GREAT KEI MUNICIPALITY

EMPOWERMENT THROUGH DEVELOPMENT

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

2023 – 2024 FINANCIAL YEAR

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COMPILATION AND REVIEW

Mr LL Juju
IDP/ PMS MANAGER

22/01/2024
Date

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, L. N. MAMBILA, the Municipal Manager of the Great Kei Municipality, hereby certify that this MID TERM REPORT (JULY – DEC) for the 2023/2024 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

Mr L N Mambila
Municipal Manager

23/01/2024
Date

RECIEPT BY THE MAYOR

I, NGENISILE W. TEKILE the Mayor of the Great Kei Municipality, hereby accept the MID TERM REPORT (JULY – DEC) for the 2023/2024 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

Cllr. N.W. Tekile
MAYOR

24/01/2024
Date

PART 1:

1.1 Mayor's Report

This new Council of the Great Kei Municipality came into office after the 01st November 2021 elections, it was armed with the critical electoral mandate of addressing economic imbalances, unemployment, providing access to basic life sustaining goods and services as well as the broader development of the municipal area.

Through the development and adoption of the Integrated Development Plan for the Great Kei Municipality, as well as other concerted and sustained programmes of action of Council, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, over the Mid Term PMS report for the 2023/24 financial year.

Although some accomplishments can be evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. In relation to this, the financial challenges that face the municipality have forced the institution to adopt a conservative approach to spending. This has meant that other programmes had to be delayed and others postponed to the next financial year. However, within these constraints, the administration has not compromised delivery of services to bring about quality services to the community.

SUMMARY OF THE PREVIOUS YEAR'S ANNUAL REPORT

Performance against budgets

The following table shows the operating budget versus actual for the 2021/2022 as well as the 2022/2023 financial year.

	Actual 2021/2022	Actual 2022/2023	Final Budget 2022/2023
Operating Income	146 565 927	153 968 220	143 709 791
Operating Expenditure	118 936 334	110 903 446	113 790 318

The operating income has increased from R146, 5 million to R153, 9 million audited actual for the 2021/2022 & audited actual 2022/2023 financial years.

The operating expenditure has reduced from R118, 9 million to R110, 9 million. The following factors has direct impact on the reduction of operating expenditure: withholding of employment in vacant positions, implementation of cost containment measures, etc.

Capital Budget spent.

The following table shows the Capital budget versus actual for the 2021/2022 as well as the 2022/2023 financial year

	Final Budget	Actual
2021/22	29 971 366	22 560 487
2022/23	43 679 103	34 249 554

REMEDIAL ACTION TAKEN ON AUDIT OUTCOMES OF PRIOR YEAR

The municipality received an unqualified audit opinion for the 2022/2023 financial year and as such management has significantly reduced the remaining findings to just three items, a draft audit action plan in response to remaining findings identified by the Office of the Auditor General. The plan will be closely monitored and regular reporting will be submitted to oversight committees for review.

MID-YEAR BUDGET PERFORMANCE ASSESSMENT

The following table reflects the consolidated overview of the budget performance assessment as at 31 December 2023:

	Original Budget	Adjusted Budget	YTD Budget	YTD Actual	YTD Variance	YTD variance %
Operating Income	139 084 924	142 127 925	70 759 725	77 967 187	7 207 462	10%
Operating Expenditure	(120 253 388)	(120 263 406)	(59 668 783)	(50 536 948,2)	(9 131 835)	(15%)
Surplus/Deficit	18 831 536	21 864 519	11 090 942	27 430 239	16 339 297	
Capital expenditure	113 048 085	118 354 237	56 606 123	13 232 424	43 373 699	76%

The municipality will have to revise the budget during February 2024 due to variances in Revenue (e.g. Property Rates variance of R3, 7 million and refuse removal a variance of R1, 5 million) and Operating Expenditure e.g. Adjustment for additional plant for service delivery.

1.2 Legal basis

In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

1.3 Resolutions

1.3.1 That the MID-YEAR PERFORMANCE AND BUDGET ASSESSMENT REPORT for the FIRST half of THE 2023/2024 FINANCIAL YEAR on the implementation of the budget and financial affairs of the municipality be noted and approved.

1.3.2 That the Report of the Municipal Manager to the Mayor of the Great Kei Local Municipality on the assessment carried out in terms of section 72 of the MFMA be noted.

1.3.3 That the Mayor, in terms of section 54(1) (f) of the MFMA, submits the report to the Council not later than 31st January 2024.

1.3.4 That the Mayor, in terms of section 54(2)(a)(ii) of the MFMA, tables an Adjustments Budget as contemplated in section 28(a), (b), (d) and (f) of the MFMA.

1.3.5 That the Adjustments Budget, in terms of section 23 of the Municipal Budget and Reporting regulations 393 of 2009, be tabled in the Municipal Council not later than 28 February 2024.

1.4 Overall performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Municipality for the Mid-Term Performance Report for 2023/2024FY. This means that it is a tabulation of the total number of targets set by all directorates combined, which then gives a picture of how the municipality has performed. *NB:* Analysis report of the Quarter is based on five Directorates i.e. OMM/ Strategic Services, Technical Services, Community Services, Finance and Corporate Services.

ANALYSIS									
KPA	**No. of Targets set**		**No. of Targets achieved**		**No. of Targets not achieved**		**%**		**Comments on non-achieved targets**
	Quarter 1	**Quarter 2**	**Quarter 1**	**Quarter 2**	**Quarter 1**	**Quarter 2**	**Quarter 1**	**Quarter 2**	
Service Delivery and Infrastructure Provision	35	32	25	26	10	6	**71%**	**81%**	▪ Delay due to inclement weather conditions. ▪ Qumrha Town Hall Not budgeted for ▪ Concurrence to proceed has not been made by OTP, after letter of intent was submitted to them. ▪ Target not properly presented and closed. ▪ Fenced animal pound bid is at advert stage. ▪ Staff incapacity issues
Local Economic Development	10	10	8	9	2	1	**80%**	**90%**	▪ Funding application not sent to potential funders.
Financial Management and Viability	26	25	25	24	1	1	**96%**	**96%**	▪ R3 158.86 Fruitless and wasteful expenditure incurred through interest on long outstanding creditors.
Institutional Development and Municipal Transformation	17	17	17	14	0	3	**100%**	**82%**	▪ The Training Report and Workplace Skills Plan could not circulate as the Directorates have submitted their plans. ▪ Meeting could not be held with Directorates. ▪ Insufficient HR capacity on building inspection expertise ▪
Good Governance and Public participation	13	12	11	12	2	0	**92%**	**100%**	▪
Total	**101**	**96**	**86**	**85**	**15**	**11**	**<u>85%</u>**	**<u>88%</u>**	

The institutional performance in the 2nd Quarter has slightly improved by **<u>1%</u>** compared to **<u>87%</u>** of the 2022/23 Mid-term performance. Overall Performance is **88%**.

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

PART 2-FINANCE

EXECUTIVE SUMMARY

The mid-year review has been prepared in terms of the municipal budget and reporting regulations (as per prescribed formats).

3.1 Operating Budget

The council's Statement of Financial Performance for the first 6 months ending 31 December 2023 was produced and it depicts the following financial information. Below are the explanations of the variances greater than 10% versus the budget.

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei- Table C4 Monthly Budget Statement- Financial Performance (revenue and expenditure)-M06 December

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue										
Exchange Revenue										
Service charges - Electricity		9 923	12 293	12 293	907	5 387	6 147	(760)	-12%	12 293
Service charges - Water		–	–	–	–	–	–	–		–
Service charges - Waste Water Management		–	–	–	–	–	–	–		–
Service charges - Waste management		4 321	8 489	8 489	602	2 725	4 245	(1 520)	-36%	8 489
Sale of Goods and Rendering of Services		680	908	908	16	296	454	(158)	-35%	908
Agency services		298	316	316	–	70	158	(88)	-56%	316
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		1 323	1 404	1 404	139	814	702	112	16%	1 404
Interest from Current and Non Current Assets		1 959	1 200	1 200	163	1 696	600			1 200
Dividends		–	–	–	–	–	–	–		–
Rent on Land		–	–	–	–	–	–	–		–
Rental from Fixed Assets		288	437	437	329	430	219	211	97%	437
Licence and permits		601	558	558	21	307	279	28	10%	558
Operational Revenue		212	250	3 293	340	362	1 342	(980)	-73%	3 293
Non-Exchange Revenue								–		
Property rates		36 615	46 569	46 569	3 130	19 512	23 285	(3 772)	-16%	46 569
Surcharges and Taxes		–	–	–	–	–	–	–		–
Fines, penalties and forfeits		95	187	187	85	303	93	210		187
Licence and permits		–	–	–	–	–	–	–		–
Transfers and subsidies - Operational		56 743	59 465	59 465	17 994	42 536	29 732	12 803		59 465
Interest		6 223	7 009	7 009	624	3 551	3 505	47		7 009
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		–	–	–	–	–	–	–		–
Gains on disposal of Assets		(65)	–	–	–	–	–	–		–
Other Gains		(292)	–	–	–	–	–	–		–
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and		**118 924**	**139 085**	**142 128**	**24 350**	**77 988**	**70 760**	**7 229**	**10%**	**142 128**

3.1.1 Revenue by Source:

Property Rates: There is a variance of R3. 7 million that will be adjusted accordingly

Service charges refuse: There is a variance of R1, 5 million, the charges are less than what was anticipated, an adjustment will be made on refuse services.

Rental of facilities and equipment: The variance of R430 000 is due to fewer bookings made during the first 6 months of the year. Adjustment will be made.

Interest earned – investments: Interest earned on this line item is more than what was anticipated, an upward adjustment will be made.

Fines, penalties & forfeits: There is variance of R28 000 more, this is due to the shortage of staff during the second quarter of this financial year, however, there is a plan in place to recruit more staff in this section.

Agency Fees: The variance of R158 000 more than it was expected, this line item will be adjusted accordingly in the coming adjustment budget.

Other revenue: This item includes building plan fees, clearance fees, burial, and cemetery fees.

3.1.2 Expenditure by Type:

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Expenditure By Type										
Employee related costs		45 219	46 979	46 979	4 008	22 643	23 789	(1 146)	-5%	46 979
Remuneration of councillors		4 965	5 526	5 526	458	2 713	2 763	(50)	-2%	5 526
Bulk purchases - electricity		11 474	12 500	12 500	838	6 922	6 250	672		12 500
Inventory consumed		368	2 180	2 185	78	106	1 068	(962)		2 185
Debt impairment		–	–	–	–	–	–	–		–
Depreciation and amortisation		14 703	13 300	13 300	1 107	6 617	5 863	755	13%	13 300
Interest		1 253	280	280	1	7	140	(133)	-95%	280
Contracted services		5 057	11 186	11 146	606	2 499	5 496	(2 997)	-55%	11 146
Transfers and subsidies		156	–	–	–	–	–	–		–
Irrecoverable debts written off		11 390	9 000	8 900	1 319	1 319	4 050	(2 731)		8 900
Operational costs		16 318	19 303	19 448	1 187	8 803	10 250	(1 448)	-14%	19 448
Losses on Disposal of Assets		–	–	–	–	–	–	–		–
Other Losses		–	–	–	–	–	–	–		–
Total Expenditure		**110 903**	**120 253**	**120 263**	**9 602**	**51 627**	**59 669**	**(8 042)**	**-13%**	**120 263**

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

Debt impairment: This line item has not been budgeted for on the original budget, however, adjustment will be made, and this item will be fully accounted at year end.

Depreciation & asset impairment: The item has moved during the year, however there is a variance of R755 000. This variance will be utilised during the year in order to fully account for the depreciation for the year.

Bulk Purchases: The variance is R672 000, actual charges from Eskom have been within budget. This item will be considered for adjusted taking into account seasonal fluctuations (peak periods).

Contracted Services: The variance is R2, 9 million, due to actual being less than anticipated, as the year progresses this item will move as anticipated.

General/Other Expenses: This item includes municipal electricity consumption, telephone usage, municipal stationery and publicity costs, fuel for municipal fleet, insurance, maintenance of municipal buildings & equipment leasing. The variance is at R2, 3 million and it will reduce as year progresses.

