 hours KPI on paper, but the situation on the ground is different. The system used to generate performance reports does not accurately report the actual work done on the ground.

This is because there is a continued use of the IMS devices with the constant challenges related to network accessibility and availability, login in challenges, sim cards not connecting, interruptions during software updates, etc. The performance of the department is dependent on the resolution of these persistent matters and the availability of fleet. KPI 1. AB: Number of sanitation service points (toilets) installed for informal settlement dwellers had a quarterly target of 25, and the city installed 25 chemical toilets reflective of an achievement.

The provision of water and sanitation within the City has progressed on a positive trajectory. Hence, most areas in the City of Ekurhuleni are currently being serviced through a full water born sewer system. There are wastewater treatment plants across all the regions [including Vlakplaats Sewerage Treatment Plant in Vosloorus (Region F), ERWAT Ancor in Daggafontein (Region E), JP Marais Wastewater Treatment Plant (Region D), Daveyton WWTW (Region C), Olifantsfontein WWTW (Region B)].

The city still has to deal with the challenges of ageing sanitation infrastructure and an increasing backlog of infrastructure in new developments. The city has recorded commendable progress in the provision of sewer connections to additional households in formal dwellings. Free chemical toilets have been provided as an interim service delivery measure while proper sanitation is being delivered parallel to this. This contributed to the improvement of the ratio of chemical toilets to households from 1:10 to 1:5 in some of the informal settlements.

3.3 ELECTRICITY

The primary purpose of the Energy Department within the city is to ensure a reliable and safe provision of electricity services to residents and businesses. This includes the distribution, maintenance, and management of the electricity network, as well as the billing and customer service aspects related to electricity usage. The National Treasury (NT) has initiated a Metro Trading Services Reform (MTR) programme to assist the Municipality Trading services (i.e., Electricity and Energy) to address its operational inefficiencies, enhance service delivery, and ensure long-term financial sustainability. Thus, the CoE developed Energy's Trading Services Reform Strategy (TSRS) – Annexure A which was approved at Council on 31 October 2024 as required by NT, then subsequently submitted the Institutional Road Map (IRM) – Annexure A1 and Business & Investment Plans (B&IPs) – Annexure A2.

In the strategy, the Energy Department opted for the ring-fenced business unit to establish a semi-autonomous department with a single point of management accountability (SPoMA). Consequently, the NT requested that the Energy Department submit the Council -approved Performance Improvement Action Plan (PIAP) - Annexure A3 which outlines the minimum performance requirements (M8s) that the Energy Business Unit service shall comply with to qualify for the trading reform performance-based incentive to be received in the 2025/26 FY. The Council approved the PIAP on 05 June 2025 and the Energy Business Unit started the process of transitioning started from 1 July 2025. The City have appointed the Trading Service Technical Cluster headed by Strategy and Corporate Planning Department to assist with the implementation processes of the Business Unit focusing of the M8s targets.

Core Functions of the Energy department within the city:

Distribution:

The city is a distributor of electricity, buying it from a bulk supplier (like Eskom) and then distributing it to homes, businesses, and other consumers within their area.

Infrastructure Management:

The city is responsible for the planning, construction, maintenance, and protection of the electricity distribution network, including power lines, substations, and other infrastructure.

Metering and Billing:

This involves installing and maintaining electricity meters, reading consumption data, and uploading data for generating accurate bills for customers.

Public Lighting:

The city also manages and maintains public lighting systems and making every effort to ensure streets and public spaces are illuminated.

Customer Service:

The city provides customer service to address enquiries, complaints, and requests related to electricity services.

Compliance and Regulation:

The city must comply with relevant regulations and standards set by the National Energy Regulator of South Africa (NERSA).

Energy Efficiency and Conservation:

The city also promotes energy efficiency and conservation programmes to help residents and businesses reduce their electricity consumption and manage costs.

Emergency Response:

The city responds to power outages and other electrical emergencies within its area of supply.

In essence, the electricity department within the city plays a crucial role in powering the city and supporting the daily lives of its residents and the operations of its businesses.

The city is currently facing several challenges in ageing infrastructure, vandalism of existing infrastructure, theft of equipment, illegal connections resulting in regular overload of the network and transformer burn out. These wanton acts of vandalism have a cyclical effect on the costs of maintaining the electricity network. An outage in an area sometimes lead to unrest and the burning of infrastructure and buildings. The cost to repair/replace such damaged equipment places a drain on the city's ability to meet its other obligations on service delivery. The city seeks to continue to either upgrade, refurbish or replace the ageing network, depending on its condition.

The electricity network strengthening, and expansion programme is an undertaking by the city that seeks to improve the reliability and availability of electricity supply in its area of supply by specifically targeting the following goals:

1. Improvement of the quality of supply.
2. Ensuring network availability remains above 80%.
3. Maintaining firm electricity capacity; and
4. Reduction of network constraints/backlogs.

The programme is currently in various stages (planning and implementation) and is based on the City's Network Master Plan, the main objectives being:

- Increasing revenue through the targeting of the above-mentioned goals; and
- Reducing losses and improving efficiency.

And the output of which will be:

- Increased revenue generation through the maximisation of network availability, managing electricity losses, and improvement of inefficiencies; and
- The City of Ekurhuleni currently faces challenges with deteriorating conditions of substation structures as well most of the equipment on the network has reached the end of its useful lifespan. In consequence, the city had upgraded the Russell Road Substation and the Phomolong and Vulcania substations are nearing completion. The city has improved its citizens access to electricity by connecting 3517 households to the electricity network in both formal areas and informal settlements. It also installed 236 streetlights and 30 high mast lights.

The city has embarked on:

- Upgrade of two existing substations,
- Electrical networks upgrade,
- Network revenue enhancements,

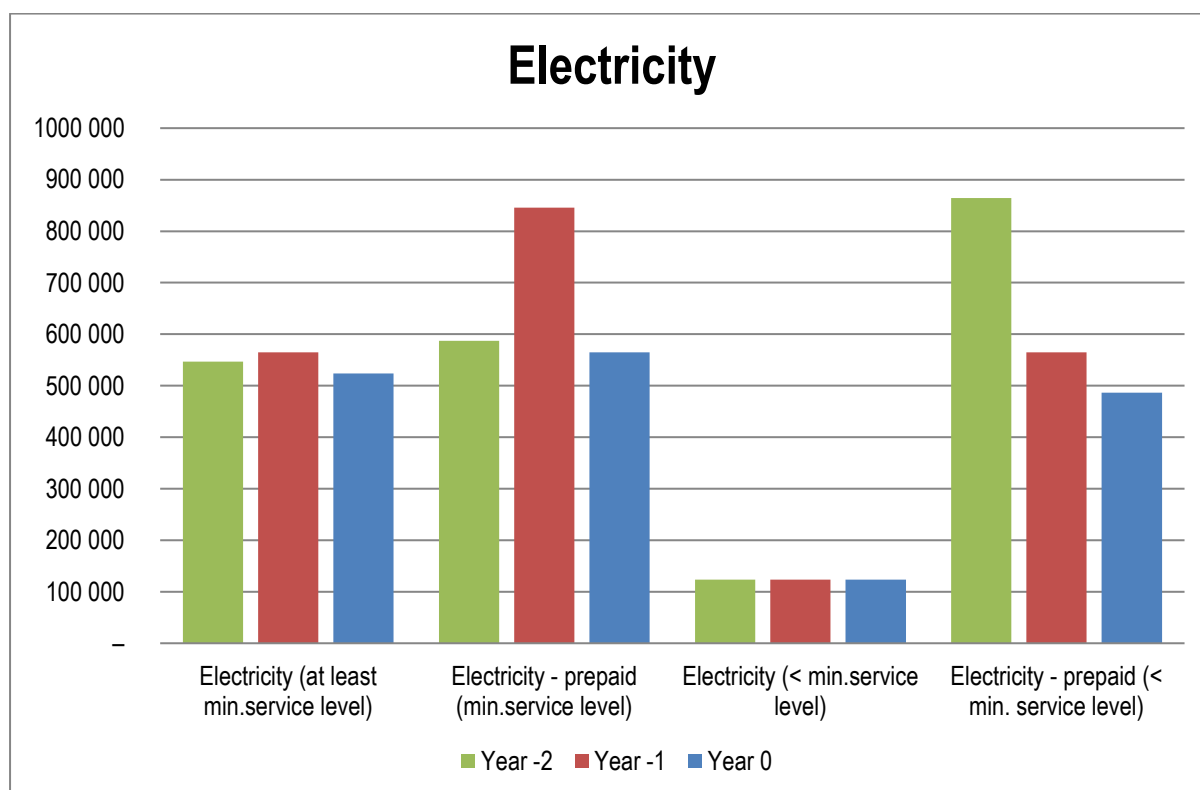
The city is proactively endeavouring to reduce its reliance on the electricity grid and ensure a constant and reliable supply of electricity to its residents and businesses within its area of supply. CoE is endeavouring to unlock alternative supply options from Independent Power Producers (IPPs), Embedded Generators (EGs) and own generation for municipal consumption. From a demand side perspective, CoE will reduce its own consumption with various Energy Efficiency (EE) initiatives. CoE will further provide off grid electrification energy through a combination of solar PV and gas system solutions. 8 solar high mast lights were installed at the following informal settlements, Ramaphosa (4), Daggafontein (1), Etwatwa (1), Vosloorus (1) and Duduza (1).

The city has been connecting informal settlements to electricity. However, the demand is greater than the city is capable of supplying connections. A programme was initiated in informal settlements to improve access to lighting while the residents wait for the area to be electrified. However, this has been discontinued due to budget constraints. To improve lighting within the informal settlements, photovoltaic solar lighting units were installed in some households in informal settlements. The city installed 125819 photovoltaic (pv) solar lighting units in about the same number of households during August 2016 – June 2024. These pv solar lighting units could, on a normal day, provide energy to light up four globes and a cell phone charger.

Several customers connected to the grid have opted to move to solar energy as an alternative means of energy. To control and regularise this the city has, to date, registered over 1400 customer's embedded generators (solar PV) on the CoE embedded generation registration database. The city has also developed an online registration portal/ platform, where customers can conveniently register their embedded generators (e.g., Solar PV) without physically visiting CoE offices. The city has developed a wheeling framework which also covers private embedded generators connected directly to CoE electricity grid as a new revenue stream for the city.

CoE has identified that various actions can be undertaken as part of its energy planning to retain the city on a sustainable footing. From a city management point of view, CoE is striving to implement cost reflective tariffs, with correct tariff structures to encourage customer behaviour to remain sustainable. However, these efforts are being jeopardised by unlawful acts of meter tampering, meter bypass, illegal connections and other acts of theft of electricity. This results in an overload of the network and power outages. Further this is a direct loss in revenue to the city which invariably impacts future service delivery and tariffs. During these power outages further damage is inflicted on the network by criminal acts of cable theft and malicious damage and theft of equipment from the network. These acts may suit the purposes of criminals, but it ultimately affects business and residents negatively by way of higher tariffs levied to cover the increased costs of security and repairs and maintenance.

The city is continuously implementing projects to control these acts of theft by replacing vandalised meters, removing illegal connections, normalising tampered or bypassed meters, conducting audits of meters where there is low or no purchase of electricity over a sustained period.



Electricity Service Delivery Levels Households				
Description	2020/21	2021/22	2022/23	2023/24
	Actual No.	Actual No.	Actual No.	Actual No.
<u>Energy: (above minimum level)</u>				
Electricity (at least min. service level)	76 684,00	66 877,00	56 264,00	50 424,00
	580	527	544	543
Electricity - prepaid (min. service level)	852,00	617,00	954,00	987,00
	657	594	601	594
<i>Minimum Service Level and Above sub-total</i>	536,00	494,00	218,00	411,00
<i>Minimum Service Level and Above Percentage</i>	98,5%	100,0%	98,4%	98,3%
<u>Energy: (below minimum level)</u>				
Electricity (< min. service level)	0,00	0,00	0,00	0,00
Electricity - prepaid (< min. service level)	0,00	0,00	0,00	0,00
Other energy sources	10 015,00	0,00	10 000,00	10 003,00
<i>Below Minimum Service Level sub-total</i>	10 015,00	0,00	10 000,00	10 003,00
<i>Below Minimum Service Level Percentage</i>	1,5%	0,0%	1,6%	1,7%
Total number of households	667 551	594 494	611 218	604 414
T 3.3.3				

Households - Electricity Service Delivery Levels below the minimum						
Description	2020/21	2021/22	2022/23	Households		
	2023/24	Actual No.	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.
	Actual No.					
Formal Settlements						
Total households	626 480	629 129	631 381	633 881	633 881	634 193
Households below minimum service level	0	0	0	0	0	0
Proportion of households below minimum service level	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Informal Settlements						
Total households	164 000	164 000	164 000	164 000	164 000	164 000
Households ts below minimum service level	67 664	67 664	57 664	57 664	57 664	47 661
Proportion of households ts below minimum service level	41,3%	41,3%	35,2%	35,2%	35,2%	29,1%
T 3.3.4						

132

Employees: Electricity Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	274	392	264	128	33%
4 - 6	117	225	114	111	49%
7 - 9	77	111	71	40	36%
10 - 12	251	327	235	92	28%
13 - 15	46	71	49	22	31%
16 - 18	23	28	28	0	0%
19 - 20	1	1	1	0	0%
Total	789	1155	762	393	34%

Financial Performance: Energy Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	21 415 194	27 610 252	27 707 777	23 598 084	-15%
Expenditure:					
Employees	572 765	622 322	590 041	624 928	0%
Repairs and Maintenance	1 249 128	1 069 468	1 299 408	1 299 577	22%
Other	18 978 196	22 149 059	22 111 153	21 562 757	-3%
Total Operational Expenditure	20 800 088	23 840 848	24 000 602	23 487 262	-1%
Net Operating Surplus / (Deficit)	615 106	3 769 404	3 707 174	110 822	-97%
T 3.3.7					

**Capital Expenditure Year 2024/2025:
Energy****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	215 552	093 531	928 528	-4%	
Bulk Services to New Developments (Corporate)	577 41	577 41	577 41	0%	
Installation of Solar Highmast Lights (Corporate)	500 1	274 2	274 2	52%	
Phomolong substation (Edenvale)	000 56	439 84	439 84	51%	
Clayville Electrification (Tembisa 2)	000 20	–	–	-100%	
Electrification of Informal Settlements (Reblocking Areas) (Corporate)	335 215	213 174	224 190	-12%	
John Dube Development	000 2	–	–	-100%	
Daggafontein Development	000 2	–	–	-100%	
ATOM ROAD SUBSTATION(GERMISTON)	–	742 32	995 30	#DIV/0!	
Russel Road substation (Germiston)	400 69	934 35	524 35	-49%	
Daveyton Lighting (Daveyton)	200	759	759	280%	
Duduza Lighting (Duduza)	200	–	–	-100%	
Etwatwa Lighting (Etwatwa)	200	–	–	-100%	
Katlehong Lighting (Katlehong 1)	200	500	500	150%	
Kwa-Thema Lighting(Kwa Thema)	200	505	505	153%	
Tembisa 2 Lighting (Tembisa 2)	200	690	690	245%	
Tembisa Lighting (Tembisa 1)	200	645	645	223%	
Thokoza Lighting (Thokoza)	200	782	782	291%	
Tsakane Lighting (Tsakane)	200	620	620	210%	

Vosloorus Lighting (Vosloorus)	200	–	–	-100%	
Vulcania substation (Brakpan)	330	57	25	25	-55%
Electrification of Subsidized Housing	473	84	128	112	33%
Benoni Lighting (Benoni)	200	724	723	262%	
Edenvale Lighting (Edenvale)	400	600	593	48%	
T 3.3.8					

COMMENT ON ELECTRICITY SERVICES PERFORMANCE OVERALL

The electricity capital budget of the city is R 531,092,824. This amount is distributed amongst the following projects in terms of the requirements of the city's Integrated Development Plan (IDP) i.e. electrification, network enhancement, lighting, renewable energy, substations and revenue enhancement. The strategic focus of the city in terms of electricity is to strengthen the electricity network and improve access to electricity. The city has, over the years, been able to spend more than 99% of its electricity capital budget on its projects and this year is no exception.

The city had connected 3287 new households to the electricity grid in the financial year. It intends to connect a minimum of 2500 new households to the grid per annum over the next five (5) years. As far as the provision of a new infrastructure is concerned, there is currently a backlog of new households in informal settlements awaiting electricity services. The city shall electrify approximately 14 informal settlements.

The provision of lighting is connected to electrification projects. The city had installed two hundred and thirteen (213) streetlights and thirty-nine (39) high mast lights, eight (8) of these were solar high mast lights.

The city has upgraded its Russell Road Substation with its Phomolong and Vulcania Substations nearing completion and will continue to upgrade the other substations. Planned maintenance of the other substations will also continue as scheduled.

The sale of electricity contributes to more than 40% of the city's annual income. Therefore, this component needs to be protected vigorously. The city invests in revenue enhancement programmes. Meter boxes are constantly vandalized, and meters are bypassed or tampered with. Therefore, these boxes are regularly replaced with more durable protective structures. The electricity losses of the city are above the norm of 12%. This includes both technical and non-technical losses. The CoE technical losses is at 4.35%.

Non-technical losses occur through:

- (i) theft through illegal connections (i.e., unauthorized connection to the COE grid).
- (ii) theft through the bypassing or tampering of meters.

Energy theft has an indirect bearing on increasing everybody's energy bills and creates serious electrical hazards for both those stealing the power and those working on the network. For some time now, the city has been making concerted and focused efforts around the reduction of cable theft, meter tampering and illegal connections. The magnitude of such work is substantial financially and draining on the resources which could have been directed to other gainful use.

Alternative energy has become a necessity for business continuity. The city has seen many businesses and residents turn to using alternative energy as a back up to their current supply of electricity. This has, to an extent, resulted in a reduction in sales and purchases of electricity.

Ageing infrastructure, security and vehicle fleet have become contenders for the City's priorities. While the network availability is within the City's own standards, the city would like to see the network availability improved. Therefore, a major part of the city's mission is to encompass the refurbishment/replacement of the ageing infrastructure. Currently the department has nine depots to service the entire network.

In mitigation of reducing reliance on electricity generated from fossil fuel, the city has appointed 47 private power producers to build and operate renewable power plants within the City area of jurisdiction and then enter into 20 years power purchase agreement contracts with the City to supply clean and renewable energy into the city's electricity network. This will reduce CoE energy demand from Eskom by 30% by 2030, contribute towards reduction of load shedding at National level, thereby contributing towards reduction of carbon emission. Different renewable technologies are offered by appointed private power producers with a total capacity of 683 MW.

"IPP Bid 1: Some of the IPPs are at financial close stage, after completing EIA, land use applications, grid integration studies, construction to begin 4th quarter 2025/2026.

IPPBid 2: Public participation meetings concluded MFMA section 33 report done and to serve at the next Council meeting."

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

During the 2024/25 financial year, the municipality continued working towards meeting the national standard of weekly refuse collection for all households. Efforts included expanding service coverage, improving operational systems, and engaging communities to support proper waste management practices. While progress was made in increasing access and improving efficiency, ensuring that there is consistent and reliable service provision, challenges such as limited infrastructure and illegal dumping in certain areas remain. Waste disposal and street cleaning services have been maintained regularly, and recycling initiatives have seen gradual improvement through public participation and partnerships. The municipality focused on three key priorities: extending weekly refuse collection, enhancing recycling efforts, and maintaining clean public spaces. Measures to improve performance included better route planning, staff training, and use of digital tools to monitor service delivery. Communities living in poverty were identified through local surveys and mapping, and targeted support was provided to ensure access to basic services.

During the 2024/25 financial year, the City of Ekurhuleni continued to provide comprehensive waste management services to a wide range of clients, including residential households, commercial and industrial businesses, and government entities. These services were delivered through a combination of in-house operations and outsourced contracts, ensuring coverage across all 112 wards. The core services included weekly refuse collection, street and area cleaning, illegal dumping removal, recycling, waste minimisation, landfill operations, and the management of transfer stations and public offloading facilities.

Waste collection was rendered from over 752,000 formal service points and more than 200,000 households in 146 informal settlements. Formal households received weekly refuse removal using 240L bins, while informal settlements benefited from daily services that included litter picking, recycling, and door-to-door collection. The City operated through 10 depots supported by a fleet of vehicles and a network of 33 mini sites and transfer stations.

Despite operational challenges, the department achieved several key milestones. These included the near completion of the Weltevreden Landfill Site expansion, improved operations at all five landfill sites,

and the finalisation of the Integrated Waste Management Bylaws and Climate Action Plan. The department also completed the public participation process for the Integrated Waste Management Plan (IWMP), which is now pending Council approval.

However, the year was not without difficulties. Illegal dumping remained a major concern, driven by factors such as backyard dwellings, unproclaim settlements, and businesses operating in residential areas. The department responded by increasing resources in hotspot areas and launching a public education campaign using social media platforms. Fleet shortages also strained operations, with delays in vehicle procurement and maintenance impacting service delivery. Although R40 million was initially budgeted for fleet replacement, only R25 million was secured, and new vehicle deliveries are pending. The Simmer and Jack landfill site faced persistent disruptions due to illegal mining activities, posing safety risks and operational challenges. Law enforcement interventions have had limited impact. Additionally, delays in invoice payments led to service interruptions, highlighting the need for improved financial processes and adequate CAPEX allocation for compliance and infrastructure upgrades. Despite these challenges, the department maintained reliable service delivery, met all citywide SDBIP targets, and achieved 82% resolution on waste-related service requests.

During the 2024/25 financial year, the City of Ekurhuleni reaffirmed its commitment to institutional reform and financial sustainability within the Waste Management Department by actively participating in the Metro Trading Services Program (MTSP). This strategic initiative aims to transition key municipal services into financially viable trading entities, thereby unlocking new avenues for investment and improving long-term service delivery outcomes.

The Waste Management Business Unit is currently being formalized as part of this transition, with the goal of enhancing operational efficiency, attracting external financing, and ensuring the department's financial sustainability. The City successfully completed and submitted Phase 1 of the MTSP to National Treasury, which included a comprehensive set of documents for Council approval at the June sitting:

- Trading Sector Reform Strategy (TSRS)
- Annexure A1: TSR Institutional Road Map
- Annexure A2: TSR Business Investment Plans

Following Council's resolution and approval, the submission was shared with the National Treasury team for review and finalisation. The City has since been authorised to proceed with Phase 2 of the program. This requires submission of the Annexure 3 (A3) component. The A3 is designed to:

- Drive institutional reform
- Improve operational performance
- Enable metros to qualify for performance-based funding
- Align with climate-smart and sustainable urban service delivery goals

Solid Waste Service Delivery Levels				
Description	Households			
	Year -3	Year -2	Year -1	Year 0
	Actual No.	Actual No.	Actual No.	Actual No.
<u>Solid Waste Removal: (Minimum level)</u>				
Removed at least once a week	889	884	948	961
<i>Minimum Service Level and Above sub-total</i>	889	884	948	961
<i>Minimum Service Level and Above percentage</i>	100,0%	100,0%	100,0%	100,0%
<u>Solid Waste Removal: (Below minimum level)</u>				
Removed less frequently than once a week	0	0	0	0
Using communal refuse dump	–	–	–	–
Using own refuse dump	–	–	–	–
Other rubbish disposal	–	–	–	–
No rubbish disposal	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	0	0	0	0
<i>Below Minimum Service Level percentage</i>	0,0%	0,0%	0,0%	0,0%
Total number of households	889	884	948	961

Households - Solid Waste Service Delivery Levels below the minimum						
Description	Households					
	Year -3	Year -2	Year -1	Year 0		
	Actual No.	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements						
Total households	724	734	748	748	752	752
Households below minimum service level	5,00	5,00	5,00	–	–	5,00
Proportion of households below minimum service level	0%	0%	0%	0%	0%	0%
Informal Settlements						
Total households	119	119	200	-	-	209
Households ts below minimum service level	5,00	5,00	5,00	–	–	5,00
Proportion of households ts below minimum service level	4%	4%	3%	0%	0%	2%

139

Employees: Solid Waste Management Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	599	750	729	21	3%
4 - 6	132	197	125	72	37%
7 - 9	5	5	5	0	0%
10 - 12	19	38	26	12	32%
13 - 15	6	9	6	3	33%
16 - 18	1	4	3	1	25%
19 - 20	0	0	0	0	0
Total	762	1003	894	109	11%

Financial Performance: Environmental Resource and Waste Management					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2 520 809	2 746 775	2 854 939	2 774 977	1%
Expenditure:					
Employees	1 173 603	1 340 105	1 277 933	1 252 225	-7%
Repairs and Maintenance	106 080	91 693	261 977	260 657	184%
Other	1 470 068	1 538 830	1 771 113	1 659 173	8%
Total Operational Expenditure	2 749 751	2 970 628	3 311 023	3 172 055	7%
Net Operating Surplus / (Deficit)	(228 941)	(223 853)	(456 084)	(397 078)	77%
T 3.4.8					

**Capital Expenditure Year 2024/2025:
Environmental Resources & Waste Management**
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	100 200	105 200	104 011	4%	
Ward priority project: ward 9 (park Infront of caprivi)	500 000	499 960	499 960	0%	
Specialised Equipment (Operational Equipment)	5 000 000	5 000 000	4 992 449	0%	
Cycle track and park equipment cnr Bucaneer and Alloutte street Impala Park	500 000	500 000	-	-100%	
Ward priority need: ward 23 Brentwood Park and northvilla park	500 000	500 000	499 280	0%	
Ward priority needs: ward 89 fencing Olifantsfontein park	500 000	500 000	463 171	-7%	
Request to upgrade Boet Henning Park in Davidson Road	500 000	500 000	493 331	-1%	
Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	300 000	300 000	276 322	-8%	
Construct Metro Parks Depots Katlehong 2 (Katlehong 2)	11 700 000	11 700 000	11 449 932	-2%	
Ward Priority Needs: Ward 73 New Modder/ Kingsway Park	600 000	600 000	599 977	0%	
Ward Priority Projects: Ward 68	600 000	600 000	516 439	-14%	
Specialised Vehicles (less than 2 seats) (Operational Equipment)	40 000 000	40 000 000	39 745 767	-1%	

DEVELOPMENT WELTEVREDEN WASTE SITE (STOR	-	4 998 898	4 998 897	#DIV/0!	
Develop Simmer & Jack Waste site (Cell 8 and Stormwater)	20 000 000	7 686 271	7 686 271	-62%	
Facilities, Upgrade and construction of facilities: Benoni Repairs (Benoni)	12 000 000	-	-	-100%	
RIETFontein UPGRADING OF FACILITIES. (SPR	-	2 998 257	2 998 256	#DIV/0!	
Upgrading of Platkop landfill site	3 000 000	14 590 111	14 590 111	386%	
Establishment of park at Cnr Mnyani and Buthelezi Street in Phenduka Section.	500 000	499 095	499 095	0%	
ROOIKRAAL UPGRADING OF FACILITIES	-	4 727 408	4 727 408	#DIV/0!	
Supply of Bulk Containers (Corporate)	4 000 000	9 000 000	8 974 101	124%	
T 3.13.6					

COMMENT ON WASTE MANGEMENT SERVICE PERFORMANCE OVERALL

The City of Ekurhuleni continued to deliver comprehensive waste management services across all regions, servicing over 752,000 formal households and more than 200,000 households in 146 informal settlements. Services included weekly refuse collection, street and area cleaning, illegal dumping removal, and landfill operations. Despite operational and financial challenges, the department maintained consistent service delivery and met all citywide SDBIP targets.

A key operational milestone was the full operational capabilities at all 5 landfill sites. The Simmer and Jack landfill site continues to face serious disruptions due to illegal mining activities and gang-related violence, leading to intermittent closures and safety concerns for staff and users. These conditions have also hindered the City's ability to meet licensing requirements, particularly for landfill gas and leachate system upgrades, which require CAPEX investment.

The City experienced a significant increase in illegal dumping, driven by rapid urbanisation, population growth, and limited capacity. While an education and awareness campaign was launched in collaboration with the Communications and Brand Management Department, the need for stricter bylaw enforcement and spot fines remains critical.

Fleet and Operational Challenges

Fleet availability was a major constraint throughout the year. Delays in the appointment of repair and maintenance contracts, coupled with daily operational breakdowns, placed immense pressure on the department's ability to meet service demands. Although the plant hire tender helped mitigate some of the backlog, it placed additional strain on the City's budget and is not a sustainable long-term solution.

FINANCIAL PERFORMANCE

Operating Expenditure (OPEX)

The department achieved 94% of its total OPEX budget of R3.31 billion, with a 95% performance in Q4. Revenue collection was strong, with service charges for refuse removal generating R1.6 billion, and additional revenue from public landfill usage exceeding projections. Operational challenges such as delayed invoice processing and reliance on plant hire contracts contributed to budgetary strain.

The department also faced a deficit in refuse revenue, as funds were redirected to support other divisions like Parks and Cemeteries.

Capital Expenditure (CAPEX)

The department was allocated R105 million for capital projects. Preliminary CAPEX expenditure stood at 75.3%, primarily due to delays in invoice processing. Once all outstanding invoices are captured, the department anticipates reaching approximately 95% expenditure. Key CAPEX projects included the procurement of specialised vehicles, landfill upgrades, and infrastructure development at mini sites and transfer stations. The repair of weighbridges at landfill sites helped curb revenue leakage and improved billing accuracy.

3.5 HUMAN SETTLEMENT

The mandate of the Department of Human Settlement is outlined in the Housing Act (1997) that outlines the responsibilities of national, provincial, and local government for housing delivery. The Housing Act provides that the role of the city is to create an enabling environment for housing development and to provide and operate infrastructure and services such as water, sanitation, roads and electricity and waste. The city shares the responsibility with the Gauteng province for the release of land for housing development, land use planning, land use and building control and act as a housing developer where required.

The Comprehensive Plan for Sustainable Human Settlement, Breaking New Ground Policy (BNG) (2004) emphasises more responsive and effective delivery, and reflects a shift from a focus on the delivery of housing units towards integrated human settlements and a single residential property market. It outlines a shift away from the provision of a house to providing sustainable neighbourhoods with access to social and economic facilities BNG proposes an expansion of the existing state-assisted housing scheme to support lower-middle income groups, and broader housing programme instruments that address incremental in-situ informal settlement upgrading and the scaling up of social housing delivery. The plan introduces a number of new housing policies and programmes that seek to provide good quality environments that meet the social, economic and environmental needs of beneficiary communities.

The mandate of the Department of Human settlement as outlined in the Housing Act (1997) entails the following functions which inter-alia include the following;

- Identification and Procurement of Well-located Land for Human Settlements.
- Planning for Human Settlements Developments.
- Servicing of Stands for Subsidised Human Settlements Development.
- Construction and roll out of housing units in support of Integrated Human Settlement Development.
- Management of Informal Settlements by co-ordinating the provision of Interim Basic services

- Land Invasion prevention and management.
- Provision and management of rental stock and hostels.
- Support Ekurhuleni Housing Company in Social Housing Delivery.
- Refurbishment of rental stock.
- Co-ordination of Urban and Township Renewal Programme.

Informal settlements management - The city has been implementing programme to provide interim basic services to households living in all the 131 informal settlements located within the jurisdiction of the CoE. The aim is to ensure that the occupants in the informal settlements that are not yet ready for upgrading are provided with the following interim basic services:

- Communal water.
- Temporary sanitation.
- Energy and lighting.
- Refuse removal.

Reblocking of informal settlements – Reblocking is a process of reconfiguring the current lay-out of the informal settlements by grouping shacks into clusters and reorganising the ground plane in such a manner as to optimally utilise space to promote the health, safety, well-being of households, with particular focus on promoting accelerated service delivery to informal settlements. The Reblocking activities were implemented in 11 informal settlements during the financial year under review. Through reblocking, de-densification and upgrading of the shacks lead to an integrated urban infrastructure, occupant's address and create open spaces for essential facilities and other service delivery initiatives.

The Title Deed Distribution Programme is an important flagship project, and a concerted effort is being put in place to ensure the issuance of title deeds to deserving beneficiaries. The Department of Human Settlement has been intervening to reduce the backlogs regarding issuing title deeds and has categorized priority areas for speedy implementation. In 2024/25 financial year, the City has distributed more than 940 title deeds to the rightful beneficiaries. However there are still challenges in that there is a large number of beneficiaries who do not come forward to collect the title deeds.

Serviced Stands - the City is nearing the completion of more than 400 serviced stands or sites in Palm Ridge in support of integrated human settlements development. These serviced sites or stands have permanently installed infrastructures such as water, electricity, sanitation and roads and they are ready for top structures for integrated human settlements and transport orientated development purposes.

Percentage of households with access to basic housing			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements
2021/22	654000	450000	68,8%
2022/23	654000	500000	76,5%
2023/24	684000	540000	78,9%
2024/25	696996	550260	80,8%
			T 3.5.2

145

Employees: Housing Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	67	80	64	16	20%
4 - 6	20	26	21	5	19%
7 - 9	10	13	9	4	31%
10 - 12	81	96	83	13	14%
13 - 15	20	31	22	9	29%
16 - 18	18	19	16	3	16%
19 - 20	0	1	1	0	0%
Total	216	266	216	50	19%

Financial Performance: Human Settlements					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	518	606	597	614	
	341	981	073	110	1%
Expenditure:					
Employees	146	147	143	150	
	868	481	724	353	2%
Repairs and Maintenance	6	8	13	11	
	437	955	280	890	33%
Other	271	219	218	187	
	832	425	209	422	-15%
Total Operational Expenditure	425	375	375	349	
	138	861	214	665	-7%
Net Operating Surplus / (Deficit)	93	231	221	264	
	204	120	859	445	14%
T 3.5.5					

Capital Expenditure Year 2024/2025: Human Settlements	
R' 000	
Capital Projects	2024/2025

	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	511 492	511 471	511 471	-4%	
Tembisa Youth Hub	291 28	291 28	291 28	0%	
Queen street Social Development	525 11	525 11	951 10	-5%	
Clayville Ext 45 Social Housing	000 9	421 12	411 12	38%	
Allaince Ext 6-13 Sewer and House repairs	000 6	000 5	885 4	-19%	
Alliance Extension 9(Daveyton)	650 9	845 1	905	-91%	
DAVEYTON EXTENSION 14(DAVEYTON)	–	175 3	800 2	0%	
Mayfield Ext 45	000 15	805 9	077 9	-39%	
Apex Ext 12 (Benoni)	000 10	200 8	112 8	-19%	
Balmoral Extension 4(Boksburg)	000 17	350 3	787 2	-84%	
Comet Ext 17 (Comet Village)	000 17	–	–	-100%	
Mega Project: Palmietfontein	000 9	–	–	-100%	
Villa Lisa Extension 4	000 10	715	715	-93%	
Payneville ext 1	000 7	290 28	396 29	320%	
Phola Park Erf 489	000 11	550	376	-97%	
Daveyton NMT	452 2	452 2	452 2	0%	
NMT Tsakane and Duduza	452 2	452 2	452 2	0%	
Vosloorus NMT	452 2	452 2	452 2	0%	
Thokoza NMT	452 2	452 2	452 2	0%	
Thembisa phase 4 NMT	452 2	452 2	452 2	0%	
Germiston Urban Renewal - Germiston Public Space Upgrade (Germiston)	000 8	100 9	991 8	12%	
Mega Project: Tembisa Ext 25 (Old Mutual Land) (Tembisa 2)	000 10	122 13	265 7	-27%	
Nguni Hostel (Vosloorus)	000 15	000 19	800 22	52%	
Portion 62 Airport Park Ext.2	000 13	445 13	253 4	-67%	

Refurbishment of Rental Property (Corporate)	10 000	8 550	13 539	35%	
Urban Renewal: Watville Public Space upgrade linked with NMT. (Benoni)	7 000	12 142	10 470	50%	
Daveyton Hostel	17 150	17 150	16 389	-4%	
Clayville Ext 71 to 80	20 300	–	–	-100%	
Thokoza Hostel: Bulk and Link Infrastructure	15 000	19 383	19 206	28%	
Kwa-Themba Hostel: Bulk and Link Infrastructure	10 000	7 137	10 937	9%	
Wattville Hostel: Bulk and Link Infrastructure	10 165	14 165	20 044	97%	
Brakpan old location	8 381	28 381	28 094	235%	
Leeuwpoot Development (Bulk Infrastructure) (Boksburg)	9 000	35 809	45 065	401%	
Mayfield Ext 46	13 000	820	738	-94%	
Mega Project: Esselen Park - Witfontein (Mega - Tembisa Triangle) - Birchleigh North Ext 4	16 000	–	–	-100%	
Mega Project: John Dube 2	11 500	25 500	24 433	112%	
Mega Project: Van Dyk Park	9 000	9 000	8 838	-2%	
Urban Renewal: Katorus: Erf 18383 Vosloorus X 9, Erf 6519 Vosloorus Ext 9, Erf 20846 Ext 30, P	9 000	25 506	22 266	147%	
Urban Renewal: Wattville Erf 3130 Watvil	7 000	6 000	5 221	-25%	
Mega Projects: Daggafontein	12 000	12 000	11 587	-3%	
Chief Albert Luthuli Ext 4(Benoni)	10 000	30 959	31 994	220%	
Erf 372 General Alberts Park ext 2	12 000	1 400	1 177	-90%	
Erven 862, 863, 865 and 866 Mapleton Ext 10	7 810	6 710	6 466	-17%	
Langaville Ext 12	18 000	6 265	4 700	-74%	
Leachville Ext 2	2 940	–	–	-100%	
PTN 44 Finaalspan 114-IR	10 000	10 000	10 000	0%	
Helderwyk	20 539	539	268	-99%	

Palm Ridge Extension 9 Phase 5 And 6	8 000	14 000	13 804	73%	
T 3.5.6					

PROGRESS ON KEY HUMAN SETTLEMENT PROJECTS

Chief Albert Luthuli Mega Project - The scope of work for 2024/25 financial year is to construct the internal roads and stormwater of Chief Albert Luthuli extension 4 as part of the Mega City Project, alongside this scope is the implementation of the electricity bulk line which will supply the newly constructed units of the entire Chief Luthuli Mega. The electrical bulk line was put in place for the connection of 188 units that are currently being constructed onside. In addition, there are designs for additional internal roads which were designed.

Esselen Park - To date the bulk connections for the development is complete and internal water and sewer connections are complete for mainly 633 units. The construction of roads and stormwater is underway with significant progress made in respect of stormwater infrastructure and road layer works for the first phase.

Daggafontein- The scope of work for 2024/25 financial year is to construct the internal roads and stormwater of Daggafontein extension 4 as part of the Mega City Project, this will be complemented by an additional bulk line with an extent of 1.7km construction to the value of R7,9m. The scope of work was established based on the available budget.

Helderwyk – Construction of internal roads and stormwater have commenced, and the internal electricity reticulation is also in progress. Internal water and sewer reticulation is also in progress. Construction of bulk and reticulation services Tri-Party Implementation Protocol Agreement (IPA) has been signed between the Developer, the City of Ekurhuleni (CoE) and Gauteng Department of Human Settlements (GDHS), allowing for the proactive installation and bridge funding of bulk and link services infrastructure by the Developer (Purple Moss). To date the following work has been completed:

- A total of 901 stands has been serviced with water, sewer, and electricity: and
- A total of 619 Walk-Up units has been completed.
- The internal connections for 903 units and bulk link and access roads have been made. The developer has completed 903 units to date.
- The second Phase Extension 9 services installation has commenced.

Leeuwpoot - Project is at implementation stage and the installation of engineering services such as roads and stormwater, electricity and water and sanitation services have done on two northern Sites namely the Parkdene Ex7 and the Reigher Park Ext 19.

The installation of the engineering services has led to the construction of a total of 376 RDP Walk-up units which have been handed over to approved beneficiaries. The project at this stage is ready to construct additional 245 RDP Walk-ups of which the earthworks to foundation platforms are completed as well as all the internal services.

Brakpan Old Location - The project is at implementation phase and construction of bulk and internal engineering services (water and sewer) has commenced. To properly service the site for the development, a total length of 28.8km of water pipes and 25.2km sewer pipes are required. So far 16, 8 km of waterline and 14,1 km of sewer have been installed.

COMMENT ON THE PERFORMANCE OF THE HOUSING SERVICE OVERALL

1. Leeuwpoot Development (Bulk Infrastructure). The Construction of 152 RDP flats is completed and they to handed over to approved beneficiaries on Erf 699 Parkdene Ext 7 North. A further 224 RDP Walk-up units' construction of erfs 704 and 705 have been completed and handed over to approved beneficiaries. The phase 3 of housing development is at 100% earthworks platforms and on-site engineering services installation works were completed. Currently, the City is waiting for Human

Settlement Development Grant (HSDG) funding to complete a total of 245 RDP Walk-ups units. In the 2024-2025 financial year, the project had an adjusted budget of R35 809 289.

2. Mega Project: John Dube 2. This housing development project has a total project yield of approximately 18000 housing units; however, the Neighborhoods 1 yield is actual 2627 housing units. Provision for bulk and engineering services for 2627 stands (Phase 1/Neighborhood 1), Walk-up RDP Units is 1904: Phase 1.1 is 608 units, Phase 1.2 is 426. Phase 1.3 is 870. Semi-detached units are 110, free standing BNG Units is 625. Bulk contractors for water, sanitation, roads & storm water were appointed by the City. The project had an adjusted budget of R25 500 000 and a total expenditure of R24 432 512 (95,81%).

3. Chief Albert Luthuli Mega is known as Breaking New Ground (BNG units), consisting of social housing rental units and affordable housing (known as GAP housing). The objectives of the project are to deliver sustainable human settlements and smart cities aimed at providing residents and users with a comfortable and suitably appropriate quality of lifestyle. The construction of roads and stormwater was underway with significant progress made in respect to stormwater infrastructure and road layer works for the first phase. In the 2024-2025 financial year, the project had an adjusted budget of R30 959 483 and a total expenditure of R 31 994 416 (103,34%).

4. The Daggafontein Integrated Residential Development Project (IRDP) constitutes a mixed-use development which comprises of housing, industrial and commercial components. The main objectives of the project are to deliver sustainable human settlements and smart cities aimed at providing residents and users with a comfortable and suitably appropriate quality of lifestyle. The housing component of the development will cater for different categories of beneficiaries and include the various housing programmes and tenure options, namely full subsidy single residential units. These units are known as Breaking New Ground (BNG units), Community Residential Units (CRU), social housing rental units and affordable housing (known as GAP housing). In the 2024-2025 financial year, the project had an adjusted budget of R12 000 000 and a total expenditure of R 9 914 464 (82,62%).

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

The City assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy. For the 2024/25 financial year, over 115 000 registered indigents have been provided for in the budget which includes the deemed indigents. In terms of the City's Indigent Policy, registered indigent households are entitled to 9 kl free water 100 kWh of electricity, 9 kl sanitation and free waste removal equivalent to a residential once a week service, and a full rebate on their property rates.

Financial Performance 2024/2025: Cost to Municipality of Free Basic Services Delivered					
Services Delivered	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Water	3 294 699 114,75	2 235 576 645,00	3 672 028 698,00	4 121 199 543,48	46%
Waste Water (Sanitation)	1 589 850 279,08	1 367 688 826,00	1 911 262 368,00	1 272 817 334,19	-7%
Electricity	739 344 544,71	1 080 650 405,00	970 650 405,00	920 692 574,52	-17%
Waste Managemen	783 005 854,32	850 736 124,00	850 736 124,00	855 882 452,25	1%

t (Solid Waste)					
Total	6 406 899 792,86	5 534 652 000,00	7 404 677 595,00	7 170 591 904,44	23%
T 3.6.4					

COMPONENT B:

ROAD TRANSPORT

3.7 ROADS TRANSPORT

The 4th Quarter of the financial year 2024/25 brought both positive outcomes as well as some challenges for the department. However, the department was up to these challenges, sought to identify each challenge, and developed some of the sustainable intervention and they are currently being rolled out. One of the key challenges faced by the department in the past was poor controls, which resulted in the department receiving adverse audit opinions in for both financial information and service delivery reporting. In response to this, the financial year 2024/25 saw the department of Roads and Storm Water implement a number performance and general management related interventions aimed at improvement. These included the regular strategic consultation programs where all Senior Managers in the Department are all role players who implement the infrastructure development program. By design, this session looked at unlocking all bottlenecks related to the work programme for the year and ahead. Through this session the Senior Management of the department was able to communicate all implementation related huddles which required the political intervention of the both the MMC and the entire executive. From this process, the department identified the staffing and personnel area as the key areas of weakness. It was resolved that the department lacked the requisite skills and competences to deliver on its mandate, this is currently being addresses through a robust recruitment process, which while being difficult, required high levels of resilience and it has taken the department the whole year of following the regulated recruitment process. The current staff establishment reflects gaps in several key positions, with the Southern Region being the most affected. This too has contributed to the performance outlook of the year as outlined in this report. In terms of the project implementation cycle, Quarter 1 represents the building block phase, where the department looks to strategically align its project spectrum for the year. Hence the all the targets for Quarter 1 are lower than the other 3 Quarters. The department attempts to pursue an S-curve type of project management model where the planning and preparation dominates the entire Quarter two with implementation work gradually building up in Quarters two, three and climaxing in Quarter four.

There is a growing recognition that the road infrastructure indisputably contributes to growth and development. In a municipality, a well-developed road network does not only reduce the cost of transportation, both in terms of money and time, but it also helps in the integration of various areas within the municipality. In Ekurhuleni where various economic centres and settlements are scattered far apart, transport road network becomes more important and essential. Against this background, City Of Ekurhuleni focused on the construction, upgrade and maintenance of the road network to improve transportation of goods and services as well as people's movements from various points within and outside of Ekurhuleni. It is important to note however, that in the delivery of a modern integrated road network infrastructure the Municipality had to make tough choices. These relate specifically to the increasingly complicated fiscal environment within which the Municipality operates in.

The reduction of the infrastructure backlog on gravel roads in accordance with the road strategy, was also one of the priority areas. Currently, the municipality is responsible for the management of 1658 km of paved roads and approximately 1 200km of gravel road network. The upkeep of this network requires dedicated upgrading and maintenance to continuously improve its life span. The overall work that the municipality invests its resources in includes fixing of potholes, improving signage and building new roads.

The department's strategy during the 2024/25 financial year was directed towards ensuring that the department has an equal presence in all three regions. Furthermore, in terms of operational expenditure, the department continued to put more emphasis on providing access to informal settlement areas to ensure that emergency vehicles are also able to access these areas. This initiative was started in the 2024/2025 financial year.

The three major service delivery prioritises for the Roads and Stormwater Department include:

- a. Construction of new tarred roads
- b. Construction of new stormwater systems
- c. Maintenance of existing road and stormwater infrastructure

The department is proud that the following successes were achieved during the year under review:

During the year under review the primary focus of the department was the expedition of service delivery in the Eastern region, as this area has the highest infrastructure backlogs. The resources of the department were therefore structured accordingly, reflecting this strategic prioritisation. So, the department is extremely proud of some of the milestones reached within the 2024/25 financial year particularly on the work done in the East. Various phases of key projects such as the Phase 4 of the Daveyton N12 Interchange have been completed. Seemingly the through such projects the department is impacting very positively on lives of the citizens of the Metro.

During the year under review, i.e. Year 0 (2024/25), the department suffered from a series of challenges which negatively impacted its performance in certain key service delivery priorities. The most notable challenges were:

- Slow pace of procurement processes.
- Funding became extremely challenging due to a complicated fiscal environment.

During the year under review, the Ekurhuleni metropolitan area experienced flash floods and increased rainfall, which ultimately destroyed roads and stormwater infrastructure in some parts. It also delayed progress on site resulting in underachievement in certain key performance areas;

- Capping of As and When contractor contracts. The top performing contractors were quick to complete their portion of the work and could be allocated additional work due to capping of contracts. These top performers were then forced to exit the programme, leaving poor performers to finish up with the programmes for 2024/25.
- Late procurement of consulting engineers to prepare engineering designs.
- Delays experienced on obtaining approvals for Water Use License Applications (WULAs) and Environmental Impact Assessments (EIAs); and
- Inappropriate allocation of the number of projects to each project manager. Due to lack of capacity, project managers are allocated at least 40 projects at any given time. The industry norm is about six to seven projects per project manager. The misallocation hinders project managers to perform effectively on each project and that compromises amongst others, quality.

In order to counteract the challenges mentioned above and improve on the overall performance, the department implemented the following measures:

- Close monitoring of projects as well as monthly progress meetings held with appointed contractors.
- The contractors were encouraged to work over the weekends since rain could not be controlled.
- Removal of capping on contracts; and
- Forward planning in the management of departmental contracts and tenders in order to ensure that there will be no delivery gaps in the value chain.
- The department continued to take a pro-active approach on the maintenance of roads and stormwater; and
- The department also continued to monitor the performance of work done at depots on a weekly basis. Together with the measure stated in the point above, the department was able to overachieve on all its key performance areas with regards to maintenance of roads and stormwater.

Gravel Road Infrastructure

				Kilometers
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained
Year -2	1648.34	0	8	1300
Year -1	1656.34	0	6	1365
Year 0	1662.34	0	1,06	1141,8
T 3.7.2				

Tarred Road Infrastructure**Kilometers**

	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads maintained
Year -2	8271	6	100	100	1 300
Year -1	8 277	6	60	60	1 365
Year 0	8283,9	1,06	50	50	1 142
T 3.7.3					

**Cost of Construction/Maintenance
R' 000**

	Gravel			Tar		
	New	Reconstruction	Maintained	New	Re-worked	Maintained
Year -2	105800202	3280000	310876642	9676597	-	304765432
Year -1	124640123	15000000	412873754	8956365	-	443675865
Year 0	115698355	8200000	346998677	1129876654	-	512298677
T 3.7.4						

7 - 9	29	31	29	2	6%
10 - 12	30	60	33	27	45%
13 - 15	18	40	20	20	50%
16 - 18	5	16	8	8	50%
19 - 20	0	1	1	0	0%
Total	466	617	480	137	22%

Financial Performance: Roads and Stormwater Services

R'000

Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	268 383	267 593	249 034	270 779	1%
Expenditure:					
Employees	316 212	343 065	331 974	365 428	7%
Repairs and Maintenance	422 524	474 094	643 094	761 942	61%
Other	1 037 233	1 151 652	1 152 652	985 983	-14%
Total Operational Expenditure	1 775 968	1 968 811	2 127 720	2 113 353	7%
Net Operating Surplus / (Deficit)	(1 507 586)	(1 701 218)	(1 878 686)	(1 842 574)	8%
T 3.7.8					

Capital Expenditure Year 2024/2025: Roads and Stormwater

R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	263 598	212 514	212 511	-19%	
Specialised Equipment (Operational Equipment)	5 000	—	—	-100%	
Construct Daveyton CBD/N12 Interchange (Benoni)	1 000	—	—	-100%	

**Capital Expenditure Year 2024/2025:
Roads and Stormwater
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
Construction of Access Roads Extension 19, Tsakane	5 000	4 000	3 076	-38%	
Elgin Road Height Restriction	300	300	297	-1%	
Etwatwa Stormwater (Etwatwa)	5 000	4 500	4 249	-15%	
Kwa-Thema Stormwater(Kwa Thema)	3 000	3 000	1 639	-45%	
New roads need to be tarred at Kingsway township (Ndlobele Street and uFezela Street)	3 000	3 000	2 633	-12%	
Pomona SW System Pomona Stream (Kempton Park)	6 000	3 000	3 181	-47%	
Roads East: Robin Island at Ext 8, Madunani 425 Area, Access road new Houses next to Pick n? P	5 000	4 000	3 999	-20%	
Roads East: Vlaktefontein rd, Papi Ndlovu, Khululeka St, Khazimula St (Ext 6), Mhlongo St (12B),	2 000	1 550	2 000	0%	
Roads: Low-Cost Housing: East: Access Road Mayfield Ext. 6,7 and 12: Nebiya, Levyte, Tshukudu	10 000	5 000	4 792	-52%	
Roads: Low-Cost Housing: East: All streets & SW in ward 83. Shabalala, Marambane, Mlabe, Thais	5 000	4 000	4 900	-2%	
Roads: Low-Cost Housing: East: Sebata Rd and Roads in Chris Hani Ext 1 & 2(Daveyton)	5 000	4 000	3 435	-31%	
Roads: Low-Cost Housing: East: Tsavo Rd (Etwatwa)	7 000	5 500	5 459	-22%	
Slovo park: roads need to be constructed	7 000	5 000	4 999	-29%	

Capital Expenditure Year 2024/2025:
Roads and Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
SW East: Kheshwa SW and drainage of Bhengu St recreational centre, Lerutle Primary School (Dave)	500 7	500 6	500 6	-13%	
SW East: SW: Thubelisha Extension 8 Rockville Thakado, and Modjadji St (Tsakane)	000 4	250 3	050 3	-24%	
SW Minor (N) SW Temong Tlamatlama (Tembisa 2)	000 2	–	–	-100%	
Traffic Calming in the Eastern Region (Corporate)	000 1	500 1	497 1	50%	
Traffic Signal Upgrades: East (Corporate)	750	750 1	749 1	133%	
Upgrade Joe Mzamane Road Kwa- Thema(Kwa Thema)	000 3	500 2	379 2	-21%	
Welgedacht suburb: roads need to be re-tarred and constructed	000 5	000 4	735 3	-25%	
Tarring of roads at: Ext 9 Mvimbi, Malika, Malakoane, Ext 15 P O Ngwenya, Chauke, Hambanjalo	000 5	500 4	952 4	-1%	
Kaal Spruit rehabilitation (Tembisa 2)	000 20	000 5	019 7	-65%	
Ped. Management (N):(Corporate)	000 5	–	–	-100%	
Pedestrian Bridges: Greater Tembisa streams	000 5	000 5	000 5	0%	
Roads: Low-Cost Housing: North: Ehlanzeni (Tembisa 1)	000 1	–	–	-100%	
SW Upgrades: (N) Algeria Sub soil Drains	000 2	000 2	995 1	0%	
SW Upgrades: (N) Isimuku SW	500	500	500	0%	
Tembisa Ext. 10 stormwater	000 2	–	–	-100%	

Capital Expenditure Year 2024/2025:
Roads and Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Tembisa Natural Watercourses upgrading (Tembisa 1)	500 8	000 16	476 16	94%	
Tertiary Rds: (N) Margaret Zuma & link Rds: (Tembisa 2)	000 1	–	–	-100%	
Traffic Calming (North)	000 1	500 1	485 1	48%	
Traffic Signals Upgrading (North)	750	750 1	691 1	125%	
Construction of Bhila Street network	000 10	000 5	811 4	-52%	
Tarring of Roads and Stormwater in Kwa-Thema Ext 3, 4 & 5	000 5	000 4	354 5	7%	
Upgrading of Wattville and Tamboville Stormwater	000 5	500 3	437 3	-31%	
Duduza Stormwater Network	500 4	500 4	500 4	0%	
Tarring of roads in Ward 26, Etwatwa	000 5	500 3	487 3	-30%	
SW Beukes and Stephanus	000 2	000 2	294 3	65%	
Paving around schools South	000 2	000 2	000 2	0%	
Kerbing of streets south	000 2	000 2	000 2	0%	
Upgrading of streets in Kwesine Hostel network, ward 59 katlehong	500 3	900 4	791 4	37%	
Upgrading of stormwater in Katlehong area	500 3	000 4	983 3	14%	
Tarring of roads and stormwater in ward 109, Etwatwa	898 4	398 3	204 3	-35%	
Patridge/Kalk Street	300	400	400	33%	
Piedcrew Street	300	–	–	-100%	
Primula SW next to the Dam - Primrose	100	–	–	-100%	
Pudungwane, Lancoe & Moon Street - Wrd 108	300	700	700	133%	

**Capital Expenditure Year 2024/2025:
Roads and Stormwater
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
Rebuilding portion Rondebult Road, Boksburg	300	300	–	-100%	
Reconstruction Auret Road	500	–	–	-100%	
SW Upgrades (N) Natural Watercourse and System (Wilbart to Linksfield)	100	–	–	-100%	
Demolishing and rebuilding of Bridge Boksburg Railway Street	500	500	499	0%	
Down Matera Network, - Edenpark Ext5 Phase 1	500	500	499	0%	
Isikhova Street - Germiston (Ward 42)	300	300	–	-100%	
Izihlahla Street SW (Network)	500 ¹	000 ³	124 ²	42%	
May Deep - Germiston	300	700	–	-100%	
Stormwater System Upgrade Clayville Extension 27	200	–	–	-100%	
Themba & Naledi Palmridge Ext 5, Ngwavuma st - Wrd 101,	500	900	938	88%	
Upgrading Stormwater system Flamingo Street Beyers Park	500	500	499	0%	
Woodmere Stormwater system (acquisition and upgrading of system)	300	700	348	16%	
Tarring of roads- Pomego, Phambili, Phehello, Pababatso, Phindani, Mponeng, Mokhelele streets and paving: Maja, Mbambela Cres, all cres in Likole ext and air sidewalks	000 ³	000 ³	215 ²	-26%	

Capital Expenditure Year 2024/2025:
Roads and Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
Backlog- Tarring of all roads in Phumula and Mapleton ext10 road, namely Inkberry Cres, Cestrum Cres, Waxtree Cres, Moonflower Cres, Orchid Tree Cres, Saltbush Cres, Cactus str, Blackwood str, Oleander str, Almond str, Bluegum str, Thorn Apple str, Bramble str, Watercres str, Coral Berry str, Camphor Tree str, Montana str, Matchwood str, Cheesewood str, Gooseberry str, No Name Short streets alongNdiphe, Luvuvu,Lithemba,Burned and Kusasa streets	1 000	2 000	1 999	100%	
Tarring of roads at Vila Liza, Windmill Park & Ext 22 Tsakane	300	600	598	99%	
Construction of Roads and Stormwater drainage at Mgugu street, E section, Palm Ridge Ext 7	3 000	3 000	3 120	4%	
Reconstruction of storm water drainage at no. 1093 Cnr Nhlapo and Tshabalala Streets Phenduka Section, 1892 Cnr Xaba and Ntuli Streets and 1515 Ntuli Street.	1 500	1 500	1 323	-12%	
SW Upgrades (N) Norkem Park Stormwater System including the PAN	800	–	–	-100%	
Tertiary Rds: (N) Widening Madiba Drive (Tembisa 2)	2 500	2 500	2 500	0%	
Reconstruction Tembisa Bridges (Flint Mazibuko)	1 500	6 700	6 670	345%	
SW Terenure (Aldo and others)	500	–	–	-100%	

Capital Expenditure Year 2024/2025:
Roads and Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
SW Upgrades (N) Edenvale	500 2	000 8	073 7	183%	
35481_00_Ped. Management: (S) Alberton (Alberton)	000 1	000 1	902	-10%	
Kraft Barbara Road Intersection Upgrade (Germiston)	200	50	50	-75%	
Minor Works for Roads and SW: South (Germiston)	800 2	066 4	529 5	97%	
Ped. Management: (S) Boksburg (Boksburg)	000 1	000 1	944	-6%	
Ped. Management: (S) Germiston (Germiston)	000 1	000 1	994	-1%	
Ped. Management: (S) Katlehong 2(Katlehong 2)	000 1	000 1	994	-1%	
Ped. Management: (S) Katlehong 1	000 1	000 1	994	-1%	
Ped. Management: (S) Thokoza (Thokoza)	000 1	000 1	991	-1%	
Ped. Management: (S) Vosloorus (Vosloorus)	000 1	000 1	000 1	0%	
Pedestrian bridge from Mabuya across Vereeniging Road	000 5	–	–	-100%	
BOKSBURG NEW ROADS DEPOT	–	–	–	#DIV/0!	
Provision of Pedestrian Bridge between Zonkizizwe and Palmridge (Katlehong 2)	000 5	–	195	-96%	
Roads: Low-Cost Housing South: - Kwathembe Street	500 3	200 3	198 3	-9%	
SW in Vosloorus (Vosloorus)	000 3	000 1	149 1	-62%	
SW Moedi and Kgatlamping	500 1	–	–	-100%	
SW Thokoza Masterplan (Thokoza)	200 7	200 6	563 7	5%	
SW Upgrades (S) - SW in Lunga / Similane	500 2	500 2	775 2	11%	

**Capital Expenditure Year 2024/2025:
Roads and Stormwater
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
Tertiary Rds Katlehong, Buhle Park & Zonkizizwe Ext 1 -No Name streets Buchle Park (Katlehong)	4 000	3 500	3 135	-22%	
Tertiary Rds Thokoza- Phase 3 - Phola Park lanes (Thokoza)	1 500	1 500	1 454	-3%	
Traffic Calming South (Corporate)	1 000	1 500	1 180	18%	
Traffic Signal Upgrades: South (Corporate)	500	1 500	1 442	188%	
Tertiary Roads in Katlehong 2: Halalisa Street	3 500	3 200	2 974	-15%	
Widening of Vlakplaats Road between Katlehong and Vosloorus across the Natalspuit	500	—	—	-100%	
Implementation of Roads Master Plan: Comet Area (Boksburg)	100	100	—	-100%	
T 3.7.9					

COMMENT ON THE PERFORMANCE OF ROADS OVERALL

The current fiscal environment is a real challenge to the attainment of all the strategic objectives of the City in terms of the upgrading of existing infrastructure and the construction of new infrastructure in line with the long-term vision. However, within the available resources the Roads & Stormwater department within the City of Ekurhuleni has strived and succeeded in setting realistic performance targets during the 2024/25 Financial year. The department has delivered 1.09 km of new roads having targeted 6Km, constructed 9 new stormwater systems adding these to the network. Additionally, the department was able to maintain a total of 1141 km of the entire road network of this city. Among the ongoing projects is the all-important catalytic project of the Daveyton N12 interchange. This project will continue well into the 2024/25 Fy as it has been allocated a significant chunk of the budget.

3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

City of Ekurhuleni, in its Growth and Development Strategy (GDS) 2055, is referred to, amongst others, as a "Mobility Based City designed around the car, driving urban sprawl". Public transport is found to be relatively expensive and inefficient for the poor due to the fragmented location and far-flung places of work. The GDS continues to highlight the extreme reliance on trains, buses and taxis that are always filled during peak periods, but which cannot sustain good standards of quality and safety. Overall, most

of our citizens who are only able to afford public transport are subjected to high levels of inconvenience in that they require lengthy multiple journeys to be able to reach their destinations around the City.

Our communities deserve a safe and reliable, affordable, well-planned and future oriented transport system. Hence the privation to address issues of connectivity among our communities as well as linkages between our communities and places of work, health and education premises with modal integration and transit orientated travel patterns. This can only be achieved through a keen consideration to the location of our nine disparate towns, the varying degrees in availability of transport, the rate of industrial and human settlement development, and the need to capitalise on all transport modes as an integrated whole when servicing our communities.

The City has set out the following priorities to promote integrated human settlements through massive infrastructure and services roll out, as prescribed through the GDS Theme: Re Urbanize (To achieve urban integration).

The provision of a reliable transportation service

The City provides 2 (two) bus services, the Ekurhuleni Bus Service (EBS) which is a well-established service that operates from 2 depots (Germiston and Boksburg) and the innovative BRT service; the Harambee Bus Service which is implemented through the IPTN mandate as set out by National Department of Transport. The demand for the Harambee system has gradually increased from previously reported figures. The City was able to achieve the desired performance with passengers exceeding 1 700 000 for the year. Whilst the Ekurhuleni Bus Service operations experienced some challenges with the unavailability of required fleet, the service transported approximately 550 000 passengers for the year, a notable decline from the previous period. This is evidence of the persistent need to increase the number of fleet whilst refurbishing existing fleet to the required standard. The City is investigating options of how to meet the demand so that this efficient and economical bus service is continued for the transportation of residents, within and outside the borders of the City.

Extension of the Integrated Rapid Public Transport Network (IRPTN) Operations

The City has progressed well in the extension of IRPTN related infrastructure projects. Significant progress was achieved on the construction of access points which will be used by commuters to access the Harambee bus service, these access points were constructed in Windmill Park, Reiger Park and Kempton Park. These are infrastructure upgrades implemented to service feeder routes that access multiple Harambees operations. The construction of these access points includes a lay-bye which is situated along the road curb side or an inlay and is coupled with a shelter where the commuter can wait safely, protected from weather elements to board a bus. The City also completed the installation of streetlights along the Kempton Park area which increases visibility along the route.

Following the introduction of the Tembisa Hospital to Bartlett route in the previous financial year, an alternative route that covers the industrial area; the City has made continuous effort to increase the visibility of operations. The passenger numbers planned for the financial year were achieved and continue to increase.

Public Transport Facilities

The City continues to strengthen the working relationship formed with the taxi industry, a partnership that seeks to reduce fragmentation of accountability and enhance the role taxis play in the public transport mix. This partnership reinforces the importance of taxi rank allocation and seeks to provide visible, safe and secure Taxi ranks that are easily accessible. In the endeavour to provide access to public transport in Ekurhuleni, the City has embarked on a quest to refurbish the City's transport facilities, increasing the commuter's positive experience in the encouraged use of public transport.

The planned objectives for the current financial year included the refurbishment of two transport facilities and the following items were included in the refurbishments undertaken:

Zonkizizwe Taxi Rank - refurbishments included stormwater management, the supply and connection of water tanks, retrofitting of high mast light and the installation of balustrades, sanitary fittings and ironmongery. Oakmore Taxi Rank - refurbishments included replacing of ceiling boards, fascia boards, gutters, floor tiles and painting the office building.

Municipal Bus Service Data					
	Details	Year -1	Year 0		Year 1
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Passenger journeys	544221	500000		700 00
2	Seats available for all journeys	1 500 000	1 500 000		1 500 000
3	Average Unused Bus Capacity for all journeys	38%	40%		30%
4	Size of bus fleet at year end	98	98		100
5	Average number of Buses off the road at any one time	35%	35%		25%
6	Proportion of the fleet off road road at any one time	35%	35%		25%
7	No. of Bus journeys scheduled	69 000	67 000		69 000
8	No. of journeys cancelled	15%	15%		50%
9	Proportion of journeys cancelled	15%	15%		7%

165

Transport Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	Year 0			Year 1	Year 3	
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)		*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Growing inclusive local economies	Km of Busway added	2km	0.5km	1.24km	n/a	n/a	n/a
Increased implementation of an integrated transport system that includes all modes of transport and non -motorised infrastructure	Number of bus stop shelters added	20-Jan-00	40	45	n/a	n/a	n/a
Growing inclusive local economies	Percentage of total municipal operating expenditure spent on contracted services physically residing within the municipal area	8%	8%	70%	n/a	n/a	n/a
Enhanced municipal budgeting and budget implementation	Total Operating Expenditure as a percentage of Total Operating Expenditure Budget	95%	95%	85%	n/a	n/a	n/a
Improved expenditure management	Irregular, Fruitless and Wasteful, Unauthorised Expenditure as a percentage of Total Operating Expenditure	0%	0%	0%	n/a	n/a	n/a
Improved supply chain management	Repairs and Maintenance as a percentage of property, plant, equipment and investment property	4%		n/a	n/a	n/a	n/a
Improved supply chain management	Percentage of tender cancellations	15%	5%	20%	n/a	n/a	n/a
Improved service delivery	Percentage implementation of projects in the approved budget that address ward priorities	n/a	100%	0%	n/a	n/a	n/a
Increased implementation of an integrated transport system that includes all modes of transport and non -motorised infrastructure	Number of IPTN Stations completed	n/a	3	1	n/a	n/a	n/a

Employees: Transport Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	66	106	46	60	57%
4 - 6	77	161	68	93	58%
7 - 9	134	136	91	45	33%
10 - 12	90	130	76	54	42%
13 - 15	9	24	7	17	71%
16 - 18	12	14	5	9	64%
19 - 20	1	0	0	0	0!
Total	389	571	293	278	49%
T3.8.4					

Financial Performance: Transport Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	709	802	787	784	
	091	535	435	370	-2%
Expenditure:					
Employees	173	274	255	216	
	315	492	731	520	-21%
Repairs and Maintenance	163	170	165	169	
	211	991	991	770	-1%
Other	852	950	972	979	
	815	560	840	089	3%
Total Operational Expenditure	1 189	1 396	1 394	1 365	
	341	043	561	378	-2%
Net Operating Surplus / (Deficit)	(480)	(593)	(607)	(581)	
	250)	507)	126)	009)	-2%
T 3.8.5					

**Capital Expenditure Year 2024/2025:
Transport Planning & Provision**
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	367 370	302 270	302 270	-18%	
Construction of public transport facilities Daveyton (Daveyton)	12 656	921	921	-93%	
Refurbishment of Public Transport Facilities (Corporate)	11 025	12 959	12 959	18%	
Taxi rank - Greenfield	2 089	1 889	1 889	-10%	
Taxi Ranks at Vila Liza, Windmill Park & Ext 22 Tsakane	1 700	–	–	-100%	
Construction of a Taxi rank at Dukathole ext. 8	1 700	–	–	-100%	
Taxi Rank at Palm Ridge ext 7,12417 Empangeni street	1 700	–	–	-100%	
IRPTN: Bus Depots	40 000	–	–	-100%	
IRPTN: Infrastructure and Implementing (PTNG)	58 500	66 500	66 500	14%	
IRPTN: ITS (PTNG)	14 000	–	–	-100%	
IRPTN: ITS (PTNG) - APTMS	–	–	–	#DIV/0!	
IRPTN: Project designs, Planning and Management	10 000	20 000	20 000	100%	
IRPTN: Road Infrastructure (PTNG)	214 000	200 000	200 000	-7%	
T 3.8.6					

COMMENT ON THE PERFORMANCE OF TRANSPORT OVERALL

The City continues to work earnestly toward the realisation of integrated human settlements by implementing massive infrastructure and providing services in adherence to key strategic objectives. Though presented with numerous challenges, the department achieved more than 70% of predetermined objectives, thereby utilizing over 95% of the allocated capital budget.

IMPLEMENTATION OF INFRASTRUCTURE PROJECTS

The Integrated Public Transport Network (IPTN) programme is implemented in pursuit and in response to deliver reliable affordable and sustainable services whilst improving infrastructure maintenance. During the 2024/25 financial year the construction of the dedicated bus lanes between Kempton Park West and Rhodesfield (towards the Rhodesfield Gautrain Station) continued along Pretoria Road.

The targeted performance for this section was 0.5km with work on the remaining sections set to continue in the following financial years, the City managed to complete 1.2km of these lanes; and to complement the intention of promoting cycling and walking, 9.74km of pedestrian and cyclist paths (NMT-Non-motorised Transport) were implemented along the IPTN route also surpassing the targeted 8km planned for the year.

The City's planned construction of 40 curb-side bus stops along the feeder routes in the Kempton Park vicinity was augmented due to challenges encountered at construction stage thereby availing funding for inlay bus stops that allow for the onboarding of passengers along strategically positioned islands on the route. A total 60 bus stops were completed within the set allocated budget, and another 30 bus stops are planned to be constructed during the 2025/26 financial year.

Efficient utilisation of the infrastructure grants afforded to the department through the IRPTN project and subsequently, the effective management of contractual arrangements with contractors and suppliers attributed to 94% of the budget allocated for the IPTN programme was spent resulting in the achievement of 4 of 6 planned projects.

Infrastructure projects completed during the 2024/25 financial year are summarised as follows:

- 1.2km dedicated bus lane along Pretoria Road.
- 60 scheduled access points – Bus Stops.
- NMT and street lighting along the dedicated bus lanes and feeder routes.
- Precast Bus shelters for kerbside manufactured and installed, and
- Construction of a new a BRT Station.

3.9 WASTEWATER (STORMWATER DRAINAGE)

The city has 14000 stormwater systems in its network. In 2024/25 the city has added 9 new systems. Within 2024/25 the city also maintained 1141 stormwater systems spread across the 11 depots of the Roads and stormwater department. In doing this, the city primarily made use of the internal team capacity and supplemented this with contracted service providers. The bulk of the stormwater maintenance work was carried out in Q4 because of the heavy rains and flooding that that was experienced in the period January to March 2025.

Over the past years, there has been an increase in urban sprawling resulting in added pressure for municipalities to provide adequate stormwater systems. In addition to this, natural disasters are growing in frequency worldwide due to a variety of environmental and human factors. Natural disasters and floods in particular, are becoming more prevalent and destructive. Physical causes of floods include, amongst others, the nature of precipitation, soil type, topography, vegetation, runoff patterns while human factors that contribute towards flooding are mostly associated with development and land use. Furthermore, the impact of flooding includes destruction and damage to roads, bridges, buildings, sewer and stormwater systems as well as loss of human life.

During the year under review, the municipality continued to construct new stormwater systems and maintain existing ones within Ekurhuleni. The municipality also experienced flash floods during the year under review resulting in substantial damage to already dilapidated stormwater infrastructure. This added pressure forced the municipality to reinforce its proactive approach towards the maintenance of existing infrastructure.

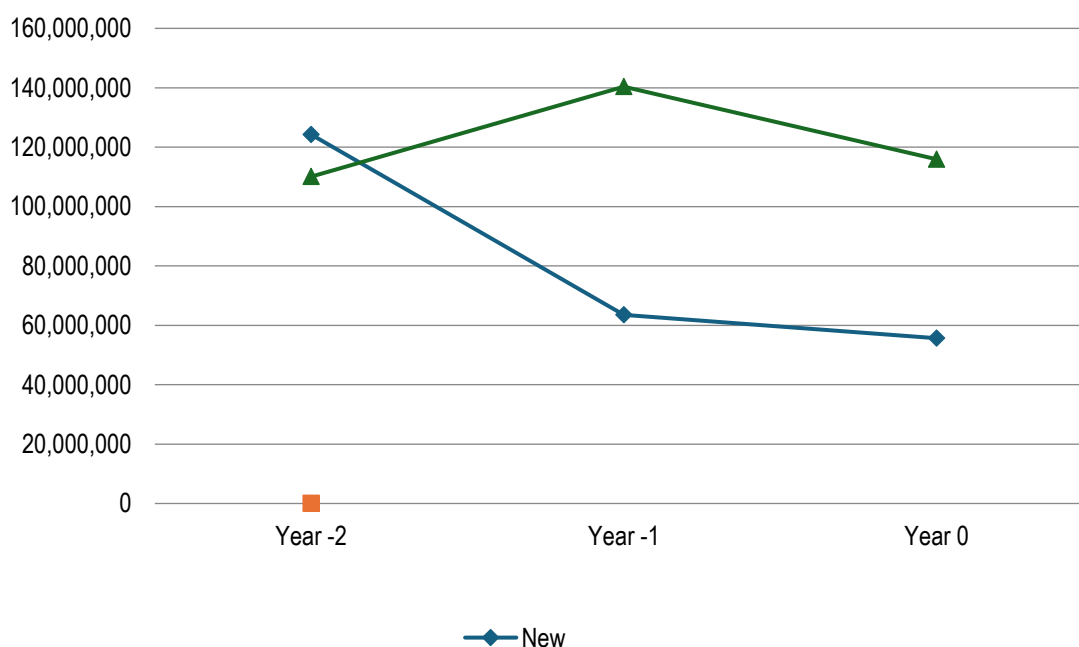
This section discusses the overall performance of the municipality in terms of stormwater systems.

**Stormwater Infrastructure
Kilometers**

	Total Stormwater measures	New stormwater measures	Stormwater measures upgraded	Stormwater measures maintained
Year -2	14046	28	28	1,300
Year -1	14,018	18	18	1,365
Year 0	14,000	9	9	1,141
T 3.9.2				

**Cost of Construction/Maintenance
R' 000**

	Stormwater Measures	
	New	Maintained
Year -2	124,253,170	276,875,122
Year -1	63,500,000	365,986,234
Year 0	55,650,000	345,874,143
T 3.9.3		

Stormwater infrastructure costs

171

Employees: Stormwater Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	212	224	214	10	4%
4 - 6	43	85	43	42	49%
7 - 9	19	20	19	1	5%
10 - 12	20	38	21	17	45%
13 - 15	12	25	13	12	48%
16 - 18	3	9	4	5	56%
19 - 20	0	0	0	0	0%
Total	309	401	314	87	22%
T 3.9.6					

Financial Performance: Stormwater Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	383 268	593 267	034 249	779 270	1%
Expenditure:					
Employees	212 316	065 343	974 331	428 365	7%
Repairs and Maintenance	524 422	094 474	094 643	942 761	61%
Other	233 1 037	652 1 151	652 1 152	983 985	-14%
Total Operational Expenditure	968 1 775	811 1 968	720 2 127	353 2 113	7%
Net Operating Surplus / (Deficit)	(1 507 586)	(1 701 218)	(1 878 686)	(1 842 574)	8%
T 3.7.8					

Capital Expenditure Year 2024/2025: Stormwater R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	598 263	514 212	511 212	-19%	

Capital Expenditure Year 2024/2025:
Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Specialised Equipment (Operational Equipment)	5 000	—	—	-100%	
Construct Daveyton CBD/N12 Interchange (Benoni)	1 000	—	—	-100%	
Construction of Access Roads Extension 19, Tsakane	5 000	4 000	3 076	-38%	
Elgin Road Height Restriction	300	300	297	-1%	
Etwatwa Stormwater (Etwatwa)	5 000	4 500	4 249	-15%	
Kwa-Thema Stormwater(Kwa Thema)	3 000	3 000	1 639	-45%	
New roads need to be tarred at Kingsway township (Ndlobele Street and uFezela Street)	3 000	3 000	2 633	-12%	
Pomona SW System Pomona Stream (Kempton Park)	6 000	3 000	3 181	-47%	
Roads East: Robin Island at Ext 8, Madunani 425 Area, Access road new Houses next to Pick n? P	5 000	4 000	3 999	-20%	
Roads East: Vlakfontein rd, Papi Ndlovu, Khululeka St, Khazimula St (Ext 6), Mhlongo St (12B),	2 000	1 550	2 000	0%	
Roads: Low-Cost Housing: East: Access Road Mayfield Ext. 6,7 and 12: Nebiya, Levyte, Tshukudu	10 000	5 000	4 792	-52%	
Roads: Low-Cost Housing: East: All streets & SW in ward 83. Shabalala, Marambane, Mlabe, Thais	5 000	4 000	4 900	-2%	
Roads: Low-Cost Housing: East: Sebata Rd and Roads in Chris Hani Ext 1 & 2(Daveyton)	5 000	4 000	3 435	-31%	

Capital Expenditure Year 2024/2025:
Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Roads: Low-Cost Housing: East: Tsavo Rd (Etwatwa)	7 000	5 500	5 459	-22%	
Slovo park: roads need to be constructed	7 000	5 000	4 999	-29%	
SW East: Kheshwa SW and drainage of Bhengu St recreational centre, Lerutle Primary School (Dave)	7 500	6 500	6 500	-13%	
SW East: SW: Thubelisha Extension 8 Rockville Thakado, and Modjadji St (Tsakane)	4 000	3 250	3 050	-24%	
SW Minor (N) SW Temong Tlamatlama (Tembisa 2)	2 000	–	–	-100%	
Traffic Calming in the Eastern Region (Corporate)	1 000	1 500	1 497	50%	
Traffic Signal Upgrades: East (Corporate)	750	750	749	133%	
Upgrade Joe Mzamane Road Kwa- Thema(Kwa Thema)	3 000	2 500	2 379	-21%	
Welgedacht suburb: roads need to be re-tarred and constructed	5 000	4 000	3 735	-25%	
Tarring of roads at: Ext 9 Mvimbi, Malika, Malakoane, Ext 15 P O Ngwenya, Chauke, Hambanjalo	5 000	4 500	4 952	-1%	
Kaal Spruit rehabilitation (Tembisa 2)	20 000	5 000	7 019	-65%	
Ped. Management (N):(Corporate)	5 000	–	–	-100%	
Pedestrian Bridges: Greater Tembisa streams	5 000	5 000	5 000	0%	
Roads: Low-Cost Housing: North: Ehlanzeni (Tembisa 1)	1 000	–	–	-100%	
SW Upgrades: (N) Algeria Sub soil Drains	2 000	2 000	1 995	0%	

**Capital Expenditure Year 2024/2025:
Stormwater****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
SW Upgrades: (N) Isimuku SW	500	500	500	0%	
Tembisa Ext. 10 stormwater	000	–	–	-100%	
Tembisa Natural Watercourses upgrading (Tembisa 1)	500	000	476	94%	
Tertiary Rds: (N) Margaret Zuma & link rds: (Tembisa 2)	000	–	–	-100%	
Traffic Calming (North)	000	500	485	48%	
Traffic Signals Upgrading (North)	750	750	691	125%	
Construction of Bhila Street network	000	000	811	-52%	
Tarring of Roads and Stormwater in Kwa-Thema Ext 3, 4 & 5	000	000	354	7%	
Upgrading of Wattville and Tamboville Stormwater	000	500	437	-31%	
Duduza Stormwater Network	500	500	500	0%	
Tarring of roads in Ward 26, Etwatwa	000	500	487	-30%	
SW Beukes and Stephanus	000	000	294	65%	
Paving around schools South	000	000	000	0%	
Kerbing of streets south	000	000	000	0%	
Upgrading of streets in Kwesine Hostel network, ward 59 katlehong	500	900	791	37%	
Upgrading of stormwater in Katlehong area	500	000	983	14%	
Tarring of roads and stormwater in ward 109, Etwatwa	898	398	204	-35%	
Patridge/Kalk Street	300	400	400	33%	
Piedcrew Street	300	–	–	-100%	

Capital Expenditure Year 2024/2025:
Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
Primula SW next to the Dam - Primrose	100	–	–	-100%	
Pudungwane, Lancie & Moon Street - Wrd 108	300	700	700	133%	
Rebuilding portion Rondebult Road, Boksburg	300	300	–	-100%	
Reconstruction Auret Road	500	–	–	-100%	
SW Upgrades (N) Natural Watercourse and System (Wilbart to Linksfield)	100	–	–	-100%	
Demolishing and rebuilding of Bridge Boksburg Railway Street	500	500	499	0%	
Down Matera Network, - Edenpark Ext5 Phase 1	500	500	499	0%	
Isikhova Street - Germiston (Ward 42)	300	300	–	-100%	
Izihlahla Street SW (Network)	500 ¹	000 ³	124 ²	42%	
May Deep - Germiston	300	700	–	-100%	
Stormwater System Upgrade Clayville Extension 27	200	–	–	-100%	
Themba & Naledi Palmridge Ext 5, Ngwavuma st - Wrd 101,	500	900	938	88%	
Upgrading Stormwater system Flamingo Street Beyers Park	500	500	499	0%	
Woodmere Stormwater system (acquisition and upgrading of system	300	700	348	16%	
Tarring of roads- Pomego, Phambili, Phehello, Pababatso, Phindani, Mponeng, Mokhelele street sand paving: Maja, Mbambela Cres, all cres in Likole ext and air sidewalks	000 ³	000 ³	215 ²	-26%	

Capital Expenditure Year 2024/2025:
Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
Backlog- Tarring of all roads in Phumula and Mapleton ext10 road, namely Inkberry Cres, Cestrum Cres, Waxtree Cres, Moonflower Cres, Orchid Tree Cres, Saltbush Cres, Cactus str, Blackwood str, Oleander str, Almond str, Bluegum str, Thorn Apple str, Bramble str, Watercres str, Coral Berry str, Camphor Tree str, Montana str, Matchwood str, Cheesewood str, Gooseberry str, No Name Short streets alongNdiphe, Luvuvu,Lithemba,Burned and Kusasa streets	1 000	2 000	1 999	100%	
Tarring of roads at Vila Liza, Windmill Park & Ext 22 Tsakane	300	600	598	99%	
Construction of Roads and Stormwater drainage at Mgugu street, E section, Palm Ridge Ext 7	3 000	3 000	3 120	4%	
Reconstruction of storm water drainage at no. 1093 Cnr Nhlapo and Tshabalala Streets Phenduka Section, 1892 Cnr Xaba and Ntuli Streets and 1515 Ntuli Street.	1 500	1 500	1 323	-12%	
SW Upgrades (N) Norkem Park Stormwater System including the PAN	800	–	–	-100%	
Tertiary Rds: (N) Widening Madiba Drive (Tembisa 2)	2 500	2 500	2 500	0%	
Reconstruction Tembisa Bridges (Flint Mazibuko)	1 500	6 700	6 670	345%	
SW Terenure (Aldo and others)	500	–	–	-100%	

Capital Expenditure Year 2024/2025:
Stormwater
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
SW Upgrades (N) Edenvale	500 2	000 8	073 7	183%	
35481_00_Ped. Management: (S) Alberton (Alberton)	000 1	000 1	902	-10%	
Kraft Barbara Road Intersection Upgrade (Germiston)	200	50	50	-75%	
Minor Works for Roads and SW: South (Germiston)	800 2	066 4	529 5	97%	
Ped. Management: (S) Boksburg (Boksburg)	000 1	000 1	944	-6%	
Ped. Management: (S) Germiston (Germiston)	000 1	000 1	994	-1%	
Ped. Management: (S) Katlehong 2(Katlehong 2)	000 1	000 1	994	-1%	
Ped. Management: (S) Katlehong 1	000 1	000 1	994	-1%	
Ped. Management: (S) Thokoza (Thokoza)	000 1	000 1	991	-1%	
Ped. Management: (S) Vosloorus (Vosloorus)	000 1	000 1	000 1	0%	
Pedestrian bridge from Mabuya across Vereeniging Road	000 5	–	–	-100%	
BOKSBURG NEW ROADS DEPOT	–	–	–	#DIV/0!	
Provision of Pedestrian Bridge between Zonkizizwe and Palmridge (Katlehong 2)	000 5	–	195	-96%	
Roads: Low-Cost Housing South: - Kwathembe Street	500 3	200 3	198 3	-9%	
SW in Vosloorus (Vosloorus)	000 3	000 1	149 1	-62%	
SW Moedi and Kgatlamping	500 1	–	–	-100%	
SW Thokoza Masterplan (Thokoza)	200 7	200 6	563 7	5%	
SW Upgrades (S) - SW in Lunga / Similane	500 2	500 2	775 2	11%	

**Capital Expenditure Year 2024/2025:
Stormwater
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment t Budget	Actual Expenditure	Variance from original budget	Total Project Value
Tertiary Rds Katlehong, Buhle Park & Zonkizizwe Ext 1 -No Name streets Buchle Park(Katlehong	4 000	3 500	3 135	-22%	
Tertiary Rds Thokoza- Phase 3 - Phola Park lanes (Thokoza)	1 500	1 500	1 454	-3%	
Traffic Calming South (Corporate)	1 000	1 500	1 180	18%	
Traffic Signal Upgrades: South (Corporate)	500	1 500	1 442	188%	
Tertiary Roads in Katlehong 2: Halalisa Street	3 500	3 200	2 974	-15%	
Widening of Vlakplaats Road between Katlehong and Vosloorus across the Natalspuit	500	—	—	-100%	
Implementation of Roads Master Plan: Comet Area (Boksburg)	100	100	—	-100%	
					T 3.7.9

COMMENT ON THE PERFORMANCE OF STORMWATER DRAINAGE OVERALL

In the Northern Region of the city, 2 new natural water courses have been upgraded. The upgrades will play an important role in water conservation and flood prevention. The third watercourse upgrade is currently at practical completion stage. Also, in 2024/25 the city was able to maintain a total of 7808 stormwater systems.

The department has not achieved the annual target stormwater infrastructure but is very likely to meet the 5-year target. The four largest capital stormwater projects in the metro are Kaal Spruit, Thintwa, Witfield and Jacoisa. These projects are evenly spread throughout the regions of Metro and are central to overall stormwater management plan of the city. The four projects are at varying levels of planning and construction. For instance, in 2024/25 the Etwatwa stormwater has moved swiftly from the design and planning stages and is reported as complete. The original budget for the project was R3 Million and as at the end of 2024/25, the project had reported expenditure to the tune of R5 Million. This is indicative of the level of activity on the ground and is reflective of the resolve of the city in completing the project within schedule. The reported variation in this instance stems from the fact that the project is complete, and all outstanding invoices are expedited for processing.

COMPONENT C:

PLANNING AND DEVELOPMENT

3.10 INTRODUCTION TO PLANNING AND DEVELOPMENT

The City Planning Department is responsible for the management of the City of Ekurhuleni's Built Environment as it projects the Spatial trajectory of the City. It informs the direction of implementation for the following various infrastructure components:

- a) Align Cities budgets to infrastructure and services investments.
- b) Balance demands for growth with the need to protect the environment.
- c) Ensure sustainable and resilient communities.
- d) Ensure fair and equitable distribution of services.
- e) Place their projects in focused corridors and priority areas, e.g. previously disadvantaged or underdeveloped areas.
- f) Provide investors with clarity and predictability on developmental frameworks; and
- g) Respond to the regional and global challenges (i.e. poverty, urban migration, population growth).

The City Planning Department promotes development across the City, these include:

- Bulk Investments for identified Mega Projects.
- Driving spatially targeted investment in alignment with the budget and IDP process through the Capital Expenditure Framework (CEF).
- Development of Spatial Development Frameworks, Land Use Schemes, Precinct Plans, policies, standard operating procedures and By-Laws.
- Enhancing the urban space through buildings standards and compliance.
- Enabling outdoor advertising applications.
- Facilitating implementation of Catalytic Land Development Programmes (CLDP) under the CEF to support revenue enhancement in the City.
- Promoting development items brought before the City's Development Tribunal and Appeals Authority.
- Resolving encroachments of land parcels in disadvantaged areas.
- Reducing red tape for clients/applicants.

The Department's mandate strives to achieve the City's vision for a turnaround of a fragmented city towards sustainability by 2025. The following futuristic initiatives are identified:

- Current implementation of an automated land development and building application system for processing and tracking applications.
- Future implementation of automated system for Outdoor Advertising applications.
- Unlocking land for development through the rehabilitation of dolomitic land.
- Designing land use mechanisms to enhance township livelihoods.

Increase efforts to reduce Built Environment contraventions in an endeavour to have a well-structured and habitable City:

- Implementation of Catalytic Land Development programme.
- Implementation of Long-Term Strategies (Spatial and Financial).
- Implementation of the Ekurhuleni Spatial Planning and Land Use Management By-Law, 2019.
- Implementation of the Ekurhuleni Integrated Infrastructure Master Plan, 2021; and
- Implementation of the Growth Management Strategy, 2022.

THE ORGANISATIONAL STRUCTURE OF THE DEPARTMENT

To effectively deliver services to the communities and fulfil its economic mandate, the department is comprised of the following divisions.

METROPOLITAN SPATIAL PLANNING AND GEO-INFORMATICS DIVISION

Divisional Overview

The Metropolitan Spatial Planning and Geoinformatics Division plays a central role in advancing sustainable urban development and enhancing spatial intelligence across the City of Ekurhuleni. The Division comprises three interrelated sections: Spatial Planning, Geographic Information Systems (GIS), and Dolomite Risk Management. Together, these units form a cohesive structure that supports metropolitan growth through integrated spatial planning, evidence-based insights, land survey services, and proactive risk mitigation. The Division's strategic agenda is closely aligned with the City's broader developmental priorities, namely spatial justice, economic resilience, environmental sustainability, and improved service delivery.

Geographic Information System

During the 2024/2025 financial year, the GIS Section supported a wide range of municipal functions through spatial data management, asset verification, and web-based geospatial tools.

Geospatial Data Capturing (Jul 2024 – Jun 2025) is depicted in the table below:

Dataset	Total Captured
Sectional Title Stands	37
Sectional Title Units	6,720
Pre-Proclaimed Townships	15
Pre-Registered Parcels (CSG)	269
Active Townships (Proclaimed)	53
Active Parcels (Proclaimed)	3,404
Erf Number Addresses	4,375
Addresses	3,655
Street Centerlines	253
Scheme Parcels	8,523

Key Achievements for the year under review include:

- Electrical Infrastructure Data (Energy Department): Captured and maintained multiple assets including low/medium/high-voltage cables, substations, poles, high-mast lighting, transformers, and more.
- Asset Verification Project (Brackendowns): Captured and documented 1,991 electrical assets in collaboration with the Energy Department.
- Applications and Tools Developed:
 - a) IDP Dashboard for the Strategy and Corporate Planning Department.
 - b) IDP WebViewer to assist during the public consultation process.
 - c) Sinkhole Rehabilitation Monitoring Tool.
 - d) CoE Business Operations Inspection Tool.
- Online GIS Usage:
 - a) The GIS website (<https://gis.ekurhuleni.gov.za>) recorded over 193,000 users between June 2024 and July 2025, averaging 531 users per day.

Geotechnical Services Section

- Sinkhole Rehabilitation:

The actual achievement for the period stood at 40.19%, falling short of the annual target of 44%. This underperformance can primarily be attributed to a confluence of factors, specifically challenges encountered in contractor and consultant management, coupled with resource limitations.

To mitigate these issues and bolster future performance, several strategic interventions have been implemented. Notably, the panel of pre-approved rehabilitation contractors has been expanded, increasing from three to six. Concurrently, internal screening processes have been significantly strengthened to ensure more rigorous evaluation and selection of both contractors and consultants.

- Unlocking of Dolomitic Land

The actual achievement for the Key Performance Indicator (KPI) registered at 89.01%, narrowly missing the 90% target. This slight underperformance was primarily attributable to mid-year delays stemming from the submission of applications that lacked the mandatory dolomite stability investigations.

To proactively address these challenges and enhance future compliance, we will continue to strengthen our engagement with critical stakeholders. This includes sustained collaboration with entities such as the Council for Geoscience (CGS) and the Provincial Sinkhole Steering Committee. These partnerships are instrumental in supporting our ongoing efforts to mitigate risks and ensure the timely submission of comprehensive applications.

Metropolitan Spatial Planning

- MSDF and RSDFs Review

The review process was concluded in June 2025, with the appointed service provider (Plan Associates) granted a contract extension for final document formatting and printing. In the 2025/2026 financial year, the City will be on formal Council approval and broad dissemination of the revised spatial frameworks, including printing of user-friendly summary materials.

- Land Development Application Comments (MSDF Alignment)

A comprehensive review of 328 land development applications was successfully completed. Furthermore, 423 pre-submission consultations were facilitated in accordance with Section 36(5) of the City of Ekurhuleni By-laws, ensuring robust preliminary engagement. The City of Ekurhuleni team also actively participated in 27 Municipal Planning Tribunal (MPT) meetings and attended 1 Appeals Committee hearing, demonstrating our commitment to due process and dispute resolution.

Looking ahead to the 2025/2026 financial year, a significant emphasis will be placed on enabling large-scale development initiatives. This strategic focus aims to streamline processes and provide targeted support for projects with substantial impact on urban growth and infrastructure.

- Ward Delimitation Process

The City supported the Municipal Demarcation Board (MDB) in its ward delimitation process ahead of the 2026 Local Government Elections to complete technical and public consultation phases and remains a key stakeholder in finalising ward boundaries before they can be submitted to the IEC.

- Gauteng CBD Revitalisation Strategy

The City participated in a provincial initiative to revitalise old CBDs, with Germiston, Kempton Park, and Thembisa selected as pilot sites in the City of Ekurhuleni. Although the formal CGTA Indaba to handover the Strategy to the cities was postponed, the City of Ekurhuleni will independently submit a Council Item to adopt and implement the strategy in 2025/2026.

- Precinct Plan and Urban Revitalisation Implementation

The City has begun transitioning from planning to implementation of 18 approved urban design precinct plans and the CBD Revitalisation Strategy. Key preparatory actions for 2025/2026:

- Draft RFP to attract experienced consortia for catalytic project delivery and public-private partnerships.
- Special Rating Areas (SRAs) SRA By-law finalisation to enable the creation of City Improvement Districts (CIDs).
- Investment packaging as preparatory steps to structure precinct plans for future funding via PPP mechanisms.
- Establishment of coordination structure to facilitate cross-departmental alignment and investor engagement in precinct and CBD areas.

CITY OPERATIONS AND SPECIAL PROJECTS

By-Law Enforcement

By-law enforcement in City Planning Operations and Special Projects ensures compliance, manages land use, and promotes community cohesion to create and maintain a sustainable, well-functioning environment that benefits residents. It regulates land use and development within the town planning area by ensuring that properties are used appropriately, in line with their land use rights and the applicable land use policies.

Historically, the department has employed contravention notices and pursued enforcement litigation (civil litigation) as the primary mechanisms to promote compliance with its by-laws, town planning scheme, and land use policies. The promulgation of the Spatial Planning and Land Use Management By-law, 2019, introduced administrative penalties as an additional enforcement tool. This has resulted in an increase in the number of contraventions that have ceased, as well as a rise in the number of land development applications submitted to the Municipality to comply with the provisions of the land use scheme and the by-law.

Additionally, the department has undertaken joint inspections targeting hotspot areas across various regions of the Municipality. During the 2024/25 financial year, a total of fourteen (14) joint inspections were successfully conducted, contributing significantly to the department exceeding its annual target for contravention notices issued. Furthermore, eighteen (18) high-priority cases were escalated to Corporate Legal Services for possible litigation due to continued non-compliance. The City continues to advocate for the prioritisation of attorney appointments in these matters to ensure timely and effective resolution.

The City also succeeded in imposing administrative penalties amounting to R40,771,552.01 during the reporting period. However, there is currently no centralised system in place to monitor the recovery rate of these penalties or assess their deterrent effect. Penalties are calculated using manual processes, highlighting the need for automation and standardisation to improve accuracy and efficiency.

The City remains mindful of the financial hardships these penalties impose, particularly on low-income residents and local businesses. Although the by-law provides for the imposition of penalties, it does not offer a structured mechanism for their review or reduction—even in cases where there is clear evidence of a willingness to comply. As a result, many individuals and businesses are experiencing financial strain, which can hinder their ability to settle penalties and may inadvertently trap them in a cycle of debt and ongoing non-compliance.

Considering these challenges, the department is in the process of amending the Spatial Planning and Land Use Management By-law, 2019, to introduce a mechanism that offers relief to contraveners who demonstrate good faith and a genuine effort to comply—without compromising the enforcement of land

use regulations. Additionally, the department is developing a Debt Reduction on Administrative Penalties Policy, which will provide clear guidelines for considering applications to reduce penalties under qualifying circumstances.

Capital Investment Framework

- Spatial demonstration of municipal investment through an automated system by means of captured works and affected area of the approved capital budget projects.
- The captured works location of capital projects is utilised to track the municipal capital budget spatially against identified spatial priority areas that include marginalised areas, primary nodes, secondary nodes, areas of densification, the Integrated Public Transport Network, precincts, and Industrial areas.
- Achieved 100% mapping for the 2025/26 to 2027/28 capital budget projects.
- Provision of capital projects co-ordinates to the Finance Department to meet National Treasury reporting requirements.
- Alignment of the approved Capital Budget within ProCapMAN for reporting purposes.
- Address of ERP ProCapMAN module snags in an effort to strengthen the CIF.
- Alignment of the CIF/CEF to the Review of the Metropolitan Spatial Development Framework.

Catalytic Land Development Programmes

Monitoring budget allocation to the catalytic land development programmes (CLDPs) for the new MTREF period. There are 17 CLDPs that have been included to the approved multi-year Capital Budget for 2025/26 to 2027/28.

Township Regularisation

- The Township Regularisation Programme is an initiative undertaken by the City of Ekurhuleni since October 2012, aimed at formalising existing and/or historically established townships within its municipal jurisdiction.
- Township Regularisation is defined as “the process of comprehensively investigating the legal and planning status of townships within the jurisdiction of the City of Ekurhuleni and finalising all outstanding technical township establishment processes.”
- Most of the identified townships were established in terms of Section 35(3) of the Township Establishment and Land Use Regulations, 1986, promulgated under the now partly repealed Black Communities Development Act, 1984 (Act No. 4 of 1984), as well as other Related legislative frameworks enacted to expedite the provision of human settlements in black communities.
- A total of seven (7) townships have been targeted for regularisation during the 2024/25 financial year. The applications have been submitted and are currently under assessment.

Applications for Land Use Development

Applications for Land Use Development						
Detail	Formalisation of Townships		Rezoning		Built Environment	
	2023/24	2024/25	2023/24	2024/25	2023/24	2024/25
Planning application received	0	8	54	75		
Determination made in year of receipt	0	8	49	60		

Determination made in following year	0	5	60	15		
Applications withdrawn	0	0	0	12		
Applications outstanding at year end	0	1	32	15		

Employees: Planning Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	5	5	5	0	0%
4 - 6	49	91	49	42	46%
7 - 9	23	62	22	40	65%
10 - 12	105	168	98	70	42%
13 - 15	31	47	30	17	36%
16 - 18	13	20	15	5	25%
19 - 20	0	0	0	0	0%
Total	226	393	219	174	44%

Financial Performance: City Planning Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	625 68	386 31	812 31	617 58	87%
Expenditure:					
Employees	564 201	584 240	223 229	490 200	-17%
Repairs and Maintenance	791 34	024 55	033 55	790 51	-6%
Other	367 13	936 14	927 44	906 54	268%
Total Operational Expenditure	722 249	544 310	183 329	186 307	-1%
Net Operating Surplus / (Deficit)	097) (181	158) (279	371) (297	569) (248	-11%
T 3.10.5					

**Capital Expenditure Year 2023/2024:
City Planning
R' 000**

Capital Projects	2023/2024				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	–	–	–	0	
<i>T 3.10.6</i>					

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

The City of Ekurhuleni's Economic Development Department is navigating through the minefields of crises necessitated by intolerable level of socio-economic hardships resulting from decreased investor confidence, higher standard of living, increasing poverty level and enormous decline in job creation. The city continue to maintain its efforts to create an enabling environment that allows for aggressiveness, regional economic development, growth and transformation through accelerating service delivery, investment facilitation, local economic development and community empowerment interventionist policy approach, that is catalytic as well as leverage private sector capital as an alternative approach of realizing service delivery through innovation and augmenting the city's resources.

This commensurate with the City's aspirations of accelerated and shared economic growth through skills development, enterprise development, inward investment, stimulating and formalising township economic activities, by reducing factor & transactional costs as well as fostering local entrepreneurship whilst enabling the creation of jobs.

As transformation and unpredictability are persistent, and therefore reinforce considerable attention on strategic forward planning, the City of Ekurhuleni as the engine of the regional economy is expected to:

- lead the Economic Recovery & Stimulus Programme.
- drive a developmental agenda and stimulate the reopening of the economy to normality.
- strengthen its strategic advantages in the Aviation, Logistics and Manufacturing Hub through efficiency gains, red-tape reduction and competitiveness and
- reinforce its social package to ensure food security and welfare of its communities.

Notwithstanding multi-layered levels of uncertainty, post-Covid-19 economic recovery plan necessitates that the City of Ekurhuleni advances the development of a new resilient regional and ward-based economies that embraces the new global reality through social compacts between communities, businesses, organized labour, civil society, and all spheres of government.

EKURHULENI ECONOMIC PROFILE

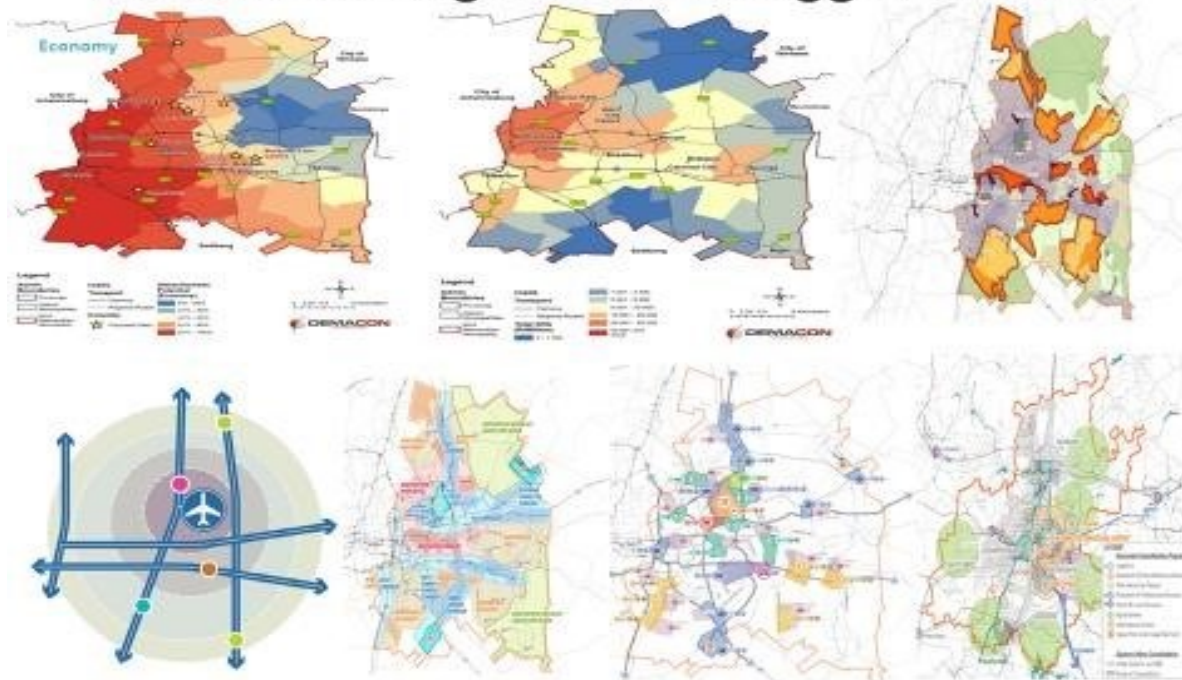
The City of Ekurhuleni (CoE) is a major economic and social role-player within the context of South Africa by means of its strong industrial characteristics and contribution to the national economy, the size and the extent of the population that is contained within its administrative boundary.

The City of Ekurhuleni is one of three metropolitan municipalities in the province of Gauteng and a key role-player in the Gauteng City Region (GCR) - a cluster of cities, towns and urban nodes that together make up the economic heartland of South Africa. Positioned on the eastern side of the GCR, the City of Ekurhuleni is the manufacturing and logistics hub of the country, well connected via rail, road and air to domestic and international markets and aiming to increasingly brand and leverage its economy

around the OR Tambo International Airport as an Airport City and Aerotropolis.

The City of Ekurhuleni contributes approximately 8% to the national economy of the country, while

Economic Integration and Agglomeration



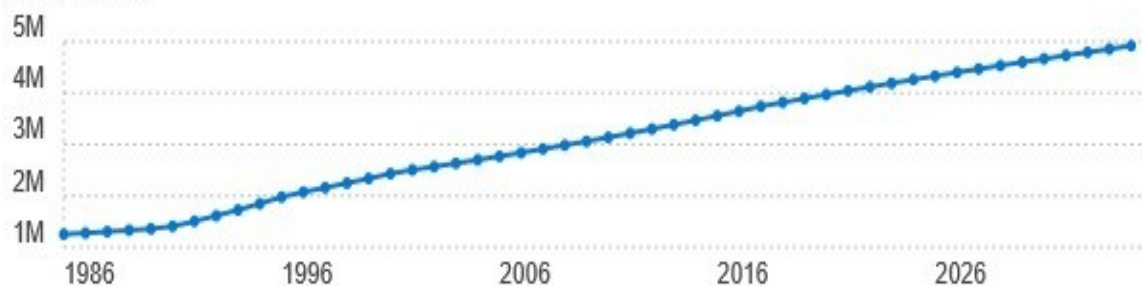
contributing 24% to the total economy of the Gauteng Province. The CoE is the fifth largest contributor to the national economy of South Africa when compared to other metros in the country. At least 26.4% of the CoE's economic capacity is produced in the Kempton Park areas, followed by Alberton (19.3%), Edenvale (15.2%), and Benoni (14.7%).

EKURHULENI POPULATION PROFILE

The City has undergone significant population growth, increasing from around 3.18 million residents in 2011 to 4,066,691 million by 2022. This swift urbanisation exerts substantial pressure on land resources, infrastructure, and vital services. The demographic dynamics highlight the essential requirement for highly efficient, strategic planning and resource management capabilities—exactly what the newly consolidated department is designed to deliver.

The graph below depicts the population growth from 1986 including future predictions:

POPULATION



Source: World Population Report (2021)

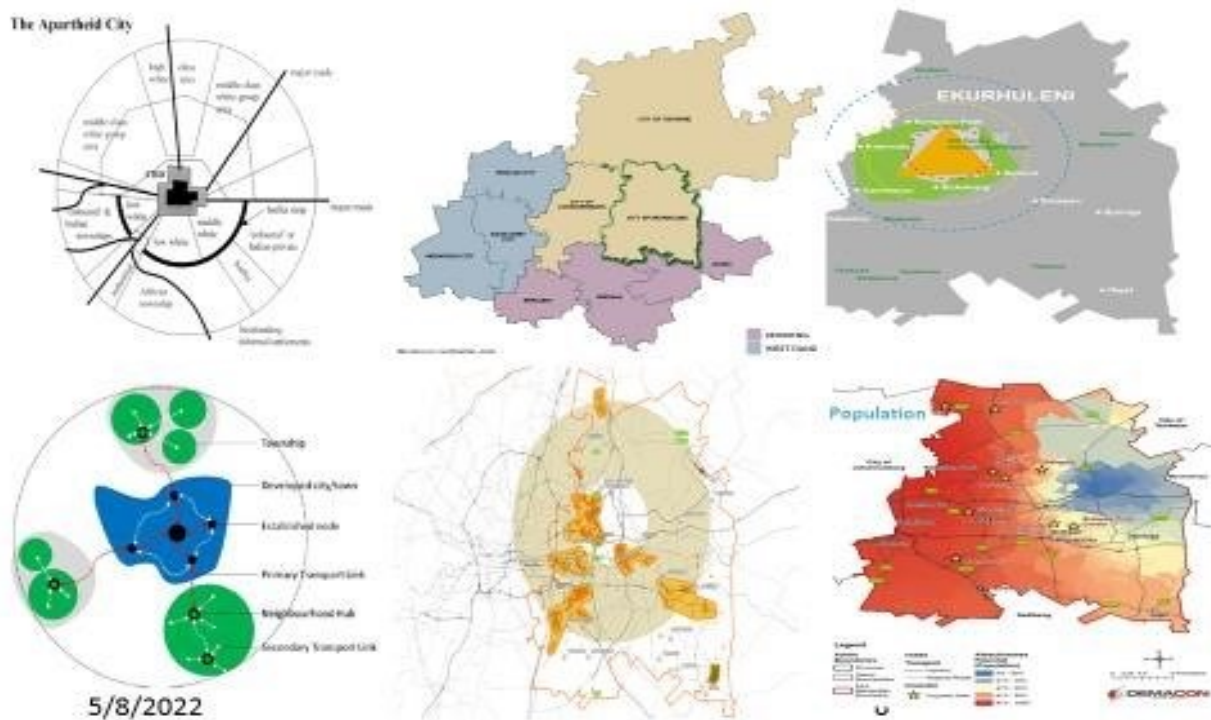
The City of Ekurhuleni historically developed as nine separate local municipalities: Alberton, Edenvale, Kempton Park, Germiston, Boksburg, Benoni, Brakpan, Springs and Nigel. The development of these towns mostly centered around the gold reef and associated mining activities which extend from Germiston in the west to Nigel in the east. Each of these nine towns developed its own Central Business District, several industrial areas (some focusing on downstream beneficiation of the gold mining industry), and surrounding residential areas reserved for white people in line with the apartheid dispensation.

The other population groups of the nine towns were consolidated in four large township areas, namely: Tembisa, Kathorus, Kwatsaduza and Daveyton-Etswatwa, located on the urban periphery and in the smaller Wattville-Actonville cluster closer to the Benoni Central Business District (CBD). This network of CBDs, industrial areas, mining areas and the township areas were linked together by way of an extensive commuter and freight/railway network and were supplemented by several national freeways, provincial and local roads serving the broader area which now represents the CoE area of jurisdiction.

As a result, the CoE township communities are physically, socially and economically isolated, and need to travel long distances to all the major centers of job opportunities and higher-order community services, and they mostly rely on public transport (road and rail) to do so. This distorted spatial structure needs to be rectified and transformed into a spatially integrated/inclusive, economically productive, and environmentally sustainable urban structure.

Poverty remains stubbornly high in the City of Ekurhuleni with over 34% of the population living in poverty. Using the upper-bound poverty line definition, the headcount of people living in poverty in 2010 was just below 1.4 million people. By 2017, this number had risen to 1.7 million people. The CoE has the second-highest poverty intensity rate in the province of Gauteng. Less than a quarter of the people in the City lived under the food poverty line of R561 per month, according to the 2011 Census.

Population Concentration and Profile



THE ORGANISATIONAL STRUCTURE OF THE DEPARTMENT

To effectively deliver services to the communities and fulfill its economic mandate, The Department is comprised of four (4) divisions as follows:

- **Industrial Investment Facilitation**

The Industrial Development Facilitation is the driving force in the promotion, attraction, facilitation and retention of domestic and foreign direct investment into the City. The function is tasked with the responsibility to position Ekurhuleni as the Investment destination and location of Choice. The focus is on attracting strategic investments and facilitating new and existing opportunities informed by sector research and economic objectives as outlined in the IDP. The function assists prospective investors in realising their objectives within acceptable timeframes thereby reducing the cost of doing business.

- **Community Enterprise Development and Infrastructure, Skills Development and Job Creation**

Facilitation of economic transformation through small enterprise development, innovation and incubation promotion; the growth, development and compliance of small business enterprises; administer the community development fund, the regularisation of the informal economy, Economic development projects planning and implementation, contracts management and the coordination of job creation and community empowerment and skills development interventions.

- **Ekurhuleni Fresh Produce Market (EFPM) and Agriculture Development**

The Ekurhuleni Fresh Produce Market (EFPM) and Agriculture Development is tasked with the enhancement of revenue and facilitation of the implementation of the Agriculture and Marketing Strategy for the City.

- **Support Services**

Support Services is task with providing efficient, effective and economical administration, human resources, financial management and related corporate support services; and ensuring compliance with planning and reporting timelines.

COMMENT ON OVERALL PERFORMANCE

Industrial Investment Facilitation

The City of Ekurhuleni recently hosted a successful **Investment Conference and Exhibition** from November 26-27, 2024, culminating in a Golf Day on November 28. This event served as a powerful platform to spotlight the City as a premier investment destination within South Africa, drawing a significant number of attendees from various industries and investor groups. The conference was designed not only to attract potential capital but also to cultivate strategic partnerships and deepen the City's investment pipeline. To facilitate these opportunities, the City developed a comprehensive **Investment Book**, which catalogued numerous high-impact projects across different departments and sectors, making it an essential resource for potential partners and investors.

In a proactive move to support this investment drive, the City has established the **Ekurhuleni Investment Clearing Committee**. This high-level committee, spearheaded by the Executive Mayor, is tasked with the critical role of accelerating the investment process. Its primary function is to identify and resolve any bureaucratic or logistical bottlenecks that could impede new projects, ensuring a smoother and more efficient journey for investors. This strategic initiative underscores the City's commitment to creating a business-friendly environment and transforming investment opportunities into tangible economic growth and development.

Rand Value of Investment Facilitated

The city has significantly exceeded its investment target for the current financial year, attracting a remarkable **R10.247 billion** against a target of **R10 billion**. This substantial influx of capital is primarily attributed to the escalating interest and rapid uptake in the development of data centres and logistics warehouses within the city's boundaries. This substantial investment pipeline has, in turn, stimulated the regional economy, leading to the creation of **3,682** new jobs.

Implementation of the Special Economic Zones (SEZ)

The City of Ekurhuleni has effectively facilitated the establishment of three critical Special Economic Zones (SEZs): ORTIA SEZ Precinct I, ORTIA SEZ Precinct II, and the Springs SEZ Precinct. The Gauteng Industrial Development Zone (GIDZ) has licensed and implemented these SEZs, which have progressed through a variety of stages of development, including strategic partnership facilitation for investment and initial studies and engineering design.

ORTIA SEZ Precinct I has been fully operationalized and has attained full subscription, indicating a strong demand for its offerings and successful operationalization. ORTIA SEZ Precinct II has been officially launched, with the installation of bulk infrastructure presently underway to support future industrial activities, building on this success. Additionally, the Springs SEZ Precinct, a critical component of the city's economic landscape, has been granted municipal development approval, a significant milestone in its pursuit of full realization.

Fast-tracking the Revitalisation of the Manufacturing Sector

- **Wadeville Industrial Revitalisation**

Memorandum of Agreement (MOA) was duly signed on 27 November 2024, establishing a collaborative

partnership the Wadeville Action Group. The Wadeville Industrialisation Program EPEP project, which successfully commenced operations in November 2024, is supported by this agreement. Program beneficiaries are strategically located in the Wadeville Industrial Area where they are actively involved in critical initiatives such as:

- Cleaning and greening of Wadeville industries, and
- Infrastructure assessment and maintenance.

- **Springs Industrial Revitalisation**

The City of Ekurhuleni duly executed a Memorandum of Agreement (MOA) on November 27, 2024, which established a collaborative partnership with the Eastern Gauteng Chamber of Commerce and Industry (EGCCI). The Springs Revitalisation Pilot Program is poised for implementation in close collaboration with the EGCCI, the City of Ekurhuleni Parks Department, and the Development Planning and Real Estate department, as underpinned by this agreement.

The Expanded Public Works Programme (EPEP) will be utilized to strategically position beneficiaries as part of the program's execution. The beneficiaries will be deployed to designated industrial areas and parks in Springs to carry out essential vegetation management and cleaning initiatives. This will contribute to the revitalization and enhancement of the aesthetic of these critical urban spaces.

EKURHULENI FRESH PRODUCE MARKET AND AGRICULTURE DEVELOPMENT

Agriculture Development

Endowed with high-potential agricultural land outside its urban periphery, the City of Ekurhuleni possesses the ideal soil, terrain, growing season, and moisture supply to economically produce sustained high crop yields. In a collaborative effort with both national and provincial governments, the City has embarked on challenging reforms. These reforms aim to redress past injustices while simultaneously maintaining the agricultural sector's competitiveness, through initiatives such as a land release program and comprehensive agricultural support for land reform beneficiaries and disadvantaged farming communities.

- **Emerging farmers receive technical and production support.**

Strategic partnerships consistently driving positive outcomes within the City's agricultural landscape. Illustratively, Nkomo Group, in its collaboration with the City, effectively operates a feedlot currently managing over **50** cattle weaners. The past season also saw notable successes from three other strategic partners: Casloveng successfully cultivated and harvested 40 hectares of soybeans, while TSAfrika Foundation and Spaarwater JV collectively yielded 80 hectares of maize silage. These tangible results are further strengthened by the significant investment in human capital, with over **900** farmers and cooperative members having completed accredited training in primary agriculture.

- **Farmers provided with access to Council owned land.**

The Witfontein Farm continues to encounter significant challenges with the recent incident involving the theft of the solar panel powering the borehole, which will severely impact water provision and, consequently, agricultural production at the farm. Similarly, the Spaarwater incubation farm is grappling with its own set of difficulties, specifically concerning security issues and the deterioration of existing infrastructure.

Rand - Value generated through Ekurhuleni Fresh Produce Market

The total sales turnover for EFPM as of July 2024 was **R 781 026 987,21**. 93% of the yearly sales goal is equal to the sales turnover. Despite a decreasing mass turnover, the market target's rand value was attained. The average price per ton increased from R6 933,79 in 2024 to R7 133,14 in 2025, a 3% price increase, according to a comparison of price and mass from January to June 2025. There was a decrease of 266,52 tons sold at the EFPM and the financial performance for the 2024–2025 financial year was **R 781 026 987,21**, compared to the 2023–2024 financial year which saw gross revenue of

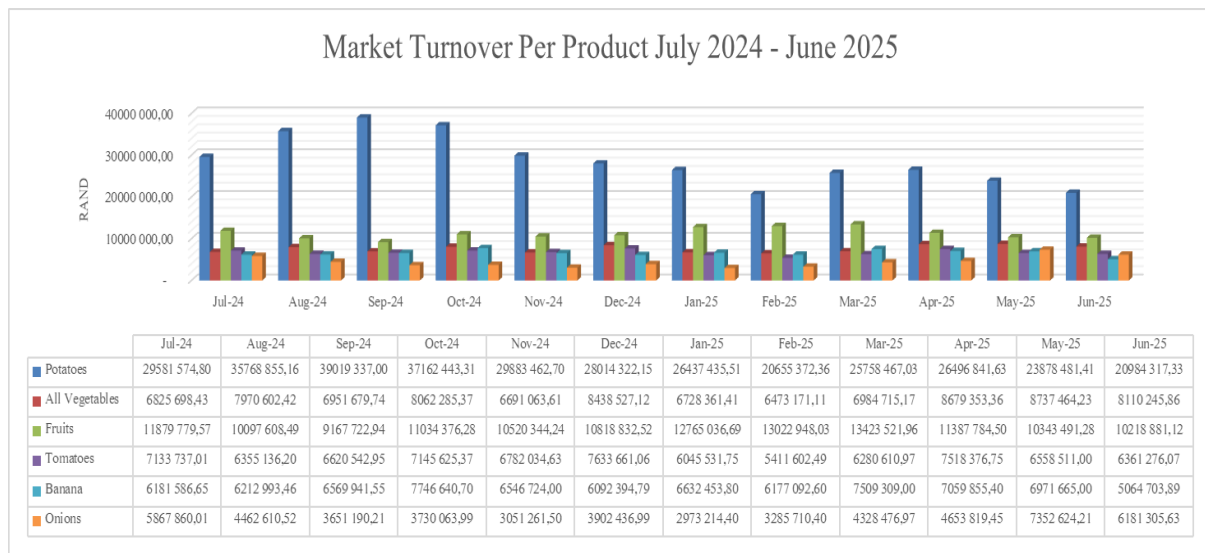
R760 985 703,03. A variance of **R20 041 284,18** was realized year on year comparison which represents 3% growth in sales turnover.

