Municipality Building
B.N. Nomandela Drive
Libode 5160

Phone: 047 555 5000
Email: nyandeni@nyandenilm.gov.za

NYANDENI
LOCAL MUNICIPALITY
Building a better future with the people

ANNUAL REPORT
2024 - 2025

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Table of Contents

CHAPTER 1

MAYOR'S FORWARD AND EXECUTIVE SUMMARY

CHAPTER 1: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

It is with pleasure that I present this Annual Report for 2024/25 FY. This report reports on the achievements and challenges of the Nyandeni Local municipality. We acknowledge challenges our communities face, such as lack of infrastructure services, economic development, and social welfare services. We have experienced the impacts of climate change, the heavy rains have taken toll on our infrastructure, damaging roads, and straining our resources. According to Nyandeni disaster impact statistics, the disaster that took place in June 2025 led to a total of 854 lives impacted, 454 residents displaced, 400 homes partially damaged, and 12 deaths.

In response to this crisis, we provided critical support to those affected. We distributed food parcels to ensure that they have access to basic nutrition, and we have provided blankets to keep them warm and safe. We also worked tirelessly and we are still working to rebuild and restore infrastructure including roads and bridges to facilitate access to essential services. Climate change is no longer a distant threat; it's a harsh reality that is affecting our lives in profound ways. Those disasters are a stark reminder of the vulnerability of our communities and the importance of preparedness and resilience.

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For the next financial year 2025/26, through careful planning and resource allocation. We have ensured that our budget supports the most critical needs of our communities, including efforts to mitigate the effects of climate change and to build resilience for the future. From maintaining public safety and infrastructure, to promoting economic growth and social well-being.

Our 2024/25 FY service delivery report reflects our dedication to transparency, accountability, and responsible stewardship to public funds. We are committed to finding innovative solutions to the complex problems we face and to building a more sustainable future for all our residents. We are proud to serve our communities and look forward to continuing our work together to build a brighter future.

PUBLIC PARTICIPATION

On 20 August 2024, we convened an IDP Representative Forum to present the draft IDP & Budget process plan guided by section 15 (1) (2) of "Local Government: Municipal Planning and Performance Management Regulation" 796 which states that:
(2) A municipality must –
(a) convene regular meetings of the forum referred to in sub-regulation (1) to –

(i) consult on the content of the integrated development plan;
(ii) monitor the implementation of the integrated development plan;
(iii) monitor the municipality's performance in relation to the key performance indicators and performance targets set by the municipality.

On 29 August 2024, the IDP and Budget process plan was adopted by the Council, after its adoption, we started the process of updating the state of affairs with regards to population dynamics, development index, level of service delivery etc. of the municipality; through a comprehensive community outreach programme known as Mayoral Imbizos that took place from 11-15 November 2024. That process allowed us to make assessment of the urgent needs to be prioritised.

We also convened our Intergovernmental Relations Forum and Strategic Planning sessions before we presented the draft IDP and Budget for 2025/26 FY. The IDP and Budget Roadshows successfully took place on 14-17 April 2025. We have followed a series of pieces of legislation that provide a framework for a democratic, accountable and developmental local government system, such as Chapter 4 of the Local Government Municipal Systems Act No 32 of 2000 (MSA), particularly Section 16 (1), which stipulates that a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose-

(i)encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in—
(ii)the preparation, implementation and review of its integrated development plan

On 06-09 May 2025, we conducted a council policy workshop to review and develop policies that guide the delivery of essential services (water, sanitation, roads, electricity), creating liable communities, and promoting economic development.

These consultations were aimed at assessing the state of service delivery and to identify community development priority needs, thus building a partnership between the municipality and its citizenry in the process of social change.

VISION:

Nyandeni Local Municipality seeks to drive sustainable socio-economic development through efficient and innovative delivery of services.

KEY POLICY DEVELOPMENTS:

In line with the National Development Plan and the Eastern Cape Provincial Growth Plan, Nyandeni Local Municipality annually holds a policy workshop to review its Integrated Development Plan. Municipal Planning is aligned to the District Development Model – One Plan and Eastern Seaboard Board Development. This becomes the basis for the budget and strategic focus areas for the financial year.

KEY SERVICE DELIVERY IMPROVEMENTS:

- The South African National Defence Force assists the municipality in fixing some of our damaged bridges from Mphangane to Megacom in ward 7, Ncithwa bridge in ward 2 and Nkqubelo Bridge in ward 11. Works at these sites have already commenced.
- The Municipality is busy with Infrastructure related projects, funded by **(MIG, MDRG, INEP, own funding and EPWP).** There are completed projects in 2024/25 FY, whilst other projects are ongoing in different wards.
- Our electrification program has reached over 2,200 households
- On 07-08 September 2023, the municipality successfully hosted an Investment Summit. From the commitments made by prospective investors, to mention the few, the following have been gained:
- Lease Agreement for Bokleni Mall expansion has been signed with the developer and the Anchor tenant shop being OBC, KFC, Glocell, Exact, Sport scene etc. will be line shops.
- The Municipality participated on Smart Village Development Conference in February 2025. The Smart Village is piloted at Mthombe (Ward 5). So far:
  - A feasibility Study has been conducted
  - A Development Master Plan has been developed
  - Project Steering Committee is in place
  - Land has been secured through community resolutions
  - 10 hectares of land have been fenced

The municipality maintained a qualified audit opinion with matters of emphasis paragraphs during 2023/24 financial year audit. During 2024/25 financial year, the leadership has strengthened its oversight processes to monitor the implementation of the audit improvement plan to ensure that all issues raised are addressed and there is no possible recurrence of findings.

FUTURE ACTIONS:

- Securing of a funding to erect a multi-purpose electricity centre that will function as a maintenance depot, customer service and a substation to bring the services closer to the Nyandeni community.
- We are expecting two more yellow plant that were procured in 2023/2024 which are TLB Machine and Dumper Truck. All these machineries are key for operating a compliant landfill site.
- The future projections for ECDC construction is to have one ECDC per village that is operational and registered with the Department of Education.
- The Community Service Department aims at strengthening its waste recycling programme through improved recycling facilities and equipment in partnership with OR Tambo DM and MISA an Agency from Department of Energy and Innovation.
- In order to enhance public participation Ward Committees will develop ward profiles and operational plans for each ward
- To accelerate the implementation of Investment Summit Resolutions and engage more institutions on resource mobilization
- To Fodge partnerships with strategic partners like ECDC on feasibility studies, project packaging and business plan development and Investment Summit Facilitation and Promotion Strategy

AGREEMENTS/ PARTNERSHIPS:

- ECSECC (2022 – 2027)
- Moses Kotane Institute on Maritime Development Program (2019 and ongoing)
- TARDI on improving knowledge management and LED capacity (still in place and ongoing)
- SEDA on capacity building and training to SMME's and Cooperatives (Still in force and ongoing)
- Siyanda Bagkatla Platinum Mine on Nkanga Poultry/ Egg Production (2018 and still in place)
- Ntinga O.R. Tambo Development Agency on Business Plan Development for Animal Feed Plant (2019 and in place)
- NHBRC on training of artisans and local contractors (Still in place and ongoing)
- Furntech on furniture manufacturing training (Still in place)
- Walter Sisulu University (2021 and in place)
- SAPPI (2023 and ongoing)
- The municipality has a Memorandum of Agreement with Department of Sport, Recreation Arts & Culture (DSRC) for Libraries programmes and projects

CONCLUSION:

The Annual Report for 2024/25 financial year provides a detail on various projects being undertaken to facilitate the envisioned accelerated economic growth. In the spirit of the District Development Plan, Nyandeni will continue to focus on collaboration with other spheres of government, the private sector and the community of Nyandeni Local Municipality, without which we cannot meet the challenges that we face.

I remain grateful to Council, the Executive Committee and the Acting Municipal Manager, all of whom continue to guide our staff, resources and operations to make Nyandeni an inclusive, innovative and inspired Municipality.

(Signed by :) ____________________________

Hon. Mayor B.V. Ndamase

COMPONENT B: EXECUTIVE SUMMARY

MUNICIPAL MANAGER'S OVERVIEW

It gives me a great pleasure to present the 2024-2025 financial year annual report for Nyandeni Local Municipality. This report has been compiled as required by the following legislative frameworks: Local Government: Municipal Systems Act No. 32 of 2000; Local Government: Municipal Finance Management Act No. 56 of 2003; Municipal Budget & Reporting Regulations as well as National Treasury Circular No. 63 that outlines annual report guidelines.

The municipality identified the following key priority areas to achieve during 2024-2025 financial year:

a. Conduct Strategic Planning and IDP Review
b. Filling of vacant posts
c. Review of financial and organizational policies
d. Address issues emanating from the Auditor-General's report for 2023/2024 financial year
e. Improving access to basic service delivery
f. Financial Management and Internal Controls
g. Improving reporting, monitoring and evaluation

Indeed, the Municipality, Councillors, Ward Committees, Traditional leaders, Religious community, Community Development Workers, Communities, Designated groups, those in Economic Development sector, Non- Governmental Organizations, Local, Provincial and National sector departments and other key IDP Stakeholders have played a huge role in achieving the identified key priority areas.

SERVICE DELIVERY HIGHLIGHTS

Below are service delivery highlights for 2024/25 per KPA:

Basic service delivery:

The Nyandeni Municipality is mandated to provide access to basic services for its citizens. Basic services such as developing new Infrastructure (Gravel Roads, Surfaced Roads, Bridges, Social Infrastructure and Power Supply) Maintenance of roads, both surfaced and gravel in Urban and rural environments, as well as Maintenance of Storm water drainage system. Indeed, The municipality has a number of completed infrastructure projects and ongoing projects.

In terms of housing, the municipality was granted a status of being an implementing agent and has successfully delivered on 3 projects, which are **Nyandeni 370 units**, **Ngqeleni Rectification 120 units** and **Nyandeni Gxulu 200 units**. The municipality has delivered a total of 189 housing units in various wards during 2024/25 FY.

The municipality faces challenges related to land invasion, which undermine the municipality's efforts to provide sustainable housing and infrastructure. We recognize the need for housing and the challenges that many face. We continue to work with the relevant departments to implement sustainable solutions that balance the need for housing with the need for orderly development and environmental sustainability.

Institutional Development

The municipality provided internship opportunities to 35 unemployed graduates, hosted 21 students for experiential training, funded by various institutions. The municipality is currently partnering with Unemployed Insurance Fund and ECDC in providing training opportunities and graduate programs.

Also, the municipality initiated a bursary program aimed at funding unemployed individuals who wish to further their studies. This initiative commenced in the 2024/25 financial year, with three students from the Nyandeni jurisdiction already benefiting. This is an annual program, and funding is prioritized for learners pursuing qualifications in the following fields:

- Spatial Planning
- Civil Engineering
- Risk Management
- Maritime Studies
- Geographical Information Systems (GIS)
- Urban and Regional Planning
- Horticulture
- Agricultural Sciences
- Tour Guiding and Hospitality Management

Furthermore, the municipality recognized that Internet connectivity is a basic need and is committed to ensuring access within our communities. This will be implemented in partnership with local small business entrepreneurs operating in our region. Currently, there are 65 connected sites in Nyandeni Local Municipality and all sites have internet connection.

Local Economic Development

The municipality continues to create work opportunities as part of Public Works Programme, providing skills development to SMMEs and Cooperatives, supporting Nyandeni farmers for crop production, providing equipment and machinery to emerging entrepreneurs, funding and training Furniture Manufacturing Cooperatives. In 2024/25 the municipality also managed to source and distribute rams for wool grower, funded 3 cooperatives on Bee keeping, sewing and Implemented the Animal Feed Processing Plant.

Nyandeni LM is committed to nurturing Small, Medium, and Micro Enterprises (SMMEs), because they are not just businesses; they are engines of growth, innovation, and community resilience. We will tighten legislative frameworks, strengthen incubation and training, and ensure that municipal procurement policies prioritize local businesses.

Good governance

The municipality has and continues to conduct awareness campaigns against Gender Based Violence (GBV), providing support to children, youth, women, elderly, and people with disabilities, the municipality supports their projects and initiatives. These efforts aim to create a safe and nurturing environment for all, particularly, the most vulnerable members of our society. One notable initiative is our Miss Nyandeni Program, a women empowerment initiative designed to discourage early pregnancies and encourage education among youth girls. This program celebrates the potential and achievements of our young women, while promoting a culture of self-worth, dignity, and ambition.

This annual report gives a detailed information performed by each Key Performance Area in the quest for service delivery and in improving the lives of respective communities. As directed by Section 121(3) of the Municipal Finance Management Act Section, this annual report included the following:

a. The annual financial statements of the municipality.
b. The auditor-general's audit report in terms of section. 126 (3).
c. The annual performance report of the municipality prepared in terms of section. 46 of the municipal systems' act.
d. The auditor-general's audit report in terms of section 45 (b) of the municipal systems act.
e. An assessment by the municipality's accounting officer of any arrears on municipal taxes and service charges.
f. An assessment by the municipality's accounting officer of the municipality's performance against
g. Particulars of any corrective action taken or to be taken in response to the issues raised in the auditors' report.
h. Any explanation that may be necessary to clarify issues in connection with the financial statements.
i. Any information as determined by the municipality.
j. Any recommendation of the municipality's audit committee.
k. Any other information as may be prescribed.

CONCLUSION

I would like to extend my heartfelt gratitude to the various departments that were part of our IDP development, our valued IDP stakeholders, the Council of Nyandeni LM, Municipal Managers and Staff, your contributions, support and collaboration are invaluable to our municipality's progress. As we move forward let's continue to work together, united in pursuit of a better life for all our residents. Let's build on our successes, learn from our challenges, and strive for excellence in all that we do. Together we can achieve more.

Mr. S.V. Poswa
Acting Municipal Manager

MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL REVIEW

Municipal Functions		
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Constitution Schedule 4, Part B functions:		
Air pollution	Yes	No
Building regulations	Yes	No
Child care facilities	Yes	No
Electricity and gas reticulation	No	No
Firefighting services	No	No
Local tourism	Yes	No
Municipal airports	No	No
Municipal planning	Yes	No
Municipal health services	No	No
Municipal public transport	Yes	No
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes	No
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	Yes	No
Stormwater management systems in built-up areas	Yes	No
Trading regulations	Yes	No
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	No	No
Beaches and amusement facilities	Yes	No
Billboards and the display of advertisements in public places	Yes	No
Cemeteries, funeral parlours and crematoria	Yes	No
Cleansing	Yes	No
Control of public nuisances	Yes	No
Control of undertakings that sell liquor to the public	Yes	No
Facilities for the accommodation, care and burial of animals	Yes	No
Fencing and fences	Yes	No
Licensing of dogs	Yes	No
Licensing and control of undertakings that sell food to the public	Yes	No
Local amenities	Yes	No
Local sport facilities	Yes	No
Markets	Yes	No
Municipal abattoirs	No	No
Municipal parks and recreation	Yes	No
Municipal roads	Yes	No
Noise pollution	No	No
Pounds	Yes	No
Public places	Yes	No
Refuse removal, refuse dumps and solid waste disposal	Yes	No
Street trading	Yes	No
Street lighting	Yes	No
Traffic and parking	Yes	No

1.1 POPULATION DYNAMICS

Population dynamics are of paramount importance in addressing the developmental needs in societies, and in analysing the population dynamics, it is essential to look at factors such as urbanisation, migration, gender distribution, age structure and dependency, because these factors presents both important developmental challenges and opportunities that have direct and indirect implications for social, economic, and environmental development. These factors further affect macro-economic factors such as consumption, production, employment, income distribution and poverty.

The factors therefore identified in this analysis should provide an indication regarding the estimated number of people who are dependent on government for transfers, as well as the number of people who are economically active, and they further play an essential role in the efficient allocation of resources at all spheres of government. This analysis is critical for decision-making not only to the public sector, but also in the private sector, as the population size and its characteristics can influence the location of businesses and services to satisfy the needs of the target population.

1.2 POPULATION AND HOUSEHOLD SIZE

According to the data provided on Table 2 (below), the estimated population in the O.R. Tambo DM in 2021 was 1,5 Million, with the population in NLM estimated at 318 751. The findings further indicate that the population in NLM is likely to decline by 2025. Census 2022 findings revealed a decline to 304 856. The tables below present the population and the household distribution in NLM.

Total Population (Number) EC, ORTDM and LMs					
Geography	2001	2006	2011	2016	2021
Eastern Cape	6596721	6565899	6562057	6625322	6647149
O.R. Tambo (DC15)	1324026	1337090	1351268	1436108	1517388
Ngquza Hill (EC153)	263194	266571	270440	289301	308249
Port St Johns (EC154)	151138	151296	152071	160738	170368
Nyandeni (EC155)	277715	280179	283268	300656	318751
Mhlontlo (EC156)	205061	202956	198316	205331	212734
King Sabata Dalindyebo (EC157)	426919	436089	447172	480083	507286

Census 2022 Report: OR Tambo District Municipality

Name	Population size	Rank
OR Tambo DM	1 501 701	
King Sabata Dalindyebo	476 558	1
Ingquza Hill	354 573	2
Nyandeni	304 856	3
Mhlontlo	186 391	4
Port St Johns	179 325	5

In terms of the number of HHs estimated in Nyandeni LM, it is estimated that there are 67 209 HHs in the municipality, with the majority of these residing in the rural wards across the NLM.

Number of HHs in the ORTDM and all Municipalities (1993-2021)				
Geography	1993	2000	2011	2021
O.R. Tambo (DC15)	254684	274196	287802	329760
King Sabata Dalindyebo (EC157	85432	92684	100602	117236
Nyandeni (EC155)	51530	55494	58387	67209
Ngquza Hill (EC153)	47739	51714	54045	62115
Mhlontlo (EC156)	41742	44375	44211	48676
Port St Johns (EC154)	28241	29929	30557	34523

Census 2022 revealed a decrease in Nyandeni Local Municipality from 2021 statistics to a total of 60 281 households in 2022.

Gender and Age Distribution

Investigating the dynamics of a population is vital in attaining the precise viewpoint of those who are likely to be affected by any prospective policy, project, or planned development.

The table below shows that there are more males than females, with the NLM population dominated by males of approximately 47% and females comprise only about 53 % of the population in 2020 (according to Quantec data in the table below). According to this data, it is forecasted that the gender split in the LM will remain largely static, as depicted in the projected population forecasts into 2025.

Table 1: Gender Distribution (2020 and 2025)

Gender	2020	%	2025	%
Male	173,452	53%	181,154	53%
Female	151,05	47%	158,293	47%
Total	324,502	100%	339,447	100%

Source: Quantec Easy Data

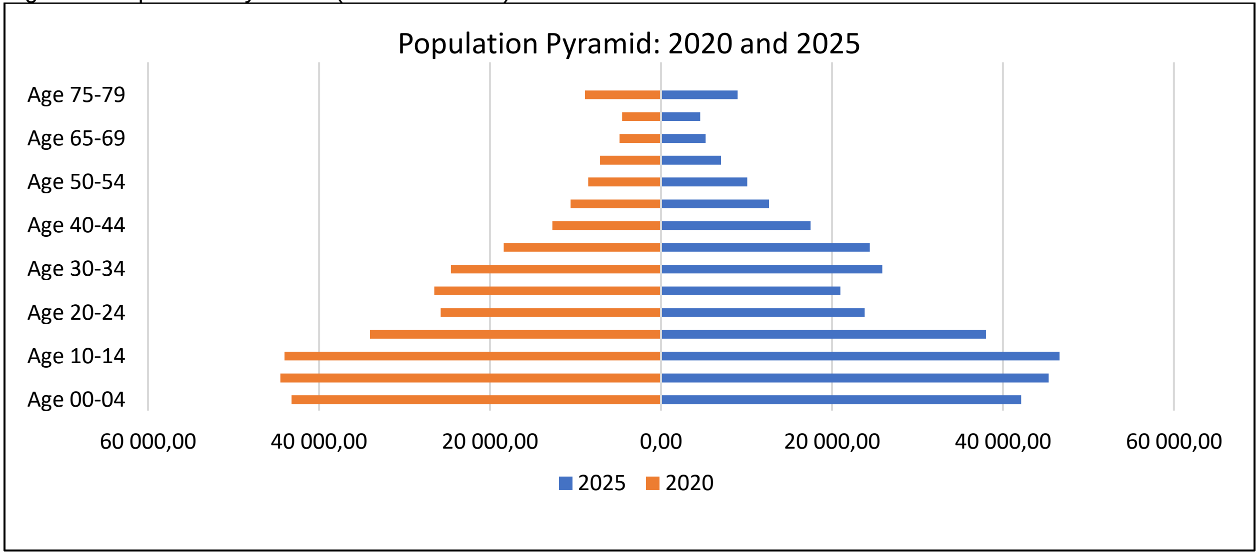
The age pyramid of NLM is a combination of both a "Triangular-Shaped Pyramid" at the bottom of the pyramid and a "Rectangular-Shaped Pyramid" in the middle of the pyramid. In general, a population with more young people, will grow more rapidly than a population with a larger percentage of older people. This is the case for NLM, a local municipality populated largely with very young population.

The figure below shows a triangular-shaped pyramid from the age of zero to the age of 34, a rapid transition from infant to child and from youth to young adult. Thereafter, the age pyramid shifts to a rectangular- shaped from the age of 35 to the age of 70. It changes again to a triangular- shaped at the age of 70 and beyond.

In terms of age distribution across the population in the NLM from the figure below indicates that a large percentage of the population was and is still projected to be dominated by children, with a potential to influence the need for development on education and health services, and the elderly people. This dynamic will further burden government to budget and provide social services and welfare assistance to both age groups, as they fall within the non-working age population.

About 6% falls within the pensioned group (over 56years), whilst 34% are in the working age group (20-64 years). The size of the working age population therefore has important consideration in analysing the size of the potential labour force.

Figure X: Population Pyramids (2020 and 2025)



Source: StatsSA's MYPE 2020 (LM Populations Projections – from Quantec Easy Data)

1.3 SERVICE DELIVERY INTRODUCTION

WATER SERVICES

Major projects under the OR Tambo Project Management Unit for Nyandeni LM

PROJECT	WARDS	GRANT	ALLOCATION	STATUS	EXP	YEAR
KSDPI (Ngqeleni–Libode Corridor)	13,14,21,22,23,24,25,26 &28	RBIG	R2,58 Bln	Most bulk water services infrastructure completed	R1,8m	2025
Rosedale Extension to Libode Water Supply	8, 15, 18	MIG	R250m	Most of the Reticulation network and service reservoirs are complete, one Contract for 3 reservoirs under construction	R139,9m	2024
Libode Secondary Bulk Water Supply	7,8,9,16	MIG	R104m	Most Secondary infrastructure constructed, one pipeline contract under construction	R67m	2024
NtsonyeniNgqongweniRWSS –Phase 2	Nyandeni: 2; 6; 27; 5; 4; 3 & 18 PSJ: 1; 2; 3; 5; 7; 8; 9 & 16	MIG	R900m	Dam component terminated and abstraction is under construction	R211,9m	2024
DumasiRegionalWater Supply	Ward 13; 14; 21; 24; 28; 23; 22 & 26	MIG	R366m	Four Contracts under implementation, two closed tender with scope inclusive of secondary reservoirs and pipeline	R54,6m	2025
NgqeleniRWSS		MIG	R104,9m	Most bulk water services infrastructure completed	R89,5m	2025

ORTDM- MIG funded projects for the construction of VIP Sanitation in the Nyandeni LM

Wards	Project	Project Amount	Project Status	Completion Date
Ward-1 Ward-5	Sanitation: VIP Sanitation : VIP	R1 500 000 R3000 000	Under Construction	October 2023
Ward-10	Sanitation : VIP	R10 000 000	Under Construction	March 2024
Ward-12	Sanitation : VIP	R5 000 000	Under Construction	March 2024
Ward-27	Sanitation : VIP	R2 000 000	Under Construction	March 2024
Ward-30	Sanitation : VIP	R30 000 000	Under Construction	March 2024

OR Tambo- Nyandeni Planned Projects

Project	Wards	Grant	Allocation	Status	Exp	Year
Ngqeleni Sewers		MIG		Feasibility study Phase	-	2027
Ward 25RWSS	25	WSIG	R4m	Project is at a detailed design stage	-	2026

WASTE COLLECTION

Waste management can be defined as an effective scheme that are required to manage waste from the point of waste generation, collection via recycling to disposal in compliance with environmental legislation.

The poor management of waste has a negative impact on environment, animal, human health within communities. The municipality has divided waste management into two folds, i.e waste management strategy & compliance and waste management operations & cleansing. The municipality is obliged to comply with the requirements of the National

Environmental Management Waste Management Act & Regulations, National Waste Management Strategy, and National Waste Management Norms & Standards. The municipality is compliant to requirements of integrated waste management planning as encapsulated in section 11(4) of the Waste Management Act. IWMP reflects the situational analysis of the municipality, gap analysis, objectives and prospective projects, and finally the implementation plan to be integrated to municipal IDP and be reported annually; the plan is subject to review in every 5 years.

The municipality endorsed he Integrated waste Management Plan (IWMP) 1st version 2012, 2nd version 2021-2025 and the 3rd version will cover the years 2026-2030.

Waste Management Operations and Cleansing

Refers to processes and/or activities involved in daily operations of waste management from litter picking, storage, collection, transportation, and disposal.

Litter picking

- Litter picking is done daily in Ngqeleni and Libode towns.
- In Libode town, litter picking is done by 16 (Sixteen) general assistants.
- In Ngqeleni town, litter picking is done by 15 (Fifteen) general assistants.
- Seasonally, the department hires Expanded Public Work Program (EPWP) to assist in the litter picking.
- Occasionally the department receives personnel support from external stakeholders ee.g. District Municipality, Department Forest, Fisheries and Environment to assist in cleansing.

Storage

The municipality stores the waste in the following containers:

- Refuse Plastic Bags (40-microns black and clear plastics) are distributed to households' ratepayers, all businesses around towns, Canzibe Hospital, St Barnabas Hospital, Mount Nicolas, Libode Home Affairs, Ngqeleni Village School.
- The municipality is purchasing 400 000 plastic bags annually (280 000 black and 120 000 clear bags for hospitals)
- Street Litter Bins (205 liter steel bins and 80 liter cage bins), 20 in Libode and 20 in Ngqeleni Town.
- Wheelie Bins (250 liter) distributed to rate payer's households to store waste.
- Steel Skip Bins (14 x 6m³) allocated in peri-urban areas and towns: Ntlaza (1), Thabo Mbeki (2), Libode Town (2), Misty Mount (1), Corana (3), Ngqeleni Town (1), Ngqeleni Transfer Station (1), Ziphunzana (2), Canzibe (1)

AIR QUALITY MANAGEMENT

In terms of Section 155(6)(a) and (7) of the Constitution, air pollution is regarded as a local government matter and therefore it must be managed by municipalities. Air quality management in South Africa has undergone drastic changes since the implementation of the National Environmental: Air Quality Act (Act 39 of 2004). The new Act shifts the emphasis from point-source control to proactively protecting the receiving environment. In keeping with the new approach, it is a legal requirement that Municipalities must compile and implement air quality management plans (AQMPs) as part of their Integrated Development Plans (IDPs.

Status quo

Lack of air quality management infrastructure and a shortage of experienced, qualified staff to develop, implement and maintain air quality management plans is still the main challenge across the South Africa; Nyandeni Local Municipality is not an exception to those challenges.

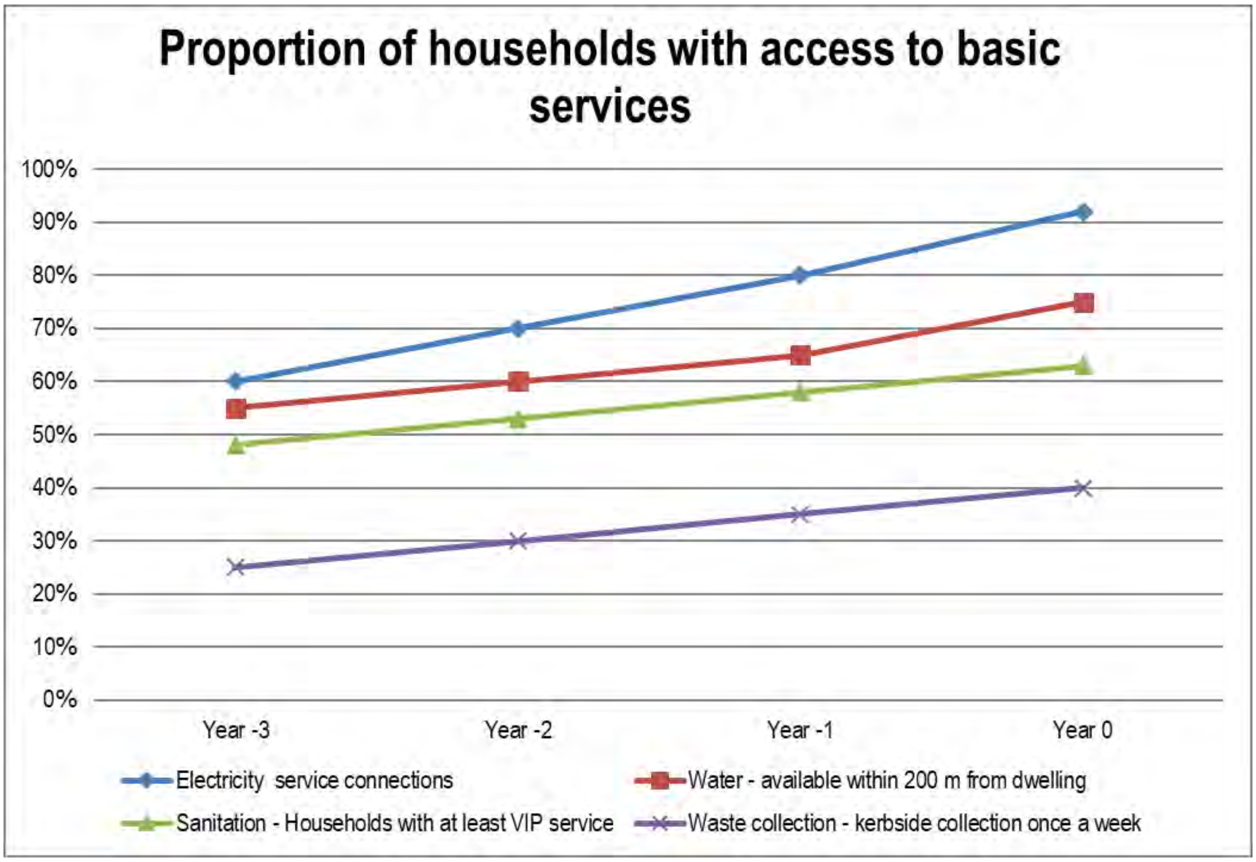
There are few point sources of air quality pollution at Nyandeni as the area is not industrious at all. Main economic activities are administration and agriculture at a non-commercial level.

The point sources of pollution are quarry mines, at very small scale and brick making individuals along Corana River.

Non point sources of air pollution are veld fires during the winter and autumn seasons; Dusty streets to far rural areas are contributing a lot to dust pollution.

T1.3. 1

Proportion of Households with minimum level of Basic services				
	Year -3	Year -2	Year -1	Year 0
Electricity service connections	60%	70%	80%	92%
Water - available within 200 m from dwelling	55%	60%	65%	75%
Sanitation - Households with at least VIP service	48%	53%	58%	63%
Waste collection - kerbside collection once a week	25%	30%	35%	40%



T1.3.2

1.4 FINANCIAL OVERVIEW

Financial Overview: Year 2024/2025			R' 000
Details	**Original budget**	**Adjustment Budget**	**Actual**
Income:			
Grants	517 964	578 532	511 133
Taxes, Levies and tariffs	21 467	21 469	17 979
Other	55 257	74 120	81 322
Sub Total	**594 688**	**674 121**	**610 434**
Less: Expenditure	527 667	540 381	382 051
Net Total*	67 021	133 740	228 383
** Note: surplus/(defecit)*			*T 1.4.2*

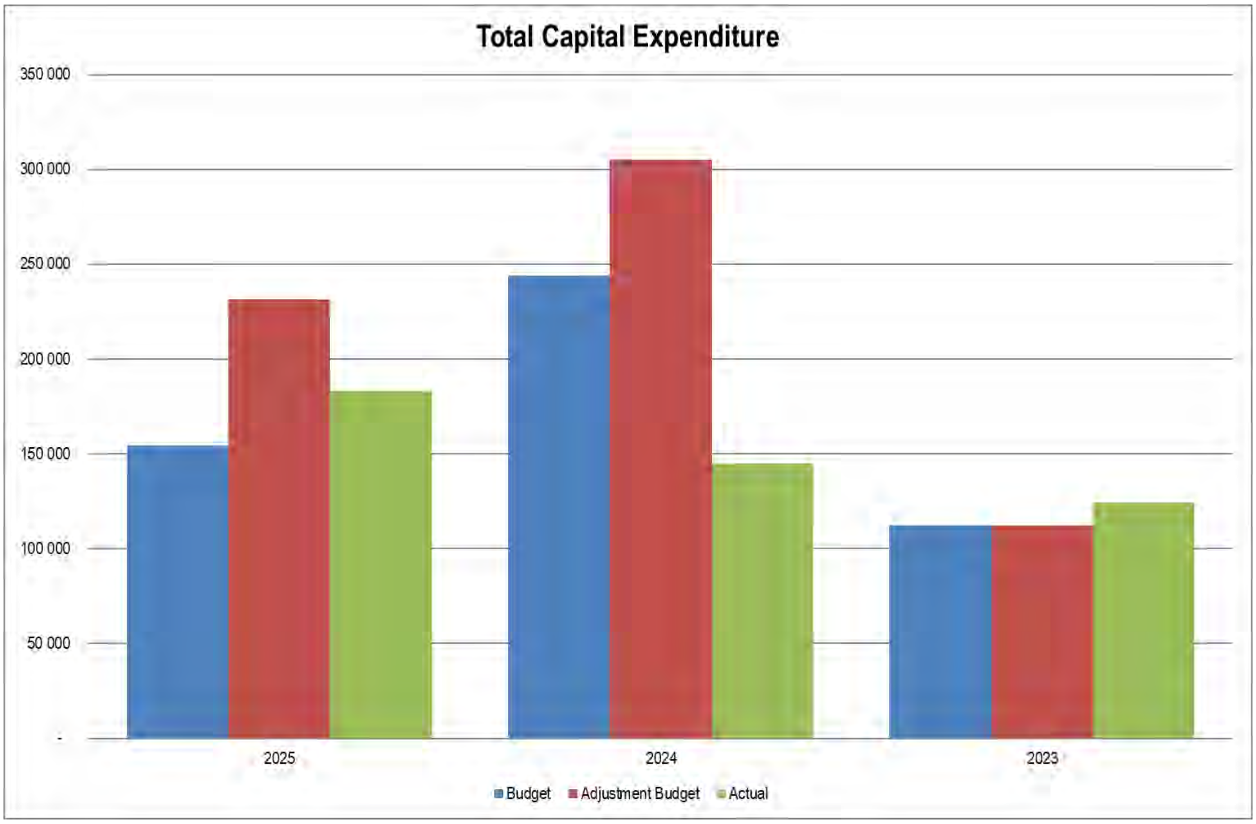
Operating Ratios	
Detail	**%**
Employee Cost	48%
Repairs & Maintenance	2%
Finance Charges & Impairment	0%
	T 1.4.3

Employee related costs	The threshold for the salaries is 40%, then there the municipality funds its salaries from its internal generated revenue.
Repairs and Maintenance	The percentage for repairs and maintenance is 8%. Due to limited resources the municipality is grant dependant and in a rural area we do not have enough source of income. The only resources we have is refuse, rates and taxes and grants.
Finance Charges charge and impairment	Finance charges should be 0%. It is because we pay our creditors on time

1.4.4

Total Capital Expenditure: Year -2023 to Year 2025			R'000
Detail	**2025**	**2024**	**2023**
Budget	154 446	243 960	112 178
Adjustment Budget	231 656	305 035	112 178
Actual	183 124	144 982	124 088
			T 1.4.4

1.4.5



1.5 ORGANIZATIONAL DEVELOPMENT OVERVIEW

The organogram (staff establishment) has been reviewed and aligned to the Integrated Development Plan approved by Council 30 June 2024 together with organizational policies. Training for staff and Councilors is ongoing. The Municipality has 134 existing policies which are reviewed annually in a Council Policy workshop before adoption by Council. In compliance with financial competency regulations, all section 56 managers, municipal manager, budget and treasury staff have either completed of undergoing training in the Municipal Finance Management Programme. Performance Management Policy is in place and progressively being implemented at least up to the management level.

The process of job evaluation (JE) is a National project mandated by the SALGA National TASK JE Policy of 2012.

In 2012 the National Executive Committee (NEC) adopted a National TASK JE Policy that all municipalities in South Africa must implement the process of Job Evaluation using the TASK grading system.

The OR Tambo District Municipality in compliance to the National TASK JE policy facilitated a first meeting with the Local Municipalities (LMs) in the region and a first meeting was on 10 April 2014.

The municipality participate in the District Job evaluation as a member ,where Jobs are evaluated,quality checked and prepared for submission to the Provincial Audit Committee .

The process of Job evaluation is still on put on hold and the National SALGA Office has taken to them the finalization of the catalogue and determination of the way-forward for the district role function and suggested a selection of National Steering Committee .

The Municipality has a 3 year Employment equity plan expiring 31 August 2027 as required by Section 20 of the Employment equity Act No 55 of 1998 ,submission of electronic report to Department of Labour annually is conducted .In terms of representation the municipality is lacking in the number of people living with a disability which is an area that we commit address.

1.6 AUDITOR GENERAL 2023/24

The municipality received qualified audit opinion.

1.7 ANNUAL REPORT PROCESS

STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Section
	The accounting officer of a municipality must prepare the annual financial statements of the municipality and, within two months after the end of the financial year to which those statements relate, submit the statements to the Auditor-General for auditing.	Section 126(1)(a) of the MFMA
	The accounting officer of a municipality must in the case of a municipality referred to in section 122(2), prepare consolidated annual financial statements in terms of that section and, within three months after the end of the financial year to which those statements relate, submit the statements to the Auditor-General for auditing.	Section 126(1)(b) of the MFMA
	The accounting officer of a municipal entity must prepare the annual financial statements of the entity and, within two months after the end of the financial year to which those statements relate, submit the statements to— a) the parent municipality of the entity; and b) the Auditor-General, for auditing.	Section 126(2) of the MFMA
	The mayor of a municipality must, within seven months after the end of a financial year, table in the municipal council the annual report of the municipality and of any municipal entity under the municipality's sole or shared control.	Section 127(2) of the MFMA
	The council of a municipality must consider the annual report of the municipality and of any municipal entity under the municipality's sole or shared control, and by no later than two months from the date on which the annual report was tabled in the council in terms of section 127, adopt an oversight report containing the council's comments on the annual report, which must include a statement whether the council - a) has approved the annual report with or without reservations; b) has rejected the annual report; or c) has referred the annual report back for revision of those components that can be revised.	Section 129(1) of the MFMA
	The Auditor-General must submit to Parliament and the provincial legislatures— by no later than 31 October of each year, the names of any municipalities or municipal entities which have failed to submit their financial statements to the Auditor-General in terms of section 126; and b) at quarterly intervals thereafter, the names of any municipalities or municipal entities whose financial statements are still outstanding at the end of each interval.	Section 133(2) of the MFMA

*The Annual Report timelines have been amendment through a Ministerial Gazette No. 43582 dated 05 August 2020.

CHAPTER 2 GOVERNANCE

CHAPTER 2: GOVERNANCE

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNMANCE

The Municipality is politically stable, that all oversight committees of Council are fully functional. The administrative arm is structured in a manner that ensures achievement of objectives as set out in the Integrated Development Plan.

2.1 POLITICAL GOVERNANCE

INTRODUCTION:

Nyandeni Local Council is constituted in terms of section 12 read with section 18 of the Local Government: Municipal Structures Act No. 117 of 1998 and consists of 63 Councillors. 32 are Ward Councillors and 31 are Proportional Representation Councillors. Of the 63 Councillors, 26 are females. 2 Traditional Leaders participating in council. The Municipality is categorized as an executive committee type of a municipality.

GOVERNANCE STRUCTURES:

Council	Pass policies, budget and tariffs
Executive Committee	To identify the needs of the community Review and evaluate those needs in order of priority Recommend to the municipal council strategies, programmes and services to address priority needs Recommend or determine best methods, including partnership and other approaches to deliver those strategies, programmes and services
Standing Committees	Defined in terms of section. 80 of the Structures Act as Committees to assist Executive Committee or Executive Mayor

In the year under review the following structures were established in terms of section 80 and 79 of the Local Government: Municipal Structures Act.

The Executive Committee from 01 July 2024 until 30 June 2025

Structure	Delegated Function	Responsible Executive Committee Member Responsible
Office of the Mayor	Overall responsibilities assigned to the Mayor	Cllr B.V. Ndamase
Member	Provide support in the Office of the Mayor	Cllr S. Ntinta
Corporate Services Standing Committee	Human Resource Development Administration Employee Wellness Maintenance of municipal buildings ICT Governance	Cllr. S. Mbiyozo
Budget and Treasury Standing Committee	Income and Expenditure, Supply Chain Management, Assets and Fleet Management Financial viability and Management	Cllr. N. Jim
Human Settlement, Spatial development and Disaster management	Spatial Planning Land Use Management Human Settlement Fire Fighting Natural Disasters Provision of Responsive Material	Cllr. N. Typopo
Infrastructure development Services	Construction and maintenance of access roads. Provision of households Electricity infrastructure	Cllr. Z. Mevana
Local economy and Rural development	Tourism, SMME and Cooperative Agriculture and forestry	Cllr. P. Matinise
Special programmes , Sports, Arts and Culture	Special Programmes Sports and Recreation Adult programmes Youth programmes Children's programmes Women programmes Sports Arts and Culture	Cllr Z. Nondlevu Resigned
Community Services, Waste & Traditional Affairs	Waste management Social programmes (SASSA, DOSD, DOH, any government Department charged with basic services delivery) HIV/AIDS Free Basic Services Public Amenities (libraries, cemeteries, pounds) Early childhood Development	Cllr T. Matika

Structure	Delegated Function	Responsible Executive Committee Member Responsible
Municipal Planning, Research & IGR	Development of Research Projects Research on economic, social and political issues Institutional Performance management Municipal Wide Planning Intergovernmental Relations Community involvement	Cllr A. Vutela

Structure	Function
Municipal Public Accounts Committee	Appointed in terms of sections 33 and 79 of the Municipal Structures Act: section.79 (1) A Council may establish one or more committees necessary for the effective and efficient performance of any of its functions or the exercise of any of its powers. To consider and evaluate the content of the annual report and to make recommendations to Council when adopting an oversight report To compile and table the Oversight Report to Council in terms of section 129 of the MFMA To examine the financial statements and audit report of the municipality To promote good governance, transparency and accountability on the use of municipal resources To perform any other functions assigned to it through a resolution of council within its area of responsibility

Structure	Function
Public Participation and Petitions Committee	Public participation and petitions Complaints (local and Presidential Hotline)
Ethics and Members Interest Committee	Councilor Welfare
Women Caucus	Lobby and advocates for women interest,

POLITICAL LEADERSHIP 01 JULY 2024 – 30 JUNE 2025

Name and Tittle	Photo	Function
Name: Cllr B.V. Ndamase Mayor		Provides general political guidance over the fiscal and financial affairs of the municipality
Cllr F. Gaxeni Acting Council Speaker from 1 July 2023 Council Speaker from		Chairs Council
Cllr N Yehana Council Whip		Ensure that relationship between political parties is constructive. Coordinates the municipality's Chief Whips Forum and Chair its meetings Chairperson of Caucus Political Management – Troika Maintains discipline among councillors.

THE EXECUTIVE COMMITTEE

Cllr: S Ntinta
Portfolio head: EXCO Member in the Office of the Mayor

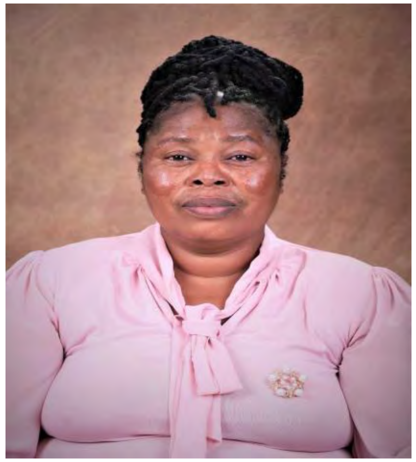
Name: Cllr T Matika
Portfolio Head; COMMUNITY Services

Name: Cllr Z Nondlevu
Portfolio Head SPU
Resigned

Cllr. Z Mevana
Portfolio Head: Infrastructure

Cllr. N JIM
Portfolio Head: Budget & Treasury

Cllr P Matinise
Portfolio Head: LED



Cllr N Tyopo
Portfoli Head: Spatial Planning

Cllr S Mbhiyozo
Portfolio Head Corporate Services

Cllr A Vutela
Porfolio Head: Municipal Planning, IGR and Research

POLITICAL DECISIONS

POLITICAL DECISION-TAKING

The Municipality has the Legislative decision body (Council) of the institution which is chaired by the Speaker with Executive committee members from the council chaired by the Mayor, as per the local government regulations, the Nyandeni Local Municipality has been for participation of traditional leaders within the council and has four (4) Committees which are Executive Committee, MPAC, Audit Committee, Public participation and Petitions Committee, Ethics and Members Committee and Women's caucus. There also 8 Standing Committees (Infrastructure, BTO, Community Services, SPU, Corporate Services, Local Economic Development, Human Settlements, Planning, IGR & Research) reporting to the Executive committee.

INTRODUCTION TO POLITICAL GOVERNANCE

The Nyandeni Local Municipality's decisions are taken by the politicians in the council. The Council 100% of all council resolutions are implemented and reported on quarterly basis through departmental Standing Committees and MPAC Oversight meetings. In addition, Management Committee sits on weekly basis for feedback purposes.

Political Parties and traditional leaders represented in Council

Party	Total Seats	Ward Seats	PR Seats
African National Congress	51	32	18
ATM	5		5
EFF	4	-	4
UDM	2	-	2
DA	1	-	1
CI	1		1
Traditional leaders	2	-	-
Total	**66**	**32**	**31**

MUNICIPAL OVERSIGHT

MUNICIPAL PUBLIC ACCOUNTS COMMITTEE COMPOSITION (MPAC)

COMPOSITION OF MPAC

The MPAC (Oversight Committee) is a committee of Council established in terms of section 79 of the Municipal Structures Act, the committee comprise solely of councillors appointed through a council resolution.

MFMA Circular No. 63 states that the Oversight Committee should be made up of only non-executive councillors. It further provides that the municipal officials cannot serve as members of an oversight committee.
The composition of membership is constituted by the following representatives:

MEMBER	POLITICAL PARTY	PERIOD
Councillor F Gaxeni (Chairperson)	African National Congress	21 November 2021- 30 October 2023
Councillor LM Mketo (Chairperson)	African National Congress	01 November 2023-to date
Councillor N Vanda (Whip)	African National Congress	21 November 2021
Councillor K Tatani (Member)	United Democratic Movement	21 November 2021
Councillor S Mavume (Member)	Democratic Alliance	21 November 2021
Councillor N Nonkonyana (Member)	African National Congress	Resigned on 09 November 2023
Councillor N Diko (Member)	African National Congress	21 November 2021
Councillor VB Zondani (Member)	African National Congress	21 November 2021
Councillor T Majikija (Member)	African National Congress	21 November 2021
Councillor P Madwantsi (Member)	African National Congress	Appointed on the 29 February 2024
Councillor J Mabungela (Member)	African Transformation Movement	21 November 2021
Councillor A Mjulwa (Member)	African National Congress	Resigned on 09 November 2023
Nkosi N Malahle(Member)	Traditional Leader	21 November 2021
Councillor M Langa (Member)	African National Congress	15 April 2024
Councillor P Nodaza (Member)	African National Congress	15 April 2024
Councillor N Jiba (Member)	African National Congress	15 April 2024
Nkosi H.N. Ndamase (Member)	Traditional Leader	15 April 2024

Cllr F. Gaxeni
Chairperson
(ANC)
until 30 October

Cllr LM Mketo
Chairperson (ANC)
From 1 November
2024

Cllr N. Vanda
Whip (ANC)

Cllr J Mabungela
(ATM)

Cllr N Diko
(ANC)

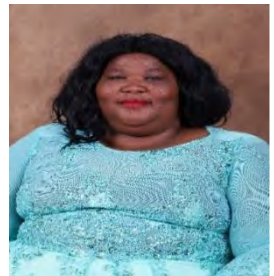
Cllr K. Tatani
(UDM)

Cllr T Majikija
(ANC)

Cllr B V Zondani
(ANC)

Cllr S Mavume
(DA)

Cllr A Mjulwa
(ANC)
Until 09 November



Cllr N Nonkonyana
(ANC)
Until 9 November

Cllr P. Madwantsi
(ANC)
From 29 February

Cllr M. Langa
(ANC)
From 15 April 2024

Cllr P. Nodaza
(ANC)
From 15 April 2024

Cllr N. Jiba
(ANC)
From 15 April 2024

Nkosi N. Malahle
(Traditional Leader)

Nkosi H N
Ndamase
(Traditional
Leader)
From 15 April 2024

The membership is constituted by the following representatives:

Number of representatives per political party:

- African National Congress (ANC)- 9 members
- United Democratic Movement (UDM)– 1 member
- African Transformation Movement (ATM) - 1
- Democratic Alliance (DA) – 1 member

Role of Municipal Public Accounts Committee

- The functions of MPAC as per Guideline for establishment of MPAC by National Treasury are as follows:
- To promote good governance, transparency, accountability and value for money on the use of municipal resources.
- To evaluate the content of the annual report and makes recommendations to Council when adopting an oversight report on the annual report. (MFMA 127 & 129 (1).
- To examine the financial statements and audit reports of the municipality and in doing so, the committee must consider improvements from previous statements and reports and must evaluate the extent to which the Audit Committee's and the Auditor General's recommendations have been implemented.
- To perform any other functions assigned to it through a resolution of council within its area of responsibility.

ATTENDANCE REGISTER 2024/2025 FY

Name of Councillor	04/07/24	04-07/08/24	06/09 /24	08-13/09 24	16-18/09/24	19/09/24	02/10/24	31/10/24	10-14/02/25	12/03/25	13/03/25	17-20/03/25	07/05/25	12-16/05/25	27/05/25
1.L.M Mketo	✗	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑
2. N. Vanda	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑
3. V. B Zondani	☑	☑	✗	☑	☑	☑	✗	☑	☑	☑	☑	☑	☑	☑	☑
4. J. Mabungela	✗	☑	☑	☑	☑	☑	✗	☑	☑	☑	☑	☑	✗	☑	✗
5.N. Diko	☑	☑	☑	☑	☑	☑	✗	☑	☑	☑	☑	☑	☑	☑	☑
6. T. Majikija	☑	☑	☑	☑	☑	☑	✗	☑	☑	☑	☑	☑	☑	☑	✗
7. K. Tatani	☑	☑													
8. S. Mavume	☑	☑	☑	☑	☑	☑	✗	☑	☑	✗	✗	☑	☑	☑	☑
9.P. Madwantsi	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	☑	✗
10.M. Langa	☑	☑	☑	☑	☑	☑	☑	✗	✗	✗	☑	✗	✗	✗	✗
11.N.Jiba	☑	☑	☑	☑	☑	☑	✗	☑	☑	☑	☑	☑	☑	☑	✗
12.P. Nodaza	☑	☑	☑	☑	☑	☑	✗	☑	☑	☑	☑	☑	✗	☑	☑
13. M. Mkrokrelwa							☑	✗	☑	✗	✗	☑	☑	☑	☑
14. H.N Ndamase	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗
15.N. Malahle	✗	☑	✗	☑	☑	☑	✗	✗	☑	✗	✗	✗	✗	☑	✗

✗ Absent
☑ Present

Signed by: ______________________________Date

MPAC Chairperson

DATE OF THE MEETING	VENUE
1. 04 July 2024	Boardroom 2
2. 04-07 August 2024	Savoy
3. 06 September 2024	Council Chamber
4. 08-13 September 2024	Savoy Conference
5. 16-18 September 2024	Savoy Conference
6. 19 September 2024	Savoy Conference
7. O2 October 2025	Nyandeni Projects
8. 31 October 2024	Council Cham
9. 10-14 March 2025	Savoy Conference
10. 12 March 2025	Virtual
11. 13 March 2025	Council chamber
12. 17-20 March 2025	Savoy Conference
13. 07 May 2025	Savoy Conference
14. 12-16 May 2025	Savoy Conference
15. 27 May 2025	Virtual

2.2 ADMINISTRATIVE GOVERNANCE

The administration is headed by the Municipal Manager who is assisted by the heads of departments constituted as follows:

Directorate: Acting Municipal Manager: Mr S. Mvunelo
- from 01/05/ 2024 to 30/08/2024
Municipal Manager: Mr S. Mvunelo
- from 01/09/2024 to 30/11/2024
Acting Municipal Manager: Mr. S.V. Poswa
- from 01/12/2024 to 30/06/2025

Directorate: Senior Manager Operations**:** Mr. S.V. Poswa
Acting Senior Manager Operations: Ms. N. Kolwane
- from 01/12/202 to 30/06/2025

Directorate: Senior Manager Community Services: Mr J.J. Sikhuni

Directorate Budget and Treasury Office Mr. L. Manjingolo
-from 03/06/2024

Directorate: Acting Senior Manager Infrastructure Dev.: Mr J. Yengane
- from 01/06/2024 to 30 /09/2024
Acting Senior Manager Infrastructure Dev. : Mr. T. Matikita
- from 01/10/2024 to 30/10/2024
Senior Manager Infrastructure Development: Mr. S. Nkcithiso
- from 01/11/2024

Directorate: Corporate Services Department Mr. S. Mvunelo
Acting Senior Manager Corporate Services: Ms T. Tshisa-Ndamase
- from 01/05/ 2024 to 30/05/2025
Senior Manager Corporate Services: Ms T. Tshisa-Ndamase
-from 01/06/2025

Directorate: Senior Manager Planning and Development Department **Mr. G.N Cekwana**

Department: Office of the Municipal Manager Functions of the Department:

- Municipal Planning and policy development
- Internal auditing
- Legal Services
- Fraud prevention and risk management
- Monitoring and Evaluation
- Public participation
- Governance and Council Support
- Special Programmes
- Corporate communication
- Intergovernmental Relations

Title: Acting Municipal Manager
From 01 May 2024 to 30 August 2024
Municipal Manager
From 01 Sep to 30 November
Name: Mr S Mvunelo

Title: Acting Municipal Manager
From 01 December to 30 June 2025
Name: Mr. SV. Poswa

Title: Senior Manager Operations
Name: Mr. S.V. Poswa

Title: Manager M & E
Name: Mr. M Bambeni

Title: Manager Internal Audit
Name: Ms. L Magayana

Title: Manager Legal Services
Name: G Nomqonde

Title: Council Secretary
Name: Mr. L Ndamase

Title: Manager IDP
Name: Ms A. Soganga

Title: Manager Communications
Name: Ms. N Kolwane
Acting Senior Manager Operations From 01 Dec– 30 June 2025
(Resigned)

DEPARTMENT: BUDGET AND TREASURY OFFICE

Functions of the Department

- Budget Management and Reporting
- Revenue and Expenditure Management
- Supply Chain Management
- Asset Management

Title: Chief Financial Officer
Name: Mr. L. Manjingolo
From: 03 June 2024

Title: Manager Budget & Reporting
Name: Ms N Tukela-Langa

DEPARTMENT: PLANING AND DEVELOPMENT

Functions of the Department

- LED and Tourism SMME
- Cooperatives
- Agriculture and forestry
- Spatial Planning
- Land Use Management
- Human Settlement

Title: Senior Manager Planning & Development
Name: Mr. N.G Cekwana

Title: Manager Spatial Planning
Name: Ms. A Zituta

Title: Manager LED
Name: Ms .A. Maqekeza

Title: Manager Human Settlement
Name: Ms. F Mgwedane

DEPARTMENT: COMMUNITY SERVICES

Departmental functions: Community Services

The Community Services Department is responsible for delivering a range of essential services aimed at enhancing the well-being, safety, and quality of life for all residents. The key functions include:

- **Waste Management**
  Oversight and implementation of efficient waste collection, disposal, and recycling services to ensure a clean and healthy environment.
- **Social Programmes**
  Provision of Free Basic Services and Community Health Care initiatives to support vulnerable and indigent members of the community.
- **Community Amenities**
  Management and maintenance of public facilities including the municipal pound, Eco Park, sports fields, transport hubs, and cemeteries.
- **Early Childhood Development Centres**
  Facilitation and support of early learning and development programmes aimed at preparing young children for formal education.
- **Library and Information Services**
  Operation of public libraries and the provision of access to information resources that support education, literacy, and lifelong learning.
- **Public Safety**
  Delivery of law enforcement, municipal security services, and traffic management to promote public safety and compliance with local regulations.
- **Drivers' License Testing Centre**
  Administration of services related to the testing and issuance of driver's licenses in accordance with national regulations.
- **Crime Prevention**
  Implementation of crime prevention initiatives in collaboration with the South African Police Service (SAPS) to enhance community safety and security.

Title: Manager
Community Services
Name: Mr L. Mashiyi

Title: Senior Manager
Community Services
Name: Rev J Sikhuni

Title: Chief Law Enforcement
Name: Mr. S. Maqekeza

DEPARTMENT: INFRASTRUCTURE

Functions of the Department

- Road construction
- Road maintenance
- Electrification Programme - INEP
- Coordination of Expanded Public Works Program

Name: Mr J. Yengane
Tittle: PMU Manager

Name: Mr. S. Nkcithiso
Tittle: Senior Manager Infrastructure

Name: Mr. T Matikita
Tittle: Manager Maintenance

DEPARTMENT: CORPORATE SERVICES

- Human Resource Development Administration
- Health and Wellness
- Maintenance of municipal buildings
- Information Communication and Technology
- Records Management

Title: Senior Manager Corporate Services (Resigned)
Name: Mr. S Mvunelo

Title: Manager ICT & Administration
Name: Ms. B.B Nodada

Title: Senior Manager Corporate Services
Name: Ms. T Tshisa-Ndamase

COMPONENT B: INTERGOVERNMENTAL RELATIONS

2.3 INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

Legislative Framework

Section 26 (1) of the Intergovernmental Relations Framework Act (Act No.13 of 2005) provides that the Role of Intergovernmental forums is to serve as a consultative forum for the district municipality and the local municipalities in the district to discuss and consult each other on matters of mutual interest, including-
(a) draft national and provincial policy and legislation relating to matters affecting local government interests in the district.
(b) the implementation of national and provincial policy and legislation with respect to such matters in the district.
(c) matters arising in the Premier's intergovernmental forum affecting the district.
(d) mutual support in terms of section 88 of the Local Government: Municipal Structures Act, 1998 (Act No. 117 of 1998).
(e) the provision of services in the district.
(f) coherent planning and development in the district.
(g) the co-ordination and alignment of the strategic and performance plans and priorities, objectives and strategies of the municipalities in the district; and
(h) any other matters of strategic importance which affect the interests of the municipalities in the district.

In accordance with the aforementioned section, Nyandeni municipality has a functional Intergovernmental Relations Forum which serves as platform to coordinate government work to deliver IDP Priorities while mobilizing resources for Socio-economic development. The municipality has adopted IGR Terms of Reference which established 2 IGR Clusters, namely.

1. Social Transformation Cluster
2. Economic and Infrastructure Cluster

Sector	IGR Structures
Good Governance	The Municipality has a functional Intergovernmental Relations. Nyandeni Municipality is participating in the following IGR Structures District Mayors Forum District Municipal Managers Forum District IGR Forum
Communications	(DCF) District Communicators Local Government Communicators Forum (LGCF) SALGA National Communicators Forum (SNCF)
Corporate Services	Job evaluation
Infrastructure	Rural Roads Asset Management System
Development Planning	District Planning Forum District Municipal Planning Tribunal Eastern Seaboard Regional Development Work streams (National Government Program) District Development Model

Nyandeni Local Municipality convene 2 IGR Forum Meetings in each Financial Year

For 2024-2025 Financial Year IGR Forum Meetings were convened on the following dates:

- 23 October 2024
- 18 June 2025

NATIONAL INTERGOVERNMENTAL STRUCTURES

None

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

Eastern Sea- Board Development

RELATIONSHIPS WITH MUNICIPAL ENTITITIES

District planner's Forum (Nyandeni, Ingquza Hill, Port St. Johns LM, Kumkani Mhlontlo LM and King Sabata Dalindyebo LM)

DISTRICT INTERGOVERNMENTAL STRUCTURES

- District IGR Meetings
- District Development Model Workstreams
- District IDP Representative Forum

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

All wards have functional ward committees chaired by Ward Councilors. Ward Committees seat once in a month to discuss ward-based service delivery issues. Ward Community Meetings are convened quarterly. In the year under review these committees have played a pivotal role in IDP process including identification of projects. Ward Councilors' Forum has been established as a platform to share information, to monitor and receive progress reports from wards. The Communications Strategy, Public Participation Policy play a major role in supporting the work done through Social media platforms.