3.2 Capital Budget

EC123 Great Kei - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital Expenditure - Functional Classification										
Governance and administration		1 236	2 210	1 960	–	294	805	(511)	-63%	1 960
Executive and council		–	–	–	–	–	–	–		–
Finance and administration		1 236	2 210	1 960	–	294	805	(511)	-63%	1 960
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		349	500	500	–	–	250	(250)	-100%	500
Community and social services		349	50	50	–	–	25	(25)	-100%	50
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		–	450	450	–	–	225	(225)	-100%	450
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		31 139	99 213	104 610	1 884	12 009	51 258	(39 249)	-77%	104 610
Planning and development		118	915	2 565	–	746	1 008	(262)	-26%	2 565
Road transport		31 021	98 298	102 045	1 884	11 264	50 251	(38 987)	-78%	102 045
Environmental protection		–	–	–	–	–	–	–		–
Trading services		4 247	11 125	11 284	–	929	4 293	(3 364)	-78%	11 284
Energy sources		499	6 225	6 384	–	734	1 843	(1 108)	-60%	6 384
Water management		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		3 748	4 900	4 900	–	195	2 450	(2 255)	-92%	4 900
Other		–	–	–	–	–	–	–		–
Total Capital Expenditure - Functional Classification	3	**36 971**	**113 048**	**118 354**	**1 884**	**13 232**	**56 606**	**(43 374)**	**-77%**	**118 354**
Funded by:										
National Government		15 409	17 584	19 847	1 056	7 522	8 497	(975)	-11%	19 847
Provincial Government		10 362	25 217	25 217	827	4 411	12 609	(8 197)	-65%	25 217
District Municipality		–	–	–	–	–	–	–		–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private		349	58 030	58 030	–	–	29 015	(29 015)	-100%	58 030
Transfers recognised - capital		**26 121**	**100 831**	**103 094**	**1 884**	**11 933**	**50 121**	**(38 188)**	**-76%**	**103 094**
Borrowing	6	–	–	–	–	–	–	–		–
Internally generated funds		10 830	12 217	15 260	–	1 299	6 485	(5 186)	-80%	15 260
Total Capital Funding		**36 951**	**113 048**	**118 354**	**1 884**	**13 232**	**56 606**	**(43 374)**	**-77%**	**118 354**

- The Capital Budget's balance measured against the SDBIP expected spending for the first 6 months ending December 2023 depicts the following:
- On capital Expenditure the movement is at R13, 2 million, variance being R43, 3 million, less than what was anticipated. The contributing factor is due to delays in the Department of Transport

project and also the slow progress on the Kei Mouth STR project, however, it should be noted that various projects are underway and payments to be made for work done will reflect in subsequent months

3.3 Cash Flow Projections:

Below is the cash flow projection for the six months ending 31 December 2023 after taking into consideration the current actual figures from July to December 2023 versus the budgeted figures:

EC123 Great Kei - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		36 801	33 682	33 682	2 791	19 530	16 841	2 689	16%	33 682
Service charges		22 391	17 762	17 762	2 110	11 915	8 881	3 034	34%	17 762
Other revenue		(55 244)	1 722	1 722	–	–	861	(861)	-100%	1 722
Transfers and Subsidies - Operational		29 757	56 733	56 733	365	24 638	28 367	(3 729)	-13%	56 733
Transfers and Subsidies - Capital		212 323	113 862	116 125	4 390	17 251	52 951	(35 700)	-67%	116 125
Interest		–	694	694	–	1 696	347	1 349	389%	694
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(130 583)	(86 257)	(86 257)	(377)	(35 347)	(36 879)	(1 532)	4%	(86 257)
Interest		–	(280)	(280)	–	–	(140)	(140)	100%	(280)
[illegible]		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) OPERATING ACTIVITIES		**115 445**	**137 918**	**140 181**	**9 279**	**39 683**	**71 228**	**31 546**	**44%**	**140 181**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	3 043	–	–	1 217	(1 217)	-100%	3 043
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		(32 559)	(113 048)	(118 354)	(2 166)	(13 232)	(29 589)	(16 356)	55%	(118 354)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(32 559)**	**(113 048)**	**(115 311)**	**(2 166)**	**(13 232)**	**(28 371)**	**(15 139)**	**53%**	**(115 311)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	–	–	4 008	–	–	–		–
Payments										
Repayment of borrowing		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) FINANCING ACTIVITIES		**–**	**–**	**–**	**4 008**	**–**	**–**	**–**		**–**
NET INCREASE/ (DECREASE) IN CASH HELD		**82 886**	**24 870**	**24 870**	**11 121**	**26 450**	**42 857**			**24 870**
Cash/cash equivalents at beginning:		16 610	16 610	16 610		33 819	16 610			33 819
Cash/cash equivalents at month/year end:		99 496	41 480	41 480		60 270	59 467			58 689

👍 = Target achieved and or exceeded (> 90). 👎 = target not achieved (< 74). ✋ = information not yet available. 👉 = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

4. IN-YEAR BUDGET STATEMENTS

EC123 Great Kei - Table C1 Monthly Budget Statement Summary - M06 December

Choose name from list - Table C1 Monthly Budget Statement Summary - M06 December

Description	2022/23	Budget Year 2023/24							
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Financial Performance									
Property rates	36 615	45 569	45 569	3 130	19 512	23 285	(3 772)	-16%	45 569
Service charges	14 244	20 782	20 782	1 509	8 112	10 391	(2 280)	-22%	20 782
Investment revenue	1 959	–	–	–	–	–	–		–
[illegible]	1 959	1 200	1 200	163	1 696	600	1 096	183%	1 200
Other own revenue	64 147	70 533	73 576	19 548	48 668	36 484	12 185	33%	–
Total Revenue (excluding capital transfers and contributions)	118 924	139 085	142 128	24 350	77 988	70 760	7 229	10%	142 128
Employee costs	45 219	46 979	46 979	4 008	22 643	23 789	(1 146)		46 979
Remuneration of Councillors	4 965	5 526	5 526	458	2 713	2 763	(50)		5 526
[illegible]	14 703	13 300	13 300	1 107	6 617	5 853	755		13 300
Interest	1 253	280	280	1	7	140	(133)		280
Inventory consumed and bulk purchases	11 843	14 680	14 685	916	7 028	7 318	(291)		14 685
[illegible]	156	–	–	–	–	–	–		–
Other expenditure	32 764	39 489	39 494	3 111	12 620	19 796	(7 176)	-36%	39 494
Total Expenditure	110 903	120 253	120 263	9 602	51 627	59 669	(8 042)	-13%	120 263
Surplus/(Deficit)	8 021	18 832	21 865	14 748	26 361	11 091	15 270	138%	21 865
Transfers and subsidies - capital (monetary	31 814	46 557	47 355	4 364	17 020	23 149	(6 129)	-26%	47 355
Transfers and subsidies - capital (in-kind)	3 024	66 677	66 677	–	–	33 339	(33 339)	-100%	66 677
Surplus/(Deficit) after capital transfers & contributions	42 859	132 066	135 897	19 112	43 381	67 578	(24 198)	-36%	135 897
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	42 859	132 066	135 897	19 112	43 381	67 578	(24 198)	36%	135 897
Capital expenditure & funds sources									
Capital expenditure	36 951	113 048	118 354	1 884	13 232	56 606	(43 374)	77%	118 354
[illegible]	[illegible]	[illegible]	[illegible]	1 884	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	10 830	12 217	15 260	–	1 299	6 485	(5 186)	-80%	15 260
Total sources of capital funds	36 951	113 048	118 354	1 884	13 232	56 606	(43 374)	-77%	118 354
Financial position									
Total current assets	36 891	110 284	110 284		87 861				110 284
Total non current assets	351 235	402 319	407 625		357 850				407 625
Total current liabilities	54 884	14 469	16 732		50 299				16 732
Total non current liabilities	31 490	30 000	30 000		31 490				30 000
Community wealth/Equity	**320 542**	450 336	**454 167**		363 923				**454 167**
Cash flows									
Net cash from (used) operating	115 445	137 918	140 181	4 315	28 953	71 228	42 276	59%	140 181
Net cash from (used) investing	(32 559)	(113 048)	(115 311)	(2 166)	(13 867)	(28 371)	(14 504)	51%	(115 311)
Net cash from (used) financing	–	–	–	4 008	22 643	–	(22 643)	#DIV/0!	–
Cash/cash equivalents at the month/year end	**99 496**	41 480	**41 480**	–	71 548	59 467	(12 081)	-20%	58 689

Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	1 965	2 992	4 380	2 732	3 504	2 538	2 488	70 427	91 028
Creditors Age Analysis									
Total Creditors	1 948	894	–	207	370	0	1 973	4 728	10 121

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Choose name from list - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue - Functional										
Governance and administration		**61 833**	**112 658**	**112 658**	**22 273**	**67 058**	**56 329**	10 729	19%	**112 658**
Executive and council		–	–	–	–	–	–	–		–
Finance and administration		61 833	112 658	112 658	22 273	67 058	56 329	10 729	19%	112 658
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		**1 785**	**1 811**	**1 811**	**359**	**1 327**	**906**	421	46%	**1 811**
Community and social services		514	948	948	322	859	474	385	81%	948
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		992	863	863	21	374	432	(57)	-13%	863
Housing		279	–	–	15	93	–	93	#DIV/0!	–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		**33 914**	**109 873**	**114 181**	**4 435**	**16 858**	**57 547**	(40 689)	-71%	**114 181**
Planning and development		481	663	3 706	3	185	1 549	(1 364)	-88%	3 706
Road transport		33 432	109 210	110 474	4 431	16 673	55 998	(39 325)	-70%	110 474
Environmental protection		–	–	–	–	–	–	–		–
Trading services		**19 616**	**27 977**	**27 511**	**1 647**	**9 765**	**12 466**	**(2 700)**	-22%	**27 511**
Energy sources		10 701	18 296	17 830	926	6 349	7 625	(1 276)	-17%	17 830
Water management		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		8 915	9 681	9 681	721	3 416	4 840	(1 425)	-29%	9 681
Other	4	–	–	–	–	–	–	–		–
Total Revenue - Functional	2	**117 147**	**252 319**	**256 160**	**28 714**	**95 008**	**127 247**	**(32 239)**	**-25%**	**256 160**
Expenditure - Functional										
Governance and administration		**59 060**	**56 288**	**56 298**	**4 807**	**22 174**	**27 826**	(5 652)	-20%	**56 298**
Executive and council		5 443	5 576	5 576	463	2 887	2 788	99	4%	5 576
Finance and administration		53 618	50 712	50 722	4 344	19 287	25 038	(5 751)	-23%	50 722
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		**6 220**	**3 577**	**3 577**	**804**	**3 694**	**1 788**	1 906	107%	**3 577**
Community and social services		4 055	450	450	330	2 015	225	1 790	795%	450
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		2 165	3 127	3 127	474	1 680	1 563	116	7%	3 127
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		**18 308**	**26 325**	**26 325**	**2 096**	**12 496**	**13 439**	(943)	-7%	**26 325**
Planning and development		11 257	15 992	15 992	726	5 121	7 996	(2 875)	-36%	15 992
Road transport		7 051	10 333	10 333	1 370	7 375	5 443	1 932	35%	10 333
Environmental protection		–	–	–	–	–	–	–		–
Trading services		**27 315**	**34 063**	**34 063**	**1 895**	**13 263**	**16 615**	**(3 352)**	-20%	**34 063**
Energy sources		16 219	17 510	17 510	1 177	8 099	8 755	(656)	-7%	17 510
Water management		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		11 096	16 553	16 553	718	5 164	7 860	(2 696)	-34%	16 553
Other		–	–	–	–	–	–	–		–
Total Expenditure - Functional	3	**110 903**	**120 253**	**120 263**	**9 602**	**51 627**	**59 669**	**(8 042)**	**-13%**	**120 263**
Surplus/ (Deficit) for the year		**6 244**	**132 066**	**135 897**	**19 112**	**43 381**	**67 578**	**(24 198)**	**-36%**	**135 897**