Table 1. Market turnover per product

MARKET TURNOVER PRODUCT JULY 2023- JUNE 2024								MARKET TURNOVER PER PRODUCT JULY 2024- JUNE 2025						
M o n t h	Pot ato es	All Veg eta ble s	Fru i ts	To mat oes	Ba nan a	Oni ons	Tot al Tur nov er	Pot ato es	All Veg eta ble s	Fru i ts	To mat oes	Ba nan a	Oni ons	Tot al Tur nov er
J u l - 2 3	31 749 269, 93	6 183 584 ,77	10 095 777, 18	6 526 453 ,81	5 192 954 ,31	5 489 165 ,04	65 237 205, 04	29 581 574, 80	6 825 698 ,43	11 879 779, 57	7 133 737 ,01	6 181 586 ,65	5 867 860 ,01	67 470 236, 47
A u g - 2 3	37 263 466, 70	6 419 518 ,94	11 558 458, 80	5 656 947 ,91	7 214 819 ,20	6 096 677 ,80	74 209 889, 35	35 768 855, 16	7 970 602 ,42	10 097 608, 49	6 355 136 ,20	6 212 993 ,46	4 462 610 ,52	70 867 806, 25
S e p - 2 3	37 339 142, 77	5 790 213 ,62	10 375 949, 34	5 103 292 ,13	5 761 964 ,60	4 234 488 ,05	68 605 050, 51	39 019 337, 00	6 951 679 ,74	9 167 722, 94	6 620 542 ,95	6 569 941 ,55	3 651 190 ,21	71 980 414, 39
O c t - 2 3	44 944 553, 65	6 485 936 ,86	9 270 252, 36	7 138 758 ,19	6 136 598 ,30	3 422 081 ,28	77 398 180, 64	37 162 443, 31	8 062 285 ,37	11 034 376, 28	7 145 625 ,37	7 746 640 ,70	3 730 063 ,99	74 881 435, 02
N o v - 2 3	32 756 557, 20	7 430 756 ,48	9 099 625, 16	6 420 192 ,95	5 563 472 ,30	2 576 711 ,68	63 847 315, 77	29 883 462, 70	6 691 063 ,61	10 520 344, 24	6 782 034 ,63	6 546 724 ,00	3 051 261 ,50	63 474 890, 68
D e c - 2 3	31 952 873, 50	6 611 822 ,93	9 015 735, 68	5 852 764 ,25	5 114 317 ,50	3 064 230 ,75	61 611 744, 61	28 014 322, 15	8 438 527 ,12	10 818 832, 52	7 633 661 ,06	6 092 394 ,79	3 902 436 ,99	64 900 174, 63
J a n - 2 4	28 192 834, 54	5 411 542 ,03	12 850 538, 50	5 513 986 ,70	5 105 484 ,40	2 445 235 ,75	59 519 621, 92	26 437 435, 51	6 728 361 ,41	12 765 036, 69	6 045 531 ,75	6 632 453 ,80	2 973 214 ,40	61 582 033, 56
F e b - 2 4	24 507 861, 28	5 401 790 ,18	12 917 288, 03	4 629 619 ,00	6 699 159 ,03	2 472 240 ,71	56 627 958, 23	20 655 372, 36	6 473 171 ,11	13 022 948, 03	5 411 602 ,49	6 177 092 ,60	3 285 710 ,40	55 025 896, 99

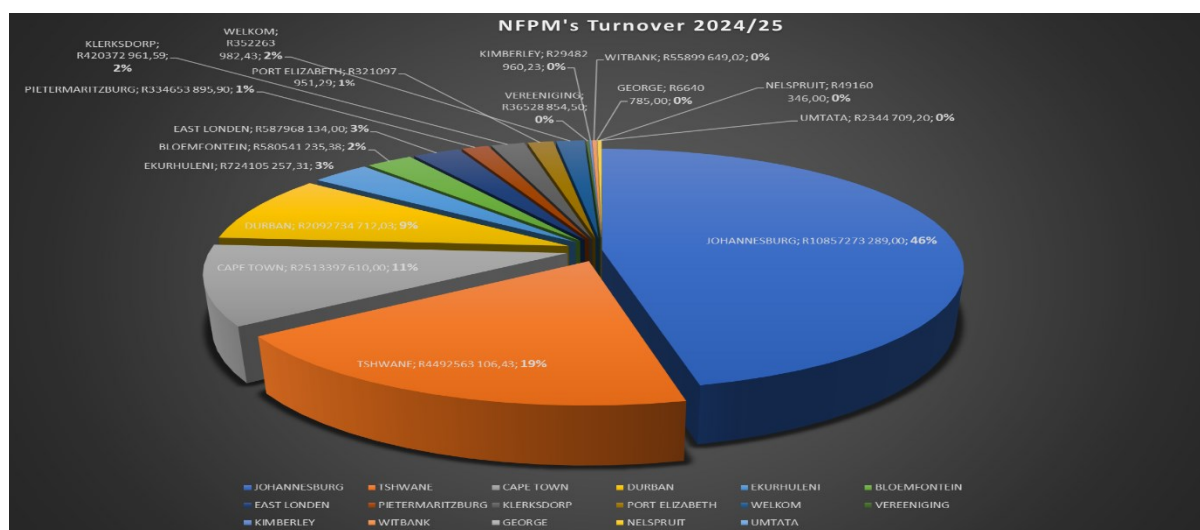
M	20	6	11	6	7	4	56		25	6	13	6	7	4	64
a	701	591	502	010	255	315	377		758	984	423	280	509	328	285
r-	436,	782	199,	636	650	301	008,		467,	715	521,	610	309	476	101,
2	78	,43	81	,70	,50	,80	02		03	,17	96	,97	,00	,97	10
4															
A	24	6	11	6	7	5	61		26	8	11	7	7	4	65
p	427	605	189	770	439	442	874		496	679	387	518	059	653	796
r-	708,	133	869,	074	785	086	657,		841,	353	784,	376	855	819	031,
2	50	,27	17	,96	,25	,00	15		63	,36	50	,75	,40	,45	09
4															
M	23	6	11	6	6	5	59		23	8	10	6	6	7	63
a	611	825	300	273	443	278	733		878	737	343	558	971	352	842
y-	621,	332	689,	972	068	474	158,		481,	464	491,	511	665	624	237,
2	35	,81	51	,39	,20	,51	77		41	,23	28	,00	,00	,21	13
4															
J	24	6	8	5	5	5	55		20	8	10	6	5	6	56
u	844	043	884	417	050	704	943		984	110	218	361	064	181	920
n	023,	287	543,	250	331	476	913,		317,	245	881,	276	703	305	729,
-	07	,41	54	,51	,64	,85	02		33	,86	12	,07	,89	,63	90
2															
4															
T	362	75	128	71	72	50	760		343	90	134	79	78	53	781
o	291	800	060	313	977	541	985		640	653	680	846	765	440	026
ta	349,	701	927,	949	605	170	703,		910,	167	327,	646	360	574	987,
l	27	,73	08	,50	,23	,22	03		39	,83	62	,25	,84	,28	21

The graph below shows the annual performance in 2024/25 financial year as compared to 2023/24 financial year. This indicates an increase of (3%).



Market Share

The Market is currently ranking number five out of eighteen markets in SA, which is an improvement compared to last financial year.



Community Enterprise Development

Community Enterprise Development (CED) mandate is to support and develop community enterprises in the form of individual entrepreneurs, Small Micro Medium Enterprises, Cooperatives, Informal traders and formal businesses as prescribed by Business Licenses Act, 71 of 1991. These businesses grow their enterprises activities, use modern technology, gain access to markets and finance among other objectives and graduate into the mainstream economy and become sustainable.

The following achievement can be noted during the 2024/25 financial year:

Business Licenses and Trading Permits.

The City's commitment to fostering a more compliant and regulated business environment has significantly progressed, largely due to the strategic appointment of field workers through the public employment program. This initiative has bolstered law enforcement capabilities and improved oversight.

The department has made considerable strides in streamlining the permit and licensing processes, crucial steps towards formalising both informal and formal businesses within the municipality. Specifically, a remarkable **3,257** informal trading permits, and **841** business license applications have been successfully finalised.

Efficiency has been a key focus, with the City averaging just five (5) days to finalise and issue business license applications and nine (9) days for informal trading permits. This expedited processing not only facilitates ease of doing business but has also generated substantial revenue, amounting to **R1,279,076.60**.

Compliance roadshows

The City of Ekurhuleni is actively fostering a more compliant and supportive environment for its informal economy and spaza shop owners through ongoing compliance workshops and targeted operations. These initiatives are executed in close partnership with key service departments, including

Environmental Health, Land Use Management, Building Control, and various by-law enforcement departments. Operations are strategically conducted across Central Business Districts (CBDs) and within vital township economic nodes to ensure broad reach and effectiveness. These compliance workshops and roadshows are instrumental in benefiting local businesses; by improving adherence to regulations, they unlock crucial access to government support, encompassing both financial assistance and non-financial aid.

Furthermore, in a significant stride during the 2024/25 Financial Year, the City collaborated with **Coca-Cola Beverages South Africa**. This partnership successfully provided hawker equipment and comprehensive business development training to **133** informal traders. This impactful program serves a dual purpose: it directly supports and incentivises compliant informal traders while simultaneously encouraging non-compliant businesses to formalise their operations, thereby contributing to a more structured and robust informal sector.

Ekurhuleni School of Entrepreneurship

The City of Ekurhuleni (CoE) is proactively enhancing its support for local Small, Medium, and Micro-Enterprises (SMMEs) and entrepreneurs by participating in a strategic initiative in digital education. The City has signed a **three-year** Memorandum of Agreement with "The Startup Tribe" to establish and operate a complimentary online entrepreneurship academy.

Since the initial launch of the online school, there has been a steady uptake of new students. During the 2024/25 financial year, the academy significantly expanded its offerings, providing a total of **22 diverse online courses**. To respond to the needs and capacitate the informal the economy, the curriculum added compliance requirements for the Spaza Shops and informal traders. The course material includes the City's business license application requirements to assist with compliance within the informal economy. As of end of June 2025, **1371**, students are enrolled at the Ekurhuleni School of Entrepreneurship.

The Start-up Tribe Organisation is responsible for managing the site, whilst the City of Ekurhuleni contributes to the course work. The online school is funded by private donations collected by the Start-up Tribe organisation.

Township Hubs Optimisation and Revitalisation

The City of Ekurhuleni is actively committed to nurturing township economies as a cornerstone of its inclusive growth strategy. Recognising that over 60% of the population resides in townships, it is essential for these areas to attain self-sufficiency and self-reliance. Therefore, it is imperative to provide support to municipal enterprises to establish sustainable communities and guarantee shared economic prosperity.

The township economies programs of the City of Ekurhuleni are founded on a number of fundamental principles, including the development of entrepreneurship skills, the establishment of businesses, the enhancement of access to finance, the expansion of market access, the simplification of business compliance and regulations, and the development of critical infrastructure. To enhance these endeavours, the City has established partnerships with strategic entities to oversee and execute a variety of enterprise development initiatives. The leasing of township hubs in the 2024/25 financial year has already generated **R548,131**, demonstrating the substantial financial benefits of these collaborations.

Additionally, the City is currently in the process of refurbishing critical facilities, including the Bomba Sibiya Hive and Fani Malape Industrial Hive Centre, in collaboration with the Gauteng Growth and Development Agency (GGDA). These essential renovations will allow the City to optimise facility utilisation and seamlessly incorporate additional enterprise development initiatives, thereby offering comprehensive support to township businesses.

Infrastructure, Skills Development and Job Creation

The City of Ekurhuleni places significant emphasis on skills development as a cornerstone for economic growth, job creation, and poverty alleviation within its municipal boundaries. The city has implemented a variety of strategic partnerships and comprehensive programs to address the critical need for a competent workforce to meet the demands of various industries and contribute to the region's overall prosperity. The following initiatives are intended to provide residents with market-ready, pertinent skills, thereby improving their employability and promoting sustainable livelihoods.

Internal Placement: Learnership Programme

Significant strides have been made in the internal placement component of the Learnership Programme. Notably, learners from the Construction learnership have been successfully integrated with local contractors, gaining invaluable on-the-job experience. Additionally, participants in the Building Civil Construction Works program have been strategically assigned to the Roads and Stormwater Department in the Southern region (Vosloorus Depot). In this role, they are actively involved in critical road-related maintenance and development activities, such as road marking, thereby directly contributing to the city's infrastructure and acquiring practical skills.

Vocational Skills Programme Learners

One hundred and fourteen (114) learners have effectively demonstrated competence in their respective fields, a commendable achievement within the Vocational Skills Programme. These individuals are presently anticipating the issuance of their Statement of Results (SOR) from the Construction Sector Education and Training Authority (SETA), which is a testament to the effectiveness of the training they received and their dedication.

Through a robust and productive partnership between the City of Ekurhuleni and the Ekurhuleni Artisan Skills Training Centre (EASTC), these essential skills development initiatives are implemented. This partnership emphasizes the city's dedication to offering practical, high-quality training that directly addresses industry requirements and enhances the skills of its workforce. The tables below depict list of all candidates that have attended various skills programmes.

Skills Programme Group 1 (Apr - Sept 2024)			Skills Programme Group 2 (Jul – Dec 2024)		
Intervention	Total	Youth	Intervention	Total	Youth
Carpentry	18	16	Carpentry	21	21
Tiling	15	14	Tiling	26	24
Painting	17	16	Painting	22	18
Total	50	46	Total	69	63

ARPL (Jan – Mar 2025)			Apprenticeship (Oct 2024 – Sept 2027)		
Interventions	Total	Youth	Intervention/s	Total	Youth
Electrical (Internal)	10	0	Electrical	30	25
Electrical (External)	24	23			

Bricklaying	5	3			
Plumbing	5	3			
Welding	6	5			
Total	50	34	Total	30	25

Learnership Programme (Jul 2024 – Jun 2025)

Interventions	Total	Youth
Comm. House Built	34	31
Road Works	34	31
Construction	33	31
Total	101	93

EKURHULENI STATISTICAL VIEW ON ECONOMIC ACTIVITY AND EMPLOYMENT ACTIVITY BY SECTOR.

The City of Ekurhuleni does not function in isolation from Gauteng, South Africa and the rest of the world. It is therefore, crucial to have reliable information on its economy for effective planning. This information is required to empower the municipality to plan and implement policies that will encourage the social development and economic growth of the people and industries in the municipality respectively.

This section provides insights into the economic environment of the City of Ekurhuleni in terms of the economic activity by sector as well economic employment activity as depicted by table *T 3.11.2* and *T 3.11.3*.

Economic Activity by Sector			
Sector	Year 2021	Year 2022	Year 2023
1 Agriculture	1 947 623	2 274 448	2 310 526
2 Mining	9 397 099	9 685 643	9 334 340
3 Manufacturing	82 248 202	91 453 202	99 633 251
4 Electricity	14 149 817	15 719 617	17 372 359
5 Construction	10 070 500	10 460 300	10 969 291
6 Trade	48 884 737	52 494 719	56 851 314
7 Transport	30 785 237	34 832 455	37 417 261

8 Finance	102 927 651	108 933 699	113 834 744
9 Community services	63 846 668	67 064 830	70 035 677
Total Industries	364 257 536	392 918 914	417 758 763
Source: South Africa Regional eXplorer 2496 (2.6w).			T
3.11.2			

Economic Employment by Sector			
Sector	Jobs		
	Year 2021 No.	Year 2022 No.	Year 2023 No.
1 Agriculture	8 759	8 753	8 734
2 Mining	6 440	7 401	7 684
3 Manufacturing	119 636	119 679	121 592
4 Electricity	5 704	5 288	5 652
5 Construction	50 104	47 278	48 210
6 Trade	194 786	197 532	208 958
7 Transport	59 320	59 506	61 850
8 Finance	272 551	270 168	278 960
9 Community services	193 375	196 957	209 647
Households	74 485	74 918	73 645
Total	985 159	987 480	1 024 931
Source: South Africa Regional eXplorer 2496 (2.6w).			T
3.11.3			

Employment Creation Ekurhuleni Public Employment Programme Phase III

The introduction and implementation of the Presidential Employment Stimulus Programme (PESP) within the City purports to further upsurge efficiency and effectiveness in the provision and delivery of basic services to the local community. The reduction of the allocated grant adversely affected the departmental projects implementation. The total number of work opportunities created per project was reduced with an increment of department participating in the programme.

The collaboration with the internal departments in the Ekurhuleni Public Employment Programme (EPEP) implementation proved to be efficient with minimal interference and challenges. The support for the Presidential Employment Stimulus has led to the strengthening of our partnership with the internal departments and the local community members. The involvement of the private sector business and SMMEs pitched at highest level to ignite the entrepreneurial development.

The implementation of the Presidential Employment Stimulus (PES) within the CoE made a significant impact on the livelihoods of the local residents through public employment that supports job creation, job protection and livelihood support programmes as part of a wider economic recovery progress. The tables below depict the Organisational and Human Resource Implications:

Category	Work Opportunities	Percentage
Total Number of Males	1122	34%

Total Number of Females	2206	66%
Total Number of Youth	2392	72%

African		Coloured		Indian		White	
Male	Female	Male	Female	Male	Female	Male	Female
1101	2180	19	19	1	4	1	2
3281		38		5		3	
Total		3327					

Expanded Public Works Programme

The Expanded Public Works Programme (EPWP) is a government-led intervention aimed at reducing unemployment through the creation of short- to medium-term work opportunities that incorporate skills development and on-the-job training. Within the City, EPWP is operationalised across municipal wards through the targeted recruitment of local labour in support of service delivery and capital projects. The programme focuses on building human capital by equipping beneficiaries with practical competencies that enhance future employability.

EPWP implementation is categorised under three core sectors—**Infrastructure**, **Environment**, and **Social**—and is subject to coordinated oversight and performance monitoring at national, provincial, and local government levels in accordance with EPWP policy and reporting frameworks.

During Year 1 of Phase V, the implementation of EPWP was supported through an Integrated Grant allocation from the National Department of Public Works and Infrastructure (NDPWI), which contributed to the creation of **160** work opportunities. These were delivered collaboratively across the three core sectors in partnership with multiple City departments, ensuring alignment with local service delivery priorities. Notably, the Ekurhuleni Fresh Produce Market project demonstrated the City's contribution to the Environment and Culture sector, offering sustainable work opportunities while addressing environmental management and urban food system challenges.

EPWP 2024/25 Performance Overview

As of the current reporting period for the 2024/25 financial year, the Expanded Public Works Programme (EPWP) has significantly exceeded its annual performance targets across all key sectors. The combined efforts of the Infrastructure, Environment, and Social sectors have resulted in the creation of **24,267** work opportunities (WO), more than double the annual target of **11,950** WO. In terms of Full-Time Equivalents (FTEs), a total of **8,575** have been achieved against a planned target of **4,718**, representing 182% of the annual goal. The sectoral highlights are as stipulated hereunder:

- **Infrastructure Sector:**

The sector achieved 10,182 WO, surpassing the target of 4,740, and 3,233 FTEs against a target of 1,504, demonstrating robust delivery in infrastructure-related programmes.

- **Environment & Culture Sector:**

Performance in this sector has been exceptional, with 4,684 WO created—well above the target of 1,850—and 1,674 FTEs achieved against 714 planned. This reflects strong implementation of environmental initiatives and green jobs.

- **Social Sector:**

Social programmes have contributed 9,401 WO compared to a target of 5,000, and 3,668 FTEs against the annual goal of 2,500, highlighting effective mobilisation in community and welfare services.

EPWP projects, and work opportunities created through these projects and Jobs created through regional economy

The table below depicts number of EPWP projects, work opportunities created through these projects and Jobs created through regional economy

Job creation through EPWP* projects		
	EPWP Projects	Jobs created through EPWP projects
Details	No.	No.
2022/23	319	9 819
2023/24	307	9 967
2024/25	251	13 343

Jobs Created during Year 0 by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives	Jobs created	Jobs lost/displaced by other initiatives	Net total jobs created in year	Method of validating jobs created/lost
No.	No.	No.	No.	
Total (all initiatives)				
Investment Facilitation 2022/23	2000	0	5410	SDBIP Target (Rand Value of Investments facilitated)
Investment Facilitation 2023/24	9050	0	9050	SDBIP Target (Rand Value of Investments facilitated)
Investment Facilitation 2024/25	3 682	0	3 682	SDBIP Target (Rand Value of Investments facilitated)

Employees: Local Economic Development Services					
Job Level	Year -1 Employees	Year 0			
	No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	8	11	9	2	18%
4 - 6	21	22	20	2	9%
7 - 9	4	4	3	1	25%
10 - 12	21	36	16	20	56%
13 - 15	2	5	3	2	40%
16 - 18	12	21	12	9	43%
19 - 20	1	0	0	0	0

Total	69	99	63	36	36%

Financial Performance: Economic Development Services**R'000**

Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	240 073	193 788	196 184	198 328	2%
Expenditure:					
Employees	200 048	135 724	193 322	184 699	36%
Repairs and Maintenance	930	12 317	12 317	20 119	63%
Other	117 664	187 857	130 630	107 067	-43%
Total Operational Expenditure	318 643	335 898	336 269	311 884	-7%
Net Operating Surplus / (Deficit)	(78) 570)	(142) 109)	(140) 086)	(113) 557)	-20%
<i>T 3.11.9</i>					

**Capital Expenditure Year 2024/2025:
Economic Development****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	35 254	35 254	35 449	1%	
Specialized Equipment (EFPM) (Operational Equipment)	2 500			-74%	
Specialised Equipment (PEP Programme)	1 254	1 254	1 254	0%	
Reiger Park Enterprise Hub & Ramaphosa Vocational Skills Centre. (Boksburg)	19 000	21 000	21 000	11%	
Refurbishment All CED facilities and EFPM	2 500	1 655	1 652	-34%	
Vosloorus Khulisa Vocational Skills Training Centre Stormwater Infrastructure	10 000	10 700	10 898	9%	

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL

The Municipal Systems Act 32 of 2000 envisages that local governments are the engines of economic growth hence they must play a developmental role in their communities. It is for these reasons that coordination, cooperation and collaboration should be the nucleus of relationships between the three spheres of government, business, labour and civil society to leverage and advance the country's national interests and global competitiveness imperatives. It remains the City of Ekurhuleni's collective responsibility to ensure that aspirations of through a concerted and systematic programme to mobilise and channel public and private sector investments into strategic areas of the regional economy.

COMPONENT D: COMMUNITY & SOCIAL SERVICES

As per the approved 2024 Macro Structure the Department of SRAC (Sport Recreation, Arts and Culture) and Heritage), Department Health and Social Development merged into one Department called: Community Services. The service mandate of the department is mainly drawn directly from Schedule 4 and 5 of the Constitution of the Republic of South Africa, 1996 which describes the functional areas of the respective spheres of government. It must be noted that Library and Information Services is an exclusive Provincial and National competency (unfunded mandate); however, the City has voluntarily invested its financial / human resources to deliver on one of its strategic objectives of building sustainable communities.

Schedule 5 Part B lists the competencies in which Local government is mandated to perform. In response to this mandate, the departmental priorities are to ensure access, increased participation of sport, recreation arts and culture sectors, to promote nation building and social cohesion amongst the citizenry of Ekurhuleni. The department will continue to strengthen its inter-governmental relations with both national and provincial departments to effect stronger coordination and integrated service delivery.

City of Ekurhuleni strives to align its development trajectory to the national and provincial agendas, and as such, issues of social cohesion are high on the list of this Department's priorities.

The National Social Cohesion Summit of 2012 held at the Walter Sisulu Square of Dedication defined social cohesion in the following words:

"Social cohesion is defined as the degree of social integration and inclusion in communities and society at large, and the extent to which mutual solidarity finds expression itself among individuals and communities."

Furthermore, social inclusion is a necessary condition for achieving a prominent level of cohesion wherein all citizens regardless of where they live, race, language, gender, sexual orientation, beliefs, or class should be free to participate within public affairs and processes. As such, the Department seeks to lead the city towards aligning the programmes to achieve outcomes and impact positively by developing, common values, civic culture, and social order, social. Control, social solidarity, reductions in wealth disparities, social networks, social capital and (national) identity.

The service mandates of the Community Services Department are outlined below as informed by national policies and applicable legislation, namely:

- Provision of Sport and Recreation.
- Provision of Arts, Culture and Heritage.
- Provision of Library and Information services.
- Provision of Primary Health Care Services.
- Provision of Environmental Health Services, and
- Provision of Social Development Services.

The City of Ekurhuleni remains deeply committed to improving the lives of vulnerable and impoverished communities across the region. Through a range of targeted programs and collaborative efforts, the department provides critical support to ensure that no resident is left behind.

The City of Ekurhuleni continues to play a vital role in food security by operating food gardens, food parcel distribution, and nutrition support initiatives in partnership with local NGOs, faith-based organisations, and community leaders. These interventions have become lifelines for families facing daily hardships.

Additionally, the City of Ekurhuleni facilitates access to essential services such as access to facilities, social development programs, skills development programmes, and referrals for health care and employment opportunities. Through community centres and mobile clinic outreach efforts as well as other outreach projects residents receive assistance with skills development, youth empowerment, and social relief.

By placing people at the heart of service delivery, the City of Ekurhuleni is fostering hope, resilience, and dignity for those most affected by poverty, while actively working toward a more inclusive and equitable society.

3.12 LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

Within Community Services, the City of Ekurhuleni embarked on the following programmes in 2024/2025, which incorporated identified priorities into the plans and programmes of the national and provincial departments of Sport and Recreation and Arts and Culture and Health and Social Development.

- Providing access to sport, arts, cultural activities and library services and facilities.
- Maintaining, upgrading and building of SRAC Facilities.
- Building the capacity of youth and adults through accredited programmes.
- Facilitation of EPEP (Ekurhuleni Public Employment Programmes).
- Access to quality Early Childhood Development (ECD) programmes.
- Facilitating talent identification and development in partnership with our key stakeholders.
- Promoting and preserving our heritage.
- Positioning the business of creative industries as catalyst for sustainable cultural growth.

The Strategic programmes for Arts, Culture and Heritage include the following:

- Signature Event
- City Museum
- Development of a Heritage Policy
- Establishment of a Language Unit
- Revision of the Language Policy to include Sign Language as an official language
- Management of current and future council-owned Art Collections, as well as coordinating all art
- Thami Mnyele Fine Arts Awards
- Establishing a state-of-the-art facility as a Smart Theatre (DMT) -MOU with the ACT (Art and Culture Trust finalised)
- Implementation of the OR Tambo and Chris Hani Celebrations

Main Service delivery areas identified

1. Grading of informal soccer fields
2. Upgrade, maintenance and opening of Swimming, Stadiums, Community Halls, Recreation Centres and Youth Centres)
3. Development of Libraries and Theatres into SMART (4IR) Facilities
4. Implementation of youth empowerment programmes

Performance 2025/2026

Grading of Informal soccer fields

The service standard of 60 days is informed by the type of incidents i.e. the development of new facility or maintenance of an existing facility. The department has one (1) grader to service the entire City, hence the increase to the turnaround time. With one grader we do one region per term and come back after finishing the other 2. A total of 54 Informal soccer fields were graded in 2024/2025 financial year.

Development of Libraries and Theatres in SMART (Facilities)

1. Germiston library has state of the art audio-visual facilities and equipment; new tariffs developed for revenue enhancement as facilities can be rented out.
2. Dumisani Masilela Theatre is developed into a SMART Theatre. SLA with the Art and Culture Trust and NAC.

Youth Development Programmes

Various Youth Development Programmes are implemented from LIS, Performing Arts, Creative Industries, Visual Arts and Heritage Services. The focus is not only on Youth Month but continuously.

SERVICE STATISTICS FOR LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

ARTS, CULTURE AND HERITAGE

The department managed to achieve through its programmes implemented to empower communities with skills in the fields of craft exhibitions, visual arts, performing arts and heritage and museums. The aim of such programmes is to ensure self-employment and self-reliance and ultimately open the gateway towards a viable creative industry.

Thami Mnyeale fine arts awards initiated in Ekurhuleni continue to provide a platform to both to our young and established artists to show case their artistic talent. Successful implementation of the Thami Mnyeale Fine Arts Programme and Awards. Thami Mnyeale Fine Art Awards (TMFAA) is a contemporary fine art competition, which caters for artists of all ages, from all over South Africa, producing various medium of art works. Awards are presented to winners in different artistic approach categories, which includes the overall first prize and a special Ekurhuleni prize awarded to the best work submitted by an artist who hails from this region.

The Strategic programmes for Arts, Culture and Heritage include the following:

- Signature Event-Scope of Work developed (Concept approved by Council)
- City Museum Concept Development
- Development of a Heritage Policy
- Establishment of a Language Unit
- Management of current and future council-owned Art Collections, as well as coordinating all art
- Management and sales of artworks
- Thami Mnyeale Fine Arts Awards
- Establishing a state-of-the-art facility as a Smart Theatre (DMT)

The Library Promotion and Reading Awareness programmes continues to be a vital tool in facilitating reading promotion, raising of library profile and increased use of libraries by encouraging free membership subscription. Promotional programmes are held at all community libraries in City of Ekurhuleni to celebrate library related national and international days /weeks/months with the aim of getting more people interested in library services.

The Department participated in the major/relevant and International / national programmes i.e.

- South African Library Week
- International Literacy Day

- National Book Week
- National Literacy Month
- International World Book Day
- Spelling BEE competitions (National)
- World Read Aloud Day)
- South African Librarians' Day
- Africa Code week

Employees: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	234	338	262	76	22%
4 - 6	506	777	494	283	36%
7 - 9	58	110	57	53	48%
10 - 12	92	128	85	43	34%
13 - 15	26	48	33	15	31%
16 - 18	4	11	6	5	45%
19 - 20	0	1	0	1	100%
Total	920	1413	937	476	34%

Financial Performance: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	749 39	481 41	270 43	776 43	6%
Expenditure:					
Employees	475 468	189 564	610 538	399 475	-16%
Repairs and Maintenance	667 15	122 21	122 21	811 6	-68%
Other	416 126	974 142	974 142	154 148	4%
Total Operational Expenditure	558 610	285 728	706 702	363 630	-13%
Net Operating Surplus / (Deficit)	809) (570)	804) (686)	435) (659)	587) (586)	-15%
T 3.23.4					

Capital Expenditure Year 2024/2025:
Libraries; Archives; Museums; Galleries; Community Facilities; Other
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	231 ²⁶	263 ²⁷	230 ²⁷	4%	
LIBRARIES OFFICE FURNITURE - SPORTS AND RECREATION	000 ¹	700	444	-56%	
Libraries ICT Equipment (Operational Equipment)	000 ⁵	400	348	-93%	
Specialized Equipment (Library)	000 ⁵	–	–	-100%	
Rehabilitate Actonville swimming pool	631 ²	631 ²	607 ²	-1%	
Rehabilitate Alra Park stadium	300	300	–	-100%	
Rehabilitate Bakerton stadium	300	300	299	0%	
Upgrade Kempton Park swimming pool	000 ⁵	000 ⁵	940 ⁵	19%	
Upgrade Moses Molelekwa art centre	000 ⁶	000 ⁶	660 ⁵	-6%	
Extension of Bakerton Library	000 ¹	932 ¹¹	932 ¹¹	1093%	
T 3.12.6					

COMMENT ON THE PERFORMANCE OF LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC) OVERALL

The major CAPEX Programmes 2024/2025 for Community Services were Rehabilitation of Alrapark Swimming Pool, Rehabilitation for Alra Park Stadium, Upgrade Kempton Swimming Pool and Upgrade of Moses Molelekwa Art Centre.

Capital Budget Overview

For the 2025/2026 financial year, the department has been allocated a total capital budget of R32,950,000. Of this amount, R19,500,000 is USDG Grant funded, and allocated to three infrastructural projects, while the remaining balance is allocated for movable assets that includes, Provincial Grant funding for Infrastructural Projects were Upgrade Kempton Park Swimming Pool, Reconstruct Ebuhleni Swimming Pool and Upgrade Duduza and Tsakane Pools.

3.13 CEMETORIES AND CREMATORIUMS

The Environmental Resource and Waste Management Department renders important environmental service that supports the constitutional mandate for a clean and healthy environment. The Parks and

Cemeteries Division within the Environmental Resource and Waste Management Department is structured to provide innovative disposal of deceased human body services to the City's residents, businesses and visitors in a safe, efficient, effective and courteous manner.

In addition to the above to ensure environmental sustainability, respecting people's customs and religious beliefs and maintaining a Clean City in accordance with the Gauteng Cleanliness Standards. The City has a total of 75 cemeteries which comprises of 61 inactive and 14 active cemeteries. The division Parks and Cemeteries in responding to Cemeteries and Crematorium policy objectives focuses on two strategic priorities, namely: Offering of burial related services within the committed timeframe from receipt of burial request in line with policies and bylaw, and Maintenance achieved in line with monthly maintenance plan for developed open spaces.

These priorities offer a profound impact to communities by providing a space for communal grieving, preserving cultural and religious traditions. Furthermore, burial services are an integral part to cultural and religious practices, offering comfort and meaning during times of mourning. Well-maintained cemeteries offer a serene environment for families and friends to visit and remember their loved ones. This can be a crucial part of the grieving process and provide comfort to the bereaved. In enhancing and ensuring sustainable provision of the above-mentioned services, the department utilises a hybrid approach which entails utilisation of internal resources augmented with external resources. In responding to the needs of communities that are unable to afford the burial services, provision is made through the indigent policy that provides and permits discounted burial fees for the City's residents.

SERVICE STATISTICS FOR CEMETORIES & CREMATORIALS

Cemeteries and Crematoriums Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target	Actual	Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Burial related services	Percentage of burial services completed within the committed timeframe from receipt of burial request	100%	100%	100%	100%	100%	100%	100%	100%
Cemeteries' maintenance	Percentage of maintenance completed against the monthly maintenance plans for cemeteries	80%	80%	80%	80%	80%	80%	80%	80%

T 3.13.3

Employees: Cemeteries and Crematorium					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	3	3	3	0	0%
4 - 6	2	3	2	1	33%
7 - 9	3	3	2	1	33%
10 - 12	1	3	0	3	100%
13 - 15	1	2	2	0	0%
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	10	14	9	5	36%
T 3.13.4					

Financial Performance: Cemeteries and Crematorium					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2 520 809	2 746 775	2 854 939	2 774 977	1%
Expenditure:					
Employees	1 173 603	1 340 105	1 277 933	1 252 225	-7%
Repairs and Maintenance	106 080	91 693	261 977	260 657	184%
Other	1 470 068	1 538 830	1 771 113	1 659 173	8%
Total Operational Expenditure	2 749 751	2 970 628	3 311 023	3 172 055	7%
Net Operating Surplus / (Deficit)	(228) 941)	(223) 853)	(456) 084)	(397) 078)	77%
T 3.13.5					

**Capital Expenditure Year 2024/2025:
Cemeteries and Crematorium****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	100 200	105 200	104 011	4%	
Ward priority project: ward 9 (park in front of caprivi)	500 000	499 960	499 960	0%	
Specialised Equipment (Operational Equipment)	5 000 000	5 000 000	4 992 449	0%	
Cycle track and park equipment cnr Bucaneer and Alloutte street Impala Park	500 000	500 000	-	-100%	
Ward priority need: ward 23 brentwood park and northvillla park	500 000	500 000	499 280	0%	
Ward priority needs: ward 89 fencing olifantsfontein park	500 000	500 000	463 171	-7%	
Request to upgrade Boet Henning Park in Davidson Road	500 000	500 000	493 331	-1%	
Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	300 000	300 000	276 322	-8%	
Construct Metro Parks Depots Katlehong 2 (Katlehong 2)	11 700 000	11 700 000	11 449 932	-2%	
Ward Priority Needs: Ward 73 New Modder/ Kingsway Park	600 000	600 000	599 977	0%	
Ward Priority Projects: Ward 68	600 000	600 000	516 439	-14%	
Specialised Vehicles (less than 2 seats) (Operational Equipment)	40 000 000	40 000 000	39 745 767	-1%	
DEVELOPMENT WELTEVREDEN WASTE SITE (STOR	-	4 998 898	4 998 897	#DIV/0!	
Develop Simmer & Jack Waste site (Cell 8 and Stormwater)	20 000 000	7 686 271	7 686 271	-62%	

**Capital Expenditure Year 2024/2025:
Cemeteries and Crematorium****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Facilities, Upgrade and construction of facilities: Benoni Repairs (Benoni)	12 000 000	-	-	-100%	
RIETFontein UPGRADING OF FACILITIES. (SPR)	-	2 998 257	2 998 256	#DIV/0!	
Upgrading of Platkop landfill site	3 000 000	14 590 111	14 590 111	386%	
Establishment of park at Cnr Mnyani and Buthelezi Street in Phenduka Section.	500 000	499 095	499 095	0%	
ROOIKRAAL UPGRADING OF FACILITIES	-	4 727 408	4 727 408	#DIV/0!	
Supply of Bulk Containers (Corporate)	4 000 000	9 000 000	8 974 101	124%	
T 3.13.6					

COMMENT ON THE PERFORMANCE OF CEMETORIES & CREMATORIALS OVERALL

During the 2024/25 financial year, the Cemeteries Division prioritised infrastructure upgrades and service reliability across regional burial sites. Among the four largest capital projects, key investments included the construction and fencing of new cemetery sections, upgrades to existing facilities, and the procurement of operational equipment to support burial services. These projects were essential to maintaining dignified and accessible burial spaces in line with community needs and environmental standards. The division achieved 100% compliance on burial service delivery. Operational expenditure remained within acceptable limits, though fleet maintenance delays and equipment shortages impacted efficiency. The division confirms that its Year 5 IDP targets are attainable within the approved budget, provided that procurement timelines are improved, and CAPEX allocations remain stable. Any future variations to total project values will be managed through phased implementation and prioritisation of critical infrastructure needs.

3.14 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

The City's Health & Social Development seeks to achieve the Local Government Constitutional mandate of socio – economic development through the provision of social services in an integrated manner within the context of social development and social work practices. This is done by providing and monitoring overall implementation and development of priority target groups programmes with the objective to:

- Enhance social functioning and human capabilities.

- Promote social solidarity through participation and community involvement in social development services.
- Promote social inclusion through empowerment of those who are socially and economically excluded.
- From the mainstream of society.
- Promote and protect the rights of the population at risk.
- Address oppression and discrimination arising not only from structural forces but caused by social and cultural beliefs and practices, which hamper social inclusion.
- Contribute significantly to community building and local institutional development.

The main objectives are to provide care and support, facilitation and implementation of programmes as per the needs of different target groups, advocacy for the most vulnerable, family integration programmes and therapeutic counselling through the implementation of empowerment programmes as per the needs of different target groups.

Child Care:

The department seeks to create an environment conducive to the development of children, promote the physical, psychological, spiritual, cognitive, emotional, social and cultural development of children. To act, to promote and protect the rights of each child and we are determined to respect their dignity and to secure their well-being.

Improved access to quality Early Childhood Development

Early Childhood Development (ECD) emerged out of the broader democratic struggle against deprivation with the goal of addressing the lack of a nurturing, educative and supportive environment for most South African disenfranchised children. Early Childhood Development is an integrated programme that intends to give children a good start in life. The ECD programme addresses all aspects such as child growth and development and gives specific attention to emotional, cognitive, sensory, spiritual, moral, physical, social and communication development of children from birth to school going age.

Behaviour change programmes for children 7-14 years

The City implements a multipronged developmental programme that is aimed at Improving, capacitating, empowering and children to make informed choices and take appropriate decisions. Children are confronted with various social ills namely substance abuse, sexual crimes, teenage pregnancies, bullying and child trafficking.

The Department provides social behaviour change programmes for children between 7-14 years who are abused, neglected, orphaned, abandoned, infected and affected by HIV/AIDS and living in difficult circumstances. The Department implements various programmes that seeks to influence positive behaviour change to children aged 7-14 years attending Primary Schools and at Orphans and Vulnerable Children Centres (OVCCs). Implementation of programmes is done in partnership with other stakeholders with an interest on the wellbeing of children.

Aged care /older person

Older people are considered a vulnerable and marginalised group; however, ageing is a natural process of development that should be embraced. Older people are increasingly confronted with new challenges brought about by the changing social pressures of our time. Many older people also experience a sense of dis-empowerment: they feel isolated, discarded and not useful to society. The worth of a person is measured on an economic basis, and once people retire, they are often considered worthless citizens.

SERVICE STATISTICS FOR HEALTH INSPECTION, Etc

Employees: Child Care; Aged Care; Social Programmes		
Job Level	Year -1	Year 0

	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	3	1	1	0	0%
4 - 6	11	52	49	3	6%
7 - 9	9	3	3	0	0%
10 - 12	25	55	51	4	7%
13 - 15	13	17	10	7	41%
16 - 18	9	3	3	0	0%
19 - 20	0	0	0	0	0%
Total	70	131	117	14	11%
T 3.14.4					

Financial Performance: Child Care; Aged Care; Social Programmes R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	209 896	216 107	216 227	216 308	0%
Expenditure:					
Employees	1 090 331	1 399 472	1 275 408	1 083 353	-23%
Repairs and Maintenance	293	4 754	4 754	124	-97%
Other	103 530	119 149	119 149	126 723	6%
Total Operational Expenditure	1 194 154	1 523 374	1 399 310	1 210 200	-21%
Net Operating Surplus / (Deficit)	(984 258)	(1 307 267)	(1 183 083)	(993 892)	-24%
T 3.14.5					

Capital Expenditure Year 2024/2025: Child Care; Aged Care; Social Programmes R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1 000 000,	1 000 000,	1 000 000,	0%	

Specialized Equipment (Operational Equipment)	1 000 000,	1 000 000,	1 000 000,	0%	
T 3.14.6					

COMMENT ON THE PERFORMANCE OF CHILD CARE; AGED CARE; SOCIAL PROGRAMMES OVERALL:

There was no capital budget allocation for the programme.

COMPONENT E: ENVIRONMENTAL PROTECTION

Natural Resource Management (2024/25)

During the 2024/25 financial year, the City of Ekurhuleni continued its efforts to manage aquatic and terrestrial invasive species through both manual and mechanical interventions. Internal teams and 56 Ekurhuleni Presidential Employment Programme (EPEP) workers, along with 26 Expanded Public Works Programme (EPWP) workers, were deployed across key water bodies including Blesbokspruit, Glen Marais Dam, Boksborg Lake, and Essellen Park Pan. Mechanical removal of water hyacinth resumed at Essellen Park Pan in April 2025 following delays due to invoice payment issues. The President Dam in Springs also benefited from internal mechanical rehabilitation, maintaining invasive plant coverage below 5%. Additional litter and debris clearing was conducted in Katlehong streams and surrounding areas.

In terms of terrestrial invasive species management, the City partnered with the Department of Forestry, Fisheries and the Environment (DFFE) to implement alien vegetation control. A total of 233 hectares were cleared of species such as pompom weed, blue gum, syringa, and black wattle. EPWP teams were deployed at LNJ Farm in Olifantsfontein, Esselen Park, and Morninghill Ridge to carry out this work.

Climate Change and Resilience

The City advanced its climate resilience agenda through the finalisation and Council approval of the 2025 Climate Action Plan (CAP), developed in collaboration with C40 Cities. The plan was informed by a waste characterisation study and budget analysis and includes implementation support such as signage and staff training at public offloading facilities to promote separation at source. Additionally, the Green City Action Plan (GCAP) was integrated into departmental business planning processes. The Internal Audit Unit is finalising the "Follow-up of the Internal Audit Findings Tracking Tool: Climate Change" to ensure alignment with CAP targets and audit recommendations.

Environmental Education and Awareness

Environmental education remained a cornerstone of the City's sustainability strategy. The department rolled out targeted awareness campaigns focusing on illegal dumping, pollution (land, air, and water), biodiversity conservation, and alien invasive species. These programmes aimed to shift community behaviour and promote sustainable living practices. The campaigns were supported by digital media, community workshops, and school-based initiatives, reinforcing the City's commitment to environmental stewardship and public engagement.

3.15 POLLUTION CONTROL

The environment in the city is being impacted by various pollution sources and large quantities of gaseous, liquid and solid hazardous and non-hazardous waste, produced mainly by industrial activities. Pollution impacts the quality of water, land and air and this can have negative health and social impacts for the region. The appropriate avoidance and disposal of this waste is essential to the maintenance of a healthy environment.

Specifically, the quality of water resources is directly affected by land use discharges including industrial and wastewater return flows. Potential sources of water pollution within the COE include acid mine drainage, industry, waste disposal sites, sewage treatment works, urban development, storm water, informal housing developments and agriculture. It is therefore the overall goal to promote and implement appropriate management and prevention of pollution, at a minimum in accordance with the relevant National guidelines and regulations, to maintain a healthy and safe environment for all.

Legislative Compliance

Governance issues must be dealt with in terms of the requirements of the Constitution of the Republic of South Africa (Act No 108 of 1996). In terms of the Act, the Government is constituted as national, provincial and local spheres with different environmental mandates allocated to each tier. Specific responsibilities in terms of governance and management of various environmental issues are, however, stipulated in the relevant individual pieces of environmental legislation. The end goal is to create an effective, appropriately resourced and harmonised institutional framework able to facilitate the implementation of the Environmental Governance within the region.

The City's Environmental Management Inspectors (EMIs) monitored compliance with Atmospheric Emission Licenses (AEL) issued by the City. Criminal cases were opened against non-compliance industries. Continuous environmental screening of proposed developments and compliance monitoring of the City's CAPEX were conducted to ensure that the City manages the risk of receiving administrative enforcement non-compliance notices and directives from competent authorities.

Environmental Legislative Compliance

The city has engaged various members of the regulated community and conducted compliance monitoring to ensure environmental compliance. A total of 39 projects with environmental authorisations were visited. The main challenge with infrastructure projects encountered was that there were projects not disclosed to the environmental compliance division which are under implementation. In addition, other projects were temporarily halted due to financial constraints and the project's sites not properly secured or demarcated when contractors are out of sites. The city has issued internal notices to the Infrastructure Departments to ensure that there is continuous improvement regarding compliance with conditions of environmental authorisations.

A total of 209 AEL facilities were visited, the city has seen an increase in compliance especially in licensed facilities although some facilities does not comply with i.e. submission of emission results and do not conduct annual tests as required by the conditions of their licenses.

Illegal dumping remains a challenge especially in informal settlements, thus City's EMIs encounter problems when enforcing the legislation as they cannot issue notices against their employer. However, there has been progress regarding illegal dumping wherein EMIs with assistance of EMPD managed to pound vehicles found dumping.

Out of 89 reactive inspections conducted this financial year, more complaints related to air pollution emanating from Tyre burning, illegal activities within waterbodies such as discharge of sewer into wetlands and rivers. Enforcement actions taken against external regulated communities have yielded positive results as the division managed to register 7 Environmental Criminal Cases and issued 42 statutory administrative notices to the offenders.

A total of 22 environmental advisory services were offered to the infrastructure Departments to prevent authorities from taking further legal action against the city. A total of 8 referrals were submitted to National, Provincial, and internal departments for further action. There is an urgent need for a dedicated environmental by-law enforcement unit which will be responsible for enforcement actions.

The Department received ad-hoc environmental screening requests from key CoE Departments for advice on environmental aspects during this financial year. Most of the requests were related to relocation of informal and re-blocking of informal settlements. A total of 15 ad-hoc screening request was conducted during this financial year for environmental regulatory requirements before any commencement of activities.

SERVICE STATISTICS FOR POLLUTION CONTROL

Legislative Compliance:

Regulatory Actions taken to ensure compliance with Environmental legislation for 2024/2025

REGULATORY ACTIONS	Total 2024/ 2025
Departmental Indicator 10	
CoE CAPEX Infrastructure Projects (CIF) advised on environmental aspects over the course of the year.	15
Total	15
Departmental Indicator 7	
Environmental Legal Advice	22
Internal Infrastructure Projects	39
Reactive inspections undertaken and complaints responded to	89
Pro-active Inspects and follow-up inspections on AEL licenced facilities	111
Administrative enforcements	42
Criminal Cases Opened	07
Unlicenced Facilities	98
Referrals to National/Province/Internal	08
Section 30	08
Total	439

Pollution Control Policy Objectives Taken From IDP									
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
Water and air purity	Water: x% of all readings taken throughout the year on at least weekly to be found acceptable (clean) by National Standards	T0% clean	A0% clean	T1% clean	T1% clean	A1% clean	T2% acceptable	T5% acceptable	T5% acceptable
	Air: x% of all readings taken throughout the year on at least weekly to be found acceptable by National standard	T0% clean	A0% clean	T1% clean	T1% clean	A1% clean	T2% acceptable	T5% acceptable	T5% acceptable

Employees: Pollution Control					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	3	3	3	0	0%
7 - 9	6	8	6	2	25%
10 - 12	7	15	7	8	53%
13 - 15	9	15	9	6	40%
16 - 18	11	21	11	10	48%
19 - 20	18	30	18	12	40%
Total	55	93	55	38	41%

Financial Performance: Pollution Control					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2 520 809	2 746 775	2 854 939	2 774 977	1%
Expenditure:					
Employees	1 173 603	1 340 105	1 277 933	1 252 225	-7%
Repairs and Maintenance	106 080	91 693	261 977	260 657	184%
Other	1 470 068	1 538 830	1 771 113	1 659 173	8%
Total Operational Expenditure	2 749 751	2 970 628	3 311 023	3 172 055	7%
Net Operating Surplus / (Deficit)	(228) 941)	(223) 853)	(456) 084)	(397) 078)	77%
T 3.4.8					

Capital Expenditure Year 2024/2025: Pollution Control					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	100 200	105 200	104 011	4%	

**Capital Expenditure Year 2024/2025:
Pollution Control****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Ward priority project: ward 9 (park in front of caprivi)	500 000	499 960	499 960	0%	
Specialised Equipment (Operational Equipment)	5 000 000	5 000 000	4 992 449	0%	
Cycle track and park equipment cnr Bucaneer and Alloutte street Impala Park	500 000	500 000	-	-100%	
Ward priority need: ward 23 brentwood park and northvillia park	500 000	500 000	499 280	0%	
Ward priority needs: ward 89 fencing olifantsfontein park	500 000	500 000	463 171	-7%	
Request to upgrade Boet Henning Park in Davidson Road	500 000	500 000	493 331	-1%	
Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	300 000	300 000	276 322	-8%	
Construct Metro Parks Depots Katlehong 2 (Katlehong 2)	11 700 000	11 700 000	11 449 932	-2%	
Ward Priority Needs: Ward 73 New Modder/ Kingsway Park	600 000	600 000	599 977	0%	
Ward Priority Projects: Ward 68	600 000	600 000	516 439	-14%	
Specialised Vehicles (less than 2 seats) (Operational Equipment)	40 000 000	40 000 000	39 745 767	-1%	
DEVELOPMENT WELTEVREDEN WASTE SITE (STOR	-	4 998 898	4 998 897	#DIV/0!	
Develop Simmer & Jack Waste site (Cell 8 and Stormwater)	20 000 000	7 686 271	7 686 271	-62%	
Facilities, Upgrade and construction of	12 000 000	-	-	-100%	

**Capital Expenditure Year 2024/2025:
Pollution Control****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
facilities: Benoni Repairs (Benoni)					
RIETFontein UPGRADING OF FACILITIES. (SPR)	-	2 998 257	2 998 256	#DIV/0!	
Upgrading of Platkop landfill site	3 000 000	14 590 111	14 590 111	386%	
Establishment of park at Cnr Mnyani and Buthelezi Street in Phenduka Section.	500 000	499 095	499 095	0%	
ROOIKRAAL UPGRADING OF FACILITIES	-	4 727 408	4 727 408	#DIV/0!	
Supply of Bulk Containers (Corporate)	4 000 000	9 000 000	8 974 101	124%	
T 3.13.6					

COMMENTS ON THE PERFORMANCE OF POLLUTION CONTROL OVERALL

The largest project with regards to pollution control has been on prolonging the air space for the landfill sites. Simmer and Jack have preparatory work for the new cell development completed. There have also been infrastructure upgrades for the Rooikraal and Rietfontein landfill sites. In addition, new compactor trucks have been procured to enhance waste collection through the internal fleet. This adds to the existing fleet and decreases the burden on older unreliable trucks. One area focus has been on Explaining the priority of the four largest capital projects and explain the variations from budget for net operating and capital expenditure. Confirm your year 5 targets set out in the IDP schedule can be attained within approved budget provision and if not then state how you intend to rectify the matter. Explain the priority of the four largest capital projects and explain variances from budget for net operating and capital expenditure. Also explain any likely variation to the total approved project value (arising from year 0 and/or previous year actuals or expected future variations).

3.16 BIO-DIVERSITY; LANDSCAPE (INCL. OPEN SPACES); AND OTHER (EG. COASTAL PROTECTION)

Biodiversity refers to the variability among living organisms from all sources, meaning terrestrial, aquatic ecosystems, marine and the ecological complexes and how they interact. The main challenge remains the conversion of natural habitat types into cultivation land, grazing land, urban developments, forestry, mining, and industries. On the other hand, and the invasion by alien plant species, continues to pose a substantial threat to terrestrial and aquatic biodiversity. Invasive alien species are plants, animals, pathogens and other living organisms that are non-native to an ecosystem, and that may cause economic or environmental harm and directly or indirectly adversely affect human health. In particular, they impact adversely upon biodiversity, causing a decline or elimination of native species through competition, predation, or transmission of pathogens and the disruption of local ecosystems. Alien invasive vegetation has become a widespread problem in the city particularly around water bodies. Communities are involved in the EPWP and EPEP programmes that have been initiated to deal with the problem. In some instances, local communities have organised themselves to look after water bodies in their neighbourhoods. Many of the efforts are to manage and control the spread of aquatic alien invasive vegetation. Provide brief introductory comments. Set out your top 3 service delivery priorities and the impact you have had on them during the year. Explain the measures taken to improve performance and the major efficiencies achieved by your service during the year. Refer to support given to those communities that are living in poverty.

221

Employees: Bio-Diversity; Landscape and Other					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	3	3	3	0	0%
7 - 9	6	8	6	2	25%
10 - 12	7	15	7	8	53%
13 - 15	9	15	9	6	40%
16 - 18	11	21	11	10	48%
19 - 20	18	30	18	12	40%
Total	55	93	55	38	41%

Financial Performance Year 0: Bio-Diversity; Landscape and Other R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	120	125	100	95	-32%
Expenditure:					
Employees	125	244	250	248	2%
Repairs and Maintenance	25	244	250	248	2%
Other	45	244	250	248	2%
Total Operational Expenditure	195	732	750	744	2%
Net Operational Expenditure	75	607	650	649	6%

Capital Expenditure Year 2024/2025: Bio-Diversity; Landscape and Other R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	100 200	105 200	104 011	4%	
Ward priority project: ward 9 (park infront of caprivi)	500 000	499 960	499 960	0%	

**Capital Expenditure Year 2024/2025:
Bio-Diversity; Landscape and Other**
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Specialised Equipment (Operational Equipment)	5 000 000	5 000 000	4 992 449	0%	
Cycle track and park equipment cnr Bucaneer and Alloutte street Impala park	500 000	500 000	-	-100%	
Ward priority need: ward 23 brentwood park and northvilla park	500 000	500 000	499 280	0%	
Ward priority needs: ward 89 fencing olifantsfontein park	500 000	500 000	463 171	-7%	
Request to upgrade Boet Henning Park in Davidson Road	500 000	500 000	493 331	-1%	
Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	300 000	300 000	276 322	-8%	
Construct Metro Parks Depots Katlehong 2 (Katlehong 2)	11 700 000	11 700 000	11 449 932	-2%	
Ward Priority Needs: Ward 73 New Modder/ Kingsway Park	600 000	600 000	599 977	0%	
Ward Priority Projects: Ward 68	600 000	600 000	516 439	-14%	
Specialised Vehicles (less than 2 seats) (Operational Equipment)	40 000 000	40 000 000	39 745 767	-1%	
DEVELOPMENT WELTEVREDEN WASTE SITE (STOR	-	4 998 898	4 998 897	#DIV/0!	
Develop Simmer & Jack Waste site (Cell 8 and Stormwater)	20 000 000	7 686 271	7 686 271	-62%	
Facilities, Upgrade and construction of facilities: Benoni Repairs (Benoni)	12 000 000	-	-	-100%	

**Capital Expenditure Year 2024/2025:
Bio-Diversity; Landscape and Other**
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
RIETFontein UPGRADING OF FACILITIES. (SPR)	-	2 998 257	2 998 256	#DIV/0!	
Upgrading of Platkop landfill site	3 000 000	14 590 111	14 590 111	386%	
Establishment of park at Cnr Mnyani and Buthelezi Street in Phenduka Section.	500 000	499 095	499 095	0%	
ROOIKRAAL UPGRADING OF FACILITIES	-	4 727 408	4 727 408	#DIV/0!	
Supply of Bulk Containers (Corporate)	4 000 000	9 000 000	8 974 101	124%	
T 3.13.6					

COMMENT ON THE PERFORMANCE OF BIO-DIVERSITY; LANDSCAPE AND OTHER OVERALL

The City of Ekurhuleni made steady progress in biodiversity conservation and landscape management during the 2024/25 financial year.

COMPONENT F:

HEALTH

The City of Ekurhuleni through its Health and Social Development Department provides health and social services that are inclusive of a comprehensive package of Primary Health Care (PHC) services through the District Health Services platform. The prevailing health and social needs as key strategic drivers drive the delivery of these services as per the amended National Health Act, 61 of 2003 as amended which provides a framework for a structured uniform health system within South Africa, considering the obligations promulgated by the Constitution and other laws on the National, Provincial and Local Governments about health services.

The key service delivery priorities during the 2024/25 reporting period were: - to: (i) reduce HIV infection in the general population to below 15%; (ii) reduce Vertical Transmission of HIV from Mother-To-Child to below 0,75%; and (iii) increase access to Antiretroviral Therapy by increasing the number of patients initiated on Antiretroviral Therapy, thus increasing the life expectancy of citizens within the City of Ekurhuleni.

A total of twenty-four thousand, five hundred and seventy-five (24575) clients tested positive for HIV, which is approximately 1.8% through HIV Counselling and Testing Services (HTS) programme in the City's health facilities and through HTS Campaigns compared to thirty-one thousand seven hundred and nine (31 709), which was 2.2% in the previous financial year.

These Campaigns were also conducted in the informal settlements around the City of Ekurhuleni. This achievement could be attributed to among others, robust implementation of HIV and AIDS interventions in terms of the awareness campaigns and HTS coverage across the City. An HIV transmission rate from Mother-To-Child of 0.3% was achieved against a national target of less than 0.75%. This achievement could also be attributed to among others, improved implementation of the Vertical Transmission Prevention Programme (Mother-to-Child Transmission) interventions and proper policy implementation and continuous monitoring.

A total of twenty thousand two hundred and thirty-five (20 235) clients were enrolled on City of Ekurhuleni antiretroviral treatment against a target of twenty-seven thousand (27,000). This decline was not in line with the Universal Test and Treat Strategy to have more patients having a better prospect of living a healthy and long life.

3.17 CLINICS

The overall objectives of the Clinics section of the city are to ender Primary Health Care Core Package of Services in collaboration with Gauteng Department of Health at 93 PHC facilities, as follows:

- Improve Child and Maternal Health Status through.
- Expanded Programme on Immunisation and Outbreak response.
- Adolescent and Youth Friendly Services.
- Child Health including Developmental Assessment & Growth Monitoring.
- Nutritional Services for prevention of Malnutrition.
- Integrated Management of Childhood Illnesses.
- Vertical transmission Prevention (VTP) of HIV (Mother-to-Child of HIV)
- Antenatal and Postnatal Care.
- Women's Health (Cancer prevention and screening).
- Reproductive Health (Family Planning and Termination of Pregnancy).
- Men's Health (Prostate cancer screening and Medical Male Circumcision).
- education and prevention of lifestyle diseases (Health Promotion).
- Management of Acute, and Chronic Diseases.
- HIV/AIDS, Sexually Transmitted Infection and Tuberculosis Control.

- Combat HIV and AIDS through improved access to Multi-sectoral HIV/AIDS Programme.
- Conduct Door-to-door HIV/AIDS Education Programme through the Community.
- Support Programme.
- Stakeholder engagement; and Coordination of Ekurhuleni AIDS Council.

SERVICE STATISTICS FOR HEALTH INSPECTION, Etc

Employees: Clinics					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	171	232	168	64	28%
4 - 6	277	304	259	45	15%
7 - 9	242	288	236	52	18%
10 - 12	624	683	469	214	31%
13 - 15	111	152	92	60	39%
16 - 18	10	17	14	3	18%
19 - 20	0	1	0	1	100%
Total	1435	1677	1238	439	26%

Financial Performance: Clinics					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	209 896	216 107	216 227	216 308	0%
Expenditure:					
Employees	1 090 331	1 399 472	1 275 408	1 083 353	-23%
Repairs and Maintenance	4 293	4 754	4 754	4 124	-97%
Other	103 530	119 149	119 149	126 723	6%
Total Operational Expenditure	1 194 154	1 523 374	1 399 310	1 210 200	-21%
Net Operating Surplus / (Deficit)	(984) 258)	(1 307) 267)	(1 183) 083)	(993) 892)	-24%
T 3.19.5					

Capital Expenditure Year 2024/2025: Clinics					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1 000 000,	1 000 000,	1 000 000,	0%	
Specialized Equipment(Operational Equipment)	1 000 000,	1 000 000,	1 000 000,	0%	

COMMENT ON THE PERFORMANCE OF CLINICS OVERALL

Initially, the capital budget of R1,000,000 was approved for the supply and delivery of specialised equipment to support the provision of quality services at Primary Health Care facilities. However, the procurement was not concluded due to legal and compliance risks cited emanating from the underfunded mandate in the provision of PHC services by the Gauteng Department of Health. The department instead made a submission for the procurement of laptops to the ICT department.

3.18 AMBULANCE SERVICES

The City of Ekurhuleni Ambulance Services is rendered on an agency basis for Gauteng Provincial Government (GPG), as an integral part of the Fire Services, in terms of the Fire Brigade Services Act 99 of 1987, within the obligations laid down in the Memorandum of Understanding between GPG and CoE. The Memorandum of understanding was renewed on a year-to-year basis for the 2019/20 financial year. However, the MOU for the rendering of ambulance services between the City of Ekurhuleni and the GPG was terminated and ended on 30 June 2020. At this stage, the CoE does not render ambulance service since the 2020/21 financial year.

3.19 HEALTH INSPECTION; FOOD AND ABBATOIR LICENSING AND INSPECTION

Food safety remains one of the critical functions carried out by the Environmental Health Division within the Community services department. Formal and Informal food premises are audited on monthly basis to ensure that food exposed for sale to the community is fit for human consumption. The audit is also aimed at ensuring that food premises and food handlers comply with minimum health requirements and are issued with Certificate of Acceptability (CoA) promulgated under the Foodstuff Cosmetics and Disinfectants Act (Act 54, 1972) to prevent and control foodborne diseases in the community. To improve and maintain compliance, the division embarks on extensive food and chemical safety blitzes taking place three times a week in all regions. This operation is joined by other stakeholders with interest in security and food safety. The target is to ensure that there is 100% compliance on all food premises and non-compliant premises are assisted to comply or issued with prohibition or closure notices. The annual target for 2024/25 is set at 84%. The division also empowers the community and informal food traders by providing training and education on food and chemical safety practices.

Employees: Health Inspection and Etc					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0%
4 - 6	0	23	15	8	35%
7 - 9	1	15	9	6	40%
10 - 12	12	125	103	22	18%
13 - 15	4	35	21	14	40%
16 - 18	2	3	2	1	33%
19 - 20	0	0	0	0	0%
Total	19	201	150	51	25%

Financial Performance: Health Inspection and Etc					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	896 209	107 216	227 216	308 216	0%
Expenditure:					
Employees	331 1 090	472 1 399	408 1 275	353 1 083	-23%
Repairs and Maintenance	293	754 4	754 4	124	-97%
Other	530 103	149 119	149 119	723 126	6%
Total Operational Expenditure	154 1 194	374 1 523	310 1 399	200 1 210	-21%
Net Operating Surplus / (Deficit)	(984 258)	(1 307 267)	(1 183 083)	(993 892)	-24%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.19.5					

**Capital Expenditure Year 2024/2025:
Health Inspection and Etc**
R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1 000 000,	1 000 000,	1 000 000,	0%	
Specialized Equipment(Operational Equipment)	1 000 000,	1 000 000,	1 000 000,	0%	

COMMENT ON THE PERFORMANCE OF HEALTH INSPECTION OVERALL

There was no capital budget allocation for the Environmental Health programme.

COMPONENT G:

SECURITY AND SAFETY

The core objective is based on Constitutional, Legislative and Functional Mandates. It is required to perform its function in accordance with certain prescribed acts, regulations, and by-laws, which guide and inform the strategies, policies, procedures, and practices. These obligations largely define the mandate of the Service as well as the nature in which it needs to conduct its business, which is within a highly regulative environment.

3.20 POLICE

Fighting and preventing all acts of criminality holds the promise for improving residents' quality of life and to feel safe in the city. Without the prevalence of safety and security, the socio-economic rights of residents cannot be realised. The risk is that crime and lawlessness pose instability within the city, which requires focused and dedicated approach to managing safety.

Building effective community partnership for safety is imperative. The city police division implemented dedicated mechanism to promote effective traffic policing, subject to any legislation relating traffic law enforcement. It further conducts policing of municipal by-laws and regulations and serve to prevent crime.

Metropolitan police play a very vital and active role in crime prevention. The police division undertook various activities in fighting crime. Amongst others, include implementation of interventions to reduce crime and related incidents, road policing as part of strategy visibility aimed at reducing road fatalities and by-law enforcement policing.

The city licensing services includes provision of learner testing centres, motor vehicle registration authority and vehicle testing. The licensing centres are responsible for provision of registration and the licensing of motor vehicles, testing learner and driver licencing and renewal and testing of roadworthiness of vehicles. In its endeavour to promote accessibility of licensing services to previously

disadvantage areas. The city is implementing a project aimed at closing the gap between the availability of licensing services. The project of establishing a MVRA/DLTC Katlehong is underway.

Metropolitan Police Service Data					
	Details	Year -1	Year 0		Year 1
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Number of road traffic accidents during the year	405	370	372	365
2	Number of by-law infringements attended	3413	3000	27	3000
3	Number of police officers in the field on an average day	2437	2609	2736	3350
4	Number of police officers on duty on an average day	2609	3268	3094	3798
T 3.20.2					

Concerning

Variations in this regard are unpredictable, as officers are assigned to precincts and given various tasks throughout their shifts, and these do not exclude primary functions as traffic officers. This means they can be recalled at any anytime to assist in any of the situations which may be applicable to them. This imply that they can be summoned to be part of joint operations with SAPS, RTMC etc.

Police Policy Objectives Taken From IDP									
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
Reduction in road accidents	x% reduction in road accidents over the target for the previous year	T0% reduction in year 1	A0% reduction in year 1	T1% reduction in year 0	T1% reduction in year 0	A1% reduction in year 0	T2% reduction in year 1	T5% reduction in year 3	T5% reduction in year 3
Reduction in road accidents	Reduction in road accidents	399	401	392	405	372	365	Decrease 2% of baseline	Decrease 2% of baseline
Improved by-law compliance	Number of planned by-law enforcement policing operations implemented	100	181	120	130	148	140	140	140
Improved community safety	Percentage increase in interventions to reduce crime and related incidents	360	558	400	410	648	420	420	420
Improved road safety and citizen compliance	Percentage Increase in road policing citations	1%	1,87%	9%	2%	-38,00%	Increase 2% on Baseline	Increase 2% on Baseline	Increase 2% on Baseline

Employees: Police Officers					
Job Level	Year -1	Year 0			
Police	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
Administrators	No.	No.	No.	No.	%
Chief Police Officer & Deputy					
Other Police Officers					
0 - 3	20	35	21	14	40%
4 - 6	1483	1653	1454	199	12%
7 - 9	1750	1975	1723	252	13%
10 - 12	343	477	356	121	25%
13 - 15	75	101	75	26	26%
16 - 18	23	39	28	11	28%
19 - 20	1	2	1	1	50%
Total	3695	4282	3658	624	15%

Financial Performance: Ekurhuleni Metro Police Department					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	982 684	1 155 576	1 178 245	536 685	-54%
Expenditure:					
Employees	2 412 994	2 518 552	2 400 121	2 388 311	-5%
Repairs and Maintenance	27	2 023	2 023	667	-67%
Other	1 333 336	1 257 380	1 364 380	953 374	-24%
Total Operational Expenditure	3 746 357	3 777 956	3 766 524	3 342 353	-12%
Net Operating Surplus / (Deficit)	(2 763 673)	(2 622 380)	(2 588 279)	(2 805 668)	7%
T 3.20.5					

**Capital Expenditure Year 2024/2025:
Ekurhuleni Metro Police Department
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	30 000	40 000	39 988	33%	
Vehicles	15 000	25 000	24 988	67%	
Establish MVRA/DLTC Katlhong (Katlhong 1)	15 000	15 000	15 000	0%	
T 3.20.6					

COMMENT ON THE PERFORMANCE OF POLICE OVERALL

It is evident that a combination of factors contributes to the increased incidence of accidents during these times. Un-roadworthy vehicles, often due to inadequate maintenance or disregard for safety standards, pose a significant threat to all road users. Driving under the influence of alcohol or drugs dramatically impairs judgment and reaction times, leading to preventable tragedies. Speeding remains a persistent issue, with drivers often underestimating the dangers of high speeds, especially in variable road conditions. Unsafe overtaking manoeuvres, which may stem from impatience or misjudgement, can result in head-on collisions or force other drivers to take evasive action, potentially causing further accidents. Driver fatigue is another critical concern, as it can lead to decreased awareness and slower response times. Lastly, the overloading of passengers, particularly in public transport vehicles like taxis, minibuses, and buses, not only compromises the vehicle's handling but also increases the severity of accidents should they occur.

These factors are not isolated; they often interact in complex ways to exacerbate the risks. For instance, a fatigued driver may be more likely to engage in unsafe overtaking, or a speeding vehicle may be more difficult to control if it is un-roadworthy. The summary underscores the multifaceted nature of road safety challenges and the need for comprehensive strategies to address them. This includes rigorous enforcement of traffic laws, public education campaigns to raise awareness about the dangers of risky driving behaviours, and improvements in vehicle safety standards. Additionally, there should be a focus on infrastructure development to ensure roads are safe and forgiving of human error. The implementation of effective public transportation systems can also reduce the number of vehicles on the road, thereby decreasing the likelihood of accidents. Moreover, during festive periods, when there is a surge in travel activity, special measures such as increased traffic monitoring and the provision of rest areas for long-distance drivers could be beneficial.

The city will keep fighting acts of crime to ensure the community are and feel safe in the coming year in collaboration with other law enforcement agencies.

3.21 FIRE SERVICES

The Fire Services in Ekurhuleni renders firefighting services, fire prevention services, rescue services, hazardous material response, public education, risk management, training, and humanitarian services to the community, in terms of the Constitution, which makes it a local government competency in terms

of the Fire Brigade Services Act 99 of 1987 and the Emergency Services By-laws Provincial Gazette no 60 of 22 February 2006.

Ekurhuleni renders the services from 30 fire stations throughout the jurisdictional area, with plans to expand the number of fire stations to ensure equitable service provision based on the risk profile of the city.

The top three service delivery priorities for the fire service are:

- Improved response times to lower losses during incidents.
- Public education to lower fire risks to property and life in high-risk areas; and
- By-law enforcement and fire safety compliance inspections to lower incidents and losses during incidents.

The response times to lower losses during incidents averaged 14 minutes. The response times within the set targets remained similar. The response times of 60% of callouts were within the set standards as per SANS 10090.

A total of 211 schools were visited as part of the public education programme to lower fire risks in high-risk areas and assisted with the establishment of emergency plans. A total of 38896 people reached through 671 public safety education events that were conducted during the year under review.

By-law enforcement and fire safety compliance inspections to lower incidents and losses during incidents was regularly conducted. Number of Regulatory Fire Inspections conducted (FiREAD)	1020
Percentage of Fire Safety Compliance (FiREAD)	93%
Number of Building Plans Scrutinised	1346
Number of Building Plans Approved	1285
Number of Rational Designs Reviewed	226
Number of Land Use Applications Reviewed	776
Number of Classified Activities Inspections (dangerous goods/flammables, etc.)	2853
Number of Inspections in response to Fire Safety Complaints	16
Number of Classified Activities Certificates of Registration Issued	2528
Number of Fire Safety Clearance Certificates Issued	263
Number of Order to Comply issued	446

Metropolitan Fire Service Data					
	Details	2022/23	2023/24		2024/25
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Total fires attended in the year	3921	3438	5728	5806
2	Total of other incidents attended in the year	1970	2000	1518	1534
3	Average turnout time - urban areas	8 minutes	10 minutes	10 minutes	10 minutes
4	Average turnout time - rural areas	Not applicable	Not applicable	Not applicable	Not applicable
5	Fire fighters in post at year end	988	1100	826	826
6	Total fire appliances at year end	135	135	135	137
7	Average number of appliances off the road during the year	93	93	100	99

Fire Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	2022/23		2023/24			2024/25		
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year			Current Year	*Following
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(xi)	(x)
Service Objective xxx									
Turnout time compared to National guidelines	% turn out within guidelines (total number of turn outs)	T0% within guidelines	A0% within guidelines or x if x is larger	T1% within guidelines or A0% if that is larger	70% within guidelines or A0% if that is larger	A1% within guidelines	75% within guidelines or A1 if that is larger; (xxxxx emergency turn outs in year)	95% within guidelines or A4 if that is larger; (xxxxx emergency turn outs in year)	60% within guidelines or A4 if that is larger; (xxxxx emergency turnouts in year)
% COMPLIANCE WITH THE PRESCRIBED ATTENDANCE TIMES FOR FIRE RISKS CATEGORIES AS PER SANS 10090	% turn out within guidelines (total number of turn outs)	82,00%	82,00%	81%	75,00%	81,60%	77,00%	72,41%	70,48%
Number of Risk Based Fire Inspections & Fire Safety Audits conducted	Number of Risk Based Fire Inspections & Fire Safety Audits conducted	2000	2000	2000	2000	2106	1000	1351	1020

Fire Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	2022/23		2023/24			2024/25		
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year			Current Year	*Following
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(xi)	(x)
Number of new fire engines procured	Number of new fire engines procured	3	3	2	2	2	0	2	0
Number of new fire stations constructed	Number of new fire stations constructed	0	2	0	1	0	1	0	1

Employees: Fire Services					
Job Level	Year -1	Year 0			
Fire Fighters	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
Administrators	No.	No.	No.	No.	%
Chief Fire Officer & Deputy					
Other Fire Officers					
0 - 3	1	34	9	25	74%
4 - 6	81	96	79	17	18%
7 - 9	829	1090	820	270	25%
10 - 12	165	210	162	48	23%
13 - 15	21	39	21	18	46%
16 - 18	6	8	5	3	38%
19 - 20	0	0	0	0	0
Total	1103	1477	1096	381	26%

Financial Performance: Fire Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	154 31	857 35	857 35	120 42	17%
Expenditure:					
Employees	092 882	003 989	510 963	847 913	-8%
Repairs and Maintenance	151	176 1	176 1	–	-100%
Other	088 55	674 64	674 64	165 71	10%
Total Operational Expenditure	331 937	853 1 054	361 1 029	012 985	-7%
Net Operating Surplus / (Deficit)	(176) (906)	(995) (1 018)	(503) (993)	(892) (942)	-7%
T 3.22.5					

**Capital Expenditure Year 2024/2025:
Fire Services****R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	30 500	500 30	223 30	-1%	
Other Equipment (EMS) (Operational Equipment)	1 500	500 1	749	-50%	
Upgrading of Etwatwa	8 000	–	–	-100%	
Elandsfontein/Isando Fire Station	13 000	–	–	-100%	
Katlehong Fire Station (Katlehong 1)	2 000	000 23	526 23	1076%	
Upgrade Tsakane Fire Station	3 000	000 3	044 3	1%	
Upgrade Leon Ferreira Fire Station	3 000	000 3	904 2	-3%	
T 3.22.6					

COMMENT ON THE PERFORMANCE OF FIRE SERVICES OVERALL

The four biggest capital projects that the fire services component of the city has been implementing during the period under review are the following:

- Katlehong Fire Station- The project is in the construction phase, to be finalised in the 2024/25 financial year.
- Isando/Klopperpark Fire Station- The project is in the construction phase but has been halted due to a legal dispute over the termination of a contractor appointment, the construction will resume as soon as the legal dispute has been finalised.
- Upgrading of Vosloorus Fire Station- The project is in the design phase, with the construction phase to start in the 2023/24 financial year.
- Upgrading of Etwatwa fire Station- The construction phase has been finalised in the 2022/23 financial year. Funds that have also been provided on the 23/24 and 24/25 financial years will be moved to Katlehong Fire station to finalize the project.

Repairs and maintenance of fire engines has been a challenge in the current financial year, and this exposed the city to compete with private fire services which are not regulated to perform fire services function in accordance to Fire Brigade Services Act, 99 of 1987. Furthermore filling of critical position has affected the performance of the service and this has affected fire and rescue operations, fire safety and code enforcement.

3.22 OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER)

The City's Disaster Management Service in the financial year under review i.e. 2023/2024 has been able to focus more on the pro-active services due to the absence of any disaster declaration, in terms of the Disaster Management Act, Act 57 of 2002. The Disaster Management Service, amongst other service targets, sets out to achieve three (3) important priorities, which were achieved in 2024/2025 Financial Year. The three (3) important priorities were:

The establishment of Schools Emergency Response Teams (SERT) in nine (9) schools across the City, The Disaster Management Service managed to establish twelve (12) instead of nine (9) Schools Emergency Response Teams.

The schools, in which the Schools Emergency Response Teams were established, were the following:

- Bedfordview High School
- Midstream Collage
- Sonrise Christian School
- Taal-Net Training Institute
- Phumula Secondary School
- Germiston High School
- Mpilisweni Secondary School
- Palmridge Secondary School
- Vezukhono Secondary School
- Quantum Secondary School
- Langaville Secondary School
- Esibonewelwesi Secondary School

The purpose to establish the Schools Emergency Response Teams (SERT) is to build emergency and disaster resilience and prepare the schools' capacity to respond to emergencies and disasters in case they happen in their premises. Therefore, SERT are the preparedness and response mechanism for the schools in case of emergencies and disasters in the communities.

The completion of the five (5) Critical Infrastructural Contingency Plans (CICP).

The City's Disaster Management Service managed to complete the following Critical Infrastructural Contingency Plans:

- For the first (1st) quarter CICP: The Thembisa (Emkhathini) Main Clinic - Critical Infrastructural Contingency Plan was completed.
- For the second (2nd) quarter CICP: The Boksburg North Clinic: Primary Health Care and Boksburg Civic Centre Clinic - Critical Infrastructural Contingency Plan were completed.
- For the third (3rd) quarter CICP: The Springs Clinic: Primary Health Care - Critical Infrastructural Contingency Plan was completed.
- For the fourth (4th) quarter CICP: The Gillooly's Interchange Flooding Plan - Critical Infrastructural Contingency Plan was completed.

The purpose to draft and institute the Critical Infrastructural Contingency Plans is to prepare and avoid the loss of the mission critical service infrastructure due to emergencies and disasters. The CICP gives the owners of the infrastructure a plan to limit and avoid the instance to loss to the mission critical services due to infrastructure failures. Thus, it provides guarantees to service delivery to the communities.

The completion of the four (4) City's Disaster Management Plans.

The City's Disaster Management Services managed to review and complete the Departmental Disaster Management Plans for the following departments:

- Service Delivery Coordination (SDC) Department
- City Planning Department
- Human Settlement Department
- Communications, Marketing & Tourism Department

The purpose to draft and institute the Departmental Disaster Management Plans is to prepare the City's departments for emergencies and disasters within their mandate. The plans give the departments a blueprint in terms of their roles and responsibilities in an event of any emergencies and disasters. Moreover, the departments can establish pro-active mechanisms to reduce disaster risks that are as a result of their services or omission in their mandate.

Generally, in 2024/2024 Financial Year, the City's Disaster Management Service has been able to build preparedness and resilience mechanisms for some of the communities, specifically the identified schools in the city. It was also able to guide and assist the internal departments to have both the contingency and disaster plans to prepare for any form of emergencies and disasters.

In the process to achieve the above, the City's Disaster Management Service continued to institute the two pivotal measures which are to have its Disaster Management Advisory Forum and to report at the Corporate Risk Committee on the quarterly basis on the progress made in the city on the disaster risk reduction and mitigation measures as well as its emergency and disaster responses. Thus, the City's Disaster Management Service have perfected its processes and mechanisms to both build and maintain its disaster risk reduction and response measures.

SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

Service Statistics for Disaster Management:

In addition to the top three (3) service delivery priorities, the CoE Disaster Management Services coordinated disaster relief and disaster response efforts to the local communities who experienced local emergencies, for example shack fires and floods through the provisioning of emergency accommodation and humanitarian assistance. The service statistics below indicate the emergency calls in the Emergency Call Centre, emergency incidents responded to by the city's Disaster Management Services, and the event's applications processed by the services in the financial year 2024/2025.

EMERGENCY CALL CENTRE CALLS

TYPES	FINANCIAL YEAR: 2024/2025
Serviced (Answered) calls:	176,421 (98.51%)
Calls not serviced:	1,189 (1.49%)
All incidents captured:	49,514
All incidents dispatched within the standard level of acceptance:	42,889 (87%)
Structural fire calls:	9,195
All structural fires dispatched within standard level of acceptance:	7,884 (82.54%)

INCIDENTS RESPONDED TO BY CITY'S DISASTER MANAGEMENT SERVICES

Customer Care Area	Response to reported number of incidents	Number of informal structures affected	Number of backyard structures affected	Number of formal structures affected	Number of community members affected	Number of people injured	Number of fatalities
South	114	246	14	31	689	25	11
East	80	93	9	21	492	1	12
North	40	92	110	77	711	11	3
Total	264	431	133	129	1892	37	26
Provision of relief material by Disaster Management as well as co-ordination of support by CoE Departments as well as NGOs.							

EVENTS' APPLICATIONS: SAFETY AT SPORTS AND RECREATIONAL EVENTS

TERMS	NUMBER OF APPLICATIONS	COMPLIANT EVENTS		NON-COMPLIANT EVENTS	
		Low	Medium-high	Low	Medium-high
Quarter 1	143	33	2	101	7
Quarter 2	143	29	3	99	12
Quarter 3	89	23	3	60	3
Quarter 4	110	48	6	51	5
TOTAL	485	133	14	311	27

Moreover, the city's Disaster Management services conducted about forty-four (44) awareness campaigns in the financial year under review in the most vulnerable areas of the city, which included the informal settlements. The awareness campaigns were in both the major seasons, which is summer and winter months.

Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	0		1			2	3	
		Target	Actual	Target		Actual	Target	Target	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Critical Infrastructure Contingency Plans (CICP)	To ensure coordinated response to infrastructural life threatening incidents and / or disasters	4	4	4	4	4	4	4	4
Schools Emergency Response Teams (Teams)	To prepare schools to respond in event of disasters and / or emergency incidents.	9	9	9	9	9	9	9	9
Top 14 Disaster Hazard Assessment - Risk Mitigation Report	Ensure disaster risk reduction measures are in place in terms of prevention, mitigation and preparedness.	4	4	4	4	4	4	4	4
Disaster Management Advisory Forum Meetings	To provide a mechanism for relevant role-players to consult one another and to coordinate their actions on matters relating to disaster management.	4	4	4	4	4	4	4	4

T 3.22.3

Employees: Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	0	0	0	0%
4 - 6	4	2	1	1	50%
7 - 9	132	163	126	37	23%
10 - 12	25	24	16	8	33%
13 - 15	12	24	11	13	54%
16 - 18	7	4	2	2	50%
19 - 20	0	0	0	0	0%
Total	181	217	156	61	28%
T 3.22.4					

**Financial Performance: Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc
R'000**

Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	154 31	857 35	857 35	120 42	17%
Expenditure:					
Employees	092 882	003 989	510 963	847 913	-8%
Repairs and Maintenance	151	176 1	176 1	—	-100%
Other	088 55	674 64	674 64	165 71	10%
Total Operational Expenditure	331 937	853 1 054	361 1 029	012 985	-7%
Net Operating Surplus / (Deficit)	176) (906	995) (1 018	503) (993	892) (942	-7%
T 3.22.5					

**Capital Expenditure Year 2024/2025:
Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	500 30	500 30	223 30	-1%	
Other Equipment (EMS) (Operational Equipment)	500 1	500 1	749	-50%	
Upgrading of Etwatwa	000 8	–	–	-100%	
Elandsfontein/Isando Fire Station	000 13	–	–	-100%	
Katlehong Fire Station (Katlehong 1)	000 2	000 23	526 23	1076%	
Upgrade Tsakane Fire Station	000 3	000 3	044 3	1%	
Upgrade Leon Ferreira Fire Station	000 3	000 3	904 2	-3%	
T 3.22.6					

COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL OF PUBLIC NUISANCES, OVERALL

The City's Disaster Management Services has no major capital project to report on in the financial year 2024/2025

COMPONENT H: SPORT AND RECREATION

The National Sport and Recreation Plan find expression in the National Development Plan (NDP). The NDP stipulates that sport plays a significant role in promoting wellness and social cohesion, and treats sport as a crosscutting issue, with related proposals in the chapters on education, health and nation building. The NDP sets out five long-term nation building imperatives for South Africa, and these are as follows:

- Fostering constitutional values
- Equal opportunities, inclusion, and redress
- Promoting social cohesion across society
- Active citizenry and leadership
- Fostering a social compact in the sporting fraternity at a Strategic Planning

The National Sport and Recreation Plan (NSRP) encourage growth and development of the sport and recreation sector and the equitable delivery of sport and recreation services to all residents to ensure that South Africa is both "An Active and a Winning Nation".

The NSRP identifies the following three pillars for the development of sport & recreation in South Africa:

- An Active Nation
- A Winning Nation
- Enabling Environment for sport & recreation participation

Active Nation

This pillar comprises of three strategic objectives, namely:

- Recreation
- School Sport; and
- Participation Promotion Campaigns

Winning nation

This pillar comprises of five strategic objectives, namely:

- Talent identification and development
- Athlete and coach support programme
- Domestic competitions
- International competitions; and
- Recognition system

Enabling environment

An enabling environment is required for the delivery of the abovementioned two pillars. To achieve this, the following strategic areas have been identified in the NSRP:

- Facilities
- Clubs
- Sports Councils
- Athlete Commissions
- Coaches' Commission
- Administrators and Technical Officials' Commission
- Academy System
- Sports House
- Sports Information Centre
- Education and Training
- Volunteers
- International Relations
- Financial Resources; and
- Sports Broadcasting and Sponsorships

3.23 SPORT AND RECREATION

Sport and Recreation focuses on four primary areas of delivery namely, Recreation and Aquatic Programmes, Community Sport Programmes, Sport Excellence Programmes and Sport and Recreation Liaison Programmes. Sport and Recreation supports the vision and mission of the Department through the following objectives:

- Enhanced access to SRAC programmes through community structures.
- Established SRAC developmental networks.
- Capacitated communities through provisioning of fundamental development programmes.
- Developed and implemented SRAC integrated mass participation programmes that meet the needs of diverse segments of the EMM population.
- Supported and nurtured talented individuals particularly from the disadvantaged groups through a coordinated system.
- Increased access to SRAC facilities in line with approved minimum norms and standards.
- High performance culture and compliance to policies and regulations.
- Digitised divisional operations for instant access to data and enable ease of access to collaborators, partners, and beneficiaries.

The main aim of the divisional programmes is the promotion of an active and healthy lifestyle through mass participation, school sport, Early Childhood Development, as well as facilitate the development of identified talented athletes and hosting of events. These programmes also contribute towards social cohesion and the creation of capacitated communities.

Recreation Programmes Delivered

1. Aerobics
 - Kiddies Games
 - Active ageing / Golden Games
 - Spirit Games
 - Youth at risk

2. Sport Programmes Delivered

- Netball Sub Regional Leagues
- Basketball
- Volleyball
- Badminton
- Table Tennis
- Parkrun
- Street Mile
- Skateboarding
- Disability Sport Programme

Sport and Recreation Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
<i>Service Indicators</i>		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Increased participation of learners in SRAC school activities	Safety, social cohesion and food security	307	521	307	2-Nov-00	527	307	307	307
	(Sports cultural and creative industries)								
Developed and implemented SRAC integrated mass participation programmes that meet the needs of diverse segments of the COE population	Implementation of Sport and Recreation Programmes	35	28	35	35	52	35	35	35
Capacitated communities through provisioning of fundamental development programmes	Number of post support programmes for Sport and Recreation	9	21	9	9-Jan-00	24	9	9	9

Employees: Sport and Recreation					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	268	402	254	148	37%
4 - 6	285	430	243	187	43%
7 - 9	46	82	42	40	49%
10 - 12	58	63	50	13	21%
13 - 15	14	15	8	7	47%
16 - 18	3	3	2	1	33%
19 - 20	1	0	0	0	0%
Total	675	995	599	396	40%

Financial Performance: SRAC - Sport and Recreation					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	749 39	481 41	270 43	776 43	6%
Expenditure:					
Employees	475 468	189 564	610 538	399 475	-16%
Repairs and Maintenance	667 15	122 21	122 21	811 6	-68%
Other	416 126	974 142	974 142	154 148	4%
Total Operational Expenditure	558 610	285 728	706 702	363 630	-13%
Net Operating Surplus / (Deficit)	809) (570	804) (686	435) (659	587) (586	-15%
T 3.23.4					

Capital Expenditure Year 2024/2025: Sport Recreation Arts and Culture					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	26 231	263 27	230 27	4%	

**Capital Expenditure Year 2024/2025:
Sport Recreation Arts and Culture
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
LIBRARIES OFFICE FURNITURE - SPORTS AND RECREATION	1 000	700	444	-56%	
Libraries ICT Equipment (Operational Equipment)	5 000	400	348	-93%	
Specialized Equipment (Library)	5 000	–	–	-100%	
Rehabilitate Actonville swimming pool	2 631	631	607	-1%	
Rehabilitate Alra Park stadium	300	300	–	-100%	
Rehabilitate Bakerton stadium	300	300	299	0%	
Upgrade Kempton Park swimming pool	5 000	000	940	19%	
Upgrade Moses Molelekwa art centre	6 000	000	660	-6%	
Extension of Bakerton Library	1 000	932	932	1093%	
T 3.12.6					

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL

Achievements: Repairs and Maintenance

Provision of interim services provided in the Informal Settlements: Grading of Informal sport fields.

- Target: 35
- Achieved: 19

Statistics: Grading of sport fields both Informal and Formal Settlement

GRADING OF INFORMAL SPORT FIELDS: 2024/25		
Areas	Number of Sport Fields	Number of Sport Field Graded
Area B	31	31
Area A&F	122	63
Area CD&E	84	59
Totals	237	153

Increased access to SRAC facilities through implementation of repairs and maintenance programs

Refurbishment of community halls and stadia

- Kwa Thema stadium (floodlights repairs)
- Sam Ntuli stadium (floodlight repairs)
- DH Williams Hall (repairs and maintenance)

IMS Report

- Total number of queries received in 2024/25 FY is 69
- Number of queries completed in standard delivery time is 67
- Number of queries completed outside standard delivery time is 2

STRATEGIC DELIVERIES ON SPORT AND RECREATION

Parkrun

The City of Ekurhuleni in conjunction with Park Run South Africa initiated the establishment of various park run events in the Ekurhuleni area.

Park Run is a 5km run/walk event that is hosted every Saturday morning at various venues. These events are open to everyone, free of charge and are safe and easy to take part in. The only requirement is to register online to get a personalised barcode number which is used as entry confirmation and results indicator. These events are organised by volunteers from the communities, and the success of the programme is directly linked to the volunteers. The involvement of the City is limited to finding suitable venues, the permission for the use thereof and advice for the compliance in terms of the SASRE Act.

Sixteen events have been established as part of the Division Sport & Recreation mass participation programme since 2016. The running of the various events on a weekly basis has proven to be highly appreciated by members of the communities. This is reflected in the number of participants at each venue and the consistent participation of the volunteers to ensure the events take place.

The aim is to establish a park run event in each of the communities in Ekurhuleni, subject to the availability of a suitable venues.

FIT FOR FREE” Ekurhuleni aerobics programme

The Fit for free” aerobics programme is a mass participation programme that aims at promoting healthy lifestyle within communities. The programme caters for all age groups, and it is implemented by community fitness clubs at various venues throughout the City of Ekurhuleni. This participation culminates into an annual marathon that is organised by the City in collaboration with community fitness clubs and the Provincial Department of Sport, Arts, Culture and Recreation.

During the State of the City Address (SOCA), the city made a commitment to revive aerobics in parks and open spaces. A total of 10 community fitness clubs has availed themselves in assisting the department in delivering on this commitment. “Fit for free” Ekurhuleni aerobics programme has grown tremendously over years with an average of more than 500 participants taking part in the aerobics marathon annually.

WATER SAFETY PROGRAMME

Water safety programme is a swimming and water awareness programme that seeks to expose young people to the aquatics environment and emphasises the importance of water safety. The primary aim of the water safety programme is to prevent drownings, to promote participation in swimming as a

sporting code and increase participation in aquatics activities in the City and thus forms a vital part of this aquatics programme.

This department has offered opportunities to unemployed youth within the City that can swim to undergo training to enhance their abilities in teaching those that are unable to swim how to be safe in and around water bodies and instil interest in them to excel and partake in various competitive aquatics activities. This exposure will also provide career path, business opportunities and change the demographics representation for young people in the aquatic sector.

Implementation of water safety programme resumed in 2023/2024 financial year and is continuing in the 2024/2025 financial year. The programme targets school going learners and bathers at the pools. The implementation of the programme entails capacitation of candidates, and the transfer of the skills acquired to the community of the City through the presentation of water safety education and the learn to swim programme.

The programme has benefited 48 primary schools, 59 early childhood centres and 199 bathers taking part in Learn to swim out of an overall total of 27,775 participants from inception to November 2024. During the month of December 2024, a total of 764 bathers took part in the Learn to swim programme. This programme will continue until the end of the current financial year.

STREET MILE (RACE)

The annual Street Mile Programme which is hosted as a collaboration between the Sport and Recreation Community Sport Section and the Street Mile organisers, including the local athletics clubs. The aim of the programme is to create an opportunity for the development of athletes in terms of track and field distance running.

The City of Ekurhuleni has embarked on a process to promote street mile running within the three regions of Ekurhuleni during 2014. These events were geographically spread to accommodate most of the previously disadvantaged areas. The main purpose of the programme is to create opportunities for athletes to participate in middle distance running. The Street Mile programme also serve as talent identification opportunity for Central Gauteng Athletics Development Programme.

VOLLEYBALL (VSA) LEVEL 1 COACHING COURSE

The Volleyball South Africa (VSA) Level 1 Coaching Course is a flagship of the Sport and Recreation Division and this year the division, together with Gauteng Department Sport, Arts, Culture and Recreation (GSACR), Ekurhuleni Volleyball Union as well as Volleyball South Africa, hosted this much anticipated course on the 9th, 10th, 16th and 17th November 2024 at the Sam Ntuli Indoor Sports Complex, Thokoza.

The project is a combined effort between the City of Ekurhuleni – Sport & Recreation Division, GSACR, Ekurhuleni Volleyball Union and Volleyball South Africa.

The VSA Level 1 Coaching Course drew interest from most volleyball-playing communities, as well as areas where volleyball is not popular, but there is interest in the sport.

A total of 30 candidates registered for the course. Twenty-five presented themselves for the course. Of the 25, 16 complied and successfully passed the theory and practical exams.

COMPONENT I:

CORPORATE POLICY OFFICES AND OTHER SERVICES

In keeping with the commitment to a responsive, accountable, effective and efficient local government system the City of Ekurhuleni embarked on a governance structure renewal/reform process which led to the review and amendment of numerous policies within the City.

The policies amended or newly developed cover the broad scope of key functions within the administrative wing of the municipality, amongst others these were in finance (meter reading and billing and accounting policies), risk management (business continuity management policy, municipal integrity framework), energy (free basic electricity policy), and real estate (property valuations guidelines and policy).

3.24 EXECUTIVE AND COUNCIL

The legislature is responsible for law making, oversight and public participation. These responsibilities include amongst others:

- Developing and adopting policies, plans and strategies; consideration of matters reserved for Council and approval of bylaws.
- Monitoring and reviewing the actions of the executive; proactive interaction with the executive and the administration, as well as monitoring of compliance with the constitutional obligations by the executive and the administration.
- Ensuring participatory governance by building relationships with communities, involving and empowering communities to enable meaningful participation.

The legislature comprises of Council, the Speaker of Council, The Chief Whip of Council, and two sets of Council Committees, namely Section 79 Portfolio Committees and Standing Committees. Roles and responsibilities of each are outlined below.

COUNCIL

The City of Ekurhuleni Council strives to achieve the objectives of local government as prescribed in Section 152 of the Constitution. Council is responsible for the approval of municipal bylaws, the IDP, budget and tariffs. Further, Council, through its various committees, monitors and scrutinises delivery and outputs as carried out by the executive. In relation to public participation, Council is tasked with the responsibility of facilitating stakeholder and community participation in the affairs of the municipality through the ward committee system.

The City of Ekurhuleni comprises of 112 wards. The municipality comprises 224 councillors, consisting of the 112 directly elected ward councillors and 112 proportional representatives elected through political party lists. Each of the 112 ward councillors chairs a ward committee as part of the Ward Participatory System that brings participation to community levels.

Ward councillors play a central role in the communication process between the communities they represent and the municipality, reporting back regularly through ward meetings and assisting the community in identifying needs and priority areas for development which feed into the municipality's planning processes.

Speaker of Council

The Municipal Structures Act, 117 of 1998 Section 36 (1) requires that each municipal Council elect a Speaker of Council at the first sitting of Council after the local government elections. Cllr Nthabiseng Tshivhenga is the Speaker of Council in the City of Ekurhuleni.

The Speaker is the head of the Legislative arm of Council and presides at Council meetings ensuring compliance with the councillor's code of conduct and the Council's rules and orders. Other responsibilities of the Speaker in the City of Ekurhuleni include amongst others; playing a coordination and management role in respect of the oversight and standing committees, evaluating the performance of the committees, and chairing the programming committee; and ensuring functionality of Ward Committees, and effective participatory democracy in the work of Council and its structures.

Chief Whip of Council

Ald. Pelisa Nkunjana is the Chief Whip of Council. The Chief Whip is responsible for, amongst others, maintaining cohesiveness amongst all political parties represented in Council, facilitating the resolution of disputes between political parties and allocating councillors to Legislature Committees in consultation with the whips of other political parties. Other roles of the Chief Whip include working together with the Leader of Government Business and sitting in the programming Committee to make allowance for the presentation of political views at Council.

Chairperson of Chairpersons ("Chair of Chairs")

The "Chair and Chairs" role is to assist the Speaker of Council by overseeing and coordinating the work of all Council Section 79 Oversight and Standing Committees, other than those chaired by the Speaker of Council. The functions of the Chair of Chairs include, amongst others, providing advice to the Chairpersons of Section 79 Oversight and Standing Committees in performing their independent oversight function, the rules, as well as procedures. The "Chair of Chairs" is also responsible for ensuring that the Section 79 Committee activities are running properly and assisting the Speaker of Council in the evaluation of the Committees. Councillor Julius Mdluli is the Chair of Chairs in the City of Ekurhuleni Metropolitan Municipality.

Chairpersons of Section 79 Oversight and Standing Committees

The objectives of the Section 79 Oversight and Standing Committees are to strengthen the role of Council in overseeing the executive function. The Oversight Committees of Council, established in terms of Section 79 of the Municipal Structures Act, are engines through which Council scrutinises reports and proposed policies and bylaws from departments, and then reports back to Council with recommendations.

The Section 79 Committees have an oversight role and will monitor the output and performance of the executive. They also have the power to request departments and Members of the Mayoral Committee (MMCs) to account for the outputs and performance of their functions. This arrangement supports the separation of legislative and executive powers within the Council. In performing their oversight duties over the MMCs and the Heads of Departments, the Oversight and Standing Committees of Council may require evidence to be submitted regarding matters within the committees' Terms of Reference.

Chairpersons have been appointed to lead and coordinate the work of Section 79 Committees. The City of Ekurhuleni Metropolitan Municipality had ten (10) Section 79 Committees, which were increased to twelve (12) after the August 2016 Local Government Elections.

The table below outlines the City of Ekurhuleni Metropolitan Municipality Section 79 Oversight and Standing Committees of Council, as well as the Chairpersons of the committees, as established after the November 2021 Local Government Elections.

Section 79 Oversight Committees and Chairpersons

Oversight Committee	Ald/Clr	Chairperson
Finance	Ald	Clarise De Lange-Williams
Economic Development	Cllr	Joe Mojabelo
Infrastructure Services (Real Estate)	Cllr	Sipho Ngobese
Transport Planning, Roads, and Stormwater	Cllr	Jeremia Maraba
Water, Sanitation & Energy	Cllr	Nkgopotse Nsizwa Mekgwe
Human Settlements	Cllr	Siphumule Ntombela
Community Safety	Cllr	Lethabo Rachidi
Health and Social Services	Ald	Dora Mlambo
Sports, Heritage, Recreation, Arts and Culture (SHRAC)	Cllr	Thomas Mofokeng
Environment & Waste Management Services	Cllr	Jane Nhlapo-Koto
Corporate & Shared Services	Cllr	Dineo Matsi
City Planning	Cllr	Khehla Madlala

Section 79 Standing Committees and Chairpersons

Standing Committee	Ald/Clr	Chairperson
Rules	Cllr	N A Tshivhenga (Speaker of Council)
Programming	Cllr	N A Tshivhenga (Speaker of Council)
Committee of Chairpersons	Cllr	Julius Mdluli (Chair of Chairs)
PPP	Cllr	Mandla Jacob Moloko
Ethics and Integrity	Cllr	Mokgotla John Senona
GCYPD	Cllr	Siyabonga Moloi
MPAC	Cllr	Mziyanda Mketsu
OCMOL	Ald	Izak Berg

Programming Committee

The objective of the Programming Committee is to assist the Speaker of Council in setting the agenda and programme for Council by considering all inputs and ensuring that it is ready for Council discussion and debate. The Programming Committee is chaired by the Speaker of Council and consists of the Whip of Council, Chair of Chairs, other Whips and the Leader of Government Business as its other members.

Political Party Whips

Party Whips are representatives of all the recognised political parties represented in Council and collectively are called the Multi-party Whippery. The whips are the political managers of their individual parties but also have the responsibility to ensure cross-party coordination of the political work of Council. The table below illustrates the political party whips.

Multi-Party Whippery

Political Party	Whips
Action SA	Cllr Michael Basch
African Christian Democratic Party	Cllr Tambo Mokoena
African Independent Congress	Cllr Sivuyile Ngodwana
African National Congress	Cllr Khehla Madlala
African Transformation Movement	Cllr John Mokgotla Senona
Congress of the People	Cllr Tom Mofokeng
Democratic Alliance	Cllr Michael Waters
Economic Freedom Fighters	Cllr Tsogoane Kenneth Mashianoke
Freedom Front Plus	Cllr Denise Janse van Rensburg
Independent Citizen Movement	Cllr Lesiba Mojapelo
Independent Ratepayers Association of South Africa	Cllr Izak Berg
Inkatha Freedom Party	Ald Alco Ngobese
National Freedom Party	Cllr Siphumule Ntombela
Pan Africanist Congress	Cllr Silumani Khabanyane
Patriotic Alliance	Cllr Dino Peterson
United Democratic Movement	Cllr Mluleki France

EXECUTIVE

The role of the Executive is to execute Council's mandate by implementing bylaws, policies, strategies and Council's decisions as well as ensuring that the City operates effectively. Ald Nkosindiphile Xhakaza was elected the Executive Mayor of the City of Ekurhuleni in April 2024, and he is responsible for exercising the powers, functions and responsibilities delegated to him by the Council in conjunction with the Mayoral Committee.

The Executive Mayor is at the centre of the system of governance since executive powers are vested in him by the Council to manage the daily affairs of the City. This means that he has overarching strategic and political responsibility. The legislative arm of Council has oversight over the business of the executive. The Executive Mayor has the responsibility to appoint a Leader of Government Business and to sub-delegate powers and responsibilities to the MMCs who are responsible for monitoring and evaluating the performance of the Heads of Departments for which they are responsible. Over and above these responsibilities the Executive Mayor also establishes Mayoral Committee Clusters.

Leader of Government Business

The Leader of Government provides a strategic link between the executive and the legislature. Councillor Andile Mngwevu, the Member of the Mayoral Committee responsible for Roads and Transport Planning, is the leader of government business.

The responsibilities of the leader of government business are:

- Being a communication link between the executive and the legislative arm which also includes interaction with the Speaker and Chief Whip.
- Acting as a central point of coordination between the executive and the legislature.
- Responsible to ensure that executive business is included in the agenda of Council through the Programming Committee.
- Liaises with the Speaker when the Speaker intends to call a special meeting of Council outside the normal programme for Council.
- Liaises with the Speaker for purposes of allocating time for discussion of matters of public importance in the Council agenda, either directly or in the Programming Committee.
- Ensures that matters which must be submitted to the Section 79 Committees and to Council are duly processed.

Members of the Mayoral Committee and Mayoral Committee Clusters

Members of the Mayoral Committee are responsible for ensuring that policy and strategy relating to their functional areas of responsibility are implemented and for monitoring and evaluating the performance of the Heads of Departments for which they are responsible in terms of the powers sub-delegated to them by the Executive Mayor.

Mayoral Committee clusters are working groups established by the Executive Mayor to ensure an integrated and cooperative response to matters that affect all departments that fall within a particular cluster. The tables below outline the MMCs as well as the Mayoral Clusters.

The City of Ekurhuleni Members of the Mayoral Committee (MMC)

MMCs	PORTFOLIO	DEPARTMENTS
S Masuku	MMC: Community Safety	Community Safety (<i>Ekurhuleni Metropolitan Police and Disaster and Emergency Management Services</i>)
B Thusi	MMC: Community Services	Community Services (<i>Health and Social Development and SRA Sports Recreation Arts and Culture</i>)
L Manamela	MMC: Environment and Waste Management Services	Environment and Waste Management Services
T Msane	MMC: Water and Sanitation; and ERWAT	Water and Sanitation; and ERWAT
M Ngwenya	MMC: Energy	Energy
A Mngwevu	MMC: Roads and Transport Management	Roads and Transport Management (<i>Roads and Storm Water, and Transport and Fleet Management</i>)

MMCs	PORTFOLIO	DEPARTMENTS
K Hollo	MMC: Human Settlements	Human Settlements
J Dlabathi	MMC: Finance	Finance & Strategy Planning
N Nkosi	MMC: Development Planning and Real Estate	Development Planning and Real Estate (<i>Economic Development, City Planning and Real Estate</i>)
S Ngodwana	MMC: Corporate and Shared Services	Information and Communication Technology Legal and Risk Management Services Human Resource Management and Development Internal Audit Communications and Branding Management Executive Support Customer Relations Management

Ekurhuleni Mayoral Clusters

Ekurhuleni Mayoral Clusters		
COMMITTEE	CHAIRPERSON	MEMBERS
Mayoral Cluster: Social Services	MMC Sizakele Maku	MMC: Community Safety MMC: Community Services MMC: Environment and Waste Management Services
Mayoral Cluster: Infrastructure Services	MMC Kgopolo Hollo	MMC: Water and Sanitation; and ERWAT MMC: Energy MMC: Roads and Transport Management MMC: Human Settlements
Mayoral Cluster: Governance and Economic Development	MMC Nomadlozi Nkosi	MMC: Finance and Strategy Planning MMC: Development Planning and Real Estate MMC: Corporate and Shared Services

OTHER COMMITTEES THAT ASSIST THE EXECUTIVE MAYOR AND THE MAYORAL COMMITTEE

Performance Audit Committee

The Performance Audit Committee serves as an independent governance structure whose function is to play an oversight role regarding the systems of internal control, compliance with legislation, risk management and governance. In executing its duties, the audit committee assists the accounting officer in the effective execution of his/her responsibilities, with the ultimate aim of achieving the organisation's objectives. The audit committee must ensure that there is appropriate focus on financial reporting, service delivery reporting and compliance to promote the attainment of desired audit outcomes.

Risk Committee

The Risk Committee exists to ensure that the municipality establishes and maintains effective, efficient and transparent systems of financial and risk management, internal control and compliance management; as well as to consider how risk is identified, evaluated and monitored.

Budget Steering Committee

Members of the Budget Steering Committee include MMCs for Finance and Economic Development, Infrastructure Services, Human Settlements, Water Sanitation and Energy, Community Services and Corporate and Shared Services. The Budget Steering Committee is responsible for scrutinising the annual budget and the adjusted budget and making recommendations to the Mayoral Committee.

ADMINISTRATIVE STRUCTURE

Day-to-day management and administration of the City of Ekurhuleni is carried out by the City Manager and her staff of more than 17 000 employees led by Heads of Department, Divisional Heads, Customer Care Area Managers and operational levels of management.

The Acting City Manager of the City of Ekurhuleni is Mr Kagiso Lerutla, who is the Accounting Officer and head of the municipal administration in terms of the Municipal Systems Act, 32 of 2000. The City Manager is responsible for the efficient and effective management of the affairs of the municipality as outlined in the Municipal Systems Act and the Municipal Finance Management Act. The City Manager, in discharging her duties and in line with the principles of good governance and legislative requirements, has established administrative committees which are as follows:

Technical Clusters (City Manager Agenda Work Group) and Strategic Management Committee

Strategic Management Committee-(SMT/EXCO) is constituted as the executive management committees of Ekurhuleni. The duties and responsibilities of the members are in addition to those as HODs. The deliberations of the SMT committee do not reduce the individual and collective responsibilities of the City Manager and HODs regarding their fiduciary or administrative duties and responsibilities, and they must continue to exercise due diligence and good judgment in accordance with their statutory and contractual obligations.

Technical Clusters have been established to consider and provide direction on matters related to infrastructure services, social services and governance and economic development. The table below outlines the chairpersons and members of the technical clusters.

Ekurhuleni Technical Clusters

Technical clusters, Chairpersons and Members		
Committee	Chairperson	Members
Technical Cluster: Social Services	HOD: Community Services	HOD: Community Services (<i>Health and Social Development and SRA Sports Recreation Arts and Culture</i>) HOD: Community Safety (<i>Ekurhuleni Metropolitan Police and Disaster and Emergency Management Services</i>)
Technical Cluster: Infrastructure Services	HOD: ???	HOD: Roads and transport Management (<i>Roads and Storm Water, and Transport and Fleet Management</i>) Head: Enterprise Project Management Office (EPMO) HOD: Human Settlement MD: Ekurhuleni Housing Company (EHC)
Technical Cluster: Governance and Economic Development	HOD: Corporate Legal Services	Group Chief Financial Officer HOD (<i>Chief Information Officer</i>): Information and Communication Technology HOD: Development Planning and Real Estate (<i>Economic Development, City Planning and Real Estate</i>) HOD: Legal and Risk Management Services (<i>Corporate Legal Services and Risk Management</i>) HOD: Human Resource Management and Development HOD: Strategy and Corporate Planning HOD Chief Audit Executive (Internal Audit) HOD: Communications and Branding Management Head: Strategic Support CM's Office HOD: Customer Relations Management
Technical Cluster Metro Trading Services	HOD: Strategy and Corporate Planning	HBU: Waste Management Services HBU: Energy HBU: Water and Sanitation MD: Ekurhuleni Water Care Company ERWAT) Support: HR&D Support: Finance

Employees: The Executive and Council					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	4	7	4	3	43%
4 - 6	63	77	64	13	17%
7 - 9	31	36	29	7	19%
10 - 12	105	122	92	30	25%
13 - 15	43	68	47	21	31%
16 - 18	12	22	16	6	27%
19 - 20	2	3	2	1	33%
Total	260	335	254	81	24%

Financial Performance: Executive and Council					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	22 500	37 000	37 000	31 580	-15%
Expenditure:					
Employees	298 966	900 936	886 004	453 627	-50%
Repairs and Maintenance	498 899	–	–	–	0.00%
Other	961 820	964 802	924 802	809 579	-16%
Total Operational Expenditure	759 686 ¹	865 739 ¹	810 807 ¹	263 206 ¹	-32%
Net Operating Surplus / (Deficit)	737 186) ⁽¹⁾	828 739) ⁽¹⁾	773 807) ⁽¹⁾	231 626) ⁽¹⁾	-33%
T 3.24.5					

Capital Expenditure Year 2024/2025: Executive & Council					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	91 000	91 000	89 520	-2%	
Urban Management - Legacy projects	37 000	37 000	37 000	0%	

Duduza Customer Care Centre Upgrades	18 500	500	18	432	18	0%	
Daveyton Customer Care Centre Upgrades	35 500	500	35	088	34	-4%	
T 3.29.2.4							

3.25 FINANCIAL SERVICES

Employees: Financial Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	15	20	17	3	15%
4 - 6	473	617	484	133	22%
7 - 9	103	187	106	81	43%
10 - 12	265	333	233	100	30%
13 - 15	40	53	34	19	36%
16 - 18	27	29	19	10	34%
19 - 20	0	1	1	0	0%
Total	923	1240	894	346	28%

Financial Performance: Finance					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	10 535	11 710	12 052	11 509	
	800	472	585	176	-2%
Expenditure:					
Employees	482	661	630	608	
	660	469	617	908	-8%
Repairs and Maintenance					
	–	–	–	–	0.00%
Other	2 433	2 693	2 611	2 585	
	768	594	675	766	-4%
Total Operational Expenditure	2 916	3 355	3 242	3 194	
	428	063	293	673	-5%
Net Operating Surplus / (Deficit)	7 619	8 355	8 810	8 314	
	372	409	293	503	0%
T 3.25.5					

Capital Expenditure Year 2024/2025: Finance R' 000	
Capital Projects	2024/2025

	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	–	–	–	0	
	–	–	–	0	

COMMENT ON THE PERFORMANCE OF FINANCIAL SERVICES OVERALL

The city generated total revenue of R53.0 billion, which is 5.6 billion below the budget of R58,6 billion due to underperformance in service charges, mainly because of extended or higher interim billing in the electricity services charges on the AMR meters. Spending on grants allocation was 99.8% for the current year. The actual expenditure was contained at R55.9 billion against a total budgeted expenditure of R58,6 billion. The cost containment resulted in a saving of R3,5 billion on employee costs, depreciation, debt impairment and finance charges.

The savings realised on the expenditure items was not enough to compensate the impact of the revenue not realised, which resulted in an operating deficit of R2.9 billion. The final surplus after capital transfers reduced to just R638 million against a budget surplus of 579 million. Capital expenditure of R2.667 billion against the adjusted budget of R2,678 being a spending of 99.8%. The capex budget was funded largely through grants and own revenue funds. No external borrowings were raised in the current year.

3.26 HUMAN RESOURCE SERVICES

The Human Resource is a department that exists within the organisational structures of City of Ekurhuleni. The Department acts as a strategic partner and an enabler in capacitating, facilitating continuous organisational renewal and performance to the City in delivering on its mandate and strategic intent. To affect this, the department provides training solutions to enhance the ability of all individuals to reach their full potential. The aim is to improve the skills base to support economic development as well as social development.

The department is also responsible for talent acquisition, driving programmes to enhance the wellness and increase productivity of employees, facilitation of the workplace participative fora between Management and Labour representatives to engage and bargain on matters of mutual interest to keep harmonised working relations within the City. Furthermore, the department promotes equal opportunity in the workplace by eliminating unfair discrimination in any employment policy or practice.

The Department also prioritises cascading of performance management across the City including the establishment of the performance management moderation committees and the implementation of the talent management framework (competency profiling, skills audit, implementation of the skills audit results, succession planning) amongst other key areas.

On Learning and Development, the department focuses on the following:

- Setting the implementation of the workplace skills plan (WSP).
- Facilitation of skills development grant claims (mandatory, discretionary).
- Establishment of partnerships with learning and development stakeholders.
- Administration of internal bursaries and Adult Education and Training/Adult Matric.
- Implementation of Councillor and Ward Committees development programmes and
- Implementation of workplace-based learning (employed and unemployed).

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES ALL DIVISIONS

- A total amount of R16 865 628,48 has been received for all four tranche payments for the LGSETA Mandatory Grant for the financial year.
- A total amount of R1 862 000.00 has been received for all three tranche payments for the LGSETA Discretionary Grant 2024-2025 financial year for the implementation of two MFMA learnerships and two skills programmes for employed learners. An additional amount of R16 940 000 has been awarded to the City to implement various technical qualifications such as Water and Wastewater Treatment Process Control Supervision and Operations, Electricity, Local Economic Development, Municipal Integrated Development Planning, Municipal Finance Management, Disaster Risk Management as well as the Environmental Practice for a total of 770 learners for both employed and unemployed categories.
- A total of 3 852 employees were trained during the financial year in line with the WSP.
- Implementation of Councillor Development Programme where a total of 71 Councillors successfully completed the Municipal Finance Management Programme and received their Certificates.
- Implementation of the Minimum Competency Training for Senior Managers (HODs and DHs).
- A total of 168 Ward Committee members trained on Ward Committee Governance.
- Completion of the performance assessment module on the performance management automated system.
- HOD's performance assessments completed, with 70% rate.
- Performance management cascading implementation plan completed and presented to relevant structures.
- Submission of POE for Senior Managers to Internal Audit for verification. Staff vacancy rate of 26% achieved against a target of 35%.
- 634 Appointments were made.
- The department recorded 98% of vacant posts filled within 6 months against a target of 45%.

Employees: Human Resource Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	2	7	3	4	57%
4 - 6	31	40	32	8	20%
7 - 9	19	25	19	6	24%
10 - 12	71	118	65	53	45%
13 - 15	28	37	26	11	30%
16 - 18	14	20	13	7	35%
19 - 20	1	1	1	0	0%
Total	166	248	159	89	36%

Financial Performance: Human Resources					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	459 16	000 12	872 18	357 17	45%
Expenditure:					
Employees	063 158	024 243	677 235	100 155	-36%

Repairs and Maintenance	–	–	–	–	0.00%				
Other	269	28	553	39	281	46	058	39	-1%
Total Operational Expenditure	332	186	577	282	958	281	157	194	-31%
Net Operating Surplus / (Deficit)	873)	(169	577)	(270	086)	(263	801)	(176	-35%
T 3.26.5									

Capital Expenditure Year 2024/2025: Human Resources Management					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	–	–	–	0	

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL

The HR Department was not allocated CAPEX budget for the 2024/25 financial year.

3.27 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

City of Ekurhuleni Metropolitan Municipality (COE) has a mandate to promote the Smart City concept for transformation, growth, development and to ensure that all Ekurhuleni's citizens derive sustainable benefit from technology development.

This will assist in changing how the municipality operates and provides services to 'the citizens via the introduction of enabling technology which enable: Internal efficiencies Faster, Better, Smarter Introduction of new capabilities, automation of manual processes (thus reducing process execution time) and hence the introduction of service delivery efficiencies.

The priorities for the year were based on four programmes that are part of the flagship as per the City's Digital strategy namely: digital city, modernisation, ICT stabilisation and infrastructure expansion. To improve performance efficiently, the City implemented strategic measures such to optimise network performance, alongside infrastructure upgrades. Within municipal buildings, strategic placement and load balancing of Wi-Fi access points enhanced connectivity. The ERP system was fully integrated with other municipal systems, automated repetitive processes, and regularly tuned for peak performance. The rollout of cameras incorporated intelligent video analytics and a centralised command centre for efficient monitoring.

Additionally, the City implemented a close monitoring of quarterly performance targets, this included regular performance reviews, portfolio of evidence driven assessments, and adjustments based on feedback provided by Internal Audit through performance Information Audit. These measures collectively ensured sustained performance improvements and operational efficiencies throughout the year.

SERVICE STATISTICS FOR ICT SERVICES

The City of Ekurhuleni has made significant strides in enhancing its digital infrastructure, aiming to create a connected and efficient city. In establishing a Fibre and Wireless Network, The City of Ekurhuleni surpassed its annual target by rolling out 61,186 km of broadband rollout for its Fibre and Wireless Network, exceeding the target of 50 km.