COMMUNICATION, PARTICIPATION AND FORUMS

1. Ward Committees
2. Community& Village meetings
3. IDP & Budget Outreach program
4. IDP Representative Forums
5. Economic and Infrastructure Cluster
6. Social Cluster
7. District Health Forum
8. Local Aids Council
9. Municipal Costal Committee
10. Environmental Quality Management Forum
11. Early Childhood Development Forum
12. Community Safety Forum
13. Transport Forum
14. Justice Forum
15. District Disaster Management Forum
16. Library Committee
17. Housing Consumer Education
18. Mayoral Imbizos
19. Rate payers Meetings
20. Special Programs Forums
    a. Sports Council
    b. Elderly Forum
    c. Disabled Forum
    d. South African Youth Council
21. Facebook, Instagram, X and Tik Talk
22. Website
23. Let's Talk App
24. Open Council
25. Ward FBS Steering Committees

Ward Committee's establishment and functionality

Indicator name	Indicate achievement	Achievement percentage during the year
% of ward committees established	The municipality has 32 wards with 320 Ward Committee Members and an Administrator for each ward, functional and participates actively in the Integrated Development Planning Processes.	100%
% of ward committees that are functional	Each ward committee sits monthly according to schedule and meetings are convened monthly chaired by the Ward Cllr	100%
Existence of an effective system to monitor CDWs	28 CDW's has been appointed in various wards with the exception of the following wards, Ward, 8, 14, 22, 26, and 29	84%
Back to Basics	The municipality has adopted and implementing Civic/Voter Education Program at ward/Village level. The purpose of the civic/voter education program is to educate and create awareness on government functionality to promote voter turn out	51%

MEETINGS OF WARD COMMITTEE MEETINGS CONVENED

Ward	July 2024	August 2024	September 2024	October 2024	November 2024	December 2024	January 2025	February 2025	March 2025	April 2025	May 2025	June 2025
1	18	19	17	17	13	14	17	19	17	14	13	19
2	09	12	12	09	13	04	09	13	12	15	14	13
3	09	07	17	09	06	04	09	07	04	01	05	02
4	18	19	16	16	14	04	09	11	12	08	12	11
5	17	12	15	17	08	01	09	08	14	09	14	16
6	17	13	10	08	12	03	08	05	12	11	12	11
7	16	14	13	17	14	04	10	14	13	10	19	19
8	12	13	11	10	13	05	08	12	12	10	09	11
9	18	19	18	18	18	04	08	18	10	17	19	13
10	12	13	13	11	13	02	06	11	14	11	13	13
11	11	16	16	14	14	05	14	07	13	14	14	13
12	05	06	06	07	04	04	06	09	07	04	07	06
13	16	13	11	18	13	03	08	13	14	11	05	13
14	19	12	20	17	20	05	14	20	20	20	05	09
15	15	12	16	07	18	05	09	07	10	07	07	09
16	09	12	16	09	12	03	09	07	13	09	13	13
17	18	19	04	08	12	04	09	14	13	04	12	13
18	05	08	12	07	07	04	09	02	10	03	13	18
19	01	07	06	01	04	02	09	03	11	03	13	11
20	08	16	18	15	12	03	01	11	13	11	12	18
21	08	12	17	11	11	02	01	14	17	14	13	12
22	15	15	13	10	11	02	06	10	12	11	10	12
23	11	09	17	08	13	06	10	07	09	10	05	16
24	09	12	12	15	12	03	08	12	12	11	12	19
25	12	12	16	14	18	06	08	11	12	12	12	12
26	10	13	10	10	13	01	08	10	10	12	10	12
27	12	14	13	09	19	02	09	10	12	23	20	05
28	08	07	09	07	11	02	09	10	12	07	05	09
29	09	06	03	07	15	02	08	10	11	07	12	11
30	16	15	18	08	05	03	10	04	12	08	14	11
31	12	16	10	15	18	04	14	10	09	15	08	18
32	18	19	18	28	12	06	10	19	18	10	14	19

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Ward 17 Community Meeting	08 -07- 2024	One (1)	Two (2)	44	Yes	08-07-2024 Community Meeting
Ward 02 Community Meeting	09-07-2024	One (1)	Two (2)	59	Yes	09-07-2024 Community Meeting
Ward 09 Community Meeting	11-07-2024	Three(2)	Three (3)	67	Yes	11-07-2024 Community Meeting
Ward 03 Community Meeting	07-08-2024	Three (3)	Three (3)	53	Yes	07-08-2024 Community Meeting
Ward 03 Community Meeting	07-08-2024	Two (2)	Three (3)	49	Yes	07-08-2024 Community Meeting
Ward 07 Community Meeting	08-08-2024	Two (1)	One (1)	171	Yes	08-08-2024 Community Meeting
Ward 05 Community Meeting	12-08- 2024	Two (2)	Four (4)	30	Yes	12-08-2024 Community Meeting
Ward 06 Community Meeting	12-08-2024	Two (2)	Two (2)	59	Yes	12-08-2024 Community meeting
Ward 04 Community Meeting	13-08-2024	Three (3)	One (1)	86	Yes	13-08-2024 Community meeting
Ward 12 Community Meeting	07 – 10 – 2024	Three (3)	Four(4)	97	Yes	07-10-2024 Community Meeting
Ward 14 Community Meeting	07 – 10 – 2024	One (1)	One (1)	42	Yes	17 – 04- 2024 Community Meeting
Ward 03 Community Meeting	08 – 10 – 2024	One(1)	Two (2)	55	Yes	16 –04- 2024 Community Meeting
Ward 14 Community Meeting	30– 10 – 2024	Two (2)	One (1)	10	Yes	04– 04– 2024 Community Meeting
Ward 07 Community Meeting	11 – 11 – 2024	Two (2)	Three (2)	64	Yes	11-11-2024 Community Meeting
Ward 28 Community Meeting	11– 11 – 2024	Three (3)	Three(3)	93	Yes	11-11-2024 Community Meeting
Ward 11 Community Meeting	11– 11 – 2024	Two (1)	Three (3)	45	Yes	11-11-2024 Community Meeting
Ward 17 Community Meeting	12- 11 – 2024	Three (3)	One (1)	89	Yes	12-11-2024 Community Meeting
Ward 01 Community Meeting	23-01-25	Four (4)	One (1)	69	Yes	23-01-25 Community meeting
Ward 23 Community Meeting	10-01-25	One (1)	One (1)	71	Yes	10-01-2025 Community meeting
Ward 13 Community Meeting	28-01-25	Three (3)	One (1)	36	Yes	28-01-2025 Community meeting
Ward 12 Community meeting	19-02-2025	Two (2)	Two (2)	80	Yes	19-02-2025 Community meeting
Ward 26 Community Meeting	07-02-2025	Two (2)	Six (6)	82	Yes	07-02-2024 Community Meeting
Ward 18 Community Meeting	24-02-2025	One (1)	Two (2)	53	Yes	24-02-2025 Community Meeting
Ward 19 Community Meeting	26-02-2025	Three (3)	Two (2)	82	Yes	26-02-2025 Community Meeting
Ward 32 Community Meeting	12-03-2025	One (1)	Two (2)	20	Yes	12-03-2025 Community Meeting
Ward 24 Community Meeting	14-04-2025	Two (2)	Five (5)	87	Yes	14-04-2025 Community Meeting
Ward 25 Community Meeting	14-04-2025	Three (3)	Five (5)	236	Yes	14-04-2025 Community Meeting
Ward 22 Community Meeting	14-04-2025	Three (3)	Four (4)	214	Yes	14-04-2025 Community Meeting
Ward 27 Community Meeting	15-04-2025	Three (3)	Four (4)	148	Yes	15-04-2025 Community Meeting
Ward 20 Community Meeting	16-04-2025	Two (2)	Two (2)	71	Yes	16-04-2025 Community Meeting
Ward 10 Community Meeting	17-04-2025	Three (3)	Four (4)	188	Yes	17-04-2025 Community Meeting
Ward 29 Community Meeting	17-04-2025	Two (2)	Three (3)	88	Yes	17-04-2025 Community meeting
Ward 31 Community Meeting	17-04-2025	Two (2)	Four (4)	110	Yes	Community meeting
Ward 08 Community Meeting	29-04-2025	Two (2)	Two (2)	74	Yes	Community meeting
Ward 16 Community Meeting	13-05-2025	One (1)	Three (3)	50	Yes	13-05-2025 Community meeting
Ward 30 Community Meeting	13-05-2025	One (1)	Two (2)	162	Yes	13-05-2025 Community Meeting
Ward 21 Community Meeting	22-05-2025	Four (4)	Nine (9)	123	Yes	22-05-2025

2.4 Comment on the effectiveness of Public Meetings.

- The municipality is able to achieve the following:
- Share information and knowledge about how government functions
- Promote voter education
- Assist learners to apply online to tertiary institutions and bursaries
- Collect the needs of the people and be able to involve them in prioritization

Community Development Workers performance monitoring

28 CDW's have been appointed in various wards with the exception of the following wards, Ward, 8, 14, 22, 26, and 29. CDW Coordinator is responsible for coordinating the work of all CDW's and report to COGTA.

Monthly reports are submitted to the CDW Coordinator, who then compile a consolidated monthly report for submission to the municipality and the Department of Local Government and Traditional Affairs (DLGTA).

Reported cases are registered in the case register and referred to the relevant departments. When a case has been resolved and concluded, a complainant is being informed about the resolution of that specific case. Quarterly performance reviews are conducted through a round table exercise.

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP Participation and Alignment Criteria*				Yes/No
Does the municipality have impact, outcome, input, output indicators?				Yes
Does the IDP have priorities, objectives, KPI's, development strategies?				Yes
Does the IDP have multi-year targets?				Yes
Are the above aligned and can they calculate into a score?				Yes
Does the budget align directly to the KPIs in the strategic plan?				Yes
Do the IDP KPIs align to the Section 56 Managers				Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?				Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes				Yes
Were the indicators communicated to the public?				Yes
Were the four quarter aligned reports submitted within the stipulated time frames?				Yes
*Section 26 Municipal Systems Act 2000:				
Overall satisfaction with:				
(a) Municipality				yes
(b) Municipal Service Delivery				yes
(c) Mayor				yes
Satisfaction with				
(a) Refuse Collection				yes
(b) Road Maintenance				yes
(c) Electricity Supply	Community protests			yes
(d) Water Supply	District Municipality function			no

IDP Participation and Alignment Criteria*				Yes/No
(e) Information Supplied by Municipality to the Public				yes
(f) Opportunities for consultation on municipal affairs				yes

D: CORPORATE GOVERNANCE

AUDIT, RISK AND PERFORMANCE COMMITTEE MEMBERS

Council established Audit, Risk and Performance Committee that is composed of independent members, herein referred to as the Committee as per the requirements of section 165 of the Municipal Finance Management Act. The primary purpose of the Audit Committee is to assist Nyandeni Local Municipality Council in fulfilling its oversight responsibilities to ensure that the municipality has and maintains effective, efficient and transparent systems of financial management, risk management, governance and internal control. For the duration of the 2024/25 financial year, the audit committee exercised its delegated responsibilities supported by management and the internal audit unit. The committee was functional and convened its meetings on a quarterly basis and maintained a sound working relationship with other committees of Council such as Municipal Public Accounts Committee (MPAC), including the Auditor-General.

The Audit Committee for the reporting period complied with its responsibilities arising from Sections 165 and 166 of MFMA and advised the Accounting Officer, Management and Council on matters relating to-

(viii) Internal financial control and internal audits;
(viii) Risk management;
(viii) Accounting policies;
(viii) The adequacy, reliability and accuracy of financial reporting and performance management;
(viii) governance;
(viii) Legal matters;
(viii) Compliance with applicable legislation such MFMA, MSA and the annual Division of Revenue Act and
(viii) Review of draft Annual Financial Statements prior submission to Auditor General.

Section 166(4) of the MFMA No. 56 of 2003, stipulates that the Committee is required to meet at least four times per year, although special meetings may be called when the need arise.

MEMBERSHIP OF THE COMMITTEE

The committee consisted of the following members whose contracts ended in January 2025



Financial Management & Governance	Financial & Performance Management	Legal
Mrs. N. Ntshanga	Mr. C. Sparg	Mr. S. Ntapane

The committee consists of four members who possess expertise and skills that make them effective on their roles:




Financial Management & Governance	Internal Audit & Risk Management	Financial & Performance Management	Legal
Ms. N. Hlongwane Appointed: 01st Feb 2025 Chair	Ms. B. Gova Appointed: 02nd Oct 2023 Member	Mr. N. Mzamo Appointed: 01st Feb 2025 Member	Mr. M. Manxiwa Appointed:01st Feb 2025 Member

For 2024/25 financial year, audit committee meetings were held as follows:

Names of members	17 July 2024 (Ordinary)	26 Aug 2024 (Special)	30 Aug 2024 (Special)	22 Oct 2024 (Ordinary)	15 Jan 2025 (Ordinary)	Names of members	17 April 2025 (Ordinary)	19 June 2025 (Special)
Ms N. Ntshanga (Chairperson)	□	□	□	□	□	Ms N. Hlongwane (Chairperson)	□	□
Mr C. Sparg	□	□	□	□	□	Mr. M.Manxiwa	□	□
Ms B.Gova	□	□	□	□	□	Mr N.Mzamo	□	□
	□	□	□	□	□	Ms B.Gova	□	□

Legends

- attended the meeting
- Did not attend the meeting (tendered an apology).

REPORTING

The chairperson of the audit committee reported twice a year (bi-annually) to the municipal council on the operations of committee on the following council meetings:

- Ordinary Council Meeting – 29 January 2024
- Ordinary Council Meeting – 29 July 2025

The report included the following:

- A summary of the work performed by the internal audit and the audit committee against the annual work plan;
- Effectiveness of internal controls and additional measures that must be implemented to address identified risks;
- A summary of key issues dealt with, such as significant internal and external audit findings, recommendations and updated status
- Details of meetings and the number of meetings attended by each member;
- Other matters requested of the internal audit and audit committee
- Other relevant comments that may enhance governance and accountability.

RELATIONSHIP WITH OTHER COUNCIL & MANAGEMENT COMMITTEES

The committee maintained a sound relationship with the Municipal Public Accounts Committee (MPAC), Risk Management Committee and ICT Steering Committee for the reporting year. The Chairpersons of the stated committees are the standing invitees on all the audit committee meetings, and the Risk Management and ICT reports are standing agenda items on all the ordinary auditee committee meetings.

PERFORMANCE ASSESSMENT

The performance of the audit committee for the 2024/25 not conducted due to unattainable planning and packed activities of the municipality.

2.6 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The municipality has established a Supply Chain Management Unit within the Budget and Treasury Office. The municipality has a Supply Chain Management Policy approved by the Council in line with the Municipal Finance Management Act of 2003 and the Municipal Supply Chain Management Regulations of 2005.

The Municipality reviewed and approved the Supply Chain Management (SCM) Policy on the 29 May 2025 aimed at assisting service delivery in a cost-effective manner. The Supply Chain Management Unit has been fully established, all posts in the SCM are filled. Training of Bid Committees and SCM officials has been conducted.

2.7 BY-LAWS

LIST OF BY-LAWS ARE:
1. Hire and use of Community, Arts and Cultural Facilities for Nyandeni Municipality
2. Credit Control and Dept Collection By-law.
3. Credit Management By-law
4. Funeral Undertakers By-law.
5. By-laws Relating to Nuisances,
6. By-laws Relating to the Removal of Refuse,
7. Cemetary By-laws,
8. Library and Information services By-law,
9. Parking grounds By-laws,
10. Pound By-laws,
11. Public Space By-laws,
12. Street Trading By-laws,
13. Nyandeni Local Municipal Waste Management By-law,
14. Liquor Trading Hours By-laws,
15. Undeveloped sites By-laws,
16. Nyandeni Municipality Rates By-laws,
17. By laws Relating to Public Meetings and Gatherings
18. Building by-laws
19. Property Rates by-laws
20. Integrated waste Management by-laws
21. Encroachment on Property by-laws
22. Rates by-laws
23. Public Health by-laws

No	Gazetted	Public Participation Conducted Prior to Adoption of By-laws (Yes/No)	Dates of Public Participation	By-Laws Gazetted* (Yes/No)	Date of Publication:
13	Total Number Gazetted: 13 1. Hire and use of Community, Arts and Cultural Facilities for Nyandeni Municipality 2. Credit Control and Dept Collection By-law. 3. Credit Management By-law 4. Funeral Undertakers By-law. 5. By-laws Relating to Nuisances 6. Library and Information Services By-law 7. Parking grounds By-laws 8. Public Space By-laws 9. Street Trading By-laws, 10. Nyandeni Local Municipal Waste Management By-law, 11. By laws Relating to Public Meetings and Gatherings 12. Encroachment on Property by-laws	**Yes**		**Yes**	**19 May 2010**

No	Gazetted	Public Participation Conducted Prior to Adoption of By-laws (Yes/No)	Dates of Public Participation	By-Laws Gazetted* (Yes/No)	Date of Publication:
	13. Public Health by-laws				
10	Total Number Gazetted: 9 1. By-laws Relating to the Removal of Refuse 2. Cemetery By-laws, services By-law 3. Pound By-laws, 4. Liquor Trading Hours By-laws 5. Undeveloped sites By-laws 6. Nyandeni Municipality Rates By-laws 7. Building by-laws 8. Property Rates by-laws 9. Integrated waste Management by-laws 10. Rates by-laws	**Yes**		**Yes**	**24 June 2019**

COMMENTS

The first Bylaws were gazette and published in May 2010 and subsequently published on 24 June 2019 together with new additional Bylaws. None were introduced in 2022-23 financial year till to date.

2.8 WEBSITE

Municipal Website: Content and Currency of Material		
Documents published on the municipality's / Entity's website	**Yes / No**	**Publishing Date**
Current annual and adjustments budgets and all budget-related document	Yes	2024-2025
All current budget-related policies	Yes	06 August 2025
The previous annual report (Year -1)	Yes	07 May 2024
The annual report (Year 0) published/to be published	Yes	September 2024
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (year0) and resulting scorecards	Yes	01 August 2024
All service delivery agreements (Year 0)	No	
All long-term borrowing contracts (Year 0)	n/a	n/a
All supply chain management contracts above a prescribed value (give value) for Year 0	yes	Quarterly
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during year 1	n/a	Not done
Contracts agreed in Year 0 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	n/a	n/a
Public-private partnership agreements referred to in section 120 made in Year 0	n/a	n/a
All quarterly reports tabled in the council in terms of section 52 (d) during Year 0	Yes	Quarterly
Publication of the approved Service Delivery and Budget Implementation Plan for 2023-2024 financial year	yes	July 2023
Publication of the quarter 1 performance information report together with MFMA s52(d) report	Yes	Quarterly
Publication of the Mid-year Assessment report, adjustment budget and revised SDBIP	Yes	February 2024
Publication of the quarter 3 performance information report together with MFMA s52(d) report	Yes	April 2024
Publication of the quarter 4 performance information report together with MFMA s52(d) report	Yes	July 2024

The revamped website is up and running. It is updated with information regularly in compliance with section 75 of the MFMA. Tenders, notices and vacancy adverts are also uploaded into the website.

2.9 Public satisfaction surveys on Municipal Services

In the year under review no public satisfaction was conducted. However, the municipality is engaging institutions of High Learning such as Walter Sisulu University (WSU) and University of Fort Hare (UFH) to conduct credible and scientific public satisfactions surveys using their methods and human resources. This is important in the context of information integrity. This did not bear any fruit because of high costs

CHAPTER 3 SERVICE DELIVERY PERFORMANCE PART 1

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE
(PERFORMANCE REPORT PART I)

COMPONENT A - BASIC SERVICES

3.3 ELECTRICITY

NLM is not a licensed distributor of electricity; ESKOM is the licensed distributor of electricity in the whole area of NLM. There is an ambition for the Municipality to become a licensed distributor for urban areas to increase municipal revenue. NLM is receiving Integrated National Electrification Programme (INEP) grant under Schedule 5 of Division of RevenueA ct for household electrification.

According to the records NLM has completed electrifying the historical backlog and is now busy electrifying new villages and extensions. NLM conducted Pre-marketing study for the accuracy of backlogs and proper planning. According to the premarketing study about **8225 households** don't have electricity. Pre-Marketing enables the municipality to request informed funding from DMRE, simultaneously check availability of supply with the supply authority (Eskom) and roll out pre-engineering tasks for construction in outer financial years. The customer types are recorded as follows:
Type 1: Infill connection (Connection to existing LV infrastructure \ Pole Box utilizing - Airdac), Type 2A: Extension Connection (Extension of LV infrastructure and house connection), Type 2B: Extension Connection (Upgrade of existing Transformer, extension of LV infrastructure and house connection), Type 3: New Connection (New Sl Connection requiring a new transformer, MV infrastructure, LV infrastructure and house c

In **2022/2023** Nyandeni Local Muncipality continued with project from **2021/2022** financial year through the budget reggazeted by the Department of Electricity and Energy (DEE) in **2022/2023** financial year and completed projects in **Ward 16:** Mafini – Hilltop **(131Households)**, **Ward 17:** Mandileni – Ludaka **(56 households), Ward 19:** eMnyameni – Njimaza **(55 Households)** electrification projects for a total of **242 Households** at a regazetted allocation of **R 8 500 000,00.**

Eskom electrification projects for **2022/2023** financial year for **100 households** distributed in Mangweni Project (30 Households), Mqwangqweni No.-1 project (13 Households), Mqwangqweni No. – 2 project (8 households) and Mqwangqweni no. -3 (49 households).

In **2023/2024** financial year an allocation of **R23 313 000,00** was approved by the **Department of Electricity and Energy** which was later revised to **R21 313 000,00** for **Ward 04**: Zinkumbini **(147HH), Ward 05:** Gebane and Bomvini **(160HH), Ward 25:** Lwandile, Mamolweni projects **(83 Households), Ward 26:** Mankosi Phase – 3, Zixambuzi, Ntshilini and Ntsimbini projects**(119 Households), Ward 28:** Mphimbo, Mzonyane, Sizindeni and Sidanda electrification projects **(218 households)** for a total of **727 Households**

In **2024/2025** financial year an allocation of **R17 850 000,00** from **DEE** for **Ward 04:** Mpangana (0 households), **Ward 08:** Moyeni (0 households), **Ward 25:** Mamolweni and Lwandile **(56Households), Ward 26:** Zixambuzi, Mankosi, Ntsimbini **(77 Households)** and **Ward 28:** Mphimbo **(20 Households),** due to the electricity distribution challenges that the municipality faced a revision of the scope was execised by omitting **Ward 04:** Mpangana project**, Ward 08:** Moyeni project**, Ward 28:** Mtsholobeni, Zulu, Ngonyameni and Ntibane for **11,6km 22kv Tombo/Mafini Link Line Upgrade** to boost the electricity distribution network capacity.

A provision of **1300 Solar home Sytems** was made available for the households that were affected by the electricity distribution network capacity, distributed as follows: Ward 03: Coza, Luthubeni, Mhlanganisweni, Dokodela, Ngavu-ngavu, Phezukwamawa, and Gongo **(158 Unists),** Ward 04: Marubeni, Mhlanga, New-rest and makhotyana (120 Units), **Ward 05:** Mthombe, Ngolo, Nxhukhwebe, Mangcwanguleni and Vezamandla **(84 Units),** Ward 07: Marewini and Kqankqu (206 units), **Ward 09:** Zanoxolo, Norwood and Lukhanyisweni **(0 Units)**, Ward 12: Church, Ntapane, Galili, New-york, Khayelitsha and Ncipizeni (73 units), **Ward 13:** Ndawundawu, Mantanjeni, Ndindimeni, Skansini, Nkaukazi, Mandlovini, Ntsaka, Sithebe, Bhidiza, New-BV, Ntilini, Langeni and Zikhoveni (179 Units), **Ward 20**: Nomcamba (84 units) and **Ward 30**: Lutsheko, Mchonco, Mpendle, Mfabantu, Mngamnye, Masameni, Zulu and Tshisabantu (235 units).

Eskom electrification projects for **2024/2025** financial year for **205 households** distributed in **Canzibe – Mpindweni** (33 households), **Nkantsini – Lujizweni** (73 households), **Welese – B – Bomvana** D (74 Households) and **Mthokwane** (25 households)

Community Street Lighting

Nyandeni Local Municipality provides public lighting activities to the community within the jurisdiction of the municipality in both Ngqeleni and Libode towns with 183 villages distributed in 32 wards.

The municipality constructs and maintain street lighting infrastructure in the form of streetlights, cables and the supporting structures. All those activities are performed under strict regulations of Eskom as it is the license holder of the electricity distribution network.

In **2023/2024** financial year the municipality planned to refurblish street lighting infrastructure in Ngqeleni (43 Street Lights) and Libode (38 Street Lights) in the main streets in ward 07 and 21 respectively and construction of three (3) High mast Lights in Ward 11: Nyangilizwe one (1) and Ward 13: Buntingville two (2) high-mast lights.

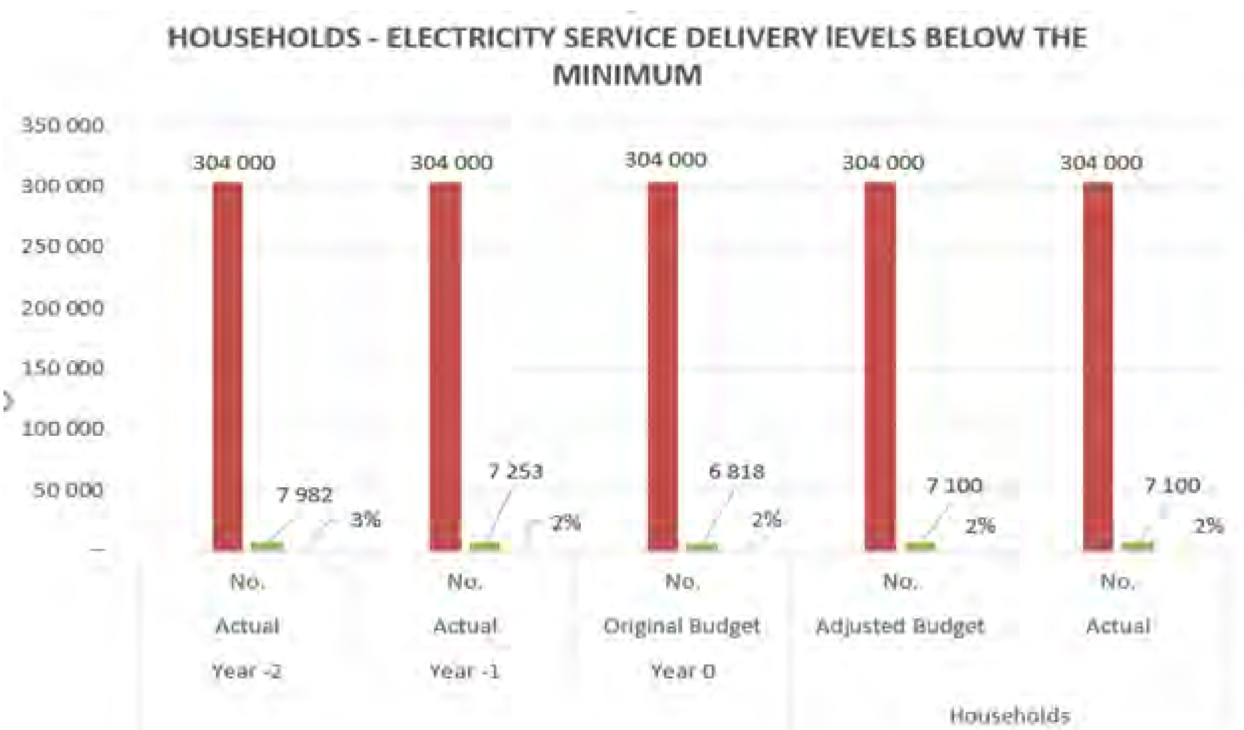
The finalization of the appointments of the service providers was completed in **2024/2025** financial year as a result the street lighting projects for both Libode and Ngqeleni main streets are currently under construction to be completed in Quarter – 1 of 2025/2026 financial year.

Electricity Service Delivery Levels				
Description	Year -3 Actual No.	Year -2 Actual No.	Year -1 Actual No.	Households Year 0 Actual No.
***Energy:* (above minimum level)**				
Electricity (at least min.service level)	58	58	59	60
Electricity - prepaid (min.service level)	58	58	59	60
Minimum Service Level and Above sub-total	115	117	118	120
Minimum Service Level and Above Percentage	80,3%	81,6%	82,7%	84,7%
***Energy:* (below minimum level)**				
Electricity (< min.service level)	9	9	8	7
Electricity - prepaid (< min. service level)	9	9	8	7
Other energy sources	9	9	8	7
Below Minimum Service Level sub-total	28	26	25	22
Below Minimum Service Level Percentage	19,7%	18,4%	17,3%	15,3%
Total number of households	144	143	143	142
				T 3.3.3

Households - Electricity Service Delivery Levels below the minimum						
				Households		
Description	Year -3 Actual No.	Year -2 Actual No.	Year -1 Actual No.	Year 0 Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements						
Total households	67	67	67	7500	800	1
Households below minimum service level	9	9	8	7500	800	1
Proportion of households below minimum service level	14%	13%	12%	100%	100%	100%
Informal Settlements						
Total households	0	0	0	–	–	100 000
Households ts below minimum service level	–	–	–	–	–	25 000
Proportion of households ts below minimum service level	0%	0%	0%	#DIV/0!	#DIV/0!	25%
						T 3.3.4

EMPLOYEES: ELECTRICITY SERVICES

Employees: Electricity Services: TASKGRADE	23/24 EMPLOYEE NO	POSTS NO.	24/25 EMPLOYEE NO.	VACANCIES NO.	VACANCIES AS %	
8	**1**	**1**	**1**	**0**	**0**	
11	**2**	**2**	**2**	**0**	**0**	
TOTAL	**3**	**3**	**3**	**0**	**0**	


HOUSEHOLDS - ELECTRICITY SERVICE DELIVERY lEVELS BELOW THE MINIMUM
350 000
300 000
250 000
200 000
150 000
100 000
50 000
304 000
304 000
304 000
304 000
304 000
7 982
3%
7 253
2%
6 818
2%
7 100
2%
7 100
2%
No.
Actual
Year -2
No.
Actual
Year -1
No.
Original Budget
Year 0
No.
Adjusted Budget
No.
Actual
Households

T 3.3.4.

Service Objectives	Outline Service Targets	Year - 2	Year -1		Year 0		
Service Indicators (i)	(ii)	Target *Previous Year (iii)	Target *Previous Year (iii)	Actual (iv)	Target *Previous Year (v)	*Current Year (vi)	Actual (vii)
To provide access to energy infrastructure by 2027	Number of households connected to electricity infrastructure (575 households in 70h/h Egoli ward 20, 114 h/h in ward 2, 177 in ward 6, 214 in ward 16) by 30 June 2023	Number of households connected to electricity infrastructure (242 households) in Ward 16: Mafini – Hilltop (131 h/h), Ward 17: Mandileni – Ludaka (56 h/h) and Ward 19: eMnyameni – Njimaza (55h/h) by 30 June 2023	Number of households connected to electricity infrastructure (727 households in Ward 04: Zinkumbini (147 h/h), Ward 05: Bomvini and Gebane (160 h/h), Ward 25: Mamolweni and Lwandile (83 h/h), Ward 26: Mankosi, Ntshilini, Ntsimbini and Zixambuzi (119 h/h), Ward 28: Mphimbo, Sizindeni and Sidanda (218 h/h) by 30 June 2024	727	Number of households connected to electricity infrastructure (Extensions) for 153 households in Ward 25: Mamolweni, Lwandile (56h/h), ward 26: Zixambuzi, Mankosi and Ntsimbini (77h/h), ward 28: Mphimbo (20h/h) by 30 June 2024	153 households	153 households

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

T 3.4.1.

In terms of the South African Constitution (Act No. 108 of 1996), waste management services delivery is a local government function. Municipal Systems Act, 2000 gives guides for refuse collection and disposal. Hence, therefore Nyandeni Local Municipality is responsible for providing refuse removal service to its area of jurisdiction. Waste removal services refer to removal of general waste, which can be grouped into domestic waste, commercial waste and garden waste.

Refuse removal service is provided to two urban areas Libode and Ngqeleni. This service is mainly provided in the municipal area that covers commercial and residential areas. The service has been expanded to Thabo Mbeki Township, Ntlaza, Misty Mount, St. Barnabas Hospital, Taxi Ranks (both Libode and Ngqeleni), Corana, Mt. Nicholas JSS, and Canzibe Hospital. Refuse skip bins are used as drop-off centres along N2 and R61 routes (Misty Mount and Corana) also for business collection and retail shops. Nyandeni Local Municipality had purchased two compactor trucks and a third double-diff compactor has been donated by Department of Forest Fisheries and Environment. A refuse compactor truck is used for waste collection in refuse bags and transported to the waste disposal site at Libode Landfill site that started operating in October 2022.

Libode Landfill site infrastructure has been enhanced; the landfill is now electrified with a high master light, security cameras and Admin block. All waste facilities are electrified to enhance security and to allow recycling power equipment to be easily installed for packaging recycling materials. The Weighbridge at landfill site is calibrated yearly for accuracy of weighing tons of waste entering our facility. Staff for our landfill site has been employed to start operations in an effort of controlling access to our waste facility, there is security on gates 24 hours.

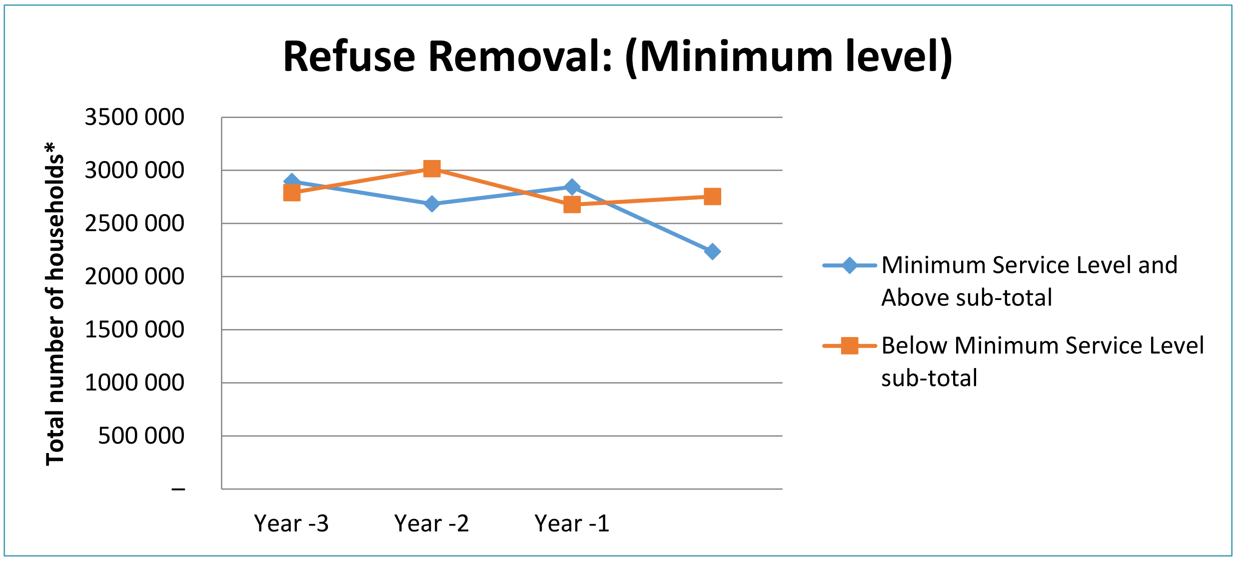
T3.4.2

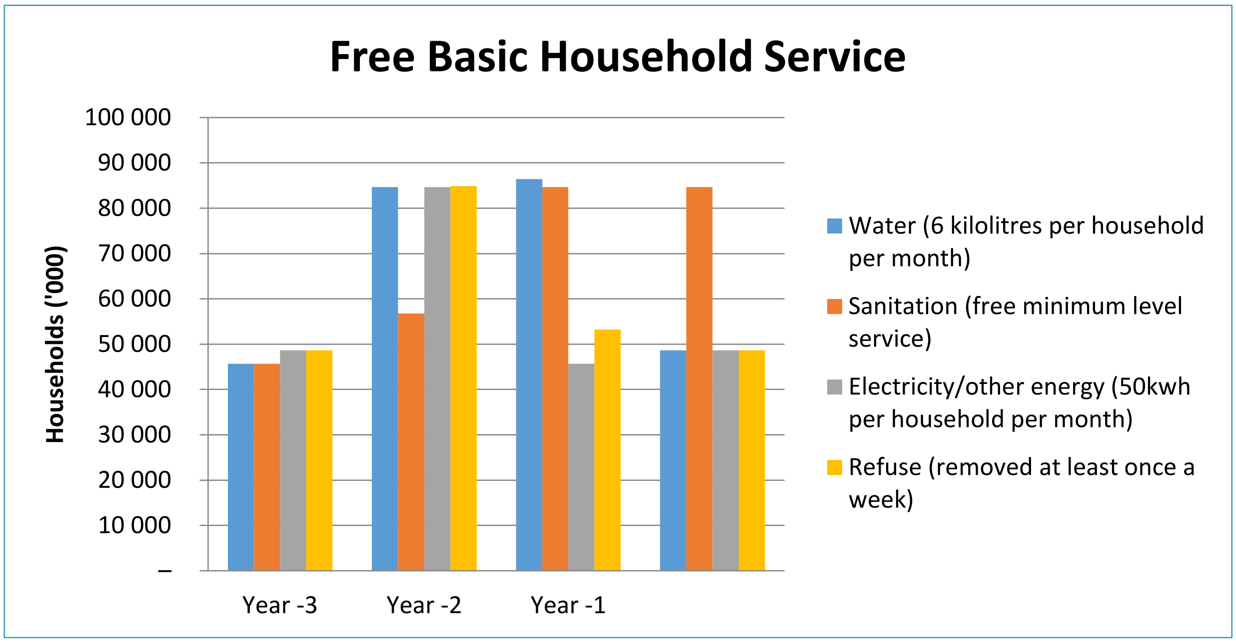
Solid Waste Service Delivery Levels

Council has also adopted the following service standards to ensure efficiency and effectiveness in service delivery. The communities can also use these standards to hold council accountable

Description	Service Standard
Refuse Collection on Business	Everyday or when need arises
Refuse collection Residence	Once a week
Refuse Collection Outside Town (peri-urban)	Twice a week per area or when need arises
Refuse Collection after the event (as per pre-request)	1 (day after)

Solid Waste Service Delivery Levels				
			Households	
Description	**Year -3 Actual No.**	**Year -2 Actual No.**	**Year -1 Actual No.**	**Year 0 Actual No.**
***Solid Waste Removal:* (Minimum level)**				
Removed at least once a week	2 895	2 685	2 846	2 235
Minimum Service Level and Above sub-total	2 895	2 685	2 846	2 235
Minimum Service Level and Above percentage	50,9%	47,1%	51,5%	44,8%
***Solid Waste Removal:* (Below minimum level)**				
Removed less frequently than once a week	655	547	565	523
Using communal refuse dump	865	846	487	865
Using own refuse dump	655	547	565	523
Another rubbish disposal	502	952	938	720
No rubbish disposal	112	123	124	124
Below Minimum Service Level sub-total	2 790	3 015	2 678	2 755
Below Minimum Service Level percentage	49,1%	52,9%	48,5%	55,2%
Total number of households	**5 685**	**5 699**	**5 523**	**4 991**
			T 3.4.2	


Refuse Removal: (Minimum level)
Total number of households*
3500 000
3000 000
2500 000
2000 000
1500 000
1000 000
500 000
–
Year -3
Year -2
Year -1
Minimum Service Level and Above sub-total
Below Minimum Service Level sub-total


Free Basic Household Service
Households ('000)
100 000
90 000
80 000
70 000
60 000
50 000
40 000
30 000
20 000
10 000
–
Year -3
Year -2
Year -1
Water (6 kilolitres per household per month)
Sanitation (free minimum level service)
Electricity/other energy (50kwh per household per month)
Refuse (removed at least once a week)

Households - Solid Waste Service Delivery Levels below the minimum						Households
Description	Year -3	Year -2	Year -1	Year 0		
	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households	100 000	100 000	100 000	100 000	100 000	100 000
Households below minimum service level	25 000	25 000	25 000	25 000	26 000	26 000
Proportion of households below minimum service level	25%	25%	25%	25%	26%	26%
Informal Settlements						
Total households	100 000	100 000	100 000	100 000	100 000	100 000
Households to below minimum service level	25 000	25 000	25 000	25 000	2 500	25 000
Proportion of households ts below minimum service level	25%	25%	25%	25%	3%	25%
						T 3.4.3

T.3 WASTE MANAGEMENT POLICY OBJECTIVES

Strategic Focus Area	5 Year Objective	Programs/ Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Environmental and Waste Management	Clean environment (towns) by June 2027	Compliance with Environmental and Waste Management Legislative Framework	Progressive and Sustainable waste collection services	Number of waste tons collected from 600 households by 30 June 2025	Collect 1000 tons of waste from 600 households by 30 June 2025			975 tons of waste collected from 600 households	Deviated	Increase in the number of informal recyclers.	Revise and align the target , to relate to Waste Act (that requires minimization of waste to the Landfill site) . Formalize the waste recyclers.
Environmental and Waste Management	Clean environment (towns) by June 2027	Compliance with Environmental and Waste Management Legislative Framework	Improved street and open spaces cleaning	_		Clearing of 10 streets and 4 open spaces by end of 2025		Twenty one (21)streets cleared and Six (6) open spaces cleared as follows: 1. Libode Junction to Old ABSA 2. From Eco park Conner to Home Affairs 3. Libode Show Ground 4. Libode Post Office to Libode Library 5. Lummis Guesthouse to Libode College 6. Nyandeni LM to Libode Police station. 7 Inside and behind Ngqeleni Sports field. 8. In front of municipal building and Chaplin street.	Achieved		

Strategic Focus Area	5 Year Objective	Programs/ Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Environmental and Waste Management	Eradication of illegal dumps	Eradicating illegal dumps	Cleaner open spaces		–	Clear 10 Illegal dumping sites by 30 June 2025 (Extension 5, Kopshop, Dalaguba Junction, Libode showgrounds, River side, Dumas, Old Apostle church, Behind Correctional services, ERF 126 , Sibangweni).		Twenty one (21)illegal dumping's site eradicated as follows: 1. Near Mfenetyisa 2. Thabo Mbeki /ship (River Side) 3. Libode transport Hub 4. At Conner of Ngqeleni Transfer station. 5. Behind Spar around the skip bin. 6. Crowther street next to Telkom Park 7. Old ABSA 8. Home Affairs 9. Eco Park 10. Libode Police Station 11. Lummy's guest house 12. Libode College 13. Libode Library 14. Post Office 15. Libode Show ground 16. Ngqeleni Chaplain Street	Achieved		

Strategic Focus Area	5 Year Objective	Programs/ Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Environmental and Waste Management	Contribute to national waste strategy on waste minimization by June 2027.	Compliance with Environmental and Waste Management	Provision of enabling environment for domestic waste recycling	Number of Tonnes of municipal solid waste diverted from landfill to recycling by 30 June 2025	Divert 100 tons of municipal solid from landfill to waste recycling by 30 June 2025	Divert 60 tons of municipal solid from landfill to waste recycling by 30 June 2025		81.7 tons of waste diverted to recycling	Achieved		

T.3.4 COMMENT ON WASTE MANAGEMENT SERVICE PERFORMANCE

Transfer Station

A Waste Transfer Station has been constructed and finalized for the benefit of sorting and recycling. An agreement was signed between Nyandeni Municipality and O.R. Tambo District Municipality for the operation of the transfer station. The Ngqeleni Transfer Station is currently not operational and under renovation.

Landfill Site

Integrated Waste Management Plan was endorsed by Department of Economic Development, Environmental Affairs and Tourism for 2021 to 2025, to approve implementation of Waste Management projects. Recruited and capacitated Two-Weigh-Bridge Controllers, Recruited and Capacitated Landfill Administrator, Guard house with scale for measurement of waste tons is completed and has been calibrated for testing effectively. Landfill site infrastructure has been enhanced, the landfill is electrified, has a High Mast Light and security cameras have been installed. Construction of an office facility at Libode landfill site is completed.

Financial Performance Year 0: Waste Disposal and Other Services					
					R'000
Details	Year -1 Actual	Year 0 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	591	413	413	647	36%
Expenditure:					
Employees	13 407	16 372	17 138	14 602	-12%
Repairs and Maintenance	335	1 402	909	90	-1458%
Other	6 157	8 367	7 943	4 640	-80%
Total Operational Expenditure	19 899	26 141	25 990	19 332	-35%
Net Operational Expenditure	19308	25728	25577	18685	-38%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.4.8*

Financial Performance Year 0: Waste Disposal and Other Services					
					R'000
Details	Year -1 Actual	Year 0 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	647	543	543	990	45%
Expenditure:					
Employees	14 602	15 608	17 809	15 709	1%
Repairs and Maintenance	90	1 333	680	377	-254%
Other	4 640	3 639	7 470	10 356	65%
Total Operational Expenditure	19 332	20 580	25 959	26 442	22%
Net Operational Expenditure	18 685	20 037	25 416	25 452	21%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.4.8*

Capital Expenditure Year 0: Waste Management Services					
					R' 000
Capital Projects	Budget	Adjustment Budget	Year 0 Actual Expenditure	Variance from original budget	Total Project Value
Total All	10 190	17 111	5 555	-83%	
Land Buildings	1 161	2 078	782	-48%	2078
Fencing	300	300	0		
Tools equipment	174	174	59	-195%	174
Containers: Indigent	238	238	0	0%	238
Landfill Site	0	584	0	0%	584
Plant Equipment	8 317	13 737	4 714	-76%	13737
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.4.9*

3.5 HOUSING

Nyandeni Local Municipality is in partnership with the Department of Human Settlements in fulfilling the provisions of the Constitution of Republic of South Africa which states that "Everyone has right to have access to adequate housing"

The Housing Sector Plan is used as a strategy in identifying projects to be implemented in each financial year.

Nyandeni Local Municipality has fordged partnership with the Provincial Department of Human Settlements, and through this collaboaration has been given that status of being an Implementing Agent of the Department.

Projects that are implemented by the Municipality as an Implementing Agent are: -

- Nyandeni - 370
- Gxulu – 200, and
- Ngqeleni Rectification - 120

Some of these projects are responding to disasters and to destitute people. Community consultations in the form of Housing Consumer awareness are conducted in all projects

A Project Manager that will assist in the implementation of these projects has been appointed.

Nyandeni Local Municipality took a Council Resolution to submit an application to the Department of Human Settlements for Level 2 Accreditation to be granted Developer Status through the Revised Accreditation Framework of the Department thereby making it to resume the responsibilities of delivery of houses within the area of jurisdiction.

The Municipality prides itself that it has already been appointed as implementing agent and has successfully delivered on 3 projects, which are Nyandeni 370, Ngqeleni Rectification 120 units and Nyandeni Gxulu 200.The experience received has not only deepened the Municipality's understanding of the Departmental objectives but also demonstrated its capability to effectively implement housing projects.

Building on this success, the Municipality believes that being accredited, as a housing developer will enable it to make even more significant to the development of sustainable and integrated human settlements. The Municipality's team consists of experienced professionals in property development, construction and project management.

An application with all necessary supporting documents were submitted on the 25 April 2025.

HUMAN SETTLEMENTS AND TOWN PLANNING SERVICES DELIVERY STRATEGY AND MAIN ROLE-PLAYERS

The Municipality, through the development of an Integrated Development Plan, and through community consultation and engagements make provision for the development of houses for both rural and urban areas. Through these engagements, the needs of the communities are taken for prioritization and incorporated into the IDP and in the Housing Sector Plan. The Housing Sector Plan is a strategic document that guides the development of sustainable human settlements and would then be the Chapter in the IDP.'

Municipality, through its prioritization identifies areas for development, and for which applications will be made to the Provincial Department for funding. The Provincial Department of Human Settlements is responsible for the approval of applications for housing development responding to municipal requests and for the allocation of funds for projects (urban, rural, emergency and destitute). Department of Human Settlements serves as Developers and appoints contractors to construct houses.

During the year under review, the Department of Human Settlements delivered on a number of Human Settlements projects at Nyandeni. These projects are detailed below.

The Municipality also plays vital role together with ward councilors, ward committees and traditional leaders to identify qualifying beneficiaries and identification of land. Local municipality is also responsible for beneficiary administration (application processes), housing consumer awareness's and transfers, facilitates the development all housing projects, close monitoring in terms of inspections (quality control on construction of houses), develop, update and monitor Housing Needs Register. When the construction of houses is complete, Local Municipality and Department of Human settlements hand over the houses to the beneficiaries through signing of Happy Letters.

When the incidents of disaster happen, Municipal officials together with the Disaster Management satellite office of O.R. Tambo District Municipality Conduct Disaster Assessment on the impact of the Disaster, prepares the report and the Department of Human Settlements would conduct the disaster verification. Once the verification is finalized a recommendation would be made towards the construction of temporal shelters (depending on availability) or provision of permanent solution.

Role of Town Planning in Human Settlements Development

The Municipality plays a co-coordinating role in development of sustainable human settlements by identifying of suitable land. The Municipality also through its town planning division develops the layout plans for the area where the houses are going to be built and facilitates in the approval of township establishment application.

Further to that, the Town Planning Division is responsible for the general town planning services and land use management of the two towns, Libode and Ngqeleni. This section is responsible for advising the Municipality on all possible developments that are going to happen within the Municipality. This section also ensures that a credible Spatial Development Framework is in place and its implementation thereof in order to give effect to Section 26 (e) of the Municipal Systems Act 32 of 2000. The Town Planning Division also ensures that the implementation of the Spatial Planning and Land Use Management Act No. 16 of 2013.

The Main role players in human settlement development are:-

National Department of Human Settlements

- The National Department of Human Settlements (NDHS) administers the Housing Subsidy System (HSS) and National Housing Demand Database; and
- The NDHS may appoint external auditors to investigate a particular allocation process.

Provincial Department of Human Settlements

- The Provincial Department of Human Settlements grants the Local Municipality an authority to register and administer housing subsidy applications.
- The Department approves housing subsidy applications and provides funding for all approved housing projects
- The Department appoints contractors for approved projects and plays a monitoring roles.

O.R Tambo District Municipality

- District Municipality assists Homeless and Destitute through Social Relief Programme
- The District Municipality implements some of human settlements projects as part of providing support to destitute families.
- The District Municipality responds to disaster incidents through the provision of Temporal Relief Units (TRUs).

Human Settlements Applicants (Beneficiaries)

- Human Settlements beneficiaries (Applicants) are required to register their need for housing on the Municipality's housing database.
- All applicants registered must inform Nyandeni Local Municipality on any changes in personal information such as address, marital status, income, or special needs and disabilities.
- Applicants must at all times ensure they are contactable by updating their contact details with the Municipality and
- Applicants must co-operate with the Municipality when required to update their information on the housing database every two years.

Human Settlements Standing Committee

- The Standing Committee monitors the implementation of this policy. This starts with beneficiary selection, subsidy application process up to completion and hand over of houses.
- The Council, through the Standing Committee resolve on land to be identified for housing development in urban areas. Necessary processes like subdivision and survey of such land should then be undertaken.
- The Standing Committee pays periodically visits to all implemented projects
- The Standing Committee receives progress on projects that are implemented and assist in resolving conflicts and problems encountered there from.

Ward Councillors

- Ward Councillor, through Ward Committee co-ordinates any developments taking place in wards, including housing developments.
- Ward Councillor identifies beneficiaries to benefit from any housing development.
- Ward Councillor serves as a link between the Municipality and the wards through sourcing progress reports on all housing projects taking place in wards.
- The office of the Ward Councillor, through Ward Councillor contributes in the meetings of the Project Steering Committee on matters affecting housing development.

Traditional Councils

- Traditional Leaders, through Traditional Council allocate stands in areas where qualifying beneficiaries do not have stands.
- Traditional Leaders identify land for rural housing development, including Greenfield development.
- Traditional Leaders assist in the identification of destitute and vulnerable beneficiaries within their areas of jurisdictions.

Project Steering Committee

- The Project Steering Committee is selected among the members of the community and is responsible for the monitoring of implementation of the housing projects.
- The PSC appoints among its members people to serve in its governing structure, including Chairperson.
- The Steering Committee assists in the identification people to be employed in housing projects.
- Traditional leaders enjoy ex-officio status in the meetings of the Project Steering Committee.
- Projects Steering Committee also assists the office of Ward Councillor in resolving disputes emanating from housing developments.

Level and standards in Housing and town planning services

- The Department of Human Settlements provide for the provision of the following standards when constructing houses: -
- A 40 square meter house with roof tiles, 2 bedrooms, a kitchen and lounge which would also cater for people with physical disabilities
- A water tank
- A VIP toilet
- Bulk internal water reticulation services
- For special cases like disabled person – a provision of 45 m2 house with specific doors and window levels.

The Municipality, when planning housing development takes into account houses for the low income This helps the Municipality to set up its yearly targets for delivery of houses according to these categories of levels. The Municipality first starts with housing needs assessment to determine the number of beneficiaries who qualify for low cost housing thereafter conduct the necessary geo-tech and environmental Impact assessment.

All housing/ human settlement developments for all income brackets require Town Planning expertise to prepare the town planning layout, facilitate public participation as well as administer the approval of the Townships with the department of Cooperative Governance and Traditional Affairs. The advent SPLUMA (Spatial Planning and Land Use Management Act no. 16 of 2013) has necessitated the establishment of Municipal Planning Tribunal which should administer the approval of Township establishment applications and other related Land development Applications.

With regards to the quality of houses the National Department of Human Settlements prescribes the norms and standards for the level of houses to be delivered by the Municipalities. Each Municipality is expected to deliver houses according the prescribed norms and standards. Nyandeni Local Municipality is implementing 40 square meters in all of its low-cost houses.

Informal settlements

Both urban areas of Libode and Ngqeleni have informal settlements. The program to address and to act on stopping the mushrooming of informal settlements is to provide these people with permanent shelters through informal settlements eradication program .Currently we have 165 informal settlements in the following areas

- Libode (Ezitenenі) – 50
- Libode (Nomzamo) – 115

Major challenges in Human Settlements development

Some of the challenges in housing development include: -

- Delays within DHS in procurement processes in terms appointing and paying contractors.
- Poor performance by contractors resulting in completion delays
- Insufficient funding
- Backlog in basic services (lack of bulk infrastructure)
- Unlawful occupation of land or land invasion.
- Shortage of water during construction that delays the completion period for housing development.
- High increases in material prices.
- Land claims and land invasion
- Delays in the approval of town planning services and in the survey of the land for housing delivery.
- Difficult terrain on rural areas.
- Unavailability of local suppliers within the O.R Tambo region
- Alternative technology program it is not easy for all inspectors because they are not trained on those programs but on brick and mortar
- Lack of capacity to Emerging contractors to meet NHBRC Norms and Standards
- Poor workmanship resulting to shoddy work
- Payments not done on time by Department of Human Settlements
- Climate change badly affects households resulting to homeless people.
- Unavailability of immediate response to disasters or to people affected by disasters and left homeless.
- Vandalism of completed units and material theft.
- Delays on appointment of contractors and replacement contractors in the event of poor performance.

- Uniform housing quantum not considering terrain on the Municipality.
- Lack of bulk infrastructure affects many urban projects.
- Incompetence of appointed service providers which leads to delays on people receiving houses.

Percentage of households with access to basic housing			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements
Year -3	61867	61713	99,7%
Year -2	68054	67885	99,7%
Year -1	74859	74673	99,7%
Year 0	82344	82139	99,7%
			T 3.5.2

Source: Stats SA Community survey 2016

Housing Service Policy Objectives Taken From IDP									
Service Objectives *Service Indicators* (i)	Outline Targets (ii)	Service Year 0 Target *Previous Year (iii)	Actual (iv)	Year 1 Target *Previous Year (v)	*Current Year (vi)	Actual (vii)	Year 2 Target *Current Year (viii)	Year 3 *Current Year (ix)	*Following Year (x)
Service Objective xxx									
Provision for housing for all households	Additional houses provided during the year (Houses required at year end)	xxxxxx additional houses (xxxxxx houses required)	xxxxxx additional houses (xxxxxx houses required)	xxxxxx additional houses (xxxxxx houses required)	xxxxxx additional houses (xxxxxx houses required)	xxxxxx additional houses (xxxxxx houses required)	xxxxxx additional houses (xxxxxx houses required)	xxxxxx additional houses (xxxxxx houses required)	xxxxxx additional houses (xxxxxx houses required)
To provide sustainable Human settlements	Construction of Nyndeni 370 low cost housing units by 30 June 2026	Construction of 100 Low cost Housing units	15	0	50	0	83	139	Construction of 287 Low cost Housing units
	Construction of Gxulu 200 Low cost Houosing units by 30 June 2025	Construction of 70 low cost Housing units	6	0	29	0	52	67	Construction of 154 low cost Housing units
	Ngqeleni rectification of 120 Housing units by 30 June 2025	Rectification of 60 low cost Housing units	0	0	10	0	15	30	Rectification of 55 low cost Housing units
*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.*									T3.5.3

The following human settlements projects were under construction during 2024/2025 financial year:-

- Mqwangqweni 1000
- Ntsundwana 1000
- Nyandeni 669 (Disaster response)
- Nyandeni 33
- O.R Tambo 850 (Nyandeni 137-Disaster response)
- Nyandeni 233 (Disaster response)
- Mgwenyane 350
- Libode 350
- Qhokama 350
- Mankosi 350
- O.R. Tambo 385 (Nyandeni 124)
- O.R Tambo 500 (Nyandeni 100)
- Military Veterans 84 (Nyandeni 55)
- Mgwenyane 350
- Libode 350

- Qhokama 350
- Mankosi 350
- O.R. Tambo 385 (Nyandeni 124)
- O.R Tambo 500 (Nyandeni 100)
- Military Veterans 84 (Nyandeni 55)

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

The following Projects and programmes
- Provision of 50kw electricity Coupons
- Indigent alternative energy
- Provision to five households with two-room with open plan, fencing, pit latrine ablution, and 500ltr water tanks through Isdima project.
- Fencing for food security, and Water harvesting (water tanks)
- 100% Refuse Removal
- 100% Property rates

The Indigent program's objective is to support indigent households with free basic services so as to meet their basic needs. It is due to high level of unemployment and poverty in the municipal area that there are households who are unable to pay for basic municipal services. Therefore, the Nyandeni Local Municipality views it necessary that steps are taken in alleviating some of the difficulties associated with access to basic services.

Section 26(1)(2) of the constitution of the republic of South Africa stipulates that everyone has a right to have access to adequate housing, Health Care, Food, Water and Social security. It is therefore Subsection 2 of this section that gives the state an obligation to take reasonable legislative and other measures within its available resources to achieve the progressive realization of these rights.

Nyandeni Local Municipality has therefore approved indigent policy and indigent register to ensure that the indigents can have access to the package of services included in the FBS programme. In areas where there is access to electricity, deserving indigent households have been provided with electricity coupons in line with council policy.

The municipality has adopted an Integrated Poverty Alleviation Program

The following annual targets were set:
- Upload indigent register to electronic indigent system by 30 June 2025.
- Provide five households with Two-room with open plan, fencing, and water Tanks through Isdima Projects by 30 June 2025.
- Provide social relief support to 96 indigent qualifying households (Fencing and water tanks) by 30 June 2025.
- Provide electricity coupons to 1 800 qualifying households by 30 June 2025.
- Provision of alternative energy (gas) to 1 650 Households by 30 June 2025.
- Provision of gas refill to 3 200 households.

Functioning of indigent steering committees

The municipality has established Ward Indigent Steering Committees in all 32 Wards that their term of office starts and end with Council term . The purpose for this Indigent Steering Committees is to improve program coordination and proper implementation of the Free Basic Services at ward level.

Indigent register

- The municipality is currently reviewing its Indigent Register and developing an electronic indigent register.
- The municipality has reviewed its Indigent and poverty Alleviation Policy for Free Basic Services to include a new concept of Isdima where indigents are given a combo of a two-room flat with open plan, tank, fencing, ablution facility and gardening.

FREE BASIC SERVICES TO LOW INCOME HOUSEHOLDS

Free Basic Services To Low Income Households										
	Number of households									
	Total	Households earning equal to and less than Two-State Pension Fund								
			Free Basic Water		Free Basic Sanitation		Free Basic Electricity		Free Basic Refuse	
		Total	Access	%	Access	%	Access	%	Access	%
Year -2	100 000	18 000	12 000	67%	10 000	56%	1 900	11%	7 000	39%
Year -1	103 000	18 500	13 000	70%	11 000	59%	1 900	10%	8 000	43%
Year 0	105 000	19 000	15 000	79%	12 000	63%	1 800	9%	9 000	47%
										T 3.6.3

COST TO MUNICIPALITY OF FREE BASIC SERVICES DELIVERED

Financial Performance Year 0: Cost to Municipality of Free Basic Services Delivered					
Services Delivered	Year -1	Year 0			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Property rates	0	227	227	1 884	
Alternative energy	3 806	2 173	2 948		#DIV/0!
Electricity	1 662	1 444	686	523	-176%
Waste Management (Solid Waste)	0			0	
Total	5 468	3 844	3 861	2 407	-60%
					T 3.6.4

3.7 FREE BASIC SERVICES AND INDIGENT SUPPORT POLICY OBJECTIVES FROM IDP

Strategic Focus Area	5 Year Objective	Programs/Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deviation	Corrective Measure	Responsible person
Free Basic Services	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase the number of credible indigent beneficiaries.	Number of two-bedroom flats constructed for households (Isdima project) by 30 June 2025.	Construct two-bedroom flats for 5 households (Isdima project) by June 2025			Advert was issued 14 and Closed 20 March 2025. Service providers appointed 30 April 2025 and inception meeting were held. The order has been issued to the service provider.	Deviated	Services Provider were appointed late	Five contractors will be on site in Quarter one to all 5 households the following will be implemented Site clearance, Fencing ,construction to foundation.. Quarter 2 Completion of construction and handover to beneficiaries.	Senior Manager Community Services
Free Basic Services	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase the number of credible indigent beneficiaries.	Number of qualifying households provided with electricity coupons by 30 June 2025	Provide electricity coupons to 3840 qualifying households by June 2025	Provide electricity coupons to 560 qualifying households by 30 June 2025		599 Households have been provided and collected Coupons.	Achieved			Senior Manager Community Services
Free Basic Services	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase the number of credible indigent beneficiaries.	Number of beneficiaries provided with alternative energy by 30 June 2025. ((Gas Combo 9kg Gas and Two-burner stove)	Provide alternative energy to 1664 household (Gas Combo 9kg Gas and Two-burner stove) by June 2025			The advert for gas refill and combo was published on the 14 February 2025, and the Service Providers was appointed for the provision of the services on the 30th April 2025. The inception meeting was held on the 16 May 2025. The orders are issued from the	Deviated	Service providers were appointed late.	All the six Service providers appointed will deliver to 3200 beneficiaries in qourter 0ne of the next financial year.	Senior Manager Community Services

Strategic Focus Area	5 Year Objective	Programs/Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deviation	Corrective Measure	Responsible person
								panel and awaiting for their response for delivery.				
Free Basic Services	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase access to free basic services and improve quality of life of indigent by 2027.	Increase the number of credible indigent beneficiaries.	Number of gas refilled for beneficiaries by 30 June 2025 (9kg Gas)	Refill 3200 gas for 3200 beneficiaries (9kg Gas) by 30 June 2025			The advert for gas refill and combo was published on the 14 February 2025, and the Service Providers was appointed for the provision of the services on the 30th April 2025. The inception meeting was held on the 16 May 2025. The collection of empty gas cylinders has been collected and the first 200 gas cylinders has been delivered at Ward 10 & 11	Deviated	Service providers were appointed late.	Coordinate 4 Service providers appointed to deliver. In quorter one 832 beneficiaries will be supported and qourter two 832 will be supported all in the next financial year.	Senior Manager Community Services

T.3.6.5

Free Basic Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
~~Service Indicators~~		Target *Previous Year	Actual	Target *Previous Year	*Current Year	Actual	Target *Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
To provide indigent households with access to free basic services to improve quality of life by 2027	Provide five (5) households with Two-bedroom, fencing, and water 5000L Tanks through Isdima Projects by 30 June 2024	Number of households provided with Two-room,fencing, and water Tanks through Isdima Projects by 30 June 2023	Concept document for Isdima project done, Scope of work for Isdima has been developed.	Number of households provided with Two-room,fencing, and water Tanks through Isdima Projects by 30 June 2023	Provide five (5) households with Two-bedroom, fencing, and water 5000L Tanks through Isdima Projects by 30 June 2024	The concept for the Is'dima project was developed with internal experts (Risk Management, Building Control, PMU office, Planning & Development) and signed .The specification was sent to BSC on 07 November 2023 and could not pass the test for specification on BOQ and designs.	Construct two-bedroom flat for 5 households (Isdima project) by June 2025	Construct two-bedroom flat for 5 households (Isdima project) by June 2026	Construct two-bedroom flat for 5 5 households (Isdima project) by June 2027
To provide indigent households with access to free basic services to improve quality of life by 2027	Provide social relief support to 96 indigent qualifying house holds (64 Tanks, 32 fencing,) by 30 June 2024	Provide social relief support 50 indigent households by 30 June 2023	Concept document for social relief project done, Scope of work for tanks, stands, fencing has been developed.	Provide social relief support 50 indigent households by 30 June 2023	Provide social relief support to 96 indigent qualifying households (64 Tanks, 32 fencing,) by 30 June 2024	The concept for executing the target was developed and signed, however, the project could not proceed. Meetings have set with the Service Provider in the panel to finalise the deliverables that were already given in the order.	_	_	_
To provide indigent households with access to free basic services to improve quality of life by 2027	Provide electricity coupons to 960 qualifying households by 30 June 2024	Provide electricity coupons to 1 800 qualifying households by 30 June 2023	Electricity coupons provided to 1367 households.	Provide electricity coupons to 1 800 qualifying households by 30 June 2023	Provide electricity coupons to 960 qualifying households by 30 June 2024	5493 coupons provided to qualifying households: Quarter one 960, Quarter two 960, Quarter three 1306, Quarter four 2267.	Provide electricity coupons to 3840 qualifying households by June 2025	Provide electricity coupons to 3840 qualifying households by June 2026	Provide electricity coupons to 3840 qualifying households by June 2027
To provide indigent households with access to free basic services to	Provide of alternative energy (gas) to 4864	Provide 1650 households with alternative energy (Burner gas	The advert was issued on the 19th of of May 2023 and the	Provide 1650 households with alternative energy (Burner gas stoves) by 30 June 2022	Provide of alternative energy (gas) to 4864 Households by 30 June 2024	1. All 3200 households have been provided with 09kg Gas Cylinder	1. Provide alternative energy 1664 Gas Combo (9kg Gas and Two-	1. Provide alternative energy 1664 Gas Combo	1. Provide alternative energy 1664 Gas Combo (9kg Gas

Free Basic Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
~~Service Indicators~~		Target *Previous Year	Actual	Target *Previous Year	*Current Year	Actual	Target *Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
improve quality of life by 2027	Households by 30 June 2024	stoves) by 30 June 2022				refilled. 2. All 1662 households have been provided with Gas Combo (09kg Gas Cylinder and two-burner gas-stove)	burner stove) by June 2025. 2. Refill 3200 Gas (9kg Gas)	(9kg Gas and Two-burner stove) by June 2025. 2. Refill 3200 Gas (9kg Gas)	and Two-burner stove) by June 2025. 2. Refill 3200 Gas (9kg Gas)

3.8 COMMENT ON FREE AND INDIGENT SUPPORT

The municipality has established Integrated Free Basic Services unit

COMPONENT B: ROADS & TRANSPORT

3.9 ROADS

Road and stormwater falls under Transport and Roads Strategic Focus Area, under this focus area there are about five municipal strategies to achieve the strategic objectives, namely: **Construction of gravel wearing course municipal roads, Construction of flexible wearing course municipal roads, Construction of non-motorised pathways, Rehabilitation of municipal gravel roads, Maintenance of municipal gravel roads Maintenance of municipal surfaced roads**

Rural Road Asset Management System (RRAMS) indicates that the total length of Access Road for Nyandeni Municipal area of jurisdiction is **1 603.5km**. The total length of surfaced roads is **15 km** as per the municipal base line, the total length for National Roads is **19.93 km**, and total length for Provincial Roads is **569.51km**.