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 December

Choose name from list - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2022/23	Budget Year 2023/24							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		279	–	–	15	93	–	93	#DIV/0!	–
Vote 2 - Directorate: Budget and Treasury		65 202	112 658	112 658	22 577	68 700	56 329	12 371	22,0%	112 658
Vote 3 - Directorate: Corporate Services		–	–	–	–	–	–	–		–
Vote 4 - Directorate: Strategic Services		481	663	3 706	3	185	1 549	(1 364)	-88,0%	3 706
Vote 5 - Directorate: Technical Service & Community S		51 184	138 998	139 796	6 118	26 029	69 369	(43 340)	-62,5%	139 796
Vote 6 - Municipal Manager- Acting		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	**117 147**	**252 319**	**256 160**	**28 714**	**95 008**	**127 247**	**(32 239)**	**-25,3%**	**256 160**
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		–	–	–	–	–	–	–		–
Vote 2 - Directorate: Budget and Treasury		50 185	36 542	36 552	3 646	16 168	18 068	(1 901)	-10,5%	36 552
Vote 3 - Directorate: Corporate Services		6 856	14 170	14 170	698	3 119	6 970	(3 851)	-55,2%	14 170
Vote 4 - Directorate: Strategic Services		16 699	21 569	21 569	1 189	8 008	10 784	(2 777)	-25,7%	21 569
Vote 5 - Directorate: Technical Service & Community S		37 163	47 973	47 973	4 069	24 333	23 847	486	2,0%	47 973
Vote 6 - Municipal Manager- Acting		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	**110 903**	**120 253**	**120 263**	**9 602**	**51 627**	**59 669**	**(8 042)**	**-13,5%**	**120 263**
Surplus/ (Deficit) for the year	2	**6 244**	**132 066**	**135 897**	**19 112**	**43 381**	**67 578**	**(24 198)**	**-35,8%**	**135 897**

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N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue										
Exchange Revenue										
Service charges - Electricity		9 923	12 293	12 293	907	5 387	6 147	(760)	-12%	12 293
Service charges - Water		–	–	–	–	–	–	–		–
Service charges - Waste Water Management		–	–	–	–	–	–	–		–
Service charges - Waste management		4 321	8 489	8 489	602	2 725	4 245	(1 520)	-36%	8 489
Sale of Goods and Rendering of Services		680	908	908	16	296	454	(158)	-35%	908
Agency services		298	316	316	–	70	158	(88)	-56%	316
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		1 323	1 404	1 404	139	814	702	112	16%	1 404
Interest from Current and Non Current Assets		1 959	1 200	1 200	163	1 696	600			1 200
Dividends		–	–	–	–	–	–	–		–
Rent on Land		–	–	–	–	–	–	–		–
Rental from Fixed Assets		288	437	437	329	430	219	211	97%	437
Licence and permits		601	558	558	21	307	279	28	10%	558
Operational Revenue		212	250	3 293	340	362	1 342	(980)	-73%	3 293
Non-Exchange Revenue								–		
Property rates		36 615	46 569	46 569	3 130	19 512	23 285	(3 772)	-16%	46 569
Surcharges and Taxes		–	–	–	–	–	–	–		–
Fines, penalties and forfeits		95	187	187	85	303	93	210		187
Licence and permits		–	–	–	–	–	–	–		–
Transfers and subsidies - Operational		56 743	59 465	59 465	17 994	42 536	29 732	12 803		59 465
Interest		6 223	7 009	7 009	624	3 551	3 505	47		7 009
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		–	–	–	–	–	–	–		–
Gains on disposal of Assets		(65)	–	–	–	–	–	–		–
Other Gains		(292)	–	–	–	–	–	–		–
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and		**118 924**	**139 085**	**142 128**	**24 350**	**77 988**	**70 760**	**7 229**	**10%**	**142 128**

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

EC123 Great Kei - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital Expenditure - Functional Classification										
Governance and administration		1 236	2 210	1 960	–	294	805	(511)	-63%	1 960
Executive and council		–	–	–	–	–	–	–		–
Finance and administration		1 236	2 210	1 960	–	294	805	(511)	-63%	1 960
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		349	500	500	–	–	250	(250)	-100%	500
Community and social services		349	50	50	–	–	25	(25)	-100%	50
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		–	450	450	–	–	225	(225)	-100%	450
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		31 139	99 213	104 610	1 884	12 009	51 258	(39 249)	-77%	104 610
Planning and development		118	915	2 565	–	746	1 008	(262)	-26%	2 565
Road transport		31 021	98 298	102 045	1 884	11 264	50 251	(38 987)	-78%	102 045
Environmental protection		–	–	–	–	–	–	–		–
Trading services		4 247	11 125	11 284	–	929	4 293	(3 364)	-78%	11 284
Energy sources		499	6 225	6 384	–	734	1 843	(1 108)	-60%	6 384
Water management		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		3 748	4 900	4 900	–	195	2 450	(2 255)	-92%	4 900
Other		–	–	–	–	–	–	–		–
Total Capital Expenditure - Functional Classification	3	36 971	113 048	118 354	1 884	13 232	56 606	(43 374)	-77%	118 354
Funded by:										
National Government		15 409	17 584	19 847	1 056	7 522	8 497	(975)	-11%	19 847
Provincial Government		10 362	25 217	25 217	827	4 411	12 609	(8 197)	-65%	25 217
District Municipality		–	–	–	–	–	–	–		–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private		349	58 030	58 030	–	–	29 015	(29 015)	-100%	58 030
Transfers recognised - capital		26 121	100 831	103 094	1 884	11 933	50 121	(38 188)	-76%	103 094
Borrowing	6	–	–	–	–	–	–	–		–
Internally generated funds		10 830	12 217	15 260	–	1 299	6 485	(5 186)	-80%	15 260
Total Capital Funding		36 951	113 048	118 354	1 884	13 232	56 606	(43 374)	-77%	118 354

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Table C6 Monthly Budget Statement - Financial Position - M06 December

Choose name from list - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		33 547	55 978	55 978	60 270	55 978
Trade and other receivables from exchange transactions		3 682	17 811	17 811	4 488	17 811
Receivables from non-exchange transactions		(7 871)	33 682	33 682	12 292	33 682
Current portion of non-current receivables		1	–	0	1	0
Inventory		13	13	13	13	13
VAT		9 376	2 800	2 800	10 654	2 800
Other current assets		143	–	–	143	–
Total current assets		**38 891**	**110 284**	**110 284**	**87 861**	**110 284**
Non current assets						
Investments		–	–	–	–	–
Investment property		74 601	77 801	79 301	74 601	79 301
Property, plant and equipment		276 572	323 948	327 742	282 899	327 742
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		36	36	36	36	36
Intangible assets		26	535	547	314	547
		–	–	–	–	–
		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		**351 235**	**402 319**	**407 625**	**357 850**	**407 625**
TOTAL ASSETS		**390 126**	**512 603**	**517 909**	**445 711**	**517 909**
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		–	–	–	–	–
Consumer deposits		377	35	35	366	35
Trade and other payables from exchange transactions		41 074	8 234	8 234	33 245	8 234
Trade and other payables from non-exchange transactions		2 263	–	2 263	4 397	2 263
Provision		2 599	6 200	6 200	2 599	6 200
VAT		7 636	–	–	8 758	–
Other current liabilities		934	–	–	934	–
Total current liabilities		**54 884**	**14 469**	**16 732**	**50 299**	**16 732**
Non current liabilities						
Financial liabilities		–	–	–	–	–
Provision		20 914	30 000	30 000	20 914	30 000
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		10 576	–	–	10 576	–
Total non current liabilities		**31 490**	**30 000**	**30 000**	**31 490**	**30 000**
TOTAL LIABILITIES		**86 374**	**44 469**	**46 732**	**81 789**	**46 732**
NET ASSETS	2	**303 753**	**468 135**	**471 178**	**363 923**	**471 178**
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		320 542	450 336	454 167	363 923	454 167
Reserves and funds		–	–	–	–	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	**320 542**	**450 336**	**454 167**	**363 923**	**454 167**

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Table C7 Monthly Budget Statement - Cash Flow - M06 December

EC123 Great Kei - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		36 801	33 682	33 682	2 791	19 530	16 841	2 689	16%	33 682
Service charges		22 391	17 762	17 762	2 110	11 915	8 881	3 034	34%	17 762
Other revenue		(55 244)	1 722	1 722	–	–	861	(861)	-100%	1 722
Transfers and Subsidies - Operational		29 757	56 733	56 733	365	24 638	28 367	(3 729)	-13%	56 733
Transfers and Subsidies - Capital		212 323	113 862	116 125	4 390	17 251	52 951	(35 700)	-67%	116 125
Interest		–	694	694	–	1 696	347	1 349	389%	694
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(130 583)	(86 257)	(86 257)	(377)	(35 347)	(36 879)	(1 532)	4%	(86 257)
Interest		–	(280)	(280)	–	–	(140)	(140)	100%	(280)
Transfers and Subsidies		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) OPERATING ACTIVITIES		**115 445**	**137 918**	**140 181**	**9 279**	**39 683**	**71 228**	**31 546**	**44%**	**140 181**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	3 043	–	–	1 217	(1 217)	-100%	3 043
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		(32 559)	(113 048)	(118 354)	(2 166)	(13 232)	(29 589)	(16 356)	55%	(118 354)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(32 559)**	**(113 048)**	**(115 311)**	**(2 166)**	**(13 232)**	**(28 371)**	**(15 139)**	**53%**	**(115 311)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	–	–	4 008	–	–	–		–
Payments										
Repayment of borrowing		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) FINANCING ACTIVITIES		**–**	**–**	**–**	**4 008**	**–**	**–**	**–**		**–**
NET INCREASE/ (DECREASE) IN CASH HELD		**82 886**	**24 870**	**24 870**	**11 121**	**26 450**	**42 857**			**24 870**
Cash/cash equivalents at beginning:		16 610	16 610	16 610		33 819	16 610			33 819
Cash/cash equivalents at month/year end:		99 496	41 480	41 480		60 270	59 467			58 689

EC123 Great Kei - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

The municipality is being owed a total amount of R91 million which the biggest portion is on households with R77, 5 million being owed by this group of debtors. The organs of state owing R7, 5 million. Commercial debtors are sitting at R5, 9 million. The municipality has monthly debt collection strategies to help ensure that outstanding revenue is collected which includes blocking prepaid electricity users in arrears. Disconnection notices are sent out monthly to all customers with outstanding accounts. The total debtor's age analysis has increased when compared to December 2022 age analysis which amounted to R85, 6 million, this is due to implementation of SV's.

EC123 Great Kei - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description		Budget Year 2023/24									
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water	1200	–	–	–	–	–	–	–	–	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	20	89	70	69	82	91	58	1 686	2 165	1 986
Receivables from Non-exchange Transactions - Property Rates	1400	1 626	2 545	3 970	2 326	3 102	2 155	2 128	56 794	74 647	66 506
Receivables from Exchange Transactions - Waste Water Management	1500	–	–	–	–	–	–	–	–	–	–
Receivables from Exchange Transactions - Waste Management	1600	318	350	333	323	312	286	279	11 942	14 143	13 142
Receivables from Exchange Transactions - Property Rental Debtors	1700	1	8	8	8	8	7	23	–	63	46
Interest on Arrear Debtor Accounts	1810	–	–	–	–	–	–	–	–	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–
Other	1900	0	0	0	6	0	0	0	5	11	11
Total By Income Source	**2000**	**1 965**	**2 992**	**4 380**	**2 732**	**3 504**	**2 538**	**2 488**	**70 427**	**91 028**	**81 690**
2022/23 - totals only		7317829	2803123	2676424	2899911	2788802	2954994	2900346	61353043	85 694	**72 897**
Debtors Age Analysis By Customer Group											
Organs of State	2200	181	260	1 319	270	600	252	219	4 436	7 536	5 777
Commercial	2300	214	273	263	212	223	202	198	4 394	5 979	5 229
Households	2400	1 571	2 459	2 798	2 250	2 680	2 085	2 071	61 598	77 512	70 684
Other	2500	–	–	–	–	–	–	–	–	–	–
Total By Customer Group	**2600**	**1 965**	**2 992**	**4 380**	**2 732**	**3 504**	**2 538**	**2 488**	**70 427**	**91 028**	**81 690**

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Choose name from list - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2023/24								
R thousands		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	964	–	–	–	–	0	5	511	1 480
Bulk Water	0200	–	–	–	–	–	–	–	–	–
PAYE deductions	0300	–	–	–	–	–	–	–	–	–
VAT (output less input)	0400	–	–	–	–	–	–	–	–	–
Pensions / Retirement deductions	0500	–	–	–	–	–	–	–	–	–
Loan repayments	0600	–	–	–	–	–	–	–	–	–
Trade Creditors	0700	706	894	–	207	367	–	1 968	2 167	6 308
Auditor General	0800	271	–	–	–	–	–	–	–	271
Other	0900	8	–	–	–	4	–	–	234	246
Total By Customer Type	1000	1 948	894	–	207	370	0	1 973	2 912	8 305

The Municipality's top creditors as December are as follows:

Supplier Name	Total
ADM	R4 598 720,97
Eskom	R 1 480 215,44
SALGA	R 434 442,20
Auditor General	R 270 864,68
INZALO (EMS)	R 263 166,52
TOTAL TOP CREDITORS	**R7 047 409,81**

Other trade creditor's amount to R1, 2 million that the Municipality will strive to pay in the following months. The total creditors' book as at end December 2023 is R 8, 3 million and this has significantly reduced when comparing to December 2022 which was at R12, 8 million.