In line with smart city initiative to connect all buildings within the City of Ekurhuleni and to meet its annual target of installing 50 Wi-Fi nodes to enhance operational efficiency through improved Wi-Fi connectivity, the city strategically implemented 51 Wi-Fi nodes throughout.

The City is actively engaged in the process of commissioning and designing customised services aimed at activating revenue-generating opportunities for the city. This strategic approach maximises the benefits derived from the City's investment in ICT infrastructure, specifically focusing on enhancing Wi-Fi and Fibre networks to support these initiatives.

The ERP project has gained momentum with the development and continuous implementation of a recovery plan; ICT has surpassed its annual target by implementing 6 Modules as part of the Digital/Smart City/Digital Initiatives, including:

- a) Ward Councillor Applications Enhancements.
- b) Assets Management Verification Module.
- c) Fleet Maintenance System
- d) Integrated Law Enforcement Managing System (OLEMS).
- e) Dept Rehabilitation.
- f) Overhaul of CoE App.

Additionally, as part of Safe City initiatives, The City implemented surveillance cameras across designated emergency of 15 facility areas, with 12 certifications successfully commissioned, exceeding initial target.

ICT Services Policy Objectives Taken From IDP									
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	Year -1 2023/24		Year 2- 2024/25			Year 1	Year	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective: Smart / Digital City									
Creating a fibre and wireless network throughout Ekurhuleni to create a connected city	DCS: Broadband Fibre (Corporate)	70km	91,273 km	70km	50km	61,186 km			
Creating Internet zones for the public to encourage economic development, especially, Connecting all Ekurhuleni’s buildings and as such increasing efficiency in historically disadvantaged areas	Digital City Services / Services Integrator (Wi-Fi) (Corporate)	50	60 Nodes	50 Nodes	50 Nodes	51 Nodes			

ICT Services Policy Objectives Taken From IDP									
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	Year -1 2023/24		Year 2- 2024/25			Year 1	Year	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Installing application functionality to have an increased engagement with the citizens by means of easy-to-use and advanced technology. These include SMS, smart phone, website, and other electronic communication means.	ERP Phase 1(Corporate)	5 Modules	7 Modules	5 Modules	5 Modules	6 Modules			
CT Digital City Programme - Establishment of the Unified Command Centre (UCC) and Safe City (Surveillance System) that relies on accurate Data and produces output to guide the operations for CoE.	Safe City - Unified Command Centre (Control Centre) and Surveillance Centre	5 Municipal facilities integrated into the UCC and Safe City Surveillance System	9 Municipal facilities integrated into the UCC and Safe City Surveillance System	5 Municipal facilities integrated into the UCC and Safe City Surveillance System	3 Municipal facilities integrated into the UCC and Safe City Surveillance System	15 Municipal facilities integrated into the UCC and Safe City Surveillance System			

Employees: ICT Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	1	0	1	100%
4 - 6	24	38	22	16	42%
7 - 9	47	65	42	23	35%
10 - 12	19	36	17	19	53%
13 - 15	11	23	11	12	52%
16 - 18	7	14	7	7	50%
19 - 20	1	1	1	0	0%
Total	109	178	100	78	44%

Financial Performance: Information and Communication Technology Services					
R'000					
Details	2023/2024	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	95 000	70 000	73 100	73 627	5%
Expenditure:					
Employees	104 046	120 630	115 622	103 474	-14%
Repairs and Maintenance	438 541	424 759	274 759	298 206	-30%
Other	422 308	662 973	812 973	718 646	8%
Total Operational Expenditure	964 895	1 208 362	1 203 355	1 120 326	-7%
Net Operating Surplus / (Deficit)	(869 895)	(1 138 362)	(1 130 255)	(1 046 700)	-8%
T 3.27.5					

**Capital Expenditure Year 2024/2025:
Information and Communication Technology
R' 000**

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	196 000	201 100	200 005	2%	
ERP / Process Automation	30 000	30 000	29 526	-2%	
ICT Equipment (Operational Equipment)	5 000	9 005	9 002	80%	
Network equipment (Switches and Routers)	13 000	13 000	12 950	0%	
Telephony/ Call Centre Equipment	5 000	5 000	4 637	-7%	
DCS: Broadband Fibre (Corporate)	70 000	73 100	73 627	5%	
Enterprise Architecture/ Business process management	20 000	20 000	19 383	-3%	
Security for ICT Infrastructure (Corporate)	5 000	5 000	4 960	-1%	
Upgrade of Data Centres and Disaster Recovery centre (Data centre environmental refurbishment)	13 000	13 000	13 268	2%	
Safe City	25 000	25 000	24 839	-1%	
Broadband Infrastructure (Wi-Fi)	5 000	5 000	4 841	-3%	
Cabling	5 000	2 995	2 972	-41%	
T 3.27.6					

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

Building on previous efforts to modernise municipal services, the City of Ekurhuleni has further strengthened its digital infrastructure, advancing its vision of a connected, efficient, and smart city.

In establishing a Fibre and Wireless Network, the City surpassed its annual target by rolling out 61,186 km of broadband fibre, exceeding the planned 50 km. This expansion strengthens the City's digital backbone and improves connectivity across municipal facilities.

As part of the Smart City initiative to connect all municipal buildings and improve operational efficiency, 51 Wi-Fi nodes were deployed, slightly exceeding the annual target of 50 nodes. This rollout enhances public access to digital services, supports community connectivity, education, and small business development.

The City continues to commission and design ICT services aimed at unlocking revenue-generating opportunities and maximising returns on ICT investments, with a focus on Fibre and Wi-Fi networks to support digital initiatives.

The ERP project gained momentum, with ICT surpassing its annual target by successfully implementing five modules under the City's Digital/Smart City initiatives, improving internal processes, governance, and service delivery. Additionally, under the Safe City initiative, surveillance cameras were implemented across 15 designated municipal facilities, with 12 certifications successfully commissioned, exceeding initial targets. This integration strengthens monitoring, incident response, and public safety outcomes.

3.28 PROPERTY, LEGAL, RISK MANAGEMENT AND PROCUREMENT SERVICES

Strategic imperatives of the City of Ekurhuleni (City) property portfolio are informed by the city's mission, vision, values and strategic priorities, and as its key strategic documents including the GDS 2055, environmental development, policy and the Spatial Development Framework. It is important to consider how this context should influence the City's strategic direction and portfolio strategy, and how the City can best contribute to the fulfilment of the City's overall objectives.

The mission of the City exists to facilitate through Ekurhuleni Real Estate portfolio, the sustainable generation of social, environmental and economic returns for the City's residents. Its vision is Real Estate portfolio that serves the City of Ekurhuleni, managed by the top public sector real estate team in the country:

- The real estate portfolio will support the City's growth and development.
- The real estate portfolio will meet the needs of sustainable cash flow for the City while also serving a social, environmental and service delivery role.
- Sustainability: Each property in the portfolio will be maintained and cared for by motivated and dedicated people.
- Accessibility: Property users and customers will be served through easily accessible channels; and
- Efficiency: There will be no unnecessary delays in property transactions, maintenance, projects or customer interactions.

The City's mission and vision will be realised through the articulation and implementation of the Real Estate strategy at both the portfolio and department levels. Ultimately, Real Estate functions must be guided through the conceptualisation of the Real Estate portfolio strategy. In this way, the City Department strategy supports and enables the portfolio strategy.

Priorities & Impact 2024/25

The City of Ekurhuleni has set out the following priority projects to be achieved for the 2024/25 financial year:

1. Release of land for human settlements. Due to no availability of funds, the City took an administrative decision not to release land for human settlement due to costs incidental to the provision of basic municipal services and other township establishment related costs. The purpose of the release was to assist the first-time homeowners.
2. Number of land parcels identified and reserved for business and/or mix-use development in the township. The City released **79 properties for business and/or mix-use** purposes in this financial year in the townships with the purpose of revitalizing the township economies.
3. Number of land parcels released for development of agricultural farming. The City released **2 land parcels for agricultural farming**.
4. Number of land parcels released for development of religious denominations and other social uses. The City released **20 land parcels for development of religious** and other social uses.
5. Number of properties refurbished. The City completed **8 refurbishments** on its properties during the financial year.
6. As reported in the last Financial Year, even this financial year, no office accommodation project was completed due to the delays in completion of the refurbishment to SAAME building.

SERVICE STATISTICS FOR PROPERTY, LEGAL, RISK MANAGEMENT AND PROCUREMENT SERVICES

- Land parcels**

The City undertakes land banking which entails preferring to lease its land for short term and long term with the sole purpose of maintaining land ownership and increasing its revenue through rental. The long-term lease is a viable economic stimulation mechanism because upon expiry of the lease, the improvement on the property becomes the City's property which enhance the property portfolio of the Municipality.

The City is facing financial difficulties because it did not acquire any pocket(s) of land from the private person. As a means of protecting its property portfolio, the City will also be looking at land exchange with other organs of state and were necessary, sell properties or grant lease to Organs of State to promote services delivery in the previously disadvantage townships.

- Land reservation**

Due to budget constraints, the City is currently reviewing all properties reserved for its internal use to make those properties available to prospective Lessees for revenue generation purposes.

- Management of leases**

Prior to the establishment of the Real Estate department, the City's property lease management process was fragmented and there was no proper lease management process. The City through Real Estate department introduced contract management systems that can monitor the rental collection and the life span of the lease agreements.

The approval and the renewal of lease agreements were delayed in that only Council had the authority to approve and renew lease agreements. Council at its meeting dated the 28th October 2017 approved the System of Delegation which empowered the Head of Department to approve and renew lease agreements without delay.

Employees: Property, Legal, Risk Management and Procurement Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	100	218	96	122	56%
4 - 6	208	302	195	107	35%
7 - 9	279	334	278	56	17%
10 - 12	180	331	181	150	45%
13 - 15	82	187	98	89	48%
16 - 18	45	83	52	31	37%
19 - 20	3	5	5	0	0%
Total	897	1460	905	555	38%

Financial Performance: Property, Legal, Risk Management and Procurement Services		
R'000		
Details	2023/2024	2024/2025

	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	53 421	55 314	55 566	53 088	-4%
Expenditure:					
Employees	209 706	282 113	260 572	209 598	-26%
Repairs and Maintenance	65 507	77 775	91 652	80 691	4%
Other	444 655	435 381	613 756	660 006	52%
Total Operational Expenditure	719 868	795 269	965 981	950 295	19%
Net Operating Surplus / (Deficit)	(666) 448	(739) 955	(910) 414	(897) 207	21%

**Capital Expenditure Year 2024/2025:
Property, Legal, Risk Management and Procurement Services**

R' 000

Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	39 000 000,	49 000 000,	48 434 028,	24%	
35542_00_Upgrade and renewal of buildings around EMM(Corporate)	9 000 000,	9 000 000,	8 103 818,	-10%	
Upgrade and renewal of SAAME Building Germiston	30 000 000,	40 000 000,	40 330 210,	34%	

**Capital Expenditure Year 2024/2025:
Property, Legal, Risk Management and Procurement Services**

R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	39 000	49 000	48 810	25%	
35542 _00_ Upgrade and renewal of buildings around EMM(Corporate)	9 000	9 000	8 479	-6%	
Upgrade and renewal of SAAME Building Germiston	30 000	40 000	40 330	34%	
T 3.28.6.2					

ORGANISATIONAL PERFORMANCE SCORECARD

STRATEGIC OBJECTIVE 1: TO DELIVER RELIABLE, AFFORDABLE AND SUSTAINABLE SERVICES AND ENSURE IMPROVED INFRASTRUCTURE MAINTENANCE.																			
GDS Thematic Area: Re-Urbanise: To achieve urban integration																			
Strategic Objective 1: To deliver reliable, affordable, and sustainable services and ensure improved infrastructure maintenance.																			
Depart ment	Outco me	Perfor mance Indicat or (Outco me)	Perfor mance Indicat or (Outp ut)	Baselin e (2023/2 4)	Annual Target (2024/2 5)	Planne d Target Quarter 1	Actual Output Quarter 1	Planne d Target Quarter 2	Actual Output Quarter 2	Planne d Target Quarter 3	Actual Output Quarter 3	Planne d Target Quarter 4	Actual Output Quarter 4	Annual Target	Annual Actual Perfor mance	Variati on	Actual Output Rating	Reason (s) for Variati on	Remedi al Action
Energy	EE1 Improve d access to electricit y	EE1.1. Percent age of househ olds with access to electricit y	EE1.11 Number of dwelling s provide d with connect ions to mains electricit y supply by the municip ality.	2 812	3 000	0	0	500	0	1 500	510	1 000	2 777	3 000	3 287	287	Perform ance achieve d	Addition al stands were incorpor ated during executi on, which resulted in an increas e of benefici aries followin g a reblocki ng process .	N/A
Energy	EE1. Improve d access to electricit y	EE1.1. Percent age of househ olds with access to	EE1.13. Percent age of valid custom er applicati ons for new	100%	90%	90%	100%	90%	80%	90%	100%	90%	100%	90%	90,48%	0,48%	Perform ance achieve d	There were more applicat ions than projecte d. All applicat	N/A

		electricit y	electricit y connect ions process ed in terms of municip al service standar ds															ions were connect ed, hence an overach ieveme nt.	
Energy	EE2. Improve d affordab ility of electricit y	EE2. Improve d affordab ility of electricit y	EE2.11 Percent age of total resident ial electricit y provisio n allocate d as Free Basic Electricit y (FBE)	1,72%	1,75%	0%	0%	0%	0%	0%	1,75%	1,81%	1,75%	1,81%	0,06%	Perform ance achieve d	The overach ieveme nt is attribute d to high number of approve d indigent s within the City.	N/A	
Energy	EE3. Improve d reliabilit y of electricit y service		EE3.11 Percent age of unplann ed outages that are restored to supply within industry standar d timefra mes	99,86%	90%	75%	93,30%	75%	93,60%	90%	94,80%	90%	94,30%	90%	94,30%	4,30%	Perform ance achieve d	Networ k availabil ity measur es medium and high voltage outages . More outages were restore d within the standar d time	N/A

																		of the City which impacted the availability of the network.	
Energy	EE3. Improved reliability of electricity service		EE3.21 Percent age of planned maintenance performed	90,27%	90%	35%	36,10%	50%	51,19%	75%	75,40%	90%	90,60%	90%	90,60%	0,60%	Performance achieved	Additional resources were allocated to service more substations.	N/A
Energy	EE4. Improved energy sustainability		EE4.12 Installed capacity of approved embedded generators on the municipal distribution network	0,433MVA	0,0043 MVA	0MVA	0MVA	0MVA	0MVA	0MVA	0MVA	0,0043 MVA	0,1308 MVA	0,0043 MVA	0,1308 MVA	0,1265 MVA	Performance achieved	Additional funding was received which led to installation of roof top panels.	N/A
Energy	Improve safety and security		ED1.1 Number of high mast lights installed	30	30	0	0	5	0	10	8	15	31	30	39	9	Performance achieved	During construction it was found to be feasible to install high	N/A

																		most lights in Informal Settlements instead of streetlights. Hence the number was increased.	
Energy	Improve d safety and security		ED1.2 Number of street lights installed	230	200	0	0	20	0	75	108	105	106	200	214	14	Performance achieved	During construction in the Informal Settlements, it was discovered that there were more dark spots that needed urgent attention. Hence the additional streetlights that were installed.	N/A

Energy	Improve d safety and security		ED1.4 Percent age network availabil ity	94,88%	80%	80%	98,14%	80%	98,03%	80%	97,88%	80%	97,47%	80%	97,47%	17,47%	Perform ance achie ved	Networ k availabil ity measur es medium and high voltage outages . More outages were restore d within the standar d time of the City which impacte d the availabil ity of the network .	N/A
East Rand Water Care Associ ation (ERWA T)	WS4. Improve d quality of water (Inc. Wastew ater)		WS4.31 Percent age of wastew ater treatme nt capacity unused	-40%	-50%	-50%	-36%	-50%	-35%	-50%	-38%	-50%	-43%	-50%	-43%	-7%	Perform ance achie ved	Water Care Works receiv ed less than amount s of daily inflows.	N/A
Human Settlem ents	HS1. Improve d access to adequat e housing	HS1.1 Percent age of househ olds living in adequat e	HS1.11 Number of subsidis ed housing units constru	224	115	0	46	0	0	62	0	53	84	115	130	15	Perform ance achie ved	The annual outputs include housing units which were	N/A

	(incl. security of tenure)	e housing	ected using various Human Settlements Programmes															not previously completed.	
Human Settlement	WS1. Improved access to sanitation	WS1.1 Percent age of households with access to basic sanitation	WS1.11 Number of new sewer connections meeting minimum standards	224	115	N/A	0	N/A	0	62	0	53	130	115	130	15	Performance achieved	There were sewer connections to housing units which were not previously completed, hence more work was done.	N/A
Human Settlements	HS1. Improved access to adequate housing (incl. security of tenure)	HS1.1 Percent age of households living in adequate housing	HS1.12 Number of serviced sites	455	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reporting	N/A	N/A
Human Settlements	HS1. Improved access to adequate housing	HS1.1 Percent age of households living in adequate	HS1.13 Hectares of land acquired for human settlements in	0	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reporting	N/A	N/A

	(incl. security of tenure)	e housing	the municip al area																
Human Settlements	HS1. Improved access to adequate housing (incl. security of tenure)		HS1.22 Number of title deeds registered to beneficiaries	0	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reporting	N/A	N/A
Human Settlements	HS1. Improved access to adequate housing	HS1.3 Percent age of informal settlements upgraded to Phase 3	HS1.31 Number of informal settlements assessed (enumerated and classified)	0	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reporting	N/A	N/A
Human Settlements	HS1. Improved access to adequate housing	HS1.3 Percent age of informal settlements upgraded to Phase 3	HS1.32 Number of informal settlements upgraded to Phase 2	0	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reporting	N/A	N/A
Human Settlements	Increased provision of services to informal	HSD.2 % of informal settlements provided	HSD1.2 Number of informal settlements provide	131	131	131	131	131	131	131	131	131	131	131	131	0	Performance achieved	N/A	N/A

	settlements	with interim basic services	d with interim basic services																
Roads and Transport Management (Roads and Storm Water)	TR 6. Improved quality of municipal road network	RSD1 km of municipal roads provided to reduce backlogs	TR6.11 Percentage of unsurfaced roads graded	8,15%	20%	6%	3,10%	8%	1,60%	4%	0,75%	2%	15,89%	20%	21,34%	1,34%	Performance achieved	In Q3 of 2024/25 FY the City experienced a very high amount of rainfall. This adversely affected the general condition of the gravel road network. In responding to this, in Q3 and Q4 the City channelled resources to the backlog. The reported over performance of annual	N/A

																		targets is a result of this response. The City had to re-grade a lot of the gravel network in order to improve user experience on these roads.	
Roads and Transport Management (Roads and Storm Water)	TR 6. Improved quality of municipal road network	RSD1 km of municipal roads provided to reduce backlogs	TR6.12 Percent age of surfaced municipal road lanes which have been resurfaced and resealed	0,33%	0,48%	0,10%	0%	0,38%	0%	0,00%	0,76%	0,00%	0,69%	0,48%	1,46%	0,98%	Performance achieved	A significant amount of the City's surfaced road network has reached its lifespan. This means that the network is beyond the standard 20 years since its construction.	N/A

																		ction. A consequence of this, is dilapidation in the form of large potholes and poor stormwater channeling. In quarter 2 of 2024/25 FY the City brought on board a panel of service providers to assist with attacking the backlog of the road network that required rehabilitation (resealing). The reported over	

																		perform ance of the annual targets is therefor e emanati ng from the work of the panel.	
Roads and Transp ort Manag ement (Roads and Storm Water)	TR 6. Improve d quality of municip al road network	RSD1 km of municip al roads provide d to reduce backlog s	TR6.13 KMs of new municip al road network	7,29km	6km	0,00km	0km	0,00km	0km	0,00km	0km	6km	1,06km	6km	1,06km	-4,94km	Perform ance not achieve d	The City experie nced significa nt delays in the finalizati on of procure ment process es, as a result the panel of service provider s needed for the constru ction of new road infrastru cture	Going into Q1 of 2025/26 FY all the constru ction work lagging behind will be complet ed and reporte d.

																		was appointed very late in the year. This then affected the commencement of works on the sites.	
Roads and Transport Management (Roads and Storm Water)	TR 6. Improve d quality of municip al road network	TR6.2 Number of pothole s reporte d per 10kms of municip al road network	TR6.21 Percent age of reporte d pothole complai nts resolve d within standar d municip al respons e time	49,41%	40%	40%	61,80%	40%	60,06%	40%	48,27%	40%	46,69%	40%	46,69%	6,69%	Perform ance achieve d	The City has introduc ed system s to respond to complai nts efficient ly.	N/A
Roads and Transport Management (Roads and Storm Water)	Improve d quality of municip al road network	RSD3 KM of road network maintai ned.	RSD1.2 Kilomet ers of road network maintai ned	857,43k m	704km	211km	238,53k m	282km	201,34k m	141km	174,22k m	70km	388,51k m	704km	1 002,61k m	298,61k m	Perform ance achieve d	The reporte d over perform ance emanat es from the road rehabilit ation exercis e that is conduct ed in	N/A

																	many parts of the City. The exercise is aimed at improving the customer/user experience within the entire network.	
Roads and Transport Management (Roads and Storm Water)	Flooding and damage to infrastructure risks reduced	RSD2 No of required municipal storm water drainage network added	RSD1.3 Number of Storm water systems constructed	19	20	0	2	0	0	0	20	7	20	9	-11	Performance not achieved	The City experienced significant delays in the finalization of procurement processes, as a result the panel of service providers needed for the construction of new road infrastructure	Going into Q1 of 2025/26 FY all the construction work lagging behind will be completed and reported.

																		cture was appoint ed very late in the year. This then affected the comme ncemen t of works on the sites.	
Roads and Transport Management (Roads and Storm Water)	Improve d quality of municip al road network		RSD1.4 Number of Storm water systems maintai ned	10 168	7 000	2 100	2 620	2 800	2 304	1 400	1 371	700	1 461	7 000	7 756	756	Perform ance achieve d	The City has a stormw ater mainten ance backlog caused by the heavy summer rains. This over perform ance relates to the pursuit of reducin g the backlog .	N/A

Roads and Transport Management (Roads and Storm Water)	Improve d quality of municip al road network		RSD1.5 Kilomet ers of non-motoriz ed transpor t network expand ed	4,75km	3km	0km	1,09km	1km	0km	0km	0km	2km	2km	3km	3,09km	0,09km	Perform ance achieve d	The reason for the City to overach ieve the target is that the City realised some savings on the budget spent. The savings were used to expand the non-motoris ed transpo rt network .	N/A
Roads and Transport Management (Transport and Fleet Management)	TR 4. Improve d satisfact ion with public transpor t services		TR4.21 Percent age of municip al bus services 'on time'	0	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reportin g	N/A	N/A

Roads and Transport Management (Transport and Fleet Management)	TR 5. Improved access to public transport (incl. NMT)		TR5.11 Number of scheduled public transport access points added (bus stops)	23	40	5	0	5	0	5	0	25	60	40	60	20	Performance achieved	The City opted to implement in-lane bus stops due to space limitations in certain areas. The cost to undertake these stops is more cost efficient compared to the construction of bus bays, therefore resulting in the additional achievement.	N/A
Roads and Transport Management (Transport and Fleet)	TR 5. Improved access to public transport (incl. NMT)		TR5.31 Percentage of scheduled municipal bus trips that are	0	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reporting	N/A	N/A

Manag ement)			univers ally accessi ble																
Roads and Transp ort Manag ement (Transp ort and Fleet Manag ement)	Improve d access to public transport		TRD1.3 Number of operatio nal public transport facilities refurbis hed	0	1	0	0	0	0	0	1	2	1	2	1	Perform ance achieve d	The City realised some savings that were used to refurbis h Oakmo or taxi rank.	N/A	
Roads and Transp ort Manag ement (Transp ort and Fleet Manag ement)	Improve d access to public transport		TRD1.4 Length of NMT paths built	10,80k m	8km	0km	0km	2km	0km	2km	0km	4km	9,76km	8km	9,76km	1,76km	Perform ance achieve d	The City realised savings which were used to expand the scope of work.	N/A
Water and Sanitati on	WS2. Improve d access to water	WS2.1 Percent age of househ olds with access to basic water supply	WS2.11 Number of new water connect ions meeting minimu m standar ds	110	800	100	255	300	702	600	1 032	800	1 441	800	1 441	641	Perform ance achieve d	The indicato r is demand -driven and based on applicat ions for water connect ions.	N/A

Water and Sanitation	WS3. Improve d quality of water sanitation services	WS3.1 Freque ncy of sewer blockag es per 100 KMs of pipeline	WS3.11 Percent age of Callouts respond ed to within 48 hours (sanitati on /wastew ater)	37,15%	85%	85%	35,03%	85%	37,04%	85%	40,03%	85%	43,07%	85%	43,07%	- 41,93%	Perform ance not achieve d	Factors affectin g Service Level Standar ds: IMS system downti me Gadget s downti me and flatspot s Shortag e of staff and vehicles	Implem ent regular mainten ance, monitori ng, backup s, user training, redund ancy, and resourc e plannin g to minimiz e downti me from system failures, staff shorttag es, and vehicle unavail ability.
Water and Sanitation	WS3. Improve d quality of water sanitation services	WS3.2 Freque ncy of water mains failures per 100 KMs of pipeline	WS3.21 Percent age of Callouts respond ed to within 48 hours (water)	25,82%	85%	85%	56,75%	85%	55,54%	85%	52,19%	85%	52,91%	85%	52,91%	- 32,09%	Perform ance not achieve d	Factors affectin g Service Level Standar ds: IMS system downti me Gadget s downti me and flatspot	Implem ent regular mainten ance, monitori ng, backup s, user training, redund ancy, and resourc e plannin g to

																		s Shortag e of staff and vehicles	minimiz e downti me from system failures, staff shorttag es, and vehicle unavail ability.
Water and Sanitati on	WS4. Improve d quality of water (incl. wastew ater)	WS4.1 Percent age of Drinking Water Complia nce to SANS2 41	WS4.11 Percent age of water treatme nt capacity unused	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not due for reportin g	N/A	N/A
Water and Sanitati on	WS4. Improve d quality of water (incl. wastew ater)	WS4.2 Percent age of wastew ater sample s complia nt to water use license conditio ns	WS4.21 Percent age of industri es with trade effluent inspect ed for complia nce	93,30%	90%	0%	0%	0%	0%	0%	90%	95,60%	90%	95,60%	5,60%	Perform ance achieve d	The City had an over achieve ment because of the over samplin g and inspecti on resultin g from efficient Plannin g of the Service Delivery Areas.	N/A	
Water and Sanitati on	WS5. Improve d water	WS5.1 Percent age of non-	WS5.1 Percent age non-	29,14%	31%	30,70%	29,55%	30,65%	29,74%	30,60%	29,61%	31%	28,94%	31%	28,94%	2,06%	Perform ance achieve d	A reductio n in System	N/A

	sustain ability	revenue water	revenue water															Input Volume (SIV) and an increas e in interven tion projects implem ented.	
Water and Sanitati on	WS5. Improve d water sustain ability	WS5.3 Total per capita consum ption of water	WS5.31 Percent age of total water connect ions metered	95,60%	93,8%	93,8%	95,10%	93,8%	95,10%	93,8%	95,30%	93,8%	95,40%	93,8%	95,40%	1,60%	Perform ance achieve d	Resour ces availabl e allowed for more meters to be installe d.	N/A
Water and Sanitati on	Increas ed security of water supply		WSD1. 4 Number of reservoi rs constru cted	5	2	0	0	0	0	0	0	2	2	2	2	0	Perform ance achieve d	N/A	N/A
Water and Sanitati on	Increas ed water manage ment		WSD1. 5 Number of water meters installed and uploade d on solar workflo w system	1 325	1 000	0	0	100	738	500	1 254	1 000	1 795	1 000	1 795	795	Perform ance achieve d	The varianc e is due to increas ed identifie d housing develop ments and sufficie nt resourc e availabil	N/A

																		ity to meet the higher demand	
Water and Sanitation	ENV5. Coastal and inland water resources maintained		ENV5.1 1 Percent age of coastlin e with protecti on measur es in place	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not due for reportin g	0ol,	N/A
Water and Sanitation	ENV5. Coastal and inland water resources maintained		ENV5.1 2 Number of coastal water sample s taken for monitori ng purpose s	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not due for reportin g	N/A	N/A
Water and Sanitation	ENV5. Coastal and inland water resources maintained		ENV5.2 1 Number of inland water sample s tested for monitori ng purpose s	New indicato r	0	0	N/A	0	N/A	0	N/A	0	N/A	0	N/A	N/A	Not due for reportin g	N/A	N/A

Information and Communications Technology	Improve d communication s	ICT1.2 Km of (fibre) broadband installed	ICT1.1 Kilometer of (fibre) broadband installed and commissioned	91,28k m	50km	10km	0km	10km	18,34k m	10km	21,90k m	20km	20,95k m	50km	61,19k m	11,19k m	Performance achieved	Over-achievement was due to accelerated project execution, as such more work was added to the annual plan.	N/A
Information and Communications Technology	Improve d communication s	ICT1.1 Number of new Wi-Fi hotspots/nodes provided with Wi-Fi	ICT1.2 Number of Wi-Fi hotspots/nodes provided with Wi-Fi	60 Nodes	50 Nodes	10 Nodes	0 Node	10 Nodes	0 Node	10 Nodes	0 Node	20 Nodes	51 Nodes	50 Nodes	51 Nodes	1 Node	Performance achieved	Strong supplier performance, as such more work was added to the annual plan.	N/A
Information and Communications Technology	Improve d communication		ICT1.3 Number of Enterprise Resource Planning (ERP) modules implemented	7	5	1	1	1	1	1	2	2	2	5	6	1	Performance achieved	Additional module implemented due to early completion of planned modules, as well as system stabilization and enhanc	N/A

																		ements enabling faster deployment.	
Information and Communications Technology	Improved communication		ICT1.4 Number of municipal facilities integrated into the Unified Command Centre (UCC) and Safe City Surveillance System	9	3	0	0	1	3	1	4	1	8	3	15	12	Performance achieved	Integration exceeded target through coordinated roll-out with other municipal projects and availability of required equipment ahead of schedule.	N/A

Real Estate and Development Planning	Increased access to land for development	RED1 Number of land parcels packaged and released for developments city wide.	RED1.1 Number of land parcels released for developments city wide	55	30	5	25	5	20	10	13	10	43	30	101	71	Performance achieved	There was a notable increase in the volume of items associated with this Key Performance Indicator (KPI). These items were meticulously processed and subsequently presented to the Real Estate Adjudication Committee (REAC). Following REAC's review, recommendations for Head of Department (HOD) approval were	N/A

																		advanced in accordance with the established Leasing Policy. This demonstrates the City's commitment and successful execution of service delivery to the public and the broader community.	
Real Estate and Development Planning	HS2. Improve functionality of the property market		HS2.22 Average number of days taken to process building plan applications of less than 500 square meters	17 days	30 days	30 days	15 days	30 days	15 days	30 days	15 days	30 days	16 days	30 days	15 days	15 days	Performance achieved	Overachievement is attributed to continuous efforts by management to improve turnaround time, through monitoring of	N/A

																		approval processes and verification of data submitted.	
Real Estate and Development Planning	LED3. Improve ease of doing business within the municipal area		LED3.1.3 Average number of days taken to process building applications of 500 square meters or more	20 days	60 days	60 days	16 days	60 days	13 days	60 days	15 days	60 days	17 days	60 days	15 days	45 days	Performance achieved	Overachievement is attributed to continuous efforts by management to improve turnaround time, through monitoring of approval processes and verification of data submitted.	N/A
Environmental resource and Waste Management	ENV3. Increased access to refuse removal	ENV3.1 Percent age of households with basic refuse removal services or better	ENV 3.11 Percent age of recognised informal settlements receiving basic	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	0	Performance achieved	N/A	N/A

			waste removal services															
Environmental resources and Waste Management	Increased provision of waste management services		ERWM 1 Number of properties with access to refuse removal services	752 029	752 030	752 030	752 030	752 030	752 030	752 030	752 030	752 030	752 030	752 030	0	Performance achieved	N/A	N/A

STRATEGIC OBJECTIVE 2: TO BUILD A CLEAN, CAPABLE AND MODERNISED LOCAL STATE**GDS thematic Areas: Re-govern to achieve effective cooperative governance.****IDP Strategic Objective 2: To Build a Clean, Capable and Modernised Local State**

Department	Outcome	Performance Indicator (Outcome)	Performance Indicator (Output)	Baseline (2023/24)	Annual Target (2024/25)	Planned Target Quarter 1	Actual Output Quarter 1	Planned Target Quarter 2	Actual Output Quarter 2	Planned Target Quarter 3	Actual Output Quarter 3	Planned Target Quarter 4	Actual Output Quarter 4	Annual Target	Annual Actual Performance	Variation	Actual Output Rating	Reason(s) for Variation	Remedial Action
Energy	EE4. Improved energy sustainability	EE 4.4 Percentage total electricity losses	EE4.4 Percentage total electricity losses	16,25 %	18%	19,0 %	16,6 9%	19,0 %	16,3 6%	18%	17,09 %	18%	15,97 %	18%	15,55%	2,45%	Performance achieved	The City conducts regular checks for illegal connections , audits service connections to detect the possibility of meter tampering/meter bypass. More illegal connections were removed and more meters were audited.	N/A
Water and Sanitation	WS5. Improved water sustainability	WS5.2 Total water losses	WS5.21 Infrastructure Leakage Index	6,3	6,65	6,39	6,3	6,38	6,36	6,48	6,57	6,65	5,86	6,65	5,86	0,79	Performance achieved	A reduction in System Input Volume (SIV) and an increase in intervention projects implemented.	N/A

Communications Marketing and Tourism	A clear single brand identity		CBM Number of brand visibility interventions implemented	1	8	8	2	2	2	2	2	2	2	2	8	8	0	Performance achieved	N/A	N/A
Enterprise Programme Management Office (EPMO)	Improved project management capabilities of CoE		PM1.2 Project management maturity level		Level 3,5	Level 3,2	0	0	0	0	0	0	Level 3,2	Level 3,2	Level 3,2	Level 3,2	0	Performance achieved	N/A	N/A
Finance/EP MO	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget	99,74 %	95%	15%	1,31 %	40%	17,59 %	60%	46,33 %	95%	99,01 %	95%	99,01%	4,01%	Performance achieved	The over-achievement is attributable to ramped-up efforts made by the City to implement the recovery plans.	N/A	
Finance	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget	97,53 %	80%	19%	24,87 %	39%	48,84 %	57%	67,21 %	80%	94,74 %	80%	94,74%	14,74 %	Performance achieved	The increase in expenditure is attributed to increases in Employee Related Costs by R13 million, increase in Depreciation & Asset Impairment by R428 million and an increase in Inventory Consumed by R664 million.	N/A	

Finance	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.13 Total Operating Revenue as a percentage of Total Operating Revenue Budget	93,10 %	92%	23%	27,10%	46%	50,20%	69%	70%	92%	90%	92%	90%	-2%	Performance not achieved	Service charges and property rates deviations totally dependent on consumer consumption patterns and property market changes. These are provisional results with financial year end cut-off provisions in respect of consumed services to be included in final results.	Not all operating revenue for the year has been billed because metered consumption occurs up to 30 June and the billing takes place thereafter. It is anticipated that the target will be achieved.
Finance	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.14 Service Charges and Property Rates Revenue as a percentage of Service Charges and Property Rates Revenue Budget	93,10 %	92%	23%	26%	46%	46,40%	69%	65,63 %	92%	88,60 %	92%	88,60%	-3,40%	Performance not achieved	Service charges and property rates deviations totally dependent on consumer consumption patterns and property market changes. These are provisional results with financial	Not all operating revenue for the year has been billed because metered consumption occurs up to 30 June and the billing takes place thereafter. It is anticipated

																		year end cut-off provisions in respect of consumed services to be included in final results.	d that the target will be achieved.
Finance	FM1. Enhanced municipal budgeting and budget implementation	FM1.2 Municipal budget assessed as funded (Y/N) (National)	FM1.21 Funded budget (Y/N) (Municipal)	Y	Y	-	0	-	0	-	0	Y	Y	Y	Y	0	Performance achieved	N/A	N/A
Finance	FM2. Improved financial sustainability and liability management	FM2.2 Percentage change in cash backed reserves reconciliation	FM2.21 Cash backed reserves reconciliation at year end	1,19%	-	-	N/A	-	N/A	-	N/A	-	N/A	-	N/A	N/A	Not due for reporting	N/A	N/A
Finance	FM3. Improved liquidity management	FM3.1 Percentage change in cash and cash equivalent (short term)	FM3.11 Cash/Cost coverage ratio	0,44	0,77	0,77	0,45	0,77	0,39	0,77	0,83	0,77	0,88	0,77	0,88	0,11	Performance achieved	Tightening of credit control and cost containment measures showed positive outcome in improving the cash on hand for the City.	N/A

Finance	FM3. Improved liquidity management	FM3.1 Percentage change in cash and cash equivalent (short term)	FM3.12 Current ratio (current assets/current liabilities)	0,85	1	-	0	-	0	1	0,82	-	0	1	0,82	-0,18	Performance not achieved	• The City continued to generate operating losses. • There was a significant increase in trade creditors by 2 billion. • Cash collected was not sufficient to cover trade creditors.	• Implementation of the revenue enhancement strategy. • Credit control measures will be enhanced to ensure the City has enough funds to cover current liabilities. • The City will prioritise long outstanding creditors and resolve queries to ensure creditors are paid on time.

Finance	FM3. Improved liquidity management	FM3.1 Percentage change in cash and cash equivalent (short term)	FM3.13 Trade payables to cash ratio	21,50 %	100%	100%	19,74 %	100%	25,42 %	100%	41,83 %	100%	21,32 %	100%	21,32%	- 78,68 %	Performance not achieved	• Cash collected was not sufficient to cover current liabilities as at 30 June. • The City's collection is not at the desired level. • Creditor's balance increased significantly because of high spending towards the end of the financial year.	• Credit control measures need to be enhanced to ensure the City collects all revenue billed. • Revenue enhancement strategies need to be implemented to ensure the City has enough funds to cover current liabilities when they fall due. • Creditor's invoices will be prioritised to ensure they are paid within 30 days inline with MFMA.

Finance	FM3. Improved liquidity management	FM3.1 Percentage change in cash and cash equivalent (short term)	FM3.14 Liquidity ratio	0,09	0,25	0,25	0,1	0,25	0,09	0,25	0,16	0,25	0,1	0,25	0,1	-0,15	Performance not achieved	• Cash collected was not sufficient to cover current liabilities as at 30 June. • The City's collection is not at the desired level. • Creditor's balance increased significantly because of high spending towards the end of the financial year.	• Credit control measures need to be enhanced to ensure the City collects all revenue billed. • Revenue enhancement strategies need to be implemented to ensure the City has enough funds to cover current liabilities when they fall due. • Liabilities will be reduced inline with cash collection payment. Arrangements will be made with major suppliers.

Finance	FM4. Improved expenditure management	FM4.1 Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	FM4.11 Irregular, Fruitless and Wasteful, Unauthorised Expenditure as a percentage of Total Operating Expenditure	0%	0%	-	-	-	-	0%	0,92%	-	-	0%	0,92%	-0,92%	Performance not achieved	This was mainly attributable to unauthorised expenditure of R397,1m for indigent water excess consumption and irregular expenditure of R8,2m from Water and Sanitation and R83,1m for Energy department on the contravention of SCM policy.	Training for bid committees was done on 24 February 2025 to strengthen controls; the performance of BEC members have been assessed and an extra layer of review has been introduced to the SCM process to minimise the non-compliance. Regarding excess consumption of water to indigents, the allowance will be closely monitored.

Finance	FM4. Improved expenditure management	FM4.3 Percentage of total operating expenditure on contracted services	FM4.31 Creditors payment period	48 days	60 days	60 days	52 days	60 days	41 days	60 days	50 days	60 days	82 days	60 days	82 days	-22 days	Performance not achieved	The negative variation is due to the City's collection not being at the desired level which led to the City not being able to pay Eskom invoices within 30 days as required by MFMA.	Credit control measures need to be enhanced to ensure revenue billed is collected. The City will prioritise bulk suppliers to ensure Eskom and Rand water are paid timeously.
Finance	FM5. Improved asset management	FM5.1 Percentage change of own funding (Internally generated funds + Borrowings) to fund capital expenditure	FM5.11 Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings)	14,74 %	15%	15%	26,87 %	15%	12,78 %	15%	10,49 %	15%	19,38 %	15%	19,38%	4,38%	Performance achieved	Target has been achieved due to high spending on revenue funded projects.	N/A
Finance	FM5. Improved asset management	FM5.1 Percentage change of own funding (Internally	FM5.12 Percentage of total capital expenditure funded from capital	71,78 %	64%	-	0%	-	0%	64%	86,16 %	-	0%	64%	86,16%	- 22,16 %	Performance achieved	Target has been achieved due to improvement in the capital spending of	N/A

		generate d funds + Borrowin gs) to fund capital expendit ure	conditional grants															grant funded projects in the 3rd quarter.	
Finance	FM5. Improved asset management	FM5.2 Percentage change of renewal/upgrading of existing Assets	FM5.21 Percentage of total capital expenditure on renewal/upgrading of existing assets	32,52 %	20%	-	0%	-	0%	20%	35,88 %	-	0%	20%	35,88%	15,88 %	Perform ance achieve d	The variance is due to budget processes and improved capital expenditure on renewal/upgrading of existing assets.	N/A
Finance	FM5. Improved asset management	FM5.2 Percentage change of renewal/upgrading of existing Assets	FM5.22 Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment	36,07 %	25%	-	0%	-	0%	25%	34,43 %	-	0%	25%	34,43%	9,43%	Perform ance achieve d	The variance is due to budget processes and improved renewal/upgrading of Existing Assets as a percentage of Depreciation/Asset impairment.	N/A
Finance	FM5. Improved asset management	FM5.3 Percentage change of repairs and mainten	FM5.31 Repairs and Maintenance as a percentage of property, plant, equipment	3,96%	3,45%	-	0%	-	0%	3,45%	6,41%	-	0%	3,45%	6,41%	2,96%	Perform ance achieve d	There was increased year-on-year Repairs and Maintenance (R&M) by R643,6m	N/A

		ance of existing infrastructure	and investment property															while the asset base increase was only R379m and the investment property reduced by R10,9m.	
Finance	FM6. Improved supply chain managem ent		FM6.12 Percentage of awarded tenders [over R200k], published on the municipality' s website	100%	100%	100%	100 %	100%	100 %	100%	100%	100%	100%	100%	100%	0%	Perform ance achieve d	N/A	N/A
Finance	FM6. Improved supply chain managem ent		FM6.13 Percentage of tender cancellations	24%	25%	25%	14%	25%	17,5 0%	25%	19,61 %	25%	18,31 %	25%	18,31%	6,69%	Perform ance achieve d	Cancellation s are shared with respective BSCs to ensure specification s are reviewed and accommoda tive without compromisi ng quality of goods or services required.	N/A

Finance	FM7. Improved revenue and debtors management	FM7.1 Percentage change in Gross Consumer Debtors' (Current and Non-current)	FM7.11 Debtors payment period	61 days	65 days	65 days	54 Days	65 days	76 days	65 days	79 days	65 days	66 days	65 days	66 days	-1 day	Performance not achieved	- Increasing decline in economic climate, high interest rates and customer ability to pay for services; - General tariff increases with effect from 1 July 2024 which impacts on consumer ability to pay for services; - On-going limited credit control functions within Eskom supply areas with collection rate of 25.38%; - Challenging areas : Access to specific areas are limited and impacts on credit control actions and collection efforts - Illegal connections , tampering and meter	- Continued implementation and re-instatement of credit control actions per Credit Control Policy through disconnections and pre-paid blocking. - Use of Siyakhokha platform for distribution of Pre-termination notices. - Reduction in number of interim readings. - Increased communication regarding indigent and debt rehabilitation programs – Consumer open days. - Full roll

																		access •Interim water and electricity readings impacts on correctness of consumer statements •AMR meter interim •Meter service Back Billing •Impact of supplementary valuations on previously qualifying deemed indigents. Increased property value result in deemed disqualification.	out of Debt Rehabilitation incentive program development. •Increased special "Blitz" program with assistance of service departments.

Finance	FM7. Improved revenue and debtors management	FM7.1 Percentage change in Gross Consumer Debtors' (Current and Non-current)	FM7.12 Collection rate ratio	72,80 %	90%	89%	72,30 %	92%	71,56 %	90%	82,41 %	90%	86,65 %	90%	86,65%	-3,35%	Performance not achieved	- Increasing decline in economic climate, high interest rates and customer ability to pay for services; - General tariff increases with effect from 1 July 2024 which impacts on consumer ability to pay for services; - On-going limited credit control functions within Eskom supply areas with collection rate of 25.38%; - Challenging areas : Access to specific areas are limited and impacts on credit control actions and collection efforts - Illegal connections , tampering and meter	- Continued implementation and re-instatement of credit control actions per Credit Control Policy through disconnections and pre-paid blocking. - Use of Siyakhokha platform for distribution of Pre-termination notices. - Reduction in number of interim readings. - Increased communication regarding indigent and debt rehabilitation programs – Consumer open days. - Full roll

																		access •Interim water and electricity readings impacts on correctness of consumer statements •AMR meter interim •Meter service Back Billing •Impact of supplementary valuations on previously qualifying deemed indigents. Increased property value result in deemed disqualification	out of Debt Rehabilitation incentive program development. •Increased special "Blitz" program with assistance of service departments.
Finance	FM7. Improved revenue and debtors management	FM7.3 Percentage of net operating surplus margin	FM7.31 Net Surplus /Deficit Margin for Electricity	11,24 %	2,78%	-	0%	-	0%	2,78%	0,21%	-	0%	2,78%	0,21%	-2,57%	Performance not achieved	The variance is due to budget cuts and funding constraints due to the general negative economic outlook and impact of loadshedding on energy revenue and collection rate.	The allocations will be reviewed once the financial position of the City of Ekurhuleni improves.

Finance	FM7. Improved revenue and debtors management	FM7.3 Percentage of net operating surplus margin	FM7.32 Net Surplus /Deficit Margin for Water	-44%	5%	-	0%	-	0%	5%	21,43 %	-	0%	5%	21,43%	16,43 %	Performance achieved	The variance is due to the increase in revenue generated by the Water department.	N/A
Finance	FM7. Improved revenue and debtors management	FM7.3 Percentage of net operating surplus margin	FM7.33 Net Surplus /Deficit Margin for Wastewater	-44%	5%	-	0%	-	0%	5%	7,97%	-	0%	5%	7,97%	2,97%	Performance achieved	The variance is due to increased revenue generated by ERWAT	N/A
Finance	FM7. Improved revenue and debtors management	FM7.3 Percentage of net operating surplus margin	FM7.34 Net Surplus /Deficit Margin for Refuse	-4,93%	3,76%	-	0%	-	0%	3,76%	18,66 %	-	0%	3,76%	18,66%	14,90 %	Performance achieved	The variance is due to increased revenue generated by Refuse.	N/A

Finance	Optimised closed of billed revenue	FIN 1 Percentage of billed amounts collected	FIN 1.1 Percentage of billed amounts collected	90,01 %	90%	89%	82,2 2%	92%	90,1 7%	90%	87,55 %	90%	107,7 6%	90%	90,87%	0,87%	Performance achieved	- The target was achieved through identifying of additional qualifying deemed indigents and increased credit control. The challenges remaining are as follows: - Increasing decline in economic climate, high interest rates and customer ability to pay for services; - General tariff increases with effect from 1 July 2024 which impacts on consumer ability to pay for services; - On-going limited credit control functions within Eskom supply areas with collection	N/A

rate of 25.38%

- Challenging areas : Access to specific areas are limited and impacts on credit control actions and collection efforts
- Illegal connections , tampering and meter access
- Interim water and electricity readings impacts on correctness of consumer statements
- AMR meter interim
- Meter service Back Billing
- Impact of supplementary valuations on previously qualifying deemed indigents. Increased property value result in deemed disqualification.

Finance	Improved turnaround time of awarding on tenders, increasing efficiencies in Supply Chain Management.		FIN 2 Percentage of tenders completed within 120 days	92%	75%	75%	83%	75%	63%	75%	50%	75%	100%	75%	76,67%	1,67%	Performance achieved	Support is provided to departments to ensure that bids are finalised within the validity.	N/A
Finance	GG3. More effective city administration	GG 3.1 Audit Opinion	GG3.1 Audit Outcome	Unqualified with findings	Unqualified with no findings	-	0	-	0	Unqualified with no findings	Unqualified with findings	-	N/A	Unqualified with no findings	Unqualified with findings	Unqualified with no findings	Performance not achieved	There were inadequate internal controls relating to Supply Chain Management regulations.	•Training of Supply Chain Officials • Use of a check list to ensure that all supply chain regulations are adhered too.
Finance	GG3. More effective city administration	GG 3.1 Audit Opinion	GG 3.1.1 Number of repeat audit findings	5	2	-	0	-	0	2	5	-	0	2	5	-3	Performance not achieved	•Internal control deficiencies where management failed to implement controls, adequate reviews, actions and verification procedures.	Strengthening of internal controls measures through: •OPCA committee which has one of its main objectives being to ensure that repeat findings do not occur. •Continue

																			d monitorin g of areas where repeat findings are likely to occur and assist managem ent where there are challenge s.
Finance	HS2. Improved functionali ty of the residential property market	HS2.2 Percenta ge of residenti al propertie s in the subsidy market	HS2.21 Number of residential properties developed through state- subsidised human settlements programmes entering the municipal valuation roll	0	792	-	0	-	0	-	0	792	882	792	882	90	Perform ance achieve d	More properties were registered than targeted and included in general valuation roll.	N/A
Human Resources	GG1. Improved municipal capability	GG 1.2 Top Manage ment Stability	GG 1.21 Staff vacancy rate	26%	≤35%	≤35 %	26%	≤35 %	25%	≤35%	26%	≤35 %	26%	≤35%	26%	9%	Perform ance achieve d	Improved turnaround times in line with the SLAs.	N/A
Human Resources	GG1. Improved municipal capability	GG 1.2 Top Manage ment Stability	GG1.22 Percentage of vacant posts filled within 6 months	79%	45%	0%	0%	0%	0%	0%	0%	45%	98%	45%	98%	53%	Perform ance achieve d	Improved turnaround times in line with the SLAs.	N/A
Human Resources	GG5. Zero tolerance of fraud and corruption	GG 5.1 Number of alleged fraud and corruptio n cases	GG5.11 Number of active suspensions longer than three months	13	≤15	≤15	1	≤15	2	≤15	3	≤15	11	≤15	4	11	Perform ance achieve d	There was improvement in the finalization of investigation s.	N/A

		reported per 100 000 populatio n																	
Internal Audit	Improved corporate governan ce		IA 1 Percentage completion of the approved Internal Audit Plan	100%	95%	15%	16,6 7%	40%	41,1 0%	70%	70,73 %	95%	100%	95%	100%	5%	Perform ance achieve d	Audit reviews were finalised sooner than anticipated.	N/A
Internal Audit	Improved corporate governan ce		IA 2 Percentage of forensic investigation s finalized	61,5%	60%	60%	60%	60%	66,7 0%	60%	62,50 %	60%	60%	60%	60%	0%	Perform ance achieve d	N/A	N/A
Legislature	GG 2. Improved municipal responsiv eness	GG 2.1 Percenta ge of ward committe es that are functiona l (meet four times a year, are quorate, and have an action plan).	GG 2.11 Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	100%	96%	96%	99%	96%	99%	96%	100%	96%	100%	96%	100%	4%	Perform ance achieve d	More ward committees are convening their meetings.	N/A
Legislature	GG 2. Improved municipal responsiv eness	GG 2.1 Percenta ge of ward committe es that are functiona l (meet four times a year, are quorate.	GG 2.12 Percentage of wards that have held a quarterly councillor- convened community meeting	50%	55%	55%	70%	55%	76%	55%	71%	55%	79%	55%	74%	19%	Perform ance achieve d	Councillors are convening community meetings as controls have been put in place to ensure that councillors do convene	N/A

		and have an action plan).																public meetings.	
Legislature	GG3. Improved municipal administration.	GG 3.1 Audit Opinion	GG 3.12 Percentage of councillors who have declared their financial interests	100%	100%	20%	79%	60%	95%	85%	100%	100%	100%	100%	100%	0%	Perform ance achieve d	N/A	N/A
Legislature	Improved performance and accountability		LEG 1 Number of functional Section 79 Committees	19	18	18	18	18	19	18	18	18	18	18	18	0	Perform ance achieve d	N/A	N/A
Legislature	Improved participatory local governance		LEG 2 Percentage functionality of ward committees	98%	96%	96%	100%	96%	100%	96%	100%	96%	100%	96%	100%	4%	Perform ance achieve d	There's a positive response from ward committees to ensure that a consolidated report on community issues is prepared for council consideration.	N/A
Service Delivery Coordination	GG2. Improved municipal responsiveness	GG2.3 Protest incidents reported per 10 000 population	GG2.31 Percentage of official complaints responded to through the municipal complaint management system	22,35 %	80%	72%	39,93 %	77%	42,95 %	79%	42,60 %	80%	39,47 %	80%	39,47%	- 40,53 %	Perform ance not achieve d	Factors affecting Service Level Standards: IMS system downtime Gadgets downtime and flatspots Shortage of	Implement regular maintenance, monitoring, backups, user training, redundancy, and resource planning

																		staff and vehicles	to minimize downtime from system failures, staff shortages, and vehicle unavailability.
Risk and Legal Services (Risk Management)	Efficient and effective system of enterprise risk management		RM1 Institutional Risk Maturity Level recorded (performed every second year)	4	4	-	0	-	0	-	0	4	4,7	4	4,7	0,7	Performance achieved	Improved effectiveness of the system of enterprise risk management.	N/A

STRATEGIC OBJECTIVE 3: TO PROMOTE SAFER, HEALTHY AND SOCIALLY EMPOWERED COMMUNITIES
GDS Thematic Area: Re-mobilise to achieve social empowerment
IDP Strategic Objective 3: To Promote Safer, Healthy and Socially Empowered Communities

Department	Outcome	Performance Indicator (Outcome)	Performance Indicator (Output)	Baseline (2023/24)	Annual Target (2024/25)	Planned Target Quarter 1	Actual Output Quarter 1	Planned Target Quarter 2	Actual Output Quarter 2	Planned Target Quarter 3	Actual Output Quarter 3	Planned Target Quarter 4	Actual Output Quarter 4	Annual Target	Annual Actual Performance	Variation	Actual Output Rating	Reason(s) for Variation	Remedial Action
Community Safety (Disaster and Emergency Management Services (DEMS))	FD1. Mitigated effects of fires and disasters	FD 1.1 Number of fire related deaths per 100 000 population	FD 1.11 Percentage compliance with the required attendance time for structural firefighting incidents	73%	60%	60%	65%	60%	70%	60%	67%	60%	71%	60%	68%	8%	Performance achieved	Majority of calls were closer to the areas of responding fire station.	N/A

Community Safety (Ekurhuleni Metropolitan Police Department (EMPD))	Improved by-law compliance		EMP 1 Number of planned by-law enforcement policing operations implemented	163	140	35	38	35	39	35	36	35	35	140	148	8	Performance achieved	The infringement of by-laws by informal businesses, whereby trading on sidewalk meant for pedestrians was utilised for trading and obstructing traffic for motorists, removing illegal posters and illegal dumping within the City, led to increase in by-laws operations.	N/A
Community Safety (Ekurhuleni Metropolitan Police Department (EMPD))	Improved community safety	EMPD 1 Percentage increase in interventions to reduce crime and related incidents	EMP 2 Number of interventions implemented to reduce crime and related incidents	559	410	100	188	100	156	105	155	105	147	410	646	236	Performance achieved	Overachievement was due to increase in joint crime operations conducted with other stakeholders e.g., SAPS, RTMC, JMPD, TMPD etc., to prevent and reduce high level of crime that threaten safety and security of the citizens.	N/A

																		The focus was on contact crime e.g., drugs related crimes, armed robberies, illegal mining, and other crimes.	
Community Safety (Ekurhuleni Metropolitan Police Department (EMPD))	Improved road safety and citizen compliance		EMP 3 Percentage Increase in road policing citations	9%	Decrease by 25% from Baseline to 1 282 227	0%	0%	0%	0%	0%	0%	Decrease by 25% from Baseline to 1 282 227	(433 483) -66%	Decrease by 25% from Baseline to 1 282 227	(433 483) -66%	-66%	Performance not achieved	The non-achievement was due to non-availability of Section 341 and 56 summons books from November 2024 and the fines administration system not fully functional.	Section 341 and 56 summons books have been procured, awaiting delivery thereof, while the City continues to work on the system to ensure it is fully functional.
Community Services (Health and Social Development)	Reduced vertical transmission of HIV from Mother to Child		HSD 1 Percentage of babies tested HIV-positive	0,3%	0,75%	0,75%	0,10 %	0,75%	0,20 %	0,75%	0,20 %	0,75%	0,60 %	0,75%	0,28%	0,47%	Performance achieved	The overachievement is attributed to effective implementation of	N/A

			(PCR) around 6 months after birth															Prevention of the Mother to Child Transmission (PMTCT) Programme across the three (3) sub-districts.	
Communit y Services (Health and Social Developm ent)	Increase d registrati on of new indigents.		HSD 2 Number of Indigent household s captured and verified.	7 149	4 560	620	1 917	800	1 731	2 000	2 210	1 140	3 175	4 560	9 033	4 473	Performa nce achieved	The overachieve ment is attributed to the much needed and sustained capacity, coupled with outreach programmes and the effectiveness of the Electronic Indigent Registration System.	N/A
Communit y Services (Sports Recreatio n Arts and Culture (SRAC))	Increase d participati on of learners in SRAC school activities		SRAC 1 Number of SRAC school activities implement ed	573	307	72	218	12	90	151	180	72	154	307	642	335	Performa nce achieved	Continued better than expected efforts by Library cadets in rendering expanded array of Library School activities.	N/A

STRATEGIC OBJECTIVE 4: TO PROTECT THE NATURAL ENVIRONMENT AND PROMOTE RESOURCE SUSTAINABILITY**GDS Thematic area: Re-generate to achieve environmental well-being****IDP Strategic Objective 4: To Protect the Natural Environment and Promote Resource Sustainability**

Department	Outcome	Performance Indicator (Outcome)	Performance Indicator (Output)	Baseline (2023/24)	Annual Target (2024/25)	Planned Target Quarter 1	Actual Output Quarter 1	Planned Target Quarter 2	Actual Output Quarter 2	Planned Target Quarter 3	Actual Output Quarter 3	Planned Target Quarter 4	Actual Output Quarter 4	Annual Target	Annual Actual Performance	Variation	Actual Output Rating	Reason(s) for Variation	Remedial Action
Water and Sanitation	Improve d water quality		WSD1.7 Percentage complianc e with Blue Drop standards	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	0%	Performance achieved	N/A	N/A
Community Services (Health and Social Development)	ENV1. Improve d air quality		ENV 1.12 Percentage of AQ monitoring stations providing adequate data over a reporting year	59%	75%	75%	0%	75%	0%	0%	0%	0%	0%	75%	0%	-75%	Performance not achieved	The non-performance is attributed to the inability to secure a replacement service provider emanating from the withdrawal of the national department's appointed service provider.	The maintenance tender for data verification and validation should be finalized by the end of the first quarter (Q1) and ambient air quality monitoring data should be available by the end of

																		second quarter (Q2) of 2025/26 FY.
Environmental Resource and Waste Management	ENV4 Biodiversity is conserved and enhanced		ENV4.11 Percentage of biodiversity priority area within the municipality	30,16 %	43,16 %	0%	0%	0%	0%	0%	43,16 %	43,16 %	43,16 %	43,16%	0%	Performance achieved	N/A	N/A
Environmental Resource and Waste Management	ENV4 Biodiversity is conserved and enhanced		ENV4.21 Percentage of biodiversity priority areas protected	1%	1,34%	0%	0%	0%	0%	0%	1,34%	1,34 %	1,34 %	1,34%	0%	Performance achieved	N/A	N/A

STRATEGIC OBJECTIVE 5: TO CREATE AN ENABLING ENVIRONMENT FOR INCLUSIVE GROWTH AND JOB CREATION.
GDS Thematic area: Re-industrialise in order to achieve job creating economic growth
IDP Strategic Objective 5: To create an enabling environment for inclusive growth and job creation.

Department	Outcome	Performance Indicator (Outcome)	Performance Indicator (Output)	Baseline (2023/24)	Annual Target (2024/25)	Planned Target Quarter 1	Actual Output Quarter 1	Planned Target Quarter 2	Actual Output Quarter 2	Planned Target Quarter 3	Actual Output Quarter 3	Planned Target Quarter 4	Actual Output Quarter 4	Annual Target	Annual Actual Performance	Variation	Actual Output Rating	Reason(s) for Variation	Remedial Action

Finance	LED1. Growing inclusive local economies		LED1.1 1 Percent age of total municipal operating expenditure spent on contracted services physically residing within the municipal area	36,72%	8%	2%	7,79%	4%	44,94%	6%	8,36%	8%	36,20%	8%	36,20%	28,20%	Performance achieved	The City has been prioritising CoE based suppliers to ensure the development of local residents.	N/A
Finance	LED2. Improved levels of economic activity in municipal economic spaces	LED2.1 Rates revenue as a percent age of the total revenue of the municipality	LED2.1 1 Percent age of budgeted rates revenue collected	103%	92%	23%	26,1%	46%	51,40%	69%	70,11%	92%	92,70%	92%	92,70%	0,70%	Performance achieved	Target achieved. These are provisional results with financial year end supplementary valuation roll provisions to be included in final results.	N/A

Financ e	LED2. Improve d levels of econom ic activity in municip al econom ic spaces	LED2.1 Rates revenue as a percent age of the total revenue of the municipality	LED2.1 2 Percent age of the municipality's operating budget spent on indigent relief for free basic services	6,10%	8,8%	2,2%	2,04%	4,4%	4,24%	6,6%	6,04%	8,8%	8,01%	8,8%	8,01%	-0,79%	Perform ance not achieve d	The residents of the CoE are not taking advantage of the Free Basic Service benefit hence the under expenditure.	The City will intensify the indigent registration drive.
Financ e	LED3. Improve d ease of doing business within the municipal area		LED3.2 1 Percent age of revenue clearance certificates issued within 10 working days from the time of completed application received	62,84%	60%	60%	95,50%	60%	84,82%	60%	88,44%	60%	87,49%	60%	87,49%	27,49%	Perform ance achieve d	Target achieved due to online application processing and certificate issue process – dependant on customer payment date.	N/A

Finance	LED3. Improve ease of doing businesses within the municipal area		LED3.3 1 Average number of days from the point of advertising to the letter of award per 80/20 procurement process	115 days	170 days	170 days	126 days	170 days	133 days	170 days	133 days	170 days	132 days	170 days	132 days	38 days	Performance achieved	The City has implemented strategies that are aimed at improving the performance, whereby processes are centralised to ensure close monitoring of bids that are at evaluation stage. These will be adjusted to incorporate new process to ensure that set KPIs are met.	N/A

Finance	LED3. Improve ease of doing businesses within the municipal area		LED3.3 2 Percent age of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission	80,73%	75%	75%	55,67%	75%	60,14%	75%	60,72%	75%	62,45%	75%	62,45%	- 12,55%	Performance not achieved	- Cash collected on a monthly basis was not sufficient to cover all invoices within 30 days. - Cash collection is currently not at a desirable level. - Invoice queries were not attended timeously by departments.	Credit control measures will need to be enhanced to ensure the City collect enough funds.
Real Estate and Development Planning	LED1. Growing inclusive local economies	LED1.2 Percent age change in the number of individuals in formal employment	LED1.2 1 Number of work opportunities created by the municipality through public employment	10 012	12 000	6 000	6 503	1 500	1 775	937	1 137	3 563	3 928	12 000	13 343	1 343	Performance achieved	The steering committee's reinforcement had a highly beneficial effect on the creation of addition	N/A

			programmes (incl. EPWP, CWP and other related employment programmes)															al employment through implementation of projects across nine departments and overall reporting.	
Real Estate and Development Planning	LED1. Growing inclusive local economies		LED1.3 1 Number of individuals connected to apprenticeship and learnerships through municipal interventions	0	50	-	0	-	0	-	0	50	174	50	174	124	Performance achieved	The significant overarching achievement of the target is directly attributable to the substantial grant funding received from the Construction Education and Training Authority (CETA). This financial contribution	N/A

																		played a pivotal role in enabling expanded initiatives and greater resource allocation, which in turn facilitated the surpassing of initial projections.	
Real Estate and Development Planning	LED3. Improve d ease of doing business s within the municip al area	LED3. Improve d ease of doing business s within the municip al area	LED3.1 1 Averag e time taken to finalise business s license applicati ons	9,28 business s days	21 business s days	21 business s days	13 business s days	21 business s days	15 business s days	21 business s days	19 business s days	21 business s days	12 business s days	21 business s days	15 business s days	8 business s days	Performance achieved	The appointment of administrators through public employment programme, whose responsibility is to follow-up on submitted applications has culmina	N/A

																		ted in the City achieving more.	
Real Estate and Development Plannin g	LED3. Improve d ease of doing busines s within the municip al area	LED3. Improve d ease of doing busines s within the municip al area	LED3.1 2 Averag e time taken to finalise informal trading permits	9,63 days	21 busines s days	21 busines s days	13 busines s days	21 busines s days	16 busines s days	21 busines s days	16 busines s days	21 busines s days	12 busines s days	21 busines s days	14 busines s days	7 busines s days	Perform ance achieve d	The appoint ment of adminis trators through public employ ment progra mme, whose respons ibility is to follow-up on submitt ed applicat ions has culmina ted in the City achievi ng more.	N/A
Real Estate and Development Plannin g	Increas e Ekurhul eni GDP growth, employ ment opportu nities and the City's	EDD1 Rand Value of investm ents attracte d	EDD1.1 R-value of investm ents attracte d	R10 212 011 327	R10 000 000 000	-	R0	R5 000 000 000	R9 640 000 000	-	R0	R5 000 000 000	R607 000 000	R10 000 000 000	R10 247 000 000	R247 000 000	Perform ance achieve d	The City conven ed an investm ent confere nce to bolster investor confide nce.	N/A

	revenue baseline																	thereby facilitating a greater rand value of investment than dimly anticipated.	
Real Estate and Development Planning	Increase Ekurhuleni GDP growth, employment opportunities and the City's revenue baseline	EDD2 R'value of Revenue Generated from leasing of township hubs and Business Licenses & Permits.	EDD1.2 Rand value of revenue generated from leasing of township hubs.	R395 768,20	R300 000	-	R0	-	R0	R150 000	R315 239	R150 000	R232 892	R300 000	R548 131	R248 131	Performance achieved	The implementation of prepaid meter disconnections for defaulting tenants has demonstrably led to a significant improvement in their adherence to rental obligations. This measure has proven to be an effective incentive, prompt	N/A

																		ng tenants to honour their financial commitments.	
Real Estate and Development Planning	Increase Ekurhuleni GDP growth, employment opportunities and the City's revenue baseline		EDD1.3 Rand value of revenue generated from business licenses & permits.	R1 279 076 ,51	R1 000 000	R250 000	R491 798,26	R250 000	R570 067,83	R250 000	R566 342,61	R250 000	R714 213	R1 000 000	R2 342 421,70	R1 342 421,70	Performance achieved	The appointment of field workers through public employment programme to facilitate awareness campaigns has culminated in the City's enhanced revenue generation through the renewal of existing licenses and the acquisition of new	N/A

																		applicat ions for busines s licenses and informal trading permits.	
Real Estate and Development Planning	Increase Ekurhuleni GDP growth, employment opportunities and the City's revenue baseline	EDD3 Rand-value generated in EFPM	EDD1.4 Rand value generated in Ekurhuleni Fresh Produce Market (EFPM)	R38 673 140,93	R37 800 000	R9 072 000	R10 724 760	R10 206 000	R10 392 978,22	R9 828 000	R9 239 134,30	R8 694 000	R9 556 628,00	R37 800 000	R39 913 500,52	R2 113 500,52	Performance achieved	The rand value generated by the market target was achieved despite an inclining mass turnover. A year-on-year comparison of price and mass during the period between April to June, it shows that average price per ton	N/A

																		increased from R6 358,85 in 2024 to R6 841,12 in 2025 which represents 8% price increase. The mass turn-over also saw an incline of 654,85 tons sold.	
Real Estate and Development Planning	Improved skills and capacity amongst Ekurhuleni residents	EDD4 R'value of Skills Development, Job Creation & Enterprise Development Grant Funded. Secured.	EDD4.1 Rand value of grant funding secured through Public Private Partnerships	R200 916 742,00	R200 000 000	-	R0	-	R0	-	R0	R200 000 000	R144 539 000	R200 000 000	R144 539 000	-R55 461 000	Performance not achieved	While the City remains committed to leveraging private sector investment for sustainable economic growth, fewer strategic partnerships were concluded	Initiate early, informal engagements with potential private sector partners and financial institutions to gauge the interest and understand their investment

[illegible]

Depart ment	Outco me	Perfo man ce Indic ator (Outco me)	Perform ance Indicato r (Output)	Bas elin e (202 3/24)	Ann ual Targ et (202 4/25)	Pla nn ed Targ et Qu arter 1	Ac tua l Ou tpu t Qu arter 1	Pla nn ed Targ et Qu arter 2	Ac tua l Ou tpu t Qu arter 2	Plan ned Targ et Qua rter 3	Act ual Out put Qua rter 3	Pla nn ed Targ et Qu arter 4	Act ual Out put Qu arter 4	Ann ual Targ et	Annu al Actu al Perfo man ce	Vari atio n	Actu al Outp ut Ratin g	Reason (s) for Variatio n	Reme dial Actio n
Energy	EE4. Improved energy sustainability	EE 4.4 Percentage total electricity losses	EE4.4 Percentage total electricity losses	16,25%	18%	19,0%	16,69%	19,0%	16,36%	18%	17,09%	18%	15,97%	18%	15,55%	2,45%	Performance achieved	The City conducts regular checks for illegal connections, audits service connections to detect the possibility of meter tampering/meter bypass. More illegal connections	N/A

																		were removed, and more meters were audited.	
Water and Sanitation	WS5. Improved water sustainability	WS5.2 Total water losses	WS5.21 Infrastructure Leakage Index	6,3	6,65	6,39	6,3	6,38	6,36	6,48	6,57	6,65	5,86	6,65	5,86	0,79	Performance achieved	A reduction in System Input Volume (SIV) and an increase in intervention projects implemented.	N/A
Communications Marketing and Tourism	A clear single brand identity		CBM 1 Number of brand visibility interventions implemented	8	8	2	2	2	2	2	2	2	2	8	8	0	Performance achieved	N/A	N/A
Enterprise Programme Management Office	Improved project management capability		PM1.2 Project management maturity level	Level 3,5	Level 3,2	0	0	0	0	0	0	Level 3,2	Level 3,2	Level 3,2	Level 3,2	0	Performance achieved	N/A	N/A

(EPMO)	ities of CoE																		
Financ e/EPM O	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget	99,74%	95%	15%	1,31%	40%	17,59%	60%	46,33%	95%	99,01%	95%	99,01%	4,01%	Performance achieved	The over-achievement is attributable to ramped-up efforts made by the City to implement the recovery plans.	N/A
Financ e	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget	97,53%	80%	19%	24,87%	39%	48,84%	57%	67,21%	80%	94,74%	80%	94,74%	14,74%	Performance achieved	The increase in expenditure is attributed to increases in Employee Related Costs by R13 million, increase in	N/A

																		Depreciation & Asset Impairment by R428 million and an increase in Inventory Consumed by R664 million.	
Finance	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.13 Total Operating Revenue as a percentage of Total Operating Revenue Budget	93,10%	92%	23%	27,10%	46%	50,20%	69%	70%	92%	90%	92%	90%	-2%	Performance not achieved	Service charges and property rates deviations totally dependent on consumer consumption patterns and property market changes. These	Not all operating revenue for the year has been billed because metered consumption occurs up to 30 June

																	are provision al results with financial year end cut-off provisions in respect of consumed services to be included in results.	and the billing takes place thereafter. It is anticipated that the target will be achieved.	
Finance	FM1. Enhanced municipal budgeting and budget implementation	FM1.1 Percentage of expenditure against total budget	FM1.14 Service Charges and Property Rates Revenue as a percentage of Service Charges and Property Rates Revenue	93,10%	92%	23%	26%	46%	46,40%	69%	65,63%	92%	88,60%	92%	88,60%	- 3,40%	Performance not achieved	Service charges and property rates deviations totally dependent on consumer consumption patterns and property	Not all operating revenue for the year has been billed because metered consumption

			e Budget															market change s. These are provision al results with financial year end cut-off provisio ns in respect of consum ed services to be include d in final results.	occurs up to 30 June and the billing takes place therea fter. It is anticip ated that the target will be achiev ed.
Financ e	FM1. Enhanc ed municip al budget ing and budget t imple	FM1. 2 Municip al budg et asses sed as funde d (Y/N)	FM1.21 Funded budget (Y/N) (Municip al)	Y	Y	-	0	-	0	-	0	Y	Y	Y	Y	0	Perfo rman ce achie ved	N/A	N/A

	menta tion	(Natio nal)																	
Financ e	FM2. Impro ved financi al sustai nabilit y and liab ility mana gement	FM2.2 Perce ntage chan ge in cash backed reser ves recon ciliati on	FM2.21 Cash backed reserves reconcili ation at year end	1,19 %	-	-	N/ A	-	N/ A	-	N/A	-	N/A	-	N/A	N/A	Not due for repor ting	N/A	N/A
Financ e	FM3. Impro ved liquidit y mana gement	FM3.1 Perce ntage chan ge in cash and cash equiv alent (short term)	FM3.11 Cash/C ost coverag e ratio	0,44	0,77	0,7 7	0,4 5	0,7 7	0,3 9	0,77	0,83	0,7 7	0,8 8	0,77	0,88	0,11	Perfo rman ce achie ved	Tighteni ng of credit control and cost contain ment measur es showed positive outcom e in improvi ng the cash on hand for the City.	N/A

Finance	FM3. Improved liquidity management	FM3.1 Percentage change in cash and cash equivalent (short term)	FM3.12 Current ratio (current assets/current liabilities)	0,85	1	-	0	-	0	1	0,82	-	0	1	0,82	- 0,18	Performance not achieved	• The City continued to generate operating losses. • There was a significant increase in trade creditors by 2 billion. • Cash collected was not sufficient to cover trade creditors.	• Implementation of the revenue enhancement strategy. • Credit control measures will be enhanced to ensure the City has enough funds to cover current liabilities. • The City will

																			prioritise long outstanding creditors and resolve queries to ensure creditors are paid on time.
Finance	FM3. Improved liquidity management	FM3.1 Percentage change in cash and cash equivalent (short term)	FM3.13 Trade payables to cash ratio	21,50%	100%	100%	19,74%	100%	25,42%	100%	41,83%	100%	21,32%	100%	21,32%	-78,68%	Performance not achieved	• Cash collected was not sufficient to cover current liabilities as of 30 June. • The City's collection is not at the	• Credit control measures need to be enhanced to ensure the City collects all revenue

																		desired level. • Creditor's balance increased significantly because of high spending towards the end of the financial year. • Revenue enhancement strategies need to be implemented to ensure the City has enough funds to cover current liabilities when they fall due. • Creditor's invoices will be

																			prioriti sed to ensur e they are paid within 30 days in line with MFMA .
Financ e	FM3. Im pro ved liquidit y mana geme nt	FM3.1 Perce ntage chan ge in cash and cash equiv alent (short term)	FM3.14 Liquidity ratio	0,09	0,25	0,2 5	0,1	0,2 5	0,0 9	0,25	0,16	0,2 5	0,1	0,25	0,1	- 0,15	Perfo rman ce not achie ved	•Cash collecte d was not sufficien t to cover current liabilitie s as of 30 June. •The City's collectio n is not at the desired level. •Credito r's balance increas ed	• Credit contro l meas ures need to be enhan ced to ensur e the City collect s all reven ue billed. • Reven ue enhan ceme nt

significantly because of high spending towards the end of the financial year.	strategies need to be implemented to ensure the City has enough funds to cover current liabilities when they fall due.
	Liabilities will be reduced in line with cash collection payment.

																			Arran geme nts will be made with major suppli ers.
Financ e	FM4. Improved expenditure management	FM4.1 Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	FM4.11 Irregular, Fruitless and Wasteful, Unauthorised Expenditure as a percentage of Total Operating Expenditure	0%	0%	-	-	-	-	0%	0,92 %	-	-	0%	0,92 %	- 0,92 %	Perfo rman ce not achie ved	This was mainly attributable to unauthorised expenditure of R397,1 m for indigent water excess consumption and irregular expenditure of R8,2m from Water and Sanitation and	Traini ng for bid commi tees was done on 24 Febru ary 2025 to streng then contro ls; the perfor manc e of BEC memb ers have been asses sed

R83,1m for Energy department on the contravention of SCM policy.	and an extra layer of review has been introduced to the SCM process to minimise the non-compliance. Regarding excess consumption of water to indigents, the allowance will be closely

																			monit ored.
Financ e	FM4. Impro ved expen diture mana geme nt	FM4. 3 Perce ntage of total opera ting expe nditur e on contr acted servic es	FM4.31 Creditor s payment period	48 days	60 days	60 day s	52 da ys	60 day s	41 da ys	60 days	50 days	60 day s	82 day s	60 days	82 days	-22 days	Perfo rman ce not achie ved	The negativ e variatio n is due to the City's collectio n not being at the desired level which led to the City not being able to pay Eskom invoices within 30 days as required	Credit contro l meas ures need to be enhan ced to ensur e reven ue billed is collect ed. The City will prioriti se bulk suppli ers to ensur

																		by MFMA.	e Eskom and Rand water are paid timeously.
Finance	FM5. Improved asset management	FM5.1 Percentage change of own funding (Internally generated funds + Borrowings) to fund capital expenditure	FM5.11 Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings)	14,74%	15%	15%	26,87%	15%	12,78%	15%	10,49%	15%	19,38%	15%	19,38%	4,38%	Performance achieved	Target has been achieved due to high spending on revenue funded projects.	N/A

Finance	FM5. Improved asset management	FM5.1 Percentage change of own funding (Internally generated funds + Borrowings) to fund capital expenditure	FM5.12 Percentage of total capital expenditure funded from capital conditional grants	71,78%	64%	-	0%	-	0%	64%	86,16%	-	0%	64%	86,16%	-22,16%	Performance achieved	Target has been achieved due to improvement in the capital spending of grant funded projects in the 3rd quarter.	N/A
Finance	FM5. Improved asset management	FM5.2 Percentage change of renewal/upgrading of existing	FM5.21 Percentage of total capital expenditure on renewal/upgrading of existing assets	32,52%	20%	-	0%	-	0%	20%	35,88%	-	0%	20%	35,88%	15,88%	Performance achieved	The variance is due to budget processes and improved capital expenditure on renewal	N/A

		Assets																/upgrading of existing assets.	
Finance	FM5. Improved asset management	FM5.2 Percentage change of renewal/upgrading of existing Assets	FM5.22 Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment	36,07%	25%	-	0%	-	0%	25%	34,43%	-	0%	25%	34,43%	9,43%	Performance achieved	The variance is due to budget processes and improved renewal/upgrading of Existing Assets as a percentage of Depreciation/Asset impairment.	N/A
Finance	FM5. Improved asset management	FM5.3 Percentage change of repairs and maintenance	FM5.31 Repairs and Maintenance as a percentage of property, plant,	3,96%	3,45%	-	0%	-	0%	3,45%	6,41%	-	0%	3,45%	6,41%	2,96%	Performance achieved	There was increased year-on-year Repairs and Maintenance (R&M)	N/A

		ce of existi ng infras tructu re	equipme nt and investm ent property															by R643,6 m while the asset base increas e was only R379m and the investm ent property reduced by R10,9m .	
Financ e	FM6. Impro ved supply chain mana geme nt		FM6.12 Percent age of awarded tenders [over R200k], publishe d on the municip ality's website	100 %	100 %	100 %	10 0%	100 %	10 0%	100 %	100 %	100 %	100 %	100 %	100%	0%	Perfo man ce achie ved	N/A	N/A
Financ e	FM6. Impro ved supply chain mana		FM6.13 Percent age of tender cancell ations	24%	25%	25 %	14 %	25 %	17, 50 %	25%	19,6 1%	25 %	18, 31 %	25%	18,31 %	6,69 %	Perfo man ce achie ved	Cancell ations are shared with respecti ve	N/A

Executive Summery		Governance		Service Delivery Performance		Organisational Development Performance		Financial Performance										
	gement																BSCs to ensure specific ations are reviewe d and accom modativ e without compro mising quality of goods or services required .	

Finance	FM7. Improved revenue and debtors' management	FM7.1 Percentage change in Gross Consumer Debtors' (Current and Non-current)	FM7.11 Debtors payment period	61 days	65 days	65 days	54 Days	65 days	76 days	65 days	79 days	65 days	66 days	65 days	66 days	-1 day	Performance not achieved	•Increasing decline in economic climate, high interest rates and customer ability to pay for services ; •General tariff increases with effect from 1 July 2024 which impacts on consumer ability to pay for services ; •On-going limited	•Continued implementation and re-instatement of credit control actions per Credit Control Policy through disconnections and pre-paid blocking. •Use of Siyak hokha platform for distribution

																		credit control functions within Eskom supply areas with collection rate of 25.38%; •Challenging areas : Access to specific areas are limited and impacts on credit control actions and collection efforts •Illegal connections, tampering and meter access •Interim	of Pre-termination notices. •Reduction in number of interim readings. •Increased communication regarding indigent and debt rehabilitation programs – Consumer open days. •Full roll out of Debt

																		water and electricity reading s impacts on correctn ess of consum er stateme nts •AMR meter interim •Meter service Back Billing •Impact of supple mentary valuatio ns on previou sly qualifyin g deemed indigent s. Increas ed property	Rehab ilitatio n incenti ve progra m develo pment . •Incre ased specia l “Blitz” progra m with assist ance of servic e depart ments .

value
result in
deemed
disqualif
ication.

Finance	FM7. Improved revenue and debtors' management	FM7.1 Percentage change in Gross Consumers' Debtors' (Current and Non-current)	FM7.12 Collection rate ratio	72,80%	90%	89%	72,30%	92%	71,56%	90%	82,41%	90%	86,65%	90%	86,65%	- 3,35%	Performance not achieved	- Increasing decline in economic climate, high interest rates and customer ability to pay for services ; - General tariff increases with effect from 1 July 2024 which impacts on consumer ability to pay for services ; - On-going limited	- Continued implementation and re-instatement of credit control actions per Credit Control Policy through disconnections and pre-paid blocking. - Use of Siyak hokha platform for distribution

																		credit control functions within Eskom supply areas with collection rate of 25.38%; •Challenging areas : Access to specific areas are limited and impacts on credit control actions and collection efforts •Illegal connections, tampering and meter access •Interim	of Pre-termination notices. •Reduction in number of interim readings. •Increased communication regarding indigent and debt rehabilitation programs – Consumer open days. •Full roll out of Debt

																		water and electricity reading s impacts on correctn ess of consum er stateme nts •AMR meter interim •Meter service Back Billing •Impact of supple mentary valuatio ns on previou sly qualifyin g deemed indigent s. Increased property	Rehab ilitatio n incenti ve progra m develo pment . •Incre ased specia l “Blitz” progra m with assist ance of servic e depart ments .

																		value result in deemed disqualif ication	
Financ e	FM7. Improved revenue and debtors' management	FM7.3 Percentage of net operating surplus margin	FM7.31 Net Surplus /Deficit Margin for Electricity	11,24%	2,78%	-	0%	-	0%	2,78%	0,21%	-	0%	2,78%	0,21%	- 2,57%	Perfo rman ce not achie ved	The variance is due to budget cuts and funding constraints due to the general negative	The allocations will be reviewed once the financial position of the City of

																		econom ic outlook and impact of loadshe dding on energy revenue and collectio n rate.	Ekurh uleni impro ves.
Financ e	FM7. Improved revenue and debtors' management	FM7.3 Percentage of net operating surplus margin	FM7.32 Net Surplus /Deficit Margin for Water	- 44%	5%	-	0%	-	0%	5%	21,43%	-	0%	5%	21,43%	16,43%	Perfo man ce achie ved	The varian ce is due to the increas e in revenue generat ed by the Water departm ent.	N/A
Financ e	FM7. Improved revenue and debtors' mana	FM7.3 Percentage of net operating surplus	FM7.33 Net Surplus /Deficit Margin for Wastewater	- 44%	5%	-	0%	-	0%	5%	7,97%	-	0%	5%	7,97%	2,97%	Perfo man ce achie ved	The varian ce is due to increas ed revenue generat ed by ERWAT	N/A

	gement	margi n																	
Financ e	FM7. Impro ved reven ue and debtors' mana geme nt	FM7.3 Perce ntage of net opera ting surpl us margi n	FM7.34 Net Surplus /Deficit Margin for Refuse	- 4,93 %	3,76 %	-	0%	-	0%	3,76 %	18,6 6%	-	0%	3,76 %	18,66 %	14,9 0%	Perfo rman ce achie ved	The varianc e is due to increas ed revenue generat ed by Refuse.	N/A

Finance	Optimised closed of billed revenue	FIN 1 Percentage of billed amounts collected	FIN 1.1 Percentage of billed amounts collected	90,01%	90%	89%	82,22%	92%	90,17%	90%	87,55%	90%	107,76%	90%	90,87%	0,87%	Performance achieved	- The target was achieved through identifying of additional qualifying deemed indigents and increased credit control. The challenges remaining are as follows: - Increasing decline in economic climate, high interest rates and	N/A

																		custom er ability to pay for services ; •Gener al tariff increas es with effect from 1 July 2024 which impacts on consum er ability to pay for services ; •On- going limited credit control function s within Eskom supply areas with collectio n rate of 25.38%	

																		•Challenging areas : Access to specific areas are limited and impacts on credit control actions and collection efforts •Illegal connections, tampering and meter access •Interim water and electricity readings impacts on correctness of consum	

																	er state ments •AMR meter interim •Meter service Back Billing •Impact of supple mentary valuatio ns on previou sly qualifyin g deemed indigent s. Increas ed property value result in deemed disqualif ication.		
Financ e	Impro ved turnar ound time of awardi		FIN 2 Percent age of tenders complet ed	92%	75%	75 %	83 %	75 %	63 %	75%	50%	75 %	100 %	75%	76,67 %	1,67 %	Perfo man ce achie ved	Support is provide d to departm ents to	N/A

	ng on tender s, increa sing efficie ncies in Suppl y Chain Mana geme nt.		within 120 days															ensure that bids are finalised within the validity.	
Financ e	GG3. More effecti ve city admini stratio n	GG 3.1 Audit Opini on	GG3.1A udit Outcom e	Unq ualifi ed with findi ngs	Unq ualifi ed with no findi ngs	-	0	-	0	Unq ualifi ed with no findi ngs	Unq ualifi ed with findi ngs	-	N/A	Unq ualifi ed with no findi ngs	Unqu alified with findin gs	Unq ualifi ed with no findi ngs	Perfo rman ce not achie ved	There were inadequ ate internal controls relating to Supply Chain Manage ment regulati ons.	•Traini ng of Suppl y Chain Officia ls • Use of a check list to ensur e that all supply chain regula tions are adher ed too.

Finance	GG3. More effective city administration	GG3.1 Audit Opinion	GG3.11 Number of repeat audit findings	5	2	-	0	-	0	2	5	-	0	2	5	-3	Performance not achieved	Internal control deficiencies where management failed to implement controls, adequate reviews, actions and verification procedures.	Strengthening of internal controls measures through: •OPC A committee which has one of its main objectives being to ensure that repeat findings do not occur. •Continued monitoring of areas

																		where repeat findings are likely to occur and assist management where there are challenges.	
Finance	HS2. Improved functionality of the residential property market	HS2.2 Percentage of residential properties in the subsidy market	HS2.21 Number of residential properties developed through state-subsidised human settlements programmes entering the	0	792	-	0	-	0	-	0	792	882	792	882	90	Performance achieved	More properties were registered than targeted and included in general valuation roll.	N/A

			municipal valuation roll																
Human Resources	GG1. Improved municipal capability	GG 1.2 Top Management Stability	GG 1.21 Staff vacancy rate	26%	≤35 %	≤35 %	26 %	≤35 %	25 %	≤35 %	26%	≤35 %	26 %	≤35 %	26%	9%	Performance achieved	Improved turnaround times in line with the SLAs.	N/A
Human Resources	GG1. Improved municipal capability	GG 1.2 Top Management Stability	GG1.22 Percentage of vacant posts filled within 6 months	79%	45%	0%	0%	0%	0%	0%	0%	45 %	45 %	45%	98%	53%	Performance achieved	Improved turnaround times in line with the SLAs.	N/A
Human Resources	GG5. Zero tolerance of fraud and corruption	GG 5.1 Number of alleged fraud and corruption cases reported	GG5.11 Number of active suspensions longer than three months	13	≤15	≤15	1	≤15	2	≤15	3	≤15	11	≤15	4	11	Performance achieved	There was improvement in the finalization of investigations.	N/A

		per 100 000 popul ation																	
Internal Audit	Improved corporate governance		IA 1 Percent age completion of the approved Internal Audit Plan	100 %	95%	15 %	16, 67 %	40 %	41, 10 %	70%	70,7 3%	95 %	100 %	95%	100%	5%	Perfor man ce achie ved	Audit reviews were finalised sooner than anticipated.	N/A
Internal Audit	Improved corporate governance		IA 2 Percent age of forensic investigations finalized	61,5 %	60%	60 %	60 %	60 %	66, 70 %	60%	62,5 0%	60 %	60 %	60%	60%	0%	Perfor man ce achie ved	N/A	N/A
Legisla ture	GG 2. Improved municipal responsiveness	GG 2.1 Percent age of ward committees that are functional (meet	GG 2.11 Percent age of ward committees with 6 or more ward committee members (excludi	100 %	96%	96 %	99 %	96 %	99 %	96%	100 %	96 %	100 %	96%	100%	4%	Perfor man ce achie ved	More ward committees are convening their meetings.	N/A

		four times a year, are quorate, and have an action plan).	ng the ward councillor or)																
Legislation	GG 2. Improved municipal responsiveness	GG 2.1 Percentage of ward committees that are functional (meet four times a year, are quorate, and have an	GG 2.12 Percentage of wards that have held a quarterly council or-convened community meeting	50%	55%	55%	70%	55%	76%	55%	71%	55%	79%	55%	74%	19%	Performance achieved	Councillors are convening community meetings as controls have been put in place to ensure that councillors do convene public meetings.	N/A

		action plan).																	
Legisla ture	GG3. Improved municipal administration.	GG 3.1 Audit Opinion	GG 3.12 Percent age of councillors who have declared their financial interests	100 %	100 %	20 %	79 %	60 %	95 %	85%	100 %	100 %	100 %	100 %	100%	0%	Perfo man ce achie ved	N/A	N/A
Legisla ture	Improved performance and accountability		LEG 1 Number of functional Section 79 Committees	19	18	18	18	18	19	18	18	18	18	18	18	0	Perfo man ce achie ved	N/A	N/A
Legisla ture	Improved participatory local governance		LEG 2 Percent age functionality of ward committees	98%	96%	96 %	10 0%	96 %	10 0%	96%	100 %	96 %	100 %	96%	100%	4%	Perfo man ce achie ved	There's a positive response from ward committees to ensure that a consolidated report	N/A

																		on community issues is prepared for council consideration.	
Service Delivery Coordination	GG2. Improved municipal responsiveness	GG2.3 Protest incidents reported per 10 000 population	GG2.31 Percentage of official complaints responded to through the municipal complaint management system	22,35%	80%	72%	39,93%	77%	42,95%	79%	42,60%	80%	39,47%	80%	39,47%	- 40,53%	Performance not achieved	Factors affecting Service Level Standards: IMS system downtime Gadgets downtime and flatspots Shortage of staff and vehicles	Implement regular maintenance, monitoring, backups, user training, redundancy, and resource planning to minimise downtime from system

																			m failure s, staff shorta ges, and vehicl e unavai lability .
Risk and Legal Services (Risk Management)	Efficient and effective system of enterprise risk management		RM1 Institutional Risk Maturity Level recorded (performed every second year)	4	4	-	0	-	0	-	0	4	4,7	4	4,7	0,7	Performance achieved	Improved effectiveness of the system of enterprise risk management.	N/A

STRATEGIC OBJECTIVE 3: TO PROMOTE SAFER, HEALTHY AND SOCIALLY EMPOWERED COMMUNITIES																			
GDS Thematic Area: Re-mobilise to achieve social empowerment																			
IDP Strategic Objective 3: To Promote Safer, Healthy and Socially Empowered Communities																			
Depart ment	Outc ome	Perfor manc e Indica tor (Outc ome	Perfor manc e Indica tor (Outp ut)	Bas elin e (202 3/24)	Ann ual Tar get (202 4/25)	Pla nne d Tar get Qua rter 1	Act ual Out put Qu arter 1	Pla nne d Tar get Qua rter 2	Act ual Out put Qu arter 2	Pla nne d Tar get Qua rter 3	Act ual Out put Qu arter 3	Plan ned Tar get Qua rter 4	Act ual Out put Qu arter 4	Ann ual Tar get	Annua l Actual Perform anc e	Vari atio n	Actua l Outp ut Rat ing	Reason (s) for Variatio n	Rem edial Acti on
Comm unity Safety (Disas ter and Emerg ency Manag ement Servic es (DEMS)	FD1. Mitiga ted effect s of fires and disast ers	F D 1.1 Numb er of fire related deaths per 100 000 popula tion	FD 1.11 Perce ntage compli ance with the requir ed attend ance time for structu ral firefigh	73%	60%	60 %	65 %	60 %	70 %	60 %	67 %	60%	71 %	60%	68,00 %	8%	Perfor manc e achie ved	Majority of calls were closer to the areas of respondi ng fire station.	N/A

			ting incide nts																
Comm unity Safety (Ekurh uleni Metro politan Police Depart ment (EMPD)	Impro ved by- law compl iance		EMP 1 Numb er of planne d by- law enforc ement policin g operati ons imple mente d	163	140	35	38	35	39	35	36	35	35	140	148	8	Perfor manc e achie ved	The infringe ment of by-laws by informal busines ses, whereby trading on sidewalk meant for pedestri ans was utilised for trading and obstructi ng traffic for motorist s, removin g illegal posters and illegal dumping within	N/A

																		the City, led to increase in by-laws operations.	
Community Safety (Ekurhuleni Metropolitan Police Department (EMPD))	Improved community safety	EMPD 1 Percentage increase in interventions to reduce crime and related incidents	EMP 2 Number of interventions implemented to reduce crime and related incidents	559	410	100	188	100	156	105	155	105	147	410	646	236	Performance achieved	Overall achievement was due to increase in joint crime operations conducted with other stakeholders e.g., SAPS, RTMC, JMPD, TMPD etc., to prevent and reduce high level of crime that threaten safety and	N/A

																		security of the citizens. The focus was on contact crime e.g., drugs related crimes, armed robberies, illegal mining, and other crimes.	
Community Safety (Ekurhuleni Metropolitan Police Department (EMPD))	Improved road safety and citizen compliance		EMP 3 Percentage Increase in road policing citations	9%	Decrease by 25% from Baseline to 1 282 227	0%	0%	0%	0%	0%	Decrease by 25% from Baseline to 1 282 227	(433 483) - 66%	Decrease by 25% from Baseline to 1 282 227	(433 483) -66%	- 66%	Performance not achieved	The non-achievement was due to non-availability of Section 341 and 56 summons books from November 2024 and the fines	Section 341 and 56 summons books have been procured, awaiting delivery	

																		administ ration system not fully function al.	there of, while the City conti nues to work on the syst em to ensu re it is fully funct ional .
Comm unity Servic es (Healt h and Social Develo pment)	Redu ced vertic al trans missi on of HIV from Mothe r to Child		HSD 1 Perce ntage of babies tested HIV- positiv e (PCR) around 6 month s after birth	0,3 %	0,75 %	0,7 5%	0,1 0%	0,7 5%	0,2 0%	0,7 5%	0,2 0%	0,75 %	0,6 0%	0,75 %	0,28%	0,47 %	Perfor manc e achie ved	The overachi evement is attribute d to effective impleme ntation of Preventi on of the mother to Child Transmi ssion	N/A

																		(PMTCT) Program me across the three (3) sub- districts.	
Community Services (Health and Social Development)	Increased registration of new indigents.		HSD 2 Number of Indigent house holds captured and verified.	7 149	4 560	620	1 917	800	1 731	2 000	2 210	1 140	3 175	4 560	9 033	4 473	Performance achieved	The overachievement is attributed to the much needed and sustained capacity , coupled with outreach programmes and the effectiveness of the Electronic Indigent Registration System.	N/A

Community Services (Sports Recreation Arts and Culture (SRAC))	Increased participation of learners in SRAC school activities		SRAC 1 Number of SRAC school activities implemented	573	307	72	218	12	90	151	180	72	154	307	642	335	Performance achieved	Continued better than expected efforts by Library cadets in rendering expanded array of Library School activities	N/A

STRATEGIC OBJECTIVE 4: TO PROTECT THE NATURAL ENVIRONMENT AND PROMOTE RESOURCE SUSTAINABILITY**GDS Thematic area: Re-generate to achieve environmental well-being****IDP Strategic Objective 4: To Protect the Natural Environment and Promote Resource Sustainability**

Department	Outcome	Performance Indicator (Outcome)	Performance Indicator (Output)	Baseline (2023/24)	Annual Target (2024/25)	Planned Target Quarter 1	Actual Output Quarter 1	Planned Target Quarter 2	Actual Output Quarter 2	Planned Target Quarter 3	Actual Output Quarter 3	Planned Target Quarter 4	Actual Output Quarter 4	Annual Target	Annual Actual Performance	Variation	Actual Output Rating	Reason(s) for Variation	Remedial Action
Water and Sanitation	Improved water quality		WSD1.7 Percentage compliance with Blue Drop standards	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	>95%	0%	Performance achieved	N/A	N/A
Community Services (Health and Social Development)	ENV1. Improved air quality		ENV1.12 Percentage of AQ monitoring stations providing adequate	59%	75%	75%	0%	75%	0%	0%	0%	0%	0%	75%	0%	-75%	Performance not achieved	The non-performance is attributed to the inability to secure a replacement	The maintenance tender for data verification and validation should

			data over a reporting year															ement service provider emanating from the withdrawal of the national department's appointed service provider.	d be finalised by the end of the first quarter (Q1) and ambient air quality monitoring data should be available by the end of second quarter (Q2) of 2025/26 FY.
Environmental Resource and Waste	ENV4 Biodiversity is conserved and		ENV4.11 Percentage of biodiversity	30,16%	43,16%	0%	0%	0%	0%	0%	43,16%	43,16%	43,16%	43,16%	0%	Performance achieved	N/A	N/A	

ement service provider emanating from the withdrawal of the national department's appointed service provider.

d be finalised by the end of the first quarter (Q1) and ambient air quality monitoring data should be available by the end of second quarter (Q2) of 2025/26 FY.

Executive Summary		Governance		Service Delivery Performance		Organisational Development Performance		Financial Performance											
Management	enhanced		priority area within the municipality																
Environmental Resource and Waste Management	ENV4 Biodiversity is conserved and enhanced		ENV4.21 Percentage of biodiversity priority areas protected	1%	1,34%	0%	0%	0%	0%	0%	1,34%	1,34%	1,34%	1,34%	0%	Performance achieved	N/A	N/A	

STRATEGIC OBJECTIVE 5: TO CREATE AN ENABLING ENVIRONMENT FOR INCLUSIVE GROWTH AND JOB CREATION.																			
GDS Thematic area: Re-industrialise to achieve job creating economic growth																			
IDP Strategic Objective 5: To create an enabling environment for inclusive growth and job creation.																			
Dep arm ent	Out come	Per form ance Indic ator (Out com e)	Per form ance Indic ator (Out put)	Base line (202 3/24)	Ann ual Targ et (202 4/25)	Plan ned Targ et Quar ter 1	Actu al Outp ut Quar ter 1	Plan ned Targ et Quar ter 2	Actu al Outp ut Quar ter 2	Plan ned Targ et Quar ter 3	Actu al Outp ut Quar ter 3	Plan ned Targ et Quar ter 4	Actu al Outp ut Quar ter 4	Ann ual Targ et	Ann ual Actu al Perf orm ance	Vari ation	Actu al Outp ut Rati ng	Reas on(s) for Vari ation	Rem edial Acti on
Fina nce	LED 1. Grow ing inclu sive local econ omie s		LED 1.11 Perc enta ge of total muni cipal oper ating expe nditu re spen t on contr acte d ser vices physi cally	36,7 2%	8%	2%	7,79 %	4%	44,9 4%	6%	8,36 %	8%	36,2 0%	8%	36,2 0%	28,2 0%	Per form ance achie ved	The City has been priori tising CoE base d suppl iers to ensu re the devel opm ent of resid ents.	N/A

			residing within the municipal area																
Finance	LED 2. Improved levels of economic activity in municipal economic spaces	LED 2.1 Rates revenue as a percentage of the total revenue of the municipality	LED 2.11 Percentage of budgeted rates revenue collected	103 %	92%	23%	26,1 %	46%	51,4 0%	69%	70,1 1%	92%	92,7 0%	92%	92,7 0%	0,70 %	Performance achieved	Target achieved. These are provisional results with financial year end supplementary valuation roll provisions to be included in final	N/A

																		results.	
Finance	LED 2. Improved levels of economic activity in municipal economic spaces	LED 2.1 Rates revenue as a percentage of the total revenue of the municipality	LED 2.12 Percentage of the municipality's operating budget spent on indigent relief for free basic services	6,10 %	8,8%	2,2%	2,04 %	4,4%	4,24 %	6,6%	6,04 %	8,8%	8,01 %	8,8%	8,01 %	- 0,79 %	Performance not achieved	The residents of the CoE are not taking advantage of the Free Basic Service benefit hence the under expenditure.	The City will intensify the indigent registration drive .

Finance	LED 3. Improved ease of doing business within the municipal area		LED 3.21 Percentage of revenue clearance certificates issued within 10 working days from the time of completed application received	62,84%	60%	60%	95,50%	60%	84,82%	60%	88,44%	60%	87,49%	60%	87,49%	27,49%	Performance achieved	Target achieved due to online application processing and certificate issue process – dependent on customer payment date.	N/A

Finance	LED 3. Improved ease of doing business within the municipal area		LED 3.31 Average number of days from the point of advertising to the letter of award per 80/20 procurement process	115 days	170 days	170 days	126 days	170 days	133 days	170 days	133 days	170 days	132 days	170 days	132 days	38 days	Performance achieved	The City has implemented strategies that are aimed at improving the performance, whereby processes are centralised to ensure close monitoring of bids that are at evalu	N/A

																		ation stag e. Thes e will be adjus ted to incor porat e new proc ess to ensu re that set KPIs are met.	
Finance	LED 3. Improved ease of doing business within the muni		LED 3.32 Percentage of municipal payments made to service	80,73%	75%	75%	55,67%	75%	60,14%	75%	60,72%	75%	62,45%	75%	62,45%	- 12,55%	Performance not achieved	Cash collected on a monthly basis was not sufficient to cove	Credit control measures will need to be enhanced to ensure

401

Real Estate and Development Planning	LED 1. Growing inclusive local economies	LED 1.2 Percentage change in the number of individuals in formal employment	LED 1.21 Number of work opportunities created by the municipality through public employment programmes (incl. EPWP, CWP and other related employment	10 012	12 000	6 000	6 503	1 500	1 775	937	1 137	3 563	3 928	12 000	13 343	1 343	Performance achieved	The steering committee's reinforcement had a highly beneficial effect on the creation of additional employment through implementation of projects across nine	N/A

			progr amm es)															depa rtem nts and over all repor ting.	
Real Esta te and Deve lopment Plan ning	LED 1. Grow ing inclu sive local econ omie s		LED 1.31 Num ber of indivi duals conn ecte d to appr entic eship and learn ershi ps throu gh muni cipal inter venti ons	0	50	-	0	-	0	-	0	50	174	50	174	124	Perfo rman ce achie ved	The signif icant over achie vement of the targe t is direc tly attri butabl e to the subst antial grant fundi ng recei ved from the Const ructi	N/A

																		on Education and Training Authority (CET A). This financial contribution played a pivotal role in enabling expanded initiatives and greater resource allocation, which	

																		h in turn facilit ated the surp assin g of initial proje ction s.	
Real Estate and Deve lopment Plan ning	LED 3. Im proved ease of doin g busin ess withi n the muni cipal area	LED 3. Im proved ease of doin g busin ess withi n the muni cipal area	LED 3.11 Aver age time take n to finali se busin ess licen se appli cation s	9,28 busin ess days	21 busin ess days	21 busin ess days	13 busin ess days	21 busin ess days	15 busin ess days	21 busin ess days	19 busin ess days	21 busin ess days	12 busin ess days	21 busin ess days	15 busin ess days	8 busin ess days	Perfo rman ce achie ved	The appo intment of admi nistrators throu gh publi c empl oyment progr amme, whos e resp onsib ility is to follo	N/A

																		w-up on sub mitte d appli catio ns has culmi nate d in the City achie ving more .	
Real Esta te and Deve lopm ent Plan ning	LED 3. Impr oved ease of doin g busin ess withi n the muni cipal area	LED 3. Impr oved ease of doin g busin ess withi n the muni cipal area	LED 3.12 Aver age time take n to finali se infor mal tradi ng perm its	9,63 busin ess days	21 busin ess days	21 busin ess days	13 busin ess days	21 busin ess days	16 busin ess days	21 busin ess days	16 busin ess days	21 busin ess days	12 busin ess days	21 busin ess days	14 busin ess days	7 busin ess days	Perfor man ce achie ved	The appo intm ent of admi nistr ators throu gh publi c empl oym ent progr amme, whos	N/A

																	e resp onsib ility is to follo w-up on sub mitte d appli cation s has culmi nate d in the City achie ving more .		
Real Estate and Deve lopment Plan ning	Increase Ekurhule ni GDP growth, employ ment oppo rtunit	EDD 1 Rand Value of invest ments attracted	EDD 1.1 R-value of invest ments attracted	R10 212 011 327	R10 000 000 000	-	R0	R5 000 000 000	R9 640 000 000	-	R0	R5 000 000 000	R607 000 000	R10 000 000 000	R10 247 000 000	R247 000 000	Perfo rman ce achie ved	The City conv ened an invest ment conf eren ce to bolst er	N/A

	ies and the City's revenue baseline																	investor confidence, thereby facilitating a greater rand value of investment than dimly anticipated.	
Real Estate and Development Planning	Increase Ekurhuleni GDP growth, employment opportunities	EDD 2 R'val ue of Revenue Generated from leasing of township	EDD 1.2 Rand value of revenue generated from leasing of township	R395 768, 20	R300 000	-	R0	-	R0	R150 000	R315 239	R150 000	R232 892	R300 000	R548 131	R248 131	Performance achieved	The implementation of prepaid meter disconnections for defa	N/A

	and the City's revenue baseline	hubs and Business Licenses & Permits.	hubs .														ulting tenants has demonstrably led to a significant improvement in their adherence to rental obligations. This measure has proven to be an effective incentive, prom	

																		pting tenants to honour their financial commitments.	
Real Estate and Development Planning	Increase Ekurhuleni GDP growth, employment opportunities and the City's revenue baseline		EDD 1.3 Rand value of revenue generated from business licenses & permits.	R1 279 076, 51	R1 000 000	R250 000	R491 798, 26	R250 000	R570 067, 83	R250 000	R566 342, 61	R250 000	R714 213	R1 000 000	R2 342 421, 70	R1 342 421, 70	Performance achieved	The appointment of field workers through public employment program to facilitate awareness campaign	N/A

																	ns has culmi nate d in the City' s enha nced reve nue gene ratio n throu gh the rene wal of existi ng licen ses and the acqui sition of new appli catio ns for busin ess	

																	licen ses and infor mal tradi ng perm its.		
Real Esta te and Deve lopment Plan ning	Increase Ekurhule ni GDP growth, empl oym ent oppo rtunit ies and the City's reve nue basel ine	EDD 3 Rand - value gene rated in EFP M	EDD 1.4 Rand value gene rated in Ekur hule ni Fres h Prod uce Mark et (EFP M)	R38 673 140, 93	R37 800 000	R9 0 72 000	R10 724 760	R10 206 000	R10 392 978, 22	R9 8 28 000	R9 239 134, 30	R8 694 000	R9 556 628, 00	R37 800 000	R39 913 500, 52	R2 113 500, 52	Perfo rman ce achie ved	The rand value generated by the market target was achieved despite an inclining mass turn-over. A year-on-year comparison of price	N/A

[illegible]

																		increase. The mass turn-over also saw an incline of 654,85 tons sold.	
Real Estate and Development Planning	Improved skills and capacity amongst Ekurhuleni residents	EDD 4 R'value of Skills Development, Job Creation & Enterprise Development Grant Funding	EDD 4.1 Rand value of grant funding secured through Public Private Partnerships	R200 916 742,00	R200 000 000	-	R0	-	R0	-	R0	R200 000 000	R144 539 000	R200 000 000	R144 539 000	-R55 461 000	Performance not achieved	While the City remains committed to leveraging private sector investment for sustainable economic	Initiate early, informal engagements with potential private sector partners and financial instit

		Secured.																omic growth, fewer strategic partnerships were concluded, and this significantly impeded the overall achievement of the target.	utions to gauge the interest and understand their investment criteria.

CHAPTER 4:

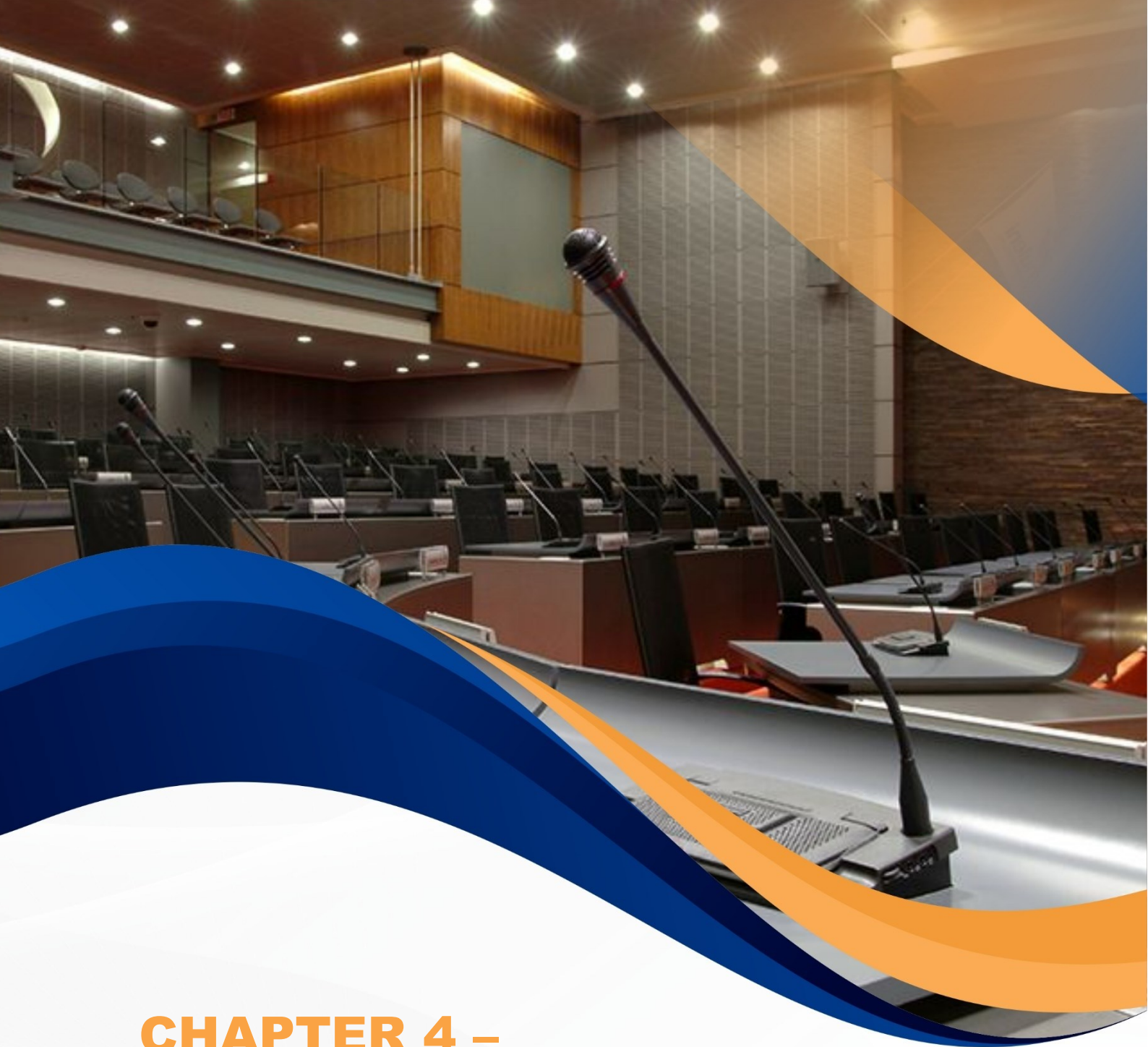
ORGANISATIONAL DEVELOPMENT PERFORMANCE

(PERFORMANCE REPORT PART II)

The City submitted its Council-approved Organisational Structure, under Item A-CORP (01-2024), to the Department of Cooperative Governance and Traditional Affairs (COGTA) 2024, in accordance with the Local Government: Municipal Staff Regulations (MSR). The MEC for Local Government reviewed the submission and, through a concurrence letter dated 17 May 2024, confirmed the staff establishment as final and ready for implementation, subject to specific comments. These comments have been duly considered, with corresponding action and implementation plans developed. Subsequently, the Council formally adopted and approved the report from COGTA under reference A-CORP (20-2024).

The City is currently implementing the Council-approved organisational structure. As part of this process, engagement sessions are being conducted with all affected and impacted employees and departments to ensure transparency and alignment.

A comprehensive Change Management Plan has been approved by Human Resources Management. The Change Management Plan supports a smooth transition and ensures organisational readiness throughout the implementation phase. Human Resources has been engaging with the Department of Communications, Marketing, and Tourism to coordinate communication efforts related to the implementation of the Council-approved organisational structure (adopted in November 2024) and the Metro Trading Services reforms. The collaboration aims to ensure clear, consistent, and timely communicating to both internal and external stakeholders through a structured communicate.



CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

COMPONENT A:

INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	Year -1	Year 0			
	Employee s No.	Approve d Posts No.	Employee s No.	Vacancie s No.	Vacancie s %
Water	549	776	536	239	31%
Waste Water (Sanitation)	295	407	283	124	30%
Electricity	789	1155	762	393	34%
Waste Management	1269	1677	1494	183	11%
Housing	216	266	216	50	19%
Waste Water (Stormwater Drainage)	309	401	314	87	22%
Roads	466	617	480	137	22%
Transport	389	571	293	278	49%
Planning	226	393	219	174	44%
Local Economic Development Planning (Strategic & Regulatory)	69	99	63	36	36%
Local Economic Development	29	51	34	17	33%
Community & Social Services	0	0	0	0	0%
Environmental Protection	1000	1558	1063	495	32%
Health	777	1175	798	377	32%
Security and Safety	1454	1878	1388	490	26%
Sport and Recreation	4979	5976	4910	1066	18%
Corporate Policy Offices and Other	675	995	599	396	40%
	2326	3410	2278	1132	33%
Totals	15 817	21 405	15 730	5 674	27%
T 4.1.2					

Vacancy Rate: Year 0			
Designations	*Total Approve d Posts No.	*Vacancies (Total time that vacancies exist using fulltime equivalents) No.	*Vacancies (as a proportion of total posts in each category) %
Municipal Manager	1		0,00

CFO	1		0,00
Other S57 Managers (excluding Finance Posts)	13	4	30,77
Other S57 Managers (Finance posts)	0	0	0,00
Police officers	2060	276	13,40
Fire fighters	706	223	31,59
Senior management: Levels 13-15 (excluding Finance Posts)	866	523	60,39
Senior management: Levels 13-15 (Finance posts)	60	53	88,33
Highly skilled supervision: levels 9-12 (excluding Finance posts)	2199	1056	48,02
Highly skilled supervision: levels 9-12 (Finance posts)	242	99	40,91
Total	6148	2234	36,34
T 4.1.3			

Turn-over Rate			
Details	Total Employees as of beginning of Financial Year	Terminations during the Financial Year	Turn-over Rate*
	No.	No.	
Year -2	16352	770	5%
Year -1	16242	763	5%
Year 0	15831	631	4%
T 4.1.4			

COMMENT ON VACANCIES AND TURNOVER: ADH TA&HRBP

To reduce the vacancy rate, the organisation has embarked on filling vacant positions at senior management level. The HOD: Environmental Resources & Waste Management currently in the Council stage for approval. The following positions HOD: Community Services, and HOD: Community Safety are to be advertised and targeted to be filled by Quarter 1 of 2025/26 FY.

COMPONENT B:

MANAGING THE MUNICIPAL WORKFORCE

4.2 POLICIES

HR Policies and Plans				
	Name of Policy	Completed %	Reviewed %	Date adopted by council or comment on failure to adopt
1	Abscondment Policy	100	100	07.03.2002
2	Acting Allowance for non-contract employees Policy	100	100	30.04.2009
3	Payment of acting allowance - Permanent employees acting in section 57 position	100	100	14.11.2005
4	Acting allowance policy for section 57 employees	100	100	12.06.2004
5	Adult basic education and training Policy	100	100	07.03.2002
6	Attendance register Policy	100	100	25.06.2007
7	Bursary scheme for the members of the community Policy	100	100	18.01.2007
8	Career path training Policy	100	100	25.6.2002
9	Disciplinary procedure Policy	100	100	26.08.2010
10	Driver training Policy	100	100	30.06.2003
11	Employee assistance Policy	100	100	25.03.2021
12	Employee with disability Policy	100	100	17.05.2007
13	Employment equity Policy	100	100	14.09.2006
14	Employment framework for implementation of labour intensive projects Policy	100	100	16.04.2007
15	Exchange program Policy	100	100	25.01.2007
16	Experiential training/learning Policy	100	100	13.03.2008
17	Gender Policy	100	100	30.06.2003
18	Grievance procedure Policy	100	100	26.08.2010
19	Guidelines for handling of grievance	100	100	26.08.2010
20	HIV/AIDS Policy	100	100	30.04.2009

HR Policies and Plans

	Name of Policy	Completed %	Reviewed %	Date adopted by council or comment on failure to adopt
21	HIV testing in health facilities Policy	100	100	04.09.2003
22	Incapacity Policy	100	100	13.03.2008
23	Indigent Support Policy	100	100	26.05.2021
24	Internship Policy	100	100	21.07.2005
25	Learnership Policy	100	100	30.06.2003
26	Leave Policy	100	100	10.11.2021
27	Long Service Recognition & 21 Years Recognition Policy	100	100	29.04.2010
28	Management of Industrial Action Policy	100	100	07.03.2002
29	Memorial Service & Attending of a Co-Worker Policy	100	100	01.01.2006
30	Overtime, Sunday & Public Holiday Payment Policy	100	100	26.11.2007
31	Payment of Advances on Monthly Salaries to Employees Policy	100	100	21.10.2004
32	Performance Management Policy	100	100	10.2017
33	Picketing Policy	100	100	25.06.2002
34	Progressive Advancement System for Operators in the Call	100	100	14.11.2005
35	Taking and Dispatching Centre Policy	100	100	
36	Rapid Advancement Policy	100	100	27.03.2008
37	Rapid Advancement Policy for Firefighters	100	100	14.11.2005
38	Recognition of Prior Learning Policy	100	100	25.01.2007
39	Sabbatical Leave Policy	100	100	26.03.2015
40	Scarce Skills Policy	100	100	26.03.2015
41	Service Excellence Award Policy	100	100	28.11.2005
42	Sexual Harassment Policy	100	100	1905/07/13
43	Shop Steward Policy	100	100	24.06.2010
44	Special Leave: Attendance of Lecturers, Classes, Training Sessions Policy	100	100	27.2.2003
45	Standardisation of Contracts Policy	100	100	27.1.2003

HR Policies and Plans

	Name of Policy	Completed %	Reviewed %	Date adopted by council or comment on failure to adopt
46	Standardised Working Hours for Communication Centre Policy	100	100	14.11.2005
47	Substance Abuse Policy	100	100	02.2020
48	Study Bursary Scheme Policy	100	100	24.03.2005
49	Transport Allowance Policy	100	100	21.10.2004
50	Talent Acquisition Policy	100	100	25.03.2021
51	Treatment of Employees Who Suffer from Substance Abuse/Dependency Policy	100	100	13.03.2008
52	Uniform Cellular Phone Policy for Employees (Cell phone Policy)	100	100	31.05.2012

COMMENT ON WORKFORCE POLICY DEVELOPMENT

The department continues reviewing policies to ensure compliance with the new Municipal Staff regulations as promulgated in September 2022. The reviewed policies are in the LLF structures and will be presented to all governance structures of the City before tabling them before Council for final approval. It must be noted that the City as a regulated and highly unionised institution, consultation with labour through bargaining process is vital for any policy to be finalised and approved for implementation.