Project Management Unity is responsible for the implementation of capital infrastructure projects using different grants, coordination of Expanded Public Works Program (EPWP), Institutional Social Development (ISD) and Occupational, Health & Safety (OHS).

Capital Infrastructure Implementation Policy was adopted by the Council as guide for the implementation of all capital projects and is reviewed annually. It has been discovered that NLM spend much of the municipal funds on maintenance and rehabilitation of the gravel roads as most of our roads are damaged during rain seasons due to the bad terrain. NLM Council decided to implement low volume surfaced roads, which are more durable than gravel roads.

Road Maintenance unit is depending on the Equitable Share to deliver services to its communities to maintained 32Wards using Roads Maintenance Plan that is abstracted from the IDP.

The Nyandeni Local Municipality area of jurisdiction comprises of two areas: Inland and the coastal belt. These areas have two notable distinct weather patterns as per seasonal changes especially in the wet season, disrupting transport services and access to health Centres and School some due to bad terrain. They both are in mountainous areas with a relatively high average rainfall. Such indicators were: **Notable increases in temperatures; Notable precipitation on the coastal areas; Heavy rainfalls; Destructive storms; Shorter return period for floods; and between very wet periods, longer dry spells and increased likelihood.**

Due to climate change, most of the rivers along the coast are widening during heavy rains, which results to flooding and erosion.

Heavy rains have affected Nyandeni Local Municipality between throughout the seasons and are causing flooding, washed away roads and collapsing of culverts/ bridge structures, which resulted to poor access roads leading to the community amenities. These heavy rains have negatively affected community livelihoods; people are struggling to commute and access economic hubs. These damages resulted in community unrest due to damaged roads, taxi associations are complaining and enforcing road repairs and maintenance.

Almost every day, the Infrastructure Development Directorate is receiving a huge number of complaints regarding roads that are damaged due to heavy floods. Roads Maintenance Unit officials conducted assessment for all the roads that were reported to verify scope of works required. About 342 km municipal roads was assessed. NLM submitted to COGTA and OR Tambo DM Disaster Unit number of roads that were affected

In **2022/2023** financial year NLM received disaster funding to an amount of **R2.6 million** for the Repairs of Mthombetsitsa to Nxukhwebe Bridge. During the mid-year adjustment, Council also approved **R15m** above the normal budget to intervene and maintain access road that were affected by various disasters.Libode CBD is most negatively affected by stormwater challenges during heavy rains. Design Report is complete for the refurbishment of stormwater. NLM developed Stormwater Management Plan in 2015 and is due for review in 2023/2024 financial year.

In **2023/2024** financial year the municipality received a total of **R 119 504 000,00** on grants which are detailed as follows:

Desaster Funding: a funding of **R46 987 000,00** was recieved for Ward 18: Sikelweni, Ward 20: Vinish, Ward 02: Zele, Ward 30: Zanokanyo Access Roard, Ward 21: bantini Access Road, Ward 16: Didi – Ntlaza Acess Road, Ward 28: msuzwaneni – Pitoli Acess road, Ward 15: Ngxokweni – Mtyu, Ward 29: Ndatya – magozini, Ward 05: Nomaweni – Tafeni Access Roard, Ward 17: Mdumazulu No. 2 Access Roard, Ward 13: Bantingville – Ndindimeni

Access Road, Ward 32: Lujizweni No. 1 – Manzimahle, Ward 23: Zixambuzi – Goso, ward 02: Mseleni Ludeke, Ward 31 & 2: chopetyeni – Ludeke, Ward 03: Coza – Mbhananga Access Road, Ward 19: Lusizini – Cwele Access Roard, Ward 06: Ntsonyini and Bridge Access Road.

Municipal Infrastructure Grant: a grant of **R 72 517 000,00** which was later decrease by the tressurry for Tholeni Access Roard low volume, Ntshazini – Canzibe Access Roard, Mbhange internal roard, Majikija – Dokodela access roard, Ward 16, 25, 12 and 29: Community Halls, Libode Internal Roards Phase – 2, Libode and Ngqelenui Sidewalks and Mvilo Bridge and Access Roard

In **2024/2025** financial year the municipality received a total of **R 108 148 000** on grants which are detailed as follows:

Municipal Infrastructure Grant: a funding of **R 71 339 000,00** was received for Ward 13: Bhiduza – Sundwane Low volume, Ward 02: Mabululu – Ncithwa, Ward 08: Marubeni Public Transport, Ward 21: Ngqeleni Internal Street Surfacing, Ward 07: Libode Internal Streets, Ward 21: Ngqeleni Sportfield and Ward 02, 10 , 22 and 31: Community Halls.

Desaster Funding: a funding of **R 35 259 000,00** was received for Ward 30: Clinic – Mfabantu, Ward 06: Ngojini, Ward 21: poulini – Nzwakazi, ward 20: Notintsila, ward 17: Deyi – Noxova, Ward 26: Ntshilini, ward 18: Njiveni, Ward 25: Gangeni, Ward 03: Dlukulwana – Gongo, Ward 32: Manzimahle, Ward 08: Mamfengwini, Ward 29: Gxulu, ward 26: Sidabadabeni and Ward 23: Phalo - Sizana

Rehabilitation: a funding of R 15 500 000,00 was received for Ward 29: Magcakini, Ward 08: New Rest, Ward 29: Vezamandla, Ward 25: Jange and the bridge, Ward 03: Khalandoda, Ward 02: Ngcoya, ward 18: Njiveni, Ward 28: Qhokama, Ward 26: Mngcibe rehabilitation projects.

Pothole Patching: the municipality conducted a Pothole Patching program in Libode and Ngqeleni, the main aim of this program is to restore all the tared road impurities in the affected area by:

1. Removing the loose material.
2. Cleaning of the cavity.
3. Spraying of the pothole.
4. Patching of the pothole using Asphalt/premix to the required level.
5. Compaction
6. And thereafter application of the durable finish.

In both Libode and Ngqeleni Towns, the municipality have managed to patch about 960 m^2 by 30 June 2024.

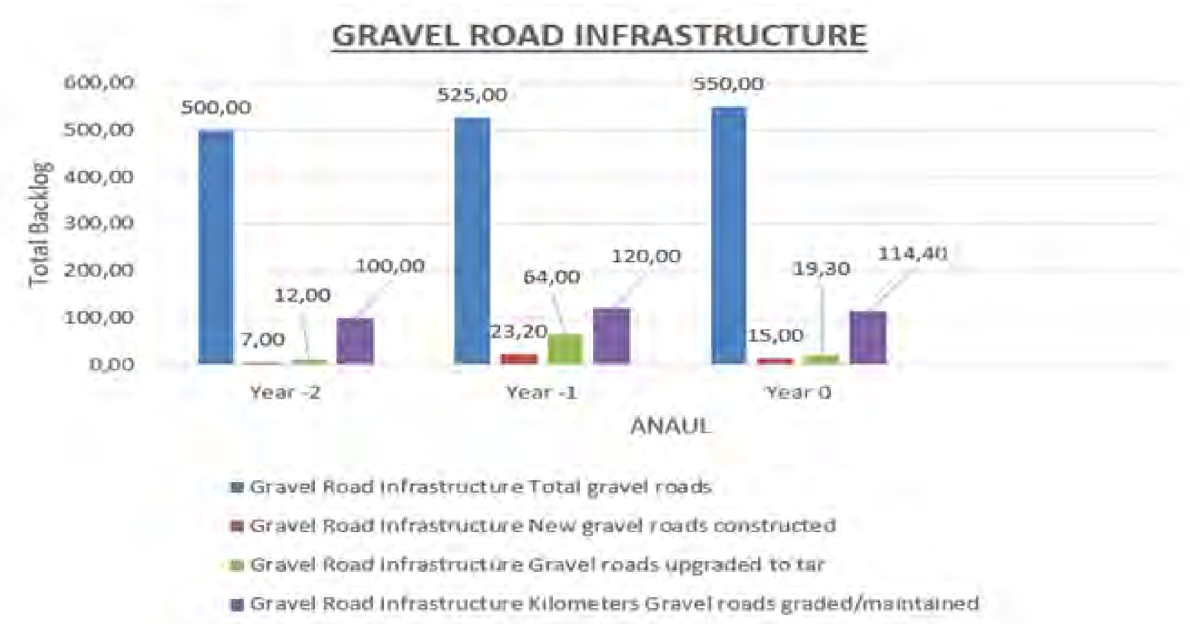
There have been delays experienced in Ngqeleni due to the delayed supply of the required material; to date all the material have been delivered onsite and the project will be completed in 2025/2026 financial year as the teams are currently working onsite.

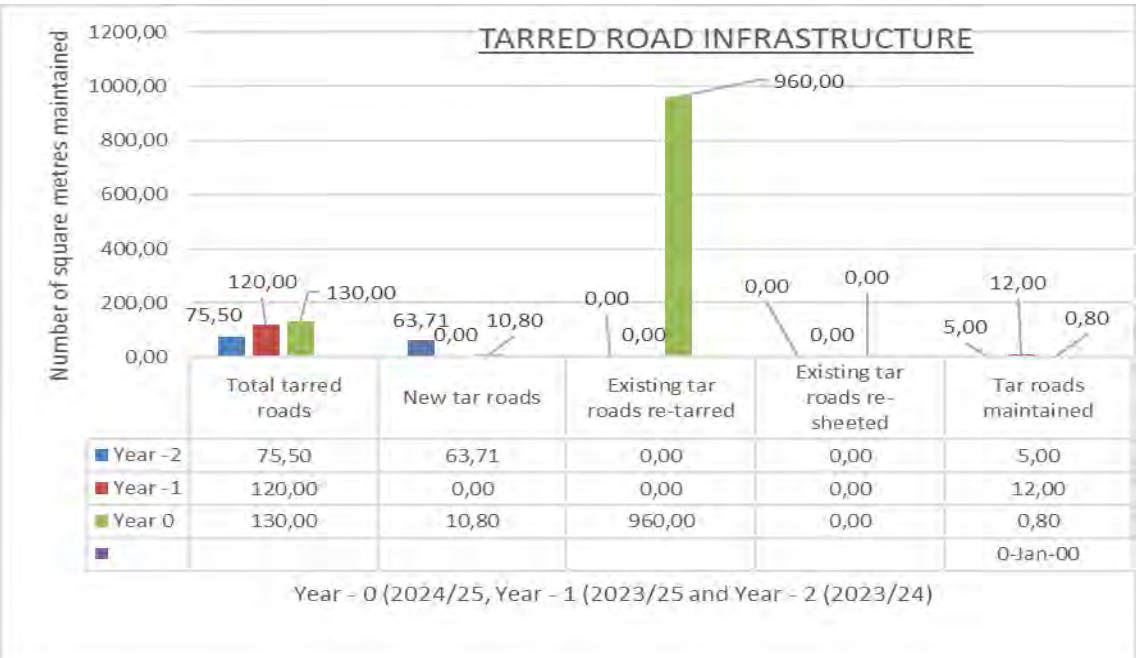
Gravel Road Infrastructure				
				Kilometres
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained
Year -2	500	7	12	100
Year -1	525	23.2	64	120
Year 0	550	15	19,3	114,4
				T 3.7.2

Tarred Road Infrastructure					
					Kilometres
	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads maintained
Year -2	75,5	63,71	0	0	5
Year -1	120	0	0	0	12
Year 0	130	10,8	960m^2	0	798 m^2
					T 3.7.3

Cost of Construction/Maintenance						
						R' 000
	Gravel			Tar		
	New	Gravel - Tar	Maintained	New	Re-worked	Maintained
2022	2 800 5000	0	35 460 723	31 529 922,38	0	2000000
2023	15 500 000.00	0	15 500 000.00	0	0	0
2024	40 000 000,00	21 000 000,00	15 500 000.00	21 000 000,00	0	0
						T 3.7.4

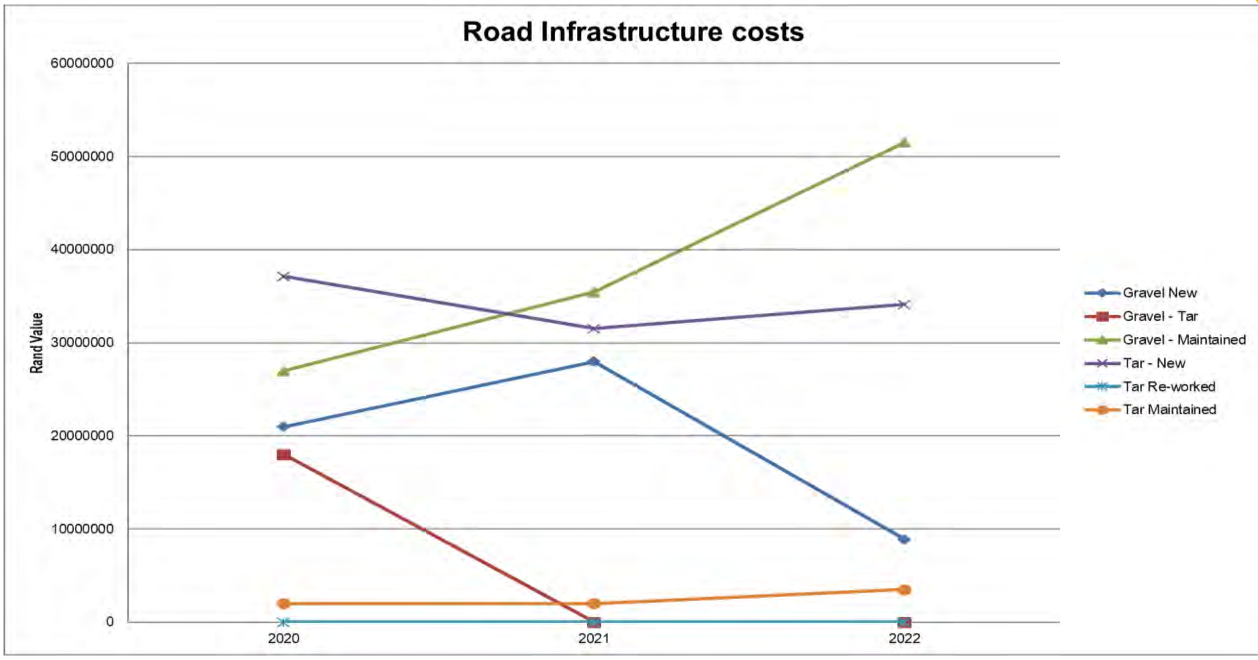
Financial Performance Year 2023: Road Services					
					R'000
Details	2022	2023			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	33881	71299	78592	71306	-9%
Expenditure:					
Employees	20791	15352	14616	12205	-16%
Repairs and Maintenance	1331	21533	35109	28338	-19%
Other	16162	6936	12486	4605	-63%
Total Operational Expenditure	38284	43821	62211	45148	-27%
Net Operational Expenditure	4403	27478	16381	26158	60%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.7.8





	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads maintained
Year -2	75,50	63,71	0,00	0,00	5,00
Year -1	120,00	0,00	0,00	0,00	12,00
Year 0	130,00	10,80	960,00	0,00	0,80
					0-Jan-00

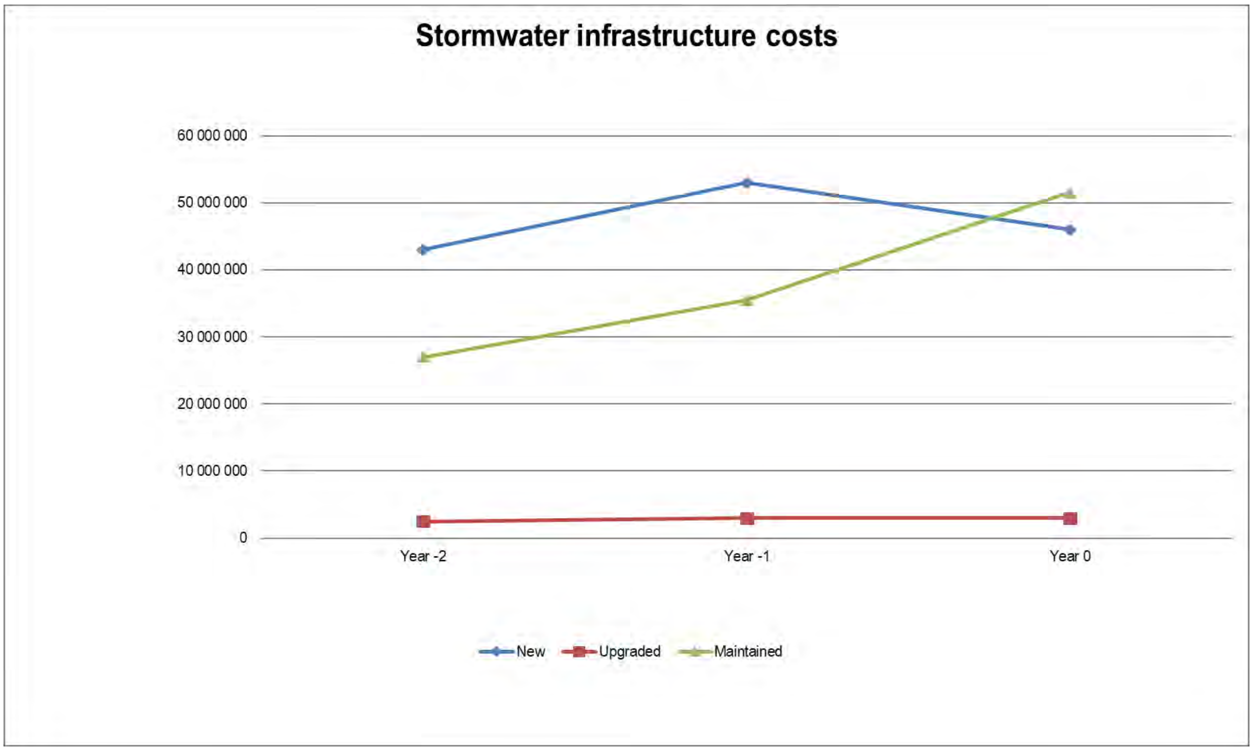
Road Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i) Service Objective	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Construction of 300km of Gravel wearing Course	Kilometres of gravel roads tarred (Kilometres of gravel road remaining)	60kms gravel roads		240 kms gravel roads remaining)	214,1 kms gravel roads remaining)	241 kms gravel roads remaining)	Baseline 110km kms gravel roads remaining)	60km gravel roads remaining)	60 kms gravel roads remaining)
Construction of 100km of Flexible wearing Course	100 kms of municipal roads to be developed	20km surfaced roads	63km	63 kms	26,9 kms	10kms	8,89km	0	0
Construction of 15000m2 of Non-motorized transport	15000m2 of non-motorised to be developed	1500m2 non-motorised	1600m2	1 139 500m2	1 500m2	1000m2	5000m2	0	0
Rehabilitation of 250km of gravel wearing course	250 km gravel road to be rehabilitated	50kms gravel roads	43,5km	43,5km	28,5km	37km	109km	150km	200km
Maintenance of 525km of gravel wearing course	525km of gravel roads to be maintained	105km gravel roads maintained	150km	148.9km	150km	150km	150km	150km	150km
Maintenance of 11.6 Km of Surfaced Roads	11,6km surfaced roads to be maintained	11,6km maintained	11,6km	20km	40km	60km	60km	80km	80km



Kilometers	Total Stormwater measures	New stormwater measures	Stormwater measures upgraded	Stormwater measures maintained
Year -2	45	15	10	12
Year -1	89	20	12	11
Year 0	118	0	0	0
				T 3.9.2

	Stormwater Measures		R' 000
	New	Upgraded	Maintained
Year -2	43 000 000	2 500 000	26 987 288
Year -1	53 000 000	3 000 000	35 460 723
Year 0	0	0	0
			T 3.9.3

Capital Expenditure Year 0: Stormwater Services Included in roads					
					R' 000
Capital Projects	Budget	Adjustment Budget	Year 0 Actual Expenditure	Variance from original budget	Total Project Value
Libode Internal Street Phase 2	9 500 000		9 036 771,03	4,9%	463 229
Ngolo to Corana AR	14 000 000		1 615 520,61	88,5%	-12 384 480
Mabululu to Ncithwa AR	6 000 000		249 229,64	95,8%	-5 750 771
Mvilo AR and Bridge	4 000 000		6 639 644,50	-66%	-2 639 644
Tholeni Low Volume Surfaced Access Road 5,5km	5 000 000		5 079 727,69	-1,6%	-79 727
Ntshazini to Ncanzibe Low Surfaced Access Road 11,2km	2 000 000		2 151 155,22	-7,56%	-151 155
Ngqeleni Street Surfacing	9 000 000		4 209 399,83	53%	4 790 601
Libode Non-Motorised Pathways	1 135 252		4 173 567,84	276%	-3 038 315
Ngqeleni Non-Motorised Pathways	1 135 252		5 221 417,84	-360%	-4 086 165
Biduza to Sundwana Access Road	10 000 000		9 845 696,68	1,54%	154 304
Libode Internal Street Phase 1	915 718,47		0	0%	0
Repairs of Xhuthudwele Access Road	2 441 507,50		2 197 650.00	10%	243 857
Rehabilitation of Mahlokotshana Access Road	2 440 352,21		2 419 047,61	0,87%	21 305
Rehabilitation of Mhlatyana to Bhakaleni Access Road	1 919 586,90		1 919 586,90	0%	0
Rehabilitation of Msitsini to Mgojweni Access Road	1 901 416,83		1 901 171,48	0%	0
Rehabilitation of Ngwengweni to Maqabeni Access Road	1 399 492,50		936 617,50	33%	462 875
Rehabilitation of Ndayini Access Road	2 223 418,05		2 050 888,54	7,8%	172 530
Rehabilitation of Thonti Access Road	2 231 460,00		2 231 287,50	0%	0
Rehabilitation of Malizole to Ntsimbini Access Road	2 578 769,00		2 228 762,56	13%	350 006
Rehabilitation of Mpindweni Access Road	2 817 095,20		2 467 771,20	12%	349 324
Rehabilitation of Coza to Mlomo Access Road	1 593 900		1 593 899,21	0%	0
Rehabilitation of Mpendle Access Road	1 905 484,02		1 905 484,02	0%	0
Mamfingweni Access Road	2 454 606,00		2 454 381,98	0%	0
Rehabilitation of Maqhingeni Access Road	2 490 035,21		2 378 822,60	4,4%	111 213
Rehabilitation of Buthongweni Access Road	2 524 374,20		2 524 374,20	0	0
Rehabilitation of Mhlahlane Access Road	2 474 403,25		2 474 403,25	0	0
Magcakini Access Road	2 570 040,00		2 005 155,64	22%	564 885
Maqanyeni Clinic to Greate Place access Road	1 796 578,88		1 796 265,50	0%	0
Chunu to Bolotwa Access Road	1 499 953,26		1 499 200,43	0%	0
Kwazulu to Mfabantu Access Road	1 399 888,56		1 399 608,31	0%	0
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.9.8*



COMPONENT C: PLANNING AND DEVELOPMENT

3.10 PLANNING

The key focus areas/ categories of spatial planning are Settlement Planning, Land Use Management spatial planning and real estate management.

SPATIAL PLANNING

The Spatial Planning unit is responsible for guiding sustainable land use, coordinating urban development, and ensuring the municipality's growth aligns with long-term social, economic, and environmental objectives. In the past year, the municipality continued to face increased development pressures, driven by population growth, housing demand, and the need for improved infrastructure. Spatial planning activities focused on balancing these demands with the preservation of natural resources, cultural heritage, and community well-being.

During the year under review, the municipal council resolved for Nyandeni local municipality to recommit for a further 5 years (2024 – 2029) to be part of the district municipal planning tribunal together with Mhlontlo and O.R Tambo local municipality. A joint 5-year memorandum of agreement was signed by all three parties in in order to ensure that each party perform their role and responsibilities for joint collaborative working. Being part of the DMPT allows the pooling of human, financial and physical resources. The municipality completed its categorization of applications that must be served to the tribunal and those that can be dealt with by the authorized official. The appeals authority and the authorized official were also appointed during the year under review.

In addition, the section`s day to day work also includes but not limited to the following:-

- Office walk-in Public Consultations
- Pre-scrutiny of applications (to ensure that applications are complete and information submitted is in order before an application is submitted with an intention of improving turnaround time fo development applications
- Comments on lease of municipal Land
- Comments on lease applications on Traditional land held in custody by the state
- Comments on applications for business licenses
- Comments on building plans received from the Building Control section
- Approving of development applications through the Spatial Planning Land Use

Management Act, 2013 (Act No.16 of 2013) Authorised Officer

- Meetings with attorneys where legal action has been instituted
- Issuing of Zoning Certificates

Settlement Planning

Municipal settlement planning is the process through which municipalities guide the spatial location, design, and growth of settlements to achieve balanced, inclusive, and sustainable development. It ensures that communities have access to housing, basic services, infrastructure, and opportunities for social and economic development while protecting environmental resources.

Key Objectives

- **Orderly Growth:** Prevent haphazard or informal expansion of towns and villages.
- **Equitable Access:** Ensure all communities have access to housing, land, and essential services (water, sanitation, electricity, roads, clinics, schools).
- **Economic Development:** Align settlement patterns with economic opportunities, transport corridors, and investment nodes.
- **Environmental Sustainability:** Protect agricultural land, natural resources, and ecosystems while promoting climate-resilient development.
- **Integration:** Correct spatial inequalities inherited from apartheid planning by integrating rural and urban areas.

During the year under review the municipality has completed a tachy survey for 500 low cost residential housing project in Bhekizulu. In the upcoming year the municipality will complete a full township establishment application which will see the commissioning of a new township. This will alleviate the growing demand for human settlement low cost housing. The municipality has also completed the township establishment application for a new township in Ngqeleni that will have 100 residential properties, commercial, recreational and institutional sites. The new township in Ngqeleni is aimed at the middle income class who often find it difficult to access human settlement low cost housing programme and also find it difficult to access conventional bond finance from commercial banks. This township will allow the people to be able to benefit from the human settlement FLISP programme.

Land Use Management

The department has processed a number of land development applications in an effort to formalize informal Land-use and to manage the growth thereof. The department completed a number of land development applications which some were presided over by the municipal authorised official and some were decided over by the DMPT. The town planning department also receives and administers to processing of building plans in order to ensure safe and regulated construction of building structures with the municipal urban areas.

Real Estate Management

During the year under review the municipality extended the leasable area to Bokleni shopping plaza for construction of new retail space. The Libode Boklein shopping facility was officially opened in 2018. This shopping facility has assisted in creating employment opportunities for more than 50 people. The municipal council took a resolution to approve the extension request from AJ property group whom wish to extend their shopping facility over the property that currently has a town hall built on it being described as ERF 276 Libode. The intention is to demolish the existing town hall and have it rebuilt on ERF 242 Libode owned by the municipality. Cost for construction of the new town hall will be borne of the developer.

The municipality has conducted extensive stakeholder consultation of the proposed plan to have the town hall demolished and rebuilt in a new property.

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

INTRODUCTION TO LOCAL ECONOMIC DEVELOPMENT

Nyandeni Local Municipality has a limited revenue base and due to a number of development challenges, the Municipality is unable to attract investment to the area. Local Economic Development has been identified as the driver of economic growth. The Municipality had to make strides to ensure that there is economic growth and instruments have been developed to realise this vision. Local Economic Development Strategy was developed as one of the instruments that would suggest mechanisms of ensuring that the economy is growing. Nyandeni Local Municipality is currently in the process of developing the LED Strategy since it was last reviewed in 2018. The current LED Strategy is premised on four economic sectors to stimulate economic growth and map up economic trajectory of the Municipality. The four economic sectors are:-

- Strategic institutional and infrastructural partnerships
- Agriculture
- Tourism
- Enterprise Support

Local Economic Development within the Municipality is made up of three units, and these being:-

- Agricultural support and Development
- Enterprise support and Small Business Development
- Tourism promotion and Development

Key economic growth and development activities within LED entails:-

- Agriculture development.
- Forestry development
- Oceans Economy, including aquaculture development
- Tourism development
- Small Business support and development
- Partnerships for the development and growth of the economy

Nyandeni Local Municipality has partnered through Service Level Agreement (SLA) with Eastern Cape Socio – Economic Consultative Council (ECSECC) to be supported on a number of economic development initiatives. The recent Addendum to the SLA has lifted the development of Local Economic Development Strategy as one flagship project in which ECSESS should assist the Municipality on. It is hoped that the developed LED Strategy will be in place and completed by the third quarter of 2025/ 2026 financial year.

Local Economic Development prioritized food security, economic development, and tourism promotion across its jurisdiction. The first priority programme is an Agro – Processing initiative and through this an Animal Feed Processing Plant Project is under implementation. The second priority is skills development where small businesses are funded and provided with capacity building in the form of training initiatives. The third priority is tourism promotion in the form of marketing and awareness.

Nyandeni Local Economic Development is underpinned by 6 Key Core Pillars for Economic Growth derived from the Revised National Local Economic Development Framework.

These are:-

- Building diverse & innovation-driven local economies
- Developing inclusive economies
- Developing learning and skilful economies
- Enterprise development and support
- Economic governance and infrastructure
- Strengthening local systems of innovation

The operations of Nyandeni Local Municipality's Local Economic Development are informed by the following policy informants: -

- National Development Plan
- Eastern Cape Provincial Development Plan
- Provincial Economic Development Strategy
- Integrated Wild Coast Development Plan
- O. R. Tambo One Plan
- Nyandeni Vision 2030
- Nyandeni IDP
- Operations of the Department are underpinned by the following policy informants:-
- National Development Plan
- Eastern Cape Provincial Development Plan
- Provincial Economic Development Strategy
- Integrated Wild Coast Development Plan
- O. R. Tambo One Plan
- Nyandeni Vision 2030
- Nyandeni IDP

ECONOMIC PERFORMANCE OF NYANDENI LOCAL MUNICIPALITY

In 2023, the community services sector is the largest within Nyandeni Local Municipality accounting for R 2.49 billion or 51.0% of the total GVA in the local municipality's economy. The sector that contributes the second most to the GVA of the Nyandeni Local Municipality is the trade sector at 17.5%, followed by the finance sector with 16.0%. The sector that contributes the least to the economy of Nyandeni Local Municipality is the mining sector with a contribution of R 28.3 million or 0.58% of the total GVA.

Gross value added (GVA) by broad economic sector - Nyandeni Local Municipality, 2023 [percentage composition]

The community sector, which includes the government services, is generally a large contributor towards GVA. When looking at all the regions within the O.R.Tambo District Municipality, it is clear that the King Sabata Dalindyebo contributes the most community services towards its own GVA, with 63.09%, relative to the other regions within O.R.Tambo District Municipality. The King Sabata Dalindyebo contributed R 38.6 billion or 67.05% to the GVA of O.R.Tambo District Municipality.The King Sabata Dalindyebo also contributes the most the overall GVA of O.R.Tambo District Municipality.

Historical economic growth

For the period 2023 and 2013, the GVA in the finance sector had the highest average annual growth rate in Nyandeni at 2.04%. The industry with the second highest average annual growth rate is the transport sector averaging at 1.79% per year. The electricity sector had an average annual growth rate of -2.75%, while the construction sector had the lowest average annual growth of -3.08%. Overall a positive growth existed for all the industries in 2023 with an annual growth rate of 2.03% since 2022.

Gross value added (GVA) by broad economic sector - Nyandeni Local Municipality, 2013, 2018 and 2023 [R millions, 2010 constant prices]

	2013	2018	2023	Average Annual growth
Agriculture	40.0	39.4	44.2	***1.00***%
Mining	16.3	18.2	13.0	***-2.23***%
Manufacturing	85.6	86.2	83.7	***-0.23***%
Electricity	101.9	87.2	77.1	***-2.75***%
Construction	102.8	97.9	75.2	***-3.08***%
Trade	559.2	577.6	586.1	***0.47***%
Transport	135.0	148.3	161.2	***1.79***%
Finance	467.5	552.1	571.8	***2.04***%
Community services	1,581.8	1,649.4	1,810.3	***1.36***%
Total Industries	**3,089.9**	**3,256.3**	**3,422.5**	***1.03%***

The tertiary sector contributes the most to the Gross Value Added within the Nyandeni Local Municipality at 88.7%. This is significantly higher than the national economy (69.7%). The secondary sector contributed a total of 9.1% (ranking second), while the primary sector contributed the least at 2.3%.

Gross value added (GVA) by aggregate economic sector - Nyandeni Local Municipality, 2023 [percentage]

The following is a breakdown of the Gross Value Added (GVA) by aggregated sector:

Primary sector

The primary sector consists of two broad economic sectors namely the mining and the agricultural sector. The following chart represents the average growth rate in the GVA for both of these sectors in Nyandeni Local Municipality from 2013 to 2023.

Gross value added (GVA) by primary sector - Nyandeni, 2013-2023 [Annual percentage change]

Between 2013 and 2023, the agriculture sector experienced the highest positive growth in 2021 with an average growth rate of 12.6%. The mining sector reached its highest point of growth of 7.6% in 2014. The agricultural sector experienced the lowest growth for the period during 2016 at -10.2%, while the mining sector reaching its lowest point of growth in 2022 at -21.9%. Both the agriculture and mining sectors are generally characterised by volatility in growth over the period.

Secondary sector

The secondary sector consists of three broad economic sectors namely the manufacturing, electricity and the construction sector. The following chart represents the average growth rates in the GVA for these sectors in Nyandeni Local Municipality from 2013 to 2023.

Gross value added (GVA) by secondary sector - Nyandeni, 2013-2023 [Annual percentage change]

Between 2013 and 2023, the manufacturing sector experienced the highest positive growth in 2021 with a growth rate of 8.7%. The construction sector reached its highest growth in 2013 at 3.8%. The manufacturing sector experienced its lowest growth in 2020 of -12.0%, while construction sector also had the lowest growth rate in 2020 and it experiences a negative growth rate of -16.9% which is higher growth rate than that of the manufacturing sector. The electricity sector experienced the highest growth in 2021 at 1.2%, while it recorded the lowest growth of -6.3% in 2020.

Tertiary sector

The tertiary sector consists of four broad economic sectors namely the trade, transport, finance and the community services sector. The following chart represents the average growth rates in the GVA for these sectors in Nyandeni Local Municipality from 2013 to 2023.

Gross value added (GVA) by tertiary sector - Nyandeni, 2013-2023 [Annual percentage change]

The trade sector experienced the highest positive growth in 2021 with a growth rate of 8.5%. The transport sector reached its highest point of growth in 2022 at 10.9%. The finance sector experienced the highest growth rate in 2013 when it grew by 7.4% and recorded the lowest growth rate in 2020 at -3.0%. The Trade sector also had the lowest growth rate in 2020 at -10.7%. The community services sector, which largely consists of government, experienced its highest positive growth in 2021 with 4.9% and the lowest growth rate in 2020 with -1.7%.

Economic Activity by Sector			
			R 'miilion
Sector	Year -2	Year -1	Year 0
Agric, forestry and fishing	2	20	44.2
Mining and quarrying	6	6.2	13.0
Manufacturing	56	64	83.7
Wholesale and retail trade	45	52	586.1
Finance, property, etc.	51	52	571.8
Govt, community and social services	23	25	1,810.3
Infrastructure services	34	41	75.2
Total	217	254	3,184.3
			T 3.11.2

Source: South Africa Regional eXplorer v2571.
Data compiled on 13 Dec 2024.

LOCAL JOB OPPORTUNITIES

In 2023, Nyandeni employed 20 200 people which is 10.87% of the total employment in O.R.Tambo District Municipality (186 000), 1.49% of total employment in Eastern Cape Province (1.36 million), and 0.12% of the total employment of 16.7 million in South Africa. Employment within Nyandeni increased annually at an average rate of 2.60% from 2013 to 2023.

Total employment per broad economic sector - Nyandeni and the rest of O.R.Tambo, 2023 [Numbers]

	Nyandeni	Ingquza Hill	Port St Johns	Mhlontlo	King Sabata Dalindyebo	Total O.R.Tambo
Agriculture	548	1,230	756	1,750	3,120	7,401
Mining	44	52	34	20	76	225
Manufacturing	615	825	559	1,060	3,240	6,300
Electricity	74	59	31	66	200	431
Construction	1,890	2,620	1,620	2,260	8,740	17,132
Trade	4,380	4,950	3,200	4,300	25,700	42,564
Transport	1,170	883	624	1,320	5,530	9,520
Finance	2,870	2,400	1,440	2,320	14,400	23,405
Community services	7,380	8,720	5,700	7,870	37,800	67,456
Households	1,220	1,420	817	1,320	6,580	11,352
Total	**20,200**	**23,200**	**14,800**	**22,300**	**105,000**	**185,787**

Nyandeni Local Municipality employs a total number of 20 200 people within its local municipality. The local municipality that employs the highest number of people relative to the other regions within O.R.Tambo District Municipality is King Sabata Dalindyebo local municipality with a total number of 105 000. The local municipality that employs the lowest number of people relative to the other regions within O.R.Tambo District Municipality is Port St Johns local municipality with a total number of 14 800 employed people.

In Nyandeni Local Municipality the economic sectors that recorded the largest number of employment in 2023 were the community services sector with a total of 7 380 employed people or 36.6% of total employment in the local municipality. The trade sector with a total of 4 380 (21.7%) employs the second highest number of people relative to the rest of the sectors. The mining sector with 44 (0.2%) is the sector that employs the least number of people in Nyandeni Local Municipality, followed by the electricity sector with 73.9 (0.4%) people employed.

Total employment per broad economic sector - Nyandeni Local Municipality, 2023 [percentage]

Economic Employment by Sector			
Sector	Year 1 No.	Year -1 No.	Jobs Year 0 No.
Agric, forestry and fishing	20 000	28 000	548
Mining and quarrying	400 000	380 000	44
Manufacturing	320 000	280 000	615
Wholesale and retail trade	190 000	220 000	4 380
Finance, property, etc.	275 000	235 000	2 870
Govt, community and social services	300 000	320 000	7 380
Infrastructure services	400 000	450 000	1 890
Total	1905000	1913000	17727
			T 3.11.3

Source: South Africa Regional eXplorer v2571.
Data compiled on 13 Dec 2024.
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FORMAL AND INFORMAL EMPLOYMENT

Total employment can be broken down into formal and informal sector employment. Formal sector employment is measured from the formal business side, and the informal employment is measured from the household side where formal businesses have not been established.

Formal employment is much more stable than informal employment. Informal employment is much harder to measure and manage, simply because it cannot be tracked through the formal business side of the economy. Informal employment is however a reality in South Africa and cannot be ignored.

The number of formally employed people in Nyandeni Local Municipality counted 15 000 in 2023, which is about 74.36% of total employment, while the number of people employed in the informal sector counted 5 180 or 25.64% of the total employment. Informal employment in Nyandeni increased from 3 830 in 2013 to an estimated 5 180 in 2023.

Formal and informal employment by broad economic sector - Nyandeni Local Municipality, 2023 [numbers]

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In 2023 the Trade sector recorded the highest number of informally employed, with a total of 2 000 employees or 38.66% of the total informal employment. This can be expected as the barriers to enter the Trade sector in terms of capital and skills required is less than with most of the other sectors. The Manufacturing sector has the lowest informal employment with 188 and only contributes 3.64% to total informal employment.

Formal and informal employment by broad economic sector - Nyandeni Local Municipality, 2023 [numbers]

	Formal employment	Informal employment
Agriculture	548	N/A
Mining	44	N/A
Manufacturing	426	188
Electricity	74	N/A
Construction	998	896
Trade	2,380	2,000
Transport	424	747
Finance	2,400	463
Community services	6,500	884
Households	1,220	N/A

Unemployment and unemployment rate

Unemployment (official definition) - Nyandeni, O.R.Tambo, Eastern Cape and National Total, 2013-2023 [Number percentage]

	Nyandeni	O.R.Tambo	Eastern Cape	National Total	Nyandeni as % of district municipality	Nyandeni as % of province	Nyandeni as % of national
2013	14,900	80,300	514,000	4,940,000	*18.6%*	*2.9%*	*0.30%*
2014	16,100	85,800	537,000	5,150,000	*18.8%*	*3.0%*	*0.31%*
2015	16,900	89,400	553,000	5,410,000	*18.9%*	*3.1%*	*0.31%*
2016	18,900	100,000	601,000	5,800,000	*18.9%*	*3.1%*	*0.33%*
2017	22,100	116,000	676,000	6,130,000	*19.1%*	*3.3%*	*0.36%*
2018	24,600	128,000	735,000	6,240,000	*19.2%*	*3.4%*	*0.39%*
2019	28,900	149,000	829,000	6,600,000	*19.4%*	*3.5%*	*0.44%*
2020	31,600	163,000	901,000	6,880,000	*19.4%*	*3.5%*	*0.46%*
2021	35,800	183,000	999,000	7,660,000	*19.5%*	*3.6%*	*0.47%*
2022	36,100	184,000	996,000	8,000,000	*19.7%*	*3.6%*	*0.45%*
2023	34,400	174,000	953,000	8,120,000	*19.7%*	*3.6%*	*0.42%*
Average Annual growth							
2013-2023	***8.71***%	***8.06***%	***6.36***%	***5.11***%			

In 2023, there were a total number of 34 400 people unemployed in Nyandeni, which is an increase of 19 500 from 14 900 in 2013. The total number of unemployed people within Nyandeni constitutes 19.74% of the total number of unemployed people in O.R.Tambo District Municipality. The Nyandeni Local Municipality experienced an average annual increase of 8.71% in the number of unemployed people, which is worse than that of the O.R.Tambo District Municipality which had an average annual increase in unemployment of 8.06%.

Unemployment rate (official definition) - Nyandeni, O.R.Tambo, Eastern Cape and National Total, 2013-2023 [Percentage]

	Nyandeni	O.R.Tambo	Eastern Cape	National Total
2013	37.3%	35.4%	29.6%	25.2%
2014	37.0%	35.1%	29.5%	25.2%
2015	36.5%	34.6%	29.3%	25.5%
2016	38.0%	36.2%	30.6%	26.4%
2017	41.2%	39.2%	33.0%	27.2%
2018	43.7%	41.6%	35.0%	27.4%
2019	47.7%	45.3%	38.1%	28.4%
2020	52.3%	49.6%	41.5%	30.3%
2021	56.3%	53.4%	44.8%	33.6%
2022	54.4%	51.5%	43.5%	33.7%
2023	50.8%	47.9%	41.0%	32.7%

In 2023, the unemployment rate in Nyandeni Local Municipality (based on the official definition of unemployment) was 50.75%, which is an increase of 13.5 percentage points. The unemployment rate in Nyandeni Local Municipality is higher than that of O.R.Tambo. Comparing to the Eastern Cape Province it can be seen that the unemployment rate for Nyandeni Local Municipality was higher than that of Eastern Cape which was 41.04%. The unemployment rate for South Africa was 32.70% in 2023, which is a increase of -7.54 percentage points from 25.15% in 2013.

Unemployment and unemployment rate (official definition) - Nyandeni Local Municipality, 2013-2023 [number percentage]

When comparing unemployment rates among regions within O.R.Tambo District Municipality, Ingquza Hill Local Municipality has indicated the highest unemployment rate of 61.8%, which has increased from 41.8% in 2013. It can be seen that the King Sabata Dalindyebo Local Municipality had the lowest unemployment rate of 37.7% in 2023, this increased from 30.5% in 2013.

Unemployment rate - Nyandeni and the rest of O.R.Tambo, 2013, 2018 and 2023 [percentage]

Jobs Created during Year 0 by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives	Jobs created No.	Jobs lost/displaced by other initiatives No.	Net total jobs created in year No.	Method of validating jobs created/lost
Total (all initiatives)				
Year -2				
Year -1	1320		1370	
Year 0	1370	0	1272	
Create work opportunities through Public Employment Programmes by 30 June 2025	1370	0	1272	
Initiative B (Year 0)				
Initiative C (Year 0)				
				T 3.11.5

LED Job creation through EPWP* projects		
Details	EPWP Projects No.	Jobs created through EPWP projects No.
Year -2	0	0
Year -1	1	165
Year 0	2	150
* - Extended Public Works Programme		T 3.11.6

Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	Year -1 Target *Previous Year (iii)	Year -1 Actual (iv)	Year 0 Target *Previous Year (v)	Year 0 *Current Year (vi)	Year 0 Actual (vii)	Year 1 Target *Current Year (viii)	Year 3 *Current Year (ix)	*Following Year (x)
Service Objective xxx									
Training of people in essential skills: x, y, z	Number of people trained (including retrained upskilled)	x people trained	x people trained	x people trained	x people trained	x people trained	x people trained	x people trained	x people trained
Socio - Economic development	Provide training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2024	Provide training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2023	Provided training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2023	Provided training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2023	Provide training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2024	Provided training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2024	Provide training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2023	Provide training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2024	Provide training to 80 SMME's and Cooperatives members as part of capacity building by 30 June 2025
Food Security/So	Support "One	Support "One	Supported "One	Support "One	Support "One	Supported "One	Support	Support "One	Support "One

cio - Economic development	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2024	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2023	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2023	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2023	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2024	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2024	"One household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2023	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2024	household, one food garden" programme with seeds and seedlings for 320 households by 30 June 2025
Tourism /Socio - Economic development	Provide marketing services to fifteen (15) tourism product owners by 30 June 2024	Provide marketing services to fifteen (15) tourism product owners by 30 June 2023	Provided marketing services to fifteen (15) tourism product owners by 30 June 2023	Provide marketing services to fifteen (15) tourism product owners by 30 June 2023	Provide marketing services to fifteen (15) tourism product owners by 30 June 2024	Provided marketing services to fifteen (15) tourism product owners by 30 June 2023	Provide marketing services to fifteen (15) tourism product owners by 30 June 2023	Provide marketing services to fifteen (15) tourism product owners by 30 June 2024	Provide marketing services to fifteen (15) tourism product owners by 30 June 2025
Agriculture/ Socio - Economic development	Support 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2024	Support 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2023	Supported 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2023	Support 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2023	Support 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2024	Supported 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2023	Support 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2023	Support 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2024	Support 16 small scale projects with farming inputs, material, tools and equipment by 30 June 2025
*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.*									*T 3.11.7*

The Municipality identified Catalytic Projects as a game changer to economic development. These projects form part of District Development Model and are embraced in the One Plan of O.R. Tambo District Municipality. Below is the reflection and status of these Catalytic Projects:-

DISTRICT DEVELOPMENT MODEL (DDM) CATALYTIC PROJECTS

PROJECT NAME	PROJECT DESCRIPTION	TOTAL PROJECT COST	COMMENT
Nyandeni Rural ICT	Infrastructure Development, ICT Development, Fashion Designer, Editing, Filming, Telenova, Publishing, Trainings and Development, Tour guiding, Heritage, music and film festivals	R60 million	Source funding
Nyandeni Animal Feed Processing Plant	Planting and Ploughing, Processing, Infrastructure Development, Packaging and transportation, feed manufacturing, Production of Soya Beans, yellow maize, and sunflower, cannabis processing,	R60 million	Project on implementation

PROJECT NAME	PROJECT DESCRIPTION	TOTAL PROJECT COST	COMMENT
Ntlangano Nature Reserve Development	Infrastructure Development (Upgrade of Roads, Hotels, Pedestrian Walkways, Street Lighting), Day visitors infrastructure, Chalets and residential development	R60 million	R15m has been approved for infrastructure
Nyandeni SMME Warehouse Development (Libode and Ngqeleni Warehouse)	Earthworks and embankment construction, Layerworks, excavations and foundations, structural construction, roofing	R45 Million	Sourcing funding
Nkanga Poultry/egg project	Egg production project at ward 27 funded by Siyanda Bakgatle Platinum Mine	R8 Million	Complete due for handover

PROJECT NAME	PROJECT DESCRIPTION	TOTAL PROJECT COST	COMMENT
Libode Office Park	Building Construction, installation of structural steels, superstructures and foundations, parking and signage.	R139 Million	Require funding
Nyandeni Cannabis/Hemp Farm	Cultivation and planting, fencing and infrastructure development, zoning of land, Processing and Packaging	R60 million	Project require project preparation and packaging Currently assisting Dininkosi with Hemp cultivation
Development of Light Industrial Park	Land Packaging and Development of Infrastructure	R500 Million	Require support for projects packaging
Nyandeni Coastal Development (Mthatha Mouth/Mdumbi/ Hluleka Coastal Belt)	Infrastructure Development (Upgrade of Roads to coast, Hotels, Pedestrian Walkways, Street Lighting), beach Infrastructure, Ocean Economy activities, Chalets Development	R1,9 billion	No progress

Nyandeni Animal Feed Processing Plant

The Nyandeni Animal Feed Processing Plant is a flagship agro-industrial initiative designed to catalyse rural economic development, improve livestock nutrition, improve quality of livestock for better commercialization and stimulate grain production within the Nyandeni Local Municipality and the broader O.R. Tambo district. Anchored by a R59.97 million investment through the National Treasury's GBS programme, the project integrates infrastructure development, mechanisation support, cooperative strengthening, and market access to create a sustainable agricultural value chain.

This initiative responds directly to Nyandeni Local Municipality's strategic objective of promoting localized agro-industrial development to enhance food security, livelihood resilience, and inclusive economic growth. It supports the municipality's commitment to rural industrialisation, as outlined under KPA 4: Local Economic Development, and contributes to the goals of the Vision 2030 Development Plan, which prioritizes sustainable infrastructure, agricultural value chains, and community beneficiation.

By enabling localized feed production and improving farmer productivity, the Animal Feed Processing Plant advances the IDP's emphasis on poverty reduction, employment creation, and spatial equity—positioning Nyandeni as a model for community-driven agro-economic transformation. The project also complements the municipality's focus on basic service delivery, infrastructure investment, and strategic partnerships, as reflected in the IDP's development corridors and investment summit outcomes.

A first tranche of R24 million was received to support the design, initial construction phase, and operational rollout of the Animal Feed Processing Plant—demonstrating tangible progress and institutional commitment to the initiative's success.

Project Scope and Components

Component	Description
Feed Milling Facility	5T/hour output (scalable to 10T/hour in future); core processing infrastructure
Grain Storage	Initial 4,000T capacity; long-term target of 32,000T
Mechanisation Support	Tractors, harvesters, implements to boost farmer productivity
Distribution Network	Trucks, trailers, bakkies for feed delivery and market access
Training & R&D	SETA-aligned farmer development; feed formulation trials with ARC, DRDAR

Strategic Partnerships

- Nyandeni LM Farmers – Beneficiaries and cooperative participants
- Nyandeni Local Municipality (NLM) – Strategic lead and funder
- DRDAR, ARC, ECSECC, Kaazi Engineering, Ntinga OR Tambo – Technical and institutional support

Economic and Social Impact

- Employment: 20 permanent jobs at plant launch; 10, 000+ seasonal jobs in grain production (minimum of ten seasonal jobs per produced hectare of grain)
- Local SMMEs: Opportunities in logistics, packaging, and input supply
- Skills Development: Formal training and mentorship for farmers in grain production, tractor drivers, tractor mechanics and other technical skills.
- Market Integration: Strengthened feed supply chain and livestock productivity
- Rural Industrialisation: Anchors agro-economic activity in Nyandeni LM.

Risks and Mitigation

Risk	Mitigation Strategy
Storage & Output Limitations	Infrastructure expansion post-launch
Skills Gap	Intensive training and mentorship
Market Competition	Local sourcing and cooperative strength
Environmental Compliance	EIA adherence and waste management protocols

Project Implementation Plan

Cash Flow Projection – Animal Feed Project Plant

Description	Estimated budget	Status
Project Designs Phase – R 5 million		
Multi-disciplinary Design & Construction Oversight (BVI Border)	5,000,000.00	ongoing (18-month term)
Phase 1 of Construction – R 14,9 million		
Construction of Guardhouse	500,000.00	Ongoing
Fencing and gate	1,900,000.00	Ongoing
Construction of Silo (2 * 2000 T)	12,000,000.00	Ongoing
Bulk earthworks and stormwater	500,000.00	Ongoing
Phase 2 of Construction – R 34 million		
Installation of bulk infrastructure (water, sanitation and electrical services)	5,000,000.00	Not started
Construction of access road	2,000,000.00	Not started
Construction of the main feed milling facility	25,000,000.00	Not started
Construction of offices	2,000,000.00	Not started
Operationalisation of the feed processing plant – R 14 million		
Mechanisation equipment	6,000,000.00	Not started
Distribution equipment	3,000,000.00	Not started
Training of key stakeholders	2,000,000.00	Not started
Salaries of employees	3,000,000.00	Ongoing

The following are some of the initiatives implemented at Nyandeni Local Municipality through partnerships with other institutions and Government Departments

- Hluleka Game Reserve Hiker's huts were developed at an amount of R15 million.
- R18 million was pumped to Khonjwayo Traditional Council for Eco adventure trails
- R10 million was allocated for Mngcibe coastal facilities (hiker's huts).
- National Department of Cooperative Governance and Traditional Affairs (COGTA) invested R10 million for the implementation of Community Works Programme.
- R19 million was received from National Department of Tourism (NDT) for the development of Nyandeni Great Place Chalets.

LED STAKEHOLDER FORUM FUNCTIONALITY

The Municipality restructured the LED Forum and introduced Economic and Infrastructure Cluster. This Cluster is made up of representatives from Sector Department, institutions and stakeholders responsible for all matters related to economic development and infrastructure development. The department also participates on Intergovernmental Relations.

The following Stakeholders participate in the Economic and Infrastructure Cluster:-

- Department of Rural Development and Agrarian Reform

- Department of Social Development
- Department of Economic Development, Environmental Affairs and Tourism
- Eastern Cape Parks and Tourism Agency (ECPTA)
- Small Enterprise Development Agency (SEDA)
- Department of Environment Forestry and Fisheries
- Eastern Cape Development Agency (ECRDA)
- Department of Public Works
- Department of Rural Development and Land Reform (DRDLR)

Establishment of an Innovation-driven Local Economic Development (ILED) Community of Practice (CoP)

Nyandeni LED office is in a journey of the establishment of a community of practice (CoP) among local actors for innovation-driven local economic development (ILED) in the Nyandeni Local Municipality.

A Community of Practice is a group of actors (community) who share a concern, a set of problems, or a passion about a topic (domain: focus or topic of interest), and who deepen their knowledge and expertise in this area by interacting on an on-going basis

Innovation Orientation Assessment

The first session aimed at the establishment of an ILED CoP was held on the 24th April 2024 in Libode. The purpose was for this session to form as a build up to the process of formulation and nurturing of Nyandeni LM ILED CoP among local actors for innovation-driven local economic development (ILED) in the Nyandeni Local Municipality.

FUNDING OPPORTUNITIES OF LED ACTIVITIES (INDICATIVE FIGURES ON DONORS/FUNDERS AND TYPES OF PROGRAM)

The only programme that was funded through Donor funding was the Animal Feed Processing Plant Project which was funded by R59.9m with funding from European Union.

The Municipality allocates R6m for the purchase of production inputs to 1500 hectares across Nyandeni Local Municipality in support of maize production as a feeder in Nyandeni Animal Feed Processing Plant.

ECONOMIC INFRASTRUCTURE AND LOGISTICS

The following are some of Economic Infrastructure Projects including logistics:

- The WC SEZ (approved as an industrial park).
- Hluleka nature reserve Economic stimulus funding for tourism infrastructure.
- The wild coast 6 day hiking trail & Mngcibe camp development.
- OR Tambo Regional water bulk schemes to support node development.
- Rural roads network include R61 upgrades (as economic infrastructure e.g. Ntlaza to Hluleka and Kopshop to Canzibe Hospital.
- Development of Nyandeni Smart Village.

INVESTMENTS AND TRADING BY-LAWS

Nyandeni LM hosted a very successful Investment Summit on 07 – 08 September 2023.

From the commitments made by prospective investors, the following have so far been gained:-

- Lease Agreement for Bokleni Mall expansion has been signed with the developer and the Anchor tenant shop being OBC.
- KFC, Glocell, Exact, Sport scene etc. will be line shops.
- Ngqeleni Shoprite has secured a portion of Erf 76, Libode also for commercial development.
- ECDC Board Chairperson has made commitment to assist Nyandeni with implementation of Summit Resolutions and attract investors.
- Municipality participated in Africa Agriculture Food Indaba in Cape Town through one of Resource Mobilization Committee members.

The municipality is currently implementing the following By-laws and Policies:-

- Street Trading By-law
- Public Space By-law,
- Underdeveloped sites by-law
- LED Funding and support Policy
- Business Licensing Policy
- SMME Development Policy

INTENSIFY ENTERPRISE SUPPORT AND BUSINESS DEVELOPMENT

The type of business development services (BDS) provided to SMME;

The Municipality supports a number of SMME's and Co-operatives. The following support is provided;--

- The municipality has provided capacity building and training to 80 SMMEs and Co-operatives through and capacity building programs, trainings were offered in partnership with SEDA, Furntech, NHBRC and Technology Innovation Agency.
- Sixteen (16) SMME's have been supported by inputs under agriculture, furniture making sewing and Tourism facilities
- The municipality has provided capacity building and trainings to 64 unskilled artisans, trainings were offered in partnership with NHBRC, TARDI and TIA.
- The municipality keeps an up to date database of businesses and ensured that business licenses are renewed on an annual basis.

PUBLIC AND PRIVATE PARTNERSHIPS ESTABLISHED

Nyandeni Local Municipality entered into various partnerships with different institutions in an attempt to foster economic growth and create job. The following are some of the institutions the Municipality collaborated with:-

- Partnership with COGTA and its Implementing Agent for the implementation of Community Works Programme.
- Partnership with TARDI on improving knowledge management and LED capacity.
- Partnership with Moses Kotane Institute on Maritime Development Programme.
- Partnership with SEDA on capacity building and training to SMME's and Cooperatives.
- MoU with Siyanda Bagkatla Platinum Mine on Nkanga Poultry/ Egg Production.
- Partnership with National Home Builders Registration Council (NHBRC) on training of artisans and local contractors
- Partnership with Ferntech on furniture manufacturing training.
- Memorandum of Understanding (MOU) with Sibanye Still Water of Cannabis Medicinal Facility.
- Memorandum of Understanding (MoU) with Walter Sisulu University on Innovation Champions for Local Economic Development and Community of Practice.
- A Memorandum of Understanding with the Provincial Department of Human Settlements for the Municipality to be an Implementing Agent for the construction of human settlements.
- The Municipality signed MoU with Sibanye Still Water for the development of 3 Shearing Sheds at Buntingville (ward 13), Zixholosini (ward 29) and Mbhobheleni (ward 27).

NUMBER OF NEW FORMAL SMME ESTABLISHED WITHIN THE MUNICIPALITY

The municipality coordinates the process of database registration.

Platforms to create awareness on SMME and cooperatives programs and support are being created.

Trainings on tendering, contractor management business, Finance management, and technical skills, NHBRC, Health and Safety were conducted for SMME's.

NUMBER OF NEW EMPLOYMENT OPPORTUNITIES THROUGH EXPANDED PUBLIC WORKS PROGRAMS AND PUBLIC AND PRIVATE PARTNERSHIPS

The following employment opportunities were created through Local Economic Development:-

- Created 131 work opportunities through Public Employment Programmes
- Placement of 34 lifeguards to provide safety during pick seasons
- Five (5) Fishing Cooperatives were issued fishing permits by the Department of Economic Development Forestry and Fisheries

OTHER CRITICAL STRATEGIC AREAS IDENTIFIED FOR PLANNING PURPOSES

SMART VILLAGE DEVELOPMENT

For the purposes of the Nyandeni smart village pilot project, a smart village includes culture, indigenous knowledge and indigenous technologies in community development planning approaches. Thus, smart villages are context-sensitive, based on the assets, needs, and potential of a given territory and supported by a new or existing territorial strategy that emphasize digital advancement and innovation. Smart villages in the context of pre-modern technology referred to communities that took the initiative to explore practical solutions and influence change in a manner that meets their future needs

The ingenious project is structured as an Indigenous Technologies-based Commercial Mixed-Use Smart Village and as such, is a first in South Africa. The rural development enterprise is a collaboration of the Department of Science,

and Innovation (DSI), Tshwane \University of Technology (TUT); University of Venda, Nyandeni Royal House, Nyandeni Communities, and Nyandeni
Local Municipality.