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

EC123 Great Kei - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
Municipality														
1 Standard Bank		144 M	Deposit-Bank	Yes	Variable	1	0		09 January 2030	6 329	–	(1 215)	15	**5 130**
2 Standard Bank		144 M	Deposit-Bank	Yes	Variable	1	0		09 January 2030	925	–	–	–	**925**
3 Standard Bank		144 M	Deposit-Bank	Yes	Variable	1	0		09 January 2030	544	–	–	–	**544**
4 Standard Bank		144 M	Deposit-Bank	Yes	Variable	1	0		09 January 2030	21 386	–	(5 000)	7 362	**23 748**
5 Standard Bank		144 M	Deposit-Bank	Yes	Variable	1	0		09 January 2030	248	0	–	26	**274**
6 Standard Bank		144 M	Deposit-Bank	Yes	Variable	1	0		09 January 2030	861	–	–	5 946	**6 807**
13 FNB		127 M	Call Account	Yes	Variable	6,15	0		09 January 2030	1 792	12	–	–	**1 805**
14 FNB		4 Y	Call Account	Yes	Variable	0,09	0		30/06/2025	9	0	(4)	–	**4**
15 Standard Bank		1 Y	Call Account	Yes	Variable	8,43	0		31/03/2024	10 000	151	(151)	5 000	**15 000**
Municipality sub-total										**42 095**		**(6 370)**	**18 349**	**54 237**

👍 = Target achieved and or exceeded (> 90). 👎 = target not achieved (< 74). ✋ = information not yet available. 👉 = significant progress (75 - 90%) has been achieved
N/A = No target was set for the quarter in the approved SDBIP

EC123 Great Kei - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Choose name from list - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		17 665	4 051	4 051	438	3 131	2 026	194	9.6%	4 051
Expanded Public Works Programme Integrated Grant		1 050	973	973	438	681	487	194	40.0%	973
Local Government Financial Management Grant		2 450	2 450	2 450	–	2 450	1 225			2 450
Municipal Infrastructure Grant		14 165	628	628	–	–	314			628
Provincial Government:		–	–	–	–	–	–	–		–
Other grant providers:		–	500	500	–	–	250	(250)	-100.0%	500
National Library South Africa		–	500	500	–	–	250	(250)	-100.0%	500
Total Operating Transfers and Grants	5	17 665	4 551	4 551	438	3 131	2 276	(56)	-2.4%	4 551
Capital Transfers and Grants										
National Government:		8 703	17 557	19 820	2 800	11 105	11 184	(1 134)	-10.1%	19 820
Integrated National Electrification Programme Grant		733	5 625	5 784	–	1 250	2 384	(1 134)	-47.6%	5 784
Municipal Infrastructure Grant		7 970	11 932	14 036	2 800	9 855	8 800			14 036
Provincial Government:		–	29 000	29 000	3 020	7 141	14 500	(7 359)	-50.8%	29 000
Specify (Add grant description)		–	29 000	29 000	3 020	7 141	14 500	(7 359)	-50.8%	29 000
Total Capital Transfers and Grants	5	8 703	46 557	48 820	5 820	18 246	25 684	(8 492)	-33.1%	48 820
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	26 368	51 108	53 371	6 258	21 377	27 959	(8 548)	-30.6%	53 371

EC123 Great Kei - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Grants	Allocation	Revised Allocation	Amount Received	Amount Spent	Variance	% Spent	% Over Total Allocation
FMG	2 450 000	2 450 000	2 450 000	1 726 030	723 970	70%	70%
EPWP	973 000	973 000	681 000	266 407	414 593	39%	27%
INEP	5 625 000	5 000 000	1 250 000	844 322	405 678	68%	17%
INEP Rollover	159 009	159 009	159 009	-	159 009	0%	0%
OPT Grant	29 000 000	29 000 000	7 141 203	7 141 204	- 0	100%	25%
MIG	12 560 000	11 720 000	9 855 000	8 094 933	1 760 067	82%	69%
MIG Rollover	2 104 144	2 104 144	2 104 144	1 170 548	933 596	56%	56%
Department of Transport	66 677 000	66 677 000	-	-	-	0%	0%
Library Subsidy	500 000	500 000	500 000	-	500 000	0%	0%
Totals	**120 048 153**	**118 583 153**	**24 140 356**	**19 243 443**	**4 896 914**	**80%**	**79%**

The table above reflects on grants' expenditures as at December 2023. These amounts are inclusive of VAT.

Finance management grant's year-to-date expenditure amounts to R1 726 030 which relates to interns' salaries, updating of fixed asset register and MSCOA implementation.

Expanded Public works programme grant which relates to casual work and poverty alleviation projects has R266 407 spending to-date

MIG expenditure amounts to R8 094 933 for project implementation and operational costs, Amount spent to date on MIG rollover amounts to R1 170 548

INEP expenditure amounts to R844 322

Provincial Government grant year-to-date spending is at R 7, 1 million.

5. OTHER SUPPORTING DOCUMENTATION

5.1. Report on revenue collection as at 31 December 2023

The Municipality's overall current collection rate is 41% as at end December 2023 which is 3% less when compared to previous year's December 2022 overall current collection rate of 44%.

Collection On Current Billing

Month	Billing Amount	Collected Amount	Collection %
July	5,947,533.83	2,722,987.88	46%
August	7,843,113.59	2,074,535.21	26%
September	6,131,246.43	3,719,280.02	61%
October	6,896,294.30	2,249,332.39	33%
November	5,956,477.72	2,536,697.34	43%
December	5,956,477.72	2,695,901.98	45%
TOTALS	38,731,143.59	**15,998,734.82**	41%

Billing VS Collection Per Town

Name of Town/ Farm	Billing	Collection	Collection %
Cintsa	1,534,884.28	1,104,661.82	72%
East London RD (Farms)	489,943.28	229,554.17	47%
Kwelera	515,940.89	350,261.74	68%
Haga Haga	382,596.54	191,627.39	50%
Kei Mouth	594,124.59	317,439.33	53%
Komga	1,531,184.60	589,744.79	39%
Komga RD (Farm)	169,008.06	383,416.70	227%
Morgan's Bay	732,663.84	349,792.27	48%
Tainton	6,131.64	-	0%
TOTAL	**5,956,477.72**	**3,516,498.21**	59%

Alignment of Collection

Amount Collected	Collection On Current Accounts	Collection On Older Debt
3,516,498.21	2,695,901.98	820,596.23

Collection On Old Debt - 30 June 2023

Month	Billing Amount	Collected Amount	Collection%
July	91,135,961.82	70,648.76	0%
August	91,135,961.82	717,459.89	1%
September	91,135,961.82	1,802,609.51	2%
October	91,135,961.82	892,656.78	1%
November	91,135,961.82	5,007,455.18	5%
December	91,135,961.82	820,596.23	1%

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5.2 Creditors Analysis as at 31 December 2023

The municipality's creditors as at end December 2023 amounted to R 8, 3 million, and there is a reduction of R4, 5 million compared to previous years December 2022 creditors which amounted to R12, 8 million. Top creditors amount to R7 million, and other creditors amount to R1, 3 million

Supplier Name	Total
ADM	R4 598 720,97
Eskom	R 1 480 215,44
SALGA	R 434 442,20
Auditor General	R 270 864,68
INZALO (EMS)	R 263 166,52
TOTAL TOP CREDITORS	**R7 047 409,81**

5.3 Cash and Cash Equivalents as at 31 December 2023.

All the call deposits are highly liquid short term investments and are held for the purpose of meeting short-term commitments rather than the purpose of earning a return (interest).

The Municipality had a favourable operating bank balance of R6 million and call deposits amounting to R54, 2 million as at end of December 2023 (total Cash and Cash Equivalents R60, 2 mil). The cash and cash equivalents have improved drastically when compared to balance as at December 2022 previous year which was R34, 4 million.

SUMMARY OF CALL DEPOSITS/SAVINGS ACCOUNTS: 31 December 2023

INVEST NO	INVESTMENT DESCRIPTION	ACCOUNT NO	BANKING INSTITUTION	BALANCE	INTEREST EARNED TO DATE INCLUDED IN INVESTMENT BALANCE
1	Municipal Infrastructure Grant(MIG)	388529768-402	Standard Bank	5 129 602,29	224 777,74
2	Municipal Systems Improvement Grant(MSIG)	388528672-002	Standard Bank	925 278,02	22 924,27
3	Equitable Share	388527544-402	Standard Bank	544 300,22	146 673,68
4	Financial Management Grant (FMG)	388528672-004	Standard Bank	23 747 789,41	852 273,89
5	MVR	285973452	Standard Bank	274 044,42	1 001,40
6	EPWP	388523786-002	Standard Bank	6 806 990,71	102 352,29
7	Bus Fixed Maturity Notice	74841787622	First National Bank	1 804 762,41	73 878,08
8	FNB Call Account	62096711843	First National Bank	4 499,61	113,47
9	Notice Account	388523786-003	Standard Bank	15 000 000,00	272 118,70
				54 237 267,09	1 696 113,52

6. Remuneration of Councillors

The following expenditure was spent on councillors as per section 66 of the MFMA for the years ended 2022/23 and 2023/24:

	Dec-23	Dec-22
	Actual	**Actual**
Mayor		
SALARY	319 230.24	309 831,63
TRAVEL ALLOWANCE	106 410.06	103,277.19
CELL ALLOWANCE	22 800.00	22,200.00
	448 440.30	**435 308.82**
Speaker		
SALARY	255 384.62	247 865,46
TRAVEL ALLOWANCE	85 128.20	82 621.84
CELL ALLOWANCE	22,800.00	22,200.00
	363 312.82	**352 687.30**
Chief Whip		
SALARY	133 567.14	129 634,76
TRAVEL ALLOWANCE	44 522.36	43 211.57
CELL ALLOWANCE	22 800.00	22 200.00
	200 889.50	**195 046.33**
Other Councillors		
SALARY	1 103 958.02	1 071 455,96
ALLOWANCES	367 985.80	357 151.89
CELL ALLOWANCE	228 000.00	222 000.00
	1 699 943.82	**1 650 607,85**
TOTAL COST FOR THE PERIOD	**2 712 586.44**	**2 633 650.30**

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N/A = No target was set for the quarter in the approved SDBIP

7. Senior Management

The following expenditure was spent on municipal senior management for the periods ended in December 2022 and 2023 respectively:

	Dec 2023	Dec 2022
REMUNERATION OF MM (L.N.MAMBILA)	**R**	**R**
BASIC SALARY	480 000,00	436 381,98
TRAVEL ALL	157 000,00	108 000,00
HOUSING SUBSIDY	133 000,00	108 000,00
BONUS PROVISION	70 000,00	40 000,00
UIF	1 062,72	
	841 062,72	**692 381,98**
REMUNERATION OF CFO (A .LWANA)		
BASIC SALARY	459 000,00	361 528,80
TRAVEL ALL	187 500,00	121 786,68
HOUSING SUBSIDY	52 500,00	50 595,54
BONUS PROVISION	-	60 000,00
UIF	1 062,72	-
LEAVE PAY	-	-
	700 062,72	**593 911,02**
REMUNERATION OF DIRECTOR : TECHNICAL SERV(N.CHISANGO)		
BASIC SALARY	327 801,60	341 114,81
TRAVEL ALLOWANCE	139 261,38	139 261,38
BONUS PROVISION	-	-
UIF	1 062,72	-
	468 125,70	**480 376,19**

8. <u>Conclusion</u>

Cash Flow Management

- Municipality is situated in a rural area and most of the debtors in its database are unemployed.
- There is also a high rate of electricity tampering which leads to high rate of electricity losses.
- The municipality does not supply electricity in coastal areas which have a higher debt rate, therefore credit control policy cannot be fully implemented.
- Municipality is grant dependent because higher percentage of the income budget relates to grants, and only a small percentage that relates to other revenue that is expected to be collected from consumers.
- Non-payment of creditors within 30 days as per MFMA due to cash flow challenges.