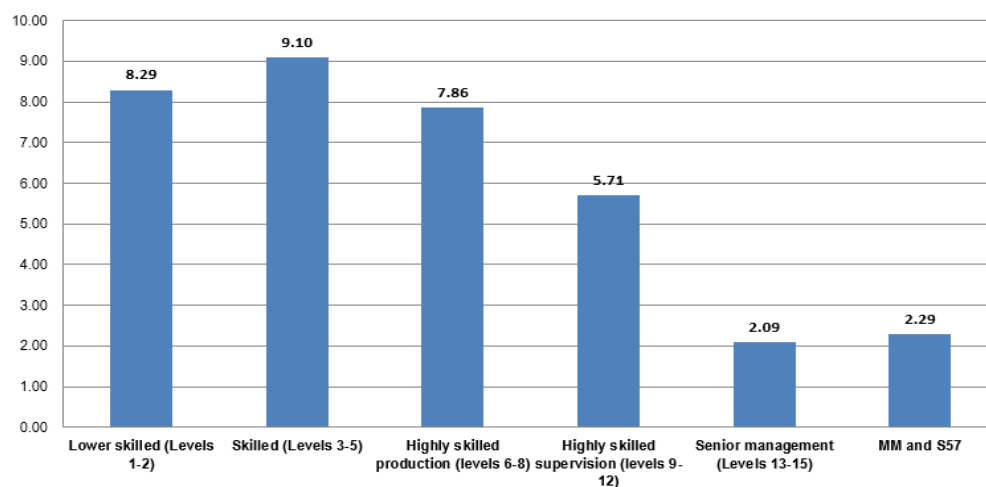
4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and Cost of Injuries on Duty					
Type of injury	Injury Leave Taken	Employees using injury leave	Proportion employees using sick leave	Average Injury Leave per employee Days	Total Estimated Cost
	Days	No.	%		R'000
Required basic medical attention only	1402	51	88%	27	2280
Temporary total disablement	-	-	-	-	0
Permanent disablement	-	-	-	-	0
Fatal	-	-	-	-	0
Total	1402	51	4%	280	2280

Number of days and Cost of Sick Leave (excluding injuries on duty)

Salary band	Total sick leave	Proportion of sick leave without medical certification	Employees using sick leave	Total employees in post*	*Average sick leave per Employees	Estimated cost
	Days	%	No.	No.	Days	R' 000
Lower skilled (Levels 1-2)	29564	17%	2591	3566	8,29	26 352
Skilled (Levels 3-5)	70626	22%	6249	7764	9,10	104 869
Highly skilled production (levels 6-8)	27884	17%	2647	3547	7,86	62 318
Highly skilled supervision (levels 9-12)	4408	15%	468	772	5,71	16 232
Senior management (Levels 13-15)	140	13%	24	67	2,09	901
MM and S57	32	6%	3	14	2,29	444
Total	132654	15%	11982	15730	8,43	211 116

Average Number of Days Sick Leave (excluding IOD)



COMMENT ON INJURY AND SICK LEAVE

During the period under review, the City continued to implement the following activities:

- Regular monitoring of compliance to Occupational Health and Safety (OHS) Act 85 of 1993 and regulations.
- Continuously identifying hazards and analysing associated risks through inspections, audits and Occupational hygiene surveys.

- Information and awareness sessions with departments on those hazards and other health and safety matters to empower and shift mindset to improve compliance.
- Engagement with relevant stakeholders to facilitate the implementation of control measures to mitigate risks posed by hazards in the workplaces.
- Ensuring that incidents/accidents are reported internally and to the Department of Employment and the Labour/Compensation Commissioner and keeping records thereof.
- Conducting accident/incident investigations and implementing remedial actions as recommended by the investigating team and/or relevant OHS Committee.
- Ensuring that OHS statutory appointments and structures such as the appointment of health and safety representatives and the establishment of health and safety committees are carried out, that Management make available the necessary means to support such structures and monitor functionality.
- Providing relevant OHS training interventions such as incident/accident investigation, health and safety representatives, First Aid etc.

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
Cashier /Clerk	Fraud and Corruption	26.05.2025-26.08.2025	Investigation in progress	Ongoing
Deputy Chief of Police	Allegations of Sexual Harassment	2.05.2025-01.08.2025	Investigation in progress	Ongoing
Bus Driver	Operated unscheduled trips, failed to obey law and reasonable instruction. Failed to refrain from wilful conduct, which resulted to disrupting the operations of the employer.	22.04.2025-25.07.2025	Investigation in progress	Ongoing
Bus Driver	Operated unscheduled trips, failed to obey law and reasonable instruction. Failed to refrain from wilful conduct, which resulted to disrupting the operations of the employer.	22.04.2025-25.07.2025	Investigation in progress	Ongoing
Chief of Police	Allegations of Sexual Harassment	09.2024	DC in progress	Ongoing
Chief Information Officer	Failure to implement proper systems	3.04.2025	DC in progress	Ongoing

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
Bus Driver	Operated unscheduled trips, failed to obey law and reasonable instruction given by the person having authority to do so. Failed to refrain from wilful conduct, which resulted to disrupting the operations of the employer.	22.04.2025-25.07.2025	Investigation in progress	Ongoing
Chief Superintendent	Instigating or participating individually and with others, in any form of action, which will have the effect of disrupting the operations of the employer, other than actions contemplated by the LRA.	24.03.2025-24.06.2025 Re suspension 24.06.2025 - 25.09.2025	DC to commence	24.06.2025
Researcher: special programmes	Instigating or participating individually and with others, in any form of action, which will have the effect of disrupting the operations of the employer, other than actions contemplated by the LRA.	24.03.2025 24.06.2025 Re suspension 24.06.2025 - 25.09.2025	DC to commence	24.06.2025
Director Axillary Services	Conducting himself with lack of honesty and integrity.	10.02.2025	Investigation in progress	Ongoing
		09.05.2025		
		Extension		
		10.05.2025		
		09.08.2025		

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
Executive Secretary	Bribery, Gross dishonesty	17.12.2024-14.03.2025 Extension 10.03.2025-13.06.2025	Investigation in progress	Ongoing
Chief Superintendent	Instigating & participating in actions that have the effect to disrupt the operations of the employer.	6.03.2025-30.06.2025	Investigation in progress	Finalised
Small plant operator	Assault	28.02.2025 to 31.05.2025 Re suspension 01.06.2025-30.08.2025	DC in progress	Ongoing
Snr. Specialist Project Planning	Soliciting money using the name of MMC.	13.03.2024 - 13.06.2024 Re suspension 9.07.2024 8.10.2024 Re suspension 11.10.2024-13.01.2025 Pending disciplinary hearing	DC in progress	Ongoing
Cashier /Clerk	Fraud and Corruption	17.02.2025-16.05.2025 Re suspension 19.05.2025-15.08.2025	DC in progress	Ongoing
Team Lead Artisan	Theft	28.02.2025-30.05.2025 Re suspension 02.06.2025-30.08.2025	DC in progress	Ongoing

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
Engineer	Theft	28.02.2025- 30.05.2025 Re-- suspension 2.06.2025- 30.08.2025	DC in progress	Ongoing
Vehicles Examiner Assistant	Fraud and Corruption	26.03.2025- 26.06.2025	DC in progress	Ongoing
Admin Clerk	Fraud and Corruption	26.03.2025- 26.06.2025	DC in progress	Ongoing

Disciplinary Action Taken on Cases of Financial Misconduct			
Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Disciplinary action taken	Date Finalised
N/A	0	N/A	N/A

COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT

The reason for employees who are on suspension for more than four months is due to the investigations that are currently underway. Upon finalisation of the investigations, the disciplinary processes will commence. The other suspensions that are longer than four months are for those employees who are not governed by the Disciplinary Procedure Collective Agreement (DPCA). There were no employees who were charged with financial misconducts in the year under review.

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
Cashier /Clerk	Fraud and Corruption	26.05.2025-26.08.2025	Investigation in progress	Ongoing
Deputy Chief of Police	Allegations of Sexual Harassment	2.05.2025-01.08.2025	Investigation in progress	Ongoing
Bus Driver	Operated unscheduled trips, failed to obey law and reasonable instruction. Failed to refrain from wilful conduct, which resulted to disrupting the operations of the employer.	22.04.2025-25.07.2025	Investigation in progress	Ongoing
Bus Driver	Operated unscheduled trips, failed to obey law and reasonable instruction. Failed to refrain from wilful conduct, which resulted to disrupting the operations of the employer.	22.04.2025-25.07.2025	Investigation in progress	Ongoing
Chief of Police	Allegations of Sexual Harassment	09.2024	DC in progress	Ongoing
Chief Information Officer	Failure to implement proper systems	3.04.2025	DC in progress	Ongoing
Bus Driver	Operated unscheduled trips, failed to obey law and reasonable instruction given by the person having authority to do so. Failed to refrain from wilful conduct, which resulted to disrupting the operations of the employer.	22.04.2025-25.07.2025	Investigation in progress	Ongoing
Chief Superintendent	Instigating or participating individually and with others, in any form of action, which will have the effect of disrupting the operations of the employer, other than actions contemplated by the LRA.	24.03.2025-24.06.2025 Re suspension 24.06.2025 - 25.09.2025	DC to commence	24.06.2025
Researcher: special programmes	Instigating or participating individually and with others, in any form of action, which will have the effect of disrupting the operations of the employer, other than actions contemplated by the LRA.	24.03.2025-24.06.2025 Re suspension 24.06.2025 - 25.09.2025	DC to commence	24.06.2025

4.4 PERFORMANCE REWARDS

Performance Rewards By Gender					
Designations	Beneficiary profile				
	Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards Year 1 R' 000	Proportion of beneficiaries within group %
Lower skilled (Levels 1-2)	Female	1	1	28159,84	100%
	Male	0	0	0	
Skilled (Levels 3-5)	Female	4	4	288474,01	100%
	Male	0	0	0	
Highly skilled production (levels 6-8)	Female	11	11	577958,64	100%
	Male	6	6	247369,78	100%
Highly skilled supervision (levels 9-12)	Female	20	24	1722825,54	83%
	Male	25	26	2072938,31	96%
Senior management (Levels 13-15)	Female	18	19	2427481,05	95%
	Male	48	52	6364132,68	92%
MM and S57	Female	7	7	1786468,95	100%
	Male	7	7	1410281,32	100%
Total		147	157	16926090,12	
					Yes/No

COMMENT ON PERFORMANCE REWARDS

Performance rewards for the 2021/22 financial year were paid to the eligible employees on the 24th of December 2024 within the 2024/25 financial year period. The number of employees who received the performance reward was 147 while 10 did not qualify.

COMPONENT C:

CAPACITATING THE MUNICIPAL WORKFORCE

4.5 INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

Skills Matrix														
Management level	Gender	Employees in post as of 30 June Year 0	Number of skilled employees required and actual as at 30 June Year 0											
			Learnerships			Skills programmes & other short courses			Other forms of training			Total		
		No.	Actual : End of Year - 1 2023-24	Actual : End of Year 0 2024-25	Year 0 Target 2024-25	Actual : End of Year - 1 2023-24	Actual : End of Year 0 2024-25	Year 0 Target 2024-25	Actual : End of Year - 1 2023-24	Actual : End of Year 0 2024-25	Year 0 Target 2024-25	Actual : End of Year - 1 2023-24	Actual : End of Year 0 2024-25	Year 0 Target 2024-25
MM and s57	Female	3	0	0	0	0	0	0	0	0	0	0	0	0
	Male	11	0	0	0	1	0	0	0	0	0	1	0	0
Councillors, senior officials and managers	Female	103	0	32	32	35	55	55	0	0	0	35	87	87
	Male	188	0	55	55	72	76	76	0	0	0	72	131	131
Technicians and associate professionals *	Female	1735	11	28	28	134	187	187	0	0	0	145	215	215
	Male	1813	8	15	15	112	98	98	0	0	0	120	113	113
Professionals	Female	333	5	19	19	292	204	204	0	0	0	297	223	223
	Male	440	6	22	22	10	121	121	0	0	0	16	143	143
Sub total	Female	2174	16	79	79	461	446	446	0	0	0	477	525	525

Executive Summery		Governance		Service Delivery Performance		Organisational Development Performance		Financial Performance							
	Male	2452	14	92	92	195	295	295	0	0	0	209	387	387	
Total		4626	30	171	171	656	741	741	0	0	0	686	912	912	

Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by municipalit y (Regulatio n 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulatio n 14(4)(a) and (c))	Consolidate d: Total of A and B	Consolidate d: Competenc y assessment s completed for A and B (Regulation 14(4)(b) and (d))	Consolidate d: Total number of officials whose performanc e agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidate d: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
<i>Accountin g officer</i>	1	1	2	2	2	2
<i>Chief financial officer</i>	1	1	2	1	1	1
<i>Senior managers</i>	14	0	14	11	11	11
<i>Any other financial officials</i>	319	0	319	0	0	0
Supply Chain Manageme nt Officials						
<i>Heads of supply chain managemen t units</i>	1	0	1	0	0	0
<i>Supply chain managemen t senior managers</i>	9	0	9	0	0	0
TOTAL	345	2	347	14	14	14

Skills Development Expenditure										
Skills Development Expenditure R'000										
Manage ment level	Gen der	Empl o y e e s a s a t t h e b e g i n n g o f t h e f i n a n c i a l y e a r	Original Budget and Actual Expenditure on skills development Year 1							
		No.	Learnerships		Skills programmes & other short courses		Other forms of training		Total	
			Origin al Budge t	Actual	Origin al Budget	Actual	Orig inal Bud get	Act ual	Origin al Budget	Actual
MM and S57	Fem ale	3	R0	R0	R0	R0	R0	R0	R0	R0
	Mal e	11	R0	R0	R0	R0	R0	R0	R0	R0
Legislat ors, senior officials and manag ers	Fem ale	103	R600 000	R480 000	R520 000	R337 500	R0	R0	R1 120 000	R817 500
	Mal e	188	R1 200 000	R825 000	R830 000	R590 400	R0	R0	R2 030 000	R1 415 400
Professi onals	Fem ale	333	R450 000	R285 000	R1 200 000	R806 400	R0	R0	R1 650 000	R1 091 400
	Mal e	440	R400 000	R330 000	R1 200 000	R828 000	R0	R0	R1 600 000	R1 158 000
Technici ans and associat e professi onals	Fem ale	1735	R450 000	R420 000	R1 000 000	R612 000	R0	R0	R1 450 000	R1 032 000
	Mal e	1813	R300 000	R225 000	R1 000 000	R540 000	R0	R0	R1 300 000	R765 000
Clerks	Fem ale	1374	R800 000	R675 000	R1 000 000	R576 000	R0	R0	R1 800 000	R1 251 000
	Mal e	876	R700 000	R600 000	R1 200 000	R799 200	R0	R0	R1 900 000	R1 399 200
Service and sales workers	Fem ale	2230	R400 000	R360 000	R600 000	R576 000	R0	R0	R1 000 000	R936 000
	Mal e	3287	R400 000	R230 000	R600 000	R532 538	R0	R0	R1 000 000	R762 538
Plant and machin e operator s and assembl ers	Fem ale	900	R150 000	R30 000	R500 000	R499 726	R0	R0	R650 000	R529 726
	Mal e	907	R150 000	R0	R327 628	R216 000	R0	R0	R477 628	R216 000
Element ary	Fem ale	826	R600 000	R405 000	R600 000	R504 000	R0	R0	R1 200 000	R909 000

Skills Development Expenditure										
Skills Development Expenditure R'000										
Manage ment level	Gen der	Empl o y e e s a s a t t h e b e g i n n g o f t h e f i n a n c i a l y e a r	Original Budget and Actual Expenditure on skills development Year 1							
		No.	Learnerships		Skills programmes & other short courses		Other forms of training		Total	
			Origin al Budge t	Actual	Origin al Budget	Actual	Orig inal Bud get	Act ual	Origin al Budget	Actual
MM and S57 occupati ons	Fem ale	3	R0	R0	R0	R0	R0	R0	R0	R0
	Mal e	11	R0	R0	R0	R0	R0	R0	R0	R0
	Mal e	935	R250 000	R30 000	R1 300 000	R792 000	R0	R0	R1 550 000	R822 000
Sub total	Fem ale	7504	R3 450 000	R2 655 000	R5 420 000	R3 911 626	R0	R0	R8 870 000	R6 566 626
	Mal e	8457	R3 400 000	R2 240 000	R6 457 628	R4 298 138	R0	R0	R9 857 628	R6 538 138
Total		15961	R6 850 000	R4 895 000	R11 877 628	R8 209 764	R0	R0	R18 727 628	R13 104 764

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

A total of R12 000 000 was budgeted for skills development, which was targeted for generic, technical skills programmes as well as other forms of training. An additional funding was received in a form of Discretionary Grant from the LGSETA to a total amount of R1 862 000 for the implementation of two Municipal Finance and Administration learnerships, Project Management and Public Administrative skills programmes. Further to this, Finance re-allocated a total amount of R4 865 628 in May 2025 in a form of Mandatory Grants totalling the training budget to an amount of R18 727 628.

A total of R13 104 764 was however spent on various training programmes which translates to 70% of expenditure. The Workplace Skills Plan (WSP) could not be implemented in full as the re-allocation of additional funding came through on the eleventh hour. Meticulous planning will be done timely in the new financial year to ensure this under-expenditure is averted.

The City, through the Discretionary Grant Application made in January 2025, was awarded Discretionary Grant Funding a total amount of R16 940 000 to implement various technical qualifications such as Water and Wastewater Treatment Process Control Supervision and Operations, Electricity, Local Economic Development, Municipal Integrated Development Planning, Municipal Finance Management, Disaster Risk Management as well as the Environmental Practice for a total of 770 learners for both employed and unemployed.

A total of seven learnership programmes were completed during the financial year. 148 employees were funded by CoE and 49 employees were funded by LGSETA Discretionary Grant for MFMA training from various Departments, 15 Employees were trained on Occupationally Directed Education Training and Development Practices (ODETDP), 100 employees were trained on the National Diploma: Public Finance Management and Administration, 15 employees on National Certificate Labour Relations). 15 employees were enrolled for Further Education and Training Certificate in Information Technology Technical Support and 216 EMPD employees on MFMP Learnerships which will be completed in the next financial year.

The City accelerated the training on MFMA during the year under review in line with the Regulations. During the year under review, 96% of Senior Managers were fully compliant on the MFMA in line with Regulation 9, and the remaining will undergo training in the next financial year to ensure they are fully compliant.

A total of 71 Councilors were trained on MFMA, and 168 Ward Committee members were training on Ward Committee Governance Skills Programme as part of their development programme. Furthermore, the City, implemented various funded programmes such Occupational Health and Safety (Compliance training), Generic training as well as Skills Specific Training.

Recognition of Prior Learning was implemented for 15 employees from the Energy Department on the Occupational Certificate in Electricity and 100 employees benefited in National Certificate: Environmental Management from Parks and Cemeteries as well as the Environmental Management and Waste Departments.

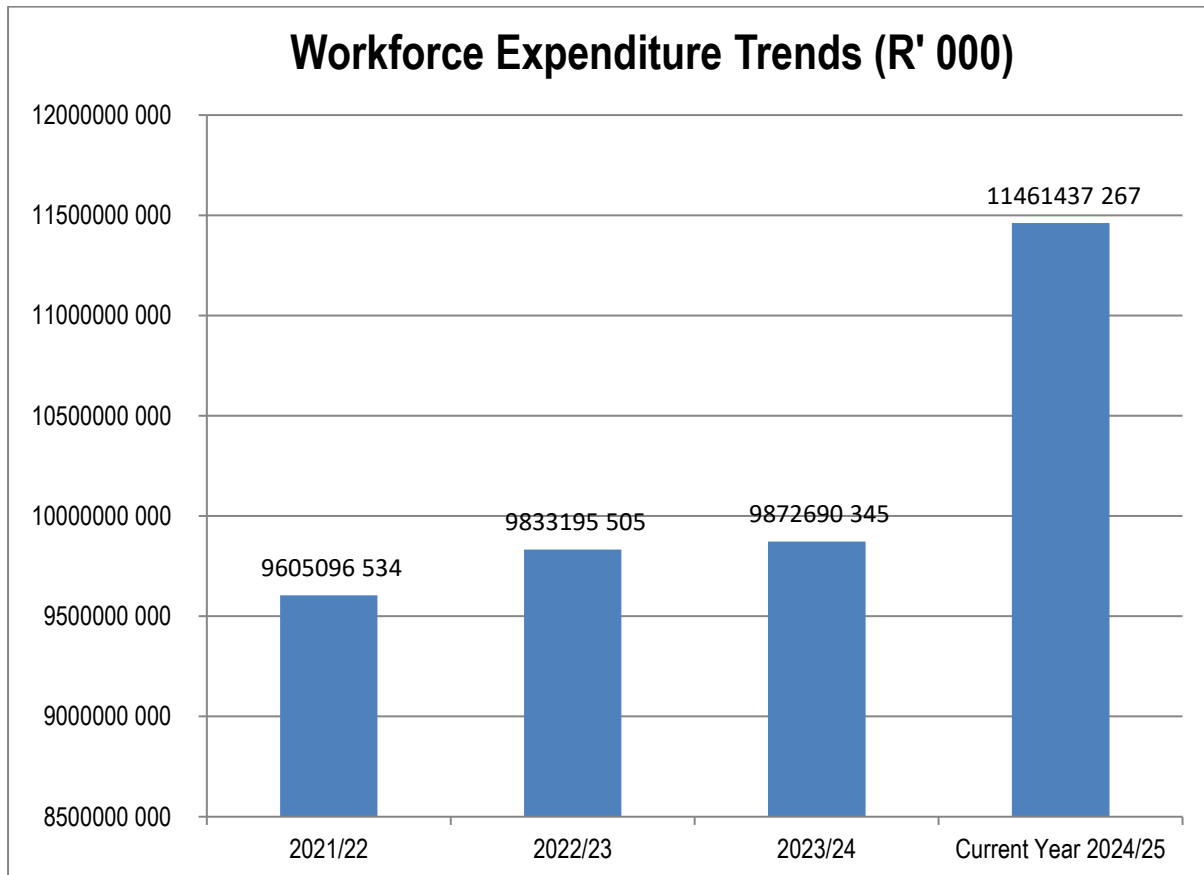
A total of R16 865 628,48 as mandatory grant was received from the LGSETA following the submission of the WSP and the Annual Training Report (ATR), and this will form the training budget for the next financial year.

COMPONENT D:

MANAGING THE WORKFORCE EXPENDITURE

The City of Ekurhuleni ensures that it critically manages the workforce expenditure in line with the limited budget available, which is insufficient to fill every need. Therefore, the filling of positions is prioritised in terms of their criticality, especially for service delivery departments. To ensure a balance between the budget and the vacancies, Human Resources and Finance are constantly monitoring the expenditure so that when a priority vacancy arises, the city can leverage and appoint the right skills for the position to ensure that value for money is realised.

4.6 EMPLOYEE EXPENDITURE



4.7 COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE

During the period under review, there were no employees that were appointed to post not approved. There were also no employees whose salaries were increased when their positions were upgraded. The City of Ekurhuleni complies with the dictates of the Municipal Systems Amendment Act to ensure that there is no variance with normal practice.

DISCLOSURES OF FINANCIAL INTERESTS

Period 1 July 2024 to 30 June of Year 2025		
Municipal Manager	Dr Imogen Mashazi	Director
Chief Financial Officer	Kagiso Lerutla	NIL
Deputy MM and (Executive) Directors	N/A	

Period 1 July 2024 to 30 June of Year 2025

Other S57 Officials		
	Thokozani Maseko	NIL
	Tshilidzi Thenga	NIL
	Tsholofelo Koopedi	Shares in Companies
	Kemraj Behari	Director (All in Deregistering) /Shares in a company
	Lesego Sentsho	NIL
	Linda Gxasheka	NIL
	Modise Koetle	NIL
	Caiphus Chauke	Shares in a Company
	Lehlohonolo Gomo	NIL
	Phakamile Mbengashe	NIL
	Steven Ngubeni	NIL
	Isaac Mapiyeye	On suspension
	Moloko Monyepoa	On suspension



CHAPTER 5

FINANCIAL PERFORMANCE

COMPONENT A:

STATEMENTS OF FINANCIAL PERFORMANCE INTRODUCTION TO FINANCIAL STATEMENTS

The city generated total revenue of R53.0 billion, which is R5.6 billion below the budget of R58,6 billion due to underperformance in service charges, mainly because of extended or higher interim billing in the electricity services charges on the AMR meters. The actual expenditure was contained at R55.9 billion through cost control savings on employee costs, depreciation, and finance charges. This resulted in an operating deficit of R2.9 billion, with the final surplus after capital transfers reduced to just R638 million against a budget surplus of R579 million. Capital expenditure of R2.66 billion was broadly in line with the adjusted budget, funded largely through grants and own funds.

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

Statement of Financial Performance and Financial Summary R' 000						
Description	2023/24	Current Year 2024/25			2024/2025 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustment s Budget
Financial Performance						
Property rates	8 823 218	8 921	9 576	8 839		
		125	125	918	-0,91%	-7,69%
Service charges	29 928 645	38 721	36 790	32 340		
		052	160	023	-16,48%	-12,10%
Investment revenue	135 880	120	120	112		
		065	065	621	-6,20%	-6,20%
Transfers recognised - operational	6 264 867	6 593	6 614	6 624		
		943	280	202	0,46%	0,15%
Other own revenue	4 864 034	4 654	5 520	5 035		
		549	146	276	8,18%	-8,78%
Total Revenue (excluding capital transfers and contributions)	50 016 643	59 010 734	58 620 776	52 952 040	-10,27%	-9,67%
Employee costs	9 684 580	11 682	11 178	10 508		
		613	483	047	-10,05%	-6,00%
Remuneration of Councillors	158 377	172	172	161		
		415	415	437	-6,37%	-6,37%
Depreciation and amortisation	2 692 698	3 075	2 875	2 652		
		371	371	264	-13,76%	-7,76%
Interest	1 429 262	1 598	1 598	985		
		373	373	775	-38,33%	-38,33%
Inventory consumed and bulk purchases	23 316 650	26 818	26 813	26 597		
		082	434	297	-0,82%	-0,81%
Transfers and subsidies	649 401	781	1 032	899		
		814	629	787	15,09%	-12,86%
Other expenditure	13 992 917	14 308	14 370	14 027		
		772	849	622	-1,96%	-2,39%

Statement of Financial Performance and Financial Summary R' 000						
Description	2023/24	Current Year 2024/25			2024/2025 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustment s Budget
Total Expenditure	51 923 885	58 437	58 041	55 832		
Surplus/(Deficit)	(1 907 242)	573	579	(2 880)		
Transfers recognised - capital	2 236 743	295 400	223 239	190 235	-6,90%	-0,20%
Contributions recognised - capital & contributed assets	—	979	805	326	0,00%	0,00%
Surplus/(Deficit) after capital transfers & contributions	329 501	2 974	2 819	(644)		
Share of surplus/ (deficit) of associate	—	274	028	864	-121,68%	-122,88%
Surplus/(Deficit) for the year	329 501	2 974	2 819	(644)		
Capital expenditure & funds sources						
Capital expenditure	2 535 199	2 839	2 678	2 672	-5,90%	-0,23%
Transfers recognised - capital	2 182 317	879 400	705 239	456 242	-6,58%	0,14%
Public contributions & donations	—	979	805	892	#DIV/0!	#DIV/0!
Borrowing	—	—	—	—	#DIV/0!	#DIV/0!
Internally generated funds	352 882	438	438	429	-2,13%	-2,13%
Total sources of capital funds	2 535 199	2 839	2 678	2 672	-5,90%	-0,23%
T 5.1.1						

Financial Performance of Operational Services**Financial Performance of Operational Services****R '000**

Description	2023/2024	Year 2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Net Operating Cost						
City Planning Services	(181)	(279)	(297)	(231)		
Communication and Branding	097)	158)	371)	465)	-17,08%	-22,16%
Corporate Legal Services	(45)	(64)	(61)	(49)		
Disaster Management and Support Services	687)	454)	119)	892)	-22,59%	-18,37%
Economic Development Services	(121)	(147)	(159)	(149)		
Ekurhuleni Metro Police Department	468)	799)	881)	563)	1,19%	-6,45%
Energy Services	(906)	(1 018)	(993)	(944)		
Environmental Resource and Waste Management	176)	995)	503)	367)	-7,32%	-4,95%
Executive and Council	(78)	(142)	(140)	(103)		
Finance	570)	109)	086)	346)	-27,28%	-26,23%
Health and Social Development	(2 763)	(2 622)	(2 588)	(3 105)		
Human Resources	673)	380)	279)	568)	18,43%	19,99%
Human Settlements	615	3 769	3 707	(64)	-	
Information and Communication Technology Services	106	404	174	175)	101,70%	-101,73%
Internal Audit	(228)	(223)	(456)	(413)		
Real Estate	941)	853)	084)	510)	84,72%	-9,33%
Risk Management	(1 737)	(1 828)	(1 773)	(1 468)		
Roads and Stormwater Services	186)	739)	807)	683)	-19,69%	-17,20%
SRAC - Sport and Recreation	7 619	8 355	8 810	8 960		
Strategy and Corporate Planning	372	409	293	833	7,25%	1,71%
Transport Services	(984)	(1 307)	(1 183)	(992)		
Water and Sanitation Services	258)	267)	083)	208)	-24,10%	-16,13%
	(169)	(270)	(263)	(183)		
	873)	577)	086)	792)	-32,07%	-30,14%
	93	231	221	124		
	204	120	859	215	-46,26%	-44,01%
	(869)	(1 138)	(1 130)	(892)		
	895)	362)	255)	645)	-21,59%	-21,02%
	(70)	(80)	(84)	(74)		
	126)	124)	018)	045)	-7,59%	-11,87%
	(666)	(739)	(910)	(1 047)		
	448)	955)	414)	100)	41,51%	15,01%
	(133)	(193)	(191)	(137)		
	262)	561)	395)	559)	-28,93%	-28,13%
	(1 507)	(1 701)	(1 878)	(1 913)		
	586)	218)	686)	142)	12,46%	1,83%
	(570)	(686)	(659)	(582)		
	809)	804)	435)	176)	-15,23%	-11,72%
	(35)	(54)	(50)	(39)		
	922)	815)	147)	764)	-27,46%	-20,70%
	(480)	(593)	(607)	(676)		
	250)	507)	126)	420)	13,97%	11,41%
	3 553	3 712	3 507	3 536		
	047	020	476	801	-4,72%	0,84%
Net Operating Surplus / (Deficit)						
	329	2 974	2 819	(447)	-	
	501	274	028	572)	115,05%	-115,88%

COMMENT ON FINANCIAL PERFORMANCE

The City recorded a net operating deficit of R644 million, a variance of over -123% compared to budgeted surpluses. These highlight structural pressures in revenue-generating services and ongoing challenges in programme implementation.

The key drivers were underperformance by governance and support departments, Health, Sports Recreation Arts & Culture and Transport services on employee-related costs was due to a moratorium and cost-cutting measures, which resulted in vacant positions remaining unfilled due to liquidity constraints. The filling of vacant positions is determined by their criticality, with priority given to roles based on revenue generation, service delivery, and legal compliance.

Economic Development has reported underperformance on finance costs as savings were realised on interest on borrowings following the City's decision not to take up loans to fund the capital budget in the 2024/25 financial year.

Energy services reported underperformance on service charges due interim readings on AMR meters linked to high consuming customers. These represented the largest portion of electricity billing. The revenue shortfall will be subjected to back billing in the new financial year, in line with the policy as it requires at least 3 months actual reading.

Human settlements reported underperformance on debt impairment as efficient credit control measures have been implemented.

Environment Resources & Waste Management and Real Estate, the over-expenditure was due to accelerated needs relating to service delivery, and increased emergency repairs of infrastructure.

5.2 GRANTS

Grant Performance						
R' 000						
Description	2023/24	Year 2024/25			2024/2025 Variance	2024/2025 Variance
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
<u>Operating Transfers and Grants</u>						
National Government:	7 796 967 277,	8 188 906 060,	8 196 406 060,	8 043 574 622,	- 1,77%	-1,86%
Equitable share	5 155 679 900,	5 534 652 000,	5 534 652 000,	5 534 652 000,	0%	0%
Finance Management Grant (FMG)	1 000 000,	1 000 000,	1 000 000,	980 709,	-2%	-2%
Urban Settlements Development Grant (USDG)	85 179 378,	02 254 000,	100 254 000,	95 128 187,	-7%	-5%
Public Transport Network Grant (PTNG)	387 084 999,	413 030 000,	463 030 000,	323 317 097,	-22%	-30%

Grant Performance						
R' 000						
Description	2023/24	Year 2024/25			2024/2025 Variance	2024/2025 Variance
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
Neighbourhood Development Partnership Grant (PEP)	144 630 000,	124 140 060,	124 140 060,	119 700 237,	-4%	-4%
Electricity Demand Side Management (EEDSM)	8 000 000,	7 000 000,	7 000 000,	208 320,6	-11%	-11%
Expanded Public Works Programme (EPWP)	31 646 000,	9 920 000,	920 000,9	895 148,9	0%	0%
Informal Settlement Upgrading Partnership Grant (ISUPG)	37 000 000,	58 000 000,	53 500 000,	462 144,51	-11%	-4%
Programme & Project Preparation Support Grant (PPPSG)	107 731 000,	112 126 000,	76 126 000,	75 446 782,	-33%	-1%
Fuel Levy - Finance	1 839 016 000,	1 826 784 000,	1 826 784 000,	1 826 784 000,	0%	0%
Provincial Government:	292 284 283,	219 821 000,	225 930 610,	222 901 682,	1,40%	-1,34%
Health subsidy	179 170 000,	187 770 000,	187 770 000,	187 770 000,	0%	0%
Housing	85 170 089,	–	109 610,6	5 937 292,	0%	-3%
Ambulance subsidy	–	–	–	–	0%	0%
Sports and Recreation	8 719 139,	11 352 000,	11 352 000,	10 189 535,	-10%	-10%
HIV/AIDS Grant	19 225 055,	20 699 000,	20 699 000,	19 004 855,		
District Municipality:	–	–	–	–	0%	0%
<i>[insert description]</i>	–	–	–	–	0%	0,00%
Other grant providers:	15 978 870,	12 000 000,	18 727 628,	12 279 169,	0%	0%
SETA	15 978 870,	12 000 000,	18 727 628,	12 279 169,	2%	-34%
Total Operating Transfers and Grants	8 105 230 430,	8 420 727 060,	8 441 064 298,	8 278 755 473,	- 1,69%	-1,92%

COMMENT ON OPERATING TRANSFERS AND GRANTS

The city has managed to spend all its grants funding allocation received in the current year. The only exceptions were on the Gauteng Provincial grants, where savings were realised on the HIV staff costs and which will be surrendered if a roll-over is rejected as there is no commitment against the unspent funds and the under spending on the library grants which will be subjected to the rollover request process.

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant Year -1	Actual Grant Year 0	Year 0 Municipal Contribution	Date Grant terminates	Date Municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
Parastatals						
						The mandatory grant is paid directly to the employer and is 20% of their 1% of the skills development levy contributed to a given financial year by a levy-paying employer registered with the SETA and which must be paid to an employer on condition that the qualifying criteria as set out in this policy are met.
Sector Education and Training Authority (SETA)	15 978 870	17 051 828	0	N/A	N/A	
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Foreign Governments/Development Aid Agencies						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant Year -1	Actual Grant Year 0	Year 0 Municipal Contribution	Date Grant terminates	Date Municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
Private Sector / Organisations						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Provide a comprehensive response to this schedule						T 5.2.3

COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:

Only Mandatory grant incentive was received from SETA for implement the workplace skills plan, the amount received in this FY was R17 million with expenditure amounting to R12 million and accruals still need to be processed as part of year-end procedures.

5.3 ASSET MANAGEMENT

Good asset management is critical to any business environment. The goal of asset management is to meet a required level of service in the most cost-effective manner, through the management of assets for present and future customers. The City of Ekurhuleni therefore is committed to providing municipal services for which the municipality is responsible, in a transparent, accountable and sustainable manner and in accordance with sound infrastructure management principles and practices.

The City has the Asset Management Policy which is reviewed annually or when improvements are required and tabled with the annual budget. It also complies with the various asset management frameworks as directed by National Treasury and other sector departments.

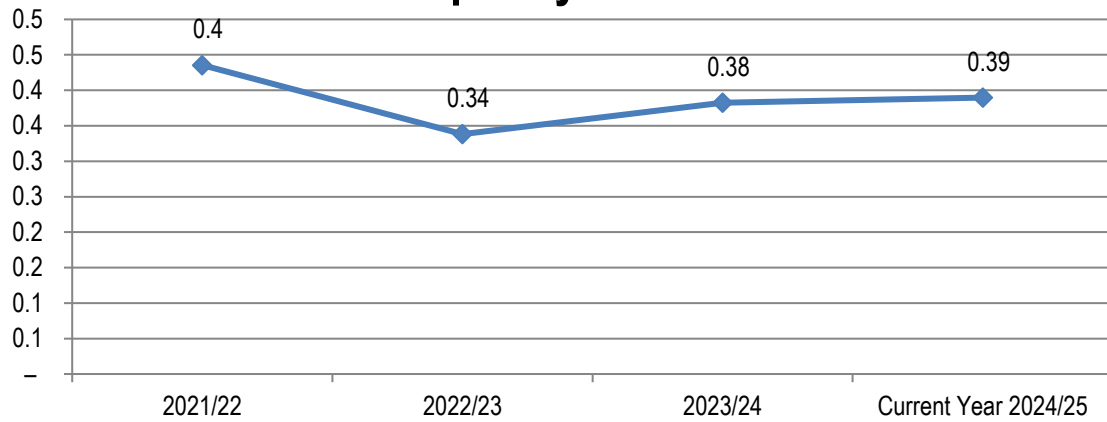
The city capex allocation is done to respond to the service delivery requirements and development prospects in ensuring its objectives of being a world class city. Capital expenditure is allocated to address the following three critical objectives; Urban restructuring; Economic Development; and Upgrading and Renewal. Annual allocation on repairs and maintenance to ensure that assets perform at their optimum level.

Repair and Maintenance Expenditure: Year 2024/25					
R' 000					
	Original Budget		Adjustment Budget		Budget variance
Repairs and Maintenance Expenditure	113	2 861	548	3 296	943 3 465 4,9%
T 5.3.4					

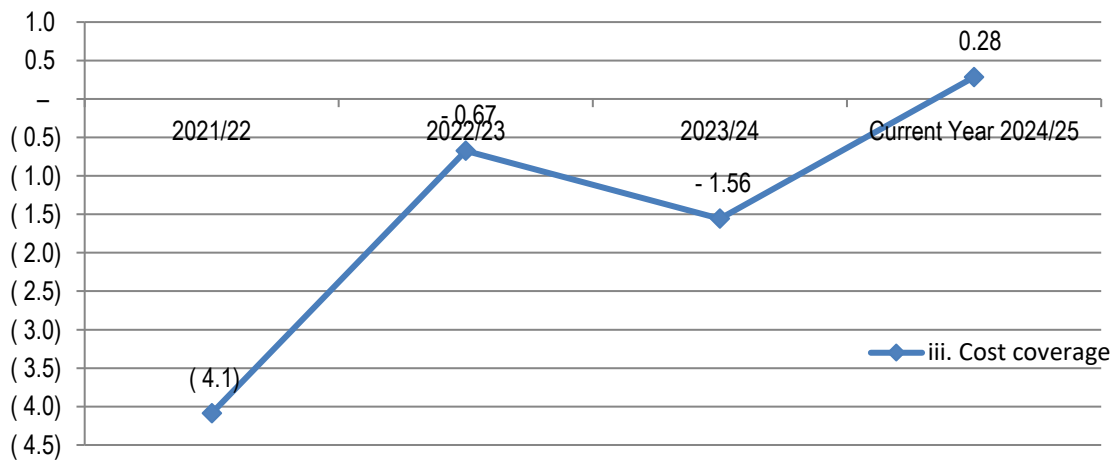
COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:

The actual Repairs and Maintenance expenditure for 2024/25 amounted to R3.343 billion, which exceeded the budget by 1.4%, with an intention to accelerate maintenance on buildings, infrastructure, streets and traffic lights, Information systems network.

The City is committed to improve spending on repairs and maintenance over the medium to long term, depending on affordability in responding to service delivery requirements.

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS**Liquidity Ratio**

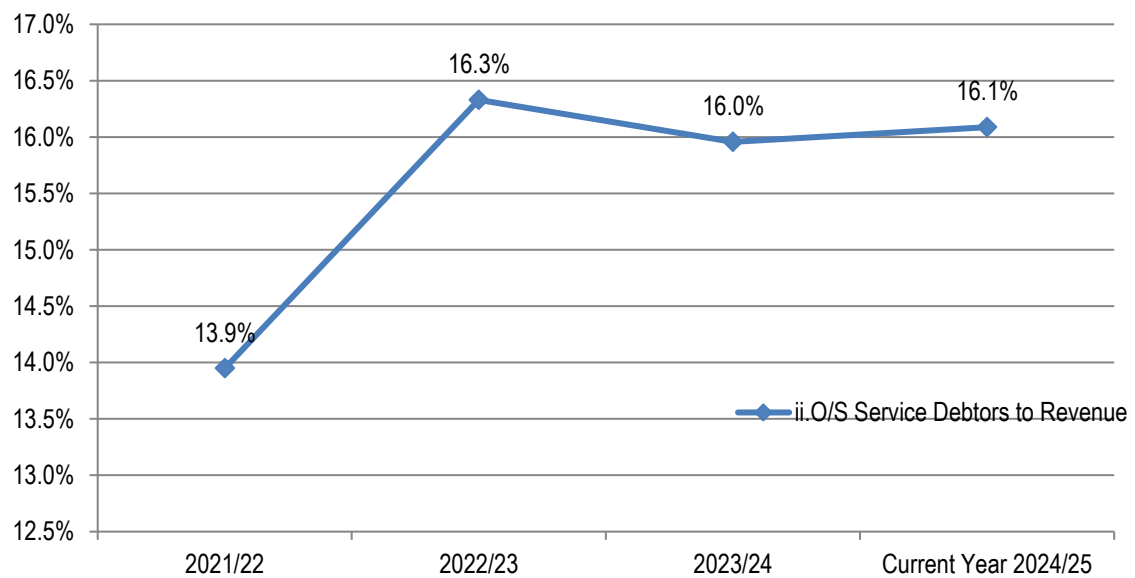
Liquidity Ratio – Measures the municipality's ability to pay its bills and is calculated by dividing the monetary assets (due within one year) by the municipality's current liabilities. A higher ratio is better.

Cost Coverage

Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants and is calculated.

Data used from MBRR SA8

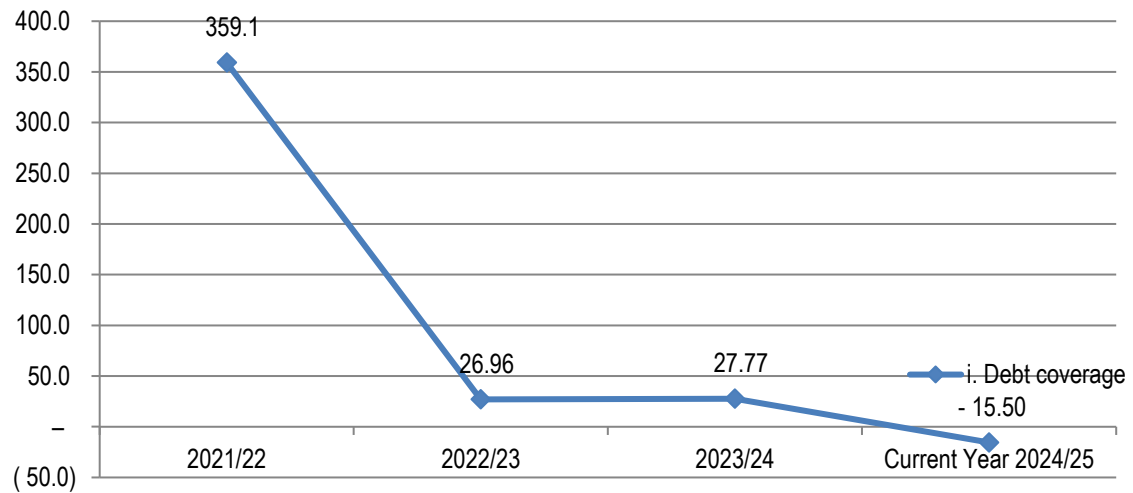
Total Outstanding Service Debtors



Total Outstanding Service Debtors – Measures how much money is still owed by the community for water, electricity, waste removal and sanitation compared to how much money has been paid for these services. It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better.

Data used from MBRR SA8

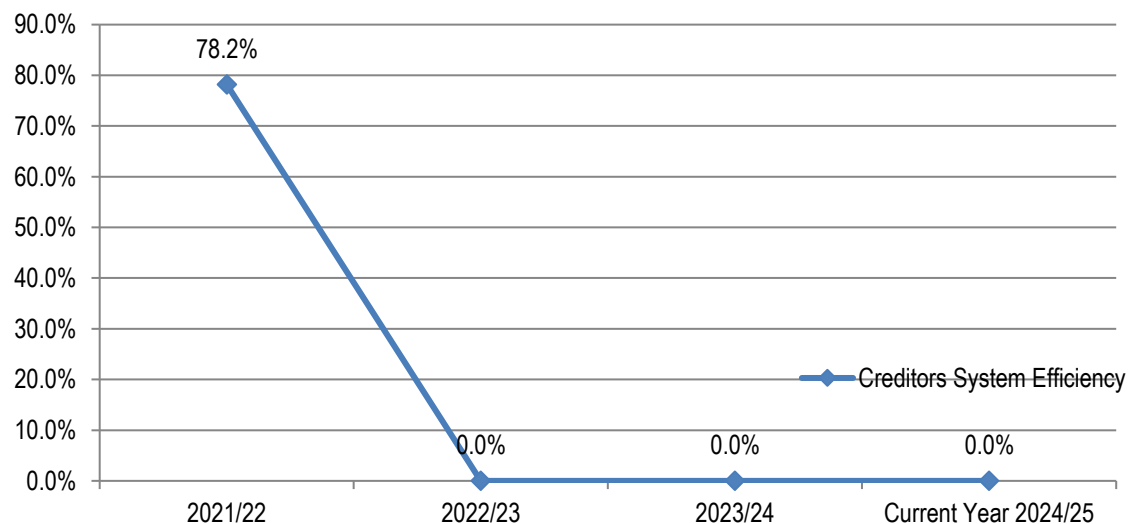
Debt Coverage



Debt Coverage– The number of times debt payments can be accommodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accommodated by the municipality

Data used from MBRR SA8

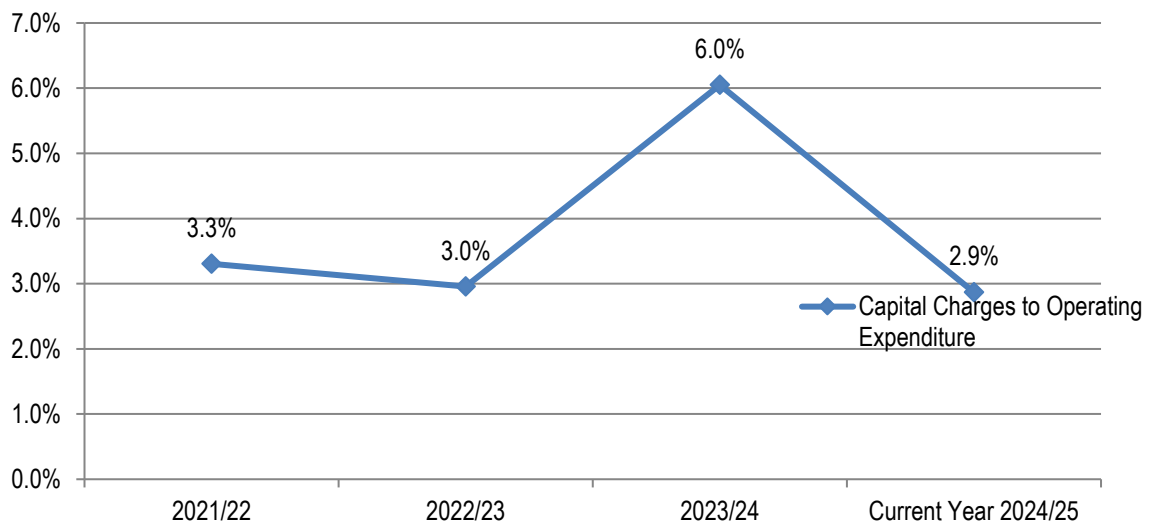
Creditors System Efficiency



Creditor System Efficiency – The proportion of creditors paid within terms (i.e. 30 days). This ratio is calculated by outstanding trade creditors divided by credit purchases

Data used from MBRR SA8

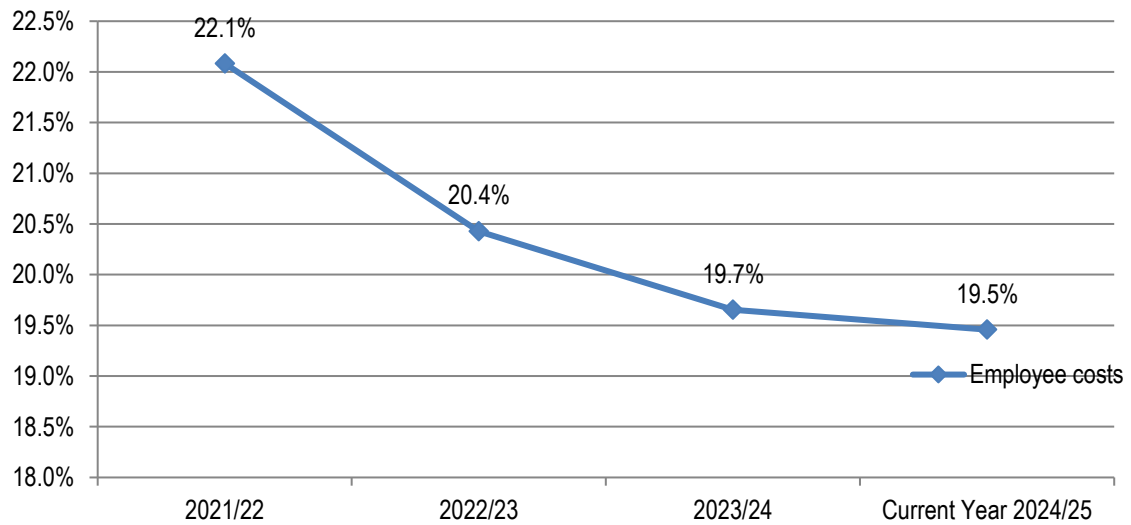
Capital Charges to Operating Expenditure



Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure.

Data used from MBRR SA8

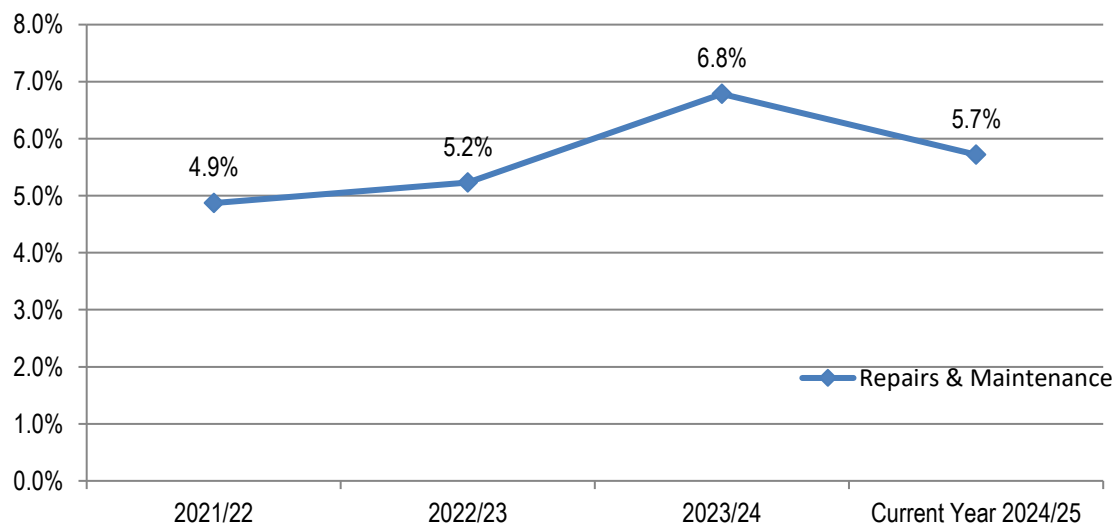
Employee Costs



Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

Data used from MBRR SA8

Repairs & Maintenance



Repairs and Maintenance – This represents the proportion of operating expenditure spent and is calculated by dividing the total repairs and maintenance.

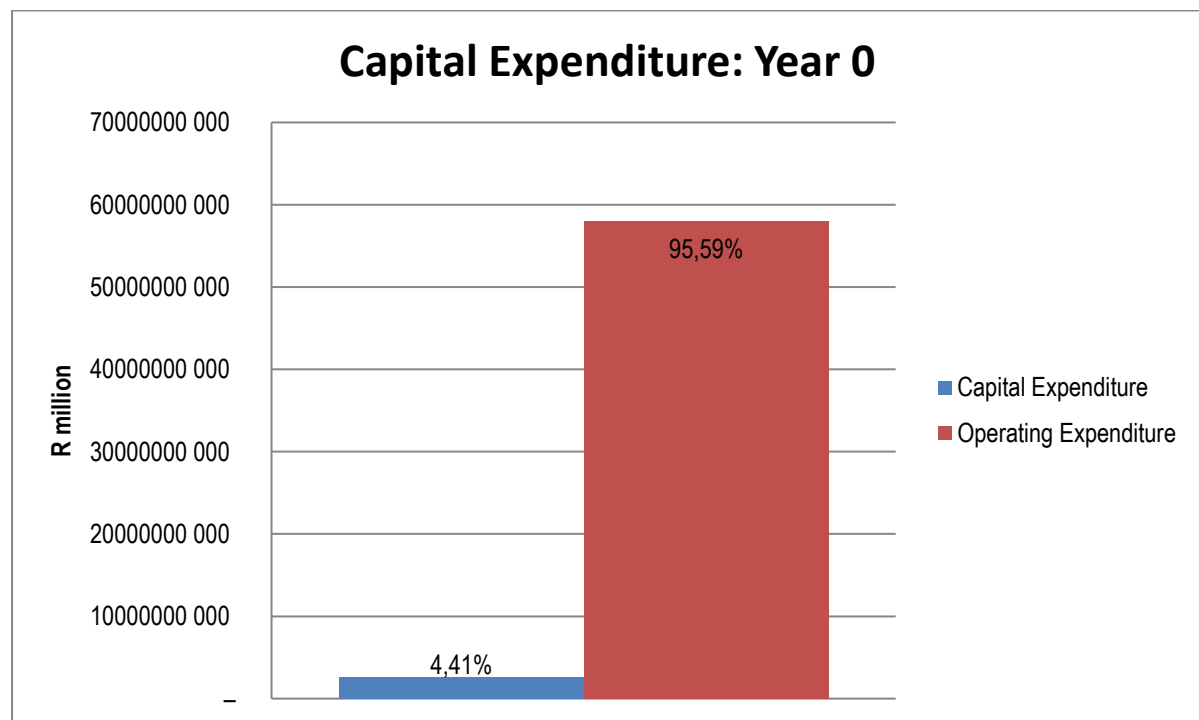
Data used from MBRR SA8

COMMENT ON FINANCIAL RATIOS

The city is still operating a constrained financial position with most of the cashflow ratios at a significantly lower than those set by the National Treasury. The city continues to report performance of the ratios as required by Circular 71 to Council and National Treasury.

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

5.5 CAPITAL EXPENDITURE



5.6 SOURCES OF FINANCE

Capital Expenditure - Funding Sources: Year 2023/2024 to Year 2024/2025							
R' 000							
Details		Year 2023/2024	Year 2024/2025				
		2023/2024 Actual	2024/20 25 Original Budget	2024/20 25 Adjustm ent Budget	2024/20 25 Actual	Adjust ment to OB Varian ce (%)	Actu al to OB Varia nce (%)
Source of finance							
	External loans	–	–	–	–	0	0
	Public contributions and donations	–	–	–	–	0,00%	0,00 %
	Grants and subsidies	2 182 317 350,	2 400 978 940,	2 239 804 918,	2 224 488 399,	-6,71%	- 7,35 %
	Other	352 881 815,	438 900 000,	438 900 000,	431 506 115,	0,00%	- 1,68 %
Total		2 535 199 165,	2 839 878 940,	2 678 704 918,	2 655 994 514,	0	0
Percentage of finance							
	External loans	0,0%	0,0%	0,0%	0,0%	0	0
	Public contributions and donations	0,0%	0,0%	0,0%	0,0%	0	0
	Grants and subsidies	86,1%	84,5%	83,6%	83,8%		
	Other	13,9%	15,5%	16,4%	16,2%	0	0
Capital expenditure							
	Water and sanitation	584 626 006,	590 000 000,	581 000 001,	582 046 978,	-1,53%	- 1,35 %
	Electricity	636 806 176,	552 214 824,	531 092 824,	526 231 437,	-3,82%	- 4,71 %
	Housing	371 085 249,	492 511 321,	471 511 321,	458 599 494,	-4,26%	- 6,89 %
	Roads and storm water	237 866 062,	263 598 355,	212 514 355,	212 252 603,	- 19,38 %	- 19,4 8%
	Other	704 815 672,	941 554 440,	882 586 417,	876 864 002,	-6,26%	- 6,87 %

Capital Expenditure - Funding Sources: Year 2023/2024 to Year 2024/2025							
R' 000							
Details		Year 2023/2024	Year 2024/2025				
		2023/2024 Actual	2024/2025 Original Budget	2024/2025 Adjustm ent Budget	2024/2025 Actual	Adjust ment to OB Variance (%)	Actu al to OB Varia nce (%)
Total		2 535 199 165,	2 839 878 940,	2 678 704 918,	2 655 994 514,	- 35,26 %	- 39,2 9%
<i>Percentage of expenditure</i>							
	Water and sanitation	23,1%	20,8%	21,7%	21,9%	4,3%	3,4%
	Electricity	25,1%	19,4%	19,8%	19,8%	10,8%	12,0 %
	Housing	14,6%	17,3%	17,6%	17,3%	12,1%	17,5 %
	Roads and storm water	9,4%	9,3%	7,9%	8,0%	55,0%	49,6 %
	Other	27,8%	33,2%	32,9%	33,0%	17,8%	17,5 %
T 5.6.1							

COMMENT ON SOURCES OF FUNDING

None of the grant funding has a variation of more than 10%. The total variation for grant funding is - 7.58%. Revenue funding has a variation of -1.68%. The capex to Opex ratio is currently at around 5% which is below the National Treasury norm of 10%. The City is currently building up reserves and is not in a position to borrow.

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects*					
R' 000					
Name of Project	Current: Year 2024/2025			Variance: Current Year 2024/2025	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
Integrated Rapid Public Transport Network (IRPTN)	336 500	286 500	286 500	85%	100%
Electrification of Informal Settlements (Reblocking Areas) (Corporate)	215 335	174 213	190 224	88%	109%
Electrification of Subsidized Housing	84 473	128 473	112 463	133%	88%
Refurbishment And Upgrading of Water and Sewer Pump Station	30 000	132 996	154 550	515%	116%
DCS: Broadband Fibre (Corporate)	70 000	73 100	73 627	105%	101%
* Projects with the highest capital expenditure in Year 0					
Name of Project - A	Integrated Rapid Public Transport Network (IRPTN)				
Objective of Project	To advance and improve on mobility reliable and cheaper of the public transportation network within the City				
Delays	Rolling out programme of implementation delays				
Future Challenges	Adequate funding to finance project, this resulting in increase in costs making it difficult to fulfil the objectives of the project				
Anticipated citizen benefits	Provide a better public transport which benefits all citizens of Ekurhuleni with a safe reliable public transport system which has a full universal accessibility to people with special needs.				
Name of Project - B	Electrification of Informal Settlements (Reblocking Areas)				

Capital Expenditure of 5 largest projects*					
R' 000					
Name of Project	Current: Year 2024/2025			Variance: Current Year 2024/2025	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
Objective of Project	To improve living conditions and enhance safety by providing a reliable and legal source of electricity. This also aims to reduce illegal connections, improve public health by mitigating fire hazards from unsafe heating and cooking, and potentially lower crime rates associated with darkness. Provide a step to social and economic inclusion, offering opportunities for residents to improve their lives and participate more fully in society.				
Delays	Occupancy Audit and Household Survey, Beneficiary Management, Re-blocking/Re-alignment of informal settlements, Incomplete Housing Projects, Clearing access roads, Creating Customer Accounts, Land ownership and invasions and Community Challenges.				
Future Challenges	Occupancy Audit and Household Survey, Beneficiary Management, None South African Occupants, Re-blocking/Re-alignment of affected structure, Clearing access roads, Creating Customer Accounts. Network Capacity				
Anticipated citizen benefits	Improved Quality of life as it reduces reliance on candle and paraffin lamps, etc. Enhance Educational Outcomes, as it provide proper lighting for the kids to study. Better health and safety as it eliminates the use wood, coal for heating. Economic Opportunities support National Development Goals (NDP 2030).				
Name of Project - C	Electrification of Subsidised Housing				
Objective of Project	To improve quality of life, promoting socio-economic development, and ensuring equitable access to essential services (i.e. Universal Access).				
Delays	Occupancy Audit and Household Survey, Beneficiary Management, Incomplete Housing Projects, Network Capacity, Community Challenges and Political instability				
Future Challenges	Occupancy Audit and Household Survey, Beneficiary Management, None South African Occupants, Creating Customer Accounts. Network Capacity.				

Capital Expenditure of 5 largest projects*					
R' 000					
Name of Project	Current: Year 2024/2025			Variance: Current Year 2024/2025	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
Anticipated citizen benefits	Improved Quality of life as it reduces reliance on candle and paraffin lamps, etc. Enhance Educational Outcomes, as it provides proper lighting for the kids to study. Better health and safety as it eliminates the use wood, coal for heating. Economic Opportunities support National Development Goals (NDP 2030).				
Name of Project - D	Refurbishment And Upgrading Of Water And Sewer Pump Station				
Objective of Project	A programme to construct and upgrade existing Water and Sewer Pumpstations, these Pumpstations are linked to Reservoirs and Towers as well Sewer Pumpstations. They are crucial for water supply and security, proper sanitation services and elimination sewer spillages.				
Delays	Procurement of long lead items linked to pumps and motors orders as those need time for manufacturing. This was further affected by the contractors cashflow challenges as linked to Finance Department payments.				
Future Challenges	The City' backlog on infrastructure upgrades is far above the allocated Budget on this Programme; the Department will require a few Financial Years and more funding to address the backlog.				
Anticipated citizen benefits	Community of Ekurhuleni will benefit from water supply security, improved water pressure in areas where low pressures were experienced, constant water supply to high lying areas. Sewer pumpstations will reduce sewer spillages, and in turn improve sanitation services. These are all crucial for the Department as we are the Water Service Authority (WSA).				
Name of Project - E	DCS: Broadband Fibre (Corporate)				
Objective of Project	To enable network connectivity across all the City's buildings, furthermore the broadband Fibre Infrastructure can be commercialised to other businesses within the City which will provide a new revenue collection stream.				
Delays	The delays that are normally experienced in this project relates to the delays in wayleave approval; however, it's an internal matter and is being mitigated or managed with the relevant stakeholders				

Capital Expenditure of 5 largest projects*					
R' 000					
Name of Project	Current: Year 2024/2025			Variance: Current Year 2024/2025	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
Future Challenges	The biggest challenge remains vandalism of the implemented Fibre being mistaken for copper, this is really a setback for the department as we often have to replace the fibre that would have still been in a good state if it was not vandalised. The replacements are costly and delays rollout of Fibre in new areas.				
Anticipated citizen benefits	Fully connected and 4-5IR ready City. Enables the use of the digital platforms for departments and Citizens, improves turnaround times, service delivery and easily accessible services.				
T 5.7.1					

COMMENT ON CAPITAL PROJECTS

The variation between adjustment budget and actual expenditure ranges between under-spending of 12% and overspending of 13%. All these projects are ongoing and are therefore funded in the recently approved 2025/26 MTREF.

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

Urban Settlements Development Grant (USDG)* Expenditure Year 2023/2024 on Service backlogs R' 000						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Infrastructure - Road transport						Supplements the capital revenues of metropolitan municipalities in order to support the national human settlements development programme, focusing on poor households
<i>Roads, Pavements & Bridges</i>	255 498,	204 414,	128 122,	-50%	-37%	
<i>Storm water</i>						
Infrastructure - Electricity						
<i>Generation</i>						
<i>Transmission & Reticulation</i>	158 406,	158 406,	154 197,	-3%	-3%	
<i>Street Lighting</i>						
Infrastructure - Water						
<i>Dams & Reservoirs</i>						
<i>Water purification</i>						
<i>Reticulation</i>	457 100,	457 100,	397 643,	-13%	-13%	
Infrastructure - Sanitation						
<i>Reticulation</i>						

Urban Settlements Development Grant (USDG)* Expenditure Year 2023/2024 on Service backlogs R' 000						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Sewerage purification	95 000,	95 000,	91 074,	-4%	-4%	
Infrastructure - Other						
Waste Management	36 000,	36 000,	31 847,	-12%	-12%	
Transportation	30 870,	15 769,	4 185,	86%	73%	
Human Settlements	162 141,	162 141,	136 688,	16%	16%	
Other Specify:						
Disaster & Emergency Management Services	26 000,	26 000,	26 439,	-2%	-2%	
Economic Development	19 000,	21 000,	17 265,	9%	18%	
Ekurhuleni Metro Police Department	15 000	15 000	922 14	1%	1%	
Information and Communication Technology	70 000,	73 100,	642, 69	1%	5%	
Service Delivery Co-ordination	37 000,	37 000,	996, 30	16%	16%	
Sport Recreation Arts and Culture	14 231,	14 231,	440, 12	-13%	-13%	
Capacity	7 254,	5 254,	054, 4	-44%	-23%	
Total	1 383 500,	1 320 415,	514, 1 119	-19%	-15%	

COMMENT ON BACKLOGS:

The expenditure on USDG is low standing at 48% with accruals to be processed for the remaining invoices until the AFS are submitted to AG by 31 August 2025.

COMPONENT C:

CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

The city has set a target of 25 days for its daily cash requirements. The city continued to comply with the budget management principles to ensure that the budget is fully funded. The city continues to apply prudent financial management practices to ensure that operating expenditure is within the revenue realised.

5.9 CASH FLOW

Cash Flow Outcomes R'000				
Description	Year -1	Current: Year 0		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	34,184,866	51,275,000	51,328,529	37,922,806
Government - operating	7,789,681	6,032,659	6,010,528	8,431,280
Government - capital	2,321,913	2,962,263	2,843,557	2,232,050
Interest	135,880	939,495	1,396,475	112,621
Dividends				
Payments				
Suppliers and employees	(39,704,082)	(56,046,504)	(56,446,179)	(43,338,608)
Finance charges	(1,043,600)	(1,215,996)	(1,185,996)	(958,993)
Transfers and Grants				–
NET CASH FROM/(USED) OPERATING ACTIVITIES	3,684,658	3,946,918	3,946,915	4,401,156
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE				
Decrease (Increase) in non-current debtors				
Decrease (increase) other non-current receivables	616,000	(1,145)	(1,145)	1,980

Cash Flow Outcomes R'000				
Description	Year -1	Current: Year 0		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
Decrease (increase) in non-current investments	654,105	(87,218)	(87,218)	(123,481)
Payments				
Capital assets	(2,596,053)	(2,814,879)	(2,678,705)	(2,672,456)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1,941,331)	(2,903,242)	(2,767,068)	(2,793,957)
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans				
Borrowing long term/refinancing		80,874	80,874	
Increase (decrease) in consumer deposits				
Payments				
Repayment of borrowing	(1,719,555)	(933,973)	(933,973)	(950,711)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(1,719,555)	(853,099)	(853,099)	(950,711)
NET INCREASE/ (DECREASE) IN CASH HELD	23,772	190,577	326,748	656,489
Cash/cash equivalents at the year begin:	592,054	1,553,779	615,825	615,825
Cash/cash equivalents at the year-end:	615,825	1,744,356	942,573	1,272,314
<i>Source: MBRR A7</i>				<i>T 5.9.1</i>

COMMENT ON CASH FLOW OUTCOMES

The cashflow generated from operating activities for the current year R4,4 billion while the previous period was R3,7 billion. This represents an increase of R700m increase in funds generated from operations.

The improvement of the cashflow generated operating activities signals that the city is on a road of recovery. The cash on hand also improved from R615m to R1,2 billion. The city is still operating a constrained financial position with most of the cashflow ratios at a significantly lower than those set by the National Treasury.

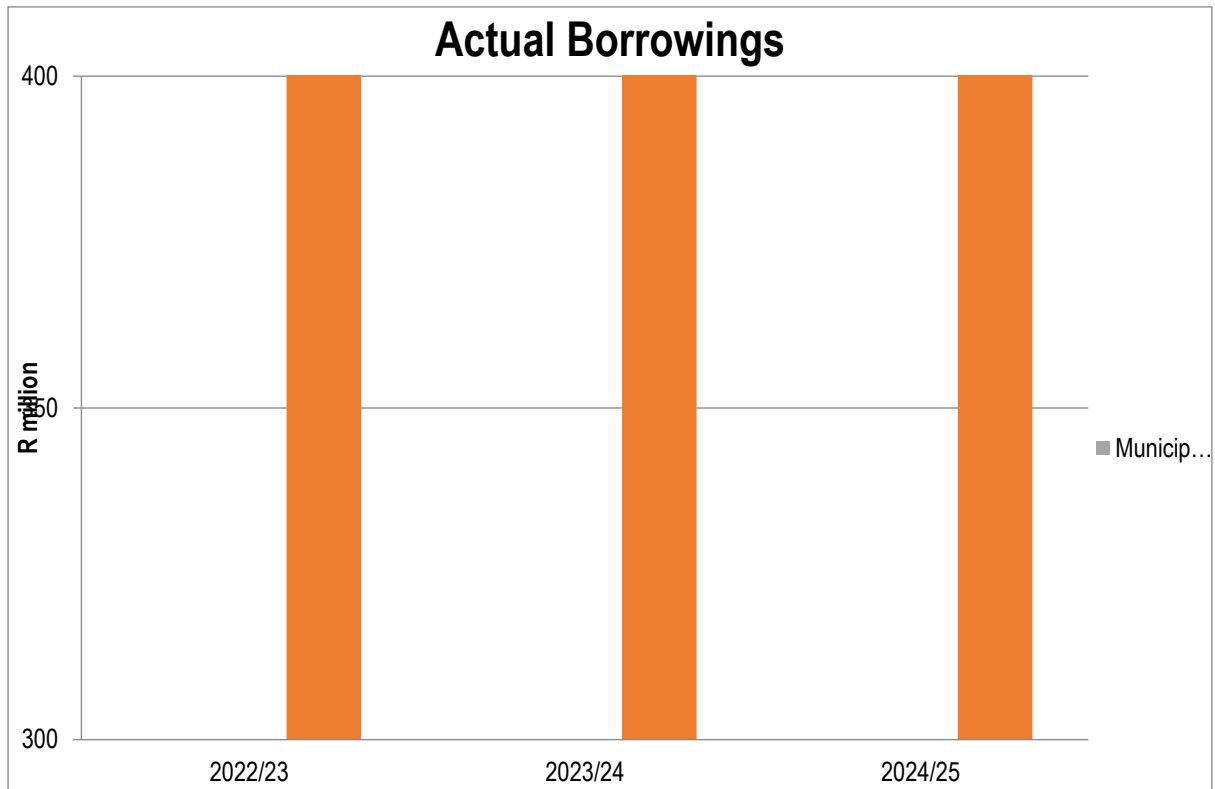
5.10 BORROWING AND INVESTMENTS

INTRODUCTION TO BORROWING AND INVESTMENTS

The city long term management programme complies to the requirements of section 46 of the MFMA, and the borrowing requirements are raised as per the guidelines established in the funding model. The external borrowing is utilised by the City for funding capital projects, with the focus of service delivery

infrastructure which would increase the ability of the City to generate revenue and further finance its operations and/or further infrastructure investments. In the current year, no borrowing was raised by the City in the current year. Sinking funds are established for the repayments of bullets loans obligations at their maturity.

Actual Borrowings: Year -2 to Year 0			
R' 000			
Instrument	2022/23	2023/24	2024/25
<u>Municipality</u>			
Long-Term Loans (annuity/reducing balance)	4 418 897	6 190 001	5 256 029
Long-Term Loans (non-annuity)	2 000 000	2 000 000	2 000 000
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Municipality Total	6 418 897	8 190 001	7 256 029
<u>Municipal Entities</u>			
Long-Term Loans (annuity/reducing balance)	289 689	234 795	191 958
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases	0	4 685	0
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Entities Total	289 689	239 480	191 958
<i>T 5.10.2</i>			



Municipal and Entity Investments R' 000			
Investment* type	2022/23	2023/24	2024/25
	Actual	Actual	Actual
<u>Municipality</u>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank	125 386	136 171	147 373
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)	773 783	108 893	221 173
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Municipality sub-total	899 169	245 064	368 546
<u>Municipal Entities</u>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			

Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other - Rand Airport	4 000	4 000	4 000
Entities sub-total	4 000	4 000	4 000
Consolidated total:	903 169	249 064	372 546
<i>T 5.10.4</i>			

COMMENT ON BORROWING AND INVESTMENTS

The city complied with its external borrowing obligations by continuing to repay external borrowing instalment in the current year and Investments contributions continue to be honored by the city to both ensure that existing borrowings are settled at maturity as well to ensure that the City's financial position remains sound.

5.11 PUBLIC PRIVATE PARTNERSHIPS

No long-term contracts have been awarded in the current year. One PPP process remains in progress, with the shortlisting completed in the 2024/25 financial year, the City is in the process of reviewing proposals.

COMPONENT D: OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT

During the year, a comprehensive training session was held for all SCM practitioners to address the gaps in internal controls which were identified by the Auditor General during the 2023/24 audit. The focus of the training was to capacitate bid committee members and SCM officials and to create awareness on the significant challenges experienced during the 2023/24 audit in an effort to restore the City to its clean audit status.

5.13 GRAP COMPLIANCE

The annual financial statements were prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act, (Act No 56 of 2003). The annual financial statements complies to all the requirements of GRAP, and there were no deviations from any standards requirements. All audit findings raised by the external auditors are monitored by the OPCA and the audit committee to ensure implementation of the recommendation as required by the audit processes.



CHAPTER 6

AUDITOR GENERAL AUDIT FINDINGS

The City of Ekurhuleni will complete and submit to the Auditor-General South Africa, the Annual Report with the Annual Financial Statements within the legislated deadlines. The Auditor-General South Africa will audit the 2024/25 Annual Report and issue an audit opinion after audit process.

AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS 2023/24

Auditor-General Report on Financial Performance: 2023/24	
Audit Report Status*:	Unqualified with findings
Non-Compliance Issues	Remedial Action Taken
SCM regulations	The findings are addressed through Operation Clean Audit (OPCA)

Auditor-General Report on Service Delivery Performance: 2023/24	
Audit Report Status:	Unqualified with no findings
Non-Compliance Issues	Remedial Action Taken
None	Not Applicable

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries can access services or outputs.
Accountability documents	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
Adequacy indicators	The quantity of input or output is relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that area. If not provided it may endanger public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are “ <i>what we use to do the work</i> ”. They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	• Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation

Outcomes	The medium-term results for specific beneficiaries are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic terms for non-financial information about municipal services and activities. It can also be used interchangeably with performance.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriate for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: <i>a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i> <i>b) which specifies the total amount that is appropriate for the purposes of the department or functional area concerned</i>

APPENDICES

APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Basch Michael James	PT	Community Safety	ActionSA	100%	0%
Beharie Lorna	PT	PPP/ Health and Social Services	DA	90%	10%
Berg Izak David	PT	OCMOL/Multiparty	IRASA	100%	0%
Bogopane Hector Boshomane	PT	Community Safety/ Infrastructure	DA	90%	10%
Buitendacht Henry Christopher	FT	Economic Development/ Human Settlement/ OCMOL	ANC WARD 82	100%	0%
Bulala Stanley Jeremia	FT	Community Safety	ANC WARD 81	100%	0%
Campbell Tania Lynette	PT	OCMOL	DA	90%	10%
Cassim Mohammed	PT	Economic Development	ActionSA	100%	0%
Chair Churchill Alister	PT	Corporate & Shared Services	Patriotic Alliance	100%	0%
Chiloane Prescious Information	PT	Environment and Waste management	EFF	100%	0%
Da Silva Michael Devon	PT	SHRAC/ GYPD	DA	100%	0%
Da Silva Michael Nicola Brigitte	FT	Finance	DA WARD 24	90%	10%
Daemane Petrus Andile	FT	Economic Development/ Finance	ANC WARD 99	100%	0%
Davison Amanda	FT	Environment and Waste Management	DA WARD 15	90%	10%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
De Beer Alletta Rosaline	PT	Finance/ MPAC	DA	90%	10%
De Lange - Williams Clarise Crushca	F T	Finance	ActionSA	100%	0%
De Vos Marius Nico	FT	City Planning	DA WARD 32	90%	10%
Denny Timothy Mark	FT	Economic Development	DA WARD 106	90%	10%
Dhlamini Raymond	PT	Programming/ Integrity & Ethics /	DA	90%	10%
Dinake Moloko Lucky	PT	GYPD/ RULES	DA	90%	10%
Dlabathi Jongizizwe Hansen	PT	MMC	ANC	100%	0%
Dlamini Sibusiso Promise	FT	Community Safety/ Environment & Waste Management	ANC WARD 52	100%	0%
Dolo Masesela Phillip	PT	MPAC/Programming	ActionSA	100%	0%
Du Plessis Andre	FT	Environment and Waste management	DA WARD 23	90%	10%
Du Toit Michael Duncan	FT	Economic Development	DA WARD 76	90%	10%
Dube Mfana	FT	Infrastructure	ANC WARD 48	90%	10%
Dunga Nkululeko	PT	Programming	EFF	100%	0%
Dunjana Thulani Xolani	FT	Transport Planning	ANC WARD 77	90%	10%
Fakude Nonhlanhla Sharol	PT	Community Safety/ Health & Social Development	EFF	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Fodo Mfundiso	FT	Community Safety/ Corporate & Shared Services/ PPP	ANC WARD 58	100%	0%
France Mluleki Stanford	PT	Health & Social Development/ Multiparty	UDM	100%	0%
Gersbach Graham Anthony Kieth	PT	Finance	DA	90%	10%
Glover Jennifer Anne	PT	Health & Social Development	VF_	100%	0%
Goby Mary Elizabeth	FT	Corporate & shares Services	DA WARD 28	90%	10%
Goje Thabani Moses	FT	Corporate & shares Services/ Integrity & Ethics/ Programming/ RULES/ Multi - Party	ANC WARD 107	100%	0%
Guerreiro Kade Ricci	FT	Health and Social Services	DA WARD 92	90%	10%
Harris Andrew	PT	OCMOL	ActionSA	100%	0%
Hart Heather Dawn	FT	City Planning	DA WARD 18	90%	10%
Michael Waters	FT	Water, Sanitation and Energy/ Multi-party/RULES	DA	90%	10%
herbst Rudolf Daniel	PT	Infrastructure/ Transport Planning/Multiparty	VF+	100%	0%
Herbst Martha Louise	PT	GYPD	VF+	100%	0%
Hlongwane Sanele	FT	Community Safety	ANC WARD 41	100%	0%
Hlophe Simon Bongani	FT	Human Settlement/ Infrastructure	ANC WARD 87	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Hollo Kgopelo Mogaile	PT	MMC	EFF	100%	0%
Hoods Ashley Ronald	FT	Community Safety	DA WARD 33	90%	10%
Humphreys Jill Ada	FT	Environment and Waste management	DA WARD 20	90%	10%
Ingram Maureen Jean	FT	Community Safety	DA WARD 39	90%	10%
Jacobs Precious Magdeline	PT	Finance	DA	90%	10%
Janse van Rensburg Denise	PT	Finance/ Integrity & Ethics/ Multiparty	VF+	100%	0%
Jiyane Thabang Asaph	FT	Infrastructure	ANC/ WARD 7	100%	0%
Joseph Lornette Jayne	FT	Water, Sanitation and Energy	DA WARD 27	90%	10%
Kgafela Malesela Francis	FT	Environment & Waste Management	ANC / WARD 5	100%	0%
Khabanyane Thomas	PT	Environment & Waste Management/ Multiparty	PAC	100%	0%
Khotha Bennet Mluleki	FT	Community Safety	WARD 100	100%	0%
Khumalo Samuel Mzwakhe	FT	Health & Social Development/ SHRAC	ANC WARD 66	100%	0%
Khumalo Hleziphi Johanna	PT	GYPD	EFF	100%	0%
Khumalo Lucky Msabeni	PT	Water, Sanitation & Energy	EFF	100%	0%
Kiyane Nomonde Cynthia	FT	Health & Social Development	ANC WARD 63	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Klass Gregory Solly Nathanil	PT	Water & Waste Management	ActionSA	100%	0%
Klassen Kathrine Edith	FT	Infrastructure/ SHRAC	PA WARD 34	100%	0-%
Kock Charmaine Patricia	FT	City Planning	DA WARD 75	90%	10%
Kotze Tiaan	PT	Environment and Waste management/Programmin g	DA	90%	10%
Kriek Jean	PT	City Planning	VF+	100%	0%
Kriek Monique Hattingh	PT	Economic Development	VF+	100%	0%
Kubayi Eulbri Magesi	PT				
Labaschagne Wollaston	FT	Economic Development	DA WARD 88	90%	10%
Lapping Simon James	FT	Water, Sanitation and Energy/ Multi-party	DA WARD 17	90%	10%
Letsoela Thabiso	FT	Corporate & Shared Services/ OCMOL	ANC WARD 62	100%	0%
Loonat Imitiaz Ahmed	FT	Environment & Waste Management/ Finance/ MPAC	ANC WARD 29	100%	0%
Lotriet Jordan Craig	PT		DA		
Lourenco Tracey	FT	Corporate & Shared Services	DA WARD 104	90%	10%
Lubisi Thembinkosi Clement	FT	Water, Sanitation & Energy	ANC WARD 71	100%	0%
Lukhele Victor Khosi	PT	Human Settlement/ Water, Sanitation and Energy	DA	90%	10%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Mabaso Ashley Letta Nape	PT	Corporate & Shared Services	EFF	100%	0%
Mabhe Zingisile	FT	Corporate & Shared Services/ PPP	ANC WARD 111	100%	0%
Mabye Madimetja Solomon	FT	City Planning	ANC WARD 102	100%	0%
Machete Kedibone Yvonne	FT	Health & Social Development	ANC / WARD 3	100%	0%
Madhlaba Masele Sophet	FT	MMC	ANC WARD 109	100%	0%
Madlala Khehla Phillip	FT	City Planning/ MPAC/ Programming/ RULES/ Multi-Party	ANC WARD 95	100%	0%
Maduana Sebetse Golden	PT	Corporate & shared Services/ OCMOL	DA	90%	10%
Mahlangu Lillian Ntombikayise	FT	Environment & Waste Management	ANC WARD 103	100%	0%
Mahonko Kabelo Reletile	PT	SHRAC/ Infrastructure	DA	90%	10%
Maifala Malcom Tau	FT	PPP	DA WARD 38	90%	10%
Makgaila Robert Makgonye	PT	SHRAC/ PPP	DA	90%	10%
Makhubo Siyanda Edward	PT	Programming	ActionSA	100%	0%
Malinga Nomvula	FT	Transport Planning	ANC WARD9	100%	0%
Maraba Jeremia Mmachoene	PT	Transport Planning	EFF	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Marais Carolana	FT	Environment and Waste management	DA WARD 43	90%	10%
Masenya Elias Tebogo	PT	City Planning/ Infrastructure	DA	90%	10%
Mashala Stenias Rancias	FT	Transport Planning	ANC WARD 96	100%	0%
Mashiane Thato Simon Godwill	FT	Human Settlement/ Infrastructure/Integrity & Ethics	ANC / WARD 2	100%	0%
Mashiane Disemelo Georgina	PT	Finance/ Economic Development/ OCMOL	FF	100%	0%
Mashianoke Tsoogoane Kenneth	PT	Infrastructure/ Multi-party	EFF	100%	0%
Mashola Matome Bezzy	PT	SHRAC	EFF	100%	0%
Mngwevu Andile	PT	MMC	ANC	100%	0%
Masuku Letty Sizakele	PT	MMC	ANC	100%	0%
Mathebula Nokuthula Patricia	PT	Transport Planning/Economic Development	DA	90%	10%
Mathibane Tebogo Makadimetse	PT	Transport Planning/RULES	ActionSA	100%	0%
Matiwane Sinethemba Rodney	PT	Human Settlement/ MPAC	DA	90%	10%
Matloga Eunice	PT	MMC	EFF	100%	0%
Mashete Nditsheni Eric	PT	Human Settlement	ActionSA	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Matsi Dineo Precious	PT	Corporate & Shared Services	EFF	100%	0%
Mayekiso Mphunzi Christopher	PT	Environment & Waste Management	AIC	90%	10%
Mbathane Daniel	FT	City Planning	ANC / WARD 4	100%	0%
Mbeki Vuyane Welcome	FT	Human Settlement	ANC WARD 68	100%	0%
Mbonani Njabulo Ronald	FT	Transport Planning	ANC WARD 79	100%	0%
Mchunu Phumanazo Desmond	PT	Transport Planning	IFP	100%	0%
McKenzie Desmond Andrew	FT	Transport Planning	DA WARD 91	90%	10%
Mdluli Mmeli Julius	PT	Programming	EFF	100%	0%
Mdluli Lindi Valencia	PT	Community Safety/ Water, Sanitation & Energy	IFP	100%	0%
Mekgwe Nkgopotse Nsizwa	FT	Water, Sanitation & Energy	ANC WARD 86	100%	0%
Mhlaba Strike David	PT	Economic Development	DA	90%	10%
Mketsu Mziyanda	FT	MPAC	ANC WARD 53	100%	0%
Mlambo Morakane Dora	PT	Health & Social Development/ Integrity & Ethics/ Programming/ RULES/ Multi-party	ANC	100%	0%
Mnguni Adelaide Lindiwe	FT	Transport Planning	ANC WARD 14	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Mnguni Nomalanga Annah	FT		ANC WARD 112	90%	10%
Mnisi Sarah Lebogang	FT	Human Settlement	ANC WARD 110	100%	0%
Mohau Mokgokolo Clifford	PT	Community Safety/ Health and Social	DA	90%	10%
Moimana Jerry Leshalabe	FT	City Planning	ANC WARD 67	100%	0%
Mojapelo Lesiba Johannes	PT	Economic Development/ MPAC/ Programming	ICM	100%	0%
Mokoena Tambo Andrew	PT	Environment & Waste Services/RULES/ Multiparty	ACDP	100%	0%
Mokoena Molantoa Richard	PT	Finance/ Corporate & Shared Services	EFF	100%	0%
Molaba Nompumelelo Nthabiseng	PT	Human Settlement/ Economic Development	EFF	100%	0%
Molebatsi Sihle Theo	PT	Transport Planning/ Infrastructure	DA	90%	10%
Moloi Siyabonga Mathews	FT	GYPD	ANC WARD 65	100%	0%
Moloko Jacob Digaphi	PT	PPP	EFF	100%	0%
Morgan Wendy Bridgette	FT	Water, Sanitation and Energy	DA WARD 36	90%	10%
Moropa Eleanor Mantome	PT	GYPD	ActionSA	100%	0%
Mosena Matome Freddy	PT	Environment & Waste Management/ Integrity & Ethics	EFF	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Motaung Tefo Patrick	FT	Finance/ Water, Sanitation & Energy/ OCMOL	ANC WARD 98	100%	0%
Motloung Tsotang Princece	FT	Community Safety/ Environment & Waste Management	ANC WARD 42	100%	0%
Motsopi Thekiso Amos	FT	Health & Social Development	ANC WARD 64	100%	0%
Mpambani Ntuthuzelo	FT	Human Settlement/ Water, Sanitation & Energy	ANC WARD 35	100%	0%
Mpete James Mpho Mapogo	PT	City Planning/ Water, Sanitation & Energy/ MPAC	EFF	100%	0%
Msimango Khumbuzile Pauline	FT	Economic Development/ Finance	ANC WARD 59	100%	0%
Mthembu Geoffrey Isaac	FT	Economic Development/ Finance	ANC WARD 93	100%	0%
Mthethwa Joelene Joyclyn	PT	Human Settlement/ PPP	DA	90%	10%
Mthiyane Phikisile Elizabeth	FT	Infrastructure/ SHRAC	ANC WARD 84	100%	0%
Mudau Martha Mashudu	FT	Health & Social Development	ANC WARD 21	100%	0%
Muller Madelaine Elizabeth	FT	SHRAC	DA WARD 22	90%	10%
Naidoo Ivan	FT	Corporate & Shared Services	DA WARD 37	90%	10%
Nair Samantha	FT	City Planning	DA WARD 94	90%	10%
Ndinisa Gloria Malehlohonolo	FT	Finance/ MPAC/ Programming/ RULES/ Multiparty	ANC WARD 12	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Ndlovu Sibongiseni Reginald	FT	Transport Planning	ANC WARD 70	90%	10%
Nene Salamina Nokuthozana	PT	Finance	DA	90%	10%
Ngobese Samuel Siphso	FT	Infrastructure	ANC WARD 73	100%	0%
Ngobese Alco kufakwezwe	PT	Human Settlement/ Multiparty	IFP	90%	10%
Ngodwana Sivuyile	PT	Mayor	AIC	100%	0%
Ngqwangi Bulelwa Priscilla	FT	Health & Social Development	ANC / WARD 13	100%	0%
Ngubane Sanele Cromwell	FT	Infrastructure	ANC WARD 61	100%	0%
Ngwenya Sandra-Louisa	PT				
Ngwenya Vuyani	FT	City Panning	ANC WARD 50	100%	0%
Ngwenya Mzayifani Richard	FT	MMC	ANC / WARD 101	100%	0%
Nhlapo - Koto Jane	PT	Environment & Waste Management	ANC	100%	0%
Nhleko Sizwe Enock	FT	City Planning/ Water, Sanitation & Energy/ OCMOL	ANC / WARD 78	100%	0%
Nkosi Belina Nomadlozi	PT	MMC	ANC	100%	0%
Nkosi Reginah Thandi	FT	Environment & Waste Management	ANC WARD 47	100%	0%
Nkosi Bongani Dan	PT	PPP	DA	90%	10%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Nkosi Christinah Batsaba	PT	Finance/ Infrastructure	EFF	100%	0%
Nkosi Fanyana	PT	Finance	DA	90%	10%
Nkosi-Ramothibe Sarah Celiwe	FT	human Settlement	ANC WARD 80	100%	0%
Nkunjana Pelisa	PT	Whip of Council	ANC	100%	0%
Ntleng Nana Isabella	PT	Transport Planning/ PPP	EFF	100%	0%
Ntombela Siphumile Ishmael	PT	Human Settlement/ Multiparty	NFP	100%	0%
Ntshingila Nhlanhla Lucky	FT	Corporate & Shared Services/ PPP	ANC WARD 8	100%	0%
Papiyane Zanele	PT	Transport Planning/ Health & Social Development	EFF	90%	10%
Petreson Dino	PT	Finance/ Programming/ Multiparty	PA WARD 57	100%	0%
Petlele Pusetso	FT	Finance	ANC WARD 10	100%	0%
Phoshoko Kutloano Rosinah	PT	Corporate & Shared Services/ Integrity & Ethics	ActionSA	100%	0%
Pike Slindokuhle	FT	Community Safety/ Water, Sanitation & Energy	ANC WARD 83	100%	0%
Sethibe Ramosela	PT	Infrastructure	ActionSA		
Poki Tinswalo Lumka	FT	SHRAC	ANC / WARD 51	50%	50%
Pretorius Brandon	FT	OCMOL	DA WARD 97	90%	10%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Pudi Tshoarelo	FT	Environment & Waste Management	ANC WARD 89	100%	0%
Quntana Thunyiswa Kwame	FT	Corporate & Shared Services/PPP	ANC WARD 46	100%	0%
Qwema Princess Phindiwe	FT	Health & Social Development	ANC WARD 60	100%	0%
Rachidi Pherane Lethabo	PT	Community Safety	EFF	100%	0%
Radebe Fanifani Moses	FT	Water, Sanitation & Energy	ANC WARD 56	100%	0%
Radebe Mpho Gift	FT	Corporate & Shared Services	ANC WARD 69	100%	0%
Ramafikeng Frans Lekgotla	FT	Human Settlement/ PPP	ANC WARD 49	100%	0%
Ranyawa Kenny Daniel	FT	Infrastructure/ MPAC	ANC WARD 30	100%	0%
Rasilingwane Zelda Khathutshelo	PT	Integrity& Ethics/ Multi-party/ Programming/RULES	DA	90%	10%
Rautenbach Karl Choenraad	PT	OCMOL	VF+	100%	0%
Rilityana Siphelele	PT	Infrastructure	EFF	100%	0%
Robinson Ruhan	PT	Human Settlement	DA		
Rundle William George Russel	FT	Transport Planning / MPAC	DA WARD 19	90%	10%
Sabe Simangele Evelyn	FT	Health and Social Services	DA WARD 31	90%	10%
Selepe Mashaole William	PT	City Planning/PPP	EFF	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Selwana Hendrick Ntate	FT	Corporate & Shared Services	ANC WARD 90	100%	0%
Senona Mokgatla John	PT	Ethics/ Multiparty	ATM	90%	10%
Shongwe Nkosinathi Benard	FT	SHRAC	ANC/ WARD 48	90%	10%
Sibeko Olive Senzeni	PT	Water, Sanitation and Energy	DA	90%	10%
Senol Izelle	PT	Human Settlement/ Infrastructure	DA	90%	10%
Sibiya Moses Sipho	FT	Corporate & Shared Services/ PPP	ANC / WARD 85	100%	0%
Sidu Nkululeko	FT	Economic Development	ANC WARD 45	90%	10%
Simelane David Thulane	FT	Transport Planning/ Water, Sanitation & Energy	ANC/ WARD 74	100%	0%
Skosana Lunga	PT	Community Safety/ Corporate & Shared Services	EFF	100%	0%
Stone Dean Desmond	FT	SHRAC	DA WARD 72	90%	10%
Taliwe Gcotyelwa Constance	PT	SHRAC	EFF	100%	0%
Terblanche Hendrick Jacobus	FT	Community Safety	DA WARD 16	90%	10%
Thamahane Mabekenyane	PT	Human Settlement	DA	90%	10%
Thekiso Lehlohonolo Selby	PT	Transport Planning	DA	90%	10%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Thoabala Lagala Oriel	FT	Economic Development/ SHRAC	ANC WARD 11	100%	0%
Thobejane Phatudi Alex Makofane	FT	Water, Sanitation & Energy	ANC WARD 108	100%	0%
Thomson Derek Edwin	FT	Water, Sanitation and Energy	DA/ WARD 1	75%	25%
Thupa Thabo Xerxes	FT	SHRAC	ANC WARD 54	100%	0%
Thusi Bridget	PT	MMC	EFF	100%	0%
Tleane Patrick Abisang	FT	Transport Planning	ANC / WARD 6	100%	0%
Tshabalala Nqabayethu Lethuxolo	FT	Economic Development/ Finance	ANC WARD 40	100%	0%
Tshivenga Nthabiseng Angeline	PT	Programming/ RULES	EFF	100%	0%
Uceckermann Stefanie	PT	Health and Social Services/ GYPD	DA	90%	10%
Van Zyl Adriaan Pieter	PT	Community Safety/ PPP	VF+	100%	0%
Verster Antoinette Emmarentia	FT	Corporate & Shared Services	DA WARD 105	90%	10%
Watkins Sipho Alfred	PT	Transport Planning/ Water, Sanitation & Energy/ RULES	EFF	100%	0%
Xhakaza Doctor Nkosindiphile	PT	MMC/ Programming	ANC	100%	0%
Manamela Leshaka	PT	MMC	EFF	100%	0%

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/or Party Represented	Percentage of Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Xokiyane Bulela	PT	City Panning/ Corporate & Shared Services/ Multiparty	AIC	100%	0%
Yates Linda Meridy	PT	Economic Development/SHRAC	ACDP	100%	0%
Zikode Lucky Simon	FT	Infrastructure	ANC WARD 55	100%	0%
Zitha Letta Charlotte	PT	Health & Social Development	ActionSA	100%	0%
Zwane Sipho Robert	PT	Human Settlement/ Water, Sanitation & Energy/PPP	PA	100%	0%
MacFarlane Nina	PT	Corporate & Shared Services	DA	90%	10%
Putter Danie	FT	Infrastructure	DA WARD 25	0%	0%
Chamane Xolile	PT	Transport Planning/ PPP	DA	90%	10%
Ndaweni Sifiso	PT	SHRAC/ PPP	ActionSA		
Mofokeng Tom		SHRAC/ Multiparty	COPE	100%	0%
Mathole Thamaga	FT	City Planning / PPP	ANC WARD 26	100%	0%
Note: * Councillors appointed on a proportional basis do not have wards allocated to them.					T A

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

No.	Municipal Committees	Purpose of Committee
1.	City Planning	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
2.	Community Safety	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
3.	Corporate and Shared Services	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
4.	Economic Development	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
5.	Environment and Waste Management Services	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
6.	Finance	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
7.	Health and Social Services	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
8.	Human Settlements	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
9.	Infrastructure Services	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations and other applicable legislation.
10.	Sports, Heritage, Recreation, Arts and Culture	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
11.	Transport Planning, Roads, and Stormwater	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.

12.	Water, Sanitation and Energy	The Committee maintains oversight on the Member of the Mayoral Committee (MMC), the respective department and its entities (if any) in fulfilling their responsibilities, including the implementation of policies, By-laws, regulations, and other applicable legislation.
13.	Ethics and Integrity	· To deal with matters of ethics and integrity of Councillors.
		· To uphold and implement the Code of Conduct for Councillors ("Code) as found in Schedule 7 of the Local Government: Municipal Structures Act No. 117, 1998.
		· To deal with the register of Councillors' declarations of interests.
		· To serve as an advisory and consultative body to Councillors, concerning the interpretation and application of the Code for Councillors.
14.	GCYPD	· To provide oversight of all activities throughout all departments relating to the upliftment and promotion of rights of women, children, youth, and persons with disabilities.
		· To ensure the realisation of the vision, strategic objectives, and priorities of the City of Ekurhuleni Metropolitan Municipality in relation to programmes that impact GCYPD.
		· To diligently perform its powers and functions in terms of these terms of reference.
15.	MPAC	The role of the Committee is to assist the Council/Mayoral Committee to ensure that:
		· The municipality fulfils its constitutional mandate of service delivery to the community and achieves the set objectives;
		· The municipality is managed in an efficient, effective, and ethical, corruption and fraud free manner; and
		· The municipal resources are utilised in an economic manner.
16.	OCMOL	The Committee exercises oversight over the Office of the Executive Mayor and the Legislature in fulfilling their responsibilities, which includes –
		· Scrutiny of the respective Strategic Plans and IDP's of the Office of the Executive Mayor and Legislature.
		· Scrutiny of the respective SDBIP's, Budgets and Annual reports of the above structures
17.	PPP	· To encourage the involvement of Communities and Community Organisations in the matters of local government.
		· The development of systems to monitor and track petitions received in an accurate and effective manner.
		· The development of a feedback system for petitions received.
		· To increase the effectiveness of public participation in the Council.
		· To develop and/or update a policy for public participation.
		· To diligently perform its power and functions in terms of these terms of references.
18.	Programming	· To oversee and regulate the programming of Council's agenda and proceedings.
		· To recommend a Programme of debate.

		· To diligently perform its power and functions in terms of these terms of references.
19.	Rules	· To promote the realisation of the vision, strategic objectives, and priorities of the City of Ekurhuleni Metropolitan Municipality Legislature. · To assist Council in developing and administering standing rules for Council meetings for the efficient functioning of Council as a decision-making body. · To develop and monitor the implementation of procedures and rules for the efficient functioning of the committees of Council. · To develop, advise on and monitor the implementation of policies relating to Councillors and use of Council property. · To diligently exercise its power and perform its functions in terms of these terms of references.
20.	Committee of Chairpersons	· The committee shall have the following functions: · To provide guidance and advice to Chairpersons as to rules, procedures, and functions. · To facilitate capacity building of Chairpersons. · To ensure committees are functioning effectively on an annual basis. · To conduct the monitoring and evaluation of the work of section 79 committees. · To prepare guidelines to enable Chairpersons to effectively fulfil their roles. · To discuss the coordination, supervision and monitoring of the activities and functioning of the various sub-committees affecting the scheduling or functioning of any committee of Council or other forum of the Legislature. · To ensure the smooth running of the committee activities. · To make recommendations to the Rules Committee or the Programming Committee regarding any matter affecting the scheduling or functioning of Council committees and sub-committees.
T B		

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

DEPARTMENTAL HEADS AND ROLES	
DEPARTMENT / ROLE	RESPONSIBLE PERSON
Chief Risk and Legal Services	Adv. Kemi Behari
Head of Department: Human Settlements	Dr Steven Ngubeni
Head of Department: Real Estate and Development Planning	Mr Caiphus Chauke
Group Chief Financial Officer	Mr Kagiso Lerutla
Head of Department: Roads and Management	Mr Lehlohonolo Gomo
Council Secretary	Mr Modise Koetle
Head of Department: Information Communication Technology	Mr Moloko Monyepao
Head of Department: Communication Marketing and Tourism	Mr Phakamile Mbengashe
Chief Audit Executive	Mr Phillip Rakgwale
Head of Department: Water and Sanitation	Mr Thokozani Maseko
Head of Department: Energy	Mr Tshilidzi Thenga
Head of Department: Strategy and Corporate Planning	Dr. Tsholofelo Koopedi
Head of Department: Service Delivery Coordination	Ms Lesego Sentsho
Head of Department: Human Resource Department	Ms Linda Gxasheka
Head of Department: Community Safety	Vacant
Chief Operations Officer	Vacant
Head of Department: Environmental Resources and Waste Management	Vacant
Head of Department: Community Services	Vacant
<i>T C</i>	

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal/Entity Functions		
Municipal Functions	Function Applicable to Municipality (Yes/No)	Function Applicable to Entity (Yes/No)
Constitution Schedule 4, Part B functions:		
Abattoirs	No	No
Air pollution	Yes	No
Airports	Yes	No
Beaches and amusement facilities	Yes	No
Billboards and the display of advertisements in public places	Yes	No
Building regulations	Yes	No
Cemeteries, funeral parlours, and crematoria	Yes	No
Childcare facilities	Yes	No
Cleansing		No
Control of public nuisances	Yes	No
Control of undertakings that sell liquor to the public	Yes	No
Electricity and gas reticulation	Yes	No
Facilities for the accommodation, care, and burial of animals	-	No
Fencing and fences		No
Firefighting services	Yes	No
Health services	Yes	No
Licensing and control of undertakings that sell food to the public	Yes	No
Licensing of dogs	-	No
Local amenities	Yes	No
Local sport facilities	Yes	No
Local tourism	Yes	No
Markets	Yes	No
Noise pollution	Yes	No
Parks and recreation	Yes	No
Planning	Yes	No
Pontoons, ferries, jetties, piers, and harbours, excluding the regulation of international and national shipping and matters related thereto	No	No
Pounds	-	No
Public places	Yes	No
Public transport	Yes	No
Public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes	No
Refuse removal, refuse dumps and solid waste disposal	Yes	No

Municipal/Entity Functions		
Municipal Functions	Function Applicable to Municipality (Yes/No)	Function Applicable to Entity (Yes/No)
Constitution Schedule 4, Part B functions:		
Roads	Yes	No
Stormwater management systems in built-up areas	Yes	No
Street lighting	Yes	No
Street trading	Yes	No
Trading regulations	Yes	No
Traffic and parking	Yes	No
Water and sanitation services limited to potable water supply systems and domestic wastewater and sewage disposal systems	Yes	ERWAT
<i>T D</i>		

APPENDIX E – WARD REPORTING

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
1	Cllr. D.E Thompson	Yes	12	0	0
	Molepo, Ms. Nthabeleng Lesiba				
	Dlamini, Ms. Nomathemba Caroline				
	Nageng, Ms. Ntshekeng Consetia				
	Rangata, Mr. Ngoako				
	Mashabathakga, Mr. Kgakgathi Shadrack				
	Mpanza, Ms. Silindile Precious				
	Ngoasheng, Ms. Minah Makwena				
	Ngobese Mr. Mongezi Siphamandla				
	Mokobodi Mr. Kamogelo				
	Vacant				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
2	Cllr. T. Mashiane	Yes	12	4	13
	Hlungwani, Mr. Famanda Samuel				
	Mahlaba, Mr. Matlakala Elvis				
	Makgobatlou, Mr Mothithi Phineas				
	Mokobane, Ms. Refilwe Daymar Matome				
	Modika, Mr. Lucky				
	Ncube, Mr. Mbongeni				
	Rathipa, Ms. Sewela Abrina				
	Seshohli, Mr. Kwena Solomon				
	Vacant				
	Vacant				
3	Cllr. Y. Machete	Yes	12	4	9
	Mphahlele, Mr. Khomotso Madumane				
	Pila, Mr. Malose Simon				
	Chatsika, Ms. Portia Mmamusa				
	Mankayi, Ms. Khangela				
	Rasehlapa, Mr. Masilu Edward				
	Medupi, Mr. Mahlodi Gabriel				
	Mputla Mr, Madimetsa Simon				
	Mojapelo, Mr. Mathabatha Jackson				
	Vacant				
	Vacant				
4	Cllr. T. Mbathane	Yes	11	4	8

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Khumalo, Mr. Sicelo Abnego				
	Cebekhulu, Mr. Mandla Zablon				
	Mabizela, Ms. Nobuhle Jacqueline				
	Mchitakali, Ms. Nomthandazo				
	Mosia, Mr. George				
	Makhafola, Mr. Johannes Ntibaleng				
	Mdhluli, Mr. Belly Sydney				
	Tyumre, Mr. Phikolomzi				
	Khoza, Mr. Ncikiza Bosman				
	Mtshengu Mzamo Pule Wilson				
5	Cllr. M. F. Kgafela	Yes	11	4	14
	Modise, Mr. Rabohlale John				
	Papole, Mr. Kganyago Edward				
	Tsoari, Mr. George Bongani				
	Ngwenyama, Ms. Yvonne				
	Mokhatla, Ms. Rosah Meokgo				
	Mwale, Ms. Sarah				
	Sithagu, Mr. Robert Thapelo				
	Ntsuseng, Ms. Lobisa Makgobo				
	Mailula, Ms. Matlakala Catherine				
	Vacant				
6	Cllr. P. Tleane	Yes	12	4	5
	Baloyi, Mr. Hlengani James				
	Futhane, Ms. Kgomotso				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Mashiane, Ms. Ntombizanele Claudia				
	Mazibuko, Ms. Busisiwe				
	Sityataa, Mr. Lindikhaya				
	Vacant				
	Vacant				
	Vacant				
	Vacant				
	Vacant				
7	Cllr. T.A Jiyane	Yes	12	4	9
	Malatse, Mr. Malate Lesley				
	Walker, Mr. Godfrey				
	Skosana, Mr. Sifiso				
	Rankoko, Ms. Millicent Betty Dipuo				
	Nkwana, Ms. Lobisi				
	Mahlake, Ms. Jeanifer				
	Malemela, Mr. Ngwako Kgaogelo Arthur				
	Makhubedu, Mr. Paballo				
	Nxumalo, Ms. Thembi Martha				
	Vacant				
8	Cllr. NL Ntshingila	Yes	12	4	2
	Dolo, Ms. Matsosha Andronica				
	Bokhale, Ms. Mpho Linah				
	Motloi, Mr. Mojalefa Peter				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Mposi, Mr. Musandiwa Patrick				
	Twala, Ms. Virginia Kgomotso				
	Makgalemela, Mr. Mohale Phaniel				
	Matlhakgane, Ms. Maphuti Vinolia				
	Madalane, Ms Paulina Magushi				
	Motadi, Ms. Sarah Mohlatlego				
	Ngwenya Ms, Sibongile Martha				
9	Cllr. N. Malinga	Yes	11	4	5
	Lwandle, Mr. Epsom Tinini				
	Thovhakale, Mr. Takalani				
	Chere, Mr. Thabiso Ignatius				
	Mokoena, Ms. Queen Jaaneth				
	Mfuti, Mr. Kgomotso Joseph				
	Mphahlele, Ms. Refiloe Jane				
	Nyakale, Mr. Johannes				
	Tshabalala, Ms. Adeline Tinswalo				
	Mhlava, Ms. Salvation Nwayikeya				
	Vacant				
10	Cllr. P. Petlele	Yes	12	4	3
	Ramalepe, Mr. Reuben Stanley				
	Somo, Mr. Lesiba Phineas				
	Mkhatshwa, Ms. Charity				
	Mashiane, Mr. Tumo Moses				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Madiba, Ms. Paulette Boitumelo				
	Kaase, Mr. Mantsha Throlip				
	Sedibane, Ms. Letah Mmiki				
	Mashailane, Ms. Matshidiso Loretta				
	Katshi, Ms. Matshidi Salome				
	Vacant				
11	Cllr. O. Thoabala	Yes	12	4	4
	Masuku, Mr. Nkululeko				
	Hlongwane, Ms. Lily Patience				
	Molekane, Mr. Bafana				
	Ndaba, Ms. Jacqueline Nonhlanhla				
	Mulaudzi, Mr. Takalani Alfred				
	Molefe, Mr. Chakela Joseph				
	Mpisane, Mr. Zolane				
	Mapota, Mr. Mpule Merthen				
	Sibanyoni, Ms Goodness				
	Vacant				
12	Cllr. Ndinsa	Yes	11	0	9
	Nyendwana, Mr. Bahle Tiyamike				
	Gcinisa, Ms. Agnes Lumke				
	Nakana, Ms. Moloisi Mavis				
	Masipa, Mr. Simon Maesela				
	Silombo, Ms. Ntombi Lucy				
	Modiba, Mr. Kagiso Meshack				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Mohlaloga, Ms. Maria				
	Vacant				
	Vacant				
	Vacant				
13	Cllr. B. Nqgwanyi	Yes	11	0	13
	Mohushi, Ms. Faith Lydia				
	More, Mr. Nelson Moses				
	Ndhlovu, Mr. Patrick Norman				
	Sekoala, Mr. Samson				
	Mollo, Ms. Mmapontsho				
	Mkansi, Mr. Clinton				
	Mamabolo, Mr. Kgetja Phillip				
	Rabothatha Samuel Fezy				
	Yika, Mr. Zakhele				
	Manyike, Ms. Dipuo Cynthia				
14	Cllr. L. Mnguni	Yes	12	4	8
	Mshuqwana, Mr. Magwabo Phillip				
	Ndhlovu, Mr. Johannes Bafana				
	Linda, Mr. Elson				
	Mandlazi, Ms. Nokuzola Eunice				
	Ndlovu, Mr. William Zenzele				
	Zondi, Ms Sibongile				
	Zitha, Mr Phillip Qwalasela				
	Vacant				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Vacant				
	Vacant				
15	Cllr. Amanda Davison	Yes	10	0	8
	Mathebula, Mr. July				
	Momotl, Mr. Mahlomola Phineas				
	Mguzulwa, Mr. Brian				
	Ngxekana, Ms. Qaqamba				
	Tracy Ann Serfontein				
	Matente Faith Ngako				
	Vacant				
	Vacant				
	Vacant				
	Vacant				
16	Cllr. Jaco Terblanche	Yes	11	0	6
	Shirley Mathopa				
	Dewald Allers				
	Elly Mashiane				
	Gilbert Chokoe				
	Jonas Kekana				
	Byron James				
	Izelle van den Berg				
	Sheriff Mphahlele				
	Themba Radebe				
	Johannes Moloi				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
17	Cllr. Simon Lapping	Yes	11	0	8
	Soji, Ms. Osulwe				
	Mashilo, Ms. Germinah Jane				
	Nonhlanhla Twala				
	Lee Mann, Ms. Christie				
	Corlette Mabitle				
	Lindokuhle Masinga				
	Aubrey Mavhungu				
	Mhlawuli, Ms. Promise				
	Mumsy Mashaba				
	Vacant				
18	Cllr. Heather Hart	Yes	11	0	5
	Michelle Monita Dos Santos				
	Ngwira, Ms. Catherine Kate				
	Mamabolo, Ms. Thabitha				
	Atkins, Ms. Lisa				
	Mofolo, Mr. Realeboha				
	Molemose, Mr. Simon Tebogo				
	Matshaya, Ms. Nosipho Helen				
	Morifi, Mr. Andrew Malaise				
	Louis Antonopoulos				
	Vacant				
19	Cllr. Bill Rundle	Yes	11	0	3
	Mchunu, Ms. Hlengiwe Dorothy				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Megbuluba, Ms. Phooko				
	Magodla, Ms. Zandile				
	Contino, Ms. Christina Susanna				
	Taylor, Mr. Edward Laurence				
	Daniels, Ms. Silvia				
	Phelokazi Prudence Manunga				
	Sithole, Mr. Douglas Busani				
	Vacant				
	Vacant				
	Vacant				
20	Cllr. J.A Humphrey	Yes	12	0	5
	Mafoyané, Mr. Keketsi Rethabiseng				
	Pereira, Mr. Jose Victor				
	Naidoo, Mona				
	De Bruin, Mr. Leon				
	Naidoo, Mr. Visvananda				
	Payne, Ms. Carol				
	Walton, Mr. David Brian				
	Brendan Nqoko				
	Mr. Radesh Moodley				
	Vacant				
21	Cllr. Mudau	Yes	12	0	1
	Vangile Dzinga				
	Bongani Sibiya				
	Mahulagape Thobejane				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Coimen Morena				
	Mpho Mokwena				
	Advocate Mkhomolo				
	Jonathan Monyela				
	Lucky Thaba				
	Mamotshabi Patricia Kgaphula				
	Lebogang Gabanakgosi				
22	Cllr Mdelaine Muller	Yes	11	0	4
	Gilpin, Ms. Chante (Pienaar)				
	Catharina De Lange				
	Michael De Lange				
	Chelius, Ms. Wilma Teresa				
	Nduduzo, Mr. Ndokweni				
	Rakwala, Ms. Matlatsi Mavis				
	Matakisi Moloi				
	Gilpin, Mr. Mark John				
	Seeiso, Mr. Victor				
	Vacant				
23	Cllr. Andre Du Plessis	Yes	12	4	12
	Thompson, Ms. Suzan Caroline				
	Botha, Ms. Elsie Maria				
	Botha, Mr. Theodorus Christoffel				
	Aucamp, Ms. Glenda Trage				
	Sheodin, Mr. Rameshlal				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Campbell, Ms. Vanessa				
	Beharie, Ms. Nichaella Shona				
	Xulu, Ms. Phuti				
	Nelson-Esch, Ms. Clair				
	Vacant				
24	Cllr. Nicola DaSilva (1 vacancy):	Yes	12	4	0
	Molefe, Ms. Lamla Pamela				
	Ntsoane, Ms. Doreen Ramadimetja				
	Ngwenya, Ms. Thandi				
	Ntsebe, Ms. Tlakale Sophie				
	Nkosi, Ms. Nokuthula Phumzile				
	Mashele, Mr. Thabo Samuel				
	Pretorious, Mr. Felix				
	Mamabolo, Mr. Solomon				
	Hodgson, Ms. Vera				
	Vacant				
25	Cllr. Danie Putter (3 vacancies):	Yes	11	4	0
	Elworth, Mr. Stanfford Dennis				
	Van Der Walt, Mr. Lanie				
	Van Seventer, Mr. Desmond Gerhard				
	Sithole, Mr. Sipho				
	Dippenaar, Ms. Suzette				
	Taljaard, Ms. Erika				
	Gumede, Ms. Busisiwe Margret				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Vacant				
	Vacant				
	Vacant				
26	Cllr. Thamaga wa Mathole (1 vacancy):	Yes	12	4	23
	Sololo, Ms. Penelope Akhona				
	Tau, Ms. Lebo Fikile				
	Mofokeng, Ms. Khanyisile Phumzile				
	Twala, Mr. Amos Nhlanhla				
	Mphuthi, Mr. Sibusiso Kenneth				
	Mokoena, Ms. Rebone Mashego				
	Diutlwileng, Ms. Aletta Motetekwane				
	Mkhabela, Mr. Joseph				
	Boroko, Ms. Winnie				
	Vacant				
27	Cllr. Lornette Joseph	Yes	12	4	12
	Von Ronge, Mr. Leon				
	Jones, Ms. Melissa Lara				
	Matthews, Ms. Kathleen				
	Snyman, Mr. Colin				
	Jarvis, Mr. Edward James Sinden				
	Snyman, Mr. James Luke				
	Fulton, Mr Charles Alexander				
	Carelse, Ms. Vanessa Angelique				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Brown, Ms. Chantal Elsa				
	Zwarts, Ms. Maryna				
28	Cllr Mary Goby	Yes	11	4	11
	Kim Marrow				
	Zakhele Shabangu				
	Melanie De Lange				
	Steyn, Mr. Wouter Deon				
	Mkhize, Mr. Sanele				
	Vacant				
	Vacant				
	Vacant				
	Vacant				
29	Cllr Imtiaz Loonat	Yes	12	4	12
	Khan, Mr. Fareed				
	Ditshego, Mr. Moeketsi Helman				
	Goliath, Mr. Frank				
	Jacobs, Ms. Brenda Naomi				
	Mchunu, Mr. Goodman Muzikayse				
	Buthelezi, Mr. Antony Thembinkosi				
	Phungula, Ms. Athulile				
	Hassen, Ms. Suraiya				
	Jafta, Ms. Yolanda				
	Vacant				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
30	Cllr Kenny Ranyawa	Yes	12	4	12
	Ndaba, Ms. Kuni Violet				
	Poo, Ms. Tsholofelo				
	Radebe, Mr. Bongane				
	Mazibuko, Mr. Wellbeloved Sibusiso				
	Morudu, Mr. Tumelo				
	Ntaopane, Ms. Isabella Tobence				
	Zibudi, Mr. Fikile				
	Buthelezi, Mr. Thulani				
	Mashego, Ms. Pokie Angeline				
	Sukazi, Ms. Elizabeth				
31	Cllr. Simangele Sabe	Yes	12	4	12
	Ntoyi, Mr. Thapelo Sebastian				
	Radebe, Mr. Buti Thapelo				
	Mogoshi, Mr. Sipho				
	Dlamini, Mr. Gerald				
	Mavimbela, Ms. Lehlogonolo				
	Mlangeni, Ms. Portia				
	Mhlongo, Mr. Thuthukani Khubukini				
	Simandla, Mr. Songezile Eric				
	Msibi, Mr. David Tshepo				
	Vacant				
32	Cllr Marius De Vos	Yes	11	0	5
	Ngawethu, Ms. KaSiphiwo				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Tylor, Ms. Adelaide Avril				
	Lebai, Ms. Sethoko				
	Visser, Ms. Susanna Maria				
	Tsolo, Mr. Moses Puseletso				
	Nogqala, Ms. Lettie Meisie				
	Van Heerden, Mr. Francois				
	Vacant				
	Vacant				
	Vacant				
33	Cllr Ashley Hoods	Yes	11	0	0
	Nunn, Ms. Veronica				
	Mokgabuku, Mr. Themba				
	Clarence Ntikinca				
	Patrick Mjoli				
	Ndlazi, Mr. Alfred Msombuluko				
	Masilela, Mr. Jerry Africa				
	Damons, Ms. Mpho Anna				
	Minnaar, Mr. Duane Deon				
	Ursula Mazubuko				
	Vacant				
34	Cllr Edith Klassen	Yes	11	0	6
	Chali, Ms. Racheeda				
	Van Zyl, Mr. Greville Gregory				
	Lion, Ms. Danielle				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Assegai, Mr. Samual				
	Mr. Leonard Plaatjies				
	Hermans, Ms. Catherine Posha				
	Kyle Kruger				
	Lance, Mr. Russel				
	Arends, Mr. Alfred Oscar				
	Vacant				
35	Cllr. Ntuthuzelo Mpambani	Yes	12	0	21
	Sibambana, Mr. Sizwe Victor				
	Mpashi, Mr. Mokakeno Moffat				
	Ramashala, Ms. Sauwe Loraine				
	Serakalala, Ms. Phuti Winny				
	Sabisa, Mr. Paul Ndyabo				
	Mthethwa, Mr. Mzamo Senzo				
	Boshego, Mr. Free John Ntsumeng				
	Anelisiwe Phephu				
	Mandisa Khumalo				
	Daniel Rabele				
36	Cllr Wendy Morgan	Yes	12	0	6
	Cele, Ms. Zanele				
	Mohlake, Mr. Mokone Josias				
	Johnson, Ms. Berenise Esra				
	Mbula, Mr. Malibongwe Cromwell				
	Singh, Ms. Rabika				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Mdladlamba, Ms. Ntombezulu				
	Qhibi, Mr. Godfrey Goodman				
	Ntokozo Dlodlu				
	Smangele Madondo				
	Vacant				
37	Clr I. Naidoo	Yes	12	4	4
	Makhafola, Mr. Malose Samuel				
	Hulme, Ms. Louise				
	Greyvenstein, Ms. Marie Catherina				
	Heunis, Ms. Catherina				
	Steffers, Mr. Tyron Peter				
	Yeo, Ms. Elizabeth Lillian Ann				
	Gouws, Ms. Jacqueline Mary Grace				
	Van Der Laak, Ms, Sussanna Elizabeth				
	Allers, Ms, Isabella Johanna				
	Hencil, Ms. Bridgette				
38	Clr M. Maifala Masebe	Yes	12	4	7
	Du Preez, Mr. Sarel Jacob				
	Ramasike MR, Boitumelo Marks				
	Lambert Mr, Vaughan Gregory				
	Mabena Mrs, Keitumetse				
	Owgan Ms, Tracey				
	Magubane Mr, Lindelani Philasande				