The roll out of the project kicked off with a feasibility study conducted in March 2022. The study was focused on two communities in the Nyandeni Local Municipality: Marubeni and Mtombe Villages, located in the Eastern Cape, South Africa. The project is aimed at operationalizing the Protection, Promotion, Development and Management of Indigenous Knowledge Act 6 of 2019. The Nyandeni Smart Rural Village is premised in the co-creation community development approach which accommodates external Agents while preventing the marginalization of the ordinary people, their voices, and ideas by the middle class and policymakers.

The novel and disruptive Nyandeni smart village project has adopted an inclusive approach that ensures that planning is not conducted as an exclusive preserve of professional practitioners and policy makers.

In the context of acute rural-push and urban-pull factors (rural-urban migration), a smart village is necessary for curtailing the influx of rural dwellers into urban areas. Such a concept is also necessary for job creation and economic empowerment to enhance country life through Indigenous Knowledge Systems (IKS) and the 4th Industrial Revolution (4iR) binaries. The Nyandeni Smart Village project will certainly bring basic services closer to the rural citizenry. There is no doubt that the Indigenous Knowledge based Smart Village will contribute significantly to the socio-economic development in the Nyandeni Municipality region and beyond.

- The concept of a Smart Village was introduced to Nyandeni Local Municipality by the Department of Science Technology and Innovation, who is the custodian of Indigenous Knowledge Act of 2019.
- Indigenous knowledge plays a vital role in fostering resilience and sustainable practices in communities by providing insights into local ecosystems, cultural heritage, and traditional practices that can inform innovative solutions.
- The Department of Science Technology and Innovation is piloting Smart Village Development in Mthombe, Ward 5 of Nyandeni.

Smart Village Deliverables:
- A feasibility Study has been conducted
- A Development Master Plan has been developed
- Project Steering Committee is in place
- Land has been secured through community resolutions
- 10 hectares of land has been fenced
- A top standard International Conference has been held

FORESTRY DEVELOPMENT
- A need to develop forestry sector to leverage economic growth has been identified.
- The Municipality is forging partnership with SAPPI for forestry development.
- Sites with huge potential has been identified and SAPPI initiated agreements with traditional authorities and communities of the sites.
- The Municipality need to support the development as means for job creation and poverty alleviation.

REGISTRATION OF SPAZA SHOPS
- During the year 2024 a number of fatalities were recorded due to food substances sold from spaza shops.
- Nyandeni local municipality was never immune from this and also reported some cases of food contamination wherein kids were hospitalized due to food stuff sold in Spaza shops.
- The Government announced that all Spaza Shops should be registered within Municipalities.
- 428 spaza shops have been registered within Nyandeni Local Municipality area.
- A Standard By- Law regulating township (urban and rural) economies has been developed and adopted by the Council.
- Physical inspections and assessment of adherence to health standards to Spaza Shops for the issuing of Permits and Trading Licences will be conducted jointly by LED officials, Law Enforcement and Environmental Health Practitioners

COMPONENT D: COMMUNITY AND SOCIAL SERVICES

3.12 LIBRARY; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES

T 3.12. 1 There are two main libraries located in both Libode (Mphathisi Nonkobongo Public Library) and Ngqeleni (Linda Dweba Public Library) towns and are funded by Department of Sports, Recreation, Arts and Culture (DSRAC). Mphathisi Nonkobongo Public Library is not operating due to disaster incident and we are in the process of repairing the library. Linda Dweba Public Library is temporaliry closed due to ongoing renovations; anticipated to take a period of six months. We have four modular libraries as follows: Ntsundwane Public Library (Ward 20) is operating currently Librarian responsible for this library has appointment. Lwandile Public Libray (Ward 25) is operating fully. Marhubeni Public Library (Ward 04) is currently not operating as we are in the process of moving it to Njiveni SPS. The contractor is on site. Nqeketo Public Library (ward 14) is operating fully from 03 May 2021. There is a School / Community Library project that was piloted by DSRAC with appointed Librarian at Ruze J.S.S. where two (2) classrooms were converted into a library (one is a computer lab and another has been converted into library with bookshelves, children area and study area. We supported eleven (11) schools with library materials. We perfom library function through MoU with DSRAC that is signed every year. They supported us with R 700, 000. 00 during 2022 / 2023 and 2023 / 2024 financial years. In 2024 / 2025 Financial Year the Library Subsidy Grant has increased from R 700, 000. 00 per year to R 1, 619, 000. 00

We have established nine (9) Book Clubs during last two financial years. During 2024 / 2025 financial year we established five (5) Book clubs. The total number of Book Clubs we have established up to date is fourteen (14) They are as follows:

Lighthouse Book Club – Mphathisi Nonkobongo Public Library	Nqeketo Book Club – Nqeketo Public Library
Iqula Book Club – Linda Dweba Public Library	Nonesi Book Club – Nonesi J.S.S.
Ntsundwane Book Club – Ntsundwane Public Library	Rise Book Club – Mafini Senior Primary School
Sonqandwa Book Club – CHB Senior Secondary School	Mpumelelo Book Club at Njiveni Senior Primary School
Ndamase Book Club – Ndamase Senior Secondary School	Lwandile Book Club – Lwandile Public Library
Gxulu Book Club – Gxulu SPS	Ruze Book Club – Ruze School / Community Library
Gqirha Book Club – Gqirha SPS	Family Literacy Book Club – Family Literacy Resource Center, Misty Mount at Ward 09

We have established four Information Centers in 2023 / 2024 financial year. They are housed at the following public libraries:

i) Linda Dweba Public Library
ii) Ntsundwane Public Library
iii) Nqeketo Public Library
iv) Nonesi Senior Primary School

We have established five Information Centers in 2024 / 2025 financial year. They are as follows:

Lwandile Information Center established at Lwandile Public Library on the 19th September 2024
Ruze Information Center established at Ruze School Community Library on the 14 November 2024
Family Resource Center at Misty Mount, Ward 09 on the 24 February 2025
Ndamase Information Center at Ndamase S.S.S on the 05 March 2025
Njiveni School / Community Library established its information center on the 03rd June 2025.

The municipality does not have museums, archives, gallaries, zoo

T.3.13.2

LIBRARY NAME	BOOKS BORROWED	BOOKS USED IN – HOUSE	WALK INS	REGISTERED MEMBERS
Mphathisi Nonkobongo Public Library	0	0	0	0
Linda Dweba Public Library	190	7, 262	16, 664	25
Ntsundwane Public Library	0	3, 935	1, 802	10
Lwandile Public Library		6, 980	4, 809	10
Ruze School / Community Public Library	0	1, 628	1, 951	5
Njiveni Public Library (Marhubeni)	0	0	0	0
Nqeketo Public Library	698	11, 044	5, 980	10
TOTAL	**888**	30, 849	27, 491	**60**

Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target *Previous Year	Actual	Target		Actual	*Current Year	Target *Current Year	*Following Year
Service Indicators				*Previous Year	*Current Year				
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Promote and support access to libraries and information services by 2027	Number of library activities conducted by 30 June 2024	Conduct five (5) library activities by 30 june 2023	Conducted five Library activities.	Conduct five (5) library activities by 30 june 2023	Conduct four Assessment for functionality of book clubs by 30 June 2024	Seven (7) library activities 1. International Literacy Day Build - up held on the 27/08/2024 at Nqeketo Public Library 2. District International Literacy Day held at Ingquza Hill LM on the 04/09/2024 3. Provincial Literacy Day held at Nyandeni LM, Linda Dweba Public Library on the 05&06/09/2024. 4. Holiday Program held as follows: Linda Dweba PL 26/11/2024, Nqeketo PL 13/11/2024, 5. Ntsundwane PL 14/11/2024, Ruze PL 14/11/2024, Lwandile PL 01/11/2024 6. South African Library Week held at Ntsundwane Public Library on the 26/02/2025 7. World Read Aloud Day held in all our libraries on the 05/02/2025 (Linda Dweba PL, Lwandile PL, Ntsundwane PL, Ruze PL, Nqeketo PL) 8. World Book Day hosted at Nyandeni Local Municipality, Boardroom 2 on the 24 and 25 June 2025	Conduct five (5) library activities by 30 june 2025	Conduct five (5) library activities by 30 june 2026	Conduct five (5) library activities by 30 june 2027
Promote and support access to libraries and	Report on utilization of Municipal Libraries through	Meassure User Access of Municipal library by 30 June 2023	Number of walk ins: 9844 Books used in house: 9279	Meassure User Access of Municipal library by 30 June 2023	Conduct four assessment for functionality of	Number of walk ins: 16302 Books used in house: 15148 Borrowed books: 776	Meassure User Access of Municipal library by 30 June 2025	Meassure User Access of Municipal library by 30 June 2026	Meassure User Access of Municipal library by 30 June 2027

Service Objectives / Service Indicators (i)	Outline Service Targets (ii)	Year -1 Target *Previous Year (iii)	Year -1 Actual (iv)	Year 0 Target *Previous Year (v)	Year 0 Target *Current Year (vi)	Year 0 Actual (vii)	Year 1 *Current Year (viii)	Year 3 Target *Current Year (ix)	Year 3 *Following Year (x)
information services by 2027	user registers by 30 June 2024		Number of books borrowed: 821		information centres by 30 June 2024				
Promote and support access to libraries and information services by 2027	Number of Assessment conducted for functionality of book clubs by 30 June 2024	Establish five (5) Book Clubs (at ward 7, 21, 14, 20 and ward 3) by 30 June 2023	Five book clubs established at 1. Lighthouse book club Libode, 2.Nqeketho book club Ngqeleni, 3.Nonesi book club at Nonesi JSS, 4. Ntsundwana public library, a book, 5 Iqula book club.	Establish five (5) Book Clubs (at ward 7, 21, 14, 20 and ward 3) by 30 June 2023	Construction of four (4) Early Childhood Development Centers in four wards by 30 June 2024 in ward 23, 29, 17 and 19	1. Songandwa Book Club was established on the 29/08/2023 at CHB SSS, Ward 15 2. Assessment on functionality of one book club conducted on Lighthouse Book Club, Ward 07. 3. Book club established at Mafini SPS on the 26/10/2023 4. Conducted assessment on functionality of Nqeketo Book Club on the 21/11/2023. 6. Mpumelelo Book Club established on the 22 February 2024 at Njiveni SPS 7. Conducted functionality of Iqula Book Club at Linda Dweba Public Library on the 29/02/2024. 8. Established one book club: Ndamase Book Club was established on th 14th May 2024 at Ndamase SSS Ward 13. 10. Assessment of Functionality of Book clubs: Assesmentt done at Nonesi Book Club on the 30 April 2024.	Conduct four assessment for functionality of book clubs by June 2024	Establish four book clubs by June 2025	Conduct four assessment for functionality of book clubs by June 2026
Promote and support access to libraries and information	Number of assessment conducted for functionality of information	Establish four (4) information centers (at ward 20, 7, 21 and 14) by 30 June 2023	Established four information centres at 1.Ntundwana, 2. Nonesi,	Establish four (4) information centers (at ward 20, 7, 21 and 14) by 30 June 2023	Construction of Ngqeleni Pound office and storage units by 30 June 2024	Four assessment on functionality of information centers have been conducted at 1.Nqeketo Public Library (Information Center) and 2. Linda	Conduct four assessment for functionality of information centers by June 2025	Establish four information centers by June 2026	Conduct four assessment for functionality of information centers by June 2027

Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual		Target	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
services by 2027	centres by 30 June 2024		3.Nqeketho, 4. Lindadweba			Dweba Public Library information center on the 22/11/2023, 3. Mpumelelo Book Club established on the 22 February 2024 at Njiveni SPS 4. Conducted functionality of Iqula Book Club at Linda Dweba Public Library on the 29/02/2024			
*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.*									*T 3.12.3*

LIBRARIES POLICY OBJECTIVES TAKEN FROM THE IDP

Strategic	5 Year Objective	Objectiv	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator (2023-2024)	Revised Indicator (2023/24)	Indicator	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2022/23 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Promote and support	Report on utilization of Municipal Libraries through user registers by 30 June 2025	Meassure User Access of	Number of walk ins: 9844 Books used in house: 9279 Number of books borrowed: 821	Meassure User Access of Municipal library by 30 June 2024	Conduct four assessment for functionality of information centres by 30 June 2025	Number of walk - ins: 27, 491 Books used in - house: 30, 849 Borrowed books: 888	Meassure User Access of	Meassure User Access of Municipal library by 30 June 2026	Meassure User Access of Municipal library by 30 June 2027			Achieved		
Libraries and	Promote and support access to libraries and information services by 2027	BSD 02	Improved functionality of Libraries and Information services by 2024	Increased access to and utilisation of social and community facilities by 30 June 2027	Report on utilization of Municipal Libraries through user registers by 30 June 2024	_	BSD KPI 06	Measure User Access of Municipal library by 30 June 2024	_	_	Number of walk ins: 16302 Books used in house: 15148 Borrowed books: 776	Achieved		

Strategic	5 Year Objective	Objectiv	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator (2023-2024)	Revised Indicator (2023/24)	Indicator	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2022/23 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Libraries and Information Services	Promote and support access to libraries and information services by 2027	BSD 02	Improved functionality of Libraries and Information services by 2027	Increased access to and utilisation of social and community facilities by 30 June 2027	Number of Assessment conducted for functionality of book clubs by 30 June 2024	_	BSD KPI 07	Conduct four Assessment for functionality of book clubs by 30 June 2024	_	_	1. Songandwa Book Club was established on the 29/08/2023 at CHB SSS, Ward 15 2. Assessment on functionality of one book club conducted on Lighthouse Book Club, Ward 07. 3. Book club established at Mafini SPS on the 26/10/2023 4. Conducted assessment on functionality of Nqeketo Book Club on the 21/11/2023. 6. Mpumelelo Book Club established on the 22 February 2024 at Njiveni SPS 7. Conducted functionality of Iqula Book Club at Linda Dweba Public Library on the 29/02/2024. 8. Established one book club: Ndamase Book Club was established on th 14th May 2024 at Ndamase SSS Ward 13. 10. Assessment of Functionality of Book clubs: Assesmentt done at Nonesi Book Club on the 30 April 2024.	Achieved		

Strategic	5 Year Objective	Objectiv	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator (2023-2024)	Revised Indicator (2023/24)	Indicator	Annual Target 2023/2024	Revised for Annual Target for (2023/24)	2022/23 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Libraries and Information Services	Promote and support access to libraries and information services by 2028	BSD 02	Provide access to information	Increased access to and utilisation of social and community facilities by 30 June 2027	Number of assessment conducted for functionality of information centres by 30 June 2024	_	BSD KPI 08	Conduct four assessment for functionality of information centres by 30 June 2024	_	_	Four assessment on functionality of information centers have been conducted at 1.Nqeketo Public Library (Information Center) and 2. Linda Dweba Public Library information center on the 22/11/2023, 3. Mpumelelo Book Club established on the 22 February 2024 at Njiveni SPS 4. Conducted functionality of Iqula Book Club at Linda Dweba Public Library on the 29/02/2024	Achieved		

3.13 CEMETORIES AND CREMATORIUMS

Nyandeni Local Municipality has reserved land parcels for burial of people that reside in its area of jurisdiction in both Towns Ngqeleni and Libode. However, the illegal occupation of land remains a threat.

SERVICE STATISTICS FOR CEMETORIES

Gravesite register

GRAVE SITE	GRAVE SOLD
Libode	14
Ngqeleni	07

Cemetories and Crematoriums Policy Objectives Taken From IDP									
Service Objectives / Service Indicators	Outline Service Targets	Year -1		Year 0		Year 1		Year 3	
		Target *Previous Year	Actual	*Previous Year	Target *Current Year		Actual *Current Year	Target *Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Well established facilities that contributes towards revenue enhancement by 2027	Constructed Libode cemetery access ways (paving) 30 June 2024	Construction of Libode cemetry access ways (paving) 30 June 2023.	The project is at 90% in terms of progress. Clearance and paving.	Construction of Libode cemetry access ways (paving) 30 June 2023.	Construction of Libode cemetry access ways (paving) 30 June 2024	Construction of Libode Cemetery Access ways (paving) completed	Construction of Libode cemetry access ways (paving) 30 June 2025	Construction of Libode cemetry access ways (paving) 30 June 2026	Construction of Libode cemetry access ways (paving) 30 June 2027
Well established facilities that contributes towards revenue enhancement by 2027	Constructed security guard rooms at cemetery (one at Ngqeleni and one at Libode) by 30 June 2024	Construct two security guard rooms at cemetery (one at Ngqeleni and one at Libode) by 30 June 2023	Advert for construction was issued on 31/03/2023 and closed on the 02/05/2023. Appointment of the service provider is not yet done.	Construct two security guard rooms at cemetery (one at Ngqeleni and one at Libode) by 30 June 2023	Construct two security guard rooms at cemetery (one at Ngqeleni and one at Libode) by 30 June 2024	Presentation of specification to the specification committee. Tender has been advertised on the 01 March 2024 and closed on the 22 March 2024. In Quarter Four the BEC and BAC convened and the bidders were disqualified due to non-compliance. New designs were developed to be aligned with the specification. Assistance was requested from building controller for BOQ.			
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.									T 3.13.3

3.13.7 COMMENT ON THE PERFORMANCE OF CEMETORIES

The municipality has experience challenges of security and vandalism of cemeteries

CEMETERIES AND CREMATORIUMS POLICY OBJECTIVES

Strategic Focus Area	5 Year Objective	Objective Number	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator(2023-2024)	Revised Indicator (2023/24)	Indicator Number	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2023/24Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Public Amenities and facilities	Well established facilities that contributes towards revenue enhancement by 2027	BSD 08	Accessible and sustainable facilities	Percentage of dwellings with access to public amenities and facilities by 30 June 2027	Constructed Libode cemetery access ways (paving) 30 June 2024	_	BSD KPI 27	Construct Libode cemetery access ways (paving) 30 June 2024.	_	Construction of Libode Cemetery Access ways (paving) completed	-	Achieved		
Public Amenities and facilities	Well established facilities that contributes towards revenue enhancement by 2027	BSD 08	Accessible and sustainable facilities	Percentage of dwellings with access to public amenities and facilities by 30 June 2027	Constructed security guard rooms at cemetery (one at Ngqeleni and one at Libode) by 30 June 2024	_	BSD KPI 26	Construct two security guard rooms at cemetery (one at Ngqeleni and one at Libode) by 30 June 2024	_	Advert for construction was issued on 31/03/2023 and closed on the 02/05/2023. Appointment of the service provider is not yet done.	Presentation of specification to the specification committee. Tender has been advertised on the 01 March 2024 and closed on the 22 March 2024. In Quarter Four the BEC and BAC convened and the bidders were disqualified due to non-compliance. New designs were developed to be aligned with the specification. Assistance was requested from building controller for BOQ.	Deviated	Bidders were disqualified due to non-compliance and the project had to be advertised for the second time since the prospective bidders were disqualified.	The project will be implemented as a continuing project in 2024/2025 financial year and will be completed in quarter 2

3.14 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

T.3. 14.1

Municipality focusses on Early Childhood development Infrastructure. Multiple spheres of social cluster Departments have different roles that they contribute towards the construction and implementation of the Early Childhood Development Centres such as Department of Education and Social Development for example provide funding for early childhood development including nutrition and running of the early childhood development centres. Community Services department is mandated with the development of Early Childhood Centers in order to provide secured structures for young children and care givers. The municipality has a target of having one ECDC per ward by 2025. Currently 28 ECD Centers have been constructed in 2022/2023 F/Y, at 6, 14, 15, and 16 and in 2023/2024 year the year we are report for constructed we are finalising the last 4 ECDC to achieve the target of one ECDC per Ward. The last four is at Wards 17, 19, 23 and 29. Our future projections is to have One ECDC per village.

T.3.14.2. SERVICE STATISTICS FOR CHILD CARE

Ward	Number of ECDC's	Number of ECDC's Funded	Number of ECDC's Not Funded
17	06	01	05
19	04	02	02
23	04	02	02
29	12	06	06

Employees: Childcare, Aged Care, Social Programme: T3. 14..3					
JOB LEVEL	EMPLOYEE NO. 2023/24	POSTS NO.	EMPLOYEE NO. 2024/25	VACANCY NO.	Vacancies (as a % of total posts)
7	1	1	1	0	0%
11	1	1	1	0	0%
TOTAL	**2**	**2**	**1**	**0**	**0%**

T.3.14.3

Child Care; Aged Care; Social Programmes Policy Objectives Taken From IDP									
Service Objectives	Outline Targets	Service Year -1		Year 0			Year 1	Year 3	
Service Indicators		Target *Previous Year	Actual	Target *Previous Year	*Current Year	Actual	Target *Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Establish one ÈCDC in every ward by 2027.	Number of Early Childhood Development Centers Constructed by 30 June 2024	Construct four (4) Early Childhood Development Centers in four wards (ward 06,14 and 15 and 16 by 30 June 2024	Construction of four ECDC centres at wards 6,14, 15 and 16 completed.	Construct four (4) Early Childhood Development Centers in four wards (ward 06,14 and 15 and 16 by 30 June 2024	Construction of four (4) Early Childhood Development Centers in four wards by 30 June 2024 in ward 23, 29, 17 and 19	Three Early Childhood Development Centres are under construction at ward 17, 23 and 29.The three is close to completion. While Ward 19 is delayed due to community unrest. Handover has been done at ward 19.	Construct 4 Early Childhood Development Centres in four wards (war 2,28 9& 30) by 30 June 2025	Construction of Four (4) Early Childhood Development Centres by 30 June 2026	Construction of Four (4) Early Childhood Development Centres by 30 June 2027
Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.									T 3.14.3

EDUCATION, EARLY CHILDHOOD DEVELOPMENT AND LITERACY

Strategic Focus Area	5 Year Objective	Objective Number	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator(2023-2024)	Revised Indicator (2023/24)	Indicator Number	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2023/24 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved / Deviated	Reason for Deviation	Corrective Measure
Housing and Community Facilities	Promote access to community facilities by 2027	BSD 08	Provisioning of conducive and adequate Early Childhood Development Centers	Well established and adequate Early Childhood Development Centers by 30 June 2027	Number of Early Childhood Development Centers Constructed by 30 June 2024	_	BSD KPI 07	Construction of four (4) Early Childhood Development Centers in four wards by 30 June 2024 in ward 23, 29, 17 and 19	_	Construction of four ECDC centres at wards 6,14, 15 and 16 completed.	Three Early Childhood Development Centres are under construction at ward 17, 23 and 29.The three is close to completion. While Ward 19 is delayed due to community unrest. Handover has been done at ward 19.	Deviated	Community Unrest at Old Buntine village on CLO and other local labour recruitment. Late appoinmtment of the Service proviers.	Another village called Qanda has been identified for construction of ECDC within Ward 19 to avoid the community disputes. Service provider must be appointed before the end of second quarter of every financial year.

COMPONENT E: ENVIRONMENTAL PROTECTION

3.15 POLUTION CONTROL

In accordance with the environmental right, all organs of state, including municipalities, are required to take legislative and other measures to give effect to this right. However, the development of these legislative instruments, read together with the mandates given to the spheres of government in the Constitution, has also resulted in some confusion as to the roles and responsibilities of local government in relation to environmental management.

The role of municipalities in respect of environmental management is further enhanced in section 152 of the Constitution, which requires municipalities to, amongst other things ensure the provision of services to communities in a sustainable manner and to promote a safe and healthy environment. The Local Government: Municipal Systems Act 32 or 2000 ("the Municipal Systems Act") gives further effect to these constitutional imperatives. Municipalities have the duty to strive to ensure that municipal services are provided in an environmentally sustainable manner.

The Nyandeni Local Municipality has established environmental unit with one Environmental Office, a legal obligation to ensure a safe; cleaner and healthier environment within a context of sustainable development in matters of environmental management and governance. It is of vital importance that the environmental matters must find an expression in to the Integrated Development Plan (IDP).

Therefore, the municipality has a Constitutional mandate to develop a mechanism that will encompasses the following

a. Waste Management
b. Environmental quality, protection and promotion of environmental management
c. Biodiversity, Conservation and Coastal Zone Management; and
d. Assisting and collaborating to services rendered by wildlife services and parastatal.
e. Climate change adaptation strategies
f. Environmental Impact Management (EIA process)
g. Environmental Compliance and Enforcement

The priority service delivery

- Waste Management
- Coastal Management

Waste Management

- Nyandeni LM has an approved IWMP 2021 to 2025 as required by section 11 of the National Environmental Managment Waste Act 59 of 2008.
- Nyandeni LM has a licenced and functional landfill site, licenced for 20 years from 2022 to 2042.
- Have a Designated Waste Officer as required by section 10 of the National Environmental Managment Waste Act 59 of 2008.
- Nyandeni LM collects and reports its Waste Tons every month to the South African Waste information System as require by the National Environmental Managment Waste Act 59 of 2008 and Waste information System Regulations.
- The Municipality is having a well engineered Landfill site with weigh-bridge for measuring tones of waste, electrified, Waste Material Recovery Facility for recycling and security systems to control access to the site.
- The municipality has more than 50 recycler's registered in the municipal data base and the are operating within the jurisdiction of the municipality. Amongst them, two recycling cooperative's registered.

Number of Compliance Audits

Three internal quarterly Environmental Compliance Audits on landfill site conducted. One External Environmental Compliance Landfill Audit conducted. The Landfill site achieved 85% compliance for landfill management.

Implementation of Integrated Waste Management Plan

Phased- in the implementation of Integrated waste management plan through the following programmes:

28 awareness including cleanup campaign were conducted as follows:

1. Twenty eight (28) Environmental Awareness Campaigns conducted:
2. Nelson Mandela Day Clean up campaign on the 17/07/24 at Libode Town
3. Environmental Waste Management Campaign at Sehushe SSS on the 19/07/2024
4. World Nature Conservation Day at Mtyu Location on the 25/07/2024
5. Water Week Campaign at Libode Town on the 23/08/2024
6. Awareness on Veld Fires and African Traditional Medicine on the 27/08/24, Nqeketo SPS
7. Clean up capmaign at Buntingville on the 10/07/2024
8. National Arbor Week on the 27/09/2024 at Maxhaka SPS

9. Beach Cleanup at Mdumbi on the 29th of Oct 2024.
10. On the 06th Nov 2024 Cleanup Campain Indali Skip at Corana.
11. On the 20th Nov 2024 Waste Cleanup Campaign and Awareness at Libode Transport Hub.
12. On the 05 Dec 2024 World Ecology and Festive launch Day at Mdumbi.
13. On the 10th Dec 2024 Environmental Capacity Building Session on impact of increased development and population growth in coastal areas at Lucingweni AA(Komkhulu),
14. On the 09 Dec 2024 Arrive allive and waste management awareness at Gxulu (Veza Mandla).
15. Wetlands Day Awareness 11/02/2025 Climate Change
16. Awareness Campaign 13/02/2025 Joint School
17. Awareness on Wetlands 14/02/2025 Environmental
18. School Awareness 18/02/2025
19. Waste Management Awareness 25/02/2025
20. National Water Month Awareness 26/03/2025
21. Community Cleaning Campaigns 26/03/2024
22. Dumasi Location 03 April 2025
23. Bandla/ Qanda SPS 11 April 2025
24. Zibungu A/A 14 April 2025
25. Qhanqu A/A 14 April 2025
26. Mchonco A/A 15 April 2025
27. Ndimandeni Primary School 19 April 2025
28. Qhanqu A/A 20 May 2025

Coastal Management

- Life guards are placed in our six beaches for ensuring safety
- EPWP teams are place along the coast for waste collection along the coast

Number of waste tonnes of municipal solid waste sent to landfill site

- Transferred 975 tons of municipal solid waste to landfil site and reported to South African Waste Information System

Collection of waste from Seven peri-urban informal/formal settlements

- Ntlaza,
- Ziphunzana,
- Thabo Mbeki,
- Corhana,
- Canzibe hospital
- Ngqeleni and
- Misty Mount,

AIR QUALITY MANAGEMENT

In terms of Section 155(6)(a) and (7) of the Constitution, air pollution is regarded as a local government matter and therefore it must be managed by municipalities. Air quality management in South Africa has undergone drastic changes since the implementation of the National Environmental: Air Quality Act (Act 39 of 2004). The new Act shifts the emphasis from point-source control to proactively protecting the receiving environment. In keeping with the new approach, it is a legal requirement that Municipalities must compile and implement air quality management plans (AQMPs) as part of their Integrated Development Plans (IDPs).

3.16 BIODIVERSITY; LANDSCAPE (INC. OPEN SPACES); AND OTHER COASTAL PROTECTION

Biological diversity, often shortened to 'biodiversity', is the variety of life on earth. It takes into account the differences in structure, function, and genetic make-up between living organisms and the ecological complexes in which they occur (Wilson, 1988). This variability occurs at the genetic, species and ecosystem levels (Gaston and Spicer, 1998). Biodiversity is important in assessing the state of the environment, because: Vegetation and environmental sensitivity

Nyandeni has a huge potential for tourism along the 20km coastal belt which stretches from Mthatha Estuary in the south west to Mnenu Estuary in the north east. This high tourism potential area is very important for eco – tourism destination. The area already has a number of forests, areas designated for nature conservation, estuaries, wildlife etc.

Ntlangano Conservancy as Protected Area, remains an area with high tourism potential and can be used to anchor tourism development especially if a cross – boundary nature reserve could be established between Nyandeni, Mhlontlo and Ngquza Hill Local Municipalities. The municipality would have to ensure that a good balance is managed between up scaling these areas with tourism potential into viable commercial tourism ventures and the environmental sensitive and marine protected areas.

The Hluleka Nature Reserves is having a challenge of access due to a bridge that collapsed. The Hluleka Beach does not have ablution facilities

Alien invasive plants pose one of the biggest and most problematic threats to the environment of Nyandeni. Not only may their effects be latent and sometimes difficult to detect and assess in extent, but they may just as easily be explosive and overwhelming.

Opportunity Projects

Establish Ngqeleni Mini Eco Park by DFFE R5 000 000.00 by 2022/2023-2027

Benefits to Nature and People Project (planting fruit trees in schools and indigenous trees in our towns) by 2023/2024.
Develop Biodiversity Management Plan by 2024/ 2025.
Ntlangano Community Conservancy by 2022/2023 -2027
Maintenance and extension of Parks (Libode Eco Park and mini parks) by 2023/2024
Beautification and Landscaping of our town by 2023/2024.

The municipality is cleaning the open spaces in our towns and beautifying the waste illegal dumping areas and have continuous improvements of the scenic beauty of our towns and peri urbans are done. There are continuous maintenance of Libode Eco Park.

COMPONENT F: HEALTH

This component includes: clinics; ambulance services; and health inspections The Municipality only facilitates and/ or coordinates health matters arising through its social needs cluster. Environmental Health Services are provided by the District Municipality through Environmental Health Practitioners. The Municipality respond to issues of environmental protection e.g. sewerage spills and liaise with District and the Department of Economic Development, Environmental Affairs and Tourism (DEDEAT) for compliance. The Department of Community Services in conjunction with Municipal Law Enforcement Department conduct joint operation relating to waste management related issues

The Municipality does not have powers and functions on health services and ambulance services. We only contribute to coordinate of the health services through social needs cluster. The environmental health is a competency of the District Municipality.

Municipality coordinates health services in partnership with Department of Health and other social partners such as NGO's particularly on communicable diseases and non -communicable diseases.

3.17 AMBULANCE SERVICES

This component includes: clinics; ambulance services; and health inspections The Municipality only facilitates and/ or coordinates health matters arising through its social needs cluster. Environmental Health Services are provided by the District Municipality through Environmental Health Practitioners. The Municipality respond to issues of environmental protection e.g. sewerage spills and liaise with District and the Department of Economic Development, Environmental Affairs and Tourism (DEDEAT) for compliance. The Department of Community Services in conjunction with Municipal Law Enforcement Department conduct joint operation relating to waste management related issues

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Municipality coordinates health services in partnership with Department of Health and other social partners such as NGO's particularly on communicable diseases and non -communicable diseases.

Social Facilities – Medical Facilities

Type	No of facilities	No of Facilities required as per CSIR Guidelines
Clinic	26	15
Hospitals	2	4

The Hospitals include:-

- St Barnabas Hospital
- Canzibe Hospital

3.18 AMBULANCE SERVICES

There are 8 ambulances available at the clinics.

3.19 HEALTH INSPECTIONS

The Municipality does not have powers and functions on health services and ambulance services. We only contribute to coordinate of the health services through social needs cluster. The environmental health is a competency of the District Municipality.

COMPONENT G: SECURITY AND SAFETY

This component includes: enforcement;, licensing and control of animals, and control of public nuisances, etc.

Public Safety refers to the welfare and protection of the general public. The primary goal of the department is prevention and protection of the public from dangers affecting safety such as crimes or disasters.

3.20 POLICE

The Municipality does not have Municipal Police but Traffic Officers, Examiners and Law Enforcement Officers. The personnel mentioned perform the same functions as in 3.8 Transport report above. Security services are provided internally for safeguarding of all Municipal assets. Duties of Traffic Officers is to enforce National Road Traffic Act within the Jurisdiction of Nyandeni Local Municipality and attend to incidents and accidents within Nyandeni. Law enforcement Officers Enforce Municipal By-Laws within the jurisdiction of Nyandeni L.M.

Public Safety is divided into the following Units:

Traffic Control Services

This unit is responsible for the following duties within its work description: Stop and check, to attend accidents and incidents

Responsible for escorting duties; Issuing summons/ traffic fines, Discontinuing notices, Impound vehicles Attend to Courts, Speed prosecution and Execution of warrants.

Law Enforcement

This unit responsible for Enforcement of Municipal By-Laws; To preserve peace and stability within Nyandeni jurisdiction, Issuing of summons, Escorting duties, Execution of warrants, Visible patrols to prevent unlicensed businesses, Attend accidents and incidents and Conduct stop and check.

Driving license testing center (DLTC)

This unit is responsible for handling & processing of learners license, driving license, Professional Driving Permit driving license application; renew expired driving licenses including Professional Driving Permit ,Test leaners license and driving licenses issuing of learners and driver's license and record keeping**.**

Security services & vip protection

Safe guarding of municipal facilities, assets and personnel, conduct access control, conduct searching, to monitor cc tv cameras, conduct investigations, arrest offenders, close protection to designated persons, control room monitoring/ Natis cashiers and security risk analysis and assessment

Traffic Law Enforcement

Strategic Focus Area	5 Year Objective	Programmes/Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projeects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deveiation	Corrective Measure
Public Safety & Security	To Reduce crime by 5-10% every year.	Develop appropriate systems and mechanisms for physical safe guarding of municipal assets and enforcement of by-laws	Ensure Municipal By - Laws are enforced and adhered to by the public	Number of Enforced By-Laws by 30 June 2025		Enforce 10 Municipal By - Laws by 30 June 2025 (Waste Management By - Law, Street Trading By - Law, Encrouchment By - Law, Parking violation by - law, Public Meetings and gatherings by - law, Building by - law, Liquor trading by - law, Pound by - law, Public Health by - law,)		Seventeen By-laws enforced as follows: 1. Street trading 2. Waste management By-law 3. Funeral undertaker by-law 4. Public health by-law 5. Liquor trading by-law 6. Land invasion (Jan-March) 7. 1.Animal Pound 8.Encrouchment on property. 9.Liqour Trading by-law 10.Public Meeting & Gatherings Open Council 13.Land invasion. 14.Public Health. 15.Public Road Relating to Nuisance. 16.Waste Management 17.Waste Management Awareness Campaign.	Achieved		
Public Safety & Security	To promote public safety.	Develop appropriate systems and mechanisms for physical safe guarding of municipal assets and enforcement of by-laws	Ensure road and Community safety	Number of Arrive Alive campaigns conducted by 30 June 2025	Conduct Four Arrive Alive campaigns (Two roadblocks and two School campaigns) by 30 June 2025.			Eight (8) Arrive Alive campaigns conducted as ff: 1. One school road safety awareness held at Sehushe SSS on the 19/07/2024, Ward 12 2. Joint Roadblock operation at Libode Junction on the 24th Oct 2024.	Achieved		

Strategic Focus Area	5 Year Objective	Programmes/Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projeects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deveiation	Corrective Measure
								3. Stock Theft Awareness Induction at Libode on the 29 Oct 2024. 4. Road Block in collaboration with Liquor board at Misty Mopunt on the 03 Dec 2024. 5. Arrive Alive Awareness and Roadblock at Gxulu (Veza Manadla) on 09th Dec 2024. 6. Massive Road Block at Ngolo on the 27th Dec 2024. 7. Easter Arrive Alive campaign at 26/03/2025 at N2 Ward 10 8. One school road safety awareness at Njiveni SSS.			
Public Safety & Security	To promote public safety.	Develop appropriate systems and mechanisms for physical safe guarding of municipal assets and enforcement of by-laws	Ensure road and Community safety	Number of reports compiled on accidents recorded by 30 June 2025	Compile Four Quarterly reports on number of accidents recorded by 30 June 2025			One Hundred and Twenty (120)accidents recorded.	Achived		
Public Safety & Security	To Reduce crime by 5-10% every year.	Develop appropriate systems and mechanisms for physical safe guarding of municipal assets and enforcement of by-laws	Proper implementation of Municipal Security Management Plan and Policy	Council Adopted External Security Risk Assessment by 30 June 2025	Conduct Annual External Security Risk Assessment by 30 June 2025			Specification developed.	Deviated	Due to budget constraints	In quoarter specification will be developed. Qourter 2 will be implementation

Strategic Focus Area	5 Year Objective	Programmes/Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/ 25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projeects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deveiation	Corrective Measure
Public Safety & Security	To Reduce crime by 5-10% every year.	Develop appropriate systems and mechanisms for physical safe guarding of municipal assets and enforcement of by-laws	Compliance of law and order by June 2025	Number of crime prevention initiatives conducted by 30 June 2025	Conduct Three Crime Prevention initiatives (Crime prevention Indaba, Drug Alcohol) by 30 June 2025			1. Conducted Awareness on Animal branding on the 19/03/2025 2. Substance abuse awareness campaign, St Patrics Primary School 27/05/2025. 3. Libode Social Crime Prevention Lukhanyisweni Loc. Sibangweni 12/06/2025.	Achieved		

Traffic Law Enforcement Statistics

Months	D w/o PrDP's	Smooth tyres	Safety belt	No plates not affixed	Over – load	Driving w/L	Barrier line	Face oncoming traffic	Parking brakes/ inadequate	Unlicensed vehicle	Obstruction / other traffic offences
July 2021	10	00	03	03	02	07	00	00	01	00	01
Aug 2021	05	14	09	04	00	00	00	00	00	00	00
Sept2021	10	00	00	00	10	03	02	05	04	05	01
Oct 2021	23	03	00	06	05	05	00	05	00	02	01
Nov 2021	04	00	03	00	07	06	02	01	00	04	04
Dec 2021	10	02	03	02	03	08	02	05	02	10	01
Jan 2022	10	07	04	05	10	07	04	05	05	03	04
2Feb2022	08	02	00	00	04	06	04	00	03	05	00
March 2022	14	05	02	01	03	10	05	02	02	10	15
April 2022	09	03	05	10	01	02	00	00	00	00	00
May 2022	09	00	03	00	00	06	00	02	00	01	01
June 2022	10	05	10	03	05	08	05	05	02	10	07
Total	122	41	42	34	50	68	24	30	19	50	35

T.3.20.2

Law Enforcement Service Data					
Details		Year -1	Year 0		Year 1
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Number of road traffic accidents during the year	48			
2	Number of by-law infringements attended	20 By-laws	20 By-laws	20 By-laws	20 By laws
3	Number of police officers in the field on an average day	06 persons	06 persons	05 persons	06 persons
4	Number of Law Enforcement officers on duty on an average day	05 persons	05 persons	05 persons	05 persons
T 3.20.2					

T.3. 20.3

Police Policy Objectives Taken From IDP									
Service Objectives Service Indicators	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target *Previous Year	Actual	Target *Previous Year	Target *Current Year	Actual	*Current Year	Target *Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Reduction in road accidents	5% reduction in road accidents over the target for the previous year	T0 10% reduction in year -1	A0% reduction in year -1	T1% reduction in year 0	T1% reduction in year 0	A1% reduction in year 0	T2% reduction in year 1	T5% reduction in year 3	T5% reduction in year 3

3.21 FIRE

Fire service is competency of the O.R Tambo District Municipality. Fire satellite office in based is Libode

3.22 OTHER (DISASTER MANAGEMENT, ANIMAL LICENSING AND CONTROL, CONTROL OF PUBLIC NUISANCE AND OTHER)

The Nyandeni Municipality developed its Disaster Management Plan. The key intended outcomes of this plan are the integration of Disaster Risk Management into the strategic and operational planning and project implementation of all line functions and role players within the Nyandeni Municipality, the creation and maintenance of resilient communities within the Nyandeni Municipality and an integrated, fast and efficient response to emergencies and disasters by all role-players.

Nyandeni local municipality through Human Settlements unit assesses on reported disasters and provide response material to victims of disaster .

Response material includes:

- Blankets
- Mattresses
- Food parcels

When there are homeless victims temporary shelters are requested from provincial department of Human Settlements .

Nyandeni Local Municipality has two pounds; one in each town in order to increase public safety by controlling stray animals and nuisance.

3.23 DISASTER MANAGEMENT

COMPONENT G: SECURITY AND SAFETY

3.24 OTHER (DISASTER MANAGEMENT, ANIMAL LICENSING AND CONTROL, CONTROL OF PUBLIC NUISANCE AND OTHER)

DISASTER MANAGEMENT

- The Disaster Management Act No. 57 of 2002 requires each local municipality to prepare a Disaster Management Plan for its area according to the circumstances prevailing in the area; to coordinate and align the implementation of its Plan with those of other organs of state and institutional role-players; and to regularly review and update its Plan. The legal requirements related to Disaster management are further elaborated in the O.R. Tambo District Disaster Management Plan.
- Although Local Municipalities are not legislatively required to have specific Disaster Management coordinating structures, it is unlikely that a
- Nyandeni Municipality would be able to effectively conduct a participative Disaster Management planning process in the absence of some or other Disaster Management coordinating structure within the Nyandeni Municipality. It is recommended that Nyandeni Municipality should at least have an internal Disaster Management coordinating body such as an Inter-Departmental Disaster Management Committee. The additional establishment of an advisory forum is strongly recommended to co-ordinate Disaster Management policy within the Nyandeni Municipality and enable stakeholder involvement in Disaster Management matters.
- Emergencies and disasters respect no boundaries and can destroy life and property suddenly and without warning. The South African government has recognized the need to prepare for and to reduce the risk of disasters and has made provision for such measures through the three spheres of government in partnership with the private sector and civil society.
- The Nyandeni Municipality is not immune to emergencies and disasters and annually suffers the impact of various human-induced and natural hazards that have the potential to kill, injure, destroy and disrupt.
- Nyandeni Local Municipality moved on and developed Nyandeni Disaster Response Plan. The key intended outcomes of this plan are the integration of Disaster Response into the strategic and operational planning and project implementation of all Municipal Departments and role players within Nyandeni Local Municipality, the creation and maintenance of resilient communities within the Municipality and an integrated, fast and efficient response to emergencies and disasters by all role-players.
- The overall objective of Nyandeni Disaster Response Plan is to define and describe the essential elements and procedures for preventing and mitigating major incidents or disasters, but also to ensure rapid and effective response and aspect specific contingency planning in case of a major incident or disaster that will be to:-

- Save lives;
- Reduce risk exposure;
- Reduce suffering;
- Protect property;
- Protect the environment;
- Reduce economic and social losses; and
- Provide for the safety and health of all responders.

The Plan fulfils the legal requirements as set out in the Disaster Management Act, 2002 (Act No. 57 of 2002) and the National Disaster Management Framework and confirms the arrangements for managing disaster risk and for preparing for- and responding to disasters within the Nyandeni Municipality as required by the Disaster Act

IDENTIFIED HAZARDS IN NYANDENI LM

- Various disaster risks have been identified and assessed at Nyandeni Local Municipality
- The first step in developing a risk profile is hazard identification. A hazard is a potentially damaging physical event, phenomenon or human activity, which may cause the loss of life or injury, property damage, social and economic disruption or environmental degradation.
- Hazards are typically categorised into Natural, Technological and Environmental hazards.

NATURAL HAZARDS			
Hydro Meteorological Hazards			
Climate change: Floods, Severe Storms:	**Drought:** Strong Winds/Tornado Lightning Hail and/or Cold Veld fires		
Biological Hazards			
Animal Disease: African Swine Fever	**Human Disease:** Tuberculosis		
Foot and Mouth	HIV/Aids Covid - 19		
Geological Hazards			
Landslides, Rock Fall And Mudflow			
TECHNOLOGICAL HAZARDS			
Road Accidents Structural Failure (Mud Hut Failure, Bridges) Fire: Structural Critical Infrastructure Disruption Key Services Disruption			
ENVIRONMENTAL HAZARDS			
Soil Erosion	Land Degradation		
Overgrazing Loss of Biodiversity	Ground/Surface Water Pollution		

INSTITUTIONAL ARRANGEMENTS WITHIN NYANDENI LOCAL MUNICIPALITY

- The Nyandeni Municipality is composed of a political structure (Council) consisting of proportional and ward councillors, supported by an administrative structure of officials.
- The Disaster Risk Management function currently falls politically under the Office of the Mayor and administratively under the jurisdiction of the Planning and Development Directorate of the Nyandeni Municipality. Although institutional arrangements for the Disaster Management function have been implemented at a district level, no official institutional structures have currently been instituted at a local level.
- While there is evidence of an overall lack of resources dedicated to Disaster Management within Nyandeni Municipality, the lack of human resources and insufficient staff competency poses a major problem. Emergency preparedness is a challenge due to the lack of human resources and adequately skilled staff.
- The responsibility for reducing disaster risk, preparing for disasters, and responding to disasters is shared among all departments and employees of the Municipality, all District, Provincial and National organs of state operating within Nyandeni Municipality, all sectors of society and, perhaps most importantly, all the residents of the Nyandeni. All role-players and stakeholders need to work together with Disaster Management officials to reduce disaster risk.
- Disaster Management is everybody's business. It is therefore recommended that each Municipal department within the Municipality assigns a person or section within the Department to be the focal point for Disaster Management activities in that Department. The Disaster Management activities to be performed within Departments include participation in Disaster Risk Reduction as well as preparedness and response.
- Nyandeni Local Municipality must consider the establishment of a dedicated body for interdepartmental Disaster Management coordination, or must assign this responsibility to the top Management Team of the Municipality.
- Nyandeni Municipality Disaster Risk Management Satellite Centre
- O.R. Tambo District Municipality has established and maintained a fully staffed and resourced Disaster Risk Management Satellite Centre (DRMSC) within the Nyandeni Local Municipality. This section is assigned with the Disaster Management function.
- The Nyandeni Disaster Risk Management Satellite Centre (DRMSC) facilitates coordination, prevention, reduction and mitigation in the field of disaster risk management. Practically the DRMSC promotes the prevention or reduction of the risk of disasters, the mitigation of the severity or consequences of disasters, the preparation for emergencies, the rapid and effective response to disasters and implements post-disaster recovery and rehabilitation within the Nyandeni Municipality by monitoring, integrating, coordinating and directing the Disaster Management activities of all role-players.

INSTITUTIONAL RESPONSIBILITIES

- Nyandeni Local Municipality's stakeholders have specific responsibilities with regards to disaster prevention/risk elimination projects and disaster response scenarios. The primary objective of stakeholders must be to contribute, from their specific areas of expertise, to the prevention of the occurrence of emergencies or disasters that threaten life, property, the environment or economic activity in the local Municipal space.

- The following roles and responsibilities are assigns to internal political and administrative leadership of Nyandeni Local Municipality:-

MAYOR

- The Mayor is ultimately in charge of the emergency / threatening disaster. The Mayor, as Political Head of the Municipality, is responsible for:
- The Municipal Mayor or a designated Portfolio Head should be at the centre during the incidents of disaster and always give political guidance.
- Consulting with the Executive Mayor of the District on the declaration of a local state of disaster.
- Notifying the MEC of Local Government of the situation and challenges experienced.
- Through the communications unit of the Local Municipality, ensuring that the Municipal Councillors are advised of the request for declaration and termination of declaration of the state of disaster and are kept informed of the potential impact of the events.
- Ensuring that the public, the media and neighbouring municipal councils are also advised of both the declaration and termination of a state of disaster.
- The Mayor should also advise on response material that will be provided to affected communities.
- The Mayor should also attend and participate to political Joint Operations Committee.

MUNICIPAL MANAGER

- To ensure disaster prevention, risk reduction and disaster preparedness, the Municipal Manager must ensure that the Disaster function is executed in an effective and efficient manner in the area of the Nyandeni Municipality. Before, during and after emergencies or disasters it will be the responsibility of the Municipal Manager to personally, or through a designated official:
- Report, liaise and consult with the Mayor, the District, Provincial and National government departments on emergency impact and response;
- Report on event impact and response to the councillor(s) for the affected area(s);
- Authorize extraordinary expenditures in consultation with the Mayor; and
- Identify persons/organizations to receive recognition for contributions to emergency response.
- In consultation with Mayor direct other internal Departments on response plans when incidents of disaster happen.
- Mobilize resources for disaster response.
- Facilitate humanitarian aid for disaster victims.

SENIOR MANAGER PLANNING AND DEVELOPMENT

- Report, liaise and consult with the Municipal Manager on any incident of disaster
- Coordinate Inter – Departmental Disaster Committee to gather and compile disaster damage extent and agree on response to be given to affected areas.
- Facilitate humanitarian aid to be given to disaster victims.
- Link with Disaster Risk Management Satellite Centre and District Joint Operations Committee, updating of disaster statistics and disaster assessment.
- Participate and provide feedback on behalf of Nyandeni Local Municipality to District Joint Operations Committee
- Through Human Settlements unit be at the centre during disaster incidents.
- Facilitate provision of response material and humanitarian aid to affected communities.
- Liaise with O.R. Tambo District Municipality and the Provincial Department of Human Settlements to coordinate the provision of Temporal Residential Units (TRUs) as part of response.
- Attend and participate to the Joint Operations Committees on behalf of the Municipality.

INFRASTRUCTURE DEPARTMENT

- Infrastructure Department should put its machinery on stand - by and provide an immediate relief on areas identified by the Mayor as would need such assistance.
- The Department should also gather information on destroyed/damaged infrastructure as a result of disaster.
- The Department should also conduct assessment of the damaged infrastructure and quantify such for submission to the Provincial Disaster Management Centre (PDMC) and National.

COMMUNITY SERVICES DEPARTMENT

- Community Services Department will provide assistance as directed by the Municipal Manager.
- The Department will avail Traffic Officials to direct traffic and pedestrians on roads and bridges affected by disaster incidents.
- The Department will provide waste removal services as and when required to do so.

HEAD OF THE NYANDENI DISASTER RISK MANAGEMENT SATELLITE CENTRE

- The Head of the Satellite Centre is responsible for the compilation, maintenance and distribution of the Local Disaster Management Plan and it’s supporting risk-specific and incident management plans. The Head is also responsible to ensure that disaster risk reduction institutional arrangements address all capability (skills) and capacity (resource) needs, which includes, but is not restricted to:
- community based risk assessment at regular intervals;

- high risk hazard research through the advisory forum technical task teams;
- access to emergency supplies;
- exercise response and contingency plans

DISASTER MANAGEMENT CENTRE

- O.R. Tambo District Municipality is constructing Disaster Management Centre based in Ward 7.

3.25 ANIMAL LICENSING AND CONTROL (POUND MANAGEMENT)

Nyandeni Local Municipality has two pounds; one in each town in order to increase public safety by controlling stray animals.

Town	Number of animals kept at pound as at 30 June 2025		
	Cows	Goat	Horses
Libode	143	18	-
Ngqeleni	113	113	16

POUND MANAGEMENT OBJECTIVES AS TAKEN FROM IDP

Strategic Focus Area	5 Year Objective	Programs/Projects/Strategies	Outcomes Indicator (5 years)	Output Indicator for 2024/25 Financial Year	Annual Target for 2024/25 Financial Year	Revised Annual Target for 2024/25 Financial Year	Disclosure of Previous Financial Performance 2023/24 Continuing projects	Actual Performance for 2024/25 Financial Year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Public Amenities and facilities	Increased access to and utilization of social and community facilities by 2027.	Improved facilities and revenue generation from our facilities	Improved infrastructure and revenue from public amenities.	_	_	Complete Construction of Ngqeleni Pound office and storage units by 30 June 2025	Project was still in procurement process (Tender issued)	Completed Construction of Ngqeleni Pound office and storage units.	Achieved		

The municipality has established two (2) animal pounds, namely Ngqeleni and Libode.

FOCUS AREAS

1. Keep animals safe.
2. Maintain the health and welfare of animals
3. Ensure environmental sustainability
4. Contributes towards revenue generation
5. Reduction of road accidents, that maybe caused by stray animals

Employees: Pound & Cemeteries: T3.13.4					
Job Level (Task Grades)	Year 0 : /2025				
	Employees No. 2024/25	Posts No.	Employees No.23/24	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
TG 3	10	10	09	0	0%
TG 7	2	2	2	0	0%
TOTAL	11	11	11	0	0%

COMPONENT H: SPORT AND RECREATION

3.26 SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

SPORT AND RECREATION POLICY OBJECTIVES AS TAKEN FROM THE IDP

Community facilities

SPORT FIELD

The sport fields are residing under Community Services Directorate maintenance and in both towns of the Municipality. We are responsible to manage and maintain these facilities within the available budget. We also manage client services, access control, handle the reservations and ensure the execution of the Council's Policy on facilities.

Libode Sport field is a municipal facility and has been officially opened for use to the community, public and the municipality. Ngqeleni Sport field has been constructed however, it has not generated revenue yet.

Eco-Park

The libode eco park is a facility under the nyandeni local municipality that renders services to the community and all surrounding areas. It functions under the rules and regulations of the municipality whereby all functions and events that take place are first to go through the internal administration. The most common activities that take place and are photoshoots, birthday parties, walk-ins, picnics, educational tours and braais. The most common activity that is usually booked for is photoshoot.

Employees: Sport and Recreation					
Job Level	Year -1 Employees (2023/24)	Year 0 2024/25 Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
7	1	1	1	0	25%
11	1	1	1	0	53%
Total	2	1	1	0	41%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T 3.23.3*

T 3.23.4 Financial Performance Year 0: Sport and Recreation

					R'000
Details	Year -1 Actual	Year 0 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	120	125	100	95	-32%
Expenditure:					
Employees	125	244	250	248	2%
Repairs and Maintenance	25	244	250	248	2%
Other	45	244	250	248	2%
Total Operational Expenditure	195	732	750	744	2%
Net Operational Expenditure	75	607	650	649	6%

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.23.4*

T 3.23.5 Capital Expenditure Year 0: Sport and Recreation					
					R' 000
Capital Projects	Budget	Adjustment Budget	Year 0 Actual Expenditure	Variance from original budget	Total Project Value
Total All	260	326	378	31%	
Project A	100	130	128	22%	280
Project B	80	91	90	11%	150
Project C	45	50	80	44%	320
Project D	35	55	80	56%	90
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.23.5*

COMPONENT F: HEALTH

This component includes clinics; ambulance services; and health inspections The Municipality only facilitates and/ or coordinates health matters arising through its social needs cluster. Environmental Health Services are provided by the District Municipality through Environmental Health Practitioners. The Municipality respond to issues of environmental protection e.g. sewerage spills and liaise with District and the Department of Economic Development, Environmental Affairs and Tourism (DEDEAT) for compliance. The Department of Community Services in conjunction with Municipal Law Enforcement Department conduct joint operation relating to waste management related issues

The Municipality does not have powers and functions on health services and ambulance services. We only contribute to coordinate of the health services through social needs cluster. The environmental health is a competency of the District Municipality.

Municipality coordinates health services in partnership with Department of Health and other social partners such as NGO's particularly on communicable diseases and non -communicable diseases.

Social Facilities – Medical Facilities

Type	No. of facilities	No. of Facilities required as per CSIR Guidelines
Clinic	28	15
Hospitals	2	4

The Hospitals include:-

- St Barnabas Hospital
- Canzibe Hospital

3.27 AMBULANCE SERVICES

There are 8 ambulances available at the clinics.

3.28 HEALTH INSPECTIONS

The Municipality does not have powers and functions on health services and ambulance services. We only contribute to coordinate of the health services through social needs cluster. The environmental health is a competency of the District Municipality.

COMPONENT G: SECURITY AND SAFETY

This component includes: enforcement;, licensing and control of animals, and control of public nuisances, etc.

Public Safety refers to the welfare and protection of the general public. The primary goal of the department is prevention and protection of the public from dangers affecting safety such as crimes or disasters.

3.29 POLICE

The Municipality does not have Municipal Police but Traffic Officers, Examiners and Law Enforcement Officers. The personnel mentioned perform the same functions as in 3.8 Transport report above. Security services are provided internally for safeguarding of all Municipal assets. Duties of Traffic Officers is to enforce National Road Traffic Act within the Jurisdiction of Nyandeni Local Municipality and attend to incidents and accidents within Nyandeni. Law enforcement Officers Enforce Municipal By-Laws within the jurisdiction of Nyandeni L.M.

Public Safety is divided into the following Units:

Traffic Control Services

This unit is responsible for the following duties within its work description: Stop and check, to accidents and incidents

Responsible for escorting duties; Issuing summons/ traffic fines, Discontinuing notices, Impound vehiclesAttend to Courts, Speed prosecution and Execution of warrants.

Law Enforcement

This unit responsible for Enforcement of Municipal By-Laws; To preserve peace and stability within Nyandeni jurisdiction,Issuing of summons, Escorting duties, Execution of warrants, Visible patrols to prevent unlicensed businesses, Attend accidents and incidents and Conduct stop and check.

Driving license testing center (dltc)

This unit is responsible for handling & processing of learners license, driving license, public driving license application;renew expired driving licenses including public driving ,Test leaners license and driving licenses issuing of learners and driver's license and record keeping**.**

Security services & vip protection

Safe guarding of municipal facilities, assets and personnel, conduct access control, conduct searching, to monitor cc tv cameras,conduct investigations, arrest offenders, close protection to designated persons, control room monitoring/ enatis and security risk analysis and assessment

Traffic Law Enforcement Statistics

Traffic Law Enforcement Statistics July 2023- June 2024

Strategic Focus Area	5 Year Objective	Objective Number	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator(2023-2024)	Revised Indicator (2023/24)	Indicator Number	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2023/24 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
Public Safety & Security	To promote public safety by 2027	BSD 08	Develop appropriate systems and mechanisms for physical safe guarding of municipal assets and enforcement of by-laws	Safeguarding of municipal assets and maintenance of law and order by 30 June 2027	Number of by-laws enforced by 30 June 2024	_	BSD KPI 22	Enforce 20 Municipal By-laws & relevant legislation by 30 June 2024	_	_	Twenty By-laws have been enforced 1. Public meetings Gathering By-Law 07&08/12/23, 13/12/2023 Ngqeleni, 2. Liquor trading Licence 19/10/23 Ngqeleni, 3. Enchroachment on property by-law 07&08/12/2023 Ngqeleni, 4. Street trading by-law 19/10/23 Ngqeleni, 5. Parking Violation By-law 24/12/23 6. Street Trading By - Law on the 07/08/23 & 18/09/23 at Ngqeleni Town. 20/09/23 at Libode Town. 7. Funeral Undertaker 25/07/23 at Libode, Ward 07	Achieved		

Strategic Focus Area	5 Year Objective	Objective Number	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator(2023-2024)	Revised Indicator (2023/24)	Indicator Number	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2023/24 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
											8. Building By -Law on 03 & 23/08/23, Ngqeleni Town. 19/09/23 Ngqeleni Town 9. Public Meetings and Gatherings 09/08/23 Libode, 10/08/23 MEC Visit, Marhubeni. 12/07/23 Wellness Day Libode, 15/09/23 International Literacy Day, Njiveni 10. Public Road & Macellaneouse: 01/08/23 Ngolo A/A, 11/08/23 Hluleka. 11. Street trading. 12. Funeral undertaker. 13. Packing violation. 14. Public meetings and gathering.			

Strategic Focus Area	5 Year Objective	Objective Number	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator(2023-2024)	Revised Indicator (2023/24)	Indicator Number	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2023/24 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved/ Deviated	Reason for Deviation	Corrective Measure
											15. Public Road and miscellaneous. 16. On 28 April, 05 May and 09 May 2024 Enforced Public Meetings and Gatherings By-Law. 17. On the 23 April, 13 May and 27 May Enforced Public Road and Miscellaneous By-Law. 18. On the 07 - 11 May 2024 Enforced Liquor trading By-Law. 19. On the 13-14 June enforced Street Trading By-Law. 20. April, May and June Enforced the Parking Violation By-Law.			