Interventions

- Municipality has implemented a programme to ensure that the indigent register is up to date and reflects the current status of indigent people in the municipal area.
- Continuous implementing the financial recovery plan and cost cutting measures as per MFMA Circular 97
- Implementation of Discount Scheme to ensure collection of long outstanding debt.
- Review of municipal leases is still in progress.
- Review of Municipal Tariffs to be cost reflective.

Achievements

- Electricity vending system has been upgraded.
- Complied with s126 of the MFMA and submitted the Annual Financial Statements to the office of the Auditor General for audit purposes on time.
- The municipality has drastically improved in terms of financial reporting as it complies with monthly and quarterly submissions.
- The municipality has managed to adopt a funded budget for the 2021/2022 and 2022/2023 and 2023/2024 financial periods.
- The municipality has received an unqualified Audit Opinion for three successive (2021, 2022 and 2023) financial years.
- Huge reduction on creditors from 12, 8 million in Dec 2022 to R8, 3 million in Dec 2023.

Recommendations

- Based on the above the municipality recommends as per S28 of the MFMA that, a municipality may adjust if:

- There is material under/over collection.
- If there were any errors identified from the original budget
- May authorise the utilisation of savings from one vote toward another vote

- The adjust upward the following revenue sources due to improvement in performance during the first 6 months:
  - Interest from investments
- The following revenue sources will be adjusted downward due to the fact that the municipality has not collected as expected in these areas and this has a negative impact on municipal expenditure:

  - Rental of municipal property
  - Service charges refuse and property rates.

- The following expenditure items will be adjusted upwards because the anticipation was less than expected in the original budget:

  - Bulk Electricity Purchases
  - Audit Fees
  - Water consumption

- Fuel consumption
-
- Debt Impairment
- Plant and machinery for service delivery

- The following expenditure items will be adjusted downwards because the anticipation was more than expected in the original budget:
  - Interest paid on overdue accounts.
  - Contracted services

In view of the above, it is hereby recommended that council considers the budget adjustment in terms of MFMA Sec 28 and MFMA budget regulation on or before 29 February 2024.

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PART 3

3.1 Quarterly Performance of Service Delivery Targets and Performance Indicators

3.1.1 KPA 1: Service Delivery and Infrastructure provision

Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY TARGETS QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
1. Roads	To ensure accessible roads within the Great Kei Local Municipal Area by June 2027	SD01: By constructing, maintaining gravel roads & Surfaced roads.	6 km of gravel roads to be constructed at Icwili Internal Streets (2,5km), Draiibosch Internal Streets (3,5km)	SD01-01	Number of kms to be constructed (gravel roads)	R3 271 217,13	Construction of 3.5 km's of Diphini Internal Streets by 30th June 2024	Appointment of Consultants and Contractors -Site Establishment	Achieved	50 % Construction of Diphini Iternal Streets	Achieved		None	None	Progress Report Practical completion certificate	
						R2 646 728,67	Construction of 2.5 km's of Old Location Internal Streets by 30th June 2024	Appointment of Consultants and Contractors -Site Establishment	Achieved	50 % Construction of Old Iternal Streets	Achieved		None	None	Progress Report	
						R3 236 592,22	Construction of 3.5 km's of Ngxingxolo Internal Streets by 30 the June 2024	Appointment of Consultants and Contractors -Site Establishment	Achieved	50 % Construction of Ngxingxolo Internal Streets	Achieved		None	None	Progress Report Practical completion certificate	

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Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
							QUARTERLY TARGETS									
			91%		% of MIG Funding expenditure (Output)	R12 mil	100% Spending of MIG Funding by 30th June 2024.	20% on expenditure	Achieved	20% on expenditure	Achieved		None	None	MIG recon report	
			3.55km Surfacing of Chintsa Internal Streets and		Number of km to be surfaced through Small Town Revitalization	R4 589 001,26	3,55 km of surfaced roads to be constructed in 2022/23 - Chintsa Internal Streets by 30th June 2024	100 % Construction of Chintsa Iternal Streets	Not Achieved	N/A	N/A		N/A	N/A	N/A	
			3,7km Kei Mouth Internal Streets			R14 910 322,49	3,7 km of surfaced roads to be constructed in 2022/23 Kei Mouth Internal Streets by 30th June 2024	50 % Construction of Kei Mouth Iternal Streets	Not Achieved	100 % Construction of Kei Mouth Iternal Streets	Not Achieved		Slow progress due to litigation	Contractor to add more resources	None	
					Number of kms to be surfaced in R349 to Haga-Haga	**R115 450 000,00**	1. Appointment of Consultants 2. Planning Reports 3. Appointment for Contractors 4. Progress Construction	1. Advertisement for Consultants	Achieved	Appointment for Consultants	Achieved		None	None	Appointment Letters	

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
							QUARTERLY TARGETS									
					Number of kms to be surfaced Kei Mouth Ferry Road	R12 500 000,00	1. Appointment of Consultants 2. Planning Reports 3. Appointment for Contractors 4. Progress Construction	1. Advertisement for Consultants	Achieved	Appointment for Consultants	Achieved		None	None	Appointment letters	
					Number of km to be maintained	R 1 180 000,00	30 km of Gravel Road to be maintained through dry blading, stormwater, and patching by 30th June 2024	8 km of gravel road maintained	Achieved	8 km of gravel road maintained	Achieved		None	None	Q2 Standing committee item Progress report	
2. Public amenities 3. Electrification	To ensure provision of public amenities by June 2027.	SD02: By Constructing public amenities.	2 Community Halls constructed at Makhazi and Ngxingxolo villages	SD02-01	Number of public amenities' to be constructed.	R 2 779 357,01	Construction of Taiton Community Hall by 30th June 20240	Appointment of Consultants and Contractors Site Establishment	Achieved	50 % Construction of Tainton Community Hall	Achieved		None	None	Progress Report	

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY TARGETS QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
			1 Sports field constructed at Komga	SD02-02			Construction of Komga Sport field by 30th June 2024	100 % Construction of Komga Sportsfield	Not Achieved	N/A	N/A		N/A	N/A	N/A	
				SD02-03	Number of Public Amenities maintained	R3 141 800,00	Main Administration Building (Phase 2) to be maintained by 30th June 2024	Advertisement for construction	Achieved	Appointment Letter for the Contractor	Achieved		None	None	Appointment letter for the contractor	
			3 public amenities maintained	SD02-04		R500 000,00	Qumrha Town Hall to be maintained by 30th June 2024	Advertisement for Construction	Not Achieved	Appointment Letter for the Contractor	Not Achieved		Not budgeted for	To be budgeted for in the next final year	Appointment Letter	
3. Electrification	To increase access to electricity in Great Kei Communities by 2027	SD03-01: Solicit funding from DOE and potential funders	2021/22 Application to DoE	SD03-01	Number of funding applications submitted to department of energy	R0,00	1 Application submitted to Department of Mineral and Energy	1 Application submitted to Department of Mineral and Energy	Achieved	N/A	N/A		N/A	N/A	N/A	

= Target achieved and or exceeded (> 90). = target not achieved (< 74). = information not yet available. = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
								QUARTERLY TARGETS								
		SD03-02: By Upgrading and maintaining the electrical network	Increase of the NMD in Komga up to 2.8 MVA (Komga reticulation project)	SD03-02	Upgrading of Komga Bulk Electrical Infrastructure – Meter Replacement (Output)	R2 591 304,35	Upgrading of Komga Bulk Electrical Infrastructure – Meter Replacement (Output)	Advertisement for Construction	Not Achieved	Sitting of the bid committee	Not Achieved		Concurrence to proceed has not been made by OTP, after letter of intent was submitted to them	Proposal that this be removed from the targets	Correspondence sent to OTP	
				SD03-03	Construction of Zone 10 Overhead MV Line -	R1 000 000,00	Design of Zone 10 Overhead MV Line -	Advertisement	Achieved	1. Monthly Report 2. Quarterly Report	Achieved		None	None	1. Monthly Report 2. Quarterly Report	
				SD03-04	Electrification of Zone 10 - Pre - Engineering (Phase 1)	R4 625 000,00	Electrification of Zone 10 - Pre - Engineering (Phase 1)	Advertisement	Achieved	1. Monthly Report 2. Quarterly Report	Achieved		None	None	1. Monthly Report 2. Quarterly Report	
4. Town Planning Building Control	To ensure alignment of SDF with the IDP by June 2027 to ensure progressive Spatial Planning & Land Use Management Systems	SD04-01: By ensuring Controlled development within Great Kei LM	SDF	SD04-02	Number of reports to Council on the review of the Municipal Spatial Development Framework	R 100 000.00	4 x reports to Standing Committee on Review of the SDF	1x report to Standing Committee on the Review of the SDF	Achieved	1x report to Standing Committee on the Review of the SDF	Achieved		None	None	Standing Committee Report	

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Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
							QUARTERLY TARGETS									
5. Building Control	To ensure that National Building Regulations are adhered to by 2027	SD04-02: By implementing National Building regulations within the GKM area	Housing Needs Register	SD04-03	Number of Reports on the housing needs Register	N/A	4 x reports to Standing Committee on the housing needs register captured by the municipality	1 x reports to Standing Committee on the housing needs register captured by the municipality	Achieved	1 x reports to Standing Committee on the housing needs register captured by the municipality	Achieved		None	None	Standing Committee Report	
			Approved building plans	SD04-04	Number of Reports on compliance to Building Regulations	N/A	4 x reports to Standing Committee on compliance to Building Regulations	1 x reports to Standing Committee on compliance to Building Regulations	Achieved	1 x reports to Standing Committee on compliance to Building Regulations	Achieved		None	None	Standing Committee Report	
6. Sustainable Human Settlements	To facilitate the provision of Integrated sustainable human settlement within GKM by June 2027	SD05-01: By Facilitating access to alternative Land for Settlement purposes.	Formalisation of informal Settlements	SD05-01	Number of Reports on the formalisation of informal Settlements	R0,00	4 x Reports to Standing committee on the formalisation of the informal settlements (Cwili, Qumrha, Morgans Bay and Cintsa informal Settlements	1x report to Standing Committee on the formalization of Cwili, Qumrha, Morgans Bay and Cintsa informal Settlements	Not Achieved	1x report to Standing Committee on the formalization of Cwili, Qumrha, Morgans Bay and Cintsa informal Settlements	Achieved		None	None	Standing Committee Report	

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Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot of	Reasons for variance	Mitigating Measures	POE	Custod
							QUARTERLY TARGETS									
7. Community Safety	To ensure a safe and secure environment by June 2027	SD06-01: By Coordinating sitting of community safety forum.	4 Community Safety Forums meetings	SD06-01	Number of Community Safety Forum meetings	R0	4 Community Safety Forum Meetings	One community safety forum meetings	Achieved	One community safety forum meetings	Achieved		None	None	Attendance register Minutes	
8. Solid Waste	To ensure improved solid waste management by June 2027	SD07-01: By implementing integrated Waste Management Plan in line with 2020 National Waste Management Strategy	Integrated Waste Management Plan	SD07-01	Integrated Waste Management Plan in line with the 2020 Waste Management Strategy	R0.00	Approved Integrated Waste Management Plan	Reviewing of Integrated Waste Management Plan	Achieved	Reviewing of Integrated Waste Management Plan	Achieved		None	None	Standing Committee Report	
		SD07-02:By maintaining the Komga landfill site	Approved Landfill site operational plan in place		Report on maintenance of the landfill site	R629 400,00	Report on maintenance of the landfill site	Maintenance of Qumrha landfill site.	Achieved	Maintenance of Qumrha landfill site.	Achieved		None	None	Standing Committee Report	
		SD07-03 :By Developing a new landfill site	Report on the new identified landfill site	SD07-03	Report on the new identified GKM Landfill Site	R10 000 000,00	Environmental Impact Assessment for the new identified landfill site	Conducting of Geotechnical investigations Compilation of Terms of Reference (Scope of work) .	Achieved	Appointment of a consultant that will conduct the Environmental Impact Assessment.	Achieved		None	None	Geotechnical Report Standing Committee Report	