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	Hlatshwayo Ms Nkosingiphile Dorothy				
	Lambert Mr, Alan Ernest				
	Pillay, Mr, Kevin				
	Vacant				
39	Cllr. Jean Ingram	Yes	12	0	4
	Mthembu, Ms. Gladys Sister				
	Disebo Penelope Motaung				
	Nomsa Moyo Tsobhileyo				
	Gavin Zeelie				
	Phindile Doris Ntshanbaga				
	Unathi Phila Mweke				
	Sarah Peggy Magagula				
	Kupke, Ms. Tanya				
	Diamond, Mr. John				
	Van Vliet, Mr. Quintus				
40	Cllr N Tshabalala	Yes	12	4	5
	Mtembo, Ms. Nokuthula				
	Mahlo, Mr. Reatile Gladstone				
	Hlongwane, Ms. Khethukuthula Pretty-Rose				
	Monama, Ms. Lebohang Gradeness				
	Moloi, Ms. Tiisetso Souvenir				
	Radebe, Mr. Bongane				
	Qina Ms Ndibabale				

Functionality of Ward Committees					
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	Tshabalala MS Merriam				
	Makgahlela, Mr. Moditi David				
	Mfuphi, Ms. Sithembile Felicity				
41	Clr S Hlongwane	Yes	12	4	10
	Mabaso, Mr. Isaac				
	Mahe, Mr. Mlungisi				
	Kumalo, Ms. Lindiwe Sibongile Otilia				
	Mahlaleza, Ms. Mtombifuthi				
	Dhlamini, Mr. Khethukuthula Bosani				
	Mosekwa, Ms. Anna Mmatumelo				
	Mlala, Ms. Amanda Consequence				
	Kali Ms. Cikizwa				
	Ncamane Mr. Ntokozo				
	Nkonyane Ms. T. S				
42	Clr. Motloun	Yes	12	0	6
	Ramakau, Ms. Motshewa				
	Senamela, Mr. Sunnyboy John				
	Nyalungu, Mr. Themba Tsakani				
	Zungu, Mr. Bhekuyise Davison				
	Mokoni, Mr. Solly				
	Dingiswayo, Ms. Monica Mandisa				
	Letsoalo, Ms. Sindiswa Clamentine				
	Kuthama, Ms. Lucia Seanthona				
	Gqoli, Ms. Zintle Siyaganga				

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Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Zwane, Mr. Amos Sakhile Thokozani				
43	Cllr Carolana Marais	Yes	11	0	4
	Maphisa, Ms. Refilwe				
	Meyer, Mr. Michael				
	Hermanus, Mr. Isak Samual				
	Nancy Mankolane				
	Sentsho Nathaniel Mphelane				
	Kumm, Ms. Maggie				
	Jansen, Mr. Cayvin Mario Jose				
	Cockraine, Ms. Wilma				
	Mbina, Mr. Simphiwe Emmanuel				
	Ndaba, Mr. Johannes Mzikamdaba				
44	Cllr Nkosinathi Shongwe	Yes	12	4	8
	Moraba, Mr. Tshepo David				
	Mambula, Mr. Sibusiso Tumane				
	Maseko, Mr. Freeman				
	Vilakazi, Ms. Goodness Zukiswa				
	Santos, Mr. Tiisetso Raphuthi				
	Mathibela, Mr. Themba Ferruson				
	Ngobese, Ms Nomthandazo Aggribel,				
	Ntuli, Ms Veronica Phumszile				
	Nkuna, Mr Phethani Selby				
	Vacant				
45	Clr Nkululeko Sidu	Yes	6	4	5

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Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Ndlovu, Mr. Siphosethu				
	Nchabeleng, Mr. Moshikidi Hosia				
	Zikhali, Mr. Mzikayifani Innocent				
	Ketse, Mr. Mduduzi Reginald				
	Nkosi, Ms. Sibongile				
	Magudulela, Ms. Thulisiwe Merica				
	Khoza, Mr. Lucas Mfundisi				
	Vacant				
	Vacant				
	Vacant				
46	Clr Thunyiswa Quntana	Yes	12	4	4
	Mabaso, Ms. Nonhlanhla				
	Sibeko, Mr. Ndeleleni Abraham				
	Senamela, Mr. Sakhile				
	Lekhetso, Mr. Maxwell				
	Fakude, Ms. Philisiwe Lorrain				
	Nkuna Mr. Themba Freddy				
	Tsibatsi Mr. Tseko				
	Bawa Mr. Patricia				
	Vacant				
47	Cllr Thandi Nkosi	Yes	12	4	25
	Buthelezi, Mr. Terrence Mncedisi				
	Simelane, Ms. Nomvula Sheila				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Masango, Mr. Mlethi				
	Molato, Ms. Beatrice Ntseleng				
	Mmusi, Ms. Lerato Hapiness				
	Shalala, Mr. Skhumbuzo				
	Mzondeki, Mr. Langa Reginald				
	Mazibuko, Mr. Mosawakhe Alfred				
	Mduli, Bhekisizwe				
	Vacant				
48	Cllr Bafana Dube	Yes	12	4	6
	Hajane, Ms. Kgomotso Leah				
	Seaga, Mr. Mpho				
	Malakwane, Ms. Dorcas Madile				
	Moloi, Mr. Buti Simon				
	Galo, Mr. Sycelo Dolvine				
	Petlo, Mr. Manase				
	Mokhethi, Mr. Retshilisitswe				
	Sekete, Mr. Petros Ntsetsi				
	Vacant				
	Vacant				
49	Cllr Lekgotla Ramafikeng	Yes	11	4	6
	Dolo, Ms. Gladys Puseletso				
	Ntabe, Ms. Mampontsheng Olga				
	Mmadi, Mr. Neo				
	Molieleng, Mr. Ralipompong Reginald				

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	Mofokeng, Mr. Elias Boy				
	Matemotja, Mr. Khomotso				
	Seruwe, Mr. Jabulani				
	Moloi, Ms. Sessie Madelina Lisbeth				
	Rapoleng, Mr. Samuel Lebereko				
	Khanye Ms Malekgowa Mary				
50	Clir V Ngwenya	Yes	12	4	5
	Hlatshwayo, Mr. Themba General				
	Mpendu, Nomonde				
	Mokgopa, Ms. Selinah				
	Thamane, Mr. Themba Johannes				
	Zwane, Ms. Nombulelo				
	Ngubane, Mr. Jabulane Gift				
	Magasela, Mr Themba				
	Ngubeni, Mr Phumlani				
	Moloi, Karabo				
	Vacant				
51	Clir LT Poki	Yes	12	4	3
	Kubheka, Mr. Bhekisizwe				
	Mahloma, Mr. Pule Christopher				
	Nkala, Ms. Mpho Pearl				
	Machona, Mr. Baanetse				
	Mdluli, Mr. Jeremia Mandla				
	Pholo, Mr. Lebohang				

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	Msibi, Ms. Sthando Thuladu				
	Ntlonze Mr. Mbuyiseli				
	Vacant				
	Vacant				
52	Cllr Sibusiso Dlamini	Yes	12	4	5
	Khumalo, Mr. Xolani Vukani				
	Makhubu, Mr. Christopher				
	Ndwandwe, Sambulo				
	Vanqa, Mr. Xantlomzi				
	Thwala, Mr. Mkhonzeni Griffies				
	Motshwene, Mr. Xolani Collen				
	Mthembu, Ms. Nonkululeko				
	Nhlapo, Mr. Ronny				
	Ngwenya, Mr. Nkululeko				
	Mokoena, Ms. Thabile Judith				
53	Cllr Mziyanda Mketsu	Yes	12	4	12
	Sewela, Ms. Selloane Margret				
	Ndwangu, Mr. Siyakudumisa				
	Mofokeng, Mr. Moses Bafaki				
	Gawula, Mr. David Mpumelelo				
	Mashiane, Mr. Matlapeng Simon				
	Rozani, Mr. Thulani				
	Maqokolo, Mr. Mzukisi Abel				
	Lembetha, Mr. Andee Innocent				

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	Tyesi, Ms. Nomfazi Elizabeth				
	Vacant				
54	Cllr Thabo Thupa	Yes	12	4	6
	Sefume, Ms. Nomsa Jeanette				
	Mokoena, Ms. Elizabeth Seipati				
	Mcetheni, Ms. Babongile				
	Mceteni, Mr. Xolani Charlie				
	Nkosi, Mr. Simphiwe Goodenough				
	Mtshali, Mr. Bongani				
	Mngomezulu, Ms. Nontuthuzelo				
	Sithole, Mr. Jabulani Patrick				
	Matlanyane, Mr. Mpho Gift				
	Mavuso, Ms. Nthabiseng				
55	Cllr Lucky Zikode	Yes	12	4	6
	Mabizela, Mr. Ebeneza Lizo				
	Msibi, Mr. Mbuyiseni Andrew				
	Makutso, Mr. Timothy				
	Teleko, Ms. Mphutso Martha				
	Hlebelo, Ms. Nomsa Beauty				
	Maringa, Ms. Carol Nomsombuluko				
	Mtshali, Mr. Isaiah Themba				
	Ntshangase, Mr. Eric Sifiso				
	Ngejane, Ms. Debra				

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	Vacant				
56	Cllr Fani-Fani Radebe	Yes	12	4	4
	Tshabalala, Mr. Desmond				
	Mhlaluka, Mr. Mawethu				
	George, Mr. Nkosinathi Emmanuel				
	Matlala, Mr. Marks Aupa				
	Magubane, Mr. Elliot Ephraim				
	Mofobetsane, Mr. Goodhope Thapelo				
	Yekani, Ms. Nomathamsanqa				
	Simelane, Ms. Nombuso Daphney				
	Vacant				
	Vacant				
57	Cllr Dino Peterson	Yes	12	4	11
	Ngwenya, Mr. Bongani Samuel				
	Siyolo, Ms. Nozolile Victoria				
	Sebata, Mr. Johannes Motokoa				
	Njenge, Ms. Pumella				
	Maso, Mr. Bantsundu				
	Jacobs, Mr. Gert Paul				
	Groats, Mr. Wendall				
	Ntshingila, Ms. Busisiwe				
	Lottering, Mr. Donovan Adrian				
	Henry, Jerry Markus				
58	Cllr Mfundiso Fodo	Yes	12	4	17

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	Majavu, Ms. Nosiphele				
	Mvana, Ms. Albertina				
	Mpiti, Ms. Pumeza				
	Monareng, Ms. Eunice Hadiyo				
	Mvubu, Ms. Thabela				
	Sihomo, Ms. Nontobeka				
	Mvusi, Mr. Silindile				
	Magida, Mr. Thando Sticks				
	Ngeno, Mr. Siviwe Rancy				
	Lesoetsa, Mr. Kgotso Barry				
59	Cllr Khumbuzile Msimango	Yes	12	4	12
	Mazibila, Ms. Nokulunga Martha				
	Ingwane, Mr. Gideon				
	Ndiniso, Mr. Bonginkosi				
	Mamma, Ms. Paballo Paulina				
	Masina, Mr. Samuel Thembinkosi				
	Magaza, Ms. Vuyelwa Viona				
	Mndawe, Mr. Christopher Bhekumuzi				
	Ntinde, Mr. Velaphi George				
	Magwaza, Mr. Lindani Calalakhe				
	Thozo, Mr Themba Patrick				
60	Cllr Princess Qwema	Yes	12	4	18
	Mtshali, Ms. Thokozile Mavis				
	Dondolo, Ms. Jane Sarah				

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	Mdhluli, Mr. Simon Albert				
	Rabalao, Ms. Nomsa Kgawuelo				
	Mchunu, Ms. Thobile				
	Mabuza, Mr. Zaphania				
	Masondo, Mr. Sandile Welcome				
	Molatoli, Mr. Shadrack				
	Mamba, Ms. Sibongile				
	Mkhubeni, Nozipho				
61	Cllr Sanele Ngubane	Yes	12	4	14
	Sekhutse, Mr. Mokete Petrus				
	Sebopelo, Ms. Pontsho Dipolelo				
	Mabanga, Mr. Sifiso Maxwell				
	Matodzi, Mr. Ndivhuho Thomas				
	Nyofane, Mr. Japhet				
	Chauke, Ms. Joyce				
	Zindela, Ms. Anitta				
	Mofokeng, Mr. Johannes Malefetsane				
	Vacant				
	Vacant				
62	Cllr Thabiso Letsoela	Yes	12	4	12
	Mthanti, Ms. Themba Dinah				
	Ndhlovu, Ms. Maki Doris				
	Mashaba, Mr. Tommy				
	Nhlapo, Mr. Bafana Absolom				

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	Nkambule, Ms. Nosipho				
	Zwane, Ms. Cebisile				
	Shongwe Mr. Zakhele Charles				
	Maseko, Mr. Mona Johannes				
	Sithole, Mr. Njabulo Dumisani				
	Vacant				
63	Cllr Nomonde Kiyane	Yes	12	4	11
	Sishiya, Ms. Itumeleng Leticia				
	Masela, Ms. Doly Esther				
	Thabethe, Mr. Jabulane Hope				
	Khumalo, Mr. Mthokozisi Danny				
	Mabaso, Ms. Msindiso Alinah				
	Mdluli, Mr. Fanyana Joseph				
	Mtshali, Ms. Nandi Gloria				
	Setoaba, Mr. Lerato				
	Vacant				
	Vacant				
64	Cllr Thekiso Motsopi	Yes	12	4	8
	Mthembu, Mr. Siyabonga				
	Motseke, Ms. Kutloano Patricia				
	Cindi, Ms. Adelina Maserame				
	Gumede, Mr. Phumlani Christopher				
	Mokoena, Ms. Mahadi Maria				
	Khoza, Ms. Mahadi				

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	Skosana, Mr. Sinqobile				
	Mthethwa, Mr. Vusimuzi Brain				
	Vacant				
	Vacant				
65	Cllr. Siyabonga Moloi	Yes	12	4	0
	Ntsabelle, Ms. Mabel Motlhagodi				
	Dliwayo, Ms. Maphesi				
	Nkosi, Mr. William Fana				
	Mtintsilana, Ms. Nolita Agnes				
	Khoza, Ms. Emelda Nomvula				
	Motha, Ms. Sylvia Thembisile				
	Thwala, Mr. Sibusiso Silvester				
	Malobola, Ms. Christina Khuwa				
	MAGBABHANE, DAVID				
	Tshabalala, Mr. Sebenza Jacob				
66	Cllr. M. Khumalo	Yes	12	4	0
	Gumede, Mr. Siphamandla Patrick				
	Jwara, Mr. Vusi				
	Botolo, Mr. Tebogo Quit				
	Yeni, Ms. Lindiwe Elizabeth				
	Mthombeni, Mr. William Sipho Jabu				
	Chembeni, Mr. Zakhele Petro				
	Mndebele, Ms. Jabulile Thalitha				
	Mkwayi, Mr. Mandla				

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	Shabangu, Mr. Betual				
	Mabona, Ms. Thabisile Charol				
67	Cllr. Jerry Moimana (1 vacancy):	Yes	12	4	1
	Nkabinde, Mr. Johannes John				
	Simelane, Mr. Mfanfikile Ashley				
	Ramatchela, Ms. Annette Lebogang				
	Khumalo, Ms. Thandiwe Audrey				
	Gubula, Ms. Edna Zuzeka				
	Mthethwa, Mr. Thuthukani Zwa				
	Ramasehla, Ms. Matjatji Joyce				
	Nkabinde, Mr. Lucas Bongani				
	Mtshali, Ms. Irene nonhlanhla				
	Vacant				
68	Cllr. Vuyani Mbeki (1 vacancy)	Yes	12	4	0
	Mthembu, Ms. Muriel Simangele				
	Zwane, Mr. Josias Senzo				
	Makwana, Mr. Marcus Sebone				
	Mbovu, Ms. Sinazo				
	Mkabile, Mr. Nelson Sithembiso				
	Zwane, Mr. Phumlane				
	Ngwenya, Ms. Nonhlanhla Tshengisile				
	Mofokeng, Mr. Pholoso Abram				
	Raphuti, Mmamusa Victoria				
	Vacant				

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69	Cllr. Mpho Radebe (1 vacancy)	Yes	12	4	0
	Ntuli, Ms. Madere Paulina				
	Mavimbela, Mr. Collin Jabu				
	Mtshweni, Mr. Njabulo Happy				
	Powe, Ms. Susanna Matsidiso				
	Mohapi, Ms. Boitumelo Jeanette				
	Nhlapho, Mr. Thokozani Lesley				
	Maseko, Mr. Bheki				
	Conjwa, Mr. Remembrance				
	MAHLANGU, NSIZWA				
	Vacant				
70	Cllr. Reggie Ndlovu (2 vacancies)	Yes	12	4	1
	Mahlangu, Ms. Lesiah Nomthandaza				
	Mavhungu, Mr. Alidulwi Ernest				
	Molaudi, Ms. Ruth Tshwarelo				
	Chauke, Ms. Lillian				
	Jiyane, Ms. Sibongile Constance				
	Mashiane, Mr. Isaac Lucky				
	Mthembu, Ms. Tsakane Nobuhle				
	KGOPO, MORONGWA REBECCA				
	Vacant				
	Vacant				
71	Cllr. Thembinkosi Lubisi (1 vacancy)	Yes	12	4	8
	Dzimba, Mr. Godfrey Sokeni				

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	Maseko, Ms. Babongile Cynthia				
	Mbotshane, Mr. Zukile				
	Mabhena, Ms. Thulisile Felicia				
	Nkosi, Mr. Mbuso Joseph				
	Moeng, Mr. Thulani				
	Madlopha, Mr. Desmond				
	Dhladhla, Ms. Bestilia				
	Banda, Mavis Gugu				
	Vacant				
72	Cllr Dean Stone	Yes	10	3	10
	Thwala, Ms. Nkosingiphile Rejoice				
	Mosiroe, Mr. Bokang				
	Sewlall, Mr. Rajdeo				
	Narsing, Mr. Mahendra Singh				
	Ntengemuntu, Ms. Lulama Chrisbella				
	Khetsekile, Mr. Mpho				
	Dube, Mr. Paulos Mafika				
	Sizani, Ms. Andiswa Margaret				
	Mkhabela, Mr. Xolani David				
	Kwaiba, Ms. Portia Ntombomzi				
73	Cllr Sipho Ngobese	Yes	12	4	12
	Khumalo, Ms. Thandi Constance				
	Mabuza, Mr. Lucky Sipho				
	Saliwana, Mr. Maxwell				

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	Mtungwa, Mr. Lindokuhle Herman				
	Nyathi, Ms. Cebisile Innocentia				
	Vilakazi, Ms. Thembisile Prudence				
	Weyi, Ms. Lebohang Jacqueline				
	Mabena, Ms. Florah Refiloe				
	Cele, Mr. Skhumbuzo Bheki				
	Sephula, Ms. Palesa Tryphina				
74	Cllr Thulani Simelani	Yes	12	4	12
	Sithole, Mr. Maxwell Mzonjani				
	Ngcobo, Mr. Bongukwanda Ellias				
	Mahlangu, Ms. Vuyiswa Charity				
	Mdletshe, Mr. Sibisiso Eric				
	Mzana, Mr. Jabulani Judas				
	Diko, Ms. Noluthando Nonkubuzo				
	Zwane, Mr. Bonginkosi Zacharia				
	Xaba, Mr. Nqobile David Victor				
	Sithebe, Mr. Andile				
	Matee, Ms. Mthabiseng				
75	Cllr Charmaine Kock	Yes	12	4	12
	Tsoeueamako, Ms. Maserame Emily				
	Sekhwele, Mr. Matome Patrick				
	Phogole, Mr. Mashishimane Barnard				
	Makofane, Mr. Alfred Makgutle				
	Dumse, Ms. Bukelwa Maureen				

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	Dumse, Ms. Dineo Ntebalang				
	Mtyali, Ms. Vanessa Bathabile				
	Phala, Mr Kgopotjo Fanie				
	Moyana, Ms. Pinky Patricia				
	Vacant				
76	Cllr Micheal Du Toit	Yes	12	4	12
	Kehologile, Ms. Kelebogile Gloria				
	Dyantyi, Ms. Maria M. Thandiwe				
	Gazu, Mr. Qalukwazi				
	Moji, Mr. Tshepiso				
	Bango, Mr. Hector Sakkie				
	Jumbile, Mr. Thobile				
	Muthombene, Mr. Johannisse				
	Motsoagae, Mr. Solomon Dime				
	Nyangulu, Mr. Kenneth				
	Menyo, Mr. Andile				
77	Cllr. Thulani Dunjane	Yes	12	4	12
	Nkosi, Mr. Themba				
	Mabena, Ms. Margaret				
	Mlungwana, Mr. Doctor				
	Masimula, Mr. Onanius				
	Zulu, Ms. Mafiye Lydia				
	Mosia, Mr. George				
	Nkosi, Ms. Lindiwe Lizzy				

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	Mkhwanazi, Mr. Thabiso				
	Jele, Ms. Lungile Lebohang				
	Thwala, Ms. Mavis				
78	Cllr. Sizwe Nhleko	Yes	12	4	12
	Hlophe, Mr. Hazert				
	Mthingi, Mr. Luyanda Clayton				
	Khoza, Mr. Joel Soza				
	Ramaje, Mr. Stephen Mosweu				
	Funani, Ms. Nomatolo Sylvia				
	Dzingwa, Ms. Prudence Ntombizandile				
	Masanabo, Mr. Reuben				
	Nkosi, Ms. Ntombizodwa Prudence				
	Nyauza, Cornelius Mbuti				
	Mncube, Alferd				
79	Cllr. Njabulo Mbonani	Yes	12	4	12
	Myeka, Ms. Sibongile				
	Sibanyoni, Mr. George				
	Kgaphola, Mr. Isaac				
	Mogamme, Ms. Eunice Nanyane				
	Moegi, Ms. Mapule Pauline				
	Dladla, Mr. Thokozani				
	Soji, Ms. Noxolo				
	Masha, Mr. Thomas Mpoyi				
	Mbonani, Mr. Lucky December				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Vacant				
80	Cllr. Celiwe Nkosi-Ramothibe	Yes	12	4	12
	Seyama, Ms. Frieda				
	Maseko, Mr. Joseph Bafana				
	Moagi, Mr. Moeketsi				
	Maredi, Mr. Simon				
	Mathebula, Ms. Nthombikhona				
	Mashilo, Mr. Bushi Samuel				
	Mahlangu, Mr. Elijah Sphiwe				
	Khumalo, Ms. Cecilia Kediboni				
	Wauchope, Mr. Thozamile Mathew				
	Vacant				
81	Cllr. Stanley Bulala	Yes	12	4	12
	Mtshazo, Mr. Thamsanqa Johannes				
	Mohuba, Mr. Patrica				
	Jempe, Ms. Lindiwe Tilly				
	Shabangu, Ms. Nomsa				
	Mkhwanazi, Ms. Portia				
	Oliphant, Ms. Sarah Masidiso				
	Maziboko, Mr. Sylvester Bafana				
	Sobaliso, Mr. Thabo				
	Mhlanga, Themba				
	Vacant				
82	Cllr. Henry Buitendacht	Yes	12	4	12

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Maphunye, Mr. Silas Lawrence				
	Solo, Ms. Nhongo				
	Mazibuko, Mr. Benediction Mgoji				
	Brown, Ms. Shuzelle Carina				
	Nkosi, Mr. Boy Mike				
	Kambi, Ms. Abigail Patience Nozibele				
	Moagi, Mr. Morake Johannes				
	Janaros, Mr. Alfred				
	Malibe, Mr. Vusi Amos				
	Vacant				
83	Cllr. Slindokuhle Pike	Yes	12	4	12
	Buthelezi, Ms. Sophie Smangele				
	Mkwanyana, Mr. Mdumiseni Caiphus				
	Nkosi, Ms. Zandile Frieda				
	Ncegwa, Mr. Isaac Thobekani				
	Nkwane, Mr. Fakazi Edward				
	Jafta, Mr. Prince				
	Bonkolo, Mr. Joel Thabo				
	Mathe, Ms. Nomsa Promise				
	Nkosi, Ms. Amanda Petunia				
	Vacant				
84	Cllr. Phikisile Mthiyane	Yes	12	4	12
	Phambaniso, Mr. Lokile Godfrey				
	Maluleke, Mr. Ernie Ntsako				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Lebese, Ms. Pinky Annah				
	Diale, Zacharia				
	Sabeka, Norman				
	Dlamini, Thokozane				
	Nthebe, Nthabiseng				
	Anna Hlongwane				
	Vacant				
	Vacant				
85	Cllr. Sipho Sibiya	Yes	12	4	12
	Malinga, Mr. Samuel Bashin				
	Nkosi, Ms. Dudu Betty				
	Mthembu, Ms. Nokukhanya Maudrie				
	Mkhabela, Ms. Elizabeth Dikeledi				
	Masondo, Ms. Thembi Gladys				
	Mtsweni, Mr. Prince Thuso				
	Radinne, Buti Johannes				
	Mashinini, Ms. Busisiwe Moreen				
	Vacant				
	Vacant				
86	Cllr. Nkgopotse Mekgwe	Yes	12	4	12
	Masilela, Ms. Phillipine Moleboheng				
	Tshabangu, Mr. Lucas Fanyana				
	Khumalo, Mr. Clement Boy				
	Ncala, Ms. Elizabeth Anna				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Moeketsane, Puleng				
	Motsepe, Lentsoe				
	Totwe, Mr. Richard Tshepo				
	Nhlapho, Mr. Sipho Prince				
	Dlamini, Nombulelo Joyce				
	Vacant				
87	Cllr. Simon B. Hlope	Yes	12	4	12
	Dube, Mr. Simon				
	Selepe, Mr. Shadrack Thabo				
	Mbamba, Mr. Albert				
	Mashinini, Mr. Teboho George				
	Mokoena, Mr. Makgalemele Andries				
	Mkhonza, Mr. Emmanuel Sibusiso				
	Kgobisa, Ms. Eva Gabanamano				
	Thejane, Petro Mpho				
	Masoka, Tankieso Johannes				
	Vacant				
88	Cllr. Wollaston Labuschagne	Yes	12	4	12
	Mahomed, Mr. Iqbal				
	Kaloo Janoo, Ms. Najma				
	Van Belling, Mr. Nolan				
	Esbend, Ms. Jezel Edith				
	Swart, Mr. David Willie				
	Javiad, Ms. Nadeemah				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Vogt, Mr. Ivan				
	Vacant				
	Vacant				
	Vacant				
89	Cllr. T. Pudi	Yes	12	4	10
	Munyai, Ms. Patricia Tendani				
	Mashigo, Mr. Bonanyane Kgotso				
	Mokgobi, Ms. Mapula Rosina				
	Mahuma, Ms. Nobuhle Fairhope				
	Malope, Mr. James Ditabeng				
	Thimane, Mr. Sthembile Phillipine				
	Machete, Mr. Solomon Mohlatleho				
	Maluleka, Mr. Steven				
	Tlhong, Ms. Sekelekete				
	Seretlo, Ms. Pitsi Ignacious				
90	Cllr. H.N Selwana	Yes	12	4	5
	Mathaba, Ms. Mmatebele Lillian				
	Masoga, Ms. Motlapa Eveline				
	Tshavhani, Mr. Samuel Sidavhini				
	Dladla, Mr. Muntuwamandla Amos				
	Hlatshwayo, Ms. Nontokoza Patricia				
	Makhobedi, Mr. Moses Nelson				
	Makhoba, Ms. Masepetele Marriam				
	Ralarala, Mr. Patrick Bongani				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Tshwale, Mr. Mahlatse Reskie				
	Vacant				
91	Cllr. Desmond Mckenzie	Yes	11	0	12
	Thabo, Ms. Gloria Busisiwe				
	Legoete, Mr. Ratshipane				
	Ntsime Molwela				
	Sipho Mngomezulu				
	Matlhakgane, Ms. Dimakatso				
	Ntombizakhe, Theodora Mcaba				
	Sebolelo, Ms. Tlhako				
	Va, Ms. Thandazwe Leznie				
	Vacant				
	Vacant				
92	Cllr. Kade Guerreiro	Yes	12	0	5
	Tondani Muhali				
	Khumalo, Mr. Albert				
	Paulsen, Ms. Nombulelo Thelma				
	Abrahams, Mr. Ebrahim				
	Moss, Ms. Jeniffer				
	Sanele Fayilane				
	Tshale, Mr. Peterblack Khano				
	Kenny Phogole				
	Hlatshwayo, Mr. Jerome Thembinkosi				
	Munyadziwa Glen Muhali				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
93	Cllr. G I Mthembu	Yes	12	0	23
	Nkosi, Mr. Petrs Phillemon				
	Nyathi, Mr. Neo				
	Zoliswa Sikuku				
	Risala, Ms. Nonceba Julia				
	Bodibe, Ms. Selina Mampeo				
	John Mokoena				
	Mbetha, Ms. Nomawhetu Victoria				
	Ramohlale, Mr. Thabo Zacharia				
	Nkosana, Ms. Debora				
	Vacant				
94	Cllr Samatha Nair	Yes	12	4	4
	Ntshingila, Ms. Sarah Thabisile				
	Legwati, Ms. Pinky Maria				
	Dukada, Mr. Mangaliso				
	Gqoba, Mr. Abednigo				
	Ditle, Ms. Dipuo Dorothy				
	Masinga, Ms. Nokuthula				
	Selwana, Mr. Wanda Magnificent				
	Vacant				
	Vacant				
95	Cllr Kehla Madlala	Yes	12	4	6
	Mrwetyana, Ms. Maria Nomzwanele				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Letsoha, Ms. Tshidi Matilda				
	Phakathi, Ms. Bongi Lady				
	Khopane, Ms. Kate Thuli				
	Moahlodi, Mr. Molatlhwe Abel				
	Makhanyi, Mr. Thulani Lucas				
	Mogale, Ms. Lindiwe				
	Sekele, Ms. Mapula Regina				
	Vacant				
96	Cllr. Stenias Mashala (3 vacancies)	Yes			
	Majeke, Mr. Goodman Jongile				
	Malematja, Mr. Thapelo Samuel				
	Hlatshwayo, Ms. Nurse Dorah				
	Mzizi, Ms. Leocadia Ndenzeni				
	Zitha, Ms. Lorraine				
	Malefane, Ms. Dimeo Sheila				
	Mohloba, Mr. Mmatsetsebe Andries				
	Vacant				
	Vacant				
	Vacant				
97	Cllr Brandon Pretorius	Yes	12	4	12
	Maseko, Ms. Busisiwe Rosemary				
	Siwela, Mr. Sakhile				
	Mathonsi, Mr. Bongani				
	Mejoane, Mr. Smangalisio Yul				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Moeketsi, Ms. Martha Matselane				
	Pienaar, Ms. Annette Betsie				
	Modise, Ms. Mpho Agnes				
	Shirinda, Mr. Gillbert				
	Ziqubu, Ms. Thabisile Happiness				
	Malatji, Mr. Mmakgobo Douglas				
98	Cllr. Patrick T. Motaung	Yes	12	4	12
	Tshabalala, Mr. Vusi Frans				
	Rakosa, Ms. Ntelekeng Debrah				
	Nkambule, Mr. Thembinkosi Joshua				
	Hlatswayo, Ms. Ntobizodwa Jane				
	Lukhele, Ms. Thandi Lizzy				
	Joaga, Ms. Jabulile Maria				
	Hlaphe, Ms. Khabonina Esther				
	Mthembu, Ms. Beaty Zodwa				
	Nkoane, Mr. Clinton				
99	Vacant	Yes	12	4	12
	Cllr. Andile Daemane				
	Mahlobogwane, Mr. Lawrance				
	Thwala, Mr. Bhekisisa Ezrom				
	Maguvu, Ms. Agnes				
	Mdlalose, Mr. Sibusiso Jackruth				
	Munjoma, Ms. Rose				
	Mofokeng, Ms. Gladys Nomadzi				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Fourie, Ms. Brenda				
	Mbele, Mr. Vusi Albert				
	Hlatshwayo, Mr. Lucky Mnzi				
	Vacant				
100	Cllr. M. Khotha	Yes	12	4	5
	Chidi, Mr. Maphuthi William				
	Nkomo, Ms. Sinnah				
	Hlatshwayo, Mr. Thembinkosi				
	Mabena, Ms. Sibongile				
	Mashailane, Ms. Phillys Sibi				
	Nkosi, Ms. Elsie Tejane				
	Mathlogela Kutlwano Alice				
	Mailula Matome Lodwick				
	Sekele, Hanis Mphetwane				
	Vacant				
101	Cllr Mzayifani Ngwenya	Yes	12	4	9
	Zondi, Ms. Dinah Mokgadi				
	Tau, Mr. Ronald Thabo				
	Theletsane, Mr. Clement				
	Motlapeng, Ms. Lungile Queen				
	Kose, Mr. Thabang				
	Mgwevu, Ms. Nobabalo Emily				
	Mbaliswana, Mr. Siyabulela Wellbeloved				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Mzameko, Mr. Thulane Kenneth				
	Touto, Mr. Thabo				
	Vacant				
102	Cllr. M. Mabye	Yes	12	4	8
	Mnisi, Ms. Precious Nonhlanhla				
	Mokhare, Ms. Annah Thabang				
	Moyaha, Ms. Malete Joyce				
	Mabitsela, Mr. Pheeha Collins				
	Mofya, Mr. Tlou Blondie				
	Thobejane, Ms. Malebo				
	Chauke, Ms. Rebecca				
	Hlako, Ms. Motsamai Salome				
	Kobe, Mr. Ngwako Samson				
	Vacant				
	Vacant				
103	Cllr Ntombikayise Mahlangu	Yes	12	4	12
	Mbathu, Ms. Eunice Xoliswa				
	Mohlala, Mr. Seage Wilson				
	Mohlala, Ms. Joyce				
	Mabasa, Ms. Tinyiko Johannes				
	Masimula, Mr. January Charles				
	Moloi, Mr. Morena Aaron				
	Thwala, Ms. Mandisa Sphindile				
	Sithole, Ms. Selinah				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Sityebi, Mr. Bonginkosi				
	Phukubye, Mr. Thabo Victor				
104	Cllr. Tracey Butler	Yes	12	0	9
	Lock, Mr. Cornelius				
	Naicker, Mr. Lingadevan				
	Paul Vn Der Walt				
	David Matlou				
	Mavis Nompumelelo				
	Shelly-Ann Richardson				
	Zanele Previous Khumalo				
	Vacant				
	Vacant				
	Vacant				
105	Cllr Antoinette Verster	Yes	12	4	12
	Hattingh, Ms. Myrile Kathleen				
	Dlamini, Mr. Mpumelelo Atwell				
	Kgoale, Mr. Vusi Edgar				
	Mtsweni, Mr. Ntokozo				
	Makhanya, Mr. Percival Vusimuzi				
	Hattingh, Mr. Christiaan Esias				
	Olah, Ms. Gonasagree				
	Witbooi, Ms. Siphokazi				
	Zaayman, Mr. Barthlomenus				
	Ntsaku, Mr. Mothusi Lucky				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
106	Cllr Tim Denny	Yes	12	4	8
	Pelser, Mr. Jacobus Gustavis				
	Du Plessis, Mr. Cornelis Adolf				
	Haasbroek, Ms. Nicolene				
	Lodder, Ms. Sandra Tavares				
	Brits, Ms. Estelle				
	Pillay, Mr. Loganathan				
	Brojevich, Ms. Bronwyn Marguerite				
	Bonfrer, Ms. Christine				
	Kwinda, Ms. Bagcinile Valerie				
	Cornelius, Mr. Andrew David				
107	Cllr Thabani Goje	Yes			
	Sithole, Ms. Mary Matseliso				
	Moropa, Ms. Anna Moithui				
	Madida, Mr. Thabiso Brian				
	Kutuka, Mr. Arnold Sikezela				
	Mahlangu, Mr. Jabu				
	Malinga, Ms. Busisiwe Sibonangaye				
	Madlala, Mr. Nhlanhla Oscar				
	Nyawuza, Mr. Bhekizizwe Manqoba PraiseGod				
	Vacant				
	Vacant				
108	Cllr Alex Thobejane	Yes	12	4	9

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Muchave, Ms. Mavis Portia				
	Masemene, Mr. Lesiba Koos Andrew				
	Majozi, Ms. Zanele Daphney				
	Mahlabane, Mr. Tshwarelo				
	Mofokeng, Mr. Rantotseng				
	Mathe, Mr. Chabedi William				
	Ndlela, Mr. Ntokozo PraiseGod				
	Bodibe, Ms. Mamaku				
	Sithole, Mr. Richard				
	Hauli, Mr. Fredson				
109	Cllr. Masele Madihlaba (1 vacancy)	Yes	12	4	6
	Fenyane Emmanuel Thabang				
	Kgama Lesego Lucky				
	Malomane Katlego Victor				
	Masondo Koekie Grace				
	Molefe Mahlomola Christopher				
	Monyane Njabulo				
	Ndlovu James Zanuve				
	Thulare Thuso Samson				
	Ubisi, Mr. Adam				
110	Cllr. Sarah Lebohang Mnisi (4 vacancies)	Yes	12	4	9
	Nkosi, Ms. Thembi Theodora				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Mgiba, Ms. Sylvia Louisa				
	Mngomezulu, Mr. Thulani				
	Seroka, Mr. Frans Lesiba				
	Twala, Ms. Maureen				
	Thethe Tokolla				
	Vacant				
	Vacant				
	Vacant				
	Vacant				
111	Cllr. Zingisile Mabhe	Yes	12	4	12
	Makuwa, Mr. Makgale Joseph				
	Tanjekwayo, Ms. Asiyena Lizzie				
	Sibeko, Ms. Cynthia Busisiwe				
	Stemele, Mr. Mzingisi Goodwell				
	Mdluli, Mr. Sizwe Sbusiso				
	Zinto, Mr. Mxolisi Webster				
	Tsiane, Ms. Martha Mokgadi				
	Mashinini, Ms. Bellesia Sibongile				
	Lukhele, Mr. Siphiwe Joseph				
	Tshabalala, Mr. Sfiso Samuel				
112	Cllr. Nomalanga Mnguni	Yes	12	4	12
	Nkabinde, Ms. Dineo Brenda Bridgett				
	Marupta, Mr. Julia Vusi				
	Kunyana, Mr. Phepishi Phineas				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speaker's Office on time	Number of quarterly public ward meetings held during year
	Malaka, Ms. Elizabeth				
	Mabele, Mr. Mswazi Zacharia				
	Matiso, Mr. Penny Themba				
	Twala, Ms. Lindiwe Emma				
	Vacant				
	Vacant				
	Vacant				
T E					

APPENDIX F – WARD INFORMATION

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 01	(No public Meeting held during the period)					
Ward 02 Public Meeting- Service Delivery Issues	13-Jun-24	1	0	120	Y	Audit of Informal Settlement
Public Meeting- Service Delivery Issues	20-Jul-24	1	0	62	Y	Officially Adopt Chris Hani Residents.
Public Meeting- Service Delivery Issues	21-Jul-24	1	0	67	Y	Update on Electrification of Block EE.
Public Meeting- Service Delivery Issues	03-Sep-24	1	0	97	Y	Councillor's Report and Service Delivery Report.
Public Meeting- Service Delivery Issues	15-Sep-24	1	0	104	Y	Councillor's Report and Service Delivery Report.
Public Meeting	13-Oct-24	1	0	59	Y	Councillor's Report and Service Delivery Report.
Public Meeting	23-Oct-24	1	0	63	Y	Councillor's Report and Service Delivery Report.
Public Meeting	12-Feb-25	1	0	67	Y	Councillor's Report and Service Delivery Report.
Public Meeting	22-Mar-25	1	0	132	Y	Councillor's Report and Service Delivery Report.
Public Meeting	23-Mar-25	1	0	217	Y	Councillor's Report and Service Delivery Report.
Public Meeting	12-Apr-25	1	0	132	Y	Councillor's Report and Report on Realignment of Duduza North.
Ward 03 Public Meeting - Service Delivery Issues	13-Jun-24	1	0	120	Y	Audit of Informal Settlement
Public Meeting- Winnie	17-Aug-24	1	0	148	Y	Informal Settlement Audit; Application for

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Mandela Primary School						Title Deed Audit; Maintenance of Cracked Houses at Zone 5.
Public Meeting- Winnie Mandela Park 15:30	19-Aug-24	1	0	68	Y	Informal Settlement Audit
Public Meeting- Winnie Mandela Park 16:30	19-Aug-24	1	0	61	Y	Informal Settlement Audit
Public Meeting- 15:30	20-Aug-24	1	0	49	Y	Informal Settlement Audit
Public Meeting- 16:30	20-Aug-24	1	0	37	Y	Informal Settlement Audit
Public Meeting	07-Dec-24	1	0	179	Y	Report back on two in one audit/interview and Energy illegal connection disconnection.
Public Meeting	08-Mar-25	1	0	171	Y	Councillor's Report and Service Delivery Report.
Public Meeting	08-May-25	1	0	87	Y	Councillor's Report
Public Meeting	10-May-25	1	0	57	Y	Councillor's Report and Energy Mini Sub Fault
Ward 04 Public Meeting- Service Delivery	16-Oct-24	1	0	51	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition
Public Meeting- Service Delivery Issues	24-Oct-24	1	0	119	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition
Public Meeting- Service Delivery Issues	30-Oct-24	1	0	136	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition
Public Meeting- Service Delivery Issues	07-Nov-24	1	0	68	Y	Debt Rehabilitation; Indigent Policy; Eskom Tariff Petition

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting-Service Delivery Issues	08-Dec-24	1	0	69	Y	Debt Rehabilitation; Indigent Policy and Town Establishment
Public Meeting-Service Delivery Issues	15-May-25	1	0	64	Y	Realignment of Madela Kufa
Public Meeting-Service Delivery Issues						
Ward 05 Public Meeting	16-Jul-24	1	0	48	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	17-Jul-24	1	0	22	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	18-Jul-25	1	0	50	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	20-Jul-24	1	0	36	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	21-Jul-24	1	0	48	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	23-Jul-24	1	0	36	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	24-Jul-24	1	0	40	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	26-Jul-24	1	0	12	Y	Crime Cluster; Budget; Indigent Policy and Municipal Tariffs.
Public Meeting	11-Jan-25	1	0	108	Y	Indigent Policy; IDP Priorities and Service Delivery
Public Meeting	12-Jan-25	1	0	114	Y	Indigent Policy; IDP Priorities and Service Delivery

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	16-Feb-25	1	0	39	Y	Illegal Dumping; Palisade Fence; Storm Water System and Speed Humps
Public Meeting	28-Mar-25	1	0	64	Y	Water Project and Service Delivery
Ward 06 - Service Delivery	31-Jul-24	1	0	108	Y	Councillor's Report
Public Meeting	26-Oct-24	1	0	125	Y	Councillor's Report
Public Meeting	05-Dec-24	1	0	116	Y	Report Back on Re-blocking Process
Public Meeting	07-Feb-25	1	0	30	Y	Councillor's report; Rehabilitation of Multipurpose Community Hall
Ward 07 - Service Delivery	03-Jun-24	1	0	149	Y	Illegal Dumping and Crime
Public Meeting	06-Sep-24	1	0	240	Y	Elderly Outreach Program
Public Meeting	15-Oct-24	1	0	40	Y	Indigent Policy; Debt Rehabilitation; Network Tower Upgrade at Leboeng and Temong Section
Public Meeting	04-Dec-24	1	0	99	Y	Double Stand; Indigent Decline and Illegal Dumping
Public Meeting	06-Mar-25	1	0	58	Y	Service Delivery Report and High Crime Rate
Public Meeting	03-Apr-25	1	0	90	Y	Crime; IDP
Public Meeting	08-May-25	1	0	30	Y	Crime; Non-Maintenance of High Mast Light
Ward 08 Public Meeting	20-Jul-24	1	0	95	Y	Emmangweni Primary School Extension Renovation Project
Public Meeting	24-Aug-24	1	0	155	Y	Service Delivery
Public Meeting	19-Nov-24	1	0	143	Y	Dam Cleaning Project and

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
						Electricity Meter Update
Public Meeting	25-Jan-25	1	0	109	Y	Electrification
Ward 09 Public Meeting	25-Aug-24	1	0	21	Y	Service Delivery; Crime and Illegal Dumping
Public Meeting	22-Oct-24	1	0	145	Y	Database Information Discussion
Public Meeting	21-Nov-24	1	0	145	Y	Database Information Discussion
Ward 10 Public Meeting	24-Aug-24	1	0	115	Y	Deemed Indigent Policy; Title Deeds
Public Meeting	15-Sep-24	1	0	38	Y	Crime Prevention; Credit Control
Public Meeting	25-Oct-24	1	0	198	Y	Bridge Update Report; Crime Prevention
Public Meeting	19-Nov-24	1	0	37	Y	Debt Rehabilitation
Ward 11 Public Meeting	25-Aug-24	1	0	105	Y	Service Delivery Report; Tariffs Increase; Waste Collection and Crime
Public Meeting Open Ground	19-Nov-24	1	0	271	Y	Service Delivery Report; Electricity Services; Water Services; Debt Rehabilitation Incentive
Public Meeting	16-Mar-25	1	0	105	Y	Service Delivery Issues; Councillor's Report and Crime
Public Meeting- Open Space next to Library Ext11	20-Apr-25	1	1	58	Y	Illegal dumping and indigent registration
Public Meeting- Open Ground Ext 8 V/D 548	07-May-25	1	1	49	Y	Feedback on electricity issues in the ward.
Ward 12 - Water Shedding & Streetlights	20-Jul-24	1	1	147	Yes	Presented in the next Public meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery	21-Jul-24	1	0	62	Yes	Presented in the next public meeting
Report back on City power for Friendship town	17-Aug-24	1	1	49	Yes	Presented in the next public meeting
Debt Relief and Rehabilitation Strategy	21-Sep-24	1	1	273	Yes	Presented in the next public meeting
Debt Relief and Rehabilitation Strategy	16-Nov-24	1	1	120	Yes	Presented in the next public meeting
Water Shedding & Street lights	17-Nov-24	1	1	49	Yes	Presented in the next public meeting
Service Delivery	22-Feb-24	1	1	50	Yes	Presented in the next public meeting
Service Delivery	06-Mar-25	1	0	22	Yes	Presented in the next public meeting
Service Delivery D	17-May-25	1	1	163	Yes	Presented in the next public meeting
Ward 13 - Public Meeting	01-Aug-24	1	0	58	Y	Crime
Public Meeting	19-Sep-24	1	0	54	Y	Service Delivery; Debt Rehabilitation and Crime
Public Meeting - Harry Gwala Corner	19-Sep-24	1	0	142	Y	Service Delivery; Debt Rehabilitation and Crime
Public Meeting	29-Sep-24	1	0	58	Y	Service Delivery; Debt Rehabilitation and Crime
Public Meeting - Birch Acres Ext 3	17-Nov-24	1	0	117	Y	Project to Build Schools in Ward 13
Public Meeting - Sophia Residence	17-Nov-24	1	0	64	Y	Project to Build a Hardware
Public Meeting	01-Dec-24	1	0	26	Y	Report: Department of Education
Public Meeting	05-Dec-24	1	0	53	Y	Introduction of the Project
Public Meeting	06-Dec-24	1	0	43	Y	Introduction of the Project

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/ No)	Dates and manner of feedback given to community
Public Meeting	15-Mar-25	1	0	104	Y	Service Delivery; Hardware and Mobile Clinic
Public Meeting	01 - May-25	1	0	34	Y	Installation of Security Gates; Installation of Security Cameras
Public Meeting	10-May-25	1	0	80	Y	Debt Rehabilitation and Deemed Indigent Waiver
Public Meeting	18-May-25	1	0	42	Y	Unfinished School and Service Delivery
Ward 14 Public Meeting	06-Aug-24	1	0	160	Y	Service Delivery Reports
Public Meeting	10-Nov-24	1	0	157	Y	Indigent Policy Presentation; Crime Fighters Presentation; Siyakhokha Presentation and Service Delivery Report
Public Meeting	23-Nov-24	1	0	104	Y	Debt Rehabilitation and Crime Prevention.
Public Meeting	18-Mar-25	1	0	20	Y	Service Delivery Report and Councillor's Report
Public Meeting	25-Mar-25	1	0	60	Y	Formalization of Nxiweni and 460 Portion
Ward 15 - Power Outage	03-Aug-24	1	0	10	Yes	Presented in the next public meeting
Birchleigh Clinic - Open day & Handwash	02-Sep-24	1	0	64	Yes	Meeting was successful
Security issue at Nicolene Tuine/ Lenitas Retirement Village	22-Oct-24	1	0	33	Yes	Public meeting was successful
Feedback on community service delivery issues	22-Feb-25	2	0	41	Yes	Public meeting was successful

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Property Valuation	08-Mar-25	2	0	24	Yes	Public meeting was successful
GMPRA (House meeting - Valuations)	13-Mar-25	1	0	3	Yes	Public meeting was successful
Ebbe Street Feedback on Service Delivery issues	13-Mar-25	1	0	34	Yes	Public meeting was successful
Property Valuation Clarification	07-May-25	1	0	31	Yes	Public meeting was successful
Ward 16 - Public Meeting Service Delivery Feedback	20-Jul-24	1	0	14	Yes	In the Public Meetings
Public Meeting Service Delivery Feedback	14-Sep-24	1	0	18	Yes	In the Public Meetings
Ward 16 Public Meeting Service Delivery Feedback	7-Dec-24	1	0	5	Yes	In the Public Meetings
Ward 16 Public Meeting Service Delivery Feedback	11-Jan-25	1	0	54	Yes	In the Public Meetings
Ward 16 Public Meeting Service Delivery Feedback	8-Feb-25	1	0	19	Yes	In the Public Meetings
Ward 16 Public Meeting Service Delivery Feedback / Crime in The Ward	31-May-25	1	0	18	Yes	In the Public Meetings
Ward 17 - Rand Water SED	18-Jun-24	1	1	102	Yes	Presented in the next public meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Feedback on community service delivery issues	14-Sept-24	1	0	48	Yes	Presented in the next public meeting
Feedback on community service delivery issues	16-Sept-24	1	0	6	Yes	Presented in the next public meeting
Feedback on community service delivery issues	21-Sept-24	1	0	18	Yes	Presented in the next public meeting
Security Streetlights issues	08-Nov-24	1	0	51	Yes	Public meeting was successful
BRT issues	11-Nov-24	1	0	3	Yes	Public meeting was successful
Feedback on community service delivery issues	17-May-25	1	0	36	Yes	Public meeting was successful
BRT issues	17-May-25	1	0	141	Yes	Public meeting was successful
Ward 18 - Homeless, Recyclers, Bylaw Enforcement, Overcrowding (<i>Combined meeting with Ward 19</i>)	25-Sept-24	2	0	156	Yes	Presented in the next public meeting
De Klerk Hoff Taxi issue and other matters	12-Dec-24	1	0	11	Yes	Presented in the next public meeting
Illegal land use and buildings	15-Jan-25	1	0	7	Yes	Public meeting was successful
Horwood's Farm Report back to community	29-Mar-25	2	0	10	Yes	Public meeting was successful
Community Service Delivery issues	07-May-25	2	0		Yes	Public meeting was successful
Ward 19 - Homeless, Recyclers, Bylaw Enforcement,	25-Sept-24	2	0	156	Yes	Presented in the next public meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Overcrowding (Combined meeting with Ward 18)						
Horwood's Farm Report back to community	29-Mar-25	2	0	10	Yes	Public meeting was successful
Community Service Delivery issues	07-May-25	2	0		Yes	Public meeting was successful
Ward 20 - Service delivery issue Morningside Hill	20-Aug-24	1	1	39	Yes	Meeting was successful
Announcement of projects in the ward	02-Oct-24	1	1	39	Yes	Meeting was successful
Service Delivery	06-Feb-35	1	1	22	Yes	Meeting was successful
Projects in the Ward	06-Mar-25	1	0	49	Yes	Meeting was successful
Departmental Feedback on Service Delivery	23-Apr-25	1	0	106	Yes	Meeting was successful
Ward 21 - Service Delivery issues	18-Aug-24	1	1	48	Yes	Meeting was successful
Ward 22 - Service Delivery Meeting	18-Jul-24	1	1	14	Yes	08 November 2024 - feedback was positive
Service Delivery Meeting	08-Nov-24	1	1	24	Yes	25 Mar 2025 - feedback was positive
Service Delivery Meeting	25-Mar-25	1	1	30	Yes	12 June 2025 - feedback was positive
Service Delivery Meeting	12-Jun-25	1	1	19	Yes	feedback was positive No date given
Ward 23 - Public Meeting - Service Delivery Issues, Project information &	22 Nov & 11 Dec 24, 13 March 2025	1	1	22, 28 & 17	Yes	None

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Evaluation process						
Ward 24 -	(No public Meeting held during the period)					
Ward 25 -	(No public Meeting held during the period)					
Ward 26 - Public Meeting: (Service Delivery meeting)	18 August 2024 (Church Evangelical Assembly in SA)	1	0	24	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	22 August 2024: (Councilors Office: Barcelona)	1	0	21	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	24 August 2024: (Mokgoba Ground)	1	0	174	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	6 October 2024: (Mgababa Ground)	1	0	91	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	10 October 2024: (Mgababa Ground)	1	0	75	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Consultative meeting)	15 November 2024: (Church Evangelical Assembly in SA)	1	0	39	Yes	Presentation delivered on how to apply for sites and on processes and procedures.
Public Meeting: (Service Delivery meeting)	16 November 2024: (Umgababab Ground at 09h00)	1	0	103	Yes	Proclamation of Barcelona into a township - No response yet from the Human

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
						Settlement department.
Public Meeting: (Service Delivery meeting)	16 November 2024: (Mokgoba Ext 37 at 11h00)	1	0	98	Yes	Report back on all issues raised presented by the Ward Councillor.
Public Meeting: (Service Delivery meeting)	16 November 2024: (at Emaqidmu Ground at 15h00)	1	0	68	Yes	Electrification of Informal Settlements in Ward 26 in process.
Public Meeting: (Service Delivery meeting)	14 February 2025: (at W.J. Mpengesi Primary School)	1	0	8 School Management Officials	Ongoing	Consultative meeting on issues relating to Education/Education Sector.
Consultative Meeting	18 February 2025: (at BTA Offices)	1	0	5 BTA Officials	Ongoing	Stakeholders meeting on transport issues.
Public Meeting: (Service Delivery meeting)	20 February 2025: (at Little Rose VD)	1	0	86	Yes	Proclamation of Barcelona to be a township - CLO appointed but not yet introduced to the Ward Councillor.
Public Meeting: (Service Delivery meeting)	22 February 2025: (at Water Tower)	1	0	28	Yes	Feedback report on service delivery issues presented by the Councillor at the meeting.
Public Meeting: (Consultative meeting)	4 March 2025: (Councillors Boardroom : Etwatwa CCC)	1	0	3 GPG Officials, 4 COE Officials, 1 SANCO member, 22 BTA Officials, 2 SGB members.	Yes	Education Sector consultative meeting.
Public Meeting: Education Sector Meeting	16 April 2025: (Umnyeza	1	0	133 (Stakeholders and Parents)	Yes	Stakeholders meeting on school transport and

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
	ne Primary School at 10h00)					relocation of Mnyezane Primary School.
Public Meeting: (Parents meeting)	16 April 2025: (Umyezane Primary School at 17h00)	1	0	313 Parents	Yes	Feedback meeting on school transport.
Public Meeting: (Service Delivery meeting)	10 May 2025: (Mokgoba VD)	1	0	74	Yes	Feedback report on service delivery issues presented by the Councillor at the meeting.
Public Meeting: (Service Delivery meeting)	24 May 2025: (Barcelona Park at 09h00)	1	0	139	Ongoing	Feedback report on service delivery issues presented by the Councillor at the meeting.
Public Meeting: (Service Delivery meeting)	24 May 2025: (Little Rose at 11h00)	1	0	180	Yes	Feedback report on service delivery issues presented by the Councillor at the meeting.
Public Meeting: (Service Delivery meeting)	7 June 2025: (Powerline at 09h00)	1	0	102	Yes	Feedback report on service delivery issues presented by the Councillor at the meeting.
Public Meeting: (Service Delivery meeting)	7 June 2025: (Esibayeni at 11h00)	1	0	29	Yes	Feedback report on service delivery issues presented by the Councillor at the meeting.
Ward 27 - Public Meeting - Service Delivery Issues & Project Info, Evaluation Roll process	06 July 24, & 24 Nov 24 - 13 March 25 & 22 May 25	1	0	23 & 37 88 & 17	Yes	None
Ward 28 Public Meetings- Residents, Councillors and MPLs Meeting regarding issues at Wordsworth	09-Aug-24	1	0	10	No	Feedback on intervention solutions for the issues at the school.

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
High School-Wordsworth Road						
Human Settlements meeting with Farrarmere Gardens residents- Benoni CCC, Exco Room	26-Aug-24	1	10	17	No	Feedback needs to be given when the residents will have the title deeds.
Scouts land lease Meeting- Scouts' 9th Hall	05-Sep-24	1	0	12	Yes	Feedback on the approval of the lease
Lake west Annual General Meeting- Lake Golf Club	15-Oct-24	1	0	52	Yes	Feedback on lake west residential issues.
School safety talk and awareness campaign Meeting- Wordsworth High School Boardroom	24-Nov-24	2	2	23	No	Feedback on school safety issues.
Wordsworth High School Feedback Meeting- 2 Reaper Street, Farrarmere	30-Nov-24	1	0	7	Yes	Feedback provided on Wordsworth issue
Human Settlement Meeting- Lake Golf Club.	04-Dec-24	6	1	26	No	Feedback on human settlements issues in Benoni
Benoni CPF Sector 2 Meeting - Belvedere School	20-Jan-25	1	1	20	No	Feedback on environmental issues at homestead dam
Valuations Meeting- Benoni Northerns	13-Mar-25	1	0	20	Yes	Feedback on the property valuations.
Farrarmere Gardens Title Deeds Meeting-	14-Mar-25	1	0	52	No	Feedback on the title issues.

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Farrarmere Hall						
Three Spheres of Government Meeting- Benoni Northern	14-Apr-25	1	0	11	yes	N/A
Ward 29 - Public Meeting - Service delivery & Crime, Flats service delivery issues	21 Nov 24 & 19 March 25	1	0	31 & 128	Yes	None
Ward 30 - Public Meeting - Service Delivery	18-Sep-24	1	0	150	Yes	18 Sept 2024 - Informative Meeting on Credit Control
Ward 30 - Public Meeting - Service Delivery	25-Sep-24	1	1	151	Yes	25 Sept 2024 - Consultation on Projects: Filling Station and Van Dyk
Ward 30 - Public Meeting - Service Delivery	07-Nov-24	1	0	56	Yes	07 Nov 2024 - Report back on projects
Ward 30 - Aged Stakeholders Engagement	05-Dec-24	1	0	39	Yes	05 Dec 2024 Engagement meeting
Ward 30 Report back Meeting	05-Dec-24	1		147	Yes	05 Dec 2024 Reported on Service Delivery Issues and Projects
Public Meeting - Service Delivery Meeting	26-Feb-25	1	1	107	Yes	26 Feb 2025 - Updates on the Van Dyk Project
Ward 31 - Public meeting at Tambo Ville, addressing service delivery issues/electricity	01-Sep-24	1	none	47	Yes	01-Sep-24, Verbally
Ward 31 - Public Meeting	22-Nov-24	1	none	22	Yes	22-Nov-24, Verbally

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
at Vandyk Park, service delivery issues, CLO introduction, Electricity, Water						
Ward 31 - Public Meeting at Tambo Ville, CLO introduction, Electricity and Sewer blockage	29-Nov-24	1	none	56	Yes	29-Nov-24, Verbally
Ward 31 - Public Meeting at Dal Park, Service delivery issues, Boom gate	30-Nov-24	1	none	20	Yes	30-Nov-24, Verbally
Ward 31 - Public Meeting at Vandyk Park, streetlights, water meters, closing of the dam	30-Nov-24	1	none	22	Yes	30-Nov-24, Verbally
Ward 31 - Public Meeting at Vandyk Park, service delivery issues	29-Jan-25	1	none	19	Yes	29-Jan-25, Verbally
Ward 31 - Public Meeting at Vandyk Park, service delivery issues	27-Feb-25	1	none	22	Yes	27-Feb-25, Verbally
Ward 32 - Service Delivery Meeting	20-Sep-24	1	1	56	Yes	16 Oct 2024 - Feedback was positive
Service Delivery Meeting	16-Oct-24	1	1	82	Yes	20 Mar 2025- Feedback was positive
Service Delivery Meeting	20-Mar-25	1	1	59	Yes	Feedback was positive

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery Meeting	22-May-25	1	1	50	Yes	Feedback was positive
Service Delivery Meeting	04-Jun-25	1	1	82	Yes	Feedback was positive
Ward 33 - No Meetings	None	0	0	0	No	None
Ward 34 - Service Delivery Meeting	27-Aug-24	1	1	9	Yes	Feedback was positive
Service Delivery Meeting	08-Sep-24	1	1	10	Yes	Feedback was positive
Service Delivery Meeting	27-Nov-24	1	1	21	Yes	Feedback was positive
Service Delivery Meeting	26-Mar-25	1	1	9	Yes	Feedback was positive
Service Delivery Meeting	02-Apr-25	1	1	7	Yes	Feedback was positive
Service Delivery Meeting	28-May-25	1	1	29	Yes	Feedback was positive
Ward 35 - Feedback on projects in the wards	21-Jul-24	1	1	191	Yes	Meeting was successful
Projects awareness	18-Sep-24	1	1	31	Yes	Meeting was successful
Feedback on energy issues	12-Sep-24	1	0	81	Yes	Meeting was successful
Projects awareness	18-Sep-24	1	1	31	Yes	Meeting was successful
Small Business Awareness	25-Sep-24	1	0	29	Yes	Meeting was successful
Service delivery issues	02-Oct-24	1	0	274	Yes	Meeting was successful
Electricity feedback	01-Nov-24	1	0	40	Yes	Meeting was successful
Service delivery issues	01-Dec-25	1	0	31	Yes	Meeting was successful
Project Feedback	09-Feb-25	1	0	94	Yes	Meeting was successful
Streetlight feedback	01-Mar-25	1	0	33	Yes	Meeting was successful

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service delivery issues	02-Mar-25	1	0	112	Yes	Meeting was successful
Job creation	04-Mar-25	1	0	156	Yes	Meeting was successful
Transformer feedback	29-Mar-25	1	0	142	Yes	Meeting was successful
Projects awareness	18-May-25	1	0	14	Yes	Meeting was successful
Electrification	24-May-25	1	0	43	Yes	Meeting was successful
Burnt Power Station and Wad Committee Bi-Election	25-May-25	1	1	201	Yes	Meeting was successful
Feedback on substation	07-Jun-25	1	0	31	Yes	Meeting was successful
Feedback on substation	08-Jun-25	1	0	124	Yes	Meeting was successful
Feedback on Firefighters, Ambulance Management	11-Jun-25	1	0	58	Yes	Meeting was successful
Service Delivery issues	27-Jun-25	1	0	138	Yes	Meeting was successful
Service Delivery issues	28-Jun-25	1	0	98	Yes	Meeting was successful
Ward 36 - Public Meeting Introduction of Rand Water Project	3-Aug-24	1	1	42	Yes	In the Public Meetings and via Social Media groups
Public Meeting Fibre Introduction	3-Aug-24	1	1	40	Yes	In the Public Meetings
Public Meeting Road Closure and Safety	12-Oct-24	2	1	39	Yes	In the Public Meetings
Public Meeting Public Safety Awareness	16-Nov-24	1	0	11	Yes	In the Public Meetings
Public Meeting Public Safety Awareness	1-Mar-25	1	0	21	Yes	In the Public Meetings
Public Meeting Public Safety Awareness	7-Jun-25	1	0	24	Yes	In the Public Meetings
Ward 37 - Power outage	03-Oct-24	4	5	126	Yes	Feedback provided during

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
affecting the following areas: Wadeville, Stone Arch, Castle view, Dinwiddie, Albemarle, Union Norton small farms, Dewitt Rus.						ward committee meeting held in November 2025
Ward 38 Public meeting - Potholes along Appel Grein-, Lotus-, and Peter Street, Brackenhurst	28-Jan-25	1	1	18	Yes	Feedback provided during ward committee meeting held in February 2025
Ward 39 - Public Meeting Mayor Address regarding Water & Energy	10-Sep-24	1	21	324	Yes	In the Public Meetings
Public Meeting: Mayor Address	3-Oct-24	2	26	120	Yes	In the Public Meetings
Public Meeting: Mayor Address	25-Mar-25	2	3	49	Yes	In the Public Meetings
Public Meeting Service Delivery Feedback	19-Jun-25	1	1	71	Yes	In the Public Meetings
Ward 40 Public meeting- Construction of EMPD Precinct in Leondale	17-Nov-24	1	1	140	Yes	Placed on IDP
Ward 41 Public Meeting - Construction of a new taxi rank at Litchi Street, Rondebult	01-Feb-25	1	1	200	Yes	Placed on IDP.
Ward 42 - Electrification	15-Sep-24	1	1	104	Yes	Meeting was successful
Service Delivery Issues	14-Nov-24	1	1	177	Yes	Meeting was successful
High Mast installation awareness	16-Nov-24	1	0	177	Yes	Meeting was successful

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Re-blocking	24-Nov-24	1	0	85	Yes	Meeting was successful
Electrification and Water Shed	10-Feb-25	1	1	309	Yes	Meeting was successful
Installation of Mass Lighting awareness & Crime in the ward	18-May-25	1	1	58	Yes	Meeting was successful
Ward 43 - Service Delivery Meeting	06-Sep-24	1	1	12	Yes	Feedback was positive
Service Delivery Meeting	21-Nov-24	1	1	6	Yes	Feedback was positive
Service Delivery Meeting	26-Mar-25	1	1	16	Yes	Feedback was positive
Service Delivery Meeting	09-Apr-25	1	1	43	Yes	Feedback was positive
Ward 44 Public Meeting -	09-May-25	1	1	87	Yes	Meter leakage at 1593 Lawu Road, Ext 1, Vosloorus
Ward 44 Public Meeting - Sink hole at Mkhwezane-Phineas Xulu Ext 1	11-Aug-24	1	1	51	Yes	Feedback provided during ward committee meeting held on 2 December 2024
Ward 44 Public meeting - Upgrading of Moloto Park at Sotho Section.	09-May-25	1	1	87	Yes	Placed on IDP
Ward 45 Public meeting. Enlargement of Barry Marais Road and Fixing of potholes at Dawn Park Robots (Barry Marais Rd)	30-Oct-24	1	1	48	Yes	Feedback provided at a ward committee meeting took place on 2 December 2024
Ward 46 Public meeting -	17-Sep-24	1	1	58	Yes	Feedback provided during

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Continuous Sewer Blockage at Mbatha and Zekwa Street, Ext 2, Vosloorus						ward committee took place on the 27 November 2024
Ward 47 Public meeting: Re-surfacing of Brickfield Road next to ERWAT	25-Aug-24	1	1	190	Yes	Feedback provided at a public meeting held 18 May 2025
Ward 48 Public meeting - Construction and renovation of Mofokeng pump station.	14-May-25	1	1	180	yes	Feedback provided at a ward committee meeting held 30-May-2025
Ward 48 Public meeting- Reported the matter of land proclamation at Moleleki Ext 4, and electrification installation.	19-Jan-25	1	1	150	no	Feedback provided at a public meeting held 04-March 2025
Ward 49 Public meeting - Reported the issue of original title deeds which were collected and never returned by Human settlement which affected few houses at Tsholo Section	16-Mar-25	1	1	80	No	Feedback provided at a ward committee level on 28-May 2025
Ward 50 Public meeting - Construction of stormwater system at Mabizela Street, Katlehong	29-Oct-24	1	1	50	No	Placed on IDP

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 51 Public meeting- High Mast Lights at Katlehong Train Station	03-Apr-25			208	No	Matter placed on IDP
Ward 52 Public meeting- Sinkhole at Molala Street was since barricaded and abundant by the contractor due to non-payment by Municipality.	09-Mar-25	1	1	87	Yes	Feedback provided during ward committee meeting in April 2025
Ward 53 Public meeting- Constant water shortage in Phola Park	15-Feb-25	1	1	186	No	The Alrode pipeline has been having a series of leaks because of old infrastructure. A full report with clear plans has been requested. Feedback provided during public meeting held on 15 March 2025.
Ward 54 Public meeting- Constant burglary at Phenduka Clinic.	25-Nov-24	1	1	79	Yes	Feedback provided during ward committee meeting in January 2025.
Ward 55 Public meeting - Discontinuation of electricity supply which affected mostly Goba household residents by Eskom.	20-Aug-24	1	1	230	yes	Feedback provided at next public meeting held 13 October 2024
Ward 56 Public meeting- Construction of licensing hub	28-May-25	1	1	189	Yes	Feedback provided during ward committee

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
project at Radebe Section that was stopped.						meeting in June 2025.
Ward 57 Public meeting- ECD was built in 2018, and it is still not functional since it was built.	23-Oct-24	1	1	108	No	It will be escalated to the relevant department.in 5 November 2024
Ward 58 Public meeting- Reported the issue of shortage of water supply at Promise -Land and other parts in ward 58	23-Mar-25	1	1	280	no	Feedback provided at next public meeting held 13-May-2025
Ward 58 Public meeting- Reported the issue of shortage of water supply at Promise -Land and other parts in ward 58	04-Mar-25	1	1	181		Feedback
Ward 59 Public meeting - Recuring sewer blockage and spillage at open space opposite house number 541 Ramokonopi West.	12-Oct-24	1	1	370	Yes	Feedback provided during Ward Committee meeting on
Ward 60 Public meeting - Illegal dumping at the entrance of Keditsevana Cultural Village	21-Aug-24	1	1	162	Yes	Feedback provided during Ward Committee Meeting held in 18 September 2025
Ward 61 Public meeting: School	07-Feb-25	2	6	530	No	Feedback provided at a public meeting on 23 June 2025.

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
development project						
Ward 61 Public meeting- Electrification of Palm Ridge Ext 9, phase 5 & 6 Informal Settlement	09-Feb-25	1	1	230	On progress	Feedback provided during Ward Committee Meeting held on 4 June 2025.
Ward 62 Public meeting- Electrification of Zama-Zama Informal Settlement	31-Aug-24	1	1	65	Some are being attended.	Feedback provided during Ward Committee Meeting held on 10 June 2025.
Ward 63 Public meeting - High mast lights not lighting at some part of the Ward.						
Ward 64 Public meeting - Rubble removal at Peter Mokaba Informal Settlement, Ext 28, Vosloorus	10-Nov-25	1	1	126	Yes	Councillor gave feedback during Ward Committee Meeting held on 4 December 2024
Ward 64 Public meeting - Water Leakage at 203 Quinton Street, Ext 14, Vosloorus	09-Feb-25	1	1	86	Yes	Feedback provided in the ward committee meeting held on the 06 Mar-2025
Ward 65	(No public Meeting held during the period)					
Ward 66	(No public Meeting held during the period)					
Ward 67 - Public Meeting: (Service Delivery meeting)	17 August 2024: (B. B. Myataza Secondary School)	1	0	108	Ongoing	Feedback report on service delivery issues presented by the Councillor at the meeting.

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 68 - Public Meeting: (Service Delivery meeting)	30 November 2024: Gabon Ground at 14h00)	1	0	110	Ongoing	Feedback report on service delivery issues presented by the Councilor at the meeting.
Ward 69	(No public Meeting held during the period)					
Ward 70 - Public Meeting: (Service Delivery meeting)	2 October 2024: (Zulu Congregation Church at 17h00)	1	0	106	Yes	Service delivery issues such as illegal dumping, leaking pipes, streetlights, crime, open sewer pipes. poor service at the clinic were raised at the meeting. Councilor responded to all issues of concern raised at the meeting.
Ward 71 - Public Meeting: (Service Delivery meeting)	23 October 2024: (Daveyton CCC)	1	0	13	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	26 November 2024: Lindelani Hall	1	0	245	Yes	Feedback on grading of Lindelani Main Road and other service delivery issues presented by the Councilor.
Public Meeting: (Service Delivery meeting)	25 May 2025: Lindelani	1	0	323	Yes	Feedback on public participation process on the new ward demarcations and other service delivery matters presented by the Councilor.
Public Meeting: (Service Delivery meeting)	30 May 2025: Lindelani	1	0	228	Yes	Report back on service delivery issues presented by the Councilor.

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting: (Service Delivery meeting)	7 June 2025: Lindelani	1	0	141	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	8 June 2025: Daveyton Alliance	1	0	71	Yes	School visits conducted DoE
Public Meeting: (Service Delivery meeting)	22 June 2025: (Timken Youth Centre).	1	0	187	Ongoing	Illegal dumping next to Sizolwethu School and other areas in the ward a challenge and must be addressed.
Ward 72 - Public Meetings- Skoonplaas Meeting- Springs Exco Room	2024/11/04	1	1	11	No	Feedback on Skoonplaas issues reported
Springs CPF Meeting - Rowhill	2025/03/15	1	0	12	Yes	Feedback on community safety issues.
Skoonplaas Meeting- Springs Exco Room	14-Apr-25	1	1	8	No	Complaints about the flooding issues in Skoonplaas Informal Settlements.
Rowhill CPF Meeting- Rowhill	21-Jun-25	1	0	11	Yes	Feedback on community safety issues.
Ward 73 - Informative Community Meeting - 2024/25 Budget	06-Jul-24	1	0	244	Yes	06 Jul 2024 - Public engagement
Ward 73 - Informative Community Meeting - 2024/25 Budget	11-Jul-24	1	1	31	Yes	11 Jul 2024 - Public engagement
Ward 73 - Report back Meeting -	18-Aug-24	1	1	245	Yes	18 Aug 2024 - Community Meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Msholozzi Electrification and Re-blocking						
Ward 73 - Report back Meeting - Msholozzi Electrification	04-Sep-24	1	0	55	Yes	04 Sept 2024 - Community Meeting
Ward 73 - Informative Community Meeting - Cable theft	29-Sep	1	1	218	Yes	29 Sept 2024 - Community Meeting
Ward 73 - Informative Meeting - Msholozzi Electrification	26-Oct-04	1	0	278	Yes	26 Oct 2024 - Community Meeting
Ward 73 - Report back Meeting - Msholozzi Electrification	05-Dec-24	1	0	155	Yes	05 Dec 2024 - Update Community Meeting
Ward 73 - Informative Meeting - Spaza Shops Owners and Landlords	06-Dec-04	1	0	54	Yes	06 Dec 2024 - Educated on the new policy
Ward 73 - Informative Meeting - Spaza Shops Owners and Landlords	08-Dec-24	1	1	65	Yes	08 Dec 2024 - Educated on the new policy
Ward 73 - Report back Meeting - Msholozzi Electrification	07-Jan-25	1	0	240	Yes	07 Jan 2025 - Update Community Meeting
Ward 73 - Consultative Meeting - Back to School Programme	08-Jan-25	1	1	21	Yes	08 Jan 2025 - Outlined the programme
Ward 73 - Consultative	27-Jan-25	1	0	63	Yes	27 Jan 2024 - Consultation Meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Meeting - Aged Stakeholders						
Ward 73 - Consultative Meeting - Aged Stakeholders	27-Jan-25	1	0	30	Yes	27 Jan 2024 - Consultation Meeting
Ward 73 - Educational Meeting - Bullying and gangsterism in Schools	23-Feb-25	1	0	192	Yes	23 Feb 2025 - Parents Meeting
Ward 73 - Report back Meeting - Msholoji Electrification and Land Invasion	02-Mar-25	1	1	273	Yes	02 Mar 2025 - Update Community Meeting
Ward 73 - Informative Meeting - Issuing of Title Deeds	09-May-25	1	0	62	Yes	09 May 2025 - Consultation Meeting
Ward 73 - Informative Meeting - House Evaluation and Title Deeds	24-May-25	1	0	280	Yes	24 May 2025 - Consultation Meeting
Ward 73 - Report back Meeting - Msholoji Electrification and Land Invasion	08-Jun-25	1	1	411	Yes	08 Jun 2025 - Consultation Meeting
Ward 74 , Area, Stakeholders and Public Meeting - Service delivery Issues, Project Information, Outreach programs	19, 21, 2, & 25 Aug 24, 05 & 09 Sept 24, 02 & 24 Oct 24, 21, 224 & 27 27 Nov4, 06 Dec 24. 10 Jan 25, 06, 09, 12,	1	3	155, 89, 148, 25, 16 & 10, 1108 & 44, 44, 1121, & 112112, 23 8, 7, 46, 115, 12, & 69, 93, 12 & 98, 59, 120, 32, & 23	Yes	None

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
	13, & 21 Feb 25, 12 March 25, 15 & 23 May 25, 12, 17, & 20 x 2 June 25					
Ward 75 Public Meetings- Service Delivery Meeting- Welgedacht Primary School	17-Aug-25	1	0	175	No	Feedback on service delivery issues.
Springs Sector 4 and 6 CPF Meeting- Malan Nel Service Centre	24-Aug-25	1	0	38	No	Feedback on community safety issues.
Molendam Caretaker Elections Meeting - Molendam Retirement Village	07-Oct-24	1	0	41	Yes	N/A
Residents Forum Meeting, Springs CCC, Office G1	24-Mar-25	1	0	5	Yes	Feedback on service delivery issues.
Epilepsy Foundation Meeting- Epilepsy Foundation	24-Mar-25	1	0	5	No	Feedback on assistance of donation/funding for the foundation.
Ward Committee and Public Meeting (WCM Open to public)	15-Apr-25	1	1	37	No	Feedback requested on slovo park issues.
Ward 76 Public Meetings- Energy Department Security (theft	01-Oct-24	1	10	18	No	Feedback on security on the theft and vandalism of

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
and vandalism) Meeting- Springs Energy Hall						energy infrastructure.
EGCCI Chamber members and HOD (water and sanitation) Meeting- EGCCI Chamber Office.	09-Oct-24	2	3	16	Yes	Feedback on water and sanitation delivery issues.
Selcourt Residents Association AGM Meeting-Selcourt	09-Oct-24	1	0	57	Yes	N/A
Social Housing Regulating Authority and Sondela Community Leaders-POPS	16-Nov-24	1	0	14	No	Feedback on Sondela Housing Issue.
EGCCI Annual General Meeting	13-Mar-25	2	0	81	Yes	N/A
Ward 76 - Residential committee meeting	04-Mar-25	1	0	10	No	Feedback on monthly service delivery issues
EGCCI Executive Committee Meeting-EGCCI Chambers	16-Apr-25	2	0	16	No	Feedback on industry issues.
MOU Steering Committee Meeting-EGCCI Boardroom	14-May-25	1	4	11	Yes	Feedback on steering committee issues
EGCCI Executive Committee Meeting-EGCCI Chambers	21-May-25	2	0	6	Yes	Feedback on industry issues

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
MOU Steering Committee Meeting- EGCCI Boardroom	04-Jun-25	1	2	7	Yes	Feedback on steering committee issues
Ward 76 - CPF Meeting- Daggafontein War Room	09-Jun-25	1	0	12	Yes	Feedback on Community safety issues
EGCCI Executive Committee Meeting- EGCCI Chambers	18-Jun-25	2	0	6	Yes	Feedback on industry issues.
Ward 77 - Public Meeting- Service Delivery	20-Sep-24	1	0	102	Y	The Cllr addressed the matter of electricity cuts and rates payers
Public Meeting- Service Delivery	23-Sep-24	1	0	76	Y	The Community raised their concern of tarring of roads and sport ground
Public Meeting- Service Delivery	04-Nov-24	1	0	97	Y	The Cllr addressed the matter of water shortage and illegal dumping
Public Meeting- Service Delivery	21-Nov-24	1	0	111	Y	The department of health was invited
Public Meeting- Service Delivery	22-Nov-24	1	0	202	Y	Human Settlement addressed the mega projects
Public Meeting- Service Delivery	27-Nov-24	1	0	57	Y	Removing of illegal dumping on the hot spot identified by the ward committee members
Public Meeting- Service Delivery	07-Feb-25	1	0	112	Y	Crime escalating visibility required
Public Meeting- Service Delivery	11-Feb-25	1	0	57	Y	Feedback was given the following Ward Public Meeting (crime, rates, electricity)

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	30-Apr-25	1	0	24	Y	Request tarred roads
Public Meeting	12-May-25	1	0	46	Y	High-Rate Crime
Public Meeting	14-May-25	1	0	55	Y	Follow up meeting on High-Rate Crime
Public Meeting-Service Delivery	04-Jun-25	1	0	132	y	Mass indigent registration and housing issues
Ward 78 - Public Meeting-Service Delivery Issues	21-Aug-24	1	0	77	y	CLlr informed the community about new developments in the areas
Public Meeting-Service Delivery Issues	28-Aug-24	1	0	37	Y	The meeting was about issues concerning, electricity, illegal dumping
Public Meeting-Service Delivery Issues	19-Sep-24	1	0	64	Y	Service Delivery issues and water shortages
Public Meeting-Service Delivery Issues	03-Dec-24	1	0	70	Y	High crime in the ward and needs urgent patrolling
Public Meeting-Service Delivery Issues	15-May-25	1	0	36	Y	High-Rate Crime
Public Meeting	20-May-25	1	0	20	Y	Electricity and Water shortages
Ward 79 - Public Meeting - Servicer Delivery Issues	14-Jul-24	1	0	71	Y	Ward committee requested the community to established sub committees to navigate and patrolled the area
Public Meeting-Service Delivery Issues	17-Jul-24	1	0	29	Y	Report back on housing issues
Public Meeting-Service Delivery Issues	24-Jul-24	1	0	86	Y	Illegal dumping and indigent registration
Public Meeting-Service Delivery Issues	06-Aug-24	1	0	171	Y	Service Delivery issues and water shortages and mass registration
Public Meeting-Service Delivery Issues	27-Aug-24	1	0	46	Y	Mushrooming of shacks in areas

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting-Khangezile P School	30-Aug-24	1	0	46	y	Unread water meters and electricity meters
Public Meeting-Khangezile P School	08-Sep-24	1	0	43	Y	Feedback on housing and rates issues
Public Meeting-ePosini	11-Sep-24	1	0	112	Y	Public was convened and the project ongoing
Public Meeting	06-Jan-25	1	0	57	Y	Human settlement addressed the mega projects
Public Meeting-Ext8 Ground	12-Jan-25	1	0	29	Y	The meeting was about issues concerning, electricity, illegal dumping
Public Meeting	14-Jan-25	1	0	57	Y	High crime in the ward and needs urgent patrolling
Public Meeting	02-Feb-25	1	0	72	Y	Service Delivery issues and water shortages and mass registration
Public Meeting Ext 7 ePosini	04-Feb-25	1	0	91	Y	Feedback on housing and rates issues
Public Meeting	07-Feb-25	1	0	48	Y	The meeting was about issues concerning, electricity, illegal dumping
Public Meeting	10-Feb-25	1	0	63	Y	Mushrooming of shacks at Langaville Ext 8
Public Meeting	11-Feb-25	1	0	40	Y	Service Delivery Issues - Mass Registration
Public Meeting	14-Feb-25	1	0	83	Y	Report back on housing issues
Public Meeting	05-Mar-25	1	0	152	Y	Feedback on unread water meters
Public Meeting	12-Mar-25	1	0	20	Y	Illegal dumping and indigent registration
Public Meeting	15-Mar-25	1	0	32		The meeting was about issues concerning,

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
						electricity, illegal dumping
Public Meeting	20-Mar-25	1	0	81	Y	Feedback on how the illegal dumping and service delivery
Public Meeting-Ext8 Emawageni	02-Apr-25	1	0	41	Y	Ward 79 Area meeting
Public Meeting Robben Island	07-Apr-25	1	0	26	Y	Feedback on how illegal dumping will be eradicated in the area
Public Meeting Ext 8 Ground	15-Apr-25	1	0	81	Y	Ward committee requested the community to established sub committees to navigate and patrolled the area
Public Meeting-Ext 7 Post Office	17-May-25	1	0	106	Y	Ward 79 Area meeting
Public Meeting Ext 7 Sports Ground	18-May-25	1	0	56	Y	Feedback on high crime rate in the area
Public Meeting-Ntokozweni School	25-May-25	1	0	81	Y	Feedback on service delivery issues in the ward
Public Meeting-Ntokozweni School	30-May-25	1	0	80	Y	The community was informed about service delivery
Public Meeting Ext 8 Mdluli Ground	02-Jun-25	1	0	88	Y	Feedback on electricity issues in the ward.
Public Meeting-Ext 8 Ndabani Street	09-Jun-25	1	0	98	Y	Feedback on service delivery issues in the ward
Public Meeting-Ext 8 Mageleng Street	12-Jun-25	1	0	81	Y	Ward 79 Area meeting
Public Meeting-Maweleng Street	13-Jun-25	1	0	45	Y	Ward 79 Area meeting
Public Meeting-Langaville Ext 8 Robbin Island	18-Jun-25	1	0	93	Y	Feedback on service delivery issues in the ward

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 80 - Public Meeting-Service Delivery	27-Jul-24	1	0	133	Y	No Police Patrolling the streets, Serious drugs are available to the youth
Public Meeting-Service Delivery Issues	22-Sep-24	1	0	67	y	Faulty and unread water meters in the area
Public Meeting	28-Oct-24	1	0	75	Y	High rate of crime at Rest in peace
Public Meeting	18-Nov-24	1	0	35	Y	Unmaintained Park (Bulithando Park)
Public Meeting	23-Nov-24	1	0	54	Y	Illegal dumping and indigent registration
Public Meeting	05-Dec-24	1	0	41	Y	Concern was regarding the purpose of the meeting.
Public Meeting	17-Jan-25	1	0	45	Y	Selope Clinic is closed due high infection of staff members.
Public Meeting	04-Feb-25	1	0	36	Y	Faulty and unread water meters in the area
Public Meeting	05-Feb-25	1	0	56	Y	The community whines about long grass in fields and parks
Public Meeting-Service Delivery Issues	23-Mar-25	1	0	155	Y	Illegal dumping and shacks in the wards
Public Meeting	11-Apr-25	1	0	125	Y	High rate of crime in the area
Ward 81	(No public Meeting held during the period)					
Ward 82 Public Meeting Mkhancwa	21-Jul-24	1	0	48	Y	Feedback was given about ongoing projects in the ward
Public Meeting	26-Jul-24	1	0	90	Y	Concerns and challengers' community

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting- Reedville Taxi Rank	24-Aug-24	1	0	25	Y	illegal dumping was a concerned issue
Public Meeting- Frans Ground	25-Aug-24	1	0	60	Y	Electricity cut offs
Public Meeting- Geluksdal Old Age	09-Sep-24	1	0	51	Y	illegal dumping was a concerned issue
Public Meeting	16-Oct-24	1	0	70	Y	Infrastructure causing blockages and damaging of homes
Public Meeting	23-Oct-24	1	0	67	Y	SHRAC not in the wards or areas
Public Meeting	13-Nov-24	1	0	129	Y	Frequent outages and long timeframes to fix
Public Meeting	21-Nov-24	1	0	40	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	29-Nov-24	1	0	20	Y	Feedback on status of constructing of roads
Public Meeting	02-Dec-24	1	0	40	Y	Many crimes increased
Public Meeting	04-Dec-24	1	0	43	Y	CFP invited to assist in curbing crime
Public Meeting	23-Jan-25	1	0	59	Y	Concerns on grass cutting and illegal dumping
Public Meeting	03-Feb-25	1	0	59	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	06-Feb-25	1	0	27	Y	Feedback on status of constructing of roads
Public Meeting	06-Feb-25	1	0	52		Feedback was given about crime
Public Meeting	17-Feb-25	1	0	31	Y	Electricity cut offs
Public Meeting	26-Feb-25	1	0	29	Y	A list of cracked houses was given
Public Meeting	03-Mar-25	1	0	68	Y	Service delivery on housing, indigent

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
						and high mast lights
Public Meeting	10-Mar-25	1	0	20	Y	Discussion on service delivery issues
Public Meeting	24-Mar-25	1	0	76	Y	Indigent Department conducted a campaign to assist employment
Public Meeting- Geluksdal Old Age	22-Apr-25	1	0	40	Y	Public meeting was convened to inform community about matters in the area
Public Meeting- Geluksdal Ext	02-May-25	1	0	60	Y	The community whines about long grass in fields and parks
Public Meeting- Reedville Taxi Rank	02-May-25	1	0	84	Y	Service delivery on housing, indigent and high mast lights
Public Meeting Ext 2	20-May-25	1	0	57	Y	Service delivery on housing, indigent and high mast lights
Public Meeting- Old Police Station	28-May-25	1	0	30	Y	The community whines about long grass in fields and parks
Public Meeting MLT	11-Jun-25	1	0	20	Y	Service Delivery issues
Public Meeting- Calcot Dhlephu	18-Jun-25	1	0	48	Y	Service delivery on housing, indigent and high mast lights
Public Meeting MTL Institute	18-Jun-25	1	2	24	Y	SHRAC not in the wards or areas
Ward 83 Service Delivery	03-Jul-24	1	0	28	Y	Water and Electricity issues
Public Meeting Ext12	09-Sep-24	1	0	45	Y	Mass registration of indigent
Public Meeting	21-Jan-25	1	0	65	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	12-Feb-25	1	0	99	Y	Area meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting- Vuyani School	17-May-25	1	0	62	Y	Area meeting
Ward 84	(No public Meeting held during the period)					
Ward 85	(No public Meeting held during the period)					
Ward 86	(No public Meeting held during the period)					
Ward 87	(No public Meeting held during the period)					
Ward 88 - Stake Holders Meeting	17-Jul-24	1	1	8	Y	Stake Holders Meeting
Ward 88 - Stake Holders Meeting	12-Nov-24	1	1	6	Y	Stake Holders Meeting
Ward 88 - Stake Holders Meeting	12-Jun-25	1	1	12	Y	Stake Holders Meeting- Cleaning Initiative
Ward 88 - Stake Holders Meeting	18-Jun-25	1	1	15	Y	Stake Holders Meeting- Police Forum
Ward 88 - Stake Holders Meeting	18-Jun-25	1	1	10	Y	Stake Holders Meeting-SAPS
Ward 89 Public Meeting - Winnie Mandela Old Clinic	05-Sep-24	1	0	33	Y	Human Settlement Verification Process
Public Meeting - Madibatlou Middle School Main Gate	05-Sep-24	1	0	41	Y	Human Settlement Verification Process
Public Meeting - LNJ Sport Grounds	05-Sep-24	1	0	66	Y	Human Settlement Verification Process
Public Meeting	04-Dec-24	1	0	5	Y	Service Delivery Report Back and Crime

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	05-Dec-24	1	0	136	Y	Human Settlement Report Back
Public Meeting	07-Feb-25	1	0	108	Y	Service Delivery; Projects and Report back on reallocation
Public Meeting	13-Feb-25	1	0	56	Y	Service Delivery; Title Deed; 2 in 1 Stands; Projects
Public Meeting	15-Feb-25	1	0	74	Y	Service Delivery; Title Deed; Crime and Projects
Public Meeting	16-Feb-25	1	0	33	Y	Service Delivery and Projects
Ward 90 Public Meeting	20-Jul-24	1	0	202	Y	Electrification of re-blocked shacks and Water Supply Shortage.
Public Meeting	24-Jan-25	1	0	156	Y	Re-blocking
Public Meeting	07-Feb-25	1	0	201	Y	Re-blocking; Electrification
Public Meeting	14-Mar-25	1	0	272	Y	Crime Prevention
Ward 91 - Service Delivery Meeting - Implementation of By-laws (Crime)	06-Jul-24	1	1	50	Yes	Presented in the next public meeting
Service Delivery Meeting	15-Aug-24	1	1	77	Yes	Presented in the next public meeting
Service Delivery Meeting on by-laws	19-Oct-24	1	1	18	Yes	Presented in the next public meeting
Service Delivery Meeting	24-Oct-24	1	1	42	Yes	Presented in the next public meeting
Enclosure & Service delivery	10-Nov-24	1	1	20	Yes	Presented in the next public meeting
Enclosure & Service delivery	21-Nov-24	1	1	20	Yes	Presented in the next public meeting
Service Delivery Meeting	27-Nov-24	1	1	30	Yes	Presented in the next public meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery Meeting	06-Dec-24	1	1	50	Yes	Presented in the next public meeting
Service Delivery Meeting	27-Feb-25	1	1	58	Yes	Presented in the next public meeting
Ward 92 - Public Meeting Enclosure application process & Barbara Road situation	4-Sep-24	1	0	68	Yes	In the Public Meetings
Public Meeting Road Closure and Safety	12-Oct-24	2	1	39	Yes	In the Public Meetings
Public Meeting Road	7-Feb-25	1	1	32	Yes	In the Public Meetings
Service Delivery / IDP Submissions / Valuation Roll	15-May-25	1	1	48	Yes	In the Public Meetings
State of Elandsfontein / Energy Crises / Crime / IDP allocation	28-Jun-25	1	0	38	Yes	In the Public Meetings
Ward 93 - Electrification for re-blocking	10-Jul-24	1	0	19	Yes	Meeting was successful
Burnt Shacks	21-Jul-24	1	0	489	Yes	Meeting was successful
Crime in the ward	24-Jul-24	1	0	83	Yes	Meeting was successful
Illegal dumping	29-Jul-24	1	0	212	Yes	Meeting was successful
Electrification feedback	09-Aug-24	1	0	84	Yes	Meeting was successful
Illegal dumping	09-Aug-24	1	0	179	Yes	Meeting was successful
Crime, Illegal water connection, Indigent, Burned Shacks	22-Aug-24	1	0	16	Yes	Meeting was successful
Electrical issues	03-Sep-24	1	0	84	Yes	Meeting was successful
Illegal connection	04-Sep-24	1	0	21	Yes	Meeting was successful

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Service Delivery issues	06-Sep-24	1	1	166	Yes	Meeting was successful
Service delivery issues	07-Sep-24	1	0	167	Yes	Meeting was successful
Clarity on Leeuportjie development	03-Oct-24	1	0	113	Yes	Meeting was successful
Clarity on Leeuportjie development	14-Oct-24	1	0	121	Yes	Meeting was successful
Report back after the protest	18-Oct-24	1	0	69	Yes	Meeting was successful
Progress on Re-blocking	20-Oct-24	1	0	197	Yes	Meeting was successful
Electrical issues	03-Nov-24	1	0	23	Yes	Meeting was successful
Crime in the ward	06-Nov-24	1	0	54	Yes	Meeting was successful
Service Delivery issues	02-Dec-24	1	1	33	Yes	Meeting was successful
Service Delivery issues	30-Mar-25	1	1	162	Yes	Meeting was successful
Electrical issues	14-Apr-25	1	0	116	Yes	Meeting was successful
Crime in the ward	27-Apr-25	1	0	151	Yes	Meeting was successful
Service Delivery issues	26-May-25	1	0	229	Yes	Meeting was successful
Cleaning of Toilets, Watershed & Ward Committee Bi-Election	28-Jun-25	1	1	224	Yes	Meeting was successful
Ward 94 Public meeting - Erecting parameter wall at Potgieter and Swartkoppies Substation by ESKOM	05-Apr-25	1	1	108	Yes	Information shared by the Ward Councillor during Public meeting on 05 April 2025
Ward 95 Public meeting - Sewer Blockage at 1176 Camphor	03-Nov-24	1	1	155	Yes	Feedback provided on the 02 December 2024 during ward committee meeting

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Street and Luvuyo Street, Mapleton Ext 10						
Ward 95 Public meeting - Potholes along Bittery Street, Mapleton Ext 12	13-Apr-25	1	1	105	Yes	Feedback provided during ward committee meeting held on the 08- Apr-25
Ward 96	(No public Meeting held during the period)					
Ward 97 - Safety Stakeholders Meeting - Crime in Brakpan	04-Apr-25	1	0	20	Yes	Continuous meetings will be held with law enforcement
Ward 98	(No public Meeting held during the period)					
Ward 99 - Public Meeting- Telong Open Space	04-Jul-24	1	0	71	Y	Crime escalating visibility required
Public Meeting	13-Aug-24	1	0	52	Y	Feedback was given the following Ward Meeting
Public Meeting	24-Aug-24	1	0	145	Y	Human settlement and community issues was addressed
Public Meeting	12-Oct-25	1	0	107	Y	Illegal connection has resulted to electricity shortages
Public Meeting	16-Nov-24	1	0	82	Y	Service delivery on housing, indigent and high mast lights
Public Meeting	07-Dec-24	1	0	90	Y	Challengers and concerns in the community
Public Meeting	18-Jan-25	1	0	46	Y	Concerns raised regarding the streetlights

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting	15-Feb-25	1	0	72	Y	Construction of roads and pavements
Public Meeting	08-Mar-25	1	0	95	Y	Community requested wheelie bins
Public Meeting- Windmill Park Vultures Ground	12-Apr-25	1	0	69	Y	Service Delivery issues
Public Meeting- Telong Villa Liza	17-May-25	1	1	77	Y	Service delivery on housing, indigent and high mast lights
Public Meeting- Ext 8 Windmill Park	07-Jun-25	1	0	90	Y	SHRAC not in the wards or areas
Public Meeting- Ext 22 Open Space	20-Jun-25	1	0	90	Y	Sparks department has developed a schedule in grass cutting
Ward 100 Public Meeting	15-May-25	1	0	210	Y	Service Delivery Report
Public Meeting	31-May-25	1	0	195	Y	Service Delivery Report
Ward 101 Public meeting: Eskom is expected to embark on changing the old conventional system to prepaid, however Eskom wants to charge residents a fine. Eskom was to be part of the meeting.	31-Mar-25	1	1	118	Yes	No feedback provided
Ward 102 Public Meeting	05-Jun-24	1	0	73	Y	Introduction of Contractor for Paving Project.
Public Meeting	03-Nov-24	1	0	75	Y	Service Delivery Report
Public Meeting	09-Nov-24	1	0	111	Y	Service Delivery Report

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 103 Public meeting - Cutting of grass at Schoeman Cemetery.	15-Apr-25	1	1	170	No	No feedback yet.
Ward 104 - Service Delivery Meeting Con Amore School	28-Sep-24	1	0	23	Yes	Presented in the next public meeting
Service Delivery Meeting - Kempton Park	21-Oct-24	1	0	32	Yes	Presented in the next public meeting
Service Delivery Meeting - Edleen	09-Nov-24	1	1	46	Yes	Presented in the next public meeting
Service Delivery Meeting - Edleen	07-Dec-24	1	0	23	Yes	Presented in the next public meeting
Crime Delivery Service meeting - Esther Park	20-Nov-24	1	1	6	Yes	Presented in the next public meeting
Service Delivery Meeting	08-Feb-25	1	1	30	Yes	Presented in the next public meeting
Service Delivery Meeting	22-Feb-25	1	0	41	Yes	Presented in the next public meeting
Service Delivery Meeting	08-Mar-25	2	0	24	Yes	Presented in the next public meeting
Service Delivery Meeting - Van Riebeeck Park	07-May-25	2	0	70	Yes	Presented in the next public meeting
Ward 105 - Public Consultation Meeting - Salfin X18 Project	28-Jan-25	1	0	27	Yes	Project is in progress
Ward 105 - Safety Stakeholders Meeting -	04-Apr-25	1	0	20	Yes	Continuous meetings will be held with law enforcement

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Crime in Brakpan						
Ward 106 Public Meeting- Maintenance of streetlights at Hennie Alberts Road next to Engen Filling Station	05-Apr-25	1	1	102	Yes	Feedback provided during the public meeting held on 15 May 2025
Ward 107- Public meeting - High Mast Light V209 and V215 not working at Moerane Street, Motloun, Katlehong	18-Aug-25	1	1	308	Yes	Feedback provided during Ward Committee Meeting held on the 11-Sep-25
Ward 107 - Public meeting - Grading of Street at Ext 16, Vosloorus	09-Mar-25	1	1	104	No	No response from the department as yet
Ward 108 - Public meeting: Power outage at Moleleki Ext 2	02-Sep-24	1	1	102	Yes	Feedback provided at a ward committee meeting held on 29 October 2024
Ward 109 - Public Meeting: (Service Delivery meeting)	18 August 2024: (Etwatwa Ext 07 - open Space)	1	0	99	Yes	Feedback report on service delivery issues presented by the Councillor at the meeting.
Public Meeting: (Service Delivery meeting)	13 October 2024: (Barcelona Primary School)	1	0	150	Yes	Feedback report on service delivery issues presented by the Councillor at the meeting.
Public Meeting: (Service Delivery meeting)	28 October 2024: (W.J. Mpengesi Primary School)	1	0	105	Ongoing	Extension of classrooms at W.J. Mpengesi and Sazakhele Primary School.
Public Meeting: (Service Delivery meeting)	12 March 2025:	1	0	85	Ongoing	All service delivery issues will be

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Delivery meeting)	(Fenyane Church)					forwarded to the relevant department for attention.
Public Meeting: (Service Delivery meeting)	14 March 2025: (W.J. Mpengesi Primary School)	1	0	120	Ongoing	Grass cutting, illegal dumping in the Ward need must be attended to.
Public Meeting: (Service Delivery meeting)	17 May 2025: (Etwatwa Ext 07 - Open Space)	1	0	85	Ongoing	Construction of Etwatwa Crossing Mall in process.
Ward 110 - Public Meeting: (Service Delivery meeting)	2 July 2024: (Councilors Boardroom : Daveyton CCC)	1	0	23	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	12 July 2024: Chief Luthuli Primary School)	1	0	258	Yes	Feedback report on service delivery issues presented by the Councilor at the meeting.
Public Meeting: (Service Delivery meeting)	22 January 2025: (Unity Secondary School)	1	0	160	Ongoing	Service delivery issues such as grading of Sports Grounds and emerging illegal dumping sites in the Ward need to be attended.
Public Meeting: (Service Delivery meeting)	9 February 2025: (Chief Luthuli Hall)	1	0	420	Yes	Presentation about Human Settlements development on low-cost houses.
Public Meeting: (Service Delivery meeting)	22 January 2025: (Unity Secondary School)	1	0	99	Yes	Service delivery meeting with Eskom to deliver a presentation on progress regarding provision of electricity.

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Public Meeting: (Service Delivery meeting)	8 May 2025: (Chief Luthuli Hall)	1	0	90	Yes	Meeting with Human Settlement department
Public Meeting: (Service Delivery meeting)	28 May 2025: (Councilors Boardroom : Daveyton CCC)	1	0	8	Yes	Consultation meeting on construction of high-rise low-cost houses and construction of 2nd phase of RDP houses in Chief Luthuli Park. Illegal dumping in the Ward is also a huge challenge.
Ward 111 - Public Meeting	17-Jul-24	1	0	106	Y	Challengers and Concerns
Public Meeting- Vlakfontein	03-Aug-24	1	0	29	Y	Concerns raised regarding streetlights matter were referred to the Cllr
Public Meeting- Shalom VD	13-Aug-24	1	0	40	Y	Human Settlement challenges with housing
Public Meeting	19-Jan-25	1	0	57	Y	Construction of roads
Public Meeting	21-Jan-25	1	0	39	Y	Taking matters regarding the allocation of housing
Public Meeting	22-Jan-25	1	0	111	Y	Communities requested Service delivery in the area
Public Meeting	04-Feb-25	1	0	171	Y	Service Delivery issues
Public Meeting	06-Feb-25	1	0	99	Y	SHRAC not in the wards or areas
Public Meeting	09-Feb-25	1	0	80	Y	Feedback on electricity issues in the ward.
Public Meeting- Vlakfontein	09-May-25	1	0	32	Y	SHRAC not in the wards or areas
Public Meeting- Power & Glory	20-May-25	1	0	112	Y	Illegal dumping and indigent registration

Public Meetings (July 2024 to June 2025)						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councilors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 112 - Public Meeting	28-Jul-24	1	0	58	Y	High rate of crime in the area
Public Meeting Open Ground	31-Aug-24	1	0	65	Y	Feedback on electricity issues in the ward.
Public Meeting	21-Sep-24	1	0	48	Y	SHRAC not in the wards or areas
Public Meeting	27-Oct-24	1	0	59	Y	Service Delivery issues
Public Meeting	24-Nov-24	1	0	52	Y	Illegal dumping and indigent registration
Public Meeting	26-Jan-25	1	0	54	Y	Service Delivery issues
Public Meeting	23-Feb-25	1	1	73	Y	High rate of crime in the area
Public Meeting	23-Mar-25	1	1	73	Y	SHRAC not in the wards or areas
Public Meeting- Open Space next to Library Ext11	20-Apr-25	1	1	58	Y	Illegal dumping and indigent registration
Public Meeting- Open Ground Ext 8 V/D 548	07-May-25	1	1	49	Y	Feedback on electricity issues in the ward.
Public Meeting- Open Space Ext 12	18-Jun-25	1	1	62	Y	SHRAC not in the wards or areas
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APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE YEAR 0

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
16/8/2024	The Audit Committee resolved to escalate the issue of vacant positions in the City to the OCM.	Yes
16/8/2024	The Audit Committee requested a detailed report from Risk Management on the submission of declaration of Interests.	Yes
16/8/2024	The Audit Committee resolved that energy Department submit the report relating to the calculations of tariffs.	Yes
26/8/2024	The Audit Committee RESOLVED that the draft Annual Financial Statements be re-submitted to the Audi Committee.	Yes
26/8/2024	The Audit Committee RESOLVED that the draft Annual Performance Report be re-submitted to the Audi Committee.	Yes
28/8/2024	The Audit Committee RESOLVED that the draft Annual Financial Statements be re-submitted to the Audi Committee.	Yes
28/8/2024	The Audit Committee RESOLVED that the draft Annual Performance Report be re-submitted to the Audi Committee.	Yes
30/8/2024	The Audit Committee RESOLVED that the draft Annual Financial be submitted to the Auditor-General for auditing.	Yes
30/8/2024	The Audit Committee RESOLVED that the draft Annual Report be submitted to the Auditor-General for auditing.	Yes
27/9/2024	The Audit Committee RESOLVED that the draft Consolidated Annual Financial be submitted to the Auditor-General for auditing.	Yes
15/11/2025	The Audit Committee requested a meeting with the AGSA to discuss the audit process as well as the issues relating to unauthorised expenditure.	Yes
17/1/2025	The Audit Committee resolved that the AGSA and Management should continue to discuss their disagreements on the Management Report as well as the Audit Report.	Yes
29/1/2025	The Audit Committee resolved that the AGSA and Management should continue to discuss their disagreements on the Management Report as well as the Audit Report.	Yes
30/1/2025	The Audit Committee resolved that the AGSA and Management should continue to discuss their disagreements on the Management Report as well as the Audit Report.	Yes

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during Year 0	Recommendations adopted (enter Yes) If not adopted (provide explanation)
31/1/2025	The Audit Committee RESOLVED that the draft Audit Report from the Auditor-General be approved.	Yes
20/6/2025	The Audit Committee RESOLVED that the Internal Audit Plan for 2025/2026 is approved and should be implemented.	Yes
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APPENDIX H – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

No long-term contracts have been awarded in the current year. One PPP process remains in progress, with the shortlisting completed in the 2024/25 financial year, the City is in the process of reviewing proposals.

APPENDIX I – MUNICIPAL ENTITY/ SERVICE PROVIDER PERFORMANCE SCHEDULE

Municipal Entity/Service Provider Performance Schedule							
Name of Entity & Purpose	(a) Service Indicators	2022/23		2023/2024		2024/25	
		Target	Actual	Target	Actual	Target	Target
Ekurhuleni Water Care Company (ERWAT): ERWAT provides bulk wastewater conveyance and a highly technical and proficient wastewater treatment service to some industries and people who have access to sanitation services within Ekurhuleni.	Percentage compliance with wastewater treatment works license conditions and/or exemptions standards	77.5%	81%	75%	84%	N/A	N/A
	Total revenue generated from External business	R34 000 000	R39 837 379	R31 200 000	R33 309 414	N/A	N/A
Ekurhuleni Housing Company (EHC): The Ekurhuleni Housing Company (EHC) is a Municipal Owned Entity which has been entrusted with a mandate for residential property development for rental purposes and the maintenance thereof.	Revenue collected as a percentage of amount billed	95%	30%	95%	20%	N/A	N/A
	Percentage of wastewater treatment capacity unused	-50	-42	-50	-40	-50	-43
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APPENDIX J – DISCLOSURES OF FINANCIAL INTERESTS

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
(Executive) Mayor	Ald Xhakaza Doctor Nkosindiphile	Member of a close corporation, director in an institution and financial interest in a business undertaking
Speaker of Council	Cllr Tshivhenga Nthabiseng Angeline	Director in an institution
Whip of Council	Ald Nkunjana Pelisa	Director in an institution
Member of MayCo/Exco	Ald Dlabathi Jongizizwe Hansen	Trustee in a trust and director in various institutions
	Cllr Hollo Kgopelo Mogaile	Director in an institution
	Cllr Manamela Leshaka Jonny	Nil
	Cllr Masuku Letty Sizakele	Nil
	Cllr Mngwevu Andile Daniel	Founder of a trust
	Cllr Msane Thembi Portia	Nil
	Ald Ngodwana Sivuyile	Nil
	Cllr Ngwenya Mzayifani Richard	Director in an institution
	Ald Nkosi Belina Nomadlozi	Member of a close corporation
	Cllr Thusi Bridget	Nil
Chairperson of Chairpersons	Cllr Mdluli Julius Mmeli	Nil
Chairpersons of Section 79 Committees	Ald Berg Izak David	Financial interest in a business undertaking

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr De Lange-Williams Clarise Crushca	Nil
	Cllr Madlala Khehla Phillip	Member of a close corporation
	Cllr Maraba Jeremia Mmachoene	Member of a close corporation, trustee in a trust
	Cllr Matsi Dineo Precious	Nil
	Cllr Mekgwe Nkgopotse Nsizwa	Director in various institution
	Cllr Mketsu Mziyanda	Shares in a company
	Ald Mlambo Morakane Dora	Member of a close corporation
	Cllr Mofokeng Thomas	Member of a close corporation and director in various institution
	Cllr Mojapelo Lesiba Johannes	Shares in various companies and trustee in various trusts
	Cllr Moloi Siyabonga Matthews	Director in an institution
	Cllr Moloko Jacob Digaphi	Nil
	Cllr Ngobese Samuel Sipho	Director in an institution
	Cllr Nhlapo-Koto Jane	Nil
	Cllr Ntombela Silulami Thomas	Shares in a company and member of a close corporation
	Cllr Rachidi Pherane Lethabo	Nil
	Cllr Senona Mokgotla John	Nil
Councillor	Cllr Basch Michael James	Nil
	Cllr Beharie Lorna	Shares in companies

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Beukes Martha Hendrina	Director in an institution
	Cllr Bogopane Hector Bashemane	Member of close corporations and director in an institution
	Cllr Buitendacht Henry Christopher	Member of close corporation
	Cllr Bulala Standley Jeremia	Director in various institutions and member in a partnership
	Ald Campbell Tania Lynette	Nil
	Cllr Cassim Mohammed	Director in an institution
	Cllr Chair Churchil Alister	Nil
	Cllr Chamane Xolile Ernest	Director in an institution
	Cllr Chiloane Precious Information	Nil
	Cllr Da Silva Miichael Devon	Nil
	Cllr Da Silva Nicola Brigitte	Shares in a company and director in an institution
	Cllr Daemane Petrus Andile	Member of a close corporation and director in an institution
	Cllr Davison Amanda	Shares in a company
	Cllr De Beer Aletta Rosaline	Director in an institution
	Cllr De Vos Marius Nico	Nil
	Cllr Denny Timothy Mark	Nil
	Cllr Dhlamini Raymond	Nil
	Cllr Dinake Moloko Lucky	Director in various institutions
	Cllr Dlamini Sibusiso Promise	Member of a close corporation

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Dolo Malesela Philip	Trustee in a trust and director in an institution
	Cllr Du Toit Michael Duncan	Shares in various companies and director in a an institution
	Cllr Dube Mfana	Nil
	Cllr Dunga Nkululeko	Director in an institution
	Cllr Dunjana Thulani Xolani	Director in an institution
	Cllr Fakude Nonhlanhla Sharol	Nil
	Cllr Fodo Mfundiso	Member of a close corporation and director in an institution
	Cllr France Mluleki Stanford	Financial interest in business undertaking
	Cllr Gersbach Graham Anthony Keith	Nil
	Cllr Glover Jennifer Anne	Nil
	Cllr Goby Mary Elizabeth	Nil
	Cllr Goje Thabani Moses	Member of a close corporation and director in various institutions
	Cllr Goslin Arthur Gerald	Nil
	Cllr Guerreiro Kade Ricci	Nil
	Cllr Harris Andrew	Nil
	Ald Hart Heather Dawn	Shares in various companies
	Cllr Herbst Marta Louise	Nil
	Cllr Herbst Rudolf Daniel	Director in an institution
	Cllr Hlongwane Sanele	Nil

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Hlope Simon Bongani	Nil
	Cllr Hoods Ashley Ronald	Nil
	Cllr Humphreys Jill Ada	Nil
	Cllr Ingram Muareen Jean	Director in an institution
	Cllr Jacobs Precious Magdeline	Shares in a company
	Cllr Janse van Rensburg Denise	Director in an institution
	Cllr Jiyane Thabang Asaph	Director in an institution
	Cllr Joseph Lornette Jayne	Trustee in a trust and director in various institutions
	Cllr Kgafela Malesela Francis	Nil
	Cllr Khabanyane Silulami Thomas	Nil
	Cllr Khota Bennet Mluleki	Nil
	Cllr Khumalo Hleziphi Johanna	Nil
	Cllr Khumalo Lucky Msabeni	Nil
	Cllr Khumalo Samuel Mzwakhe	Director in an institution
	Cllr Kiyane Nomonde Cynthia	Nil
	Cllr Klass Gregory Solly Nathanil	Nil
	Cllr Klassen Kathrine Edith	Nil
	Cllr Kock Charmaine Patricia	Nil

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Kotze Tiaan	Nil
	Cllr Kriek Jean	Director in an institution
	Cllr Kriek Monique Hattingh	Nil
	Cllr Labuschagne Wollaston	Nil
	Cllr Lapping Simon James	Director in an institution and financial interest in a business undertaking
	Cllr Letsoela Thabiso	Nil
	Cllr Loonat Imitiaz Ahmed	Nil
	Cllr Lotriet Jordan Craig	Nil
	Cllr Lourenco Tracey	Nil
	Cllr Lubisi Thambinkosi Clement	Shares in various companies, member of various close corporations, director in various institution
	Cllr Lukhele Victor Khosi	Nil
	Cllr Mabaso Ashley Letta Nape	Nil
	Cllr Mabhe Zingisile	Shares in a company, director in an institution and financial interest in business undertaking
	Cllr Mabye Madimetja Solomon	Nil
	Cllr Machete Kedibone Yvonne	Nil
	Cllr Madi Lillian Ntombikayise	Nil
	Ald Madihlaba Masele Sophet	Shares in a company and trustee in a trust
	Cllr Maduana Sebate Golden	Nil
	Cllr Mahonko Kabelo Reletile	Nil

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Maifala Malcom Tau	Director in an institution
	Cllr Makgaila Robert Makgonye	Director in an institution
	Cllr Makhubo Siyanda Edward	Nil
	Cllr Malinga Nomvula	Shares in a company and director in an institution
	Cllr Marais Carolana	Shares in a company and director in an institution
	Cllr Masenya Elias Tebogo	Nil
	Ald Mashala Stenias Rancias	Nil
	Cllr Mashao Malesela Jan	Nil
	Cllr Mashiane Disemelo Georgina	Nil
	Cllr Mashiane Thato Simon Godwill	Member of a close corporation
	Cllr Mashianoke Tsogoane Kenneth	Nil
	Cllr Mashola Matome Bezzy	Member of a close corporation and director in an institution
	Cllr Masina Siphiwe Elizabeth	Shares in a company
	Cllr Mathebula Nokuthula Patricia	Nil
	Cllr Mathibane Teboho Makadimetse	Director in an institution
	Cllr Mathole Thamaga Wa Ga-Mathole	Shares in various companies and director in various institutions
	Cllr Matiwane Sinethemba Rodney	Nil
	Cllr Matloga Eunice	Nil
	Cllr Matshete Nnditsheni Eric	Nil

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Mayekiso Mphunzi Christopher	Nil
	Cllr Mbatane Daniel	Nil
	Cllr Mbeki Vuyani Welcome	Nil
	Cllr Mbonani Njabulo Ronald	Nil
	Cllr McFarlane Nina Maria	Nil
	Cllr Mchunu Phumanazo Desmond	Nil
	Cllr McKenzie Desmond Andrew	Nil
	Cllr Mdluli Lindi Valencia	Nil
	Cllr Mhlaba Strike David	Nil
	Cllr Mnguni Adelaide Lindiwe	Nil
	Ald Mnguni Nomalanga Annah	Member of a close corporation
	Cllr Mnisi Sarah Lebogang	Shares in a company
	Cllr Mohau Mokgokolo Clifford	Director in an institution
	Cllr Moimana Jerry Leshalabe	Nil
	Cllr Mokoena Musa James	Nil
	Cllr Mokoena Tambo Andrew	Nil
	Cllr Molaba Nompumelelo Nthabiseng	Member of a close corporation
	Cllr Molebatsi Sihle Theo	Director in an institution

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Morgan Wendy Bridgette	Member of a close corporation and director in an institution
	Cllr Moropa Eleanor Mantome	Nil
	Cllr Mosena Matome Freddy	Director in an institution and member of a partnership
	Ald Motaung Tefo Patrick	Nil
	Cllr Motlounng Tsotang Princeces	Member of a close corporation and director in an institution
	Cllr Motsopi Thekiso Amos	Nil
	Cllr Mpambani Ntuthuzelo	Nil
	Cllr Mpete James Mpho Mapogo	Director in an institution
	Cllr Msimango Khumbuzile Pauline	Director in various institution
	Cllr Mthembu Geoffrey Isaac	Shares in a company and director in an institution
	Cllr Mthethwa Joeleen Jocelyn	Shares in a company and director in an institution
	Cllr Mthiyane Phikisile Elizabeth	Nil
	Cllr Mudau Marta Mashudu	Nil
	Cllr Muller Madelaine Elizabeth	Nil
	Cllr Naidoo Ivan	Director in an institution and member of a partnership
	Cllr Nair Samantha	Nil
	Cllr Ndinisa Gloria Malehlohonolo	Member of a close corporation
	Cllr Ndlovu Sibongiseni Reginald	Shares in a company and director in various institutions
	Cllr Nene Salamina Nokuthozana	Director in an institution and a member of a partnership

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Ald Ngobese Alco Kufakweze	Nil
	Cllr Ngqwangi Bulelwa Prinscilla	Shares in a company and director in an institution
	Cllr Ngubane Sanele Cromwell	Director in an institution
	Cllr Ngwenya Vuyani	Nil
	Cllr Nhleko Sizwe Enock	Nil
	Cllr Nkosi Bongani Dan	Member of a close corporation, founder of a trust and director in an institution
	Cllr Nkosi Christinah Batsaba	Shares in a company, director in an institution and member of a partnership
	Cllr Nkosi Fanyane Fanie	Shares in a company and director in various institutions
	Cllr Nkosi Reginah Thandi	Member of a close corporation
	Cllr Nkosi-Ramothibe Sarah Celiwe	Nil
	Cllr Ntleng Nana Isabella	Nil
	Cllr Ntshingila Nhlanhla Lucky	Nil
	Cllr Papiyane Zanele	Nil
	Cllr Peterson Dino	Nil
	Cllr Pusetso Petlele	Shares in a company and director in an institution
	Cllr Phoshoko Kutloano Rosinah	Nil
	Cllr Pike Slindokuhle	Nil
	Cllr Poki Tinstwalo Lumka	Nil
	Cllr Pretorius Brandon	Nil
	Cllr Pudi Tshoarelo	Director in an institution and member in various partnerships

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Quntana Thunyiswa Kwame	Shares in a company and director in an institution
	Cllr Qwema Princess Phindiwe	Nil
	Cllr Radebe Busisiwe Nomafa	Nil
	Cllr Radebe Fanifani Moses	Nil
	Cllr Radebe Mpho Gift	Nil
	Cllr Ramafikeng Frans Lekgotla	Nil
	Cllr Ranyawo Kenny Daniel	Nil
	Cllr Rautenbach Karl Choenraad	Nil
	Cllr Rilityana Siphelele	Director in various institutions
	Ald Rundle William George Russel	Nil
	Cllr Sabe Simangele Evelyn	Nil
	Cllr Seemela Caroline	Director in a company
	Cllr Selepe Mashaoale William	Nil
	Cllr Selwana Hendrick Ntate	Member of a close corporation
	Cllr Senol Izelle	Nil
	Cllr Sethibe Ramosele	Shares in various companies and director in various institutions
	Cllr Shongwe Nkosinathi Benard	Nil
	Cllr Sibeko Olive Senzeni	Director in an institution
	Cllr Sibiya Moses Sibiya	Shares in a company and director in an institution
	Cllr Sidu Nkululeko	Nil

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Simelane David Thulani	Nil
	Cllr Skosana Lunga	Nil
	Ald Stone Dean Desmond	Nil
	Cllr Taliwe Gcotyelwa Constance	Nil
	Cllr Terblanche Hendrik Jacobus	Nil
	Ald Thamahane Mabekenyane	Nil
	Cllr Thekiso Lehohonolo Selby	Nil
	Cllr Thoabala Legala Oriel	Shares in various institutions and director in various institutions
	Cllr Thobejane Phatudi Alex Makofane	Director in an institution
	Cllr Thomson Derek Edwin	Nil
	Cllr Thupa Thabo Xerxes	Nil
	Cllr Tleane Patrick Abisang	Nil
	Cllr Tshabalala Tumelo Brian	Nil
	Cllr Tshabalala Nqabayethu Lethuxolo	Shares in various companies and director in various institutions
	Cllr Ueckermann Stefanie	Nil
	Cllr Van zyl Adriaan Pieter	Nil
	Cllr Verster Antoinette Emmarantia	Nil
	Cllr Watkins Sipho Alfred	Nil
	Cllr Xokiyana Bulela	Nil

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June of Year 2025		
	Cllr Yates Linda Meridy	Shares in various companies and beneficiary of a trust
	Cllr Zikode Lucky Simon	Nil
	Cllr Zitha Letta Charlottee	Nil
	Cllr Zwane Sipho Robert	Nil
Municipal Manager	Dr Imogen Mashazi	Director
Chief Financial Officer	Kagiso Lerutla	NIL
Deputy MM and (Executive) Directors	N/A	
Other S57 Officials		
	Thokozani Maseko	NIL
	Tshilidzi Thenga	NIL
	Tsholofelo Koopedi	Shares in Companies
	Kemraj Behari	Director (All in Deregistering) /Shares in a company
	Lesego Sentsho	NIL
	Linda Gxasheka	NIL
	Modise Koetle	NIL
	Caiphus Chauke	Shares in a Company
	Lehlohonolo Gomo	NIL
	Phakamile Mbengashe	NIL
	Steven Ngubeni	NIL
	Isaac Mapiyeye	On suspension
	Moloko Monyepoa	On suspension

Disclosures of Financial Interests
Period 1 July 2024 to 30 June of Year 2025
<i>T J</i>

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote						
R' 000						
Description	2023/24	2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjustment s Budget	Actual	Original Budget	Adjustment s Budget
	22	37		37	0%	0%
Vote 01 - Executive & Council	504	000	37 000	000		
	12 638	12 444		11 575	-7%	-4%
Vote 02 - Finance And Corporate Services	374	454	12 054 644	580		
	21 560	27 789		23 688	-15%	-15%
Vote 03 - Energy	823	975	27 797 824	271		
	12 389	14 986		14 110	-6%	-4%
Vote 04 - Water And Sanitation	459	890	14 725 470	746		
	39	25		55	112%	113%
Vote 05 - Waste Management	742	956	25 928	116		
	570	660		652	-1%	0%
Vote 06 - Human Settlements	217	852	651 224	334		
	68	31		58	87%	84%
Vote 07 - City Planning	625	386	31 812	617		
	240	193		198	2%	1%
Vote 08 - Economic Development	073	788	196 184	159		
	31	35		42	17%	17%
Vote 09 - Disaster And Emergency Management Services	154	857	35 857	120		
	39	41		42	2%	-2%
Vote 10 - Sports, Recreation, Arts & Culture (Srac)	749	481	43 270	272		
	209	216		216	0%	0%
Vote 11 - Health And Social Development	896	107	216 227	303		
	2 482	2 722		2 719	0%	-4%
Vote 12 - Environmental Resource Management	613	261	2 830 426	243		
Vote 13 - Ekurhuleni Metropolitan Police Department (Empd)		830		394	-52%	-53%
	051	817	835 350	681		
	1 033	1 127		1 053	-7%	-7%
Vote 14 - Transport Planning & Provisioning	723	294	1 130 331	735		

Vote 15 - Roads	383 268	593 267	249 034	131 270	1%	8%
Total Revenue by Vote	52 253 386	61 411 713	60 860 581	55 114 310	-10%	-9%
<i>T K.1</i>						

APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source R '000						
Description	2023/24	2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Exchange Revenue						
	19 872	26 092	26 112	22 005	-15,66%	-15,73%
Service charges - electricity revenue	392	265	589	153		
	5 472	7 215	6 050	5 604	-22,32%	-7,37%
Service charges - water revenue	099	470	862	794		
	3 044	3 704	2 945	2 777	-25,02%	-5,70%
Service charges - sanitation revenue	607	006	019	083		
	1 539	1 709	1 681	1 584	-7,28%	-5,76%
Service charges - refuse revenue	548	312	690	789		
	373	124	124	382	207,34%	207,34%
Sale of Goods and Rendering of Services	969	561	561	821		
			348	339	0,00%	-2,45%
Agency services	—	—	281	764		
	1 031	1 076	1 076	1 037	-3,57%	-3,57%
Interest earned from Receivables	736	101	101	651		
Interest earned from Current and Non-Current Assets	135	120	120	112	-6,20%	-6,20%
	880	065	065	621		
Dividends received	—	—	—	—	0,00%	#DIV/0!
					0,00%	#DIV/0!
Rent on Land	—	—	—	48		
	106	102	113	102	0,07%	-9,23%
Rental from Fixed Assets	114	704	226	776		
Licence and Permits	—	—	—	—	0,00%	#DIV/0!
	181	103	192	263	153,57%	36,80%
Operational Revenue	874	876	539	397		
Non-Exchange Revenue					0,00%	#DIV/0!
	8 823	8 921	9 576	8 839	-0,91%	-7,69%
Property rates	218	125	125	918		
Surcharges and Taxes	—	—	—	—	0,00%	0,00%

Revenue Collection Performance by Source R '000						
Description	2023/24	2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Fines, penalties and forfeits	681	819	819	394	-51,82%	-51,82%
Licences and permits	332	325			-	#DIV/0!
Transfers and subsidies- Operational	6 264	6 593	6 614	6 538	-0,84%	-1,14%
Interest	316	275	288	292	6,20%	1,55%
Fuel Levy	1 839	1 826	1 826	1 826	0,00%	0,00%
Operational Revenue	016	784	731	784	0,00%	7,33%
Gains on disposal of Assets	-	-	109	728	0,00%	0,00%
Other Gains	-	-	-	594	0,00%	0,00%
Discontinued Operations	-	-	-	-	0,00%	0,00%
Total Revenue (excluding capital transfers and contributions)	50 016	59 010	58 620	52 889	-10,37%	-9,78%
	643	734	776	205	-10,37%	-9,78%
<i>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.</i>						
T K.2						

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: excluding MIG R' 000						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Finance Management Grant (FMG)	1 000	1 000	981	2%	2%	To promote and support reforms in financial management by building capacity in municipalities to implement the Municipal Finance Management Act (MFMA)
Public Transport Network Grant (PTNG)	749 530	749 530	689 952	8%	8%	To provide for accelerated planning, construction and improvement of public and non-motorised transport infrastructure and services.
Neighbourhood Development Partnership Grant (NDPG)	165 945	165 945	161 891	2%	2%	To support and facilitate the planning and development of neighbourhood development programmes and projects that provide catalytic infrastructure to leverage third party public and private sector development towards improving the quality of life of residents in target underserved neighbourhoods.
Electricity Demand Side Management (EEDSM)	7 000	7 000	6 995	0%	0%	To implement Electricity Demand Side Management in municipal infrastructure in order to reduce electricity consumption and improve energy efficiency.
Expanded Public Works Programme (EPWP)	9 920	9 920	9 895	0%	0%	To expand work creation efforts through the use of labour intensive delivery methods in the following identified focus arrears, in compliance with the EPWP guidelines: - Road maintenance and the maintenance of buildings - Low traffic volume roads and rural roads - Basic services infrastructure, including water and sewer reticulation, sanitation, pipelines and dams(excluding bulk

Conditional Grants: excluding MIG R' 000						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
						infrastructure) - Other economic and social infrastructure - Tourism and cultural industries - Waste management - Parks and beautification - Sustainable land based livelihoods
Informal Settlement Upgrading Partnership Grant (ISUPG)	787 428	806 731	381 723	8%	1%	To provide funding to facilitate a programmatic and inclusive approach to upgrading informal settlements
Other Specify:						
Programme & Project Preparation Support Grant (PPPSG)	126 112	126 76	639 75	33%	1%	To support metropolitan municipalities to develop a pipeline of investment ready capital programmes and projects through establishing and institutionalising an effective and efficient system of programme and project preparation and the allocation of a growing level of municipal resources to preparation activities
Primary Health Care Subsidy (PHC)	770 187	770 187	770 187	0%	0%	To render comprehensive Primary Health Care Services according to Service Level Agreements
HIV/AIDS Grant	20699	20699	19004		8%	• Sustain and extend coverage of the ward-based door to door AIDS education programme to increase safe sex behaviors' (HIV prevention). • Improved access to and utilization of health and social services through referrals with follow up.