Strategic Focus Area	5 Year Objective	Objective Number	municipal Strategies	Outcomes Indicator (5 years)	Output Indicator(2023-2024)	Revised Indicator (2023/24)	Indicator Number	Annual Target for 2023/2024	Revised Annual Target for (2023/24)	2023/24 Actual Performance (Continuing Projects)	Actual Performance for 2023/24 Financial year	Achieved / Deviated	Reason for Deviation	Corrective Measure
Public Safety & Security	To promote public safety by 2027	BSD 08	Develop appropriate systems and mechanisms for physical safe guarding of municipal assets and enforcement of by-laws	Safeguarding of municipal assets and maintenance of law and order by 30 June 2027	Report on implementation and monitoring of security plan by 30 June 2024	Number of quarterly reports Produced on Implementation and Monitoring of Security Plan by 30 June 2024	BSD KPI 23	Implement and Monitor Security Plan by 30 June 2024	Produce four quarterly report on Implementation and Monitoring of Security Plan by 30 June 2024	_	1. Posted Security personnel at Libode Main Office, Council Chamber, Traffic Department, Libode Town Hall, Libode Landfill Site, Ngaqeleni Offices, Ngqeleni Pound. 2. The following cases have been reported: 02 May 2024 Stolen and vandalised property at Libode Pound with case no CAS14/04/24, Second incident of Stolen gate at Libode cemetery on the	Achieved		

Months	D w/o PrDP's	Smooth tyres	Safety belt	No plates not affixed	Over-load	Driving w/L	Barrier line	Face oncoming traffic	Parking brakes/ inadequate	Unlicensed vehicle	Obstruction / other traffic offences
July 2021	10	00	03	03	02	07	00	00	01	00	01
Aug 2021	05	14	09	04	00	00	00	00	00	00	00
Sept2021	10	00	00	00	10	03	02	05	04	05	01
Oct 2021	23	03	00	06	05	05	00	05	00	02	01
Nov 2021	04	00	03	00	07	06	02	01	00	04	04
Dec 2021	10	02	03	02	03	08	02	05	02	10	01
Jan 2022	10	07	04	05	10	07	04	05	05	03	04
2Feb2022	08	02	00	00	04	06	04	00	03	05	00
March 2022	14	05	02	01	03	10	05	02	02	10	15
April 2022	09	03	05	10	01	02	00	00	00	00	00
May 2022	09	00	03	00	00	06	00	02	00	01	01
June 2022	10	05	10	03	05	08	05	05	02	10	07
Total	122	41	42	34	50	68	24	30	19	50	35

T.3.20.2

Metropolitan Police Service Data					
	Details	Year -1 Actual No.	Year 0 Estimate No.	Year 0 Actual No.	Year 1 Estimate No.
1	Number of road traffic accidents during the year				
2	Number of by-law infringements attended	20 By-laws	20 By-laws	20 By-laws	20 By laws
3	Number of police officers in the field on an average day	06 persons	06 persons	05 persons	06 persons
4	Number of police officers on duty on an average day	06 persons	05 persons	06 persons	06 persons
T 3.20.2					

T.3. 20.3

Police Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual		Target	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Reduction in road accidents	x% reduction in road accidents over the target for the previous year	T0% reduction in year -1	A0% reduction in year -1	T1% reduction in year 0	T1% reduction in year 0	A1% reduction in year 0	T2% reduction in year 1	T5% reduction in year 3	T5% reduction in year 3

3.30 FIRE

Fire service is competency of the O.R Tambo District Municipality. Fire satellite office in based in Libode

3.31 OTHER (DISASTER MANAGEMENT, ANIMAL LICENSING AND CONTROL, CONTROL OF PUBLIC NUISANCE AND OTHER)

The Nyandeni Municipality developed its Disaster Management Plan. The key intended outcomes of this plan are the integration of Disaster Risk Management into the strategic and operational planning and project implementation of all line functions and role players within the Nyandeni Municipality, the creation and maintenance of resilient communities within the Nyandeni Municipality and an integrated, fast and efficient response to emergencies and disasters by all role-players.

Nyandeni local municipality through Human Settlements unit assesses on reported disasters and provide response material to victims of disaster .

Response material includes:
- Blankets
- Mattresses
- Food parcels

When there are homeless victims temporary shelters are requested from provincial department of Human Settlements

Nyandeni Local Municipality has two pounds; one in each town in order to increase public safety by controlling stray animals and nuisance.

3.32 DISASTER MANAGEMENT

The Disaster Management Act No. 57 of 2002 requires each local municipality to prepare a Disaster Management Plan for its area according to the circumstances prevailing in the area; to coordinate and align the implementation of its Plan with those of other organs of state and institutional role-players; and to regularly review and update its Plan. The legal requirements related to Disaster management are further elaborated in the O.R. Tambo District Disaster Management Plan.

Although Local Municipalities are not legislatively required to have specific Disaster Management coordinating structures, it is unlikely that a Nyandeni Municipality would be able to effectively conduct a participative Disaster Management planning process in the absence of some or other Disaster Management coordinating structure within the Nyandeni Municipality. It is recommended that Nyandeni Municipality should at least have an internal Disaster Management coordinating body such as an Inter-Departmental Disaster Management Committee. The additional establishment of an advisory forum is strongly recommended to co-ordinate Disaster Management policy within the Nyandeni Municipality and enable stakeholder involvement in Disaster Management matters.

Emergencies and disasters respect no boundaries and can destroy life and property suddenly and without warning. The South African government has recognized the need to prepare for and to reduce the risk of disasters and has made provision for such measures through the three spheres of government in partnership with the private sector and civil society.

The Nyandeni Municipality is not immune to emergencies and disasters and annually suffers the impact of various human-induced and natural hazards that have the potential to kill, injure, destroy and disrupt.

The Nyandeni Municipality developed its Disaster Management Plan. The key intended outcomes of this plan are the integration of Disaster Risk Management into the strategic and operational planning and project implementation of all line functions and role players within the Nyandeni Municipality, the creation and maintenance of resilient communities within the Nyandeni Municipality and an integrated, fast and efficient response to emergencies and disasters by all role-players.

The overall objective of this document is to define and describe the essential elements and procedures for preventing and mitigating major incidents or disasters, but also to ensure rapid and effective response and aspect specific contingency planning in case of a major incident or disaster that will:
- Save lives;
- Reduce risk exposure;
- Reduce suffering;
- Protect property;
- Protect the environment;
- Reduce economic and social losses; and
- Provide for the safety and health of all responders.

DISASTER MANAGEMENT CENTRE

ORTAMBO District Municipality is constructing Disaster Management Centre based in Ward 7.

3.33 ANIMAL LICENSING AND CONTROL (POUND MANAGEMENT)

Nyandeni Local Municipality has two pounds; one in each town in order to increase public safety by controlling stray animals.

POUND MANAGEMENT OBJECTIVES AS TAKEN FROM IDP

The municipality has established two (2) animal pounds, namely Ngqeleni and Libode.

FOCUS AREAS

1. Keep animals safe.
2. Maintain the health and welfare of animals
3. Ensure environmental sustainability
4. Contributes towards revenue generation
5. Reduction of road accidents, that maybe caused by stray animals

Employees: Pound & Cemeteries: T3.13.4					
Job Level (Task Grades)	Year 0 : /2025				
	Employees No. 2023/2024	Posts No.	Employees No.24/25	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
TG 3	9	10	10	0	0%
TG 7	2	2	2	0	0%
TOTAL	**11**	**12**	**12**	**0**	**0%**

COMPONENT H: SPORT AND RECREATION

3.34 SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.
Nyande

SPORT AND RECREATION POLICY OBJECTIVES AS TAKEN FROM THE IDP

Community facilities

SPORT FIELD

The sport fields are residing under Community Services Directorate maintenance and in both towns of the Municipality. We are responsible to manage and maintain these facilities within the available budget. We also manage client services, access control, handle the reservations and ensure the execution of the Council's Policy on facilities.

Sport is any physical form of activity aimed at improving health in which both teams and individuals compete against each other.

Libode Sport field is a municipal facility that was built in 2017 and currently on the process of being handed over or officially opened for use to the community, public and the municipality after completion. The municipality is in the process of building new stadium on this financial in the next financial year that is located at Ngqeleni. The sport ground entails different types of sport activities or grounds such as netball, soccer field, volley ball and gymnasium for exercising.

The major activities that were done in this current year is construction of Ngqeleni Stadium.

Eco park

The Libode eco park is a facility under the Nyandeni local municipality that renders services to the community and all surrounding areas. It functions under the rules and regulations of the municipality whereby all functions and events that take place are first to go through the internal administration. The most common activities that take place and are photoshoots, birthday parties, walk-ins, picnics, educational tours and braais. The most common activity that is usually booked for is photoshoot.

Employees: Sport and Recreation (*Childcare, Aged Care, Social Programme*)					
Job Level	Year –1 (2023/24) Employees	Posts	Employees	Year 0 (2024/25) Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
7 - 9	1	1	1	1	0%
10 - 12	1	1	1	1	0%
*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as of 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* T 3.23.3					

Employees: Sport and Recreation					
Job Level	Year -1 Employees	Posts	Employees	Year 0 Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	3	3	3	0	0%
7 - 9	6	8	6	2	25%
10 - 12	7	15	7	8	53%
13 - 15	9	15	9	6	40%
16 - 18	11	21	11	10	48%
19 - 20	18	30	18	12	40%
Total	55	93	55	38	41%
*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* T 3.23.3					

T 3.23.4 Financial Performance Year 0: Sport and Recreation					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	120	125	100	95	-32%
Expenditure:					
Employees	125	244	250	248	2%
Repairs and Maintenance	25	244	250	248	2%
Other	45	244	250	248	2%
Total Operational Expenditure	195	732	750	744	2%
Net Operational Expenditure	75	607	650	649	6%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.23.4*

T 3.23.5 Capital Expenditure Year 0: Sport and Recreation					
					R' 000
	Year 0				
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	260	326	378	31%	
Project A	100	130	128	22%	280
Project B	80	91	90	11%	150
Project C	45	50	80	44%	320
Project D	35	55	80	56%	90
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.23.5*

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER OFFICES

3.35 EXECUTIVE AND COUNCIL

INTRODUCTION TO EXECUTIVE AND COUNCIL

The following are the top service delivery priorities:

- Waste and Refuse Collection and disposal
- Construction and maintenance of Roads
- Electrification of households

Highlights in the 2024/25 financial year.

1. Distribution of Gas and Stoves to Indigent beneficiaries
2. The electrification of houses within both the informal and formal settlements within the greater Nyandeni area was completed, in some cases utilizing alternative energy thus reducing dependency on the National Grid.
3. Completion of ECDC Centres allowing for greater access to learning

The municipality has improved performance mainly by strengthening the capacity of oversight committees, especially MPAC. Council and its committees sit according to the Council Calendar to receive reports according to the compliance requirements. Risk Management (which is chaired by an independent external person) and Audit Committee reports regularly to Council on performance

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

SERIAL NO	STRUCTURE	NO OF PLANNED MEETINGS	ACTUAL SITTINGS
1.	Council	12	15
2.	Open Council	1	1
2.	Executive Committee	12	15
3.	Section 79 Committees		
	Women's Caucus	6	6
	Public Participation and Petitions Committee	6	6
	Ethics and Members Interest Committee	6	6
	MPAC	6	8

SERIAL NO	STRUCTURE	NO OF PLANNED MEETINGS	ACTUAL SITTINGS
4.	**Section 80 Committees**		
	LED Standing Committee	6	6
	Human Settlements, Spatial Planning and Disaster Management	6	6
	Community Services and Public Safety	6	6
	Corporate Services	6	6
	Budget and Treasury	6	8
	SPU & Social Services	6	6
	Planning, IGR and Research	6	6
	Infrastructure	6	6
5.	Ward Committees	384	384
7.	Community Meetings	128	128
8.	Mayoral Imbizo	32	32

Employees: Executive &Council (Secretaries, Admin Officers, Committee Clerks &Public Participation: T3.24.4					
Job Level (Task Grades)	Year 0: 2024/2025				
	Employees No. 23/24	Posts No.	Employees No. 2024/25	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
TG 8	19	19	19	0	0%
TG 11	4	4	4	0	0%
TG 16	1	1	1	0	0%
TOTAL	**24**	**24**	**24**	**0**	**0%**

Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual		Target	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
To strengthen public participation (with communities)	Conducting of Voter and Civic Education sessions	4	6	4	40	65	64	64	64
To strengthen effective and efficient performance of council	Council and its Committees to meet according to Council Calendar	All	All	All	All	All	All	All	All
To provide publicity, marketing and media coordination to citizens	Produce quarterly newsletter	20 000 copies	20 000 copies	20 000 copies	20 000 copies	20 000 copies	20 000 copies	20 000 copies	20 000 copies
To promote equity and inclusiveness of vulnerable groups	To contribute to national development priorities on designated groups (women, youth, disabled, children and elderly).	Support designated groups programs	Youth, Elderly, Women, Youth, Children programs were supported	Support designated groups,	Support designated groups	Youth, Elderly, Women, Youth, Children programs including Military Veterans were supported	Support designated groups	Support designated groups	Support designated groups

Financial Performance Year 0: The Executive and Council					
					R'000
Details	Year -1 Actual	Year 0			
		Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	60	0	0	0	#DIV/0!
Expenditure:					
Employees	49 311	53 787	58 302	55 006	2%
Repairs and Maintenance					
Other	27 850	53 694	16 352	28 680	-87%
Total Operational Expenditure	77 161	107 481	74 654	83 686	-28%
Net Operational Expenditure	77 101	107 481	74 654	83 686	-28%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.24.5*

					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1 989	3 426	810	-1	
Digital screens Municipal Manager	189	1 208	810	1	871
Computer Equipment SPU Youth	500	435		#DIV/0!	38
Motor Vehicles Council	87	728		0	1200
Tools equipment	300	261		#DIV/0!	0
Motor Vehicles	913	794			
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.24.6*

3.36 HUMAN RESOURCES SERVICES

T3.26.1. INTRODUCTION TO HUMAN RESOURCES

Internally, the functions within the Corporate Services department are aligned in terms of their own corporate roles and the overall role of Corporate Services. Corporate Affairs is primarily a support function, which plays a key role in ensuring that the Municipal core operations receive the required support.

Human resources development, transformation, mobilization and the need to create a motivated, competent and effective workforce is the responsibility of all levels of organizational leadership and management. Nyandeni Local Municipality will continue develop the necessary institutional capacity and organizational culture required to mobilize the workforce towards the necessary performance levels. The Human Resources function is geared up in executing the necessary Human Resources processes, systems and policies that will ensure effective institutional development of Nyandeni Local Municipality.

The Corporate Services Department is also responsible for Support Services Function, which range from Customer Care Services, Office Accommodation, Facilities Management, Office automation and Registry/Archives Management. The Support Services Function can support with the necessary levels of capacity, competence, technology and resources.

Key priorities in the year under review include:

- Policy development and review Organizational design
- Human Resource Development
- Employee Relations
- Occupational Health and Wellness
- Performance Management
- ICT Governance and Support Services
- Records Management and Auxiliary Services

T3.26.2 SERVICE STATISTICS FOR HUMAN RESOURCES SERVICES

APPOINTMENTS FROM JUNE 2024 - JULY 2025

POST NAME	NAME & SURNAME	START DATE	
1. SM: Operations	SV Poswa	01 July 2024	New appointment
2. Civil Technician	M. Mgudlwa	01 July 2024	Internal Transfer
3. Licensing Clerk	S. Vapi	01 July 2024	Internal Transfer
4. Security Guard	S.Ngudle	02 Sept 2024	New Appointment
5. Security Guard	P.Mbalo	02 Sept 2024	New Appointment
6. VAT Clerk	YY Mabengwana	02 Sept 2024	New Appointment
7. GA: Waste Removal	S.Dlanjwa	01 October 2024	New Appointment
8. Grader Operator	M Mzimbambi	01 October 2024	New Appointment
9. Operator Truck	M.Maqungqulu	01 October 2024	Internal Transfer
10. SCM Clerk	Jose Van Byl	01 Nov.2024	New Appointment
11. Senior Manager Infrastructure	S.Nkcithiso	01 Nov. 2024	New Appointment
12. SPU Clerk	U.Mboyi	01 Nov. 2024	New Appointment
13. e-natis clerk	N.Mzini	01 Nov. 2024	New Appointment
14. LED Clerk	O.Nonkwelo	01 Nov. 2024	New Appointment
15. GA: Parks &Gardens	M.Nqokoto	01 Nov. 2024	New Appointment
16. Landfill Site –Operator	L.Nohaji	01 Nov. 2024	Appointment
17. Landfill Site –Operator	MM Mathokazi	01 Nov. 2024	New Appointment
18. Office Cleaner	F.Maqambayi	01 Nov. 2024	New Appointment
19. EPWP Officer	L.Mcinga	01 Nov. 2024	New Appointment
20. HR Clerk	M Ntuthu	02 Dec. 2024	New Appointment
21. Human Settlement Clerk	N.Beqezi	02 Dec. 2024	New Appointment
22. Protection VIP Officer	T Mpungose	02 Dec. 2024	New Appointment
23. Public Participation Officer	M.Zide	07 January 2025	Internal Transfer
24. Manager Public Safety	S Maqekeza	07 January 2025	New Appointment
25. Admin. Clerk: Public Safety	S Sigila	03 February 2025	Internal transfer
26. Committee Clerk	N Mtileni	03 March 2025	New appointment
27. Building Artisan	V Malote	03 March 2025	New appointment
28. Protection VIP Officer	O Mtengwane	01 April 2025	New Appointment
29. Environmental Officer	S Mzamo	01 April 2025	New Appointment
30. Electrical Artisan	M Ngqulana	01 April 2025	New Appointment
31. Office Cleaner	S Ncilela	02 May 2025	New Appointment
32. Office Cleaner	N Mqikwa	02 May 2025	New Appointment
33. Security Guard	S Norolela	02 May 2025	New Appointment
34. GA: Waste Removal	L Ndzabela	02 May 2025	Internal Transfer

POST NAME	NAME & SURNAME	START DATE	
35. Office Cleaner	T. Mnguni	02 May 2025	Internal Transfer
36. Accountant Budget &Reporting	S Faye	02 June 2025	New appointment
37. Law Enforcement Officer	B Satsha	02 June 2025	New appointment
38. Cashier	B Smith	02 June 2025	New appointment
39. HIV/AIDS Clerk	Jade Adkins	02 June 2025	New appointment

PROMOTIONS 2024/2025

PROMOTIONS (refers to people who are in the municipal employee and have since been appointed on other positions in the normal recruitment and selection process)

POST NAME	INITIALS & SURNAME	START DATE
1. Team Leader: Cleaning	N. Nonkobongo	01 Aug.2024
2. Employee Wellness and OHS Officer	K. Mdutyulwa	02 Sept 2024
3. Senior Internal Auditor	B Mabuya	02 Sept 2024
4. Municipal Manager	S.Mvunelo	02 Sept. 2024
5. Driver	NN Kotyana	01 October 2024
6. Admin.Officer Public Safety	B Yeko	01 Nov. 2024
7. e-natis clerk	M.Ngxibi	01 Nov. 2024
8. Superintendent Security Services	S Hlomendlini	01 Nov. 2024
9. Protection VIP Officer	TJ Tyopo	02 Dec. 2024
10. Internal Auditor	S Tshotsho	03 February 2025
11. Operator Grid Roller	V.Kota	03 March 2025
12. Operator Grid Roller	M Ziqungathi	03 March 2025
13. Manager Community Services	L Mashiyi	02 June 2025
14. Senior Manager Corporate Services	T Tshisa-Ndamase	02 June 2025

TERMINATIONS 2024/2025

NAME OF POSITION	INITIAL & SURNAME	DATE OF TERMINATION	REASON
1. Cemetery Assistant	M. Mbono	31 July 2024	Retirement
2. Law Enforcement Officer	SB Madyibi	04 Sept. 2024	Death
3. Committee Clerk	N Magavu	16 October 2024	Resignation
4. Public Participation Officer	M Nkonzo	30 October 2024	Incapacity due to ill
5. Grid roller Operator	Z Ralgane	30 November 2024	Retirement
6. Admin Clerk: Public Safety	N.Hintsho	15 December 2024	Resignation
7. Office Cleaner	M Njozela	31 December 2024	Early Retirement
8. Budget &Reporting Accountant	W. Jali	17 January 2025	Resignation
9. Community Services Manager	L Sheyi	28 February 2025	Resignation
10. Security Guard	Z Siguca	20 March 2025	Death
11. GA: Waste Removal	T Dotyeni	30 April 2025	Retirement
12. Security Guard	M Mhlana	30 April 2025	Early Retirement
13. Ga: Waste removal	PM Mbiyozo	30 May 2025	Early Retirement
14. SCM Manager	ZZ Madyibi	30 May 2025	Abscondment
15. Manager Communications	NG Kolwane	30 June 2025	Resignation
16. Municipal Manager	S Mvunelo	30 June 2025	Resignation

T.3.25.3:

Service Objectives/Indicators	Outlines Service Targets	2023/24		2024/25			2024/25	2025/26
				Target		Actual	Target	
		Target	Actual	23/24	24/25			
Service Objectives								
To provide standard procedures and norms for effective governance and decision making	Council Policy Development and Review session	Review 67 HR and ICT policies which were approved by Council by 30 June 2023	Reviewed 67 human resource management & ICT policies by 30 June 2023	Review 67 HR and ICT policies which were approved by Council by 30 June 2023	Review 67 HR and ICT policies which were approved by Council by 30 June 2023	Reviewed 67 human resource management & ICT policies by 30 June 2025	Review 67 HR and ICT policies which were approved by Council by 30 June 2024	Review 74 HR and ICT policies which were approved by Council by 30 June 2025
To provide standard procedures and norms for effective governance and decision making	Council Policy Development and Review session	Convene 1 Policy Review Workshop by 30 June 2023	Convened 1 Policy Review Workshop by 30 June 2023	Convene 1 Policy Review Workshop by 30 June 2023	Convene 1 Policy Review Workshop by 30 June 2024	Convened 1 Policy Review Workshop by 30 June 2025	Convene 1 Policy Review Workshop by 30 June 2024	Convene 1 Policy Review Workshop by 30 June 2026
To provide standard procedures and norms for effective governance and decision making	Review the Institutional Organogram	Review organogram by 30 June 2023	Reviewed Institutional Organogram by Council by 30 June 2023	Review organogram by 30 June 2022	Review organogram by 30 June 2024	Reviewed organogram by 30 June 2025	Review organogram by 30 June 2024	Review organogram by 30 June 2026
To build capacity to municipal employees and unemployed to have the required competency levels	Reduce vacancy rate for all funded posts to 3% (10 out of 340 posts) by 30 June 2022	Reduce vacancy rate for all funded posts to 3% by 30 June 2023	**Not Achieved** issued 5 Advertisement. 36 Appointments issued ,Vacancy rate is 5 % as at June 2023 (18 of 340 posts)	Reduce vacancy rate for all funded posts to 3% (10 out of 340 posts) by 30 June 2023	Reduce vacancy rate for all funded posts to 5% (18 out of 340 posts) by 30 June 2025	**Not Achieved** Vacancy rate currently at 5% (18 of 344) Issued **11** advertisement of vacant posts and made 36 appointments	Reduce vacancy rate for all funded posts to 3% by 30 June 2025	Fill 41 budgeted vacant posts by June 2026

The four priority targets for the departments were the: Facilitate the review of policies in as part of the key performance indicator for the department, Review of organisational structure, review of the Human resource Plan and organising a Council review policy to consider

3.37 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

ICT is a unit within the municipality that falls under Corporate Services Department, and it ensures that all other municipal departments are being advised and supported on information and communication technologies. The department is responsible for planning, advising and managing the ICT Systems. The ICT have set out the following priorities:

- Provision of ICT computers and computer equipment
- Maintenance of ICT equipment
- Provision of Secondary Internet solution
- Provision of video conferencing solution
- Provision of network vulnerability solution
- Provision of network and cabling at Ngqeleni Unit- workshop
- Supply and delivery of Microsoft Office software

The unit is responsible for the planning and maintenance of ICT infrastructure in accordance with the required standards of good governance and maintenance of municipality systems to ensure that municipal activities are communicated both internally and externally, end user support and coordination of the ICT Governance Committee.

ICT GOVERNANCE

Information and Communication Technology (ICT) Governance is described as the effective and efficient management of ICT resources to facilitate the achievement of organisational goals and objectives. ICT does not exist on its own within an organisation; ICT is there to make sure that organizations achieve sustainable success using their ICT.

ICT is an integral part of enterprise governance and consists of the leadership and organisational structures and processes that ensure that the organisation's ICT [the infrastructure as well as the capabilities and organisation that is established to support ICT] sustain and extends the organisation's strategies and objectives.

I.C.T. governance framework was approved on the 31st of May 2016 which its aim is to institutionalise the I.C.T. governance as an integral part of corporate governance within the municipality in a uniform and coordinated manner. This framework was adopted and implemented the following three phased approach of establishing and clarifying principles and practices to support and sustain the effective Corporate Governance of ICT.

- **Phase1- Enablement phase:** Approved governance charter, appointment of ICT governance champion, approval of policies, procedure manuals, ICT Disaster Recovery and continuity Plan.
- **Phase2- Strategic alignment:** Approved Enterprise Architecture, ICT Strategic Plan and performance indicators.
- **Phase3- Continuous improvement of Corporate Governance of ICT:** Ongoing

ICT GOVERNANCE COMMITTEE

The ICT Governance Committee has been established and is functional with the full support of the municipal management. The municipality appointed Mr. Phambili Jizana as the independent ICT Steering Committee chairperson whom he will serve the municipality three years (01 September 2023- 31 August 2026).

Mr. P. Jizana is a Master of Philosophy in Information Technology Governance, holds B. Tech in Business Administration and National Diploma in Electrical Engineering. He also obtained CoBIT Foundation and CoBIT 5 International certificates. He has a vast experience in ICT Governance and has worked as Director of IT at Department of Public Works and Infrastructure; he has also worked as the Senior Manager at SITA and as an ICT Manager at the OR Tambo District Municipality.

He is possessing the required ICT expertise and experience, this is to ensure credibility, objectivity and integrity of the Committee. The main responsibilities of the committee are as follows:

- Take action to ensure that the ICT projects are delivered within the agreed budget and timeframe.
- Oversee development, approval and implementation of ICT Strategic objective
- Make recommendations on ICT related projects
- Advise the management and council on all ICT related matters

ICT STEERING COMMITTEE MEMBERS AND ATTENDANCE 2023-2024

The ICT Steering Committee consists of the members listed hereunder and should meet at least 4 times per annum as per its approved Terms of Reference and ICT Governance Charter.

The committee is comprised of eight members.

During 2024-2025 financial year; four meetings were held, and attendance was as tabled:

NO	NAME OF THE MEMBER	POSITION	09 July 2024	16 October 2024	08 January 2025	03 April 2025	Total
1.	Pambili Jizana	Chairperson	1	1	1	1	**4**
2.	Thembakazi Tshisa-Ndamase	ASM: Corporate Services	1	1	1	1	**4**
3.	Slulami Poswa	SM: Operations	1	1	1	1	**4**
4.	Lazola Ndamase	Council Secretary	1	1	0	1	**3**
5.	Aphelele Zituta	Manager: Spatial Planning	1	1	1	1	**4**
6.	Zimvozethu Madyibi	Manager: SCM	0	1	0	0	**1**
7.	Sango Madyibi	Officer: Community Services	1	1	1	1	**4**
8.	Joseph Yengane	ASM: IDS	1	N/A	N/A	N/A	**1**
9.	Tobela Matikita	ASM: IDS	N/A	1	N/A	N/A	**1**
Total			**5**	**5**	**7**	**6**	

The following ICT Governance policies were reviewed in terms of section 11 (2) of the Municipal Systems Act 32 of 2000

Reviewed policies	1. ICT Governance Policy 2. Acquisition of Computer Equipment Policy 3. Acceptable Use of ICT Resources Policy 4. Internet, Email and Intranet Usage Policy 5. Facilities and Environmental Control Policy 6. ICT risk management policy 7. ICT vendor and SLA management 8. Change control management 9. ICT security management 10. User account management 11. ICT asset management 12. Business and ICT continuity 13. Data backup and restore 14. ICT capacity planning and availability management 15. Incident and problem management 16. Bring your own device 17. Telephone management policy 18. New system roll out policy 19. Configurations and setup policy 20. Protection of Personal Information policy for ICT 21. Project Management 22. Cellphone Management Policy

Internal Municipal Network

There has been an improvement on internet access as there is minimal internet downtime, this follows the implementation of provision secondary internet solution. The municipality has acquired uninterrupted power supply devices to all network cabinet to ensure that there is network and internet access continuity when there is load shedding. The internet speed is currently at 20mbps and since the upgrade there hasn't been any complaint from users in terms of speed.

External Network

The municipality has managed to identify and connect 65 Wi-Fi hotspots across the Municipal wards both Ngqeleni and Libode. The WI-FI hotspots are in the following sites Clinics, Traditional Authority, Schools, Government institutions and others.

Disaster recovery and ICT continuity

The ICT Disaster Recovery and Continuity Plan was reviewed and approved on the 12th of July 2021 to provide guidance to municipality's Information and Communication Technology function in recovering the ICT infrastructure and systems in the event of a disaster. It ensures the availability of supporting critical systems even under the most adverse circumstances.

The DRP/DCP is managed by the existing ICT steering committee. ICT manager ensures that ICT DRP issues are reported and addressed in the committee.

The municipality data back-up software that automates data back-up in laptop and desktop computers is in use and ensures that data is backed up to the servers. The municipality has also implemented an offsite data backup that ensures that our municipal data is being backed up in a secondary storage that will enable the municipality to recover the data in case of any natural disaster or man-made disaster that may occur.

RECORDS MANAGEMENT AND ARCHIVING

The Promotion of Access to Information Act (PAIA) and National Archives and Record Service of South Africa and the Records Management Policy and Procedure Manual regulates Archiving and Document Management and as such, it deals with overall document management of the institution. The impending need for proper document management has necessitated that Nyandeni Local Municipality integrate its systems to ensure that there is compliance with the relevant Acts and that we properly document institutional information assets. The current implementation of Electronic Document Management Systems (EDMS) bears testimony to the fact that the institution is going with times with regards to contemporal issues around archiving. The municipality has completed a three- phased approach in implementing. With the approval of Provincial Archivist, the municipality has disposed old documents to provide space for archiving the required documents.

SWOT ANALYSIS

STRENGTHS	WEAKNESSES
1. Functional ICT Steering Committee	1. Insufficient budget for training of staff
2. Strong commitment from political and administration leadership to support ICT initiatives	2. Poor Records Management
3. High level of staff commitment	3. Poor internet connectivity in Nyandeni area
4. Good relations with users	4. Poor attendance of awareness workshops for ICT policies and standards
5. Above average in digital maturity assessment level	5. Insufficient budget for training ICT staff
6. Availability of budget to implement ICT initiatives	
OPPORTUNITIES	**THREATS**
1. Newly installed internet fibre link along R61	1. Increasingly sophisticated security risks and threats
2. Support from SALGA	2. Constant changing ICT technologies
3. Shared Services with District	3. Litigation due to non-compliance with new legislation (e.g. POPIA)
4. New technology can enhance municipality operations	4. More stringent audits focusing on controls
5. Speeding up ICT services	5. Departments make decisions which may impact ICT without consulting ICT
6. Strengthen relations with stakeholders	6. Risk of fire on municipal building
7. Digital transformation of municipal services	7. Load shedding affecting server infrastructure life span.
8. Use of ICT for socio-economic development	

T.3.27.3 ICT IDP OBJECTIVES

Service Objectives/Indicators	Outlines Service Targets	2023/24		2024/5			2024/25	2025/26
		Target	Actual	Target 22/23	23/24	Actual	Target	
Service Objectives								
To provide sustainable ICT infrastructure and solutions that support business strategy	ICT Governance Framework monitored by June 2027	Convene 4 ICT Steering committee meetings by 30 June 2023	Convened four (4) ICT Steering committee meetings on: 1. 20 July 2022 2. 06 October 2022 3. 18 January 2023 4. 06 April 2023	Convene 4 ICT Steering committee meetings by 30 June 2023	Convene 4 ICT Steering committee meetings by 30 June 2024	Convened 4 ICT Steering committee meetings: **1.** 09 July 2024 2. 16 October 2024 3. 08 January 2025 4. 03 April 2025	Convene 4 ICT Steering committee meetings by 30 June 2025	Convene 4 ICT Steering committee meetings by 30 June 2026
To provide sustainable ICT infrastructure and solutions that support business strategy	Appropriate use of ICT for efficient service delivery by June 2027	Establish and maintenance of alternative disaster recovery centre by 30 June 2023	Procured five servers including the one for disaster recovery centre	Establish and maintenance of alternative disaster recovery centre by 30 June 2023	Maintain disaster recovery server and server room by 30 June 2024	Maintained disaster recovery server and server room	Maintain disaster recovery server and server room by 30 June 2025	Maintain ICT infrastructure and equipment as need arises by 30 June 2026
To provide sustainable ICT infrastructure and solutions that support business strategy	Appropriate use of ICT for efficient service delivery by June 2027	Maintain ICT infrastructure and equipment as need arises by 30 June 2023	Maintained ICT infrastructure and equipment	Maintain ICT infrastructure and equipment as need arises by 30 June 2023	Maintain ICT infrastructure and equipment as need arises by 30 June 2024	Maintained ICT infrastructure and equipment	Maintain ICT infrastructure and equipment as need arises by 30 June 2025	Maintain ICT infrastructure and equipment as need arises by 30 June 2026
To provide sustainable ICT infrastructure and solutions that support business strategy	Sustainable ICT that supports business strategy	-	-	-	-	-	-	Implement 5 ICT Strategic plan projects as per 2024-2025 targets (1. Develop analytic systems policy and procedure 2. Develop internal SLAs policies and procedures 3. Explore the use of cemetery management system Coordinate review of website to include tourism tab 4. Installation of Wi-Fi access points 5. Invest on user's tools of trade)

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:

T3.27.7

- During 2024-2025 financial year the municipality has prioritised the 30 projects/ activities.
  - Out of 30 projects/ activities, 22 were achieved.
  - Below is the table that shows the summarised implementation report:

No	STRATEGIES	TIME FRAME	ESTIMATED BUDGET	RESPONSIBLE PERSON	PROGRESS AS AT 30 JUNE 2025
1.	Review ICT governance framework to be in-line with the status quo	Annually	N/A	SM: Corporate Services	Deviated Due to time constraints
2.	Review and implement ICT policies	Annually	N/A	Manager: ICT	Achieved
3.	Review organisation wide risk policies	Annually	N/A	Manager: ICT	Achieved
4.	Develop analytic systems policy and procedure	30 June 2025	N/A	Manager: ICT	Achieved
5.	Develop internal SLAs policies and procedures	30 June 2025	N/A	Manager: ICT	Achieved
6.	Propose coordination of organisation wide change management process	30 June 2025	N/A	Manager: HR	Achieved
7.	Engage service providers to strengthen connectivity in the affected areas	30 June 2025	N/A	SM: Corporate Services	Deviated Due to competing municipal programmes
8.	Explore the use of cemetery management system	30 June 2025	N/A	SM: Community Services Manager: ICT	Achieved Exploration and cost benefit analysis were done. Waiting for management to recommend the best approach for implementation
9.	Coordinate review of website to include tourism tab	30 June 2025	N/A	Manager: LED Manager Communications Manager: ICT	Achieved The tourism tab is included on draft developed website
10.	Coordinate sourcing of grant funding from LG SETA's etc	30 June 2025	N/A	Manager: HR	Deviated
11.	Identification and use of latest technologies to improve access and engagement such as ChatGPT to engage in a cost-effective manner.	30 June 2025	R 300 000.00	Manager: ICT	Deviated Awaiting appointment for provision of ChatGPT
12.	Coordinate broadband project - conduct community awareness sessions	30 June 2025	R 50 000.00	SM: Corporate Services	Deviated Due to competing municipal programmes
13.	Installation of Wi-Fi access points at Ngqeleni	30 June 2025	R 23 614.38	Manager: ICT	Achieved
14.	Invest on network monitoring systems	30 June 2025	R 180 000.00	Manager: ICT	Deviated Awaiting appointment
15.	Invest on user's tools of trade	Annually	R 1 102 386.28	Manager: ICT	Achieved
16.	Conduct skills audit for ICT personnel	Annually	N/A	Manager: HR	Achieved
17.	Automated access control system	30 June 2025	R 400 000.00	SM: Community Services Manager: ICT	Deviated Awaiting appointment
18.	Supply and delivery of server storage equipment	30 June 2025	R 375 187.50	Manager: ICT	Achieved
19.	Provision of ICT maintenance and support for the period of two year	31 December 2024	N/A As and when needed	Manager: ICT	Achieved Service provider appointed.
20.	Replacement of Fibre link for traffic services building	30 June 2025	R 200 000	Manager: ICT	Deviated Nonresponsive. The project will be re-submitted to SCM for re-advertisement

No	STRATEGIES	TIME FRAME	ESTIMATED BUDGET	RESPONSIBLE PERSON	PROGRESS AS AT 30 JUNE 2025
21.	Replacement of network points at maintenance and fleet park-homes	31 January 2025	R 24 650.00	Manager: ICT	Achieved
22.	Supply and delivery of Microsoft Office 365	30 April 2025	R 929 648.38	Manager: ICT	Achieved
23.	Provision of video conferencing equipment	31 March 2-25	R 604 584.72	Manager: ICT	Achieved
24.	Supply and delivery of Divi Theme	20 April 2025	R 15 900.00	Manager: ICT	Achieved
25.	Fortinet license renewal	31 May 2025		Manager: ICT	Achieved
26.	ManageEngine Service Desk software license renewal	30 April 2025	R 31 607.75	Manager: ICT	Achieved
27.	ManageEngine AD Audit software license renewal	31 May 2025	R 23 500.00	Manager: ICT	Achieved
28.	Mimecast software renewal. Email security and continuity	31 December 2024	R 507 788. 22	Manager: ICT	Achieved
29.	EDMS license renewal	31 December 2024	R 161 057.04	Manager: ICT	Achieved
30.	Cibecs software licence renewal. Computer data backup system	31 March 2025	R 113 316.98	Manager: ICT	Achieved

Financial Performance Year 0: ICT Services					
					R'000
Details	Year -1 Actual	Year 0 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	0%
Expenditure:					
Employees	2 899 005	3 578 199	3 541 120	3 071 294	-17%
Repairs and Maintenance	65 553	165 532	187 532	166 888	1%
Other	1 712 602	3 895 368	4 175 868	2 270 712	-72%
Total Operational Expenditure	4 677 159	7 639 099	7 904 520	5 508 894	-39%
Net Operational Expenditure	4 677 159	7 639 099	7 904 520	5 508 894	-39%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.27.5*

Capital Expenditure Year 0: ICT Services					
					R' 000
Capital Projects	Budget	Year 0 Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	3 294 214	3 522 904	855 624	-285%	
Computer Equipment	694 214	1 311 960	855 624	19%	280
IT Infrastructural Development	600 000	1 210 944	1 045 612	43%	150
Computer Software	2 000 000	1 000 000	33 435	-5882%	320
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.27.6*

BROADBAND ROLL OUT IN NYANDENI AREA

Nyandeni Local Municipality has been identified as one of the pilot sites to rollout broadband infrastructure Phase 2. (Universal Service and Access Agency of South Africa (USAASA) visited the municipality and presented the Phase 2 approach to the management.

USAASA pledged to install 65 hotspots and indicated that where possible they will use local SMMEs and labourers when rolling out this project. The municipality has already identified the hotspots and send the list to USAASA. The physical verification to check the feasibility of installing Wi-Fi equipment to the identified areas has been completed.

The status of ICT in our municipality indicates a need for an integrated broadband network, which will provide voice and high-speed data connectivity services to address many of the challenges experienced by local government, local business and citizens of the municipality. Our community will enjoy the benefit of using broadband through USAASA, which is the Department of Communication's agency responsible for rolling out broadband to our communities. This broadband rollout is a national project that the current government is currently implementing nationally which Nyandeni local municipality will benefit from it.

THE LIST OF WI-FI HOTSPOTS SITES CONNECTED ACROSS WARDS IN THE MUNICIPALITY

NO.	NAME	SITE STATUS
1	Buntingville Clinic	**Ready**
2	Canzibe Gateway Clinic	**Ready**
3	Cwele Primary School	**Ready**
4	Double Falls Clinic	**Ready**
5	Libode Clinic	**Ready**
6	Lujizweni Clinic	**Ready**
7	Lwandile Clinic	**Ready**
8	Malusi Clinic	**Ready**
9	Mampondomiseni Clinic	**Ready**
10	Mangcwanguleni Clinic	**Ready**
11	Maqanyeni Clinic	**Ready**
12	Mgwenyane Clinic	**Ready**
13	Mtakatye Clinic	**Ready**
14	Ndanya Clinic	**Ready**
15	Ngcolora Clinic	**Ready**
16	Nkanga Clinic	**Ready**
17	Nkanunu Clinic	**Ready**
18	Nkumandeni Clinic	**Ready**
19	Nolita Clinic	**Ready**
20	Nontsikelelo Biko Clinic	**Ready**
21	Nqanda A Clinic	**Ready**
22	Ntapane Clinic	**Ready**
23	Ntibane Clinic	**Ready**
24	Nyandeni Clinic	**Ready**
25	Old Bunting Clinic	**Ready**
26	Pilani Clinic	**Ready**
27	Masenze Youth Centre Against Drug Abuse	Partially Ready
28	Qhokama Community Hall	Partially Ready
29	Little Angel Pre-School	**Ready**
30	Ralgane (Gxulu Headman) Homestead	**Ready**
31	Mthombe Store	**Ready**
32	Good Hope Store	**Ready**
33	Emhlabeni Great Place	Partially Ready
34	Chief Bencil Community Hall	Partially Ready
35	Corana Community Hall	**Not Ready**
36	Gcinuhlanga Store	**Ready**
37	Mhlanga Traditional Authority	**Ready**
38	Mbalenhle Trading Store	**Ready**
39	Zibungu Store	**Ready**
40	Jojozi/Jojweni Store	**Ready**
41	Njiveni Great Place	Partially Ready
42	Ezinduneni Tranco Community Hall	**Ready**
43	Vinish Junior Secondary School	**Ready**
44	Linda Dweba Library	**Ready**
45	Ngqeleni Taxi Rank	**Ready**
46	Ngqeleni Home Affairs	**Ready**
47	Mabheshe Community Hall	**Ready**
48	Noluthando Pre-School/ Bucula JSS	**Ready**
49	Dikela Junior Secondary School	**Ready**
50	Ntendele Community hall	**Ready**

CHAPTER 4 ORGANISATION DEVELOPMENT PERFORMANCE

CHAPTER 4: ORGANISATIONAL DEVELOPMENT PERFORMANCE REPORT PART II)

INTRODUCTION

The municipal transformation and organizational development is about planning and implementing strategies that will enhance the achievement of institutional goals and targets through building institutional capacity and resilience. The department of Corporate Services is responsible for leading this mandate by ensuring that there is capable and transformed human resource, optimal use if technology, provision of administration support services, and adequate policies.

Hence the focus areas for this key performance area: -

- Policy Development and Review,
- Organisational Development.
- Skills Development
- Employment Equity
- Labour Relations.
- Occupational Health and Safety.
- Individual Performance Management.
- Information and Communication Technology.
- Records Management.
- Property Management; and
- Customer Care.

Location of Administration Centres and Political Seat

Nyandeni Main Municipal Offices are based in Libode approximately 30km from Mthatha, with a Satellite Office based in Ngqeleni Town. All departments are in one central area in Libode (Main Offices). Both the administrative and political seats are based in Libode Town. The Council Chambers are currently based in Libode. Council Meetings are held regularly in accordance with the approved council calendar.

Satellite Office is established to render the following functions and services: -

- Revenue management
- Administration and customer care services
- Registering Authority for motor vehicle registration
- Pound management and Cemetery services
- Refuse removal, and
- Library Services

Each function has a supervisor responsible for management and supervision of day-to-day monitoring and report directly to the Manager Responsible for each Function. Senior Managers responsible for functions performed by the satellite Office are directly accountable for level of service rendered.

The expansion of Ngqeleni municipal Offices project has been completed. Infrastructure Department will relocate to Ngqeleni to improve service delivery performance.

The municipality has also taken a decision to establish Youth Office in Ngqeleni. The purpose of the Office is to support youth development initiatives.

Nyandeni Local Municipality is an integral component of Provincial and National Government and consequently has a critical role in the development and execution of local government strategy and strategic objectives. Overall, Nyandeni Local Municipality possesses the competency and capability to translate many of Government’s vision and related legislation and policy into a blueprint framework through its Integrated Development Plan document.

Organisational overview

The institutional capability of Nyandeni Local Municipality is informed by overall organizational functioning, the interventions of management to engage in organizational leadership, development and management of organizational systems and processes to promote effective operations and service delivery through optimum use of resources. It is intended to inform Nyandeni Local Municipality’s organizational strategy to enhance service delivery to key customers/stakeholders.

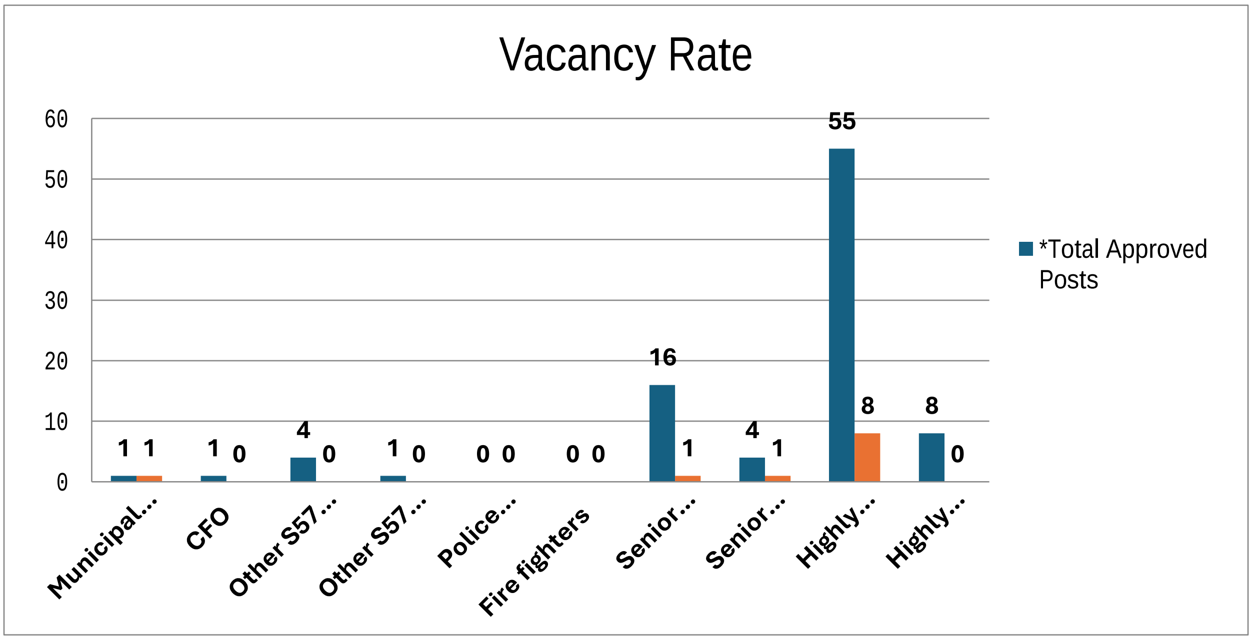
Nyandeni Local Municipality is represented by two components in terms of its organization and service delivery outcomes. These are the political structures represented by the politically elected councillors and the administrative structure represented by the Municipal Manager, the management team and municipality employees. The municipality’s organizational structure enhances the interface between the council and its committees, governance committees and the administration as led by the Municipal manager.

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1. EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	Year –1 2023/24	Year 0 2024/25			
	Employees No.	Approved Posts No.	Employees No.	Vacancies No.	Vacancies %
Water	–	–	–	–	–
Waste Water (Sanitation)	–	–	–	–	–
Electricity	3	3	3	2	67%
Waste Management	55	56	55	1	2%
Housing	4	5	4	1	20%
Risk Mngt and Internal Audit	5	7	5	1	17%
Roads	30	40	30	6	17%
Transport	7	8	7	1	13%
Planning (IDP, SM, Spatial)	6	7	6	1	14%
Local Economic Development	5	5	5	1	20%
Planning (Strategic & Regulatory) MM	19	20	19	1	5%
Local Economic Development	3	3	3	2	67%
Community & Social Services	3	3	3	2	67%
Enviromental Protection	2	2	2	0	0%
Health	3	3	3	2	67%
Security and Safety	85	94	85	5	6%
Sport and Recreation	2	2	2	0	0%
Corporate Policy Offices and Other	82	84	82	2	2%
Totals	**314**	**333**	**314**	**17**	**5%**

Vacancy Rate: Year 2024/25			
Designations	*Total Approved Posts	*Vacancies (Total time that vacancies exist using fulltime equivalents)	*Vacancies (as a proportion of total posts in each category)
	No.	No.	%
Municipal Manager	1	1	1,00
CFO	1	0	0,00
Other S57 Managers (excluding Finance Posts)	4	0	0,00
Other S57 Managers (Finance posts)	1	0	0,00
Police officers	0	0	#DIV/0!
Fire fighters	0	0	#DIV/0!
Senior management: Levels 13-15 (excluding Finance Posts)	16	1	6%
Senior management: Levels 13-15 (Finance posts)	4	1	25%
Highly skilled supervision: levels 9-12 (excluding Finance posts)	55	8	15%
Highly skilled supervision: levels 9-12 (Finance posts)	8	0	0%
Total	**90**	**11**	**0,12**



Turn-over Rate			
Details	Total Appointments as beginning of Financial Year No.	of Terminations during the Financial Year No.	Turn-over Rate*
Year -2	21	23	7%
Year -1	31	14	4%
Year 0 (24/25)	53	16	6%

COMMENT ON VACANCIES AND TURNOVER:

The Turnover rate is comparatively high for the 2024/25 financial year, the turnover rate is due to natural attrition and personal growth. The stability of the political environment, unqualified audit outcomes for the past 6 years, and employee benefits such as bursary opportunities are the measures that attract potential employees and can retain the existing competent staff.

The filling of senior manager positions is conducted with the guidance of local government regulations on appointment and conditions of employment for senior managers. At a minimum, the Section 57 positions take up to 5 months to complete the recruitment process; this is due to the prolonged processes.

*Vacancy %= Number of vacant posts divided by Total number of approved posts

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

Note: MSA 2000 S67 requires Municipalities to develop and adopt appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998.

- The Municipality has policies in place for the management of the workforce, which comply with the relevant Legislations and are reviewed not an annually basis, the policies are utilised to regulate the employer employee relationship and management use policies for reference and compliance purposes.

HUMAN RESOURCE POLICIES

HR Policies and Plans				
	Name of Policy	Completed %	Reviewed %	Date adopted by council or comment on failure to adopt
1	Human Resource Development	100%	30-Jun-24	30-Jun-25
2	Induction	100%	30-Jun-24	30-Jun-25
3	Recruitment &Selection	100%	30-Jun-24	30-Jun-25
4	Employ Health &Wellness	100%	30-Jun-24	30-Jun-25
5	Placement	100%	30-Jun-24	30-Jun-25
6	Personnel Regulations	100%	30-Jun-24	30-Jun-25
7	HIV/AIDS	100%	30-Jun-24	30-Jun-25
8	Employment Equity	100%	30-Jun-24	30-Jun-25
9	Transport	100%	30-Jun-24	30-Jun-25
10	Disciplinary and Grievance Procedures	100%	30-Jun-24	30-Jun-25
11	Harassment in the Workplace	100%	30-Jun-24	30-Jun-25
12	Leave	100%	30-Jun-24	30-Jun-25
13	Integrated Performance Management	100%	30-Jun-24	30-Jun-25
14	Occupational Health and Safety	100%	30-Jun-24	30-Jun-25
15	Smoking	100%	30-Jun-24	30-Jun-25
16	Bursary and Other forms of Financial Assistance	100%	30-Jun-24	30-Jun-25
17	Overtime	100%	30-Jun-24	30-Jun-25
18	Staff Retention	100%	30-Jun-24	30-Jun-25
19	Strike Management	100%	30-Jun-24	30-Jun-25
20	Incapacity due to Ill Health	100%	30-Jun-24	30-Jun-25
21	Incapacity due to Poor performance	100%	30-Jun-24	30-Jun-25
22	Incapacity due to Operational Requirements	100%	30-Jun-24	30-Jun-25
23	Inclement Weather	100%	30-Jun-24	30-Jun-25
24	Dress Code	100%	30-Jun-24	30-Jun-25
25	Policy on Organisational Establishment	100%	30-Jun-24	30-Jun-25
26	Policy development Guidelines	100%	30-Jun-24	30-Jun-25
27	Internship Policy	100%	30-Jun-24	30-Jun-25
28	Sport &Recreation Policy	100%	30-Jun-24	30-Jun-25
29	Scarce Skills and Succession Policy	100%	30-Jun-24	30-Jun-25
30	Internal Transfer	100%	30-Jun-24	30-Jun-25
31	Private Work and Declaration of Interest	100%	30-Jun-24	30-Jun-25
32	Alcohol and Substance Abuse	100%	30-Jun-24	30-Jun-25
33	Subsistence and Travel	100%	30-Jun-24	30-Jun-25
34	Relocation	100%	30-Jun-24	30-Jun-25
35	Probation	100%	30-Jun-24	30-Jun-25
36	Work Attendance	100%	30-Jun-24	30-Jun-25
37	Job Evaluation	100%	30-Jun-24	30-Jun-25
38	Termination of Service	100%	30-Jun-24	30-Jun-25
39	Night and Emergency work	100%	30-Jun-24	30-Jun-25
40	Probation	100%	30-Jun-24	30-Jun-25
41	HR Plan	100%	30-Jun-24	30-Jun-25
42	Remuneration	100%	30-Jun-24	30-Jun-25
Other	Employment Equity Plan			
	HR Plan			

COMMENT ON WORKFORCE POLICY DEVELOPMENT:

The Municipality has 44 HR policies in place, 3 New policies where developed which are (Remote working,change management and amping allowance The following policies had changes: Recruitment and Selection Policy,Internal Transfer ,Strike Management policy, which were reviewed for the purpose of aligning them with the Local Government: Municipal Staff Regulations of September 2021, SALGA: Strike Management guidelines and the relevant Legislations and are reviewed on an annually basis.

The policy review process starts at departmental level where the user department identifies areas where policies required to be reviewed and areas where Internal Audit has made recommendations on policy changes. The policies for review are presented to Management for input and recommendations, then to other structures as standing committee, Executive committee, Council then consultation to employees.

Number and Cost of Injuries on Duty					
Type of injury	Injury Leave Taken	Employees using injury leave	Proportion employees using sick leave	Average Injury Leave per employee	Total Estimated Cost
	Days	No.	%	Days	R'000
Required basic medical attention only	0	0	0%	0%	0
Temporary total disablement	0	0	0%	0	
Permanent disablement	0	0	0%	0%	
Fatal	0	0	0%	0%	
Total	**0**	**0**		**0%**	**0**
					T 4.3.1

Number of days and Cost of Sick Leave (excluding injuries on duty)						
Salary band	Total sick leave	Proportion of sick leave without medical certification	Employees using sick leave	Total employees in post*	*Average sick leave per Employees	Estimated cost
	Days	%	No.	No.	Days	R' 000
Lower skilled (Levels 1-2)	0	0%	0	0	0,00	0
Skilled (Levels 3-5)	365	13%	74	131	2,79	246833
Highly skilled production (levels 6-8)	713	6%	43	108	6,60	949343
Highly skilled supervision (levels 9-12)	503	6%	2	51	9,86	883761
Senior management (Levels 13-16)	69	1%	6	17	4,06	197722
MM and S57	64	0%	12	7	9,14	222554
Total	**1714**	**25%**	**137**	**314**	**32,45**	**2 500 213**

COMMENT ON INJURY AND SICK LEAVE:

The municipality is registered with the Compensation Fund for the compensation of injuries and Diseases. The Return of Earning are submitted annually in time as a result the Municipality is in good standing the with the Compensation Fund.

Workshops and sessions twice a year to convey policies, are provided and the Leave Policy and Occupational Health and Safety Policy are included in such sessions.

The Municipality does not have special doctor or their own doctors, medical practitioners are acquired through the Supply chain processes, and personal records are maintained. No employees were injured this Financial Year but the Municipality has injury on duty cases from previous years that are still pending, due to non-responsive by Compensation Fund .

Number and Period of Suspension -Done					
Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Date of Suspension	Disciplinary Action Taken	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalized	Date Finalized
E-NATIS CLERK	Dishonest Dereliction of duties Bringing the municipality into disrepute	22 January 2024	Constituted a disciplinary hearing committee Matter has been finalized	FINALIZED. The disciplinary hearing of the employee was concluded and she was found guilty of a charge relating to dishonest. The Presiding Officer imposed the following sanction: The employee be removed from the current position and be transferred to her previous position. Suspension without pay for a period of 5 days Written warning valid for a period of 6 months.	**18 June 2024**
E-NATIS CLERK	Dishonest Negligence Dereliction of duties Bringing the municipality into disrepute	22 January 2024	Constituted a disciplinary hearing committee Matter has been finalized	The matter was concluded in May 2024. The employee pleaded guilty to all the charges that were preferred against him and requested to enter into a plea agreement as allowed in terms of clause 10 of the Disciplinary Procedure Collective Agreement (2018). The employer agreed to enter on a plea agreement and the following sanctions were imposed which were endorsed by the Presiding Officer: Reimburse the municipality sum of R 31 819, a shortfall amount unaccounted for under the name of the employee.	**28 May 2024**

Number and Period of Suspension -Done Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Date of Suspension	Disciplinary Action Taken	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalized	Date Finalized
				Suspension without pay for a maximum of 10 days. Final written warning valid of 12 months. Transfer from the current position to another position that is on the same level.	
E-NATIS SUPERVISOR (DLTC)	Dishonest Dereliction of duty Bringing the municipality into disrepute	22 January 2024	Constituted a disciplinary hearing committee Matter has been finalized	FINALIZED. The disciplinary hearing of the employee was concluded in July 2024 and she was found guilty of a charge relating to dishonest. The Presiding Officer imposed the following sanction: Suspension without pay for a period of 5 days Final written warning valid for a period of 12 months.	**12 July 2024**
MANAGER PUBLIC SAFETY			Constituted a disciplinary hearing committee	The employee resigned, the municipality can no longer pursue the matter any further, internally by virtue of his resignation. However, if there's any loss suffered by the municipality and needs to recover from him, the matter can be pursued externally.	

T.4.3.6.: DISCIPLINARY CASES –Done

Disciplinary Action Taken on Case of Financial Misconduct POSITION	Nature of the Alleged Misconduct and the Ran value loss to the Municipality	Disciplinary Action Taken	Date Finalised
CASHIER	Alleged misconduct of: Absent from work without authorization Gross Insubordination Theft and Fraud	Constituted a disciplinary hearing committee Matter has been finalized	The Disciplinary hearing was held on the 6th July 2023. He conceded to the charges levelled against him and requested to enter into a plea agreement in terms of the Disciplinary Procedure Collective Agreements. The employer agreed to enter into the plea agreement on basis that stringent sanction(s) less of dismissal will be imposed, in order to deter any similar conduct from occurring again in future. The following sanctions were imposed to the employee: Reimburse the municipal money. Final Written warning valid for 12 months Suspension without pay for a maximum period of 10 days as per the disciplinary procedure collective agreement. That the above will be implemented over a period of three months starting from August 2023 to October 2023. The Presiding Officer endorsed the agreement entered into by the parties.
SECURITY SUPERVISOR	Negligence and Failure to properly execute duties as the asset of the municipality (firearms) were lost under his control and supervision.	Constituted a disciplinary hearing committee Matter has been finalized	The matter was finalized on the 04th April 2024. The employee pleaded guilty to all the charges that were preferred against him and requested to enter into a plea agreement as it is allowed in terms of clause 10 of the Disciplinary Procedure

Disciplinary Action Taken on Case of Financial Misconduct

POSITION	Nature of the Alleged Misconduct and the Ran value loss to the Municipality	Disciplinary Action Taken	Date Finalised
			Collective Agreement (2018), and as such, the parties entered into such agreement. The agreed terms of the agreement are as follows: Recovery of the value (as of May 2022) of the two lost/stolen firearms totaling to R 15 000, each employee will pay R 7500. The installments of R 1071 will be deducted over a period of 7 months starting from May 2024 to November 2024,totaling to R 7 500 Final written warning valid for a period of 12 months. Withholding of annual wage increment for a period 7 months starting from July 2024.
SECURITY SUPERVISOR	Negligence and Failure to properly execute duties as the asset of the municipality (firearms) were lost under his control and supervision.	Constituted a disciplinary hearing committee Matter has been finalized	The matter was finalized on the 04th April 2024. The employee pleaded guilty to all the charges that were preferred against him and requested to enter into a plea agreement as it is allowed in terms of clause 10 of the Disciplinary Procedure Collective Agreement (2018), and as such, the parties entered into such agreement. The agreed terms of the agreement are as follows: Recovery of the value (as of May 2022) of the two lost/stolen firearms totaling to R 15 000, each employee will pay R 7500. The installments of R 1071 will be deducted over a period of 7 months starting from May 2024 to November 2024,totaling to R 7 500 Final written warning valid for a period of 12 months. Withholding of annual wage increment for a period 7 months starting from July 2024.
E-NATIS CLERK	Dishonest Dereliction of duties Bringing the municipality into disrepute	Constituted a disciplinary hearing committee Matter has been finalized	The disciplinary hearing of the employee was concluded in June 2024 and she was found guilty of a charge relating to dishonest. The Presiding Officer imposed the following sanction: The employee be removed from the current position and be transferred to her previous position. Suspension without pay for a period of 5 days Written warning valid for a period of 6 months.
E-NATIS CLERK	Dishonest Negligence Dereliction of duties Bringing the municipality into disrepute	Constituted a disciplinary hearing committee Matter has been finalized	The matter was concluded in May 2024. The employee pleaded guilty to all the charges that were preferred against him and requested to enter into a plea agreement as allowed in terms of clause 10 of the Disciplinary Procedure Collective Agreement (2018). The employer agreed to enter on a plea agreement and the following sanctions were imposed which were endorsed by the Presiding Officer: Reimburse the municipality sum of R 31 819, a shortfall amount unaccounted for under the name of the employee. Suspension without pay for a maximum of 10 days.

Disciplinary Action Taken on Case of Financial Misconduct			
POSITION	Nature of the Alleged Misconduct and the Ran value loss to the Municipality	Disciplinary Action Taken	Date Finalised
			Final written warning valid of 12 months. Transfer from the current position to another position that is on the same level.
E-NATIS SUPERVISOR (DLTC)	Dishonest Dereliction of duty Bringing the municipality into disrepute	Constituted a disciplinary hearing committee Matter has been finalized	The disciplinary hearing of the employee was concluded in July 2024 and she was found guilty of a charge relating to dishonest. The Presiding Officer imposed the following sanction: Suspension without pay for a period of 5 days Final written warning valid for a period of 12 months.

COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT:

- The six internal cases have been concluded. Four employees were suspended for the 2023–2024 fiscal year, while one employee resigned while still on suspension.

4.2. PERFORMANCE REWARDS – NONE

Performance Rewards by Gender					
Designations	Beneficiary Profile Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards Year 1	Proportion of beneficiaries within group %
Lower skilled (TG 1-2)	Female				
	Male				
Skilled (TG 3-5)	Female				
	Male				
Highly skilled production (TG 6-8)	Female				
	Male				
Highly skilled supervision (TG 9-12)	Female				
	Male				
Senior Management (TG13-15)	Female				
	Male				
MM and S56	Female				
	Male				
Total					
Has the statutory municipal calculator been used as part of the evaluation? process?					Yes/No

- The performance assessment for **2022/23 financial year** was conducted in June 2024 and the report is yet to be submitted to Council. No performance rewards awarded,

COMPONENT C: CAPACITATING THE MUNICIPALWORKFORCE INTRODUCTION TO WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

Note: MSA 2000 S68 (1) requires municipalities to develop their human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.

The Municipality complied with requirements of the Skills Development Act and Skill Levies Act; we have a Skills Development Committee, which plays an oversight role on training and development matters within the Organization, which is convened on a quarterly basis.

The Workplace Skills Plan is developed in consultation with the trade unions representatives, submission of the Workplace skills plan is done annually to the Local Government SETA. The following challenges are being the following challenges with the implementation of training, procurement of the accredited services provider, monitoring of the services provider performance and the ensuring that there is investment on training returns.