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Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY TARGETS QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
9. Environmental Management	To Co-ordinate improvement of Municipal Environmental Management by 2027	SD08-01: By developing and implementing integrated environmental management plan in line with NEMA	Draft plan	SD08-01	Integrated environmental management plan developed and approved council in line with NEMA and approved by Council	**R0,00**	Developing Integrated environmental management plan in line with NEMA and approved by Council	Request for funding to develop Integrated Environmental Management Plan	Achieved	Follow up on the request for funding	Achieved		None	None	Correspondence with DEDEAT	
10. Cemeteries Services	To improve management of cemeteries by June 2027	SD09-01: By implementing Cemetery management plan	Cemetery management plan	SD09-01	Number of cemetery sites allocated, numbered, and recorded.	R5 918,00	32 Cemetery sites allocated, numbered, recorded.	8 cemetery sites allocated, numbered and recorded	Not achieved	8 cemetery sites allocated, numbered and recorded	Not achieved		Target not properly presented and closed	Target to be amended	Cemetery allocation register Slips	
		SD09-02: By developing a cemetery management system	Existing Cemetries	SD09-02	GKM Cemetery management system	**R500 000,00**	Developed cemetery management system	Advertisement	Not Achieved	Development of cemetery management system	Achieved		None	None	Advert	
11. security services	To safeguard municipal assets by June 2027.	SD10-01: By securing all municipal assets through implementing of safety and security measures	Provision of security Services	SD10-01	Access control provided in municipal main offices	N /A	Implement all access control programmers (visitors control)	1 report on visitors control	Achieved	1 report on visitors control,	Achieved		None	None	Access control register	

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Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
							QUARTERLY TARGETS									
12. Safety and Traffic Services	To control stray animals	By constructing a new animal pound	Existing site for a pound	SD12-01	Build and fenced animal pound.	R1 000 000.00	Qumrha fenced animal pound	Develop specifications, advertise for building and fencing of municipal pound.	Not Achieved	Appointment and construction of GKM animal pound	Not Achieved		At advert stage	Appointment to be in Q3	Advert, Appointment Letter	
	To enhance the enforcement of National Road Traffic Act 93 of 1996 and by-laws by June 2027.	FM11-01: By enforcing and monitoring of road traffic rules.	Vehicles Renewals	SD12-02	Number of Motor Vehicle (Output) (Renewals)		200 Motor Vehicle Renewals	50 motor vehicle Renewals	Achieved	50 motor vehicle Renewals	Achieved		None	None	DLTC Report	
			Learners' licenses Issued	SD12-03	Number of Leaners license bookings (Output)		60 learners' license booked	15 learners license booked	Achieved	15 learners license booked	Achieved		None	None	DLTC Report	
			Renewals	SD12-04	Number of renewals (drivers & PrDP) (Output)		200 Driver's License Renewal (driving & PrDP's)	50 (Driving License & PrDP)	Achieved	50 renewals Report (Driving & PrDP)	Achieved		None	None	DLTC Report	
			Drivers' licenses Issued	SD12-05	Number of drivers licenses Testing (Output)		60 driver's license testing	15 drivers licenses Testing Report	Achieved	15 drivers licenses Testing Report	Achieved		None	None	DLTC Report	

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Priority Area	IDP Objective	IDP strategy	Baseline 2022/23	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY TARGETS QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custod
			26 fined issued	SD12-06	Number fines issued		100 Fines issued	25 issued	Not Achieved	25 issued	Not Achieved		Staff incapacity issues	Employment of Law Enforcement personnel	DLTC Report	

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3.1.2 KPA 2: Local Economic Development

Priority Area	IDP Objective	IDP strategy	Baseline 2018/19	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE
1. Local Economic Growth	To create opportunities for sustainable development within the GKM area by June 2027	LED01: By identifying and twinning with municipality/s and organizations with similar areas of cooperation and development.	Draft MOU with Sibanye Still Water. R8 million funding-Sibanye Still Water	LED01-01	MOU with Sibanye Stillwater signed and implemented (Input)	R0	MOU with Sibanye Stillwater signed and implemented	Follow up on pledged financial support by Sibanye Stillwater	Achieved	Follow up on pledged financial support by Sibanye Stillwater	Achieved		None	None	Progress report submitted to the Standing committee
		LED02: By implementing Small Town Revitalization Strategy	2018 Small Town Revitalization Strategy	LED01-02	Number of funding applications submitted to potential funders	R0	3 applications submitted to potential funders for implementation of Small-Town Revitalisation Strategy	Submit 1 application	Achieved	Submit 1 application	Not achieved		Application not sent to potential funders	Application to be sent in the next quarter	Proof of funding application submitted
2. Job Creation	To create job opportunities through EPWP, CWP, MIG & other sectoral programmer	LED03: Support initiatives geared towards mass job creation and sustainable livelihoods	119 EPWP 104 MIG	LED02-01	Number of job opportunities created through EPWP & MIG projects (output)	R0	140 jobs created	Recruitment of laborers – 70 jobs created	Achieved	30 jobs created	Achieved		None	None	38 jobs created through MIG and EPWP

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Priority Area	IDP Objective	IDP strategy	Baseline 2018/19	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot of	Reasons for variance	Mitigating Measures	POE
	s by June 2027		556	LED02-02	Number of job opportunities created through CWP projects (output)	External funded	550 CWP jobs created through reregistration of participants.	1 monitoring report to Standing Committee	Achieved	1 monitoring report to Standing Committee	Achieved		None	None	Standing Committee Report
			4 CWP RC meetings	LED02-03	Number of CWP Reference Committee meetings held	R0	4 CWP Local Reference Committee Meetings held	Hold 1 CWP LRC meeting	Achieved	Hold 1 CWP LRC meeting	Achieved		None	None	Minutes of the LRC meeting, attendance register
3. Tourism	To promote tourism potential of GKM by June 2027	LED05: By creating a conducive environment for tourism development.	3 Green Coast flag Status applications submitted	LED03	Number of Green Coast Flag Status applications submitted	R 40 000.00	4 Applications for Green Coast Status submitted to DEDEAT	-	-	-	-	-	-	-	-
4. Agriculture	To promote the agrarian economy in support of the disadvantaged communal farmers by June 2027	LED07: By supporting and monitoring Agrarian and Farming Production and Programmes in partnership with DRDAR	4 Agricultural Forum Meetings	LED04-01	Co-ordinate 4 Agricultural Forum Meetings)	R0	4 Agricultural Forum Meetings	1 meeting	Achieved	1 meeting	Achieved		None	None	Signed report & attendance register
			0	LED04-02	Co-ordinate Reports on Agrarian & Farming Supported Programmes	R0	4 Reports on Agrarian & Farming Supported Programmes	1 Report on Agrarian & Farming supported programmes	Achieved	1 Report on Agrarian & Farming supported programmes	Achieved		None	None	Report on Agrarian & Farming supported

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QUARTERLY TARGETS

Priority Area	IDP Objective	IDP strategy	Baseline 2018/19	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE
5. SMME's & Co-operatives	To create a conducive environment for SMME's and Co-operatives to access economic opportunities by June 2027	LED08: Lobby technical support and funding from potential funders to support SMME's & Co-operatives	194	LED05-01	Number of SMME's supported (Output)	R0	80 SMME's supported	20 SMME's	Achieved	20 SMME's	Achieved		None	None	33 SMME supported through CSD report, training, company registration, business license and mentorship program
			0	LED05-02	Number of cooperatives supported	R 150 000.00	3 cooperatives supported	Identification of cooperatives to be supported	Not Achieved	Conducting needs assessment for cooperatives identified	Achieved		None	None	Standing Committee report
		LED09: By supporting and monitoring SMME programs	2	LED03-03	Number of Business Forum meetings held	R0	4 Business forum meetings held	1 meeting	Achieved	1 meeting	Achieved		None	None	Signed Report; attendance register

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3.1.3 KPA 3: Financial Viability and Management

Focus Area	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
1. Asset Management	To ensure proper management and maintenance of GKM assets by June 2027	FM01: By developing and maintaining a GRAP compliant asset register.	2021/22 reviewed Asset Policy	FM01-01	Asset Management policy and updated asset register approved by Council (Input)	R1 000 000	Review of asset policy and asset register approved by Council 30th June 2024.	Review Asset Management Policy	Achieved	Circulating the reviewed Asset Management Policy	Achieved		None	None	Circulated Asset Management Policy
								Physical Verification of Assets	Achieved	Review of updates of the FAR	Achieved		None	None	Fixed Asset Registers. Asset Reconciliations.
2. Supply Chain Management	To maintain effective and efficient procurement by June 2027	FM02: By ensuring adherence to Supply Chain Management Regulations	2021/22 reviewed SCM Policy	FM02-01	SCM policy reviewed and approved by council (Input)	R0	SCM policy reviewed and approved by council by 31 May 2024.	Review SCM Management Policy	Achieved	Circulating the reviewed SCM Management Policy	Achieved		None	None	Circulated SCM policy
			100%	FM02-02	% of tenders concluded in accordance with (tender validity timeframe) (Output)	R0	100% completion procurement plan tenders within the tender validity period by 30 September 2024.	100% completion procurement plan tenders within the tender validity period by 30 September 2023.	Achieved	100% completion procurement plan tenders within the tender validity period by 31st December 2024.	Achieved		None	None	100% Completed Procurement plan reported through Monthly Supply Chain Management Implementation Reports

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KPA	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
								Annual 2021/22 SCM implementation on report to be submitted to council, provincial treasury with 30 days	Achieved	N/A	N/A		N/A	N/A	N/A
			1 suppliers' day	FM02-03	Number of Supplier Days to be held (Output)	R 2 000 (Advert)	4 Suppliers Day held by June 2024.	1 Suppliers Day held by June 2024	Achieved	1 Suppliers Day held by June 2024	Achieved		None	None	Attendance Register and Copy of advert
			2021/22 Procurement plans	FM02-04	Procurement plans signed off by the Accounting Officer	R0	Procurement plans signed off by 30th June 2024.	N/A	N/A	N/A	N/A		N/A	N/A	N/A
			4 SCM reports	FM02-05	Number of SCM Policy implementation reports (Input)	R0	Four quarterly reports prepared on implementation of the SCM policy by 30th June 2024.	1 Quarterly report as 30th September prepared and submitted within 30 days after end of the quarter	Achieved	1 Quarterly report as 31st December prepared and submitted within 30 days after end of the quarter	Achieved		None	None	Quarterly report submitted to the standing committee
...Expenditure	Expenditure management processes and systems by 2027	FM03: By Implementing expenditure management in terms of	Section 66 reports	FM03-02	Payments of salaries and allowances as per the prescribed	R51,70	Payment of salaries and allowances as per the payroll approved	Payment of salaries and allowances on quarterly payroll calendar	Achieved	Payment of salaries and allowances on quarterly payroll calendar	Achieved		None	None	Section 66 Report