Conditional Grants: excluding MIG R' 000						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
						• Increased capacity of ward structures to address AIDS in the local community
Recapitalisation of Community Libraries	13 600	14 632	12 197	10%	17%	To transform urban and rural community library infrastructure, facilities and services (primarily targeting previously disadvantaged communities) through a programme at provincial level in support of and local government and national initiatives
Libraries Plan	9 752	9 752	10 446	-7%	-7%	
Human Settlements Development Grant (HSDG)	-	6 109	5 909	#DIV/0!	3%	To provide funding for the creation of sustainable human settlements
Total	2 064 770,	1 980 289,	1 904 060,	8%	4%	
T L						

APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>							
-	118	90	92	92	265 604	319 395	
<u>Infrastructure</u>	162 016,	150 000,	799 999,	799 999,	261,	612,	380 289 472,
Roads Infrastructure	—	—	—	—	—	—	—
<i>Roads</i>	—	—	—	—	—	—	—
<i>Road Structures</i>							
<i>Road Furniture</i>							
<i>Capital Spares</i>							
Storm water Infrastructure	—	—	—	—	—	—	—
<i>Drainage Collection</i>							
<i>Storm water</i>							
Conveyance							
<i>Attenuation</i>							
Electrical Infrastructure	—	—	—	—	—	—	—
<i>Power Plants</i>							
<i>HV Substations</i>							
<i>HV Switching Station</i>							
<i>HV Transmission</i>							
Conductors							
<i>MV Substations</i>							

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class								
Description	2023/24		Current Year 2024/25					
R thousand	Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
MV Switching Stations MV Networks LV Networks Capital Spares								
Water Supply Infrastructure Dams and Weirs Boreholes Reservoirs Pump Stations Water Treatment Works Bulk Mains Distribution Distribution Points PRV Stations Capital Spares	–		–	–	–	–	–	–
Sanitation Infrastructure Pump Station Reticulation Waste Water Treatment Works Outfall Sewers Toilet Facilities Capital Spares	162 016, 118	150 000, 90	799 999, 92	799 999, 92	265 604 261,	319 395 612,	380 289 472,	
	162 016, 118	150 000, 90	799 999, 92	799 999, 92	265 604 261,	319 395 612,	380 289 472,	

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Solid Waste Infrastructure <i>Landfill Sites</i> <i>Waste Transfer Stations</i> <i>Waste Processing Facilities</i> <i>Waste Drop-off Points</i> <i>Waste Separation Facilities</i>	–	–	–	–	–	–	–
<i>Electricity Generation Facilities</i> <i>Capital Spares</i> Rail Infrastructure <i>Rail Lines</i> <i>Rail Structures</i> <i>Rail Furniture</i> <i>Drainage Collection</i> <i>Storm water</i> Conveyance <i>Attenuation</i> <i>MV Substations</i> <i>LV Networks</i> <i>Capital Spares</i>	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>Sand Pumps</i> <i>Piers</i> <i>Revetments</i> <i>Promenades</i> <i>Capital Spares</i> Information and Communication Infrastructure <i>Data Centres</i> <i>Core Layers</i> <i>Distribution Layers</i> <i>Capital Spares</i>	—	—	—	—	—	—	—
Community Assets	990 054, 45	000 000, 66	000 000, 66	000 000, 66	39 600 000,	40 000 000,	56 500 000,
Community Facilities	990 054, 45	000 000, 66	000 000, 66	000 000, 66	39 600 000,	40 000 000,	56 500 000,
<i>Halls</i>							
<i>Centres</i>	—	—	—	—	—	—	—
<i>Crèches</i>							
<i>Clinics/Care Centres</i>	—	—	—	—	—	—	—
<i>Fire/Ambulance</i>	000 000, 21	000 000, 29	000 000, 29	000 000, 29	—	—	4 500 000,
<i>Stations</i>							
<i>Testing Stations</i>							
<i>Museums</i>							

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Galleries Theatres							
Libraries	–	–	–	–	–	–	–
Cemeteries/Crematoria	–	–	–	–	2 600 000,	–	7 000 000,
Police							
Parks	–	–	–	–	–	–	–
Public Open Space	990 054, 24	000 000, 37	000 000, 37	000 000, 37	37 000 000,	40 000 000,	45 000 000,
Nature Reserves							
Public Ablution							
Facilities							
Markets							
Stalls							
Abattoirs							
Airports							
Taxi Ranks/Bus							
Terminals							
Capital Spares							
Sport and Recreation							
Facilities	–	–	–	–	–	–	–
Indoor Facilities							
Outdoor Facilities							
Capital Spares							

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>Heritage assets</u>	–	–	–	–	–	–	–
Monuments							
Historic Buildings							
Works of Art							
Conservation Areas							
Other Heritage							
<u>Investment properties</u>	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–
<i>Improved Property</i>							
<i>Unimproved Property</i>							
Non-revenue Generating	–	–	–	–	–	–	–
<i>Improved Property</i>							
<i>Unimproved Property</i>							
<u>Other assets</u>	425 712, 2	300 000, 58	300 000, 13	300 000, 13	55 400 000,	–	17 400 000,
Operational Buildings	425 712, 2	300 000, 58	300 000, 13	300 000, 13	55 400 000,	–	17 400 000,
<i>Municipal Offices</i>	–	–	–	–	–	–	–
<i>Pay/Enquiry Points</i>							
<i>Building Plan Offices</i>							

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Workshops							
Yards							
Stores							
Laboratories							
Training Centres							
Manufacturing Plant							
Depots	425 712, 2	300 000, 58	300 000, 13	300 000, 13	55 400 000,	—	17 400 000,
Capital Spares							
Housing	—	—	—	—	—	—	—
Staff Housing							
Social Housing							
Capital Spares							
<u>Biological or Cultivated Assets</u>	—	—	—	—	—	—	—
Biological or Cultivated Assets							
<u>Intangible Assets</u>	—	—	—	—	—	—	—
Servitudes							
Licences and Rights	—	—	—	—	—	—	—
Water Rights							

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>Effluent Licenses</i>							
<i>Solid Waste Licenses</i>							
<i>Computer Software and Applications</i>	–	–	–	–	–	–	–
<i>Load Settlement Software Applications</i>							
<i>Unspecified</i>							
Computer Equipment	28 987,	389 778,	247 510,	247 510,	409 267,	429 730,	449 498,
Computer Equipment	28 987,	389 778,	247 510,	247 510,	409 267,	429 730,	449 498,
Furniture and Office Equipment	278 149,	13 514 175,	3 607 005,	9 607 005,	52 401 000,	37 200 000,	50 849 000,
Furniture and Office Equipment	278 149,	13 514 175,	3 607 005,	9 607 005,	52 401 000,	37 200 000,	50 849 000,
Machinery and Equipment	619 522,	2 380 450,	4 060 258,	5 060 258,	23 290 351,	16 371 930,	18 263 565,
Machinery and Equipment	619 522,	2 380 450,	4 060 258,	5 060 258,	23 290 351,	16 371 930,	18 263 565,
Transport Assets	125 591,	37 000 000,	55 350 000,	65 350 000,	131 400 000,	135 827 388,	134 000 000,
Transport Assets	125 591,	37 000 000,	55 350 000,	65 350 000,	131 400 000,	135 827 388,	134 000 000,

EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>Land</u>	—	—	—	—	—	—	—
Land							
<u>Zoo's, Marine and Non-biological Animals</u>	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals							
<u>Living resources</u>	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-
<i>Policing and Protection</i>							
<i>Zoological plants and animals</i>							
Immature	-	-	-	-	-	-	-
<i>Policing and Protection</i>							
<i>Zoological plants and animals</i>							
Total Capital Expenditure on new assets	219 630 032,	277 734 403,	252 364 772,	252 364 772,	568 104 879,	549 224 660,	657 751 535,

APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on renewal of existing assets by Asset Class/Sub-class							
Infrastructure	804 879, 1 953	264 728, 1 795	087 913, 1 675	087 913, 1 675	152, 1 729 454	652, 1 821 301	000, 1 739 946
Roads Infrastructure	521 492, 539	323 355, 565	973 523, 506	973 523, 506	000, 478 050	000, 508 800	000, 541 821
<i>Roads</i>	521 492, 539	323 355, 565	973 523, 506	973 523, 506	000, 478 050	000, 508 800	000, 541 821
<i>Road Structures</i>							
<i>Road Furniture</i>							
<i>Capital Spares</i>							
Storm water Infrastructure	050 000, 5	—	—	—	—	—	—
<i>Drainage Collection</i>	050 000, 5	—	—	—	—	—	—
<i>Storm water Conveyance</i>							
<i>Attenuation</i>							
Electrical Infrastructure	423 661, 607	841 373, 467	619 373, 402	619 373, 402	152, 347 861	652, 399 108	000, 384 000
<i>Power Plants</i>							
<i>HV Substations</i>	198 907, 161	729 720, 182	730 706, 178	730 706, 178	000, 93 300	160, 120 789	000, 85 000
<i>HV Switching Station</i>							
<i>HV Transmission Conductors</i>	077 014, 437	111 653, 285	888 667, 223	888 667, 223	152, 225 950	492, 239 319	000, 256 300
<i>MV Substations</i>							

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>MV Switching Stations</i>							
<i>MV Networks</i>	147 740, 9	–	–	–	28 611 000,	39 000 000,	42 700 000,
<i>LV Networks</i>							
<i>Capital Spares</i>							
Water Supply Infrastructure	887 927, 497	000 000, 435	900 000, 470	900 000, 470	587 293 000,	652 993 000,	557 625 000,
<i>Dams and Weirs</i>							
<i>Boreholes</i>							
<i>Reservoirs</i>							
<i>Pump Stations</i>							
<i>Water Treatment Works</i>							
<i>Bulk Mains</i>							
<i>Distribution</i>	887 927, 497	000 000, 435	900 000, 470	900 000, 470	587 293 000,	652 993 000,	557 625 000,
<i>Distribution Points</i>							
<i>PRV Stations</i>							
<i>Capital Spares</i>							
Sanitation Infrastructure	873 040, 78	600 000, 139	500 000, 104	500 000, 104	146 250 000,	105 000 000,	90 000 000,
<i>Pump Station</i>							
<i>Reticulation</i>	873 040, 78	600 000, 139	500 000, 104	500 000, 104	146 250 000,	105 000 000,	90 000 000,
<i>Waste Water Treatment Works</i>							
<i>Outfall Sewers</i>							
<i>Toilet Facilities</i>							
<i>Capital Spares</i>							

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Solid Waste Infrastructure	902 488, 34	500 000, 39	000 000, 41	000 000, 41	118 000 000,	103 400 000,	114 500 000,
<i>Landfill Sites</i>							
<i>Waste Transfer Stations</i>	902 488, 34	500 000, 39	000 000, 41	000 000, 41	118 000 000,	103 400 000,	114 500 000,
<i>Waste Processing Facilities</i>							
<i>Waste Drop-off Points</i>							
<i>Waste Separation Facilities</i>							
<i>Electricity Generation Facilities</i>							
<i>Capital Spares</i>							
Rail Infrastructure	—	—	—	—	—	—	—
<i>Rail Lines</i>							
<i>Rail Structures</i>							
<i>Rail Furniture</i>							
<i>Drainage Collection</i>							
<i>Storm water Conveyance</i>							
<i>Attenuation</i>							
<i>MV Substations</i>							
<i>LV Networks</i>							
<i>Capital Spares</i>							
Coastal Infrastructure	—	—	—	—	—	—	—
<i>Sand Pumps</i>							
<i>Piers</i>							
<i>Revetments</i>							
<i>Promenades</i>							

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class								
Description	2023/24		Current Year 2024/25					
R thousand	Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital Spares								
Information and Communication	190		148	149	149	52 000	52 000	52 000
Infrastructure	146 271,		000 000,	095 017,	095 017,	000,	000,	000,
Data Centres								
Core Layers	190		148	149	149	52 000	52 000	52 000
Distribution Layers	146 271,		000 000,	095 017,	095 017,	000,	000,	000,
Capital Spares								
	59		56	45	45	104 000	86 600	107 700
Community Assets	232 395,		075 500,	373 309,	373 309,	000,	000,	000,
Community Facilities	38		41	24	24	82 300	62 900	81 200
Halls								
Centres								
Crèches								
Clinics/Care Centres								
Fire/Ambulance Stations								
Testing Stations	6		15	15	15	30 000	30 000	—
Museums								
Galleries								
Theatres								
Libraries	—		—	—	—	—	—	—
Cemeteries/Crematoria								
	17					14 000	10 000	48 000
Police	045 469,		—	—	—	000,	000,	000,

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>Parks</i>							
<i>Public Open Space</i>	–	000 000, 2	000 000, 2	000 000, 2	10 300	4 900	13 200
<i>Nature Reserves</i>	325 394, 15	000 000, 5	000 000, 5	000 000, 5	000, 18 000	000, 10 000	000, 10 000
<i>Public Ablution Facilities</i>							
<i>Markets</i>							
<i>Stalls</i>							
<i>Abattoirs</i>							
<i>Airports</i>							
<i>Taxi Ranks/Bus Terminals</i>	–	844 500, 19	810 332, 2	810 332, 2	000, 10 000	000, 8 000	000, 10 000
<i>Capital Spares</i>							
<i>Sport and Recreation Facilities</i>	650 980, 20	231 000, 14	562 977, 20	562 977, 20	000, 21 700	000, 23 700	000, 26 500
<i>Indoor Facilities</i>	650 980, 7	000 000, 6	331 977, 12	331 977, 12	000, 4 700	000, 4 700	000, 5 000
<i>Outdoor Facilities</i>	000 000, 13	231 000, 8	231 000, 8	231 000, 8	000, 17 000	000, 19 000	000, 21 500
<i>Capital Spares</i>							
<u>Heritage assets</u>	–	–	–	–	–	–	–
Monuments							
Historic Buildings							
Works of Art							
Conservation Areas							
Other Heritage							

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Investment properties	362 748 829,	496 611 321,	470 611 321,	470 611 321,	510 049 348,	537 807 348,	547 000 000,
Revenue Generating	362 748 829,	496 611 321,	470 611 321,	470 611 321,	510 049 348,	537 807 348,	547 000 000,
<i>Improved Property</i>	362 748 829,	496 611 321,	470 611 321,	470 611 321,	510 049 348,	537 807 348,	547 000 000,
<i>Unimproved Property</i>							
Non-revenue Generating	—	—	—	—	—	—	—
<i>Improved Property</i>							
<i>Unimproved Property</i>	—	—	—	—	—	—	—
Other assets	—	—	—	—	—	—	—
Operational Buildings	—	—	—	—	—	—	—
<i>Municipal Offices</i>							
<i>Pay/Enquiry Points</i>							
<i>Building Plan Offices</i>							
<i>Workshops</i>							
<i>Yards</i>							
<i>Stores</i>							
<i>Laboratories</i>							
<i>Training Centres</i>							
<i>Manufacturing Plant</i>							
<i>Depots</i>							

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>Capital Spares</i>							
Housing	—	—	—	—	—	—	—
<i>Staff Housing</i>							
<i>Social Housing</i>							
<i>Capital Spares</i>							
<u>Biological or Cultivated Assets</u>	—	—	—	—	—	—	—
Biological or Cultivated Assets							
<u>Intangible Assets</u>	—	—	—	—	—	—	—
<i>Servitudes</i>							
Licences and Rights	—	—	—	—	—	—	—
<i>Water Rights</i>							
<i>Effluent Licenses</i>							
<i>Solid Waste Licenses</i>							
<i>Computer Software and Applications</i>							
<i>Load Settlement Software Applications</i>							
<i>Unspecified</i>							
<u>Computer Equipment</u>	—	—	—	—	—	—	—
Computer Equipment							

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>Furniture and Office Equipment</u>	—	—	—	—	—	—	—
Furniture and Office Equipment							
	1	19	20	20	29 986	26 602	20 450
<u>Machinery and Equipment</u>	458 055,	853 940,	653 940,	653 940,	220,	000,	000,
	1	19	20	20	29 986	26 602	20 450
Machinery and Equipment	458 055,	853 940,	653 940,	653 940,	220,	000,	000,
<u>Transport Assets</u>	—	—	—	—	—	—	—
Transport Assets							
<u>Land</u>	—	—	—	—	—	—	—
Land							
<u>Zoo's, Marine and Non-biological Animals</u>	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals							
<u>Living resources</u>	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-
<i>Policing and Protection</i>							
<i>Zoological plants and animals</i>							

EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Immature <i>Policing and Protection</i> <i>Zoological plants and animals</i>	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	2 377 244 157,	2 367 805 489,	2 211 726 483,	2 211 726 483,	2 373 489 720,	2 472 311 000,	2 415 096 000,

APPENDIX M (ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on Upgrading of existing assets by Asset Class/Sub-class							
Infrastructure	–	800 000,	500 000, 3	500 000, 3	12 300 000,	71 700 000,	51 500 000,
Roads Infrastructure	–	–	–	–	–	–	–
<i>Roads</i>	–	–	–	–	–	–	–
<i>Road Structures</i>							
<i>Road Furniture</i>							
<i>Capital Spares</i>					7 000	500	500
Storm water Infrastructure	–	800 000,	–	–	000,	000,	000,
<i>Drainage Collection</i>	–	800 000,	–	–	000,	000,	000,
<i>Storm water Conveyance</i>					7 000	500	500
<i>Attenuation</i>							
Electrical Infrastructure	–	–	–	–	–	–	–
<i>Power Plants</i>							
<i>HV Substations</i>							
<i>HV Switching Station</i>							
<i>HV Transmission</i>							
<i>Conductors</i>							
<i>MV Substations</i>							
<i>MV Switching Stations</i>							

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>MV Networks</i>							
<i>LV Networks</i>							
<i>Capital Spares</i>							
Water Supply Infrastructure	–	–	–	–	–	–	–
<i>Dams and Weirs</i>							
<i>Boreholes</i>							
<i>Reservoirs</i>							
<i>Pump Stations</i>							
<i>Water Treatment Works</i>							
<i>Bulk Mains</i>							
<i>Distribution</i>							
<i>Distribution Points</i>							
<i>PRV Stations</i>							
<i>Capital Spares</i>							
Sanitation Infrastructure	–	–	–	–	–	–	–
<i>Pump Station</i>							
<i>Reticulation</i>							
<i>Waste Water Treatment Works</i>							
<i>Outfall Sewers</i>							
<i>Toilet Facilities</i>							
<i>Capital Spares</i>							
Solid Waste Infrastructure	–	–	500 000,	500 000,	5 300 000,	71 200 000,	51 000 000,
			3	3			
<i>Landfill Sites</i>	–	–	500 000,	500 000,	5 300 000,	71 200 000,	51 000 000,
			3	3			

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>Waste Transfer Stations</i> <i>Waste Processing</i> <i>Facilities</i> <i>Waste Drop-off Points</i> <i>Waste Separation</i> <i>Facilities</i> <i>Electricity Generation</i> <i>Facilities</i> <i>Capital Spares</i>							
Rail Infrastructure <i>Rail Lines</i> <i>Rail Structures</i> <i>Rail Furniture</i> <i>Drainage Collection</i> <i>Storm water Conveyance</i> <i>Attenuation</i> <i>MV Substations</i> <i>LV Networks</i> <i>Capital Spares</i>	–	–	–	–	–	–	–
Coastal Infrastructure <i>Sand Pumps</i> <i>Piers</i> <i>Revetments</i> <i>Promenades</i> <i>Capital Spares</i>	–	–	–	–	–	–	–

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Information and Communication Infrastructure Data Centres Core Layers Distribution Layers Capital Spares	–	–	–	–	–	–	–
Community Assets	974 843, 64	473 451, 203	478 434, 246	478 434, 246	218 220 500,	211 310 000,	237 715 500,
Community Facilities Halls	974 843, 64	473 451, 203	478 434, 246	478 434, 246	218 220 500,	211 310 000,	237 715 500,
Centres Crèches Clinics/Care Centres Fire/Ambulance Stations Testing Stations Museums Galleries Theatres Libraries	974 843, 64	473 451, 203	478 434, 246	478 434, 246	218 220 500,	211 310 000,	237 715 500,
Cemeteries/Crematoria Police	–	–	–	–	–	–	–
Parks Public Open Space	–	–	–	–	–	–	–

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>Nature Reserves</i> <i>Public Ablution Facilities</i> <i>Markets</i> <i>Stalls</i> <i>Abattoirs</i> <i>Airports</i> <i>Taxi Ranks/Bus Terminals</i> <i>Capital Spares</i> Sport and Recreation Facilities	—	—	—	—	—	—	—
<i>Indoor Facilities</i> <i>Outdoor Facilities</i> <i>Capital Spares</i>							
<u>Heritage assets</u>	—	—	—	—	—	—	—
Monuments Historic Buildings Works of Art Conservation Areas Other Heritage							
<u>Investment properties</u>	900 003, 9	—	—	—	—	—	—
Revenue Generating	900 003, 9	—	—	—	—	—	—
<i>Improved Property</i>	900 003,	—	—	—	—	—	—

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<i>Unimproved Property</i>							
Non-revenue Generating	–	–	–	–	–	–	–
<i>Improved Property</i>							
<i>Unimproved Property</i>							
	80	60	72	72	25 000	45 000	60 000
Other assets	832 993,	500 000,	572 726,	572 726,	000,	000,	000,
	56	60	70	70	25 000	45 000	60 000
Operational Buildings	766 138,	500 000,	000 000,	000 000,	000,	000,	000,
	56	60	70	70	25 000	45 000	60 000
<i>Municipal Offices</i>	766 138,	500 000,	000 000,	000 000,	000,	000,	000,
<i>Pay/Enquiry Points</i>							
<i>Building Plan Offices</i>							
<i>Workshops</i>							
<i>Yards</i>							
<i>Stores</i>							
<i>Laboratories</i>							
<i>Training Centres</i>							
<i>Manufacturing Plant</i>							
<i>Depots</i>							
<i>Capital Spares</i>							
	24		2	2			
Housing	066 855,	–	572 726,	572 726,	–	–	–
<i>Staff Housing</i>							
	24		2	2			
<i>Social Housing</i>	066 855,	–	572 726,	572 726,	–	–	–
<i>Capital Spares</i>							

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>Biological or Cultivated Assets</u>	—	—	—	—	—	—	—
Biological or Cultivated Assets							
<u>Intangible Assets</u>	—	—	—	—	—	—	—
Servitudes							
Licences and Rights	—	—	—	—	—	—	—
Water Rights							
Effluent Licenses							
Solid Waste Licenses							
Computer Software and Applications							
Load Settlement Software Applications							
Unspecified							
<u>Computer Equipment</u>	—	—	—	—	—	—	—
Computer Equipment							
<u>Furniture and Office Equipment</u>	—	—	—	—	—	—	—
Furniture and Office Equipment							

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>Machinery and Equipment</u> Machinery and Equipment	-	-	-	-	-	-	-
<u>Transport Assets</u> Transport Assets	-	-	-	-	-	-	-
<u>Land</u> Land	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u> Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-
<u>Living resources</u>	-	-	-	-	-	-	-
Mature <i>Policing and Protection Zoological plants and animals</i>	-	-	-	-	-	-	-
Immature <i>Policing and Protection Zoological plants and animals</i>	-	-	-	-	-	-	-

EKU Ekurhuleni Metro - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class							
Description	2023/24	Current Year 2024/25					
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Total Capital Expenditure on upgrading of existing assets	155 707 839,	264 773 451,	322 551 160,	322 551 160,	255 520 500,	328 010 000,	349 215 500,

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 0

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Executive & Council	Urban Management - Legacy projects	37 000 000,	37 000 000,	37 000 000,	0%	0%
Executive & Council	Duduza Customer Care Centre Upgrades	18 500 000,	18 500 000,	18 432 128,	0%	0%
Disaster & Emergency Management Services	Other Equipment (EMS) (Operational Equipment)	1 500 000,	1 500 000,	749 203,	-50%	-50%
Disaster & Emergency Management Services	Upgrading of Etwatwa	8 000 000,	–	–	0%	-100%
Disaster & Emergency Management Services	Elandsfontein/Isando Fire Station	13 000 000,	–	–	0%	-100%
Disaster & Emergency Management Services	Katlehong Fire Station (Katlehong 1)	2 000 000,	23 000 000,	23 525 745,	2%	1076%
Disaster & Emergency Management Services	Upgrade Tsakane Fire Station	3 000 000,	3 000 000,	3 043 749,	1%	1%
Disaster & Emergency Management Services	Upgrade Leon Ferreira Fire Station	3 000 000,	3 000 000,	2 904 438,	-3%	-3%
Economic Development	Specialized Equipment (EFPM) (Operational Equipment)	2 500 000,	645 500,	644 524,	0%	-74%
Economic Development	Specialised Equipment (PEP Programme)	1 253 940,	1 253 940,	1 239 805,	-1%	-1%
Economic Development	Reiger Park Enterprise Hub & Ramaphosa Vocational Skills Centre. (Boksburg)	19 000 000,	21 000 000,	20 817 072,	-1%	10%
Economic Development	Refurbishment All CED facilities and EFPM	2 500 000,	1 654 500,	1 652 323,	0%	-34%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Economic Development	Vosloorus Khulisa Vocational Skills Training Centre Stormwater Infrastructure	10 000 000,	10 700 000,	11 572 965,	8%	16%
Ekurhuleni Metro Police Department	Vehicles	15 000 000,	25 000 000,	24 987 703,	0%	67%
Ekurhuleni Metro Police Department	Establish MVRA/DLTC Katlehong (Katlehong 1)	15 000 000,	15 000 000,	14 921 884,	-1%	-1%
Energy	Bulk Services to New Developments (Corporate)	41 576 653,	41 576 653,	41 072 943,	-1%	-1%
Energy	Installation of Solar Highmast Lights (Corporate)	1 500 000,	2 273 566,	2 273 565,	0%	52%
Energy	Phomolong substation (Edenvale)	56 000 000,	84 439 434,	84 010 799,	-1%	50%
Energy	Clayville Electrification (Tembisa 2)	20 000 000,	–	(626 965,)	#DIV/0!	-103%
Energy	Electrification of Informal Settlements (Reblocking Areas) (Corporate)	215 335 000,	174 213 000,	190 223 920,	9%	-12%
Energy	John Dube Development	2 000 000,	–	–	#DIV/0!	-100%
Energy	Daggafontein Development	2 000 000,	–	–	#DIV/0!	-100%
Energy	Atom Road Substation (Germiston)	–	32 742 000,	30 994 834,	-5%	#DIV/0!
Energy	Russel Road substation (Germiston)	69 400 000,	35 934 000,	35 523 606,	-1%	-49%
Energy	Daveyton Lighting (Daveyton)	200 000,	759 448,	522 346,	-31%	161%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Energy	Duduza Lighting (Duduza)	000, 200	–	–	#DIV/0!	-100%
Energy	Etwatwa Lighting (Etwatwa)	000, 200	–	–	#DIV/0!	-100%
Energy	Katlehong Lighting (Katlehong 1)	000, 200	000, 500	606, 499	0%	150%
Energy	Kwa-Thema Lighting (Kwa Thema)	000, 200	263, 505	912, 502	0%	151%
Energy	Tembisa 2 Lighting (Tembisa 2)	000, 200	000, 690	678, 688	0%	244%
Energy	Tembisa Lighting (Tembisa 1)	000, 200	000, 645	000, 645	0%	223%
Energy	Thokoza Lighting (Thokoza)	000, 200	000, 782	767, 772	-1%	286%
Energy	Tsakane Lighting (Tsakane)	000, 200	737, 619	737, 619	0%	210%
Energy	Vosloorus Lighting (Vosloorus)	000, 200	–	–	#DIV/0!	-100%
Energy	Vulcania substation (Brakpan)	720, 57 329	272, 25 615	237, 25 615	0%	-55%
Energy	Electrification of Subsidized Housing	451, 84 473	451, 128 473	897, 111 575	-13%	32%
Energy	Benoni Lighting (Benoni)	000, 200	000, 724	497, 723	0%	262%
Energy	Edenvale Lighting (Edenvale)	000, 400	000, 600	059, 593	-1%	48%
Environmental Resources & Waste Management	Ward priority project: ward 9 (park in front of caprivi)	000, 500	960, 499	960, 499	0%	0%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Environmental Resources & Waste Management	Specialised Equipment (Operational Equipment)	5 000 000,	5 000 000,	4 992 449,	0%	0%
Environmental Resources & Waste Management	Cycle track and park equipment cnr Bucaneer and Alloutte street Impala Park	500 000,	500 000,	—	-100%	-100%
Environmental Resources & Waste Management	Ward priority need: ward 23 Brentwood Park and Northvilla park	500 000,	500 000,	499 280,	0%	0%
Environmental Resources & Waste Management	Ward priority needs: ward 89 fencing Olifantsfontein Park	500 000,	500 000,	463 171,	-7%	-7%
Environmental Resources & Waste Management	Request to upgrade Boet Henning Park in Davidson Road	500 000,	500 000,	493 331,	-1%	-1%
Environmental Resources & Waste Management	Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	300 000,	300 000,	276 322,	-8%	-8%
Health and Social Development	Specialized Equipment (Operational Equipment)	1 000 000,	1 000 000,	1 000 000,	0%	0%
Human Settlements	Tembisa Youth Hub	28 291 000,	28 291 000,	28 291 000,	0%	0%
Human Settlements	Queen street Social Development	11 525 478,	11 525 478,	10 950 885,	-5%	-5%
Human Settlements	Clayville Ext 45 Social Housing	9 000 000,	12 420 697,	12 410 697,	0%	38%
Human Settlements	Alliance Ext 6-13 Sewer and House repairs	6 000 000,	5 000 000,	4 885 284,	-2%	-19%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Human Settlements	Alliance Extension 9 (Daveyton)	9 650 000,	1 844 918,	905 272,	-51%	-91%
Human Settlements	Daveyton Extension 14 (Daveyton)	–	3 175 440,	1 127 266,	-65%	#DIV/0!
Human Settlements	Mayfield Ext 45	15 000 000,	9 805 177,	9 077 007,	-7%	-39%
Human Settlements	Apex Ext 12 (Benoni)	10 000 000,	8 200 000,	8 111 733,	-1%	-19%
Human Settlements	Balmoral Extension 4(Boksburg)	17 000 000,	3 350 000,	2 787 127,	-17%	-84%
Human Settlements	Comet Ext 17 (Comet Village)	17 000 000,	–	–	#DIV/0!	-100%
Human Settlements	Mega Project: Palmietfontein	9 000 000,	–	–	#DIV/0!	-100%
Human Settlements	Villa Lisa Extension 4	10 000 000,	715 422,	715 232,	0%	-93%
Human Settlements	Payneville ext 1	7 000 000,	28 290 000,	25 554 286,	-10%	265%
Human Settlements	Phola Park Erf 489	11 000 000,	549 560,	376 083,	-32%	-97%
Human Settlements	Daveyton NMT	2 452 000,	2 452 000,	(268 119,)	-111%	-111%
Human Settlements	NMT Tsakane and Duduza	2 452 000,	2 452 000,	2 234 459,	-9%	-9%
Human Settlements	Vosloorus NMT	2 452 000,	2 452 000,	2 278 725,	-7%	-7%
Human Settlements	Thokoza NMT	2 452 000,	2 452 000,	2 449 604,	0%	0%
Human Settlements	Thembisa phase 4 NMT	2 452 000,	2 452 000,	2 250 322,	-8%	-8%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Human Settlements	Germiston Urban Renewal - Germiston Public Space Upgrade (Germiston)	8 000 000,	9 100 000,	8 990 812,	-1%	12%
Human Settlements	Mega Project: Tembisa Ext 25 (Old Mutual Land) (Tembisa 2)	10 000 000,	13 122 498,	4 855 392,	-63%	-51%
Human Settlements	Nguni Hostel (Vosloorus)	15 000 000,	19 000 000,	22 800 000,	20%	52%
Human Settlements	Portion 62 Airport Park Ext.2	13 000 000,	13 445 000,	4 252 845,	-68%	-67%
Human Settlements	Refurbishment of Rental Property (Corporate)	10 000 000,	8 549 997,	13 538 904,	58%	35%
Human Settlements	Urban Renewal: Watville Public Space upgrade linked with NMT. (Benoni)	7 000 000,	12 142 000,	10 470 062,	-14%	50%
Human Settlements	Daveyton Hostel	17 150 000,	17 150 000,	16 389 106,	-4%	-4%
Human Settlements	Clayville Ext 71 to 80	20 300 000,	—	—	#DIV/0!	-100%
Human Settlements	Thokoza Hostel: Bulk and Link Infrastructure	15 000 000,	19 383 000,	19 206 480,	-1%	28%
Human Settlements	Kwa-Themba Hostel: Bulk and Link Infrastructure	10 000 000,	7 136 808,	10 936 806,	53%	9%
Human Settlements	Wattville Hostel: Bulk and Link Infrastructure	10 165 294,	14 165 294,	20 043 695,	41%	97%
Human Settlements	Brakpan old location	8 380 549,	28 380 549,	28 093 691,	-1%	235%
Human Settlements	Leeuwpoot Development (Bulk Infrastructure) (Boksburg)	9 000 000,	35 809 289,	45 065 425,	26%	401%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Human Settlements	Mayfield Ext 46	13 000 000,	820 000,	738 313,	-10%	-94%
Human Settlements	Mega Project: Esselen Park - Witfontein (Mega - Tembisa Triangle) - Birchleigh North Ext 4	16 000 000,	–	–	#DIV/0!	-100%
Human Settlements	Mega Project: John Dube 2	11 500 000,	25 500 000,	24 432 512,	-4%	112%
Human Settlements	Mega Project: Van Dyk Park	9 000 000,	9 000 000,	8 837 749,	-2%	-2%
Human Settlements	Urban Renewal: Katorus: Erf 18383 Vosloorus X 9, Erf 6519 Vosloorus Ext 9, Erf 20846 Ext 30, P	9 000 000,	25 506 084,	22 265 948,	-13%	147%
Human Settlements	Urban Renewal: Wattville Erf 3130 Watvil	7 000 000,	6 000 000,	5 220 699,	-13%	-25%
Human Settlements	Mega Projects: Daggafontein	12 000 000,	12 000 000,	9 914 464,	-17%	-17%
Human Settlements	Chief Albert Luthuli Ext 4(Benoni)	10 000 000,	30 959 483,	31 994 416,	3%	220%
Human Settlements	Erf 372 General Alberts Park ext 2	12 000 000,	1 400 000,	1 177 469,	-16%	-90%
Human Settlements	Erven 862, 863, 865 and 866 Mapleton Ext 10	7 810 000,	6 710 000,	6 465 677,	-4%	-17%
Human Settlements	Langaville Ext 12	18 000 000,	6 264 627,	4 699 966,	-25%	-74%
Human Settlements	Leachville Ext 2	2 940 000,	–	–	#DIV/0!	-100%
Human Settlements	PTN 44 Finaalspan 114-IR	10 000 000,	10 000 000,	9 999 994,	0%	0%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Human Settlements	Helderwyk	20 539 000,	539 000,	268 263,	-50%	-99%
Human Settlements	Palm Ridge Extension 9 Phase 5 And 6	8 000 000,	14 000 000,	13 803 943,	-1%	73%
Information and Communication Technology	ERP / Process Automation	30 000 000,	30 000 000,	29 526 352,	-2%	-2%
Information and Communication Technology	ICT Equipment (Operational Equipment)	5 000 000,	9 004 983,	9 002 415,	0%	80%
Information and Communication Technology	Network equipment (Switches and Routers)	13 000 000,	13 000 000,	12 950 154,	0%	0%
Information and Communication Technology	Telephony/ Call Centre Equipment	5 000 000,	5 000 000,	4 637 068,	-7%	-7%
Information and Communication Technology	DCS: Broadband Fibre (Corporate)	70 000 000,	73 100 000,	73 626 634,	1%	5%
Information and Communication Technology	Enterprise Architecture/ Business process management	20 000 000,	20 000 000,	19 383 299,	-3%	-3%
Information and Communication Technology	Security for ICT Infrastructure (Corporate)	5 000 000,	5 000 000,	4 960 000,	-1%	-1%
Information and Communication Technology	Upgrade of Data Centres and Disaster Recovery centre (Data centre environmental refurbishment)	13 000 000,	13 000 000,	13 267 581,	2%	2%
Information and Communication Technology	Safe City	25 000 000,	25 000 000,	24 839 130,	-1%	-1%
Information and Communication Technology	Broadband Infrastructure (Wifi)	5 000 000,	5 000 000,	4 840 754,	-3%	-3%
Information and Communication Technology	Cabling	5 000 000,	2 995 017,	2 972 013,	-1%	-41%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Environmental Resources & Waste Management	Construct Metro Parks Depots Katlehong 2 (Katlehong 2)	11 700 000,	11 700 000,	10 775 428,	-8%	-8%
Environmental Resources & Waste Management	Ward Priority Needs: Ward 73 New Modder/ Kingsway Park	600 000,	600 000,	599 977,	0%	0%
Environmental Resources & Waste Management	Ward Priority Projects: Ward 68	600 000,	600 000,	516 439,	-14%	-14%
Real Estate	35542 _00 Upgrade and renewal of buildings around EMM(Corporate)	9 000 000,	9 000 000,	8 103 818,	-10%	-10%
Real Estate	Upgrade and renewal of SAAME Building Germiston	30 000 000,	40 000 000,	40 330 210,	1%	34%
Roads and Stormwater	Specialised Equipment (Operational Equipment)	5 000 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	Construct Daveyton CBD/N12 Interchange (Benoni)	1 000 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	Construction of Access Roads Extension 19, Tsakane	5 000 000,	4 000 000,	3 075 732,	-23%	-38%
Roads and Stormwater	Elgin Road Height Restriction	300 000,	300 000,	297 110,	-1%	-1%
Roads and Stormwater	Etwatwa Stormwater (Etwatwa)	5 000 000,	4 500 000,	4 248 785,	-6%	-15%
Roads and Stormwater	Kwa-Thema Stormwater (Kwa Thema)	3 000 000,	3 000 000,	1 639 174,	-45%	-45%
Roads and Stormwater	New roads need to be tarred at Kingsway township (Ndlobele Street and uFezela Street)	3 000 000,	3 000 000,	2 632 979,	-12%	-12%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Roads and Stormwater	Pomona SW System Pomona Stream (Kempton Park)	6 000 000,	3 000 000,	3 180 608,	6%	-47%
Roads and Stormwater	Roads East: Robin Island at Ext 8, Madunani 425 Area, Access Road new Houses next to Pick n? P	5 000 000,	4 000 000,	3 999 240,	0%	-20%
Roads and Stormwater	Roads East: Vlakfontein rd, Papi Ndlovu, Khululeka St, Khazimula St (Ext 6), Mhlongo St (12B),	2 000 000,	1 550 000,	2 000 000,	29%	0%
Roads and Stormwater	Roads: Low-Cost Housing: East: Access Road Mayfield Ext. 6,7 and 12: Nebiya, Levyte, Tshukudu	10 000 000,	5 000 000,	4 791 588,	-4%	-52%
Roads and Stormwater	Roads: Low-Cost Housing: East: All streets & SW in ward 83. Shabalala, Marambane, Mlabe, Thais	5 000 000,	4 000 000,	4 900 033,	23%	-2%
Roads and Stormwater	Roads: Low-Cost Housing: East: Sebata Rd and Roads in Chris Hani Ext 1 & 2(Daveyton)	5 000 000,	4 000 000,	3 434 777,	-14%	-31%
Roads and Stormwater	Roads: Low-Cost Housing: East: Tsavo Rd (Etwatwa)	7 000 000,	5 500 000,	5 459 249,	-1%	-22%
Roads and Stormwater	Slovo park: roads need to be constructed	7 000 000,	5 000 000,	4 998 983,	0%	-29%
Roads and Stormwater	SW East: Kheshwa SW and drainage of Bhengu St recreational centre, Lerutle Primary School (Dave	7 500 000,	6 500 000,	6 499 696,	0%	-13%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Roads and Stormwater	SW East: SW: Thubelisha Extension 8 Rockville Thakado, and Modjadji St (Tsakane)	4 000 000,	3 250 000,	3 049 641,	-6%	-24%
Roads and Stormwater	SW Minor (N) SW Temong Tlamatlama (Tembisa 2)	2 000 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	Traffic Calming in the Eastern Region (Corporate)	1 000 000,	1 500 000,	1 496 910,	0%	50%
Roads and Stormwater	Traffic Signal Upgrades: East (Corporate)	750 000,	1 750 000,	1 748 785,	0%	133%
Roads and Stormwater	Upgrade Joe Mzamane Road Kwa-Thema (Kwa Thema)	3 000 000,	2 500 000,	2 378 911,	-5%	-21%
Roads and Stormwater	Welgedacht suburb: roads need to be re-tarred and constructed	5 000 000,	4 000 000,	3 734 651,	-7%	-25%
Roads and Stormwater	Tarring of roads at: Ext 9 Mvimbi, Malika, Malakoane, Ext 15 P O Ngwenya, Chauke, Hambanjalo	5 000 000,	4 500 000,	5 357 135,	19%	7%
Roads and Stormwater	Kaal Spruit rehabilitation (Tembisa 2)	20 000 000,	5 000 000,	7 019 341,	40%	-65%
Roads and Stormwater	Ped. Management (N):(Corporate)	5 000 000,	–	(490 320,)	#DIV/0!	-110%
Roads and Stormwater	Pedestrian Bridges: Greater Tembisa streams	5 000 000,	5 000 000,	4 999 680,	0%	0%
Roads and Stormwater	Roads: Low-Cost Housing: North: Ehlanzeni (Tembisa 1)	1 000 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	SW Upgrades: (N) Algeria Sub soil Drains	2 000 000,	2 000 000,	1 995 287,	0%	0%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Roads and Stormwater	SW Upgrades: (N) Isimuku SW	000, 500	000, 500	996, 499	0%	0%
Roads and Stormwater	Tembisa Ext. 10 stormwater	000, 2 000	–	–	#DIV/0!	-100%
Roads and Stormwater	Tembisa Natural Watercourses upgrading (Tembisa 1)	000, 8 500	000, 16 000	785, 16 475	3%	94%
Roads and Stormwater	Tertiary Rds: (N) Margaret Zuma & link rds: (Tembisa 2)	000, 1 000	–	–	#DIV/0!	-100%
Roads and Stormwater	Traffic Calming (North)	000, 1 000	000, 1 500	700, 1 484	-1%	48%
Roads and Stormwater	Traffic Signals Upgrading (North)	000, 750	000, 1 750	807, 1 690	-3%	125%
Roads and Stormwater	Construction of Bhila Street network	000, 10 000	000, 5 000	828, 4 810	-4%	-52%
Roads and Stormwater	Tarring of Roads and Stormwater in Kwa-Thema Ext 3, 4 & 5	000, 5 000	000, 4 000	778, 5 353	34%	7%
Roads and Stormwater	Upgrading of Wattville and Tamboville Stormwater	000, 5 000	000, 3 500	935, 3 436	-2%	-31%
Roads and Stormwater	Duduza Stormwater Network	000, 4 500	000, 4 500	983, 4 499	0%	0%
Roads and Stormwater	Tarring of roads in Ward 26, Etwatwa	000, 5 000	000, 3 500	434, 3 487	0%	-30%
Roads and Stormwater	SW Beukes and Stephanus	000, 2 000	000, 2 000	409, 3 294	65%	65%
Roads and Stormwater	Paving around schools South	000, 2 000	000, 2 000	601, 1 999	0%	0%
Roads and Stormwater	Kerbing of streets south	000, 2 000	000, 2 000	000, 2 000	0%	0%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Roads and Stormwater	Upgrading of streets in Kwesine Hostel network, ward 59 katlehong	3 500 000,	4 900 000,	4 790 712,	-2%	37%
Roads and Stormwater	Upgrading of stormwater in Katlehong area	3 500 000,	4 000 000,	3 982 648,	0%	14%
Roads and Stormwater	Tarring of roads and stormwater in ward 109, Etwatwa	4 898 355,	3 398 355,	3 204 025,	-6%	-35%
Roads and Stormwater	Patridge/Kalk Street	300 000,	400 000,	399 891,	0%	33%
Roads and Stormwater	Piedcrew Street	300 000,	—	—	#DIV/0!	-100%
Roads and Stormwater	Primula SW next to the Dam - Primrose	100 000,	—	—	#DIV/0!	-100%
Roads and Stormwater	Pudungwane, Lancoe & Moon Street - Wrd 108	300 000,	700 000,	699 500,	0%	133%
Roads and Stormwater	Rebuilding portion Rondebult Road, Boksburg	300 000,	300 000,	—	-100%	-100%
Roads and Stormwater	Reconstruction Auret Road	500 000,	—	—	#DIV/0!	-100%
Roads and Stormwater	SW Upgrades (N) Natural Watercourse and System (Wilbart to Linksfield)	100 000,	—	—	#DIV/0!	-100%
Roads and Stormwater	Demolishing and rebuilding of Bridge Boksburg Railway Street	500 000,	500 000,	498 538,	0%	0%
Roads and Stormwater	Down Matera Network, -Edenpark Ext5 Phase 1	500 000,	500 000,	499 243,	0%	0%
Roads and Stormwater	Isikhova Street - Germiston (Ward 42)	300 000,	300 000,	—	-100%	-100%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Roads and Stormwater	Izihlahla Street SW (Network)	1 500 000,	3 000 000,	2 124 376,	-29%	42%
Roads and Stormwater	May Deep - Germiston	300 000,	700 000,	–	-100%	-100%
Roads and Stormwater	Stormwater System Upgrade Clayville Extension 27	200 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	Themba & Naledi Palmridge Ext 5, Ngwavuma st - Wrd 101,	500 000,	900 000,	937 510,	4%	88%
Roads and Stormwater	Upgrading Stormwater system Flamingo Street Beyers Park	500 000,	500 000,	499 187,	0%	0%
Roads and Stormwater	Woodmere Stormwater system (acquisition and upgrading of system	300 000,	700 000,	347 826,	-50%	16%
Roads and Stormwater	Tarring of roads- Pomego, Phambili, Phehello, Pababatso, Phindani, Mponeng, Mokhelele streets and paving: Maja, Mbambela Cres,all cres in Likole ext and air sidewalks	3 000 000,	3 000 000,	2 214 778,	-26%	-26%
Roads and Stormwater	Backlog- Tarring of all roads in Phumula and Mapleton ext10 road, namely Inkberry Cres, Cestrum Cres, Waxtree Cres, Moonflower Cres, Orchid Tree Cres, Saltbush Cres, Cactus str, Blackwood str, Oleander str, Almond str, Bluegum str, Thorn Apple str, Bramble str, Watercres str, Coral Berry str, Camphor Tree str, Montana str, Matchwood str, Cheesewood str, Gooseberry str, No	1 000 000,	2 000 000,	1 999 119,	0%	100%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
	Name Short streets alongNdiphe, Luvuvo,Lithemba,Burned and Kusasa streets					
Roads and Stormwater	Tarring of roads at Vila Liza, Windmill Park & Ext 22 Tsakane	300 000,	600 000,	598 414,	0%	99%
Roads and Stormwater	Construction of Roads and Stormwater drainage at Mgugu street, E section, Palm Ridge Ext 7	3 000 000,	3 000 000,	3 120 471,	4%	4%
Roads and Stormwater	Reconstruction of storm water drainage at no. 1093 Cnr Nhlapo and Tshabalala Streets Phenduka Section, 1892 Cnr Xaba and Ntuli Streets and 1515 Ntuli Street.	1 500 000,	1 500 000,	1 322 825,	-12%	-12%
Roads and Stormwater	SW Upgrades (N) Norkem Park Stormwater System including the PAN	800 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	Tertiary Rds: (N) Widening Madiba Drive (Tembisa 2)	2 500 000,	2 500 000,	2 499 905,	0%	0%
Roads and Stormwater	Reconstruction Tembisa Bridges (Flint Mazibuko)	1 500 000,	6 700 000,	6 669 709,	0%	345%
Roads and Stormwater	SW Terenure (Aldo and others)	500 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	SW Upgrades (N) Edenvale	2 500 000,	8 000 000,	7 072 814,	-12%	183%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Roads and Stormwater	35481_00_Ped. Management: (S) Alberton (Alberton)	1 000 000,	1 000 000,	901 817,	-10%	-10%
Roads and Stormwater	Kraft Barbara Road Intersection Upgrade (Germiston)	200 000,	50 000,	50 000,	0%	-75%
Roads and Stormwater	Minor Works for Roads and SW: South (Germiston)	2 800 000,	4 066 000,	5 508 024,	35%	97%
Roads and Stormwater	Ped. Management: (S) Boksburg (Boksburg)	1 000 000,	1 000 000,	943 640,	-6%	-6%
Roads and Stormwater	Ped. Management: (S) Germiston (Germiston)	1 000 000,	1 000 000,	993 812,	-1%	-1%
Roads and Stormwater	Ped. Management: (S) Katlehong 2(Katlehong 2)	1 000 000,	1 000 000,	993 812,	-1%	-1%
Roads and Stormwater	Ped. Management: (S) Katlehong 1	1 000 000,	1 000 000,	993 812,	-1%	-1%
Roads and Stormwater	Ped. Management: (S) Thokoza (Thokoza)	1 000 000,	1 000 000,	991 212,	-1%	-1%
Roads and Stormwater	Ped. Management: (S) Vosloorus (Vosloorus)	1 000 000,	1 000 000,	999 617,	0%	0%
Roads and Stormwater	Pedestrian bridge from Mabuya across Vereeniging Road	5 000 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	Boksburg New Roads Depot	–	–	(152 320,)	#DIV/0!	#DIV/0!
Roads and Stormwater	Provision of Pedestrian Bridge between Zonkizizwe and Palmridge (Katlehong 2)	5 000 000,	–	195 000,	#DIV/0!	-96%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Roads and Stormwater	Roads: Low-Cost Housing South: - Kwathembe Street	3 500 000,	3 200 000,	3 197 985,	0%	-9%
Roads and Stormwater	SW in Vosloorus (Vosloorus)	3 000 000,	1 000 000,	1 149 357,	15%	-62%
Roads and Stormwater	SW Moedi and Kgatlamping	1 500 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	SW Thokoza Masterplan (Thokoza)	7 200 000,	6 200 000,	7 562 625,	22%	5%
Roads and Stormwater	SW Upgrades (S) - SW in Lunga / Similane	2 500 000,	2 500 000,	2 775 016,	11%	11%
Roads and Stormwater	Tertiary Rds Katlehong, Buhle Park & Zonkizizwe Ext 1 -No Name streets Buchle Park (Katlehong)	4 000 000,	3 500 000,	3 135 031,	-10%	-22%
Roads and Stormwater	Tertiary Rds Thokoza- Phase 3 - Phola Park lanes (Thokoza)	1 500 000,	1 500 000,	1 454 058,	-3%	-3%
Roads and Stormwater	Traffic Calming South (Corporate)	1 000 000,	1 500 000,	1 180 300,	-21%	18%
Roads and Stormwater	Traffic Signal Upgrades: South (Corporate)	500 000,	1 500 000,	1 442 409,	-4%	188%
Roads and Stormwater	Tertiary Roads in Katlehong 2: Halalisa Street	3 500 000,	3 200 000,	2 973 673,	-7%	-15%
Roads and Stormwater	Widening of Vlakplaats Road between Katlehong and Vosloorus across the Natalspruit	500 000,	–	–	#DIV/0!	-100%
Roads and Stormwater	Implementation of Roads Master Plan: Comet Area (Boksburg)	100 000,	100 000,	–	-100%	-100%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Executive & Council	Daveyton Customer Care Centre Upgrades	35 500 000,	35 500 000,	35 941 383,	1%	1%
Sport Recreation Arts and Culture	Libraries Office Furniture - Sports and Recreation	1 000 000,	700 000,	444 082,	-37%	-56%
Sport Recreation Arts and Culture	Libraries ICT Equipment (Operational Equipment)	5 000 000,	400 000,	347 826,	-13%	-93%
Sport Recreation Arts and Culture	Specialized Equipment (Library)	5 000 000,	–	–	#DIV/0!	-100%
Sport Recreation Arts and Culture	Rehabilitate Actonville swimming pool	2 631 000,	2 631 000,	2 332 084,	-11%	-11%
Sport Recreation Arts and Culture	Rehabilitate Alra Park stadium	300 000,	300 000,	–	-100%	-100%
Sport Recreation Arts and Culture	Rehabilitate Bakerton stadium	300 000,	300 000,	298 980,	0%	0%
Sport Recreation Arts and Culture	Upgrade Kempton Park swimming pool	5 000 000,	5 000 000,	5 940 080,	19%	19%
Sport Recreation Arts and Culture	Upgrade Moses Molelekwa art centre	6 000 000,	6 000 000,	5 543 910,	-8%	-8%
Sport Recreation Arts and Culture	Extension of Bakerton Library	1 000 000,	11 931 977,	11 406 008,	-4%	1041%
Transport Planning & Provision	Construction of public transport facilities Daveyton (Daveyton)	12 655 500,	921 332,	–	-100%	-100%
Transport Planning & Provision	Refurbishment of Public Transport Facilities (Corporate)	11 025 000,	12 959 168,	12 889 857,	-1%	17%
Transport Planning & Provision	Taxi rank - Greenfield	2 089 000,	1 889 000,	1 717 628,	-9%	-18%
Transport Planning & Provision	Taxi Ranks at Vila Liza, Windmill Park & Ext 22 Tsakane	1 700 000,	–	–	#DIV/0!	-100%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Transport Planning & Provision	Construction of a Taxi rank at Dukathole ext. 8	1 700 000,	–	–	#DIV/0!	-100%
Transport Planning & Provision	Taxi Rank at Palm Ridge ext 7,12417 Empangeni street	1 700 000,	–	–	#DIV/0!	-100%
Transport Planning & Provision	IRPTN: Bus Depots	40 000 000,	–	–	#DIV/0!	-100%
Transport Planning & Provision	IRPTN: Infrastructure and Implementing (PTNG)	58 500 000,	66 500 000,	66 500 001,	0%	14%
Transport Planning & Provision	IRPTN: ITS (PTNG)	14 000 000,	–	–	#DIV/0!	-100%
Transport Planning & Provision	IRPTN: ITS (PTNG) - APTMS	–	–	–	#DIV/0!	#DIV/0!
Transport Planning & Provision	IRPTN: Project designs, Planning and Management	10 000 000,	20 000 000,	20 000 000,	0%	100%
Transport Planning & Provision	IRPTN: Road Infrastructure (PTNG)	214 000 000,	200 000 000,	199 365 388,	0%	-7%
Environmental Resources & Waste Management	Specialised Vehicles (less than 2 seats) (Operational Equipment)	40 000 000,	40 000 000,	39 745 767,	-1%	-1%
Environmental Resources & Waste Management	Development Weltevreden Waste Site (Stor)	–	4 998 898,	4 998 897,	0%	#DIV/0!
Environmental Resources & Waste Management	Develop Simmer & Jack Waste site (Cell 8 and Stormwater)	20 000 000,	7 686 271,	7 686 271,	0%	-62%
Environmental Resources & Waste Management	Facilities, Upgrade, and construction of facilities: Benoni Repairs (Benoni)	12 000 000,	–	–	#DIV/0!	-100%
Environmental Resources & Waste Management	Rietfontein upgrading of facilities. (Spr)	–	2 998 257,	2 998 256,	0%	#DIV/0!

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Environmental Resources & Waste Management	Upgrading of Platkop landfill site	3 000 000,	14 590 111,	14 590 111,	0%	386%
Environmental Resources & Waste Management	Establishment of park at Cnr Mnyani and Buthelezi Street in Phenduka Section.	500 000,	499 095,	499 095,	0%	0%
Environmental Resources & Waste Management	ROOIKRAAL UPGRADING OF FACILITIES	–	4 727 408,	4 596 957,	-3%	#DIV/0!
Environmental Resources & Waste Management	Supply of Bulk Containers (Corporate)	4 000 000,	9 000 000,	8 974 101,	0%	124%
Water and Sanitation	Tambo Springs Development	100 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Brakpan Old Location	1 000 000,	1 000 000,	799 970,	-20%	-20%
Water and Sanitation	Construction of a new 30MI Russel Road Reservoir (Germiston)	1 000 000,	8 220 086,	6 498 009,	-21%	550%
Water and Sanitation	Leak Fixing & Meter Installation Project in Tsakane/ Langaville/ Geluksdal (32450 stands) (Tsak	5 000 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Metering of all Unmetered Areas (60 000 stands) (Corporate)	20 000 000,	20 000 000,	19 746 338,	-1%	-1%
Water and Sanitation	Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Benoni, Etwatwa, Daveyton	30 000 000,	54 510 000,	46 041 552,	-16%	53%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water and Sanitation	Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Germiston, Boksburg, Vosloorus	30 000 000,	27 860 000,	24 539 026,	-12%	-18%
Water and Sanitation	Replacement of Mid-block Pipelines	10 000 000,	6 900 000,	5 208 511,	-25%	-48%
Water and Sanitation	Sectorization of Distribution Areas (Corporate)	10 000 000,	9 243 044,	8 146 849,	-12%	-19%
Water and Sanitation	Van Dyk Park	10 000 000,	704 292,	544 292,	-23%	-95%
Water and Sanitation	Midblock Relocation for Sotho Section	5 000 000,	—	—	#DIV/0!	-100%
Water and Sanitation	Upgrade of sewer network masterplan for the entire ward 41	10 000 000,	425 000,	258 048,	-39%	-97%
Water and Sanitation	Kempton Park Tower (2ml)	10 000 000,	3 000 000,	2 974 483,	-1%	-70%
Water and Sanitation	Boksburg To Vlakplaas Outfall Sewer	10 000 000,	—	—	#DIV/0!	-100%
Water and Sanitation	Credi Reservoir (25ml)	10 000 000,	4 700 000,	4 220 244,	-10%	-58%
Water and Sanitation	Water Supply to Northmead Reservoir	100 000,	—	—	#DIV/0!	-100%
Water and Sanitation	Withok, Dalpark And Leachville Sewers	7 000 000,	—	—	#DIV/0!	-100%
Water and Sanitation	Moleleki X1 & Palm Ridge X's Sewer Upgrades	10 000 000,	2 079 681,	1 663 402,	-20%	-83%
Water and Sanitation	Tsakane East Sewer & Duduza Sewer Upgrades	8 000 000,	—	—	#DIV/0!	-100%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water and Sanitation	Construction Of A New 23ml Kempton Park	2 000 000,	14 500 000,	14 640 751,	1%	632%
Water and Sanitation	Pomona: New Eastern Of Sewer Phase 2 (Kempton Park)	15 000 000,	27 800 000,	27 269 970,	-2%	82%
Water and Sanitation	Construction Of Hilltop Reservoir	20 000 000,	3 000 000,	457 919,	-85%	-98%
Water and Sanitation	Construction Of Bedfordview Water	20 000 000,	13 393 106,	13 268 256,	-1%	-34%
Water and Sanitation	Construction Of A Bredell-Kempton Zone Water Supply System	7 000 000,	2 708 000,	2 506 553,	-7%	-64%
Water and Sanitation	Construction Of Clayville Reservoir	2 000 000,	200 000,	—	-100%	-100%
Water and Sanitation	Germiston CBD Water Network Replacement (New)	1 000 000,	820 000,	816 094,	0%	-18%
Water and Sanitation	Construction Of Nigel Bulk Water Line	10 000 000,	8 561 805,	8 346 086,	-3%	-17%
Water and Sanitation	Replace Existing Water Supply Dunnottar Reservoir	10 000 000,	15 742 056,	15 399 438,	-2%	54%
Water and Sanitation	Ac Pipes Replacement SW	10 000 000,	2 286 533,	2 286 532,	0%	-77%
Water and Sanitation	Construction Of Medeley Reservoir	2 000 000,	300 000,	281 987,	-6%	-86%
Water and Sanitation	Network Feeder Pipeline From New South Crest Reservoir	10 000 000,	600 000,	593 088,	-1%	-94%
Water and Sanitation	Ac Pipes Replacement Ne	10 000 000,	3 256 014,	600 000,	-82%	-94%
Water and Sanitation	Dawn Park Reservoir And Tower	1 000 000,	923 000,	616 816,	-33%	-38%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water and Sanitation	Reigerpark-Elspark Bulk Pipeline	10 000 000,	6 216 872,	6 270 481,	1%	-37%
Water and Sanitation	Etwatwa Bulk Water Supply Investigation: Optimization and Sectorization	500 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Etwatwa X18 Sewer Pump Station	1 000 000,	4 000 000,	2 774 410,	-31%	177%
Water and Sanitation	Refurbishment And Upgrading Of Water And Sewer Pump Station	30 000 000,	132 995 758,	156 048 693,	17%	420%
Water and Sanitation	Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Tembisa, Kempton Park, Edenvale	17 600 000,	16 870 000,	23 210 012,	38%	32%
Water and Sanitation	Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Alberton, Katlehong, Thokoza	15 000 000,	10 143 000,	9 639 489,	-5%	-36%
Water and Sanitation	Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Nigl, Springs, Duduza, Kwa Thema	15 000 000,	25 567 000,	25 699 284,	1%	71%
Water and Sanitation	W&S: Emergency SVC To Informal Settlement (Corporate)	10 000 000,	10 000 000,	9 867 838,	-1%	-1%
Water and Sanitation	W&S: Emergency SVC To Informal Settlement (Corporate)	–	–	(77 600,)	#DIV/0!	#DIV/0!
Water and Sanitation	Birchleigh and Chlookop Sewers	7 000 000,	–	–	#DIV/0!	-100%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water and Sanitation	Duduza Reservoir (15ml)	4 000 000,	15 763 880,	15 108 817,	-4%	278%
Water and Sanitation	Tembisa X25 Outfall Sewer Upgrade	15 000 000,	10 500 000,	8 576 385,	-18%	-43%
Water and Sanitation	Vogelfontein Tower	5 000 000,	4 606 120,	4 064 475,	-12%	-19%
Water and Sanitation	Edelweiss Tower	5 000 000,	12 350 000,	11 803 628,	-4%	136%
Water and Sanitation	Cathodic Protection of Steel Pipelines (Alberton)	100 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Meters NE DIST Refurbish (Kempton Park)	7 500 000,	7 500 000,	7 383 047,	-2%	-2%
Water and Sanitation	Meters SW DIST Refurbish (Boksburg)	7 500 000,	7 500 000,	7 470 682,	0%	0%
Water and Sanitation	Pintail Close, Bakerton and Grootvlei Rd Sewers	500 000,	500 000,	500 000,	0%	0%
Water and Sanitation	Brentwood Park Water Supply	1 000 000,	1 000 000,	963 171,	-4%	-4%
Water and Sanitation	Pressure Management (Corporate)	100 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Etwatwa Sewer Upgrades (Etwatwa)	10 000 000,	3 800 000,	3 555 309,	-6%	-64%
Water and Sanitation	Germiston: Upgrade and replace Dekema outfall sewer Phase 3	25 000 000,	10 722 430,	10 060 004,	-6%	-60%
Water and Sanitation	Phasing out sewer P/S, upgrade & extent sewer pipelines	30 000 000,	28 800 000,	31 861 678,	11%	6%
Water and Sanitation	Pomona: New Eastern O/F sewer Phase 3 (Kempton Park)	12 500 000,	15 000 000,	13 317 802,	-11%	7%

Capital Programme by Project: Year 2024/2025						
R' 000						
Department	Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water and Sanitation	Rondebult Outfall Sewer (Boksburg)	10 000 000,	11 540 865,	11 222 422,	-3%	12%
Water and Sanitation	Tembisa Sewer (Tembisa 1)	10 000 000,	10 800 000,	13 112 609,	21%	31%
Water and Sanitation	Upgrading of Meyersdal main outfall sewer	5 000 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Rand Water to Palmridge Reservoir	1 000 000,	491 459,	491 459,	0%	-51%
Water and Sanitation	Blaaupan: relocate gravity sewer pipeline (Kempton Park)	100 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Elsburg Koppies outfall sewer Phase 3	12 000 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Emergency Equipment at Depots (Operational Equipment)	100 000,	100 000,	–	-100%	-100%
Water and Sanitation	Specialized Equipment (Operational Equipment)	100 000,	400 000,	400 000,	0%	300%
Water and Sanitation	Telemetry (Kempton Park)	100 000,	100 000,	–	-100%	-100%
Water and Sanitation	Tembisa Depot	5 000 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Water Meters	100 000,	–	–	#DIV/0!	-100%
Water and Sanitation	Mega Projects: Wastewater Treatment Plants Upgrade/Extensions	10 000 000,	1 000 000,	998 668,	0%	-90%
T N						

APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD YEAR 0

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Other Equipment (EMS) (Operational Equipment)	Administrative HQ	
Upgrading of Etwatwa	67	
Elandsfontein/Isando Fire Station	92	
Katlehong Fire Station (Katlehong 1)	50	
Upgrade Tsakane Fire Station	85	
Upgrade Leon Ferreira Fire Station	22	
Specialized Equipment (EFPM) (Operational Equipment)	Equipment	
Specialised Equipment (PEP Programme)	Equipment	
Reiger Park Enterprise Hub & Ramaphosa Vocational Skills Centre. (Boksburg)	34, 93	
Refurbishment All CED facilities and EFPM	City Wide	
Vosloorus Khulisa Vocational Skills Training Centre Stormwater Infrastructure	65	
Vehicles	Vehicles	
Establish MVRA/DLTC Katlehong (Katlehong 1)	50	
Bulk Services to New Developments (Corporate)	City Wide	
Installation of Solar Highmast Lights (Corporate)	City Wide	
Phomolong substation (Edenvale)	12	
Clayville Electrification (Tembisa 2)	89	
Electrification of Informal Settlements (Reblocking Areas) (Corporate)	City Wide	
John Dube Development	98	
Daggafontein Development	76	
Russel Road substation (Germiston)	36, 39	
Daveyton Lighting (Daveyton)	110, 68, 69, 70, 71, 96	
Duduza Lighting (Duduza)	111, 86, 87, 98,	
Etwatwa Lighting (Etwatwa)	109, 26, 65, 66, 67	
Katlehong Lighting (Katlehong 1)	48,49,50,51,55	
Kwa-Thema Lighting (Kwa Thema)	74,77,78,79,80	
Tembisa 2 Lighting (Tembisa 2)	1, 2, 3, 7, 89, 100 & 102	
Tembisa Lighting (Tembisa 1)	4 ,5, 6, 8, 9, 14 & 90	
Thokoza Lighting (Thokoza)	52,54,56,57	
Tsakane Lighting (Tsakane)	81,82,83,84,85,99,112	
Vosloorus Lighting (Vosloorus)	44, 44, 45, 46, 47,107	
Vulcania substation (Brakpan)	105	
Electrification of Subsidized Housing	City Wide	
Benoni Lighting (Benoni)	110, 24, 25,27, 28, 29, 30, 73	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Edenvale Lighting (Edenvale)	10,11,12,13,18,19, 20	
Atom Road Substation (Germiston)	39	
Ward priority project: ward 9 (park in front of caprivi)	9	
Specialised Equipment (Operational Equipment)	Administrative HQ	
Cycle track and park equipment cnr Bucaneer and Alloutte street Impala Park	23	
Ward priority need: ward 23 brentwood park and northvilla park	23	
Ward priority needs: ward 89 fencing olifantsfontein park	89	
Request to upgrade Boet Henning Park in Davidson Road	22	
Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	91	
Construct Metro Parks Depots Katlehong 2 (Katlehong 2)	59,60,61,62,63,101,103,108	
Ward Priority Needs: Ward 73 New Modder/ Kingsway Park	73	
Ward Priority Projects: Ward 68	68	
Specialised Vehicles (less than 2 seats) (Operational Equipment)	Administrative HQ	
Develop Simmer & Jack Waste site (Cell 8 and Stormwater)	36	
Facilities, Upgrade and construction of facilities: Benoni Repairs (Benoni)	73	
Upgrading of Platkop landfill site	99	
Establishment of park at Cnr Mnyani and Buthelezi Street in Phenduka Section.	54	
Supply of Bulk Containers (Corporate)	Multi wards	
Development Weltevreden Waste Site (Stor	97	
Rietfontein Upgrading of Facilities. (Spr	76	
Rooikraal Upgrading of Facilities	44, 44, 45, 46, 47	
Specialized Equipment (Operational Equipment)	Administrative HQ	
Tembisa Youth Hub	5	
Queen street Social Development	93	
Clayville Ext 45 Social Housing	102	
Allaince Ext 6-13 Sewer and House repairs	71	
Alliance Extension 9(Daveyton)	71	
Mayfield Ext 45	96	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Apex Ext 12 (Benoni)	29, 30	
Balmoral Extension 4(Boksburg)	21	
Comet Ext 17 (Comet Village)	33	
Mega Project: Palmietfontein	94	
Villa Lisa Extension 4	45, 99	
Payneville ext 1	75	
Phola Park Erf 489	53	
Daveyton NMT	68, 69, 70, 71	
NMT Tsakane and Duduza	112, 82, 85	
Vosloorus NMT	107, 44	
Thokoza NMT	56	
Thembisa phase 4 NMT	15, 16	
Germiston Urban Renewal - Germiston Public Space Upgrade (Germiston)	36	
Mega Project: Tembisa Ext 25 (Old Mutual Land) (Tembisa 2)	89, (2, 3 beneficiary)	
Nguni Hostel (Vosloorus)	46	
Portion 62 Airport Park Ext.2	35	
Refurbishment of Rental Property (Corporate)	Multi wards	
Urban Renewal: Watville Public Space upgrade linked with NMT. (Benoni)	29, 30	
Daveyton Hostel	71	
Clayville Ext 71 to 80	102	
Thokoza Hostel: Bulk and Link Infrastructure	52	
Kwa-Themba Hostel: Bulk and Link Infrastructure	74	
Wattville Hostel: Bulk and Link Infrastructure	29	
Brakpan old location	97	
Leeuwpoort Development (Bulk Infrastructure) (Boksburg)	43	
Mayfield Ext 46	96	
Mega Project: Esselen Park - Witfontein (Mega - Tembisa Triangle) - Birchleigh North Ext 4	15, 8, 91	
Mega Project: John Dube 2	98	
Mega Project: Van Dyk Park	31	
Urban Renewal: Katorus: Erf 18383 Vosloorus X 9, Erf 6519 Vosloorus Ext 9, Erf 20846 Ext 30, P	45	
Urban Renewal: Wattville Erf 3130 Watvil	29, 30	
Mega Projects: Daggafontein	76	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Chief Albert Luthuli Ext 4(Benoni)	110	
Erf 372 General Alberts Park ext 2	106, 94	
Erven 862, 863, 865 and 866 Mapleton Ext 10	95	
Langaville Ext 12	111, 80, 77, 78	
Leachville Ext 2	31	
PTN 44 Finaalspan 114-IR	105, 31, 99	
Helderwyk	105, 31, 97	
Palm Ridge Extension 9 Phase 5 And 6	61	
DAVEYTON EXTENSION 14(DAVEYTON)	110, 69, 70, 96, 25	
ERP / Process Automation		
ICT Equipment (Operational Equipment)	Administrative HQ	
Network equipment (Switches and Routers)		
Telephony/ Call Centre Equipment		
DCS: Broadband Fibre (Corporate)		
Enterprise Architecture/ Business process management		
Security for ICT Infrastructure (Corporate)		
Upgrade of Data Centres and Disaster Recovery centre (Data centre environmental refurbishment)		
Safe City		
Broadband Infrastructure (Wifi)		
Cabling		
35542 _00_Upgrade and renewal of buildings around EMM(Corporate)	104	
Upgrade and renewal of SAAME Building Germiston	35	
Specialised Equipment (Operational Equipment)	Administrative HQ	
Construct Daveyton CBD/N12 Interchange (Benoni)	68, 71	
Construction of Access Roads Extension 19, Tsakane	81,82	
Elgin Road Height Restriction	15	
Etwatwa Stormwater (Etwatwa)	109, 26, 65, 66, 67, 68	
Kwa-Thema Stormwater (Kwa Thema)	111, 74, 76, 77, 78, 79, 80, 81	
New roads need to be tarred at Kingsway township (Ndlobele Street and uFezela Street)	73	
Pomona SW System Pomona Stream (Kempton Park)	23	
Roads East: Robin Island at Ext 8, Madunani 425 Area, Access Road new Houses next to Pick n? P	79	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Roads East: Vlakfontein rd, Papi Ndlovu, Khululeka St, Khazimula St (Ext 6), Mhlongo St (12B),	81	
Roads: Low-Cost Housing: East: Access Road Mayfield Ext. 6,7 and 12: Nebiya, Levyte, Tshukudu	96	
Roads: Low-Cost Housing: East: All streets & SW in ward 83. Shabalala, Marambane, Mlabe, Thais	83	
Roads: Low-Cost Housing: East: Sebata Rd and Roads in Chris Hani Ext 1 & 2(Daveyton)	68	
Roads: Low-Cost Housing: East: Tsavo Rd (Etwatwa)	26	
Slovo park: roads need to be constructed	75	
SW East: Kheshwa SW and drainage of Bhengu St recreational centre, Lerutle Primary School (Dave	70,71	
SW East: SW: Thubelisha Extension 8 Rockville Thakado, and Modjadji St (Tsakane)	112	
SW Minor (N) SW Temong Tlamatlama (Tembisa 2)	7	
Traffic Calming in the Eastern Region (Corporate)	74,77,78,79,80	
Traffic Signal Upgrades: East (Corporate)	67,74,77,78,79	
Upgrade Joe Mzamane Road Kwa- Thema (Kwa Thema)	77, 80	
Welgedacht suburb: roads need to be re-tarred and constructed	75	
Tarring of roads at: Ext 9 Mvimbi, Malika, Malakoane, Ext 15 P O Ngwenya, Chauke, Hambanjalo	84	
Kaal Spruit rehabilitation (Tembisa 2)	1	
Ped. Management (N):(Corporate)	22,23,32,33,34,43	
Pedestrian Bridges: Greater Tembisa streams	100, 5, 9	
Roads: Low-Cost Housing: North: Ehlanzeni (Tembisa 1)	90	
SW Upgrades: (N) Algeria Sub soil Drains	14, 10	
SW Upgrades: (N) Isimuku SW	13	
Tembisa Ext. 10 stormwater	8	
Tembisa Natural Watercourses upgrading (Tembisa 1)	10,11	
Tertiary Rds: (N) Margaret Zuma & link rds: (Tembisa 2)	2	
Traffic Calming (North)	8,9,10,14,100	
Traffic Signals Upgrading (North)	22,23,32,33,34,43	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Construction of Bhila Street network	67	
Tarring of Roads and Stormwater in Kwa-Thema Ext 3, 4 & 5	77	
Upgrading of Wattville and Tamboville Stormwater	30,31	
Duduza Stormwater Network	86,87,98,111	
Tarring of roads in Ward 26, Etwatwa	26	
SW Beukes and Stephanus	15	
Paving around schools South	Multi wards	
Kerbing of streets south	Multi wards	
Upgrading of streets in Kwesine Hostel network, ward 59 katlehong	59	
Upgrading of stormwater in Katlehong area	Multi wards	
Tarring of roads and stormwater in ward 109, Etwatwa	109	
Patridge/Kalk Street	Various	
Piedcrew Street	Various	
Primula SW next to the Dam - Primrose	Various	
Pudungwane, Lancie & Moon Street - Wrd 108	108	
Rebuilding portion Rondebult Road, Boksburg	Various	
Reconstruction Auret Road	23	
SW Upgrades (N) Natural Watercourse and System (Wilbart to Linksfield)	18, 20, 36	
Demolishing and rebuilding of Bridge Boksburg Railway Street	32	
Down Matera Network, -Edenpark Ext5 Phase 1	53	
Isikhova Street - Germiston (Ward 42)	42	
Izihlahla Street SW (Network)	101	
May Deep - Germiston	Various	
Stormwater System Upgrade Clayville Extension 27	1	
Themba & Naledi Palmridge Ext 5, Ngwavuma st - Wrd 101,	101	
Upgrading Stormwater system Flamingo Street Beyers Park	22	
Woodmere Stormwater system (acquisition and upgrading of system	92	
Tarring of roads- Pomego, Phambili, Phehello, Pababatso, Phindani, Mponeng, Mokhelele streets and paving: Maja, Mbambela Cres, all cres in Likole ext and air sidewalks	63	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Backlog- Tarring of all roads in Phumula and Mapleton ext10 road, namely Inkberry Cres, Cestrum Cres, Waxtree Cres, Moonflower Cres, Orchid Tree Cres, Saltbush Cres, Cactus str, Blackwood str, Oleander str, Almond str, Bluegum str, Thorn Apple str, Bramble str, Watercres str, Coral Berry str, Camphor Tree str, Montana str, Matchwood str, Cheesewood str, Gooseberry str, No Name Short streets along Ndiphe, Luvuvu, Lithemba, Burned and Kusasa streets	95	
Tarring of roads at Vila Liza, Windmill Park & Ext 22 Tsakane	99	
Construction of Roads and Stormwater drainage at Mgugu street, E section, Palm Ridge Ext 7	103	
Reconstruction of storm water drainage at no. 1093 Cnr Nhlapo and Tshabalala Streets Phenduka Section, 1892 Cnr Xaba and Ntuli Streets and 1515 Ntuli Street.	54	
SW Upgrades (N) Norkem Park Stormwater System including the PAN	104	
Tertiary Rds: (N) Widening Madiba Drive (Tembisa 2)	3	
Reconstruction Tembisa Bridges (Flint Mazibuko)	89	
SW Terenure (Aldo and others)	104	
SW Upgrades (N) Edenvale	10,11,12,18,19,20	
35481_00_Ped. Management: (S) Alberton (Alberton)	37, 53, 61, 94	
Kraft Barbara Road Intersection Upgrade (Germiston)	92	
Minor Works for Roads and SW: South (Germiston)	21,35,36,39,40,41,42,92,93	
Ped. Management: (S) Boksburg (Boksburg)	22, 33	
Ped. Management: (S) Germiston (Germiston)	35	
Ped. Management: (S) Katlehong 2(Katlehong 2)	59,60,61,62,63,101,103,108	
Ped. Management: (S) Katlehong 1	48,49,50,51,55	
Ped. Management: (S) Thokoza (Thokoza)	52,53,54,56,57	
Ped. Management: (S) Vosloorus (Vosloorus)	46, 47, 95, 44,45,64,107	
Pedestrian bridge from Mabuya across Vereeniging Road	56	
Boksburg New Roads Depot	22	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Provision of Pedestrian Bridge between Zonkizizwe and Palmridge (Katlehong 2)	61	
Roads: Low-Cost Housing South: - Kwathembe Street	63	
SW in Vosloorus (Vosloorus)	6, 95, 95	
SW Moedi and Kgatlamping	10	
SW Thokoza Masterplan (Thokoza)	52, 53, 54, 56, 57	
SW Upgrades (S) - SW in Lunga / Similane	55	
Tertiary Rds Katlehong, Buhle Park & Zonkizizwe Ext 1 -No Name streets Buchle Park (Katlehong)	41,61	
Tertiary Rds Thokoza- Phase 3 - Phola Park lanes (Thokoza)	57	
Traffic Calming South (Corporate)	101, 103, 105, 106, 107, 108, 21, 22, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 73, 74, 82, 93, 94, 95, 99	
Traffic Signal Upgrades: South (Corporate)	101, 103, 105, 106, 107, 108, 21, 22, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 73, 74, 82, 93, 94, 95, 99, 62	
Tertiary Roads in Katlehong 2: Halalisa Street	63	
Widening of Vlakplaats Road between Katlehong and Vosloorus across the Natalspruit	44, 107	
Implementation of Roads Master Plan: Comet Area (Boksburg)	22	
Urban Management - Legacy projects	77, 56	
Duduza Customer Care Centre Upgrades	98	
Daveyton Customer Care Centre Upgrades	71	
Libraries Office Furniture - Sports and Recreation	Administrative HQ	
Libraries ICT Equipment (Operational Equipment)	Administrative HQ	
Specialized Equipment (Library)	Administrative HQ	
Rehabilitate Actonville swimming pool	29	
Rehabilitate Alra Park stadium	88	
Rehabilitate Bakerton stadium	72	
Upgrade Kempton Park swimming pool	16	
Upgrade Moses Molelekwa art centre	5	
Extension of Bakerton Library	72	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Construction of public transport facilities Daveyton (Daveyton)	70, 71	
Refurbishment of Public Transport Facilities (Corporate)	Multi wards	
Taxi rank - Greenfield	58	
Taxi Ranks at Vila Liza, Windmill Park & Ext 22 Tsakane	99	
Construction of a Taxi rank at Dukathole ext. 8	35	
Taxi Rank at Palm Ridge ext 7,12417 Empangeni street	103	
IRPTN: Bus Depots	10, 90	
IRPTN: Infrastructure and Implementing (PTNG)	21,35,36,39,40,41,42,92,93	
IRPTN: ITS (PTNG)	21,35,36,39,40,41,42,92,93	
IRPTN: Project designs, Planning and Management	21,35,36,39,40,41,42,92,93	
IRPTN: Road Infrastructure (PTNG)	21,35,36,39,40,41,42,92,93	
IRPTN: ITS (PTNG) - APTMS	Multi wards	
Tambo Springs Development	62, 64	
Brakpan Old Location	105, 31, 97	
Construction of a new 30MI Russel Road Reservoir (Germiston)	39	
Leak Fixing & Meter Installation Project in Tsakane/ Langaville/ Geluksdal (32450 stands) (Tsak	84, 85	
Metering of all Unmetered Areas (60 000 stands) (Corporate)	Multi wards	
Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Benoni, Etwatwa, Daveyton	Multi wards	
Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Germiston, Boksburg, Vosloorus	Multi wards	
Replacement of Mid-block Pipelines	14, 8, 90	
Sectorization of Distribution Areas (Corporate)	35	
Van Dyk Park	31	
Midblock Relocation for Sotho Section	70	
Upgrade of sewer network masterplan for the entire ward 41	107, 40, 50, 41	
Kempton Park Tower (2ml)	16	
Boksburg To Vlakplaas Outfall Sewer	Multi wards	
Credi Reservoir (25ml)	50, 51	
Water Supply to Northmead Reservoir	27	
Withok, Dalpark And Leachville Sewers	31	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Moleleki X1 & Palm Ridge X's Sewer Upgrades	60	
Tsakane East Sewer & Duduza Sewer Upgrades	81,82,83,84,85,99,112	
Construction Of A New 23ml Kempton Park	16	
Pomona: New Eastern Of Sewer Phase 2 (Kempton Park)	23, 25	
Construction Of Hilltop Reservoir	20, 36	
Construction Of Bedfordview Water	20	
Construction Of A Bredell-Kempton Zone Water Supply System	6, 25, 89, 91	
Construction Of Clayville Reservoir	89	
Germiston CBD Water Network Replacement (New)	35	
Construction Of Nigel Bulk Water Line	88	
Replace Existing Water Supply Dunnottar Reservoir	111	
Ac Pipes Replacement SW	71	
Construction Of Medeley Reservoir	15, 25, 89, 91	
Network Feeder Pipeline From New South Crest Reservoir	17, 5	
Ac Pipes Replacement Ne	21	
Dawn Park Reservoir And Tower	43	
Reigerpark-Elspark Bulk Pipeline	42	
Etwatwa Bulk Water Supply Investigation: Optimization and Sectorization	65, 66, 67, 109	
Etwatwa X18 Sewer Pump Station	65	
Refurbishment And Upgrading Of Water And Sewer Pump Station	Multi wards	
Replace, upgrade and extent water pipelines & construct new reservoirs & towers in Tembisa, Kempton Park, Edenvale	Multi wards	
Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Alberton, Katlehong, Thokoza	Multi wards	
Replace, upgrade and extent water pipelines & construct new resevoirs & towers in Nigl, Springs, Duduza, Kwa Thema	Multi wards	
W&S: Emergency SVC To Informal Settlement (Corporate)	73	
W&S: Emergency SVC To Informal Settlement (Corporate)	73	
Birchleigh and Chloorkop Sewers	15	
Duduza Reservoir (15ml)	86, 83	

Capital Programme by Project by Ward: Year 2024/2025		
R' 000		
Capital Project	Ward(s) affected	Works completed (Yes/No)
Tembisa X25 Outfall Sewer Upgrade	1, 89	
Vogelfontein Tower	15, 25, 89, 91	
Edelweiss Tower	72,74,75,76	
Cathodic Protection of Steel Pipelines (Alberton)	106, 37	
Meters NE DIST Refurbish (Kempton Park)	Multi wards	
Meters SW DIST Refurbish (Boksburg)	Multi wards	
Pintail Close, Bakerton and Grootvlei Rd Sewers	72	
Brentwood Park Water Supply	23	
Pressure Management (Corporate)	City Wide	
Etwatwa Sewer Upgrades (Etwatwa)	109, 65, 66, 67	
Germiston: Upgrade and replace Dekema outfall sewer Phase 3	39	
Phasing out sewer P/S, upgrade & extent sewer pipelines	Multi wards	
Pomona: New Eastern O/F sewer Phase 3 (Kempton Park)	23, 25	
Rondebult Outfall Sewer (Boksburg)	32, 42, 43	
Tembisa Sewer (Tembisa 1)	1, 102, 3, 89	
Upgrading of Meyersdal main outfall sewer	17, 23, 25	
Rand Water to Palmridge Reservoir	58	
Blaaupan: relocate gravity sewer pipeline (Kempton Park)	23	
Elsburg Koppies outfall sewer Phase 3	42	
Emergency Equipment at Depots (Operational Equipment)	Administrative HQ	
Specialized Equipment (Operational Equipment)	Administrative HQ	
Telemetry (Kempton Park)	16, 17	
Tembisa Depot	14	
Water Meters	City Wide	
Mega Projects: Wastewater Treatment Plants Upgrade/Extensions	Multi wards	
T O		

APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

SERVICE CONNECTION BACKLOGS AT SCHOOLS & CLINICS WITH REGION, FUNDING SOURCE & PROJECT DATA				
Project / Programme Name	Project Description	Municipality	Type of Infrastructure	Source of Funding
Barcelona PS 700400277 GE	Brick and Mortar School	Ekurhuleni Metro.	6.2 POS	EIG
Birch Acres Ext.32 PS (No EMIS yet) EN	Brick and Mortar School	Ekurhuleni Metro.	6.2 POS	EIG
Birch Across SS (No EMIS yet) EN	Brick and Mortar School	Ekurhuleni Metro.	6.2 POS	EIG
Dr. WK du Plessis LSEN 700350058 GE	Replacement of asbestos school with brick & mortar	Ekurhuleni Metro.	6.3 LSEN	EIG
Montic Factory PS ES	Brick and Mortar school	Ekurhuleni Metro.	6.2 POS	EIG
Sizuzile PS 700400401 GE	Replacement of full mobile school with brick & mortar on the same site.	Ekurhuleni Metro.	6.2 POS	EIG
Thabotona Farm PS 700341321 ES	Brick and Mortar New School	Ekurhuleni Metro.	6.2 POS	Equitable Share
Tinasonke PS (No EMIS yet) EN	New school brick & mortar on a new site (different site to previous turnkey project that was cancelled)	Ekurhuleni Metro.	6.2 POS	EIG
Villa Liza PS no. 2 (no EMIS yet) ES	Brick and Mortar School	Ekurhuleni Metro.	6.2 POS	Equitable Share
Windmill Park SS No. 2 (no EMIS yet)	Brick and Mortar School	Ekurhuleni Metro.	6.2 POS	Equitable Share
Graceland Education Centre Combined 700161794 ES	Additional facilities and refurbishment	Ekurhuleni Metro.	6.2 POS	EIG
Mogobeng PS 700340901 ES	Conversion into a Full ICT School	Ekurhuleni Metro.	6.2 POS	EIG
Pinegrove PS 700350405 GE	Refurbishment	Ekurhuleni Metro.	6.2 POS	EIG
Quality Assurance Building	Refurbishment and renovations	Ekurhuleni Metro.	6.1 ADMIN	EIG
Oosrand SS 700160051 ES	Completion contract and refurbishment of school hall	Ekurhuleni Metro.	6.2 POS	EIG
Freeway Park PS 700160440 ES	Rehabilitation	Ekurhuleni Metro.	6.2 POS	EIG
HOËRSKOOL Elsburg SS 700160580 ES	Rehabilitation	Ekurhuleni Metro.	6.2 POS	EIG
Laerskool Delville PS 700160887 ES	Rehabilitation	Ekurhuleni Metro.	6.2 POS	EIG
Edleen PS 700260091 EN	Refurbishment	Ekurhuleni Metro.	6.2 POS	EIG
Lakeside Primary School	Completion - Refurbishment of Primary School	Ekurhuleni Metro.	6.2 POS	EIG

SERVICE CONNECTION BACKLOGS AT SCHOOLS & CLINICS WITH REGION, FUNDING SOURCE & PROJECT DATA				
Project / Programme Name	Project Description	Municipality	Type of Infrastructure	Source of Funding
Norkem Park High SS 700260471 EN	Refurbishment	Ekurhuleni Metro.	6.2 POS	EIG
Seotloana PS 700261198 EN	Rehabilitation	Ekurhuleni Metro.	6.2 POS	EIG
Tembisa (Hospitality) SS 700261305 EN	Refurbishment and Repairs	EKURHULENI METRO.	6.2 POS (SOS)	EIG
Thuto-ke-Maatla Comprehensive SS 700261362 EN	Refurbishment due to vandalism	Ekurhuleni Metro.	6.2 POS	EIG
Laerskool Verkenner PS (Phase 1) 700310565 EN	Rehabilitation	Ekurhuleni Metro.	6.2 POS	EIG
Dan Pharasi PS 700310961 GE	Refurbishment and Repairs	Ekurhuleni Metro.	6.2 POS	EIG
Khombindlela PS 700311191 GE	Refurbishment and Repairs	Ekurhuleni Metro.	6.2 POS	EIG
Actonville Training Centre LSEN 700311704 EN	Demolition of unused dilapidated buildings, rehabilitation, and repairs	Ekurhuleni Metro.	6.3 LSEN	EIG
East Rand School of Arts LSEN 700312124 EN	Repairs and ensure access to people with disabilities	Ekurhuleni Metro.	6.2 POS (SOS)	EIG
Springs Boys' High SS 700350470 GE	Refurbishment and Additional Facilities	Ekurhuleni Metro.	6.2 POS	EIG
Daveyton District Hospital	Construction of District Hospital	Ekurhuleni Metro.	Hospital - District	HFRG
Tembisa Hospital	Construction of a new bulk store	Ekurhuleni Metro.	Hospital - Tertiary	HFRG
Thelle Mogoerane Hospital	Hospital	Ekurhuleni Metro.	Hospital - Regional	HFRG
Bertha Gxowa - Electro	Electro-Mechanical	Ekurhuleni Metro.	Hospital - District	Equitable Share
Dunswart Laundry - Electro	Electro-Mechanical Procurement of 1240 kVA capacity	Ekurhuleni Metro.	Laundry Services	Equitable Share
Ekurhuleni District Clinics - Electro	Electro-Mechanical	Ekurhuleni Metro.	PHC - Clinic	Equitable Share
Philip Moyo CHC	Refurbishment of MOU into Dental	Ekurhuleni Metro.	PHC - Community Health Centre	HFRG
Pholosong Hospital - Electro	Electro-Mechanical Procurement of Air Handling units	Ekurhuleni Metro.	Hospital - Regional	Equitable Share
Tambo Memorial Hospital-Electro	Electro-Mechanical Procurement of Power Supplies and Isolocks	Ekurhuleni Metro.	Hospital - Regional	Equitable Share
Villaheidi Nursing College Electro	Electro-Mechanical Procurement of lift	City of Ekurhuleni	Hospital - Tertiary	Equitable Share

SERVICE CONNECTION BACKLOGS AT SCHOOLS & CLINICS WITH REGION, FUNDING SOURCE & PROJECT DATA				
Project / Programme Name	Project Description	Municipality	Type of Infrastructure	Source of Funding
Bertha Gxowa Hospital	Planned, statutory and preventative maintenance	City of Ekurhuleni	Hospital - District	Equitable Share
Dunswart Provincial Laundry	Planned, statutory and preventative maintenance	City of Ekurhuleni	Laundry Services	Equitable Share
Ekurhuleni CHCs	Planned, statutory and preventative maintenance	City of Ekurhuleni	PHC - Community Health Centre	Equitable Share
Ekurhuleni Clinics	Planned, statutory and preventative maintenance	City of Ekurhuleni	PHC - Clinic	Equitable Share
Ekurhuleni District EMS	Planned, statutory and preventative maintenance	City of Ekurhuleni	Ambulance/ EMS Station	Equitable Share
Ekurhuleni District Office	Planned, statutory and preventative maintenance	City of Ekurhuleni	Office Accommodation	Equitable Share
Far East Rand Hospital	Planned, statutory and preventative maintenance	City of Ekurhuleni	Hospital - Regional	HFRG
Germiston Forensic Mortuary	Planned, statutory and preventative maintenance	City of Ekurhuleni	FPS	Equitable Share
Old Germiston Hospital	Planned, statutory and preventative maintenance	City of Ekurhuleni	Hospital - District	Equitable Share
Pholosong Hospital	Planned, statutory and preventative maintenance	City of Ekurhuleni	Hospital - Regional	HFRG
Springs Forensic Mortuary	Planned, statutory and preventative maintenance	City of Ekurhuleni	FPS	Equitable Share
Tambo Memorial Hospital	Planned, statutory and preventative maintenance	City of Ekurhuleni	Hospital - Regional	HFRG
Tembisa Hospital	Planned, statutory and preventative maintenance	City of Ekurhuleni	Hospital - Tertiary	HFRG
Thelle Mogwerane Hospital	Planned, statutory and preventative maintenance	City of Ekurhuleni	Hospital - Regional	HFRG
TP				

APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Project / Programme Name	Project Description	Municipality	Type of Infrastructure	Source of Funding
Homeless Shelter Benoni	Overhauling for existing buildings to accommodate for homelessness	City of Ekurhuleni	Shelter for the Homelessness	Equitable Share
Zanele Mbeki Home Renovations	State Run Facility Overhauling rehabilitation of state-run institution	City of Ekurhuleni	Departmental Facilities	Equitable Share
Don Materra Refurb	State Run Facility Overhauling rehabilitation of state-run institution	City of Ekurhuleni	Child and Youth Care Centre	Equitable Share
Igugulethu Refurb	Rehabilitation of Institution to a safe environment	City of Ekurhuleni	Child and Youth Care Centre	Equitable Share
Mary Moodley Refurb	Rehabilitation of Institution to a safe environment	City of Ekurhuleni	Child and Youth Care Centre	Equitable Share
Ekurhuleni Region Refurb	Rehabilitation of Office accommodation	City of Ekurhuleni	Regional Office	Equitable Share
Duduza/ Tshwaranang ECD & Community Facility for Older Persons Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Multi-Purpose Centre	Equitable Share
Katlehong Old Age Home	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Old-Age Home	Equitable Share
Emergency Maintenance - Ekurhuleni Region	Maintenance of Institution in cases of emergencies	City of Ekurhuleni	Multi-Purpose Centre	Equitable Share
Ekurhuleni Regional Office Service Points	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Multi-Purpose Centre	Equitable Share
Tembisa/ Zodwa Mofokeng ECD and Aged Day Care Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Multi-Purpose Centre	Equitable Share
Tembisa Residential Facility Main	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Old-Age Home	Equitable Share
Daveyton / Rose May Dabula ECD and Aged Day Care Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Multi-Purpose Centre	Equitable Share

Project / Programme Name	Project Description	Municipality	Type of Infrastructure	Source of Funding
Ekurhuleni Region Main	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Regional Office	Equitable Share
Mary Moodley CYCC Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Child and Youth Care Centre	Equitable Share
Igugulethu CYCC Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Child and Youth Care Centre	Equitable Share
Don Mattera CYCC Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Child and Youth Care Centre	Equitable Share
Zanele Mbeki Home Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Old-Age Home	Equitable Share
David Bopape/ Tsakane ECD and Aged Day Care Maint	Infrastructure Maintenance and Repairs Buildings	City of Ekurhuleni	Multi-Purpose Centre	Equitable Share
Occupational Health and Safety Ekurhuleni Region	Upgrading of Facilities to a safe environment	City of Ekurhuleni	Multi-Purpose Centre	Equitable Share
Etwatwa x34 (Kariba)	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
Chief Albert Luthuli Ext. 6(Mega)	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
Tinasonke Ext 4	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
John Dube Ext. 2 (Mega)	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
3 D Helderwyk Ext 8 Mega Project Phase 1 (Purple Moss 19) Services	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
3 H Bluegumview Masetjhaba Proper and Duduza (G05040154) Phase 2 Urban Dynamics	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant

Project / Programme Name	Project Description	Municipality	Type of Infrastructure	Source of Funding
3 H Tamboville Proper and Wattville (G05040153) - Phase 2	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
3 D Tsakane Extension 22 (Ptn 7 Vlakfontein 161-ir) - Phase 3 (Makole)	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
3 O Tswelopele Ext.6 / Winnie Mandela Park - Phase 1	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
3 H Zonkizizwe Ext.1 & 2 Proper - Phase 1	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
3 R Zuurfontein Portion 203,204,205 - Phase 1	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
Clayville Ext. 71 (Mega - Tembisa Triangle)	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
3 H Etwatwa Ext. 4,12,13 & 14 (prev G05040140] - Phase 1	Top Structure Construction	City of Ekurhuleni	Housing Units/Serviced Stands	Human Settlements Development Grant
K90 North from R21 Interchange to Elgrin Road	K90 North from R21 Interchange to Elgrin Road	City of Ekurhuleni	New or replacement assets	Equitable Share
K121 between K105 and K68, upgrade from single carriageway to dual approximately 4.2 km	K121 between K105 and K68, upgrade from single carriageway to dual approximately 4.2 km	City of Ekurhuleni	Upgrades and additions	Equitable Share
Marievale Nature Reserve	Maintenance at the Marievale Bird Sanctuary Provincial Nature Reserve	City of Ekurhuleni	Maintenance and Repair	Equitable Share
Thelle Mogoerane Workshop	General Building maintenance	City of Ekurhuleni	Office Buildings	Equitable Share
Dunswart Laundry	General Building maintenance	City of Ekurhuleni	Office Buildings	Equitable Share
T Q				

APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the municipality: 2024/25				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value Year 0 R' 000	Total Amount committed over previous and future years
Community empowerment organizations, Businesses, Traders and Social Entrepreneurs	Fund shall focus on the following segments: >Township Economies: Trade, Retail, Wholesale and related Initiatives;> Black Industrialization: Manufacturing, Fourth Industrial Revolution Programmes, Smart;> Industries, Aerospace & Aviation, Agro- processing and related Initiatives, >Services: Hospitality, Tourism, Catering & Foods, Transport, Logistics, Digitalization, ICT, Innovation and related Initiatives > Environmental: Primary & Commercial Agriculture, Green Economy, Recycling, Buy Back and related Initiatives;> Human Development: Enterprise and Supplier Development, Business Support;> Incubation, Mentorship, Skills Development & Training, Auto Body Repairs, Training, Youth Employment Services and related Initiatives	Conditions differ per groups of beneficiaries. Details are contained in Budget related policy E26	134 060	
Subsidy, Society for the prevention of cruelty to animals	SPCA Grant			

Declaration of Loans and Grants made by the municipality: 2024/25				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value Year 0 R' 000	Total Amount committed over previous and future years
Discretionary Grant: General	Provision of Abuliton facilities, Refuse collection and High Mast Light to the informal settlement	Provision of services to Informal Settlement and Indigent	945 972	
Excess Consumption and other grant paid	Additional Grant subsidies to Indigents,	Aligned with the Approved Indigent Policy		
Grants Education	City providing bursaries to external student and employees	Learners must be resident of Ekurhuleni and Achieved National Senior Certificate/Matric		
<i>* Loans/Grants - whether in cash or in kind</i>				<i>T R</i>

APPENDIX S – NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government	
Outcome/Output	Number or Percentage Achieved
Output: Improving access to basic services	
Percentage of Complaints/Callouts resolved within 48 hours (Water)	46,44%
Percentage of Complaints/Callouts resolved within 48 hours (Sanitation/wastewater)	38,79%
Installed capacity of approved embedded generators on the municipal distribution network	0,1308MVA
Number of informal settlements provided with interim basic services	131
Output: Deepen democracy through a refined Ward Committee model	
Percentage of Ward Committees with 6 or more Ward Committee members (excluding the Ward Councillor)	100%
Average number of councillor-convened community meetings per ward	74%
Percentage of councillors who have declared their financial interests	100%
Number of functional Section 79 Committees	18
Percentage functionality of Ward Committees	100%
Output: Administrative and financial capability	
Percentage CAPEX spent on capital projects by CoE departments	99,01%
Staff vacancy rate	26%
<i>T S</i>	

ANNEXURE B



City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements
for the year ended 30 June 2025

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

General Information

Legal form of entity	City
Legislation governing the entity's operations	Municipal Finance Management Act (Act No. 56 of 2003)
Mayoral committee	
Executive Mayor	Cllr: N Xhakaza
Speaker	Cllr: N Tshivhenga
Chief Whip	Cllr: P Nkunjana
Members of Mayoral Committee	MMC: Finance: Cllr J Dlabathi MMC: Community Services: Cllr B Thusi MMC : Water and Sanitation : Cllr T Msane MMC : Enviromental Resources and Waste Management : Cllr L Manamela MMC : Community Safety : Cllr S Masuku MMC : Development Planning and Real Estate : Cllr B Nkosi MMC : Roads and Transport Planning: Cllr A Mngwevu MMC : Energy : Cllr M Ngwenya MMC : Human Settlements : Cllr K Hollo MMC : Corporate and Shared Services : Cllr S Ngodwana
Grading of local authority	The City is a category A grade 6 local authority in terms of item 4 of the Government Notice R1227 of 18 December 2007 published in terms of the Remuneration of Public Office Bearers act, 1998.
Acting City Manager	Dr. TJ Koopedi 011 999 0634 tsholofelo.koopedi@ekurhuleni.gov.za
Group Chief Financial Officer (GCFO)	Mr. K Lerutla 011 999 1310 kagiso.lerutla@ekurhuleni.gov.za
Registered office	Corner of Rose and Cross Streets Germiston 1400
Business address	Corner of Rose and Cross Streets Germiston 1400
Postal address	Private Bag X69 Germiston 1400
Bankers	Standard Bank
Auditors	Auditor-General of South Africa

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Index

The reports and statements set out below comprise the consolidated annual financial statements presented to the provincial legislature:

	Page
Accounting Officer's Responsibilities and Approval	3
Statement of Financial Position	4
Statement of Financial Performance	5
Statement of Changes in Net Assets	6
Cash Flow Statement	7
Statement of Comparison of Budget and Actual Amounts	8 - 19
Appropriation Statement	20 - 23
Significant Accounting Policies	24 - 44
Notes to the Consolidated Annual Financial Statements	45 - 116

Abbreviations used:

COID	Compensation for Occupational Injuries and Diseases
DBSA	Development Bank of South Africa
GRAP	Generally Recognised Accounting Practice
IAS	International Accounting Standards
IPSAS	International Public Sector Accounting Standards
MFMA	Municipal Finance Management Act
mSCOA	Municipal Standard Chart of Accounts

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the consolidated annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the consolidated annual financial statements fairly present the state of affairs of the group as at the end of the financial period and the results of its operations and cash flows for the period then ended.

The consolidated annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The consolidated annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial controls established by the group and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the group and all employees are required to maintain the highest ethical standards in ensuring the group's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the group is on identifying, assessing, managing and monitoring all known forms of risk across the group. While operating risk cannot be fully eliminated, the group endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the consolidated annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer has reviewed the group's cash flow forecast for the year to 30 June 2026 and, in light of this review and the current financial position, he is satisfied that the group has access to adequate resources to continue in operational existence for the foreseeable future.

The accounting officer is responsible for the financial affairs of the group, and he is assisted by the group's Senior management team.