CAPACITY DEVELOPMENT

4.3. SKILLS DEVELOPMENT AND TRAINING

Skills Matrix													
Management Level	Gender	Employees in post as at 30 June 2024	Number of skilled employees required and actual as at 30 June 2024										
			Learnerships			Skills programmes & other short courses			Other forms of training			Total	
		No.	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	2024 /25 Target
MM and 56	Female	0	0	0	0	0	0	0	0	0	0	0	0	0
	Male	5	0	0	0	5	5	5	0	0	0	5	5	5
Cllrs, Senior officials and managers	Female	40	16	16	16	50	50	50	0	0	0	50	50	6
	Male	43	20	20	20	83	83	83	0	0	0	83	83	7
Technicians associate professionals	Female	1	0	0	0	1	1	1	0	0	0	1	1	1
	Male	5	0	0	0	4	4	4	0	0	0	4	4	4
Professionals	Female	19	0	0	0	16	16	16	0	0	0	16	16	14
	Male	22	0	0	0	18	18	18	0	0	0	18	18	13
Sub total	**Female**	**60**	**16**	**16**	**16**	**67**	**67**	**67**	**0**	**0**	**0**	**67**	**67**	**21**
	Male	**75**	**20**	**16**	**16**	**110**	**110**	**110**	**0**	**0**	**0**	**110**	**110**	**29**
Total		**135**	**36**	**36**	**36**	**177**	**177**	**177**	**0**	**0**	**0**	**177**	**177**	**50**

*Registered with professional Associate Body e.g. CA (SA)

HUMAN RESOURCES DEVELOPMENT ANNUAL REPORT JULY 2023- JUNE 2024 JULY 2023 -JUNE 2024

TOTAL EXPENDITURE

R3 077 194.23

Training Intervention	Departments	BENEFICIARIES Gender		Levels	Amount
		Female	Male		
CPMD	Comm, Serv., Plann., MM	1	2	16	R196 872.00
Firearm	Comm.Serv.	1	9	5	R6 900.00
Performance Management	MM, CPS, Comm Serv, Infra,Plann, BTO	8	14	20,16,11	R101 752.00
Layout and Design Software	MM	2		16,7	R30 000.00
Introduction to Waste and Handling	Comm Serv	12	6	7,4,3	R71 830.00
GIS	MM, Comm Serv.	8	4	11,8,7	R141 300.00
GRAP	BTO	10	9	14,11Z,8,7	R93 093.00
Performance Management	MM, CPS, Comm Serv, Infra,Plann, BTO	13	16	16,11	R205 114.20
IDP	MM, CPS, Comm Serv, Ifra,Plann, BTO	14	18	11	R109 656. 96
Advanced Driving	MM		3	8	R32 200.00
Plant Operator	Infrastructure		12	8,7	R303 600.00
Conflict Management	MM	5	4	11,8,7	R92 213.00
Examiner of Drivers Licence	Comm Serv		1	8	R3 026.00
Snake Handling	Comm Serv.	5	16	11,7, 3	R55 000.00
Access Control	Comm Serv.	16	12	7,5	R34 822.00
Business Plan	Planning	4	2	11,8	R80 840.00
Bid Committee	BTO, Infra, Comm,Serv,MM	4	10	20,16,11,8,7	R95 690.60
Risk Management	MM, CPS, Comm Serv, Ifra,Plann, BTO	4	9	20,16,11,	R129 202.75
TOTAL					**R1 783 112.51**

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

The Workplace Skills plan serves as the plan for skills development of the employees which is adequate for the training and development; municipality prepares and submit the Workplace Skills plan on an annual basis to the Local Government SETA. The variance between the actual budget and expenditure are because of not responsiveness from the service providers and currently we have appointed a panel of service providers for a period of there year, which is started in 2021.The municipality received a Mandatory grant amounting to R 166 081, 98

There are two Senior managers that are currently attending the Municipal Finance Management Program and the other 4 Senior managers have completed the program.

Employees appointed to posts not approved - Department	Level	Date of App.	No. Appointed	Reason for Appointment when no established posts exist
NONE				

ANNUAL PERFORMANCE AS PER KEY PERFORMANCE INDICATORS IN MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT (COGTA INDICATORS)

FINANCIAL COMPETENCY DEVELOPMENT PROGRESS REPORT

Financial Competency Development: Progress Report						
Description	**A. Total number of employed by the Municipality (Regulations 14(4) (a) &(c)**	**B. Total number of the employed by the Municipal Entities (Regulations 14(4) (a) &(c)**	**Consolidated Total of A & B**	**Consolidated: Competency Assessment Completed for A & B (Regulation 14 (4) (b) &(d)**	**Consolidated: Total number of officials whose performance agreements comply with Regulations 16 (Regulation 14 (14) (4)(f)**	**Consolidated: Total number of officials that meet prescribed competency levels Regulations 16 (Regulation 14 (4)(e)**
Financial Officials						
Accounting officer	1	0	1	1	1	1
Chief Financial Officer	1	0	1	1	1	1
Senior Managers	4	0	4	4	4	4
Any other Financial Officials	7	0	7	7	0	7
Supply chain Management						
Heads of supply chain management units	0	0	0	0	0	0
Supply chain management senior management	1	0	1	1	0	1
TOTAL	**15**	**0**	**15**	**15**	**7**	**15**

This is a statutory report under the National Treasury :Local Government :MFMA Competency Regulation (June 2007) In compliance with National Treasury Local Government MFMA Competency Regulations (June 2007) the municipality has achieved the following*: T.4.5.2*
T 4.5.2
T 4.5.2

This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulation (June 2007) In compliance with National Treasury Local

Government MFMA Competency Regulations (June 2007) the municipality has achieved the following:

SENIOR MANAGEEMENT

MUNICIPALTIY	NAME	DESIGNATION	STATUS
Nyandeni LM	G.N. Cekwana	Planning & Dev.	Completed
	T Tshisa-Ndamase	Corporate Services	In progress
	Rev. J. Sikhuni	Community Services	In progress
	S. Mvunelo	Municipal Manager	Completed
	S.V. Poswa	Operations Manager	Completed
	L.Manjingolo	Chief Financial Officer	Completed
	S Nkcithiso	Senior Manager: Infrastructure	Completed

MIDDLE MANAGEMENT

NAME	DESIGNATION	STATUS
Vacant	Human Resource Manager	-
AZ. Mtimba	LED Manager	In progress
L. Magayana	Internal Audit Manager	Completed
G. Nomqonde	Legal Services Manager	Completed
Vacant	Supply Chain Management Manager	-
F .Mgwedane	Human Settlement Manager	Completed
M.Bambeni	Monitoring and Evaluation Manager	In progress
S Maqhekeza	Chief Law Enforcement	-
A.Zituta	Manager Spatial Planning	In progress
B.B. Nodada	ICT and Admin Manager	In progress
J. Yengane	PMU Manager	In progress
T.C.M Matikita	Maintenance Manager	Completed
N. Tukela-Langa	Budget Management Manager	Completed
L. Ndamase	Council Secretary	In progress
A.Soganga	IDP Manager	In progress
L.Mashiyi	Community Services Manager	Not yet done
VL Fumba	Project Manager :Human Settlements	Not yet done
L.Mbana	Operations Manager :Plant &Animal Feed	Not yet done

OFFICIALS

Municipality	Name	Designation	STATUS
Nyandeni LM	N. Matshikiza	Financial Administrator: PMU	Completed
	Z. Lusawana	Chief Accountant: Budget Financial Reporting	Completed
	B. Mabuya	Internal Auditor	Completed
	T.Jozana	Chief Accountant: Asset Management	Completed
	A. Norolela	Fleet Management Officer	Completed
	Rani	Senior Payroll Clerk	Completed
	Z. Noah	Senior Revenue Clerk	Completed
	S. Mnyekemfu	Expenditure Accountant	Completed
		Budget &Reporting Accountant	Completed

CHAPTER 5 FINANCIAL PERFORMANCE

CHAPTER 5 – FINANCIAL PERFORMANCE

Note: Statements of Revenue Collection Performance by vote and source are included at appendix K. The purpose of the Statement of Financial Performance is to give an account of the results of Nyandeni Local Municipality's operation. These transactions result from operating budget. The result is expressed as being either being either a surplus or deficit being difference between revenue and expenditure. A surplus is indicated as revenue being more than expenditure and a deficit of expenditure being more than revenue. The purpose of the financial position is to give an account of the assets and liabilities at the end of the financial year. Net assets are show, which are the difference between asset and liabilities. The cashflow statement shows the net cash result. Technically, the statement starts with the accounting surplus as per the Statement of Financial Performance which gets adjusted all non-cash transactions. All other cash transactions resulted from Statement of Financial Performance are recorded. These items can be referenced back to both capital budget as well as the items reported as part of the quarterly.

These are the three main categories:

1. Net cash resulting from operating activities- this section shows results of the operating's of Nyandeni incash terms. It includes the rendering of municipal services, purchasing of inventory kept in stores, debtors and creditors transactions and interest paid and received. Net cash resulting from investing activities- this section shows the result from amounts invested either the capital budget or as cash investment as well as investments withdrawn.Net cash resulting from financing activities- this section shows result from financing activities. A healthy financial situation is one where Nyandeni has net cash surplus resulting from operations as main source of revenue rather than from financing activities.
2. A second important issue measure is to look for a correlation between cash generated from financing activities and investing activities which shows that funds borrowed were invested in capital infrastructure and not used for operations.
3. A very serious situation would be where there is a net cash deficit from operations or limited cash invested but received from financing activities. That would mean of the municipality utilising borrowing to fund operations instead of infrastructure assets.

Reconciliation of Table A1 Budget Summary

Description R thousands	Year 2025 Original Budget 1	Budget Adjustments (i.t.o. s28 and s31 of the MFMA) 2	Final adjustments budget 3	Shifting of funds (i.t.o. s31 of the MFMA) 4	Virement (i.t.o. Council approved policy) 5	Final Budget 6	Actual Outcome 7	Unauthorised expenditure 8	Variance 9	Actual Outcome as % of Final Budget 10	Actual Outcome as % of Original Budget 11	Year -2024 Reported unauthorised expenditure 12	Expenditure authorised in terms of section 32 of MFMA 13	Balance to be recovered 14	Restated Audited Outcome 15
Financial Performance															
Property rates	21 034	58	21 092			21 092	17 268		3 824	82%	82%				20 114
Service charges	433	(56)	377			377	711		(335)	189%	164%				647
Investment revenue	45 264	1 415	46 679			46 679	51 560		(4 881)	110%	114%				46 426
Transfers recognised - operational	413 933	2 639	416 572			416 572	360 082		56 489	86%	87%				337 994
Construction Revenue	–	–	–			–	17 671		(17 671)	0%	0%				29 060
Other own revenue	9 993	–	27 441			27 441	12 091		15 350	44%	121%				9 728
Total Revenue (excluding capital transfers and contributions)	**490 657**	**4 055**	**512 161**	**–**	**–**	**512 161**	**459 384**		52 777						**443 969**
Employee costs	207 054	(620)	206 434			206 434	183 240		23 195	89%	88%				169 586
Remuneration of councillors	29 311	1 114	30 425			30 425	29 592		833	97%	101%				26 416
Debt impairment	212	(13 647)	(13 434)			(13 434)	6 571		(20 006)	-49%					11 040
Depreciation & asset impairment	61 610	3 131	64 741			64 741	1 848		62 893	3%	3%				52 288
Finance charges	-	–	–			–	–		–	0%					1 848
Materials and bulk purchases	11 023	(1 475)	9 547			9 547	39		9 509	0%	0%				5 801
Transfers and grants	59 817	8 187	68 004			68 004	47 570		20 434	70%	80%				17 024
Construction costs	-	–	–			29 060	–		29 060						–

Description	Year 2025											Year -2024			
R thousands	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Other expenditure	158 640	16 024	174 664			174 664	113 192		61 473	65%	71%				129 464
Total Expenditure	**527 667**	**12 714**	**540 381**	**–**	**–**	**569 441**	**382 051**		187 390	67%	72%				**413 466**
Surplus/(Deficit)	**(37 010)**	**(8 659)**	**(28 221)**		–	(57 281)	77 332		(134 613)	-135%	-209%				**30 503**
Transfers recognised - capital	104 031	57 929	161 960			161 960	151 050		10 910	93%	145%				75 332
Contributions recognised - capital & contributed assets			–			–			–						
Surplus/(Deficit) after capital transfers & contributions	**67 021**	**49 270**	**133 740**	**–**	**–**	**731 402**	**533 102**		198 300	73%	795%				**105 834**
Share of surplus/ (deficit) of associate	67 021	49 270	133 740		–	104 680	228 383		(123 703)	218%	341%				
Surplus/(Deficit) for the year															
Capital expenditure & funds sources															
Capital expenditure															
Transfers recognised - capital	104 031	39 357	143 388			143 388	145 109		(1 721)	101%	139%				142 008
Public contributions & donations			–			–			–						
Borrowing			–			–			–						
Internally generated funds	55 608	34 629	90 237			90 237	38 015		52 221	42%	68%				
Total sources of capital funds	**159 639**	**73 986**	**233 624**	**–**	**–**	**233 624**	**183 124**		50 500	78%	115%				**142 008**
Cash flows															

Description R thousands	Year 2025 Original Budget 1	Budget Adjustments (i.t.o. s28 and s31 of the MFMA) 2	Final adjustments budget 3	Shifting of funds (i.t.o. s31 of the MFMA) 4	Virement (i.t.o. Council approved policy) 5	Final Budget 6	Actual Outcome 7	Unauthorised expenditure 8	Variance 9	Actual Outcome as % of Final Budget 10	Actual Outcome as % of Original Budget 11	Year -2024 Reported unauthorised expenditure 12	Expenditure authorised in terms of section 32 of MFMA 13	Balance to be recovered 14	Restated Audited Outcome 15
Net cash from (used) operating	(62 427)	103 041	40 614			40 614	145 752		(105 138)	359%	-233%				242 236
Net cash from (used) investing	(159 628)	(70 322)	(229 950)			(229 950)	(216 047)		(13 903)	94%	135%				(138 369)
Net cash from (used) financing	(308)	–	(308)			(308)	(454)		146	147%	147%				(308)
Net increase/decrease in cash	**(222 363)**	–	(222 363)			(222 363)	(222 363)		–	100%	100%				424 831
Cash and cash equivalents at beginning of the year	**–**		–			336 893	465 293		(128 400)	138%	0%				103 560
Cash/cash equivalents at the year end	(222 363)	436 000	**213 637**			**635 525**	**242 930**								**528 390**

T 5.1.1

Financial Performance of Operational Services Description	Year -1 Actual	Year 0 Original Budget	Adjustments Budget	Actual	Year 0 Variance Original Budget	R '000 Adjustments Budget
Operating Cost						
Water						
Waste Water (Sanitation)						
Electricity	11 500	36 008	29 441	22 085	-63,04%	-33,31%
Waste Management	19 899	28 494	25 004	18 349	-55,29%	-36,27%
Housing	6 106	86 667	86 562	14 169	-511,68%	-510,93%
Component A: sub-total	37 505	151 169	141 007	54 603	-176,85%	-158,24%
Waste Water (Stormwater Drainage)						
Roads	27 793	63 056	65 587	52 744	-19,55%	-24,35%
Transport						
Component B: sub-total	27 793	63 056	65 587	52 744	(0)	(0)
Planning						
Local Economic Development	13 372	19 234	24 505	9 149	-110,23%	-167,84%
Component B: sub-total	13 372	19 234	24 505	9 149	-110,23%	-167,84%
Planning (Strategic & Regulatory)						
Local Economic Development						

Financial Performance of Operational Services						
						R '000
Description	Year -1	Year 0			Year 0 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Component C: sub-total	–	–	0	0	#DIV/0!	#DIV/0!
Community & Social Services	13 428	17 525	16 334	10 239	-71,16%	-59,53%
Enviromental Proctection						
Health	311	990	963	611	-62,01%	-57,60%
Security and Safety	30 126	55 335	45 449	35 137	-57,48%	-29,35%
Sport and Recreation						
Corporate Policy Offices and Other						
Component D: sub-total	43 865	270 559	222 463	279 702	3,27%	20,46%
Total Expenditure	**122 535**	**504 019**	**453 562**	**396 198**	-27,21%	-14,48%

In this table operational income is offset agaist operational expenditure leaving a net operational expenditure total for each service as shown in the individual net service expenditure tables in chapter 3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

T 5.1.2

Grant Performance						
						R' 000
Description	Year -2024 Actual	Budget	Year 2025 Adjustments Budget	Actual	Year 2025 Variance Original Budget (%)	Adjustments Budget (%)
Operating Transfers and Grants						
National Government:	**320 274**	**348 676**	**348 923**	**348 923**	**0**	**0**
Equitable share	313 293	348 676	348 923	348 923	100%	100
FMG	1 650	1 600	1 600	1 600	100%	100
Expanded Public Works Programme	1 859	1 661	1 661	1 661	100%	100
MIG Operational	3 472	3 567	3 567	3 314	93%	93
Provincial Government:	**530**	**1 619**	**1 619**	**670**		
Library	530	1 619	1 619	670	41,39%	41,39042619
District Municipality:	**–**	**–**	**–**	**–**		
[insert description]						
Other grant providers:	**538**	**300**	**943**	**613**	**0**	**0**
DEDEAT	416		584	463		
LG SETA	122	300	359	150	50%	41,96
Total Operating Transfers and Grants	**321 342**	**350 595**	**351 485**	**350 207**		

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.

T 5.2.1

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	**Actual Grant Year -1**	**Actual Grant Year 0**	**Year 0 Municipal Contribution**	**Date Grant terminates**	**Date Municipal contribution terminates**	**Nature and benefit from the grant received, include description of any contributions in kind**
Parastatals						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Foreign Governments/Development Aid Agencies						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
Private Sector / Organisations						
A - - LG SETA"	122162	346751		N/A	N/A	Grant is provided to train unemployed and emplo
A - "Human Settlement Grant"	2133722	8370519		30/06/2024	30/06/2024	Grant to appoint Consultant for RDP houses to b
B - Aminal Feed Processing Plant	3160194	24659211		30/06/2025	N/A	Grant is provided to construct Animal feed proces
B - "Project 2"						
Provide a comprehensive response to this schedule						*T 5.2.3*

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 2024/25				
Asset 1				
Name	Mvilo Bridge Ward 20			
Description	Construction of Access Road			
Asset Type	Infrastructure Development			
Key Staff Involved	PMU Manager	Technicians	Project Accountant	Data Capturer
Staff Responsibilities	Project Implementation, Management and Quality Assurance			
	Year -3	Year -2	Year -1	Year 0
Asset Value		2 218 013	9 923 115	6 438 968
Capital Implications	Asset Creation			
Future Purpose of Asset	Access Road			
Describe Key Issues	To have quality roads for our communities			
Policies in Place to Manage Asset	Yes			
Asset 2				
Name	Libode Internal Roads Phase 2			
Description	Construction of Tar Road			
Asset Type	Infrastructure Development			
Key Staff Involved	PMU Manager	Technicians	Project Accountant	Data Capturer
Staff Responsibilities	Project Implementation, Management and Quality Assurance			
	Year -3	Year -2	Year -1	Year 0
Asset Value			9 795 670	4 286 214
Capital Implications	Asset Creation			
Future Purpose of Asset	Access Road			
Describe Key Issues	To have quality roads for our communities			
Policies in Place to Manage Asset	Project Implementation, Management and Quality Assurance			
Asset 3				
Name	Biduza to Sundwana Access Roads			
Description	Construction of Tar Road			
Asset Type	Infrastructure Development			
Key Staff Involved	PMU Manager	Technicians	Project Accountant	Data Capturer
Staff Responsibilities	Project Implementation, Management and Quality Assurance			
	Year -3	Year -2	Year -1	Year 0
Asset Value			13 600 493	7 082 854
Capital Implications	Asset Creation			
Future Purpose of Asset	Access Road			
Describe Key Issues	To have quality roads for our communities			
Policies in Place to Manage Asset	To have quality roads for our communities			
				T 5.3.2

COMMENT ON ASSET MANAGEMENT:

Asset Management is peformed in line with requirements of GRAP 17 and best practices as per the National Treasury Asset Management Guidelines. Various assets were impaired as required by GRAP, based on the asset condition assessment performed. The increased maintenance spending in future years should lead to reduced asset impairment on the coming years.

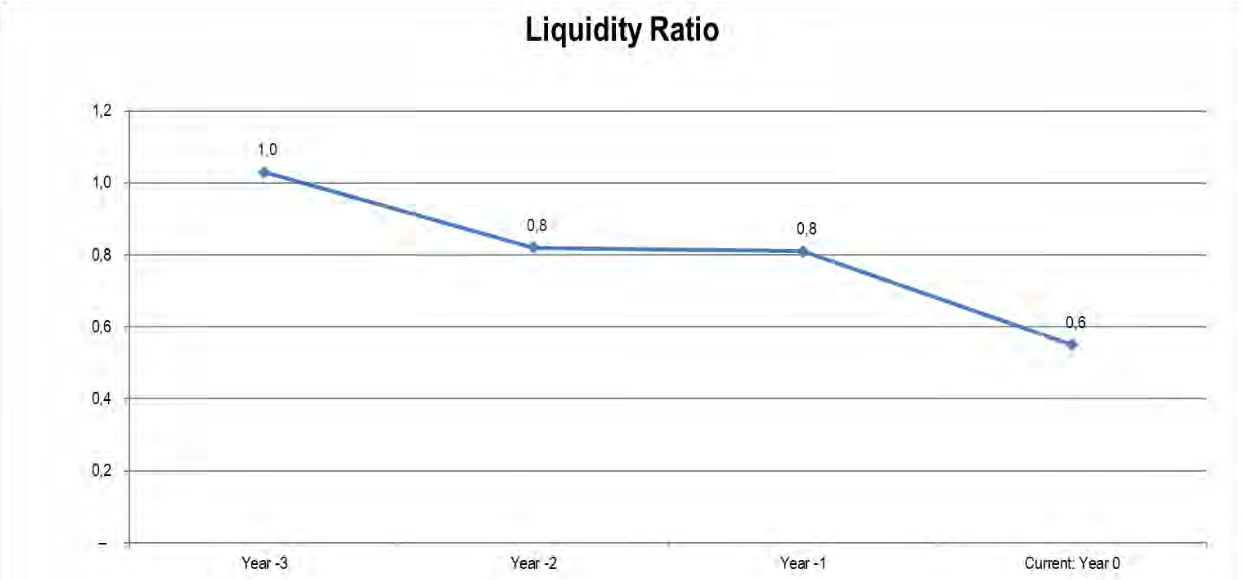
Repair and Maintenance Expenditure: Year 2024/25				
				R' 000
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	30 571	24 312	7 093	77%
				T 5.3.4

COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:

The repairs and maintenance is lower than the National Treasury norm of 8% of the asset value. This is being addressed through higher than inflation tariff increases with corresponding increases in the maintenance cost.

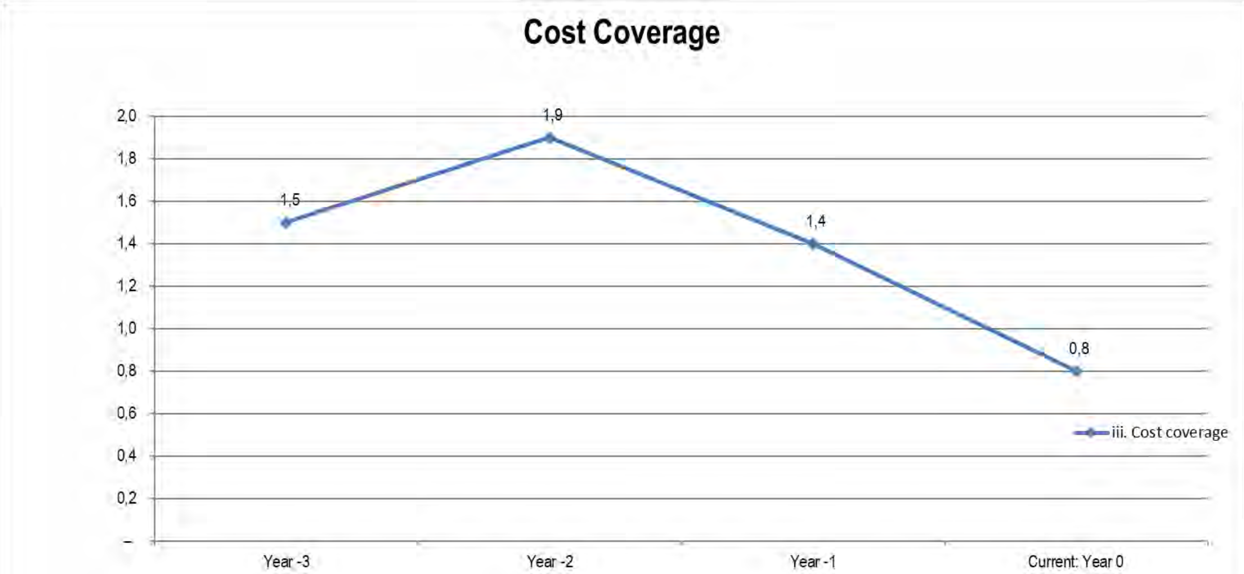
Protections of the municipal assets base is regarded as a high priority as it the both base for good service delivery for our communities.

T 5.3.4.1



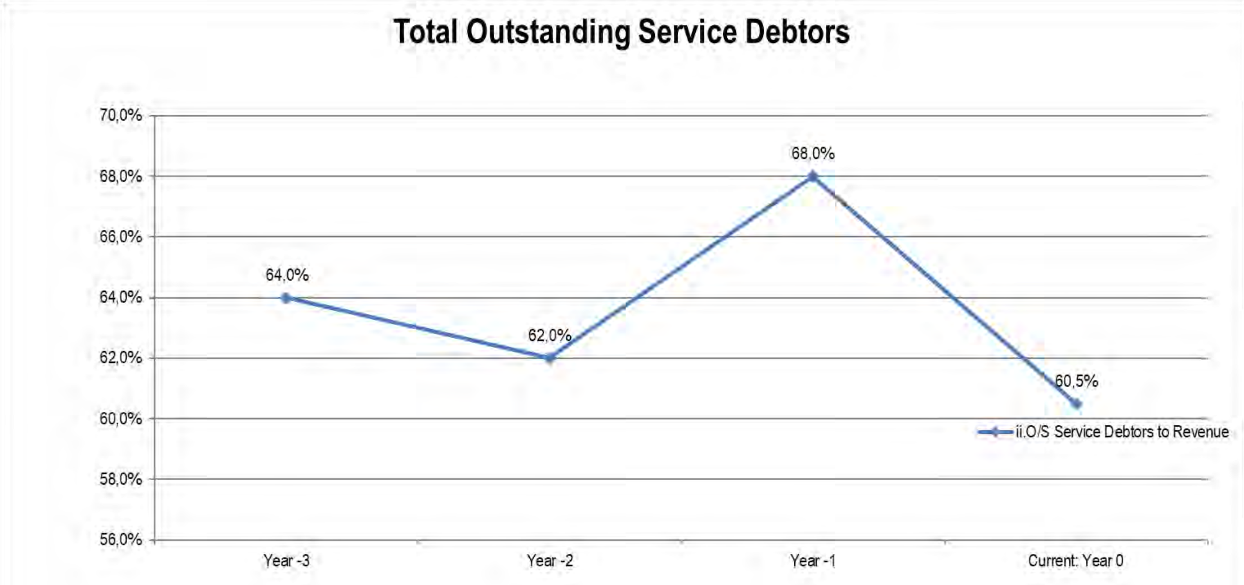
Liquidity Ratio – Measures the municipality's ability to pay its bills and is calculated by dividing the monetary assets (due within one year) by the municipality's current liabilities. A higher ratio is better.

Data used from MBRR SA8



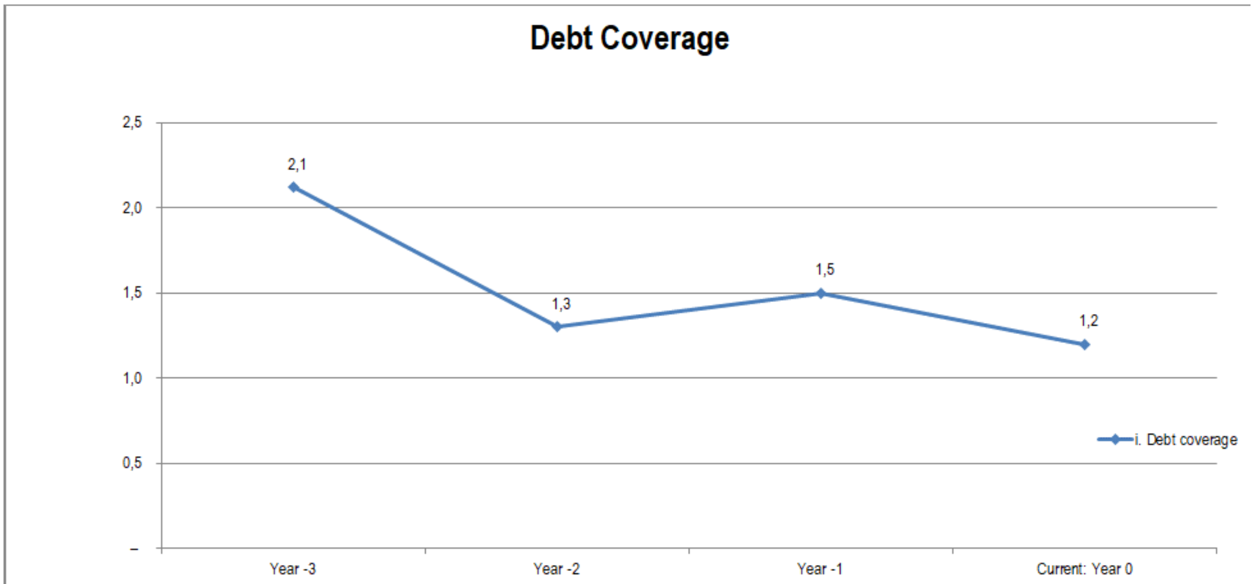
Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants and is calculated

Data used from MBRR SA8



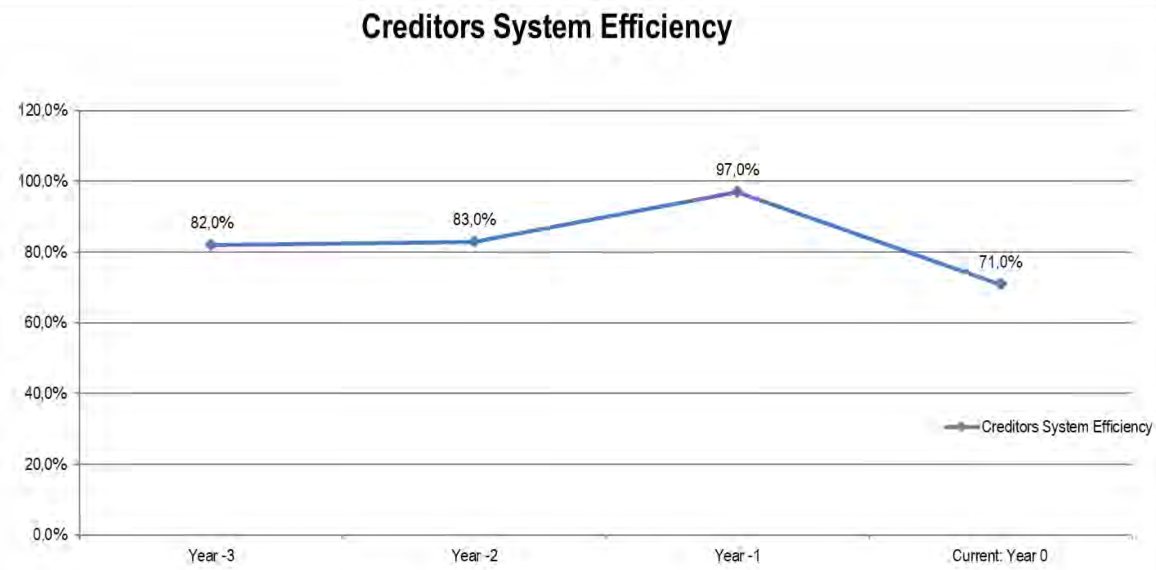
Total Outstanding Service Debtors – Measures how much money is still owed by the community for water, electricity, waste removal and sanitation compared to how much money has been paid for these services. It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better.

Data used from MBRR SA8



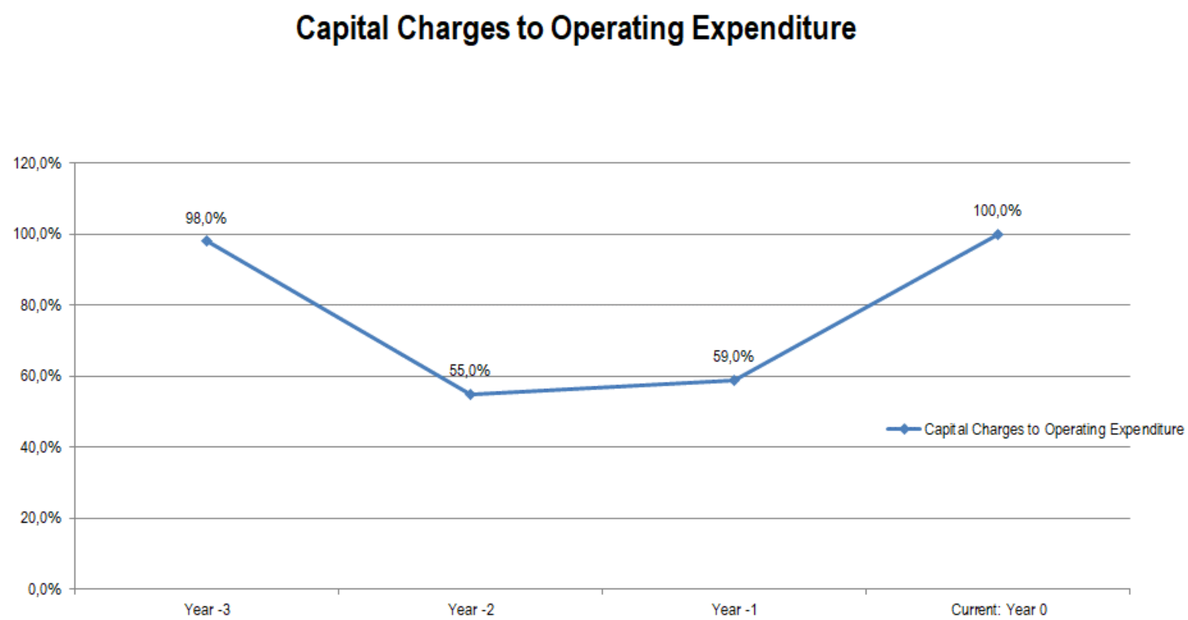
Debt Coverage– The number of times debt payments can be accomodated within Operating revenue (excluding grants). This in turn represents the ease with which debt payments can be accomodated by the municipality

Data used from MBRR SA8



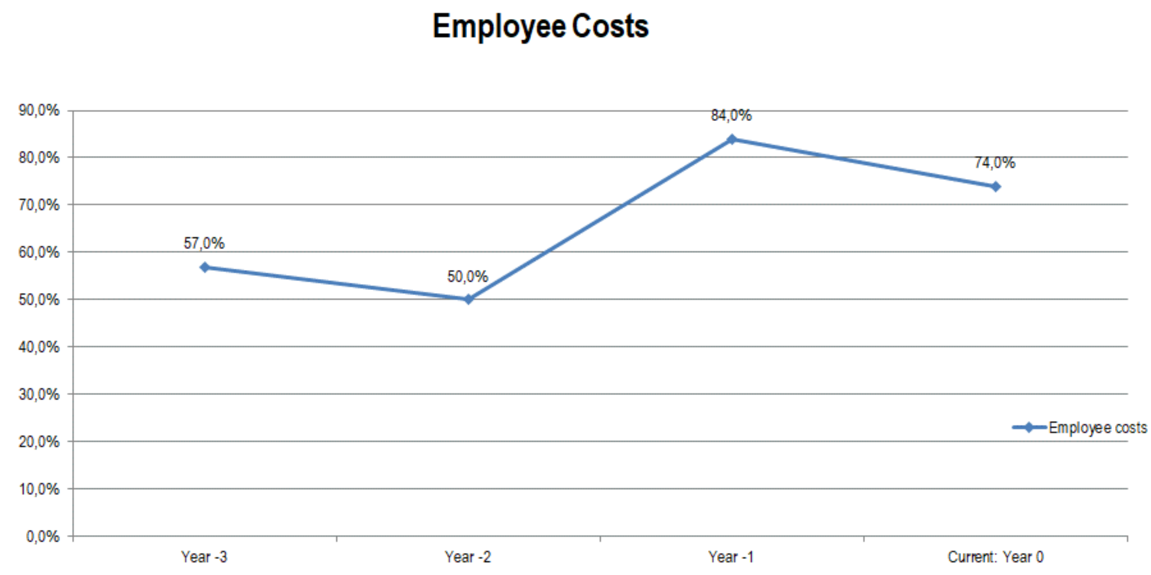
Creditor System Efficiency – The proportion of creditors paid within terms (i.e. 30 days). This ratio is calculated by outstanding trade creditors divided by credit purchases

Data used from MBRR SA8



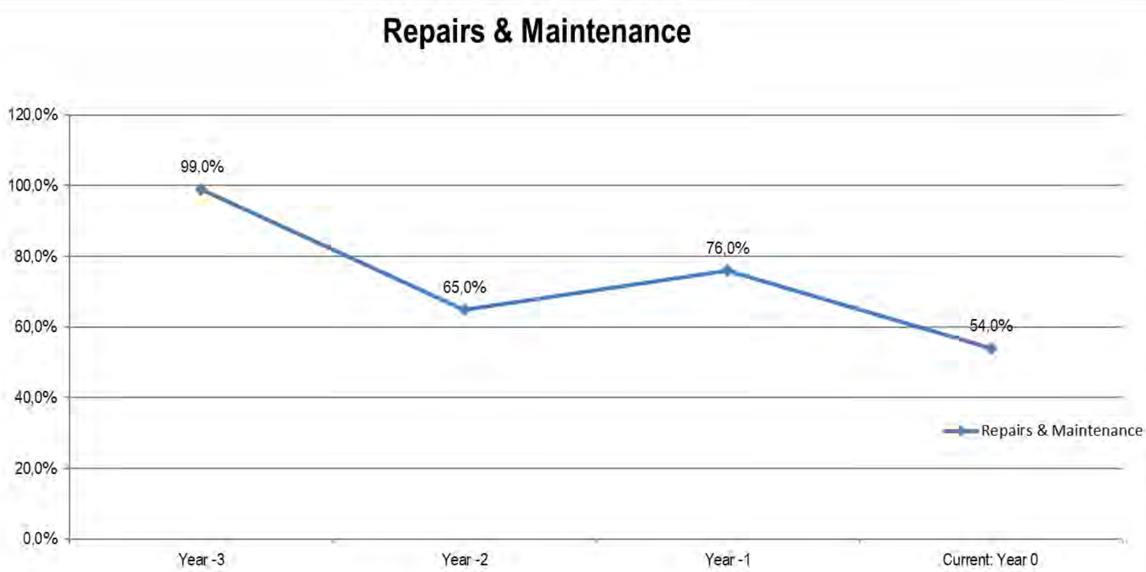
Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure.

Data used from MBRR SA8



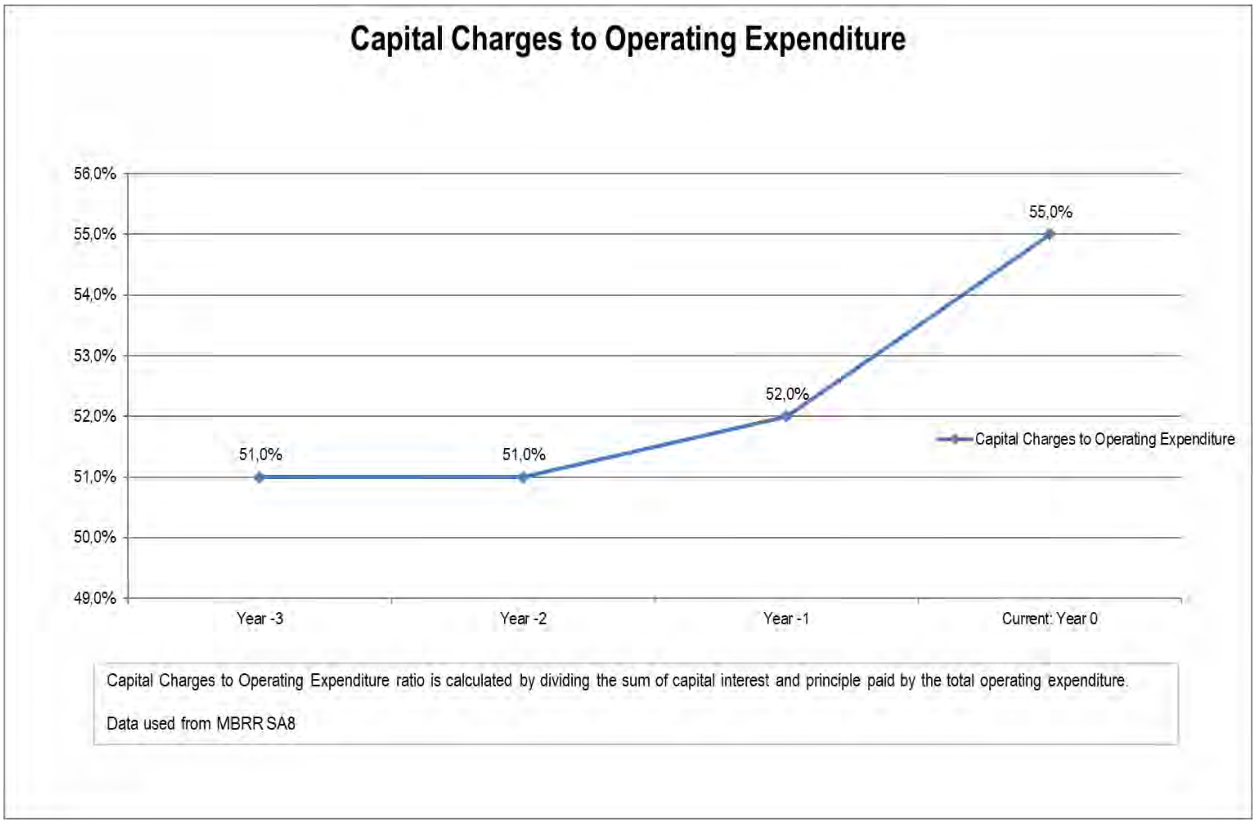
Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

Data used from MBRR SA8



Repairs and Maintenance – This represents the propotion of operating expenditure spent and is calculated by dividing the total repairs and maintenace.

Data used from MBRR SA8



Capital Expenditure - Funding Sources: Year -1 to Year 0							
							R' 000
	Details	Year -1 Actual	Original Budget (OB)	Adjustment Budget	Year 0 Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)
Source of finance							
	External loans						
	Public contributions and donations						
	Grants and subsidies	75 332	104 031	136 398	111 512	31,11%	7,19%
	Other	69 649	50 414	90 237	26 857	78,99%	-46,73%
Total		**144 981**	**154 445**	**226 635**	**138 369**	**110,10%**	**-39,54%**
Percentage of finance							
	External loans	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
	Public contributions and donations	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
	Grants and subsidies	52,0%	67,4%	60,2%	80,6%	28,3%	-18,2%
	Other	48,0%	32,6%	39,8%	19,4%	71,7%	118,2%
Capital expenditure							
	Water and sanitation	0	0	0	0	0	0
	Electricity	0	0	0	0	0	0
	Housing	0	0	0	0	0	0
	Roads and storm water	0	0	0	0	0	0
	Other	144 981	154 445	226 635	138 369	1	0
Total		**144981**	**154445**	**226635**	**138369**	**110,10%**	**-39,54%**
Percentage of expenditure							
	Water and sanitation	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
	Electricity	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
	Housing	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
	Roads and storm water	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
	Other	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
							T 5.6.1

Capital Expenditure of 5 largest projects*					
					R' 000
		Current: Year 0		Variance: Current Year 0	
Name of Project	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
Road Construction	111 031	142 337	118 139	106%	83%
Municipal Building	9 524	16 958	5 897	62%	35%
Furniture and Office Equipment		1 176	34	0%	3%
Vehicles	913	794		0%	0%
Plant and Equipment	14 196	19 692	9 142	64%	46%
** Projects with the highest capital expenditure in Year 0*					
Roads Construction					
Objective of Project	Community Road Network				
Delays	Delays experience due climate change that came up with heavy rains				
Future Challenges	Climate Change				
Anticipated citizen benefits	Whole of the municipality				
Municipal Building					
Objective of Project	To extent municipal buildings with a council chamber and political head offices				
Delays	No delays				
Future Challenges	Climate Change				
Anticipated citizen benefits	Whole of the municipality				
Furniture and Office Equipment					
Objective of Project	To procure furniture for the municipality				
Delays	No delays				
Future Challenges	N/A				
Anticipated citizen benefits	Whole of the municipality				
Vehicles					
Objective of Project	To procure new vehichle for the Mayor which was claimed from the insurance				
Delays	No delays				
Future Challenges	N/A				
Anticipated citizen benefits	Whole of the municipality				
Plant and Equipment					
Objective of Project	To procure machinery to assist on the service delivery				
Delays	No delays				
Future Challenges	N/A				
Anticipated citizen benefits	Whole of the municipality				
					T 5.7.1

Cash Flow Outcomes				
				R'000
Description	Year -2024 Audited Outcome	Current: Year 2025 Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	46 595	33 036	11 329	46 595
Government - operating	359 834	303 380	308 177	359 834
Government - capital	111 512	104 031	161 560	111 512
Interest	45 264	45 264	46 679	50 060
Dividends				
Payments				
Suppliers and employees	(312 124)	(474 258)	(503 853)	(325 097)
Finance charges	(260)	–	–	(260)
Transfers and Grants	(13 382)	–	(20 814)	(13 382)
NET CASH FROM/(USED) OPERATING ACTIVITIES	**237 440**	**11 454**	**3 079**	**229 263**
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE			10	
Decrease (Increase) in non-current debtors				
Decrease (increase) other non-current receivables				
Decrease (increase) in non-current investments				
Payments				
Capital assets	(138 369)	(154 446)	(223 735)	(138 369)
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(138 369)**	**(154 446)**	**(223 725)**	**(138 369)**
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans				
Borrowing long term/refinancing				
Increase (decrease) in consumer deposits				
Payments				
Repayment of borrowing	(308)	(308)	(308)	(308)
NET CASH FROM/(USED) FINANCING ACTIVITIES	**(308)**	**(308)**	**(308)**	**(308)**
NET INCREASE/ (DECREASE) IN CASH HELD	**98 763**	**(143 300)**	**(220 954)**	**90 586**
Cash/cash equivalents at the year begin:	**424 831**	**336 893**	**336 893**	**424 830**
Cash/cash equivalents at the year end:	**523 594**	**193 593**	**115 938**	**515 417**
Source: MBRR A7				*T 5.9.1*

Actual Borrowings: Year -2 to Year 0			
			R' 000
Instrument	**Year -2**	**Year -1**	**Year 0**
Municipality			
Long-Term Loans (annuity/reducing balance)			
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Municipality Total	0	0	0
Municipal Entities			
Long-Term Loans (annuity/reducing balance)			
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Entities Total	0	0	0
			T 5.10.2

Municipal and Entity Investments			
			R' 000
Investment* type	**Year -2023 Actual**	**Year -2024 Actual**	**Year 2025 Actual**
Municipality			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank	429 911	511 942	545 782
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Municipality sub-total	429 911	511 942	545 782
Municipal Entities			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other			
Entities sub-total	0,00	0,00	0,00
Consolidated total:	429 911	511 942	545 782
			T 5.10.4

COMPONENT D: OTHER FINANCIAL MATTERS

5.1. SUPPLY CHAIN MANAGEMENT

SUPPLY CHAIN MANAGEMENT

The Municipality reviewed and approved the Supply Chain Management (SCM) Policy on the 29 May 2025 aimed at assisting service delivery in a cost-effective manner. The Supply Chain Management Unit has been fully established, all posts in the SCM are filled. Training of Bid Committees and SCM officials has been conducted.

T 5.12.1

5.2. GRAP COMPLIANCE

GRAP COMPLIANCE

GRAP is the acronym for **G**enerally **R**ecognized **A**ccounting **P**ractice, and it provides the rules by which municipalities are required to maintain their financial accounts. Successful GRAP compliance will ensure that municipal accounts are comparable and more informative for the municipality. It will also ensure that the municipality is more accountable to its citizens and other stakeholders. Information on GRAP compliance is needed to enable National Treasury to assess the pace of progress and consider the implications. Nyandeni Local Municipality prepare Annual Financial Statements which are GRAP compliant.

T 5.13.1

CHAPTER 6 AUDITOR GENERAL AUDIT FINDINGS

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

The Constitution S188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all municipalities. MSA section 45 states that the results of performance measurement must be audited annually by the Auditor-General. Tables below provide a brief overview of the Auditor-General's opinion in relation to the Annual Financial Statements and annual performance report.

COMPONENT A: AUDITOR-GENERAL OPINION OF THE 2023/24 ANNUAL FINANCIAL STATEMENTS AND OTHER MATTERS

6.1. COMPONENT A: AUDITOR-GENERAL OPINION OF ANNUAL FINANCIAL STATEMENTS YEAR -2022/23 (Y-1)

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	**Qualified Audit Opinion(with findings)**
Material Non-Compliance Issues	**Remedial Action Taken**
1.During the assessment of the payment to consultants to determine if payments were made for services rendered as per the service level agreement we noted that there is a service level agreement between the municipality and Chule Consulting CC has the following services in Schedule one of the agreement: • Arrange site handover to contractor • Issue construction documentation • Conduct & regular site meetings • Review approve & monitor the preparation of the construction programme • Regularly monitor performance of the contractor against the construction programme • Adjudicate entitlement that arise from charges required to the construction programme • Agree on quality assurance • Monitor preparation & auditing of the contractors health and safety plan and approval thereof • Monitor preparation of the environmental management plan by the environmental consultant • Establish procedures for the monitoring scope and cost variations • Monitor, review, approve and issue certificates • Receive, review, adjudicate any contractual claims • Monitor preparation of financial report • Prepare and submit progress reports • Co-ordinate, monitor and issue practical	1. All invoices approved for payment when a clear detailed invoice is submitted clearly stating the services that were rendered in line with the service level agreement. 2. All payments should be limited to amounts agreed upon service level agreements. 3. When service level agreements are revised, the agreements must clearly indicate what is revised and clearly state the reasons for the revision, to ensure there is a clear distinction of the prior year services done and completed and the revised agreement for the remaining services. 4. Infrastructure department and BTO to have a session to go to total population of all invoices already paid from July 2023 to December 2023 to ensure that all necessary documentation is attached as required.

Auditor-General Report on 2022/2023 - Financial Performance		T 6.1.1
Audit Report Status	Qualified Audit Opinion(with findings)	
Material Non-Compliance Issues	Remedial Action Taken	
completion certifies The consultant have not handed over the site to the contractor and therefore the above services were not rendered, the project plan states the following Items Description of service 23 Nov 2018 Preliminary designs 31 Jan 2019 Detailed design report 15 Feb 2019 Tender document 15 April 2019 Site handover 29 April 2019 Contractor on site 27 Mar 2020 Completion date 30 April 2020 Final handover 31 Mar 2021 Release retention 2.On assessment of the service level agreements, to determine how much was agreed upon and how much was paid, in the initial submitted service level agreement signed on the 9th October 2018 a total cost of R6 251953 (Excl VAT) for professional fees was agreed upon for the detailed designed scheduled to be done by 31 January 2019, last payment made 10 April 2019 per schedule above however a total amount of R18 529 999 (Excl VAT) was paid by 6 August 2020 for the same detailed design report. 3.Management has submitted a revised service level agreement that was signed and advised that the fees were revised, on assessment of the new agreement, the agreement was signed on the 27th March 2020, the detailed design report is scheduled to be completed on the 20 August 2020 for R18 583 501 however the revised service level agreement does not state what is revised, why the amounts are revised, which fees were initial incurred and what is the revised		

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	Qualified Audit Opinion(with findings)
Material Non-Compliance Issues	Remedial Action Taken
amounts on the new service level agreement, the agreement is done after payments were done over the previous contract and there is no distinction of what services were done and what further services will be done. 4. Per the paragraph 3.3 of the service level agreement which states The Tax invoice must set out the days or time spent and consulting fees payables together with a short description identifying the consulting services provided during that month and such other information as the client may require. 5. On assessment of the tax invoices submitted and approved for payment it is noted that the invoices did not detail the time nor the days spent, and the only description written in the tax invoices are professional fees and there is no short description identifying the consulting services received as required by the service level agreement as a result I was unable to determine the consulting services that were done and paid for. Lack of oversight by management on payment made to consultants and revision of service level agreements. This will result to a limitation of consultant fees paid as there is no description on what was services in invoices	
6.During the testing of deviations from the quotation/ competitive bids process to determine compliance with section 13(c) of the SCM regulation, it was noted that the following deviations were considered without the service provider's declaration of interest: Deviation from the quotation procurement processes: Deviation details 2022/11 20972 Ikwezi	Ensure all relevant MDB forms are signed by all service providers awarded services by the municipality.

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	Qualified Audit Opinion(with findings)
Material Non-Compliance Issues	Remedial Action Taken
Glass 2022/11 D/4852 25/10/2022 R 189 750,00 Supply and delivery of Bullet proof windows with tint: Ngqeleni unit new building 2023/03 21385 Tyeks plant hire 2023/03 D/5116 30/01/2023 R 155 250,00 Hiring and transporting of Bulldozer Payments made in the 2022/23 financial year: R 345 000 Deviation from the competitive bid process: 31-Aug 20712 Adapt IT 31-Aug D/4673 29/08/2022 R 280 568,56 CaseWare renewal software 13-Sep 20754 Adapt IT 13-Sep D/4035 2022/12/07 R 210 967,50 CaseWare System Support Total payments made in the 2022/23 financial year R 491 536.06	
7.During the audit of the following competitive bids and quotations to determine compliance with Preferential Procurement Regulations 2017 with regards to local production and content, it was noted that the invitation to tender and/or the MBD 6.2 did not specify the minimum threshold for local production and content prescribed in the relevant NT Instruction Notes. It was further noted that the winning providers did not provide a declaration on local production and content and thus it was impossible to determine whether the winning service providers met the minimum threshold for local production and content.	During the revision of the PPPFA regulations in January 2023, the requirement was removed. Therefore no action is applicable.
8. During the audit of contract management compliance to determine if the municipality implemented monthly monitoring on their contracts as per the requirement of the above legislation and in line with the municipality's internal processes of completing monthly reports, it was noted that following contracts we not monitored monthly as there were no reports in	1. Prepare monthly reports for all projects with POEs (rain gage, dated/updated photos) 2. To ensure sitting of the contract management committee 3. To ensure enforcement of the SLA (termination clause) on non-performing service providers

Auditor-General Report on 2022/2023 - Financial Performance		T 6.1.1
Audit Report Status	Qualified Audit Opinion(with findings)	
Material Non-Compliance Issues	Remedial Action Taken	
place. 1. 43/2021-Tholeni A/R 2. Nxukhwebe to Mthombetsitsa-Umzomhle trading and projects 3. 19/2022-Ngqeleni sport field 4. 24/2019-THABO MBEKI INTERNAL ROADS 5. 43/2020-Langakazi Low Volume Road 6. 44/2020-UPGRADE OF SOFIA ACCESS ROAD 7. 40/2019-Nkanunu electrification 8. 44/2021-Ntshazini Bridge 9. 15/2022-Mbange 10. 45/2021-Mdina Jss – Mcwili 11. 28/2018-Animal feed processing plant 12. DR 301 Road upgrade		
9.During the audit of the Capital commitments, discrepancies were noted on the commitment register	1. Preparation of files for commitment register 2. Update all registers (Contract, Commitment and WIP) with prior year information. 3. Reconcile the work in progress, commitment register, contract register for all opening balances. 4. Update all registers (Contract, Commitment and WIP) with current year information. 5. Reconcile at year end all registers with the general ledger and TB. 6.Submit the Commitment register with supporting documents and AFS for review by Internal audit and audit committee	
10.During the testing of employee benefits-leave provision to determine if it was calculated in line with GRAP 25 requirements, difference were noted on performing the calculations based on submitted leave records.	1. Prepare leave monthly reconciliation 2. Start the process of biometric system 3. Implementation of HR Leave system 4. Reconcile opening and closing leave days in the provision schedule with the balances in the system	
11.During the review of the capital assets registers submitted for audit to confirm that the registers agree to the Annual Financial Statement (AFS) as disclosed, differences were noted:	1. The municipality will prepare 9 months Annual Financial statements to ensure that all supporting schedules agree with AFS and allow enough time for proper review of annul Financial statements with its supporting schedules. 2. A proper reconciliation of AFS with supporting schedules will be performed. 3. Submit Unqualified Audit Opinion AFS and supporting schedules to IA and AC for review	
12. There were no investigations instituted for fruitless and wasteful expenditure prior to the write off an amount of R5 646 as disclosed in the 2022-23 annual financial statements.	1. To identify fruitless and wasteful expenditure quarterly and include the report to Section 52 (d) report. 2. Submit Report of Fruitless and Wasteful expenditure to IA and AC for review and recommendations. 3. Submit Report of Fruitless and Wasteful expenditure to MPAC for investigation	
13.During the audit of financial instrument note to determine if it is disclosed appropriately as required by GRAP 104, the following omissions were noted # Item omitted Amount 1 Total interest income and interest income on	1. Disclose income received in advance during preparation of interim AFS and Annual AFS in addition to other disclosure items as required by GRAP 104 2. Reconcile Financial Instruments with interim AFS and AFS at year end. 3. Submit Interim AFS and AFS to IA and AC for review	

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	**Qualified Audit Opinion(with findings)**
Material Non-Compliance Issues	**Remedial Action Taken**
impaired financial assets accrued 30 748 428 2 Total interest expense 1 405 030 3 Impairment loss on receivables from exchange 12 301 736 4 Income received in advance 1 044 406 Total 45 499 600	
14. During the consequence management review, we followed about the investigation that was to be conducted for the improper conduct in SCM by officials who were involved in the procurement of water tanks together with the suppliers that were involved. As per the report we received there were financial implications calculated for the suppliers that were involved which amounted to R272 442 .We concluded that this amount should be disclosed as a fruitless and wasteful expenditure.	1. To identify fruitless and wasteful expenditure quarterly and include the report to Section 52 (d) report. 2. Submit Report of Fruitless and Wasteful expenditure to IA and AC for review and recommendations. 3. Submit Report of Fruitless and Wasteful expenditure to MPAC for investigation
15.During the audit of Budget vs Actual Statement as presented in the 2021/22 Annual Financial Statements, the following differences were identified between the final approved budget and the budget amounts as presented in the financial statements:	1. Budget vs Actual statement will be prepared and reviewed thoroughly 2. Explanation of variances will be given to all material fluctuations between the final budget and actual amount
16. During the consequence management testing, we followed about the investigation that was to be conducted for the improper conduct in SCM by officials who were involved in the procurement of water tanks together with the suppliers that were involved. However, we noticed that there was no investigation that was conducted instead we were given one report about one official who was called for hearings for several times, they were postponed due to non-availability of him, he submitted sick notes up until the Council took a decision that the	1. To submit to the council for referral to MPAC 2. Monitor progress on the investigation by MPAC and implement recommendations thereof. 3. Monitor implementation of council resolutions

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	Qualified Audit Opinion(with findings)
Material Non-Compliance Issues	Remedial Action Taken
disciplinary action should be discontinued. We concluded that the investigations were not conducted to all the affected officials and the suppliers.	
17. During the audit of the PPE lead schedule, it was noted that the amount as per the AFS note 9 (Land and Building) does not cast. Further noted that the land and building (opening balance) does not agree to the amount as per the AFS by the same amount.	1. The municipality will prepare 9 months Annual Financial statements so that errors as a results of casting and any other system related issues can be identified early and resolved before the final submission of Annual Financial statements for the year 30 June 2024. 2. Reconcile lead schedules with AFS. 3. Reconcile registers (WIP, Contract and Commitments) with AFS
18. During the execution of PPE, it was noted that the WIP register included projects that are delayed but have not been disclosed in the AFS note 9. The DR 301 project has been halted since 2020, however, it has not been included as such in the note on the AFS.	
19. During the assessment of PPE, it was noted that there was no impairment reversal assessment done in the current year for assets impaired in the prior year. Further noted that assets that were impaired in the prior year to 100% and rehabilitated in the current year were not removed in the FAR, and therefore there are two assets sitting in the FAR.	1. During the physical verification of all municipal assets, management will also do impairment assessment of all municipal assets and if an indication of impairment exist then management will raise impairment. 2. Management will also consider all minutes of management meetings to ensure that all assets that were affected by floods are considered for impairment. 3. All assets that were impaired in the prior will be assessed to check if the indicators of impairment raised in the prior year still exist. 4. Review Asset policy in line with GRAAP 17. 5. Calculate impairment, document methodology and assumptions for affected assets. 6. Send the Methodology, assumptions and impairment values to council for approval.
20.During the audit of PPE to assess the appropriateness of the amount disclosed on the AFS relating to depreciation. It was noted that the useful lives of infrastructure assets (access road and bridges) rage from 2-100 year, however, based on the knowledge obtained on the audit and physical verifications performed, it was noted that the assets do not last this long as they need to be rehabilitated and maintained regularly. The useful lives of these assets are therefore inappropriate and need to be adjusted.	1. During the physical verification of municipal assets, condition of all municipal assets will also be assessed so that, the municipality can perform assets useful life review 2. An asset register will also be updated with changes in the assets condition. 3. Review asset management policy in line with GRAP 17 and ensure updated with new depreciation, useful lives and estimates as per MFMA guideline. 4 Update the Fixed asset register with the updated useful lives and recalculate depreciation for the prior year retrospectively and process adjusting journals. 6. Reconcile the Fixed asset register with the General ledger and TB and verify against the annual financial statements
21. During the testing of inventory consumed to determine if the inventory was issued at the correct price, was approved when issued and	1. A Reconciliation between General Ledger and Inventory register will be performed to ensure occurrence, completeness and correct valuation of Inventory in the AFS. 2. Monthly review of inventory register and reconciliation

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	**Qualified Audit Opinion(with findings)**
Material Non-Compliance Issues	**Remedial Action Taken**
captured in the GL, we notice that, in the inventory consumed register, there were two transactions with same quantity issued but issued at different unit price. In the store request form, one transaction was issued with correct unit price and the other was issued with incorrect unit price.	
22. During the execution of investment properties, it was noted that 5 properties on the investment property register were note included on the Windeed report (AGSA generated), thereby confirming that the property is not registered under the municipality. Further noted through enquiry with management that there are no title deeds for the said properties.	1. Appointment of a Land Surveyor for the deregistration of the general plan. 2. Reconcile the Deeds register and fixed Property Register with the available information from the audit for prior year. 3. Reconcile the Fixed property register with the General ledger and TB and verify against the annual financial statements. 4. Submit the investment property register with supporting schedules and AFS to internal audit and Audit committee for review
23. During the physical verification of the opening balance, it was noted that some of the assets in the FAR were not in a good condition and were not assessed for impairment. Consequently, these assets were not removed from the FAR.	1. During the physical verification of all municipal assets, management will also do assessment of all municipal assets and if an indication of impairment exist then management will raise impairment. 2. Management will also consider all minutes of management meetings to ensure that all assets that were affected by floods are considered for impairment. 3. All assets that were impaired in the prior will be assessed to check if the indicators of impairment raised in the prior year still exist.
24. the assessment of expenditure to determine if all expenditure recognised are relations to municipality operations incurred during the year, expenditure incurred are in relation to inventory items stored by the municipality to be utilised in future and they were not incurred for current operations	1. Expenditure Accountant will verify vouchers monthly to ensure that there is no misallocation of expenditure, prepare a journal if there is any misallocation identified and be reviewed by Manager: Budget and Reporting 2. Develop standard operating procedures. During the preparation of interim AFS and Annual AFS Expenditure Accountant will ensure that all supporting schedules and journals are filed after reviewed by Manager: Budget and Reporting
25. During assessment of expenditure information, discrepancies were noted, there was a transaction that was captured with VAT in the GL.	1. Perform monthly VAT reconciliation and be reviewed thoroughly. 2. Process journal on identified errors 3. Reconcile the vat input and output for the year with general ledger and TB and annual financial statements. 4.Submit the reconciliation with supporting schedules and AFS to internal audit and Audit committee for review
26. During the testing of expenditure, to assess if the expenditure is correctly classified, we noted an amount of R638855.90 of the inventory purchase was included in the wet fuel accounts	1. Expenditure and Asset accountants will verify vouchers monthly to ensure that there is no misallocation of expenditure, prepare a journal if there is any misallocation identified and be reviewed by Assistant Manager: Asset Management and authorised by Manager: Budget and Report.
27. During the testing of expenditure, to assess if the expenditure items	1. To develop a register to record invoices received with the date of receipt 2. A report with valid reason be attached to the invoice if it cannot be processed within 30 days. 3. Review Expenditure management policy

Auditor-General Report on 2022/2023 - Financial Performance Audit Report Status Material Non-Compliance Issues	T 6.1.1 Qualified Audit Opinion(with findings) Remedial Action Taken
were paid within 30 days, noticed that one of the transactions was paid after 30 days.	
28. During the audit of the trade payables balance, discrepancies between the lead schedule and creditors age analysis were noted:	1. Perform monthly reconciliation of creditors and be reviewed monthly 2. During preparation of interim AFS and Annual AFS supporting documentation will be reviewed
29. During the execution of the audit, we requested information through RFI 029 issued on 01 November 2023 which was due on 06 November 2023, to date the information has not been fully received to enable the auditor to continue with the detailed planning	1. Review the retention register 2. Develop standard operating procedures for retention register 3. Reconcile the register with the payment voucher to ensure that there are no discrepancies 4. Reconcile the retention register to the general ledger and trial balance. 5. Reconcile the retention register to the Annual Financial Statements
30. During the assessment of payable balance to determine if it was correctly accounted for as required by GRAP, it was noted that the following invoices which make up the total balance of payables where incorrectly classified as payables/accruals	1. Ensure completion certificates are signed by project managers & engineers 2. A report with valid reason be attached to the invoice if it cannot be processed within 30 days. 3. Monthly Creditors Reconciliation to be done.
31. The following differences were noted on reconciliation of material line items per the segment reporting note to totals per the face of statement of financial performance and statement of financial position	1. Management will ensure proper disclosure of segment reporting as required by GRAP 18 and be reviewed accordingly
1. The contract register does not have complete information for all projects listed, the following details were not included for some of the projects, > Contract numbers > Awarded bidder's Name > Date of acceptance > Project status > Ward numbers > Progress, duration and planned completion date or revised completion date > Reasons for delays or actions taken. 2. It was further noted that the following projects in the WIP register are not included in the contract register	1. Review of the Contract Register spreadsheet to align it to best practise 2. Assign an official to clean the current contract register to remove all projects that were completed 2 financial years ago and remain with active projects. 3. Provide contract management training to all dealing with contract management. 4. Review SCM Policy to ensure inclusion of Contract Management. 5. Monthly reports on contract management
32. following CAATs exceptions were identified for the supply chain management of Nyandeni .Local	1. Prepare data cleansing on the supplier database to remove redundant suppliers 2. Prepare data cleansing on the supplier database to update supplier information 3. Align the municipality's database with CSD for all service providers listed in our database.