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KPA	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
		Section 65 and 66 of MFMA			time.		calendar by 30 June 2024.	deadlines		deadlines					
			0%	FM03-03	% reduction of Irregular, Fruitless and Wasteful and Unauthorized Expenditure report (Input)	R0	Implement 0% incurrence of Irregular, Fruitless and Wasteful and Unauthorized Expenditure by 30 June 2024.	Being 0% incurrence of irregular, Fruitless and Wasteful and Unauthorized Expenditure by 30th September	Not achieved	Being 0% incurrence of irregular, Fruitless and Wasteful and Unauthorized Expenditure by 31st December	Not Achieved		R3 158.86 Fruitless and wasteful expenditure incurred through interest on long outstanding creditors	Complying with the payment arrangements with suppliers owed.	UIFW Expenditure Registers
4. ICT Management a	To Maintain effective and efficient Information and technology systems by June 2027	FM04: By Upgrading and maintenance of ICT infrastructure and systems	2020/21 reviewed ICT Policies	FM04-01	ICT policies and governance framework reviewed and approved by council (Input)	R1,8 mil	ICT policies reviewed and approved by council as at 30th June 2024.	N/A	N/A	Draft reviewed ICT policies submitted to management by 31st December	Achieved		None	None	Standing Committee Report; Reviewed ICT policies
			IT Masterplan	FM04-02	IT Masterplan reviewed approved by council (Input)	R0	IT Master Plan Review and approved by council	N/A	N/A	Draft reviewed IT Masterplan submitted to management	Achieved		None	None	Report to the Standing Committee

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KPA Area	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
			IT Masterplan	FMM04-03	IT Masterplan implementation	R0	IT Masterplan implementation Report to the Standing Committee	1 quarterly report the standing committee within 30days after end of the quarter	Achieved	1 quarterly report the standing committee within 30days after end of the quarter	Achieved		None	None	Quarterly report submitted to the standing committee.
5. Budgeting and Reporting	To Maintain budgeting and reporting mechanisms in line with Municipal Finance Management Act, VAT Act, Treasury regulations and Budget reforms, by June 2027	FM05: Comply with all Statutory reporting requirements and financial reforms.	Compliance reports submitted as per MFMA and VAT Act.	FM05-01	Compliance reports submitted as per MFMA and VAT Act. (Input)	R800 000	Submission of compliance reports within specified time frame	Submission of 3 monthly VAT 201s by 30th September	Achieved	Submission of 3 monthly VAT 201s by 31st December	Achieved		None	None	Proof of submission and copies of reports.
								Preparation and submission of 3 s 71 Reports submitted to council, PT and NT by 31st September.	Achieved	Preparation and submission of 3 s 71 Reports submitted to council, PT and NT by 31st December.	Achieved		None	None	S71 monthly submissions.
								Preparation and submission of s 52 Reports submitted to council, PT and NT within 30 days.	Achieved	Preparation and submission of s 52 Reports submitted to council, PT and NT within 30 days.	Achieved		None	None	Section 52 report submission.

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KPA	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
								Preparation and submission of Annual Financial Statements by 31st August	Achieved	N/A	N/A		N/A	N/A	N/A
		FM06: By planning and preparation of municipal budget in line with MFMA Regulations	2019/20 annual budget	FM05-01	Annual approved budget by council for 2018-2022	R0	Annual approved budget by council for 2023/24	Submission of Budget inputs for Development of Budget process plan by September	Achieved	One Budget Technical Committee Meeting by December	Achieved		None	None	Attendance register & Minutes
		FM07: Implementation of mSCOA Reform by 2022	4 Mscoa reports	FM05-02	Number of mSCOA project implementation reports to Council	R1 mil	4 updates on mSCOA implementation reports to Council	1 report on Mscoa implementation to Council	Achieved	1 report on Mscoa implementation to Council	Achieved		None	None	1X mSCOA report submitted

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Area	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
5. Revenue Enhancement & Indigent Administration	To maintain and improve effective revenue collection system consistent with Section 95 of the MSA and enforce the municipality's credit and debt control policy (Section 64 MFMA) by June 2027.	FM08: Data cleansing and accurate billing of all GKM services and enforcing disconnection of electricity, effect legal action on non-payment of municipal services billed.	65%	FM06-01	% increase in actual revenue collection (Output)	R27,8 mil	45% collection rate on average by 30 June 2024.	45% average collection	Achieved	45% average collection	Achieved		None	None	Revenue Collection report.
		FM09: By developing and implementing a revenue turn-around strategy	R0	FM06-02	GKM Total debt reduced	R0	To reduced old debt by 10 million as at end June 2024	R2, 5million reduction of old debt by 30th September.	Achieved	R2, 5million reduction of old debt by 31st December.	Achieved		None	None	3 Collection reports confirming R6 720 708.19 collection.
			Revenue turn-around strategy	FM06-03	Revenue turn-around strategy reviewed and approved by council and implemented (input indicator)	R0	Revenue turn-around strategy reviewed and approved by the Council, Implementation of the strategy	Draft reviewed Revenue turn-around strategy	Achieved	Final Draft Reviewed Revenue-Turnaround Strategy	Achieved		None	None	Item to council for Debt incentive scheme 23/24 and Council resolution

KPA	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
			New indicator	FM06-04	Update of the General Valuation Roll through a supplementary roll annually	R800 000	Conduct a yearly supplementary roll to update General Valuation Roll	Update monthly transferred properties on FMS by downloading the deeds roll	Achieved	Update monthly transferred properties on FMS by downloading the deeds	Achieved		None	None	Transfer reports
		FM10: Review and implement the indigent policy and maintain an updated indigent register.	Indigent register	FM06-05	Review and updated indigent register	R576 000	(Eskom) Beneficiary subsidization of the customers as per the approved indigent register by 30th June 2027.	List of subsidized beneficiaries from Eskom	Achieved	List of subsidized beneficiaries from Eskom	Achieved		None	None	ESKOM beneficiary list
							(Alternative Energy) Beneficiary subsidization of the customers as per the approved indigent register by 30th June 2027.	N/A	N/A	N/A	N/A		N/A	N/A	N/A

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KPA	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
							(Municipal Electricity) Beneficiary subsidization of the customers as per the approved indigent register by 30th June 2027.	List of subsidized beneficiaries from ONTEC	Achieved	List of subsidized beneficiaries from ONTEC	Achieved		None	None	ONTEC beneficiary list
7. Audit Outcome	To ensure improvement of audit outcomes through reduction of audit findings by June 2027.	FM11: By developing, Implementing, and monitoring of Audit Action Plan, policies and procedures.	Qualified audit	FM07-01	% of audit findings addressed	R0	100% implementation of audit action plan by 31 August 2024	N/A	N/A	Development, 30% implementation and Monitoring of the Audit Action Plan by 31st December	Achieved		None	None	Final Management Representation to Auditor General confirming the uncorrected findings
8. Risk Management	To ensure management of organizational and mitigation of risks by June 2027	FM12: Develop, monitor and review of strategic risks registers	100%	FM0-8-01	% implementation of action plan to mitigate identified risks (Output)	R0	100 % of identified risks lessened by 30th June 2024.	25% implementation of action plan to mitigate identified risks	Achieved	25% implementation of action plan to mitigate identified risks	Achieved		None	None	25% of action plans were implemented in quarter 2; updated risk register
								Updating the progress on the risk register by 30th September	Achieved	Updating the progress on the risk register by 31st December	Achieved		None	None	Updated Risk register.

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KPA	IDP Objective	IDP strategy	Baseline 2020/23	Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QUARTERLY QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
			Declarations of interest are in place	FM08-02	Percentage of Councilors who have declared their financial interest		100% of Annual Financial Declaration of interest by Councillors as at July [illegible]	Signed declaration of interest by Councilors	Achieved						
			Declarations of interest are in place	FM08-03	Percentage of staff who have declared their financial interest		100% of Annual Financial Declaration of interest by all Staff Members as at July 2024	Signed declaration of interest by Staff members	Achieved						

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3.1.4 KPA 4: Institutional Development and Transformation

Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	Quarterly Targets QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
1. Strategic Corporate and	To ensure the development and implementation of a strategic Corporate and HRM plan with a strategic Model to drive the implementation and alignment with the IDP by June 2027	ID01: By designing, implementing, and monitoring, all the strategies to achieve the Corporate and HR areas of focus.	Draft HR plan	ID01-01	Strategic Corporate & Human Resource Management Plan developed & approved by council-(Input)	R0	Development of Strategic HR Plan	Develop the Draft Strategic HR plan	Achieved	Circulate Draft Strategic HR plan to departments for inputs and consolidation	Achieved		None	None	HR Plan Circulated to Management
2. Employment Equity		ID02: By consistently submitting on stipulated timeframes, all the EE reports to the Department of Labour	Employment Equity Plan. 5 % EE targets implemented	ID02-01	Development and Submission of the EEP to LLF and the Dept. of Labor	R0	Development and Submission of the EEP to the LLF and Dept. of Labor	Develop Draft EEP	Achieved	Workshop to management	Achieved		None	None	EE Report presented to Management

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Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
								Quarterly Targets							
		ID03: By developing, reviewing, and implementing the Employment Equity Plan	Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA	ID02-02	Approved Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA		Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA	Develop the Draft annual training report and workplace skill plan	Achieved	Circulate the Draft annual training report and workplace skill plan for inputs	Not achieved		The Training Report and Workplace Skills Plan could not circulated as the Directorates have submitted their plans	Reminder has been sent to Directorates to submit in Quarter 3	None
3. Time and Attendance	To ensure the municipal controlled environment and stability through proper adherence to attendance and leave management June 2027	ID05: By developing, implementing the leave policy and procedure.	4 quarterly reports	ID03-01	Number of time and attendance reconciliations reports compiled and submitted to Standing Committee	R0	4 time and attendance reconciliations compiled and submitted to the Standing Committee	1 quarterly report submitted to the Standing Committee	Achieved	1 quarterly report submitted to the Standing Committee	Achieved		None	None	Time & Attendance Report submitted

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Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	Quarterly Targets QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
4. Organizational Structure man Resources Development	To ensure the achievement of the Municipal Mission & Vision in enhancing service delivery by June 2027	ID04: By Annually reviewing the GKM Organogram in order to address the community needs and functions of the Municipality.	Reviewed 2021/2022 Organizational structure	ID04-01	Organizational structure reviewed and approved by council (Input)	R51, 70	2023/2024 Organization structure reviewed and approved by council	Develop a process plan and circulate the organization of Structure to Directorates for inputs	Achieved	Analyze and consolidate inputs from Directorates	Achieved		None	None	Organogram Inputs analyzed and consolidated
			Number of Recruitment and Compliance with GKM Recruitment policies	ID04-02	Implementation of GKM HR Policies and applicable legislation in line with recruitment , termination, and resignation	R0	Report on Implementation of GKM HR Policies and applicable legislation in line with recruitment, termination, and resignation	Report on recruitment , Termination & Resignation Quarterly	Achieved	Report on recruitment, Termination & Resignation Quarterly	Achieved		None	None	Copy of the Recruitment Report submitted
5. Human	To ensure a fully capacitated and competent workforce and Council for the enhancement of performance,	ID05: By ensuring the implementation and monitoring of WSP (including	2021/2022 Workplace Skills Plan	ID05-01	2022/2023 Workplace Skills Plan reviewed and approved by LLF and	R10 0 000	2023/2024	Skills Audit Conducted	Achieved	Meeting with Departments to prioritize training needs	Not achieved		Meeting could not be held with the Directorates.	Scheduled to seat in Quarter 3 /Quarter 4	None

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Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	Quarterly Targets QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
	service delivery and sound corporate governance by June 2027.	learnerships, internships, and graduate training programmers).			submitted to LGSETA (input)		Workplace Skills Plan reviewed and approved by LLF and LGSETA								
			4 trainings	D05-02	Number of capacity programs coordinated for Councilors and Staff (Output)	R0	4 capacity building Programs	1 capacity building program implemented	Achieved	1 capacity building program implemented	Achieved		None	None	Medical Schemes Presented wellness program to Employees
6.Corporate Facilities and	To ensure the management, assessments, monitoring and controlling of municipal facilities and Satellite Offices by June 2027	ID026: By periodically assessing GKM facilities and implementing strategies to improve the conditions of facilities in all GKM area	assessments conducted on GKM facilities.	D06-01	Number of assessments conducted on GKM facilities and findings submitted to Standing Committee	R0	4 x Assessments done on GKM Facilities and findings submitted to Standing Committee	Identify, visit, and assess one Municipal Facility and findings submitted to Standing Committee	Achieved	Identify, visit, and assess one Municipal Facility and findings submitted to Standing Committee	Not achieved		Insufficient HR capacity on building inspection expertise	To be conducted in the third Quarter of 23/24 FY	None
7.	To ensure effective functioning of Council and its	ID07: By ensuring that the Council	4 Ordinary &	ID07-01	Number of Council and	R0	4 Council sittings	1 Ordinary Council sitting &	Achieved	1 Ordinary Council sitting &	Achieved		None	None	Council & Standing Committe