The consolidated annual financial statements set out on page 4 to 116, which have been prepared on the going concern basis, were approved by the accounting officer on 30 September 2025 and were signed on its behalf by:

Acting City Manager
Dr. TJ Koopedi

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Financial Position as at 30 June 2025

Figures in Rand	Note(s)	Economic entity		Controlling entity	
		2025	2024 Restated	2025	2024 Restated
Assets					
Current Assets					
Inventories	11	1,682,311,466	1,696,325,106	1,682,311,466	1,696,325,106
Other Investments	8	158,816,324	145,957,182	147,373,328	136,171,520
Current tax receivable	9	3,051,000	939,692	-	-
Receivables from exchange transactions	12&14	11,124,429,144	9,868,030,365	11,045,356,408	9,721,123,308
Receivables from non-exchange transactions (Statutory)	13&14	2,305,547,108	1,771,448,888	2,305,547,108	1,771,448,888
Cash and cash equivalents	15	1,417,007,277	742,871,721	1,272,314,448	615,825,182
		16,691,162,319	14,225,572,954	16,452,902,758	13,940,894,004
Non-Current Assets					
Investment property	3	701,840,780	747,599,703	500,085,304	501,266,153
Property, plant and equipment	4	63,066,315,716	62,931,921,899	61,039,262,369	60,888,621,010
Intangible assets	5	1,267,090,893	1,335,592,585	1,263,729,143	1,330,917,050
Heritage assets	6	82,007,433	82,007,433	82,007,433	82,007,433
Investments in controlled entities	7	-	-	100	100
Other Investments	8	225,173,226	112,893,886	225,173,226	112,893,886
Long term receivables	10	1,942,965	19,715,909	1,942,965	3,923,169
		65,344,371,013	65,229,731,415	63,112,200,540	62,919,628,801
Total Assets		82,035,533,332	79,455,304,369	79,565,103,298	76,860,522,805
Liabilities					
Current Liabilities					
Short term liabilities	16	928,993,265	1,092,502,259	885,112,588	1,050,194,567
Finance lease obligation	17	1,822,469	1,786,253	-	-
Trade and other payables from exchange transactions	20	16,118,429,177	12,988,266,795	17,489,351,836	13,736,220,130
Deposits	21	1,335,960,527	1,207,084,517	1,335,960,527	1,207,084,517
Retirement benefit obligation	18	137,268,398	125,940,647	132,961,398	122,480,596
Unspent conditional grants and receipts	22	2,752,529	10,189,451	2,105,924	9,542,846
Provisions	19	1,116,550,153	1,021,137,253	1,068,035,460	991,197,663
		19,641,776,518	16,446,907,175	20,913,527,733	17,116,720,319
Non-Current Liabilities					
Long term liabilities	16	6,618,477,966	7,448,517,042	6,470,401,043	7,256,029,588
Finance lease obligation	17	1,128,592	2,899,423	-	-
Retirement benefit obligation	18	2,377,984,555	2,033,489,138	2,284,300,555	1,965,280,958
Deferred tax	23	-	3,941,115	-	-
Provisions	19	1,118,765,033	1,087,863,688	1,118,765,033	1,087,863,688
		10,116,356,146	10,576,710,406	9,873,466,631	10,309,174,234
Total Liabilities		29,758,132,664	27,023,617,581	30,786,994,364	27,425,894,553
Net Assets		52,277,400,668	52,431,686,788	48,778,108,934	49,434,628,252
Accumulated surplus		52,176,490,638	52,347,655,366	48,778,108,934	49,434,628,252
		52,176,490,638	52,347,655,366	48,778,108,934	49,434,628,252
Non-controlling interest		100,910,030	84,031,422	-	-
Total Net Assets		52,277,400,668	52,431,686,788	48,778,108,934	49,434,628,252

* See Note 58

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Financial Performance

Figures in Rand	Note(s)	Economic entity		Controlling entity	
		2025	2024 Restated	2025	2024 Restated
Revenue					
Revenue from exchange transactions					
Service charges	25	33,020,975,385	30,973,326,606	33,082,122,346	30,879,193,024
Rental of facilities and equipment	26	158,795,288	157,746,308	102,823,566	106,113,758
Interest earned on outstanding debtors	24	1,110,590,152	1,032,701,292	1,061,864,158	1,031,736,167
Income from agency services	60	339,766,334	329,710,220	339,766,334	329,710,220
Construction Contract - HSDG	27	6,109,610	85,170,089	6,109,610	85,170,089
Licences and permits	24	39,860,334	42,896,703	39,860,334	42,896,703
Other income	28	394,947,135	320,946,729	338,356,809	274,658,058
Interest revenue	29	155,639,510	222,860,819	112,620,641	135,879,644
Dividends received	24	69,465	87,869	-	-
Total revenue from exchange transactions		35,226,753,213	33,165,446,635	35,083,523,798	32,885,357,663
Revenue from non-exchange transactions					
Taxation revenue					
Property rates	31	8,839,917,599	8,823,217,846	8,839,917,599	8,823,217,846
Property rates - penalties and collection charges	31	268,776,503	316,821,029	268,776,503	316,821,029
Transfer revenue					
Government grants & subsidies	30	10,673,851,339	10,282,015,706	10,670,767,195	10,255,455,533
Public contributions	24	80,594,057	420,881,839	80,594,057	420,881,839
Fines	24	349,628,398	861,824,707	349,628,398	861,824,707
Total revenue from non-exchange transactions		20,212,767,896	20,704,761,127	20,209,683,752	20,678,200,954
Total revenue	24	55,439,521,109	53,870,207,762	55,293,207,550	53,563,558,617
Expenditure					
Employee related costs	32	(11,301,707,292)	(10,301,661,027)	(10,785,739,579)	(9,840,310,000)
Remuneration of councillors	33	(161,437,351)	(158,376,569)	(161,437,351)	(158,376,569)
Depreciation and amortisation	34	(2,755,073,288)	(2,841,188,570)	(2,646,097,414)	(2,720,840,954)
Impairment and derecognition loss	35	(72,698,332)	(122,391,242)	(18,576,460)	(19,414,681)
Finance costs	36	(1,099,929,785)	(1,471,551,928)	(1,062,102,103)	(1,429,261,792)
Debt Impairment	38	(5,206,457,710)	(6,897,073,401)	(5,093,056,005)	(6,798,252,543)
Collection costs	39	(113,058,841)	(210,315,346)	(113,058,841)	(210,315,346)
Bulk purchases	40	(24,713,016,514)	(21,824,173,069)	(26,106,665,557)	(22,914,763,416)
Contracted services	41	(4,363,814,861)	(2,907,798,038)	(4,363,814,861)	(2,907,798,038)
Grants and subsidies paid	42	(1,009,518,838)	(760,908,360)	(1,126,121,377)	(886,115,451)
General Expenses	43	(4,801,035,527)	(5,509,594,036)	(4,473,057,327)	(5,132,960,432)
Total expenditure		(55,597,748,344)	(53,005,031,592)	(55,949,726,875)	(53,018,409,222)
(Deficit) surplus before taxation		(158,227,235)	865,176,170	(656,519,325)	545,149,395
Taxation	44	(3,941,115)	(11,140,217)	-	-
(Deficit)/ Surplus for the year		(154,286,120)	876,316,387	(656,519,325)	545,149,395
Attributable to:					
Owners of the controlling entity		(171,164,728)	866,345,634	(656,519,325)	545,149,395
Non-controlling interest		16,878,608	9,970,753	-	-
		(154,286,120)	876,316,387	(656,519,325)	545,149,395

* See Note 58

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Changes in Net Assets

	Accumulated surplus / deficit	Total attributable to owners of the economic entity / controlling entity	Non-controlling interest	Total net assets
Figures in Rand				
Economic entity				
Opening balance as previously reported	51,661,174,203	51,661,174,203	74,083,267	51,735,257,470
Adjustments				
Prior year adjustments 58	(179,864,471)	(179,864,471)	(22,598)	(179,887,069)
Balance at 01 July 2023 as restated*	51,481,309,732	51,481,309,732	74,060,669	51,555,370,401
Changes in net assets				
Surplus for the year	866,345,634	866,345,634	9,970,753	876,316,387
Total changes	866,345,634	866,345,634	9,970,753	876,316,387
Restated* Balance at 01 July 2024	52,347,655,366	52,347,655,366	84,031,422	52,431,686,788
Changes in net assets				
Deficit for the year	(171,164,728)	(171,164,728)	16,878,608	(154,286,120)
Total changes	(171,164,728)	(171,164,728)	16,878,608	(154,286,120)
Balance at 30 June 2025	52,176,490,638	52,176,490,638	100,910,030	52,277,400,668
Controlling entity				
Opening balance as previously reported	49,078,997,655	49,078,997,655	-	49,078,997,655
Adjustments				
Prior year adjustments 58	(189,513,790)	(189,513,790)	-	(189,513,790)
Balance at 01 July 2023 as restated*	48,889,478,863	48,889,478,863	-	48,889,478,863
Changes in net assets				
Surplus for the year	545,149,389	545,149,389	-	545,149,389
Total changes	545,149,389	545,149,389	-	545,149,389
Restated* Balance at 01 July 2024	49,434,628,264	49,434,628,264	-	49,434,628,264
Changes in net assets				
Deficit for the year	(656,519,330)	(656,519,330)	-	(656,519,330)
Total changes	(656,519,330)	(656,519,330)	-	(656,519,330)
Balance at 30 June 2025	48,778,108,934	48,778,108,934	-	48,778,108,934

* See Note 58

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Cash Flow Statement

Figures in Rand	Note(s)	Economic entity		Controlling entity	
		2025	2024 Restated	2025	2024 Restated
Cash flows from operating activities					
Receipts					
Property rates and fines		8,345,282,848	7,990,788,898	8,345,282,848	7,990,788,898
Income from services rendered		29,307,041,740	24,651,677,672	29,432,864,412	24,868,634,711
Grants - operational		8,433,105,576	7,901,411,423	8,430,021,432	7,789,681,162
Grants - capital		2,233,308,841	2,236,742,953	2,233,308,841	2,321,913,041
Interest income		155,639,510	221,904,915	112,620,641	135,879,644
Other receipts		427,565,701	1,672,770,602	247,099,887	1,325,442,313
		48,901,944,216	44,675,296,463	48,801,198,061	44,432,339,769
Payments					
Employee costs		(11,085,457,054)	(10,783,282,526)	(10,605,513,700)	(10,319,832,483)
Suppliers		(31,146,120,349)	(27,870,913,720)	(31,588,821,858)	(28,083,004,660)
Finance costs		(911,620,160)	(1,077,848,484)	(882,665,991)	(1,043,600,348)
Other payments		(1,207,371,107)	(1,439,553,894)	(1,323,040,024)	(1,301,244,771)
Taxes on surpluses		(2,111,308)	(893,507)	-	-
		(44,352,679,978)	(41,172,492,131)	(44,400,041,573)	(40,747,682,262)
Net cash flows from operating activities	45	4,549,264,238	3,502,804,332	4,401,156,488	3,684,657,507
Cash flows from investing activities					
Purchase of property, plant and equipment	4	(2,728,563,701)	(2,698,457,034)	(2,629,390,505)	(2,560,490,751)
Purchase of investment property	3	(15,324,036)	(24,257,605)	(13,538,904)	(190,750)
Purchase of intangible assets	5	(29,526,352)	(35,699,539)	(29,526,352)	(35,371,060)
(Decrease)/Increase in investments		(125,138,482)	653,211,949	(123,481,148)	654,104,829
Increase in long term receivables		17,772,944	(124,263)	1,980,204	616,252
Proceeds from sale of assets		933,622	955,904	-	-
Net cash flows from investing activities		(2,879,846,005)	(2,104,370,588)	(2,793,956,705)	(1,941,331,480)
Cash flows from financing activities					
Repayment of long term liabilities		(993,548,070)	(1,774,448,849)	(950,710,524)	(1,719,554,515)
Finance lease payments		(1,734,615)	4,685,676	-	-
Net cash flows from financing activities		(995,282,685)	(1,769,763,173)	(950,710,524)	(1,719,554,515)
Net increase/(decrease) in cash and cash equivalents					
Cash and cash equivalents at the beginning of the year		742,871,721	1,114,201,150	615,825,182	592,053,671
Cash and cash equivalents at the end of the year	15	1,417,007,269	742,871,721	1,272,314,441	615,825,183

* See Note 58

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Economic entity						
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Service charges	38,380,487,733	(1,104,368,223)	37,276,119,510	33,020,975,385	(4,255,144,125)	89 %
Construction contracts	-	6,109,609	6,109,609	6,109,609	-	100 %
Rental of facilities and equipment	157,138,846	12,321,112	169,459,958	158,795,288	(10,664,670)	94 %
Interest received (trading)	1,098,607,104	(773,452)	1,097,833,652	1,110,590,152	12,756,500	101 %
Agency services	324,921,779	23,359,086	348,280,865	339,766,334	(8,514,531)	98 %
Licences and permits	39,585,865	(689,791)	38,896,074	39,860,334	964,260	102 %
Other income - (rollup)	150,174,055	88,013,312	238,187,367	394,947,135	156,759,768	166 %
Interest received - investment	154,478,656	(464,994)	154,013,662	155,639,510	1,625,848	101 %
Dividends received	-	-	-	69,465	69,465	- %
Total revenue from exchange transactions	40,305,394,038	(976,493,341)	39,328,900,697	35,226,753,212	(4,102,147,485)	90 %
Revenue from non-exchange transactions						
Taxation revenue						
Property rates	8,896,938,118	655,867,650	9,552,805,768	8,839,917,599	(712,888,169)	93 %
Property rates - penalties imposed	253,374,989	13,406,140	266,781,129	268,776,503	1,995,374	101 %
Transfer revenue						
Government grants & subsidies	10,821,706,000	(144,373,669)	10,677,332,331	10,673,851,339	(3,480,992)	100 %
Public contributions and donations	-	-	-	80,594,057	80,594,057	- %
Fines, Penalties and Forfeits	1,022,684,728	(89,675,784)	933,008,944	349,628,398	(583,380,546)	37 %
Total revenue from non-exchange transactions	20,994,703,835	435,224,337	21,429,928,172	20,212,767,896	(1,217,160,276)	94 %
Total revenue	61,300,097,873	(541,269,004)	60,758,828,869	55,439,521,108	(5,319,307,761)	91 %

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Expenditure						
Employee costs	(12,410,132,187)	509,898,972	(11,900,233,215)	(11,301,707,292)	598,525,923	95 %
Remuneration of councillors	(172,415,066)	-	(172,415,066)	(161,437,351)	10,977,715	94 %
Depreciation and amortisation	(3,230,027,974)	213,201,198	(3,016,826,776)	(2,755,073,288)	261,753,488	91 %
Impairment loss/ Reversal of impairments	-	-	-	(72,698,332)	(72,698,332)	- %
Finance costs	(1,641,139,917)	1,906,469	(1,639,233,448)	(1,099,929,785)	539,303,663	67 %
Debt Impairment	(6,699,708,099)	981,990,220	(5,717,717,879)	(5,206,457,710)	511,260,169	91 %
Collection costs	(157,051,609)	(7,455,189)	(164,506,798)	(113,058,841)	51,447,957	69 %
Bulk purchases	(24,949,993,701)	(1,542,720)	(24,951,536,421)	(24,713,016,514)	238,519,907	99 %
Contracted Services	(2,941,593,974)	(1,032,049,041)	(3,973,643,015)	(4,363,814,861)	(390,171,846)	110 %
Transfers and Subsidies	(879,830,354)	(250,256,257)	(1,130,086,611)	(1,009,518,838)	120,567,773	89 %
General Expenses	(5,120,291,344)	(23,025,945)	(5,143,317,289)	(4,801,035,527)	342,281,762	93 %
Total expenditure	(58,202,184,225)	392,667,707	(57,809,516,518)	(55,597,748,339)	2,211,768,179	96 %
Deficit before taxation	3,097,913,648	(148,601,297)	2,949,312,351	(158,227,231)	(3,107,539,582)	(5)%
Taxation	2,331,695	-	2,331,695	(3,941,115)	(6,272,810)	(169)%
Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement	3,095,581,953	(148,601,297)	2,946,980,656	(154,286,116)	(3,101,266,772)	(5)%

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Statement of Financial Position						
Assets						
Current Assets						
Inventories	2,069,435,118	(298,313,671)	1,771,121,447	1,682,311,466	(88,809,981)	95 %
Other Investments	276,740,276	42,011,421	318,751,697	158,816,324	(159,935,373)	50 %
Current tax receivable	-	-	-	3,051,000	3,051,000	- %
Receivables from exchange transactions	13,538,145,357	(1,449,010,448)	12,089,134,909	11,124,429,144	(964,705,765)	92 %
Receivables from non-exchange transactions (Statutory)	2,099,807,904	609,647,114	2,709,455,018	2,305,547,108	(403,907,910)	85 %
Cash and cash equivalents	2,113,528,371	(829,269,772)	1,284,258,599	1,417,007,277	132,748,678	110 %
	20,097,657,026	(1,924,935,356)	18,172,721,670	16,691,162,319	(1,481,559,351)	92 %
Non-Current Assets						
Investment property	447,064,529	(9,919,678)	437,144,851	701,840,780	264,695,929	161 %
Property, plant and equipment	61,008,780,131	(641,688,710)	60,367,091,421	63,066,315,716	2,699,224,295	104 %
Intangible assets	1,421,840,864	(56,879,399)	1,364,961,465	1,267,090,893	(97,870,572)	93 %
Heritage assets	82,007,433	-	82,007,433	82,007,433	-	100 %
Other Investments	245,024,133	(39,542,989)	205,481,144	225,173,226	19,692,082	110 %
Long term receivables	9,381,010	(2,011,253)	7,369,757	1,942,965	(5,426,792)	26 %
	63,214,098,100	(750,042,029)	62,464,056,071	65,344,371,013	2,880,315,536	105 %
Total Assets	83,311,755,126	(2,674,977,385)	80,636,777,741	82,035,533,332	1,398,756,185	102 %

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Liabilities						
Current Liabilities						
Short term liabilities	828,136,146	-	828,136,146	928,993,265	100,857,119	112 %
Finance lease obligation	-	-	-	1,822,469	1,822,469	- %
Trade and other payables from exchange transactions	12,539,040,637	90,030,974	12,629,071,611	16,118,429,177	3,489,357,566	128 %
Consumer deposits	1,287,827,294	(5,697,283)	1,282,130,011	1,335,960,527	53,830,516	104 %
Retirement benefit obligation	-	-	-	137,268,398	137,268,398	- %
Unspent conditional grants and receipts	153,404,176	(143,861,330)	9,542,846	2,752,529	(6,790,317)	29 %
Provisions	960,377,393	29,596,284	989,973,677	1,116,550,153	126,576,476	113 %
	15,768,785,646	(29,931,355)	15,738,854,291	19,641,776,518	3,902,922,227	125 %
Non-Current Liabilities						
Long term liabilities	6,676,987,824	-	6,676,987,824	6,618,477,966	(58,509,858)	99 %
Finance lease obligation	-	-	-	1,128,592	1,128,592	- %
Retirement benefit obligation	1,972,824,185	16,364,825	1,989,189,010	2,377,984,555	388,795,545	120 %
Provisions	1,223,650,370	-	1,223,650,370	1,118,765,033	(104,885,337)	91 %
	9,873,462,379	16,364,825	9,889,827,204	10,116,356,146	226,529,252	102 %
Total Liabilities	25,642,248,025	(13,566,530)	25,628,681,495	29,758,132,664	4,129,451,479	116 %
Net Assets	57,669,507,101	(2,661,410,855)	55,008,096,246	52,277,400,668	(2,730,695,294)	95 %
Net Assets						
Net Assets Attributable to Owners of Controlling Entity						
Reserves						
Accumulated surplus	57,669,507,101	(2,661,410,860)	55,008,096,241	52,176,490,638	(2,831,605,603)	95 %
	57,669,507,101	(2,661,410,860)	55,008,096,241	52,176,490,638	(2,831,605,603)	95 %
Non-controlling interest	-	-	-	100,910,030	100,910,030	- %
Total Net Assets	57,669,507,101	(2,661,410,860)	55,008,096,241	52,277,400,668	(2,730,695,573)	95 %

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Cash Flow Statement						
Cash flows from operating activities						
Receipts						
Property rates	8,031,016,461	589,806,871	8,620,823,332	8,345,282,848	(275,540,484)	97 %
Service charges	34,936,303,100	(1,661,954,688)	33,274,348,412	29,307,041,740	(3,967,306,672)	88 %
Grants - operational	6,032,659,060	(22,130,786)	6,010,528,274	8,433,105,576	2,422,577,302	140 %
Grants - capital	2,962,262,940	(118,706,000)	2,843,556,940	2,233,308,841	(610,248,099)	79 %
Interest income	925,540,975	439,586,780	1,365,127,755	155,639,510	(1,209,488,245)	11 %
Other receipts	8,123,386,414	1,125,677,562	9,249,063,976	427,565,701	(8,821,498,275)	5 %
	61,011,168,950	352,279,739	61,363,448,689	48,901,944,216	(12,461,504,053)	80 %
Payments						
Suppliers and employee costs	(54,861,407,531)	(247,900,620)	(55,109,308,151)	(42,231,577,403)	12,877,730,748	77 %
Finance costs	(1,215,995,599)	30,000,000	(1,185,995,599)	(911,620,160)	274,375,439	77 %
Other payments	(781,813,670)	(249,315,254)	(1,031,128,924)	(1,209,482,415)	(178,353,491)	117 %
	(56,859,216,800)	(467,215,874)	(57,326,432,674)	(44,352,679,978)	12,973,752,967	77 %
Net cash flows from operating activities	4,151,952,150	(114,936,135)	4,037,016,015	4,549,264,238	512,248,914	113 %
Purchase of property, plant and equipment	(2,910,313,343)	123,670,928	(2,786,642,415)	(2,728,563,700)	58,078,715	98 %
Purchase of investment property	-	-	-	(15,324,036)	(15,324,036)	- %
Purchase of other intangible assets	-	-	-	(29,526,352)	(29,526,352)	- %
Increase in investments	(245,024,133)	39,542,989	(205,481,144)	(125,138,482)	80,342,662	61 %
Increase in long-term receivables	(1,143,973)	-	(1,143,973)	17,772,944	18,916,917	(1,554)%
Proceeds from sale of assets	-	-	-	933,622	933,622	- %
Net cash flows from investing activities	(3,156,481,449)	163,213,917	(2,993,267,532)	(2,879,846,004)	113,421,528	96 %

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Cash flows from financing activities						
Repayment of liabilities	(944,493,931)	-	(944,493,931)	(993,548,070)	(49,054,139)	105 %
Increase in deposits	80,597,729	-	80,597,729	(1,734,615)	(82,332,344)	(2)%
Net cash flows from financing activities	(863,896,202)	-	(863,896,202)	(995,282,685)	(131,386,483)	115 %
Net increase/(decrease) in cash and cash equivalents	131,574,499	48,277,782	179,852,281	674,135,549	494,283,959	375 %
Cash and cash equivalents at the beginning of the year	1,906,188,322	(801,782,004)	1,104,406,318	742,871,721	(361,534,597)	67 %
Cash and cash equivalents at the end of the year	2,037,762,821	(753,504,222)	1,284,258,599	1,417,007,270	132,749,362	110 %

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Controlling entity						
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Service charges	38,600,445,087	(1,110,150,119)	37,490,294,968	33,082,122,346	(4,408,172,622)	88 %
Construction contracts - HSDG grant	-	6,109,610	6,109,610	6,109,610	-	100 %
Rental of facilities and equipment	102,703,637	10,521,908	113,225,545	102,823,566	(10,401,979)	91 %
Interest earned on outstanding debtors	1,098,607,104	(773,452)	1,097,833,652	1,061,864,158	(35,969,494)	97 %
Income from agency services	324,921,779	23,359,086	348,280,865	339,766,334	(8,514,531)	98 %
Licences and permits	39,585,865	(689,791)	38,896,074	39,860,334	964,260	102 %
Other income	106,494,028	88,706,625	195,200,653	338,356,809	143,156,156	173 %
Interest revenue	120,064,609	-	120,064,609	112,620,641	(7,443,968)	94 %
Total revenue from exchange transactions	40,392,822,109	(982,916,133)	39,409,905,976	35,083,523,798	(4,326,382,178)	89 %
Revenue from non-exchange transactions						
Taxation revenue						
Property rates	8,921,125,193	655,000,000	9,576,125,193	8,839,917,599	(736,207,594)	92 %
Property rates - penalties and collection charges	253,374,989	13,406,140	266,781,129	268,776,503	1,995,374	101 %
Transfer revenue						
Government grants & subsidies	10,821,706,000	(146,946,395)	10,674,759,605	10,670,767,195	(3,992,410)	100 %
Public contributions and donations	-	-	-	80,594,057	80,594,057	- %
Fines	1,022,684,728	(89,675,784)	933,008,944	349,628,398	(583,380,546)	37 %
Total revenue from non-exchange transactions	21,018,890,910	431,783,961	21,450,674,871	20,209,683,752	(1,240,991,119)	94 %
Total revenue	61,411,713,019	(551,132,172)	60,860,580,847	55,293,207,550	(5,567,373,297)	91 %

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Expenditure						
Employee related costs	(11,861,528,276)	504,725,760	(11,356,802,516)	(10,785,739,579)	571,062,937	95 %
Remuneration of councillors	(172,415,066)	-	(172,415,066)	(161,437,351)	10,977,715	94 %
Depreciation, amortisation, impairment and derecognition loss	(3,075,371,138)	200,000,000	(2,875,371,138)	(2,664,673,874)	210,697,264	93 %
Finance costs	(1,598,372,559)	-	(1,598,372,559)	(1,062,102,103)	536,270,456	66 %
Debt Impairment	(6,691,640,795)	1,000,000,000	(5,691,640,795)	(5,093,056,005)	598,584,790	89 %
Collection costs	(157,051,609)	(7,455,189)	(164,506,798)	(113,058,841)	51,447,957	69 %
Bulk purchases	(26,248,074,191)	-	(26,248,074,191)	(26,106,665,557)	141,408,634	99 %
Contracted Services	(2,939,520,663)	(1,030,042,797)	(3,969,563,460)	(4,363,814,861)	(394,251,401)	110 %
Grants and subsidies paid	(994,076,312)	(251,756,257)	(1,245,832,569)	(1,126,121,377)	119,711,192	90 %
General Expenses	(4,699,388,834)	(19,584,951)	(4,718,973,785)	(4,473,057,327)	245,916,458	95 %
Total expenditure	(58,437,439,443)	395,886,566	(58,041,552,877)	(55,949,726,875)	2,091,826,002	96 %
Deficit before taxation	2,974,273,576	(155,245,606)	2,819,027,970	(656,519,325)	(3,475,547,295)	(23)%
Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement	2,974,273,576	(155,245,606)	2,819,027,970	(656,519,325)	(3,475,547,295)	(23)%

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Statement of Financial Position						
Assets						
Current Assets						
Inventories	2,069,435,118	(298,313,671)	1,771,121,447	1,682,311,466	(88,809,981)	95 %
Other Investments	359,424,271	17,754,095	377,178,366	147,373,328	(229,805,038)	39 %
Receivables from exchange transactions	10,313,877,127	(677,157,706)	9,636,719,421	11,045,356,408	1,408,636,987	115 %
Receivables from non-exchange transactions (Statutory)	2,376,548,180	651,658,535	3,028,206,715	2,305,547,108	(722,659,607)	76 %
Cash and cash equivalents	1,744,355,499	(801,782,004)	942,573,495	1,272,314,448	329,740,953	135 %
	16,863,640,195	(1,107,840,751)	15,755,799,444	16,452,902,758	697,103,314	104 %
Non-Current Assets						
Investment property	474,528,174	(9,919,678)	464,608,496	500,085,304	35,476,808	108 %
Property, plant and equipment	58,481,012,033	(675,996,597)	57,805,015,436	61,039,262,369	3,234,246,933	106 %
Intangible assets	1,417,620,639	(56,703,589)	1,360,917,050	1,263,729,143	(97,187,907)	93 %
Heritage assets	82,007,433	-	82,007,433	82,007,433	-	100 %
Investments in controlled entities	100	-	100	100	-	100 %
Other Investments	239,655,284	(39,542,989)	200,112,295	225,173,226	25,060,931	113 %
Long term receivables	5,380,910	(2,011,253)	3,369,657	1,942,965	(1,426,692)	58 %
	60,700,204,573	(784,174,106)	59,916,030,467	63,112,200,540	3,196,170,073	105 %
Total Assets	77,563,844,768	(1,892,014,857)	75,671,829,911	79,565,103,298	3,893,273,387	105 %

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Liabilities						
Current Liabilities						
Short term liabilities	785,630,579	-	785,630,579	885,112,588	99,482,009	113 %
Trade and other payables from exchange transactions	9,869,715,797	879,637,811	10,749,353,608	17,489,351,850	6,739,998,242	163 %
Deposits	1,296,773,907	(5,697,283)	1,291,076,624	1,335,960,527	44,883,903	103 %
Retirement benefit obligation	-	-	-	132,961,398	132,961,398	- %
Unspent conditional grants and receipts	153,404,176	(143,861,330)	9,542,846	2,105,924	(7,436,922)	22 %
Provisions	918,416,597	29,596,284	948,012,881	1,068,035,460	120,022,579	113 %
	13,023,941,056	759,675,482	13,783,616,538	20,913,527,747	7,129,911,209	152 %
Non-Current Liabilities						
Long term liabilities	6,470,414,886	-	6,470,414,886	6,470,401,043	(13,843)	100 %
Retirement benefit obligation	1,972,824,185	(79,778,570)	1,893,045,615	2,284,300,555	391,254,940	121 %
Provisions	1,177,766,370	96,143,395	1,273,909,765	1,118,765,033	(155,144,732)	88 %
	9,621,005,441	16,364,825	9,637,370,266	9,873,466,631	236,096,365	102 %
Total Liabilities	22,644,946,497	776,040,307	23,420,986,804	30,786,994,378	7,366,007,574	131 %
Net Assets	54,918,898,271	(2,668,055,164)	52,250,843,107	48,778,108,920	(3,472,734,183)	93 %
Net Assets						
Net Assets Attributable to Owners of Controlling Entity						
Reserves						
Accumulated surplus	54,918,898,271	(2,668,055,164)	52,250,843,107	48,778,108,924	(3,472,734,183)	93 %

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Cash Flow Statement						
Cash flows from operating activities						
Receipts						
Property rates and fines	8,029,012,673	589,500,000	8,618,512,673	8,345,282,848	(273,229,825)	97 %
Income received service rendered	34,848,946,778	(1,717,803,000)	33,131,143,778	29,432,864,412	(3,698,279,366)	89 %
Grants - operational	6,032,659,060	(22,131,000)	6,010,528,060	8,430,021,432	2,419,493,372	140 %
Grants - capital	2,962,262,940	(118,706,000)	2,843,556,940	2,233,308,841	(610,248,099)	79 %
Interest income	939,495,210	456,980,000	1,396,475,210	112,620,641	(1,283,854,569)	8 %
Other receipts	8,397,040,607	1,181,832,000	9,578,872,607	678,647,663	(8,900,224,944)	7 %
	61,209,417,268	369,672,000	61,579,089,268	49,232,745,837	(12,346,343,431)	80 %
Payments						
Employee costs and suppliers	(56,046,504,098)	(399,675,000)	(56,446,179,098)	(43,948,923,353)	12,497,255,745	78 %
Finance costs	(1,215,995,599)	30,000,000	(1,185,995,599)	(882,665,991)	303,329,608	74 %
	(57,262,499,697)	(369,675,000)	(57,632,174,697)	(44,831,589,344)	12,800,585,353	- %
Net cash flows from operating activities	3,946,917,571	(3,000)	3,946,914,571	4,401,156,493	454,241,922	112 %
Cash flows from investing activities						
Purchase of property, plant and equipment	(2,814,879,000)	136,174,000	(2,678,705,000)	(2,672,455,759)	6,249,241	100 %
Decrease in investments	(87,218,000)	-	(87,218,000)	(123,481,148)	(36,263,148)	142 %
Increase in long term receivables	(1,145,000)	-	(1,145,000)	1,980,204	3,125,204	(173)%
Net cash flows from investing activities	(2,903,242,000)	136,174,000	(2,767,068,000)	(2,793,956,703)	(26,888,703)	101 %

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Actual outcome as % of final budget
Figures in Rand						
Cash flows from financing activities						
Repayment of long term liabilities and consumer deposits	(853,099,000)	-	(853,099,000)	(950,710,524)	(97,611,524)	111 %
Net increase/(decrease) in cash and cash equivalents	190,576,571	136,171,000	326,747,571	656,489,266	329,741,695	201 %
Cash and cash equivalents at the beginning of the year	1,553,779,000	(937,954,000)	615,825,000	615,825,182	182	100 %
Cash and cash equivalents at the end of the year	1,744,355,571	(801,783,000)	942,572,571	1,272,314,448	329,741,877	135 %

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Appropriation Statement

Figures in Rand

	Original budget	Budget adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. council approved policy)	Final budget	Actual outcome	Unauthorised expenditure	Variance	Actual outcome as % of final budget	Actual outcome as % of original budget	Ref.
Economic entity - 2025												
Financial Performance												
Property rates	9,150,313,107	669,273,790	9,819,586,897	-		9,819,586,897	9,108,694,102		(710,892,795)	93 %	100 %	
Service charges	38,380,487,733	(1,104,368,223)	37,276,119,510	-		37,276,119,510	33,020,975,385		(4,255,144,125)	89 %	86 %	62
Investment revenue	154,478,656	(464,994)	154,013,662	-		154,013,662	155,639,510		1,625,848	101 %	101 %	
Transfers recognised - operational	8,420,727,060	14,227,628	8,434,954,688	-		8,434,954,688	8,433,105,576		(1,849,112)	100 %	100 %	
Other own revenue	2,793,112,377	38,664,092	2,831,776,469	-		2,831,776,469	2,399,766,716		(432,009,753)	85 %	86 %	62
Total revenue (excluding capital transfers and contributions)	58,899,118,933	(382,667,707)	58,516,451,226	-		58,516,451,226	53,118,181,289		(5,398,269,937)	91 %	90 %	
Employee costs	(12,410,132,187)	509,898,972	(11,900,233,215)	-		(11,900,233,215)	(11,301,707,292)	-	598,525,923	95 %	91 %	
Remuneration of councillors	(172,415,066)	-	(172,415,066)	-		(172,415,066)	(161,437,351)	-	10,977,715	94 %	94 %	
Debt impairment	(6,699,708,099)	981,990,220	(5,717,717,879)			(5,717,717,879)	(5,206,457,710)	-	511,260,169	91 %	78 %	62
Depreciation and asset impairment	(3,230,027,974)	213,201,198	(3,016,826,776)			(3,016,826,776)	(2,827,771,620)	-	189,055,156	94 %	88 %	62
Finance charges	(1,641,139,917)	1,906,469	(1,639,233,448)	-		(1,639,233,448)	(1,099,929,785)	-	539,303,663	67 %	67 %	62
Materials and bulk purchases	(24,949,993,701)	(1,542,720)	(24,951,536,421)	-		(24,951,536,421)	(24,713,016,514)	-	238,519,907	99 %	99 %	
Transfers and grants	(879,830,354)	(250,040,916)	(1,129,871,270)	-	215,341	(1,130,086,611)	(1,009,518,838)	-	120,567,773	89 %	115 %	62
Other expenditure	(8,218,936,927)	(1,062,745,516)	(9,281,682,443)	-	(215,341)	(9,281,467,102)	(9,277,909,234)	-	3,557,868	100 %	113 %	
Total expenditure	(58,202,184,225)	392,667,707	(57,809,516,518)	-	-	(57,809,516,518)	(55,597,748,344)	-	2,211,768,174	96 %	96 %	
Surplus/(Deficit)	696,934,708	10,000,000	706,934,708	-		706,934,708	(2,479,567,055)		(3,186,501,763)	(351)%	(356)%	

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Appropriation Statement

Figures in Rand

	Original budget	Budget adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. council approved policy)	Final budget	Actual outcome	Unauthorised expenditure	Variance	Actual outcome as % of final budget	Actual outcome as % of original budget	Ref.
Transfers recognised - capital	2,400,978,940	(158,601,297)	2,242,377,643	-		2,242,377,643	2,240,745,763		(1,631,880)	100 %	93 %	
Contributions recognised - capital and contributed assets	-	-	-	-		-	80,594,057		80,594,057	- %	- %	62
Surplus (Deficit) after capital transfers and contributions	3,097,913,648	(148,601,297)	2,949,312,351	-		2,949,312,351	(158,227,235)		(3,107,539,586)	(5)%	(5)%	
Taxation	2,331,695	-	2,331,695	-		2,331,695	(3,941,115)		(6,272,810)	(169)%	(169)%	
Attributable to minorities	-	-	-	-		-	16,878,608		16,878,608	- %	- %	
Surplus/(Deficit) for the year	3,095,581,953	(148,601,297)	2,946,980,656	-		2,946,980,656	(171,164,728)		(3,118,145,384)	(6)%	(6)%	
Capital expenditure and funds sources												
Total capital expenditure	2,910,313,343	(123,670,926)	2,786,642,417	-		2,786,642,417	2,779,679,095		(6,963,322)	100 %	96 %	
Cash flows												
Net cash from (used) operating	4,151,952,150	(114,936,135)	4,037,016,015	-		4,037,016,015	4,549,264,238		512,248,223	113 %	110 %	
Net cash from (used) investing	(3,116,938,460)	123,670,928	(2,993,267,532)	-		(2,993,267,532)	(2,879,846,005)		113,421,527	96 %	92 %	
Net cash from (used) financing	(863,896,202)	-	(863,896,202)	-		(863,896,202)	(995,282,685)		(131,386,483)	115 %	115 %	
Net increase/(decrease) in cash and cash equivalents	171,117,488	8,734,793	179,852,281	-		179,852,281	674,135,548		494,283,267	375 %	394 %	
Cash and cash equivalents at the beginning of the year	1,104,406,318	-	1,104,406,318	-		1,104,406,318	742,871,721		(361,534,597)	67 %	67 %	
Cash and cash equivalents at year end	1,275,523,806	8,734,793	1,284,258,599	-		1,284,258,599	1,417,007,269		132,748,670	110 %	111 %	

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Appropriation Statement

Figures in Rand

	Original budget	Budget adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. council approved policy)	Final budget	Actual outcome	Unauthorised expenditure	Variance	Actual outcome as % of final budget	Actual outcome as % of original budget	Ref.
Controlling entity - 2025												
Financial Performance												
Property rates	9,174,500,182	668,406,140	9,842,906,322	-		9,842,906,322	9,108,694,102		(734,212,220)	93 %	99 %	
Service charges	38,600,445,087	(1,110,150,119)	37,490,294,968	-		37,490,294,968	33,082,122,346		(4,408,172,622)	88 %	86 %	62
Investment revenue	120,064,609	-	120,064,609	-		120,064,609	112,620,641		(7,443,968)	94 %	94 %	
Transfers recognised - operational	8,420,727,060	14,227,628	8,434,954,688	-		8,434,954,688	8,430,021,432		(4,933,256)	100 %	100 %	
Other own revenue	2,694,997,141	37,558,201	2,732,555,342	-		2,732,555,342	2,245,846,131		(486,709,211)	82 %	83 %	62
Total revenue (excluding capital transfers and contributions)	59,010,734,079	(389,958,150)	58,620,775,929	-		58,620,775,929	52,979,304,652		(5,641,471,277)	90 %	90 %	
Employee costs	(11,861,528,276)	504,725,760	(11,356,802,516)	-		(11,356,802,516)	(10,785,739,579)	-	571,062,937	95 %	91 %	
Remuneration of councillors	(172,415,066)	-	(172,415,066)	-		(172,415,066)	(161,437,351)	-	10,977,715	94 %	94 %	
Depreciation, amortisation, impairment and derecognition loss	(3,075,371,138)	200,000,000	(2,875,371,138)			(2,875,371,138)	(2,664,673,874)	-	210,697,264	93 %	87 %	
Debt impairment	(6,691,640,795)	1,000,000,000	(5,691,640,795)			(5,691,640,795)	(5,093,056,005)	-	598,584,790	89 %	76 %	62
Finance charges	(1,598,372,559)	-	(1,598,372,559)	-		(1,598,372,559)	(1,062,102,103)	-	536,270,456	66 %	66 %	62
Inventory consumed and bulk purchases	(26,248,074,191)	-	(26,248,074,191)	-		(26,248,074,191)	(26,106,665,557)	-	141,408,634	99 %	99 %	
Transfers and grants	(994,076,312)	(251,540,916)	(1,245,617,228)	(215,341)	-	(1,245,832,569)	(1,126,121,377)	-	119,711,192	90 %	113 %	62
Other expenditure	(7,795,961,106)	(1,057,298,278)	(8,853,259,384)	215,341	-	(8,853,044,043)	(8,949,931,029)	-	(96,886,986)	101 %	115 %	
Total expenditure	(58,437,439,443)	395,886,566	(58,041,552,877)	-		(58,041,552,877)	(55,949,726,875)	-	2,091,826,002	96 %	96 %	
Surplus/(Deficit)	573,294,636	5,928,416	579,223,052	-		579,223,052	(2,970,422,223)		(3,549,645,275)	(513)%	(518)%	

City of Ekurhuleni Metropolitan Municipality
Consolidated Annual Financial Statements for the year ended 30 June 2025

Appropriation Statement

Figures in Rand

	Original budget	Budget adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. council approved policy)	Final budget	Actual outcome	Unauthorised expenditure	Variance	Actual outcome as % of final budget	Actual outcome as % of original budget	Ref.
Transfers and subsidies - capital	2,400,978,940	(161,174,023)	2,239,804,917	-		2,239,804,917	2,233,308,841		(6,496,076)	100 %	93 %	
Public Contributions	-	-	-	-		-	80,594,057		80,594,057	- %	- %	62
Surplus (Deficit) after capital transfers and contributions	2,974,273,576	(155,245,607)	2,819,027,969	-		2,819,027,969	(656,519,325)		(3,475,547,294)	(23)%	(22)%	
Surplus/(Deficit) for the year	2,974,273,576	(155,245,607)	2,819,027,969	-		2,819,027,969	(656,519,325)		(3,475,547,294)	(23)%	(22)%	
Capital expenditure and funds sources												
Total capital expenditure	2,814,878,940	(136,174,022)	2,678,704,918	-		2,678,704,918	2,672,455,758		(6,249,160)	100 %	95 %	
Cash flows												
Net cash from (used) operating	3,946,917,571	(3,000)	3,946,914,571	-		3,946,914,571	4,401,156,488		454,241,917	112 %	112 %	
Net cash from (used) investing	(2,903,242,000)	136,174,000	(2,767,068,000)	-		(2,767,068,000)	(2,793,956,705)		(26,888,705)	101 %	96 %	
Net cash from (used) financing	(853,099,000)	-	(853,099,000)	-		(853,099,000)	(950,710,524)		(97,611,524)	111 %	111 %	
Net increase/(decrease) in cash and cash equivalents	190,576,571	136,171,000	326,747,571	-		326,747,571	656,489,259		329,741,688	201 %	344 %	
Cash and cash equivalents at the beginning of the year	1,553,779,000	(937,954,000)	615,825,000	-		615,825,000	615,825,182		182	100 %	40 %	
Cash and cash equivalents at year end	1,744,356,000	(801,783,000)	942,572,571	-		942,572,571	1,272,314,441		(329,741,870)	135 %	73 %	

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

Figures in Rand	Note(s)	Economic entity		Controlling entity	
		2025	2024	2025	2024

1. Presentation of Consolidated Annual Financial Statements

Basis of Preparation

The consolidated annual financial statements were prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act, (Act No 56 of 2003).

The consolidated annual financial statements were prepared on the accrual basis of accounting and incorporate the historical cost conventions as the basis of measurement, except where otherwise specified.

In the absence of an issued and effective Standard of GRAP, accounting policies for material transactions, events or conditions were developed in accordance with paragraphs 8, 10 and 11 of GRAP 3, interpretation, guidelines and directives issued by the accounting standard board, read with directive 5 (GRAP Reporting Framework).

Assets, liabilities, revenues and expenses were not offset, except where offsetting is either required or permitted by a Standard of GRAP.

The principal accounting policies, applied in the preparation of the consolidated annual financial statements, are set out below. These accounting policies are consistent with those applied in the preparation of the prior year consolidated annual financial statements, unless, otherwise specified. Details of any changes in the accounting policies are provided in the note "Changes in accounting policy, where applicable".

Significant Accounting Policies

The amounts presented in the consolidated annual financial statements are rounded to the nearest rand.

1.1 Consolidation

Basis of consolidation

Consolidated annual financial statements are the results of the group presented as those of a single entity.

They incorporate of the controlling entity and all controlled entities, including special purpose entities, which are controlled by the controlling entity.

Consolidated annual financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances.

Control exists when the controlling entity has the power to govern the financial and operating policies of another entity so as to obtain benefits from its activities.

The results of controlled entities, are included in the consolidated annual financial statements from the effective date of acquisition or date when control commences to the effective date of disposal or date when control ceases. The difference between the proceeds from the disposal of the controlled entity and its carrying amount as of the date of disposal, including the cumulative amount of any exchange differences that relate to the controlled entity recognised in net assets in accordance with the Standard of GRAP on The Effects of Changes in Foreign Exchange Rates is recognised in the Consolidated Statement of Financial Performance as the surplus or deficit on the disposal of the controlled entity.

An investment in the controlling entity is accounted for in accordance with the accounting policy on financial instruments from the date that it ceases to be a controlled entity, unless it becomes an associate or a jointly controlled entity, in which case it is accounted for as such. The carrying amount of the investment at the date that the entity ceases to be a controlled entity is regarded as the fair value on initial recognition of a financial asset in accordance with the accounting policy on financial instruments.

The consolidated annual financial statements of the group and its controlled entities used in the preparation of the consolidated annual financial statements are prepared as of the same reporting date.

Adjustments are made when necessary to the consolidated annual financial statements of the controlled entities to bring their accounting policies in line with those of the controlling entity.

All intra-entity transactions, balances, revenues and expenses are eliminated in full on consolidation.

Non-controlling interests in the net assets of the group are identified and recognised separately from the controlling entity's interest therein, and are recognised within net assets. Losses applicable to the minority in a consolidated controlled entity may exceed the non-controlling interest in the controlled entity's net assets. The excess, and any further losses applicable to the minority, are allocated against the majority interest except to the extent that the minority has a binding obligation to, and is able to, make an additional investment to cover the losses. If the controlled entity subsequently reports surpluses, such surpluses are allocated to the majority interest until the minority's share of losses previously absorbed by the majority has been recovered.

Non-controlling interests in the statement of financial performance of the group is separately disclosed.

The controlling entities' operations are not the extension of the controlling entity's operations but independent operations. The amounts are consolidated in similar items and not aggregated into the Group's transactions.

1.2 Significant judgements and sources of estimation uncertainty

In the process of applying the group's accounting policies, management has made the following significant accounting judgements, estimates and assumptions, which have significant effect on the amounts recognised in the consolidated annual financial statements. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively:

• Going Concern

Management considers key financial metrics and approved medium-term budgets, together with the dependency on the grants from national and provincial government, to conclude that the going concern assumptions used in the compilation of its consolidated annual financial statements, is appropriate.

• Operating lease commitments - group as lessor or leases

Leases where risks and rewards of ownership are not transferred to the lessee are classified as operating leases. Payments received or paid under operating leases are recognised in the statement of financial performance on a straight-line basis over the period of the lease.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

Significant judgements and sources of estimation uncertainty (continued)

• Pension and other post – employment benefits

The cost of defined-benefit pension plans and other employment medical benefits is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return on assets, future salary increases, mortality rates and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty. Further assumptions and estimates are disclosed in note 18 to the consolidated annual financial statements.

• Cash-generating assets

The controlling entity is not a profit-oriented entity as its primary objective is service delivery. Tariffs and charges are cost-reflective to ensure continued financial sustainability. No profit element is included in the determination of the tariff.

As such, management has determined that the controlling entity does not control assets that meet the definition of cash-generating assets, and that the GRAP standard for the impairment of non-cash-generating assets will apply to all assets of the controlling entity.

• Impairment of receivables

The calculation in respect of the impairment of receivables is based on an assessment of the extent to which debtors have defaulted on payments already due, and an assessment of their ability to make payments. The group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. Accordingly, management believes no further credit provisions are required in excess of the present allowance for doubtful debts.

• Impairment of property, plant and equipment

The calculation in respect of the impairment of property, plant and equipment is based on an assessment of the extent to which the recoverable amount of the asset has declined below the carrying amount. This was performed across all classes of property, plant and equipment.

• Residual value of property, plant and equipment

Management has determined that none of its infrastructure assets have an active market value, and the value of the amount at the end of their useful lives would therefore be insignificant.

• Useful lives of property, plant and equipment and investment property held at cost

The useful lives of assets are based on management's estimates. Management considers the impact of technology, service requirements and required return on assets to determine the optimum useful-life expectation, where appropriate. The estimated residual values of assets are also based on management judgements on whether the assets will be sold or used to the end of their useful lives, and what their condition will be at that time.

• Significant delays in assets under construction

The group regards delays in assets under construction of more than three years as significant. Further disclosures are made in notes 3 to 5 to the consolidated annual financial statements.

• Investment accounted using the cost model

The controlling entity has accounted for the investment in Rand airport using the cost model, the controlling entity has a 20% shareholding. The reason for accounting this under the cost model is due to the fact the controlling entity has not exercised significant control, does not participate in operations or management decision nor serve on the board of directors of the entity.

• Provisions, contingent liabilities and contingent assets

Management's judgement is required when recognising and measuring provisions, as well as when measuring contingent liabilities and assets. Provisions are discounted, where the effect of discounting is material, using cost of capital.

• Traffic Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset. Assets arising from fines are measured at the best estimate of the inflow of resources to the controlling entity.

• Budget information

A difference of 8% or more between budget and actual amounts is regarded as material. All material differences are explained in the notes to the consolidated annual financial statements.

Significant Accounting Policies

Significant judgements and sources of estimation uncertainty (continued)

• Material losses

Material losses are losses that occur due to factors other than normal production and utilisation and are regarded as material if their omission or misstatement will affect the decisions made by users of the information. The losses disclosed include that of technical losses and non-technical losses related to water and electricity.

Losses that occur due to normal production and utilisation are classified as production costs and factored into the controlling entity's tariffs. They, therefore, do not constitute material losses. If actual production and utilisation losses exceed the normal budgeted production and utilisation losses factored into the tariff, this difference is considered material losses.

• Service charges

Service charges relating to electricity, water and sanitation are based on consumption. Waste removal is based on the size of the bin and the number of times it is collected. Meters are read and billed on a monthly basis and revenue is recognised when invoiced. Estimates of consumption are made monthly when meter readings have not been performed. The estimates of consumption are recognised as revenue when invoiced. Adjustments to estimates of consumption are made in the invoicing period when meters have been read. These adjustments are recognised as revenue in the invoicing period. Waste removal services are billed on a monthly basis.

• Service provided on a prepaid basis

Various services are provided on a prepaid basis in which case no formal billing takes place and revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date.

1.3 Presentation currency

These consolidated annual financial statements are presented in South African Rand, which is the functional currency of the group.

1.4 Investment property

Investment property includes property (land or a building, or part of a building, or both land and buildings held under a finance lease) held to earn rentals and/or for capital appreciation, rather than held to meet service delivery objectives, the production or supply of goods or services, or the sale of an asset in the ordinary course of operations.

Investment property is recognised as an asset when, and only when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the enterprise, and the cost or fair value of the investment property can be measured reliably.

At initial recognition, the group measures an investment property at cost including transaction costs once it meets the definition of investment property. However, where an investment property was acquired through a non-exchange transaction (i.e. where it acquired the investment property for no or a nominal value), its cost is its fair value as at the date of acquisition.

Cost model

Investment property is subsequently measured using the cost model. Under the cost model, investment property is carried at cost less any accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. The group depreciates separately each part of an item of investment property that has a cost that is significant in relation to the total cost of the item. A significant part of an item of investment property may have a useful life and a depreciation method that are the same as the useful life and the depreciation method of another significant part of that same item. Such parts may be grouped in determining the depreciation charge. Costs of replacing parts are capitalised and the existing parts being replaced are derecognised. The annual depreciation rates are based on the following estimated average asset lives:

Item	Useful life
Property - land	Indefinite
Property - buildings - ERWAT	14 - 82 years
Property - buildings - Controlling	14 - 80 years

Investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

Gains or losses arising from the retirement or disposal of investment property is the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in the statement of financial performance in the period of retirement or disposal.

Compensation from third parties for investment property that was impaired, lost or given up is recognised in the statement of financial performance when the compensation becomes receivable.

Significant Accounting Policies

1.5 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the group; and
- the cost or the fair value of the item can be measured reliably.

Property, plant and equipment is initially measured at cost. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost. Cost also includes initial estimate of the costs of dismantling and removing the asset and restoring the site on which it is located. Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management. Servitudes that are acquired with the relevant infrastructure items are capitalised with the relating infrastructure asset when it is an integral part of the asset.

Assets under construction represents capital expenditure incurred on projects not yet completed nor ready for use at period end. Assets under construction are carried at cost.

Property, plant and equipment are subsequently measured at cost, less accumulated depreciation and accumulated impairment losses. Where property, plant and equipment are acquired through non-exchange transactions, the cost is deemed to be the item's fair value on the date of acquisition. The cost of an item of property, plant and equipment acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets is measured at its fair value. If the acquired item could not be measured at its fair value, its cost was measured at the carrying amount of the asset given up.

Subsequent cost is capitalised when the recognition and measurement criteria of an asset are met.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

The group maintains and acquires assets to provide a social service to the community. The useful lives and economic lives of these assets are equal and consequently no residual values are determined.

The group depreciates separately each part of an item of property, plant and equipment that has a cost that is significant in relation to the total cost of the item. A significant part of an item of property, plant and equipment may have a useful life and a depreciation method that are the same as the useful life and the depreciation method of another significant part of that same item. Such parts may be grouped in determining the depreciation charge. Costs of replacing parts are capitalised and the existing parts being replaced are derecognised. Depreciation is calculated at cost, using the straight-line method, over the estimated useful lives of the assets. Depreciation starts when the asset is available for use. Assets under construction are not depreciated.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Land		Indefinite
Buildings	Straight-line	14 - 80 years
Infrastructure	Straight-line	
• Roads and storm water		2 - 100 years
• Pedestrian bridges		10 - 60 years
• Electricity		3 - 100 years
• Water		3 - 100 years
• Sewer		3 - 100 years
• Housing		80 years
• Solid Waste		5 - 100 years
• ICT		5 - 50 years
• Waste water purification works		2 - 82 years
Community	Straight-line	
• Buildings		14 - 80 years
• Recreational facilities		10 - 80 years
• Security		5 - 15 years
• Landfill sites		10 - 80 years

Significant Accounting Policies

Property, plant and equipment (continued)

Other property, plant and equipment	Straight-line	3 - 45 years
• Furniture and fittings		15 years
• Water craft		3 - 35 years
• Office equipment		10 - 26 years
• Specialised plant and equipment		2 - 56 years
• Other items of plant and equipment		20 - 80 years
• Buildings		3 - 20 years
• Specialised vehicles		3 - 54 years
• Other vehicles		

The asset management policy contains the details of the components and their specific useful life estimates.

The residual value, the useful life and the depreciation method of property, plant and equipment are reviewed at least at every reporting date.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value and is recognised in the statement of financial performance.

The group assesses at each reporting date whether there is any indication that the group expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the group revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in the statement of financial performance unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in the statement of financial performance when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Compensation from third parties for items of property, plant and equipment that were impaired, lost or given up is included in surplus or deficit when the compensation becomes receivable.

1.6 Intangible assets

Intangible assets are identifiable non-monetary assets without physical substance held for use in the production or supply of goods or services, for rental to others, or for administrative purposes are classified and recognised as intangible assets and obligations.

Intangible assets are initially recognised at cost. The cost of an intangible asset is the purchase price and other costs attributable to bring the intangible asset to the location and condition necessary for it to be capable of operating in the manner intended by the group, or where an intangible asset is acquired at no cost, or for a nominal cost, the cost shall be its fair value as at the date of acquisition. Trade discounts and rebates are deducted in arriving at the cost.

Intangible assets acquired separately or internally generated are reported at cost less accumulated amortisation and accumulated impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Intangible assets are de-recognised on disposal, or when no future economic benefits are expected from its use or disposal. Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

Amortisation to intangible assets is provided on a straight line basis as follows:

Item	Depreciation method	Average useful life
Computer software	Straight-line	1 - 23 years
Servitudes	Straight-line	Indefinite

Significant Accounting Policies

Intangible assets (continued)

The gain or loss arising from the derecognition of an intangible asset is recognised in the statement of financial performance when the asset is derecognised.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits or service potential.
- there are available technical, financial and other resources to complete the development and to use or sell the asset.
- the expenditure attributable to the asset during its development can be measured reliably.

1.7 Heritage assets

A heritage asset is as an asset that has a cultural, environmental, historical, natural, scientific, technological or artistic significance, and is held indefinitely for the benefit of present and future generations.

The group recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the group, and the cost or fair value of the asset can be measured reliably.

Heritage assets are measured at cost. Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition. The cost of a purchased heritage asset comprises:

- its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates; and
- any costs directly attributable to bringing the heritage asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Heritage assets are subsequently measured at cost, less accumulated impairment losses. Where a heritage asset is acquired through a non-exchange transaction, its cost is deemed to be its fair value as at the date of acquisition.

Transfers to heritage assets are made only when the asset meets the definition of a heritage asset and transfers from heritage assets are made only when the asset no longer meets the definition of a heritage asset. Transfers to and from heritage assets are done at the carrying amount of the assets transferred at the date of transfer.

The group assess at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the group estimates the recoverable amount or the recoverable service amount of the heritage asset.

Most heritage assets have an indefinite useful life as they are to be preserved for current and future generations and might appreciate in value over time due to their cultural, environmental, historical, natural, scientific, technological and/or artistic significance. Based on this analysis, there is no definite limit to the period over which a heritage asset is expected to be held by the group. The useful life of the heritage asset is therefore likely to be indefinite or the annual depreciation is likely to be immaterial.

The group de-recognises heritage asset on disposal, or when no future economic benefits or service potential are expected from its use or disposal. The gain or loss arising from the derecognition of a heritage asset is recognised in the statement of financial performance when the asset is derecognised.

1.8 Investments in controlled entities

Municipal controlled entities are those entities which the controlling entity owns or over whose financial and operating policies it has the power to exercise beneficial control.

In the group's consolidated annual financial statements, investments in controlled entities are carried at cost less any accumulated impairment.

Significant Accounting Policies

1.9 Financial instruments

Financial Instruments

A financial instrument is recognised if the group becomes a party to the contractual provisions of the instrument.

Financial Assets

A financial asset is any asset that is a cash or contractual right to receive cash. In accordance with the Standards of GRAP 104 the financial assets of the group are classified as follows into the three categories allowed by this standard:

Financial asset at amortised cost being a non-derivative financial asset with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months, which are classified as non-current asset.

The group has the following types of financial assets as reflected on the face of the statement of financial position or in the notes thereto:

Type of financial assets	Classifications
Other investments	Amortised cost
Receivables from exchange	Amortised cost
Cash and cash equivalents	Amortised cost
Long-term receivables	Amortised cost
Other investments (unlisted shares)	Cost

Financial Liabilities

A financial liability is a contractual obligation to deliver cash or another financial asset to another entity.

The following main categories of financial liabilities and the classification determining how they are measure:

- Financial liabilities measured at amortised cost.

The group has the following types of financial liabilities as reflected on the face of the statement of financial position or in the notes thereto:

Type of financial liability	Classifications
Long-term liabilities	Amortised cost
Trade and other-payables from exchange transactions	Amortised cost
Consumer deposits	Amortised cost

Initial recognition

The group recognises a financial asset or a financial liability in its statement of financial position when the group becomes a party to the contractual provisions of the instrument.

The group recognises financial assets using trade date accounting.

Initial measurement of financial assets and financial liabilities

The group measures a financial asset and financial liability initially at its fair value plus, in the case of a financial asset or a liability not subsequently measured at fair value, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Subsequent measurement of financial assets and financial liabilities

The group measures all financial assets and financial liabilities after initial recognition using the following categories:

- Financial instruments at amortised cost; and
- Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review at each reporting period.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset measured at fair value is recognised in the statement of financial performance.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in the statement of financial performance when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment and uncollectibility of financial assets

The group assess at the end of each reporting period whether there is any objective evidence that a financial asset is impaired.

Significant Accounting Policies

Financial instruments (continued)

a) Financial assets measured at amortised cost:

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly through the use of an allowance account. The amount of the loss is recognised in the statement of financial performance.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in the statement of financial performance.

b) Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

Derecognition

a) Financial assets

The group derecognises financial assets (or part of a financial assets) when the contractual rights to the cash flows from the financial asset expire, are settled or waived or when the group has transferred all of the significant risks and rewards of ownership using trade date accounting.

On de-recognition of a financial asset (or part of a financial asset), the difference between the carrying amount and the sum of the consideration received is recognised in the statement of financial performance.

b) Financial liabilities

The group removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished (when the obligation specified in the contract is discharged, cancelled, expires or waived).

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in the statement of financial performance. Any liabilities that are waived, forgiven or assumed by another entity by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in the statement of financial performance.

Gains and losses relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in the statement of financial performance.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the group currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for de-recognition, the group does not offset the transferred asset and the associated liability.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

1.10 Statutory receivables

Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

The transaction amount for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with legislation, supporting regulations, or similar means. Statutory receivables consists of property rates and traffic fines.

An entity shall recognise statutory receivables as follows:

- (a) if the transaction is an exchange transaction;
- (b) if the transaction is a non-exchange transaction; or
- (c) if the transaction is not within the scope of the Standards of GRAP listed in (a) or (b) or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

Statutory receivables that meets the definition of an asset shall be recognised as an asset when, and only when:

- (a) it is probable that the future economic benefits or service potential associated with the asset will flow to the entity; and
- (b) the fair value of the asset can be measured reliably.

Statutory receivables are included as part of the non-exchange receivables on the face of the Statement of Financial Position in accordance to GRAP 1 Presentation of Financial Statements.

An entity shall derecognise a statutory receivable, or a part thereof, when:

- (a) the rights to the cash flows from the receivable are settled, expire or are waived; or
- (b) the entity transfers to another party substantially all of the risks and rewards of ownership of the receivable.

An entity shall measure statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- (a) interest or other charges that may have accrued on the receivable (where applicable);
- (b) impairment losses; and
- (c) amounts derecognised.

Where an entity levies interest on the outstanding balance of statutory receivables, it shall adjust the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using the nominal interest rate.

Interest on statutory receivables shall be recognised as revenue.

Statutory receivables are tested for impairment on an annual basis and results thereof will be recognised.

No discounting to the transactions is applied.

If there is objective evidence that there is an impairment loss on statutory receivables, the amount of the loss is measured by comparing the carrying amount of the receivable to the cash flows the entity expects to receive. The cash flows are discounted if the time value of money is material. The carrying amount of the asset is reduced through the use of an allowance account. The amount of the loss is recognised in the statement of financial performance.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly by adjusting an allowance account. The reversal does not result in a carrying amount of the statutory receivable would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in the statement of financial performance.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

1.11 Inventories

Inventories are assets:

- a) in the form of materials or supplies to be consumed in the production process;
- b) in the form of materials or supplies to be consumed or distributed in the rendering of services;
- c) held for sale or distribution in the ordinary course of operations; or
- d) in the process of production for sale or distribution.

Inventories shall be recognised as an asset if, and only if:

- it is probable that future economic benefits or service potential associated with the item will flow to the group; and
- the cost of the inventories can be measured reliably.

Inventories are initially recognised at cost. The cost of inventory shall comprise of all costs, costs of conversion and other costs, incurred to bringing the inventories to their present location and condition.

Where inventory is acquired by the group for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of the item on the date acquired.

Inventories held for sale in the ordinary course of business are valued at the lower of cost and net realisable value, or where unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost or current replacement cost.

Inventories held for consumption, distribution, consumables stores, raw materials, finished goods and unsold properties, are valued at lower of cost and current replacement cost.

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset. The first-in-first-out method is the basis of allocating costs to inventories, except for water balance which is determined at weighted average cost at the reporting date based on the water volume in the network on hand.

Redundant and slow-moving inventories are identified and written down to the estimated net realisable value, and are recognised as an expense in the period in which the write-down or loss occurs. Inventories identified for write-down/write-off, but for which a council resolution, to authorise the write-down/write-off, has not yet been obtained, is provided for as a provision for obsolete stock. Differences arising on the valuation of inventory are recognised in the statement of financial performance in the year in which they arose. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

1.12 Tax

Current tax assets and liabilities

Controlling entity

The City is exempt from tax in terms of section 10(1)(c)B(i)(ff) of the Income Tax Act.

Group

Current tax assets and liabilities

Current tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

Current tax liabilities (assets) for the current and prior periods are measured at the amount expected to be paid to (recovered from) the tax authorities, using the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and liabilities

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which at the time of the transaction, affects neither accounting surplus nor taxable profit (tax loss).

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable surplus will be available against which the deductible temporary difference can be utilised. A deferred tax asset is not recognised when it arises from the initial recognition of an asset or liability in a transaction at the time of the transaction, affects neither accounting surplus nor taxable profit (tax loss).

A deferred tax asset is recognised for the carry forward of unused tax losses and unused STC credits to the extent that it is probable that future taxable surplus will be available against which the unused tax losses and unused STC credits can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Significant Accounting Policies

Inventories (continued)

Tax expenses

Current tax and deferred taxes are charged or credited to net assets if the tax relates to items that are credited or charged, in the same or a different period, to net assets.

1.13 Provisions and contingencies

A provision is recognised when the group has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The group does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is disclosed where an inflow of economic benefits is probable.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date. Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation. The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

A provision is used only for expenditures to which the provision was originally recognised.

a) COVID provision

The provision for COVID pensions and medical aid liability is based on eligible members, their current age and their future life expectancy. Cash flows are projected on the basis of current pension payments escalated at 5.01% (2024: 4.90%) per annum over members' expected lives. Resulting cash flows have been discounted to Net Present Value applying a discount rate of 10.99% (2024: 10.93%).

b) Landfill rehabilitation provision

The landfill rehabilitation provision is created for the rehabilitation of the current operational sites at the future estimated time of closure. The value of the provision is based on the expected future cost to rehabilitate the various sites discounted back to the statement of financial position date at the cost of capital (time value of money), which is currently 10.99% (2024: 10.93%).

The group has an obligation to rehabilitate these landfill sites. The cost of such property includes the initial estimate of the costs of rehabilitating the land and restoring the site on which it is located, the obligation for which the group incurs as a consequence of having used the property during a particular period for landfill purposes. The group estimates the useful lives and make assumptions as to the useful lives of these assets, which influence the provision for future costs.

Changes in the measurement of the provision that result from changes in the estimated timing or amount of the outflow of resources embodying economic benefits or service potential required to settle the obligation, or a change in the discount rate, is accounted for as follows:

- a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
- b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in the statement of financial performance; and
- c) if the adjustment results in an addition to the cost of an asset, the group considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If such an indication exists, the asset is tested for impairment by estimating its recoverable amount, and any impairment loss is recognised in the statement of financial performance.

The adjusted depreciable amount of the asset is depreciated over its useful life. Therefore, once the related asset has reached the end of its useful life, all subsequent changes in the liability is recognised in the statement of financial performance as they occur.

The periodic unwinding of the discount is recognised in the statement of financial performance as a finance cost as it occurs.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

1.14 Construction contracts and receivables

Revenue from the construction contracts arise from grants received on the Human Settlements Development Grants (HSDG) received from the Gauteng Department of Human Settlement for the development and construction of housing units on behalf of the department. The accounting treatment of the grant as a construction revenue is in accordance with the ASB Guide for Housing Arrangements, where the controlling entity is responsible for the appointment of contractors (service provide for the construction of these units). Grants funds received will initially be recognised as a grant liability, and realised when the contractor bills the progress payment.

Construction revenue will be realized based on the progress billing by the Contractor (service Provider) for work done to date as certified by the controlling entity.

Any unspent funds will remain as part of the unspent grant liability subject to a rollover request from the Gauteng Department of Human Settlement.

No Construction receivable is recognized as funds are received in advance.

Cost plus or cost based contract is a construction contract in which the contractor is reimbursed for allowable or otherwise defined costs and, in the case of a commercially-based contract, an additional percentage of these costs or a fixed fee, if any.

1.15 Impairment of cash-generating assets

The group does not have any cash generating assets, as its primary objective is service delivery, nor can any of its assets be associated with the purpose of making a commercial return. However, at group level, ERWAT has a division whose sole mandate is the generation of cash through commercial business activities. All assets that are directly attributed to the commercial business are classified as cash generating assets/units.

1.16 Impairment of non-cash-generating assets

Non-cash-generating assets are assets other than cash-generating assets.

The group assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the group estimates the recoverable service amount of the asset.

If there is any indication that an asset may be impaired, the recoverable service amount is estimated for the individual asset.

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating asset is determined using the most appropriate of the following approaches depending on the impairment event:

- Depreciated replacement cost approach; or
- Restoration cost approach; or
- Service units approach.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable and willing parties, less the costs of disposal.

If the recoverable service amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

The group assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets may no longer exist or may have decreased. If any such indication exists, the recoverable service amounts of those assets are estimated.

The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

Significant Accounting Policies

Impairment of non-cash-generating assets (continued)

Designation

At initial recognition, the group designates an asset as non-cash-generating, or an asset or cash-generating unit as cash-generating. The designation is made on the basis of an group's objective of using the asset.

The group designates an asset or a cash-generating unit as cash-generating when:

- its objective is to use the asset or a cash-generating unit in a manner that generates a commercial return; such that
- the asset or cash-generating unit will generate positive cash flows, from continuing use and its ultimate disposal, that are expected to be significantly higher than the cost of the asset.

The group designates an asset as non-cash-generating when its objective is not to use the asset to generate a commercial return but to deliver services.

An asset used with the objective of generating a commercial return and service delivery, is designated either as a cash-generating asset or non-cash-generating asset based on whether the group expects to use that asset to generate a commercial return. When it is not clear whether the objective is to use the asset to generate a commercial return, the group designates the asset as a non-cash-generating asset and applies this accounting policy, rather than the accounting policy on Impairment of Non-cash-generating assets.

1.17 Employee benefits

The group provides short term benefits, long term benefits and retirement benefits for its employees and councillors.

Benefits

Short-term employee benefits

Remuneration to employees is recognised in the statement of financial performance as the services are rendered, except for non-accumulating benefits which are only recognised when the specific event occurs.

The costs of all short-term employee benefits such as leave pay, are recognised during the period in which the employee renders the related service.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or in the case of non-accumulating absences when the absence occurs.

The expected cost of bonus payments is recognised as an expense when there is a legal or constructive obligation to make such payments as a result of past performance and a reliable estimate can be made at the reporting date.

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total accrued leave days at year end, any unused leave days are forfeited six months after the end of leave cycle.

Long services awards

The group offers various types of long service awards to its employees. The provision is to recognise the present value of the obligation as at the reporting date.

Retirement funds

The group contributes to defined contribution and defined benefit funds. These funds are multi-employer funds.

Defined contribution plans

A defined contribution plan is a plan under which the group pays fixed contributions into a separate entity. The group has no legal or constructive obligation to pay further contributions, should the fund does not hold sufficient assets to pay all employees the benefits relating to service in the current or prior periods.

The group's contributions to the defined contribution funds are established in terms of the rules governing those plans. Contributions are recognised in the statement of financial performance in the period in which the service is rendered by the relevant employees.

Significant Accounting Policies

Employee benefits (continued)

Defined benefit plans

A defined benefit plan is a plan that defines an amount of benefit that an employee will receive on retirement.

The defined benefit liability is the aggregate of the present value of the defined benefit obligation and unrecognised actuarial gains and losses, reduced by unrecognised past service costs. The plan is unfunded. The defined benefit obligation is calculated using the projected unit credit method, incorporating actuarial assumptions and a discount rate based on the government bond rate.

Valuations of these obligations are carried out by independent qualified actuaries regularly, as may be required for fair presentation.

Actuarial gains or losses recognised immediately in the statement of financial performance.

Past service costs are recognised immediately to the extent that the benefits are already vested, and are otherwise amortised on a straight line basis over the average period until the amended benefits become vested.

The group recognises all liabilities and all gains and losses.

Gains or losses on the curtailment or settlement of a defined benefit plan is recognised when the group is demonstrably committed to curtailment or settlement.

When it is virtually certain that another party will reimburse some or all of the expenditure required to settle a defined benefit obligation, the right to reimbursement is recognised as a separate asset. The asset is measured at fair value. In all other respects, the asset is treated in the same way as plan assets. In statement of financial performance, the expense relating to a defined benefit plan is presented as the net of the amount recognised for a reimbursement.

The amount recognised in the statement of financial position represents the present value of the defined benefit obligation as adjusted for unrecognised actuarial gains and losses and unrecognised past service costs, and reduces by the fair value of plan assets.

The group does not apply "defined benefit accounting" to the defined benefit funds to which it is a member where these funds as classified in terms of GRAP 25 as multi-employer plans, as sufficient information is not available to apply the principals involved.

To the extent that a surplus or deficit in the place, based on available information, may affect the amount of future contributions, these are assessed. In the case of surpluses, no change is made in the rate of contributions. In the case of deficits, the group will increase contributions on a phased basis. To the extent that the full discounted value of obligations to the funds is not fully accounted for at year end, a contingent liability arises and is reported on accordingly.

Medical Aid: Continued Members

The group provides post-retirement benefits by subsidising the medical aid contributions of certain retired staff. According to the rules of the medical aid funds, with which the group is associated, a member (subject to the applicable conditions of service), on retirement, is entitled to remain a continued member of such medical aid fund, in which case the member is liable for the portion as determined by Council from time to time, of the medical aid membership fee, and the group for the remaining portion.

Multi-Employer Benefits Plans

The group is participate in a multi-employer benefits plans for the purpose of providing retirements benefits for its employees. The group accounting treatment of multi-employer benefits plans as defined contributions plans as there is no sufficient information for their treatment as defined befits plans, and the group's risk is not exposed on any shortfall liability thereof.

Any asset is limited to unrecognised actuarial losses and past service costs, plus the present value of available refunds and reduction in future contributions to the plan.

1.18 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the group receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Significant Accounting Policies

Revenue from exchange transactions (continued)

The group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the group and when specific criteria have been met for each of the group's activities as described below. The amount of revenue is not considered to be reliably measurable until all contingencies relating to the sale have been resolved. The group bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement. Furthermore, services rendered are recognised by reference to the stage of completion of the transaction at the reporting date.

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, stock rotation, price protection, rebates and other similar allowances.

Revenue from exchange transactions refers to revenue that accrued to the group directly in return for services rendered / goods sold, the value of which approximates the consideration received or receivable.

Service Charges

Service charges relating to electricity and water are based on consumption. Meters are read on a periodic basis and are recognised as revenue when billed. Provisional estimates of consumption, based on the consumption history, are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced, except at year-end when estimates of consumption up to year-end are recorded as revenue without it being invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period. In respect of estimates of consumption between the last reading date and the reporting date, an accrual is made based on the average monthly consumption of consumers.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage and are levied monthly based on the number of refuse containers on each property, regardless of whether or not all containers are emptied during the month.

Service charges from sewerage and sanitation are based on the type of service and the number of sewer connections on all developed property, using the tariffs approved by Council and are levied monthly.

In circumstances where services cannot readily be measured and quantified, a flat rate service charge is levied monthly on such properties.

Services provided on prepaid

Various services are provided on a prepaid services in which case there is no formal billing takes place and revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the group has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the group;
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Income from agency services

Income from agency services, where the entity acts as an agent, is recognised monthly once the income collected on behalf of principals is earned. The income is recognised in terms of the agency agreement.

Interest

Interest earned on investments is recognised in the statement of financial performance on a time-proportionate basis, which takes into account the effective yield on the investment.

Revenue Recognition of Unclaimed Deposits – exchange revenue

Unclaimed deposits older than one (1) year are recognised as revenue.

Interest

Revenue arising from the use by others of entity assets yielding interest or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the group, and
- The amount of the revenue can be measured reliably.

Interest is recognised using the effective interest rate method for financial instruments, and using the nominal interest rate method for statutory receivables. Interest levied on transactions arising from exchange or non-exchange transactions is classified based on the nature of the underlying transaction.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

1.19 Revenue from non-exchange transactions

Revenue from non-exchange transactions refers to transactions where the group received revenue from another entity without directly giving approximately equal value in exchange. Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Rates and Taxes – non-exchange revenue

Revenue from property rates is recognised when the legal entitlement to this revenue arises. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportion basis with reference to the principal amount receivable and effective interest rate applicable. A composite rating system charging different rate tariffs is employed. Rebates are granted to certain categories of ratepayers and are deducted from revenue.

Fines

Fines constitute both spot fines and camera fines. Fines are recognised when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset. It is measured at the best estimate, based on past experience, of the amount of revenue the group is expected to enforce.

Subsequent to initial recognition and measurement, the group assess the collectability of the revenue and recognises a separate impairment loss where appropriate.

Donations and Contributions

Donations and funding are recognised as revenue to the extent that the group has complied with any of the criteria, conditions or obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the criteria, conditions or obligations have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

Transfers and subsidies

Unconditional Grants

Equitable share allocations are recognised in revenue when they are appropriated and received by the group.

Conditional Grants

Conditional grants recognised as revenue to the extent that the group has complied with any of the criteria, conditions or obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the criteria, conditions or obligations have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

Interest earned on grants received and invested is treated in accordance with grant conditions. If it is payable to the funder it is recorded as part of the creditor and if it is the group's interest it is recognised as interest earned in the statement of financial performance.

Services Received in-kind

Services in kind are recognised at its fair value when it is significant to the operations and/or service delivery objectives and when it is probable that the future economic benefits or service potential will flow to the entity and the fair value of the assets can be measured reliably. If the services in-kind are not significant to the operations and/or service delivery objectives and/or do not satisfy the criteria for recognition, only the nature and type of services in-kind received during the reporting period is disclosed.

Unspent conditional grants and receipts

Amounts received before the related work is performed are included in the statement of financial position as a liability, as unspent conditional grants and receipts.

1.20 Grant-in-aid (expense)

The group annually awards grants to individuals and organisations based on merit. When making these transfers, the group does not:

- receive any goods or services directly in return, as would be expected in a purchase or sale transaction;
- expect to be repaid in future; or
- expect a financial return, as would be expected from an investment.

These transfers are recognised in the consolidated annual financial statements as expenses in the period that the events giving rise to the transfer occurred.

Significant Accounting Policies

1.21 Leases

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the group. Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Any contingent rents are expensed in the period in which they are incurred.

Finance leases - lessor

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Any contingent rents are expensed in the period in which they are incurred.

1.22 Borrowing costs

Borrowing costs are interest and other expenses incurred by the group in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the period in which they are incurred.

1.23 Accounting by principals and agents

Identification

When an entity is party to a principal-agent arrangement, it shall assess whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement. The assessment of whether an entity is a principal or an agent requires the entity to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.

An entity assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

When an entity in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If an entity concludes that it is not the agent, then it is the principal in the transactions.

Where an entity has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria in paragraph .25(a) to conclude that is an agent. Entities shall apply judgement in determining whether such powers exist and whether they are relevant in assessing whether an entity is an agent.

An agent recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal. An entity recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of other Standards of GRAP.

1.24 Value Added Tax

The controlling entity accounts for value-added tax (VAT) on the payment basis, where as ERWAT accounts for VAT on the invoice basis.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

1.25 Unauthorised expenditure

Unauthorised expenditure is expenditure that has not been budgeted for, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, City or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No.56 of 2003). Unauthorised expenditure is accounted for as an expense in the statement of financial performance and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.26 Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure in the statement of financial performance as an expense and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.27 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the group's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the statement of financial performance and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.28 Internal reserves

Included in the accumulated surplus are internal reserves, no separate line items are presented, in accordance with the GRAP reporting framework, but provision is made in the budget process for funding of these reserve. The amounts set aside for these reserves are invested in accordance with the investment policy of the group. The following internal reserves are maintained:

Capital replacement reserve (CRR)

The reserve is created for the replacement of service delivery assets when they reach the end of their economic lives to ensure continue of provision of such services, and to minimise the impact of raising external funding or over reliance on grant funds.

Self-insurance reserve

A self-insurance reserve was established for a self-insurance purpose and to minimize the external insurance costs. The reserve is based on recognised insurance industry principles to complement the external cover provided by insurance companies.

Sinking funds reserve

The reserve is created for the provision of repayments of long-term borrowing raised to funds capital projects, and to meet repayment conditions on such borrowings.

1.29 Segment information

A segment is an activity of an entity:

- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);
- whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- for which separate financial information is available.

Reportable segments are the actual segments which are reported on in the segment report. They are the segments identified above or alternatively an aggregation of two or more of those segments where the aggregation criteria are met.

Significant Accounting Policies

Segment information (continued)

An entity shall report separately information about each segment that has been identified or results from aggregating two or more of those segments.

The segments of the group has been identified as those activities of the group that generate economic benefits or service potential whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance and for which separate financial information is available.

The group has aggregated some segments in accordance with GRAP 18.

These conditions are required to be met for aggregation of the group's segments:

Share nature of goods and services delivered;
Share class of customer or consumer;
Share methods used to distribute the services or goods;
Share nature of regulatory environment.

Or

May aggregate individually insignificant segments where practical limit of 10 segments has been reached;

The group shall disclose the segment information in the consolidated annual financial statements in accordance with the standard;

The group shall disclose the reportable segments, segment specific disclosures and geographic disclosures as prescribed by the standard.

Measurement

The amount of each segment item reported is the measure reported to management for the purposes of making decisions about allocating resources to the segment and assessing its performance. Adjustments and eliminations made in preparing the entity's financial statements and allocations of revenues and expenses are included in determining reported segment surplus or deficit only if they are included in the measure of the segment's surplus or deficit that is used by management. Similarly, only those assets and liabilities that are included in the measures of the segment's assets and segment's liabilities that are used by management are reported for that segment. If amounts are allocated to reported segment surplus or deficit, assets or liabilities, those amounts are allocated on a reasonable basis.

If management uses only one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities in assessing segment performance and deciding how to allocate resources, segment surplus or deficit, assets and liabilities are reported in terms of that measure. If management uses more than one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities, the reported measures are those that management believes are determined in accordance with the measurement principles most consistent with those used in measuring the corresponding amounts in the entity's financial statements.

1.30 Budget information

The approved budget is prepared in accordance with GRAP standards on an accrual basis, and are consistent with accounting policies as adopted by the Council for the preparation of the consolidated annual financial statements, and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2025/07/01 to 2026/06/30. These figures are those approved by Council both at the beginning and during the year, following a period of consultation with the public as part of the Integrated Development Plan (IDP). The amounts are scheduled as a separate additional financial statement, called the statement of comparison of budget and actual amounts. Explanatory comments to material differences are provided in the notes to the consolidated annual financial statements.

1.31 Related parties

Individuals as well as their close family members, and/or entities are related parties if one party has the ability, directly or indirectly, to control or jointly control the other party or exercise significant influence over the other party in making financial and/or operating decisions.

Management is regarded as a related party and comprises the councillors, Executive Mayor, Mayoral Committee members, City Manager, Head of departments and all other managers reporting directly to the City Manager or as designated by the City Manager.

1.32 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

Reporting date means the date of the last day of the reporting period to which the consolidated annual financial statements relate. The group adjusts the amounts recognised in its consolidated annual financial statements to reflect adjusting events after the reporting date. The group does not adjust the amounts recognised in its consolidated annual financial statements to reflect non-adjusting events after the reporting date.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Significant Accounting Policies

1.33 Commitments

The group discloses capital expenditure as approved in the budget for each class of capital assets (PPE, investment properties, intangible assets and heritage assets) and as well as future minimum lease payments under non-cancellable operating leases. No commitments are disclosed for operating expenditure as the nature of the contracts "As and when required".

1.34 Going concern

This consolidated annual financial statements have been prepared based on the expectation that the group will continue to operate as a going concern for at least the next 12 months. The group's budget for the next financial year as approved by Council is fully funded.

1.35 Comparative figures

When the presentation or classification of items in the consolidated annual financial statements is amended due to better presentation and/or better understand ability and/or comparability and/or due to the implementation of a new or amended standard, prior period comparative amounts are restated. Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

2. New standards and interpretations

2.1 Standards and interpretations issued, but not yet effective

The group has not applied the following standards and interpretations, which have been published and are mandatory for the group's accounting periods beginning on or after 01 July 2025 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
• GRAP 1 (amended): Presentation of Financial Statements (Going Concern)	Not yet set	Unlikely there will be a material impact
• GRAP 103 (as revised): Heritage Assets	Not yet set	Unlikely there will be a material impact
• GRAP 104 (Revised): Financial Instruments	01 April 2025	Unlikely there will be a material impact
• GRAP 2023 Improvements to the Standards of GRAP 2023	To be determined	Unlikely there will be a material impact
• GRAP 105 (Revised): Transfer of Functions Between Entities under Common Control	Not yet set	Unlikely there will be a material impact
• GRAP 106 (Revised): Transfer of Functions Between Entities Not under Common Control	Not yet set	Unlikely there will be a material impact
• iGRAP 22 Foreign Currency Transactions and Advance Consideration	01 April 2025	Unlikely there will be a material impact
• GRAP 107 (Revised): Mergers	Not yet set	Unlikely there will be a material impact

Notes to the Consolidated Annual Financial Statements

Figures in Rand

3. Investment property

Economic entity

2025			2024		
Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
974,541,559	(272,700,779)	701,840,780	962,597,196	(214,997,493)	747,599,703

Investment property

Controlling entity

2025			2024		
Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
678,029,457	(177,944,153)	500,085,304	667,870,226	(166,604,073)	501,266,153

Investment property

Reconciliation of investment property - Economic entity - 2025

Opening balance	Additions	Transfer (to)from other classes	Impairments	Depreciation	Total
747,599,703	15,324,036	(3,379,673)	(41,847,522)	(15,855,764)	701,840,780

Investment property

Reconciliation of investment property - Economic entity - 2024

Opening balance	Additions	Disposals	Transfer (to)from other classes	Depreciation	Total
737,728,885	24,257,605	(7,400)	1,555,385	(15,934,772)	747,599,703

Investment property

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

3. Investment property (continued)

Reconciliation of investment property - Controlling entity - 2025

	Opening balance	Additions	Transfer (to)from other classes	Transfers	Other changes, movements	Depreciation	Total
Investment property	501,266,153	13,538,904	(3,379,673)	-	-	(11,340,080)	500,085,304

Reconciliation of investment property - Controlling entity - 2024

	Opening balance	Additions	Disposals	Transfer (to)from other classes	Other changes, movements	Depreciation	Total
Investment property	510,995,259	190,750	(7,400)	1,555,385	-	(11,467,841)	501,266,153

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

3. Investment property (continued)

Investment property in the process of being constructed or developed

Cumulative expenditure of assets under construction recognised in the carrying value of Investment property

Asset under Constructions	42,028,449	77,856,663	6,210,058	190,750

The group had investment projects which took significant long to complete. There were no projects which were halted during the year.

Transfer to/from other asset classes consist of:

Amount of (R17,269,596) relating to investment property was transferred to operational and housing buildings as part of the capitalisation process.

Land amounting to R4,139,923 was received from land inventory (R 1,429,723) and PPE land (R 2,710,200) as land is held to earn rental income.

The transfer received were as follows from R0 (2024) (R1,479,848) from land class and R0 (2024) (R75,537) was received from inventory.

Carrying value of Investment property that is taking a significantly longer period of time to complete than expected

Investment property: Clayville Ext 45	-	41,847,522	-	-
The project was delayed due to budget constraints	-	41,847,522	-	-

Other disclosure

Total rental income received on investment property	86,540,526	87,953,524	30,568,805	36,320,973
Disclosure of repairs and maintenance (material and other cost)	26,451,557	24,643,338	25,576,293	22,562,201

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the group.

No assets of the group were pledged as security and there are no restrictions on the assets' title deeds.

Notes to the Consolidated Annual Financial Statements

Figures in Rand

4. Property, plant and equipment

Economic entity

	2025			2024		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land	2,147,855,267	-	2,147,855,267	2,150,565,467	-	2,150,565,467
Infrastructure	79,377,554,498	(28,366,990,759)	51,010,563,739	76,972,841,532	(26,335,032,262)	50,637,809,270
Community	9,471,485,190	(3,456,680,467)	6,014,804,723	9,327,390,718	(3,192,580,438)	6,134,810,280
Moveable Assets	4,606,437,966	(3,892,531,408)	713,906,558	4,604,525,234	(3,808,377,514)	796,147,720
Operational and housing buildings	5,112,962,647	(1,933,777,218)	3,179,185,429	4,993,086,729	(1,780,497,567)	3,212,589,162
Total	100,716,295,568	(37,649,979,852)	63,066,315,716	98,048,409,680	(35,116,487,781)	62,931,921,899

Controlling entity

	2025			2024		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land	2,134,837,984	-	2,134,837,984	2,137,548,184	-	2,137,548,184
Infrastructure	76,428,205,155	(27,311,109,174)	49,117,095,981	74,102,617,267	(25,372,682,311)	48,729,934,956
Community	9,471,485,190	(3,456,680,467)	6,014,804,723	9,327,390,718	(3,192,580,438)	6,134,810,280
Moveable Assets	4,415,970,222	(3,793,995,301)	621,974,921	4,429,476,156	(3,726,774,701)	702,701,455
Operational and housing buildings	5,070,547,096	(1,919,998,336)	3,150,548,760	4,951,005,178	(1,767,379,043)	3,183,626,135
Total	97,521,045,647	(36,481,783,278)	61,039,262,369	94,948,037,503	(34,059,416,493)	60,888,621,010

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

4. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - Economic entity - 2025

	Opening balance	Additions	Disposals	Transfer (to)from other classes	Other changes, movements	Depreciation	Impairment loss	Impairment reversal	Total
Land	2,150,565,467	-	-	(2,710,200)	-	-	-	-	2,147,855,267
Infrastructure	50,637,809,270	2,338,755,028	(2,329,502)	28,058,291	73,061,129	(2,039,370,693)	(51,850,052)	26,430,268	51,010,563,739
Community	6,134,810,280	196,447,598	-	(52,353,227)	-	(261,622,574)	(2,477,354)	-	6,014,804,723
Moveable assets	796,147,720	105,299,571	(1,470,812)	-	-	(186,730,587)	(508,490)	1,169,156	713,906,558
Operational and housing buildings	3,212,589,162	88,061,504	-	31,814,408	-	(153,465,625)	(162,837)	348,817	3,179,185,429
	62,931,921,899	2,728,563,701	(3,800,314)	4,809,272	73,061,129	(2,641,189,479)	(54,998,733)	27,948,241	63,066,315,716

Reconciliation of property, plant and equipment - Economic entity - 2024

	Opening balance	Additions	Disposals	Transfer (to)from other classes	Other changes, movements	Depreciation	Impairment loss	Impairment reversal	Total
Land	2,147,884,405	-	(39,090)	2,720,152	-	-	-	-	2,150,565,467
Infrastructure	50,133,308,359	2,385,365,845	(6,328,830)	(59,278,067)	330,544,610	(2,049,658,566)	(104,068,454)	7,924,373	50,637,809,270
Community	6,115,305,904	175,457,546	(202,188)	120,670,501	-	(262,958,441)	(13,463,042)	-	6,134,810,280
Moveable assets	984,048,060	80,611,484	(578,029)	-	-	(267,646,671)	(287,124)	-	796,147,720
Operational and housing buildings	3,376,658,472	57,022,159	(4,161,578)	(65,592,447)	-	(150,343,450)	(993,994)	-	3,212,589,162
	62,757,205,200	2,698,457,034	(11,309,715)	(1,479,861)	330,544,610	(2,730,607,128)	(118,812,614)	7,924,373	62,931,921,899

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

4. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - Controlling entity - 2025

	Opening balance	Additions	Disposals	Other movements	Transfer (to)from other assets classes	Depreciation	Impairment loss	Total
Land	2,137,548,184	-	-	-	(2,710,200)	-	-	2,134,837,984
Infrastructure	48,729,934,956	2,248,794,755	(2,224,404)	73,061,129	28,058,291	(1,948,046,021)	(12,482,725)	49,117,095,981
Community	6,134,810,280	196,447,598	-	-	(52,353,227)	(261,622,574)	(2,477,354)	6,014,804,723
Moveable Assets	702,701,455	96,420,648	(1,391,978)	-	-	(175,755,204)	-	621,974,921
Operational and housing buildings	3,183,626,135	87,727,504	-	-	31,814,413	(152,619,292)	-	3,150,548,760
	60,888,621,010	2,629,390,505	(3,616,382)	73,061,129	4,809,277	(2,538,043,091)	(14,960,079)	61,039,262,369

Reconciliation of property, plant and equipment - Controlling entity - 2024

	Opening balance	Additions	Disposals	Other movement	Transfer (to)from other assets classes	Depreciation	Impairment loss	Total
Land	2,134,867,122	-	(39,090)	-	2,720,152	-	-	2,137,548,184
Infrastructure	48,140,729,352	2,267,443,750	(386,134)	330,544,610	(59,278,067)	(1,947,963,318)	(1,155,237)	48,729,934,956
Community	6,115,305,904	175,457,545	(202,188)	-	120,670,501	(262,958,441)	(13,463,041)	6,134,810,280
Moveable Assets	897,619,629	60,567,297	-	-	-	(255,485,471)	-	702,701,455
Operational and housing buildings	3,345,674,156	57,022,159	(4,161,578)	-	(65,592,447)	(149,316,155)	-	3,183,626,135
	60,634,196,163	2,560,490,751	(4,788,990)	330,544,610	(1,479,861)	(2,615,723,385)	(14,618,278)	60,888,621,010

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

4. Property, plant and equipment (continued)

Other movements and transfers to other assets

The other movement in infrastructure assets relates to changes in the provision for landfill for R7,532,928 (2024: R88,337,229) and the donated assets of R80,594,057 (2024: R418,881,839) received by the controlling entity in the current year.

Transfer (to)/from other assets classes relates to:

The land amounting to R2,710,200 was transferred to investment properties as land is held to earn income. In Prior year (2024: R1,479,838) was transferred to investment properties and land of (2024: R4,200,000) was received from WIP infrastructure assets.

Amount of R28,058,291 relating to infrastructure assets was received from Community assets as part of the capitalisation process. In prior year the net movement of (R59,278,067) is made as follows (R55,078,067) that was transferred to community assets, (R4,200,000) that was transferred to land as part of the capitalisation process.

Amount of (R52,353,227) relating to community assets that was transferred to Infrastructure assets (R28,058,291) and Operational and housing buildings (R24,294,834) as part of the capitalisation process. In prior year Amount of R120,670,501 relating to community assets that was received from Infrastructure assets R55,078,067 and operational and housing buildings R65,592,247 as as result of transfer from WIP infrastructure and other assets to WIP community assets during capitalisation of completed projects.

Amount of R24,294,834 relating to Operational and housing buildings were received from Community assets and R17,269,596 were received from Investment properties as part of the capitalisation process. In prior year amount of (R65,592,447) relating to operational and housing buildings that was transferred to Community assets as result of transfer from WIP other assets to WIP community assets during capitalisation of completed projects

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

4. Property, plant and equipment (continued)

Property, plant and equipment in the process of being constructed or developed

Cumulative expenditure of assets under construction recognised in the carrying value of property, plant and equipment

Infrastructure	6,191,936,948	5,184,389,642	6,186,488,054	5,177,614,177
Community	893,296,728	787,973,800	893,296,728	787,973,800
Operational and housing buildings	595,130,986	527,820,696	595,130,986	515,833,356
	7,680,364,662	6,500,184,138	7,674,915,768	6,481,421,333

The controlling entity identified the followings projects deemed to be taking significantly longer to complete, the projects taking longer to complete can be categorised into the following reason, deferred due to budgets constraints (225 projects), 2024 (191 projects). These can also be attributed to adverse economic conditions and failing liquidity position.

The group disclosed the aggregate amount per class as per below:

Carrying value of property, plant and equipment that is taking a significantly longer period of time to complete than expected

Infrastructure	380,599,245	332,609,251	380,599,245	332,609,251
Community	173,736,291	155,402,742	173,736,291	155,402,742
Operational and housing buildings	102,207,925	92,294,075	102,207,925	92,294,075
	656,543,461	580,306,068	656,543,461	580,306,068

Disclosure of repairs and maintenance (material and other costs)

Infrastructure	3,459,924,735	2,442,940,422	3,248,871,911	2,203,768,461
Other assets	242,566,691	1,285,962,832	242,566,691	1,285,962,832
	3,702,491,426	3,728,903,254	3,491,438,602	3,489,731,293

Additional information

Included in other movement, are additions received from public contributed assets with deemed cost of R 80,594,057 (2024: R418,881,839). Deemed cost was determined using fair value or depreciated replacement cost, depending on the most appropriate measurement for the specific asset/scenario.

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the group.

No assets of the group were pledged as security and there are no restrictions on the asset's title deeds.

The group owns living animals which are used to deliver services. However, the cost of these animals are not material and is recognised as part of Other property, plant and equipment and not separately as per GRAP 110, Living and non-living resources.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

5. Intangible assets

Economic entity

Computer software, other
Servitudes

Total

2025			2024		
Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
1,646,380,403	(623,088,149)	1,023,292,254	1,616,715,727	(524,921,781)	1,091,793,946
243,798,639	-	243,798,639	243,798,639	-	243,798,639
1,890,179,042	(623,088,149)	1,267,090,893	1,860,514,366	(524,921,781)	1,335,592,585

Controlling entity

Computer software, other
Servitudes

Total

2025			2024		
Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
1,631,222,432	(611,291,928)	1,019,930,504	1,601,696,079	(514,577,668)	1,087,118,411
243,798,639	-	243,798,639	243,798,639	-	243,798,639
1,875,021,071	(611,291,928)	1,263,729,143	1,845,494,718	(514,577,668)	1,330,917,050

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

5. Intangible assets (continued)

Reconciliation of intangible assets - Economic entity - 2025

	Opening balance	Additions	Amortisation	Total
Computer software, other	1,091,793,946	29,526,352	(98,028,044)	1,023,292,254
Servitudes	243,798,639	-	-	243,798,639
	1,335,592,585	29,526,352	(98,028,044)	1,267,090,893

Reconciliation of intangible assets - Economic entity - 2024

	Opening balance	Additions	Disposals	Amortisation	Total
Computer software, other	1,150,926,969	35,699,539	(185,887)	(94,646,675)	1,091,793,946
Servitudes	243,798,639	-	-	-	243,798,639
	1,394,725,608	35,699,539	(185,887)	(94,646,675)	1,335,592,585

Reconciliation of intangible assets - Controlling entity - 2025

	Opening balance	Additions	Transfer from/to other class	Amortisation	Total
Computer software, other	1,087,118,411	29,526,352	-	(96,714,259)	1,019,930,504
Servitudes	243,798,639	-	-	-	243,798,639
	1,330,917,050	29,526,352	-	(96,714,259)	1,263,729,143

Reconciliation of intangible assets - Controlling entity - 2024

	Opening balance	Additions	Amortisation	Total
Computer software, other	1,145,397,084	35,371,060	(93,649,733)	1,087,118,411
Servitudes	243,798,639	-	-	243,798,639
	1,389,195,723	35,371,060	(93,649,733)	1,330,917,050

Other information

The group did not have any intangible assets/projects taking significantly longer to complete.

Cumulative expenditure of assets under construction recognised in the carrying value of the intangible assets

Software under development	119,813,691	134,862,272	119,813,691	134,862,272

Other additional information

A Register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the group.

No assets of the group were pledged as security and there are no restrictions on the assets' title deeds.

Notes to the Consolidated Annual Financial Statements

Figures in Rand

6. Heritage assets

Economic entity

Art Collections, antiquities and exhibits
Conservation areas
Historical buildings
Other heritage assets

Total

2025			2024		
Cost / Valuation	Accumulated impairment losses	Carrying value	Cost / Valuation	Accumulated impairment losses	Carrying value
20,216,333	(31,600)	20,184,733	20,216,333	(31,600)	20,184,733
351,149	-	351,149	351,149	-	351,149
5,425,362	(1,039,016)	4,386,346	5,425,362	(1,039,016)	4,386,346
58,963,039	(1,877,834)	57,085,205	58,963,039	(1,877,834)	57,085,205
84,955,883	(2,948,450)	82,007,433	84,955,883	(2,948,450)	82,007,433

Controlling entity

Art Collections, antiquities and exhibits
Conservation areas
Historical buildings
Other heritage assets

Total

2025			2024		
Cost / Valuation	Accumulated impairment losses	Carrying value	Cost / Valuation	Accumulated impairment losses	Carrying value
20,216,333	(31,600)	20,184,733	20,216,333	(31,600)	20,184,733
351,149	-	351,149	351,149	-	351,149
5,425,362	(1,039,016)	4,386,346	5,425,362	(1,039,016)	4,386,346
58,963,039	(1,877,834)	57,085,205	58,963,039	(1,877,834)	57,085,205
84,955,883	(2,948,450)	82,007,433	84,955,883	(2,948,450)	82,007,433

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

6. Heritage assets (continued)

Reconciliation of heritage assets Economic entity - 2025

	Opening balance	Total
Art Collections, antiquities and exhibits	20,184,733	20,184,733
Conservation areas	351,149	351,149
Historical buildings	4,386,346	4,386,346
Other heritage assets	57,085,205	57,085,205
	82,007,433	82,007,433

Reconciliation of heritage assets Economic entity - 2024

	Opening balance	Total
Art Collections, antiquities and exhibits	20,184,733	20,184,733
Conservation areas	351,149	351,149
Historical buildings	4,386,346	4,386,346
Other heritage assets	57,085,205	57,085,205
	82,007,433	82,007,433

Reconciliation of heritage assets Controlling entity - 2025

	Opening balance	Total
Art Collections, antiquities and exhibits	20,184,733	20,184,733
Conservation areas	351,149	351,149
Historical buildings	4,386,346	4,386,346
Other heritage assets	57,085,205	57,085,205
	82,007,433	82,007,433

Reconciliation of heritage assets Controlling entity - 2024

	Opening balance	Total
Art Collections, antiquities and exhibits	20,184,733	20,184,733
Conservation areas	351,149	351,149
Historical buildings	4,386,346	4,386,346
Other heritage assets	57,085,205	57,085,205
	82,007,433	82,007,433

Other additional information

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the group.

No assets of the group were pledged as security and there are no restrictions on the assets' title deeds.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

7. Interests in other entities

Investments in controlled entities

Name	Economic Entity		Controlling Entity		Economic Entity		Controlling Entity	
	% ownership interest 2025	% ownership interest 2024	% ownership interest 2025	% ownership interest 2024	Carrying amount 2025	Carrying amount 2024	Carrying amount 2025	Carrying amount 2024
Ekurhuleni Water Care Company, NPC	- %	- %	97.00 %	97.00 %	-	-	-	-
Ekurhuleni Housing Company	- %	- %	100.00 %	100.00 %	-	-	100	100

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
8. Other Investments				
At cost				
Listed shares	11,442,996	9,785,662	-	-
Unlisted shares	4,000,000	4,000,000	4,000,000	4,000,000
	15,442,996	13,785,662	4,000,000	4,000,000
At amortised cost				
Investments	368,546,554	245,065,406	368,546,554	245,065,406
These investments have varying interest rates as well as varying maturity dates.				
Total	383,989,550	258,851,068	372,546,554	249,065,406
Non-current assets				
At cost	4,000,000	4,000,000	4,000,000	4,000,000
At amortised cost	221,173,226	108,893,886	221,173,226	108,893,886
	225,173,226	112,893,886	225,173,226	112,893,886
Current assets				
Designated at fair value	11,442,996	9,785,662	-	-
At amortised cost	147,373,328	136,171,520	147,373,328	136,171,520
	158,816,324	145,957,182	147,373,328	136,171,520

Residual interest at cost

Fair value information has not been provided for equity instruments that do not have a quoted market price therefore fair value cannot be measured reliably.

The carrying amount of these financial instruments is as follows:

Rand Airport	4,000,000	4,000,000	4,000,000	4,000,000

20% interest in ordinary shares

The company's draft financial statements used were for the period ended 28 February 2021 and no audited financial information was received for financial years ending 2016 to 2025.

The company's equity amounted to R603,746,633 represented by share capital of R5,201,000, reserves of R352,115,495 as well as retained income of R246,430,138 as at 28 February 2021. The assets held by the Rand Airport company is represented by various assets and based on the company's information management believe that there is no impairment on the investment made in the company, as the value of the various assets has appreciated over the years. The value of the controlling entity's investment is insignificant, any future impairment will not impact the group's financial position.

The group has not reclassified any financial assets from cost or amortised cost to fair value during the current or prior year.

There were no gains or losses realised on the disposal of held to maturity financial assets for the period ended 30 June 2025, as all the financial assets will be disposed of at their redemption date.

Investments with a carrying value of R221,173,226 (2024: R108,893,886) are held with the top two banks in South Africa for the repayment of long-term liabilities with a carrying value of R2,000,000,000 (2024: R2,000,000,000) as disclosed in the long-term liabilities note (note 16). The amount of R2,000,000,000 (2024: R2,000,000,000) consists of a loan for which structured (deposit sinking funds) was established.

None of the investments at amortised cost are past due or impaired.

Credit quality of other financial assets

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

8. Other Investments (continued)

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (as determined by rating agencies) available, or to historical information about counterparty default rates. Investments are only made with South African top five banks.

9. Current tax receivable

Current tax receivable	3,051,000	939,692	-	-

10. Long term receivables

Non-current receivables	20,625,923	21,911,110	4,139,067	6,119,270
Bad debt provision	(2,196,101)	(2,196,101)	(2,196,101)	(2,196,101)
	18,429,822	19,715,009	1,942,966	3,923,169

The long-term receivables comprises of:

Rental deposits made	R18,184,342 (June 2024 - R19,715,009)
Housing schemes	R245,480 (June 2024 - R2,222,771)

11. Inventories

Electrical consumables	406,589,868	474,683,408	406,589,868	474,683,408
Cleansing consumables	32,083,517	12,955,739	32,083,517	12,955,739
Consumable stores	18,116,129	10,761,232	18,116,129	10,761,232
Maintenance materials	15,337,036	11,986,807	15,337,036	11,986,807
Water consumables	49,808,531	25,154,774	49,808,531	25,154,774
Land held as inventory for social housing and development	1,149,953,137	1,151,382,861	1,149,953,137	1,151,382,861
Fuel (Diesel, Petrol)	10,423,248	9,400,285	10,423,248	9,400,285
	1,682,311,466	1,696,325,106	1,682,311,466	1,696,325,106

Inventory written down due to redundancy/obsolescence is valued at R7,558,319 (2024: R8,730,075) by way of a provision for obsolete inventories.

Land amounting to R 1,429,723 (2024:R75,547) was transferred to investment properties as land and as it is held to earn rental income.

Included in the inventory balance is land held for social housing development that has been carried for more than 12 months due to the development of the social housing units taking more than 12 months to complete.	1,151,382,861	1,173,954,350	1,151,382,861	1,173,954,350

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
12. Receivables from exchange transactions				
Consumer debtors - Electricity - Gross	5,870,224,683	5,507,062,376	5,870,224,683	5,507,062,376
Consumer debtors - Electricity - Impairment	(2,687,875,919)	(2,793,043,461)	(2,687,875,919)	(2,793,043,461)
Consumer debtors - Water - Gross	11,179,122,259	10,383,298,201	11,179,122,259	10,383,298,201
Consumer debtors - Water - Impairment	(7,984,865,052)	(7,287,173,952)	(7,984,865,052)	(7,287,173,952)
Consumer debtors - Waste water - Gross	3,240,528,188	3,058,731,744	3,240,528,188	3,058,731,744
Consumer debtors - Waste water - Impairment	(2,344,580,175)	(2,144,885,222)	(2,344,580,175)	(2,144,885,222)
Consumer debtors - Refuse - Gross	2,196,178,468	2,099,406,503	2,196,178,468	2,099,406,503
Consumer debtors - Refuse - Impairment	(1,763,810,384)	(1,635,615,227)	(1,763,810,384)	(1,635,615,227)
Consumer debtors - Other - Gross	684,366,185	310,852,674	684,366,185	310,852,674
Consumer debtors - Other - Impairment	(346,901,993)	(299,288,027)	(346,901,993)	(299,288,027)
Consumer debtors - Interest and sundries - Gross	4,455,850,192	3,734,704,212	4,455,850,192	3,734,704,212
Consumer debtors - Interest and sundries - Impairment	(3,490,343,993)	(2,989,336,950)	(3,490,343,993)	(2,989,336,950)
Pre-paid electricity 3rd party vendors	40,947,120	83,818,143	40,947,120	83,818,143
Other receivables	281,028,778	293,235,289	201,956,042	146,328,232
VAT accruals on outstanding creditors	1,616,327,282	1,265,957,063	1,616,327,282	1,265,957,063
VAT Control	178,233,505	280,306,999	178,233,505	280,306,999
	11,124,429,144	9,868,030,365	11,045,356,408	9,721,123,308
13. Receivables from non-exchange transactions				
Traffic fines - Gross	3,355,078,712	3,239,765,549	3,355,078,712	3,239,765,549
Traffic fines - Impairment	(2,739,788,968)	(2,653,787,032)	(2,739,788,968)	(2,653,787,032)
Property rates debtors - Gross	6,174,414,734	5,449,085,202	6,174,414,734	5,449,085,202
Property rates debtors - Impairment	(4,484,157,370)	(4,263,614,831)	(4,484,157,370)	(4,263,614,831)
	2,305,547,108	1,771,448,888	2,305,547,108	1,771,448,888
Gross fines receivable				
Traffic fines opening balance	3,239,765,549	2,694,227,582	3,239,765,549	2,694,227,582
Fines collected during the year relating to prior years	(86,746,844)	(56,733,167)	(86,746,844)	(56,733,167)
Fines revenue accrued during the year	202,060,007	602,271,134	202,060,007	602,271,134
	3,355,078,712	3,239,765,549	3,355,078,712	3,239,765,549
Impairment -Traffic fines				
Opening balance	(2,653,787,031)	(2,197,709,912)	(2,653,787,031)	(2,197,709,912)
Impairment raised	(86,001,937)	(456,077,119)	(86,001,937)	(456,077,119)
	(2,739,788,968)	(2,653,787,031)	(2,739,788,968)	(2,653,787,031)
	-			
Credit quality of receivables from non-exchange transactions (statutory)				
The credit quality of statutory receivables that are neither past nor due nor impaired can be assessed by previous payments and collection trends, and any other default information.				

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
14. Consumer debtors disclosure				
Gross balances				
Consumer debtors - Rates	6,174,414,734	5,449,085,202	6,174,414,734	5,449,085,202
Consumer debtors - Electricity	5,870,224,683	5,507,062,376	5,870,224,683	5,507,062,376
Consumer debtors - Water	11,179,122,259	10,383,298,201	11,179,122,259	10,383,298,201
Consumer debtors - Waste water	3,240,528,188	3,058,731,744	3,240,528,188	3,058,731,744
Consumer debtors - Refuse	2,196,178,468	2,099,406,503	2,196,178,468	2,099,406,503
Consumer debtors - Other	684,366,185	310,852,674	684,366,185	310,852,674
Consumer debtors - Interest and sundries	4,455,850,192	3,734,704,212	4,455,850,192	3,734,704,212
	33,800,684,709	30,543,140,912	33,800,684,709	30,543,140,912
Less: Allowance for impairment				
Consumer debtors - Rates	(4,484,157,370)	(4,263,614,831)	(4,484,157,370)	(4,263,614,831)
Consumer debtors - Electricity	(2,687,875,919)	(2,793,043,461)	(2,687,875,919)	(2,793,043,461)
Consumer debtors - Water	(7,984,865,052)	(7,287,173,952)	(7,984,865,052)	(7,287,173,952)
Consumer debtors - Waste water	(2,344,580,175)	(2,144,885,222)	(2,344,580,175)	(2,144,885,222)
Consumer debtors - Refuse	(1,763,810,384)	(1,635,615,227)	(1,763,810,384)	(1,635,615,227)
Consumer debtors - Other	(346,901,993)	(299,288,027)	(346,901,993)	(299,288,027)
Consumer debtors - Interest and sundries	(3,490,343,993)	(2,989,336,950)	(3,490,343,993)	(2,989,336,950)
	(23,102,534,886)	(21,412,957,670)	(23,102,534,886)	(21,412,957,670)
Net balance				
Consumer debtors - Rates	1,690,257,364	1,185,470,371	1,690,257,364	1,185,470,371
Consumer debtors - Electricity	3,182,348,764	2,714,018,915	3,182,348,764	2,714,018,915
Consumer debtors - Water	3,194,257,207	3,096,124,249	3,194,257,207	3,096,124,249
Consumer debtors - Waste water	895,948,013	913,846,522	895,948,013	913,846,522
Consumer debtors - Refuse	432,368,084	463,791,276	432,368,084	463,791,276
Consumer debtors - Other	337,464,192	11,564,647	337,464,192	11,564,647
Consumer debtors - Interest and sundries	965,506,199	745,367,262	965,506,199	745,367,262
	10,698,149,823	9,130,183,242	10,698,149,823	9,130,183,242
Statutory receivables included in consumer debtors above are as follows:				
Property Rates	6,174,414,734	5,449,085,202	6,174,414,734	5,449,085,202
Provision for bad debts - property rates	(4,484,157,370)	(4,263,614,831)	(4,484,157,370)	(4,263,614,831)
	1,690,257,364	1,185,470,371	1,690,257,364	1,185,470,371
Financial asset receivables included in consumer debtors above	9,007,892,459	7,944,712,871	9,007,892,459	7,944,712,871
Total consumer debtors	10,698,149,823	9,130,183,242	10,698,149,823	9,130,183,242
Included in above is receivables from exchange transactions				
Electricity	3,182,348,764	2,714,018,915	3,182,348,764	2,714,018,915
Water	3,194,257,207	3,096,124,249	3,194,257,207	3,096,124,249
Waste water	895,948,013	913,846,522	895,948,013	913,846,522
Refuse	432,368,084	463,791,276	432,368,084	463,791,276
Housing rental	337,464,192	11,564,647	337,464,192	11,564,647
Interest and sundries	965,506,199	745,367,262	965,506,199	745,367,262
	9,007,892,459	7,944,712,871	9,007,892,459	7,944,712,871
Included in above is receivables from non-exchange transactions (taxes and transfers)				
Rates	1,690,257,364	1,185,470,371	1,690,257,364	1,185,470,371
Net balance	10,698,149,823	9,130,183,242	10,698,149,823	9,130,183,242

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
14. Consumer debtors disclosure (continued)				
Rates				
Current (0 -30 days)	684,572,680	605,199,661	684,572,680	605,199,661
31 - 60 days	228,589,286	242,276,346	228,589,286	242,276,346
61 - 90 days	192,824,105	189,029,549	192,824,105	189,029,549
91 - 120 days	5,068,428,663	4,412,579,646	5,068,428,663	4,412,579,646
	6,174,414,734	5,449,085,202	6,174,414,734	5,449,085,202
Electricity				
Current (0 -30 days)	3,603,801,916	3,538,593,011	3,603,801,916	3,538,593,011
31 - 60 days	186,530,235	260,343,471	186,530,235	260,343,471
61 - 90 days	127,490,011	116,844,234	127,490,011	116,844,234
91 - 120 days	1,952,402,521	1,591,281,660	1,952,402,521	1,591,281,660
	5,870,224,683	5,507,062,376	5,870,224,683	5,507,062,376
Water				
Current (0 -30 days)	2,021,768,366	1,675,547,238	2,021,768,366	1,675,547,238
31 - 60 days	318,480,973	331,901,195	318,480,973	331,901,195
61 - 90 days	305,993,954	309,886,248	305,993,954	309,886,248
91 - 120 days	8,532,878,966	8,065,963,520	8,532,878,966	8,065,963,520
	11,179,122,259	10,383,298,201	11,179,122,259	10,383,298,201
Waste water				
Current (0 -30 days)	638,595,981	523,574,776	638,595,981	523,574,776
31 - 60 days	101,421,933	107,399,187	101,421,933	107,399,187
61 - 90 days	87,245,803	96,840,092	87,245,803	96,840,092
91 - 120 days	2,413,264,470	2,330,917,689	2,413,264,470	2,330,917,689
	3,240,528,187	3,058,731,744	3,240,528,187	3,058,731,744
Refuse				
Current (0 -30 days)	194,447,632	147,521,882	194,447,632	147,521,882
31 - 60 days	65,569,614	66,306,088	65,569,614	66,306,088
61 - 90 days	68,609,055	55,955,860	68,609,055	55,955,860
91 - 120 days	1,867,552,166	1,829,622,673	1,867,552,166	1,829,622,673
	2,196,178,467	2,099,406,503	2,196,178,467	2,099,406,503
Housing rental				
Current (0 -30 days)	327,872,486	2,881,742	327,872,486	2,881,742
31 - 60 days	4,813,399	4,428,209	4,813,399	4,428,209
61 - 90 days	4,778,312	4,254,700	4,778,312	4,254,700
91 - 120 days	346,901,988	299,288,024	346,901,988	299,288,024
	684,366,185	310,852,675	684,366,185	310,852,675
Interest and subsidies				
Current (0 -30 days)	297,417,058	170,481,424	297,417,058	170,481,424
31 - 60 days	133,716,801	164,102,282	133,716,801	164,102,282
61 - 90 days	117,112,122	142,970,704	117,112,122	142,970,704
91 - 120 days	3,907,604,211	3,257,149,802	3,907,604,211	3,257,149,802
	4,455,850,192	3,734,704,212	4,455,850,192	3,734,704,212

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
14. Consumer debtors disclosure (continued)				
Summary of debtors by customer classification				
Residential				
Current (0 -30 days)	3,504,140,818	2,792,796,237	3,504,140,818	2,792,796,237
31 - 60 days	719,928,963	750,350,829	719,928,963	750,350,829
61 - 90 days	635,646,898	684,244,854	635,646,898	684,244,854
91 - 120 days	19,062,776,081	17,794,039,594	19,062,776,081	17,794,039,594
	23,922,492,760	22,021,431,514	23,922,492,760	22,021,431,514
Less: Allowance for impairment	(17,686,479,872)	(16,152,868,573)	(17,686,479,872)	(16,152,868,573)
	6,236,012,888	5,868,562,941	6,236,012,888	5,868,562,941
Industrial/ commercial				
Current (0 -30 days)	3,688,418,531	3,587,115,926	3,688,418,531	3,587,115,926
31 - 60 days	258,870,099	364,561,993	258,870,099	364,561,993
61 - 90 days	220,490,604	196,434,518	220,490,604	196,434,518
91 - 120 days	4,559,160,851	3,624,799,638	4,559,160,851	3,624,799,638
	8,726,940,085	7,772,912,075	8,726,940,085	7,772,912,075
Less: Allowance for impairment	(4,849,494,355)	(4,739,794,025)	(4,849,494,355)	(4,739,794,025)
	3,877,445,730	3,033,118,050	3,877,445,730	3,033,118,050
National and provincial government				
Current (0 -30 days)	163,478,378	148,168,695	163,478,378	148,168,695
31 - 60 days	51,725,954	53,579,933	51,725,954	53,579,933
61 - 90 days	39,291,378	27,865,872	39,291,378	27,865,872
91 - 120 days	148,095,491	79,632,233	148,095,491	79,632,233
	402,591,201	309,246,733	402,591,201	309,246,733
Less: Allowance for impairment	(228,968,894)	(191,995,934)	(228,968,894)	(191,995,934)
	173,622,307	117,250,799	173,622,307	117,250,799
Total				
Current (0 -30 days)	7,768,476,115	6,663,799,733	7,768,476,115	6,663,799,733
31 - 60 days	1,039,122,240	1,176,756,779	1,039,122,240	1,176,756,779
61 - 90 days	904,053,363	915,781,384	904,053,363	915,781,384
91 - 120 days	24,089,032,988	21,786,803,014	24,089,032,988	21,786,803,014
	33,800,684,706	30,543,140,910	33,800,684,706	30,543,140,910
Less: Allowance for impairment	(23,102,534,883)	(21,412,957,671)	(23,102,534,883)	(21,412,957,671)
	10,698,149,823	9,130,183,239	10,698,149,823	9,130,183,239
Less: Allowance for impairment				
Current (0 -30 days)	(2,672,763,704)	(2,564,661,840)	(2,672,763,704)	(2,564,661,840)
31 - 60 days	(729,746,437)	(909,283,396)	(729,746,437)	(909,283,396)
61 - 90 days	(634,474,673)	(706,999,813)	(634,474,673)	(706,999,813)
91 - 120 days	(19,065,550,069)	(17,232,012,623)	(19,065,550,069)	(17,232,012,623)
	(23,102,534,883)	(21,412,957,672)	(23,102,534,883)	(21,412,957,672)

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

14. Consumer debtors disclosure (continued)

Reconciliation of allowance for impairment

Balance at beginning of the year	(21,412,957,671)	(16,586,465,329)	(21,412,957,671)	(16,586,465,329)
Contributions to allowance	(5,548,032,566)	(5,789,351,498)	(5,548,032,566)	(5,789,351,498)
Debt impairment written off against allowance	3,858,455,354	962,859,156	3,858,455,354	962,859,156
	(23,102,534,883)	(21,412,957,671)	(23,102,534,883)	(21,412,957,671)

The total debtors as at 30 June 2025 include a total of R3,319,603,941 (2024: R2,994,132,030) in respect of the value of revenue emanating from various meter reading cut-off dates at year end. This is an annual occurrence and is adjusted at every financial year end.

Credit quality of consumer debtors

In determining the recoverability of a receivable, the group considers any change in the credit quality of the receivable from the date on which the credit was initially granted, up to the reporting date. The concentration of credit risk is limited but take into consideration the repayments trends and collection rate, as the consumer base is large and unrelated. Accordingly, management believes that further credit provision is required in excess of the present allowance for doubtful debts.