Auditor-General Report on 2022/2023 - Financial Performance	**T 6.1.1**
Audit Report Status	**Qualified Audit Opinion(with findings)**
Material Non-Compliance Issues	**Remedial Action Taken**
municipality: 1. Supplier in the service of state Suppliers in which persons in service of other state institutions have an interest (excluding employees of institutions of higher learning, non-executive board members of public entities) 2. No VAT suppliers Suppliers with no VAT numbers. 3. Supplier CIPC 1. Awards to suppliers that are private companies or close corporations (CC) and are liquidated or deregistered. 4. Family member with Interest	
33. During the testing of competitive bids to determine whether invitation to prospective providers to submit bids were advertised in a newspaper commonly circulating locally, the website of the municipality or any other appropriate ways, we noted that the following bids were not advertised in the municipality's website:	1. Train all SCM Officials on website maintenance 2. Create user accounts for all relevant SCM Officials to update and maintain the website. 3. Advertise all bids on the website
34. During the testing of competitive bids to determine where the winning bidder is a spouse of a person in the service of the state, or has been in the service of the state in the previous 12 months whether the details of the award and the person were disclosed in the notes to the annual financial statements as required by section 45 of the SCM regulation, it was noted that the director of KZN Construction (Pty) Ltd is a spouse of a Nyandeni Local Municipality employee and the particulars of the following award are not disclosed in the annual financial statements as required by section 45 of SCM regulations:	1. Develop a register of awards made to close family members of employees and councillors of Nyandeni Local Municipality. 2. All employees and councillors must sign declarations of interest
35.During the testing of competitive bids to determine whether bids	1. Review SCM Policy to be in line with legislation. 2. Ensure all adverts comply with SCM regulations

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	**Qualified Audit Opinion(with findings)**
Material Non-Compliance Issues	**Remedial Action Taken**
were advertised for a minimum period as required by section 22(1)(b)(i) of the SCM regulation, it was noted that the following long-term contracts were not advertised for the required minimum period of 30 days and the deviation was not approved in accordance with the SCM policy requirements:	
36. During the testing of the deviation of the SALGA annual affiliation fees and ESCECC development master plan, it was noted that these organs of states were included as part of procurement process though they are specifically excluded under section 110(2) of the MFMA.	1. All deviations for procurement or payments to organs of state will be reviewed and amended accordingly
37. During the audit of contract management to determine if the contracts with service provided were drafted in compliance with MFMA requirements, it was noted that the following contracts are not in compliance with MFMA 116 (1) (b) (ii) as they do not have a clause that outlines dispute resolution mechanisms to settle disputes between the parties. 1. Nxukhwebe to Mthombetsitsa 2. 42/2021-Rehabilitation of Bhucula Access Road 3. 44/2021-Ntshazini Bridge 4. 43/2021-Rehabilitation Ntlaza-Mbiza access road 5. 43/2021-Rehabilitation of access road 6. 42/2021-Rehabilitation of Nothintsila to Mvilo access road 7. Rehabilitation of Nodushe access road 8. Rehabilitation of Mdlankomo access road	1. Draft contracts in line with National Treasury General Conditions of Contract 2. Timely submission to and review of all contracts by the legal services unit in order to ensure compliance with all applicable laws and regulations
38. During the audit of contract management compliance to determine if the contracts were drafted in line the general conditions of contract, it was noted with that the following contracts are not in compliance with GCC including, among others, clause 7.1, 22, 25 etc.	All contracts will be developed and reviewed to be in line with SCM regulations

Auditor-General Report on 2022/2023 - Financial Performance	T 6.1.1
Audit Report Status	Qualified Audit Opinion(with findings)
Material Non-Compliance Issues	Remedial Action Taken
1. Nxukhwebe to Mthombetsitsa 2. 42/2021-Rehabilitation of Bhucula Access Road 3. 44/2021-Ntshazini Bridge 4. 43/2021-Rehabilitation Ntlaza-Mbiza access road 5. 43/2021-Rehabilitation of access road 6. 42/2021-Rehabilitation of Nothintsila to Mvilo access road 7. Rehabilitation of Nodushe access road 8. Rehabilitation of Mdlankomo access road	
39. During the audit of the lead schedule of Exchange revenue, it was noted that the revenue recognised for interest on credit account as per the bank statement reconciliation and the interest as per the annual financial statements do not agree:	1. During the preparation of interim AFS and Annual AFS, the GL will be reviewed to verify and correct misallocation. 2. Any misallocation identified will be corrected by processing a journal. 3. Supporting schedules will be prepared and be reviewed before submission of interim and AFS.
40. During the audit of the lead schedule for revenue from non-exchange transactions relating to grants and subsidies, it was noted that the amount of expenditure recognised for the following grants did not agree to the amount of revenue recognised for the grant under note 29 of the Annual Financial Statements:	1. During the preparation of interim AFS and Annual AFS, the GL will be reviewed to verify and correct misallocation. 2. Any misallocation identified will be corrected by processing a journal. 3. Supporting schedules will be prepared and be reviewed before submission of interim and AFS.
41. During the testing of operating revenue relating to Insurance refunds, it was noted that there was revenue recognised relating to an income continuation benefit paid out by Discovery Life Insurance to an employee of the municipality, these payments are made to the municipality, which subsequently pay them forward to the employee. Therefore, based on the nature of these payments, it can be concluded that they are not revenue.	1. All insurance claims received on behalf of employees will be first recognised as liabilities on receipt. 2. To review the recording of insurance claims received from July to January 2024 and process necessary journals to correct the misclassification

COMPONENT B: AUDITOR-GENERAL OPINION OF ANNUAL PERFORMANCE INFORMATION - YEAR 2022/23 (Y-1)

Service Delivery Information (APR)

Material findings were raised during the audit period for Basic Service Delivery KPA and were subsequently corrected. No material findings were raised on the audit report	
Issues Identified	**Action Taken**
During the overall planning on annual performance, the following issues were noted; 1. Performance evaluations/Assessments were not done. The last reviews completed were in 2017/18 Financial Year. 2. Performance agreement of the SCM Manager is not submitted for review.	1. Municipal Manager will perform assessment of Senior Managers and Managers 2. Performance plans of all Managers to be signed by the regulated time
During the testing of AoPO CMRPD (Consistency, Measurability, Relevance, Presentation and Disclosure), it was noted that: 1. The prior year table of achievement were not presented in the APR for all projects, 2. The reason for deviation disclosed on the APR are generic and not supported by valid collaborative evidence. 3. In overall the corrective measures disclosed in the APR do not address the reason for deviation.	1. The column for previous year performance on continuing projects has been included in the mid-year review for 2023/2024 financial year 2. The corrective measures will be aligned with the reason for deviation in order to address the root cause of the deviation


NYANDENI
LOCAL MUNICIPALITY
Building a better future with the people

APPENDICES

APPENDIX A

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time FT/PT	Committees Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance %	Percentage Apologies for non-attendance %
Banele Viwe Ndamase	FT	Executive Committee	ANC	100%	0
Mcebisi Robert Mtobela (Deceased: Sept. 2023)	FT	Rules Committee	ANC	0%	100%
Nombini Letticia Vanda	PT	Corporate Services, MPAC	ANC	92.%	8%
Zola Mevana	FT	Executive Committee, Infrastructure	ANC	77%	23%
Noziphiwo Portia Matanda	PT	Infrastructure	ANC	85%	15%
Thandeka Mcube	FT	Community Services	ANC	100%	0
Zamekile Nondlevu (Resigned)	PT	Special Programs Unit	ANC	85%	15%
Phathiswa Matinise	PT	Local Economic Development	ANC	85%	15%
Ntombovuyo Gloria Mjajubana	PT	Corporate Services	ANC	100%	0%
10. Zoleka Mchithakali	PT	Women's Caucus	ANC	92%	8%
Nolulamo Typo	PT	Human Settlements	ANC	69%	31%
12. Sylivia Nowam Ngangaza	PT	Community Services, MPAC	ANC	62%	38%
13. Novusile Patricia Ntoza	PT	Planning Research & IGR	ANC	69%	31%
14. Faniswa Mbhodloyi	PT	Budget & Treasury	ANC	100%	0%
15. Simbongile Mbiyozo	PT	Corporate Services	ANC	92%	8%
16. Thuliswa Majikija	PT	Public Participation & Petitions, MPAC	ANC	100%	0%
17. Ndumiso Jim	FT	Budget & Treasury	ANC	92%	8%
18. Vatiswa Balungile Zondani	PT	Special Programs Unit, Planning Research & IGR	ANC	85%	15%
19. Xolisile Hamilton Dlani	PT	Public Participation & Petitions	ANC	69%	31%
20. Mcdonald Andile Vutela	PT	Planning Research & IGR	ATM	85%	15%
21. Ntsikelelo Neville Jama	PT	Infrastructure	ATM	62%	38%
22. Jongilizwe Mabungela	PT	Infrastructure, MPAC	ATM	54%	46%
23. Nomnikelo Mdlungu	PT	Women's Caucus	ATM	38%	62%
24. Mbeko Nkosinathi Maseko	PT	Budget & Treasury	ATM	69%	31%
25. Dumisani Noxaka	PT	Infrastructure	CI	38%	62%
26. Sithandiwe Mavume	PT	Human Settlement & Disaster Management, MPAC	DA	46%	54%
27. Busiwe Malindi	PT	Special Programs Unit	EFF	54%	46%
28. Khayalethu Tatani	PT	Budget & Treasury, Corporate Services, Local Economic Development, Ethics & Members Interest, MPAC	UDM	69%	31%
29. Sebenzile Ntinta	PT	Mayor's Office	EFF	46%	54%
30. Zama Mapolisa	PT	Corporate Services	EFF	38%	62%
31. Zandile Matomela	PT	Budget & Treasury	EFF	38%	62%
32. Elliot Pumlani Mkwelanga	PT	Human Settlement & Disaster Management	UDM	69%	31%
33. Nozuko Mhlana	PT	Community Services, Public Safety & Traffic Control	Ward 01	76%	24%
34. Nombeko Danisa	PT	Local Economic Development & Rural Reform	Ward 02	69%	31%
35. Gcinibandla Mfakanye	PT	Infrastructure	Ward 03	76%	24%
36. Siyamdumisa Brian Madolo	PT	Corporate Services	Ward 04	84%	16%
37. Mpumelelo Langa	PT	Planning Research & IGR, Public Participation & Petitions	Ward 05	53%	47%
38. Nomakhosi Jiba	PT	Infrastructure	Ward 06	76%	24%

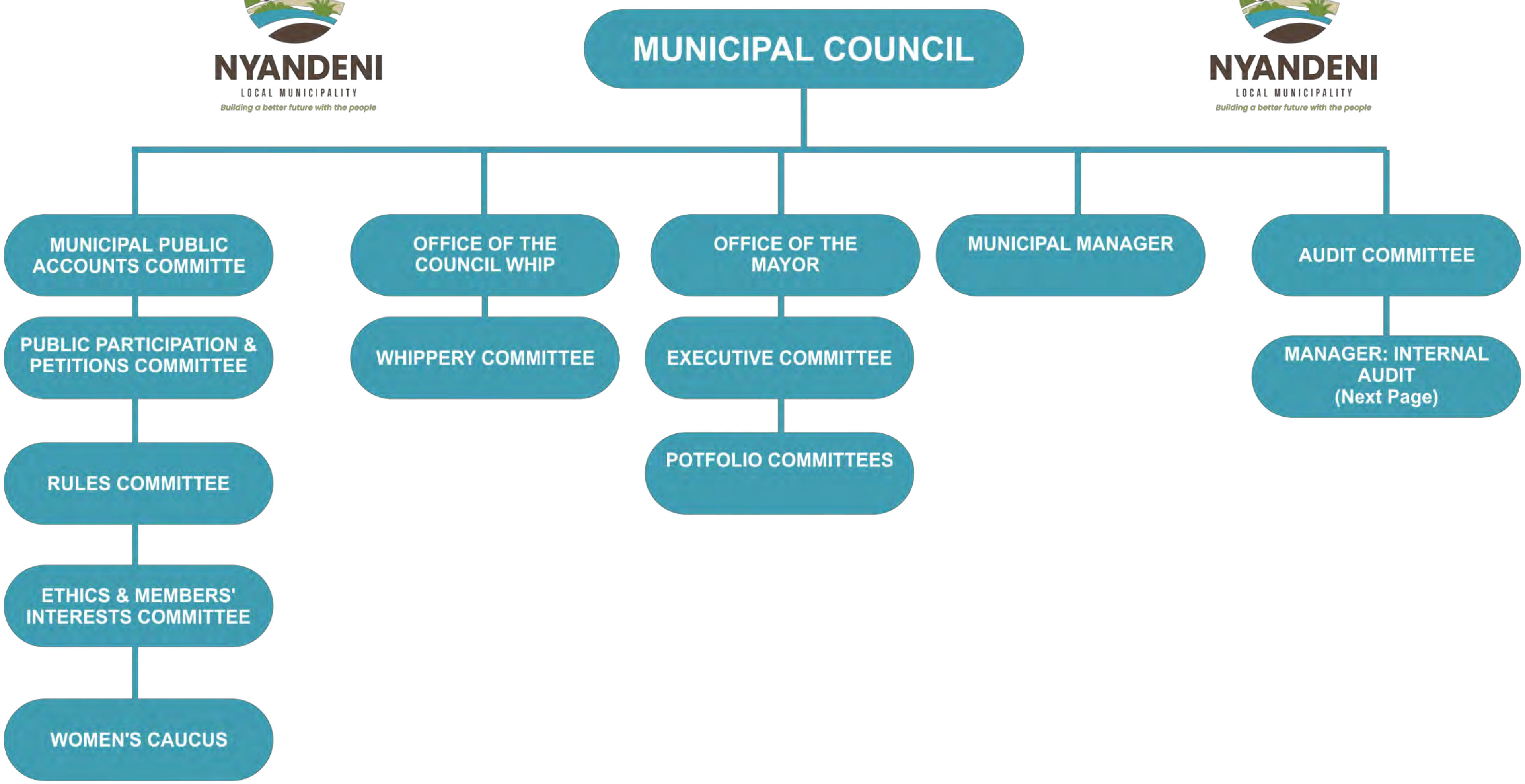
Councillors, Committees Allocated and Council Attendance Council Members	Full Time / Part Time FT/PT	Committees Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance %	Percentage Apologies for non-attendance %
39. Anathi Ntsunguzi	PT	Local Economic Development & Rural Reform	Ward 07	92%	8%
40. Lulamile Mpongwana	PT	Planning Research & IGR, Budget & Treasury	Ward 08	100%	0%
41. Mzayifani Gebhu	PT	Corporate Services, Public Participation	Ward 09	92%	8%
42. Micheal Thobile Mkhosana	PT	Local Economic Development & Rural Reform	Ward 10	84%	16%
43. Ntombovuyo Edna Diko	PT	Human Settlement & Disaster Management, Community Services, Budget & Treasury, MPAC	Ward 11	92%	8%
44. Nobuntu Nonkonyana	PT	Local Economic Development & Rural Reform, Public Participation & Petitions	Ward 12	84%	16%
45. Nosisa Peter	PT	Corporate Services, Planning Research & IGR	Ward 13	84%	16%
46. Caroline Nesiwe Mkentane	PT	Human Settlement & Disaster Management, Local Economic Development & Rural Reform, Special Programs Unit, Infrastructure	Ward 14	69%	31%
47. Zandisile Richard Matiwane	PT	Special Programs Unit	Ward 15	92%	8%
48. Nikiwe Zihlangu	PT	Planning Research & IGR	Ward 16	92%	8%
49. Akhona Mjulwa	PT	Special Programs Unit, MPAC	Ward 17	30%	70%
50. Nolufefe Nonkothama	PT	Public Participation & Petitions	Ward 18	76%	24%
51. Monwabisi Zachariah Nomandela	PT	Planning Research & IGR	Ward 19	69%	31%
52. Zilindile Hibhane	PT	Ethics and Members Interest	Ward 20	61%	39%
53. Nomnikelo Yehana	FT	Rules Committee	Ward 21	76%	24%
54. Nomvuyiseko Molose	PT	Human Settlement & Disaster Management	Ward 22	100%	0%
55. Lumkile Tshatshela	PT	Planning Research & IGR	Ward 23	69%	31%
56. Andile Nomatiti	PT	Local Economic Development & Rural Reform	Ward 24	69%	31%
57. Phumzile Prince Yolwa	PT	Human Settlement & Disaster Management, Infrastructure, Ethics & Members Interest	Ward 25	76%	24%
58. Nikelani Mjajubana	PT	Community Services, Public Safety & Traffic Control	Ward 26	76%	24%
59. Celekile Nazo	PT	Local Economic Development & Rural Reform	Ward 27	69%	31%
60. Fudumele Gaxeni	FT (01 – 11 – 2024) FT (01 – 11 – 2024)	MPAC	Ward 28	100%	0%
61. Zameka Mrawushe	PT	Public Participation & Petitions	Ward 29	76%	24%
62. Luxolo Mxoli Mketo	FT (01 – 11 – 2024) FT (01 – 11 – 2024)	Corporate Services, Local Economic Development & Rural Reform	Ward 30	92%	8%
63. Vuyokazi Gloria Mbusi	PT	Human Settlement & Disaster Management, Local Economic Development & Rural Reform	Ward 31	86%	14%
64. Pheleka Nodaza	PT	Human Settlement & Disaster Management	Ward 32	86%	14%
65. Phumza Madwantsi	PT	MPAC	ANC	88%	12%

APPENDIX B

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Structure	**Function**
Public Participation and Petitions Committee	Appointed in terms of section 79 of the Municipal Structures Act: section.79 (1) A Council may establish one or more committees necessary for the effective and efficient performance of any of its functions or the exercise of any of its powers. Public participation and petitions Complaints (local and Presidential Hotline) Receive and process complaints Maintain a Petitions Register
Rules Ethics and Members Interest Committee	Appointed in terms of section 79 of the Municipal Structures Act: section.79 (1) A Council may establish one or more committees necessary for the effective and efficient performance of any of its functions or the exercise of any of its powers. Councilor Welfare, Implementation of the Code of Conduct of Councilors Investigation on breaches of the Code of Conduct of Councilors Maintain a Register of the Declaration of Interests by Councilors Develop and ensure adherence to the Rules of the Council
Women Caucus	Appointed in terms of section 79 of the Municipal Structures Act: section.79 (1) A Council may establish one or more committees necessary for the effective and efficient performance of any of its functions or the exercise of any of its powers. Lobby and advocates for women interest by among others: Combating gender based violence Preventing Femicide
Municipal Public Accounts Committee	Appointed in terms of sections 33 and 79 of the Municipal Structures Act: section.79 (1) A Council may establish one or more committees necessary for the effective and efficient performance of any of its functions or the exercise of any of its powers. To consider and evaluate the content of the annual report and to make recommendations to Council when adopting an oversight report To compile and table the Oversight Report to Council in terms of section 129 (1) of the MFMA To examine the financial statements and audit report of the municipality To promote good governance, transparency and accountability on the use of municipal resources To perform any other functions assigned to it through a resolution of council within its area of responsibility

APPENDIX C

COUNCIL STRUCTURE



NYANDENI LOCAL MUNICIPALITY

NYANDENI LM ORGANOGRAM 2025 - 2026

NYANDENI LOCAL MUNICIPALITY

ORGANISATIONAL - FUNCTION

ORGANISATIONAL FUNCTION: To perform all responsibilities as head of administration and accounting officer, as outlined in Section 55 of the Municipal Systems Act, 2000 as amended by:-

1) ensuring good governance and clean administration;
2) Directing, coordinating and implementing the municipality's Integrated Development Plan (IDP), including development of policies and procedures to facilitate effective community participation
3) Provide sound advisory and strategic support to Mayor, Executive Committee and political structures of Council ;
4) Ensure adherence to all legislation governing local government ;
5) providing strategic management planning and development;

HEAD: MUNICIPAL MANAGER

DIVISION: LEGAL SERVICES

FUNCTIONS:

1) To provide sound legal advice services to the municipality;
2) To handle all litigations;
3) To advise on drafting and monitoring of service level agreements;
4) To coordinate the development & review of municipal by-laws;
5) To carry out administrative legal actions to ensure compliance.

DIVISIONAL HEAD: MANAGER: LEGAL SERVICES

DIVISION: MONITORING & EVALUATION

FUNCTION:

1) To develop and implement municipal performance framework of the municipality;
2) To monitor the implementation of the municipal service delivery and budget implementation plan (SDBIP);
3) To coordinate the evaluation of the municipal performance.

DIVISIONAL HEAD: MANAGER MONITORING &EVALUATION

DIVISION: INTERNAL AUDIT & RISK MANAGEMENT SERVICES

FUNCTION:

1) To provide internal audit services;
2) To monitor compliance with policies, procedures and rules;
3) To develop & implement risk management framework;
4) To develop & implement systems or tools to mitigate risk and monitor implentation of action plans;
5) to facilitate the identification and mitigation of emerging risks for mitigation

DIVISIONAL HEAD: MANAGER: INTERNAL AUDIT

NYANDENI LOCAL MUNICIPALITY
2025 [illegible]
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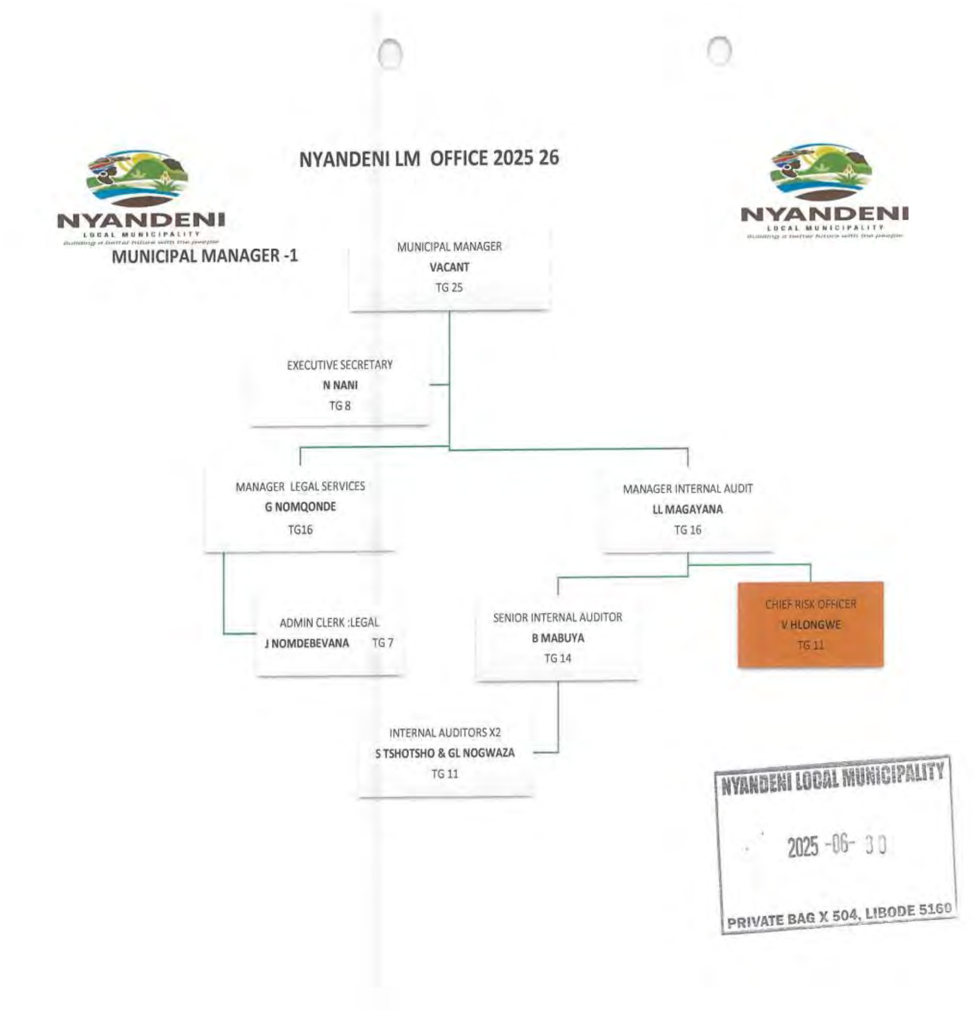
NYANDENI LM OFFICE 2025 26
MUNICIPAL MANAGER -1
MUNICIPAL MANAGER
VACANT
TG 25
EXECUTIVE SECRETARY
N NANI
TG 8
MANAGER LEGAL SERVICES
G NOMQONDE
TG16
MANAGER INTERNAL AUDIT
LL MAGAYANA
TG 16
ADMIN CLERK :LEGAL
J NOMDEBEVANA TG 7
SENIOR INTERNAL AUDITOR
B MABUYA
TG 14
CHIEF RISK OFFICER
V HLONGWE
TG 11
INTERNAL AUDITORS X2
S TSHOTSHO & GL NOGWAZA
TG 11
NYANDENI LOCAL MUNICIPALITY
2025 -06- 30
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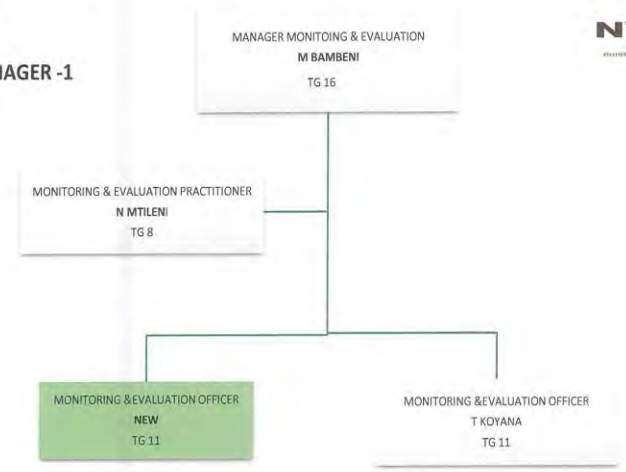
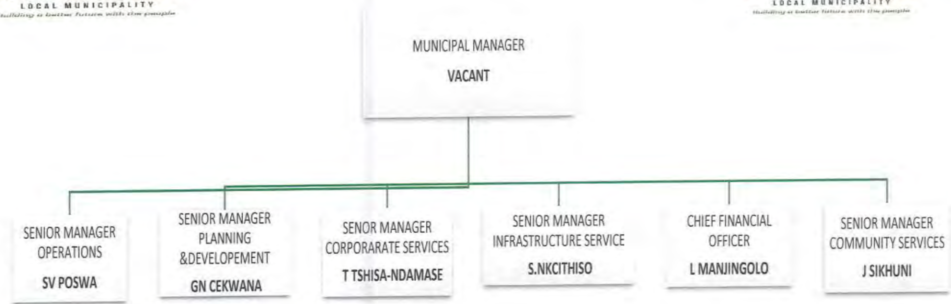
NYANDENI LM OFFICE 2025 26

MUNICIPAL MANAGER -1





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2025 -06- 30
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NYANDENI
LOCAL MUNICIPALITY

MM's OFFICE - FUNCTION

NYANDENI LOCAL MUNICIPALITY
2025 -06- 30
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NYANDENI LM ORGANOGRAM 2025 - 2026

NYANDENI
LOCAL MUNICIPALITY

DEPARTMENTAL FUNCTION: To services for the municipality through:-
1) Coordination of Municipal Strategic Planning and Institutional Performance Management and Evaluation;
2) Provide strategic communication, IGR and Stakeholder Management,
3) Promotion of Public or Community Participation;
4) Coordination of Special Programmes with main focus to youth, women, Children, elderly, military veterans and people with disabilities;
5) To provide support to traditional leaders.

HOD: SNR. MANAGER: OPERATIONS TG 20 **SV POSWA**

DIVISION: IDP & IGR
FUNCTIONS:
1) To coordinate the development and review municipal strategic planning;
2) To coordinate Inter-Governmental Relations;

DIVISIONAL HEAD: MANAGER: IDP & IGR

DIVISION: COMMUNICATION & PUBLIC PARTICIPATION
FUNCTION: To through:-
1) To provide corporate communication services;
2) To manage corporate branding, advertising and marketing of the municipality;
3) To manage public participation ;

DIVISIONAL HEAD: MANAGER: COMMUNICATION & PUBLIC PARTICIPATION

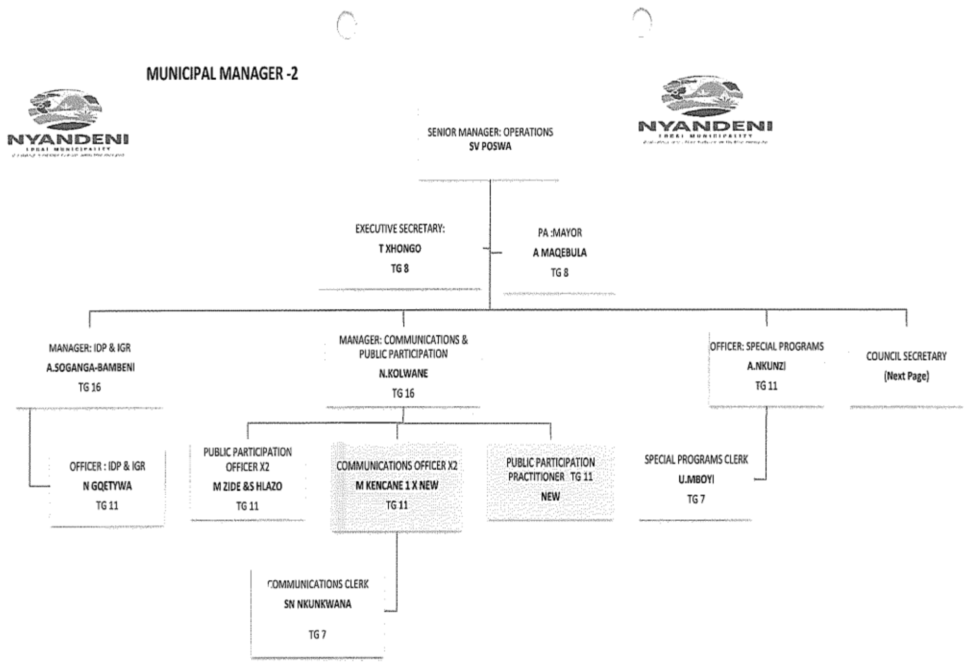
DIVISION: COUNCIL & EXECUTIVE SUPPORT
FUNCTION:
1) To provide the executive support to the office of the mayor, speaker, council whip and full-time councillors;
2) To provide support to all Sec. 79 committees, namely, MPAC, Public Participation & Petition, Ethics & Members Interest, and Women's Coucus.

DIVISION HEAD : MANAGER: COUNCIL & EXECUTIVE SUPPORT

UNIT: SPECIAL PROGRAMMES
FUNCTION:
1) to coordinate special intervention programs with specific focus toyouth, women, children, elderly, military veterans and people with disabilities;
2) ;To coordinate and promote activities related to sport, recreation, art and culture.

UNIT HEAD: OFFICER: SPECIAL PROGRAMS

MUNICIPAL MANAGER -2



NYANDENI LOCAL MUNICIPALITY

2025 -03- 30

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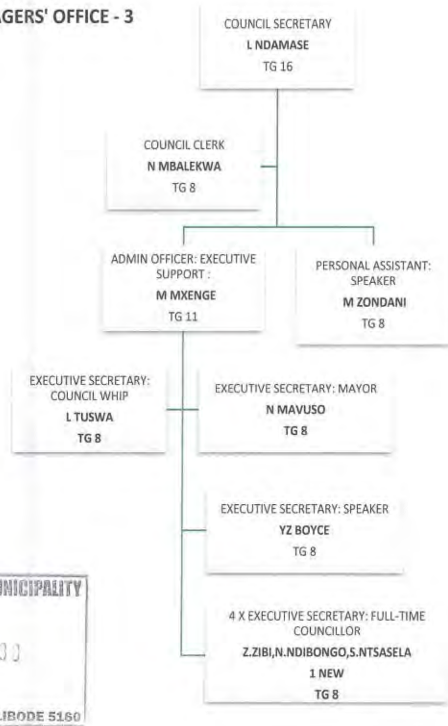
MUNICIPAL MANAGERS' OFFICE - 3



2

NYANDENI LM ORGANOGRAM 2025 - 2026

NYANDENI LOCAL MUNICIPALITY

CORPORATE SERVICES - FUNCTION

DEPARTMENTAL FUNCTION: To renders support service to the core service delivery departments of the municipality through:-
1) provision and management of human resources;
2) building institutional capacity and resillience;
3) promotion of sound labour relations;
4) rendering IT support service and innovation; and
5) provision of administration support;

HOD: SNR. MANAGER: CORPORATE SERVICES

DIVISION: HUMAN RESOURCE MANAGEMENT
FUNCTION: To renders human resource support service to the municipality through:-
1) provision of human resources administration;
2) building institutional capacity and resillience;
3) promotion of sound labour relations;
4) promotion of safe work environment

UNIT HEAD: MANAGER: HUMAN RESOURCES

DIVISION: ICT & ADMINISTRATION
FUNCTION: To render ICT and general support service to the municipality through:-
1) provision of ICT infrastructure to the municipality;
2) provision of ICT support service to users;
3) management of municipal records;
4) provision of general administration and other auxiliary services;

UNIT HEAD: MANAGER: INFORMATION COMMUNICATION &TECHNOLOGY

DIVISION: ICT & ADMINISTRATION

DIVISION:ADMIN &FLEET MANAGEMENT
FUNCTIONS To render facilities management and fleet services to the municipality through :
1) provision of general administration and other auxilliary services
2)manage the use and maintenance of municipal fleet.

UNIT HEAD:MANAGER FACILITIES &FLEET MANAGEMENT

NYANDENI LOCAL MUNICIPALITY
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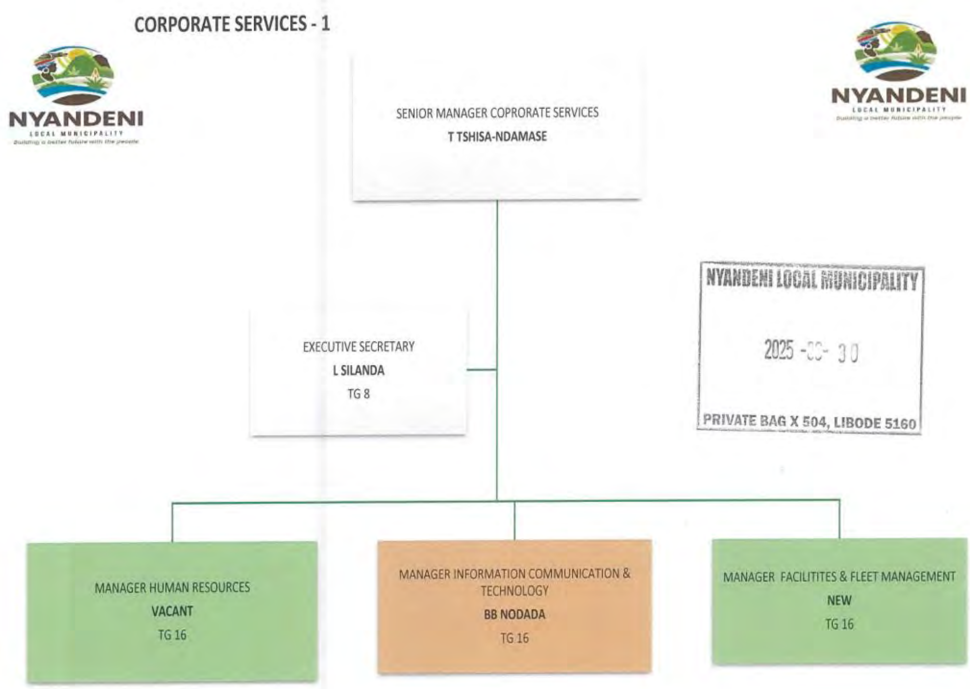
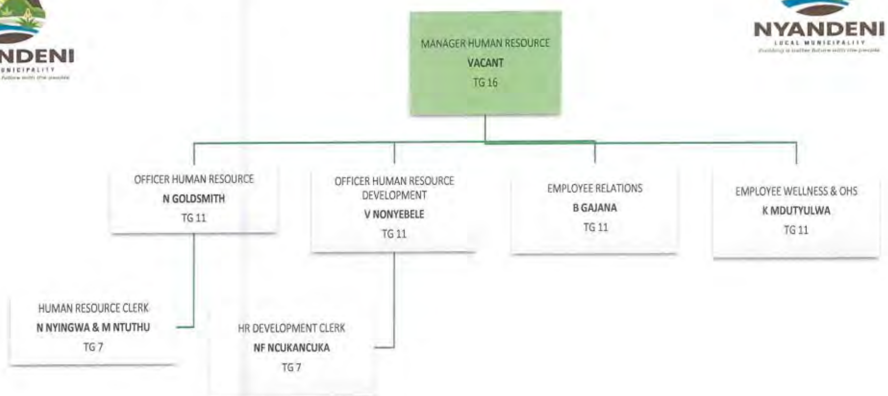
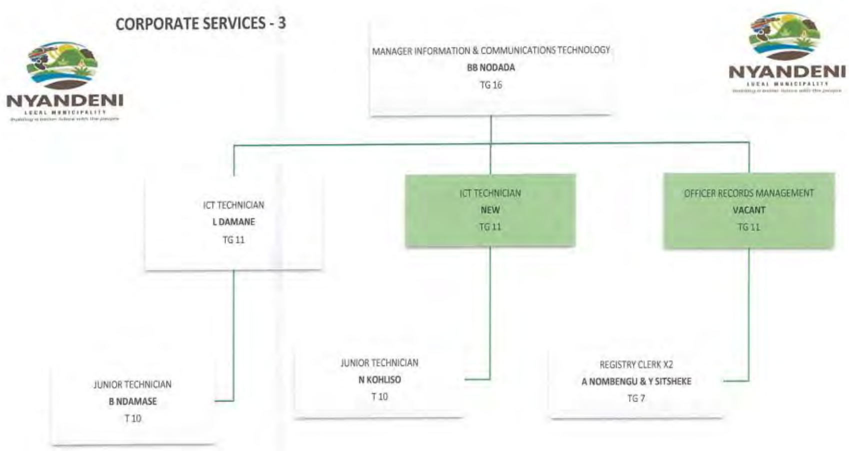
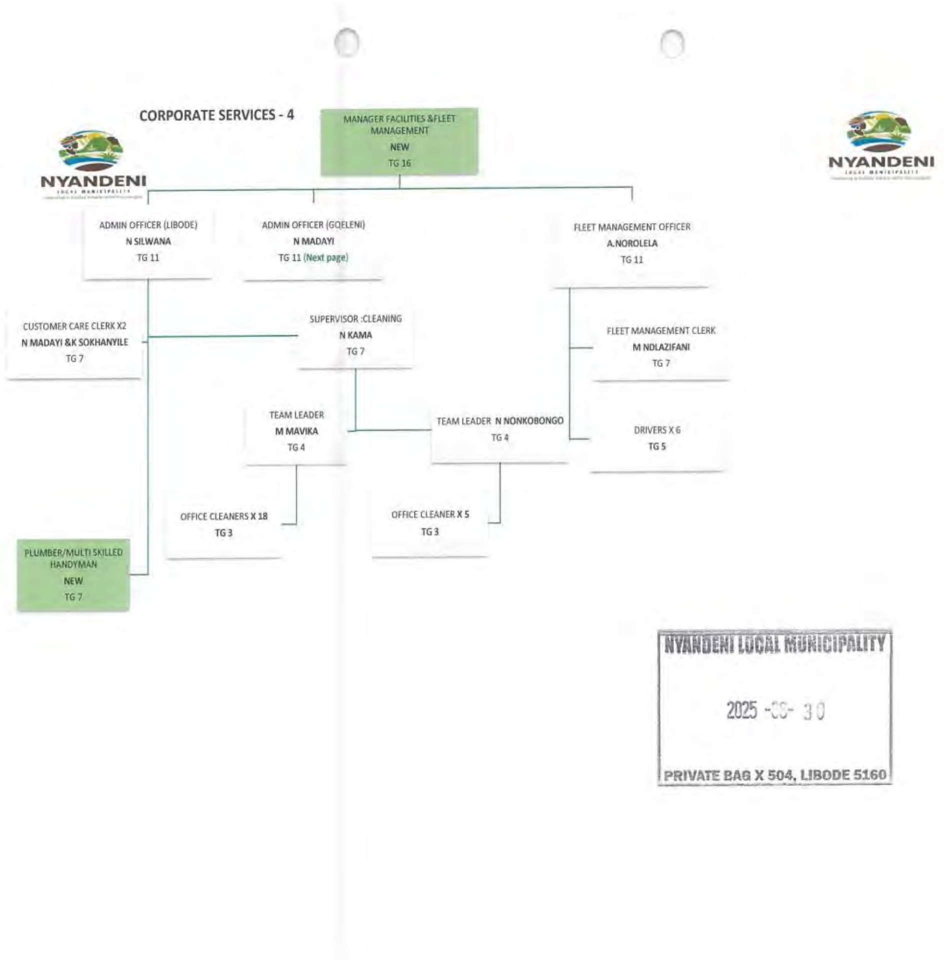

CORPORATE SERVICES - 1
NYANDENI
SENIOR MANAGER COPRORATE SERVICES
T TSHISA-NDAMASE
NYANDENI
EXECUTIVE SECRETARY
L SILANDA
TG 8
NYANDENI LOCAL MUNICIPALITY
PRIVATE BAG X 504, LIBODE 5160
MANAGER HUMAN RESOURCES
VACANT
TG 16
MANAGER INFORMATION COMMUNICATION & TECHNOLOGY
BB NODADA
TG 16
MANAGER FACILITITES & FLEET MANAGEMENT
NEW
TG 16

CORPORATE SERVICES - 2




CORPORATE SERVICES - 3
NYANDENI
MANAGER INFORMATION & COMMUNICATIONS TECHNOLOGY
BB NODADA
TG 16
NYANDENI
ICT TECHNICIAN
L DAMANE
TG 11
ICT TECHNICIAN
NEW
TG 11
OFFICER RECORDS MANAGEMENT
VACANT
TG 11
JUNIOR TECHNICIAN
B NDAMASE
T 10
JUNIOR TECHNICIAN
N KOHLISO
T 10
REGISTRY CLERK X2
A NOMBENGU & Y SITSHEKE
TG 7


CORPORATE SERVICES - 4
NYANDENI
MANAGER FACILITIES &FLEET MANAGEMENT
NEW
TG 16
ADMIN OFFICER (LIBODE)
N SILWANA
TG 11
ADMIN OFFICER (GQELENI)
N MADAYI
TG 11 (Next page)
FLEET MANAGEMENT OFFICER
A.NOROLELA
TG 11
CUSTOMER CARE CLERK X2
N MADAYI &K SOKHANYILE
TG 7
SUPERVISOR :CLEANING
N KAMA
TG 7
FLEET MANAGEMENT CLERK
M NDLAZIFANI
TG 7
TEAM LEADER
M MAVIKA
TG 4
TEAM LEADER N NONKOBONGO
TG 4
DRIVERS X 6
TG 5
OFFICE CLEANERS X 18
TG 3
OFFICE CLEANER X 5
TG 3
PLUMBER/MULTI SKILLED HANDYMAN
NEW
TG 7
NYANDENI LOCAL MUNICIPALITY
PRIVATE BAG X 504, LIBODE 5160

CORPORATE SERVICES - 5

NYANDENI LOCAL MUNICIPALITY

ADMIN OFFICER (NGQELENI)
N MADAYI
TG 11

CUSTOMER CARE CLERK
N MBULALI
TG 7

OFFICE CLEANERS X 5
N .MBALEKI,N JOHN,S QOMIYANA,N MDITSHANE &N BAVUMA
TG 3

3

NYANDENI LM ORGANOGRAM 2025 - 2026

NYANDENI

BUDGET & TREASURY - FUNCTION

DEPARTMENTAL FUNCTION: To provide sound financial management through:-
1) development and implementation of municipal budget;
2)effective revenue management;
3) Effective maintenance of expenditure controls;
4) management of assets and liabilities;

HOD: CHIEF FINANCIAL OFFICER: **L MANJINGOLO**

NYANDENI

UNIT FUNCTION: To provide sound financial management through:-
1) 2) development of financial reports;
3) Effective billing and revenue collection;
4) Effective maintenance of expenditure controls;

UNIT HEAD: MANAGER: BUDGET & FINANCIAL REPORTING

UNIT FUNCTION: To provide sound financial management through:-
1) procurement of goods and services;
2) management of assets and liabilities;

UNIT HEAD: MANAGER: SUPPLY CHAIN & ASSETS

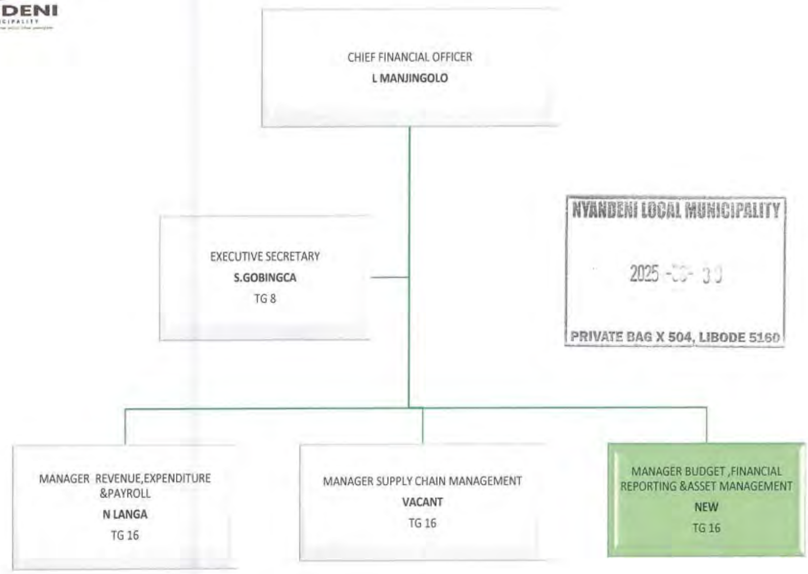
UNIT FUNCTION: To provide sound financial management through:-
1) development of financial reports;
2)) Effective maintenance of expenditure controls;
3) Effective billing and revenue collection;

UNIT HEAD: MANAGER: REVENUE,EXPENDITURE & PAYROLL

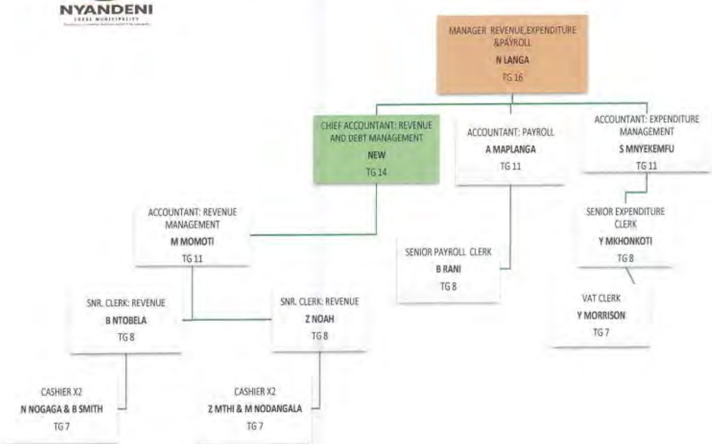
NYANDENI LOCAL MUNICIPALITY
2025 -10- 31
PRIVATE BAG X 504, LIBODE 5160

BUDGET & TREASURY OFFICE - 1

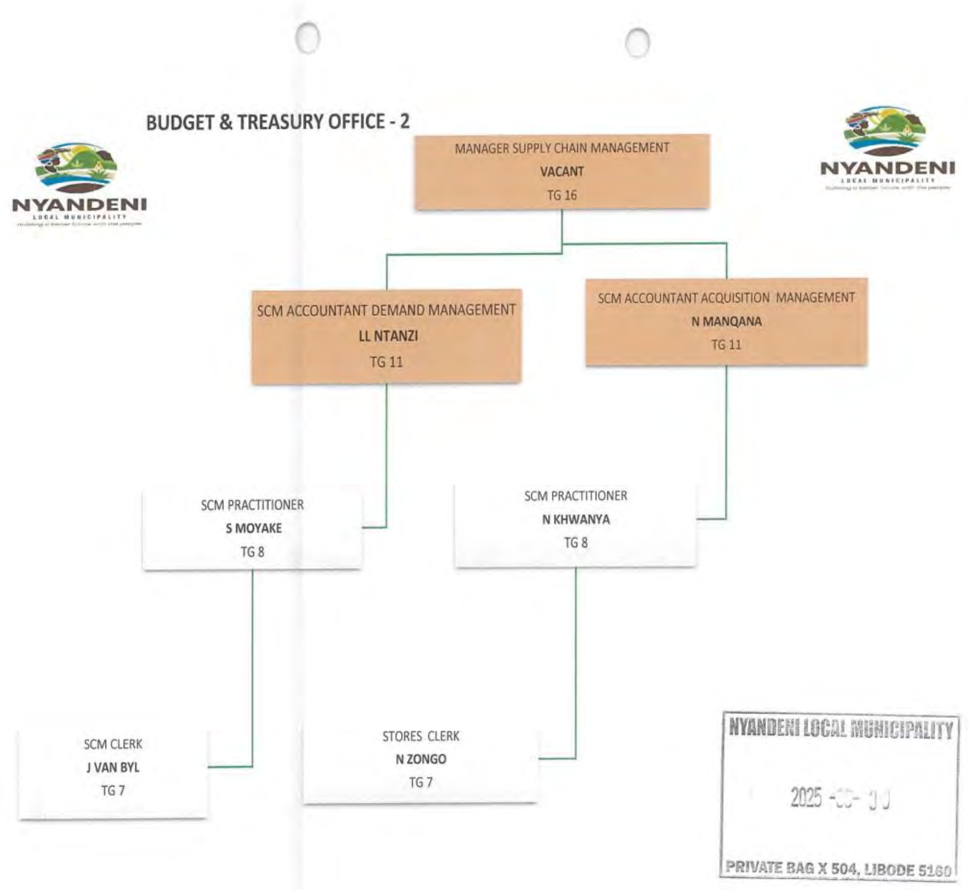
NYANDENI



BUDGET & TREASURY OFFICE - 2

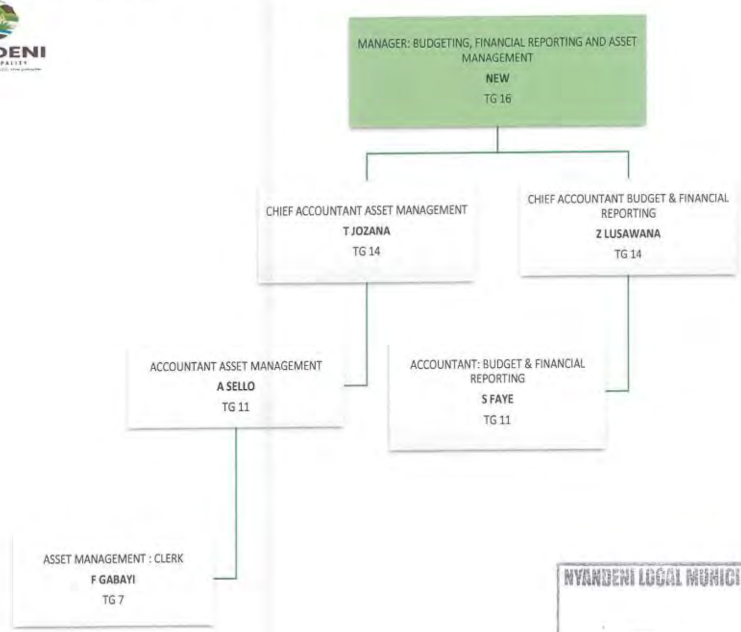


NYANDENI LOCAL MUNICIPALITY
2025 -
PRIVATE BAG X 504, LIBODE 5160


BUDGET & TREASURY OFFICE - 2
MANAGER SUPPLY CHAIN MANAGEMENT
VACANT
TG 16
SCM ACCOUNTANT DEMAND MANAGEMENT
LL NTANZI
TG 11
SCM ACCOUNTANT ACQUISITION MANAGEMENT
N MANQANA
TG 11
SCM PRACTITIONER
S MOYAKE
TG 8
SCM PRACTITIONER
N KHWANYA
TG 8
SCM CLERK
J VAN BYL
TG 7
STORES CLERK
N ZONGO
TG 7
NYANDENI LOCAL MUNICIPALITY
PRIVATE BAG X 504, LIBODE 5160

NYANDENI LOCAL MUNICIPALITY

BUDGET & TREASURY OFFICE - 4



NYANDENI LOCAL MUNICIPALITY
2025
PRIVATE BAG X 504, LIBODE 5160

A

NYANDENI LM ORGANOGRAM 2024 - 2025

NYANDENI LOCAL MUNICIPALITY

INFRASTRUCTURE - FUNCTION

DEPARTMENTAL FUNCTION: To provide municipal public works and basic infrastructure services to communities through:-
1) management of construction and maintenance of roads and and stormwater infrastructure;
2) management of construction and maintenance of community ammenities;
3) management of construction and maintenance of electricity infrastructure;

HOD: SNR. MANAGER: INFRASTRUCTURE DEVELOPMENT

DIVISION: PROJECTS MANAGEMENT UNIT

FUNCTION: To render project management services during the implementation of capital projects through:-
1) management of profesional engineering services;
2) provision of social facilitation services ;
3) project monitoring and and reporting;
4) coordinate the creation of job opportunities.

UNIT HEAD: MANAGER: PROJECTS MANAGEMENT

DIVISION: MAINTENANCE

FUNCTION: To renders ICT and general support service to the municipality through:-
1) maintenance of roads infrastructure;
2) maintenace of electricity infrastructure;
3) maintenance of municipal contruction fleet;
4) maintenance of municipal ammenities;

UNIT HEAD: MANAGER: MAINTENANCE

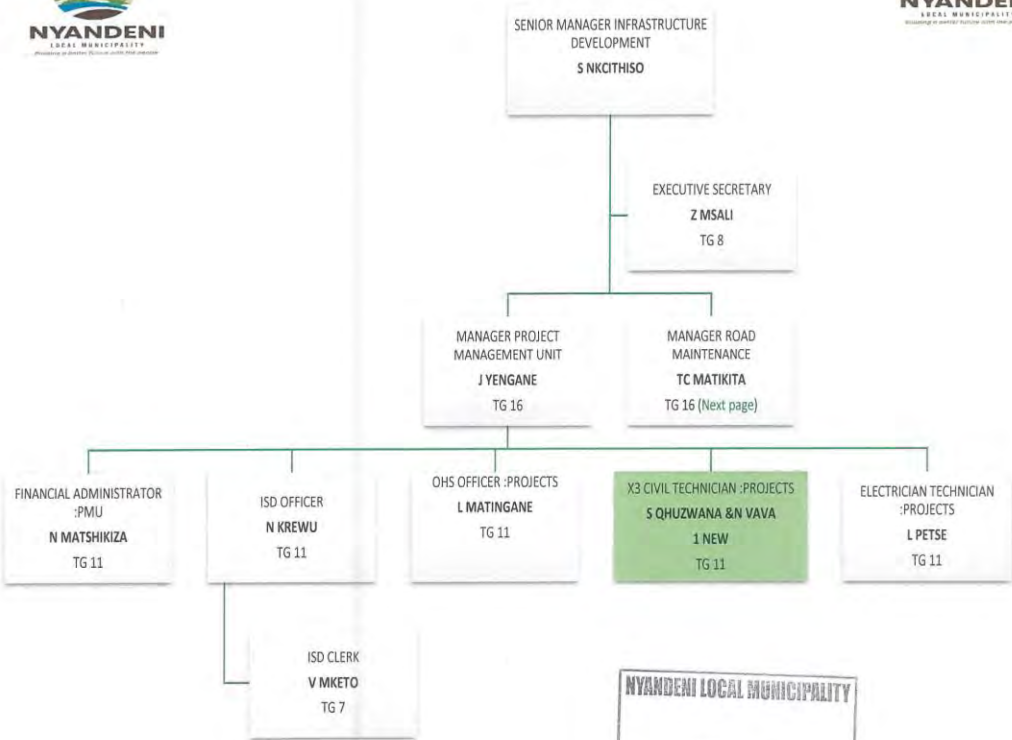
NYANDENI LOCAL MUNICIPALITY

2025 -[illegible]- 3[illegible]

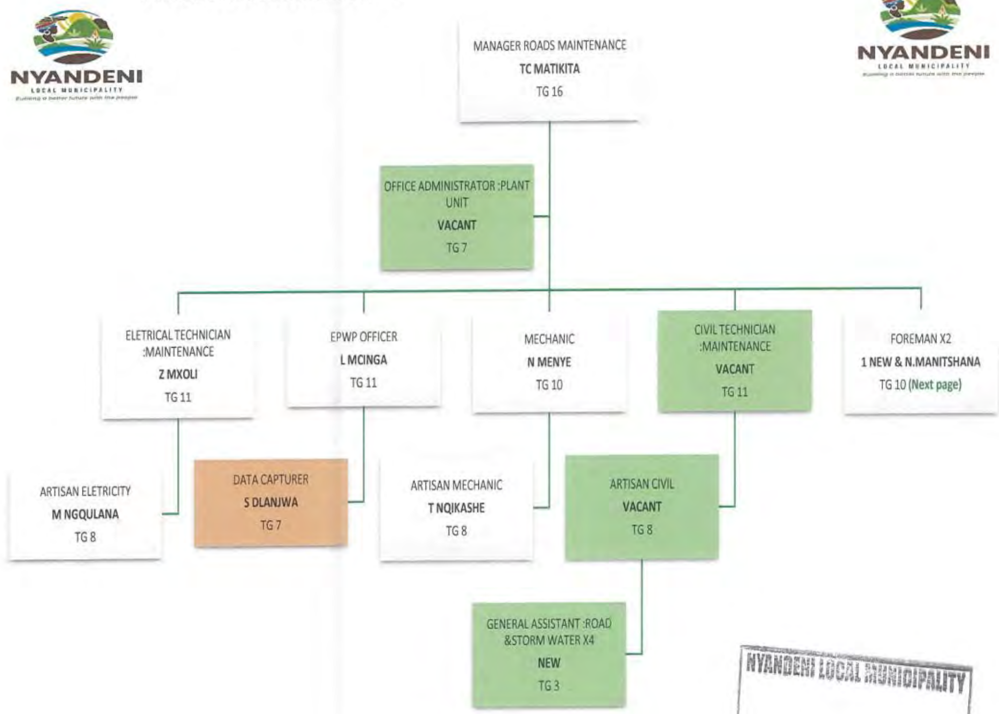
PRIVATE BAG X 504, LIBODE 5160

NYANDENI LOCAL MUNICIPALITY

INFRASTRUCTURE DEVELOPMENT - 1



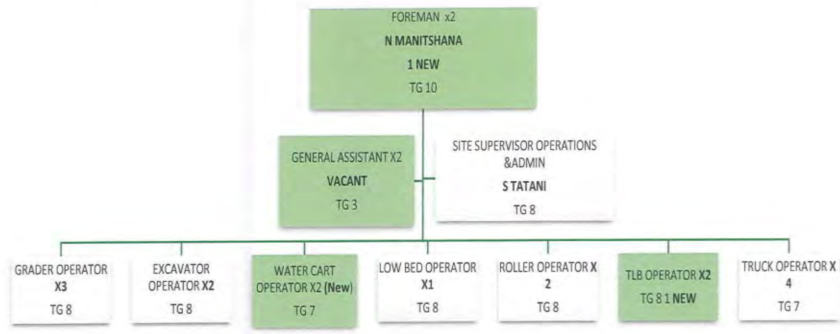
INFRASTRUCTURE DEVELOPMENT - 2



INFRASTRUCTURE DEVELOPMENT - 3

NYANDENI
LOCAL MUNICIPALITY

NYANDENI
LOCAL MUNICIPALITY



NYANDENI LOCAL MUNICIPALITY
2025 -06- 30
PRIVATE BAG X 504, LIBODE 5160

5

NYANDENI LOCAL MUNICIPALITY

NYANDENI LM ORGANOGRAM 2025 - 2026

COMMUNITY SERVICES - FUNCTION

DEPARTMENTAL FUNCTION:
1) To provide of healthy and safe environment to communities;
2)To facilitate provision of library and information services ;
3) To develop and manage the use of local public ammenities;
4) To provide Indigent support services to qualifying households; and
5) To promote and facilitate the development of sport art and culture in communities.