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Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	Quarterly Targets QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
	committees by June 2027	and its sub-committees seat in accordance with the approved Council calendar.	5 Special Council meetings 25 Standing Committees		standing committee meetings set in line with council calendar (Output)		20 Standing Committee held	5 Standing Committees coordinate	Achieved	5 Standing Committees coordinate	Achieved		None	None	es report; Attendance Registers
		ID08: By ensuring safe keeping of the Council resolution register	4 Registers dispatched and implemented	ID07-02	Number of Council resolution registers dispatched and implemented	R0	4 Council Resolution Registers dispatched and implemented	1 Council Resolution Registers dispatched and implemented	Achieved	Presented the consolidated assessment findings to management	Achieved		None	None	Copy of the Council Resolution Noting the progress
8. Labor Relations	To promote sound labor relations and ensuring compliance with relevant labor legislations by June 2027.	ID09: By implementing disciplinary codes and adhering to the applicable labour related legislations.	Reported Labor Matters	ID08-01	Number of Labour Related Matters recorded and resolved	R0	4 Reports of Labour Related Matters recorded and resolved	1 Report of Labor Related Matters recorded and resolved	Achieved	1 Report of Labor Related Matters recorded and resolved	Achieved		None	None	Report on Labour Related Matters recorded and resolved

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Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	Quarterly Targets QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reason for Variance	Mitigating Measures	POE
9. Labor Employment	To ensure availability and retention of competent, healthy and motivated workforce by June 2027	ID09: By implementing disciplinary codes and adhering to the applicable labor related legislations.	Reported Labor Matters	ID09-01	Number of Labour Related Matters	R17 3,91	4 Employee Wellness programs conducted	1 wellness program conducted	Achieved	1 wellness program conducted	Achieved		None	None	Progress report and attendance register
10. Health and Safety	To ensure compliance with Health and Safety Regulation by June 2027.	ID11: By implementing and monitoring of health and safety policy and regulations.	4 Inspections and reports	ID10-01	Number of Health and Safety Inspections conducted (output)	R17 3,91	4 Inspections and reports	1 inspection and report	Achieved	1 inspection and report	Achieved		None	None	Inspection report
11.Cleaning inspection	To promote holistic customer reception management and provision of auxiliary services to the entire institution by 2027	ID12: By conducting Institutional surveys, designing, and presenting reports with recommendation to Council	4 Cleaning Inspection conducted	ID11-01	Number of Cleaning Inspection conducted and reported to the Standing Committee	R0	4 Cleaning Inspection conducted and reported	1 cleaning inspection conducted and reported	Achieved	1 cleaning inspection conducted and reported	Achieved		None	None	Copy of the Cleaning Inspection report

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Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/24	Quarterly Targets				Snapshot	Reason for Variance	Mitigating Measures	POE	n
								QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual					
12.Risk Management and auditing	Ensure the management and control of internal, external audit matters including all Corporate Services and HR risks by 2027	ID027: By designing and implementing an audit action plan in addressing all CPS Audit queries.	Audit Action Plan	ID12-01	% of Audit findings addressed	R0	100% of Audit findings addressed	10% of Audit findings addressed	Achieved	30% of Audit findings addressed	Achieved		None	None	Report on 100% HR Audit General Findings addressed	Director CSDCS

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3.1.4 KPA 5: Good governance and public participation

Priority Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custodian
1. Public Participation & Management of Petitions	To promote effective participation of community members in the affairs of governance by June 2027	GG01: Regular and effective communication with communities	4 meetings	GG01-01	Number of Ward Committee Meetings held.		7 Ward Committee meetings	1 consolidated on Ward Committee Report	Achieved	One consolidated on Ward Committee Report	Achieved		None	None	One report on ward committee	Strategic services
			4 meetings	GG01-02	Number Mayoral Imbizos held		4 Mayoral Imbizos to be held	1 Report on Mayoral Imbizo held	Achieved	1 Report on Mayoral Imbizo held	Achieved		None	None	One report on Mayoral imbizo; attendance register	Strategic services
2. Institutional Marketing and	To promote effective communication with all stakeholders by June 2027	Developing a functional Communication and Marketing Strategy		GG02-01	Number of Newsletters		4 Newsletters	1 Newsletter	Not Achieved	1 Newsletter	Achieved		None	None	Newsletter	Strategic services
3. Inter-Governmental Relations	To strengthen relations between the municipality, government departments and parastatals and to ensure integrated planning by June 2027	GG04: By facilitating IGR sittings	4 IGR meetings	GG03-01	Number of IGR meetings held (Output)		4 meetings	1 meeting	Achieved	1 meeting	Achieved		None	None	IGR Meeting, attendance register	Strategic services

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Priority Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot of	Reasons for variance	Mitigating Measures	POE	Custodian
4. Strategic Planning	To ensure the development, implementation, and review of integrated development planning by June 2027	GG05: By facilitating development and reviewal of IDP through implementation of IDP process plan	2021/2022 Reviewed IDP	GG04-01	5-year IDP developed reviewed, approved, and implemented by Council on annual basis		IDP developed, reviewed, approved, and implemented by Council	IDP reviewed, implemented, and approved by Council	Achieved	IDP reviewed, implemented, and approved by Council	Achieved		None	None	Copy of the approved 5-year IDP; IDP Roadshows and Forums	Strategic services
5. Operational planning and performance monitoring	To ensure the institutionalization of Performance Management by June 2027	GG06: Develop and review Institutional Strategic Score Card and cascading of Performance Management System	2021/22 SDBIP	GG05-01	SDBIP developed and approved within 28 days after the approval of IDP and Budget		SDBIP developed and approved within 28 days after the approval of IDP and Budget	SDBIP developed and approved within 28 days after the approval of IDP and Budget	Achieved	N/A	N/A		N/A	N/A	N/A	Strategic services
		GG07: Monitor and	2021/2022 MID-TERM REPORT	GG05-02	Number mid-year, annual performance		1-mid-year report	4th Quarter SDBIP report &	Achieved	1ST Quarter SDBIP	Achieved		None	None	Standing Committee Report	Strateg

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Priority Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QUARTERLY TARGETS QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custodian
		measure institutional performance quarterly			reports and annual reports developed and approved by council		1-annual performance report and annual report developed and approved by council	Annual performance report developed and approved by Council		report developed and approved by Council						
6. Audit Committee	To ensure effective functioning of Oversight Committees by June 2027	GG15 Provide administrative support to oversight committees	8 AUDIT COMMITTEE MEETINGS	GG06-01	Number of Audit Committee Meetings held (Output)		4 AC meetings	1 AC Meeting	Achieved	1 AC Meeting	Achieved		None	None	Minutes of Audit Committee Meeting	Strategic services
				GG06-02	MPAC meetings held before the sitting of Council (Output)		4 MPAC meetings	1 MPAC meeting	Achieved	1 MPAC meeting	Achieved		None	None	Minutes of the MPAC meeting	
7. Internal Auditing	To provide independent professional advice on governance issues, risk management and internal controls by 2027	Independent review on the reported performance information and other municipal activities	24 INTERNAL AUDIT MEETINGS	GG07-01	Number of Internal audit reports to Audit Committee		4 reports	1 report	Achieved	1 report	Achieved		None	None	Internal Audit Report	Strategic services

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Priority Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Number	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QUARTERLY TARGETS QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custodian
		Review and adopt Internal Audit and Audit Committee Charters	AUDIT CHARTERS	GG07-02	Internal Audit and Audit Committee charters approved by Council (Input)		Approved Internal Audit and Audit Committee charters by Council	N/A	N/A	N/A	N/A		N/A	N/A	N/A	Strategic services
8. Legislative and Policy Compliance	To ensure compliance with applicable legislation, by June 2022	By ensuring that all legal matters are dealt within prescribed timeframes	2021/22 LITIGATION REGISTER	GG08-01	Number of reports on litigation, legislative and compliance matter (Input)		4 reports	1 report	Achieved	1 report	Achieved		None	None	Report on litigation; Litigation register	Strategic services
7. Risk Management	To develop a functional and responsive administration by 2027	GG8: By ensuring management of risk	2021/22 STRATEGIC RISK REGISTER	GG09-01	Strategic risk register and operational risk developed and implemented		Strategic risk register and operational risk developed and implemented	Report on implementation of risk management register	Achieved	Report on implementation of risk management register	Achieved		None	None	Risk Registers; Risk management Report	Strategic services

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Priority Area	IDP Objective	IDP strategy	Baseline 2021/22	KPI Numb	Key Performance Indicator	2023/24 Budget	Annual Target 2023/2024	QUARTERLY TARGETS QRT 1 Planned	QRT 1 Actual	QRT 2 Planned	QRT 2 Actual	Snapshot	Reasons for variance	Mitigating Measures	POE	Custodian
10. SPU	To accelerate empowerment of historically disadvantaged groups by June 2027	GG18: By mainstreaming of Special programmers in all GKM programs, plans and projects	2021/22 SPU PLAN	GG10-01	SPU plan developed and approved by council		Reports on the development, approval, and implementation of SPU Plan	Development and approval of the SPU plan by Council	Not Achieved	one report on the implementation of the SPU plan	Achieved		None	None	Food parcel report	Strategic services

PART 4

2nd Quarter Report on three-year Capital Projects

3 Year Plan

2023/2024 Financial Year: R 11 270 000,00

PROJECT NAME	WARD	Location	KM	FUNDER	BUDGET	STATUS	Progress to date	Reasons for variance	Corrective measures
Construction of Old Location Internal Streets	6	Old Location, Qumrha	2.5 kms	MIG	R2 016 261,23	Construction	Contractor appointed, 73% construction	None	None
Construction of Ngxingxolo Internal Streets	2	Ngxongxolo Location	3.5 kms	MIG	R2 092 227,34	Construction	Project is at 100% Construction,	None	None
Construction of Diphini Internal Streets	4	Diphini Location	3.5 kms	MIG	R2 101 862,22	Construction	Project is at 100% Construction,	None	None
Construction of Tainton Community Hall	1	Tainton Village	290m²	MIG	R3 278 180,40	Construction	Project is at 85% Construction,	None	None
Construction of Komga Sportsfield (Rollover)	6	Komga Township	3 Hectares	MIG	R 2 140 000,00	Construction	91 % Construction of Komga Sports field	Delay due to inclement weather conditions.	Move to quarter 3

02nd Quarter Report on STR Capital Projects

STR Projects

2023/2024 Financial Year:

PROJECT NAME	WARD	Location	KM	FUNDER	BUDGET	STATUS	Progress to date	Reasons for variance	Corrective measures
Surfacing of Cintsa Internal Streets	1	Chintsa East	3.55km	OTP	R20 681 491,57	Construction	Construction at 100%	None	None
Surfacing of Kei Mouth Internal Streets	5	Kei Mouth	3.7km	OTP	R23 736 488,96	Construction	The contractor is progressing well at 38% progress on construction.	-Litigation -Slow progress Contractor performance	Extension of time to complete for the Contractor has since been approved
Upgrading of Komga Bulk Electricity Supply	6&7	Komga		OTP	R 2 591 304,35	Procurement	-The Municipality advertised and followed all procurement processes -Letter of intent to appoint was forwarded to OTP -Still awaiting response from OTP	-Awaiting for approval to proceed from OTP (funder)	-Response from OTP (funder).

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PART 5

3.1 Conclusion

This document represents the Great Kei Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the 02nd half of the 2023/2024 financial year. This report therefore provides the progress and performance of the municipality in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the whole of the Great Kei Municipality area.

GREAT KEI
MUNICIPALITY

National Treasury South Africa
Private Bag X 115
Pretoria
0001
Fax: 086 691 1928

QUALITY CERTIFICATE

I, L.N Mambila, Municipal Manager of Great Kei Municipality, hereby certify that:

- Mid-year budget and performance assessment

For the mid term ending 31 December 2023 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act

Mr. L.N. Mambila
Municipal Manager - Great Kei Municipality EC 123

Date: 25 January 2024

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