Consumer debtors past due but not impaired

30 Days	5,095,712,411	4,099,137,893	5,095,712,411	4,099,137,893
60 Days	309,375,803	267,473,384	309,375,803	267,473,384
90 Days	269,578,689	208,781,572	269,578,689	208,781,572
90+ Days	5,023,482,920	4,554,790,391	5,023,482,920	4,554,790,391
	10,698,149,823	9,130,183,240	10,698,149,823	9,130,183,240

The ageing of consumer debts impaired

30 Days	2,672,763,704	2,564,661,840	2,672,763,704	2,564,661,840
60 Days	729,746,437	909,283,396	729,746,437	909,283,396
90 Days	634,474,673	706,999,813	634,474,673	706,999,813
90+ Days	19,065,550,069	17,232,012,623	19,065,550,069	17,232,012,623
	23,102,534,883	21,412,957,672	23,102,534,883	21,412,957,672

15. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	499,368	502,524	499,030	501,530
Bank balances	1,416,507,909	742,369,197	1,271,815,418	615,323,652
	1,417,007,277	742,871,721	1,272,314,448	615,825,182

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
15. Cash and cash equivalents (continued)				
Credit quality of cash at bank and short term deposits, excluding cash on hand				
The credit quality of cash at bank and short term deposits, excluding cash on hand that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or historical information about counterparty default rates:				
Cash book balances				
ABSA - ALBERTON DIR BANK	(1,447,000)	(227,985)	(1,447,000)	(227,985)
ABSA - BENONI DIR BANK	(316,519)	(1,233,682)	(316,519)	(1,233,682)
ABSA - BENONI INC	-	(8,369)	-	(8,369)
ABSA - BENONI MASK ACC	-	(140,703)	0	(140,703)
ABSA - BOKSBURG DIR BANK	(132,647)	(15,137)	(132,647)	(15,137)
ABSA - BRAKPAN INC	(500,314)	(23,656)	(500,314)	(23,656)
ABSA - EDENVALE DIR BANK	-	(5,692)	0	(5,692)
ABSA - EXPEND IMPREST ACC	4,687	7,374,276	4,687	7,374,276
ABSA - GERMISTON DIR BANK	(40,787)	(355,237)	(40,787)	(355,237)
ABSA - KEMPTON PARK DIR BANK	(2,097,638)	(2,505,516)	(2,097,638)	(2,505,516)
ABSA - SPRINGS DIR BANK	(156,579)	(198,152)	(156,579)	(198,152)
ABSA - TREASURY ACC	171,120,933	339,334,623	171,120,933	339,334,623
ABSA -PRIMARY BANK ACC	66,240,401	19,166,364	66,240,401	19,166,364
COE BOKSBURG INC	-	30,343	(0)	30,343
COE BUS INCOME	(428)	-	(428)	-
COE DEPRECIATION RES	681,367	652,973	681,367	652,973
COE EDENVALE INC	9,500	-	9,500	0
COE EXTERNAL FUNDING	2,173,756	2,077,926	2,173,756	2,077,926
COE GERMISTON INC	-	973	-	973
COE HOUSING	1,217,453	1,165,309	1,217,453	1,165,309
COE INVESTMENT	120,196,218	1,528,017	120,196,218	1,528,017
COE KEMPTON PARK INC	-	(16,870)	-	(16,870)
COE LEASE INC	220,442	(179,238)	220,442	(179,238)
COE LICENSE INC	2,075,941	-	2,075,941	(0)
COE NEDBANK CALL	95,407,329	5,570,846	95,407,329	5,570,846
COE PRIMARY CALL	117,806,701	5,056,008	117,806,701	5,056,008
COE SALARY	24,006	9,172,001	24,006	9,172,001
COE SPRINGS INC	300	(7,878)	300	(7,878)
COE SPRINGS MARKET	244,505	2,564,900	244,505	2,564,900
COE STD REFUNDS ACC	1,001,606	-	1,001,606	-
COE STD ALB DIR ACC	(367,522)	-	(367,522)	-
COE STD BEN DIR ACC	(33,178)	-	(33,178)	-
COE STD BOKS DIR ACC	(34,252)	-	(34,252)	-
COE STD BOKS INC ACC	38,153	-	38,153	-
COE STD BRAK DIR ACC	(37,658)	-	(37,658)	-
COE STD CHG ACC	10,096,797	-	10,096,797	-
COE STD EDEN DIR ACC	(1,513,367)	-	(1,513,367)	-
COE STD EXPENDITURE ACC	315,120	-	315,120	-
COE STD FLT N TVL ACC	1,749,791	-	1,749,791	-
COE STD GERM DIR ACC	(26,997)	-	(26,997)	-
COE STD IRPTN ACC	1,001,606	-	1,001,606	-
COE STD KEMP DIR ACC	(490,116)	-	(490,116)	-
COE STD LEA INC ACC	(79,970)	-	(79,970)	-
COE STD NIG DIR ACC	(4,000)	-	(4,000)	-
COE STD PRIM ACC	26,280,977	-	26,280,977	-
COE STD SALARY ACC	46,860,084	-	46,860,084	-
COE STD SFFM ACC	2,425,537	-	2,425,537	-
COE STD SPR DIR ACC	(96,043)	-	(96,043)	-
COE STD TREASURY ACC	481,437,268	-	481,437,268	-
COE TRAFFIC FINES INC	-	(1,033)	(0)	(1,033)
COE USDG	1,782,230	1,704,286	1,782,230	1,704,286
EMM ALBERTON-DIR BANK (NEDB)	301,892	370,850	301,892	370,850
EMM BENONI-DIR BANK (NEDB)	330,407	293,065	330,407	293,065
EMM BOKSBURG-DIR BANK (NEDB)	5,864,046	365,646	5,864,046	365,646
EMM BRAKPAN-DIR BANK (NEDB)	113,327	12,873	113,327	12,873
EMM EDENVALE-DIR BANK (NEDB)	461,531	1,465,380	461,531	1,465,380
EMM EXPENDITURE ACC (NEDB)	-	1,708,859	0	1,708,859
EMM GERMISTON-DIR BANK (NED)	4,333,150	427,470	4,333,150	427,470

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
15. Cash and cash equivalents (continued)				
EMM KEMPTON-DIR BANK (NEDB)	63,492	167,397	63,492	167,397
EMM LIBRARY ACC (NEDB)	56,408	-	56,408	-
EMM LICENSE (NEDB)	(217)	4,978	(217)	4,978
EMM NIGEL-DIR BANK (NEDB)	2,077,567	19,792,240	2,077,567	19,792,240
EMM PRIMARY BANK ACC (NEDB)	19,796,538	3,246,776	19,796,538	3,246,776
EMM SIYAKHOKHA (NEDB)	336,288	(2,234,304)	336,288	(2,234,304)
EMM SPRINGS-DIR BANK (NEDB)	141,863	22,677,605	141,863	22,677,605
EMM TRAFFIC FINES COL (NEDB)	-	24,465	0	24,465
EMM TREASURY ACC (NEDB)	1,701,042	36,162,673	1,701,042	36,162,673
E-SIYAKHOKHA MASK ACC	13,117,110	4,824,631	13,117,110	4,824,631
FNB - EDENVALE MASK ACC	62,174,508	118,305,744	62,174,508	118,305,744
IRPTN BANK 2	1,289,875	492,917	1,289,875	492,917
IRPTN BANK COLLECT	8,059,591	5,405,570	8,059,591	5,405,570
NEDBANK MASK ACC	8,559,806	7,234,392	8,559,806	7,234,392
STANDARD - SPRINGS MASK ACC	(500)	4,094,730	(500)	4,094,730
Cash on Hand	499,368	502,524	499,030	501,530
EHC	14,524,678	15,339,326	-	-
ERWAT	130,167,815	111,706,221	-	-
	1,417,007,278	742,871,725	1,272,314,448	615,825,182

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

15. Cash and cash equivalents (continued)

The group had the following bank accounts

Account number / description	Bank statement balances			Cash book balances		
	30 June 2025	30 June 2024	30 June 2023	30 June 2025	30 June 2024	30 June 2023
ABSA BANK - Direct Banking Alberton - 111-840-0646	-	-	-	(1,447,000)	(227,985)	-
ABSA BANK - Direct banking Edenvale - 4055442596	-	-	-	-	(5,692)	(646,824)
ABSA BANK - Direct banking Germiston - 250000804	-	-	-	(40,787)	(355,237)	(307,792)
ABSA BANK - Direct banking Kempton Park - 260181599	-	-	-	(2,097,638)	(2,505,516)	(970,153)
ABSA BANK - Direct Banking KLBoksburg - 230000220	-	-	-	(132,647)	(15,137)	(325,795)
ABSA BANK - Direct Banking Benoni - 4055328015	-	-	-	(316,520)	(1,233,682)	(795,607)
ABSA BANK - Direct Springs - 280000051	-	-	-	(156,579)	(198,152)	(215,486)
ABSA BANK - Expenditure imprest acc - 4055571915	4,687	2,401,552	735,564	4,687	7,374,276	735,564
ABSA BANK - Income Benoni - 4055327394	-	-	-	-	(8,369)	777,561
ABSA BANK - Income Brakpan - 240000024	-	-	-	(500,314)	(23,656)	(78,760)
ABSA BANK - Mask Account Benoni- 4065622380	-	-	-	-	(140,703)	(87,018)
ABSA BANK - Primary bank Acc - 4053835084	66,240,401	19,166,364	17,638,261	66,240,401	19,166,364	17,638,261
ABSA BANK - Treasury account - 4055571931	171,120,933	339,334,623	376,804,052	171,120,933	339,334,623	376,804,052
Brakpan Income	-	-	-	-	-	744,939
COE - Income Alberton - 111-841-0641	-	-	-	-	-	434,234
COE Boksburg income - 230000255	-	-	-	-	30,343	1,501,578
E-Siyakhokha Mask Account	13,117,110	4,824,631	-	13,117,110	4,824,631	-
COE Depreciation Reserve Account	681,367	652,973	610,355	681,367	652,973	610,355
COE EFF account (ex CLF) - 4053834321	2,173,756	2,077,926	1,915,395	2,173,756	2,077,926	1,915,395
COE Germiston Income Account	-	-	-	-	973	1,090,187
COE Housing account	1,217,453	1,165,309	1,074,161	1,217,453	1,165,309	1,074,161
COE Income Edenvale - 4055442546	9,500	-	-	9,500	-	554,965
COE Income Kempton Park - 260000004	-	-	-	-	(16,870)	1,132,906
COE Investment Account	120,196,218	1,528,017	3,737,085	120,196,218	1,528,017	3,737,085
COE License income	2,075,941	-	-	2,075,941	-	-
CoE Lease Account Nedbank	232,302	-	-	220,442	(179,238)	(475,558)
COE Nedbank Call Account	95,407,329	5,570,846	9,102,369	95,407,329	5,570,846	9,102,369
COE Nigel Direct Banking	-	-	-	-	-	(4,962)
COE Primary Call	117,806,701	5,056,008	6,346,673	117,806,701	5,056,008	6,346,673
COE Salary Account	24,006	9,172,001	7,648,000	24,006	9,172,001	7,648,000
COE Springs Income	300	-	-	300	(7,878)	28,025,860
COE Springs Market Account	244,505	2,564,900	1,981,348	244,505	2,564,900	1,981,348
COE TRAFFIC FINES INC	-	(1,033)	-	-	(1,033)	-
COE USDG Account	1,782,230	1,704,286	1,570,980	1,782,230	1,704,286	1,570,980
E-Siyakhokha Mask Account	-	-	9,629,579	-	-	9,629,579
FNB Mask account 62379403745	62,463,121	118,305,744	12,174,718	62,174,508	118,305,744	11,881,661
Income Nigel - 270000010	-	-	-	-	-	236,021
Nedbank Dir banking Kempton Park	428,842	634,031	3,272,964	63,492	167,397	3,035,902
Nedbank Direct banking Alberton	302,790	371,803	1,126,463	301,892	370,850	1,126,463
Nedbank Direct banking Benoni	348,733	522,828	2,626,549	330,407	293,065	2,528,364
Nedbank Direct banking Boksburg	5,915,138	773,954	5,337,008	5,864,046	365,646	5,132,606
Nedbank Direct banking Brakpan	474,417	290,975	2,911,919	113,327	12,873	2,780,277
Nedbank Direct banking Edenvale	569,114	1,465,380	1,375,456	461,531	1,465,380	1,232,341

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand			Economic entity		Controlling entity	
			2025	2024 Restated	2025	2024 Restated
15. Cash and cash equivalents (continued)						
Nedbank Direct banking Germiston	4,386,197	468,206	3,301,127	4,333,150	427,470	3,296,773
Nedbank direct banking Nigel	3,206,671	20,921,344	5,382,959	2,077,567	19,792,240	5,354,016
Nedbank Direct banking Springs	457,833	23,089,358	27,132,396	141,863	22,677,605	27,044,968
Nedbank E-Siyakhokha	362,550	(500,132)	4,849,632	336,288	(2,234,304)	5,684,265
Nedbank Expenditure account 1119114829	-	1,708,859	1,111,241	-	1,708,859	1,111,241
Nedbank IRPTN Bank 2 Funding 1119114845	1,289,875	492,917	794,888	1,289,875	492,918	794,888
Nedbank IRPTN Transport - collection 1120949068	8,059,591	5,405,570	22,305,517	8,059,591	5,405,570	22,305,516
Nedbank Library Account	56,408	-	14,862	56,408	-	14,862
Nedbank License account	(217)	4,978	77,914	(217)	4,978	77,914
Nedbank Mask account 1104446634	8,559,806	7,234,392	10,683,230	8,559,806	7,234,392	10,683,230
Charges						
Nedbank Primary Bank account 1119114764	19,796,538	3,246,776	5,295,267	19,796,538	3,246,776	5,295,267
Nedbank Traffic Fines account	-	24,465	23,173	-	24,465	23,173
Nedbank Treasury account 1119114810	1,701,042	36,162,673	2,676,828	1,701,042	36,162,673	2,676,828
Petty cash and Floats	-	-	-	499,030	501,530	538,938
Standard bank Mask account	-	4,105,700	10,050,064	(500)	4,094,730	10,050,064
COE Alberton direct banking Std 281181799	-	-	-	(367,522)	-	-
COE Benoni direct banking Std 281181969	-	-	-	(33,178)	-	-
COE Boksburg income Std 281182043	-	-	-	38,153	-	-
COE Boksburg direct banking Std 281182094	-	-	-	(34,252)	-	-
COE Brakpan direct banking Std 281182280	-	-	-	(37,658)	-	-
COE Edenvale direct banking Std 281182493	-	-	-	(1,513,367)	-	-
COE Germiston direct banking Std 281182612	-	-	-	(26,997)	-	-
COE Kempton park income Std 281183287	-	-	-	(490,116)	-	-
COE Lease income Std 281183635	-	-	-	(79,970)	-	-
COE Nigel direct banking Std 281182949	-	-	-	(4,000)	-	-
COE Springs direct banking Std 281183023	-	-	-	(96,043)	-	-
COE Treasury account Std 281181365	481,437,268	-	-	481,437,268	-	-
COE Expenditure account Std 281181446	355,569	-	-	315,120	-	-
COE Salary account Std 281181527	46,860,085	-	-	46,860,085	-	-
City of Ekurhuleni metropolitan mun Std 281181578	26,280,977	-	-	26,280,977	-	-
COE IRPTN collection Std 281183813	1,001,606	-	-	1,001,606	-	-
COE Fleet and travel cards account Std 281183937	1,749,791	-	-	1,749,791	-	-
COE Clearance refunds account Std 281183945	1,001,606	-	-	1,001,606	-	-
COE Charges account Std 281183953	10,096,797	-	-	10,096,797	-	-
COE Springs market account Std 281183961	2,425,537	-	-	2,425,537	-	-
COE Bus income	(428)	-	-	(428)	-	-
ERWAT Current account	107,455,680	71,026,492	410,930,844	107,455,680	71,026,492	410,930,844
ERWAT Salary account	22,712,135	40,679,729	93,753,756	22,712,135	40,679,729	93,753,756
EHC Current account 4052348660	2,730,750	4,324,296	10,705,218	2,730,750	4,324,296	10,705,218
EHC Call account 4078340070	2,831,300	2,658,911	2,485,371	-	-	2,485,371

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
15. Cash and cash equivalents (continued)				
EHC Current account 4099270252	1,040,225	977,065	913,567	1,040,225
EHC Current account 4099506067	4,083	4,615	4,532	4,083
EHC Current account 4050383636	1,746,736	1,586,147	575,993	1,746,736
EHC Call account 4078340151	1,905,126	1,788,076	1,671,373	-
EHC Current account 4101506844	4,265,644	4,000,084	1,106,594	4,265,644
EHC Current account 4102528398	814	131	126	814
EHC Short-term deposits	-	-	-	4,736,427
EHC Petty Cash	-	-	-	338
Total	1,426,614,489	746,993,770	1,083,465,369	1,417,007,279
16. Long-term liabilities				
At amortised cost				
Bank loan - Nedbank				
Interest rate - JIBAR plus 2.32%. The loan is secured and repayable in bi-annual instalments.				
		191,957,600	234,795,145	-
Bank loan - DBSA				
Interest on the DBSA loans varies from 9.985% and 12.41%. The loans are unsecured. Capital will be repaid by means of a once-off bullet repayments and semi-annual installments at maturity of the loan, redemption date vary between September 2031 and May 2034.				
		4,759,391,533	5,110,094,746	4,759,391,533
Bank loan - Nedbank				
Interest rates on the loan is 10.27%. The loan is unsecured. The loan shall be repaid by not later than the termination date and shall be repaid in semi-annual instalments, redemption date: June 2034.				
		765,571,875	815,227,858	765,571,875
Bank loan - ABSA				
Interest rates on the loan is 11.68%. The loan is unsecured. The loans shall be repaid in semi-annual instalments. Redemption dates between February 2025 and May 2025.				
		-	108,629,224	-
Municipal bonds				
Interest rates on the JSE CoE bonds vary between 9.155% and 11.80 % per annum. Redemption dates on these bonds vary between June 2025 and July 2032.				
		1,830,550,226	2,272,272,331	1,830,550,226
		7,547,471,234	8,541,019,304	7,355,513,634
Non-current liabilities				
At amortised cost				
		6,618,477,966	7,448,517,042	6,470,401,043
Current liabilities				
At amortised cost				
		928,993,265	1,092,502,259	885,112,588

Encumbered investments

Investments with a carrying value of R221,173,226 are included in non-current assets (2024: R108,863,886) and are held with the top two banks in South Africa for the repayment of long-term liabilities with a carrying value of R2,000,000,000 (2024: R2,000,000,000) as disclosed in the long-term liabilities note (note 16). The amount of R2,000,000,000 (2024: R2,000,000,000) consists of a bond for which structured (deposit sinking funds) was established.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
17. Finance lease obligation				
Minimum lease payments due				
- within one year	1,822,470	1,786,254	-	-
Present value of minimum lease payments due				
- in second to fifth year inclusive	1,128,592	2,899,423	-	-
Non-current liabilities	1,128,592	2,899,423	-	-
Current liabilities	1,822,469	1,786,253	-	-
	2,951,061	4,685,676	-	-

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

18. Retirement benefit obligations

Retirement Funds

The group provides retirement benefits for its employees and councillors. The contributions to fund obligations for the payment of retirement benefits are expensed in the year in which they become payable. The group contributes to defined contribution and defined benefit funds. These funds are multi-employer funds.

The council took a resolution in terms of an agreement with SALGA that the contribution rate to pension funds will be capped at 18% of salaries for new members joining pension funds after 1 July 2012 and also that the deducted contribution will only be transferred to defined contribution pension funds.

Defined Contribution Funds

Where an employee has rendered services to the group during the year, the group recognises the contribution payable to a defined contribution plan in exchange for that service immediately as an expense.

Defined Benefit Plans

The group does not apply "defined benefit accounting" to the defined benefit funds to which it is a member where these funds are classified in terms of GRAP 25 as multi-employer plans, as sufficient information is not available to apply the principals involved. The group contributes to the following defined benefit plans, which are governed by the Pension Fund Act of 1956 due to the nature of these funds and the fact that there is no consistent and reliable basis for allocating the obligation. Plan assets and cost to individual entities participating in the plan, these funds are accounted for as defined contribution funds in terms of paragraph 31 of GRAP 25, the total contributions are included in employee related costs, Note 28. As a result, GRAP 25 is applied and such funds are accounted for as defined contribution funds. The group's participation in these plans is limited to the obligation of its own employees. Due to the nature of the funds, the obligation for each fund cannot be reasonably determined.

The following funds have been treated as defined contribution plans although they are defined benefit funds:

1. Joint Municipal Pension Fund

The average contribution rate payable is 9% by the members and on average 22% by the controlling entity. The last actuarial valuation on this fund was performed in September 2024 certified that the fund is in a sound financial state. The controlling entity has 55 employees in this plan.

2. Municipal Employees Pension Fund

The average contribution rate payable is 7.5% by the members. The controlling entity contributes 22% and 18% of members who existed as at 30 June 2012 and 01 July 2012, respectively. The last actuarial valuation on this fund was performed in February 2023 and it was certified that the fund is in a sound financial state. The controlling entity has 974 employees in this plan.

3. South African Local Authorities Pension Fund

The average contribution rate payable is 9% by the members and on average 22.78% by the controlling entity. The last actuarial valuation on this fund was performed as at 1 July 2021 and it was certified that the fund is in a sound financial state. The controlling entity has 39 employees in this plan.

Germiston Municipal Retirement Fund (GMRF) is a defined contribution fund for active contributing members but a defined benefit fund for certain pensioners under the old rules taken in the rules of the fund. During 2005 GMRF outsourced the full administration of the pensioners component which relates to the old rules of the defined benefit fund.

To the extent that a surplus or deficit is in place, based on available information, this may affect the amount of future contributions once these are assessed. In the case of surpluses, no change is made in the rate of contributions. In the case of deficits, the group will increase contributions on a phased basis. To the extent that the full discounted value of obligations to the funds is not fully accounted for at year end, a contingent liability arises and is reported on accordingly.

4. Accrued Leave Pay

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total accrued leave days at year end. Refer to provisions note (note 19) for leave pay provision.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

18. Retirement benefit obligations (continued)

Retirement benefit obligation (medical aid plan)

The controlling entity provides post-retirement benefits by subsidising the medical aid contributions of certain retired staff. According to the rules of the medical aid funds, with which the controlling entity is associated, a member (subject to the applicable conditions of service) on retirement, is entitled to remain a continued member of such medical aid fund, in which case the member is liable for the portion as determined by Council from time to time, of the medical aid membership fee, and the group for the remaining portion.

The number of employees who are eligible for post-retirement benefits as at 30 June 2025 are 11,977 (2024: 11,910) in-service employees and 2,105 (2024:2,059) pensioners. The actuarial valuation was performed by Deloitte and Touche by applying the Projected Unit Funding method.

The amounts recognised in the statement of financial position are as follows:

Carrying value

Present value of the defined benefit obligation-wholly unfunded	(2,515,252,953)	(2,159,429,785)	(2,417,261,953)	(2,087,761,554)
Non-current liabilities	(2,377,984,555)	(2,033,489,138)	(2,284,300,555)	(1,965,280,958)
Current liabilities	(137,268,398)	(125,940,647)	(132,961,398)	(122,480,596)
	(2,515,252,953)	(2,159,429,785)	(2,417,261,953)	(2,087,761,554)

Changes in the present value of the defined benefit obligation are as follows:

Opening balance	(2,159,429,785)	(2,211,670,046)	(2,087,761,554)	(2,148,807,046)
Benefits paid	127,956,838	120,540,523	124,496,787	115,673,797
Net expense recognised in the statement of financial performance	(483,779,852)	(68,300,262)	(453,997,032)	(54,628,305)
	(2,515,252,799)	(2,159,429,785)	(2,417,261,799)	(2,087,761,554)

Net expense recognised in the statement of financial performance

Current service cost	(253,641,216)	(73,799,995)	(251,572,828)	(71,829,995)
Interest cost	(77,290,735)	(277,616,867)	(68,417,222)	(269,574,867)
Remeasurements of the defined net liability	-	-	-	-
Actuarial (loss)/ gains	(152,847,901)	283,116,600	(134,006,982)	286,776,557
- Changes in financial assumptions	(331,482,280)	133,194,018	(331,482,280)	133,194,018
- Experience adjustments	178,634,379	157,242,496	197,475,298	153,582,539
	(483,779,852)	(68,300,262)	(453,997,032)	(54,628,305)

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

18. Retirement benefit obligations (continued)

Key assumptions used

Assumptions used at the reporting date:

Discount rates used	10.91 %	12.45 %	10.91 %	12.45 %
Health care cost inflation rate	6.80 %	7.49 %	6.80 %	7.49 %

Key Demographic Assumptions

Average retirement age for the controlling entity	63
Continuation of membership at retirement	90%
Proportion assumed married at retirement	90%
Mortality tables	SA 85/90
Mortality post-retirement for pensioners	PA90

Withdrawal from service

Age	Males	Females
20 - 24	16%	24%
25 - 29	12%	18%
30 - 34	10%	15%
35 - 39	8%	10%
40 - 44	6%	6%
45 - 49	4%	4%
50 - 54	2%	2%
55 - 59	1%	1%
60 +	-%	-%

Other assumptions

Assumed healthcare cost trends rates have a significant effect on the amounts recognised in the statement of financial performance. A one percentage point change in assumed healthcare cost trends rates would have the following effects:

	One percentage point increase	One percentage point decrease	One percentage point increase	One percentage point decrease
Medical inflation (service cost and interest cost)	55,765,300	53,683,905	43,083,296	44,120,535
Medical inflation (liability)	2,573,117,248	2,459,111,417	2,460,345,248	2,373,141,417
Valuation interest rate (service cost and interest cost)	244,988,142	292,280,335	234,707,856	280,431,444
Valuation interest rate (liability)	2,269,030,096	2,809,991,396	2,182,554,096	2,697,693,396

Amounts for the current and previous years are as follows:

	2025 R	2024 R	2023 R	2022 R	2021 R
Defined benefit obligation	(2,417,261,953)	(2,087,761,708)	(2,148,807,046)	(2,072,148,581)	(2,163,476,581)
(Deficit)	(2,417,261,953)	(2,087,761,708)	(2,148,807,046)	(2,072,148,581)	(2,163,476,581)
Experience adjustments on plan	134,006,982	(286,776,557)	(219,308,394)	(291,345,000)	(322,960,929)

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

19. Provisions

Reconciliation of provisions - Economic entity - 2025

	Opening Balance	Additions	Utilised during the year	Reversed during the year	Change in discount factor	Total
COLD provision	23,339,263	3,039,602	(2,103,733)	-	-	24,275,132
Other provisions	1,221,101	8,811,514	(9,925)	-	-	10,022,690
Bonus provisions	62,912,894	18,068,505	(16,926,090)	-	-	64,055,309
Leave provisions	832,349,429	232,935,870	(128,046,171)	(20,465,826)	-	916,773,302
Landfill rehabilitation provision	517,694,038	-	(83,859,801)	-	57,987,747	491,821,984
Long service awards	570,983,764	40,318,114	(10,194,395)	(26,272,309)	53,031,143	627,866,317
GMRF	100,500,452	-	-	-	-	100,500,452
	2,109,000,941	303,173,605	(241,140,115)	(46,738,135)	111,018,890	2,235,315,186

Reconciliation of provisions - Economic entity - 2024

	Opening Balance	Additions	Utilised during the year	Decreased during the year	Change in discount factor	Total
COLD provision	23,385,964	1,709,153	(1,755,854)	-	-	23,339,263
Other provisions	1,091,417	174,752	(45,068)	-	-	1,221,101
Bonus provisions	61,462,513	19,963,283	(18,512,902)	-	-	62,912,894
Leave provision	761,324,064	338,366,252	(252,164,249)	(15,176,638)	-	832,349,429
Landfill rehabilitation provision	578,890,256	-	(124,468,922)	-	63,272,704	517,694,038
Long service awards	532,233,514	38,503,285	(8,910,141)	(43,656,766)	52,813,872	570,983,764
GMRF	152,383,361	-	(51,882,909)	-	-	100,500,452
	2,110,771,089	398,716,725	(457,740,045)	(58,833,404)	116,086,576	2,109,000,941

Reconciliation of provisions - Controlling entity- 2025

	Opening Balance	Additions	Utilised during the year	Decreased during the year	Change in discount factor	Total
COLD provision	23,339,263	3,039,602	(2,103,733)	-	-	24,275,132
Bonus provision	62,912,894	18,068,505	(16,926,090)	-	-	64,055,309
Leave provision	804,445,054	196,565,854	(121,806,341)	-	-	879,204,567
Landfill rehabilitation provision	517,694,038	-	(83,859,801)	-	57,987,747	491,821,984
Long service awards	570,169,650	39,394,846	(9,444,602)	(26,207,988)	53,031,143	626,943,049
GMRF	100,500,452	-	-	-	-	100,500,452
	2,079,061,351	257,068,807	(234,140,567)	(26,207,988)	111,018,890	2,186,800,493

Reconciliation of provisions - Controlling entity - 2024

	Opening Balance	Additions	Utilised during the year	Decreased during the year	Change in discount factor	Total
COLD provision	23,385,964	1,709,152	(1,755,853)	-	-	23,339,263
Bonus provision	61,462,513	19,963,283	(18,512,902)	-	-	62,912,894
Leave provision	730,406,682	309,108,144	(235,069,772)	-	-	804,445,054
Landfill rehabilitation provision	578,890,255	-	(124,468,922)	-	63,272,705	517,694,038
Long service awards	531,440,476	37,689,171	(8,117,103)	(43,656,766)	52,813,872	570,169,650
GMRF	152,383,361	-	(51,882,909)	-	-	100,500,452
	2,077,969,251	368,469,750	(439,807,461)	(43,656,766)	116,086,577	2,079,061,351

Non-current liabilities	1,118,765,033	1,087,863,688	1,118,765,033	1,087,863,688
Current liabilities	1,116,550,153	1,021,137,253	1,068,035,460	991,197,663
	2,235,315,186	2,109,000,941	2,186,800,493	2,079,061,351

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

19. Provisions (continued)

COLD provision

This provision is made for future expected outflows as a result of the controlling entity's obligation to contribute towards occupational injuries with various employees in the old Benoni and Germiston local municipalities. The discount rate used in determining the present value of the obligation is 10.99% (2024:10.93%) and the salary increase rate assumption used for the increase in expenses/contributions is 5.01% (2024: 4.9%).

Leave and bonus provision

The liability is based on the total accrued leave days at year end, which includes section 57 employees. The bonus is performance based, and is dependent on a performance assessment. The timing of both the leave and bonus is uncertain.

Landfill rehabilitation provision

In terms of GRAP 19, provisions should be evaluated at each year-end to reflect the best estimate at that date of the provision. The discounting rate is 10.99% (2024:10.93%). The timing of outflow is uncertain, as well as relating amounts due to discounting and charges in inflation rates.

The net result of the re-estimation had the following effect on the current year amounts:

Increase/(decrease) in the cost of property, plant and equipment 2025: decrease of R17,480,008 (2024: decrease of R88,337,229)

Amount recognised in profit and loss due to re-estimation where the adjustment exceeded the carrying amount of the asset by

R76,326,766 (2024: R36,131,693)

Long service awards provision

An actuarial valuation for 2025 was performed by Deloitte and Touche.

Discount rate used 8.90% (2024: 10.09%)

CPI used: 4.38% (2024: 5.59%)

Salary increase rate used: 5.38% (2024: 6.59%)

GMRF provision

The provision relates to claims against the controlling entity, instituted by the Germiston Municipal Retirement Fund in terms of the pension fund's rules where the required investments yields were not achieved. The timing of the outflow is uncertain, as well as the related amount due to changes in interest charges.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
20. Trade and other payables from exchange transactions				
Maintenance guarantees: new township development infrastructure	6,370,297	5,426,686	6,370,283	5,426,686
Other payables	831,065,367	20,952,494	788,264,643	837,291,252
Receipts in advance	1,507,636,106	1,095,206,637	1,507,636,106	1,095,206,637
Retentions	1,206,122,264	1,143,970,799	1,206,122,264	1,143,970,799
Trade payables	11,628,968,677	9,828,945,462	13,042,692,074	9,760,560,039
Unclaimed salaries	15,631,561	13,353,369	15,631,561	13,353,369
VAT balance on outstanding debtors	922,634,905	880,411,348	922,634,905	880,411,348
	16,118,429,177	12,988,266,795	17,489,351,836	13,736,220,130

21. Deposits

Consumer deposits - electricity and water	1,335,960,527	1,207,084,517	1,335,960,527	1,207,084,517

Guarantees in lieu of electricity and water deposits is R251,587,198 (2024: R228,618,352).

22. Unspent conditional grants and receipts

Unspent conditional grants and receipts comprises of:

Unspent conditional grants and receipts

HIV/AIDS	1,689,948	525,945	1,689,948	525,945
Urban Settlement Development Grant (USDG)	-	1,308,919	-	1,308,919
Human Settlements Development Grant (HSDG)	-	6,109,610	-	6,109,610
Libraries	415,976	820,895	415,976	820,895
Neighbourhood Development Partnership Grant (NDPG)	-	777,477	-	777,477
Unspent public contributions and donations	646,605	646,605	-	-
	2,752,529	10,189,451	2,105,924	9,542,846

Movement during the period

Balance at the beginning of the year	10,189,451	154,050,781	9,542,846	153,404,176
Additions during the year	10,675,136,368	10,258,888,770	10,672,052,224	10,258,888,770
Income recognition during the year	(10,679,960,952)	(10,340,625,623)	(10,676,876,808)	(10,340,625,623)
Surrendered/Appropriated	(2,612,338)	(62,124,477)	(2,612,338)	(62,124,477)
	2,752,529	10,189,451	2,105,924	9,542,846

See note 30 for reconciliation of all grants.

23. Deferred tax

Deferred tax asset

Assessed losses	-	(3,941,115)	-	-

Reconciliation of deferred tax asset \ (liability)

At beginning of year	(3,941,115)	(16,188,323)	-	-
Leave provision and performance bonus	(35,169)	(41,959)	-	-
Investment property - market value different to book value	1,002,895	1,002,895	-	-
Property, plant and equipment	4,545	4,545	-	-
Operating lease liability	-	10,194	-	-
Allowance for impairment	-	11,271,533	-	-
Provision for bad debts	(7,673,130)	-	-	-
Assessed loss	10,641,974	-	-	-
	-	(3,941,115)	-	-

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
24. Revenue				
Service charges	33,020,975,385	30,973,326,606	33,082,122,346	30,879,193,024
Construction contracts	6,109,610	85,170,089	6,109,610	85,170,089
Rental of facilities and equipment	158,795,288	157,746,308	102,823,566	106,113,758
Interest earned - outstanding debtors	1,110,590,152	1,032,701,292	1,061,864,158	1,031,736,167
Income from agency services	339,766,334	329,710,220	339,766,334	329,710,220
Licences and permits	39,860,334	42,896,703	39,860,334	42,896,703
Other income	394,947,135	320,946,729	338,356,809	274,658,058
Interest revenue	155,639,510	222,860,819	112,620,641	135,879,644
Dividends received	69,465	87,869	-	-
Property rates	8,839,917,599	8,823,217,846	8,839,917,599	8,823,217,846
Property rates - penalties and collection charges	268,776,503	316,821,029	268,776,503	316,821,029
Government grants & subsidies	10,673,851,339	10,282,015,706	10,670,767,195	10,255,455,533
Public contributions and donations	80,594,057	420,881,839	80,594,057	420,881,839
Fines	349,628,398	861,824,707	349,628,398	861,824,707
	55,439,521,109	53,870,207,762	55,293,207,550	53,563,558,617

The amount included in revenue arising from exchanges of goods or services are as follows:

Service charges	33,020,975,385	30,973,326,606	33,082,122,346	30,879,193,024
Construction contracts	6,109,610	85,170,089	6,109,610	85,170,089
Rental of facilities and equipment	158,795,288	157,746,308	102,823,566	106,113,758
Interest earned - outstanding debtors	1,110,590,152	1,032,701,292	1,061,864,158	1,031,736,167
Dividends received	69,465	87,869	-	-
Income from agency services	339,766,334	329,710,220	339,766,334	329,710,220
Licences and permits	39,860,334	42,896,703	39,860,334	42,896,703
Other income	394,947,135	320,946,729	338,356,809	274,658,058
Interest revenue	155,639,510	222,860,819	112,620,641	135,879,644
	35,226,753,213	33,165,446,635	35,083,523,798	32,885,357,663

The amount included in revenue arising from non-exchange transactions is as follows:

Taxation revenue				
Property rates	8,839,917,599	8,823,217,846	8,839,917,599	8,823,217,846
Property rates - penalties and collection charges	268,776,503	316,821,029	268,776,503	316,821,029
Transfer revenue				
Government grants & subsidies	10,673,851,339	10,282,015,706	10,670,767,195	10,255,455,533
Public contributions and donations	80,594,057	420,881,839	80,594,057	420,881,839
Fines	349,628,398	861,824,707	349,628,398	861,824,707
	20,212,767,896	20,704,761,127	20,209,683,752	20,678,200,954

25. Service charges

Sale of electricity	20,375,048,414	19,798,960,562	21,890,329,302	19,691,152,339
Sale of water	6,314,441,526	6,519,065,767	6,322,344,102	6,519,065,767
Solid waste	1,742,693,775	1,539,547,813	1,742,693,775	1,539,547,813
Sewerage and sanitation charges	4,500,087,340	3,030,932,086	3,038,050,837	3,044,606,727
Fresh produce market	39,073,697	38,627,433	39,073,697	38,627,433
Other service charges	49,630,633	46,192,945	49,630,633	46,192,945
	33,020,975,385	30,973,326,606	33,082,122,346	30,879,193,024

26. Rental of facilities and equipment

Facilities and equipment				
Rental of facilities	158,759,078	157,711,070	102,787,356	106,078,520
Rental of equipment	36,210	35,238	36,210	35,238
	158,795,288	157,746,308	102,823,566	106,113,758

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

26. Rental of facilities and equipment (continued)

Included in the above rentals are operating lease rentals at straight-lined amounts of R 9,969,131 (2024: R 10,438,881) as well as contingent rentals of R 21,438,889 (2024: R 24,602,968).

27. Construction Contract - HSDG

Amount of contract revenue recognised in revenue	(6,109,610)	(85,170,089)	(6,109,610)	(85,170,089)
Aggregate amount of costs recognised in surplus	6,109,610	85,170,089	6,109,610	85,170,089
Amount received in advance recognised under grants payables	-	6,109,610	-	6,109,610
	-	6,109,610	-	6,109,610

The Gauteng department of human settlement in partnership with the controlling entity, implemented the construction of houses by appointing consultants and contractors to undertake the construction on behalf of the controlling entity. All funds received for Human Settlement Development Grant are subjected to conditions as stipulated on the grant framework. No commission is earned by the controlling entity on implementation of this programme.

28. Other income

Accident reports	1,741,548	1,839,470	983,521	1,116,307
Administration fees	91,502	114,168	91,502	114,171
Cleaning of stands	2,371,775	1,932,551	-	-
Entry fees	308,068	357,615	308,068	357,615
Essential services contributions	260,130,744	170,104,500	218,157,573	136,433,737
Printing and copying of documents	594,369	471,260	594,369	471,260
Sundry income	128,457,136	145,452,757	116,983,913	135,490,560
Supply of information	982,562	493,985	982,562	493,985
Tender documents	14,130	-	-	-
Training	255,301	180,423	255,301	180,423
	394,947,135	320,946,729	338,356,809	274,658,058

29. Interest revenue

Bank	124,231,147	143,638,993	81,212,278	56,657,818
External investments	31,408,363	79,221,826	31,408,363	79,221,826
	155,639,510	222,860,819	112,620,641	135,879,644

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated
30. Government grants & subsidies				
Operating grants				
Equitable share	5,534,652,396	5,155,679,899	5,534,652,396	5,155,679,899
Fuel levy	1,826,784,000	1,839,016,000	1,826,784,000	1,839,016,000
Electricity demand side Management (EEDSM)	7,000,000	8,000,000	7,000,000	8,000,000
Urban Settlements Development Grant (USDG)	100,995,403	85,179,421	100,995,403	85,179,421
Sector Education and Training Authority (SETA)	17,051,828	15,978,869	17,051,828	15,978,869
Finance Management Grant (FMG)	1,000,000	1,000,000	1,000,000	1,000,000
HIV/AIDS grant	19,009,053	19,225,056	19,009,053	19,225,056
Libraries Plan	9,042,693	8,719,138	9,042,693	8,719,138
SHRA	3,084,144	26,560,172	-	-
Primary Health Care	187,770,000	179,170,000	187,770,000	179,170,000
Programme & Project Preparation Support Grant(PPPSG)	76,126,000	107,731,000	76,126,000	107,731,000
Informal Settlement Upgrading Partnership Grant (ISUPG)	53,500,000	37,002,197	53,500,000	37,002,197
Public Transport Network Grant (PTNG)	463,029,999	387,085,001	463,029,999	387,085,001
Expanded Public Works Program (EPWP)	9,920,000	31,646,000	9,920,000	31,646,000
Neighbourhood Development Partnership Grant (PEP)	124,140,060	143,280,000	124,140,060	143,280,000
	8,433,105,576	8,045,272,753	8,430,021,432	8,018,712,581
Capital grants				
Public Transport Network Grant (PTNG)	286,500,001	296,127,999	286,500,001	296,127,999
Recapitalisation of Community Libraries	14,714,226	12,805,967	14,714,226	12,805,967
Neighbourhood Development Partnership Grant (NDPG)	41,804,940	52,512,523	41,804,940	52,512,523
Informal Settlement Upgrading Partnership Grant(ISUPG)	678,306,000	736,027,803	678,306,000	736,027,803
Urban Settlements Development Grant (USDG)	1,219,420,596	1,139,268,661	1,219,420,596	1,139,268,660
	2,240,745,763	2,236,742,953	2,240,745,763	2,236,742,952
	10,673,851,339	10,282,015,706	10,670,767,195	10,255,455,533
Equitable share				
Current-year receipts	5,534,652,396	5,155,679,899	5,534,652,396	5,155,679,899
Conditions met - transferred to revenue	(5,534,652,396)	(5,155,679,899)	(5,534,652,396)	(5,155,679,899)
	-	-	-	-
Fuel Levy				
Current-year receipts	1,826,784,000	1,839,016,000	1,826,784,000	1,839,016,000
Conditions met - transferred to revenue	(1,826,784,000)	(1,839,016,000)	(1,826,784,000)	(1,839,016,000)
	-	-	-	-
HIV/AIDS				
Balance unspent at beginning of year	525,945	3,676,577	525,945	3,676,577
Current-year receipts	20,699,000	19,751,000	20,699,000	19,751,000
Conditions met - transferred to revenue	(19,009,052)	(19,225,055)	(19,009,052)	(19,225,055)
Surrendered/Appropriated	(525,945)	(3,676,577)	(525,945)	(3,676,577)
	1,689,948	525,945	1,689,948	525,945
Conditions still to be met - remain liabilities (see note 22).				
Finance Management Grant (FMG)				
Current-year receipts	1,000,000	1,000,000	1,000,000	1,000,000
Conditions met - transferred to revenue	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
	-	-	-	-

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

30. Government grants & subsidies (continued)

Urban Settlement Development Grant (USDG)

Balance unspent at beginning of year	1,308,919	-	1,308,919	-
Current-year receipts	1,320,416,000	1,225,757,000	1,320,416,000	1,225,757,000
Conditions met - transferred to revenue	(1,320,416,000)	(1,224,448,081)	(1,320,416,000)	(1,224,448,081)
Surrendered/Appropriated	(1,308,919)	-	(1,308,919)	-
	-	1,308,919	-	1,308,919

Conditions still to be met - remain liabilities (see note 22).

Libraries

Balance unspent at beginning of year	820,895	-	820,895	-
Current-year receipts	23,352,000	22,346,000	23,352,000	22,346,000
Conditions met - transferred to revenue	(23,756,919)	(21,525,105)	(23,756,918)	(21,525,105)
	415,976	820,895	415,977	820,895

Conditions still to be met - remain liabilities (see note 22).

Public Transport Network Grant (PTNG)

Current-year receipts	749,530,000	683,212,998	749,530,000	683,212,998
Conditions met - transferred to revenue	(749,530,000)	(683,212,998)	(749,530,000)	(683,212,998)
	-	-	-	-

Electricity demand side Management (EEDSM)

Current-year receipts	7,000,000	8,000,000	7,000,000	8,000,000
Conditions met - transferred to revenue	(7,000,000)	(8,000,000)	(7,000,000)	(8,000,000)
	-	-	-	-

Expanded Public Works Programme (EPWP)

Current-year receipts	9,920,000	31,646,000	9,920,000	31,646,000
Conditions met - transferred to revenue	(9,920,000)	(31,646,000)	(9,920,000)	(31,646,000)
	-	-	-	-

Neighbourhood Development Partnership Grant (PEP)

Balance unspent at beginning	-	58,447,900	-	58,447,900
Current-year receipts	124,140,060	144,630,000	124,140,060	144,630,000
Conditions met - transferred to revenue	(124,140,060)	(144,630,000)	(124,140,060)	(144,630,000)
Surrendered/Appropriated	-	(58,447,900)	-	(58,447,900)
	-	-	-	-

Neighbourhood Development Partnership Grant (NDPG)

Balance unspent at beginning	777,477	-	777,477	-
Current-year receipts	41,804,940	51,940,000	41,804,940	51,940,000
Conditions met - transferred to revenue	(41,804,940)	(51,162,523)	(41,804,940)	(51,162,523)
Surrendered/Appropriated	(777,477)	-	(777,477)	-
	-	777,477	-	777,477

Conditions still to be met - remain liabilities (see note 22).

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

30. Government grants & subsidies (continued)

Informal Settlement Upgrading Partnership (ISUPG)

Current-year receipts	731,806,000	773,030,000	731,806,000	773,030,000
Conditions met - transferred to revenue	(731,806,000)	(773,030,000)	(731,806,000)	(773,030,000)
	-	-	-	-

Sector Education and Training Authority (SETA)

Current-year receipts	17,051,828	15,978,870	17,051,828	15,978,870
Conditions met - transferred to revenue	(17,051,828)	(9,818,918)	(17,051,828)	(9,818,918)
Appropriated	-	(6,159,952)	-	(6,159,952)
	-	-	-	-

Programme & Project Preparation Support Grant (PPPSG)

Current-year receipts	76,126,000	107,731,000	76,126,000	107,731,000
Conditions met - transferred to revenue	(76,126,000)	(107,731,000)	(76,126,000)	(107,731,000)
	-	-	-	-

Health Subsidy

Current-year receipts	187,770,000	179,170,000	187,770,000	179,170,000
Conditions met - transferred to revenue	(187,770,000)	(179,170,000)	(187,770,000)	(179,170,000)
	-	-	-	-

Human Settlements Development Grant (HSDG)

Balance unspent at beginning	6,109,610	91,279,699	6,109,610	91,279,699
Expensed during the year	(6,109,610)	(85,170,089)	(6,109,610)	(85,170,089)
	-	6,109,610	-	6,109,610

Conditions still to be met - remain liabilities (see note 22).

SHRA

Balance unspent at beginning	646,605	646,605	-	-
Current-year receipts	3,084,144	24,066,855	-	-
Conditions met - transferred to revenue	(3,084,144)	(24,066,855)	-	-
	646,605	646,605	-	-

Conditions still to be met - remain liabilities (see note 22).

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
31. Property rates				
Rates received				
Residential	4,044,613,991	3,814,424,042	4,044,613,989	3,814,424,042
Commercial	3,869,860,136	3,978,083,727	3,869,860,136	3,978,083,727
Small holdings and farms	19,435,572	43,178,213	19,435,572	43,178,213
Vacant land	545,456,627	641,421,884	545,456,627	641,421,884
Other properties	360,551,273	346,109,980	360,551,272	346,109,980
	8,839,917,599	8,823,217,846	8,839,917,596	8,823,217,846
Property rates - penalties and collection charges	268,776,503	316,821,029	268,776,503	316,821,029
	9,108,694,102	9,140,038,875	9,108,694,099	9,140,038,875

Valuations (R'000)

Residential	471,241,931	462,353,574	471,241,931	462,353,574
Commercial	176,129,107	174,099,587	176,129,107	174,099,587
Provincial and National Government	14,890,563	15,018,096	14,890,563	15,018,096
Municipal	5,206,315	7,297,451	5,206,315	7,297,451
Small holdings and farms	14,342,417	18,462,679	14,342,417	18,462,679
Sectional title	79,469,012	78,280,991	79,469,012	78,280,991
Vacant land	18,651,572	26,903,238	18,651,572	26,903,238
Other	8,267,288	9,280,167	8,267,288	9,280,167
	788,198,205	791,695,783	788,198,205	791,695,783

Valuations on land and buildings are performed every 4 years. The last general valuation came into effect on 1 July 2021. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

Rates are levied on a monthly basis; interest is levied on outstanding account if paid after due date.

32. Employee related costs

Basic	6,829,855,183	6,566,116,891	6,521,011,932	6,281,238,270
Bonus	567,417,624	528,414,846	546,734,758	508,912,854
Medical aid - company contributions	481,308,715	608,665,555	479,593,178	607,007,542
Unemployment Insurance Fund	35,226,819	35,799,077	35,173,294	35,746,498
Workmen's Compensation	75,267,043	64,394,887	73,113,670	62,095,568
Skills Development Levy	84,988,409	82,707,046	84,779,682	82,501,006
Other payroll levies	2,251,531	2,183,369	2,251,531	2,183,369
Leave pay provision charge	171,269,983	195,718,394	153,969,001	182,989,201
Current service costs	293,036,062	111,489,166	290,967,674	109,519,166
Standby Allowances	86,100,189	74,327,669	86,000,489	74,214,919
Remeasurement of the defined net liability	126,639,913	(326,773,366)	107,798,994	(330,433,323)
Defined contribution plans	1,373,247,499	1,143,994,790	1,284,367,317	1,063,309,281
Travel, motor car, accommodation, subsistence and other allowances	223,941,340	229,497,479	213,375,596	218,641,096
Overtime payments	811,647,756	887,411,404	778,191,266	855,646,039
Long-service awards	10,418,856	9,463,093	9,444,602	8,117,104
Acting allowances	38,632,351	23,702,608	38,632,351	23,702,608
Housing benefits and allowances	82,916,769	69,989,963	78,322,035	65,729,390
Allowances	23,376,736	24,291,453	17,847,695	18,922,709
Less: employee costs capitalised to property, plant and equipment	(15,835,486)	(29,733,297)	(15,835,486)	(29,733,297)
	11,301,707,292	10,301,661,027	10,785,739,579	9,840,310,000

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

32. Employee related costs (continued)

Senior Management Remuneration

Senior Management Remuneration (Key Management) for the period ended 30 June 2025	Basic Salary per annum	Pension, Medical & UIF per annum	Car Allowance	Performance Bonus	Other	Total
City Manager	3,535,793	590,642	250,528	439,858	55,200	4,872,021
Group Chief Financial Officer: Finance Department(Appointment: 01 August 24)	2,955,193	23,896	220,000	183,933	39,600	3,422,622
Head of Department: Energy	2,114,780	139,733	648,000	149,195	43,200	3,094,908
Head of Department : Strategy & Corporate Planning	1,974,270	14,995	240,000	122,781	43,200	2,395,246
Head of Department : Corporate Legal Services	2,661,339	4,087	144,000	245,649	43,200	3,098,275
Head of Department : Human Resources	2,825,140	9,541	-	215,850	43,200	3,093,731
Head of Department : Economic Development	3,042,504	24,085	-	-	43,200	3,109,789
Chief Information Officer: ICT	2,877,936	24,085	-	215,934	43,200	3,161,155
Head of Department : Water & Sanitation	2,312,040	67,285	300,000	149,453	43,200	2,871,978
Chief of Police: EMPD	2,229,572	122,449	550,000	148,938	43,200	3,094,159
Head of Department : Service Delivery Coordination	1,958,857	9,541	240,000	82,189	43,200	2,333,787
Head of Department: Secretary of Council	2,214,280	14,995	-	-	43,200	2,272,475
Head of Department : Human Settlement (Appointment: 01 April 25)	554,825	567	-	-	10,800	566,192
Head of Department : Communications, Marketing and Tourism (Appointment: 01 April 25)	554,825	567	-	-	10,800	566,192
Head of Department : Roads and Transport (Appointment: 01 April 25)	459,103	60,488	35,801	-	10,800	566,192
Head of Department : SRAC (Contract End: 30 November 2024)	948,937	41,095	100,000	245,232	188,790	1,524,054
Head of Department : Transport and Fleet Management (Contract End: 30 November 2024)	165,720	21,816	-	172,997	220,941	581,474
ERWAT						
Managing Director	1,930,892	557,740	60,000	-	52,800	2,601,432
Chief Financial Officer	1,825,657	135,174	-	-	40,800	2,001,631
EHC						
Chief Executive Director (Appointment: 01 September 2025)	1,687,023	136,786	-	-	-	1,823,809
Chief Financial Officer (Appointment: 01 December 2025)	1,046,633	102,613	-	-	-	1,149,246
	39,875,319	2,102,180	2,788,329	2,372,009	1,062,531	48,200,368

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

32. Employee related costs (continued)

Senior Management Remuneration (Key Management) for the period ended 30 June 2024	Basic Salary per annum	Pension, Medical & UIF per annum	Car Allowance	Performance Bonus	Other	Total
City Manager	3,289,245	590,635	250,528	388,581	55,200	4,574,189
Group Chief Financial Officer: Finance Department (Contract end 31 May 24)	2,647,112	23,889	165,000	189,541	39,600	3,065,142
Chief Audit Executive : Internal Audit (Contract End 20 January 24)	1,778,204	146,665	70,080	311,711	25,228	2,331,888
Head of Department: Energy	1,929,153	125,182	648,000	215,872	43,200	2,961,407
Head of Department : Strategy & Corporate Planning	1,815,005	2,262	240,000	110,721	43,200	2,211,188
Head of Department : Health & Social Development (Contract end 30 April 24)	1,992,372	269,676	100,000	142,385	36,000	2,540,433
Head of Department : Corporate & Legal	2,447,517	2,262	144,000	227,646	43,200	2,864,625
Head of Department : Human Resources	2,591,517	2,262	-	121,272	43,200	2,758,251
Head of Department : SRAC	1,962,268	68,078	240,000	134,647	43,200	2,448,193
Head of Department : City Planning (Contract end 31 May 24)	2,256,450	23,889	-	240,447	39,600	2,560,386
Head of Department : Human Settlement (Contract end 31 May 24)	3,037,637	23,890	132,000	180,824	39,600	3,413,951
Head of Department : Economic Development	2,868,647	22,260	-	167,714	43,200	3,101,821
Chief Information Officer: ICT	2,682,580	4,080	-	224,442	43,200	2,954,302
Head of Department : Transport & Fleet Management	2,723,412	24,078	120,000	165,542	43,200	3,076,232
Head of Department : Real Estate and Facilities (Contract end 31 December 23)	1,290,648	22,947	48,000	133,099	21,600	1,516,294
Head of Department : Water and Sanitation	2,140,800	52,734	300,000	216,598	43,200	2,753,332
Head of Department : Roads and Storm Water (Contract End 31 December 2023)	1,374,011	90,890	120,000	173,868	21,600	1,780,369
Chief Risk Officer: Risk Mangement (Resignation 31 October 2023)	1,098,516	79,043	24,000	162,603	14,400	1,378,562
Chief of Police: EMPD	2,615,129	122,442	-	237,112	43,200	3,017,883
Head of Department : Service Delivery Coordination	1,815,005	2,262	240,000	48,862	43,200	2,149,329
Secretary of Council (Appointed 1 December 22) ERWAT	2,055,005	2,262	-	-	43,200	2,100,467
Managing Director	1,795,724	498,121	60,000	-	52,800	2,406,645
Chief Financial Officer EHC	1,321,365	97,716	-	-	30,600	1,449,681
Chief Financial Officer (Resigned: 27 October 2023)	842,576	80,791	-	-	285,442	1,208,809
	50,369,898	2,378,316	2,901,608	3,793,487	1,180,070	60,623,379

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity			
	2025	2024 Restated	2025	2024 Restated		
33. Remuneration of councillors						
30 June 2025	Salaries	Travel allowance	Housing allowance	Pension & Medical	Cell phone allowance	Total
Executive Mayor	925,929	600	516,802	138,889	43,200	1,625,420
Speaker	734,475	1,100	495,710	55,086	43,200	1,329,571
Chief Whip	715,001	35,000	348,291	104,084	43,200	1,245,576
Members of the Mayoral Committee	-	-	-	-	-	-
MMC-Infrastructure Services	704,411	600	452,281	52,831	43,200	1,253,323
MMC-Community Safety	704,411	600	399,450	105,662	43,200	1,253,323
MMC-Human Settlement	704,411	-	399,450	105,662	43,200	1,252,723
MMC-Finance and Economic Development	1,142,175	-	68,531	-	43,200	1,253,906
MMC-Environmental & Waste Management Services	704,411	-	399,450	105,662	43,200	1,252,723
MMC-Community Services	704,411	-	399,450	105,662	43,200	1,252,723
MMC-Water & Sanitation & Energy	1,159,308	-	34,119	-	43,200	1,236,627
MMC-Transport Planning	1,159,308	-	50,215	-	43,200	1,252,723
MMC-Corporate & Shared Services	704,411	600	406,957	105,662	43,200	1,260,830
MMC-City Planning	1,159,308	-	37,540	-	43,200	1,240,048
Chairperson's Section 79 Members	14,401,260	819,800	3,782,346	978,624	734,400	20,716,430
Other councillors	85,891,277	6,607,877	19,178,988	3,968,199	8,365,064	124,011,405
	111,514,507	7,466,177	26,969,580	5,826,023	9,661,064	161,437,351
30 June 2024	Salaries	Travel allowance	Housing allowance	Pension & Medical	Cell phone allowance	Total
Executive Mayor (Ended 28 March 2024)	650,874	-	417,108	97,631	34,800	1,200,413
Executive Mayor (Appointed 11 April 2024)	233,757	-	77,570	33,400	10,800	355,527
Speaker	700,879	500	483,895	52,566	45,600	1,283,440
Chief Whip	1,128,237	500	48,759	-	45,600	1,223,096
Members of the Mayoral Committee	-	-	-	-	-	-
MMC-City Planning (Ended March 2024)	503,525	-	335,563	58,396	34,800	932,284
MMC-City Planning (Appointed April 2024)	214,525	-	-	-	7,200	221,725
MMC-Infrastructure Services (Ended March 2024)	503,525	850	318,430	75,529	34,800	933,134
MMC-Infrastructure Services (Appointed April 2024)	157,283	-	84,212	10,675	10,800	262,970
MMC-Human Settlement - Moved Chairperson (March 2024)	495,162	-	312,378	74,274	34,800	916,614
MMC-Human Settlement - (Appointed April 2024)	157,283	-	73,538	21,350	10,800	262,971
MMC-Corporate & Shared Services - (Ended April 2024)	495,162	-	328,047	74,274	34,800	932,283
MMC-Corporate & Shared Services - (Appointed April 2024)	154,386	-	73,538	21,350	10,800	260,074
MMC-Commucity Safety (Ended March 2024)	495,162	-	328,071	74,274	34,800	932,307
MMC-Commucity Safety (Appointed April 2024)	157,283	600	73,538	21,350	10,800	263,571
MMC-Environmental & Waste Management Services (Ended March 2024)	269,970	-	156,805	36,946	24,000	487,721
MMC-Environmental & Waste Management Services (Appointed April 2024)	748,482	-	309,727	64,181	44,200	1,166,590
MMC-Community Services	652,445	-	401,609	95,624	45,600	1,195,278
MMC-Water & Sanitation & Energy	835,425	-	-	-	34,553	869,978
MMC-Transport Planning	907,985	-	213,992	-	44,200	1,166,177
MMC-Finance & Economic Development (Ended 13 June 2024)	595,336	-	372,102	87,058	42,000	1,096,496
Chairpersons Section 79 Members	14,245,186	926,000	4,295,134	1,023,810	820,800	21,310,930
Other councillors	80,207,629	5,602,357	23,016,807	3,512,419	8,770,228	121,109,440
	104,509,501	6,530,807	31,720,823	5,435,107	10,186,781	158,383,019

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

33. Remuneration of councillors (continued)

In-kind benefits

The Executive Mayor, Deputy Executive Mayor, Speaker and Mayoral Committee Members are full-time. Each is provided with an office and secretarial support at the cost of the Council.

The Executive Mayor has use of a Council owned vehicle for official duties.

The Executive Mayor has full-time bodyguards.

The salaries, allowances and benefits of councillors are within the upper limits of the framework envisaged in section 219 of the Constitution of South Africa.

Related parties

Refer to note 47 for related party relationships.

34. Depreciation and amortisation

Property, plant and equipment	2,641,189,479	2,730,607,128	2,538,043,091	2,615,723,381
Investment property	15,855,764	15,934,772	11,340,080	11,467,841
Intangible assets	98,028,044	94,646,675	96,714,259	93,649,732
	2,755,073,287	2,841,188,575	2,646,097,430	2,720,840,954

35. Impairment and derecognition loss

Property, plant and equipment

The Impairment relates to assets being replaced as part of the capital implementation programme and other assets under construction projects which do not meet the subsequent capitalisation criteria.

30,850,810	122,197,955	18,576,460	19,407,281

Investment property

The impairment relates to property that was impaired as result of damages to property.

41,847,522	7,400	-	7,400

Intangible assets

The Impairment relates to assets being replaced as part of the capital implementation programme

-	185,887	-	-

72,698,332	122,391,242	18,576,460	19,414,681

36. Finance costs

External borrowings	898,556,260	1,057,630,819	875,522,531	1,027,312,956
Trade and other payables	5,468,654	3,760,721	-	-
Finance leases	451,786	169,552	-	-
Interest on bank overdraft	7,143,460	16,287,392	7,143,460	16,287,392
Unwinding of interest on provisions and obligations	188,309,625	393,703,444	179,436,112	385,661,444
	1,099,929,785	1,471,551,928	1,062,102,103	1,429,261,792

37. Auditors' remuneration

Fees	35,583,114	34,813,734	30,993,064	30,784,677

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
38. Debt impairment				
Bad Debt written-off	3,416,415,931	852,708,433	3,416,415,931	852,708,433
Contributions to bad debts for the year	5,206,457,710	5,888,093,401	5,093,056,005	5,789,272,543
Excess consumption written off	-	1,008,980,000	-	1,008,980,000
Bad debts written off against provision	(3,416,415,931)	(852,708,433)	(3,416,415,931)	(852,708,433)
	5,206,457,710	6,897,073,401	5,093,056,005	6,798,252,543
39. Collection cost				
Collection costs	113,058,841	210,315,346	113,058,841	210,315,346
40. Bulk purchases				
Electricity - Eskom	19,733,071,770	16,926,648,698	19,733,071,770	16,926,648,698
Water	4,989,335,207	4,694,416,046	4,989,335,207	4,694,416,046
Sewer purification	(9,390,463)	203,108,325	1,384,258,580	1,293,698,672
	24,713,016,514	21,824,173,069	26,106,665,557	22,914,763,416
Electricity losses				
	30 June 2025 Units	30 June 2025 Value	30 June 2024 Units	30 June 2024 Value
Units purchased	9,980,842,025	19,733,071,770	9,692,236,295	16,926,648,698
Units sold	(8,429,278,589)	(16,665,483,629)	(8,117,222,844)	(14,176,024,532)
Total loss	1,551,563,436	3,067,588,141	1,575,013,451	2,750,624,166
Comprising of:				
Technical losses	434,166,628	858,388,622	421,612,279	736,309,218
Non-technical losses	1,117,396,808	2,209,199,519	1,153,401,172	2,014,314,948
Total	1,551,563,436	3,067,588,141	1,575,013,451	2,750,624,166
Percentage Loss:				
Technical losses	4.35 %	4.35 %	4.35 %	4.35 %
Non-technical losses	11.20 %	11.20 %	11.90 %	11.90 %
Total loss %	15.55 %	15.55 %	16.25 %	16.25 %

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

40. Bulk purchases (continued)

Water losses

	30 June 2025 Units	30 June 2025 Value	30 June 2024 Units	30 June 2024 Value
Purchases	369,082,814	4,989,335,208	365,809,109	4,694,416,046
Units sold	(275,266,374)	(3,721,105,831)	(264,798,663)	(3,398,152,375)
Total loss	93,816,440	1,268,229,377	101,010,446	1,296,263,671
Comprising of:				
Technical losses	24,392,274	329,739,633	22,222,298	285,178,006
Non-technical losses	69,424,166	938,487,744	78,788,148	1,011,085,665
Total	93,816,440	1,268,227,377	101,010,446	1,296,263,671
Percentage Loss:				
Technical losses	6.61 %	6.61 %	6.07 %	6.07 %
Non-technical losses	18.81 %	18.81 %	21.54 %	21.54 %
Total loss %	25.42 %	25.42 %	27.61 %	27.61 %

41. Contracted services

Outsourced contracts- Security	912,823,296	655,641,107	912,823,296	655,641,107
Professional Services	848,827,072	648,324,464	848,827,072	648,324,464
Contracts	2,602,164,493	1,603,832,467	2,602,164,493	1,603,832,467
	4,363,814,861	2,907,798,038	4,363,814,861	2,907,798,038

42. Grants and subsidies paid

Other subsidies

Discretionary grant: sport and social support	37,614,132	41,135,987	37,614,132	41,135,987
Subsidy: Society for the Prevention of Cruelty to Animals (SPCA)	5,283,796	5,283,796	5,283,796	5,283,796
Discretionary grant: general	730,385,435	521,991,314	846,987,974	647,198,405
Grants: education (external)	7,352,526	7,009,735	7,352,526	7,009,735
Rebates (payment incentives)	228,882,949	185,487,528	228,882,949	185,487,528
	1,009,518,838	760,908,360	1,126,121,377	886,115,451

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
43. General expenses				
Advertising	4,052,328	2,079,530	3,481,292	1,680,045
Animal care	1,945,407	1,763,591	1,945,407	1,763,591
Assessment rates & municipal charges	3,952,273	3,942,216	-	-
Auditors remuneration	35,583,114	34,813,734	30,993,064	30,784,677
Bank charges	129,464,253	119,068,348	128,994,214	118,696,905
Cleaning	3,493,353	3,621,430	-	-
Community development and wellbeing	1,332,981	4,767,339	1,332,981	4,767,339
Consulting and professional fees	391,030,632	244,268,555	356,776,248	229,177,722
Consumables (including materials)	56,748,715	147,486,531	56,748,715	147,486,531
Corporate gifts	8,803	24,633	-	24,633
Disaster management	6,404,160	89,359	6,404,160	89,359
Electricity own consumption	335,358,916	284,518,888	335,358,916	284,518,888
Fuel and oil	199,300,374	136,212,797	199,508,580	136,212,797
Human resource assessment cost	10,111,370	1,867,572	337,250	1,492,498
Insurance	118,722,223	113,281,529	110,339,833	105,655,740
IT expenses	43,256,113	58,205,860	43,256,113	58,205,860
Donations	10,000	10,000	-	-
Entertainment	1,295,625	812,328	-	-
Informal settlement monitoring cost	58,828,361	38,254,596	58,828,361	38,254,596
Magazines, books and periodicals	462,336	578,966	462,336	578,966
Marketing	4,084,257	2,156,324	2,336,763	953,083
Postage and courier	46,779	32,238	46,779	32,238
Printing and stationery	14,594,837	13,188,771	13,673,453	12,153,144
Refreshments	16,259,047	2,603,716	16,259,047	2,603,716
Refuse	31,997,719	3,521,919	28,903,350	-
Rental	20,529,555	21,693,968	20,529,555	21,693,968
Repairs and maintenance costs and operating expenses	2,772,177,205	3,568,345,332	2,589,681,553	3,307,968,618
Rodent control	61,824	1,353,220	-	1,301,700
Service connections	6,108,930	8,573,552	3,743,293	2,760,696
Security (Guarding of municipal property)	50,010,288	41,862,304	-	-
Software expenses	76,388,315	107,978,199	76,125,999	107,731,000
Subscriptions and membership fees	20,343,575	19,348,121	19,957,612	18,935,251
Telephone and fax	21,120,269	20,206,024	17,324,748	16,522,449
Training	12,618,990	22,030,765	9,375,400	16,866,753
Travel - local	2,598,660	2,583,602	1,391,001	1,161,713
Travel - overseas	-	82,843	-	82,843
Uniforms	31,182,302	42,730,990	29,331,584	39,685,775
Vehicle licences and hire cost	313,852,508	425,863,536	303,910,590	413,346,528
Venue expenses	5,699,130	9,770,810	5,699,130	9,770,810
	4,801,035,527	5,509,594,036	4,473,057,327	5,132,960,432

44. Taxation

Major components of the tax income

Current

Local income tax - current period	(3,941,115)	(11,140,217)	-	-

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
45. Cash generated from operations				
(Deficit) surplus	(154,286,120)	876,316,387	(656,519,330)	545,149,389
Adjustments for:				
Depreciation and amortisation	2,755,073,288	2,841,188,570	2,646,097,414	2,720,840,954
Impairment deficit	72,698,332	122,391,242	18,576,460	19,414,681
Debt impairment	5,206,457,710	6,897,073,401	5,093,056,005	6,798,252,543
Increase in retirement benefit	355,823,168	(52,240,261)	329,500,399	(61,045,492)
Increase in provisions	126,314,245	(1,770,148)	107,739,142	1,092,099
Movement in tax receivable and payable	(2,111,308)	213,484	-	-
Annual charge for deferred tax	(3,941,115)	(12,247,208)	-	-
Proceeds from sale of assets	(933,622)	(955,904)	-	-
Other non-cash items	(74,490,741)	(344,817,155)	(74,490,721)	(330,620,143)
Changes in working capital:				
Inventories	14,013,640	197,804,835	14,013,640	173,308,893
Receivables from exchange transactions	(7,041,797,921)	(10,779,418,400)	(6,996,230,537)	(10,502,774,141)
Receivables from non-exchange transactions	44,843,212	1,691,949,149	44,843,212	1,691,949,148
Trade and other payables from exchange transactions	3,130,162,382	2,137,435,100	3,753,131,716	2,699,208,337
Unspent conditional grants and receipts	(7,436,922)	(143,861,330)	(7,436,922)	(143,861,330)
Increase in consumer deposits	128,876,010	73,742,570	128,876,010	73,742,569
	4,549,264,238	3,502,804,332	4,401,156,488	3,684,657,507

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated
46. Contingencies				
Contingent liabilities				
Category A: Claims exceeding R 10 million.				
Category B: All other claims				
Contingent liabilities				
The claim for damages for an alleged repudiation of contract by CoE. CoE is defending the matter.	36,000,000	36,000,000	36,000,000	36,000,000
The plaintiff has issued summons against the City for copyrights infringement. CoE defending the matter.	14,000,000	-	14,000,000	-
Claim for service rendered not paid. CoE is defending the matter.	-	16,891,187	-	16,891,187
Purchase of properties back to CoE and damages claim	10,877,000	10,877,000	10,877,000	10,877,000
Plaintiff claiming for services rendered from CoE. CoE is defending the matter.	-	49,935,245	-	49,935,245
Plaintiff instituted legal action against the City for non payment of invoices. CoE is defending the matter	27,559,079	-	27,559,079	-
Non-compliance with SCMP Regulations. CoE defending the matter.	17,289,155	17,289,155	17,289,155	17,289,155
Plaintiff instituted legal action against the City for monies due to the pension fund. CoE is defending the matter	51,882,909	-	51,882,909	-
Claim for damages for injury on duty. CoE is defending the matter.	-	18,012,500	-	18,012,500
Summons issued for outstanding service charges. CoE is defending the matter.	280,156,266	280,156,266	280,156,266	280,156,266
Cancellation of quotation. CoE is defending the matter.	85,479,535	85,479,535	85,479,535	85,479,535
Damages instituted by a service provider for breach of Contract. CoE is defending the matter.	15,054,451	15,054,451	15,054,451	15,054,451
Dispute regarding over-payment of a service provider. CoE is defending the matter.	23,653,137	23,653,137	23,653,137	23,653,137
The company is objecting to the tariff CoE charge for electricity. CoE is defending the matter.	89,446,952	89,446,952	89,446,952	89,446,952
Plaintiff instituted legal action against the City for damages suffered as a result of rejected bid. CoE is defending the matter	29,957,552	-	29,957,552	-
Plaintiff instituted legal action against the City for non-payment of invoices. CoE is defending the matter	11,295,724	-	11,295,724	-
Plaintiff claiming for damages for non-payment of invoices. CoE is defending the matter.	167,303,863	167,303,863	167,303,863	167,303,863
Claim for monies due to pension fund. CoE is defending the matter.	101,213,438	101,213,438	101,213,438	101,213,438
Service provider issued summonds for service rendered. CoE is defending the matter.	14,304,262	14,304,262	14,304,262	14,304,262
Claim for unlawful termination. CoE is defending the matter	57,769,834	57,769,834	57,769,834	57,769,834
Plaintiff issued summons for vehicles provided to the City	10,421,102	10,421,102	10,421,102	10,421,102
Plaintiff claims for damages of electrocution by the City's transformer	37,087,500	37,087,500	37,087,500	37,087,500
Plaintiff claiming damages. CoE is defending the matter	30,332,669	30,332,669	30,332,669	30,332,669
Plaintiff issued summons for non-payment	11,989,391	11,989,391	11,989,391	11,989,391
Plaintiff made application for leave to appeal in favour of the City. CoE is defending the matter	14,000,000	14,000,000	14,000,000	14,000,000
Plaintiff instituted legal action against the City. CoE is defending the matter	30,000,000	30,000,000	30,000,000	30,000,000
Plaintiff instituted legal action against the City for expropriation of land. CoE is defending the matter	30,050,000	-	30,050,000	-
	1,197,123,819	1,117,217,487	1,197,123,819	1,117,217,487
Category B Claims				
Other various claims against the City. CoE is defending these matters.	243,250,335	153,144,990	243,250,335	153,144,990
ERWAT	10,420,519	19,073,903	-	-
EHC	7,632,063	5,572,264	-	-

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

46. Contingencies (continued)

	261,302,917	177,791,157	243,250,335	153,144,990
Contingent assets				
Counter claim in respect of damages to CoE property.	59,483,805	59,483,805	59,483,805	59,483,805
It was discovered that the company was overpricing the cost of maintenance on printing solutions. CoE is pursuing the matter.	-	22,253,145	-	22,253,145
CoE is claiming for non-payment of electricity consumed. CoE is pursuing the matter.	105,120,731	105,120,731	105,120,731	105,120,731
Breach of contract outstanding rental. CoE pursuing the matter.	12,103,547	12,103,547	12,103,547	12,103,547
Failure to pay rental. CoE pursuing the matter.	20,062,170	20,062,170	20,062,170	20,062,170
Various claims issued by the City. CoE is pursuing these matters.	19,496,150	12,209,200	19,496,150	12,209,200
	216,266,403	231,232,598	216,266,403	231,232,598

47. Related parties

Relationships
Accounting Officer
Controlling entity
Controlled entities

Close family member of key management
Members of key management

Dr. TJ Koopedi refer to Acting Accounting Officer's report
City of Ekurhuleni
Germiston Phase II Housing Company SOC Ltd (EHC)
Ekurhuleni Water Care Company NPC (ERWAT)
For details of members of key management, see note below
and for remuneration refer note 30.

Related party transactions

Sales to related parties - municipal entities

Ekurhuleni Water Care Company, NPC	118,754,677	106,120,077
Germiston Phase II Housing Company SOC Ltd	7,902,576	15,393,633

Purchases from related parties - municipal entities

Ekurhuleni Water Care Company, NPC	1,616,838,121	1,414,791,127

Grants to related parties - municipal entities

Germiston Phase II Housing Company SOC Ltd	24,345,958	19,245,958
Ekurhuleni Water Care Company, NPC	92,256,581	105,961,132

Amounts included in trade receivable and consumer debtors regarding related parties - municipal entities

Ekurhuleni Water Care Company, NPC, NPC	7,288,915	8,349,589
Germiston Phase II Housing Company SOC Ltd	84,653,886	56,232,588

Amounts included in trade payable regarding related parties - municipal entities

Ekurhuleni Water Care Company, NPC, NPC	1,559,716,691	968,642,388
Germiston Phase II Housing Company SOC Ltd	350,174	350,174
Germiston Phase II Housing Company SOC Ltd - Other	6,600,000	4,433,723

Guarantees issued as required by the MFMA on behalf of municipal entities.

The controlling entity guaranteed the Nedbank loan to ERWAT, with a carrying value of R191,957,600 (2024: R234,795,145). The guarantee shall expire at 15h00,10 calendar days after the full repayment or settlement of all amounts owed by ERWAT to Nedbank Ltd in terms of the contract. ERWAT has agreed to cede to the controlling entity claims against its book debtors, in the event of ERWAT defaulting on its obligation in terms of the loan. ERWAT thereby cedes, assigns and transfers unto and in favour of the controlling entity all of ERWAT's rights, title and interest in and to all book debts, present and future, due and to become due to ERWAT, in the event that ERWAT defaults on its obligation in terms of the loan of R550 million advanced by Nedbank Ltd. This cession shall endure for so long as ERWAT is indebted to Nedbank Ltd, and the guarantee provided by COE in favour of Nedbank Ltd as guarantee for the loan remains in effect.

No contingent liability has been raised for this guarantee as the controlling entity believes that the entity is financially sound.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

48. Comparative figures

Certain comparative figures have been reclassified as a result of the Municipal Standard Chart of Accounts (mSCOA) and also as a result of prior period error balances, identified in the current year.

The cash flow statement was restated as a result of the prior period error balances as explained in note 58.

49. Financial instruments disclosure

Exposure to currency, interest rate, liquidity and credit risk arises in normal course of the group's operations. This note presents information about the group's exposure to each of the above risks, policies and processes for measuring and managing risk, as well as the group's management of capital. Further quantitative disclosures are included throughout these consolidated annual financial statements.

The accounting policy for financial instruments was applied to the following statement of financial positions items:

Categories of financial instruments

Economic entity - 2025

Financial assets

	At fair value	At amortised cost	At cost	Total
Other financial assets	11,442,996	-	-	11,442,996
Trade and other receivables from exchange and non - exchange transactions	-	11,594,468,345	-	11,594,468,345
Cash and cash equivalents	-	1,417,007,277	-	1,417,007,277
Residual interest	-	-	4,000,000	4,000,000
Other investments	-	379,989,500	-	379,989,500
Long term receivables	-	1,942,965	-	1,942,965
	11,442,996	13,393,408,087	4,000,000	13,408,851,083

Financial liabilities

	At amortised cost	Total
Trade and other payables from exchange transactions	13,672,526,605	13,672,526,605
Long term liabilities	7,547,471,234	7,547,471,234
	21,219,997,839	21,219,997,839

Economic entity - 2024

Financial assets

	At fair value	At amortised cost	At cost	Total
Other financial assets	9,785,662	-	-	9,785,662
Trade and other receivables from exchange and non - exchange transactions	-	10,009,397,048	-	10,009,397,048
Cash and cash equivalents	-	742,871,721	-	742,871,721
Residual interest	-	-	4,000,000	4,000,000
Other investments	-	254,851,068	-	254,851,068
Long term receivables	-	19,715,909	-	19,715,909
	9,785,662	11,026,835,746	4,000,000	11,040,621,408

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

49. Financial instruments disclosure (continued)

Financial liabilities

	At amortised cost	Total
Trade and other payables from exchange transactions	10,950,531,279	10,950,531,279
Taxes and transfers payable (non-exchange)	8,541,019,304	8,541,019,304
	19,491,550,583	19,491,550,583

Controlling entity - 2025

Financial assets

	At amortised cost	At cost	Total
Trade and other receivables from exchange and non - exchange transactions	9,209,848,501	-	9,209,848,501
Cash and cash equivalents	1,272,314,448	-	1,272,314,448
Residual interest	-	4,000,000	4,000,000
Other investments	368,546,554	-	368,546,554
Long term receivables	1,942,965	-	1,942,965
	10,852,652,468	4,000,000	10,856,652,468

Financial liabilities

	At amortised cost	Total
Trade and other payables from exchange transactions	15,043,449,264	15,043,449,264
Long term liabilities	7,355,513,631	7,355,513,631
	22,398,962,895	22,398,962,895

Controlling entity - 2024

Financial assets

	At amortised cost	At cost	Total
Trade and other receivables from exchange and non - exchange transactions	8,160,086,223	-	8,160,086,223
Cash and cash equivalents	615,825,182	-	615,825,182
Residual interest	-	4,000,000	4,000,000
Other investments	249,065,406	-	249,065,406
Long term receivables	3,923,169	-	3,923,169
	9,028,899,980	4,000,000	9,032,899,980

Financial liabilities

	At amortised cost	Total
Trade and other payables from exchange transactions	11,747,248,776	11,747,248,776
Long term liabilities	8,306,224,155	8,306,224,155
	20,053,472,931	20,053,472,931

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

49. Financial instruments disclosure (continued)

Financial instruments in Statement of financial performance

Economic entity - 2025

	At amortised cost	Total
Interest income (calculated using effective interest method) for financial instruments at amortised cost	1,266,229,662	1,266,229,662
Interest expense (calculated using effective interest method) for financial instruments at amortised cost	(1,099,929,785)	(1,099,929,785)
Impairment loss (excluding statutory receivables)	(4,848,058,816)	(4,848,058,816)
	(4,681,758,939)	(4,681,758,939)

Economic entity - 2024

	At amortised cost	Total
Interest income (calculated using effective interest method) for financial instruments at amortised cost	1,255,562,111	1,255,562,111
Interest expense (calculated using effective interest method) for financial instruments at amortised cost	(1,471,551,928)	(1,471,551,928)
Impairment loss (excluding statutory receivables)	(6,349,375,847)	(6,349,375,847)
	(6,565,365,664)	(6,565,365,664)

Controlling entity - 2025

	At amortised cost	Total
Interest income (calculated using effective interest method) for financial instruments at amortised cost	1,184,484,799	1,184,484,799
Interest expense (calculated using effective interest method) for financial instruments at amortised cost	(1,062,102,103)	(1,062,102,103)
Impairment loss (excluding statutory receivables)	(4,734,657,113)	(4,734,657,113)
	(4,612,274,417)	(4,612,274,417)

Controlling entity - 2024

	At amortised cost	Total
Interest income (calculated using effective interest method) for financial instruments at amortised cost	1,267,615,811	1,267,615,811
Interest expense (calculated using effective interest method) for financial instruments at amortised cost	(1,429,261,792)	(1,429,261,792)
Impairment loss (excluding statutory receivables)	(5,241,574,989)	(5,241,574,989)
	(5,403,220,970)	(5,403,220,970)

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

50. Risk management

Capital Risk Management

The group's objectives, when managing capital, are to safeguard the group's ability to continue as a going concern in order to maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the group consists of debt, which includes the borrowings disclosed in note 16 and cash and cash equivalent disclosed in note 15.

Consistent with others in the industry, the group monitors capital on the basis of the gearing ratio.

There are no externally imposed capital requirements.

There have been no changes to what the group manages as capital, the strategy for capital maintenance or externally imposed capital requirements from the previous year.

The gearing position 2025 and 2024 respectively are as follow:

Other financial liabilities	(7,547,471,231)	(8,541,019,301)	(7,355,513,631)	(8,306,224,155)
Less: Cash and cash equivalent	<u>1,417,007,277</u>	<u>742,871,721</u>	<u>1,272,314,448</u>	<u>615,825,182</u>
Net Debt	(6,130,463,954)	(7,798,147,580)	(6,083,199,183)	(7,690,398,973)
Total equity	52,277,400,668	52,431,686,788	48,778,108,934	49,434,628,252
Net capital balance/reserve	<u>46,146,936,714</u>	<u>44,633,539,208</u>	<u>42,694,909,751</u>	<u>41,744,229,279</u>

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

50. Risk management (continued)

Liquidity risk

Liquidity risk is the risk of the group not being able to meet its obligations as they fall due.

The group's risk to liquidity is a result of the funds available to cover future commitments. The group manages liquidity risk through an ongoing review of future commitments and credit facilities. The group's Long-Term Funding Strategy (LTFS) recommends or must consider that the group must try to renegotiate some the loan terms. The LTFS recommends that management must restructure is creditors/loan book as it is evident based on the current liquidity position, as fully paying its creditors at once might lead to depletion of its cash reserve. The liquidity exposure presented below is based on the assumption of deferred repayment/restructuring conditions still to be negotiated in future in 2 -3 years for other long-term obligation. The risk exposure exercise which will be performed at each reporting period. The group applied its judgement to determine the appropriate number of time bands for disclosing the exposure on the maturity analysis, and aligned the time bands to the budget reporting process.

The investment amounts disclosed on the liquidity maturity relates to the sinking funds established for the repayments of the bullet loans.

Cash flow forecasts are prepared continuously based on operations requirements, and existing borrowing facilities requirements are complied with.

The table below analyses the group's financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Economic entity

2025	Less than 1 year	Greater than 1 year but less than 3 years	Greater than 3 years but less 6 years	Greater than 6 years	Total
Investments	-	-	-	221,173,226	221,173,226
Loans (Capital and Interest)	1,722,929,673	3,008,816,606	3,620,789,889	3,366,586,993	11,719,123,161
- Capital	928,993,268	1,702,256,691	2,327,279,307	2,588,941,973	7,547,471,239
- Interest	793,936,405	1,306,559,915	1,293,510,582	777,645,020	4,171,651,922
Trade and other payables from exchange transactions	16,519,344,311	-	-	-	16,519,344,311

2024	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total
Investments	-	-	-	108,893,886	108,893,886
Loans (Capital and Interest)	1,992,054,491	3,195,263,785	4,107,483,545	4,324,247,567	13,619,049,388
- Capital	1,092,502,262	1,693,651,135	2,550,395,511	3,205,470,399	8,542,019,307
- Interest	899,552,229	1,501,612,650	1,557,088,034	1,118,777,168	5,077,030,081
Trade and other payables from exchange transactions	13,030,226,121	-	-	-	13,030,226,121

Controlling entity

2025	Less than 1 year	Greater than 1 year but less than 3 years	Greater than 3 years but less 6 years	Greater than 6 years	Total
Investments	-	-	-	221,173,226	221,173,226
Loans (Capital and Interest)	1,661,915,314	2,953,468,370	3,500,463,511	3,366,586,993	11,482,434,188
- Capital	885,112,592	1,659,948,998	2,221,510,076	2,588,941,973	7,355,513,639
- Interest	776,802,722	1,293,519,372	1,278,953,435	777,645,020	4,126,920,549
Trade and other payables from exchange transactions	17,543,310,145	-	-	-	17,543,310,145

2024	Less than 1 year	Greater than 1 year but less than 3 years	Greater than 3 years but less 6 years	Greater than 6 years	Total
Investments	-	-	-	108,893,886	108,893,886
Loans (Capital and Interest)	1,925,717,105	3,075,544,204	3,983,158,369	4,324,247,567	13,308,667,245
- Capital	1,050,194,570	1,608,035,750	2,442,523,443	3,205,470,399	8,306,224,162
- Interest	875,522,535	1,467,508,454	1,540,634,926	1,118,777,168	5,002,443,083
Trade and other payables from exchange transactions	13,736,220,120	-	-	-	13,736,220,120

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

50. Risk management (continued)

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the market interest rates. The group's interest rate risk arises from long-term borrowings facilities entered into in financing its capital expansion programmes.

The group is not exposed to any interest rate risk fluctuations, as the group's policy is to maintain its borrowings programme in fixed interest rate instruments.

Cash flow interest rate risk

Economic entity - 2025	Current interest rate	Less than 1 year	Greater than 1 year but less than 3 years	Greater than 3 years but less than 6 years	Greater than 6 years	Total
Interest on loan	Various	793,936,405	1,306,559,915	1,293,510,582	777,645,020	4,171,651,922
Economic entity - 2024	Current interest rate	Less than 1 year	Greater than 1 year but less than 3 years	Greater than 3 years but less than 6 years	Greater than 6 years	Total
Interest on loan	Various	899,552,229	1,501,612,650	1,557,088,034	1,118,777,168	5,077,030,081
Controlling entity - 2025	Current interest rate	Less than 1 year	Greater than 1 year but less than 3 years	Greater than 3 years but less than 6 years	Greater than 6 years	Total
Interest on loan	Various	776,802,722	1,293,519,372	1,278,953,435	777,645,020	4,126,920,549
Controlling entity - 2024	Current interest rate	Less than 1 year	Greater than 1 year but less than 3 years	Greater than 3 years but less than 6 years	Greater than 6 years	Total
Interest on loan	Various	875,522,535	1,467,508,454	1,540,634,926	1,118,777,168	5,002,443,083

Market risk

Market risk is the risk that changes in market prices such as interest rates and foreign-exchange rates affecting the group's income

The aim of market risk management is to manage and control market risk exposures with acceptable levels, while optimizing the return on the risk.

The group is not exposed to foreign-exchange rates fluctuations.

Bulk purchases with the group approved upfront, through the group's internal processes. Consumer price index is applied year on year on other returns.

Price risk

The group is not exposed to price risk as it does not trade in equity-securities and commodity price risk.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

50. Risk management (continued)

Financial risk management

The group's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk.

The group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the group's financial performance.

Risk management is carried out by the risk management department under policies approved by the accounting officer. The group's treasury identifies, evaluates and hedges financial risks in close co-operation with the group's operating units. The accounting officer provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The group only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.

Trade receivables comprise a widespread customer base (Non-exchange receivables are excluded as they are comprised of statutory receivables). Management evaluated credit risk relating to customers on an ongoing basis.

If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Senior Management Team (SMT). The utilisation of credit limits is regularly monitored. Sales to retail customers are settled in cash or using major credit cards.

The group's exposure to credit risk, is as follows:

	Economic entity - 2025	Economic entity - 2024	Controlling entity - 2025	Controlling entity - 2024
Receivables from exchange	9,288,921,237	8,237,948,160	9,209,848,501	8,160,086,223
Cash and cash equivalents	1,417,007,277	742,871,721	1,272,314,448	615,825,182
Unlisted shares	4,000,000	4,000,000	4,000,000	4,000,000
Other Investments	379,989,550	254,851,068	368,546,554	249,065,406
	<u>11,089,918,014</u>	<u>9,239,670,949</u>	<u>10,854,709,503</u>	<u>9,028,976,811</u>

The controlling entity has a R4,000,000 investment in unlisted shares, which is the exposure to price risk. The price risk on this investment cannot be determined due to the fact that the shares are not listed and therefore unknown.

51. Going concern

This consolidated annual financial statements have been prepared on a going concern basis.

Management has prepared an annual budget based on the group's collections levels, and applied cost cutting measures to ensure that the group operate within its financial limits. Monthly and annual cash flow forecast for the period ending 30 June 2026 are prepared and monitored by senior management team, if necessary budget adjustment process will be initiated. The annual budget for the next financial year has been prepared and approved by council and it is deemed to be fully funded.

The group's budget for the 2026 financial year has been assessed to be fully funded in terms of section 18 of the MFMA.

Management is satisfied that the group has, or has access to, adequate resources to continue in operational existence for the foreseeable future. The group will continue monitor the budget process and assess risk associated to changes in adverse economic conditions and ensure that its operating activities will be within its financial measures.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

52. Unauthorised, Irregular and Fruitless and Wasteful Expenditure

Unauthorised expenditure	397,107,942	397,107,942	397,107,942	397,107,942
Irregular expenditure	1,778,500,269	1,602,862,033	1,083,092,466	1,000,481,361
Fruitless and wasteful expenditure	75,859,897	76,126,855	68,766,931	68,766,931
Closing balance	2,251,468,108	2,076,096,830	1,548,967,339	1,466,356,234

Items of unauthorised, irregular and fruitless and wasteful expenditure are referred to MPAC for further investigations and determination of appropriate steps to be taken. During the current year the Council approved R55,035,705 (2024: R44,795,061) for irregular and for fruitless and wasteful expenditure R0.00 (2024: R0.00), for write-offs. Furthermore Council approved R0 (2024: R8,228,901) for irregular and R266,958 (2024: R2,292,528) of fruitless and wasteful expenditure to be recovered. The remaining amounts are still under investigation by the MPAC and other organs of state. No resolutions were not yet available.

Unauthorised expenditure

Opening balance	397,107,942		397,107,942	-
Add: Expenditure identified in the current year		397,107,942	-	397,107,942
	397,107,942	397,107,942	397,107,942	397,107,942

Irregular expenditure

Opening balance	1,694,893,648	1,614,006,736	1,000,481,361	929,309,451
Add: Expenditure identified in the current year	41,109,068	4,698,335	41,190,068	91,304,027
Add: Expenditure identified for the year, relating to prior years	97,583,258	48,600,289	96,456,742	32,891,845
Less: Amounts ratified/approved as irrecoverable by council and written off, relating to prior years	(55,035,705)	(44,795,061)	(55,035,705)	(44,795,061)
Less: Amounts ratified/approved by council and to be recovered	-	(19,648,266)	-	(8,228,901)
Less Amounts recovered	(50,000)	-	-	-
	1,778,500,269	1,602,862,033	1,083,092,466	1,000,481,361

Fruitless and Wasteful expenditure

Opening balance	76,126,855	72,105,206	68,766,931	68,766,931
Add: Expenditure identified in the current year, relating to prior years	-	407,324	-	407,324
Add: Expenditure identified in the current year	-	5,906,853	-	-
Less: Amounts ratified/approved by council and to be recovered	(266,958)	(2,292,528)	-	(407,324)
	75,859,897	76,126,855	68,766,931	68,766,931

30 June 2025

Identified in the current year:

30 June 2025

Identified in the current year, relating to prior years:

Department	Description	Classification	Amount
ICT	Contravention of SCM Policy	Irregular	41,190,068
			-
Real Estate	Contravention of SCM Policy	Irregular	7,348,333
Environmental and Waste Management	Contravention of SCM Policy	Irregular	2,952,565
ERWAT	Contravention of SCM Policy	Irregular	1,126,516
Water and Sanitation	Contravention of SCM Policy	Irregular	2,997,688
Energy	Contravention of SCM Policy	Irregular	83,158,156
			138,773,326

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

52. Unauthorised, Irregular and Fruitless and Wasteful Expenditure (continued)

30 June 2024 Identified in the current year relating to prior years:	Department	Description	Classification	Amount
	Energy	Contravention of SCM Policy	Irregular	83,103,674
	Water and Sanitation	Contravention of SCM Policy	Irregular	8,200,353
	Finance department	Excess consumption - indigent household	Unauthorised	397,107,942
				488,411,969
30 June 2025 Identified in the current year :	Department	Description	Classification	Amount
	EHC	Contravention of SCM Policy	Irregular	132,497
30 June 2024 Identified in the current year :	Department	Description	Classification	Amount
	Environmental and Waste Management	Contravention of SCM Policy	Irregular	6,460,701
	Energy	Contravention of SCM Policy	Irregular	799,745
	Transport	Contravention of SCM Policy	Irregular	13,938,326
	Real Estate	Contravention of SCM Policy	Irregular	11,555,487
	SRAC	Contravention of SCM Policy	Irregular	63,600
	EMPD	Contravention of SCM Policy	Irregular	73,986
	Real Estate	Contravention of SCM Policy	Fruitless	407,324
				33,299,169

53. Additional disclosure in terms of Municipal Finance Management Act

30 June 2025 Tenders awarded to family members	No	Contract number	Supplier name	Relation	Employee name	Employee designation	Amount R0,00
		1 A-EE 15-2024	MPPM Consulting Engineering CC	Spouse	M Senyatse	DH: ICT	-
		2 PS-EE 16-2024	MPPM Consulting Engineering CC	Spouse	M Senyatse	DH: ICT	-
							-
30 June 2024 Tenders awarded to family members	No	Contract number	Supplier name	Relation	Employee name	Employee designation	Amount R0,00
							-
30 June 2025 Quotations awarded to family members of staff	No	Contract number	Supplier name	Relation	Employee name	Employee designation	Amount R0,00
							-
30 June 2024 Quotations awarded to family members of staff	No	Contract number	Supplier name	Relation	Employee name	Employee designation	Amount R0,00
							-

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

53. Additional disclosure in terms of Municipal Finance Management Act (continued)

Contributions to organised local government

Current year fee	19,920,269	18,899,685	19,920,269	18,899,685
Amount paid - current year	(19,920,269)	(18,899,685)	(19,920,269)	(18,899,685)
	-	-	-	-

Audit fees

Current year fee	35,392,429	34,813,734	30,993,064	30,784,677
Amount paid - current year	(35,392,429)	(34,813,734)	(30,993,064)	(30,784,677)
	-	-	-	-

PAYE, UIF and SDL

Opening balance	160,218,634	137,728,840	153,441,381	131,871,121
Current year deductions	1,956,330,529	1,852,250,942	1,866,342,682	1,767,601,503
Amount paid - current year	(1,953,295,594)	(1,829,761,148)	(1,863,967,317)	(1,746,031,243)
	163,253,569	160,218,634	155,816,746	153,441,381

Pension and Medical Aid Deductions

Opening balance	144,257,475	138,284,431	144,259,815	138,437,388
Current year deductions	3,004,423,520	2,856,326,802	2,879,464,541	2,740,575,555
Amount paid - current year	(2,995,886,818)	(2,850,353,758)	(2,870,943,260)	(2,734,753,127)
	152,794,177	144,257,475	152,781,096	144,259,816

VAT

VAT paid during the year	194,286,023	149,941,669	194,286,023	149,754,674

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

53. Additional disclosure in terms of Municipal Finance Management Act (continued)

Councillors' arrear consumer accounts

The following Councillors had arrear accounts outstanding for more than 90 days at 30 June 2025:

30 June 2025	Outstanding amount	Ageing (in days)
DAEMANE PA	15,480	930
KLAASEN KE	15,223	660
MOROPA EM	35,278	540
MSIMANGO KP	8,066	240
NHLEKO SE	30,246	1,170
NKOSI BD	7,031	630
SELWANA	7,683	120
	119,007	

30 June 2024	Highest outstanding amount	Ageing (in days)
DE LANGE-WILLIAMS CC	6,692	270
KIYANE NC	34,828	900
KLAASEN KE	27,402	390
MAHLANGU NL	595	270
MOROPA EM	57,755	270
MOTLOUNG TP	10,352	1,230
MSANE TP	19,172	270
NHLEKO SE	59,559	1,290
NKOSI BD	12,443	330
THOBEJANE PAM	83,942	1,920
	312,740	

During the year the following Councillors' had arrear accounts outstanding for more than 90 days.

30 June 2025	Highest outstanding amount	Aging (in days)
DAEMANE PA	15,480	-
DE LANGE WILLIAMS CC	3,468	180
KIYANE NC	30,018	930
KLAASEN KE	26,387	420
MNGUNI NA	595	1,830
MOLOI SM	27,286	300
MOROPA EM	59,803	750
MOTLOUNG TP	9,317	1,260
MSANE TP	58,963	780
MSIMANGO KP	11,865	180
NHLEKO SE	57,636	1,290
NKOSI BD	13,024	390
SELWANA HN	7,683	-
NTOMBELA SI	9,271	120
SABE SE	6,925	120
THOBEJANE PAM	77,045	1,830
	414,766	

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

53. Additional disclosure in terms of Municipal Finance Management Act (continued)

30 June 2024

	Highest outstanding amount	Aging (in days)
BUITENDACHT HC	33,473	120
CASSIM M	3,018	180
DE LANGE-WILLIAMS CC	6,692	270
KIYANE NC	56,472	1,650
KLAAS GSN	5,953	150
KLAASEN KE	34,919	120
MAHLANGU NL	7,297	540
MNGUNI NA	595	270
MOROPA EM	57,755	270
MOTLOUNG TP	21,739	1,290
MSANE TP	19,172	270
MSIMANGO KP	6,629	120
MADUANA SG	4,129	120
NDINISA GM	2,046	120
NHLEKO SE	86,062	1,440
NKOSI BD	17,091	180
NTOMBELA SI	7,450	120
PRETORIUS B	6,167	150
THOBEJANE PAM	150,333	1,830
XHAKAZA DN	9,336	150
ZITHA LC	8,543	660
	544,870	

54. Utilisation of Long-term liabilities reconciliation

Funds utilised to finance the capital expenditure programme for the current year.	(190,384,615)	(232,692,308)	-	-
Amounts transferred (to)/from reserves be utilised in next financial years	191,957,600	234,795,145	-	-
	1,572,985	2,102,837	-	-

The controlling entity did not raise any external borrowing for financing the capital expenditure programmes.

55. Events after the reporting date

At the time of preparation and submission of this set of consolidated annual financial statements, there were no events after reporting date to disclose.

56. Deviation from supply chain management regulations

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

SCM regulation (par. 36) of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the consolidated annual financial statements..

Deviations include rates based contracts which cannot be attached to a contract value as the demand is unknown at the point of award.

SCM regulation 36(2)

Other - Impractical	625,776,684	2,168,915	625,776,684	2,168,915
Emergency	572,973	-	-	-
Sole supplier	2,878,277	1,355,996	-	-
	629,227,934	3,524,911	625,776,684	2,168,915

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

57. Commitments

Authorised capital expenditure

Already contracted for but not provided for

• Investment, property, property, plant and equipment and Intangible assets	1,365,687,143	1,177,705,796	1,356,718,063	1,177,705,796

Not yet contracted for and authorised by accounting officer

• Investment, property, property, plant and equipment and Intangible assets	1,519,692,157	1,702,766,110	1,519,692,157	1,637,173,144

Total capital commitments

Already contracted for but not provided for	1,365,687,143	1,177,705,796	1,356,718,063	1,177,705,796
Not yet contracted for and authorised by accounting officer	1,519,692,157	1,702,766,110	1,519,692,157	1,637,173,144
	2,885,379,300	2,880,471,906	2,876,410,220	2,814,878,940

Total commitments

Total commitments

Authorised capital expenditure	2,885,379,300	2,880,471,906	2,876,410,220	2,814,878,940

This committed expenditure relates to the acquisition of property, plant and equipment for the 2024/2025 financial year (Approved Capital Expenditure Programme) based on the projects values as approved by Council for the group's Capital Budget programme for the following year for which supplier's contracts are in place. These commitments will be financed by appropriated grants, internally generated funds (revenue or accumulated surplus), and other borrowings options where applicable.

Commitments not yet contracted for and authorised, relate to capital projects as approved by Council on the group Capital Budget which there is no contracts in place at the end of the financial year.

Operating leases - as lessee (expense)

Operating lease payments represent rentals payable by the group for certain of its office buildings. Leases are negotiated for periods ranging from one year to five years, for office buildings. The rentals escalate on average by the CPI index for office buildings.

The actual lease contract amounts range between R177,371 and R589,985 (2024: R177,371 and R589,985) per month on the office buildings. All operating lease contracts are on month to month basis, as a result of Council resolution to move all spaces to internal buildings.

Operating leases - as lessor (income)

Minimum lease payments due

- within one year	10,958,474	9,533,285	9,136,004	8,742,588
- in second to fifth year inclusive	17,017,037	22,332,138	15,888,445	20,272,339
- later than five years	18,312,937	23,728,463	18,312,937	23,728,463
	46,288,448	55,593,886	43,337,386	52,743,390

Certain of the group's property generates lease rental income. The majority of these leases are on a month to month basis. Lease periods range from month-to-month up to 99 years. Monthly lease payments range from R0.08 (2024: R0.08) (social benefit) up to R190,916 (2024: R190,916).

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

58. Prior period errors

Net increase in PPE of R83,208,808 is made up as follows:

PPE land decreased by R28,843,597 due to reclassification of land to investment properties as land is now held to earn rental income.

Infrastructure assets increased by R94,003,428 due to capitalisation of donated assets. Information/documents on donated assets were only provided to the City in the current year in order to determine fair values of the donated assets and update the City's records.

Community assets decreased by R59,932,495 due to unbundling of one-liners projects capitalisation in prior years and impairments of projects vandalised in previous years, and the unbundling resulted in adjustments to accumulated depreciation.

Operational and Housing buildings increased by R77,963,568 due to capitalisation of projects completed in prior years.

Movable assets increased by R17,844 due to correction of expected useful lives of assets that were assumed to be not in use in prior year.

Net decrease in land inventory of R24,495,942 is made up as follows:

Land inventory decreased due to derecognition of land inventory that was transferred to residents under social housing scheme administered by human settlement department and reclassification of land to investment properties as land is now held to earn rental income.

Net increase in investment properties of R36,466,906 is made up as follows:

Investment properties increased due to reclassification of land from land inventory and PPE land to investment properties as land is now held to earn rental income..

The impact of the donated assets and additional capitalisation above resulted in restatement of the Statement of Financial Performance as follows: an increase in the public contribution of R250,275,092, and increase in additional depreciation of R28,142,603 and the impact also resulted in an increase of R12,090,637 on the opening balance of the Accumulated Surplus.

All these changes resulted in the closing balance of accumulated surplus decreasing by R179,864,471.

During the 2024 financial year, management made an error on the disclosure note number 55, misstatement resulted in the amount owing to the agent being disclosed as R186,723,071 instead of R273,656,720. The comparative figures have been reinstated to reflect the amendments. The opening balance for 2025 have been corrected.

The disclosure of the MFMA note 48 has been restated to be aligned with the reporting format of PAYE, UIF and SDL, including Medical and Pension deductions.

ERWAT

The carrying value of some assets classified under Property, plant and equipment were overstated due to errors related to capitalisation and depreciation of assets;

The carrying value of some assets classified under Intangible assets were overstated due to errors related to amortisation of assets;

Payments made in advance to Johannesburg Water for Waste water treatment services were incorrectly classified as expenditure under bulk purchases. The error has been corrected by classifying the prepayments as other receivables from exchange transactions;

As a consequence of the de-recognition of service charges to Johannesburg Water, the related trade receivable previously recognised on relation to these charges had to be de-recognised;

Included within the debt impairment provision was an amount relating to Johannesburg Water. This amount had to be reversed as the related receivable were de-recognised as part of the service charges;

Included within interest income was an amount previously raised on long outstanding invoices for Johannesburg Water which were adjusted as part of the de-recognition of service charges;

General expenses has been restated as a result of expenditure incurred to repairs and maintenance.

The contingent liability disclosure was updated with ERWAT and EHC disclosure items.

The correction of the error(s) results in adjustments as follows:

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

58. Prior period errors (continued)

Statements of financial position and financial performance

Economic Entity - 2024

	Note	Balance as previously reported	Balance restated	Adjustment
Inventories	11	1,720,821,048	1,696,325,106	(24,495,942)
Other receivables from exchange transactions	12	9,827,911,452	9,868,030,365	40,118,913
Investment property	3	711,132,796	747,599,703	36,466,907
Property, plant and equipment	4	62,852,666,242	62,931,921,899	79,255,657
Intangible assets	5	1,335,575,052	1,335,592,585	17,533
Trade and other payables	20	(12,987,622,344)	(12,988,266,795)	(644,451)
Accumulated surplus		(52,220,045,661)	(52,347,655,366)	(127,609,705)
Non- controlling interest		(80,922,510)	(84,031,422)	3,108,912
Service charges	25	(30,863,493,975)	(30,973,326,606)	109,832,631
Interest earned - outstanding debtors	24	(1,031,736,167)	(1,032,701,292)	965,125
Other income	28	(319,990,833)	(320,946,729)	955,894
Interest revenue	29	(223,825,944)	(222,860,819)	(965,125)
Public contributions	24	(170,606,747)	(420,881,839)	(250,275,092)
Depreciation and amortisation	38	2,809,110,349	2,841,188,570	32,078,221
Impairment of assets	35	115,907,192	122,391,242	6,484,050
Bulk purchases	40	21,822,659,729	21,824,173,069	1,513,340
General expenses	43	5,499,211,714	5,509,594,036	10,382,322
Other: Agency by principals and agents	60	186,723,071	273,656,720	86,933,649
Contingent liabilities	46	-	24,646,167	24,646,167

Controlling Entity - 2024

	Note	Balance as previously reported	Balance restated	Adjustment
Inventories	11	1,720,821,048	1,696,325,106	(24,495,942)
Investment property	3	464,799,246	501,266,153	36,466,907
Property, plant and equipment	4	60,805,412,204	60,888,621,012	83,208,808
Accumulated surplus		(49,408,493,782)	(49,434,628,255)	(26,134,473)
Public contributions	24	(170,606,747)	(420,881,839)	(250,275,092)
Depreciation and amortisation	38	2,692,698,351	2,720,840,954	28,142,603
Impairment of assets		12,930,631	19,414,681	6,484,050
Other: Agency by principals and agents	60	186,723,071	273,656,720	86,933,649

59. Change in estimate

Property, plant and equipment

The useful life review for 2025 had the following impact:

Depreciation expense before remaining useful life review	R381 441 298
Depreciation expense after remaining useful life review	R228 020 079
Future decrease in depreciation due to the review	R153 423 910

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

60. Accounting by principals and agents

The controlling entity is a party to a principal-agent arrangement. The controlling entity acts as an agent for the Gauteng department of transport, whereby it administers the registration of vehicles and collection of funds thereof, on behalf of the department within the controlling entity's jurisdictions.

The controlling entity is not exposed to any significant risks in the provision of these services, nor were the terms and conditions of the arrangement amended.

Entity as agent

Revenue recognised

The aggregate amount of revenue that the entity recognised as compensation for the transactions carried out on behalf of the principal is R339,766,334 (2024: R329,710,220).

Reconciliation of the carrying amounts of payables

Amount owed at the beginning of the financial year	273,656,720	86,643,590	273,656,720	86,643,590
Revenue received on behalf of the principal	1,307,746,150	1,236,433,027	1,307,746,150	1,236,433,027
Amounts transferred to the principal	(888,128,693)	(1,049,419,897)	(888,128,693)	(1,049,419,897)
	693,274,177	273,656,720	693,274,177	273,656,720

Disclosure of agency transactions

All categories

Revenue received on behalf of the principal	1,307,746,150	1,236,433,027	1,307,746,150	1,236,433,027
Amounts transferred/remitted to the principal	(614,471,973)	(1,049,709,956)	(614,471,973)	(1,049,709,956)
Amounts still owed to principal	(693,274,177)	(186,723,071)	(693,274,177)	(186,723,071)
Expensed paid on behalf of the agent	-	-	-	-
	-	-	-	-

61. In-kind donations and assistance

No donations or assistance were received in the current financial year.

62. Budget differences - Appropriation Statement

Material differences between budget and actual amounts

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

62. Budget differences - Appropriation Statement (continued)

A. ADJUSTMENT BUDGET PROCESS

The City of Ekurhuleni and its entities had one main adjustment budget and one special adjustment budget during the 2024/25 financial year.

These adjustment budgets were approved as follows:

- 1) Main, normal adjustment budget – Item A-F (14-2025) on 27 February 2025; and
- 2) First special adjustment budget – Item A-F (31-2025) on 05 June 2025

NORMAL ADJUSTMENT BUDGET (27 FEBRUARY 2025): A-F (14-2025)

The main adjustment budget is required by section 28 of the Municipal Finance Management Act and was influenced by the outcome of mid-year performance assessment as per section 72 of the MFMA.

This adjustment budget was necessitated by the following factors:

- Actual performance of the budget for the first six months of the financial year and re-classification of items within revenue.
- Approved rollovers of operating grants (HSDG amounting to R6.1 million) which had to be appropriated.
- Approved roll overs of Capital grants (Provincial Grant (SRAC) amounting to R1 million) which had to be appropriated.
- Reallocation of PTNG (R50m) from Capex to Opex;
- Reallocations between projects – acceleration of performing projects with identified savings from non-performing projects.

Operating Revenue

The net increase in operating revenue amounted to R838.8 million, from R60.672 billion to R61.511 billion.

The operating revenue changes were due to the following factors:

- Reduction on services charges due to re-classification of fixed/availability charges to non-exchange revenue operational revenue in compliance with mSCOA,
- Agency services re-classified from licenses and permits,
- Interest from receivables re-classified to non-exchange revenue interest in compliance with mSCOA,
- Increase on property rates was based on mid-year performance resulting from supplementary valuations,
- Increase on transfers and subsidies was due to approved roll-over for HSDG, transfer of PTNG from Capex to Opex, and
- Adjustments to other revenue items such as interest earned from current assets, rental from fixed assets and operational revenue were based on mid-year performance.

Operating Expenditure

The operating expenditure increases from R60.071 billion to R60.899 billion, an increase of R828.8 million. The changes in the various line items on operating expenditure are attributable to reduction on employee related costs based on mid-year performance, increase on contracted services to appropriate grant funded expenditure and to address service delivery backlogs and re-allocation of funds within the expenditure items.

Capital budget

The proposed adjustments to the City and its entities result in a net decrease of R11,464 million. The capital budget, therefore, decreases from R2.910 billion to R2.898 billion.

The adjustments were a combination of:

- Reallocations between projects – acceleration of performing projects with identified savings from non-performing projects.
- Reallocation of PTNG (R50m) from Capex to Opex;
- Approved roll over (R1m) related to the 2023/24 unspent funds for the Provincial Grant (SRAC)
- Additional Own Revenue for Entities (R12.5m).
- Additional Own Revenue for the City required for the procurement of ICT Equipment, vehicles, grass cutting equipment and waste bins.

SPECIAL ADJUSTMENT BUDGET (05 JUNE 2025): ITEM A-F (31-2025)

These special adjustments are due to issuance by National Treasury of Government Gazette 52381 dated 25 March 2025.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand	Economic entity		Controlling entity	
	2025	2024 Restated	2025	2024 Restated

62. Budget differences - Appropriation Statement (continued)

Operating Revenue

Operating Revenue was adjusted from R61.511 billion to R60.285 billion, a reduction of R1.226 billion. The adjustment was mainly as a result of reduction on service charges, adjustments on transfers and subsidies are as a result of a decrease in Program and Project Preparation Support Grant (PPPSG), Urban Settlement Development Grant (USDG) and Informal Settlements Upgrading Grant (ISUPG).

Operating Expenditure

The operating expenditure budget was reduced from R60.899 billion to R59.673 billion.

The adjustments were mainly as a result of a decrease in Program and Project Preparation Support Grant (PPPSG), Urban Settlement Development Grant (USDG) and Informal Settlements Upgrading Grant (ISUPG) funded expenditure, debt impairment and depreciation & assets impairment.

Capital Budget

The effect of the Special Adjustments decreases Capital Budget from R2.898 billion to R2.786 billion, a net decrease of R112.2 million. Urban Settlement Development Grant (USDG) and Informal Settlement Upgrading Program Grant (ISUPG) were reduced by R61.1 million and R51.1 million respectively.

C. EXPLANATION OF VARIANCES ON APPROPRIATION STATEMENT: FINAL BUDGET AND ACTUAL AMOUNTS

Variances of 8% and above are regarded as significant and explained

Revenue

The actual revenue, excluding capital grants, amounts to R53.069 billion whilst the budgeted revenue amounts to R58.516 billion, with the underperformance variance of R5.446 billion or 9% below budget.

Significant variances are in the following areas:

Services charges

The deviation on electricity service charges was due to interim readings on AMR meters linked to high consuming customers and these represented the largest portion of Electricity billing. The revenue shortfall will be subjected to back billing in the new financial year, in line with the policy as it requires at least 3 months actual reading.

Other own revenue

Fewer traffic fines issued during the financial year due to implementation of the internal traffic management system.

Expenditure

The actual expenditure amounts to R55.820 billion whilst the budgeted expenditure amounts to R57.809 billion, with the under-performance variance of 3%.

Significant variances are due to the following:

Debt impairment

The calculation for the provision for debt impairment is based on an assessment of the extent to which debtors have defaulted on payments already due, and an assessment of their ability to make payments. Furthermore, savings were realised on debt impairment relating to traffic fines as explained on the revenue item.

Finance charges

Savings were realised on interest provided for overdraft facility and employee benefits. These savings were utilised on redemption of capital portion borrowing.

Transfers and grants

Savings were realised in the cost of providing ablution facilities to informal settlements due to the implementation of efficiencies.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

62. Budget differences - Appropriation Statement (continued) Public Contributions and Donations

No budget was provided for assets donations as it was not certain during the budget process whether donations will be received.

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

	Economic entity		Controlling entity	
Figures in Rand	2025	2024 Restated	2025	2024 Restated

63. Segment information

General information

Identification of segments

The group is organised and reports to management on the basis of Community and Public Safety, Economic and Environmental Services, Municipal Governance and Administration, Trading Services and other sundry services. The segments were organised around the type of service delivered and the target market. Management uses these same segments for determining strategic objectives. Segments were aggregated for reporting purposes in line with National Treasury Budget guidelines.

Information reported about these segments is used by management as a basis for evaluating the segments' performances and for making decisions about the allocation of resources. The disclosure of information about these segments is also considered appropriate for external reporting purposes.

Aggregated segments

The group does not have any geographical segments as it operates within its area of jurisdiction in the Gauteng Province. Segments were aggregated on the basis of services delivered to its residents.

Segment assets and liabilities

Assets and liabilities are allocated to the finance and administration segment in line with the accounting and reporting processes as the current reporting channels makes it difficult to allocate to other segments.

Types of goods and/or services by segment

These reportable segments as well as the goods and/or services for each segment are set out below:

Reportable segment

Community and Public Safety

Economic and Environmental Services

Municipal Governance and Administration

Trading Services

Other

Segment 6

Segment 7

Segment 8

Segment 9

Segment 10

Goods and/or services

Responsible for community and social services, sports and recreation, public safety, housing and health.

Responsible for planning and development, road transport and environmental protection.

Responsible for executive and council, finance and administration and Internal audit.

Responsible for energy sources, water management, waste water management and waste management.

Responsible for licensing and regulation, markets and tourism.

Goods and/or services 3

Goods and/or services 4

Goods and/or services 5

Goods and/or services 6

Goods and/or services 7

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

63. Segment information (continued)

Segment surplus or deficit, assets and liabilities

Economic entity 2025

	Community and Public safety	Economic and environmental services	Municipal governance and administration	Other	Trading services	Total
Revenue						
Revenue from exchange transactions	189,640,871	120,232,783	135,621,391	376,266,514	33,138,761,997	33,960,523,556
Revenue from non-exchange transactions	1,004,080,489	1,225,912,879	11,150,509,768	-	6,832,264,756	20,212,767,892
Interest revenue	19,271,457	-	213,339,781	229,324	1,033,389,100	1,266,229,662
Total segment revenue	1,212,992,817	1,346,145,662	11,499,470,940	376,495,838	41,004,415,853	55,439,521,110
Expenditure						
Debt impairment	305,765,843	-	1,363,325,952	-	3,537,365,915	5,206,457,710
Depreciation and amortisation	313,012,853	980,321,977	700,737,940	-	833,698,850	2,827,771,620
Interest expense	5,468,654	241,573,050	561,724,592	-	291,163,488	1,099,929,784
Other expenditure	8,128,485,531	2,153,003,733	3,873,057,844	337,431,140	31,971,610,982	46,463,589,230
Income tax expense	(3,941,115)	-	-	-	-	(3,941,115)
Total segment expenditure	8,748,791,766	3,374,898,760	6,498,846,328	337,431,140	36,633,839,235	55,593,807,229
Total segmental surplus/(deficit)	(7,535,798,949)	(2,028,753,098)	5,000,624,612	39,064,698	4,370,576,618	(154,286,119)
Total assets						
Non - current assets	6,998,030,680	21,920,266,597	10,728,776,479	-	25,697,297,255	65,344,371,011
Current assets	-	-	16,691,162,319	-	-	16,691,162,319
Total assets	6,998,030,680	21,920,266,597	27,419,938,798	-	25,697,297,255	82,035,533,330
Total liabilities						
Non - current liabilities	-	-	(10,116,356,146)	-	-	(10,116,356,146)
Current liabilities	-	-	(19,641,776,518)	-	-	(19,641,776,518)
Total segment liabilities	-	-	(29,758,132,664)	-	-	(29,758,132,664)

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

63. Segment information (continued)

Economic entity 2024

	Community and Public safety	Economic and environmental services	Municipal governance and administration	Other	Trading services	Total
Revenue						
Revenue from exchange transactions	257,829,565	76,202,758	156,094,708	371,882,605	31,047,874,888	31,909,884,524
Revenue from non-exchange transactions	1,285,956,248	1,276,671,891	12,272,034,921	-	5,870,098,067	20,704,761,127
Interest revenue	16,256,588	-	191,368,196	172,264	1,047,765,063	1,255,562,111
Total segment revenue	1,560,042,401	1,352,874,649	12,619,497,825	372,054,869	37,965,738,018	53,870,207,762
Expenditure						
Debt impairment	746,481,584	-	858,963,096	-	5,291,628,721	6,897,073,401
Depreciation and amortisation	252,062,197	1,001,271,694	738,065,004	-	972,180,917	2,963,579,812
Interest expense	3,766,882	271,087,926	846,127,171	-	350,569,949	1,471,551,928
Other expenditure	8,016,385,341	1,605,243,685	2,822,134,661	325,653,500	28,903,409,264	41,672,826,451
Income tax expense	(11,140,217)	-	-	-	-	(11,140,217)
Total segment expenditure	9,007,555,787	2,877,603,305	5,265,289,932	325,653,500	35,517,788,851	52,993,891,375
Total segmental surplus/(deficit)	(7,447,513,386)	(1,524,728,656)	7,354,207,893	46,401,369	2,447,949,167	876,316,387
Total assets						
Non - current assets	6,901,204,674	21,662,093,136	10,580,331,206	-	26,126,102,399	65,269,731,415
Current assets	-	-	14,225,572,954	-	-	14,225,572,954
Total assets	6,901,204,674	21,662,093,136	24,805,904,160	-	26,126,102,399	79,495,304,369
Total liabilities						
Non - current liabilities	-	-	(10,576,710,406)	-	-	(10,576,710,406)
Current liabilities	-	-	(16,446,907,175)	-	-	(16,446,907,175)
Total liabilities	-	-	(27,023,617,581)	-	-	(27,023,617,581)

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

63. Segment information (continued)

Controlling entity 2025

	Community and Public safety	Economic and environmental services	Municipal governance and administration	Other	Trading services	Total
Revenue						
Revenue from exchange transactions	124,772,731	120,232,783	135,621,391	376,266,514	33,152,145,586	33,909,039,005
Revenue from non-exchange transactions	1,026,641,315	1,225,775,568	11,150,509,788	-	6,806,757,098	20,209,683,769
Interest revenue	-	-	213,339,761	229,324	960,915,694	1,174,484,779
Total segment revenue	1,151,414,046	1,346,008,351	11,499,470,940	376,495,838	40,919,818,378	55,293,207,553
Expenditure						
Debt impairment	248,206,751	-	1,363,325,952	-	3,481,523,303	5,093,056,006
Depreciation and amortisation	260,856,377	980,321,977	694,572,177	-	716,512,646	2,652,263,177
Interest expense	-	241,573,050	561,724,592	-	258,804,461	1,062,102,103
Other expenses	8,188,264,092	2,153,007,687	3,873,053,859	337,431,140	32,590,548,814	47,142,305,592
Total segment expenditure	8,697,327,220	3,374,902,714	6,492,676,580	337,431,140	37,047,389,224	55,949,726,878
Total segmental surplus/(deficit)	(7,545,913,174)	(2,028,894,363)	5,006,794,360	39,064,698	3,872,429,154	(656,519,325)
Total assets						
Non - current assets	6,759,445,744	21,171,292,006	10,362,194,214	-	24,819,268,575	63,112,200,539
Current assets	-	-	16,452,902,758	-	-	16,452,902,758
Total assets	6,759,445,744	21,171,292,006	26,815,096,972	-	24,819,268,575	79,565,103,297
Total liabilities						
Non - current liabilities	-	-	(9,873,466,631)	-	-	(9,873,466,631)
Current liabilities	-	-	(20,913,527,733)	-	-	(20,913,527,733)
Total segment liabilities	-	-	(30,786,994,364)	-	-	(30,786,994,364)

City of Ekurhuleni Metropolitan Municipality

Consolidated Annual Financial Statements for the year ended 30 June 2025

Notes to the Consolidated Annual Financial Statements

Figures in Rand

63. Segment information (continued)

Controlling entity 2024

	Community and Public safety	Economic and environmental services	Municipal governance and administration	Other	Trading services	Total
Revenue						
Revenue from exchange transactions	197,722,242	76,202,758	156,094,708	371,882,605	30,915,839,541	31,717,741,854
Revenue from non-exchange transactions	1,278,431,977	1,276,671,891	12,272,034,921	-	5,851,062,162	20,678,200,951
Interest revenue	-	-	191,368,196	172,264	976,075,352	1,167,615,812
Total segment revenue	1,476,154,219	1,352,874,649	12,619,497,825	372,054,869	37,742,977,055	53,563,558,617
Expenditure						
Debt impairment	686,388,038	-	871,893,727	-	4,243,921,408	5,802,203,173
Depreciation and amortisation	245,931,848	1,001,271,694	725,134,373	-	748,503,039	2,720,840,954
Interest expense	-	271,087,926	846,127,171	-	312,046,694	1,429,261,791
Other expenses	8,102,050,070	1,605,243,685	2,822,134,661	325,653,500	30,211,021,388	43,066,103,304
Total segment expenditure	9,034,369,956	2,877,603,305	5,265,289,932	325,653,500	35,515,492,529	53,018,409,222
Total segmental surplus/(deficit)	(7,558,215,737)	(1,524,728,656)	7,354,207,893	46,401,369	2,227,484,526	545,149,395
Total assets						
Non - current assets	6,656,799,391	20,856,349,467	10,205,630,127	-	25,200,849,818	62,919,628,803
Current assets	-	-	13,940,894,004	-	-	13,940,894,004
Total assets	6,656,799,391	20,856,349,467	24,146,524,131	-	25,200,849,818	76,860,522,807
Total liabilities						
Non - current liabilities	-	-	(10,309,174,234)	-	-	(10,309,174,234)
Current liabilities	-	-	(17,116,720,318)	-	-	(17,116,720,318)
Total liabilities	-	-	(27,425,894,552)	-	-	(27,425,894,552)

Following a change in the composition of its reportable segments, the corresponding items of segment information for earlier periods has been restated.