HOD: SNR. MANAGER: COMMUNITY SERVICES

DIVISION: PUBLIC SAFETY
FUNCTION: To provide safety to the municipal personnel and communities through:-
1) provision of security services to municipal personnel and assets ;
2) enforcement of by-laws and crime fighting;
3) provision of traffic law enforcement services;
4) provision of vehicle licensing services on an agency basis.

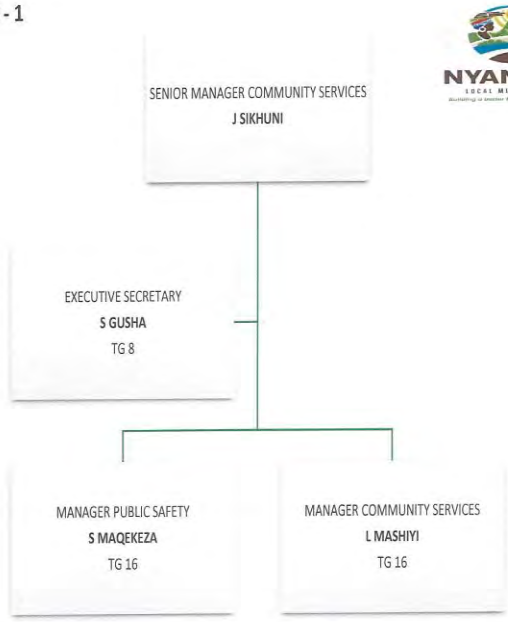
DIVISIONAL HEAD: MANAGER: PUBLIC SAFETY

DIVISION: COMMUNITY AND ENVIRONMENTAL SERVICES
FUNCTION: To render community and environmental services by:-
1) provision of public open spaces and ammenities;
2) solid waste management;
3) provision of library and information services;
4) management and maintenance of pounds, cemetries, parks and recreational centres;
5) provision Indigent support services to qualifying households.
6) coordination of campaigns against the spread HIV & Aids and other communicable diseases

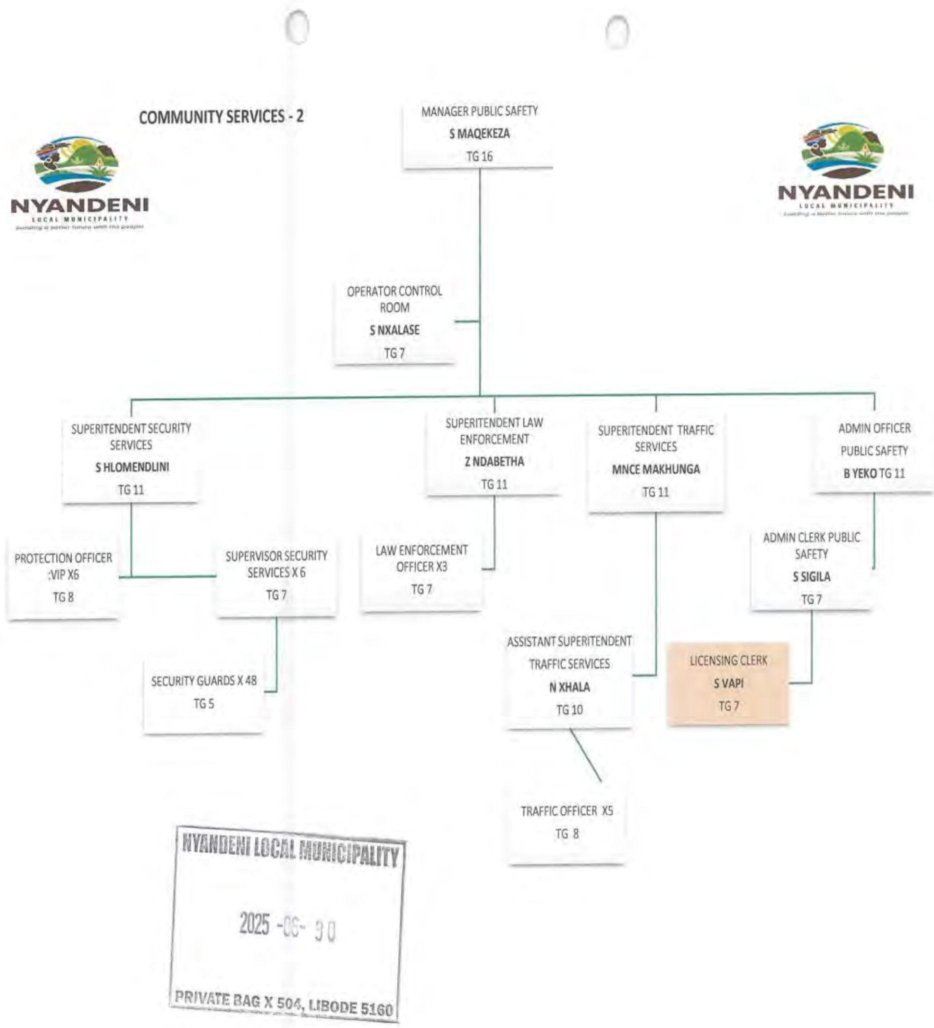
DIVISIONAL HEAD: MANAGER: COMMUNITY SERVICES

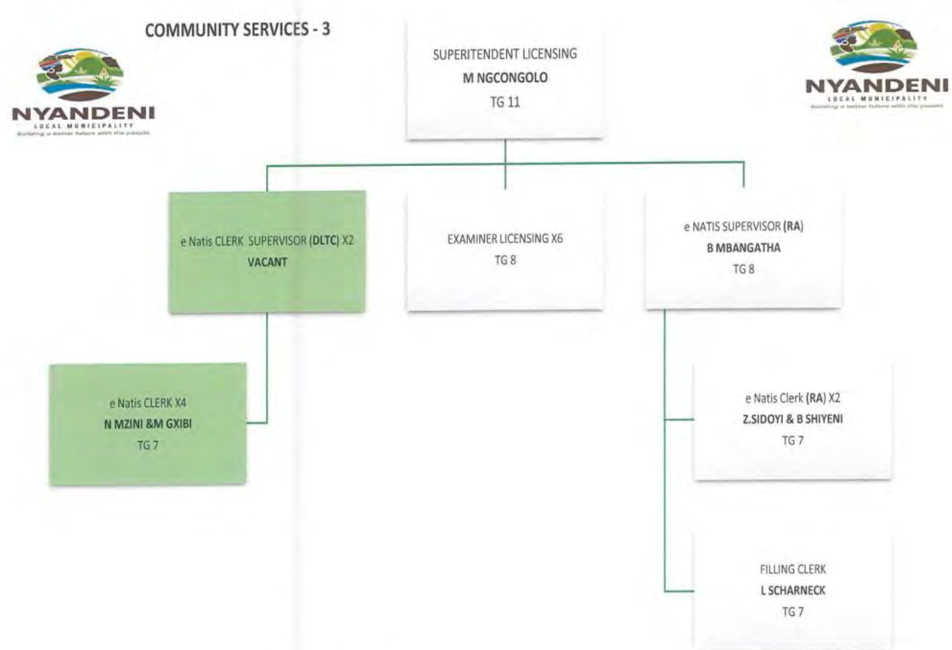
NYANDENI LOCAL MUNICIPALITY
2025 -[illegible]
PRIVATE BAG X 504, LIBODE 5160

COMMUNITY SERVICES - 1



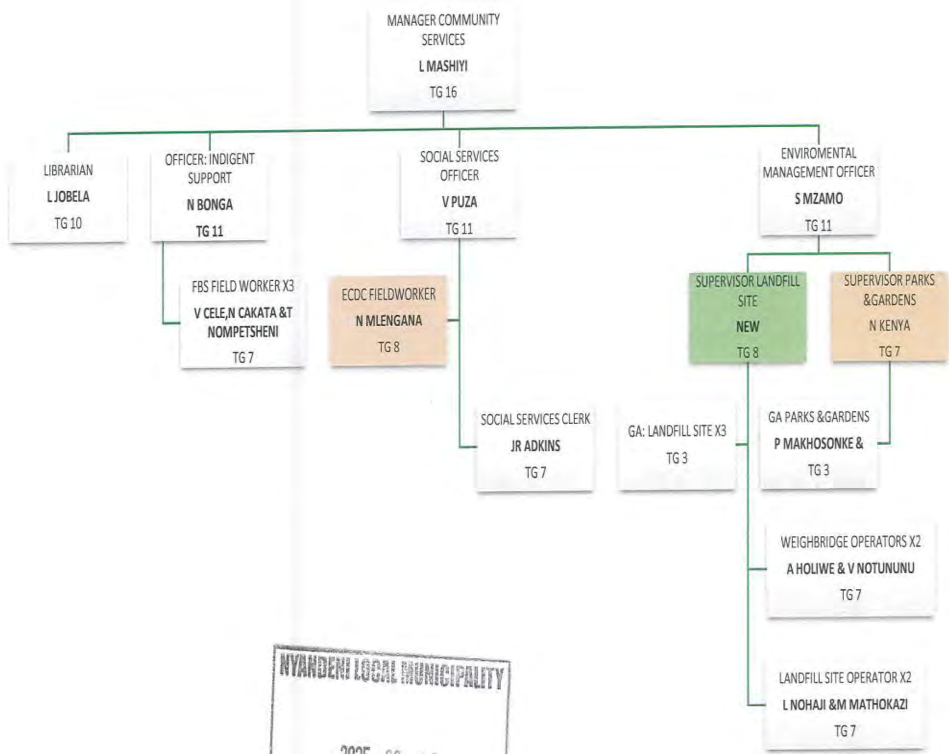
NYANDENI LOCAL MUNICIPALITY
2025 -06- 30
PRIVATE BAG X 504, LIBODE 5160


COMMUNITY SERVICES - 2
NYANDENI LOCAL MUNICIPALITY
NYANDENI LOCAL MUNICIPALITY
MANAGER PUBLIC SAFETY
S MAQEKEZA
TG 16
OPERATOR CONTROL ROOM
S NXALASE
TG 7
SUPERITENDENT SECURITY SERVICES
S HLOMENDLINI
TG 11
SUPERITENDENT LAW ENFORCEMENT
Z NDABETHA
TG 11
SUPERITENDENT TRAFFIC SERVICES
MNCE MAKHUNGA
TG 11
ADMIN OFFICER PUBLIC SAFETY
B YEKO TG 11
PROTECTION OFFICER :VIP X6
TG 8
SUPERVISOR SECURITY SERVICES X 6
TG 7
LAW ENFORCEMENT OFFICER X3
TG 7
ADMIN CLERK PUBLIC SAFETY
S SIGILA
TG 7
SECURITY GUARDS X 48
TG 5
ASSISTANT SUPERITENDENT TRAFFIC SERVICES
N XHALA
TG 10
LICENSING CLERK
S VAPI
TG 7
TRAFFIC OFFICER X5
TG 8
NYANDENI LOCAL MUNICIPALITY
2025 -06- 30
PRIVATE BAG X 504, LIBODE 5160

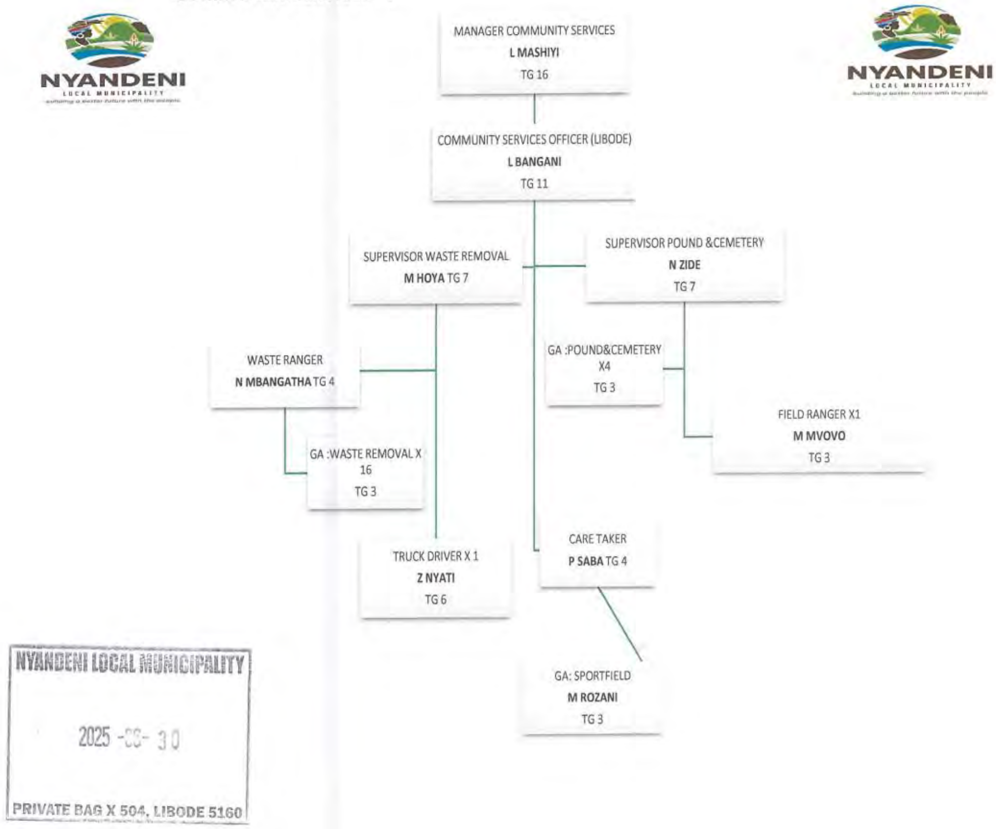

COMMUNITY SERVICES - 3
NYANDENI LOCAL MUNICIPALITY
SUPERITENDENT LICENSING
M NGCONGOLO
TG 11
e Natis CLERK SUPERVISOR (DLTC) X2
VACANT
EXAMINER LICENSING X6
TG 8
e NATIS SUPERVISOR (RA)
B MBANGATHA
TG 8
e Natis CLERK X4
N MZINI &M GXIBI
TG 7
e Natis Clerk (RA) X2
Z.SIDOYI & B SHIYENI
TG 7
FILLING CLERK
L SCHARNECK
TG 7

COMMUNITY SERVICES - 4

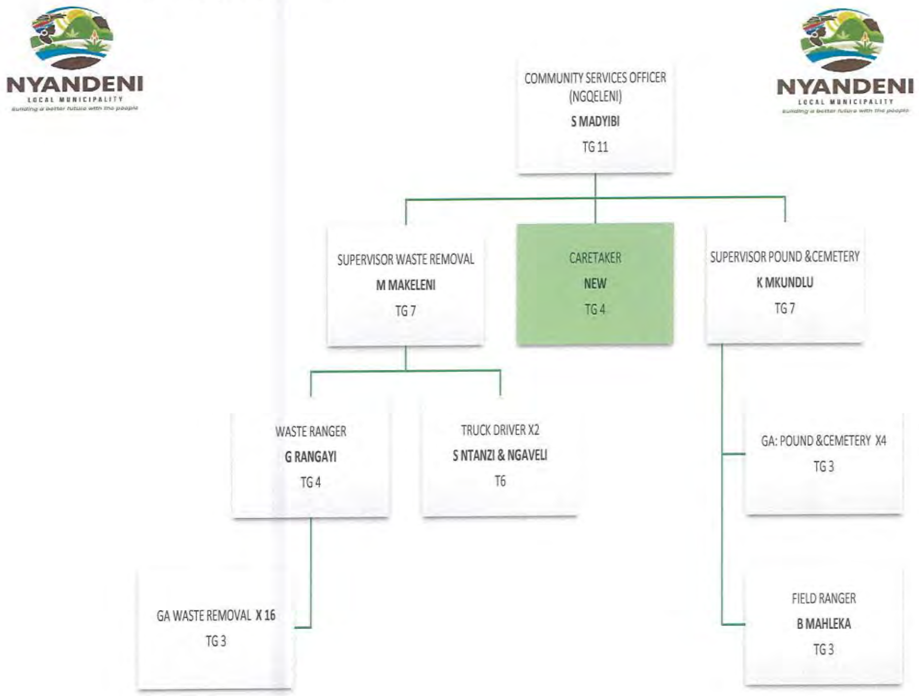
NYANDENI LOCAL MUNICIPALITY



COMMUNITY SERVICES - 5



COMMUNITY SERVICES - 6



6

NYANDENI LM ORGANOGRAM 2025 - 2026

NYANDENI LOCAL MUNICIPALITY

PLAN & DEVELOPMENT - FUNCTION

DEPARTMENTAL FUNCTION: To coordinate local economic development, human settlements development and provide spatial / town planning services for the municipality through:-
1) provision planning and administering matters related to spatial planning;
2) promotion of local economic development,
3)coordination and implementation of human settlements projects ;
4) provision of beach safety along the coast;

HOD: SNR. MANAGER: PLANNING & DEVELOPMENT

DIVISION: SPATIAL PLANNING

FUNCTIONS:
1) to plan and administer matters related to spatial planning;
2)To promote the implementation of SPLUMA and other related spatial laws;
3) To ensure compliance with building regulations;
4) To coordinate the provision of GIS system and solution

DIVISIONAL HEAD: MANAGER: SPATIAL PLANNING

DIVISION: LOCAL ECONOMIC DEVELOPMENT

FUNCTION: To promote local economic development through:-
1) SMME development and Cooperative support;
2) promote tourism development;
3) provision of agri-business support to farmers;
4) provision of general administration and other auxiliary services;

DIVISIONAL HEAD: MANAGER: LOCAL ECONOMIC DEVELOPMENT

DIVISION: HUMAN SETTLEMENTS

FUNCTION:
1) To render housing eneficiary administration to projects implemented by Department of Human Settlements;
2) to implement housing projects as approved by the department of human settlement, on an agency basis;

DIVISIONAL HEAD: MANAGER: HUMAN SETTLEMENTS

NYANDENI LOCAL MUNICIPALITY
2025 -[illegible]
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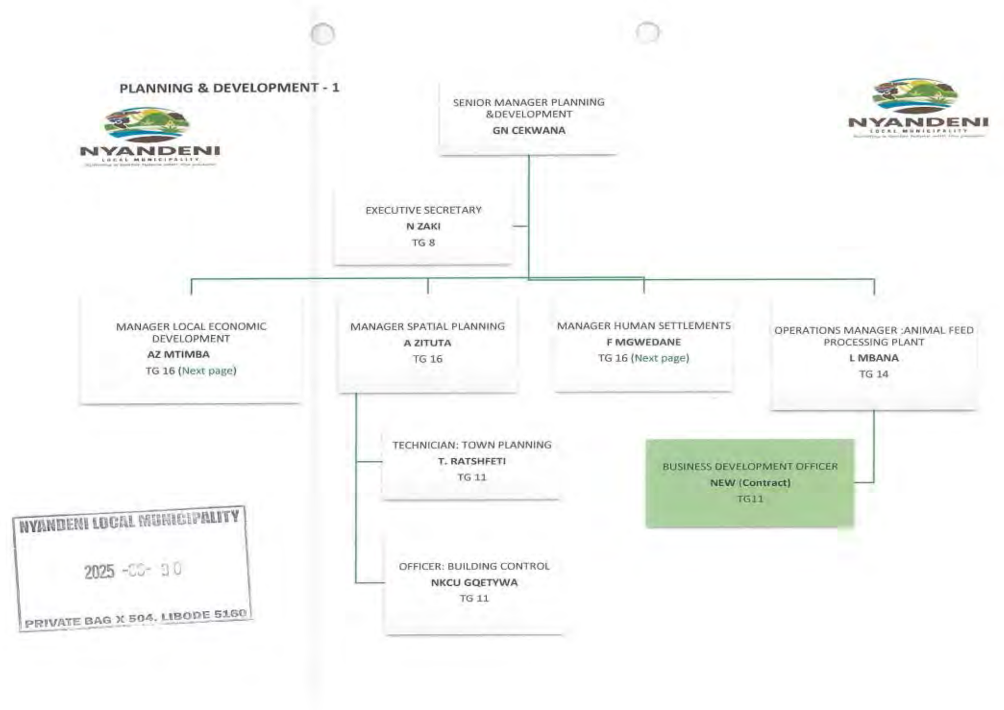
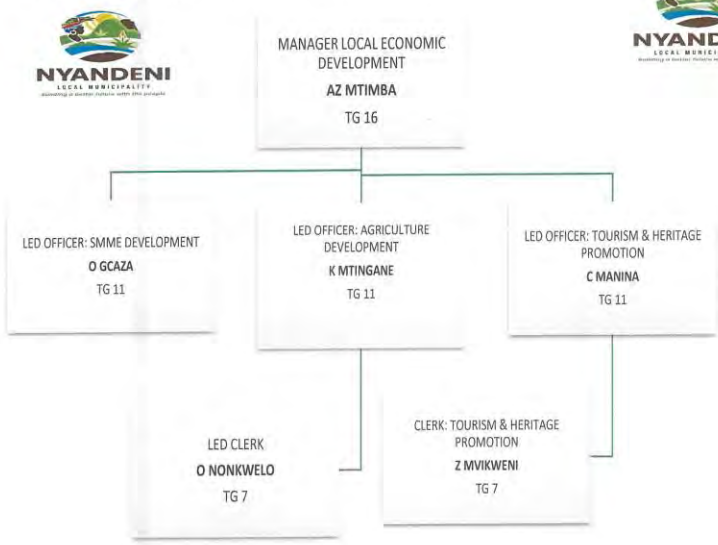
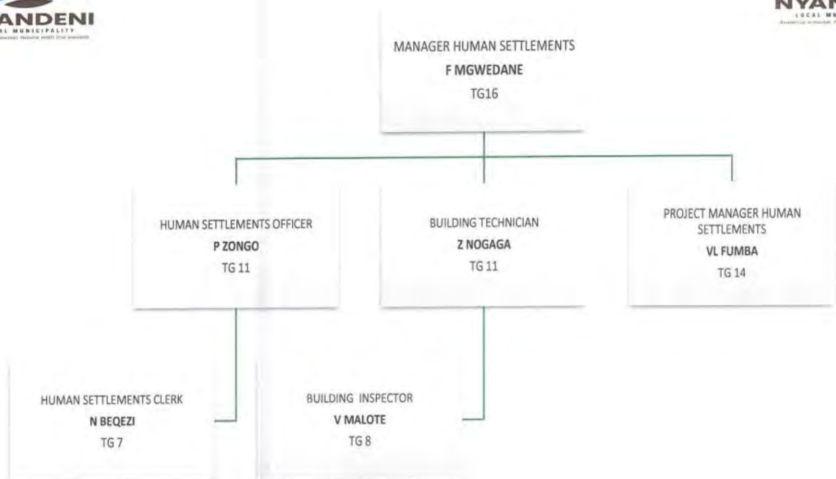

PLANNING & DEVELOPMENT - 1
NYANDENI
SENIOR MANAGER PLANNING &DEVELOPMENT
GN CEKWANA
NYANDENI
EXECUTIVE SECRETARY
N ZAKI
TG 8
MANAGER LOCAL ECONOMIC DEVELOPMENT
AZ MTIMBA
TG 16 (Next page)
MANAGER SPATIAL PLANNING
A ZITUTA
TG 16
MANAGER HUMAN SETTLEMENTS
F MGWEDANE
TG 16 (Next page)
OPERATIONS MANAGER :ANIMAL FEED PROCESSING PLANT
L MBANA
TG 14
TECHNICIAN: TOWN PLANNING
T. RATSHFETI
TG 11
BUSINESS DEVELOPMENT OFFICER
NEW (Contract)
TG11
OFFICER: BUILDING CONTROL
NKCU GQETYWA
TG 11
NYANDENI LOCAL MUNICIPALITY
PRIVATE BAG X 504, LIBODE 5160

PLANNING & DEVELOPMENT - 2



PLANNING & DEVELOPMENT - 3

NYANDENI LOCAL MUNICIPALITY



APPENDIX D

MUNICIPAL FUNCTIONS Constitution Schedule 4, Part B functions:	Municipal / Entity Functions Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Air pollution	No	No
Building regulations	Yes	No
Child care facilities	Yes	No
Electricity and gas reticulation	No	No
Firefighting services	No	No
Local tourism	Yes	No
Municipal airports	No	No
Municipal planning	Yes	No
Municipal health services	No	No
Municipal public transport	Yes	No
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes	No
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	Yes	No
Stormwater management systems in built-up areas	Yes	No
Trading regulations	Yes	No
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	No	No
Beaches and amusement facilities	Yes	No
Billboards and the display of advertisements in public places	Yes	No
Cemeteries, funeral parlours and crematoria	Yes	No
Cleansing	Yes	No
Control of public nuisances	Yes	No
Control of undertakings that sell liquor to the public	Yes	No
Facilities for the accommodation, care and burial of animals	Yes	No
Fencing and fences	Yes	No
Licensing of dogs	Yes	No
Licensing and control of undertakings that sell food to the public	Yes	No
Local amenities	Yes	No
Local sport facilities	Yes	No
Markets	Yes	No
Municipal abattoirs	No	No
Municipal parks and recreation	Yes	No
Municipal roads	Yes	No
Noise pollution	No	No
Pounds	Yes	No
Public places	Yes	No
Refuse removal, refuse dumps and solid waste disposal	Yes	No
Street trading	Yes	No
Street lighting	Yes	No
Traffic and parking	Yes	No

APPENDIX E

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committee established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted to Speakers Office on time**	**Number of quarterly public ward meetings held during year**
WARD 01	Cllr Nozuko Mhlana	YES	12	12	4
	Futshane Koleka				
	Mbayimbayi Nokulunga				
	Mdatyulwa Nozuko				
	Mbodlela Nomsa				
	Ntsenyana Wandisile				
	Gibisela Notemba				
	Mavuso Noloyiso				
	Jingqo Tembela				
	Ndamase Nomafaku				
	Mditshwa Bulelwa				
WARD 02	Cllr Nombeko Danisa	YES	12	12	4
	Patani Fumanekile				
	Nosasa Gloria Noxolile				
	Sibolele Siyabulela				
	Ngumbani Phindiswa				
	Sokweba Nokulunga				
	Gamlakhe Lumka				
	Gungqusex Bulelwa				
	Kuzana Yem				
	Dyubele Ntombovuyo				
	Ncayisa Aphelele				
WARD 03	Cllr Gcinibandla Mfakanye	YES	12	12	4
	Jingose Nobuntu				
	Mvubu Nomfuneko				
	Tshali Zolile				
	Maketa Percy Sizeka				
	Maketa Nonkuselo				
	Lili Nosabelo				
	Boyana Nomonde				
	Mayoli Sinazo				
	Mangwetshe Thumeka				
	Godongwana Lizwi				
WARD 04	Cllr Siyamdumisa Brian Madolo	YES	12	12	4
	Madulini Nontsasa				
	Tonise Norah				
	Sikade Nofanelekile				
	Ndamase Boniswa Judith				
	Dabalele Nosayinile				
	Gqetywa Khanya Walter				
	Ndzabela Noneka Victoria				
	Sigigaba Andisiwe				
	Ludidi Cebisa				
	Mtotoyi Mzwanele				
WARD 05	Cllr Mpumelelo Langa	YES	12	12	4
	Sipolo Onke				
	Qakaza Mbobela Elliot				
	Mdulu Mathubandile				
	Magxuma Nolwazi				
	Jojo Ncumisa				
	Mjuleka Pheleka				
	Maganda Nombuyiselo				
	Mhlutshwa Chule Nandipha				
	Ngongo Mzukisi				
	Majikiza Aphiwe				
WARD 06	Cllr Nomakhosi Jiba	YES	12	12	4

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committee established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted to Speakers Office on time**	**Number of quarterly public ward meetings held during year**
	Zokwana Fikiswa				
	Moyakhe Nosisi				
	Mvimbani Ntombifikile				
	Phandle Phumezile				
	Fetumani Nombeko				
	Baqekile Sinethemba				
	Sogoni Khanyisa				
	Dingilizwe Thandazwa				
	Mtingane Lwandise				
	Noxolo Bhetshu				
WARD 07	Cllr Anathi Ntsunguzi	YES	12	12	4
	Matanda S. Nontembeko				
	Jali Bonga				
	Koyana Sizeka				
	Qange Siyabonga				
	Bobo Bukiwe				
	Luhabe Britanna				
	Nkalane Zolile				
	Ngcele Thandiwe				
	Mdelwa Nomakorinte				
	Gogobala Luvuyo				
WARD 08	Cllr Lulamile Mpongwana	YES	12	12	4
	Mampangashe Sithembiso				
	Makhoboka Nokulunga				
	Tamehlo Thandiwe				
	Norholela Sakhumzi				
	Magida Vuyelwa				
	Gqetywa Thandazwa				
	Ndamase Gcobisa				
	Manina Vuyiswa				
	Mantunzela Novusile				
	Nodayinge Thobeka				
WARD 09	Cllr Mzayifani Gebhu	YES	12	12	4
	Mbasa Novangeli				
	Mdlanongwe Nelisa				
	Combo Mongezi				
	Mzamo Thembinkosi				
	Mxiza Notibela				
	Mankuntu Phumzile				
	Fuma Vuyokazi				
	Mbela Thembisa				
	Sitedi Yanga				
	Melitafa Coceka				
WARD 10	Cllr Micheal Thobile Mkhosana	YES	12	12	4
	Ngwadla Noluthando				
	Mbulali Thembakazi				
	Mnyaka Nowinile Nomabhelu				
	Phoki Luvuyo				
	Nontswabu Thembile				
	Jafta Nceba				
	Ngwaleni Sizwe				
	Bam Nombeko				
	Norolela Asanda				
	Mcunu Phendulwa				
WARD 11	Cllr Ntombovuyo Edna Diko	YES	12	12	4
	Mqikwa Lwazi				
	Ntanjana Noma-Afrika				
	Mbekwana Phumelele				
	Mtshizana-Ngcukana Babalwa				

Functionality of Ward Committees					
Ward Name (Number)	**Name of Ward Councillor and elected Ward committee members**	**Committee established (Yes / No)**	**Number of monthly Committee meetings held during the year**	**Number of monthly reports submitted to Speakers Office on time**	**Number of quarterly public ward meetings held during year**
	Ntanjana Thulisa				
	Mbalo Pumela				
	Mbana Jamjam Nozibele				
	Ntwana Yoliswa				
	Asanda Tyalo				
	Nodipha Siphokazi				
WARD 12	Cllr Nobuntu Nonkonyana	YES	12	12	4
	Simpiwe Dlakavu				
	Cwecwe Welisile				
	Binza Siphelele				
	Nkohla Kutala Zimbini				
	Loliwe Nowinile				
	Mcuta Tembeka				
	Waxa Yanga				
	Waxa Yanga				
	Bango Anele				
	Mkenkcele Vuyokazi				
WARD 13	Cllr Nosisa Peter	YES	12	12	4
	Genge Thanduxolo				
	Bhodlingwe Vuyolwethu				
	Ngcai Tabisa				
	Madzidzela Mzwamadoda				
	Ngongo Pamela Monica				
	Makhongwana Asanda				
	Ndi Thuliswa				
	Nqeketo Sizwe				
	Mbono Lunga				
	Satsha Nopasika				
WARD 14	Cllr Caroline Nesiwe Mkentane	YES	12	12	4
	Malwande Maqatha				
	Sibulele Maqokolo				
	Simelelwana Mlamli				
	Vuza Nompumelelo Maria				
	Vaphi Siphokazi				
	Madikizela Vuyiswa Victoria				
	Getyengani Thokozani				
	Ntuli Nolusindiso Moureen				
	Raxoti Noxolo				
	Nqeketo Khangelani				
WARD 15	Cllr Zandisile Richard Matiwane	YES	12	12	4
	Ndlalankulu Nophumzile				
	Boyce C. Nonyameko				
	Dibela Fundiswa				
	Mtshokotshi Ntombizandile				
	Majali Khalipha				
	Ngqangashe Nophumzile				
	Fadana Nomxolisi				
	Ceba H. Nozuzile				
	Dlanjwa Siphokazi				
	Selani Xola Mlungisi				
WARD 16	Cllr Nikiwe Zihlangu	YES	12	12	4
	Mashumi Nikiwe				
	Ndzonde Wezile				
	Langa nokuphumla				
	Mjoki Nandipha				
	Mbali Mpenduli				
	Mashumi Nomfundiso				
	Fakude Ntombekhaya				
	Mntu Pikolomzi				
	Tshabiso Nowetu				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Seku Bonginkosi				
WARD 17	Cllr Akhona Mjulwa	YES	12	12	4
	Msinekelwa Vuyolwethu				
	Mntingane Olivia Nowakhe				
	Mabandla Mncedisi				
	Mgciyo Nontlahla				
	Mdedelwa Nkosiphendule Ellias				
	Fohla Nofanekile				
	Mkhize Nosicelo				
	Nqeto Nosizile				
	Ndlazi Nozuko				
	Joyi Nkosinathi				
WARD 18	Cllr Nolufefe Nonkothama	YES	12	12	4
	Dyantyi Nkululeko				
	Dilizihlebo Ester				
	Bokleni Sindiwe				
	Machibi Nomasukude				
	Nxukutha Thandiswa				
	Nonjenge Loyiso				
	Limani Nokhaya				
	Nongciya Zimasa				
	Ntsurha Busiswa				
	Bugqawu Vumile				
WARD 19	Cllr Monwabisi Nomandela	YES	12	12	4
	Somlandu Siphuluvo				
	Nomandomane Nosebenzile				
	Mahlungu Sibonile				
	Mabhoza Nokulindo				
	Qondani Bongiwe				
	Fodo Babalwa				
	Mabandla Philiswa				
	Mnyakaza Phaphama				
	Nqoza Zusiphe				
	Ndlungwana Zola				
WARD 20	Cllr Zilindile Hibhane	YES	12	12	4
	Ndzabela Sibongile				
	Nomhlanja Ntomby				
	Sibetha Nodumo				
	Sigidi Nomhle				
	Zinyusile Onke				
	Magoqobo Vuyo				
	Ndamase Zoliwe				
	Mayizule Ntomboxolo				
	Mjungula Phumzile				
	Noxhaka Welcome				
WARD 21	Cllr Nomnikelo Yehana	YES	12	12	4
	Njengele Nomfuneko				
	Binjana Cecilia				
	Mkoco Neziswa				
	Tsamse Zoleka				
	Nomfusi Gcina				
	Hlwathika Thembeka Telma				
	Pahlane Nceba				
	Phali Nangamso				
	Vava Michael				
	Mlongo Thulani				
WARD 22	Cllr Nomvuyiseko Molose	YES	12	12	4
	Zaqhoza Ntshekeza				
	Novukwana Nomsa				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Mdolwana Besuthu				
	Mdali Noluvo				
	Sithyodana Gcotyiswa				
	Nongcatha Nobandla				
	Vanda Songezo				
	Novokoza Nolusapho				
	Gayiya Nomfundekelo				
	Mkhwenkwe Nozaziso				
WARD 23	Cllr Lumkile Tshatshela	YES	12	12	4
	Mkhwange Phumla				
	Sikonxa Simcelile				
	Manxiweni Asavela				
	Bhushula Zwelakhe				
	Sadonisi Noxolile				
	Mjadu Nomzamo				
	Ngxeba Thembakazi				
	Macede Nothozamile				
	Ncedani Thembekile				
	Nkele Nobom				
WARD 24	Cllr Andile Nomatiti	YES	12	12	4
	Mtengwane Siphokazi				
	.Tshayimpunzi Tembisile				
	Dikiso Noluphiwo				
	Noza Ntombizonke				
	Zide Aphiwe Rowen				
	Qhelani Mthandiseni				
	Kibida Mlungisi				
	Vundle Noluvo				
	Ntshulana Sikhuthole				
	Ngozi Busisiwe				
WARD 25	Cllr Phumzile Yolwa	YES	12	12	4
	Gcakaza Lungile				
	Khanda Selby				
	Lumkwana Ncedile				
	Magadu Nowezile				
	Makhubalo Kholekile				
	Maqabuka Sivuyile				
	Mayeza Neliswa				
	Ntanga Mtonyama				
	Vakubi Sinovuyo				
	Zikhulu Thabo				
WARD 26	Cllr Nikelani Mjajubana	YES	12	12	4
	Fukulana Promise				
	Mtena Thandiswa				
	Vava Babalwa				
	Nomakhweza Nosizwe				
	Mlungwana Nobanda				
	Mhlangenkabi Noluntu				
	Gqwethani Thobekile				
	Selena Arends				
	Lungephi Ntombethemba				
	Ntshebe Sive				
WARD 27	Cllr Celekile Nazo	YES	12	12	4
	Ntshentshe Tulisile				
	Nomqonde Apiwe				
	Ndamase Nontsikelelo				
	Mtshiyo Nondwe				
	Mvovo Saziso				
	Nethi Yandisa				
	Makinana Busisiwe				
	Nomnyama Nomgcobo				

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Kuncu Nokuphiwe				
	Buthuma Nokuthula				
WARD 28	Cllr Fudumele Gaxeni	YES	12	12	4
	Fikeni Simphiwe				
	Sibono Sizeka				
	Manqwathe Nikelwa				
	Ntapo Nomagrike				
	Mbuthe Master				
	Raya Veliswa				
	Tyekana Nomvuselelo				
	Jikana Neziwe				
	Dyantyi Nonkosi				
	Tshunqwana Thulisile				
WARD 29	Cllr Zameka Mrawushe	YES	12	12	4
	Bambeni Ntombizandile				
	Mgontshongo Nobuntu				
	Mgontshongo Kholeka				
	Ngcangashe Vathiswa				
	Vava Thembinkosi				
	Matye Nokubonga				
	Mditshwa Zoliswa				
	Khababkobe Novotile				
	Rozani Siphokazi				
	Nkalane Zimasa				
WARD 30	Cllr Luxolo Mketo	YES	12	12	4
	Manzana Gungubele				
	Mlilwana Nolundi				
	Manjawe Nomveliso				
	Mnqoto Nosandile				
	Ndavundavu Nosandiso				
	Vava Bulelani				
	Qangase Theliwe				
	Ntshaqa Edward				
	Quqaza Nothozamile				
	Fanayo Thandekile				
WARD 31	Cllr Vuyokazi Gloria Mbusi	YES	12	12	4
	Zola Dumisa				
	Gcelu Boniswa				
	Dila Aphiwe				
	Nongwejana Nokhanyiso				
	Mashalaba Andile				
	Buhlungu Nceba				
	Kulula Nozolile				
	Nkosana Xolisa				
	Mbuthu Thozama				
	Mhlontlo Noloyiso				
WARD 32	Cllr Pheleka Nodaza	YES	12	12	4
	Mlatha Maliviwe				
	Hlomendlini Nokhwezi				
	Vava Sizwe				
	Mantsithi Mbulelo				
	Mliqika Nobom				
	Sibono Sivuyile				
	Rhobo Nobonwa				
	Matshoqo Nokuphiwa				
	Fundakubi M. Khanyiswa				
	Mgayo Sindiso				

APPENDIX G - AUDIT COMMITTEE RESOLUTIONS

Date of Meeting	Committee recommendations during Year 2024/25 FY	Recommendations adopted (enter Yes)
18 July 2024 (Ordinary)	Recommendations 1. Internal Audit should establish of a panel of service providers for co-sourced audits and develop standardized rates for the duration of the contract. 2. Management should monitor contractor performance on a monthly basis through management meetings. 3. Contracts management Committee should convene its meetings on a quarterly basis. 4. The reporting template should include a column that give a conclusion of the effectiveness of the action taken (particularly to the poor performing contractors)	Yes
26 August 2024 (Special)	Recommendations 1. The municipality consult legal services to consider the termination of panel for service provider appointed for inventory because they are not providing economic benefits to the municipality	Yes
22 October 2024 (Ordinary)	Recommendations 1. Debt management module should be expanded to cover more than just issuing the demand letters. 2. Management should explore external training to effectively discharge debt management processes 3. Management should escalate the impact and implications of the resolution taken by the LED Standing Committee on funding to Council. 4. SLA's should be developed and entered into with funded businesses in order to recover some funds if the funding is not utilised for the intended purposes. 5. Date of action and summary of contents of the letter issued as a corrective measure to underperforming service providers should be specified in order to assess the effectiveness of the action. 6. Contracts of unduly benefitting users should be cancelled with immediate effect.	Yes
15 January 2025(Ordinary)	Recommendations. 1. Management should develop a KPI to assist on the turnaround time for the filling of the positions. 2. Management should finalize the implementation of outstanding and unresolved Driving Licence Testing Centre (DLTC) action plans. 3. Management should provide a commentary summary indicating high risk areas and general performance on SCM and Fleet Management reports with effect from quarter 3. 4. Management should identify best performing municipalities and explore non-financial capacity building initiatives/partnerships including implementation of GRAP Standards. 5. Progress on implementation of the action plan should be monitored monthly by management and quarterly by governance structures that includes section 79, 80 committees and council	Yes
17 April 2025 (Ordinary)	Recommendations 1. Audit Committee Reports should be submitted 7 days before the meeting date. 2. Internal Audit should coordinate a special audit committee meeting to present improved progress on the resolutions register, Audit Action Plan and Risk Management within the month of May 2025. 3. Management should prioritise the implementation of actionable recommendations and resolutions that will have direct implications on the recurrence of audit findings. 4. Resolution register should be a standing agenda item on the monthly management meetings. 5. Management should develop a turnaround plan to address the issue of late submission of portfolio of evidence, as this affect audit processes. 6. The Municipal Manager's remarks presentation should be aligned and give progress on the strategic goals. 7. The implementation of the Audit Action Plan should be quantified in % form. 8. AMM at the next audit committee meeting present a comprehensive report or strategy that outlines measures implemented to enforce accountability on HoD's regarding the non/late-submission of performance information. 9. All compliance reports should be processed through Management meetings prior submission to the Audit Committee.	Yes

Date of Meeting	Committee recommendations during Year 2024/25 FY	Recommendations adopted (enter Yes)
	10. Management should establish a clear process on consequence management to address issues of non-submission as it appears to be culture of the municipality. 11. Internal Audit should validate the 109 infrastructure development targets prior submission to Council if time permits 12. Management should prioritize the implementation of scheduled action plans to address the identified findings. 13. The Internal Audit Tracking Tool should be monitored through Management meetings on a regular basis. 14. MPAC Chairperson should be invited on the next committee meeting to give an update on the investigation of the UIF&WE. 15. All departments should conduct performance assessment of service providers on a monthly basis 16. Effective corrective measures that include termination processes should be pursued for the identified non-performing contractors. 17. A detailed ICT project progress indicating value and expected completion timelines should be presented on the committee meeting scheduled end May 2025. 18. Agenda items for Risk Management Committee should be submitted at least five- seven days before the audit committee to allow adequate time for the preparation of the report. 19. The identified fraud indicators on the payroll audit report should be incorporated on the fraud risk register and mitigation strategies should be monitored appropriately.	
19 June 2025(Special)	Recommendations 1. Management prioritize the filling of the AFS Manager to prevent/limit overreliance to service providers 2. BTO should fully populate the progress on completed activities on the Road Map and update time frames	Yes

APPENDIX K1

Revenue Collection Performance by Vote						
						R' 000
Vote Description	Year - 2024	Current: Year 2025			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 1- EXECUTIVE & COUNCIL						
Vote 2- FINANCE & ADMINISTRATION-CORPORATE SERVICES	359	300	300	150	50%	50%
Vote 3- FINANCE & ADMINISTRATION-BUDGET & TREASURY	337 322	405 042	424 036	431 182	106%	102%
Vote 4- PLANNING & DEVELOPMENT	29 973	260	22 648	4 532	121%	20%
Vote 5- COMMUNITY & SOCIAL SERVICES	530	1 660	1 655		0%	0%
Vote 6- HOUSING	8 937	53 054	53 054		0%	0%
Vote 7- ROAD TRANSPORT	117 578	109 259	149 628	151 050	138%	101%
Vote 8- PUBLIC SAFETY	2 623	6 776	6 549	5 139	76%	78%
Vote 9- HEALTH						
Vote 10- SPORT AND RECREATION						
Vote 11- ELECTRICITY	21 332	17 850	17 850	17 670	99%	99%
Vote 12- WASTE MANAGEMENT	647	543	487	711	131%	146%
Vote 13- OTHER						
Vote 14- INTERNAL AUDIT						
Example 15 - Vote 15						
Total Revenue by Vote	**519301**	**594744**	**676207**	**610434**		
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3						*T K.1*

APPENDIX K2

Revenue Collection Performance by Source						
						R '000
Description	Year -1	Year 0			Year 0 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	20 114	21 092	21 092	17 268	-22%	-22%
Property rates - penalties & collection charges	–	–	–			
Service Charges - electricity revenue	–	–	–			
Service Charges - water revenue	–	–	–			
Service Charges - sanitation revenue	–	–	–			
Service Charges - refuse revenue	647	433	377	711	39%	47%
Service Charges - other	–	–	–			
Rentals of facilities and equipment	41	210	182	316	34%	42%
Interest earned - external investments	46 426	45 264	46 679	51 560	12%	9%
Interest earned - outstanding debtors	3 634	1 628	4 128	278	-485%	-1383%
Dividends received	–	–	–			
Fines	305	462	462	400	-15%	-15%
Licences and permits	2 520	132	115	4 114	97%	97%
Agency services	1 038	1 741	1 514	1 027	-70%	-47%
Transfers recognised - operational	308 934	413 933	416 572	360 082	-15%	-16%
Other revenue	78 007	29 754	274	5 956	-400%	95%
Gains on disposal of PPE	–	10	10		0%	0%
Construction revenue	29 060	–	–	17 671	100%	100%
Total Revenue (excluding capital transfers and contributions)	**490 726**	**514 661**	**491 405**	**459 384**	**-12,03%**	**-6,97%**
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.						*T K.2*

APPENDIX L

Conditional Grants: excluding MIG						
						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Animal Feed Grant	24 659	24 659	5230	21%	0%	
Disaster Relief Grant	51 587	51 587	10 932	21%	21%	
FMG Grant	1 600	1 600	1 600	100%	100%	
LGSETA	300	359	151	50%	42%	
EPWP Grant	1 707	1 661	1 661	97%	100%	
Library Grant	700	1 619	670	96%	41%	
Neighbourhood Grant	2 000	10 525	534	27%	0%	
DEDEAT	–	564	463	0%	82%	
	82 553	92 574	18 247			
						T L

APPENDIX M

Capital Expenditure - New Assets Programme*							
							R '000
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure - Total	**54 176**	**124 778**	**167 172**	**119 323**	**22 334**	**23 362**	**24 436**
Infrastructure: Road transport - Total	48 653	111 031	142 337	118 139	–	–	–
Roads, Pavements & Bridges	48 653 262	111 031 050	142 337 037	118 138 555			
Storm water							
Infrastructure: Electricity - Total	–	–		–	–	–	–
Generation							
Transmission & Reticulation							
Street Lighting							
Infrastructure: Water - Total	–	**–**	**–**	**–**	22 334	23 362	24 436
Dams & Reservoirs							
Water purification							
Reticulation							
Infrastructure: Sanitation - Total	–	–		–	–	–	–
Reticulation							
Sewerage purification							
Infrastructure: Other - Total	5 523	**13 747**	**24 835**	**1 184**			
Waste Management	5 522 894	13 747 068	24 834 567	1 184 142			
Transportation							
Gas							
Other							
Community - Total	**22 410**	**34 860**	**66 491**	**16 828**			
Parks & gardens							
Sportsfields & stadia							
Swimming pools							
Community halls	14 039 427	8 000 000	1 335 827	15 402 290			
Libraries							
Recreational facilities							
Fire, safety & emergency							
Security and policing							
Buses							
Clinics							
Museums & Art Galleries							
Cemeteries							
Social rental housing							
Other	8 370 519	26 860 434	65 155 016	1 425 298			
Table continued next page							
Table continued from previous page							
Capital expenditure by Asset Class							
Heritage assets - Total	6 484	–		–			
Buildings	**6 484 224**						
Other							

Capital Expenditure - New Assets Programme*							
							R '000
Description	Year -1		Year 0		Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Investment properties - Total	–	–		–	–	–	–
Housing development							
Other							
Other assets	**83 960**	–		–	**87 906**	**91 949**	**96 179**
General vehicles	624 729						
Specialised vehicles							
Plant & equipment	4 757 572						
Computers - hardware/equipment	855 624						
Furniture and other office equipment	641 457						
Abattoirs							
Markets							
Civic Land and Buildings							
Other Buildings	241						
Other Land							
Surplus Assets - (Investment or Inventory)							
Other	77 080 056						
Agricultural assets	–	–		–	–	–	–
List sub-class							
Biological assets	–	–		–	–	–	–
List sub-class							
Intangibles	0	–	–	–	–	–	–
Computers - software & programming	449						
Other *(list sub-class)*							
Total Capital Expenditure on new assets	**167 030**	**159 639**	**233 662**	**136 150**	**197 214**	**206 286**	**215 775**
Specialised vehicles	–	–		–	–	–	–
Refuse							
Fire							
Conservancy							
Ambulances							
** Note: Information for this table may be sourced from MBRR (2009: Table SA34a)*							*T M.1*

APPENDIX N

Capital Programme by Project: Year 2024-2025					
					R' 000
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Electricity					
Skweleni Project	35 652,00	35 652,00	35 652,00	100%	100%
Nohokoza Projevct	57 391,00	57 391,00	57 391,00	100%	100%
Njiveni Project	86 087,00	86 087,00	86 087,00	100%	100%
Ngxokweni Project	114 783,00	114 783,00	114 783,00	100%	100%
Mngcibe Project	99 130,00	99 130,00	99 130,00	100%	100%
Mhlatyana Project	57 391,00	57 391,00	57 391,00	100%	100%
Mhlanjeni Project	95 652,00	95 652,00	95 652,00	100%	100%
Mbiza Project	129 565,00	129 565,00	129 565,00	100%	100%
Manxiweni Project	88 696,00	88 696,00	88 696,00	100%	100%
Mandulwini Project	46 087,00	46 087,00	46 087,00	100%	100%
Bukwini Project	137 391,00	137 391,00	137 391,00	100%	100%
University Project	196 522,00	196 522,00	196 522,00	100%	100%
Bhakaleni Project	51 304,00	51 304,00	51 304,00	100%	100%
Mafini Tombo Link Line	4 067 393,00	4 067 393,00	4 067 393,00	100%	100%
Firstfalls - Mafini Link Line	2 173 913,00	2 173 913,00	2 173 913,00	100%	100%
Mankosi Phase - 4	598 261,00	598 261,00	598 261,00	100%	100%
Mphimbo Phase -2	717 391,00	717 391,00	717 391,00	100%	100%
Zixambuzi Phase - 2	598 261,00	598 261,00	598 261,00	100%	100%
Moyeni	1 393 478,00	1 393 478,00	1 393 478,00	100%	100%
Mtsholobeni	526 087,00	526 087,00	526 087,00	100%	100%
Ngonyameni	571 304,00	571 304,00	571 304,00	100%	100%
Mpangana	1 489 130,00	1 489 130,00	1 489 130,00	100%	100%
Mamolweni Phase - 2	1 386 957,00	1 386 957,00	1 386 957,00	100%	100%
Ntsimbini Phase -2	740 870,00	740 870,00	740 870,00	100%	100%
Zulu	517 391,00	517 391,00	517 391,00	100%	100%
Ntibane	1 873 913,00	1 873 913,00	1 873 913,00	100%	100%
Housing Projects					
Construction of RDP Houses Ngqeleni Rectification	18 006 583,00	18 116 583,00	3 721 207,88	21%	21%
Construction of RDP Houses Nyandeni 370	34 017 744,00	18 907 744,00	538 875,78	3%	2%
Construction of RDP Houses Gxulu 200		15 000 000,00	542 850,00	4%	#DIV/0!
Roads and other					
Jojozi to Ncithwa Ward 2	0,00	0,00	107 300,83	0%	0%
Ngqeleni Street Surfacing	0,00	0,00	516 000,00	0%	0%
Biduza to Sundwana Access Roads	10 222 600,00	7 247 031,00	7 082 854,07	98%	69%
Ngqeleni Side Walks	500 000,00	0,00	362 048,50	0%	72%
Libode Side Walks	2 000 000,00	0,00	1 483 510,79	0%	74%
Ngolo to Corana AR	9 548 000,00	1 344 348,00	83 669,31	6%	1%
Ntshazini Bridge to Canzibe Access road	0,00	826 087,00	441 900,00	53%	0%
Mvilo Bridge Ward 20	4 000 000,00	9 448 273,00	6 438 968,86	68%	161%
Libode Internal Roads Phase 2	9 501 450,00	10 870 826,00	4 286 214,10	39%	45%
Chophetyeni to Luthubeni Access Road	0,00	2 243 478,00	900 312,50	40%	0%
Chophetyeni to Luthubeni Access Road	0,00	0,00	886 190,76	0%	0%
Mabululu to Ncithwa Access Road	6 000 000,00	3 913 044,00	1 789 099,22	46%	30%
Jange Access Road	0,00	2 200 758,00	2 199 704,90	100%	0%
Nkumandeni A/R: PSP	244 720,00	0,00	0,00	0%	0%
Mdlankomo to Newrest A/R: PSP	367 150,00	0,00	0,00	0%	0%
Review of Local Integrated Transport Plan: PSP	388 130,00	600 000,00	464 118,00	77%	120%
Mafini Access Road Designs	0,00	200 000,00	0,00	0%	0%
Nkumandeni Access Road Designs	0,00	200 000,00	0,00	0%	0%
Phalo to Sizani A/R	0,00	900 000,00	0,00	0%	0%
Assets:Non-current Assets:Property, Plant and Equipment:Cost Model:Roads Infrastructure:Cost:Acquisitions	0,00	0,00	200 164,39	0%	0%
Assets:Non-current Assets:Property, Plant and Equipment:Cost Model:Roads Infrastructure:Cost:Acquisitions	0,00	0,00	0,00	0%	0%
Mpindweni Access Road Ward 32	0,00	0,00	0,00	0%	0%

Capital Programme by Project: Year 2024-2025					
					R' 000
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Electricity					
Mpindweni Access Road Ward 32	0,00	300 000,00	298 800,00	100%	0%
Magcakini Access Road Ward 21	0,00	982 409,00	262 960,00	27%	0%
Maqhingeni Access Road Ward 16	0,00	96 714,00	111 212,60	115%	0%
Ntsanyeni Access Road Ward 6	0,00	0,00	304 353,60	0%	0%
Nearest A/R ward 08	3 500 000,00	2 552 274,00	2 951 286,80	116%	84%
Qokama A/R Ward 28	2 500 000,00	2 173 913,00	905 053,50	42%	36%
Vezamandla A/RWard 29	2 500 000,00	2 391 387,00	2 061 443,00	86%	82%
Mngcibe A/R ward 26	2 500 000,00	2 545 071,00	1 620 200,57	64%	65%
Ngcoya A/R Ward 02	2 500 000,00	1 900 913,00	1 135 539,03	60%	45%
Rehabilitation of Njiveni A/R Ward 26	2 500 000,00	2 858 281,00	2 063 208,10	72%	83%
Njiveni A/R Ward 18	0,00	0,00	0,00	0%	0%
Mamfengwini A/R Ward 8	1 210 000,00	0,00	0,00	0%	0%
Ndatya to Magozini A/R Ward 29	0,00	0,00	884 328,17	0%	0%
Mngazana A/R Ward 21	1 125 000,00	0,00	0,00	0%	0%
Bolotwa to Chunu A/R Ward 21	1 177 500,00	0,00	0,00	0%	0%
Gungqwana A/R Bridge Ward 26	1 400 000,00	0,00	0,00	0%	0%
Mposana A/R Ward 21	1 125 000,00	0,00	0,00	0%	0%
Ngxokweni to Mtyu A/R From the bridge to Ngxokweni Ward 15	0,00	2 043 478,00	1 246 421,03	61%	0%
Masameni A/R Ward 30	925 000,00	0,00	0,00	0%	0%
Mwangwini Access Road Ward 26	1 125 000,00	0,00	0,00	0%	0%
Dokodela to Gcinizizwe A/R Ward 5	1 175 000,00	0,00	0,00	0%	0%
Buntingville at Ndindimeni Access Road Ward 13	0,00	2 156 522,00	0,00	0%	0%
Clinic to Mfabantu A/R Ward 30	825 000,00	1 434 783,00	1 393 009,75	97%	169%
Mpendle A/R Ward 30	1 225 000,00	0,00	0,00	0%	0%
Sidabadabeni A/R Ward 26	1 275 000,00	2 217 391,00	1 875 731,32	85%	147%
Guqa-Zinduneni A/R Ward 17	1 375 000,00	0,00	0,00	0%	0%
Mdumazulu No.2 A/R Ward 17	0,00	2 104 348,00	1 282 830,15	61%	0%
Njiveni A/R Ward 18	1 175 000,00	2 043 478,00	569 074,05	28%	48%
Zixambuzi to Goso A/R Ward 23	0,00	1 198 569,00	0,00	0%	0%
Gqwarhu to Nomadolo A/R Ward 23	1 175 000,00	0,00	0,00	0%	0%
Msuzwaneni A/R Ward 28	0,00	3 391 304,00	3 201 757,83	94%	0%
Pitoli A/R Ward 28	1 175 000,00	0,00	505 025,22	0%	43%
Ntlambela A/R Ward 6	1 090 000,00	0,00	0,00	0%	0%
Mamfengwini A/R Ward 8	0,00	2 104 348,00	2 606 929,04	124%	0%
Ndatya to Magozini A/R Ward 29	0,00	2 069 565,00	1 084 978,78	52%	0%
Gxulu Internal Roads Ward 29	1 240 000,00	2 156 522,00	1 815 274,56	84%	146%
Lujizweni No. 01 A/R Ward 32	0,00	2 478 261,00	2 230 434,78	90%	0%
Manzimahle A/R Ward 32	1 190 000,00	2 069 565,00	1 086 840,00	53%	91%
Coza to Mbhananga A/R Ward 3	0,00	2 304 348,00	1 833 397,05	80%	0%
Mseleni to Ludeke A/R Ward 2	0,00	1 315 387,00	745 986,83	57%	0%
Zele A/R Ward 2	0,00	524 351,00	709 495,10	135%	0%
Gangeni A/R Ward 25	1 175 000,00	2 043 478,00	1 941 927,54	95%	165%
Mhlatyana A/R Ward 18	1 090 000,00	0,00	0,00	0%	0%
Sikelweni A/R Ward 18	0,00	1 608 696,00	520 553,99	32%	0%
Ntsonyeni A/R , Bridges repairs Ward 6	0,00	2 121 458,00	1 945 374,99	92%	0%
Bantini A/R Ward 21	0,00	1 517 509,00	1 428 341,73	94%	0%
Didi to Ntlaza Access Road Ward 16	0,00	1 913 043,00	872 827,91	46%	0%
Poulini to Ndzwakazi A/R Ward 21	1 000 000,00	1 782 609,00	1 535 674,90	86%	154%
Buntingville bridge to Mandlovini A/R Ward 13	1 000 000,00	1 739 130,00	2 724 728,25	157%	272%
Offisin stop to New BV A/R Ward 13	825 000,00	0,00	0,00	0%	0%
Clinic to Zanokhanyo A/R Ward 30	0,00	1 608 696,00	863 490,80	54%	0%
Lusizini A/R Ward 19	0,00	1 388 494,00	3 135 924,67	226%	0%
Deyi to Noxova A/R Ward 17	1 125 000,00	1 956 522,00	1 606 611,70	82%	143%
Dlukulwana J SS to Gongo A/R Ward 5	1 175 000,00	2 043 478,00	1 496 340,00	73%	127%
Ndayini A/R Ward 5	1 750 000,00	0,00	0,00	0%	0%
Cwele A/R Ward 19	925 000,00	0,00	0,00	0%	0%
Palo to Sizane A/R Ward 23	1 196 500,00	3 868 696,00	2 192 841,00	57%	183%
Ntshilini A/R Ward 26	1 140 000,00	1 982 609,00	1 884 591,01	95%	165%
Notintsila A/R Ward 20	1 025 000,00	1 782 609,00	865 353,42	49%	84%
Vinishi A/R Ward 20	0,00	1 377 330,00	745 282,93	54%	0%

Capital Programme by Project: Year 2024-2025					
					R' 000
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Electricity					
Ngojini A/R Ward 18	825 000,00	0,00	0,00	0%	0%
Nomaweni to Thafeni A/R Ward 5	0,00	2 086 957,00	1 624 602,53	78%	0%
Sikelweni A/R Ward 18	0,00	0,00	875 152,50	0%	0%
Didi to Ntlaza Access Road Ward 16	0,00	0,00	3 813 743,04	0%	0%
Ngojini A/R Ward 18	0,00	1 434 783,00	1 187 525,35	83%	0%
Ngqeleni Street Surfacing	9 000 000,00	11 304 348,00	10 096 586,11	89%	112%
Hall Ward 10	2 000 000,00	2 282 130,00	2 990 980,35	131%	150%
Hall Ward 30	2 000 000,00	0,00	0,00	0%	0%
Hall Ward 31	0,00	3 478 261,00	4 267 968,14	123%	0%
Hall Ward 29	0,00	0,00	253 760,07	0%	0%
Hall Ward 2	2 000 000,00	3 478 261,00	4 109 994,78	118%	205%
Hall Ward 22	2 000 000,00	2 173 913,00	3 130 750,53	144%	157%